

# 中国中小企业国际合作协会

July 8, 2011

Honorable Mitchell E. Daniels, Jr., Governor  
State of Indiana  
The Statehouse  
Indianapolis, Indiana

Distinguished Governor Daniels,

**SUBJECT: FORMAL COMPLAINT AGAINST Liang Shuang (Monica Liang), Manager for China region, IEDC**

We wish to lodge a formal complaint against an employee in your Department of Commerce (IEDC), Ms. Liang Shuang (Monica Liang), Manager for China region, IEDC.

"We" includes: (1) Guo Lingling (Ms. Lingling Guo), Deputy Director of the Enterprise Credit and Guarantee Evaluation Center of the China International Cooperation Association of Small and Medium Enterprises (CICASME) an organization of the State-Owned Assets Supervision and Administration Commission of the State Council (SASAC), People's Republic of China (PRC); and (2) Yin Miao (Ms. Miao Yin), Director of that same Center of CICASME, SASAC, PRC. Essentially, our function is administrative in nature, assisting small (300+ employees) and medium-sized (2,000-10,000 employees) Chinese enterprises wishing to invest or trade overseas, so we act as a gatekeeper for that function, in order to protect SMEs from imprudent overseas operations.

I (Guo Lingling) personally first met Monica in December 2009 when I was taking a CICASME business delegation visiting Indiana. Monica was an employee of Marion City and she assisted us with attending business activities there. We became acquainted and I told her how much our organization wanted to get into US and how our members had the resources, but not the connections or acquaintanceship with US officials or practices, to potentially make investments in the US. She introduced us to her then boyfriend, a property developer, and asked us to help buyers from China to purchase his properties. I frankly told her it would be difficult for Chinese individuals to merely buy real estate and suggested to her to consider using American immigration policy EB5 to inject relevant business interests into purchases, in order that the purchasers might receive added value in the form of immigration opportunities. At that point of time, we had already established business relationships with several other, mostly large, states and cities in the US and we were looking at a "smaller" state in the middle west as an option, particularly with regard to immigration for our client businesses. We especially needed help in that respect.

Nothing much happened from Monica's side and she failed to provide us with the business information on Indiana that we requested. However, in November of last year (2010), Monica came to Beijing along with the Mayor of Marion, Mr. Seybold. We made all necessary arrangements for them to visit several organizations including the real estate investor's training facilities at Peking University. During this trip, Monica told us that they had arrived as member of the large Indiana Governor's official delegation that had previously been to Shanghai and Hangzhou, that this was an "after-trip business excursion", and she would shortly be working in an official capacity for the Indiana State government as its special

advisor/China manager. She advised us that the State of Indiana would set up an office in China and she would be appointed as the manager of that office. She also repeatedly hinted to us she was well connected politically because she was in an intimate relationship with the Chairman of Republican Party of Indiana. She advised that the Chairman was "super rich", owned two large biotechnology companies and was the largest campaign contributor of Governor Daniel's election. As she put it that meant it was no problem for us to meet Governor Daniel when we next visit Indiana.

In late February (2011), Monica sent me a notice and advised us that she has been officially appointed to be the Special Assistant to the Secretary of Commerce for Department of Commerce (IEDC) and she was now acting on behalf of Indiana, so she needs our support. (See attachment 1 - letter of appointment signed by Mr. Mitch Roob, as Secretary of Commerce and IEDC director). Our director (Ms. Yin's superior) was a little suspicious when he was shown this appointment document. He pointed out such a letter should have effective date and description of duties; he felt it is not very "formal". It also had Monica's name in Chinese characters and the English seemed a bit awkward, referencing "for Chinese relations" rather than "for China relations". I ignored it completely and convinced my director that maybe Indiana is a small and relaxed State, that it has its own system; "apparent" informalities by Chinese standards should be respected. I was keen to do business, since we have many more business clients with money to invest than we had recognized and approved opportunities for them to put their money. I was happy for Monica and was looking forward to quickly developing our business relationship.

On March 4<sup>th</sup> and 5<sup>th</sup>, Monica came to China alone as the official representative for the Indiana State government, passing out business cards listing her new official position (See attachment 2, scanned copies of business cards). In that capacity, we arranged two official visits for her at Zhonglian Urban and Rural Development Research Center and China International Cooperation Association of Small and Medium Enterprises respectively. She received a warm welcome and both organizations published her visit on their respective websites ([http://www.cndua.cn/news\\_show.asp?id=4056&smalltypeid=4](http://www.cndua.cn/news_show.asp?id=4056&smalltypeid=4) and [http://www.chinasme.org.cn/org/gzdtnew.asp?column\\_id=476&column\\_cat\\_id=7](http://www.chinasme.org.cn/org/gzdtnew.asp?column_id=476&column_cat_id=7)). Note the following links from those websites show pictures of Ms. Monica Liang at those organisations. During this visit, she spent a substantial amount of time introducing a project that involved a nursing facility for retired and disabled soldiers in Marion, Indiana. She requested us to get Chinese investors to jointly build this facility. She assured us it was Indiana government-supported, a safe investment, EB5 immigration guaranteed and with high return for the capital invested.

We became enthusiastic and our communications with Monica became active. We also started to introduce our China-based clients to her and help her to structure business plans for their projects and for other possible cooperative projects. However, we noticed all our communications were focused on investment through a company called China North America Investment Group LLC and Monica rarely mentioned the State of Indiana. We were eager to get co-operation programs going between China and Indiana but we still questioned her.

At first, Monica tried to say the project was for the State but eventually told us it was a company she registered after she returned from China in November of 2010 (see attachment 3 - certificate of organization for China North America Investment Group LLC ["China North American"]). She quickly assured us by further explaining that China North American was a company that had full support of the Indiana government because several of the state's prominent politicians were also shareholders in the company. Due to the "political sensitivity", they could not be named publicly, so she "was representing them to handle all business affairs [regarding China North American]".

Observing our confusion, she quickly provided us a letter from the Marion City development office demonstrating official political support for this project (see attachment 4 - letter from Darren Reese, Marion City). We went on to ask which politicians were involved in her company and she sent us a list of "government supporting" individuals for her company (see attachment 5, her email to us dated April 14, 2011. Note that your name is on the top of the list. Seeing these documents, we were very much at rest and were in full supportive in our assistance with her [our] clients.

Her efforts in attracting investment to Indiana allegedly under the category of EB5 immigration continued; we rendered her our full support by introducing a number of wealthy Chinese business owners to her, including: (a) Mr. Ao from Inner Mongolia; and (2) Henan Zhong Yuan Company. After all, her projects seems to be exclusively based on promised (guaranteed) immigration, instant multiple re-entry US visas for investors, and guaranteed principal investment return with at least a 10% annual return. Again, my director reminded me that it seems all Monica's communications are for her own business and no emails ever came from the government website where she was supposed to be working. I overlooked these irregularities and assured him all was OK.

In early June this year, I accompanied Mr. Song Xinli, Secretary General of CICASME to visit the US and we had the honor to meet with you. Monica told us she had arranged the meeting (as she promised earlier), so I further believed her bona fides and trusted she was truly very well connected politically even though I often had reservations as to her business behavior and business acumen.

For this visit, we planned to sign a Memorandum of Understanding (MOU, agreement) between our organization and IEDC, but Monica stopped it and requested it be signed when she came to Beijing with Secretary Roob at the end of June; we agreed. China Zhonglian Urban & Rural Development Research Center wanted to work with the State of Indiana and drafted an MOU. Monica demanded to have her terms and conditions, and we obliged. She demanded us to give her the contact details of organizations such as Tai Cang City [an urban city council in the Greater Shanghai area wanting to establish a high-tech industrial park in Indiana] and Shandong University of Science and Technology [a planned collaborator with Purdue University]. We hesitated about letting her deal directly with our clients.

However, upon my return to Beijing, Mr. Ao, the Inner Mongolian businessman we referred to Monica earlier, told us excitedly that he had become friends with Monica, who would arrange for Mr. Roob to meet with him personally in Beijing in late June. He also told us that Monica talked him into investing in China North America and he had, as requested by Monica, transferred US\$50,000.00 into Monica's personal account in the US for that purpose. The total investment he will be making into China North America Investment Group LLC is expected to be five million US dollars (US\$50,000,000.00) where he will be this company's 20% shareholder. We understand the bank transfer receipt is now in the hands of Mr Ao's lawyer. We feel Mr Ao is making this investment based upon Monica's fraudulent misrepresentations that: (a) those politicians listed in attachment 5 were coventurers in the project and success was virtually guaranteed; (b) her promise of getting American green cards for him and his family; and (c) returns of certain very high amounts would result to investors. We recommend your office contact Mr Ao's lawyer, Mr. Wang Yuanheng at [REDACTED] or Mr. Ao Yuqi at [REDACTED] directly to get details. Please see attachments 6 (a) and 6 (b), these being emails in Chinese from Monica to Mr Ao regarding xxproject investment).

At that point of time (early June, the 8<sup>th</sup> or 9<sup>th</sup>), we became very suspicious of Monica and we started to feel seriously concerned. Several days later, when we were communicating with Monica and assisting her in making arrangements for Mr. Roob's business itinerary in

late June, we told her that the Zhong Yuan Company in Henan Province that we introduced to her earlier wanted very much to meet with Mr. Roob as they are keen to work with Cummins and had the plan and capital to build a testing facility. Monica sent us an email on the 14th of June, stated "if Zhong Yuan is sincere, have them transfer RMB¥50,000 Yuan [about USD8000.00] into my account and I will make arrangement immediately". She provided her personal bank account and transfer details in this email (see attachment 7 - email from Monica to us dated 14th June, 2011).

We immediately realized the seriousness of the matter. As we know Monica worked for Indiana government, how could a public servant demand payment for making normal business arrangements? Clearly, Monica's "lining her own pockets" with money extorted from Chinese businesses wishing to do business with Indiana is wrong, morally, ethically and legally. We consulted our legal consul and he told us to be extremely careful and cease communicating with her. We did. But out of courtesy, we still assisted Monica and Roob's visit by arranging meetings with the Ministry of Human Resources and Social Security. We were hesitant to sign any MOU with Secretary Roob while he was visiting Beijing this past week, but we did so as we did so, in an effort to avoid an apparent insult to Secretary Roob and his delegation. After all, if the problems were merely Monica's, he and the Indiana state government should not be slighted.

It is also while Secretary Roob was visiting this week that we had a huge shock when we met Tracy Belcher and Joe Yuan, two members of your lovely staff from State Office in Beijing. Throughout the time we were dealing with Monica, we asked on many occasions if the State of Indiana had a representative office in China. She repeatedly told us "No" and that she was the only representative for the State of Indiana. Then suddenly last month, she admitted there "was a company in China that does some work for Indiana but that company is doing a bad job and the state is very upset about it, so the state was going to set up an office in China and she would be the manager". She went on and told us that the quicker we could help her to make substantial business achievements by attracting investors to Indiana, the faster she could have such an office in China.

Gov. Daniels, we have signed a cooperation agreement. As per that agreement, we have already arranged 20 executives in place, ready to go to the US, to explore opportunities to advance agriculture business between China and Indiana. However, we have stopped this initiative. We feel it is morally wrong to work with someone like Monica and we are extremely worried. Are these twenty businessmen to be extorted to pay money to obtain Indiana state support for their investment endeavors?

Given our concern, we feel that despite signing an MOU with IEDC on 28 June 2011, we cannot assist Indiana so long as Monica is an IEDC employee, as her unethical behavior has caused our clients to question our integrity and damaged our reputation. We also feel strongly that it is a damaging situation for the image of the State of Indiana. No decent companies will deal with a state with an employee like Monica representing it and behaving in such a dishonest and unprofessional fashion.

**We consider that Indiana-China relations are imperiled unless Monica is investigated and terminated.**

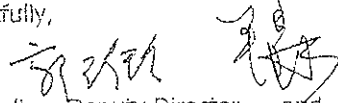
I believe we have provided you with adequate information and evidence for your office to conduct an investigation. We would like this matter be resolved satisfactorily and expeditiously, so that we can resume normal business relations without delay.

We apologize for bothering you, the state's highest elected official, but we trust you appreciate our concerns. Once the investigation is concluded and a decision is made, we

would appreciate it if the report could be sent to us and some of our clients directly, as we cannot afford to be forever responsible for what Monica caused for our clients.

Thank you very much.

Respectfully,



Guo Lingling, Deputy Director --- and -- Yin Miao, Director,  
Enterprise Credit and Guarantee Evaluation Center, CICASME, SASEC



E. Mitchell Roob, Jr.  
Indiana Secretary of Commerce  
IEDC Chief Executive Officer

February 18, 2011

Shuang Liang/梁爽  
Director of International Affairs  
Marion Indiana  
301 S. Branson St.  
Marion, IN 46952

Dear Ms. Shuang Liang:

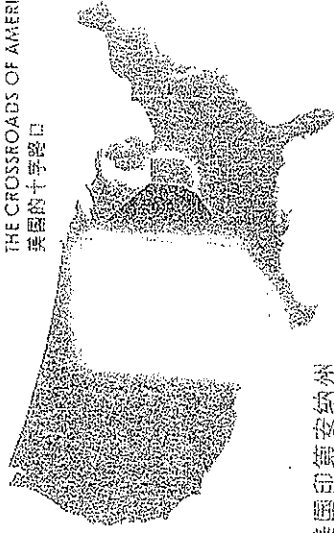
I hereby appoint you as the Indiana Economic Development Corporation's Special Assistant to the Secretary of Commerce for Chinese Relations.

Sincerely,

A handwritten signature in black ink, appearing to read "E. Mitchell Roob, Jr.".

E. Mitchell Roob, Jr.  
Indiana Secretary of Commerce

THE CROSSROADS OF AMERICA  
美国的十字路口



美国印第安纳州



印度安那州商务部  
Indian Economic Development Corporation

梁爽

印度安那州商务部中国关系特别助理

One North Capitol, STE 700  
Indianapolis, Indiana 46204  
www.iedc.in.gov

Tel: (317) 565-6677/1599  
E-mail: mlkang@indianeconomic.com



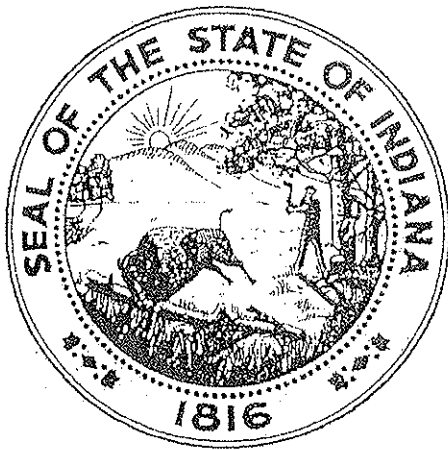
State of Indiana  
Office of the Secretary of State  
CERTIFICATE OF ORGANIZATION  
of

CHINA NORTH AMERICA INVESTMENT GROUP LLC

I, Todd Rokita, Secretary of State of Indiana, hereby certify that Articles of Organization of the above Domestic Limited Liability Company (LLC) has been presented to me at my office, accompanied by the fees prescribed by law and that the documentation presented conforms to law as prescribed by the provisions of the Indiana Business Flexibility Act.

NOW, THEREFORE, with this document I certify that said transaction will become effective Tuesday, November 23, 2010.

In Witness Whereof, I have caused to be affixed my signature and the seal of the State of Indiana, at the City of Indianapolis, November 23, 2010



A handwritten signature in cursive script that reads "Todd Rokita".

TODD ROKITA,  
SECRETARY OF STATE

APPROVED AND FILED  
TODD ROKITA  
INDIANA SECRETARY OF STATE  
11/23/2010 12:55 PM

ARTICLES OF ORGANIZATION

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Formed pursuant to the provisions of the Indiana Business Flexibility Act.

ARTICLE I - NAME AND PRINCIPAL OFFICE

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CHINA NORTH AMERICA INVESTMENT GROUP LLC

314 S WASHINGTON ST, MARION, IN 46952

ARTICLE II - REGISTERED OFFICE AND AGENT

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SHUANG LIANG  
402 N 600 E, MARION, IN 46952

ARTICLE III - GENERAL INFORMATION

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What is the latest date upon which the entity is to Perpetual  
dissolve?:

Who will the entity be managed by?: Members

Effective Date: 11/23/2010

Electronic Signature: SHAUNG LIANG



April 13, 2011

Via Electronic Mail

China North America Investment Group  
314 S. Washington St.  
Marion IN 46952

C/O Monica Liang <sliang2008@aol.com>

RE: Westside Marion Square Project

I am excited to work with you and your team in your twelve-million dollar redevelopment vision for the majority of the commercial west side of the Grant County Courthouse Square. It is a fascinating and very worthy project. My office and the office of Mayor Seybold believe your concept of merging of four or more buildings, re-facing, beautification, and creation of a skywalk over the western alleyway for mixed-use residential and commercial purposes is exactly what that location is in need of.

This is a significant development that will have a dramatically positive effect on Marion and Grant County. Because of the size of this proposal, I am confident in offering you the following incentives from the City:

Tax increment financing is the most lucrative incentive any community in the state of Indiana can offer and I believe this project to be worthy of such a commitment from The City. My office conservatively projects that upon completion of this project, if done to the high level of sophistication and quality you have presented, upon completion, the properties would have a combined value at, or near your projected investment. At such an assessed value of twelve million dollars, your property tax burden would raise by roughly four-hundred thousand dollars a year.

In this model of incentivizing this project, the real tax dollars from new increment can be reverted to your project on an annualized basis for a period of twenty years. Over the course of that term, assuming no change in assessed value, that is a six million dollar return to your project.

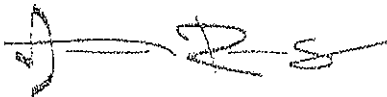
Another option would be to use those dedicated future tax increment to fund a bond today. Historically, to achieve this, the project would need to show significant financial strength and credit worthiness. Also, by transitioning the future value of the tax increment into present dollars, there is significant cost and discounting. For example, for this structure, it should not be expected to have a present value, even with a strong credit support, of much more than twenty-five percent of its value. Meaning, the bondable value of the long-term taxes may be roughly two and a half million dollars.

I also appreciate the considerations that you are giving to further public development within the downtown grid. We would leave it up to your suggestion on whether to utilize a portion of your new tax increment to assist in that infrastructure and regional quality of life improvement or if you would rather utilize other sources for those yet to be determined improvements.

In any case, the City is willing to employ whatever model you and your project finds the best fit for your needs.

Thank you again for bringing this very exciting project to our community, I look forward to helping you achieve your goal of Making it Marion!

Regards,

A handwritten signature in black ink, appearing to read 'D Reese', with a stylized flourish at the end.

Darren Reese  
Director of Development Services

The City of Marion Indiana  
Department of Development Services  
301 S. Branson Street  
Marion, Indiana 46952

765.662.9931 [www.marionindiana.us](http://www.marionindiana.us)

发件人: Monica Liang <sliang2008@aol.com>  
收件人: beijingshenyang@sina.com  
主题: 项目支持背景  
日期: 2011-4-14 01:31:45

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Government support:

1. Indiana State:

Governor Mitchell E. Daniels, Jr.  
Sectetary of Commerce: E. Mitchell Roob, Jr.  
Mayor of Marion City: Wayne W. Seybold

2. Advisors:

Jim Kittle: Chairman of Republican Party of Indiana; Chairman of Finance Committee for Governor Mitchell E. Daniels's Presidential Election 2012;

Tax attorney and owner of the largest Furniture Retailer in the State of Indiana.

Jonathan R. Anderson: Legal council. [http://www.kdlegal.com/client\\_services\\_industries/index](http://www.kdlegal.com/client_services_industries/index)

Bob Swintyz: Governmental Finance Expert. <http://www.londonwittegroup.com/people.aspx?ID=12>

*Monica Liang / 梁爽*

*Director of International Affairs, Marion, Indiana USA*

*国际关系部主任 . 印第安纳州马里昂市*

*301 S. Branson St. Marion, IN USA 46952*

*Tel: 001.765.667.1599 Fax: 001.765.668.4438*

发件人: Monica Lang <mliang2012@gmail.com>  
收件人: ym0699 <ym0699@vip.sina.com>, beijingshenyang@sina.com  
主题: 新版--中国北美投资集团与奥哥合作意向  
日期: 2011-4-28 05:06:36

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>> 奥哥,

>> 首先感谢你对我们的如此信任, 一定积极努力, 不辜负中美两方大力支持我们的朋友对我们的期望。

>> 我起草合作意向的几个要点, 你可请你的律师修改, 按你的要求做成正式文件。

>> 奥哥投资美方\$50万帮助设立中国北美投资集团, 并启动钻石广场退伍军人疗养院项目。

>> 1. 中国北美投资集团: 奥哥: 5%。需要奥哥提供银行存款证明之类文件支持(非抵押性)。此公司将拥有钻石广场项目的房地产权。

费用: 律师费5千至1万美元启动。

>> 2. 钻石广场公司: 奥哥: 10%的股份及利润分配直至5年后投资款返回。此50万美元投资是用来申请投资移民的。钻石广场完成后, 按80套出租, 每月每套租金\$2000, 月收入16万。50%的收入用于雇请专业管理公司及其他所有费用, 净利每月8万。10%的股份分红8千美元。

>> 投资移民的律师费及联邦手续费不包括在50万内。其费用大致在5万至10万美元之间, 是根据所需提供文件的复杂程度而定。

费用: 律师费1万5启动, 金融顾问费用1万启动。商业报告及其相关材料准备翻译2万。

收购房产30万美元。工资及杂费每月5千。

>> 50万资金现主要用于聘请律师, 专业金融顾问来申请美国国家及地方的资助, 收购房地产的予付款及工资, 出差费用。每月会呈交财务报表。

我们计划此款到位, 马上由律师出据所有的法律文件包括股权及申报政府资助。4-6个月可拿到马里昂市政府的2百50万美元资助, 拨出50万开始帮奥哥全家申请绿卡。在此之前, 我可帮奥哥全家拿多次往返商务签证自由出入美国。今年11月, 我们申报美联邦2百50万资助, 明年2月此款到位。整个工程所需的5百万全部到位, 预计完成期2012年12月。

>> 有任何问题请与我联系!

>>

>>

>> 祝好!

>>

>> 梁爽

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发件人: Monica Liang <sliang2008@aol.com>

收件人: ym0699@vip.sina.com, sliang2008@aol.com, beijingshenyang@sina.com

主题: 公司: 中国北美投资集团

日期: 2011-4-5 02:04:34

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公司: 中国北美投资集团

此项目是利用美国印第安纳州马里昂市中心的五座相邻旧楼改建而成。总面积大约1万平方米。其中8千平方米为100套出租公寓, 2千平方米为一层出租商铺及公共空间。总投资5百万美金, 前期准备工作已就绪, 马里昂市政府予资助2百50万美金。工程开工预计5月中旬。

其100套公寓只面对美国具有100%残疾军人, 每月每人租金平均2000美元, 其租金每月定期由指定的法律监护人打入钻石广场的帐号。管理公司为印州当地非常成功的 Heritage Point 公司管理: 提供全方位服务, 包吃包住, 24小时监管及安排社交及文化体育活动。

第一年予租50套, 收入100万美元, 全部管理开支占50%, 纯收入50万美元。第二年起租赁100套, 收入2百万美元, 纯收入100万美元。

投资方50万美元占10%的股份, 投资额可在5年之内先收回, 然后继续享有10%的股份和分红。

钻石广场是我方在印第安纳州策划的10家退伍军人疗养院的第一家。其原因是美国现存的疗养院老旧残破, 服务极差, 而近年来从中东回来的残疾军人大增, 急需现代化全方位的场所。此类退伍军人90%都会居住疗养院直至生命终止。

中国北美投资集团同时利用此项目来帮助有意移民的投资人及其家属办理移民手续。为拿到最好, 最灵活的联邦移民政策, 中北投需将所计划投建的几个区域申请为 "EB5区域"。其费用大致在10万美元。此政策到位需3-4个月时间。每个投资人或家庭投50万美元, 交纳2万美元手续费(美国可立而国际信息公司)。律师费根据个人情况复杂程度另计(3-5万美元)。4-6个月拿绿卡, 3年后申请美居民正式身份。

Monica liang

Monica liang

发件人: Monica Lang <mliang2012@gmail.com>

收件人: beijingshenyang@sina.com

主题: Fwd: 银行信息

日期: 2011-6-14 09:32:18

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玲玲, 如果郑州中原公司有诚意的话, 把5万人民币打入我下面帐号, 我即可作安排。

银行信息

Bank Name: JP Morgan Chase Bank

Address: 200 East Carmel Drive, Carmel, IN 46032 TEL:  
317.321.7477 FAX: 317.844.2253

Account Name: Shuang Liang Address: 720 South Range  
line Road, [REDACTED], Carmel, IN 46032

Swift Code: CHASUS33 Routing Number:  
[REDACTED]

*Monica Liang / 梁爽*