

**Congress of the United States**  
**House of Representatives**

COMMITTEE ON OVERSIGHT AND REFORM

2157 RAYBURN HOUSE OFFICE BUILDING

WASHINGTON, DC 20515-6143

MAJORITY (202) 225-5051  
MINORITY (202) 225-5074

<https://oversight.house.gov>

**MEMORANDUM**

**August 31, 2020**

**To: Members of the Committee on Oversight and Reform**

**Fr: Chairwoman Carolyn B. Maloney**

**Re: Notice of Intent to Issue a Subpoena to Postmaster General**

This memorandum provides Committee Members with notice of my intent to issue a subpoena to Postmaster General Louis DeJoy for documents related to nationwide delays caused by changes to postal operations, policies, and practices, as well as other matters.

**I. BACKGROUND**

Over the past two months, hundreds of Members of Congress have requested information and documents from Mr. DeJoy regarding widespread delays across the country in mail, medications, and other critical supplies, as well as potential delays for election mail in November, previously undisclosed communications between Mr. DeJoy and the Trump campaign, anomalies in the process used to select Mr. DeJoy, and other matters. Although Mr. DeJoy and his aides initially downplayed the extent and gravity of these delays, headlines from states across the nation have made clear that they are far worse than previously disclosed.

At emergency hearings on August 24 before the Committee on Oversight and Reform and August 21 before the Senate Homeland Security and Governmental Affairs Committee (HSGAC), Members pressed Mr. DeJoy directly to produce documents they requested regarding these matters. As just one example, Members repeatedly requested any analyses conducted before or after Mr. DeJoy's sweeping changes. During both hearings, Members stressed the urgency of these requests. Chairwoman Maloney requested documents by Wednesday, August 26, and warned that she would issue a subpoena if no documents were produced.

This past Friday evening, August 28, two days after this deadline, Mr. DeJoy sent a letter to the Committee stating: "I trust my August 24 testimony before the Committee on Oversight and Reform clarified any outstanding questions you had." He has not produced a single additional document since the House and Senate hearings were held despite multiple conversations between Committee staff and Mr. DeJoy's office over the past week.<sup>1</sup>

---

<sup>1</sup> Letter from Postmaster General Louis DeJoy to Chairwoman Carolyn B. Maloney, House Committee on Oversight and Reform (Aug. 28, 2020) (online at [oversight.house.gov/sites/democrats.oversight.house.gov/files/USPS%20to%20COR%2008-28-20.pdf](https://oversight.house.gov/sites/democrats.oversight.house.gov/files/USPS%20to%20COR%2008-28-20.pdf)).

Although Committee staff provided a transcript of the hearing to Postal Service officials last week, Mr. DeJoy claimed he had to work with the Committee “to identify and provide materials requested during the hearing.”<sup>2</sup> His letter disregarded numerous other written requests for documents and expressions of concern from both Democratic and Republican Members of the House and Senate.

Described below are some examples of these requests and inquiries, and a more detailed list is set forth in Appendix A.

### *Documents Relating to Delays*

On August 14, Chairwoman Maloney, House Speaker Nancy Pelosi, Senate Democratic Leader Chuck Schumer, HSGAC Ranking Member Gary Peters, Committee on House Administration Chairperson Zoe Lofgren, and Senate Committee on Rules and Administration Ranking Member Amy Klobuchar sent a detailed, ten-page letter to Mr. DeJoy stating:

We are writing today to request additional information and documents regarding your policies and practices, the specific changes you are proposing, the rationale for those changes, and the potential impacts of those changes.<sup>3</sup>

The letter followed many previous letters and requested these documents by August 21. After the Senate hearing concluded earlier that day, Mr. DeJoy sent a response letter with a small production of documents. This production was woefully inadequate and included only 14 pages relating to the “Expedited to Street/Afternoon Sortation” initiative. It did not include any analyses of Mr. DeJoy’s changes before he made them or any assessments of the impacts of the delays after they were implemented.<sup>4</sup>

When Mr. DeJoy was confronted during the Senate hearing that day with widespread reports of delays, he downplayed them as a “dip” in service.<sup>5</sup> He and his aides had previously

---

<sup>2</sup> *Id.*

<sup>3</sup> Letter from House Speaker Nancy Pelosi, Senate Democratic Leader Charles E. Schumer, Chairperson Zoe Lofgren, Committee on House Administration, Ranking Member Amy Klobuchar, Senate Committee on Rules and Administration, Ranking Member Gary C. Peters, Senate Homeland Security and Governmental Affairs Committee, and Chairwoman Carolyn B. Maloney, House Committee on Oversight and Reform, to Postmaster General Louis DeJoy (Aug. 14, 2020) (online at <https://oversight.house.gov/sites/democrats.oversight.house.gov/files/2020-08-14.Pelosi%20et%20al.%20to%20DeJoy-PMG%20re%20Election%20Prep.pdf>).

<sup>4</sup> Letter from Postmaster General Louis DeJoy to House Speaker Nancy Pelosi, Senate Democratic Leader Charles E. Schumer, Chairperson Zoe Lofgren, Committee on House Administration, Ranking Member Amy Klobuchar, Senate Committee on Rules and Administration, Ranking Member Gary C. Peters, Senate Homeland Security and Governmental Affairs Committee, Chairwoman Carolyn B. Maloney, House Committee on Oversight and Reform (Aug. 21, 2020) (online at <https://oversight.house.gov/sites/democrats.oversight.house.gov/files/2020-08-21.PMG%20DeJoy%20to%20Speaker%20Pelosi%20et%20al.%20on%20Document%20Production.pdf>).

<sup>5</sup> Senate Homeland Security and Governmental Affairs Committee, *Examining the Finances and Operations of the United States Postal Service During COVID-19 and Upcoming Elections* (Aug. 21, 2020) (online at [www.hsgac.senate.gov/examining-the-finances-and-operations-of-the-united-states-postal-service-during-covid-19-and-upcoming-elections](http://www.hsgac.senate.gov/examining-the-finances-and-operations-of-the-united-states-postal-service-during-covid-19-and-upcoming-elections)).

dismissed them as “temporary service impacts”<sup>6</sup> and discounted them as minor “unintended consequences” of reforms being put in place.<sup>7</sup>

However, after Mr. DeJoy’s Senate testimony, the Committee on Oversight and Reform obtained an internal Postal Service document warning Mr. DeJoy about steep delivery performance declines and increasing delays nationwide over the last two months as a result of his changes. The new document was a “PMG Briefing”—a presentation prepared directly for Mr. DeJoy almost two weeks before his testimony—on August 12. It warned that there had been a significant drop in service performance across the board—in First-Class, Marketing, Periodicals, and other categories.<sup>8</sup>

This document showed that these delays were not a “myth” or “conspiracy theory,” as some Members of Congress have argued. The document also showed that these steep declines did not start in April or May with the coronavirus crisis, but in July when Mr. DeJoy began making his changes.<sup>9</sup>

During the hearing on August 24, Chairwoman Maloney asked Mr. DeJoy why he did not produce this document to the Committee or HSGAC in response to the letter from her, the Speaker of the House, the Senate Minority Leader, Ranking Member Peters, and the Chairs and Ranking Members of the other committees with jurisdiction over the Postal Service and elections. In response, he stated: “I am not familiar with the request in total or how we supported it.”<sup>10</sup>

### *Documents Relating to Sorting Machines*

Many Members of Congress have been seeking information regarding reports that sorting machines were being removed from processing facilities in their states and districts. Although Postal Service officials sent several letters and briefed Committee staff, they suggested that sorting machines were being moved to alternative locations to increase efficiency, and they did not disclose plans to remove or otherwise decommission more than 670 sorting machines—plans that were discovered only when internal Postal Service documents were leaked to the press.

---

<sup>6</sup> Letter from Thomas J. Marshall, General Counsel, U.S. Postal Service, to Chairwoman Carolyn B. Maloney, House Committee on Oversight and Reform (Aug. 11, 2020) (online at [www.oversight.house.gov/sites/democrats.oversight.house.gov/files/documents/USPS%20to%20COR%2008-11-20%20re%20Operational%20Changes.pdf](http://www.oversight.house.gov/sites/democrats.oversight.house.gov/files/documents/USPS%20to%20COR%2008-11-20%20re%20Operational%20Changes.pdf)).

<sup>7</sup> Letter from Postmaster General Louis DeJoy to House Speaker Nancy Pelosi and Senate Democratic Leader Charles E. Schumer (Aug. 14, 2020) (online at <https://oversight.house.gov/sites/democrats.oversight.house.gov/files/2020%2008-14%20Letter%20to%20Speaker%20Pelosi%20and%20Senator%20Schumer%20inc%20attachments.pdf>).

<sup>8</sup> U.S. Postal Service, *Service Performance Measurement: PMG Briefing* (Aug 12, 2020) (online at <https://oversight.house.gov/news/press-releases/new-postal-service-documents-show-nationwide-delays-far-worse-than-postal>).

<sup>9</sup> *Id.*

<sup>10</sup> Committee on Oversight and Reform, *Protecting the Timely Delivery of Mail, Medicine, and Mail-in Ballots* (Aug. 24, 2020) (online at <https://oversight.house.gov/legislation/hearings/protecting-the-timely-delivery-of-mail-medicine-and-mail-in-ballots>).

On July 20, Chairwoman Maloney, Rep. Gerald E. Connolly, the Chairman of the Subcommittee on Government Operations, Rep. Stephen F. Lynch, the Chairman of the Subcommittee on National Security, and Committee Member Brenda Lawrence sent a letter seeking information about reports of sweeping changes Mr. DeJoy was making. Their letter requested that Mr. DeJoy “submit a full explanation for each operational change that will be implemented and a timeline and justification for each.” It also requested an analysis of what effect these changes will have “on the Postal Service’s ability to meet service standards.”<sup>11</sup>

On July 22, the Postal Service General Counsel sent a response letter that made no mention of removing sorting machines and produced no documents. Instead, it stated broadly: “Postal Service management is also taking immediate steps to increase operational efficiency by re-emphasizing existing operational plans to provide prompt and reliable service to meet our current service standards.”<sup>12</sup>

On August 4, the Postal Service briefed Committee staff and provided a three-page slide deck. With respect to sorting machines, the slides included only vague references to goals such as “All Operations Run on Schedule—Transportation and Machines” and “Match Machine Capacity to Work Load.” On the page entitled “Inaccurate Claims versus Reality,” the slides listed “Shutting down sorting equipment early” as an inaccurate claim. Under “reality,” the slides listed goals including “Run plans based on current volumes,” “Adhere to planned start and stop times,” and “Employee schedules aligned with operating plans.”<sup>13</sup>

On August 11, the Postal Service General Counsel sent another letter to the Committee in response to additional requests for information about reports of the widespread removals of sorting machines. The General Counsel wrote:

[W]e are also focused on maximizing the efficiency of our processing and sortation equipment. Similar to truck capacity, the time and cost associated with running a machine grows significantly less efficient with less volume on the machine. By adhering to planned start and stop times, and running sort plans based on current volumes, we can maximize the efficiency of our processing operations and ensure that the mail departs from our plants on time. In some instances, we may be able to shift or remove equipment as appropriate. These efficiency efforts also permit further alignment of employee

---

<sup>11</sup> Letter from Chairwoman Carolyn B. Maloney, House Committee on Oversight and Reform, Chairman Gerald E. Connolly, Subcommittee on Government Operations, Chairman Stephen F. Lynch, Subcommittee on National Security, and Committee Member Brenda L. Lawrence to Postmaster General Louis DeJoy (July 20, 2020) (online at <https://oversight.house.gov/sites/democrats.oversight.house.gov/files/2020-07-20.CBM%20GEC%20to%20DeJoy%20-PMG%20re%20Postal%20Service%20Changes.pdf>).

<sup>12</sup> Letter from Thomas J. Marshall, General Counsel and Executive Vice President, U.S. Postal Service, to Chairwoman Carolyn B. Maloney, House Committee on Oversight and Reform, Chairman Gerald E. Connolly, Subcommittee on Government Operations, Chairman Stephen F. Lynch, Subcommittee on National Security, and Committee Member Brenda L. Lawrence (July 22, 2020) (online at [oversight.house.gov/sites/democrats.oversight.house.gov/files/Marshall%20Response%20to%20Maloney%20et%20al%20re%20USPS%20Operational%20Changes\\_07-22-2020.pdf](https://oversight.house.gov/sites/democrats.oversight.house.gov/files/Marshall%20Response%20to%20Maloney%20et%20al%20re%20USPS%20Operational%20Changes_07-22-2020.pdf)).

<sup>13</sup> U.S. Postal Service, *Briefing* (Aug. 4, 2020) (online at [oversight.house.gov/sites/democrats.oversight.house.gov/files/USPS%20Briefing%2008-04-20.pdf](https://oversight.house.gov/sites/democrats.oversight.house.gov/files/USPS%20Briefing%2008-04-20.pdf)).

schedules with operating plans and prevent the negative downstream impacts to our operations when the mail leaves our plants late.<sup>14</sup>

It was not until August 13, 2020, that press reports revealed internal Postal Service documents indicating the removal of more than 670 sorting machines.<sup>15</sup>

### ***Documents Relating to Overtime***

On July 14, several internal Postal Service documents were made public indicating that Mr. DeJoy had conveyed information to Postal Service managers regarding upcoming changes, including the elimination of overtime. One document, entitled “PMG Expectations and Plan,” stated: “Overtime will be eliminated. Again, we are paying too much in OT and it is not cost effective and will soon be taken off the table. More to come on this.”<sup>16</sup>

On July 17 and 20, HSGAC<sup>17</sup> and the Committee on Oversight and Reform each wrote to Mr. DeJoy to request an explanation for this document and others.<sup>18</sup>

On July 22, the Postal Service General Counsel responded in a letter conceding that this document was authentic and that it was “was prepared by a mid-level manager” at the Postal Service, but he claimed that it did not originate from Postal Service Headquarters and that its contents “should not be treated as official statements of Postal Service policy.”<sup>19</sup>

---

<sup>14</sup> Letter from Thomas J. Marshall, General Counsel and Executive Vice President, U.S. Postal Service, to Chairwoman Carolyn B. Maloney, House Committee on Oversight and Reform (Aug. 11, 2020) (online at <https://oversight.house.gov/sites/democrats.oversight.house.gov/files/documents/USPS%20to%20COR%2008-11-20%20re%20Operational%20Changes.pdf>).

<sup>15</sup> *Postal Service Removes Some Mail-Sorting Machines, Sparking Concerns Ahead of Election*, CNN (Aug. 13, 2020) (online at [www.cnn.com/2020/08/13/politics/postal-service-sorting-machines/index.html](http://www.cnn.com/2020/08/13/politics/postal-service-sorting-machines/index.html)).

<sup>16</sup> U.S. Postal Service, *PMGs Expectations and Plan* (undated) (online at [www.nonprofitmailers.org/leaked-usps-powerpoint-indicates-pmg-dejoy-focus-on-getting-operating-costs-under-control/](http://www.nonprofitmailers.org/leaked-usps-powerpoint-indicates-pmg-dejoy-focus-on-getting-operating-costs-under-control/)).

<sup>17</sup> Letter from Ranking Member Gary C. Peters, Senate Homeland Security and Governmental Affairs Committee, to Postmaster General Louis DeJoy (July 17, 2020) (online at [www.hsgac.senate.gov/imo/media/doc/200717\\_Letter\\_USPSServiceChanges.pdf](http://www.hsgac.senate.gov/imo/media/doc/200717_Letter_USPSServiceChanges.pdf)).

<sup>18</sup> Letter from Chairwoman Carolyn B. Maloney, House Committee on Oversight and Reform, Chairman Gerald E. Connolly, Subcommittee on Government Operations, Chairman Stephen F. Lynch, Subcommittee on National Security, and Committee Member Brenda L. Lawrence to Postmaster General Louis DeJoy (July 20, 2020) (online at <https://oversight.house.gov/sites/democrats.oversight.house.gov/files/2020-07-20.CBM%20GEC%20to%20DeJoy%20-PMG%20re%20Postal%20Service%20Changes.pdf>).

<sup>19</sup> Letter from Thomas J. Marshall, General Counsel and Executive Vice President, U.S. Postal Service, to Chairwoman Carolyn B. Maloney, House Committee on Oversight and Reform, Chairman Gerald E. Connolly, Subcommittee on Government Operations, Chairman Stephen F. Lynch, Subcommittee on National Security, and Committee Member Brenda L. Lawrence (July 22, 2020) (online at [https://oversight.house.gov/sites/democrats.oversight.house.gov/files/Marshall%20Response%20to%20Maloney%20et%20al%20re%20USPS%20Operational%20Changes\\_07-22-2020\\_0.pdf](https://oversight.house.gov/sites/democrats.oversight.house.gov/files/Marshall%20Response%20to%20Maloney%20et%20al%20re%20USPS%20Operational%20Changes_07-22-2020_0.pdf)).

On August 11, the General Counsel sent another letter providing this update:

[T]here have been no edicts to delay the mail or eliminate overtime, although we are reemphasizing that operational managers must ensure that overtime is earned as the result of unexpected volume or other factors, pursuant to our normal overtime analysis, before it is approved.<sup>20</sup>

On August 14, the ten-page letter described above from Chairwoman Maloney, Speaker Pelosi, Minority Leader Schumer, Ranking Member Peters, Chairperson Zoe Lofgren, and Ranking Member Klobuchar requested “all documents sent to any Postal Service managers or employers relating to overtime policy changes since June 15, 2020.”<sup>21</sup>

On August 21, Mr. DeJoy responded, but produced no documents relating to overtime. Based on his General Counsel’s narrow interpretation that there was no change in “policy”—but merely a renewed emphasis on compliance—Mr. DeJoy claimed that “there are no documents responsive to your request.”<sup>22</sup>

Based on this chronology, it continues to be unclear—even among postal employees—what changes, if any, the Postal Service is proposing to overtime. During his testimony before the Committee, Mr. DeJoy was asked by Rep. Mike Quigley: “Are you certain that no one was cutting back on overtime?” He replied: “No, I’m not certain, that’s part of the problem at the Postal Service, sir. That’s what I’m trying to get my hands around.”<sup>23</sup>

## II. NEED FOR SUBPOENA

Despite urgent requests from Members of the House and Senate for Mr. DeJoy to produce documents regarding the nature, scope, and effects of his sweeping changes, as well as

---

<sup>20</sup> Letter from Thomas J. Marshall, General Counsel and Executive Vice President, U.S. Postal Service, to Chairwoman Carolyn B. Maloney, House Committee on Oversight and Reform (Aug. 11, 2020) (online at <https://oversight.house.gov/sites/democrats.oversight.house.gov/files/documents/USPS%20to%20COR%2008-11-20%20re%20Operational%20Changes.pdf>).

<sup>21</sup> Letter from House Speaker Nancy Pelosi, Senate Democratic Leader Charles E. Schumer, Chairperson Zoe Lofgren, Committee on House Administration, Ranking Member Amy Klobuchar, Senate Committee on Rules and Administration, Ranking Member Gary C. Peters, Senate Homeland Security and Governmental Affairs Committee, and Chairwoman Carolyn B. Maloney, House Committee on Oversight and Reform, to Postmaster General Louis DeJoy (Aug. 14, 2020) (online at <https://oversight.house.gov/sites/democrats.oversight.house.gov/files/2020-08-14.Pelosi%20et%20al.%20to%20DeJoy-PMG%20re%20Election%20Prep.pdf>).

<sup>22</sup> Letter from Postmaster General Louis DeJoy to House Speaker Nancy Pelosi, Senate Democratic Leader Charles E. Schumer, Chairperson Zoe Lofgren, Committee on House Administration, Ranking Member Amy Klobuchar, Senate Committee on Rules and Administration, Ranking Member Gary C. Peters, Senate Homeland Security and Governmental Affairs Committee, Chairwoman Carolyn B. Maloney, House Committee on Oversight and Reform (Aug. 21, 2020) (online at <https://oversight.house.gov/sites/democrats.oversight.house.gov/files/2020-08-21.PMG%20DeJoy%20to%20Speaker%20Pelosi%20et%20al.%20on%20Document%20Production.pdf>).

<sup>23</sup> Committee on Oversight and Reform, *Hearing on Protecting the Timely Delivery of Mail, Medicine, and Mail-in Ballots* (Aug. 24, 2020) (online at <https://oversight.house.gov/legislation/hearings/protecting-the-timely-delivery-of-mail-medicine-and-mail-in-ballots>).

other matters, it is clear that a subpoena has become necessary to further the Committee's investigation and help inform potential legislative actions.

I am attaching a copy of the subpoena, which I provided to the Ranking Member earlier today as part of our consultation process.

This subpoena includes in one place many requests previously made by Members of the House and Senate in writing and directly to Mr. DeJoy during his in-person testimony. The subpoena clarifies a number of previous requests based on information obtained to date in order to ensure that it captures all documents within the requested categories, and it also makes clear as a legal matter that the production of these documents is mandatory.

The Committee on Oversight and Reform is the principal oversight committee of the House of Representatives and has broad authority to investigate "any matter" at "any time" under House Rule X. The Supreme Court has made clear that Congress has broad authority to inquire about a wide array of topics that could be the subject of legislation and appropriations:

The power of inquiry has been employed by Congress throughout our history, over the whole range of the national interests concerning which Congress might legislate or decide upon due investigation not to legislate; it has similarly been utilized in determining what to appropriate from the national purse, or whether to appropriate. The scope of the power of inquiry, in short, is as penetrating and farreaching [sic] as the potential power to enact and appropriate under the Constitution.<sup>24</sup>

Congress has also explicitly granted the Committee oversight and legislative jurisdiction over the Postal Service.<sup>25</sup>

This broad authority extends to recent delays caused by Mr. DeJoy's changes to postal operations, policies, and practices, as well as efforts to ensure the long-term financial and operational viability of the Postal Service. Congress has legislated on these issues in the past, is actively considering current legislative proposals, and is likely to continue legislating on these issues in the future.

For example, on August 22, the House passed H.R. 8015, the Delivering for America Act. This bill would provide \$25 billion requested by the Postal Service and supported unanimously by the Board of Governors to help address challenges posed by the coronavirus crisis. It also would require the Postal Service to maintain the standards and operations in place on January 21, 2020, through the end of the coronavirus pandemic.<sup>26</sup>

---

<sup>24</sup> *Barenblatt v. U.S.*, 360 U.S. 109, 111 (1959).

<sup>25</sup> Rules of the House of Representative, Rule X, Clause 1 (n) (9) (online at <https://rules.house.gov/sites/democrats.rules.house.gov/files/documents/116-House-Rules-Clerk.pdf>) (granting the Oversight and Reform Committee jurisdiction over the "Postal service generally, including transportation of the mails").

<sup>26</sup> H.R. 8015, The Delivering for America Act (online at [www.congress.gov/bill/116th-congress/house-bill/8015](http://www.congress.gov/bill/116th-congress/house-bill/8015)).

In May, the House also passed H.R. 6800, the Heroes Act, which similarly provided \$25 billion in pandemic relief supported on a bipartisan basis by the Postal Service Board of Governors.<sup>27</sup>

In addition, the House has considered a wide array of other legislation to ensure that the Postal Service continues to operate in the best interests of the American people and has the financial support it needs to continue operations into the future. For example, in February 2020, the House passed H.R. 2382, the USPS Fairness Act, which would end the requirement for the Postal Service to prefund future retiree health benefits, with overwhelming bipartisan support.<sup>28</sup>

Although the Senate has declined to act on many of these proposals to date, negotiations are ongoing, and there is significant bipartisan support for many components of these bills. For example, 26 Republicans in the House voted in favor of the Delivering for America Act earlier this month, and Senators Susan Collins and Dianne Feinstein recently introduced the Postal Service Emergency Assistance Act to provide \$25 billion in pandemic relief to the Postal Service.<sup>29</sup>

Finally, the Committee has been engaged in consultations on postal reform legislation for several years. The Committee passed a postal reform bill unanimously in 2017, but Republican House leaders declined to bring it to the floor for a vote. This Congress, Chairman Connolly and former Ranking Member Mark Meadows resumed negotiations on this legislation through the Subcommittee on Government Operations, but agreement on a bipartisan reform package has not been reached.

We will not be holding a business meeting to consider this subpoena. As you know, when Republican Committee Chairmen held the gavel from 2011 to 2018, they never held a vote on any of their more than 150 subpoenas. Chairman Cummings tried a different approach, explaining at our organizational meeting last year he hoped to hold votes on subpoenas when possible. However, Chairman Cummings was clear that this was a two-way street. He warned Republican Members “not to reflexively oppose any and every subpoena” for political reasons, and he stated: “If that happens, we will revisit this policy.”<sup>30</sup>

Despite the facts uncovered by the Committee—evident in headlines across the country—Republican Committee Members have made clear that they do not believe there are significant delays in the mail. For example, on August 19, 2020, Ranking Member Comer, House Minority Leader Kevin McCarthy, and House Minority Whip Steve Scalise sent a letter to Speaker Pelosi and Chairwoman Maloney, which stated:

Recently, congressional Democrats, in a broadly coordinated effort organized under your leadership, have sought to spread baseless conspiracy theories about the USPS for

---

<sup>27</sup> H.R. 6800, The Heroes Act (online at [www.congress.gov/bill/116th-congress/house-bill/6800](http://www.congress.gov/bill/116th-congress/house-bill/6800)).

<sup>28</sup> H.R. 2382, The USPS Fairness Act (online at [www.congress.gov/bill/116th-congress/house-bill/2382/text](http://www.congress.gov/bill/116th-congress/house-bill/2382/text)).

<sup>29</sup> S. 4174, The Postal Service Emergency Assistance Act (online at [www.congress.gov/bill/116th-congress/senate-bill/4174?s=3&r=1](http://www.congress.gov/bill/116th-congress/senate-bill/4174?s=3&r=1)).

<sup>30</sup> Committee on Oversight and Reform, *Organizational Meeting*, 116th Cong. (Jan. 29, 2019).



political gain. ... Once again, Democrats have manufactured a crisis to undermine President Trump at the expense of America's institutions.<sup>31</sup>

These baseless attacks continued on the House floor even after the Committee obtained new documents revealing that delays were far worse than previously known. In fact, it was only when confronted with these new documents at the Committee's recent hearing that Mr. DeJoy finally conceded: "We are very concerned with the deterioration in service."<sup>32</sup>

If you have any questions or would like more information, please contact Committee staff at (202) 225-5051.

---

<sup>31</sup> Letter from House Minority Leader Kevin McCarthy, House Minority Whip Steve Scalise, and Ranking Member James Comer, Committee on Oversight and Reform, to House Speaker Nancy Pelosi and Chairwoman Carolyn B. Maloney, House Committee on Oversight and Reform (Aug. 19, 2020) (online at <https://oversight.house.gov/sites/democrats.oversight.house.gov/files/GOP%20to%20Pelosi%20and%20Maloney%2008-19-20.pdf>).

<sup>32</sup> Committee on Oversight and Reform, *Hearing on Protecting the Timely Delivery of Mail, Medicine, and Mail-in Ballots* (Aug. 24, 2020) (online at <https://oversight.house.gov/legislation/hearings/protecting-the-timely-delivery-of-mail-medicine-and-mail-in-ballots>).

## APPENDIX A

Letter from Senators Charles E. Schumer, Amy Klobuchar, Thomas R. Carper, Brian Schatz, and Cory A. Booker to Postmaster General Louis DeJoy (July 16, 2020) (online at [www.democrats.senate.gov/imo/media/doc/Final%20-%20letter%20to%20PMG%20DeJoy%2013%20\(002\).pdf](http://www.democrats.senate.gov/imo/media/doc/Final%20-%20letter%20to%20PMG%20DeJoy%2013%20(002).pdf)).

Letter from Ranking Member Gary C. Peters, Senate Homeland Security and Governmental Affairs Committee, to Postmaster General Louis DeJoy (July 17, 2020) (online at [www.hsgac.senate.gov/imo/media/doc/200717\\_Letter\\_USPSServiceChanges.pdf](http://www.hsgac.senate.gov/imo/media/doc/200717_Letter_USPSServiceChanges.pdf)).

Letter from Chairwoman Carolyn B. Maloney, House Committee on Oversight and Reform, Chairman Gerald E. Connolly, Subcommittee on Government Operations, Chairman Stephen F. Lynch, Subcommittee on National Security, and Committee Member Brenda L. Lawrence to Postmaster General Louis DeJoy (July 20, 2020) (online at <https://oversight.house.gov/sites/democrats.oversight.house.gov/files/2020-07-20.CBM%20GEC%20to%20DeJoy%20-PMG%20re%20Postal%20Service%20Changes.pdf>).

Letter from Rep. Peter A. DeFazio and Rep. Alma S. Adams, Ph.D. to Postmaster General Louis DeJoy (July 21, 2020) (online at <https://defazio.house.gov/sites/defazio.house.gov/files/Letter%20to%20PMG%20DeJoy%20DeFazio%20FINAL.pdf>).

Letter from Rep. Christopher H. Smith to Postmaster General Louis DeJoy (July 24, 2020) (online at [https://chrissmith.house.gov/uploadedfiles/july\\_24-2020\\_smith\\_letter\\_to\\_pmg\\_dejoy\\_re\\_concerns\\_on\\_proposed\\_changes.pdf](https://chrissmith.house.gov/uploadedfiles/july_24-2020_smith_letter_to_pmg_dejoy_re_concerns_on_proposed_changes.pdf)).

Letter from Senator Joe Manchin III to Postmaster General Louis DeJoy (July 28, 2020) (online at [www.manchin.senate.gov/imo/media/doc/200728%20USPS%20Louis%20DeJoy%20-%20WV%20Closures%20FINAL.pdf?cb](http://www.manchin.senate.gov/imo/media/doc/200728%20USPS%20Louis%20DeJoy%20-%20WV%20Closures%20FINAL.pdf?cb)).

Letter from Senators Gary C. Peters, Charles E. Schumer, Tom Carper, and Amy Klobuchar to Postmaster General Louis DeJoy (July 30, 2020) (online at [www.hsgac.senate.gov/imo/media/doc/200730\\_LettertoPMGDeJoy.pdf](http://www.hsgac.senate.gov/imo/media/doc/200730_LettertoPMGDeJoy.pdf)).

Letter from Senators Amy Klobuchar, Charles E. Schumer, Gary C. Peters, and Tom Carper to Postmaster General Louis DeJoy (Aug. 5, 2020) (online at [www.klobuchar.senate.gov/public/\\_cache/files/1/1/11cc422b-110d-4efd-8487-b2e31f4c3eb8/DF9F8C63E54797C5E21CB57825FA2FA3.080620usps.pdf](http://www.klobuchar.senate.gov/public/_cache/files/1/1/11cc422b-110d-4efd-8487-b2e31f4c3eb8/DF9F8C63E54797C5E21CB57825FA2FA3.080620usps.pdf)).

Letter from Chairwoman Carolyn B. Maloney, House Committee on Oversight and Reform, Rep. Peter King, and 84 Members of Congress to Postmaster General Louis DeJoy (Aug. 6, 2020) (online at [https://oversight.house.gov/sites/democrats.oversight.house.gov/files/2020-08-06.CBM%20et%20al.%20to%20DeJoy-%20PMG%20re%20Postal%20Standards%20Changes\\_0.pdf](https://oversight.house.gov/sites/democrats.oversight.house.gov/files/2020-08-06.CBM%20et%20al.%20to%20DeJoy-%20PMG%20re%20Postal%20Standards%20Changes_0.pdf)).

Letter from House Speaker Nancy Pelosi and Senate Democratic Leader Charles E. Schumer to Postmaster General Louis DeJoy (Aug. 6, 2020) (online at [www.democrats.senate.gov/imo/media/doc/08.06.20%20-%20Pelosi-Schumer%20to%20DeJoy.pdf](http://www.democrats.senate.gov/imo/media/doc/08.06.20%20-%20Pelosi-Schumer%20to%20DeJoy.pdf)).

Letter from Senator Dick J. Durbin and 14 Members of the Illinois Congressional Delegation to Postmaster General Louis DeJoy (Aug. 6, 2020) (online at [www.durbin.senate.gov/imo/media/doc/Letter%20to%20PMG%20DeJoy%20Mail%20Delays%20Final.pdf](http://www.durbin.senate.gov/imo/media/doc/Letter%20to%20PMG%20DeJoy%20Mail%20Delays%20Final.pdf)).

Letter from Rep. Greg Gianforte to Postmaster General Louis DeJoy (Aug. 6, 2020) (online at <https://gianforte.house.gov/media-center/press-releases/gianforte-postmaster-general-delaying-mail-service-unacceptable>).

Letter from Senator Amy Klobuchar, Senator Charles E. Schumer, and 45 Senators to Postmaster General Louis DeJoy (Aug. 12, 2020) (online at [www.klobuchar.senate.gov/public/\\_cache/files/7/2/721485f0-5623-4794-90cf-400e9a5f8539/F8AD141754ECA3E2F2F031F3D10BB2FB.081220uspsfirstclassmail.pdf](http://www.klobuchar.senate.gov/public/_cache/files/7/2/721485f0-5623-4794-90cf-400e9a5f8539/F8AD141754ECA3E2F2F031F3D10BB2FB.081220uspsfirstclassmail.pdf)).

Letter from House Speaker Nancy Pelosi, Chairwoman Carolyn B. Maloney, House Committee on Oversight and Reform, and 192 Members of the House to Postmaster General Louis DeJoy (Aug. 12, 2020) (online at [www.speaker.gov/sites/speaker.house.gov/files/documents/20200813\\_Letter\\_PostmasterDeJoy.pdf](http://www.speaker.gov/sites/speaker.house.gov/files/documents/20200813_Letter_PostmasterDeJoy.pdf)).

Letter from Senator Susan M. Collins to Postmaster General DeJoy (Aug. 13, 2020) (online at [www.collins.senate.gov/sites/default/files/Letter%20to%20PMG%20DeJoy%20Mail%20Delays-page-001%20%282%29-converted.pdf](http://www.collins.senate.gov/sites/default/files/Letter%20to%20PMG%20DeJoy%20Mail%20Delays-page-001%20%282%29-converted.pdf)).

Letter from Senator Jon Tester, Senator Gary C. Peters, and 29 Senators to Postmaster General Louis DeJoy (Aug. 13, 2020) (online at [www.veterans.senate.gov/imo/media/doc/200813\\_Letter\\_USPSdelaysveteranprescriptions.pdf](http://www.veterans.senate.gov/imo/media/doc/200813_Letter_USPSdelaysveteranprescriptions.pdf)).

Letter from Senator Benjamin L. Cardin, Senator Chris Van Hollen, and Reps. C.A. Dutch Ruppersberger, John P. Sarbanes, and Kweisi Mfume to Postmaster General Louis DeJoy (Aug. 14, 2020) (<https://ruppersberger.house.gov/sites/ruppersberger.house.gov/files/Letter%20to%20PMG%20DeJoy.pdf>).

Letter from Rep. French Hill to Postmaster General Louis DeJoy (Aug. 14, 2020) (online at <https://twitter.com/RepFrenchHill/status/1294324105035108357/photo/1>)

Letter from Rep. Greg Gianforte to Postmaster General Louis DeJoy (Aug. 14, 2020) (online at <https://gianforte.house.gov/media-center/press-releases/gianforte-requests-information-usps-cuts-service>).

Letter from Senator Steve Daines to Postmaster General DeJoy (Aug. 14, 2020) (online at [www.daines.senate.gov/imo/media/doc/2020.08.14%20USPS%20Collection%20Boxes%20Letter.pdf](http://www.daines.senate.gov/imo/media/doc/2020.08.14%20USPS%20Collection%20Boxes%20Letter.pdf)).

Letter from House Speaker Nancy Pelosi, Senate Democratic Leader Charles E. Schumer, Chairperson Zoe Lofgren, Committee on House Administration, Ranking Member Amy Klobuchar, Senate Committee on Rules and Administration, Ranking Member Gary C. Peters, Senate Homeland Security and Governmental Affairs Committee, and Chairwoman Carolyn B. Maloney, House Committee on Oversight and Reform, to Postmaster General Louis DeJoy (Aug. 14, 2020) (online at <https://oversight.house.gov/sites/democrats.oversight.house.gov/files/2020-08-14.Pelosi%20et%20al.%20to%20DeJoy-PMG%20re%20Election%20Prep.pdf>).

Letter from Senator Gary C. Peters, Senator Charles E. Schumer, and 45 Senators to Postmaster General Louis DeJoy (Aug. 17, 2020) ([www.hsgac.senate.gov/imo/media/doc/200817\\_Caucus%20Letter%20to%20DeJoy.pdf](http://www.hsgac.senate.gov/imo/media/doc/200817_Caucus%20Letter%20to%20DeJoy.pdf)).

Letter from Senator Joe Manchin III to Postmaster General Louis DeJoy (Aug. 17, 2020) (online at [www.manchin.senate.gov/imo/media/doc/USPS%20DeJoy%20Letter%20on%20Charleston%20PDC%20%20FINAL.pdf?cb](http://www.manchin.senate.gov/imo/media/doc/USPS%20DeJoy%20Letter%20on%20Charleston%20PDC%20%20FINAL.pdf?cb)).

Letter from Rep. Robert E. Latta, Senator Rob Portman, and 8 Members of Congress to Postmaster General Louis DeJoy (Aug 17, 2020) (online at [www.portman.senate.gov/sites/default/files/2020-08/Letter%20to%20USPS%20on%20Election%20Materials.pdf](http://www.portman.senate.gov/sites/default/files/2020-08/Letter%20to%20USPS%20on%20Election%20Materials.pdf)).

Letter from Rep. Tim Burchett to Postmaster General Louis DeJoy (Aug. 17, 2020) (online at <https://burchett.house.gov/sites/burchett.house.gov/files/2020-08-17%20TN02TB%20letter%20to%20USPS%20DeJoy.pdf>).

Letter from Rep. Eleanor Holmes Norton to Postmaster General Louis DeJoy (Aug. 17, 2020) (online at <https://norton.house.gov/media-center/press-releases/norton-highlights-dc-postal-delivery-concerns-announces-event-with-hoyer>).

Letter from Rep. Jaime Herrera Beutler to Postmaster General Louis DeJoy (Aug. 17, 2020) (online at [https://jhb.house.gov/uploadedfiles/letter\\_to\\_postmaster\\_general\\_dejoy\\_on\\_letterhead.pdf](https://jhb.house.gov/uploadedfiles/letter_to_postmaster_general_dejoy_on_letterhead.pdf)).

Letter from Senator Charles E. Schumer to Postmaster General Louis DeJoy (Aug. 19, 2020) (online at [www.democrats.senate.gov/imo/media/doc/08192020%20Letter%20to%20DeJoy.pdf](http://www.democrats.senate.gov/imo/media/doc/08192020%20Letter%20to%20DeJoy.pdf)).

Letter from Rep. Robin L. Kelly to Postmaster General Louis DeJoy (Aug. 19, 2020) (online at <https://twitter.com/RepRobinKelly/status/1296450917840060418/photo/1>).

Letter from Rep. Anthony Brindisi to Postmaster General Louis DeJoy (Aug. 20, 2020) (online at <https://brindisi.house.gov/media/press-releases/heels-postmaster-general-announcement-brindisi-says-not-good-enough-pushes-us>).

Letter from Senator Richard Blumenthal, Senator Charles E. Schumer, and 27 Senators to Postmaster General Louis DeJoy (Aug. 20, 2020) (online at [www.blumenthal.senate.gov/imo/media/doc/08.20.20%20-%20USPS%20-%20Deployed%20Servicemembers.pdf](http://www.blumenthal.senate.gov/imo/media/doc/08.20.20%20-%20USPS%20-%20Deployed%20Servicemembers.pdf)).

Letter from Rep. Ami Bera, M.D., Rep. Gerald E. Connolly, and 65 Members of Congress to Postmaster General Louis DeJoy (Aug. 21, 2020) (online at <https://bera.house.gov/sites/bera.house.gov/files/documents/Postmaster%20General%20DeJoy%20Veterans%20Prescriptions%20Letter.pdf>).

Letter from Rep. Chellie Pingree and 23 Members of Congress to Postmaster General Louis DeJoy and Secretary Sonny Perdue, U.S. Department of Agriculture (Aug. 21, 2020) (online at [https://pingree.house.gov/uploadedfiles/usps\\_usda\\_letter\\_on\\_chicks.pdf](https://pingree.house.gov/uploadedfiles/usps_usda_letter_on_chicks.pdf)).

Letter from Senator Tom Udall, Senator Martin Heinrich, and Reps. Ben Ray Luján, Deb Haaland, and Xochitl Torres Small to Postmaster General Louis DeJoy (Aug. 25, 2020) (online at [www.tomudall.senate.gov/imo/media/doc/NM%20Delegation%20Letter%20to%20USPS%20re%20Operational%20Changes%20.pdf](http://www.tomudall.senate.gov/imo/media/doc/NM%20Delegation%20Letter%20to%20USPS%20re%20Operational%20Changes%20.pdf)).

Letter from Chairman Gerald E. Connolly, Subcommittee on Government Operations, House Committee on Oversight and Reform, to Postmaster General Louis DeJoy (Aug. 26, 2020) (online at <https://oversight.house.gov/sites/democrats.oversight.house.gov/files/2020-08-26.GEC%20to%20DeJoy-USPS%20re%20Testimony.pdf>).

Letter from Ranking Member Gary C. Peters, Senate Homeland Security and Governmental Affairs Committee, and Senator Jacky Rosen to Postmaster General Louis DeJoy (Aug. 27, 2020) (online at [www.hsgac.senate.gov/imo/media/doc/200827\\_Peters%20Rosen%20Letter%20to%20DeJoy\\_Hearing%20follow-up.pdf](http://www.hsgac.senate.gov/imo/media/doc/200827_Peters%20Rosen%20Letter%20to%20DeJoy_Hearing%20follow-up.pdf)).