



**ATTACHMENT “A”
PROPOSED PROJECT OVERVIEW
MEDICAID 1115 AND 1332 WAIVER CONSULTING SERVICES**

Pursuant to AFY2019 House tracking sheet item 17.1.5 that directs the Department of Community Health (DCH) to contract with an, “...external consultant to review and analyze Medicaid Waiver options for the purposes of drafting and preparing Waiver recommendations for approval from the Governor’s office,” DCH proposes the following project overview.

Description	Activities	Owner	Tentative Timeframe
<p style="text-align: center;">Phase One</p> <p style="text-align: center;">National Environmental Scan</p>	<ul style="list-style-type: none"> - Conduct national scan of current 1115 and 1332 environment, including: <ul style="list-style-type: none"> - Federal 1115 Waiver core requirements - Federal 1332 Waiver core requirements - Current and pending federal regulations and guidance related to 1115 and 1332 Waivers - Overview of 1332 Waiver design and effectiveness across 1332 implementation states - Overview of 1115 Waiver design and effectiveness across up to four (4) selected states TBD - Conduct national scan of current healthcare environment, including: <ul style="list-style-type: none"> - National demographic data, including state level summary information, related to health status, insurance, social determinants, and other factors impacting individuals’ status as insured or uninsured up to 100% of the Federal Poverty Level (FPL) - Summarize key opportunities, based upon priorities TBD, to utilize 1115 and 1332 Waiver authority to maximize federal flexibility affecting program implementation and operation. 	<p>Consulting Firm</p> <p>Deliverables: - Summary Report</p> <p>Services: - Policy consulting and technical assistance to DCH staff - Project management support</p>	<p>6/1/19 – 6/30/19</p>



<p>Georgia Environmental Scan</p>	<p>- Conduct Georgia-specific environmental scan, including:</p> <ul style="list-style-type: none"> - County-level demographic detail, including but not limited to, health insurance status, per capita household income, employment status, and related factors impacting a person’s status as insured or uninsured - Payer mix analysis (Private, public, indigent and charity care, etc.) insurance/Medicare/Medicaid/CHIP/VA/Etc.) within counties - County-level healthcare provider infrastructure analysis, including providers who are or are not enrolled and accepting new patients under Georgia Medicaid and PeachCare for Kids (CHIP) - Provider deficiency analysis, if any, based upon service line (Inpatient hospital, outpatient, primary care, behavioral health, long term care, etc.). 	<p>Consulting Firm</p> <p>Deliverables: - Summary Report</p> <p>Services: - Policy consulting and technical assistance to DCH staff - Project management support</p>	<p>6/1/19 – 6/30/19</p>
<p>Phase Two</p> <p>1115 and 1332 Waiver Options Development</p>	<p>- Develop up to three (3) viable 1115 Waiver options that support policy goals TBD</p> <ul style="list-style-type: none"> - Identify specific Waiver authorities needed to support each option, as well as summarize policy changes that may be implemented through a State Plan Amendment (SPA). - Project expenditures and enrollment over five (5) years, including an additional three (3) years of Waiver operation. - Project provider network capacity in urban and rural regions by service line (Hospital, primary care, specialists, behavioral health, long term care, etc.) - Project economic impact of Waiver options using IMPLAN or other nationally recognized economic impact model that is most applicable. <p>- Develop up to three (3) viable 1332 Waiver options that support policy goals TBD</p> <ul style="list-style-type: none"> - Identify specific Waiver authorities needed to support each option - Project impacts to premiums and risk profile of impacted private insurance markets (individual, small group and fully insured large group) over ten (10) years. - Develop governance structure recommendations regarding operation of a reinsurance, high risk pool or related program by the State of Georgia that meets federal requirements. 	<p>Consulting Firm</p> <p>Governor’s Office DCH Key stakeholders TBD</p> <p>Deliverables: - 1115 Waiver options report - 1332 Waiver options report; or - Combined 1115 and 1332 Waiver options report</p>	<p>7/1/19 – 9/30/19</p>



<p>Identify 1115 and 1332 Waiver Approach</p>	<ul style="list-style-type: none"> - Identify preferred approach and policy options - Initiate formal 1115 and 1332 Waiver development - Notify federal officials to request technical assistance through Waiver development 	<p>Governor Governor's Office Staff</p>	<p>10/1/19</p>
<p>Phase Three 1115 and 1332 Waiver Development</p>	<ul style="list-style-type: none"> - Identify all Waiver authorities necessary for implementation of identified approach(es) - Produce formal 1115 Waiver application, including all supporting exhibits as required. - Produce formal 1332 Waiver application, including all supporting exhibits as required. 	<p>Deliverables: - Formal 1115 and 1332 Waiver applications</p> <p>Consulting Firm DCH Support from CMS and U.S. Treasury</p>	<p>10/1/19 – 12/31/19</p>
<p>Waiver Submission</p>	<ul style="list-style-type: none"> - Formally submit 1115 Waiver to CMS - Formally submit 1332 Waiver to US Treasury - Federal and State Public Comment period 	<p>DCH</p>	<p>12/31/19</p>
<p>1115 and 1332 Waiver Negotiation with CMS and U.S. Treasury</p>	<ul style="list-style-type: none"> - Following formal submission, respond to Request(s) for Additional Information (RAI) from CMS and/or U.S. Treasury 	<p>Governor's Office DCH Consulting Firm CMS U.S. Treasury</p>	<p>1/1/20 – TBD</p>
<p>Waiver Approval and Implementation</p>	<ul style="list-style-type: none"> - Receive formal 1115 Waiver approval - Receive formal 1332 Waiver approval - Begin implementation for Go-Live date TBD 	<p>CMS U.S. Treasury DCH</p>	<p>TBD</p>