

# **Exhibit C**

me to US

Jan 12

Hello,

I'm writing regarding this FOIA request I filed in November 2017, for which I still have yet to receive an acknowledgement letter.

I received an automated reply that the request was received on November 10, 2017, but nothing else since then. Could you please provide me with a status update and a reference number for further correspondence about this request?

Thank you,  
-Patrick Michels

----- Forwarded message -----

From: Patrick Michels <[pmichels@revealnews.org](mailto:pmichels@revealnews.org)>  
Date: Fri, Nov 10, 2017 at 4:38 PM  
Subject: FOIA request from The Center for Investigative Reporting  
To: US DHS Immigration and Customs Enforcement FOIA Office <[ice-foia@dhs.gov](mailto:ice-foia@dhs.gov)>

November 10, 2017  
To Whom It May Concern:

This is a request under the Freedom of Information Act. I am a reporter with The Center for Investigative Reporting (henceforth "CIR") seeking documents related to long-term strategic planning for U.S. Immigration and Customs Enforcement.

More specifically, I hereby request the following records:

- Reports, presentations, memoranda, and correspondence to members of Congress, produced by ICE or in ICE's possession, concerning the ICE "ERO 2.0" initiative, dated from December 1, 2016, to November 10, 2017.
- Presentations, reports, memoranda and any other materials in ICE's possession produced by McKinsey & Company, Inc., under task order HSCECR-17-F-00003, to address ICE "Transformation Task 3," dated from December 28, 2016, to November 10, 2017.

These documents have been publicly acknowledged several times and become a matter of public interest. The ICE ERO 2.0 program has been referenced in at least two bidding documents posted publicly at [fbo.gov](http://fbo.gov) (here and here), and in the April 6, 2017, testimony of DHS Chief Human Capital Officer Angela Bailey to the House Committee on Oversight and Government Reform, Subcommittee on Government Operations.

Fee Waiver and Fee Benefit:

CIR is the nation's oldest nonprofit news organization. As a member of the news media, I am seeking this information for dissemination to the general public as part of an effort to examine ICE's efforts to reform its operations and achieve its immigration enforcement mission. As such, I am requesting a fee waiver of search and review fees as a member of the news media. 5 U.S.C. § 552(a)(4)(A)(iii). This request is made in the public interest and not for commercial use. For additional details about Reveal, please see our web site: <<https://www.revealnews.org/>>. If possible, I would prefer the documents in electronic format. Please notify me before incurring any photocopying costs over \$100.

Expedited Processing

I am requesting expedited processing on this request. Pursuant to FOIA and agency guidelines expedited processing is required under certain circumstances. 5 U.S.C. § 552(a)(6)(E)(v)(II); see also *Al-Fayed v. CIA*, 254 F.3d 300, 306 (D.C. Cir. 2001). The documents reveal an ongoing and fast-changing effort to reform enforcement operations at ICE, which are covered daily in the press nationwide. These policies have an immediate impact on people residing in the United States. Any information obtained from this request will be used for the public's interest in news stories written for CIR.

I certify that the above information is true and correct to the best of my knowledge.

Please furnish all responsive records in electronic, searchable format delivered to my email address [pmichels@revealnews.org](mailto:pmichels@revealnews.org). If that's not possible, please send records on a CD-ROM sent to the following address:

Patrick Michels  
1400 65th St., Suite 200  
Emeryville, CA 94608

Further Correspondence:

All correspondence regarding this request can be directed to me at [pmichels@revealnews.org](mailto:pmichels@revealnews.org).

Please be aware that under 5 U.S.C. § 552(a)(6)(A), a FOIA request is considered constructively denied after twenty business days and is subject to litigation on that basis. If my request is denied in whole or part, I ask that you justify all deletions by reference to specific exemptions of the act. As the law requires, I will also expect you to release all segregable portions of otherwise exempt exempt material.

I reserve the right to appeal your decision to withhold any information or to deny a waiver of fees.

If you have any questions, do not hesitate to contact me at [512-222-3894](tel:512-222-3894).

Thank you for your prompt attention to this request.

Sincerely,

Patrick Michels

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Patrick Michels  
Reporter

o: [510-809-3172](tel:510-809-3172) c: [512.222.3894](tel:512.222.3894)

The logo for 'Reveal' is displayed in a white serif font, centered within a black rectangular box. The box has a slightly distressed or hand-drawn appearance.

from The Center for Investigative Reporting

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