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DLN: 93493319168027 OMB No 1545-0047 Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private

Open to Public Inspection

Department of the Treasury Internal Revenue Service

▶ Do not enter social security numbers on this form as it may be made public ▶ Information about Form 990 and its instructions is at www IRS gov/form990

For the 2016 calendar year, or tax year beginning 01-01-2016 , and ending 12-31-2016 C Name of organization D Employer identification number B Check if applicable National Association of Realtors ☐ Address change 36-1520690 ☐ Name change Doing business as ☐ Initial return Final □eturn/terminated E Telephone number Number and street (or P O box if mail is not delivered to street address) Room/suite ☐ Amended return 430 N Michigan Ave (312) 329-8200 ☐ Application pending City or town, state or province, country, and ZIP or foreign postal code **G** Gross receipts \$ 297,311,262 Name and address of principal officer H(a) Is this a group return for Dale Stinton CEO □Yes **☑**No subordinates? 430 N Michigan Ave H(b) Are all subordinates Chicago, IL 60611 ☐ Yes ☐No ıncluded? Tax-exempt status 501(c)(3) ✓ 501(c) (6) **◄** (insert no) 4947(a)(1) or If "No," attach a list (see instructions) **H(c)** Group exemption number ▶ Website: ► www realtor org L Year of formation 1908 M State of legal domicile IL K Form of organization ✓ Corporation ☐ Trust ☐ Association ☐ Other ▶ Summary 1 Briefly describe the organization's mission or most significant activities The NATIONAL ASSOCIATION OF REALTORS (NAR) provides a facility for professional development & exchange of information among its members and the public in order to preserve rights related to real property Activities & Governance Check this box ▶ ☐ if the organization discontinued its operations or disposed of more than 25% of its net assets Number of voting members of the governing body (Part VI, line 1a) . . . 888 Number of independent voting members of the governing body (Part VI, line 1b) 4 Total number of individuals employed in calendar year 2016 (Part V, line 2a) 5 386 Total number of volunteers (estimate if necessary) . 6 2,100 7a Total unrelated business revenue from Part VIII, column (C), line 12 7a 7,414,694 Net unrelated business taxable income from Form 990-T, line 34 4,407,863 **Prior Year Current Year** 8 Contributions and grants (Part VIII, line 1h) Program service revenue (Part VIII, line 2g) 202,213,479 207,240,819 10 Investment income (Part VIII, column (A), lines 3, 4, and 7d) . 5,795,040 3,632,830 11 Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) 6,135,843 12,672,714 223,546,363

214,144,362 12 Total revenue—add lines 8 through 11 (must equal Part VIII, column (A), line 12) 13 Grants and similar amounts paid (Part IX, column (A), lines 1–3). 262,250 14 Benefits paid to or for members (Part IX, column (A), line 4) . 15 Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10) 53,863,026 56,251,757 16a Professional fundraising fees (Part IX, column (A), line 11e) . **b** Total fundraising expenses (Part IX, column (D), line 25) ▶0 127,509,823 173,860,600

18 Total expenses Add lines 13-17 (must equal Part IX, column (A), line 25)

17 Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e) .

19 Revenue less expenses Subtract line 18 from line 12 . 20 Total assets (Part X, line 16) .

21 Total liabilities (Part X, line 26) . 22 Net assets or fund balances Subtract line 21 from line 20 Signature Block Under penalties of perjury, I declare that I have examined this return, inclu

JOHN PIERPOINT CFO Type or print name and title

knowledge and belief, it is true, correct, and complete Declaration of prepa any knowledge Signature of officer

Paid **Preparer** Use Only

Assets or defined by designation

Sign Here

> Print/Type preparer's name Nicole Bencik Preparer's signature Nicole Bencik Firm's address ≥ 225 West Wacker Drive Suite 2600 Chicago, IL 606061224

May the IRS discuss this return with the preparer shown above? (see instru For Paperwork Reduction Act Notice, see the separate instructions. 128,404,180 142,715,562 174,342,980 162,185,260

181,635,099

32,509,263

302,747,160

Beginning of Current Year

304,900,822

End of Year

551,500

230,663,857

-7,117,494

NAR prov	Check if Scheouefly describe the or	rganization's mission	complishments note to any line in this Part III earch & exchange of information am		
NAR prov	iefly describe the oi vides a facility for p	rganization's mission rofessional development, res	·		
NAR prov	iefly describe the oi vides a facility for p	rganization's mission rofessional development, res	·		
			earch & exchange of information am	ong its members and to the pu	ıblıc ın order to preserve
the right	to own, use and the	ansier rear property			
2 Die	d the organization (undertake any significant pro	gram services during the year which	were not listed on	
	-	, <u>-</u>			☐ Yes ☑ No
	•	se new services on Schedule			
	,		gnificant changes in how it conducts,	any program	
	-		•		☐ Yes ☑ No
If	"Yes," describe the	se changes on Schedule O			
Se	ction 501(c)(3) and		nplishments for each of its three larg required to report the amount of gr service reported		
4a (C	ode) (Expenses \$	including grants of \$) (Revenue \$)
Se	e Additional Data				
4b (C	ode) (Expenses \$	including grants of \$) (Revenue \$)
Se	e Additional Data				
4c (C	ode) (Expenses \$	ıncludıng grants of \$) (Revenue \$)
Se	e Additional Data				
4d Ot	her program servic	es (Describe in Schedule O)			
(E	xpenses \$	ıncludıng	grants of \$) (Revenue \$)
4e To	otal program serv	ice expenses ▶	0		

or X as applicable

Page 3

No

Νo

No

Νo

Nο

Nο

Nο

\mathbf{IV}	Checklist of Requ	ired	Sch	edules	
[a +b	e organization described	ın	-t.on	E01/a)/2	١

Section 501(c)(3) organizations.

If "Yes," complete Schedule C. Part III 🛸 .

Yes

8

9

10

11a

11b

11c

11d

11e

11f

12a

12b

13

14a

14h

15

16

17

18

19

Yes

Yes

Yes

Yes

Yes

Yes

Vac

Yes

No

No

Form 990 (2016)

Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year?

Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right

Did the organization report an amount in Part X, line 21 for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation

Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments,

c Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its

e Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D. Part X 🔧

Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses

the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X 🛸

If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional 🛸

Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any

Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to

Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,

Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII,

Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"

total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII 💆 d Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported

Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total

permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V 🛸 If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VIII, VIII, IX,

5 Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues,

Did the organization receive or hold a conservation easement, including easements to preserve open space,

assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII

b Was the organization included in consolidated, independent audited financial statements for the tax year?

14a Did the organization maintain an office, employees, or agents outside of the United States?

column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions)

b Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments

valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV

Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E

foreign organization? If "Yes," complete Schedule F, Parts II and IV

or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV . . .

the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II Did the organization maintain collections of works of art, historical treasures, or other similar assets?

to provide advice on the distribution or investment of amounts in such funds or accounts?

a Did the organization report an amount for land, buildings, and equipment in Part X, line 10?

12a Did the organization obtain separate, independent audited financial statements for the tax year?

assessments, or similar amounts as defined in Revenue Procedure 98-19?

Par	t IV Checklist of Required Schedules (continued)			
			Yes	No
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		No
h	If "Vos" to line 20a, did the organization attach a conviolities audited financial statements to this return?			i

Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX,

Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's

current and former officers, directors, trustees, key employees, and highest compensated employees If "Yes,

b Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? . . .

c Did the organization maintain an escrow account other than a refunding escrow at any time during the year

d Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? . . .

that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ?

officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV

Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets?

within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2 . . .

is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI

35a Did the organization have a controlled entity within the meaning of section 512(b)(13)?

Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes,"

b Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and

Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons?

Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV

b A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part

An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an

Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation

Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I .

Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections

Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and

b If 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity

Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that

Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 197 Note.

Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M . . .

25a Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations.

instructions for applicable filing thresholds, conditions, and exceptions)

20b 21 Yes

No

Νo

Nο

No

Nο

Nο

Nο

Nο

Nο

Nο

Nο

Νo

21 Yes 22 Yes

24a

24b

24c

24d

25a

25b

26

27

28a

28b

28c

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33

34

35a

35b

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37

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Yes

Yes

Yes

Yes

Form 990 (2016)

Yes

	t V Statements Regarding Other IRS Filings and Tax Compliance			Page 5
Fal	Check if Schedule O contains a response or note to any line in this Part V			
	Check if Schedule O contains a response of note to any line in this Part V		Yes	No
1a	Enter the number reported in Box 3 of Form 1096 Enter -0- if not applicable 1a 311			- 110
	Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable 1b 0			
	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming			
·	(gambling) winnings to prize winners?	1c	Yes	
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and			
	Tax Statements, filed for the calendar year ending with or within the year covered by this return			
h	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2 _b	Yes	
b	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)			
3a	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a	Yes	
b	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation in Schedule O	3b	Yes	
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a			
	financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a	Yes	
h	If "Yes," enter the name of the foreign country ►CJ , NL			
	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR)			
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		No
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		No
c	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?			
·	The salar sa	5c		
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization	6a		No
	solicit any contributions that were not tax deductible as charitable contributions?			
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	6b		
7		- 00		
	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services	7a		
a	provided to the payor?	'"		
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b		
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file			
	Form 8282?	7c		
d	If "Yes," indicate the number of Forms 8282 filed during the year			
_	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?			
е	bid the organization receive any lunds, directly of indirectly, to pay premiums on a personal benefit contract?	7e		
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as			
	required?	7 g		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h		
8	Sponsoring organizations maintaining donor advised funds.	'''		
	Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during			
	the year?	8		
9a	Did the sponsoring organization make any taxable distributions under section 4966?	9a		
b	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	9b		
10	Section 501(c)(7) organizations. Enter			
а	Initiation fees and capital contributions included on Part VIII, line 12 10a			
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 10b			
11	Section 501(c)(12) organizations. Enter			
а	Gross income from members or shareholders			
b	Gross income from other sources (Do not net amounts due or paid to other sources			
	against amounts due or received from them)			
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
	If "Yes," enter the amount of tax-exempt interest received or accrued during the year			
	12b			
13	Section 501(c)(29) qualified nonprofit health insurance issuers.			
_	To the organization beened to usua qualified health plans in more than one state 28 sta. Can the instructions for			
d	Is the organization licensed to issue qualified health plans in more than one state? Note. See the instructions for additional information the organization must report on Schedule O	13a		
b	Enter the amount of reserves the organization is required to maintain by the states in			
	which the organization is licensed to issue qualified health plans]		
	Enter the amount of reserves on hand]		
	Did the organization receive any payments for indoor tanning services during the tax year?	14a		No
b	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O	14b		
		F	orm 99	0 (2016)

011111	J J G (L						rage (
Par	t VI	Governance, Management, and Disclosure For each "Yes" response to lines 2 to 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedu			" respo	nse to li	nes	
		Check if Schedule O contains a response or note to any line in this Part VI					✓	
Se	ction	A. Governing Body and Management						
		<u> </u>				Yes	No	
1a	Enter	the number of voting members of the governing body at the end of the tax year	1a	895				
	body,	re are material differences in voting rights among members of the governing or if the governing body delegated broad authority to an executive committee or r committee, explain in Schedule O						
b	Enter	the number of voting members included in line 1a, above, who are independent	1b	888				
2		ny officer, director, trustee, or key employee have a family relationship or a busines r, director, trustee, or key employee?	s rela	tionship with any other	2	Yes		
3		e organization delegate control over management duties customarily performed by cers, directors or trustees, or key employees to a management company or other p			3		No	
4	Did th	ne organization make any significant changes to its governing documents since the	prior F	Form 990 was filed?	4		No	
5	Did th	e organization become aware during the year of a significant diversion of the organ	nzatio	n's assets? .	5		No	
6	Did th	ne organization have members or stockholders?			6		No	
7a	Did th	re organization have members, stockholders, or other persons who had the power t	a elec	t or appoint one or more				
		pers of the governing body?			7a		No	
b		ny governance decisions of the organization reserved to (or subject to approval by) ns other than the governing body?	meml	bers, stockholders, or	7b		No	
8		ie organization contemporaneously document the meetings held or written actions $\mathfrak l$ llowing	undert	aken during the year by				
а	The g	overning body?			8a	Yes		
b	Each (committee with authority to act on behalf of the governing body?			8b	Yes		
9		re any officer, director, trustee, or key employee listed in Part VII, Section A, who or ization's mailing address? <i>If "Yes," provide the names and addresses in Schedule O</i>		t be reached at the	9		No	
Se	Section B. Policies (This Section B requests information about policies not required by the Internal Revenue							
						Yes	No	
10a	Did th	ne organization have local chapters, branches, or affiliates?			10a	Yes		
b		s," did the organization have written policies and procedures governing the activitie ranches to ensure their operations are consistent with the organization's exempt pu			10b	Yes		
11a	Has th	ne organization provided a complete copy of this Form 990 to all members of its go	vernin	g body before filing the	11a		No	
b	Descr	ibe in Schedule O the process, if any, used by the organization to review this Form	990					
12a	Did th	ne organization have a written conflict of interest policy? If "No," go to line 13			12a	Yes		
ь	Were	officers, directors, or trustees, and key employees required to disclose annually into	erests	that could give rise to				
	conflic				12b	Yes		
13	Sched	dule O how this was done		<u>.</u>	12c	Yes Yes		
14		ne organization have a written document retention and destruction policy?	-		14	Yes		
15	Did th	re process for determining compensation of the following persons include a review a ns, comparability data, and contemporaneous substantiation of the deliberation and			14	163		
а		rganization's CEO, Executive Director, or top management official			15a	Yes		
b	Other	officers or key employees of the organization			15b		No	
	If "Ye	s" to line 15a or 15b, describe the process in Schedule O (see instructions)						
16a	Did th	ne organization invest in, contribute assets to, or participate in a joint venture or sir le entity during the year?	nılar a •	rrangement with a	16a	Yes		
b		s," did the organization follow a written policy or procedure requiring the organizati						
	ın joir status	nt venture arrangements under applicable federal tax law, and take steps to safegue s with respect to such arrangements?	ard the	e organization's exempt	16b	Yes		
Se	ction	C. Disclosure						
17	List th	ne States with which a copy of this Form 990 is required to be filed▶						
18	Sectio availa	on 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990 ble for public inspection Indicate how you made these available Check all that app), and oly	990-T (501(c)(3)s only)				
		Own website 🔲 Another's website 🗹 Upon request 🔲 Other (explain in Sc	hedule	e O)				
19		ibe in Schedule O whether (and if so, how) the organization made its governing doo , and financial statements available to the public during the tax year	umen	ts, conflict of interest				
20		the name, address, and telephone number of the person who possesses the organi N PIERPOINT 430 N MICHIGAN AVE Chicago, IL 60611 (312) 329-8200	zatıon	's books and records				

orm 990 (2	016)											Page 7
Part VII	Compensation of Officers and Independent Contra		Truste	es, l	Key	En	iploy	ees	, Highest Comp	ensated Employ	ees,	
	Check if Schedule O contains a	response or no	te to an	y line	ın t	hıs l	Part VI	Ι.				<u>. </u>
Section	A. Officers, Directors, Tru	stees, Key E	mploy	ees,	, an	d H	lighe	st C	ompensated En	nployees		
year ● List all	e this table for all persons require of the organization's current off ition Enter -0- in columns (D), (icers, directors,	trustee	s (wł	neth:	er in	dıvıdu		,		-	s tax
•	of the organization's current key	. , ,	•					fınıtı	on of "key employe	e "		
 List the who received 	organization's five current high d reportable compensation (Box and any related organizations	est compensate	d emplo	yees	(oth	ner t	han ar	n off	icer, director, truste	e or key employee)	1	
of reportable	of the organization's former office compensation from the organiz	ation and any r	elated o	rganı	zatio	ons .				·	·	
organization	of the organization's former dire , more than \$10,000 of reportab	le compensation	n from t	he or	ganı	ızatı	on and	any	/ related organizatio	ns	2	
compensate	in the following order individua d employees, and former such p	ersons										
☐ Check ti	his box if neither the organizatio	n nor any relate	d organ	nzatio	on co	omp	ensate	d ar	y current officer, di	rector, or trustee		
	(A) Name and Title	(B) Average hours per week (list any hours for related organizations below dotted line)	(ne bo	ox, u n of	t che inles ficer ruste	s pers and a ee)	on	(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099- MISC)	(F) Estima amount o compens from s organizati relati	ited f other sation the on and ed
		,	Individual trustee or director	ocnal Trustee		employee	Highest compensated employee					
See Additiona	al Data Table											

Page **8**

	990 (2016)													Page 8
Part	VIII Section A. Officers, Direc	tors, Trustees	, Key	Emp	loye	es,	and	Higl	hest Comp	ensa	ted Employees	(con	tinued)	
	(A) Name and Title	than o	one b	ox, u an off tor/t	t che unles ficer rust	and a	son	Report compens from	(D) (E) portable pensation om the ization (W- ization (W- i99-MISC) (E) Reportable compensatio from related organizations 2/1099-MISC		on ed (W-	compensation V- from the		
		for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former	2,1099-1	MISC)	2,1035-1413		relat organiza	ed
See A	Addıtıonal Data Table			\vdash	\vdash	-		1						
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11- 6-	b. Tkl													
	ub-Total otal from continuation sheets to P						>			_				
d T	otal (add lines 1b and 1c)	<u> </u>		<u></u>			▶		8,259	9,773		0		437,547
2	Total number of individuals (including of reportable compensation from the			e liste	ed al	bove	e) who	rec	eived more	than \$	100,000			
													Yes	No
3	Did the organization list any former line 1a? <i>If "Yes," complete Schedule</i> .			ee, k				or hı -	ghest comp	ensate -	d employee on	_		
4	For any individual listed on line 1a, is organization and related organization	the sum of rep	ortable (om the	3	Yes	
5	Did any person listed on line 12 resea			f		•	unral	 d			duudual far	4	Yes	
5	Did any person listed on line 1a receiver services rendered to the organization										uividuai ioi	5		No
Se	ction B. Independent Contract	tors												
1	Complete this table for your five high from the organization Report compe											omper	sation	
	<u> </u>	(A)		уеаг	enu	ing	WILITO) VVII	unin the org.		(B)		(0	
HAVAS	Name S MEDIA GROUP	and business addre	ess	—		—			MA		scription of services		Comper 37	nsation ,293,719
	GRAND AVE													,,
CHICA	GO, IL 60611 ET SMART COMMUNICATIONS LLC									NSHIT	& DIRECT MAILING	S	٥	,369,854
	15TH ST NW								SE		a Direct Materio	_		,505,054
SUITE														
	LD WORLDWIDE LLC									ALTOR ANDING	MARKETING AND		7	,426,569
	UDSON STREET 'ORK, NY 10013								l BK	MINTING	J			
	T MEDIA GROUP								MA	RKETIN	IG CONSULTANTS		1	,967,884
	POWERLINE RD													
	ANO BEACH, FL 33069													
	OTLE INTERNATIONAL INC								TE	CHNOL	DGY & DATA		1	,566,755
	ENNSYLVANIA AVE SE INGTON, DC 20003													
	otal number of independent contracto ompensation from the organization		not lim	iited t	to th	ose	listed	abov	ve) who rec	eived r	more than \$100,0	000 of		
	Sin the organization P	<u></u>											Form 99	0 (2016)

e All other expenses

25 Total functional expenses. Add lines 1 through 24e

26 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation

Check here ▶ ☐ If following SOP 98-2 (ASC 958-720)

Form 990 (2016)				Page 10
Part IX Statement of Functional Expenses				
Section 501(c)(3) and 501(c)(4) organizations must complete all	-			
Check if Schedule O contains a response or note to ar	ny line in this Part IX	(B)	(c)	<u>V</u>
Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	Program service expenses	Management and general expenses	(D) Fundraisingexpenses
1 Grants and other assistance to domestic organizations and domestic governments See Part IV, line 21	551,500			
2 Grants and other assistance to domestic individuals See Par IV, line 22	t			
3 Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, line 15 and 16				
4 Benefits paid to or for members				
5 Compensation of current officers, directors, trustees, and key employees	4,864,111			
6 Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)	s			
7 Other salaries and wages	41,083,089			
8 Pension plan accruals and contributions (include section 401 (k) and 403(b) employer contributions)	3,148,063			
9 Other employee benefits	4,481,058			
10 Payroll taxes	2,675,436			
11 Fees for services (non-employees)				
a Management				
b Legal	571,376			
c Accounting	339,904			
d Lobbying				
e Professional fundraising services See Part IV, line 17				
f Investment management fees	360,437			
g Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O)	46,181,641	0	0	0
12 Advertising and promotion	32,294,155			
13 Office expenses	9,698,226			
14 Information technology	7,603,110			
15 Royalties				
16 Occupancy	341,539			
17 Travel	8,780,925			
18 Payments of travel or entertainment expenses for any federal, state, or local public officials •				
19 Conferences, conventions, and meetings	10,187,207			
20 Interest	195,060			
21 Payments to affiliates				
22 Depreciation, depletion, and amortization	2,750,641			
23 Insurance	2,037,671			
24 Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24e If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O)				
a PUBLIC POLICY EXPENSES	30,128,358			
b TAXES	4,354,560			
c MAINTENANCE AND REPAIRS	2,710,322			
d REALTOR MEMBER SUBSCRIPTIONS	11,895,063			

3,430,405

230,663,857

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Form **990** (2016)

Forr	n 990	(2016)					Page 11
Pa	art X	Balance Sheet					
		Check if Schedule O contains a response or not	te to ar	ny line in this Part IX			🗆
					(A) Beginning of year		(B) End of year
	1	Cash-non-interest-bearing				1	
	2	Savings and temporary cash investments .	[70,665,027	2	73,214,485	
	3	Pledges and grants receivable, net				3	
	4	Accounts receivable, net	2,705,028	4	3,017,130		
	5	Loans and other receivables from current and for trustees, key employees, and highest compensations of Schedule L	ated en	nployees Complete Part	0	5	0
Assets	7	Loans and other receivables from other disquali section 4958(f)(1)), persons described in sectio contributing employers and sponsoring organizations voluntary employees' beneficiary organizations Part II of Schedule L Notes and loans receivable, net	n 4958 ations o	s(c)(3)(B), and of section 501(c)(9)		6	0
SS (8	Inventories for sale or use				8	
Ä	9	Prepaid expenses and deferred charges			3,221,001	9	3,919,930
	10a	Land, buildings, and equipment cost or other basis Complete Part VI of Schedule D	10a	153,698,979			
	Ь	Less accumulated depreciation	10b	96,255,966	57,845,309	10 c	57,443,013
	11	Investments—publicly traded securities .	100,911,440	11	88,046,034		
	12	Investments—other securities See Part IV, line	11 .		5,697,903	12	5,475,233
	13	Investments—program-related See Part IV, line		50,897,948	13	58,159,615	
	14	Intangible assets		5,147,873	14	9,298,700	
	15	Other assets See Part IV, line 11		-	5,655,631	15	6,326,682
	16	Total assets.Add lines 1 through 15 (must equ	34)	302,747,160	16	304,900,822	
	17	Accounts payable and accrued expenses		50,124,140	17	58,180,080	
	18	Grants payable				18	
	19	Deferred revenue		63,590,255	19	71,375,545	
	20	Tax-exempt bond liabilities				20	
S	21	Escrow or custodial account liability Complete R	of Schedule D		21		
Liabilities	22	Loans and other payables to current and former key employees, highest compensated employee					
<u> </u>		persons Complete Part II of Schedule L $$.			22		
	23	Secured mortgages and notes payable to unrela	ated the	rd parties		23	
	24	Unsecured notes and loans payable to unrelated	d third	parties	12,250,000	24	10,500,000
	25	Other liabilities (including federal income tax, p and other liabilities not included on lines 17-24) Complete Part X of Schedule D	s to related third parties,	2,439,785	25	2,659,937	
	26	Total liabilities. Add lines 17 through 25			128,404,180	26	142,715,562
Assets or Fund Balances		Organizations that follow SFAS 117 (ASC 9 complete lines 27 through 29, and lines 33					
lan	27	Unrestricted net assets			174,342,980	27	162,185,260
Ba	28	Temporarily restricted net assets			28		
μ	29	Permanently restricted net assets				29	
Œ		Organizations that do not follow SFAS 117					
5	20	check here ▶ □ and complete lines 30 th		20			
ets.	30 31	Capital stock or trust principal, or current funds		<u> </u>		30 31	
556		Paid-in or capital surplus, or land, building or ed		<u> </u>		31	
	32	Retained earnings, endowment, accumulated in Total net assets or fund balances		H	174,342,980	32	162,185,260
Net	33	Total habilities and not assets/fund halances		302 747 160		304 900 822	

34

304,900,822

Form **990** (2016)

302,747,160

Total liabilities and net assets/fund balances

34

2a Were the organization's financial statements compiled or reviewed by an independent accountant? 2a No If 'Yes,' check a box below to indicate whether the financial statements for the year were compiled or reviewed on a

separate basis, consolidated basis, or both

Both consolidated and separate basis

2b

3b

Yes

Yes

Nο

Form 990 (2016)

consolidated basis, or both ✓ Consolidated basis ☐ Separate basis ☐ Both consolidated and separate basis

Consolidated basis

b Were the organization's financial statements audited by an independent accountant?

Separate basis

If 'Yes,' check a box below to indicate whether the financial statements for the year were audited on a separate basis,

c If "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? 2c

If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O

3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single

b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required

audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits

Audit Act and OMB Circular A-133? 3a

Additional Data

Software ID: 16000421 Software Version: 2016v3.0

EIN: 36-1520690

Name: National Association of Realtors

Form 990 (2016)

Form 990, Part III, Line 4a: WORKING FOR AMERICA'S PROPERTY OWNERS. THE NATIONAL ASSOCIATION PROVIDES A FACILITY FOR PROFESSIONAL DEVELOPMENT. RESEARCH AND EXCHANGE OF INFORMATION AMONG ITS MEMBERS AND TO THE PUBLIC AND GOVERNMENT FOR THE PURPOSE OF PRESERVING THE FREE ENTERPRISE SYSTEM AND THE RIGHT TO OWN REAL PROPERTY

NAR PROMOTES HIGH STANDARDS OF CONDUCT IN THE TRANSACTION OF REAL ESTATE BUSINESS AND HELPS TO ENSURE THAT THE PUBLIC RECOGNIZES THAT REALTORS ADHERE TO A STRICT CODE OF ETHICS. NAR'S CONSUMER ADVERTISING CAMPAIGN DELIVERED POWERFUL MESSAGES TO NATIONAL AUDIENCES THROUGH

COMPREHENSIVE MEDIA PROMOTIONS ENDORSING THE BENEFITS OF USING A REALTOR AND COUNTERING NEGATIVE HOUSING MARKET MESSAGES. THE FOCUS OF THE PROGRAM IS TO HELP STATE AND LOCAL REALTOR ASSOCIATIONS TELL BUYERS AND SELLERS ABOUT THE OPPORTUNITIES IN A CHALLENGING HOUSING MARKET. THE

Form 990, Part III, Line 4b:

PROGRAM IS DESIGNED TO HELP REALTORS GENERATE AUTHENTIC OPTIMISM WITH CONSUMERS.

Form 990, Part III, Line 4c: NAR PROVIDES A BROAD-BASED PERSPECTIVE ON THE VALUE OF REAL PROPERTY OWNERSHIP AND THE IMPACT ON FAMILIES, COMMUNITIES AND SOCIETY ACCORDINGLY, NAR CONTINUES TO SUPPORT PUBLIC POLICY ISSUES THAT ENHANCE HOUSING AFFORDABILITY AND THE AVAILABILITY FOR PEOPLE OF ALL BACKGROUNDS AND INCOME LEVELS TO OBTAIN HOME OWNERSHIP THE ASSOCIATION'S WEBSITES, REALTOR COM AND HOUSELOGIC COM, ARE COMPANION

WEBSITES FOR CONSUMERS. WHICH FEATURE INFORMATION ABOUT THE VALUE OF PROPERTY OWNERSHIP, ALLOW CONSUMERS TO DO THEIR OWN RESEARCH, AND

HELP BUYERS AND SELLERS FIND REALTORS

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors (C) (E) (F) (D) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless person hours per compensation compensation amount of other is both an officer and a week (list from the from related compensation director/trustee) any hours organization (Wfrom the organizations for related 2/1099-MISC) (W-2/1099organization and Officer Highest compensated employee Former Individual trustee or director Institutional MISC) related organizations below dotted organizations employee line) 30 0 TOM SALOMONE Х Х 331,564 NAR PRESIDENT 0 1 30 0 BILL BROWN Х Х 220,664 0 PRESIDENT - ELECT 30 0 ELIZABETH MENDENHALL Χ Х 167,070 FIRST VICE PRESIDENT 30 0 MICHAEL MCGREW Χ Х 185,195 NAR TREASURER 13 30 0 CHRIS POLYCHRON Χ Х 169,050 0 IMMEDIATE PAST PRESIDENT 0 5 WILLIAM ARMSTRONG 0 Х DIRECTOR 10 0 5 SHARON MILLETT 0 DIRECTOR 5 0

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RICHARD MENDENHALL

REBECCA THOMSON

DIRECTOR

DIRECTOR

DIRECTOR

SHERRI SOUZA

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors (C) (E) (F) (D) Name and Title Position (do not check more Average Reportable Reportable Estimated than one box, unless person hours per compensation compensation amount of other is both an officer and a week (list from the from related compensation director/trustee) any hours organization (Wfrom the organizations for related 2/1099-MISC) (W-2/1099organization and Officer Highest compensated employee Former key employee individual trustee or director organizations MISC) related Institutional below dotted organizations line) 0 5 LORRAINE ABERCROMBIE Х 0 DIRECTOR 0.5 JESSE ACEVEDO 0 Χ DIRECTOR 0 5 CHERYL ACKER Х 0 DIRECTOR 0 5 ROBERT ADAMSON Χ 0 05 Χ 0 0 5 KIMBERLY ALLARD Х 0 0 DIRECTOR 0 5 YVETTE ALLEN

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DIRECTOR KOKI ADASI DIRECTOR

DIRECTOR

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DIRECTOR

SCOTT ALLISON

MOANA ANDERSEN

CHRIS ANDERSON

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors (C) (E) (F) (D) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless person hours per compensation compensation amount of other is both an officer and a week (list from the from related compensation director/trustee) any hours organization (Wfrom the organizations for related 2/1099-MISC) (W-2/1099organization and Officer Highest compensated employee Former Individual trustee or director Institutional MISC) related organizations below dotted organizations employee line) 05 PATRICIA ANGLERO 0 DIRECTOR 0.5 FRANK ANTHONY 0 Х DIRECTOR 0 5 ENNIC ANTOINE Х 0 0 5 Х 0 5 RICARDO ARCHILA SOMOZA DIRECTOR 05

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ENNIS ANTOINE
DIRECTOR
MARTHA APPEL
DIRECTOR
DICADDO ADCHILA SOMOZA

CINDY ARIOSA

LORRAINE ARORA

ADRIAN ARRIAGA

MARIO ARRIAGA

DIRECTOR

DIRECTOR

DIRECTOR

DIRECTOR

RYAN ASAO

DIRECTOR

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors (C) (E) (F) (D) Name and Title Position (do not check more Average Reportable Reportable Estimated than one box, unless person hours per compensation compensation amount of other is both an officer and a week (list from the from related compensation director/trustee) any hours organization (Wfrom the organizations for related 2/1099-MISC) (W-2/1099organization and Officer Highest compensated employee Former key employee individual trustee or director organizations MISC) related Institutional below dotted organizations line) 0 5 DONALD ASHER Х 0 DIRECTOR 0.5 WILLIAM ASHKER 0 Χ DIRECTOR 0 5 CAROLYN AUGUR Х 0 DIDECTOR 0 5 Χ 0 05 Χ 0 DIRECTOR 0 5 DOUGLAS AZARIAN

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DIRECTOR
PAULINE AUNGER
DIRECTOR
BRUCE AYDT

DIRECTOR

KIM BACSO

DIRECTOR

DIRECTOR

DIRECTOR

DIRECTOR

AHMED BADAT

ROBERT BAILEY

COLLEEN BADAGLIACCO

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors (C) (E) (F) (D) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless person hours per compensation compensation amount of other is both an officer and a week (list from the from related compensation director/trustee) any hours organization (Wfrom the organizations for related 2/1099-MISC) (W-2/1099organization and Officer Highest compensated employee Former Individual trustee or director key employee organizations Institutiona MISC) related below dotted organizations line) 05 DEBORAH BAISDEN Х DIRECTOR 0.5 JAN BAKER 0 Х DIRECTOR 0.5 JOAN BALLANTYNE Χ 0 DIRECTOR 0.5 CHRISTINA BANASIAK Х DIRECTOR 05 ANDREW BARBAR Х DIRECTOR 05 MICHAEL BARBARO

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DIRECTOR

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DIRECTOR

JEFF BARNETT

SHARON BARRON

DAVID BARBER

MELANIE BARKER

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors (C) (F) (D) (E) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless person hours per compensation compensation amount of other is both an officer and a week (list from the from related compensation director/trustee) any hours organization (Wfrom the organizations for related 2/1099-MISC) (W-2/1099organization and Office Highest compensated employee Former key employee individual trustee or director MISC) related organizations Institutional below dotted organizations line) 0 5 JOHN BARRY Х DIRECTOR 0 5 EDWARD BARSKI Х 0 DIRECTOR 0 5 ALLISON BARTHOLOMEW Х 0 DIRECTOR 0 5 KEVIN BATDORF Х DIRECTOR 05 TRAY BATES Х 0 DIRECTOR 0 5 **GAROLD BAUER** Х 0 0 DIRECTOR 0 5 MARY BAYAT

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DIRECTOR

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DIRECTOR

SCOTT BEAUDRY

MICHAEL BECKER

CHRISTOPHER BEADLING

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors (C) (E) (F) (D) Name and Title Position (do not check more Average Reportable Reportable Estimated than one box, unless person hours per compensation compensation amount of other is both an officer and a week (list from the from related compensation director/trustee) any hours organization (Wfrom the organizations for related 2/1099-MISC) (W-2/1099organization and Officer Highest compensated employee Former Individual trustee or director key employee organizations MISC) related Institutional below dotted organizations line) 0 5 CAMI BECKLEY Х 0 DIRECTOR 0 5 SANDY BEDNAR 0 Х DIRECTOR 0 5 NATHAN BELL Х 0 DIRECTOR 0 5 MALCOLM BENNETT Х 0 DIRECTOR 05 RICHARD BERGDAHL Х 0 DIRECTOR 0 5

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TOM BERGE JR

ALLYSON BERNARD

RUSSELL BERRY

MICHAEL BINDMAN

CHRISTOPHER BISHOP

DIRECTOR

DIRECTOR

DIRECTOR

DIRECTOR

DIRECTOR

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors (C) (E) (F) (D) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless person hours per compensation compensation amount of other is both an officer and a week (list from the from related compensation director/trustee) any hours organization (Wfrom the organizations for related 2/1099-MISC) (W-2/1099organization and Officer Highest compensated employee Former Individual trustee or director key employee organizations Institutiona MISC) related below dotted organizations line) 0 5 LARRY BLACK Х DIRECTOR 0.5 THOMAS BLANCHARD 0 Х DIRECTOR 05 ANNIE BLATZ Χ 0 DIRECTOR 0 5 WILLIAM BOATMAN Х DIRECTOR 05 SHADRICK BOGANY Χ

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DIRECTOR

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DIRECTOR

BRADLEY BOLAND

BECKWITH BOLLE

CHARLES BONFIGLIO

EUGENIA BONILLA

STEPHEN BOOTH

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors (C) (E) (F) (D) Name and Title Position (do not check more Average Reportable Reportable Estimated than one box, unless person hours per compensation compensation amount of other is both an officer and a week (list from the from related compensation director/trustee) any hours organization (Wfrom the organizations for related 2/1099-MISC) (W-2/1099organization and Officer Highest compensated employee Former Individual trustee or director key employee Institutional MISC) related organizations below dotted organizations line) 0 5 RUSSELL BOOTH Х 0 DIRECTOR 0.5 CRAIG BORNER Х 0 DIRECTOR 0.51 MARIANNE BORNHOFT Χ 0 0 5 Х 05 DIRECTOR

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DIRECTOR	
DOROTHY BOTSOE	
DIRECTOR	
CARLTON BOUJAI	

KATHRYN BOVARD

J RUSSELL BOYCE

DARYL BRAHAM

H GENE BRAKE

DIRECTOR

DIRECTOR

DIRECTOR

DIRECTOR

DIRECTOR

MONTIE BOX

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors (C) (D) (E) (F) Name and Title Position (do not check more Average Reportable Reportable Estimated than one box, unless person hours per compensation compensation amount of other is both an officer and a week (list from the from related compensation director/trustee) any hours organization (Wfrom the organizations for related 2/1099-MISC) (W-2/1099organization and Officer Highest compensated employee Former Individual trustee or director key employee organizations Institutional MISC) related below dotted organizations line) 0 5 JENNIFER BRANCHINI Х 0 DIRECTOR 0.5 RYAN BRASHEAR Х 0 DIRECTOR 05 Х 0 0.5 Х 05 DANNY BROCK Х DIRECTOR

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DIRECTOR	
MAREN BRISSON	
DIRECTOR	
PAUL BREUNICH	

MIKE BRODIE

FRAN BROUDE

SHEILA BROWER

STEVEN BROWN

DIRECTOR

DIRECTOR

DIRECTOR

DIRECTOR

DIRECTOR

ERIN BROWN

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors (C) (E) (F) (D) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless person hours per compensation compensation amount of other is both an officer and a week (list from the from related compensation director/trustee) any hours organization (Wfrom the organizations for related 2/1099-MISC) (W-2/1099organization and Officer Highest compensated employee Former Individual trustee or director key employee organizations Institutiona MISC) related below dotted organizations line) 05 DIANE BROWN Х DIRECTOR 0.5 KEVIN BROWN 0 Х DIRECTOR 0.5 DAWN BROWN Χ 0 DIRECTOR 0.5 LEIGH BROWN Х DIRECTOR 05 MICHAEL BROWNELL Х DIRECTOR 05 THEODORE BRYANT 0 Х 0

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DIRECTOR

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DIRECTOR

ANDREW BURKE

CINDI BULLA

WENDELL BULLARD

JUDITH BUNDSCHUH

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors (C) (D) (E) (F) Name and Title Position (do not check more Average Reportable Reportable Estimated than one box, unless person hours per compensation compensation amount of other is both an officer and a week (list from the from related compensation director/trustee) any hours organization (Wfrom the organizations for related 2/1099-MISC) (W-2/1099organization and Officer Highest compensated employee Former Individual trustee or director key employee organizations Institutional MISC) related below dotted organizations line) 0 5 MARY FRANCES BURLESON 0 Х DIRECTOR 0 5 DAVID BURNETT Х 0 DIRECTOR 0 5 KENYA BURREU 0 DIRECTOR

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DIRECTOR	0		
SCOTT CABALLERO	0 5		
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DIRECTOR	0		
ROBERT CALDWELL	0 5		
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CINDY CALLAIS

DIRECTOR

PAT CALLAN

DIRECTOR

DIRECTOR

SARA CALO

DIRECTOR

DIRECTOR

LINDA CALLICUTT

NANCY CARDONE

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors (C) (E) (F) (D) Name and Title Position (do not check more Average Reportable Reportable Estimated than one box, unless person hours per compensation compensation amount of other is both an officer and a week (list from the from related compensation director/trustee) any hours organization (Wfrom the organizations for related 2/1099-MISC) (W-2/1099organization and Officer Highest compensated employee Former Individual trustee or director key employee organizations Institutiona MISC) related below dotted organizations line) 0 5 CHRISTINA CARDONE Х DIRECTOR 0.5 DOMINIC CARDONE Х 0 DIRECTOR 05 CYNTHIA CARLEY Х DIRECTOR 0 5 JANET CARPENTER Х DIRECTOR 05 DOUGLAS CARPENTER Х DIRECTOR 05 DAWN CARPENTER Х 0 0 DIRECTOR 0 5

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ALBERTO CARRILLO

ADORNA CARROLL

STEPHEN CASPER

DIRECTOR

DIRECTOR

DIRECTOR

DIRECTOR

MEG CASPER

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors (C) (D) (E) (F) Name and Title Average Position (do not check more Reportable Reportable Estimated hours per than one box, unless person compensation compensation amount of other is both an officer and a week (list from the from related compensation director/trustee) any hours organization (Wfrom the organizations for related 2/1099-MISC) (W-2/1099organization and Officer Highest compensated employee Former Individual trustee or director organizations Institutional MISC) related below dotted organizations employee line) 0 5 JOHN CASTELLI Х DIRECTOR 0.5 OTTO CATRINA Х DIRECTOR 05 DEBRA CHAMBERLAIN Х DIRECTOR 0.5 Х 0 5 DIRECTOR 05 CHRISTINE CHASE Х 0 DIRECTOR 0 5 SOCAR CHATMON-THOMAS

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CINDY CHANDLER DIRECTOR LORI CHAPMAN

DIRECTOR

DIRECTOR

DIRECTOR

DIRECTOR

WILLIAM CHEE

RICHARD CHITTAM

MARK CHRISTOPHERSON

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors (C) (E) (F) (D) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless person hours per compensation compensation amount of other is both an officer and a week (list from the from related compensation director/trustee) any hours organization (Wfrom the organizations for related 2/1099-MISC) (W-2/1099organization and Officer Highest compensated employee Former Individual trustee or director key employee Institutional MISC) related organizations below dotted organizations line) 0 5 DALE CHUMBLEY Х DIRECTOR 0.5 NANCY CLANCY Х 0 DIRECTOR 0.51 KEN CLARK Х 0 DIRECTOR 0.5 QUINCY CLAYTON Х DIRECTOR 05 VICKI CLEMAN DIRECTOR

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CHRISTINA CLEMANS

DIRECTOR

DIRECTOR

DIRECTOR

DIRECTOR

DIRECTOR

PADDY COAN

MICHAEL COBB

SHANNON COBB EVANS

MATT CLEMENTS

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors (C) (D) (E) (F) Name and Title Position (do not check more Average Reportable Reportable Estimated than one box, unless person hours per compensation compensation amount of other is both an officer and a week (list from the from related compensation director/trustee) any hours organization (Wfrom the organizations for related 2/1099-MISC) (W-2/1099organization and Officer Highest compensated employee Former Individual trustee or director Institutional MISC) related organizations below dotted organizations employee line) 0.5 RITA COFFEY Х 0 DIRECTOR 0.5 JAMES COLEY Х 0 DIRECTOR 05 Χ 0 0.5 Х 05 DIRECTOR

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MARI COLGAN	
DIRECTOR	
ALVIN COLLINS	
DIRECTOR	
PAT COMBS	

CATHY CONEWAY

MICHAEL CONNOLLY

ANTONIA CONNORS

DIRECTOR

DIRECTOR

DIRECTOR

DIRECTOR

DIRECTOR

SHANE COOK

VIRGINIA COOK

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors (C) (E) (F) (D) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless person hours per compensation compensation amount of other is both an officer and a week (list from the from related compensation director/trustee) any hours organization (Wfrom the organizations for related 2/1099-MISC) (W-2/1099organization and Officer Highest compensated employee Former Individual trustee or director key employee organizations Institutiona MISC) related below dotted organizations line) 0 5 SHELLY COOPER Х DIRECTOR 0.5 RONALD COOPER 0 Х DIRECTOR 05 BRIAN COPELAND Χ 0 DIRECTOR 0 5 JASON COPEMAN Х DIRECTOR 05 LAURA COPERSINO

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DIRECTOR

DIRECTOR

DIRECTOR

DIRECTOR

JOAN COTA

DIRECTOR

DIRECTOR

NIKKI COPPA

TONYA CORDER

JAMES CORMIER

JUDY COVINGTON

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Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors (C) (E) (F) (D) Name and Title Position (do not check more Average Reportable Reportable Estimated than one box, unless person hours per compensation compensation amount of other is both an officer and a week (list from the from related compensation director/trustee) any hours organization (Wfrom the organizations for related 2/1099-MISC) (W-2/1099organization and Officer Highest compensated employee Former Individual trustee or director key employee Institutional MISC) related organizations below dotted organizations line) 0 5 DAVID COX Х DIRECTOR 0.5 VICKI COX GOLDER Х 0 DIRECTOR 0.51 MIKE CRADDOCK Х 0 0.5 Х 05 DIRECTOR 0 5

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DIRECTOR
TOMMIE CRISWELL
DIRECTOR
DENNIS CRONK

JEAN CROSBY

KAREN CROWSON

TIFFANY CURRY

DONNA CUSSON

CAROLYN DAGOSTA

DIRECTOR

DIRECTOR

DIRECTOR

DIRECTOR

DIRECTOR

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors (C) (E) (F) (D) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless person hours per compensation compensation amount of other is both an officer and a week (list from the from related compensation director/trustee) any hours organization (Wfrom the organizations for related 2/1099-MISC) (W-2/1099organization and Officer Highest compensated employee Former key employee individual trustee or director organizations Institutional MISC) related below dotted organizations line) 0 5 PATRICK DALESSANDRO Χ DIRECTOR 0.5 THOMAS DALEY Χ 0 DIRECTOR 05 DAVE DALZELL Х 0 DIRECTOR 0 5 JOSEPH D'AMATO Χ DIRECTOR 05 SANDY DARLING Х 0 DIRECTOR 0 5 WINNIE DAVIS Х 0 0

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DIRECTOR

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DIRECTOR

DIRECTOR

DIRECTOR

ANITA DAVIS

FRAN DAVIS

ARLENE DAVIS

KENNETH DAVIS

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors (C) (E) (F) (D) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless person hours per compensation amount of other compensation is both an officer and a week (list from the from related compensation director/trustee) any hours organization (Wfrom the organizations for related 2/1099-MISC) (W-2/1099organization and Officer Highest compensated employee Former Individual trustee or director Institutional MISC) related organizations below dotted organizations employee line) 05 KIMBERLY DAWSON Х DIRECTOR 0.5 JOHN DE SOUZA 0 Х DIRECTOR 0.5 ANNE MARIE DECATSYE Χ 0 DIRECTOR 0.5 ALLAN DECHERT Χ DIRECTOR 05 ANN DEFRIES Χ DIRECTOR 05 JOSIE DEGRUSHA Х 0 0 DIRECTOR

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CHRISTINE DEL VECCHIO

DIRECTOR

DIRECTOR

DIRECTOR

DIRECTOR

MICHAEL DELEON

JULIE DELORENZO

PETER DEMIDOVICH

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors (C) (E) (F) (D) Name and Title Position (do not check more Average Reportable Reportable Estimated than one box, unless person hours per compensation compensation amount of other is both an officer and a week (list from the from related compensation director/trustee) any hours organization (Wfrom the organizations for related 2/1099-MISC) (W-2/1099organization and Officer Highest compensated employee Former Individual trustee or director key employee Institutional MISC) related organizations below dotted organizations line) 0 5 MARTHA DENT Х 0 DIRECTOR 0.5 MATTHEW DEUITCH Х 0 DIRECTOR 0.51 DODIN DICKCON Х 0 0.5 Х 05 DIRECTOR

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ROBIN DICKSON	
DIRECTOR	
MATT DIFANIS	
DIRECTOR	
MICHAEL DIMELLA	

DEANNA DIPO

DIANE DISBROW

PAUL DIZMANG

LORI DOERFLER

HARRIETTE DOGGETT

DIRECTOR

DIRECTOR

DIRECTOR

DIRECTOR

DIRECTOR

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors (C) (E) (F) (D) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless person hours per compensation compensation amount of other is both an officer and a week (list from the from related compensation director/trustee) any hours organization (Wfrom the organizations for related 2/1099-MISC) (W-2/1099organization and Officer Highest compensated employee Former Individual trustee or director key employee Institutional MISC) related organizations below dotted organizations line) 0 5 JOHN DOHM Х 0 DIRECTOR 0.5 PATRICIA DOWTIN Х 0 DIRECTOR 0 5 MIKE DREWS Х 0 DIRECTOR 0.5 AARON DRUSSEL Х DIRECTOR 05 ELIZABETH DUENAS DIRECTOR 0 5 SHELLY DUNCAN Χ 0 0

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DIRECTOR

DIRECTOR

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DIRECTOR

DIRECTOR

LINDA DWYER

RANDY DURHAM

DAVID DWECK

CHRISTINE DWIGGINS

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors (C) (E) (F) (D) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless person hours per compensation compensation amount of other is both an officer and a week (list from the from related compensation director/trustee) any hours organization (Wfrom the organizations for related 2/1099-MISC) (W-2/1099organization and Officer Highest compensated employee Former Individual trustee or director Institutional MISC) related organizations below dotted organizations employee line) 05 MARY DYKSTRA Х 0 DIRECTOR 0.5 RACHEL EAMES 0 Х DIRECTOR 0 5 ROBERT EBY Х 0 DIRECTOR 0.5 MARTIN EDWARDS Х DIRECTOR 05 HOWARD ELFMAN DIRECTOR

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BRUCE ELLIOTT

ROBERT ELROD

STUART ELSEA

DIRECTOR

DIRECTOR

DIRECTOR

JP ENDRES

DIRECTOR

DIRECTOR

LISBETH ENGLISH

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors (C) (E) (F) (D) Name and Title Position (do not check more Average Reportable Reportable Estimated than one box, unless person hours per compensation compensation amount of other is both an officer and a week (list from the from related compensation director/trustee) any hours organization (Wfrom the organizations for related 2/1099-MISC) (W-2/1099organization and Officer Highest compensated emptoxee Former Individual trustee or director key employee organizations Institutiona MISC) related below dotted organizations line) 0 5 ROBINA ENGLISH Х DIRECTOR 0.5 BELINDA EPPS 0 Х DIRECTOR 05 JAMES EVANS Χ 0 DIRECTOR 0.5 PAUL EVERSON Х DIRECTOR 05 CAROL FACCIPONTI Χ DIRECTOR 05

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TREASURE FAIRCLOTH

DIRECTOR

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DIRECTOR

DIRECTOR

DIRECTOR

DON FAUGHT

MICHAEL FAULKNER

MICHAEL FELDMAN

CAREY FARMER

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors (C) (E) (F) (D) Name and Title Position (do not check more Average Reportable Reportable Estimated than one box, unless person hours per compensation compensation amount of other is both an officer and a week (list from the from related compensation director/trustee) any hours organization (Wfrom the organizations for related 2/1099-MISC) (W-2/1099organization and Officer Highest compensated employee Former Individual trustee or director key employee organizations MISC) related Institutional below dotted organizations line) 0 5 CHRISTOPHER FELIX Х 0 DIRECTOR 0.5 LINDA FERCODINI 0 Х DIRECTOR 0 5 JORGE FERNANDEZ Х 0 DIRECTOR 0 5 DAVID FIALK Х 0 DIRECTOR 05 DAPHNA FIELDS Х 0 DIRECTOR 0 5 RICHARD FIORETTI Х 0 0

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DIRECTOR

DIRECTOR

DEB FISHER

DIRECTOR

DIRECTOR

DIRECTOR

DREW FISHMAN

PATRICIA FITZGERALD

STEVEN FISCHER

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors (C) (D) (E) (F) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless person hours per compensation compensation amount of other is both an officer and a week (list from the from related compensation director/trustee) any hours organization (Wfrom the organizations for related 2/1099-MISC) (W-2/1099organization and Officer Highest compensated employee Former Individual trustee or director Institutional MISC) related organizations below dotted organizations employee line) 05 BONNIE FITZGERALD Х 0 DIRECTOR 0.5 PATRICIA FITZPATRICK Х 0 DIRECTOR 0.5 0 SUE FLUCKE Χ DIRECTOR 05 NORMAN FLYNN 0 Х 0

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ASA FLEMING		x	l
DIRECTOR	0	^	
JOHN FLOR	0 5		
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DIRECTOR	0		
CHE ELLICKE	0.5		

DIRECTOR

DIRECTOR

JEFF FOO

DIRECTOR

DIRECTOR

DIRECTOR

MICHAEL FORD

CLAIRE FORCIER-ROWE

CONNIE FOGLE

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors (C) (D) (E) (F) Name and Title Position (do not check more Average Reportable Reportable Estimated than one box, unless person hours per compensation compensation amount of other is both an officer and a week (list from the from related compensation director/trustee) any hours organization (Wfrom the organizations for related 2/1099-MISC) (W- 2/1099organization and Officer Highest compensated employee Former Individual trustee or director key employee organizations Institutional MISC) related below dotted organizations line) 0 5 KATHLEEN FOWLER Х 0 DIRECTOR 0.5 BARBARA FOX Х 0 DIRECTOR 0 5 MAUREEN FRANCIS Х 0 DIRECTOR 0 5 Χ 0 0 5 Χ 0 DIRECTOR 0 5 RICHARD FRYER

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DIRECTOR

DIRECTOR

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DIRECTOR

DIRECTOR

WILLIAM FURST

BRANDI GABBARD

VICKI FULLERTON

JOSEPH FUNKHOUSER

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors (C) (E) (F) (D) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless person hours per compensation compensation amount of other is both an officer and a week (list from the from related compensation director/trustee) any hours organization (Wfrom the organizations for related 2/1099-MISC) (W-2/1099organization and Officer Highest compensated employee Former Individual trustee or director key employee Institutional MISC) related organizations below dotted organizations line) 05 PETE GALBRAITH Х DIRECTOR 0.5 DAVID GALLUS 0 Х DIRECTOR 0.5 EVA GARCIA Χ 0 DIRECTOR 0.5 FERNANDO GARCIA ERVITI Х DIRECTOR 05 EDMUND GARDNER Х DIRECTOR 05 RYAN GATTERMEIR

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DIRECTOR

DIRECTOR

DIRECTOR

DIRECTOR

DIRECTOR

JASON GENTRY

ANNE GAULT

RICHARD GAYLORD

MARJORIE GENOVA

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Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors (C) (D) (E) (F) Name and Title Position (do not check more Average Reportable Reportable Estimated than one box, unless person hours per compensation compensation amount of other is both an officer and a week (list from the from related compensation director/trustee) any hours organization (Wfrom the organizations for related 2/1099-MISC) (W-2/1099organization and Officer Highest compensated employee Former Individual trustee or director Institutional MISC) related organizations below dotted organizations employee line) 05 BRENDA GHIBAUDI Х 0 DIRECTOR 0.5 ERIC GIBBS SR Х 0 DIRECTOR 05 SCOTT GIESER Х 0 0 5 Х

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DIRECTOR
DEBRA GISRIEL
DIRECTOR
TG GLAZER

DIRECTOR

DIRECTOR

DIRECTOR

ART GODI

DIRECTOR

DIRECTOR

JAY GOHIL

DIRECTOR

JOHN GOEDE

KIMBERLY GLEASON

STEVE GODDARD

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors (C) (E) (F) (D) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless person hours per compensation compensation amount of other is both an officer and a week (list from the from related compensation director/trustee) any hours organization (Wfrom the organizations for related 2/1099-MISC) (W-2/1099organization and Officer Highest compensated employee Former key employee individual trustee or director organizations Institutional MISC) related below dotted organizations line) 0 5 THOMAS GONGAWARE Х DIRECTOR 0.5 FRANK GOODALE Χ 0 DIRECTOR 05 MICHAEL GORDON Х 0 DIRECTOR 0 5 **GREGORY GOSSELIN** Χ DIRECTOR 05 GEORGE GRABENHORST Χ 0 DIRECTOR 0 5 JARROD GRASSO Χ 0 0 DIRECTOR 0 5 JEFF GREBE 0 DIRECTOR

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ROBIN GREENBERG

DIRECTOR

DIRECTOR

DIRECTOR

DEBRA GREENE

SUMMER GREENE

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors (C) (E) (F) (D) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless person hours per compensation amount of other compensation is both an officer and a week (list from the from related compensation director/trustee) any hours organization (Wfrom the organizations for related 2/1099-MISC) (W-2/1099organization and Officer Highest compensated employee Former Individual trustee or director Institutional MISC) related organizations below dotted organizations employee line) 05 KAREN GREENWOOD Х DIRECTOR 0.5 FRANCOIS GREGOIRE 0 Х DIRECTOR 0.5 CAROL GRIFFITH Χ 0 DIRECTOR 0.5 DAVID GRIFFITH Χ DIRECTOR 05 ELAINE GRILL Χ DIRECTOR 05 RUSSELL GROOMS Х 0 0

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DIRECTOR

DIRECTOR

DIRECTOR

DIRECTOR

DIRECTOR

MAX GURVITCH

BARRY GROOMS

REBECCA GROSSMAN

JORGE LUIS GUERRA JR

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors (C) (E) (F) (D) Name and Title Position (do not check more Average Reportable Reportable Estimated than one box, unless person hours per compensation compensation amount of other is both an officer and a week (list from the from related compensation director/trustee) any hours organization (Wfrom the organizations for related 2/1099-MISC) (W-2/1099organization and Officer Highest compensated employee Former Individual trustee or director key employee organizations Institutional MISC) related below dotted organizations line) 0 5 CARLOS GUTIERREZ Х DIRECTOR 0.5 WARREN HABIB Х 0 DIRECTOR 0.5 STEFANIE HAHN Х 0 DIRECTOR 0 5 Х 05 Х

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MELISSA HAILEY	
DIRECTOR	
JAMES HAISLER	
DIRECTOR	
KIT HALE	

DIRECTOR

BOB HALE

DIRECTOR

DIRECTOR

DIRECTOR

DIRECTOR

CINDY HAMANN

RANDALL HALL

MATTHEW HALPERIN

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors (C) (E) (F) (D) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless person hours per compensation compensation amount of other is both an officer and a week (list from the from related compensation director/trustee) any hours organization (Wfrom the organizations for related 2/1099-MISC) (W-2/1099organization and Officer Highest compensated employee Former Individual trustee or director key employee Institutional MISC) related organizations below dotted organizations line) 0 5 JIM HAMILTON Х 0 DIRECTOR 0.5 JOE HANAUER Х 0 DIRECTOR 0 5 WILLIAM HANLEY Х 0 DIRECTOR 0.5 DAVID HANNA Х DIRECTOR 05 HOWARD HANNA DIRECTOR

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CHRISTINE HANSEN

ROBERT HARMAN

CHUCK HARRIS

DONALD HARRIS

ELIZABETH HARRIS

DIRECTOR

DIRECTOR

DIRECTOR

DIRECTOR

DIRECTOR

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors (C) (E) (F) (D) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless person hours per compensation compensation amount of other is both an officer and a week (list from the from related compensation director/trustee) any hours organization (Wfrom the organizations for related 2/1099-MISC) (W-2/1099organization and Officer Highest compensated employee Former Individual trustee or director key employee organizations Institutiona MISC) related below dotted organizations line) 05 JOHN HARRISON Х DIRECTOR 0.5 MARGARET HARTMAN 0 Х DIRECTOR 0.5 KERRI HARTNETT Χ 0 DIRECTOR 0.5 GAIL HARTNETT Х DIRECTOR 05 GEORGE HARVEY Х DIRECTOR 05 DANIEL HATFIELD

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DIRECTOR

DIRECTOR

DIRECTOR

DIRECTOR

DIRECTOR

MARCENE HEDAYATI

AMY HEDGECOCK

SALLY HEIMBROOK

MEREDITH HELD

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Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors (C) (E) (F) (D) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless person hours per compensation compensation amount of other is both an officer and a week (list from the from related compensation director/trustee) any hours organization (Wfrom the organizations for related 2/1099-MISC) (W-2/1099organization and Officer Highest compensated employee Former Individual trustee or director key employee organizations Institutiona MISC) related below dotted organizations line) 0 5 DORCAS HELFANT-BROWNING Х DIRECTOR 0.5 GLENN HELLYER Х 0 DIRECTOR 05 RODNEY HELM Х 0 DIRECTOR 0 5 JAMES HELSEL Х DIRECTOR 05 SUSAN HELSINGER DIRECTOR 05 PAUL HENDRIKS Х 0 0 DIRECTOR

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GREGORY HERB

DOROTHY HERMAN

DIRECTOR

DIRECTOR

DIRECTOR

DIRECTOR

JOHN HERRING

CONNIE HETTINGA

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors (C) (E) (F) (D) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless person hours per compensation compensation amount of other is both an officer and a week (list from the from related compensation director/trustee) any hours organization (Wfrom the organizations for related 2/1099-MISC) (W-2/1099organization and Officer Highest compensated employee Former Individual trustee or director Institutional MISC) related organizations below dotted organizations employee line) 05 MAX HILL Х 0 DIRECTOR 0.5 JEFFREY HILL 0 Х DIRECTOR 0 5 JEFFREY HOFFMAN Х 0 DIRECTOR 0.5 JOHN HOOPS Х DIRECTOR 05 STEPHEN HOOVER DIRECTOR 05 TOM HORMEL

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DIRECTOR

DIRECTOR

DIRECTOR

DIRECTOR

DIRECTOR

BOBBI HOWE

JOHN HORNING

KATHLEEN HOUSTON

GREGORY HRABCAK

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Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors (C) (E) (F) (D) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless person hours per compensation compensation amount of other is both an officer and a week (list from the from related compensation director/trustee) any hours organization (Wfrom the organizations for related 2/1099-MISC) (W-2/1099organization and Officer Highest compensated employee Former Individual trustee or director key employee Institutional MISC) related organizations below dotted organizations line) 0 5 KARLA HUITSING Х 0 DIRECTOR 0.5 **BRETT HUNSAKER** Х 0 DIRECTOR 0.51 MICHAEL HUNSTAD Х 0 DIRECTOR 0.5 LEANNAH HUNT Х DIRECTOR 05 **BROOKE HUNT** DIRECTOR 0 5

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JIM IMHOFF

DIRECTOR

DIRECTOR

DIRECTOR

DIRECTOR

DIRECTOR

JASON JAKUS

GEORGE JALIL

MARIE JEBAVY

CHRIS ISAACSON

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors (C) (E) (F) (D) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless person hours per compensation compensation amount of other is both an officer and a week (list from the from related compensation director/trustee) any hours organization (Wfrom the organizations for related 2/1099-MISC) (W-2/1099organization and Officer Highest compensated employee Former Individual trustee or director key employee Institutional MISC) related organizations below dotted organizations line) 0 5 MARY ANN JEFFERS Х 0 DIRECTOR 0.5 THOMAS JEFFERSON Х 0 DIRECTOR 0.51 WILLIAM JILES Х 0 DIRECTOR 0.5 JULIE JOECKEL Х DIRECTOR 05 COLIN JOHNSON DIRECTOR

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DAWN JOHNSON

MARVIN JOLLY

DIRECTOR

DIRECTOR

DIRECTOR

DIRECTOR

PHIL JONES

DIRECTOR

LYNN JONES

STEPHANIE JONES

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors (C) (E) (F) (D) Name and Title Position (do not check more Average Reportable Reportable Estimated than one box, unless person hours per compensation compensation amount of other is both an officer and a week (list from the from related compensation director/trustee) any hours organization (Wfrom the organizations for related 2/1099-MISC) (W-2/1099organization and Officer Highest compensated employee Former Individual trustee or director key employee Institutional MISC) related organizations below dotted organizations line) 0.5 WM JORDAN Х DIRECTOR 0.5 JANET JUDD Х 0 DIRECTOR 0.51 Х 0 0.5 Х 05

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JOANNE JUSTICE	
DIRECTOR	
ELLEN KALE	
DIRECTOR	
BRUCE KAMMER	

DIRECTOR

DIRECTOR

DIRECTOR

DIRECTOR

PAT KAPLAN

DIRECTOR

DIRECTOR

TRACY KASPER

JANET KANE

KEITH KANEMOTO

MARK KAMPS

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors (C) (E) (F) (D) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless person hours per compensation compensation amount of other is both an officer and a week (list from the from related compensation director/trustee) any hours organization (Wfrom the organizations for related 2/1099-MISC) (W-2/1099organization and Officer Highest compensated emptoxee Former Individual trustee or director key employee organizations Institutiona MISC) related below dotted organizations line) 0 5 GEOFFREY KASSELMAN Х DIRECTOR 0.5 LA NORA KAY 0 Х DIRECTOR 05 LARRY KEATING Χ 0 DIRECTOR 0.5 WILLIAM KEHOE Х DIRECTOR 05 KRIS KELLER Χ DIRECTOR

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KEITH KELLEY

VICKIE KELSALL

DELILAH KENNEN

DIRECTOR

DIRECTOR

DIRECTOR

DIRECTOR

DIRECTOR

DAVID KENT

KIM KERBIS

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors (C) (D) (E) (F) Name and Title Position (do not check more Average Reportable Reportable Estimated than one box, unless person hours per compensation compensation amount of other is both an officer and a week (list from the from related compensation director/trustee) any hours organization (Wfrom the organizations for related 2/1099-MISC) (W-2/1099organization and Officer Highest compensated employee Former Individual trustee or director Institutional MISC) related organizations below dotted organizations employee line) 0 5 R SCOTT KESNER 0 Х DIRECTOR 0.5 WILLIAM KESSLER Х 0 0 DIRECTOR 0 0 5 KALAMA KIM Χ DIRECTOR

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BIRECTOR	0		
DAN KEUNE	0 5		
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DIRECTOR	0		
ROBERT KEVANE	0 5		
		X	
DIRECTOR	0		

JAMES KINNEY

ADAM KIRKHAM

JANICE KIRKNER

BETTY KISSOCK

MARK KITABAYASHI

DIRECTOR

DIRECTOR

DIRECTOR

DIRECTOR

DIRECTOR

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors (C) (D) (E) (F) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless person hours per compensation compensation amount of other is both an officer and a week (list from the from related compensation director/trustee) any hours organization (Wfrom the organizations for related 2/1099-MISC) (W-2/1099organization and Officer Highest compensated employee Former Individual trustee or director Key employee Institutional MISC) related organizations below dotted organizations line) 0 5 SUSAN KLIESEN Х DIRECTOR 0.5 NICK KLINE Х DIRECTOR 05 BRAD KNAPP Х DIRECTOR 0.5 COY KNAPP Х DIRECTOR 05 JUSTIN KNOLL DIRECTOR 05 LEIL KOCH

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DIRECTOR

DIRECTOR

DIRECTOR

PETE KOPF

DIRECTOR

DIRECTOR

ANGIE KOPKA

JOHN KODLICK

MIKEL KOLLMANSBERGER

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors (C) (D) (E) (F) Name and Title Position (do not check more Average Reportable Reportable Estimated than one box, unless person hours per compensation compensation amount of other is both an officer and a week (list from the from related compensation director/trustee) any hours organization (Wfrom the organizations for related 2/1099-MISC) (W-2/1099organization and Officer Highest compensated employee Former Individual trustee or director key employee Institutional MISC) related organizations below dotted organizations line) 0 5 THOMAS KOTZIAN 0 Х DIRECTOR 0.5 JOEL KOVAL Х 0 DIRECTOR 0.5 __ 0 BUDD KRONES Х DIRECTOR 0 5 ROBERT KULICK 0 Χ 0

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FRANK KOWALSKI		v	
DIRECTOR	0	^	
THOMAS KRETTLER	0 5		
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DIRECTOR	0		L
BUDD KRONEC	0.5		Г

DIRECTOR

DIRECTOR

DIRECTOR

DIRECTOR

DIRECTOR

CONNIE KYLE

JIMMY LA PETER

BARBARA LACH

CHRISTINE KUTZKEY

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors (C) (E) (F) (D) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless person hours per compensation compensation amount of other is both an officer and a week (list from the from related compensation director/trustee) any hours organization (Wfrom the organizations for related 2/1099-MISC) (W-2/1099organization and Officer Highest compensated employee Former Individual trustee or director Institutional MISC) related organizations below dotted organizations employee line) 05 LANCE LACY Х 0 DIRECTOR 0.5 JULIO LAGUARTA Х 0 DIRECTOR 0 5 CHERYL LAMBERT Χ 0 DIRECTOR 0.5 ROBIN LANCE Х DIRECTOR 05 MONICA LANG DIRECTOR 05 MICHAEL LANNING Χ 0 0

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DIRECTOR

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DIRECTOR

DIRECTOR

DIRECTOR

CARL LANTZ

JOSEPH LAROSA

JOHN LAZENBY

MARK LEADERS

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors (C) (E) (F) (D) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless person hours per compensation compensation amount of other is both an officer and a week (list from the from related compensation director/trustee) any hours organization (Wfrom the organizations for related 2/1099-MISC) (W-2/1099organization and Officer Highest compensated employee Former Individual trustee or director Institutional MISC) related organizations below dotted organizations employee line) 05 JOHN LEASE Х 0 DIRECTOR 0.5 LINDA LEE Х 0 DIRECTOR 0 5 KARL LEE Х 0 DIRECTOR 0.5 SUE ANN LEE Х DIRECTOR 05 DAVID LEGAZ DIRECTOR 05 RONALD LENNEN 0 Χ 0

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DIRECTOR

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DIRECTOR

JACK LEVINE

JEFFREY LEVINE

JOYCE LEONARD

KEVIN LEVENT

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors (C) (E) (F) (D) Name and Title Position (do not check more Average Reportable Reportable Estimated than one box, unless person hours per compensation compensation amount of other is both an officer and a week (list from the from related compensation director/trustee) any hours organization (Wfrom the organizations for related 2/1099-MISC) (W-2/1099organization and Officer Highest compensated employee Former Individual trustee or director key employee organizations Institutional MISC) related below dotted organizations line) 0 5 MARC LEVINSON Х DIRECTOR 0.5 D PATRICK LEWIS Х 0 DIRECTOR 0.5 JUNPING LIAO Х 0 DIRECTOR 0 5 MARGARET LINDSAY Х DIRECTOR 05 BECCA LINNIG Х DIRECTOR

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JAMES LIPTAK

THOMPSON LITCHFIELD

DIRECTOR

DIRECTOR

DIRECTOR

DIRECTOR

DIRECTOR

TED LORING

MARBURY LITTLE

DAVID LOCKWOOD

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors (C) (D) (E) (F) Name and Title Position (do not check more Average Reportable Reportable Estimated than one box, unless person hours per compensation compensation amount of other is both an officer and a week (list from the from related compensation director/trustee) any hours organization (Wfrom the organizations for related 2/1099-MISC) (W-2/1099organization and Officer Highest compensated employee Former Individual trustee or director Institutional MISC) related organizations below dotted organizations employee line) 05 ALAN LOVITT Х DIRECTOR 0.5 JARROD LOWE 0 Х DIRECTOR 0.5 JOSEPH LUCA Х 0 0 5 Х 05 DIRECTOR 05 ROGER LUNDY

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DIRECTOR	
LINDA LUGO	
DIRECTOR	
TIMOTHY LUND	

DIRECTOR

DIRECTOR

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DIRECTOR

DIRECTOR

JOHN LYNCH

CAROLE LYNCH

CAROLE MACLURE

KAKI LYBBERT

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors (C) (E) (F) (D) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless person hours per compensation amount of other compensation is both an officer and a week (list from the from related compensation director/trustee) any hours organization (Wfrom the organizations for related 2/1099-MISC) (W-2/1099organization and Officer Highest compensated employee Former Individual trustee or director MISC) related organizations Institutional below dotted organizations employee line) 0 5 TIFFANIE MAI-GANSKE Х DIRECTOR 0.5 ANDREW MALL 0 Х DIRECTOR 0 5 VINCENT MALTA Χ 0 DIRECTOR 0.5 PEG MANCUSO Χ DIRECTOR 05 DIANE MANNS DIRECTOR

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L ALMA MANSELL

DONALD MARPLE

MARK MARQUEZ

JARED MARTIN

BRENDA MARCHWICKI

DIRECTOR

DIRECTOR

DIRECTOR

DIRECTOR

DIRECTOR

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors (C) (E) (F) (D) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless person hours per compensation compensation amount of other is both an officer and a week (list from the from related compensation director/trustee) any hours organization (Wfrom the organizations for related 2/1099-MISC) (W-2/1099organization and Officer Highest compensated employee Former Individual trustee or director key employee Institutional MISC) related organizations below dotted organizations line) 0 5 JAMES MARTIN Х DIRECTOR 0.5 GREGORY MARTIN Х 0 DIRECTOR 0 5 SHERRY MASER Х 0 DIRECTOR 0.5 GREG MASON Х DIRECTOR 05 NENE MATEY KEKE DIRECTOR 0 5 **GUY MATTEO** Χ 0 0 DIRECTOR

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SCOTT MATTHIAS

ANNE MATYJASIK

R BRIAN MATZA

DIRECTOR

DIRECTOR

DIRECTOR

KC MAURER

DIRECTOR

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors (C) (F) (D) (E) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless person hours per compensation compensation amount of other is both an officer and a week (list from the from related compensation director/trustee) any hours organization (Wfrom the organizations for related 2/1099-MISC) (W-2/1099organization and Office Highest compensated employee Former key employee individual trustee or director Institutional MISC) related organizations below dotted organizations line) 0 5 HAROLD MAXWELL Х DIRECTOR 0 5 WALTER MC DONALD Х 0 DIRECTOR 05 JOHN MCARDLE Х 0 Х Х 0 DIRECTOR

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DIRECTOR	o
CAROLE MCCABE	0 5
DIRECTOR	0
MARY MCCALL	0.5

THOMAS MCCARTHY

KENDALL MCCAUSLAND

PEGGYANN MCCONNOCHIE

DIRECTOR

DIRECTOR

DIRECTOR

DIRECTOR

DIRECTOR

LANE MCCORMACK

STEPHEN MCCULLOUGH

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors (C) (E) (F) (D) Name and Title Position (do not check more Average Reportable Reportable Estimated than one box, unless person hours per compensation compensation amount of other is both an officer and a week (list from the from related compensation director/trustee) any hours organization (Wfrom the organizations for related 2/1099-MISC) (W-2/1099organization and Officer Highest compensated employee Former Individual trustee or director key employee organizations MISC) related Institutional below dotted organizations line) 0 5 ANN MCDONALD Х 0 DIRECTOR 0.5 CHRISTOPHER MCELROY 0 Х DIRECTOR 0 5 CHERYL MCFALL Х 0 DIRECTOR 0 5 JAMES MCGIFFERT Х 0 DIRECTOR 05 MICHAEL MCGREW Х 0 DIRECTOR 0 5 GEOFF MCINTOSH Х 0 0

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DIRECTOR

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DIRECTOR

TYLER MCKENZIE

ANDREA MCKEY

JEWELL MCKINNEY

ROBERT MCMILLAN

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors (C) (D) (E) (F) Name and Title Position (do not check more Average Reportable Reportable Estimated than one box, unless person hours per compensation compensation amount of other is both an officer and a week (list from the from related compensation director/trustee) any hours organization (Wfrom the organizations for related 2/1099-MISC) (W-2/1099organization and Officer Highest compensated employee Former Individual trustee or director key employee organizations Institutional MISC) related below dotted organizations line) 0 5 CHARLES MCMILLAN Х DIRECTOR 0.5 LINDA MCMORROW Х 0 DIRECTOR 0 0 5 STEPHEN MCWILLIAM Χ DIRECTOR 0 5

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KATHLEEN MCQUILKIN	0 5	
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BETTE MCTAMNEY	0 5	
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DIRECTOR		

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ALAN MEHRWEIN

PETER MERRITT

REINALDO MESA

BONNIE METVINER

TIFFANY MEYER

DIRECTOR

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DIRECTOR

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors (C) (D) (E) (F) Name and Title Position (do not check more Average Reportable Reportable Estimated than one box, unless person hours per compensation compensation amount of other is both an officer and a week (list from the from related compensation director/trustee) any hours organization (Wfrom the organizations for related 2/1099-MISC) (W- 2/1099organization and Officer Highest compensated employee Former Individual trustee or director key employee organizations Institutional MISC) related below dotted organizations line) 0 5 AL MICHALOVIC Х 0 DIRECTOR 0.5 SUSAN MIDDENDORF Х 0 DIRECTOR 0 5 JOHN MIKE Х 0 0.5 Χ 0 0 5 0 DIRECTOR 0 5 TERRY MILLER

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DIRECTOR	
CYNTHIA MILLER	
DIRECTOR	
F MILLER	

DIRECTOR

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DIRECTOR

DIRECTOR

MARIA MILLER

WILLIAM MILLIKEN

RICHARD MIRANDA

ALEKSANDR MILSHTEYN

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors (C) (E) (F) (D) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless person hours per compensation compensation amount of other is both an officer and a week (list from the from related compensation director/trustee) any hours organization (Wfrom the organizations for related 2/1099-MISC) (W-2/1099organization and Officer Highest compensated employee Former Individual trustee or director key employee organizations Institutiona MISC) related below dotted organizations line) 05 ELLEN MITCHEL Х DIRECTOR 0.5 CATHY MITCHELL 0 Х DIRECTOR 0.5 JAY MITCHELL Χ 0 DIRECTOR 0.5 **BRIAN MOLISSE** Х DIRECTOR 05 PAULA MONTHOFER Х DIRECTOR 05 JAMIE MOORE Х 0 0

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DIRECTOR

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DIRECTOR

JUDY MOORE

EDGAR F MORALES

WILLIAM MOORE

TRUDY MOORE

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors (C) (E) (F) (D) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless person hours per compensation compensation amount of other is both an officer and a week (list from the from related compensation director/trustee) any hours organization (Wfrom the organizations for related 2/1099-MISC) (W-2/1099organization and Officer Highest compensated employee Former Individual trustee or director key employee Institutional MISC) related organizations below dotted organizations line) 0 5 STEVEN MOREIRA Х 0 DIRECTOR 0.5 PHIL MORRICAL Х 0 DIRECTOR 0 5 R MORRILL Х 0 DIRECTOR 0.5 **EZEKIEL MORRIS** Х DIRECTOR 05 MARGARET MORRIS DIRECTOR 0 5 NANCY MOSCA Χ 0 0 DIRECTOR

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JOSEPH MOSHE

SCOTT MULDAVIN

COLIN MULLANE

MUGS MULLINS

DIRECTOR

DIRECTOR

DIRECTOR

DIRECTOR

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors (C) (E) (F) (D) Name and Title Position (do not check more Average Reportable Reportable Estimated than one box, unless person hours per compensation compensation amount of other is both an officer and a week (list from the from related compensation director/trustee) any hours organization (Wfrom the organizations for related 2/1099-MISC) (W-2/1099organization and Officer Highest compensated employee Former Individual trustee or director key employee organizations MISC) related Institutional below dotted organizations line) 0 5 THOMAS MURPHY Х 0 DIRECTOR 0 5 CHARLIE MURPHY Х 0 DIRECTOR 0 5 VICTORIA MURPHY Х 0 DIRECTOR 0 5 SHELLY MURRAY Х 0 DIRECTOR 0 5 BILL MURRAY Х 0 DIRECTOR 0 5 CALVIN MUSSELMAN Х 0 0 DIRECTOR

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CHRISTOPHER MYGATT

DIRECTOR

DIRECTOR

DIRECTOR

DIRECTOR

NANCY NAGY

GARY NELSON

RONALD MYLES

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors (C) (E) (F) (D) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless person hours per compensation compensation amount of other is both an officer and a week (list from the from related compensation director/trustee) any hours organization (Wfrom the organizations for related 2/1099-MISC) (W-2/1099organization and Officer Highest compensated employee Former Individual trustee or director key employee Institutional MISC) related organizations below dotted organizations line) 0 5 FRANK NELSON Х 0 DIRECTOR 0.5 TERRELL NEWBERRY Х 0 DIRECTOR 0 5 TAMMY NEWLAND-SHISHIDO Χ 0 DIRECTOR 0.5 JOHN NICHOLS Х DIRECTOR 05 PEYTON NORVILLE DIRECTOR 0 5 KENDRA NORWOOD Χ 0 0

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DIRECTOR

DIRECTOR

DIRECTOR

DIRECTOR

DIRECTOR

JOHN NUGENT

ELIZABETH NUNAN

MARY ELLEN O'BOYLE

GERARD O'CONNELL

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors (C) (E) (F) (D) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless person hours per compensation compensation amount of other is both an officer and a week (list from the from related compensation director/trustee) any hours organization (Wfrom the organizations for related 2/1099-MISC) (W-2/1099organization and Officer Highest compensated employee Former Individual trustee or director key employee organizations Institutiona MISC) related below dotted organizations line) 05 SANDRA O'CONNOR Х DIRECTOR 0.5 KAREN O'GRADY-HUGHEY Х DIRECTOR 0.5 PATRICIA OHMBERGER Χ DIRECTOR 0.5 ALLEN OKAMOTO Х DIRECTOR 05 MICHAEL OLDENETTEL Х DIRECTOR 05 EILEEN OLDROYD Х 0 0 DIRECTOR 0 5

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JENNY OLIVO

CAROL OLNEY

CHRISTIE O'NEIL

DIRECTOR

DIRECTOR

DIRECTOR

DIRECTOR

JASON O'NEIL

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors (C) (E) (F) (D) Name and Title Position (do not check more Average Reportable Reportable Estimated than one box, unless person hours per compensation compensation amount of other is both an officer and a week (list from the from related compensation director/trustee) any hours organization (Wfrom the organizations for related 2/1099-MISC) (W-2/1099organization and Officer Highest compensated employee Former Individual trustee or director key employee organizations MISC) related Institutional below dotted organizations line) 0 5 RAYMOND O'NEIL Х 0 DIRECTOR 0 5 PATRICIA O'NEILL 0 Х DIRECTOR 0 5 ROBERT OPPENHEIMER Х 0 DIRECTOR 0 5 CHARLES OPPLER Х 0 DIRECTOR 05 JOHN O'REILLY Х 0 DIRECTOR 0 5 PIERO ORSI

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DIRECTOR

DIRECTOR

DIRECTOR

DIRECTOR

DIRECTOR

MICHAEL OWEN

HEATHER OZUR

IGNACIO OSORIO

WILLIAM OVERACRE

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Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors (C) (E) (F) (D) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless person hours per compensation compensation amount of other is both an officer and a week (list from the from related compensation director/trustee) any hours organization (Wfrom the organizations for related 2/1099-MISC) (W-2/1099organization and Officer Highest compensated employee Former Individual trustee or director key employee Institutional MISC) related organizations below dotted organizations line) 0 5 LINDA PAGE Х 0 DIRECTOR 0.5 ROBERT PAHLKE Х 0 DIRECTOR 0 5 **BOWEN PAK** Х 0 DIRECTOR 0.5 DOMINIC PALLINI Х DIRECTOR 05 ANN MARIE PALLISTER DIRECTOR 0 5 MICHAEL PAPPAS Χ 0 0 DIRECTOR

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CHRISTINA PAPPAS

KENNY PARCELL

LEONARDO PAREJA

ROGER PARHAM

DIRECTOR

DIRECTOR

DIRECTOR

DIRECTOR

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors (C) (E) (F) (D) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless person hours per compensation compensation amount of other is both an officer and a week (list from the from related compensation director/trustee) any hours organization (Wfrom the organizations for related 2/1099-MISC) (W-2/1099organization and Officer Highest compensated employee Former Individual trustee or director Institutional MISC) related organizations below dotted organizations employee line) 05 RONALD PASCUAL Х 0 DIRECTOR 0.5 SUSAN PATT Х 0 DIRECTOR 0.5 PATRICK PAULSON Х 0 0 5 Х 05 CRAIG PECK DIRECTOR 05 GEORGE PEEK

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DIRECTOR
GREGORY PAWLIK
DIRECTOR

DIRECTOR

DIRECTOR

DIRECTOR

DIRECTOR

JOE PEREZ

DIRECTOR

BETH PEERCE

LORENA PENA

DAVID PERETTI

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors (C) (E) (F) (D) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless person hours per compensation compensation amount of other is both an officer and a week (list from the from related compensation director/trustee) any hours organization (Wfrom the organizations for related 2/1099-MISC) (W-2/1099organization and Officer Highest compensated employee Former Individual trustee or director Institutional MISC) related organizations below dotted organizations employee line) 05 JEFFREY PERRY Х 0 DIRECTOR 0.5 TROY PETERSON Х 0 DIRECTOR 0 5 MARK PETERSON Χ 0 DIRECTOR 0.5 SANDI PFISTER Х DIRECTOR 05 DAVID PHILLIPS DIRECTOR 05 RONALD PHIPPS Χ 0 0 DIRECTOR

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TERRY PILCHER

BEVERLY PINDLING

NYKEA PIPPION MCGRIFF

DIRECTOR

DIRECTOR

DIRECTOR

DIRECTOR

J REED PIRAIN

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors (C) (E) (F) (D) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless person hours per compensation compensation amount of other is both an officer and a week (list from the from related compensation director/trustee) any hours organization (Wfrom the organizations for related 2/1099-MISC) (W-2/1099organization and Officer Highest compensated employee Former Individual trustee or director key employee Institutional MISC) related organizations below dotted organizations line) 0 5 ROGER PIRO Х 0 DIRECTOR 0.5 **BILL PLATTOS** 0 Х DIRECTOR 0 5 BRUCE PLUMMER . Х 0 0 5 Χ 0 05 Χ 0 DIRECTOR

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DIRECTOR	l
HANK POBURKA	I
DIRECTOR	l
MARTHA POMARES	I

JOANNE POOLE

LINDA PORTERFIELD

DIRECTOR

DIRECTOR

DIRECTOR

DIRECTOR

DIRECTOR

NELL POSTELL

WILLIAM POTEET

GEOFFREY POULOS

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors (C) (E) (F) (D) Name and Title Position (do not check more Average Reportable Reportable Estimated than one box, unless person hours per compensation compensation amount of other is both an officer and a week (list from the from related compensation director/trustee) any hours organization (Wfrom the organizations for related 2/1099-MISC) (W-2/1099organization and Officer Highest compensated employee Former Individual trustee or director key employee organizations MISC) related Institutional below dotted organizations line) 0 5 FRED PRASSAS Х 0 DIRECTOR 0 5 LYNETTE PRAYTOR 0 Х DIRECTOR 0 5 WILLIAM PROCESS Х 0 DIRECTOR 0 5 DEBORAH PRODEHL Х 0 DIRECTOR 0 5 SIDNEY PUGH Х 0 DIRECTOR 0 5 CHRISTOPHER RAAD Х 0 0 DIRECTOR

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JEANNE RADSICK

DIRECTOR

DIRECTOR

DIRECTOR

DIRECTOR

CRAIG RAGG

GAYE RAINEY

RICHARD RALL

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors (C) (E) (F) (D) Name and Title Position (do not check more Average Reportable Reportable Estimated than one box, unless person hours per compensation compensation amount of other is both an officer and a week (list from the from related compensation director/trustee) any hours organization (Wfrom the organizations for related 2/1099-MISC) (W-2/1099organization and Officer Highest compensated employee Former Individual trustee or director key employee Institutional MISC) related organizations below dotted organizations line) 0 5 CHAILLE RALPH 0 Х DIRECTOR 0.5 JUDY MARY RAMELLA Χ 0 0 DIRECTOR 0 0 5 BILL RAWLINGS

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DIRECTOR	U		L
TOM RAU	0 5		Γ
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DIRECTOR	0		ı
RYAN RAVEIS	0 5		Ī
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DIRECTOR	ا م		ı

DIRECTOR

DIRECTOR

HENRY RAY

DIRECTOR

DIRECTOR

DIRECTOR

DIRECTOR

CHRIS READ

SULINDA READY

CHARLEY RAY

DEBBIE RAWLS

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Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors (C) (D) (E) (F) Name and Title Position (do not check more Average Reportable Reportable Estimated than one box, unless person hours per compensation compensation amount of other is both an officer and a week (list from the from related compensation director/trustee) any hours organization (Wfrom the organizations for related 2/1099-MISC) (W-2/1099organization and Officer Highest compensated employee Former Individual trustee or director Institutional MISC) related organizations below dotted organizations employee line) 0 5 STEVEN REDMOND Х DIRECTOR 0.5 CHRIS REESE Х 0 DIRECTOR 0 5 GARY REGGISH Χ 0 Χ Х DIRECTOR 0 5 **ELLEN RENISH**

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DIRECTOR	
DONNA REID	0
DIRECTOR	
ALICIA REINHARD	0

DIRECTOR

LIZA REYES

DIRECTOR

DIRECTOR

DIRECTOR

DIRECTOR

LYNNE RIFKIN

RANDY REYNOLDS

CHRISTINE RICHARDSON

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Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors (C) (E) (F) (D) Name and Title Position (do not check more Average Reportable Reportable Estimated than one box, unless person hours per compensation compensation amount of other is both an officer and a week (list from the from related compensation director/trustee) any hours organization (Wfrom the organizations for related 2/1099-MISC) (W-2/1099organization and Officer Highest compensated employee Former Individual trustee or director Institutional MISC) related organizations below dotted organizations employee line) 05 J D RINEHART Х DIRECTOR 0.5 MATTHEW RITCHIE 0 Х DIRECTOR 0 5 X 0 0.5 Х 05 DIRECTOR

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CHERL ROANE
DIRECTOR
MARY ROBERTS
DIRECTOR
ED ROBERTS

DOREEN ROBERTS

PATRICK ROBERTS

BONNIE ROBERTS-BURKE

DIRECTOR

DIRECTOR

DIRECTOR

DIRECTOR

DIRECTOR

D GARY ROGERS

BRANDON ROGILLIO

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors (C) (E) (F) (D) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless person hours per compensation compensation amount of other is both an officer and a week (list from the from related compensation director/trustee) any hours organization (Wfrom the organizations for related 2/1099-MISC) (W-2/1099organization and Officer Highest compensated emptoxee Former Individual trustee or director key employee organizations Institutiona MISC) related below dotted organizations line) 0 5 GREGORY ROKEH Х DIRECTOR 0.5 VICKI ROLLER 0 Х DIRECTOR 05 MELODY SKYE ROLOFF Χ 0 DIRECTOR 0 5 **DENNIS ROSAS** Х DIRECTOR 05 RICHARD ROSENTHAL Χ

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DIRECTOR

DIRECTOR

DIRECTOR

DIRECTOR

ADAM RUIZ

DIRECTOR

DIRECTOR

MARY ALICE RUPPERT

CHRIS ROST

PETER RUFFINI

VERNICE ROSS

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors (C) (E) (F) (D) Name and Title Position (do not check more Average Reportable Reportable Estimated than one box, unless person hours per compensation compensation amount of other is both an officer and a week (list from the from related compensation director/trustee) organization (Wfrom the any hours organizations for related 2/1099-MISC) (W-2/1099organization and Officer Highest compensated employee Former Individual trustee or director key employee MISC) related organizations Institutional below dotted organizations line) 0 5 LEIGH RUTLEDGE Х 0 DIRECTOR 0 5 TERRY RYAN 0 Х DIRECTOR 0 5 MARK SADEK Х 0 DIRECTOR 0 5 HANNE SAGALOWSKY Х 0 DIRECTOR 05

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ERIC SAIN

DIRECTOR

DIRECTOR

DIRECTOR

DIRECTOR

DIRECTOR

DIRECTOR

EVA SANDERS

DAVID SANSOM

EDUARDO SANTOS ALVARADO

JOHN SAMSON

CARL SAN MIGUEL

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors (C) (E) (F) (D) Name and Title Position (do not check more Average Reportable Reportable Estimated than one box, unless person hours per compensation compensation amount of other is both an officer and a week (list from the from related compensation director/trustee) any hours organization (Wfrom the organizations for related 2/1099-MISC) (W-2/1099organization and Officer Highest compensated employee Former Individual trustee or director key employee organizations Institutional MISC) related below dotted organizations line) 0 5 ANDREW SARNO Х DIRECTOR 0.5 LEO SAUNDERS Х 0 DIRECTOR 05 SUSAN SAVAGE Х 0 0 5 Х 05 Х DIRECTOR

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DIRECTOR	
PAULA SAVARD	
DIRECTOR	
ANDY SCAGLIONE	

DIANNE SCALZA

DIRECTOR

DIRECTOR

DIRECTOR

DIRECTOR

DIRECTOR

JANET SCAVO

PHILLIP SCHAEFER

SANDRA SCHEDE

RANDY SCHEIDT

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors (C) (E) (F) (D) Name and Title Position (do not check more Average Reportable Reportable Estimated than one box, unless person hours per compensation compensation amount of other is both an officer and a week (list from the from related compensation director/trustee) any hours organization (Wfrom the organizations for related 2/1099-MISC) (W-2/1099organization and Officer Highest compensated employee Former Individual trustee or director key employee organizations MISC) related Institutional below dotted organizations line) 0 5 DIANE SCHERER Х 0 DIRECTOR 0.5 ANTHONY SCHIPPA 0 Х DIRECTOR 0 5 CHRISTIAN SCHILIETER Х 0 0 5 Х 0

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CHRISTIAN SCHLUETER
DIRECTOR
MICHAEL SCHMELZER
DIRECTOR
JON SCHNOOR

DIRECTOR

DIRECTOR

DIRECTOR

DIRECTOR

DIRECTOR

DIRECTOR

PAUL SCOTT

J LENNOX SCOTT

MICHAEL SCHOONOVER

A DAVID SCHWARZ

DON SCORDINO

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors (C) (E) (F) (D) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless person hours per compensation compensation amount of other is both an officer and a week (list from the from related compensation director/trustee) any hours organization (Wfrom the organizations for related 2/1099-MISC) (W-2/1099organization and Officer Highest compensated employee Former Individual trustee or director Institutional MISC) related organizations below dotted organizations employee line) 05 **BRIAN SEARS** Х 0 DIRECTOR 0.5 ADAIR SENN 0 Х DIRECTOR 0 5 JOSE SERRANO Х 0 DIRECTOR 0.5 PAULA SERVEN Х DIRECTOR 05 MOSES SEURAM DIRECTOR

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JAMES SEXTON

BARBARA SGUEGLIA

CYNTHIA SHAFER

BARYALAI SHALIZI

DIRECTOR

DIRECTOR

DIRECTOR

DIRECTOR

DIRECTOR

BRIAN SHARPE

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors (C) (D) (E) (F) Name and Title Position (do not check more Average Reportable Reportable Estimated than one box, unless person hours per compensation compensation amount of other is both an officer and a week (list from the from related compensation director/trustee) any hours organization (Wfrom the organizations for related 2/1099-MISC) (W-2/1099organization and Officer Highest compensated employee Former Individual trustee or director organizations Institutional MISC) related below dotted organizations employee line) 0 5 THOMAS SHELLY 0 Х DIRECTOR 0 5 CYNTHIA SHELTON Х 0 DIRECTOR 0 DIRECTOR 05 TODD SHIPMAN

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CORY SHEPARD	0.5		
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DIRECTOR	0		
ANDREA SHERIDAN	0 5		
THE NEW STIERS OF THE STIERS O		Х	
DIRECTOR	0		
DEBBIE SHIELDS	0 5		
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DIRECTOR

DIRECTOR

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DIRECTOR

DIRECTOR

MILTON SHOCKLEY

WILLIAM SHUGART

PRADEEP SHUKLA

GLORIA SICILIANO

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Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors (C) (E) (F) (D) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless person hours per compensation compensation amount of other is both an officer and a week (list from the from related compensation director/trustee) organization (Wfrom the any hours organizations for related 2/1099-MISC) (W-2/1099organization and Officer Highest compensated employee Former Individual trustee or director key employee MISC) related organizations Institutional below dotted organizations line) 0 5 ANGELA SICOLI Х 0 DIRECTOR 0.5 MATT SILVER 0 Х DIRECTOR 0 5 KENT SIMPSON Χ 0 DIRECTOR 0.5 **ERIK SJOWALL** Χ 0 DIRECTOR 0 5 THOMAS SKIFFINGTON 0 DIRECTOR

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KIM SKUMANICK

DIRECTOR

DIRECTOR

DIRECTOR

DIRECTOR

DIRECTOR

JAMES SMITH

JOHN SLIVON

CHRIS SLOAN

BRENDA SMALL

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors (C) (E) (F) (D) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless person hours per compensation compensation amount of other is both an officer and a week (list from the from related compensation director/trustee) any hours organization (Wfrom the organizations for related 2/1099-MISC) (W-2/1099organization and Officer Highest compensated employee Former Individual trustee or director Institutional MISC) related organizations below dotted organizations employee line) 05 LESLIE SMITH Х 0 DIRECTOR 0.5 BONNIE SMITH Х 0 DIRECTOR 0 5 WENDY SMITH Х 0 DIRECTOR 0.5 JEFFREY SMITH Х DIRECTOR 05 RANDAL SMITH DIRECTOR 05

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NANCY SMITH

DIRECTOR

DJ SNAPP

DIRECTOR

DIRECTOR

DIRECTOR

DIRECTOR

HARLEY SNYDER

NICHOLAS SOLIS

DEBORAH SPANGLER

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors (C) (E) (F) (D) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless person hours per compensation compensation amount of other is both an officer and a week (list from the from related compensation director/trustee) any hours organization (Wfrom the organizations for related 2/1099-MISC) (W-2/1099organization and Officer Highest compensated employee Former Individual trustee or director Institutional MISC) related organizations below dotted organizations employee line) 05 SALLY SPARKS Х 0 DIRECTOR 0.5 LARRY SPITERI 0 Х DIRECTOR 0 5 LINDA ST PETER Χ 0 DIRECTOR 0.5 PHILLIP STARK Х DIRECTOR 05

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JOHN STEFFEY

THOMAS STEVENS

SUE STINSON-TURNER

DIRECTOR

DIRECTOR

DIRECTOR

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DIRECTOR

DIRECTOR

JAMES STOFKO

HAGAN STONE

JOE STEWART

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors (C) (E) (F) (D) Name and Title Position (do not check more Average Reportable Reportable Estimated than one box, unless person hours per compensation compensation amount of other is both an officer and a week (list from the from related compensation director/trustee) any hours organization (Wfrom the organizations for related 2/1099-MISC) (W-2/1099organization and Officer Highest compensated emptoxee Former Individual trustee or director key employee organizations Institutiona MISC) related below dotted organizations line) 0 5 SARA STORCH-LIPNITZ Х DIRECTOR 0.5 STEVEN STRODE 0 Х DIRECTOR 05 CHERYL STUCKWISH Χ 0

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DIRECTOR

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DIRECTOR

SUSAN SWINK

RYAN SWINNEY

CARY SYLVESTER

SALLY SUSLAK

PETER SVEUM

GLENNA SWIGER

TAMARA SUMINSKI

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors (C) (E) (F) (D) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless person hours per compensation amount of other compensation is both an officer and a week (list from the from related compensation director/trustee) any hours organization (Wfrom the organizations for related 2/1099-MISC) (W-2/1099organization and Officer Highest compensated employee Former Individual trustee or director Institutional MISC) related organizations below dotted organizations employee line) 05 PATRICIA SZEGO Х DIRECTOR 0.5 **ZSOLT SZERENCSES** 0 Х DIRECTOR 05 CARL TACKETT Χ 0 DIRECTOR 0.5 BETTY TAISCH Χ DIRECTOR 05 ANGIE TALLANT DIRECTOR 05 SETH TASK Х 0 0 DIRECTOR

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RITA TAYENAKA

JOSEPHINE TAYLOR

MAURICE TAYLOR

MICHAEL TEER

DIRECTOR

DIRECTOR

DIRECTOR

DIRECTOR

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors (C) (F) (D) (E) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless person hours per compensation compensation amount of other is both an officer and a week (list from the from related compensation director/trustee) any hours organization (Wfrom the organizations for related 2/1099-MISC) (W-2/1099organization and Officer Highest compensated employee Former Individual trustee or director key employee Institutional MISC) related organizations below dotted organizations line) 0 5 JERRY TEESON Х DIRECTOR 0.5 MICHAEL THEO Χ DIRECTOR 0 5 **GARY THOMAS** Х 0 DIRECTOR 0 5 RANDALL THOMAS Х DIRECTOR 0 5 **DEVON THOMAS** Χ DIRECTOR 05 KURT THOMPSON Х 0 0 DIRECTOR 0 5 **BRIAN THOMPSON**

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DIRECTOR

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DAVID TINA

DIRECTOR

LORI TODD

DIRECTOR

ANN THROCKMORTON

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors (C) (E) (F) (D) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless person hours per compensation compensation amount of other is both an officer and a week (list from the from related compensation director/trustee) any hours organization (Wfrom the organizations for related 2/1099-MISC) (W-2/1099organization and Officer Highest compensated employee Former Individual trustee or director Institutional MISC) related organizations below dotted organizations employee line) 05 THOMAS TOGNOLI 0 Х DIRECTOR 0.5 JACK TORZA Х 0 DIRECTOR 05 Χ 0 0.5 Х 05 LINDA TREVOR DIRECTOR

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FRANK TRAPANI	
DIRECTOR	
MARK TRENKA	
DIRECTOR	
LINDA TREVOR	

SCOTT TROXEL

JAMES TSIGHIS

KATHY TUCKER

PETER TUCKER

DIRECTOR

DIRECTOR

DIRECTOR

DIRECTOR

DIRECTOR

KIM TUCKER

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors (C) (E) (F) (D) Name and Title Position (do not check more Average Reportable Reportable Estimated than one box, unless person hours per compensation compensation amount of other is both an officer and a week (list from the from related compensation director/trustee) any hours organization (Wfrom the organizations for related 2/1099-MISC) (W-2/1099organization and Officer Highest compensated employee Former Individual trustee or director key employee organizations MISC) related Institutional below dotted organizations line) 0 5 **BOB TURNER** Х 0 DIRECTOR 0.5 OFELIA ULLOA 0 Х DIRECTOR 0 5 TODD UMBENHAUER Х 0 DIRECTOR 0 5 BARRETT UPCHURCH Х 0 DIRECTOR 05 CARRIE UVA Х 0 DIRECTOR

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NICHOLAS VAN ASSCHE

TANYA VAN BLAKE-COLEMAN

CHARLOTTE VANDERWAAG

DIRECTOR

DIRECTOR

DIRECTOR

DIRECTOR

DIRECTOR

LINDA VAUGHAN

MAURICE VEISSI

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors (C) (E) (F) (D) Name and Title Position (do not check more Average Reportable Reportable Estimated than one box, unless person hours per compensation compensation amount of other is both an officer and a week (list from the from related compensation director/trustee) any hours organization (Wfrom the organizations for related 2/1099-MISC) (W-2/1099organization and Officer Highest compensated employee Former Individual trustee or director key employee Institutional MISC) related organizations below dotted organizations line) 0 5 MADELINE VEISSI Х 0 DIRECTOR 0.5 RICK VIOLETT Х 0 DIRECTOR 0.51 SHARON VOSS Х 0 DIRECTOR 0.5 CLAYTON WADE Х DIRECTOR 05 RAY WADE DIRECTOR 0 5 DAN WAGNER Χ 0 0

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DIRECTOR

DIRECTOR

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DIRECTOR

STEPHANIE WALKER

ROBERT WALKER

GEORGIA WALL

KITTY WALLACE

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors (C) (E) (F) (D) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless person hours per compensation compensation amount of other is both an officer and a week (list from the from related compensation director/trustee) any hours organization (Wfrom the organizations for related 2/1099-MISC) (W-2/1099organization and Officer Highest compensated employee Former Individual trustee or director key employee Institutional MISC) related organizations below dotted organizations line) 0 5 CLARK E WALLACE Х 0 DIRECTOR 0.5 SARA WALSH Х 0 DIRECTOR 0 5 DAVID WALSH Х 0 DIRECTOR 0.5 FURHAD WAQUAD Х DIRECTOR 05 EDWARD WARD DIRECTOR 0 5 SARAH WARE Χ 0 0 DIRECTOR

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CHIP WATTS

JENNIFER WAUHOB

JEANNETTE WAY

DIRECTOR

DIRECTOR

DIRECTOR

DIRECTOR

ROBIN WEBB

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors (C) (E) (F) (D) Name and Title Position (do not check more Average Reportable Reportable Estimated than one box, unless person hours per compensation compensation amount of other is both an officer and a week (list from the from related compensation director/trustee) any hours organization (Wfrom the organizations for related 2/1099-MISC) (W-2/1099organization and Officer Highest compensated employee Former Individual trustee or director key employee organizations Institutiona MISC) related below dotted organizations line) 0 5 THOMAS WEBER Х DIRECTOR 0.5 JAMES WEICHERT Х 0 DIRECTOR 05 **NESTOR WEIGAND** Х 0 0 5 Х 05 DIRECTOR

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DIRECTOR DAVID WELCH DIRECTOR MARIA WELLS

JEFFREY WELSH

CATHERINE WHATLEY

THOMAS WHATLEY

LYNN WHEELER

MARGO WHEELER WILLIS

DIRECTOR

DIRECTOR

DIRECTOR

DIRECTOR

DIRECTOR

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors (C) (E) (F) (D) Name and Title Position (do not check more Average Reportable Reportable Estimated than one box, unless person hours per compensation compensation amount of other is both an officer and a week (list from the from related compensation director/trustee) any hours organization (Wfrom the organizations for related 2/1099-MISC) (W-2/1099organization and Officer Highest compensated emptoxee Former Individual trustee or director key employee organizations Institutiona MISC) related below dotted organizations line) 0 5 STEVE WHITE Х DIRECTOR 0.5 WILLIAM WHITE 0 Х DIRECTOR 05 ROBERT WHITE Χ 0 DIRECTOR 0 5 CYNTHIA WHITE Х DIRECTOR 05 MERLE WHITEHEAD Χ DIRECTOR 0 5 THOMAS WIENER

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DIRECTOR

DIRECTOR

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DIRECTOR

DIRECTOR

DANA WILLIAMS

PATRICE WILLETTS

CLAIRE WILLIAMS

MARY EDNA WILLIAMS

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Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors (C) (E) (F) (D) Name and Title Position (do not check more Average Reportable Reportable Estimated than one box, unless person hours per compensation compensation amount of other is both an officer and a week (list from the from related compensation director/trustee) organization (Wfrom the any hours organizations for related 2/1099-MISC) (W-2/1099organization and Officer Highest compensated employee Former Individual trustee or director key employee MISC) related organizations Institutional below dotted organizations line) 0 5 BAYARD WILLIAMS Х 0 DIRECTOR 0.5 MELVIN WILSON 0 Х DIRECTOR 0 5 LINDA WILSON Х 0 0 5 Х 0 0 5 Х 0 DIRECTOR

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LINDA WILSON	
DIRECTOR	
JOHN WINTHER	
DIRECTOR	
KAY WIRTH	

DAVID WLUKA

DONN WONDERLING

DIRECTOR

DIRECTOR

DIRECTOR

DIRECTOR

DIRECTOR

JOHN WONG

JOHN WOOD

JACK WOODCOCK

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors (C) (E) (F) (D) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless person hours per compensation compensation amount of other is both an officer and a week (list from the from related compensation director/trustee) organization (Wfrom the any hours organizations for related 2/1099-MISC) (W-2/1099organization and Officer Highest compensated employee Former Individual trustee or director key employee MISC) related organizations Institutional below dotted organizations line) 0 5 MARK WOODROOF Х 0 DIRECTOR 0.5 EDMUND WOODS 0 Х DIRECTOR 0 5 **BRIAN WOODS** Χ 0 DIRECTOR 0.5 WAYNE WOODYARD Χ 0 DIRECTOR 0 5 AVIS WUKASCH

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DIRECTOR

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DIRECTOR

LISA WURTH

ALAN YASSKY

DOYLE YATES

ARTHUR YATSKO

THERESE WUNDERLICH

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors (C) (E) (F) (D) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless person hours per compensation compensation amount of other is both an officer and a week (list from the from related compensation director/trustee) any hours organization (Wfrom the organizations for related 2/1099-MISC) (W-2/1099organization and Officer Highest compensated employee Former Individual trustee or director key employee organizations MISC) related Institutional below dotted organizations line) 0 5 JON YOCUM Х 0 DIRECTOR 0 5 LEIGH YORK Х 0 DIRECTOR 0 5 PAUL YORKIS Х 0 DIRECTOR 0 5 CHRISTIAN ZARIF Х 0 DIRECTOR 0 5 JUDY ZEIGLER Х 0 DIRECTOR 0 5 JOANNE ZETTL

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DIRECTOR

DIRECTOR

DIRECTOR

DIRECTOR

DIRECTOR

RENEE ZURLO

PAT ZIGGY ZICARELLI

DEENA ZIMMERMAN

CHRISTOPHER ZOLLER

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Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors (C) (E) (F) (D) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless person hours per compensation compensation amount of other is both an officer and a week (list from the from related compensation director/trustee) any hours organization (Wfrom the organizations for related 2/1099-MISC) (W-2/1099organization and Officer Highest compensated employee Former Individual trustee or director key employee organizations Institutional MISC) related below dotted organizations line) 0 5 PATRICIA ZUZEK Х 0 DIRECTOR 0.5 RENE GALVAN Х 0 DIRECTOR 0 0 5 ANDREW M MAHOWALD Х DIRECTOR 05

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DIRECTOR	0	
KAREN GEHLE	0 5	
DIRECTOR	0	X
RUSSELL HOKANSON	0 5	
DIRECTOR		X

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MICHAEL OPPLER

CRAIG W SANGFORD

JOE RAYMOND STEWART

DIRECTOR

DIRECTOR

DIRECTOR

MICHAEL LABOUT

VICE PRESIDENT

VICE PRESIDENT

SHERRI MEADOWS

Compensated Employees, and Independent Contractors (C) (E) (F) (D) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless person hours per compensation compensation amount of other is both an officer and a week (list from the from related compensation director/trustee) any hours organization (Wfrom the organizations for related 2/1099-MISC) (W-2/1099organization and Officer Highest compensated employee Former key employee individual trustee or director Institutional MISC) related organizations below dotted organizations line) 5 0 JOHN SMABY Х 0 FIRST VICE PRESIDENT ELECT 1 5 MABEL GUZMAN 0 Χ 0 15

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821,304

537,131

582,872

457,658

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest

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INCOMING VICE PRESIDENT
KEVIN SEARS
INCOMING VICE PRESIDENT
THOMAS RILEY
TREASURER ELECT

DALE STINTON

JOHN PIERPOINT

ROBERT GOLDBERG

DOUG HINDERER

WALT WITEK

SVP, HUMAN RESOURCES

KATHERINE JOHNSON

SVP, GENERAL COUNSEL

SVP, FINANCE AND COMPTROLLER

SVP, MARKETING & BUS DEVELOPMENT

SVP, COMMUNITY & POLITICAL AFFAIRS

CEO

Compensated Employees, and Independent Contractors (C) (D) (E) Name and Title Average Position (do not check more Reportable Reportable hours per than one box, unless person compensation compensation is both an officer and a week (list from the from related anv hours director/trustee) organization (Worganizations for related 2/1099-MISC) (W-2/1099-Officer Individu Key employee MISC)

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest

	below dotted line)	
JERRY GIOVANIELLO	50 0	
SVP, GOVERNMENT AFFAIRS	I	

JANET BRANTON

LAWRENCE YUN

MARK LESSWING

STEPHANIE SINGER

SVP, GLOBAL SERVICES

SVP, CHIEF ECONOMIST

SVP, CHIEF TECH OFFICER

SVP, COMMUNICATIONS

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662,792

435,694

527,955

508,081

334,061

39,777 39,777 39,777

39,777

39,777

(F)

Estimated

amount of other

compensation

from the

organization and

related

organizations

DLN: 93493319168027 **Political Campaign and Lobbying Activities** OMB No 1545-0047 SCHEDULE C (Form 990 or 990-For Organizations Exempt From Income Tax Under section 501(c) and section 527 EZ) ▶Complete if the organization is described below. ▶Attach to Form 990 or Form 990-EZ. ▶Information about Schedule C (Form 990 or 990-EZ) and its instructions is at Open to Public Department of the Treasury www.irs.gov/form990. Inspection Internal Revenue Service If the organization answered "Yes" on Form 990, Part IV, Line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then • Section 501(c)(3) organizations Complete Parts I-A and B Do not complete Part I-C • Section 501(c) (other than section 501(c)(3)) organizations Complete Parts I-A and C below Do not complete Part I-B Section 527 organizations Complete Part I-A only If the organization answered "Yes" on Form 990, Part IV, Line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)). Complete Part II-A. Do not complete Part II-B. Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)) Complete Part II-B Do not complete Part II-A If the organization answered "Yes" on Form 990, Part IV, Line 5 (Proxy Tax) (see separate instructions) or Form 990-EZ, Part V, line 35c (Proxy Tax) (see separate instructions), then • Section 501(c)(4), (5), or (6) organizations Complete Part III Name of the organization Employer identification number National Association of Realtors 36-1520690 Complete if the organization is exempt under section 501(c) or is a section 527 organization. Part I-A Provide a description of the organization's direct and indirect political campaign activities in Part IV 1 2 \$ _____ Political expenditures Volunteer hours Complete if the organization is exempt under section 501(c)(3). Part I-B Enter the amount of any excise tax incurred by the organization under section 4955 2 Enter the amount of any excise tax incurred by organization managers under section 4955 If the organization incurred a section 4955 tax, did it file Form 4720 for this year? ☐ Yes Was a correction made? ☐ Yes □ No If "Yes," describe in Part IV Part I-C Complete if the organization is exempt under section 501(c), except section 501(c)(3). Enter the amount directly expended by the filing organization for section 527 exempt function activities 1 Enter the amount of the filing organization's funds contributed to other organizations for section 527 exempt 2 3 Total exempt function expenditures Add lines 1 and 2 Enter here and on Form 1120-POL, line 17b Did the filing organization fileForm 1120-POL for this year? □ _{Yes} 5 Enter the names, addresses and employer identification number (EIN) of all section 527 political organizations to which the filing organization made payments. For each organization listed, enter the amount paid from the filing organization's funds. Also enter the amount of political contributions received that were promptly and directly delivered to a separate political organization, such as a separate segregated fund or a political action committee (PAC) If additional space is needed, provide information in Part IV (b) Address (c) EIN (d) Amount paid from (e) Amount of political (a) Name filing organization's contributions received funds If none, enter and promptly and -0directly delivered to a separate political organization If none, enter -0-(1) NAR FUND 430 N MICHIGAN 26-1725187 0 11,020,516 CHICAGO, IL 60611 (2) NAR CONGRESSIONAL FUND 430 N MICHIGAN 0 27-3388377 10,275,000 CHICAGO, IL 60611 5 For Paperwork Reduction Act Notice, see the instructions for Form 990 or 990-EZ. Cat No 50084S Schedule C (Form 990 or 990-EZ) 2016

Grassroots lobbying expenditures

C, Part I-A, Line 1

Form 5768 (election	on under section 501(h)).				
ach "Yes" response on lines 1a thro	ough 1: below. provide in Part IV a detailed description of the lobbying	(a)		 ('	(b)
•		Yes	No	Am	ount
Volunteers?					
Paid staff or management (include	e compensation in expenses reported on lines 1c through 1i)?			l	
Media advertisements?				l	
Mailings to members, legislators,	or the public?				
Publications, or published or broad	dcast statements?				-
Grants to other organizations for	lobbying purposes?				-
-	· - · ·				
-	· - · · · · · · · · · · · · · · · · · ·				
Other activities?					
Total Add lines 1c through 1i					
	he organization to be not described in section 501(c)(3)?				
				l	
•					
	•)(5), o	r secti	on 50	1(c)
(6).					
Were substantially all (90% or mo	ore) dues received nondeductible by members?		Г	1	Yes No
, ,	•		\vdash		No
· ·			\vdash		res (es
		V(5), o	r secti		
					1(-)(-)
	nounts from members	1		19	3,174,37
Current year		2 a			4,691,19
Carryover from last year		2b		-1	13,456,54
Total		2c		5	51,234,65
Aggregate amount reported in sec	ction 6033(e)(1)(A) notices of nondeductible section 162(e) dues	3		6	52,530,54
the organization agree to carryove					
•	\\		——		1,295,89
					1,293,05
vide the descriptions required for Pa	art I-A, line 1, Part I-B, line 4, Part I-C, line 5, Part II-A (affiliated group list),	Part II-	A, lines	1 and 2	 2 (see
Return Reference	Explanation				
Jule C, Part I-A, Line 1 Schedule	THE ORGANIZATION COLLECTS MEMBER DUES EARMARKED FOR A SEPARAT	E SEGRI	EGATED	FUND A	4ND
t t	During the year, did the filing organiculating any attempt to influence Volunteers? Paid staff or management (include Media advertisements? Mailings to members, legislators, Publications, or published or broad Grants to other organizations for Direct contact with legislators, the Rallies, demonstrations, seminars Other activities? Total Add lines 1c through 1i Did the activities in line 1 cause the "Yes," enter the amount of any If "Yes," enter the amount of any If "Yes," enter the amount of any If the filing organization incurred the filing organization make only in Did the organization make only in Did the organization agree to carried the organization agree to carried the organization agree to carried the cybenses for which the section Current year Carryover from last year Total Aggregate amount reported in section 162(e) nondeductible lobb expenses for which the section Current year Carryover from last year Total Aggregate amount reported in sectif notices were sent and the amount the organization agree to carryove expenditure next year? Taxable amount of lobbying and part IV Supplemental Information, and Part II-B, line 1 Alson Return Reference	During the year, did the filing organization attempt to influence foreign, national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of Volunteers? Paid staff or management (include compensation in expenses reported on lines 1c through 1i)? Media advertisements? Mailings to members, legislators, or the public? Publications, or published or broadcast statements? Grants to other organizations for lobbying purposes? Direct contact with legislators, their staffs, government officials, or a legislative body? Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means? Other activities? Total Add lines 1c through 1i Did the activities in line 1 cause the organization to be not described in section 501(c)(3)? If "Yes," enter the amount of any tax incurred under section 4912 If "Yes," enter the amount of any tax incurred by organization managers under section 4912 If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year? TIII-A Complete if the organization is exempt under section 501(c)(4), section 501(c) (6). Were substantially all (90% or more) dues received nondeductible by members? Did the organization make only in-house lobbying expenditures of \$2,000 or less? Did the organization make only in-house lobbying and political expenditures from the prior year? TIII-B Complete if the organization is exempt under section 501(c)(4), section 501(c) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No" OR (b) Part answered "Yes." Dues, assessments and similar amounts from members Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid). Current year Carryover from last year Total Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues If notices were sent and the amount on line 2c exceeds the amount on li	ty ach "Yes" response on lines 1a through 1i below, provide in Part IV a detailed description of the lobbying ty Yes Duning the year, did the filing organization attempt to influence foreign, national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of volunteers? Paid staff or management (include compensation in expenses reported on lines 1c through 1i)? Media advertisements? Mailings to members, legislators, or the public? Publications, or published or broadcast statements? Grants to other organizations for lobbying purposes? Direct contact with legislators, their staffs, government officials, or a legislative body? Railles, demonstrations, seminars, conventions, speeches, lectures, or any similar means? Other activities? Total Add lines 1c through 1i Did the activities in line 1 cause the organization to be not described in section 501(c)(3)? If "Yes," enter the amount of any tax incurred by organization managers under section 4912 If "Yes," enter the amount of any tax incurred by organization managers under section 4912 If the filing organization incurred a section 4912 tax, idd it file Form 4720 for this year? **EIII-A** Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), o (5). Were substantially all (90% or more) dues received nondeductible by members? Did the organization agree to carry over lobbying and political expenditures from the prior year? **EIII-B** Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), o and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No" OR (b) Part III-A answered "Yes." Dues, assessments and similar amounts from members Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expensions for which the section 527(f) tax was paid). 2a Aggregate amount reported in section 603(e)(1)(A) notices of nondeductible section 162(e) dues If notices were sent	ach "Yes" response on lines 1a through 1r below, provide in Part IV a detailed description of the lobbying by Yes No During the year, did the filing organization attempt to influence foreign, national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of Volunteers? Paid staff or management (include compensation in expenses reported on lines 1c through 1i)? Media advertisements? Mailings to members, legislators, or the public? Publications, or published or broadcast statements? Grants to other organizations for lobbying purposes? Direct contact with legislators, their staffs, government officials, or a legislative body? Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means? Other activities? Total Add lines 1c through 1i Did the activities in line 1 cause the organization to be not described in section 501(c)(3)? If "Yes," enter the amount of any tax incurred under section 4912 If "Yes," enter the amount of any tax incurred under section 4912 If the filing organization incurred a section 4912 asception 4912 If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year? Litt-A Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501 the organization make only in-house lobbying ampenditures of \$2,000 or less? Did the organization make only in-house lobbying and political expenditures from the prior year? Litt-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 162(e) on nodeductible lobbying and political expenditures from the prior year? Litt-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 162(e) on nodeductible lobbying and political expenditures from the prior year? Litt-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section and fe either (a) BOTH Part III-A, lines 1 and 2	Ach "Yes" response on lines 1a through 1i below, provide in Part IV a detailed description of the lobbying for yes no American State of India

PROMPTLY AND DIRECTLY TRANSFERS THEM TO THAT FUND AS SUCH, A DETAILED DESCRIPTION OF

DIRECT AND INDIRECT POLITICAL CAMPAIGN ACTIVITIES IS NOT APPLICABLE

efile GRAPHIC print - DO NOT PROCESS SCHEDULE D

(Form 990)

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As Filed Data -

DLN: 93493319168027

OMB No 1545-0047

Supplemental Financial Statements

► Complete if the organization answered "Yes," on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b. ► Attach to Form 990.

Open to Public Inspection

Department of the Treasury Information about Schedule D (Form 990) and its instructions is at www.irs.gov/form990. Internal Revenue Service Name of the organization **Employer identification number** National Association of Realtors 36-1520690 Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the organization answered "Yes" on Form 990, Part IV, line 6. (a) Donor advised funds (b) Funds and other accounts Total number at end of year 2 Aggregate value of contributions to (during 3 Aggregate value of grants from (during year) Aggregate value at end of year 5 Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control? ☐ Yes □ No Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit? ☐ No Part II Conservation Easements. Complete if the organization answered "Yes" on Form 990, Part IV, line 7. Purpose(s) of conservation easements held by the organization (check all that apply) Preservation of land for public use (e g , recreation or education) Preservation of an historically important land area Protection of natural habitat Preservation of a certified historic structure ☐ Preservation of open space 2 Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year Held at the End of the Year Total number of conservation easements 2a Total acreage restricted by conservation easements 2b Number of conservation easements on a certified historic structure included in (a) 20 C Number of conservation easements included in (c) acquired after 8/17/06, and not on a historic structure listed in the National Register Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the 3 tax year > Number of states where property subject to conservation easement is located ▶ 5 Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds? Staff and volunteer hours devoted to monitoring, inspecting, handling of violations, and enforcing conservation easements during the year Amount of expenses incurred in monitoring, inspecting, handling of violations, and enforcing conservation easements during the year Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and section 170(h)(4)(B)(II)? ☐ No In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Complete if the organization answered "Yes" on Form 990, Part IV, line 8. If the organization elected, as permitted under SFAS 116 (ASC 958), not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide, in Part XIII, the text of the footnote to its financial statements that describes these items If the organization elected, as permitted under SFAS 116 (ASC 958), to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items (i) Revenue included on Form 990, Part VIII, line 1 (ii) Assets included in Form 990, Part X If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the 2 following amounts required to be reported under SFAS 116 (ASC 958) relating to these items

Revenue included on Form 990, Part VIII, line 1

Assets included in Form 990, Part X

 ${f d}$ Equipment .

Sche	edule D (Form 990) 2016									Page 2
Par	t IIII Organizations Ma	aintaining Colle	ctions of Art, F	listori	cal Tre	asure	es, or Other	Similar Ass	ets (cor	ntinued)
3	Using the organization's acquitems (check all that apply)	uisition, accession, a	and other records,	check a	any of the	e follo	wing that are a	sıgnıfıcant us	e of its co	ollection
а	Public exhibition			d		oan or	exchange prog	rams		
b	Scholarly research			е	□ o	ther				
С	Preservation for future	generations								
4	Provide a description of the open XIII	organization's collec	tions and explain	how the	y further	the o	rganization's ex	empt purpose	e in	
5	During the year, did the organises assets to be sold to raise fun							ılar	☐ Yes	□ No
Pa	rt IV Escrow and Custo Complete if the org X, line 21.			m 990	, Part I\	/, line	9, or reporte	d an amoun	t on For	rm 990, Part
1a	Is the organization an agent, included on Form 990, Part >		or other intermed	lary for	contribut	tions o	or other assets r	not		
	included off Form 930, Fare 7								∐ Yes	∐ No
b	If "Yes," explain the arrange	ment in Part XIII ar	nd complete the fo	llowing	table			Am	ount	
c	Beginning balance						1c			
d	Additions during the year						1d			
е	Distributions during the year						1e			
f	Ending balance						1f			
2 a	Did the organization include	an amount on Form	990, Part X, line	21, for	escrow o	r custo	odial account lia	bility?	☐ Yes	□ No
b	If "Yes," explain the arrange	ment in Bart VIII C	had bara f the a	valanati	on hac b		enuded in Bart V	· · · · · · · · · · · · · · · · · · ·		
	irt V Endowment Fund									
ГС	Lindowinient i dite	Ja. Complete ii tii	(a)Current year		nor year		Two years back	(d)Three years)Four years back
1a	Beginning of year balance .		100,922,804	<u> </u>	80,259,39		66,031,387		50,127	52,069,237
b	Contributions		1,959,359		20,663,40	05	14,228,012	7,67	71,260	6,290,890
c	Net investment earnings, gain	is, and losses								
d	Grants or scholarships	.								
е	Other expenditures for facilities and programs	es	29,414,717							
f	Administrative expenses .	[
g	End of year balance	🗀	73,467,446	;	100,922,80	04	80,259,399	66,03	31,387	58,360,127
2	Provide the estimated percer	ntage of the current	year end balance	(line 1	g, columr	n (a)) l	held as		•	
а	Board designated or quasi-ei	ndowment 🕨 1	100 %							
b	Permanent endowment >	0 %								
С	Temporarily restricted endov	vment ► 0 %)							
•	The percentages on lines 2a,	2b, and 2c should	equal 100%							
3а	Are there endowment funds organization by	not in the possessio	on of the organizat	on that	are held	l and a	administered for	the		Yes No
	(i) unrelated organizations								3a(i	-
_	(ii) related organizations .								3a(ii	-
	If "Yes" on 3a(II), are the rel	-							ЗЬ	
4	Describe in Part XIII the inte		-	willent f	unds					
Ρà	rt VI Land, Buildings, Complete if the org			n 990	Part IV	. line	11a. See Forr	n 990. Part	X. line 1	10.
	Description of property	(a) Cost or other	basis (b)Cost		basis (othe		(c)Accumulated d			Book value
		(investment)								
1a	Land				19,212,	875				19,212,875
	Buildings				85,922,			51,791,020		34,131,452
	Leasehold improvements				<u>, , , , , , , , , , , , , , , , , , , </u>	\dashv		<u> </u>		· ·

47,882,783

Total. Add lines 1a through 1e (Column (d) must equal Form 990, Part X, column (B), line 10(c)).

680,849

3,417,837

57,443,013

680,849

44,464,946

Part VII Investments—Other Securities. Complete if	the organiza	ition answe	red 'Yes' on Form S	Page 3
See Form 990, Part X, line 12. (a) Description of security or category		(b)Book		
(a) Description of security or category (including name of security)		value		:hod of valuation -of-year market value
(1)Financial derivatives				
(A)				
(B)				
(C)				
(D)				-
(E)				
(F)				
(G)				
(H)				
Total. (Column (b) must equal Form 990, Part X, col (B) line 12)	ı	•		
Part VIII Investments—Program Related. Complete See Form 990, Part X, line 13.	if the organi	zation answ	ered 'Yes' on Form	990, Part IV, line 11c.
(a) Description of investment	(b) Book	value		thod of valuation -of-year market value
(1)INVST - NARBAC (2)INVST - REALTORS INFO NETWORK		4,740,982 3,418,633		C C
(2)		3,418,033		
(3)				
(4)				
(5)				
(6)				
(7)				
(8)				
(9)				
Total. (Column (b) must equal Form 990, Part X, col (B) line 13)		8,159,615		
Part IX Other Assets. Complete if the organization answer (a) Descript		rm 990, Part	IV, line 11d See For	m 990, Part X, line 15 (b) Book value
(1)				
(2)				
(3)				
(4)				
(5)				
(6)				
(7)				
(8)				
(9)				
Total. (Column (b) must equal Form 990, Part X, col (B) line 15) Part X Other Liabilities. Complete if the organization	answered '	· · · /es' on Forr	 n 990. Part IV. line	11e or 11f.
See Form 990, Part X, line 25. 1. (a) Description of liability		(b) Boo		
(1) Federal income taxes		(2) 233		
26 16			2.650.027	
Deferred Compensation (2)			2,659,937	
(3)				
(4)				
(5)				
(6)				
(7)	+			
(8)				
(9)				
Total. (Column (b) must equal Form 990, Part X, col (B) line 25)			2 650 927	
2. Liability for uncertain tax positions In Part XIII, provide the text	t of the footnot	e to the orga	2,659,937 anization's financial st	
organization's liability for uncertain tax positions under FIN 48 (ASC	C 740) Check	here if the te	ext of the footnote has	Schedule D (Form 990) 2016

1

2

b c

d

е 3

Part XII

1

2

Schedule D (Form 990) 2016

Other losses .

2e

3

Page 4

b	Other (Describe in Part XIII)	
С	Add lines 4a and 4b	
	Total revenue Add lines 3 and 4c. (This m	าเ

Donated services and use of facilities . Prior year adjustments

Other (Describe in Part XIII)		
Add lines 2a through 2d		•
Subtract line 2e from line 1		
Amounts included on Form 990, Part VIII,	line 12, but not on line 1	
Investment expenses not included on Form	n 990, Part VIII, line 7b	•
Other (Describe in Part XIII)		
Add lines 4a and 4b	. .	•
Total revenue Add lines 3 and 4c. (This r	nust equal Form 990, Part I, line 12)	
	Expenses per Audited Financial	
Complet	e if the organization answered 'Yes	3

Total revenue, gains, and other support per audited financial statements

Amounts included on line 1 but not on Form 990, Part VIII, line 12 Net unrealized gains (losses) on investments

Donated services and use of facilities

Total expenses and losses per audited financial statements . Amounts included on line 1 but not on Form 990, Part IX, line 25

Recoveries of prior year grants

4a						
4b						
l St	ate	me	nts	Wi	th	Ex
s' or	ı Fo	rm	99	0, P	art	I٧

4c	
5	
i ses p e 12a	er Return.
1	

е	Add lines 2a through 2d
3	Subtract line 2e from line 1
4	Amounts included on Form 990, Part IX, line 25, but not o
а	Investment expenses not included on Form 990, Part VIII,
b	Other (Describe in Part XIII)
С	Add lines 4a and 4b

Other (Describe in Part XIII) .

Add lines Za through Zu .	•	•	•	•	•	•	•	•	•	•	•	•	•	
Subtract line 2e from line 1														
Amounts included on Form 99	90,	Part	IX,	lıne	25,	but	not	on	line	1:				
Investment expenses not incl	lude	ed or	ı Foi	rm 9	90,	Par	t VI	II, I	ine 7	b'				
Other (Describe in Part XIII)														
Add lines 4a and 4b														
Total expenses Add lines 3 a	ınd	4c. ((Thi:	s mı	ust e	equa	al Fo	rm	990,	Pai	τI,	line	18	

Reconciliation of Revenue per Audited Financial Statements With Revenue per Return Complete if the organization answered 'Yes' on Form 990, Part IV, line 12a.

2a

2h

2c

2d

2a

2b

2c

2d

4a 4b

Explanation

J	
2e	
3	
4с	
5	

litional information

Schedule D (Form 990) 2015

Part XIII	Supplemental	Information
	descriptions required , Part X, line 2, Part	

Return Reference

See Additional Data Table

es 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b. nd 4b, and Part XII, lines 2d and 4b Also complete this part to provide any add

chedule D (Form 990) 20	15		Page 5
Part XIII Supple	mental Info	ormation (continued)	
Return Referer	nce	Explanation	
			Schedule D (Form 990) 2016

Additional Data

Software ID: 16000421 **Software Version:** 2016v3.0

EIN: 36-1520690

Name: National Association of Realtors

Supplemental Information

Return Reference	Explanation
Schedule D, Part V, Line 4	The amounts in the quasi-endowment are unrestricted net assets of

umer advertising campaign funds

designated for special purp oses and activities as authorized by the Board of Directors As of December 31, 2016, this Intended uses of endowment funds amount includes monies for budgeted core reserves, REALTOR Party carryover funds and cons

Supplemental Information	
Return Reference	Explanation
Schedule D, Part X, Line 2 FIN 48 (ASC 740) footnote	The Association and its consolidated and combined entities follow guidance issued by the F ASB with respect to accounting for uncertainty in income taxes. A tax position is recogniz ed as a benefit only if it is "more likely than not" that the tax position would be sustained in a tax examination, with a tax examination being presumed to occur. The amount recognized is the largest amount of tax benefit that is greater than 50% likely of being realized on examination. For tax positions not meeting the "more likely than not" test, no tax benefit is recorded. The Association recognizes interest and penalties related to unrecognized tax benefits in interest and income tax expense, respectively. The Association has no

amounts accrued for interest or penalties as of December 31, 2016 and 2015

efile GRAPHIC print - DO NOT PROCESS As Filed Data - DLN: 934				93493319168027		
SCHEDULE F (Form 990)	State	ement of	Activities (Outside the Un	ited States	OMB No 1545-0047
(1 31111 333)		► Complet	te if the organization	n answered "Yes" to Form	990,	2016
				14b, 15, or 16.		
Department of the Treasury Internal Revenue Service	▶ Informa			See separate instructions. and its instructions is at wi	vw.irs.gov/form990.	Open to Public Inspection
Name of the organization National Association of Rea	ltoro				Employer ider	ntification number
National Association of Rea	111.015				36-1520690	
	formation Part IV, line		s Outside the l	Jnited States. Comple	ete if the organization a	inswered "Yes" to
_	-	•		substantiate the amount	•	
•	_	•	he grants or assis	stance, and the selection	criteria used	
to award the grant	s or assistant	ce?				☐ Yes ☐ No
2 For grantmakers outside the United		Part V the org	janization's proce	dures for monitoring the	use of its grants and ot	her assistance
3 Activites per Region	(The followin	ng Part I, line 3	table can be dupli	cated if additional space is	needed)	
(a) Region		(b) Number of offices in the region	(c) Number of employees, agents, and independent contractors in region	(d) Activities conducted in region (by type) (e g , fundraising, program services, investments, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in region	(f) Total expenditures for and investments in region
(1) See Add'l Data						
(2)						
(3)						
(4)						
(5)						
3a Sub-total b Total from continuati Part I	on sheets to		0 0			2,628,759 0
c Totals (add lines 3a For Paperwork Reduction A		the Tueturetie	0 0		No 50082W Schedu	2,628,759 le F (Form 990) 2016

Schedule F (Form 990)	2016							Page 2
			izations or Entitie more than \$5,000.				on answered "Yes" t	o Form 990, Part
1 (a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
(1)								
(2)								
(3)								
(4)								
			above that are recog nsel has provided a s				·	
3 Enter total num	ber of other orga	nizations or entitie	s				>	

(11) (12) (13) $\overline{(14)}$ (15) (16)

(17) (18) Page 3

Schedule F (Form 990) 2016

Part III can be duplicated if additional space is needed. (c) Number of (a) Type of grant or assistance (b) Region (d) Amount of (e) Manner of cash (f) Amount of (g) Description (h) Method of recipients cash grant disbursement non-cash of non-cash valuation (book, FMV, assistance assistance appraisal, other)

(1)

Part III Grants and Other Assistance to Individuals Outside the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 16.

(2)

(3)

(4) (5)

(6) (7)

(8) (9) (10)

Sche	dule F (Form 990) 2016		Page 4
Par	t IV Foreign Forms		
1	Was the organization a U S transferor of property to a foreign corporation during the tax year? If "Yes,"the organization may be required to file Form 926, Return by a U S Transferor of Property to a Foreign Corporation (see Instructions for Form 926)	☑ Yes	□No
2	Did the organization have an interest in a foreign trust during the tax year? If "Yes," the organization may be required to separately file Form 3520, Annual Return to Report Transactions with Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U.S. Owner (see Instructions for Forms 3520 and 3520-A)		
	Instructions for Forms 3320 and 3320-Ay	☐Yes	✓ No
3	Did the organization have an ownership interest in a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons with Respect to Certain Foreign Corporations (see Instructions for Form 5471)		
	Corporations (see Instructions for Form 5471)	✓ Yes	□No
4	Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? If "Yes," the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund (see Instructions for Form 8621)	☐Yes	✓ No
5	Did the organization have an ownership interest in a foreign partnership during the tax year? If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons with Respect to Certain Foreign Partnerships (see Instructions for Form 8865)		
		✓ Yes	□No
6	Did the organization have any operations in or related to any boycotting countries during the tax year? If "Yes," the		
	organization may be required to separately file Form 5713, International Boycott Report (see Instructions for Form 5713)	☐ Yes	☑ No

Additional Data

Software Version: 2016v3.0

EIN: 36-1520690

Name: National Association of Realtors

Schedule F (Form 990) 2016 Page 5 Part V **Supplemental Information** Provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; amounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method); and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information (see instructions). Form 990 Schedule F Part I - Activities Outside The United States (b) Number of (c) Number of (e) If activity listed in (d) (f) Total expenditures (a) Region (d) Activities conducted offices in the employees or in region (by type) (i.e., is a program service, for region describe specific type of region agents in fundraising, program services, grants to service(s) in region region recipients located in the region) Central America and the 0 Investments PASSIVE INVESTMENTS 1,339,986 n Caribbean North America (Canada & 0 Investments PASSIVE INVESTMENTS 744,958 0 Mexico only) Europe (Including Iceland and 0 Program Services NAR REPRESENTATION AT 190,127 n Greenland) AND PARTICIPATION IN MIPIM INTERNATIONAL COMMERCIAL REAL IESTATE EXPO

Form 990 Schedule F Part I - Activities Outside The United States (a) Region (b) Number of (c) Number of (d) Activities conducted (e) If activity listed in (d) (f) Total expenditures offices in the employees or in region (by type) (i.e., is a program service, for region fundraising, program describe specific type of region agents in service(s) in region region services, grants to recipients located in the region) Europe (Including Iceland and 0 Program Services NAR PARTICIPATION IN 70,554 Greenland) TRADE MISSION TO ITALY. ENGLAND, AND IRELAND Sub-Saharan Africa 0 Program Services NAR REPRESENTATION 70,009 AND PARTICIPATION IN TRADE MISSION TO MEET NAR PARTNERS IN SOUTH AFRICA, REOBASA AND IEASA Europe (Including Iceland and 0 Program Services NAR PARTICIPATION IN 64,699 Greenland) LARGE COMMERCIAL AND REAL ESTATE MEETING

Form 990 Schedule F Part I - Activities Outside The United States (a) Region (b) Number of (c) Number of (d) Activities conducted (e) If activity listed in (d) (f) Total expenditures offices in the employees or in region (by type) (i.e., is a program service, for region fundraising, program describe specific type of region agents in services, grants to service(s) in region region recipients located in the region) East Asia and the Pacific 0 Program Services NAR PARTICIPATION IN 47,369 INTERNATIONAL REALTOR CONFERENCE Europe (Including Iceland and 0 Program Services NAR PARTICIPATION IN 43,489 Greenland) ANNUAL GATHERING OF FRENCH AND OTHER GLOBAL REAL ESTATE PROFESSIONALS South America 0 Program Services NAR REPRESENTATION 26,855 AND PARTICIPATION IN FIABCI WORLD CONGRESS

Form 990 Schedule F Part I - Activities Outside The United States (a) Region (b) Number of (c) Number of (d) Activities conducted (e) If activity listed in (d) (f) Total expenditures offices in the employees or in region (by type) (i.e., is a program service, for region fundraising, program describe specific type of agents in region service(s) in region services, grants to region recipients located in the region) North America (Canada & 0 Program Services 16.236 INAR PARTICIPATION IN Mexico only) AND REPRESENTATION AT REALTOR CANADA CONFERENCE South America 0 Program Services NAR REPRESENTATION AT 14.477 ASPAI

efile GRAPHIC print - DC	NOT PROCESS	As Filed Data -					DLN: 93493319168027
Schedule I (Form 990) Department of the Treasury Internal Revenue Service	Co	Governments omplete if the organiza	Other Assistand and Individuals ation answered "Yes," o Attach to Form e I (Form 990) and its		OMB No 1545-0047 2016 Open to Public Inspection		
Name of the organization						Employer id	entification number
National Association of Realtors						36-152069	0
Part I General Inform	nation on Grants	and Assistance				•	
			the grants or assistance, t		for the grants or assistance	e, and	☑ Yes ☐ No
	<u>- </u>		se of grant funds in the Ur				
		nestic Organizations a I can be duplicated if add		nts. Complete if the or	ganızatıon answered "Yes"	on Form 990, Part I	V, line 21, for any recipient
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description non-cash assista	
2 Enter total number of sec	tion 501(c)(3) and g	overnment organizations	listed in the line 1 table .			▶	5
3 Enter total number of oth	er organizations liste	d in the line 1 table .				•	0
For Paperwork Reduction Act Not	ice, see the Instruction	ns for Form 990.		Cat No 50055	Р		Schedule I (Form 990) 2016

Grants are made to organizations to support their various exempt activities. Any funds donated for specific projects are monitored on an as needed basis to ensure that

Schedule I (Form 990) 2016

Supplemental Information. Provide the information required in Part I, line 2, Part III, column (b), and any other additional information.

Part IV

grant funds

Return Reference

Schedule I, Part I, Line 2

Procedures for monitoring use of

Explanation

funds are used for their intended purpose

Additional Data

NATIONAL COMMUNITY

REINVESTMENT COALITION 740 15TH STREET SUITE 400

WASHINGTON, DC 20005

HABITAT FOR HUMANITY

SAN DIEGO, CA 92108

167

TRAINING INSTITUTE DEPT

Software ID: 16000421

Form 990,Schedule I, Part	II, Grants and	Other Assistance to	Domestic Organiza	tions and Domesti	ic Governments.

(/	\ - /		\ /	\ - \ \	
organization		ıf applıcable	grant	cash	(book, FMV, appraisal,
or government				assistance	other)

organization	ir applicable	grant grant	casn	(book, FMV, appraisai
or government			assistance	other)

thod of valuation

501(C)3

501(C)3

Form 990,Schedule I, Part	II, Grants and	Other Assistance to	Domestic Orga
(a) Name and address of organization	(b) EIN	(c) IRC section if applicable	(d) Amount of ca grant
or government			

52-1766126

33-0259190

Form 990,Schedule I, Part	II, Grants and	Other Assistance to	o Domestic Organiza	tions and Domesti	ic Gove
(a) Name and address of	(b) EIN	(c) IRC section	(d) Amount of cash	(e) Amount of non-	(f) Meth

Name:	National Association of Realtors	

12,500

50,000

EIN:	36-1520690
Name:	National Associat

EIN:	36-1520690
Name:	National Association of Realtors

Software Version:	2016v3.0
EIN:	36-1520690

tware Version:	2016v3.0
ETNI.	26 1520600

NA

NA

NA

NA

(g) Description of

non-cash assistance

(h) Purpose of grant

or assistance

HOUSING SUPPORT

HOUSING ASSISTANCE

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant organization if applicable grant cash (book, FMV, appraisal, non-cash assistance or assistance other) or government assistance 45-2102449 501(C)3 100.000 INA REALTOR UNIVERSITY IEDUCATIONAL SUPPORT 430 N MICHIGAN AVE CHICAGO, IL 60611 REALTORS RELIEF 36-4468109 501(C)3 250,000 INA HOUSING ASSISTANCE

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

FOUNDATION 430 N MICHIGAN AVE CHICAGO, IL 60611

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. (a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant organization if applicable arant cash (book, FMV, appraisal, non-cash assistance or assistance or aovernment other) assistance INTERNATIONAL REAL 36-3818522 501(C)3 25,000 INA THOUSING SUPPORT PROPERTY FOUNDATION 430 N MICHIGAN AVE CHICAGO, IL 60611

Schedule J

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

► Complete if the organization answered "Yes" on Form 990, Part IV, line 23.

► Attach to Form 990.

► Information about Schedule J (Form 990) and its instructions is at www.irs.gov/form990.

OMB No 1545-0047

DLN: 93493319168027

2015

Open to Public Inspection

Department of the Treasury Internal Revenue Service

(Form 990)

reasury nternal Revenue

Name of the organization **Employer identification number** National Association of Realtors 36-1520690 **Questions Regarding Compensation** Yes No Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990, Part VII, Section A, line 1a Complete Part III to provide any relevant information regarding these items First-class or charter travel Housing allowance or residence for personal use Travel for companions Payments for business use of personal residence Tax idemnification and gross-up payments Health or social club dues or initiation fees Discretionary spending account Personal services (e g , maid, chauffeur, chef) If any of the boxes in line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain 1b Yes Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, officers, including the CEO/Executive Director, regarding the items checked in line 1a? 2 Yes Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's CEO/Executive Director Check all that apply Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III Compensation committee Written employment contract Independent compensation consultant Compensation survey or study Form 990 of other organizations Approval by the board or compensation committee During the year, did any person listed on Form 990, Part VII, Section A, line 1a with respect to the filing organization or a related organization Receive a severance payment or change-of-control payment? 4a Νo Participate in, or receive payment from, a supplemental nonqualified retirement plan? 4h Νo Participate in, or receive payment from, an equity-based compensation arrangement? 4c Νo If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III Only 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9. For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of The organization? 5а Any related organization? 5h If "Yes," on line 5a or 5b, describe in Part III For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of The organization? 6a 6b Any related organization? If "Yes," on line 6a or 6b, describe in Part III For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 67 If "Yes," describe in Part III 7 Were any amounts reported on Form 990, Part VII, paid or accured pursuant to a contract that was subject to the initial contract exception described in Regulations section 53 4958-4(a)(3)? If "Yes," describe ın Part III 8 If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53 4958-6(c)?

Schedule 3 (Form 330) 2013	raye J						
Part III Supplemental Information							
Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II Also complete this part for any additional information							
Poture Poforonco	Datum Deference Evaluation						

Schedule 1 (Form 990) 2015

See Additional Data

Schedule J (Form 990) 2015

Additional Data

class or charter travel

Return Reference

Software Version: 2016v3.0

EIN: 36-1520690 Name: National Association of Realtors

Part III, Supplemental Information

additional taxable compensation is imputed

Schedule J. Part I. Line 1a Firstholding the responsibility of an Officer of the Board of Directors or a Senior Vice President (SVP). This travel requirement ranges from 2 to 6 trips a month

Interested persons listed on Part VII, Section A, Line 1a have received or have the option to receive the benefits identified on Schedule J, Part I, Line 1a These benefits include companion travel and tax indemnification and gross up payments. For some, benefits also include first-class air travel, as well as payments for health and social club dues. As a national association serving more than 1,000,000 members, NAR requires extensive travel for individuals

Software ID: 16000421

and, in some cases, in excess of 200 days a year per Officer or SVP_NAR reviews all benefits provided to interested persons, and where appropriate,

Explanation

Part III, Supplemental Information Return Reference Explanation Schedule J, Part I, Line 1a Travel | See narrative above for companions

Part 111, Supplemental Information						
Return Reference	Explanation					
Schedule J, Part I, Line 1a Tax						

Don't TTT Commission and all Turks and all and

Schedule J, Part I, Line 1a Tax
Indemnification and gross-up
payments

See narrative above

Part III, Supplemental Information						
Return Reference	Explanation					
Schedule J. Part I. Line 1a Health						

Doub III Complemental Information

Schedule J, Part I, Line 1a Health or social club dues or initiation fees

See narrative above

rait III, Supplemental Information				
Return Reference	Explanation			
Schedule J. Part I. Line 1a	During 2016, NAR paid for tax services related to the preparation of the CEO's personal income tax return NAR also paid for tax or legal			

Dave III Complemental Information

services for certain Senior Vice Presidents of the organization. The related benefits were treated as taxable compensation to the Personal services recipients Additionally during 2016, NAR reimbursed the President for housing related costs while traveling for company business

Form 990, Schedule J, Part II - Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (A) Name and Title (B) Breakdown of W-2 and/or 1099-MISC compensation (C) Retirement and (D) Nontaxable (E) Total of columns (F) Compensation in other deferred benefits (B)(I)-(D) column (B) compensation reported as deferred Other Base Bonus & on prior Form 990 reportable Compensation incentive compensation compensation 1TOM SALOMONE 331,564 331,564 NAR PRESIDENT 1BILL BROWN (1) 220,664 220,664 PRESIDENT - ELECT (II)2 ELIZABETH MENDENHALL 167,070 167,070 FIRST VICE PRESIDENT (III)3MICHAEL MCGREW (1) 185,195 185,195 NAR TREASURER 4CHRIS POLYCHRON (1) 169,050 0 169,050 IMMEDIATE PAST PRESIDENT **5**DALE STINTON 1,681,530 (1) 130,594 6,690 26,500 13,277 1,858,591 CEO (11) **6**JOHN PIERPOINT 311,445 (1) 107,748 3,612 26,500 13,277 462,582 SVP, FINANCE AND COMPTROLLER (II)7ROBERT GOLDBERG (1) 537,328 283,976 26,500 13,277 861,081 SVP, MARKETING & BUS DEVELOPMENT (11) **8**DOUG HINDERER (1) 355,221 176,366 5,544 26,500 13,277 576,908 SVP, HUMAN RESOURCES 9WALT WITEK 428,012 (1) 5,544 149,316 26,500 13,277 622,649 SVP, COMMUNITY & POLITICAL AFFAIRS (11) **10**KATHERINE JOHNSON (1) 312,038 2,709 142,911 26,500 13,277 497,435 SVP, GENERAL COUNSEL (11) 11JERRY GIOVANIELLO (1) 461,206 194,442 7,144 26,500 13,277 702,569 SVP, GOVERNMENT AFFAIRS (II)12JANET BRANTON 328,245 (1) 101,905 5,544 26,500 13,277 475,471 SVP, GLOBAL SERVICES (11) 13LAWRENCE YUN 399,327 (1) 567,732 125,625 3,003 26,500 13,277 SVP, CHIEF ECONOMIST (11) 14MARK LESSWING 388,757 (1) 115,712 3,612 26,500 13,277 547,858 SVP, CHIEF TECH OFFICER

2,835

26,500

13,277

373,838

15STEPHANIE SINGER

SVP, COMMUNICATIONS

(1)

(11)

273,211

58,015

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Schedule L (Form 990 or 990	, I	Transactions with Interested Persons ▶ Complete if the organization answered "Yes" on Form 990, Part IV, lines 25a, 25b, 26, 27, 28a, 28b, or 29					•					i-0047			
		res on ro	or Form	990-EZ, Part	V, line 38a o	r 40b.	, 01 20	c,			2()]	6		
Department of the Tre Internal Revenue Serv	asurv	ormation abo		th to Form 990 lle L (Form 99 <u>www.irs.gov</u>	90 or 990-EZ		ructio	ns is	at		pen		ublic		
Name of the org	anızatıon						En	nplo	yer ide	entifica					
National Associatio	n of Realtors						36	-152	0690						
	ss Benefit Tran														
	lete if the organiza) Name of disquali			orm 990, Part Relationship be					escripi		(d) Cor	rected?		
1 (4	, italiic or alsquair	nea person			organization	inica person a	,	• •	ansact		<u> </u>	es	No		
											+				
Part II Los Cor rep (a) Name of	ans to and/or I nplete if the organi orted an amount o (b) Relationship with organization	From Interezation answern Form 990, F	ested Per red "Yes" o Part X, line (d) Loan	rsons. n Form 990-EZ, 5, 6, or 22				t IV, In	(Appro	h) oved by	(ganıza i) Wrıt greem	ten		
						amount				board or committee?					
			То	From					Yes	No	Yes	No	Yes		No
 Total					<u> </u>										
	nts or Assistar	ce Benefit	ina Inter												
	nplete if the orga					line 27.									
(a) Name of inte	rested person (b	Relationship erested perso organizati	n and the	(c) Amount	of assistance	(d) Type	of assis	stano	ce	(e) Pu	rpose (of ass	istance		
D	duction Act Notice s	4b - T4		000 000 1	F7 C-	at No. 50056A				I (Form					

Complete if the organization a	answered "Yes" on Forn	n 990, Part IV, line 28a	a, 28b, or 28c.		
(a) Name of interested person	(b) Relationship between interested person and the organization	(c) Amount of transaction	(d) Description of transaction	(e) Shorganiz	f ation's
				Yes	No
(1) GREG STINTON	FAMILY MEMBER - D STINTON	96,279	NAR EMPLOYEE		No
(2) ASHLEY STINTON	FAMILY MEMBER - D	128,852	NAR EMPLOYEE		No

ISTINTON

Explanation

Schedule L (Form 990 or 990-EZ) 2016

Provide additional information for responses to questions on Schedule L (see instructions)

Return Reference

Supplemental Information

Part V

efile GRAPHIC p	efile GRAPHIC print - DO NOT PROCESS As Filed Data - DLN: 934933191				
SCHEDULE (Form 990 or 990 EZ)	Complete to provide information for responses to sponsor 990 or 990-EZ or to provide any additiona ► Attach to Form 990 or 990-EZ. ► Information about Schedule O (Form 990 or 990-EZ) are www.irs.gov/form990.	for to Form 990 or 990-EZ for responses to specific questions on ovide any additional information. rm 990 or 990-EZ. n 990 or 990-EZ) and its instructions is at			
National Association of F	lame of the organization lational Association of Realtors 36-1520690				
Return Reference	Supplemental Information Explanation				
Form 990, Part VI, Line 15b PROCESS USED TO DETERMINE COMPENSATION	NAR USES AN OUTSIDE COMPENSATION CONSULTANT TO HELP IN THE ORGANIZATION'S OTHER OFFICERS AND KEY EMPLOYEES CONSULTANT DETERMINES THE FINAL COMPENSATION PACKAGINS AND KEY EMPLOYEES, THEY ARE REVIEWED AND APPROVED ORGANIZATION WILL USE AN INDEPENDENT CONSULTANT ON AN ST UNDERTAKEN IN THE FOURTH QUARTER OF 2015 FOR THE 2011 ITIONS OF "VP FINANCE & COMPTROLLER, "SVP COMMUNITY AND COUNSEL, "SVP HUMAN RESOURCES & OFFICE SERVICES, "SVP IN THE ORGANIZATION COUNSEL, "SVP HUMAN RESOURCES & OFFICE SERVICES, "SVP IN THE ORGANIZATION COUNSEL, "SVP HUMAN RESOURCES & OFFICE SERVICES, "SVP IN THE ORGANIZATION COUNSEL, "SVP HUMAN RESOURCES & OFFICE SERVICES, "SVP IN THE ORGANIZATION COUNSEL, "SVP HUMAN RESOURCES & OFFICE SERVICES, "SVP IN THE ORGANIZATION COUNSEL, "SVP HUMAN RESOURCES & OFFICE SERVICES, "SVP IN THE ORGANIZATION COUNSEL, "SVP HUMAN RESOURCES & OFFICE SERVICES, "SVP IN THE ORGANIZATION COUNSEL, "SVP HUMAN RESOURCES & OFFICE SERVICES, "SVP IN THE ORGANIZATION COUNSEL, "SVP IN THE ORGANIZATION COUNSEL, "SVP HUMAN RESOURCES & OFFICE SERVICES, "SVP IN THE ORGANIZATION COUNSEL, "SVP IN THE ORGANIZATION COUNSEL "SVP IN THE ORGANIZATION COUNSEL".	ONCE NAR'S INDEPENDENT COMPENSATION ES FOR THE ORGANIZATION'S OTHER OFFICE BY THE CEO IN SUBSEQUENT YEARS, THE AS NEEDED BASIS THIS PROCESS WAS LA 16 COMPENSATION PACKAGES FOR THE POS D POLITICAL AFFAIRS, *SVP & GENERAL			

990 Schedule O, Supplemental Information

Return

Reference	Explanation
Form 990,	Per the instructions to the Form 990, a member, as referred to in Part VI, Line 6, is defi
Part VI, Line	ned as any person who has the right to 1 Elect the members of the governing body (but no
6 Members	t if the members of the governing body are the organization's only members) or their deleg

Evolunation

6 Members ates, 2 Approve or deny significant decisions of the governing body, or 3 Receive a shar Stockholders e of the organization's profits or excess dues or a share of the organization's net assets upon the organization's dissolution NAR's members do not possess the kinds of rights out lined above As such, the organization has checked "no" to the respective questions in the Form 990, Part VI, Lines 6 through 7b

990 Schedule O, Supplemental Information Return Explanation

Reference

Form 990,	Currently, many divisions and departments of NAR have procedures in place for document ret
Part VI, Line	ention and destruction Furthermore, the Legal, Finance and Human Resources divisions all
14 Retention	have specific procedures and policies in place to ensure the proper retention and destruct
and	ion of documents
destruction	
policy	

990 Schedule O, Supplemental Information

Return Reference	Explanation
Form 990, Part VI, Line 1a Delegate broad authority to a committee	The organization's board delegates authority to act on behalf of the governing body to the executive committee. The executive committee shall consist of the President, the President t-Elect, the First Vice President, the Treasurer, the Regional Vice Presidents, the immediate Past President, the Past President twice-removed, the Vice President and Liaison to Committees, the Vice President and Liaison to Government Affairs, four other Past Presidents, twelve members who have not served as President, two members from the Real Estate Services Advisory Board, one Member Board Executive Officer, and one appointe of each of the Institutes, Societies and Councils of the National Association. The Political Fundraising Chairman and the Member Mobilization Chairman shall also serve as non-voting members of the Executive Committee. The President shall appoint, each year, two Past Presidents to serve two year terms, to succeed those whose terms expire. At the meeting of the Board of Direct ors during the National Convention, the President-elect shall submit to the Board of Direct tors six nominees, at least four of whom are Directors, one of whom may be a member who has not previously served as a Director, and one of whom may be a member who has not previously served as a Director, to serve as members of the Executive Committee. The Board of Directors shall elect members of the Executive Committee from such nominations. The Executive Committee shall conduct the affairs of the National Association in accordance with the polici es and instruction of the Board of Directors. The Executive Committee shall meet on the call of the President, the Board of Directors or any eleven of its members. The President shall all act as Chairman of the Executive Committee. Seventeen members shall constitute a quoru m. A Member who has served as a member of the Executive Committee for terms aggregating twenty (20) years shall be a member of the Executive Committee for life unless sooner terminated by resignation from the Committee or the Nation

Return Reference	Explanation
Form 990, Part VI, Line 2 Family/business relationships amongst interested persons	MAURICE VEISSI AND MADELINE VEISSI - Family relationship, ROBERT GOLDBERG AND MARTIN EDWAR DS - Business relationship, ELIZABETH MENDENHALL AND RICHARD MENDENHALL - Family relations hip, STEPHEN CASPER AND MEG CASPER - Family relationship, DOMINIC CARDONE AND CHRISTINA CA RDONE - Family relationship, GAIL HARTNETT AND KERRI HARTNETT - Family relationship, BRIAN SEARS AND KEVIN SEARS - Family relationship, JOSEPH BROWN AND KEVIN BROWN - Family relationship

Return

Explanation Reference The National Association of Realtors' Form 990 review process included 1) A detailed revi

Form 990. Part VI. Line ew by the CEO, Treasurer and Comptroller of the organization, 2) A review by the organizat 11b Review ion's finance committee, including a presentation by the paid tax preparer, and 3) A Finan ce Committee report to the Executive Committee and Board of Directors of form 990 by governing body

Return Reference	Explanation
Form 990, Part VI, Line 12c Conflict of interest policy	On an annual basis, the executive committee of the board of directors, officers, and key e mployees of NATIONAL ASSOCIATION OF REALTORS (NAR) receive a copy of the conflict of inter est policy. This policy requires them to disclose annually interests that could give rise to potential or actual conflicts. Any potential or actual conflicts of interest are review ed and evaluated by the NAR legal department, followed up on by the Association's General Counsel, and shared with NAR's Leadership. NAR's leadership determines the appropriate ste ps necessary to alleviate, monitor, and deal with conflicts, such as restricting the actions of persons with a conflict by prohibiting them from participating in the governing body 's deliberations and decisions for a particular transaction.

Return Reference	Explanation
Form 990, Part VI, Line 15a Process to establish compensation of top management official	NAR relies on the Leadership Team, including the current and incoming Presidents as well a significant to determine, review, and approve the compensation of the CEO. The team consists of the following NAR board members. President and Treasurer. Additionally, the compensation team is supported by NAR's Senior Vice President of Human Resources. Comparability data is used by the compensation team to help determine compensation. On an annual basis, the CEO has a performance evaluation which is used in part to determine any changes in pay (ex. bonuses and merit increases.) The deliberations and decision making with respect to the CEO's compensation are documented on a timely basis by the compensation team. The process for determining the compensation of the organization's CEO was last undertaken in of October, 2015 for the 2016 calendar year compensation. Any potential or actual conflicts of interest are reviewed and evaluated by the NAR legal department, followed up on by the Association's General Counsel, and shared with NAR's Leadership. NAR's leadership determines the appropriate steps necessary to alleviate, monitor, and deal with conflicts, such a significant in the governing body's deliberations and decisions for a particular transaction.

Return
Reference

The Governing documents are not disclosed to the public, the Conflict of Interest policy I

Part VI, Line
19 Required
documents
available to
the public

990 Schedule O, Supplemental Information

Return Reference	Explanation
Part VIII, Line	EDUCATION COURSES - Total Revenue 3162119, Related or Exempt Function Revenue 3162119, U nrelated Business Revenue , Revenue Excluded from Tax Under Sections 512, 513, or 514 ,
2f Other	

2f Other
Program
Service
Revenue

Return Explanation
Reference

Form 990,
Part VIII, Line
11d Other
Miscellaneous
Revenue

LICENSE FEES - Total Revenue 619580, Related or Exempt Function Revenue 550407, Unrelate
d Business Revenue 69173, Revenue Excluded from Tax Under Sections 512, 513, or 514,
Miscellaneous
Revenue

Return Explanation
Reference

Fees

Form 990,
Part IX, Line
11g Other

Consulting - Total Expense 46181641, Program Service Expense , Management and General Expenses , Fundraising Expenses ,

Return Explanation
Reference

Form 990,	Loss from Investments in Subsidiaries5132406, Change in Retirement Obligation3521000,
Part XI, Line	
9 Other	
changes in	
net assets or	
fund	
balances	

efile GRAPHIC print - DO NOT PROCESS As Filed Data -**SCHEDULE R**

Related Organizations and Unrelated Partnerships

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

OMB No 1545-0047

DLN: 93493319168027

Open to Public Inspection

Department of the Treasury Internal Revenue Service

(Form 990)

► Attach to Form 990.

▶ Information about Schedule R (Form 990) and its instructions is at www.irs.gov/form990.

Name of the organization Employer identification number National Association of Realtors 36-1520690 Part I Identification of Disregarded Entities Complete if the organization answered "Yes" on Form 990, Part IV, line 33. (d) Total income (a)
Name, address, and EIN (if applicable) of disregarded entity **(b)** Primary activity (c) Legal domicile (state (e) End-of-year assets **(f)** Direct controlling or foreign country) entity

Part II Identification of Related Tax-Exempt Organizations during the ta		janization answered	"Yes" on Form 990	, Part IV, line 34 be	ecause it had one or	more	
(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity		512(b) introlled ity?
						Yes	No
(1)REALTORS RELIEF FOUNDATION 430 N MICHIGAN AVE	DISASTER RELIEF	IL	501(c)(3)	7	NAR	Yes	
CHICAGO, IL 60611 36-4468109							
(2)LEONARD P REAUME MEMORIAL FOUNDATION 430 N MICHIGAN AVE	EDUCATION	IL	501(c)(3)	PF	NAR	Yes	
CHICAGO, IL 60611 36-3495865							
(3)CENTER FOR SPECIALIZED REALTOR EDUCATION 430 N MICHIGAN AVE	MEMBER SERVICES	IL	501(c)(6)		NAR	Yes	
CHICAGO, IL 60611 36-4173556							
(4)REALTORS POLITICAL ACTION COMMITTEE 430 N MICHIGAN AVE	POLITICAL ACTIVITY	IL	527		NAR	Yes	
CHICAGO, IL 60611 36-2795122							
(5)NAR FUND 430 N MICHIGAN AVE	NON-FED ELECTION SUPPORT	IL	527		NAR	Yes	
CHICAGO, IL 60611 26-1725187							
(6)NAR CONGRESSIONAL FUND 430 N MICHIGAN AVE	POLITICAL ACTIVITY	IL	527		NAR	Yes	
CHICAGO, IL 60611 27-3388377							
(7)REALTOR UNIVERSITY 430 N MICHIGAN	EDUCATION	IL	501(c)(3)	2	CSRE		No
CHICAGO, IL 60611 45-2102449							
		C N F043			6	2021 20	

Part III Identification of Related Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Predominant income(related, unrelated, excluded from tax under sections 512- 514)	(f) Share of total income		Dispropr				ral or aging	(k) Percentage ownership
]			Yes	No	1	Yes	No	
												_
Part IV Identification of Related Organizations Taxable as a Co	orporation	or Trus	t Complete	ıf the organız	ation answ	ered "Yes	" on Fo	orm 9	90, Part IV,	line	34	

Part IV Identification of Related Organizations Taxable as a Corporation or Trust Complete of the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.									
(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total Income	(g) Share of end-of- year assets	(h) Percentage ownership	Section (b) cont	on 512 (13) rolled
(1)REALTORS INFORMATION NETWORK INC 430 N MICHIGAN AVE CHICAGO, IL 60611 36-3981966	REAL ESTATE INFO	IL	NAR	C Corporation	1,880,612	13,645,311	100 %	Yes	
(2)NATL ASSOCIATION OF REALTORS BUSINESS ACTIVITIES 430 N MICHIGAN AVE CHICAGO, IL 60611 20-3467306	REAL ESTATE INFO AND SERVICES	IL	NAR	C Corporation	46,058,395	56,633,889	100 %	Yes	
						Sch	edule R (Form	990) 20	016

Part V Transactions With Related Organizations Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.			
Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule		Yes	No
1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?			
a Receipt of (i) interest, (ii) annuities, (iii) royalties, or(iv) rent from a controlled entity	1a	Yes	
b Gift, grant, or capital contribution to related organization(s)	1b	Yes	
c Gift, grant, or capital contribution from related organization(s)	1c	Yes	
d Loans or loan guarantees to or for related organization(s)	1d		No
e Loans or loan guarantees by related organization(s)	1e		No
f Dividends from related organization(s)	1 f		No
g Sale of assets to related organization(s)	1 g		No
h Purchase of assets from related organization(s)	1h		No
i Exchange of assets with related organization(s)	1i		No
j Lease of facilities, equipment, or other assets to related organization(s)	1j		No
k Lease of facilities, equipment, or other assets from related organization(s)	1k		No
I Performance of services or membership or fundraising solicitations for related organization(s)	11	Yes	
m Performance of services or membership or fundraising solicitations by related organization(s)	1m		No

Page 3

II Furchase of assets from related organization(3).	-		1
i Exchange of assets with related organization(s)	1	.i	No
j Lease of facilities, equipment, or other assets to related organization(s)	1	.j	No
k Lease of facilities, equipment, or other assets from related organization(s)	1	k	No
l Performance of services or membership or fundraising solicitations for related organization(s)	1	ll Yes	
m Performance of services or membership or fundraising solicitations by related organization(s)	1	.m	No
n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)	1	ln Yes	
o Sharing of paid employees with related organization(s)	1	o Yes	
p Reimbursement paid to related organization(s) for expenses	. 1	p	No
q Reimbursement paid by related organization(s) for expenses	. 1	q Yes	
	L.		

r Other transfer of cash or property to related organization(s) 1r Yes 1s Yes 2 If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds See Additional Data Table (a) Name of related organization **(b)** Transaction (c) (d)
Method of determining amount involved Amount involved type (a-s)

Part VI Unrelated Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships

· · · · · · · · · · · · · · · · · · ·		 										
(a) Name, address, and EIN of entity	(b) Primary activity	(d) Predominant income (related, unrelated, excluded from tax under sections 512- 514)	or	(e) re all partners section 501(c)(3) rganizations?	(f) Share of total income	(g) Share of end-of-year assets	(h) Disproprtiona allocations?		Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)			(k) Percentage ownership
	ļ l	514)	Yes	No	ļ ,		Yes	No	ļ	Yes	No	
												<u> </u>
												<u> </u>
									Schedul	e R (Form	1 990	D) 2016

Schedule R (Form 990) 2016 Page 5 Part VII Supplemental Information Provide additional information for responses to questions on Schedule R (see instructions) Return Reference Explanation OTHER TRANSFERS OF CASH THE NATIONAL ASSOCIATION OF REALTORS (NAR) FUND HAS BEEN SET UP AS SEPARATE SEGREGATED FUNDS AS DEFINED IN REG 1 527-2(B) AND IRC 527(F) (3) THE FUND IS TREATED AS AN INDEPENDENT POLITICAL ORGANIZATION NAR PROMPTLY TRANSFERS MEMBERSHIP DUES DIRECTLY TO THE FUND. AND ACCORDINGLY, THESE TRANSFERS ARE NOT TREATED AS EXPENDITURES FOR EXEMPT FUNCTIONS ADDITIONALLY, POLITICAL CONTRIBUTIONS AND MEMBERSHIP DUES ARE NOT USED TO EARN INVESTMENT INCOME

Schedule R (Form 990) 2016

Additional Data

(1)

(1)

(5)

(6)

430 N MICHIGAN AVE CHICAGO, IL 60611 36-4468109

430 N MICHIGAN AVE CHICAGO, IL 60611 36-3495865 (2)

430 N MICHIGAN AVE CHICAGO, IL 60611 36-4173556 (3)

430 N MICHIGAN AVE CHICAGO, IL 60611 36-2795122 (4)

430 N MICHIGAN AVE CHICAGO, IL 60611 26-1725187

430 N MICHIGAN AVE CHICAGO, IL 60611 27-3388377

430 N MICHIGAN CHICAGO, IL 60611 45-2102449

Software ID: 16000421

Software Version: 2016v3.0 EIN: 36-1520690

National Association of Realtors

DISASTER RELIEF

MEMBER SERVICES

POLITICAL ACTIVITY

NON-FED ELECTION

POLITICAL ACTIVITY

SUPPORT

EDUCATION

EDUCATION

(d)

Exempt Code

section

501(c)(3)

501(c)(3)

501(c)(6)

527

527

527

501(c)(3)

(state

or foreign country)

ΙL

ΙL

ΙL

ΙL

ΙL

ΙL

ΙL

(e)

Public charity

status

(if section 501(c)

(3))

PF

(f)

Direct controlling

entity

NAR

lnar

NAR

lnar.

NAR

NAR

CSRE

(g)

Section 512

(b)(13)

controlled entity?

No

Yes

Yes

Yes

Yes

Yes

Yes

Yes

No

Form 990, Schedule R, Part II - Identification of Related Ta	ax-Exempt Organization	ons
′ ′->	/63	

Ital	iie: National Associatio	on or recureors
m 990, Schedule R, Part II - Identification of Related Tax-Exempt Organizations		
(a)	(b)	(c)
Name, address, and EIN of related organization	Primary activity	Legal domicile

Form 990, Schedule R, Part V - Transactions With Related Organizations (c) (b) Name of related organization Amount Involved (d) Transaction Method of determining amount involved type(a-s) 11,020,516 (1) NATIONAL ASSOCIATION OF REALTORS FUND R CASH NAR CONGRESSIONAL FUND R 10.275.000 CASH (1) (2) REALTORS INFORMATION NETWORK 22,017 CASH Α (3) REALTORS INFORMATION NETWORK 178,508 CASH (4) REALTORS INFORMATION NETWORK S 763.691 CASH (5) CENTER FOR SPECIALIZED REALTOR EDUCATION Α 129,530 CASH CENTER FOR SPECIALIZED REALTOR EDUCATION 202,678 (6) CASH CENTER FOR SPECIALIZED EDUCATION s (7) 2,775,529 CASH (8) NATIONAL ASSOCIATION OF REALTORS BUSINESS ACTIVITIES Α 495,080 CASH (9) NATIONAL ASSOCIATION OF REALTORS BUSINESS ACTIVITIES 235,455 CASH (10) S NATIONAL ASSOCIATION OF REALTORS BUSINESS ACTIVITIES 1,051,492 CASH ESTIMATED VALUE (11) NATIONAL ASSOCIATION OF REALTORS BUSINESS ACTIVITIES S 16,432,000 (12) NATIONAL ASSOCIATION OF REALTORS BUSINESS ACTIVITIES D 2,300,000 CASH (13) NATIONAL ASSOCIATION OF REALTORS BUSINESS ACTIVITIES В 22,900,000 CASH (14)NATIONAL ASSOCIATION OF REALTORS BUSINESS ACTIVITIES D 561,000 CASH REALTOR UNIVERSITY 188,000 ESTIMATED FAIR VALUE (15) L (16)REALTOR UNIVERSITY В 100,000 CASH (17) С CASH NATIONAL ASSOCIATION OF REALTORS BUSINESS ACTIVITIES 160,000 С (18)CENTER FOR SPECIALIZED EDUCATION 110,000 CASH

С

CASH

80,000

REALTORS INFORMATION NETWORK

(19)