From: <u>Joshua O. Cox</u>

To: "Andrew V Papachristos"; "Doleac, Jennifer L"
Cc: "Melissa Sawyer"; "Jeff Asher"; Mary G. Pettingill

Subject: New Orleans Gun Violence Reduction Taskforce - October 5th Meeting

Date: Thursday, September 6, 2018 11:34:09 AM

Hi Andy and Jen -

First of all, let me say that word of the Mayor's gun violence reduction taskforce has gotten out and generated quite a buzz! You can read the Mayor's op-ed here.

Another article referencing the administration's approach and commitment to the gun violence reduction taskforce can be found here.

The taskforce met for the first time on Sept. 22nd, and we are excited to continue the momentum with our next meeting on October 5th. We'd like for you both to attend and to help brief the taskforce, and we're happy to pay for your flights and hotel.

We're still planning the agenda for October 5th, but we would like to have both of you talk about your contributions to the program. Andy, could you present on your research, how we can apply that research in designing a program in New Orleans, and what the literature says works for reducing gun violence. Jen, we'd be very interested in hearing how you'd like to approach independent evaluation and what we need to do from a research/evaluation perspective. And it goes without saying that we would be extremely grateful for any input either of you might have in any of the other discussions we have during the day's meetings.

Mary Pettingill, who is cc'ed, can help facilitate travel arrangements.

Additionally, I'd love to chat about the best way to formalize our working relationship. Are you guys available for a call early next week?

Looking forward to hearing from you.

All the best,

Joshua O. Cox

Senior Advisor & Director of Strategic Initiatives
Office of Mayor LaToya Cantrell | City of New Orleans
1300 Perdido Street | Suite 2E04 | New Orleans, LA 70112
(504) 658-4953 office | Joshua.Cox@nola.gov

 From:
 Joshua O. Cox

 To:
 "Jeff Asher"

 Cc:
 "Melissa Sawyer"

Subject: RE: What do you think? Can you make this better?

Date: Thursday, September 6, 2018 11:14:13 AM

Great. Thanks for edits. Email coming soon.

From: Jeff Asher [mailto:jeffmasher@gmail.com] **Sent:** Wednesday, September 5, 2018 7:22 PM **To:** Joshua O. Cox < Joshua.Cox@nola.gov>

Cc: Melissa Sawyer < MSawyer@youthempowermentproject.org>

Subject: Re: What do you think? Can you make this better?

See some suggested changes in red.

Hi Andy and Jen -

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Jeff: What should we specifically be asking them to brief us on? Background data of approaches? What would be helpful you think?

Mary Pettingill, who is cc'ed, can help facilitate travel arrangements.

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All the best,

On Wed, Sep 5, 2018 at 5:29 PM Joshua O. Cox < <u>Joshua.Cox@nola.gov</u>> wrote:

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All the best,

Joshua O. Cox Senior Advisor & Director of Strategic Initiatives Office of Mayor LaToya Cantrell |City of New Orleans 1300 Perdido Street | Suite 2E04 | New Orleans, LA 70112 (504) 658-4953 office| Joshua.Cox@nola.gov From: <u>Jeff Asher</u>

To: <u>Joshua O. Cox</u>; <u>Melissa Sawyer</u>

Subject: Some Readings

Date: Thursday, September 6, 2018 10:36:20 AM

Here are some readings about Andrew Papachristos' research for the group. They largely summarize papers he has written.

Social Networks Can Help Predict Gun Violence:

https://www.washingtonpost.com/opinions/social-networks-can-help-predict-gun-violence/2013/12/03/a15b8244-5c46-11e3-be07-006c776266ed_story.html? noredirect=on&utm_term=.8cff15dfb09a

CPD's crucial choice: Treat its list as offenders or as potential victims:

http://www.chicagotribune.com/news/opinion/commentary/ct-gun-violence-list-chicago-police-murder-perspec-0801-jm-20160729-story.html#

Use of data can help stop crime by helping potential victims:

 $\frac{https://www.nytimes.com/roomfordebate/2015/11/18/can-predictive-policing-be-ethical-and-effective/use-of-data-can-stop-crime-by-helping-potential-victms}{}$

Here is a presentation from Thomas Abt (who we talked with during the transition) on what the research shows as far as what works in reducing violence:

https://www.wilsoncenter.org/sites/default/files/thomas_abt_presentation.pdf

Some literature on Oakland's successful violence reduction program (more law enforcement focused but some similar concepts):

https://www.eastbayexpress.com/media/pdf/oakland_ceasefire_impact_evaluation_key_findings.pdf

http://nicjr.org/wp-content/uploads/2018/02/Oakland%E2%80%99s-Successful-Gun-Violence-Reduction-Strategy-NICJR-Jan-2018.pdf

I'll think of some more stuff to pass along to the group too.

Jeff

 From:
 Joshua O. Cox

 To:
 "Jeff Asher"

 Cc:
 "Melissa Sawyer"

Subject: What do you think? Can you make this better?

Date: Wednesday, September 5, 2018 5:29:44 PM

Hi Andy and Jen -

First of all, let me say that word of the Mayor's gun violence reduction taskforce has gotten out and generated quite a buzz! You can read the Mayor's op-ed here.

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Joshua O. Cox
Senior Advisor & Director of Strategic Initiatives
Office of Mayor LaToya Cantrell | City of New Orleans
1300 Perdido Street | Suite 2E04 | New Orleans, LA 70112
(504) 658-4953 office | Joshua.Cox@nola.gov

From: <u>Jeff Asher</u>

To: <u>Melissa Sawyer</u>; <u>Joshua O. Cox</u>

Subject: Initial go at agenda

Date: Friday, August 31, 2018 10:17:46 AM

Here is what I've drawn up for an initial outline for an agenda. Obviously much would need to be filled in.

10:00 – 10:10 - Welcome back [Josh Cox]

- Review of last meeting.
- Overview of this meeting's goals.

10:10 – 10:30 – Introduction of Dr. Andrew Papachristos and Dr. Jennifer Doleac.

10:30 – 11:15 – Identifying a high-risk population [Dr. Papachristos].

11:15 – 12:00 – What interventions work and discussing what else we should try [Dr. Doleac & Dr. Papachristos].

12:00 – 12:30 – Quick lunch served

12:30 – 1:00 – Measuring success and program evaluation [Dr. Doleac].

1:00-1:45 – Engaging with NOPD, discussion with Ben Horwitz & Ryan Lubrano (head of homicide?)

1:45 – 2:15 – Planning focus groups [Melissa Sawyer].

2:15 - 3:00 - Crafting a PR strategy for roll out.

3:00-4:00 – Conclusion and discussing next steps.

From: <u>Jeff Asher</u>

To: <u>Melissa Sawyer</u>; <u>Joshua O. Cox</u>

Subject: Fwd: FUNDING OPPORTUNITY: Deadlines & Webinars for the Systems for Action Call for Proposals

Date: Thursday, August 30, 2018 2:48:30 PM

Do we have our act together enough to apply for this? Letter of intent by September 12 and application due in early October.

----- Forwarded message -----

From: Andrew V Papachristos avp@northwestern.edu>

Date: Thu, Aug 30, 2018 at 2:44 PM

Subject: Re: FUNDING OPPORTUNITY: Deadlines & Webinars for the Systems for Action

Call for Proposals

To: Jeff Asher < <u>jeffmasher@gmail.com</u>>

thoughts?

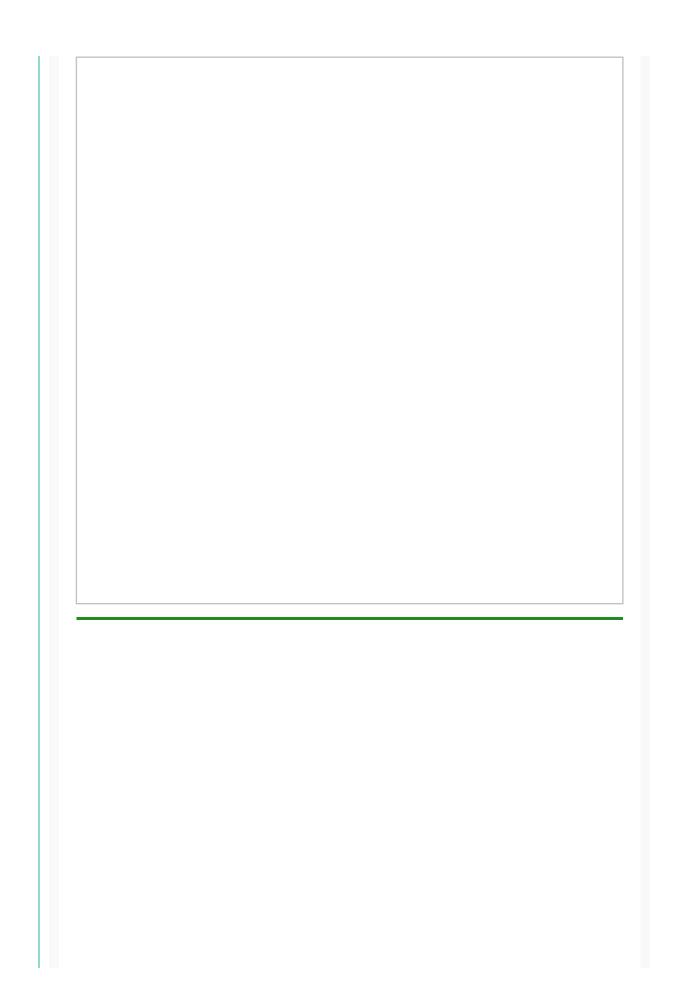
Andrew V. Papachristos

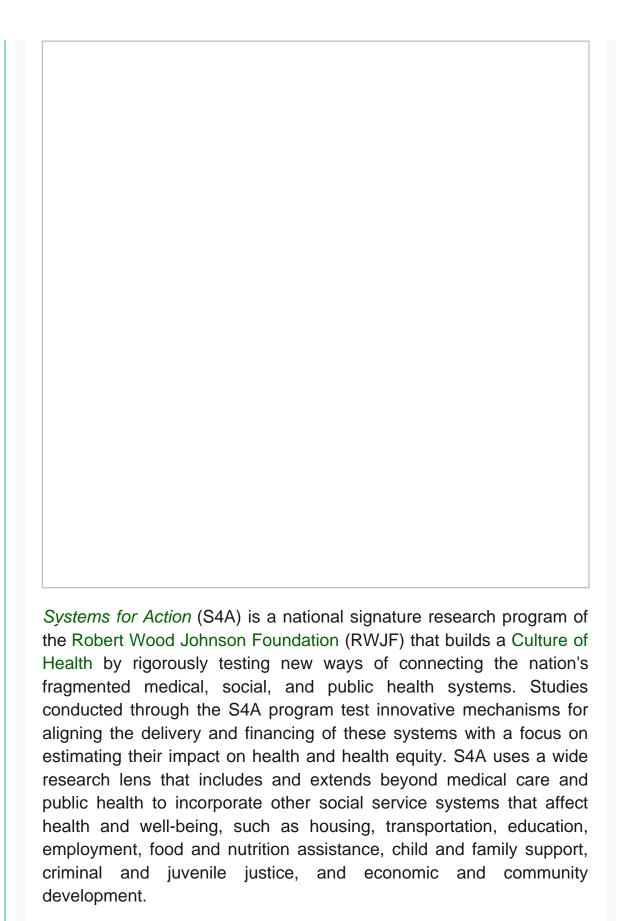
Professor of Sociology | Faculty Fellow, Institute for Policy Research Director, Northwestern Neighborhood & Network Initiative (N3) Northwestern University

www.papachristos.org | @AVPapachristos (twitter)

On Aug 30, 2018, 2:40 PM -0500, RWJF Systems for Action National Program Office kara.richardson@uky.edu, wrote:

A National Program Office of the Robert Wood Johnson Foundation	View this email in your browser





The goal of this call for proposals (CFP) is to fund research that

supports new scientific evidence on ways to optimize delivery and financing systems in ways that improve health and reduce inequities.
Register for the Informational Webinar
Wednesday, July 18, 2018, 3 pm, ET Call for Proposals announced. Webinar registration opens.
 Tuesday, August 7, 2018, 1-2 pm, ET First informational webinar held. Recording Slides

• Tuesday, September 4, 2018, 12-1 pm, ET

Second informational webinar to be held.

- Wednesday, September 12, 2018, 3 pm, ET Letter of Intent due via email.
- Wednesday, October 10, 2018, 3 pm, ET Full proposals due via RWJF online system.

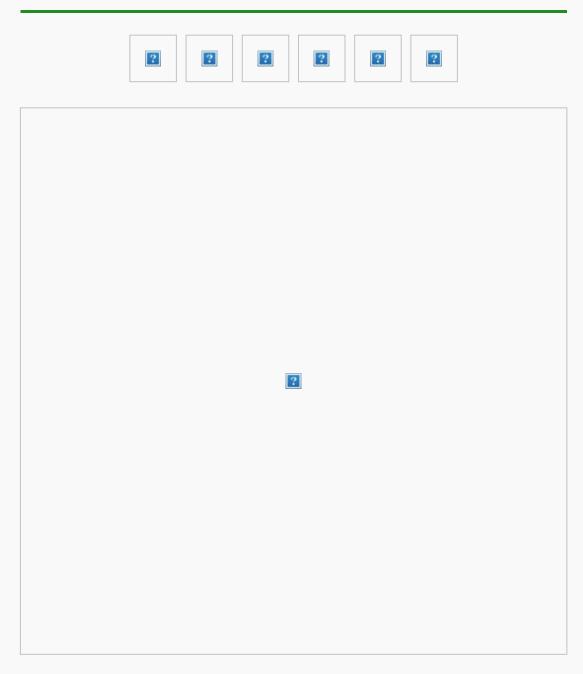
View Key Dates & Deadlines

SHARE THE FUNDING ANNOUNCEMENT

Know someone interested in systems research? Please feel free to

forward this email to them. We also encourage you to share it via your social media accounts. When posting on social media, please remember to tag @Systems4Action and use the #Action4Health hashtag.

Follow @Systems4Action



Want to change how you receive these emails? You can <u>update your preferences</u> or <u>unsubscribe from this list</u>

From: <u>Jeff Asher</u>
To: <u>R. Erich Caulfield</u>

Cc: Rayne E. Pestello; Joshua O. Cox; Melissa Sawyer

Subject: Re: Follow Up- Gun Violence Reduction Task Force

Date: Tuesday, August 28, 2018 7:03:30 AM

Attachments: oakland_ceasefire_impact_evaluation_key_findings.pdf

Hi All.

I'll be putting together a more comprehensive reading list shortly, but I wanted to pass along the attached impact review of Oakland's gun violence reduction initiative (it's named Ceasefire but it's very different from our version of Ceasefire so I'd caution against conflating the two). The bottom line for me is that they had sustained success targeting the small percentage of individuals at high risk for violence -- though their high risk population was relatively small and many of their interventions were call-ins similar to what the city started under NOLA for Life. Two aspects of this initiative that I think are highly commendable are their work with a strong team of academics to evaluate their efforts and engaging with participants and members of the community to obtain firsthand feedback on how they were doing. Anyhow, wanted to pass along.

Jeff

On Fri, Aug 24, 2018 at 4:51 PM R. Erich Caulfield < <u>ecaulfield@caulfieldconsulting.com</u>> wrote:

Hi Rayne,

Thanks. I have a conflict with the December meeting, as I'll be out of town from Dec 6 - 9.

Best,

R. Erich Caulfield

(504) 491-1254

From: Rayne E. Pestello < Rayne. Pestello@nola.gov >

Sent: Thursday, August 23, 2018 3:21 PM

To: 'nathalie.simon@laitram.com' <nathalie.simon@laitram.com>;

'victimallies@gmail.com' <victimallies@gmail.com>; 'john.white@la.gov'

<iohn.white@la.gov>; 'rherman@hhklawfirm.com' <rherman@hhklawfirm.com>; Jeff

Asher < <u>jeffmasher@gmail.com</u>>; <u>'tamara@silenceisviolence.org'</u>

<tamara@silenceisviolence.org>; Flozell Daniels <fdaniels@foundationforlouisiana.org>;

'Melissa Sawyer' < MSawyer@youthempowermentproject.org>

Cc: Joshua O. Cox < Joshua. Cox @nola.gov>; Katie Donahue

< <u>Kathleen.Donahue@nola.gov</u>>; R. Erich Caulfield < <u>ecaulfield@caulfieldconsulting.com</u>>;

'jromano@hhklawfirm.com' <jromano@hhklawfirm.com> **Subject:** Follow Up- Gun Violence Reduction Task Force

Good Afternoon all,

Thank you so much again for your commitment to the Gun Violence Reduction Task Force. Attached are the notes from yesterday's meeting, including the action items to which we arrived.

Below are important dates to note. Please let us know if there are any conflicts with the next meeting dates, as we will send calendar invites next week.

- Next Meeting: October 5
 - Tentatively block off 9am-5pm. We will get back in touch regarding details once travel arrangements have been set.
- November 6
- December 7

Thank you!

Rayne Pestello

Special Assistant | Office of Mayor LaToya Cantrell

rayne.pestello@nola.gov | 504 658 4915

City of New Orleans

From: <u>Jeff Asher</u>

To: Melissa Sawyer; Joshua O. Cox
Subject: Fwd: Coming to NOLA?

Date: Tuesday, August 21, 2018 4:34:44 PM

FYI

----- Forwarded message -----

From: "Doleac, Jennifer L" < idoleac@tamu.edu>

Date: Aug 21, 2018 4:19 PM Subject: Re: Coming to NOLA?

To: "Jeff Asher" < ieffmasher@gmail.com>

Cc:

Yes. That would actually work better for me.

--

Jennifer Doleac

Associate Professor of Economics

Director, Justice Tech Lab

Texas A&M University

979-845-4799 (office)

978-835-5663 (cell)

http://www.jenniferdoleac.com

Twitter: @jenniferdoleac

From: Jeff Asher < jeffmasher@gmail.com> Date: Tuesday, August 21, 2018 at 4:04 PM

To: "Doleac, Jennifer L" < <u>idoleac@tamu.edu</u>>

Subject: Re: Coming to NOLA?

Would you have availability for October 5 if the 28th doesn't work? This is like herding cats

b	ut I'd really want you to be there for our next meeting!	
(On Thu, Aug 16, 2018, 12:13 PM Doleac, Jennifer L < jdoleac@tamu.edu > wrote:	
	Sounds good!	
	Jennifer Doleac	
	Associate Professor of Economics	
	Director, <u>Justice Tech Lab</u>	
	Texas A&M University	
	979-845-4799 (office)	
	978-835-5663 (cell)	
	http://www.jenniferdoleac.com	
	Twitter: @jenniferdoleac	
	From: Jeff Asher < jeffmasher@gmail.com > Date: Thursday, August 16, 2018 at 12:09 PM To: "Doleac, Jennifer L" < jdoleac@tamu.edu > Subject: Re: Coming to NOLA?	
	Ok, that would be terrific if you'd be able to swing that. Our first meeting is next week so I'll confirm that that's the plan moving forward and get back with you as soon as possible.	
	Thanks!	
	Jeff	
	On Thu, Aug 16, 2018 at 11:31 AM Doleac, Jennifer L < jdoleac@tamu.edu > wrote:	

Hi Jeff – I have another commitment in College Station the evening of the 27^{th} but could fly over first thing the next morning and join for the meeting & dinner on the 28th. It'd be a little tight but should work!

--

Jennifer Doleac

Associate Professor of Economics

Director, Justice Tech Lab

Texas A&M University

979-845-4799 (office)

978-835-5663 (cell)

http://www.jenniferdoleac.com

Twitter: @jenniferdoleac

From: Jeff Asher <<u>jeffmasher@gmail.com</u>>
Date: Thursday, August 16, 2018 at 11:28 AM
To: "Doleac, Jennifer L" <<u>jdoleac@tamu.edu</u>>

Subject: Coming to NOLA?

Hi Jen,

We are planning our upcoming meeting schedule and were hoping you would be able to attend our second meeting. The initial idea is to have a long meeting on September 28th from 10 to 4 with dinner either on the 27th or after on the 28th. Would you be able to join for that?

Hope the start of the year is going well!

 From:
 Melissa Sawyer

 To:
 Jeff Asher

 Cc:
 Joshua O. Cox

Subject: RE: First Meeting Draft Agenda
Date: Tuesday, August 21, 2018 2:25:57 PM

Works for me. I do think we need to be prepared to inform folks on next steps and we either need to hand out the next meeting dates (that we pre-set before tomorrow morning) or come up with them together tomorrow. Also, folks should be clear on time commitment (they will ask), next steps, and if they need to be doing anything before the next meeting, if they can discuss what we talk about publicly, etc.

MS

From: Jeff Asher <jeffmasher@gmail.com> **Sent:** Tuesday, August 21, 2018 2:20 PM

To: Melissa Sawyer < MSawyer@youthempowermentproject.org>

Cc: Joshua O. Cox < Joshua.cox@nola.gov> **Subject:** Re: First Meeting Draft Agenda

One quick suggested fix, why don't we do an hour from 9:35 to 10:35 of introducing the theory of change (me going over transition report maybe) plus the plan going forward and laying out the big picture for the next 9 months. Then we can do almost a half hour of discussion and questions.

On Tue, Aug 21, 2018 at 2:14 PM Melissa Sawyer < MSawyer@youthempowermentproject.org> wrote:

Please see attached. This needs some work and has more questions than answers.

Pay attention to comments and yellow highlighted sections.

The first two parts are pretty straightforward, just more detailed information about what I think we may want covered.

Feel free to edit away, MS

From: Jeff Asher
To: Rayne E. Pestello

Cc: Katie Donahue; Joshua O. Cox; Melissa Sawyer; Unknown

Subject: Re: Quick Request for Violence Reduction Task Force

Date: Friday, August 17, 2018 10:18:35 AM

Thanks!

On Fri, Aug 17, 2018, 10:04 AM Rayne E. Pestello < Rayne. Pestello @nola.gov > wrote:

Good Morning Jeff,

Will do!

Rayne Pestello

Special Assistant | Office of Mayor LaToya Cantrell

rayne.pestello@nola.gov | 504 658 4915

City of New Orleans

From: Jeff Asher [mailto:jeffmasher@gmail.com]

Sent: Friday, August 17, 2018 9:57 AM **To:** Rayne E. Pestello; Katie Donahue

Cc: Joshua O. Cox; Melissa Sawyer; Unknown

Subject: Quick Request for Violence Reduction Task Force

Hi Rayne and/or Katie,

Would y'all be able to print out the violence reduction subcommittee's transition report ahead of next week's initial meeting (pages 49 to 53 -- https://irp-cdn.multiscreensite.com/a41e72e5/files/uploaded/ForwardTogetherTransitionPlan.pdf) in color if possible? We'd need about 10 copies and I think having this will help us frame our task as following up on the transition team's recommendations rather than starting from scratch.

Let me know if y'all have any questions and many thanks!

From: Joshua O. Cox
To: Melissa Sawyer

Cc: Jeff Asher; erich@caulfieldconsulting.com
Subject: Re: First Meeting Draft Agenda
Date: Friday, August 17, 2018 8:19:16 AM

Just wanted to include/connect everyone to Erich!

Sent from my iPhone

On Aug 17, 2018, at 8:18 AM, Joshua O. Cox < Joshua. Cox @nola.gov > wrote:

Sent from my iPhone

On Aug 17, 2018, at 7:58 AM, Melissa Sawyer < MSawyer@youthempowermentproject.org> wrote:

Let me try to put a bit more meat on this later today. I will then send back to you guys for feedback.

Thanks. MS

From: Jeff Asher [mailto:jeffmasher@gmail.com]

Sent: Thursday, August 16, 2018 6:37 PM

To: Melissa Sawyer < <u>MSawyer@youthempowermentproject.org</u>>; Joshua

O. Cox <<u>Joshua.cox@nola.gov</u>> **Subject:** First Meeting Draft Agenda

Here is my stab at the general outline of the first meeting agenda.

0900 - 0910: Welcome (Josh Cox)

0910 - 0930: Introductions (Everyone)

0930 - 1015: Introducing the theory of change (Melissa Sawyer &

Jeff Asher)

1015 - $1100\mbox{:}$ The plan going forward & what we need to accomplish

in the next 9 months (Josh Cox, Jeff Asher & Melissa Sawyer)

1100 - 1200: Discussion/Questions (Everyone)

From: <u>Melissa Sawyer</u>

To: <u>Jeff Asher; Joshua O. Cox</u>
Subject: RE: Coming to NOLA?

Date: Thursday, August 16, 2018 11:48:33 AM

Sounds good.

10am until 4pm on the 28^{th} of September and then dinner afterward with whoever wants to/can join.

MS

From: Jeff Asher <jeffmasher@gmail.com> **Sent:** Thursday, August 16, 2018 11:35 AM

To: Joshua O. Cox < Joshua.cox@nola.gov>; Melissa Sawyer

<MSawyer@youthempowermentproject.org>

Subject: Fwd: Coming to NOLA?

FYI, let's plan on this schedule if we can. I think Andy would come in the night of the 27th.

----- Forwarded message -----

From: **Doleac**, **Jennifer** L < <u>idoleac@tamu.edu</u>>

Date: Thu, Aug 16, 2018, 11:31 AM Subject: Re: Coming to NOLA?

To: Jeff Asher < <u>ieffmasher@gmail.com</u>>

Hi Jeff – I have another commitment in College Station the evening of the 27th but could fly over first thing the next morning and join for the meeting & dinner on the 28th. It'd be a little tight but should work!

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Jennifer Doleac Associate Professor of Economics Director, <u>Justice Tech Lab</u> Texas A&M University 979-845-4799 (office) 978-835-5663 (cell)

http://www.jenniferdoleac.com Twitter: @jenniferdoleac

From: Jeff Asher <<u>jeffmasher@gmail.com</u>> **Date:** Thursday, August 16, 2018 at 11:28 AM **To:** "Doleac, Jennifer L" <<u>jdoleac@tamu.edu</u>>

Subject: Coming to NOLA?

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our second meeting. The initial idea is to have a long meeting on September 28th from 10 to 4 with dinner either on the 27th or after on the 28th. Would you be able to join for that?

Hope the start of the year is going well!

Jeff

From: <u>Jeff Asher</u>

To: Melissa Sawyer; Joshua O. Cox
Subject: Lack of Law Enforcement Involvement
Date: Wednesday, August 15, 2018 7:58:56 PM

Here is what I would say as to why NOPD is not involved at this stage:

"Our novel approach centers on accomplishing homicide reduction through a multi-faceted series of social programs delivered to individuals at high risk for involvement in gun violence. This effort consciously focuses on engaging these individuals through social services rather than having law enforcement take the lead. Homicide reduction in New Orleans is a complicated task and we fully expect NOPD will continue to play its integral role."

 From:
 Jeff Asher

 To:
 Joshua O. Cox

 Cc:
 Melissa Sawyer

Subject: Re: Fwd: Welcome: Gun Violence Reduction Task Force

Date: Tuesday, August 14, 2018 12:53:32 PM

I've always envisioned a series of focus group sessions with our at-risk population, possibly hosted by the Mayor or somebody in the Admin to better understand what types of programs can help. I also think at some point we'll want to roll this out publicly and discuss our strategy but I'm ok with not pursuing public sessions anytime soon. Also, if we're going to pursue surveying as a near term goal then we should definitely invite Jen to the September meeting.

Jeff

On Tue, Aug 14, 2018 at 12:01 PM, Joshua O. Cox < <u>Joshua.Cox@nola.gov</u>> wrote:

I def agree with MS on the meetings and "avenues for input" piece. Don't know that we have the capacity to execute on that really well at scale.

But he's welcome to share with Arnold! Tell them that we should discuss partnership...

From: Melissa Sawyer [mailto: MSawyer@youthempowermentproject.org]

Sent: Tuesday, August 14, 2018 10:28 AM

To: Jeff Asher < <u>jeffmasher@gmail.com</u>>; Joshua O. Cox < <u>Joshua.Cox@nola.gov</u>>

Subject: RE: Fwd: Welcome: Gun Violence Reduction Task Force

Sounds good to me. A "series of meetings with residents", however, sounds like a potentially VERY time intensive and painful process. Can he give you further thoughts/direction/clarity on what exactly he is thinking in terms of the meetings and how the "avenues for input" would be facilitated and the information gathered used?

Thanks, MS

From: Jeff Asher < jeffmasher@gmail.com > Sent: Tuesday, August 14, 2018 7:05 AM

To: Joshua O. Cox < <u>Joshua.cox@nola.gov</u>>; Melissa Sawyer < <u>MSawyer@</u>

youthempowermentproject.org>

Subject: Fwd: Fwd: Welcome: Gun Violence Reduction Task Force

FYI, some thoughts from our expert. Both are good ideas we can even start doing during the 9 month prep period.

Josh, any issue with sharing with the Arnold Foundation or getting too far ahead?

----- Forwarded message -----

From: Andrew V Papachristos avp@northwestern.edu>

Date: Tue, Aug 14, 2018, 6:46 AM

Subject: Re: Fwd: Welcome: Gun Violence Reduction Task Force

To: Jeff Asher < <u>jeffmasher@gmail.com</u>>

I LOVE IT! I would make two suggestions (if I may)

- 1. given this won't be randomized, we might want to collect some sort of **baseline survey or figure out some other metrics** BEFORE we do something. I defer to Jennifer, but it's going to take a while to operationalize, so might as well gather it.
- 2. What do you think about holding some sort of series of meetings with residents to talk about "predictive prevention" (we should coin that phrase, btw)? Rather than repeat Palantir, we should start to tell people what we're going to do and have an avenue for input?

Also: can I share with Arnold Foundation?

So excited about this!

Andrew V. Papachristos

Professor of Sociology | Faculty Fellow, Institute for Policy Research

Director, Northwestern Neighborhood & Network Initiative (N3)

Northwestern University

www.papachristos.org | @AVPapachristos (twitter)

On Aug 13, 2018, 7:11 PM -0500, Jeff Asher < <u>ieffmasher@gmail.com</u>>, wrote:

Want to keep you in the loop on where we are at. This is an internal doc so let me know if you see anything needing major change.

----- Forwarded message ------

From: Joshua O. Cox < Joshua.Cox@nola.gov>

Date: Mon, Aug 13, 2018, 12:46 PM

Subject: Welcome: Gun Violence Reduction Task Force

To: Melissa Sawyer < MSawyer@youthempowermentproject.org>,
nathalie.simon@laitram.com < nathalie.simon@laitram.com>, Jeff Asher
<jeffmasher@gmail.com>, john.white@la.gov < john.white@la.gov>,
tamara@silanasisviolanas.org

tamara@silenceisviolence.org <tamara@silenceisviolence.org>, Flozell Daniels <fdaniels@foundationforlouisiana.org>, herman@hhklawfirm.com <herman@hhklawfirm.com>

Cc: jromano@hhklawfirm.com <jromano@hhklawfirm.com>, Rayne E. Pestello

, ecaulfield@caulfield@nola.gov, ecaulfield@caulf

Hello All -

Thank you for agreeing to be a part of the Mayor's gun violence reduction task force. Your commitment and expertise will be critical in helping this administration craft an effective strategy to reduce gun violence in our City.

Our first meeting will be on August 22nd at 9 am on the 2nd Floor of City Hall (Mayor's Office).

Please find the attached memo that should offer background and context on this task force's mission, some principles that will guide our work and the proposed sequence of this task force's work.

Should you have any questions about this first meeting, please do not hesitate to reach out to me, rayne.pestello@nola.gov or Kathleen.donahue@nola.gov.

Looking forward to our first meeting!

Best,

Joshua O. Cox

Senior Advisor & Director of Strategic Initiatives

Office of Mayor LaToya Cantrell |City of New Orleans

1300 Perdido Street | Suite 2E04 | New Orleans, LA 70112

(504) 658-4953 office| Joshua.Cox@nola.gov

From: Melissa Sawyer

To: Joshua O. Cox; "Jeff Asher"

Subject: RE: FW: RE: Welcome: Gun Violence Reduction Task Force

Date: Monday, August 13, 2018 2:58:29 PM

I do think that was a bit of a "Freudian slip", JC!

From: Joshua O. Cox < Joshua.Cox@nola.gov> Sent: Monday, August 13, 2018 2:53 PM

To: 'Jeff Asher' <jeffmasher@gmail.com>; Melissa Sawyer <MSawyer@youthempowermentproject.org>

Subject: RE: FW: RE: Welcome: Gun Violence Reduction Task Force

Fixed!

From: Jeff Asher [mailto:jeffmasher@gmail.com]

Sent: Monday, August 13, 2018 2:10 PM

To: Melissa Sawyer < MSawyer@youthempowermentproject.org >

Cc: Joshua O. Cox < Joshua.Cox@nola.gov >

Subject: Re: FW: RE: Welcome: Gun Violence Reduction Task Force

On purpose?

On Mon, Aug 13, 2018, 2:05 PM Melissa Sawyer < MSawyer@youthempowermentproject.org > wrote:

You messed up Russ' email, JC!

From: postmaster@hhklawfirm.com <postmaster@hhklawfirm.com>

Sent: Monday, August 13, 2018 2:04 PM

To: Melissa Sawyer

Subject: Undeliverable: RE: Welcome: Gun Violence Reduction Task Force

Delivery has failed to these recipients or groups:

'herman@hhklawfirm.com' (herman@hhklawfirm.com)

The email address you entered couldn't be found. Please check the recipient's email address and try to resend the message. If the problem continues, please contact your helpdesk.

Diagnostic information for administrators:

Generating server: ELSA-DB.hhkc.local

herman@hhklawfirm.com

Remote Server returned '550 5.1.1 RESOLVER.ADR.RecipNotFound; not found'

Original message headers:

```
Received: from Anna-Hub.hhkc.local (192.168.5.38) by ELSA-DB.hhkc.local (192.168.5.32) with Microsoft SMTP Server (TLS) id 15.0.1156.6; Mon, 13 Aug 2018 14:03:44 -0500
```

Received: from <u>dispatchl-usl.ppe-hosted.com</u> (192.168.5.8) by

```
Anna-Hub.hhkc.local (192.168.5.38) with Microsoft SMTP Server id 15.0.1156.6 via Frontend Transport; Mon, 13 Aug 2018 12:03:42 -0700 Received: from NAM04-C01-obe.outbound.protection.outlook.com (mail-
eopbgr690095.outbound.protection.outlook.com [40.107.69.95])
            (using TLSv1.2 with cipher ECDHE-RSA-AES256-SHA384 (256/256 bits))
            (No client certificate requested)
            by mx1-us4.ppe-hosted.com (Proofpoint Essentials ESMTP Server) with ESMTPS
id 159A1B40068;
           Mon, 13 Aug 2018 19:03:34 +0000 (UTC)
Received: from <u>CY4PR05MB3461.namprd05.prod.outlook.com</u> (10.171.248.161) by <u>CY4PR05MB3031.namprd05.prod.outlook.com</u> (10.169.184.140) with Microsoft SMTP
 Server (version=TLS1_2, cipher=TLS_ECDHE_RSA_WITH_AES_256_GCM_SHA384) id 15.20.1059.9; Mon, 13 Aug 2018 19:03:32 +0000
Received: from CY4PR05MB3461.namprd05.prod.outlook.com
 ([fe80::14e1:cla2:3fec:2114]) by <u>CY4PR05MB3461.namprd05.prod.outlook.com</u> ([fe80::14e1:cla2:3fec:2114%5]) with mapi id 15.20.1017.022; Mon, 13 Aug 2018
 19:03:32 +0000
From: Melissa Sawyer < MSawyer@youthempowermentproject.org >
To: "Joshua O. Cox" < Joshua.Cox@nola.gov>, "'nathalie.simon@laitram.com'" < nathalie.simon@laitram.com>, Jeff Asher < jeffmasher@gmail.com>, "'john.white@la.gov'" < john.white@la.gov>, "'tamara@silenceisviolence.org'"
            <tamara@silenceisviolence.org>, Flozell Daniels
<fdaniels@foundationforlouisiana.org>, "'herman@hhklawfirm.com'"
            <herman@hhklawfirm.com>
CC: "'jromano@hhklawfirm.com'" <jromano@hhklawfirm.com>, "Rayne E. Pestello" <a href="Rayne.Pestello@nola.gov">, Katie Donahue <a href="Kathleen.Donahue@nola.gov">Kathleen.Donahue@nola.gov</a>>
             'ecaulfield@caulfieldconsulting.com' | <ecaulfield@caulfieldconsulting.com |
Subject: RE: Welcome: Gun Violence Reduction Task Force
Date: Mon, 13 Aug 2018 19:03:32 +0000
Message-ID:
< CY4PR05MB3461676E511DCF4AF68B058DA7390@CY4PR05MB3461.namprd05.prod.outlook.com>
References: <a href="mailto:keferences">AF2F3FA6838EEF4AAAEB14B9F1D488D1F97AD0@CNO-XCH01.cityofno.com</a>
In-Reply-To: <a href="mailto:AF2F3FA6838EEF4AAAEB1489F1D488D1F97AD0@CN0-XCH01.cityofno.com">AF2F3FA6838EEF4AAAEB14B9F1D488D1F97AD0@CN0-XCH01.cityofno.com</a>
Content-Type: multipart/alternative;
           boundary="_000_CY4PR05MB3461676E511DCF4AF68B058DA7390CY4PR05MB3461namp_"
MIME-Version: 1.0
X-WatchGuard-Spam-ID:
str=0001.0A02020F.5B71D60F.00B8,ss=1,re=0.000,recu=0.000,reip=0.000,cl=1,cld=1,fgs=0
X-WatchGuard-Spam-Score: 0, clean; 0, virus threat unknown X-WatchGuard-Mail-Client-IP: 67.231.154.164
X-WatchGuard-Mail-From: MSawyer@youthempowermentproject.org
Return-Path: MSawyer@youthempowermentproject.org
```

From: Melissa Sawyer

To: <u>Joshua O. Cox</u>; <u>Jeff Asher</u>

Subject: FW: RE: Welcome: Gun Violence Reduction Task Force

Date: Monday, August 13, 2018 2:05:30 PM

You messed up Russ' email, JC!

From: postmaster@hhklawfirm.com <postmaster@hhklawfirm.com>

Sent: Monday, August 13, 2018 2:04 PM

To: Melissa Sawyer

Subject: Undeliverable: RE: Welcome: Gun Violence Reduction Task Force

Delivery has failed to these recipients or groups:

'herman@hhklawfirm.com' (herman@hhklawfirm.com)

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 (192.168.5.32) with Microsoft SMTP Server (TLS) id 15.0.1156.6; Mon, 13 Aug
 2018 14:03:44 -0500
Received: from dispatch1-us1.ppe-hosted.com (192.168.5.8) by
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eopbgr690095.outbound.protection.outlook.com [40.107.69.95]) (using TLSv1.2 with cipher ECDHE-RSA-AES256-SHA384 (256/256 bits))
           (No client certificate requested)
           by mxl-us4.ppe-hosted.com (Proofpoint Essentials ESMTP Server) with ESMTPS
id 159A1B40068;
          Mon, 13 Aug 2018 19:03:34 +0000 (UTC)
Received: from CY4PR05MB3461.namprd05.prod.outlook.com (10.171.248.161) by
 CY4PR05MB3031.namprd05.prod.outlook.com (10.169.184.140) with Microsoft SMTP
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 19:03:32 +0000
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"'tamara@silenceisviolence.org'"
           <tamara@silenceisviolence.org>, Flozell Daniels
<fdaniels@foundationforlouisiana.org>, "'herman@hhklawfirm.com'"
           <herman@hhklawfirm.com>
CC: "'jromano@hhklawfirm.com'" <jromano@hhklawfirm.com>, "Rayne E. Pestello"
```

From: Melissa Sawyer

To: Joshua O. Cox; "nathalie.simon@laitram.com"; Jeff Asher; "john.white@la.gov"; "tamara@silenceisviolence.org";

Flozell Daniels; "herman@hhklawfirm.com"

Cc: "jromano@hhklawfirm.com"; Rayne E. Pestello; Katie Donahue; "ecaulfield@caulfieldconsulting.com"

Subject: RE: Welcome: Gun Violence Reduction Task Force

Date: Monday, August 13, 2018 2:04:32 PM

Thanks so much, Josh.

Hi everyone. I look forward to working with you on this important task force.

See you soon. My best, Melissa

From: Joshua O. Cox < Joshua.Cox@nola.gov>

Sent: Monday, August 13, 2018 12:46 PM

To: Melissa Sawyer <MSawyer@youthempowermentproject.org>; 'nathalie.simon@laitram.com' <nathalie.simon@laitram.com>; Jeff Asher <jeffmasher@gmail.com>; 'john.white@la.gov' <john.white@la.gov>; 'tamara@silenceisviolence.org' <tamara@silenceisviolence.org>; Flozell Daniels <fdaniels@foundationforlouisiana.org>; 'herman@hhklawfirm.com' <herman@hhklawfirm.com>

Cc: 'jromano@hhklawfirm.com' <jromano@hhklawfirm.com>; Rayne E. Pestello <Rayne.Pestello@nola.gov>; Katie Donahue <Kathleen.Donahue@nola.gov>; 'ecaulfield@caulfieldconsulting.com' <ecaulfield@caulfieldconsulting.com>

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Joshua O. Cox

Senior Advisor & Director of Strategic Initiatives

Office of Mayor LaToya Cantrell | City of New Orleans 1300 Perdido Street | Suite 2E04 | New Orleans, LA 70112 (504) 658-4953 office | Joshua.Cox@nola.gov From: <u>Jeff Asher</u>

To: Andrew V Papachristos
Cc: Joshua O. Cox; Melissa Sawyer
Subject: Re: Coming to NOLA?

Date: Friday, August 10, 2018 10:15:24 PM

What would be best for you? I think the latter half of the following week might work for us, but it might be easiest for you to throw out some dates and we figure out availability from there.

Jeff

On Fri, Aug 10, 2018, 9:02 PM Andrew V Papachristos avp@northwestern.edu wrote: Melissa—truly a pleasure! YEP looks amazing and I've heard wonderful things!

On Doleac, whatever you all want. There's nothing to hide, so I don't see a down side per se.

Those dates are a bit tricky that part of Sept as Northwestern starts that week (we're on quarters). Are there other possible options?

Andrew V. Papachristos

Professor of Sociology | Faculty Fellow, Institute for Policy Research Director, Northwestern Neighborhood & Network Initiative (N3) Northwestern University

www.papachristos.org | @AVPapachristos (twitter)

On Aug 10, 2018, 11:01 AM -0400, Jeff Asher < ieffmasher@gmail.com >, wrote:

Good to know, thanks! I think my preference would be to include her as often as possible as she's willing to both get her input and ensure there are no surprises later down the line.

By the way, I forgot to introduce you to Melissa Sawyer (CC'd here). Melissa created and runs the Youth Empowerment Project (http://youthempowermentproject.org/) here in New Orleans which is just the coolest non-profit in the entire city working with kids who are the very definition of at risk.

Jeff

On Fri, Aug 10, 2018 at 9:50 AM, Andrew V Papachristos avp@northwestern.edu> wrote:

I don't know her personally, but her work is great and her reputations is impeccable. The question I have is if you want to do that now or at a later stage. Doesn't hurt to have it sooner v. Later. But the premise/core of eval will be how if at all we randomize and/or select participants

Andrew V. Papachristos

Professor of Sociology | Faculty Fellow, Institute for Policy Research Director, Northwestern Neighborhood & Network Initiative (N3)

On Aug 10, 2018, 10:39 AM -0400, Jeff Asher < <u>jeffmasher@gmail.com</u>>, wrote:

Great. Preliminary thoughts were doing it sometime on the 18th, 19th or 20th of September but that's subject to change! Would that work on your end?

We're thinking of having one fairly full day with the task force, hopefully including the mayor joining for as long as her schedule will allow.

One other question, we've engaged Jen Doleac (now at Texas A&M) about handling the independent evaluation piece of the program. I was thinking of inviting her to attend as well but wanted to make sure you thought that would be okay and wouldn't bias the evaluation process. What do you think?

Jeff

On Fri, Aug 10, 2018 at 9:26 AM, Andrew V Papachristos <avp@northwestern.edu> wrote:

Short answer is yes. I'm traveling so need to check w my wife early next week. I actually could probably cover my cost (if you buy me a meal or two). Do yo have dates in mind? Or do you want me to throw some out?

Andrew V. Papachristos

Professor of Sociology | Faculty Fellow, Institute for Policy Research Director, Northwestern Neighborhood & Network Initiative (N3)

Northwestern University
www.papachristos.org | @AVPapachristos (twitter)

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Hey Andy,

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Jeff

	I				

From: Melissa Sawyer

To: <u>Andrew V Papachristos</u>; <u>Jeff Asher</u>

Cc: <u>Joshua O. Cox</u>
Subject: RE: Coming to NOLA?

Date: Friday, August 10, 2018 10:00:40 AM

Hi Andy,

It is nice to "e-meet" you and I look forward to meeting you in person soon. I lead the Youth Empowerment Project (YEP) in New Orleans and will be working alongside of Josh and Jeff on this initiative. Please know how grateful we are for your willingness to assist us.

In terms of bringing in Jen now or later, I think at one level we want to defer to you, and based on your initial response, it seems like you think it may make sense to start with you and your work in regards to "context setting" and then bringing her in when our strategy is further developed. Is that an accurate read?

My best, Melissa

From: Andrew V Papachristos [mailto:avp@northwestern.edu]

Sent: Friday, August 10, 2018 9:51 AM **To:** Jeff Asher <jeffmasher@gmail.com>

Cc: Joshua O. Cox < Joshua.cox@nola.gov>; Melissa Sawyer

<MSawyer@youthempowermentproject.org>

Subject: Re: Coming to NOLA?

I don't know her personally, but her work is great and her reputations is impeccable. The question I have is if you want to do that now or at a later stage. Doesn't hurt to have it sooner v. Later. But the premise/core of eval will be how if at all we randomize and/or select participants

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www.papachristos.org | @AVPapachristos (twitter)

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Jeff

 From:
 Melissa Sawyer

 To:
 Jeff Asher

 Cc:
 Joshua O. Cox

Subject: Re: NOLA Invested: Consulting

Date: Friday, August 10, 2018 9:02:38 AM

We figured we would 3-way. Jeff, I will call you now

Sent from my iPhone

On Aug 10, 2018, at 8:59 AM, Jeff Asher < <u>jeffmasher@gmail.com</u>> wrote:

The usual call in details?

On Fri, Aug 10, 2018 at 8:55 AM, Melissa Sawyer < MSawyer@youthempowermentproject.org > wrote:

You are right, Jeff. A great article.

talk soon.

MS

From: Jeff Asher [mailto:jeffmasher@gmail.com]

Sent: Thursday, August 9, 2018 7:51 PM

To: Melissa Sawyer < <u>MSawyer@youthempowermentproject.org</u>>

Cc: Joshua O. Cox < <u>Joshua.Cox@nola.gov</u>> **Subject:** Re: NOLA Invested: Consulting

FYI, this is terrific https://www.usatoday.com/story/opinion/policing/2018/08/09/violence-crime-punishment-policing-usa/930249002/

On Thu, Aug 9, 2018 at 6:06 PM, Melissa Sawyer < MSawyer@vouthempowermentproject.org> wrote:

Did you put out an all-call for RFPs?

Do you have to go with the lowest bidder?

If you are considering Converge, you would definitely need to find out who their point person is on this. Depending on who they assign, I think that could be a deal breaker. I am experiencing that now with two other consulting firms I have been working with (as a board member for New Pathways) and even though the heads of the organization may be strong, their

assigned staff may not be.
Are we good for 9am tomorrow?
MS
From: Joshua O. Cox < Joshua.Cox@nola.gov > Sent: Thursday, August 9, 2018 2:47 PM To: Melissa Sawyer < MSawyer@youthempowermentproject.org >; Jeff Asher < jeffmasher@gmail.com > Subject: NOLA Invested: Consulting
Hi guys –
Please see the project proposals we've gotten so far. Let's schedule a chat tomorrow to just re-connect and make sure we are on the same page.
Excitedly yours,
Josh
Joshua O. Cox
Senior Advisor & Director of Strategic Initiatives
Office of Mayor LaToya Cantrell City of New Orleans
1300 Perdido Street Suite 2E04 New Orleans, LA 70112
(504) 658-4953 office Joshua.Cox@nola.gov

 From:
 Jeff Asher

 To:
 Melissa Sawyer

 Cc:
 Joshua O. Cox

Subject: Re: NOLA Invested: Consulting

Date: Thursday, August 9, 2018 5:45:05 PM

I can do 9. Josh?

Joshua O. Cox

Senior Advisor & Director of Strategic Initiatives

On Thu, Aug 9, 2018, 5:15 PM Melissa Sawyer < MSawyer@youthempowermentproject.org > wrote:

Let's do before 11. I am tied up in the afternoon. 9am? **From:** Jeff Asher < <u>ieffmasher@gmail.com</u>> Sent: Thursday, August 9, 2018 3:00 PM To: Joshua O. Cox < Joshua.Cox@nola.gov> **Cc:** Melissa Sawyer < <u>MSawyer@youthempowermentproject.org</u>> Subject: Re: NOLA Invested: Consulting Another call sounds good. I can do before 11 or after 1. On Thu, Aug 9, 2018, 2:47 PM Joshua O. Cox < Joshua. Cox @nola.gov > wrote: Hi guys – Please see the project proposals we've gotten so far. Let's schedule a chat tomorrow to just re-connect and make sure we are on the same page. Excitedly yours, Josh

Office of Mayor LaToya Cantrell |City of New Orleans

 $\underline{1300\ Perdido\ Street}\ |\ Suite\ 2E04\ |\ New\ Orleans,\ LA\ 70112$

 $(504)\ 658\text{-}4953\ office|\ \underline{Joshua.Cox@nola.gov}$

From: <u>Jeff Asher (via Google Docs)</u>

To: <u>Joshua O. Cox</u>
Subject: Untitled document

Date: Thursday, August 2, 2018 2:24:26 PM





Untitled document

Open in Docs

Google Docs: Create and edit documents online.

Google LLC, 1600 Amphitheatre Parkway, Mountain View, CA 94043, USA

You have received this email because someone shared a document with you from Google Docs.



From: <u>Jeff Asher</u>

To: <u>Joshua O. Cox</u>; <u>Melissa Sawyer</u>

Subject: Fwd: A Successful Model That Predicts and Prevents Violence

Date: Thursday, August 2, 2018 9:56:22 AM

----- Forwarded message -----

From: Andrew V Papachristos < avp@northwestern.edu>

Date: Thu, Aug 2, 2018, 8:34 AM

Subject: Fwd: A Successful Model That Predicts and Prevents Violence

To: Jeff Asher < <u>ieffmasher@gmail.com</u>>

You see this one.....again: RWJ

Dear Steering Committee:

Some interesting reading from the RWJF blog about violence prevention in Cardiff, Wales and Atlanta. What might be most pertinent to our work is who we consider as key stakeholders when we design interventions.

Regards,

Ann

https://www.rwjf.org/en/blog/2018/06/successful-model-that-predicts-and-prevents-violence.html?rid=0034400001rm1j1AAA&et_cid=1281890

Ann Greene

Community Research Liaison

National Clinician Scholars Program

Center for Research Engagement (CRE), YCCI

Yale University School of Medicine

333 Cedar Street, SHM IE-60

P.O. Box 208088

New Haven, CT 06520-8088

Phone 203-785-6761, Fax: 203-737-1718

http://nationalcsp.org/

You can email my mobile: <u>ann.greene.rwjfcsp@gmail.com</u>

From: <u>Joshua O. Cox</u>

To: "Jeff Asher"; "Melissa Sawyer"

Subject: RE: FUNDING OPPORTUNITY: Systems for Action Call for Proposals Now Open

Date: Wednesday, August 1, 2018 4:09:52 PM

Sounds awesome. I love it. We should def try to fold this into NOLA Invested

From: Jeff Asher [mailto:jeffmasher@gmail.com] Sent: Wednesday, August 1, 2018 4:02 PM

To: Joshua O. Cox < Joshua. Cox@nola.gov>; Melissa Sawyer

<MSawyer@youthempowermentproject.org>

Subject: Fwd: FUNDING OPPORTUNITY: Systems for Action Call for Proposals Now Open

----- Forwarded message ------

From: Andrew V Papachristos avp@northwestern.edu>

Date: Wed, Aug 1, 2018, 3:37 PM

Subject: Fwd: FUNDING OPPORTUNITY: Systems for Action Call for Proposals Now Open

To: Jeff Asher < <u>ieffmasher@gmail.com</u>>

this is what I was talking about per funding.....

Andrew V. Papachristos

Professor of Sociology | Faculty Fellow, Institute for Policy Research Director, Northwestern Neighborhood & Network Initiative (N3) Northwestern University

www.papachristos.org | @AVPapachristos (twitter)

----- Forwarded message ------

From: RWJF Systems for Action National Program Office kara.richardson@ukv.edu

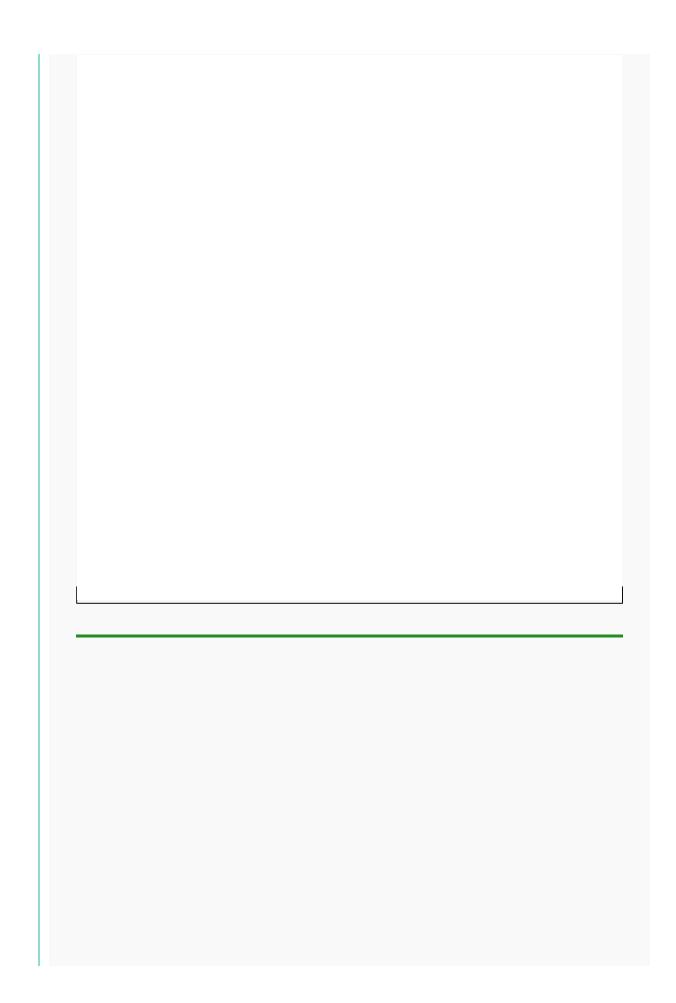
Date: Jul 20, 2018, 4:45 PM -0500

To: Andrew V Papachristos < avp@northwestern.edu>

Subject: FUNDING OPPORTUNITY: Systems for Action Call for Proposals Now Open

A National Program Office of the Robert Wood Johnson Foundation

View this email in your browser



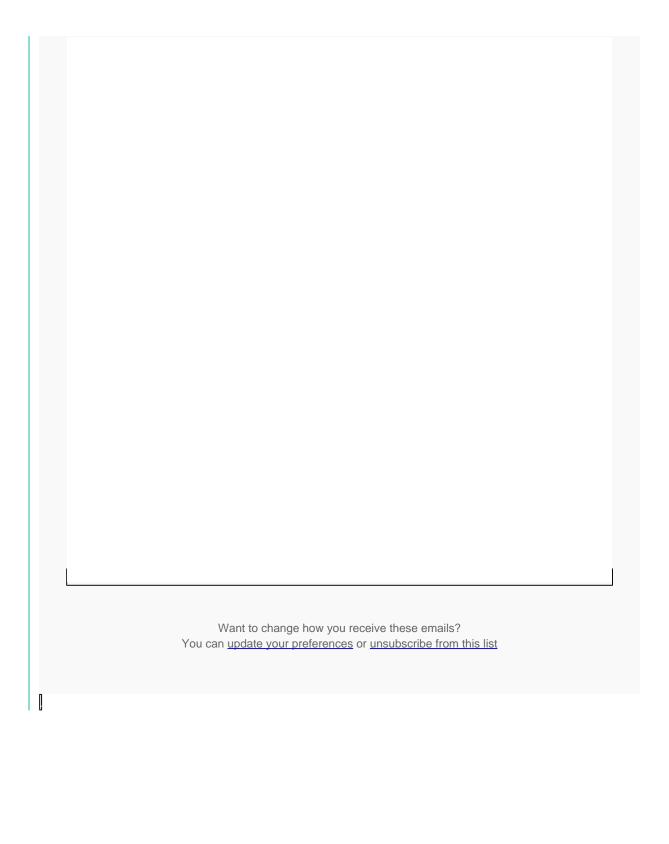
Systems for Action (S4A) is a national signature research program of the Robert Wood Johnson Foundation (RWJF) that builds a Culture of Health by rigorously testing new ways of connecting the nation's fragmented medical, social, and public health systems. Studies conducted through the S4A program test innovative mechanisms for aligning the delivery and financing of these systems with a focus on estimating their impact on health and health equity. S4A uses a wide research lens that includes and extends beyond medical care and public health to incorporate other social service systems that affect health and well-being, such as housing, transportation, education, employment, food and nutrition assistance, child and family support, criminal and juvenile justice, and economic and community

The g	goal of this <u>call for proposals</u> (CFP) is to fund research th
	ing systems in ways that improve health and reduce inequities
	Register for the Informational Webinar

- Tuesday, August 7, 2018, 1-2 pm, ET First informational webinar to be held.
- Tuesday, September 4, 2018, 12-1 pm, ET
 Second informational webinar to be held.
- Wednesday, September 12, 2018, 3 pm, ET
 Letter of Intent due via email.
- Wednesday, October 10, 2018, 3 pm, ET
 Full proposals due via RWJF online system.

View Key Dates & Deadlines

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From: <u>Joshua O. Cox</u>
To: <u>Jeff Asher</u>

Subject: Re: Request from Andy P

Date: Saturday, July 28, 2018 6:18:37 PM

Don't have a problem with this at all.

Sent from my iPhone

On Jul 26, 2018, at 2:09 PM, Jeff Asher < <u>jeffmasher@gmail.com</u>> wrote:

Hey Josh,

Andy asked me if it was okay for him to use the below paragraph based on our conversation in a White Paper. It's not a published paper, it's "a proposal to the Arnold Foundation so i can launch things at northwestern. A "please give me money so I can do cool things like this" paper."

I have no objections if you don't.

The PI is also involved in on-going discussions with the City of New Orleans about a network-informed way to disseminate of the city's gun violence prevention and service provision efforts. In short, this emerging and potential project will combine a data-system used to examine the network models like those in Figure 4 into a Community Shooting review-style system; the outcomes and decisions at such reviews, will determine the mobilization of non-enforcement service provision and programming efforts. If, for example, Figure 4 were being used in this sort of approach, the yet-to-be-named New Orleans program would determine the needs of those who are at greatest risk and find the most suited array of programs and interventions which would include the direction of street outreach and violence interruption, medical and trauma-related outreach, direct service referrals, etc. New Orleans is committed to the idea of housing such a system inside City Hall rather than in any single department or agency in order to foster a more compressive data sharing and mobilization effort.

Jeff

From: <u>Jeff Asher</u>

To: <u>Joshua O. Cox</u>; <u>Melissa Sawyer</u>

Subject: Fwd: FY

Date: Saturday, July 28, 2018 10:38:18 AM

----- Forwarded message ------

From: Andrew V Papachristos < avp@northwestern.edu>

Date: Sat, Jul 28, 2018, 10:21 AM

Subject: FYI

To: Jeff Asher < <u>jeffmasher@gmail.com</u>>

https://blockclubchicago.org/2018/07/26/radical-new-program-finds-men-most-likely-to-be-shot-and-hires-them/

Andrew V. Papachristos

Professor of Sociology | Faculty Fellow, Institute for Policy Research Director, Northwestern Neighborhood & Network Initiative (N3) Northwestern University

www.papachristos.org | @AVPapachristos (twitter)

 From:
 Doleac, Jennifer L

 To:
 Jeff Asher

 Cc:
 Joshua O. Cox

Subject: Re: New Orleans Gun Violence Reduction Program

Date: Tuesday, July 24, 2018 8:30:01 PM

Yes, definitely.

--

Jennifer Doleac
Associate Professor of Economics
Director, <u>Justice Tech Lab</u>
Texas A&M University
978-835-5663 (cell)

http://www.jenniferdoleac.com

Twitter: @jenniferdoleac

From: Jeff Asher <jeffmasher@gmail.com> Date: Tuesday, July 24, 2018 at 8:27 PM

To: "Doleac, Jennifer L" <jdoleac@tamu.edu> **Cc:** "Joshua O. Cox" <Joshua.Cox@nola.gov>

Subject: Re: New Orleans Gun Violence Reduction Program

This is great, thank you! Can we share it with the rest of the task force?

On Tue, Jul 24, 2018, 8:10 PM Doleac, Jennifer L < <u>idoleac@tamu.edu</u>> wrote:

Hi Josh and Jeff – It was great talking with you today. Here's the review article I wrote about prisoner reentry, in case it is of interest.

Jen

--

Jennifer Doleac
Associate Professor of Economics
Director, <u>Justice Tech Lab</u>
Texas A&M University
978-835-5663 (cell)

http://www.jenniferdoleac.com

Twitter: @jenniferdoleac

TWILLEI. <u>[ω]eππειασιέας</u>

From: "Joshua O. Cox" < <u>Joshua.Cox@nola.gov</u>>

Date: Monday, July 23, 2018 at 11:07 AM

To: "Doleac, Jennifer L" < <u>jdoleac@tamu.edu</u>>, Jeff Asher < <u>jeffmasher@gmail.com</u>>

Subject: RE: New Orleans Gun Violence Reduction Program

Hi Jennifer –

Looking forward to tomorrow. Please find the call-in details below:

Conference call line: 712-770-8008; code: 701190; host: 6659

Best,

Josh

From: Doleac, Jennifer L [mailto:jdoleac@tamu.edu]

Sent: Wednesday, July 18, 2018 4:17 PM **To:** Jeff Asher < jeffmasher@gmail.com > **Cc:** Joshua O. Cox < Joshua.Cox@nola.gov >

Subject: Re: New Orleans Gun Violence Reduction Program

Sounds great, I'll plan on it.

--

Jennifer Doleac
Associate Professor of Economics
Director, <u>Justice Tech Lab</u>
Texas A&M University
978-835-5663 (cell)

http://www.jenniferdoleac.com

Twitter: @jenniferdoleac

From: Jeff Asher < jeffmasher@gmail.com > Date: Wednesday, July 18, 2018 at 2:37 PM
To: "Doleac, Jennifer L" < jdoleac@tamu.edu > Cc: "Joshua O. Cox" < Joshua.cox@nola.gov >

Subject: Re: New Orleans Gun Violence Reduction Program

Ok, how does 10 on Tuesday work for everybody? Josh, can you set up the conference line and everything?

On Wed, Jul 18, 2018, 10:21 AM Doleac, Jennifer L < idoleac@tamu.edu > wrote:

I'm flying up to Boston on Wednesday for a conference, so will be out of commission Wed-Sat.

--

Jennifer Doleac
Associate Professor of Economics
Director, <u>Justice Tech Lab</u>
Texas A&M University
978-835-5663 (cell)

http://www.jenniferdoleac.com

Twitter: @jenniferdoleac

From: Jeff Asher < jeffmasher@gmail.com > Date: Wednesday, July 18, 2018 at 10:16 AM To: "Doleac, Jennifer L" < jdoleac@tamu.edu > Cc: "Joshua O. Cox" < Joshua.cox@nola.gov >

Subject: Re: New Orleans Gun Violence Reduction Program

Any chance you could do Wednesday afternoon around 2ish?

On Wed, Jul 18, 2018 at 8:04 AM, Doleac, Jennifer L < <u>idoleac@tamu.edu</u>> wrote:

Tuesday of next week would work well for me – I'm free 9-12 and 1-3 CT.

--

Jennifer Doleac
Associate Professor of Economics
Director, <u>Justice Tech Lab</u>
Texas A&M University
978-835-5663 (cell)
http://www.jenniferdoleac.com

Treepi, / WWW.jermmer dorede.com

Twitter: @jenniferdoleac

From: Jeff Asher < jeffmasher@gmail.com > Date: Wednesday, July 18, 2018 at 8:02 AM

To: "Doleac, Jennifer L" < <u>jdoleac@tamu.edu</u>>
Cc: "Joshua O. Cox" < <u>Joshua.cox@nola.gov</u>>

Subject: Re: New Orleans Gun Violence Reduction Program

Hi Jen,

Sorry to slightly drop the ball on setting up a call this week. Josh is back, would you guys have any time either tomorrow or next week? My Monday next week is busy but I have more flexibility the rest of the week.

Jeff

On Tue, Jul 3, 2018 at 2:29 PM, Doleac, Jennifer L < idoleac@tamu.edu> wrote:

That sounds great. Enjoy Norway, Josh!

_

Jennifer Doleac
Associate Professor of Economics
Director, <u>Justice Tech Lab</u>
Texas A&M University
978-835-5663 (cell)
http://www.jenniferdoleac.com

Twitter: @jenniferdoleac

From: Jeff Asher < <u>jeffmasher@gmail.com</u>>

Date: Tuesday, July 3, 2018 at 2:15 PM

To: "Doleac, Jennifer L" < <u>idoleac@tamu.edu</u>> **Cc:** "Joshua O. Cox" < <u>Joshua.cox@nola.gov</u>>

Subject: Re: New Orleans Gun Violence Reduction Program

Great! Let's set up a chat soon. Josh is going to Norway tomorrow, so maybe we could try for a call on the week of the 16th? That should also give you some time to dig out! Want to re-visit toward the end of next week and we can try and figure out a time that works for all of us?

Jeff

On Tue, Jul 3, 2018 at 2:06 PM, Doleac, Jennifer L < idoleac@tamu.edu > wrote:

Hi Jeff, and nice to meet you Josh. This is very interesting and I'd love to talk more about what you have in mind. In general if it's something that could turn into an academic paper, then I'd be happy to help for free/in exchange for the data. I suspect I will also have grad students who will be interested. This week is a bit crazy for me (still unpacking boxes), but want to find some time to chat next week or the week after?

Jen

--

Jennifer Doleac
Associate Professor of Economics
Director, <u>Justice Tech Lab</u>
Texas A&M University
978-835-5663 (cell)
http://www.jenniferdoleac.com

Twitter: @jenniferdoleac

From: Jeff Asher < jeffmasher@gmail.com > Date: Tuesday, July 3, 2018 at 12:09 PM
To: "Doleac, Jennifer L" < jdoleac@tamu.edu > Cc: "Joshua O. Cox" < Joshua.cox@nola.gov >

Subject: New Orleans Gun Violence Reduction Program

Hi Jen,

How is Aggieland treating you these first few days? Hope you are settled in and enjoying the new gig!. My friend Josh Cox (CC'd here) has been named Director of Strategic Initiatives for the city of New Orleans and I'm working with him to create a new violence reduction program roughly along the lines of identifying individuals at high risk and delivering impactful social interventions in a way New Orleans has not in the past.

One of the things we'd like to be able to do with a new program is establish a strong research/oversight backbone to ensure proper metrics for success are selected and that interventions are having the desired effect. Long story short, I was wondering if this either might be something you could be interested in assisting with setting up and, if so, what (ballpark estimate) you might typically charge for said assistance. Additionally, would you happen to know any local students or academics who might be interested in helping out on the research angle? We'd love to be able to find local partners who would be able to help with that.

Let me know what you think and I'm more than happy to hop on the phone and talk things through with you if you'd like!

Best,

Jeff

From: Jeff Asher
To: Joshua O. Cox
Subject: Re: Call in number

Date: Tuesday, July 24, 2018 7:38:03 PM

I just got this :-/

On Tue, Jul 24, 2018 at 2:55 PM, Joshua O. Cox < Joshua. Cox @nola.gov > wrote:

Conference call line: <u>712-770-8008</u>; code: 701190; host: 6659

Sent from my iPhone

 From:
 Joshua O. Cox

 To:
 "Melissa Sawyer"

 Cc:
 "Jeff Asher"

 Subject:
 RE: GVR Taskforce

Date: Wednesday, July 18, 2018 10:27:38 AM

Guys, it's just a calendar invite name...

We can rename it!

From: Melissa Sawyer [mailto:MSawyer@youthempowermentproject.org]

Sent: Wednesday, July 18, 2018 10:16 AM **To:** Joshua O. Cox < Joshua.Cox@nola.gov> **Cc:** Jeff Asher < jeffmasher@gmail.com>

Subject: Re: GVR Taskforce

You can't call this the GVR task force!!!!! That was Mitch's name!!!

Sent from my iPhone

On Jul 18, 2018, at 10:04 AM, Joshua O. Cox < <u>Joshua.Cox@nola.gov</u>> wrote:

<mime-attachment.ics>

 From:
 Jeff Asher

 To:
 Melissa Sawyer

 Cc:
 Joshua O. Cox

 Subject:
 Re: GVR Taskforce

Date: Wednesday, July 18, 2018 10:17:21 AM

GVRS was Mitch's strategy, but I agree.

NO SHOOT is still available :=)

On Wed, Jul 18, 2018 at 10:16 AM, Melissa Sawyer

<<u>MSawyer@youthempowermentproject.org</u>> wrote:

You can't call this the GVR task force!!!!! That was Mitch's name!!!

Sent from my iPhone

On Jul 18, 2018, at 10:04 AM, Joshua O. Cox < Joshua. Cox @nola.gov > wrote:

<mime-attachment.ics>

From: Andrew V Papachristos

To: <u>Jeff Asher</u>
Cc: <u>Joshua O. Cox</u>

Subject: Re: Gun Violence Reduction in New Orleans
Date: Tuesday, July 17, 2018 10:34:11 AM

Attachments: vrs-2 copy.pdf

here's a "work in progress" on network spillover—still in PROGRESS do not disseminate.

Andrew V. Papachristos

Professor of Sociology | Faculty Fellow, Institute for Policy Research Director, Northwestern Neighborhood & Network Initiative (N3)

Northwestern University

www.papachristos.org | @AVPapachristos (twitter)

On Jul 17, 2018, 10:24 AM -0500, Jeff Asher <jeffmasher@gmail.com>, wrote:

Here is the transition report. Violence reduction recommendations start on page 49:

https://irp-

cdn.multiscreensite.com/a41e72e5/files/uploaded/ForwardTogetherTransitionPlan.pdf

On Mon, Jul 16, 2018 at 3:10 PM, Andrew V Papachristos avp@northwestern.edu> wrote:

works for me!

Andrew V. Papachristos

Professor of Sociology | Faculty Fellow, Institute for Policy Research Director, Northwestern Neighborhood & Network Initiative (N3)

Northwestern University

www.papachristos.org | @AVPapachristos (twitter)

On Jul 16, 2018, 1:53 PM -0500, Joshua O. Cox < <u>Joshua.Cox@nola.gov</u>>, wrote:

conference call line: 712-770-8008

code: 701190 host: 6659
 From:
 Jeff Asher

 To:
 Joshua O. Cox

 Cc:
 Andrew V Papachristos

Subject: Re: Gun Violence Reduction in New Orleans
Date: Monday, July 16, 2018 1:54:02 PM

Thanks Josh, looking forward to it.

On Mon, Jul 16, 2018, 1:48 PM Joshua O. Cox < Joshua. Cox@nola.gov > wrote:

on Mon, and 10, 2010, 11 to 11 to obtain a contract of the money.
Hi Andy and Jeff –
We can use the following:
conference call line: 712-770-8008
code: 701190
host: 6659
Talk to you tomorrow!
Josh
From: Andrew V Papachristos [mailto:avp@northwestern.edu] Sent: Tuesday, July 3, 2018 5:25 PM
To: Jeff Asher < jeffmasher@gmail.com >
Cc: Joshua O. Cox < Joshua.Cox@nola.gov> Subject: Re: Gun Violence Reduction in New Orleans
I'll hold until further notice.
Andrew V. Papachristos
Professor of Sociology Faculty Fellow, Institute for Policy Research

Director, Northwestern Neighborhood & Network Initiative (N3)

Northwestern University

www.papachristos.org | @AVPapachristos (twitter)

On Jul 3, 2018, 5:21 PM -0500, Jeff Asher < <u>ieffmasher@gmail.com</u>>, wrote:

Ok, how about 10 AM Central on July 17? Josh, any idea if you can make that or if a different time is better that day?

On Tue, Jul 3, 2018, 5:19 PM Andrew V Papachristos avp@northwestern.edu> wrote:

If we can get on calendar sooner, that's better. time gets taken quickly. I'm wide open on July 17th?

Andrew V. Papachristos

Professor of Sociology | Faculty Fellow, Institute for Policy Research

Director, Northwestern Neighborhood & Network Initiative (N3)

Northwestern University

www.papachristos.org | @AVPapachristos (twitter)

On Jul 3, 2018, 5:18 PM -0500, Jeff Asher < <u>ieffmasher@gmail.com</u>>, wrote:

That does sound fortuitous! Josh is headed to Norway for a bit so the week after next should be perfect on our end. Want to touch base when you're back and we can set up a call?

Jeff

On Tue, Jul 3, 2018, 5:13 PM Andrew V Papachristos avp@northwestern.edu> wrote:

Jeff—your timing is insanely perfect. Josh, it's a pleasure to meet you.

In a nutshell, I've been in conversations with a few funders (whom will remain nameless for now) about trying this out. If you think you've got the social capital to

pull off the program, we can worry about my "costs" in different ways (i.e., I can have a foundation help cover those). My main costs would be to help offset some of time (and maybe that of a post-doc or collaborator).

I'm heading to England from 7-11 July. Shall we set a time to talk when I get back?

Best

а

Andrew V. Papachristos

Professor of Sociology | Faculty Fellow, Institute for Policy Research

Director, Northwestern Neighborhood & Network Initiative (N3)

Northwestern University

www.papachristos.org | @AVPapachristos (twitter)

On Jul 3, 2018, 12:07 PM -0500, Jeff Asher < <u>ieffmasher@gmail.com</u>>, wrote:

Hi Andy,

How is Chicago treating you these days? Hope you are settled in and enjoying the new gig. I think I mentioned a few months back that I was serving on the violence reduction subcommittee for our new mayor's transition team.

Anyhow, my friend Josh Cox (CC'd here) has been named Director of Strategic Initiatives for the city and he is working to create a new violence reduction program in the mold of many of the ideas we have talked about for years -- namely identifying individuals at high risk and delivering impactful social interventions.

One of the things we'd like to be able to do with a new program is establish a strong research/oversight backbone to ensure proper metrics for success are selected and that interventions are having the desired effect. Another thing I think is important is to create a methodology for identifying individuals at highrisk in need of social interventions and ensure public transparency on it.

	Long story short, I was wondering if this either might be something you could be interested in assisting with setting up and, if so, what (ballpark estimate) you might typically charge for said assistance. Additionally, would you happen to know any local students or academics who might be interested in helping out on the research angle? We'd love to be able to find local partners who would be able to help with that.
	Let me know what you think and happy to hop on the phone and talk things through with you if you'd like!
	Best,
	Jeff

From: <u>Joshua O. Cox</u>

To: "Jeff Asher"; "Andrew V Papachristos"

Subject: RE: Gun Violence Reduction in New Orleans

Date: Sunday, July 8, 2018 5:04:15 PM

Andrew and Jeff -

It's great to be connected, and I'm looking forward to chatting. 7/17 at 10am works well for me.

From: Jeff Asher [mailto:jeffmasher@gmail.com]

Sent: Tuesday, July 3, 2018 5:21 PM

To: Andrew V Papachristos <avp@northwestern.edu>

Cc: Joshua O. Cox <Joshua.Cox@nola.gov>

Subject: Re: Gun Violence Reduction in New Orleans

Ok, how about 10 AM Central on July 17? Josh, any idea if you can make that or if a different time is better that day?

On Tue, Jul 3, 2018, 5:19 PM Andrew V Papachristos < avp@northwestern.edu > wrote:

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Andrew V. Papachristos

Professor of Sociology | Faculty Fellow, Institute for Policy Research Director, Northwestern Neighborhood & Network Initiative (N3)

Northwestern University

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Jeff

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Andrew V. Papachristos

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One of the things we'd like to be able to do with a new program is establish a strong research/oversight backbone to ensure proper metrics for success are selected and that interventions are having the desired effect. Another thing I think is important is to create a methodology for identifying individuals at high-risk in need of social interventions and ensure public transparency on it.

Long story short, I was wondering if this either might be something you could be interested in assisting with setting up and, if so, what (ballpark estimate) you might typically charge for said assistance. Additionally, would you happen to know any local students or academics who might be interested in helping out on the research angle? We'd love to be able to find local partners who would be able to help with that.

Let me know what you think and happy to hop on the phone and talk things through with you if you'd like!

Best,

Jeff

 From:
 Jeff Asher

 To:
 Joshua O. Cox

 Cc:
 Melissa Sawyer

Subject: Re: New Orleans Violence Reduction Email Date: Friday, June 29, 2018 7:48:02 AM

Jolly good. Good luck!

On Wed, Jun 27, 2018 at 6:12 PM, Joshua O. Cox < Joshua. Cox @nola.gov > wrote:

This is great. Please let me get this officially ok'ed first though. I'm running the traps and building support as we speak.

From: Jeff Asher [mailto:jeffmasher@gmail.com]

Sent: Tuesday, June 26, 2018 12:04 PM

To: Joshua O. Cox < <u>Joshua.Cox@nola.gov</u>>; Melissa Sawyer < <u>MSawyer@</u>

vouthempowermentproject.org>

Subject: New Orleans Violence Reduction Email

Here's what I'm planning to send to Andrew Papachristos. I'll send something slightly different to Jennifer Doleac too. What do y'all think?

Hi Andy,

How is Chicago treating you these days? Hope you are settled in and enjoying the new gig. I think I mentioned a few months back that I was serving on the violence reduction subcommittee for our new mayor's transition team.

Anyhow, my friend Josh Cox (CC'd here) has been named Director of Strategic Initiatives for the city and he is working to create a new violence reduction program in the mold of many of the ideas we have talked about for years -- namely identifying individuals at high risk and delivering impactful social interventions.

One of the things we'd like to be able to do with a new program is establish a strong research/oversight backbone to ensure proper metrics for success are selected and interventions are having the desired effect. Another thing I think is important is to create a methodology for identifying individuals at high-risk in need of social interventions.

Long story short, I was wondering if this either might be something you could be interested

in assisting with and, if so, what (ballpark estimate) you might typically charge for said assistance. Additionally, do you know any local students or academics who might be interested in helping out on the research angle? We'd love to be able to find local partners who would be able to help with that.
Let me know what you think and happy to hop on the phone and talk things through with you if you'd like!
Best,
Jeff

From: Melissa Sawyer

To: <u>Joshua O. Cox</u>; <u>Jeff Asher</u>

Subject: RE: are we on for a quick call tomorrow afternoon?

Date: Wednesday, June 27, 2018 8:30:54 AM

Okay, so let's not talk unless something comes up then, Josh.

Please let us know as soon as you get word from the COS where things are.

Thanks, MS

From: Joshua O. Cox [mailto:Joshua.Cox@nola.gov]

Sent: Wednesday, June 27, 2018 8:22 AM **To:** Jeff Asher <jeffmasher@gmail.com>

Cc: Melissa Sawyer < MSawyer@youthempowermentproject.org>

Subject: Re: are we on for a quick call tomorrow afternoon?

I don't really have anything new to offer. Getting back to town midday today and will hopefully be able to connect with chief of staff to have clear next steps

Sent from my iPhone

On Jun 27, 2018, at 7:52 AM, Jeff Asher < <u>ieffmasher@gmail.com</u>> wrote:

I can still

On Tue, Jun 26, 2018, 10:21 PM Melissa Sawyer < MSawyer@youthempowermentproject.org> wrote:



From: <u>Jeff Asher</u>
To: <u>John D. Pourciau</u>

Subject: Council

Date: Friday, May 25, 2018 12:43:55 PM

Hey John,

Not sure if you saw but the Council motion (finally) went through last night, so assuming there aren't any hiccups in that I think I'm going to pursue that option and begin consulting full time again. I think from a flexibility standpoint it's just what I need to be doing right now.

That said, the position probably won't start for a few weeks and I would still be happy to chat to figure out if there are either formal or informal ways that I can help the Administration out which wouldn't conflict with my responsibilities to the Council.

Anyhow, I hope the learning curve hasn't been too sharp so far and have a good weekend!

Jeff