Summaries of Bradley Foundation Grants to State Policy Network Groups Center for Media and Democracy August 29, 2017

Note: Unless otherwise indicated, the source for the numbers below are Bradley Foundation "Grant History" documents. The State Policy Network divides membership into two groups: affiliate and associate. According to its website, an affiliate member "operates as a full service, state-based think tank addressing a variety of relevant policy issues. They operate independently within their state, and not as part of a state chapter, franchise, or other effort of a separate organization." Associate members, "are think tanks or other organizations committed to developing and advancing market-oriented public policy," and are "national in scope and are not necessarily oriented toward a single state."

State Policy Network

2016: (Recommended) \$50,000 to support general operations. This grant would bring the total amount of Bradley funding to SPN to \$350,000. "Five years ago, SPN attempted to enhance its policy mobilization efforts. For example, it provided support to the Bradley supported MacIver Institute during Wisconsin's attention getting public policy scuffles over employee rights in general and public employee collective bargaining in particular flying communications operatives and labor policy experts into Madison. SPN continues to try providing similar support to its other member organizations elsewhere. It has increased the resources available to its think tanks and amplified the impact of policy solutions they develop, including by building connections between its members and local grassroots policy activists."

2015: \$50,000 to support general operations.

2014: \$35,000 in support of its state based strategy to advance free enterprise.

AFFILIATE MEMBERS

Center of the American Experiment (MN)

2016: (Recommended) \$25,000 to support research and activities on the effects of family fragmentation. This grant would bring the total amount of Bradley funding to CAE to \$305,000. "Specifically, in part at Bradley's and (Brookings Institution's Ron) Haskin's urging, CAE is looking into ways in which apprenticeships might make men more employable and thus more 'marriageable.' Also at Bradley's urging, it is looking to create partnerships in the African American communities of Minnesota."

2015: \$25,000 to support research and activities on the effects of family fragmentation.

2014: \$50,000 to support its research on the cultural role of marriage and fatherhood. Bradley awarded a grant to CAE president Mitch Pearlstein in 2013 for a project investigating how family fragmentation is contributing to a less cohesive nation and how policy can address the issue (*Broken Bonds: What Family Fragmentation Means for America's Future*). "Pearlstein attributes the idea for the book and the methodology employed in its research and writing to his participation in the Bradley Working Group on the Family... Pearlstein in his follow on two part project will select 15 to 20 clergy,

scholars, and lay leaders to engage in a two part exercise on whether churches and religious institutions are doing enough to reinforce marriage... Pearlstein will be pursuing questions such as: what, if anything their parishes, congregations and assemblies are doing to strengthen marriages in general and reduce nonmarital births in particular; what is standing in the way of them doing more; what do they think they and other religious institutions should be doing that they are not; and how can churches and other religious institutions provide more space and opportunities for ex offenders to spend more time with law abiding citizens away from corrupting influences that helped send them to prison in the first place... In the second part, Pearlstein will commission 10 to 12 clergy and scholars to contribute a complementary variety of essay to an anthology. In this Anthology, the select group of writers will address the question of what religious institutions and their leaders do to strengthen their voice of matters of personal well being and family stability."

Civitas Institute and John Locke Foundation (NC)

2015-2016: (Barder Fund): \$1.5 million over 3 years shared with associate SPN member John Locke Foundation to "create a comprehensive and disruptive communications infrastructure...around four primary elements: radio, online content aggregation, mobile applications, and an AP style news service for local newspapers." This grant brings the total amount of Bradley funding to Civitas to \$1,920,000. (Source: 2015 990, Grant History, 2015).

2015: \$160,000 to support a litigation center and general operations. "Following the model of existing state based litigation centers and helped by the Goldwater Institute's Bradley supported state litigation alliance, Civitas is creating an in house center to be led by an experienced attorney who will lead the execution of a comprehensive legal strategy to complement the work done by it and its allies in the state."

2014: \$160,000 to support general operations and a litigation center. "Civitas has been one of the biggest parts of one the most successful such infrastructures in the United States during the past decade and especially during the last year and a half." Its president is the former director of AFP NC. In 2014 Civitas focused on "fiscal policy, education policy, holding government accountable and challenging the narratives of the Left."

Empire Center for Public Policy (NY)

2016 (Recommended): \$50,000 to support general operations. If distributed, this will be the first Bradley grant to the Empire Center for Public Policy (ECPP). According to the grant proposal record, Bradley wants to fund ECPP to bust unions in New York using tactics the Freedom Foundation has employed in Washington and Oregon. ECPP will use Bradley funds to encourage day care workers to drop out of unions and stop by dues. "Empire is willing to learn from and seems to have the stomach for implementing the overall strategies and confrontational tactics of the Freedom Foundation in pursuing Bradley's programmatic employee rights goals — in a state that matters, given its government unions' funding of the Left, its causes, and its other organizations nationally."

Foundation for Government Accountability (FL)

2016: (Recommended) \$350,000 to support a project on "reducing the welfare state and restoring

the working class." This grant would bring the total amount of Bradley funding to FGA to \$925,000. "FGA has worked to advance reforms that move people off of welfare as well. In this case working with the Bradley supported American Legislative Exchange Council, and the Secretaries' Innovation Group, FGA has conducted research on and public education about the benefits of work requirements and fraud audits." FGA wants to expand target states from original 22 to include another 19 more.

2015: \$350,000 to support public education about Medicaid and a project on reducing the welfare state and restoring the working class. "During the past couple of years, FGA's principal project has been to educate the policymakers and the public in specifically targeted states about the benefits of rejecting Medicaid expansion under Obamacare... Along with the Bradley supported Galen Institute, (CEO Tarren) Bragdon and FGA have contributed constructively to the health care debate. Its topic specific, in depth focus on state level reform has been of a piece with much of Bradley's other recent strategic grantmaking—including, among others, to the American Legislative Exchange Council, the Center for Energy Innovation and Independence's group of state attorneys general, the Goldwater Institute's state litigation alliance, the Interstate Policy Alliance, the Manhattan Institute for Policy Research's Center for state and Local Leadership, the Sagamore Institute, Think Freely Media, the State Human Service Secretaries' Innovation Group and the State Policy Network."

Freedom Foundation (WA)

2015-2016 (Barder Fund): \$1.5 million over 3 years to expand its Union Transparency and Reform Project and to open an office in Portland. Freedom Foundation is "encouraged to work with" SPN members the Washington Policy Center and Cascade Policy Center. With this grant, Freedom Foundation will have received **\$2,340,500** from the Bradley Foundation. (Source: Grant History, 2014, plus Bradley Foundation 2014 and 2015 IRS 990.)

2014: \$100,000 to support the Union Transparency and Reform Project. CEO Tom McCabe wanted to expand Freedom Foundation's capacity to "expose how the Big Labor agenda hurts state taxpayers... at both state and municipal levels." Specifically, it wanted to "aggressively educate the public and policymakers about the effects of state level proposals" to:

- End the exemption from the Open Public Meetings Act for state employee collective bargaining sessions;
- Curb the practice of overcharging employees who opt out of a union and pay only a representation fee;
- Extend the time window for workers to decertify an unwanted union;
- Require the state to compile and maintain an online library of collective bargaining agreements; and
- Force public sector unions to make basic financial information accessible to the public, just as private sector unions have to do.

Georgia Center for Opportunity (GA)

2015-2016 (Barder Fund): \$1.5 million over 3 years to create a multi pronged Health Families Initiative "to measurably increase the number of healthy relationships, strong marriages, and stable families in metro Atlanta."

Goldwater Institute (AZ)

2015: \$250,000 to support a state based litigation alliance (See more in 2014). As of this grant, the Goldwater Institute has received \$815,000 from the Bradley Foundation. Goldwater started the alliance "at Bradley's behest and with special, substantial support—to expand the capacity of state think tanks to include litigation within their institutional skill sets... Goldwater's newly formed state litigation alliance retains great potential to continue maximizing the benefit of Bradley's much other recent strategic grantmaking to improve conservative state infrastructure."

2014: \$350,000 in first time support for a state based litigation alliance tentatively named the Goldwater Litigation Alliance (GLA), "an effort begun in large part at Bradley's behest to expand the capacity of state think tanks to include litigation within their institutional skill sets." Goldwater's Center for Constitutional Litigation (CCL) "has established itself as a leader in developing state based strategies to protect freedom against further governmental intrusion. Under the leadership and with the 'light touch' of Bradley Prize recipient Clint Bolick, it has offered advice to state think tanks that will have led to the creation of 12 similar centers, including the Bradley supported WILL... Many of them already send representatives to Bolick chaired meetings during the larger annual meetings of the Bradley supported Heritage Foundation's Resource Bank and the also Bradley supported SPN."

As of 2014, Goldwater had six attorneys on staff including CCL. The grant proposal notes their work on 12 pending cases. The GLA will research and identify which states have the greatest potential to "advance state constitutional law." Through GLA, CCL would train and mentor attorneys to lead or staff existing or newly created legal centers — "with an intensive 'litigation boot camp' for interested conscripts. GLA will provide intellectual leadership, as well, making a robust effort to teach others about key constitutional clauses, case law, and opportunities to make headway. On issues with which CCL has particular expertise, GLA will allow it to partner even more closely with groups that either lack a legal center or have a center lacking the requisite expertise."

CCL wanted to hire three additional attorneys to litigate out of state, one state litigation coordinator, and a paralegal all for GLA. Bradley notes that state constitutions contain greater constraints on governmental power, "they thus provide good avenues for the advancement of the Bradley brothers' larger vision and their Foundation's mission."

Illinois Policy Institute (IL)

2015: \$150,000 to support a Criminal Justice Center. As of this grant, IPI has received \$170,000 from the Bradley Foundation. "IPI's Criminal Justice Center provides an important opportunity to develop meaningful policy ideas and the most meaningful messaging ways to reach a market segment where the reform message resonates most. If successful, the Center's efforts will lay a foundation to replicate elsewhere throughout the country."

Independence Institute (CO)

2016 (Barder Fund): \$250,000 to support work on state infrastructure. This grant would bring the total amount of Bradley funding to Independence Institute to **\$1,450,000 (2004-2016).** (Source: Grant History Record, 2016. Note: Grant records for recent years are not consistent or complete.)

Independence president Jon Caldara "would like to do more 'hyper localized' training of local grassroots activists around Colorado to participate more effectively in public discourse and policymaking. 'Small is the new big,' according to Caldara. Colorado has 3,600 local governments. Not only does the Left exercise its power and coercion through these governments, he and [Independence Institute] believe, but it uses them as farm teams to groom people for higher office. Local government – including its 'sub strata' of even more numerous boards, councils and commissions, whether actual or advisory – is the Left's bench. II wants to build a better bench and lays out a simple four point plan to try to do so. Its two year budget for the effort is \$400,000, all of which it is requesting from Bradley... It would coordinate its activities with American Majority, the Centennial Institute and the Leadership Program of the Rockies."

- "First, II is already compiling a database of every elected and appointed position in Jefferson County, including zoning boards, urban renewal boards, liquor boards – all of them. The database will include whether the position is elected or appointed, who currently fills it, and their terms of service, among other data points. With further funding, it would enlarge the database to include other areas."
- "Second, II wishes to conduct outreach to those in the database who it thinks would be receptive, or even semi receptive, to develop relationships that might be helpful in the near or long term future. Meetings and strategy sessions could result after enough such relationships exist."
- "Third, it would engage in active recruitment of others to participate in the project, including through the other normal tools of network building, potentially including micro targeting. This, it says, is the most labor intensive part of the effort."
- "Fourth, II and its allies would support and maintain what it hopes to be an enlarged network of these individuals."

2015: \$200,000 to support the Education Labor Project and the Energy Policy Center. The "Education Labor Project was created to support projects aimed at reducing the influence of local and state teacher unions by ending the practices of using public resources to promote their political agenda... The Project's intensive outreach to individual members of the unions has proven to be successful. Through this means II has been able to persuade many members to ask for that portion of their dues to the union given over to political work to be returned to them."

"The nation needs Colorado—the state that the eco left and EPA hold up as a model—to do its part to maintain fracking and slow down the regulatory juggernaut. In its Caldara inspired aggressive way, II's EPC is helping Colorado do this, and it's helping others do so elsewhere."

Money will also be spent to bolster "the infrastructure there (CO), usually in the context of aggressive

education reform, and including from several organizations in Denver and nearby Douglas County, Colo., which is south of Denver. These groups include the Common Sense Policy Roundtable, the Douglas County Educational Foundation, and Jeffco Students First."

John K. MacIver Institute for Public Policy (WI)

2016 (recommended): \$170,000 to support general operations. This grant would bring the total amount of Bradley funding to MacIver to \$1,250,640. According to the grant proposal record, "In the coming year, McIver plans to put its resources behind a push for a 3 percent flat income tax for Wisconsin; a change in the mandatory sentencing rules for 17 year-olds; to continue the *Raising up Wisconsin: How Minimum Wage Jobs Turned into Family Supporting Careers* series; and a study on how to cut a billion dollars from state spending. At the same time, MacIver will continue its rapid response and fact-checking of the progressive movement.

2015: \$19,640 to support a special project. This grant was to fund Brett Healy's update to The Progressive Non-Profit Movement in Wisconsin which will include information on the "Left's new infrastructure, its funding, and its leadership."

2014: \$170,000 for general operations. The Bradley grant proposal notes that MacIver is active on labor issues, supporting Gov. Walker's Act 10 and in the "education reform" arena, mentioning a report it published on "Florida's K-12 reforms that were the basis for many of the reforms debated (in 2014) ... MacIver has done a lot of work documenting the 'protestors' at the north woods mining sites... It is doubtful these stories would have been covered at all had MacIver not been present." MacIver also collaborated with David Koch's Americans for Prosperity Wisconsin on It's Working, Wisconsin.

Mackinac Center for Public Policy (MI)

2015: \$175,000 to support general operations and a mobile app project. As of this grant Mackinac has received \$1,357,500 from the Bradley Foundation. "Mackinac is among the most aggressive and, as the right to work victory shows, successful state think tanks in America. With many Bradley supported allies, Mackinac and its labor, legal, and educational efforts provide good programmatic and organizational models for the rest of the country." (Source: Grant History Document 2014, Bradley IRS 990 2014, 2015).

The Bradley funded app is called VoteSpotter, "it provides a concise, neutral, 'plain English' descriptions of specific legislative actions, in real time."

2014: \$50,000 to support general operations. "Bradley's recent support of Mack inac has been styled as for its Labor and Education Project. Mackinac would also like to use some of any continued Bradley support for its Mackinac Center Legal Foundation (MCLF), the attorneys of which do most of their work on labor and education related matters. Mackinac's director of labor policy is Vincent Vernuccio, who chairs a committee of the labor task force of the Bradley supported American Legislative Exchange Council and previously has worked at the Bradley supported Capital Research Center and Bradley supported Competitive Enterprise Institute... MCLF spent much of last year helping to defend the new right to work law, in policy and legal arguments, as well as in the larger public discourse in the state and nationally... MCLF is working with the Bradley supported

National Right to Work Legal Defense Foundation on this and several other legal matters surrounding implementation of right to work in Michigan... On education, among other things, Mackinac is analyzing mroe[sic] than 200 collective bargaining agreements (CBAs) in the state, covering some 75% of the state's public school students, to see if and if so, how, they are adhering to the teacher tenure and evaluation policy changes. The results will be an important, in depth, one state version of the larger, national study of CBAs being done by the Thomas B. Fordham Institute."

Support comes from more than 3,000 foundations, corporations and individuals. Its labor and education work has been funded by the Dow Foundation, Earhart Foundation, Herrick Foundation, and Chrysler.

Nevada Policy Research Institute (NV)

2016: (Recommended) \$25,000 to support the anti union "National Employee Freedom Week" (NEFW). This would be the Bradley Foundation's first grant to NPRI. "NEFW is basically an advertising campaign to educate workers about that which they can do with their dissatisfaction about union representation."

Oklahoma Council of Public Affairs (OCPA) Liberty Foundation (OK)

2014 - \$250,000 to support general operations. As of this grant, OCPA Liberty Foundation has received a total of \$400,000 from the Bradley Foundation. According to the Bradley grant proposal, "Last year, Bradley awarded the Liberty Foundation \$150,000 for its Competitive Federalism Project (CFP), which attempted to augment and improved state-based efforts to diffuse the influence of the federal government and impact policymaking process... The Liberty Foundation's CFP well-compliments and does not compete with IPA and SPN. SPN, in fact, also financially supports CFP. The Liberty Foundation's CFP released its major report, *Competitive Federalism: Leveraging the Constitution to Rebuild America*, early last year. With some success, it then worked to further the concept in specific states and policy contexts."

"On Medicaid in particular... the Liberty Foundation says it targeted 10 states and allied itself with state-partner think tanks in each of them. In six of these states, Medicaid expansion was rejected... In most of the 10 states and with/for its partners, the Liberty Foundation nimbly commission targeted survey research that was helpful in contributing to the discourse about expansion among the public and policymakers. This year, the Liberty Foundation wants to – arguably admirably, quite ambitiously – expand its efforts, on this issue and others... If awarded, by arrangement, this grant would again be matched anonymously by (the Allen Family Charitable Foundation).

Pacific Research Institute (CA)

2016: (Recommended) \$75,000 to support the Center for Health Care and the work of a senior fellow. This grant would bring the total amount of Bradley funding to PRI to \$1,376,000. The fellow is Wayne Winegarden, a senior fellow in business and economics. The Center, led by Sally Pipes, is expected to continue its "fight" against the Affordable Care Act. Bradley calls PRI and CHC, along with [Benjamin Rush Institute] and Galen, "one of the most influential and effective voices in the fight against the burgeoning government monopoly over health care in the country."

2015: \$75,000, \$50,000 to support the California Pension Reform Project and \$25,000 to support the Health Care Communications Strategy.

2014: \$25,000 to support its Center for Health Care (CHC) in its public education efforts. Pipes focused on the following aspects of the ACA in 2014:

- The 2.3% medical device tax
- The health insurance tax
- The Independent Payment Advisory Board (IPAB)
- The 3.8% tax on unearned income
- The excise tax on drug companies

Pipes also prepared amicus briefs in many pending lawsuits.

Pioneer Institute (MA)

2014: \$50,000 to support its distribution of its study on the impact of the Common Core State Standards. This is the first grant Bradley Foundation has made to the Pioneer Institute. "Faced with the prospect of the Common Core Initiative overwhelming its successful K 12 reform effort, the Pioneer Institute produced a series of white papers from 2010 13 in the US Department of Education's promotion of the CCSSI. These papers found the following: that under the Common Core high performing states such as Massachusetts, California, Indiana, Georgia and New Hampshire would see a significant reduction in student exposure to classic works of literature, higher level math and history and civics courses; that under the Common Core the federal government was in violation of laws prohibiting the US Department of Education from directing K 12 curricula, curricular materials, and instructional practice in the states; and that under the Common Core some \$16 billion in unfunded mandates will be placed on the states."

Pioneer planned to use the grant to publish its findings, authored by Peter Wood, President of the National Association of Scholars. "Pioneer will work with strategic partners such as Heritage, Cato, the American Principles Project and SPN and certain key attorneys general to provide testimony on the Core and to develop a public policy at the state level for the adoption of K 12 state curricular standards."

Sutherland Institute (UT)

2015 (Barder Fund): \$1.25 million to the **American Conservative Union Foundation** to work with Sutherland to create a "Family Prosperity Initiative (FPI)." "With FPI, they want to numerically and reliably measure the dynamic relationship between economic and social variables to show the impact of public politics on family health and translate that research into helpful analysis, resources, training, and support that grassroots groups and activists can use to try reversing the negative consequences of changing family structure." An FPI index report was issued in Wisconsin, New Hampshire, Rhode Island and Utah.

2014: \$15,000 to host the World Congress of Families. Bradley also funded the Howard Center for Family, Religion and Society for this annual convention, which will take place in May 2017 in Tbilsi, Georgia under the theme "Civilization at the Crossroads: The Natural Family as the Bulwark of Human Values." Bradley explains: "In the face of ever-increasing attacks by radical groups that seek to undermine the traditional family, especially in the West, the World Congress of Families represents a significant opportunity on an international scale to affirm the traditional family as the natural, fundamental and most sustainable unit of society" (HCFRS, Grant Proposal Record, 2016).

Texas Public Policy Foundation (TX)

2016: (Recommended) \$75,000 to support the Center for Fiscal Policy (CFP). This grant would bring the total amount of Bradley funding to TPPF to \$315,000. "One of nine TPPF policy centers, CFP covers issues surrounding the state budget and spending, taxes and fees, pensions, local governance, and transparency... TPPF's CFP has demonstrated its ability to encourage meaningful change during the last Texas Legislative Session, and it has an experienced and widely respected fiscal policy team. In fact, its STR Fund sales tax reform measure, which would authorize the comptroller to lower the sales tax rate temporarily, was recently accepted by ALEC as model legislation."

Thomas Jefferson Institute for Public Policy (VA)

2015: \$50,000 to support the State Energy Policy Summits. The Thomas Jefferson Institute has received a total of \$150,000 from Bradley as of this grant. "In September TJI will hold a summit meeting prior to the SPN annual meeting in Grand Rapids. Attention will be focused on Environmental Protection Agency (EPA) regulations and the free market case for offshore gas and oil exploration in Virginia, North and South Carolina, and Georgia. Discussion will also be entertained on issue of Keystone Pipeline in several Plain states."

2014: \$50,000 to support its Leadership Roundtables on Energy & Environmental Stewardship. "Planned and put on in close cooperation with the Consumer Energy Alliance (CEA), the roundtables allow state think tanks to better promote free market energy and environmental policies... During the past three years, TJI has filled what it justifiably saw as an important, unfilled niche by convening and hosting energy roundtables twice a year – one before Brady-supported Heritage Foundation's Annual Resource Bank meeting in Spring and another before the annual SPN meetings in the Fall – for conservative state think-tank leaders and policy analysts. At September's SPN meeting, about 60 people attended the roundtable."

2013: \$50,000 in first-time support for its energy roundtables.

Wisconsin Institute for Law and Liberty (WI)

2015-2016: (Barder Fund): \$1,155,355 over three years to create a "Center for Competitive Federalism" to work with others in Bradley's Wisconsin Network, including WPRI, to cast federal programs as overly burdensome to the states. Excluding the Barder funding, WILL has received a total of \$3,655,355 from the Bradley Foundation. (Source: 2015 Grant History document, 2015 Bradley IRS 990).

2015: \$500,000 to support general operations. Bradley calls WILL its MVP of the Wisconsin Network. "Nearly all of the organizations of the conservative infrastructure come to WILL for advice... In the (four) years since its inception (WILL) had made itself the indispensable partner to nearly every member of the Wisconsin Network, and has been a voice in nearly every public controversy over property rights, free speech and limited government in Wisconsin...WILL has taken the lead in the fight against the Milwaukee Street Car, sued Milwaukee County Board for open meetings violations, sued against the Kenosha Unified School Board for violating Act 10, filed an amicus brief in *McCutcheon v FEC*, filed suit against the Government Accountability Board (GAB), partnered with the National Right to Work Legal Defense Foundation to rebuff union challenges to Act 10 and represented a UWM student whose dissertation criticizing MPS was used to bar her graduation. WILL has worked with School Choice Wisconsin, Media Trackers, the MacIver Institute, American Majority and Education Action Group."

2014: \$500,000 to support general operations. WILL "has grown from 2 to 5 attorneys plus an unpaid legal fellow, MU Law School approved WILL's participation in its internship program...It is estimated that for the cost of \$1.4 million roughly \$4.3 million in legal services were provided."

Wisconsin Policy Research Institute (WI)

2015: \$375,000 to support general operations. As of this grant, WPRI has received a total of \$13,055,000 from the Bradley Foundation. Bradley's contribution is over half of WPRI's 2015 projected revenue of \$644,000. The grant funds Mike Nichols, president of WPRI, a social media intern, and projects. "WPRI's recent statewide polls on union and Right to Work again amplified by social media received a great deal of local, statewide, and national play due to its surprising revelations of the public's views on those topics."

2014: \$375,000 to support general operations and a proposal for "White Paper and Poll on Right to Work Issue." Bradley gave WPRI its founding grant in 1987 (two grants totaling \$2.4 million that year). New president Mike Nichols hoped to move WPRI into "more contemporary modes of communication and style." They brought on an intern and researcher to work toward reaching out to younger audiences. In 2014, WPRI began a study of the impacts of potential tax structures in Wisconsin, as well as an analysis of the impact of the \$6 billion in state funding spent on the UW system. WPRI questioned whether the UW system's mission was aiding with "economic development."

ASSOCIATE MEMBERS

Acton Institute (MI)

2016: (Recommended) \$150,000 to support general operations. This grant would bring the total amount of Bradley funding to the Acton Institute to \$3,132,000. Bradley mentions Acton University, the research department, and the "Poverty Cure Initiative" as endeavors worth funding.

2014: \$125,000 to support general operations. Acton Institute events that stand out to Bradley: Acton University and its "Toward a Free and Virtuous Society."

American Council of Trustees and Alumni (DC)

2016 (recommended): \$20,000 to support general operations. This grant would bring the total amount of Bradley funding to ACTA to \$1,875,813. According to the Bradley grant proposal, ACTA mobilizes alumni and trustees "as a force for higher education reform... Its work product includes publications, conferences, and consulting activities. ACTA also commissions studies on critical issues... It maintains *WhatWillTheyLearn* online college guide website... For donors, ACTA stands ready to offer guidance on insuring that intent is respected, and it publishes *The Intelligent Donors' Guide to College Giving*. For trustees, it holds training seminars on topics related to quality, affordability, and governance. ACTA also works to influence media coverage of educational issues... ACTA aims to create opportunities for returning higher education to its proper civic and intellectual purposes."

2015: \$20,000 to support general operations. Bradley declined to fund ACTA's Institute for Historical Literacy (IHL), "The IHL will conduct several surveys each year tracking changes in the knowledge of graduates. It will then encourage trustees at public universities and legislators to pursue resolutions supportive of US history graduation requirements... Declination of the IHL proposal component is recommended. In staff's view, further surveying is not necessary to ascertain the absence of serious history education at the undergraduate level. Nor, will legislative resolutions necessarily or even probably lead to the desired result.

2014: \$25,000 to support general operations. According to the grant proposal, "ACTA collaborates with the State Policy Network, NAS, FIRE (Foundation for Individual Rights in Education), and other organizations."

American Enterprise Institute (DC)

2016: (Recommended) \$100,000 to support the Education Policy Studies (EPS) program. This grant would bring the total amount of Bradley funding to AEI to \$21,792,797. "The larger, more informed conversation that AEI's education program spurs about reform in America remains necessary—as is the growing 'bench' of conservative scholars, public policymakers, and entrepreneurial practitioners who can further the reforms that it helps develop and sustain." EPS "helps further Bradley's education reform grantmaking strategy—to help create and protect competitive K 12 education marketplaces that have a wide universe of options from which parents, in Milwaukee and the U.S., can choose schools in their own communities for their own children."

2015: \$380,000 to support the Education Policy Studies program (EPS), the Foreign and Defense Policies Studies (FDPS), the work of Karlyn Bowman, and the Bradley Lecture Series. AEI's Foreign Defense Policy Studies (FDPS) was created in 1987 with Bradley funding, it investigates how "US interests can be protected and advanced" globally. "FDPS consists of four departments: Regional; Defense; Terrorism; and International Organization. It sustains the work of Gary Schmidt, Nicholas Eberstadt, Fred Kagan, John Bolton, Leon Aron, Sen. Jon Kyl, and others... Karlyn Brown analyzes public opinion; publishes AEI's Political Report and Public Opinion Studies; collects data; is a weekly columnist for Forbes.com; and directs AEI's Election Watch. Bowman also manages the Bradley lecture series."

2014: \$300,000 \$250,000 to support Foreign Defense Policy Studies (FDPS), \$25,000 to support the

work of Karlyn Bowman and \$25,000 for the Bradley lectures.

2013: \$300,000 \$250,000 support Foreign Defense Policy Studies (FDPS), \$25,000 to support the work of Karlyn Brown and \$25,000 for the Bradley Lectures.

American Legislative Exchange Council (VA)

2016: (Recommended): \$200,000 to support a comprehensive communications infrastructure to help ALEC respond to the citizen campaigning that resulted in over a hundred corporations cutting ties with ALEC in recent years. If distributed, this grant will bring the total Bradley has contributed to ALEC up to \$1,323,000. In addition to continuing to fund the activities described below in 2015, Bradley will be funding ALEC's work on communications with CrowdSkout. "CrowdSkout allows ALEC to collect virtually all data points and contacts across every one of its websites and every social media interaction, however minimal, for analysis and potential future usage. The larger plan also has an important component for aggressive opposition research, which has yielded many beneficial outcomes—including to Strassel for her helpful book, among others."

2015: \$350,000 to create a comprehensive communications infrastructure and to support the Center for State Fiscal Reform (CSFR). ALEC's "beefed up" communications infrastructure would "redesign its website," "deploy social media," and "create more dynamic website and social media content." This is a response to the "aggressive" left who attacked ALEC for its "effectiveness" with legislators. "Bradley helped create CSFR to better equip ALEC to fill a void in information and analysis for state legislators on a crucial set of policy issues. The Center for State Fiscal Reform provides state policymakers and groups across the country with fiscal analysis and research helpful in confronting current economic challenges, improving their state's economic outlook, and stimulating job creation. Led by economist Jonathan Williams, the Center annually releases the publication Rich States, Poor States."

2014: \$100,000 grant in support of the work of its Center for State Fiscal Reform. In 2014, the Center undertook expanded research and more publications, for example, it launched its first edition of "The State Tax Cut Roundup." In 2015 the Center studied the relationship between state taxes and capital income, capital gains, dividends and estates, and charitable giving. Bradley notes that a case in New Jersey would be studied, looking at their "millionaires' tax" to see if that tax decreases charitable giving.

2013: \$100,000 to support the Center for State Fiscal Reform. In 2014 ALEC's Center for State Fiscal Reform built on research developed for *Rich States, Poor States.* The research agenda covered the following topics: "state solutions for government pension reform; a tax cronyism project and an updated state budget reform toolkit."

Americans for Prosperity Foundation (VA)

2015: \$275,000 to support two projects. The grant was used to support the Bridge to Wellbeing project and the Grassroots Leadership Academy (GLA). As of this grant, AFP received \$1,305,000 from the Bradley Foundation, including \$100,000 to open AFP's first Wisconsin field office in 2005. The Bridge to Wellbeing spun off from AFP's "Value Added Initiative" (see below).

2014: \$100,000 to support the "Value Added Events Initiative." "The Initiative is designed to contact people who have disengaged in terms of exercise of their citizenship. The project consists of putting on a series of community events in which one way or another emphasize the democratic principles and value with a special emphasis on the value of economic freedom. Target audiences include mothers, millennials individuals preparing to enter the workforce, small business owners and senior citizens. Programs and activities for each of those audiences will be tailored in such a fashion so as to equip members of those audiences with the tools they need to become more self sufficient, self reliant and free of government support programs."

The Initiative began in 2013. According to Bradley, AFP refined its target audience and goals based on focus group testing, polling and follow up surveys. In 2015 the Initiative primarily targeted women aged 33-55, a key voting demographic in the 2016 election. "Essentially, AFPF has gleaned from last year's programs that women in this age group were most aligned with economic values most closely associated with its understanding of economic freedom... It is expected that the events for women, as well as millennials and seniors, will be held in Arizona, Michigan, Ohio, Texas and Virginia...One year ago, AFPF initiated a project to reach outside the already engaged base of active citizens by trying to identify and involve the 'disengaged middle' in the policy process. The first year's work helped AFP refine both the formula it established to accomplish its purpose and the audiences it hoped to reach. Last year's work told them what type of events worked and provided a clear outline of need for the next twelve months – women ages 33-55 and millennials."

Americans for Tax Reform Foundation (DC)

2016: (Recommended) \$125,000 to support general operations. This grant would bring the total amount of Bradley funding to ATR to \$1,072,500 from the Bradley Foundation. "In 2016, ATRF will concentrate on building in numbers and quality the leadership of its national coalition." Norquist also planned to host two "Coalition Leaders Retreats" for the first time in 2016.

2015: \$100,000 to support general operations.

2014: \$100,000 to support general operations.

America's Future Foundation (DC)

2015: \$20,000 to support general operations. As of this grant, AFF has received \$40,000 from the Bradley Foundation. "AFF provides networking and professional development opportunities for young conservatives and libertarians... In 2016, Milwaukee will be the site of yet another of its many chapters."

2014: \$10,000 grant to support general operations. "Last year it hosted a total 104 programs... usually during 'happy hour' – for chapters in 14 cities that collectively reached more than 8,000 attendees. It is working on starting a chapter in Milwaukee." Executive Director Roger Custer came to AFF from the Young America's Foundation.

Association of American Educators Foundation (VA)

2014 - \$200,000 to support program activities in Wisconsin. As of this grant AAEF has received \$1,770,000 from the Bradley Foundation. According to the grant proposal document, "The Association of American Educators (AAE) is the largest non-union educators' organization in the country... The AAE alternative has become more attractive, given the escalation of NEA and AFT union dues over the past eight years. Typical union dues range between \$700 to \$1,000 per year. The two unions annually collect a total of approximately \$1.3 billion in dues and agency fees. For every individual member AAE gains, the NEA and AFT lose some \$600... In contrast to the NEA and AFT, however, AAE does not take positions on political issues and it does not fund other organizations that take, and act on, political positions. With previous Bradley support, AAE hired a Wisconsin executive director, Kristi Lacroix, a former teacher... After she stood up for Wisconsin's Act 10, her teacher job was threatened through an online movement."

"Lacroix and AAE currently have only a disappointingly-low 512 members in the state, though they say they are on track to meet its goal of 1,000 by the end of the year. With the final legality of Act 10 contemplated later this year, AAE hopes its 2014-15 recruiting season could be a tipping point for its growth in Wisconsin. The NEA and AFT have already been substantially weakened in Wisconsin by Act 10. AAE thinks its well-positioned to help further weaken the unions, and their political goals. AAE members or allies have cooperated with, including helping to provide actual clients for the Bradley-supported Wisconsin Institute for Law Liberty, in its work on Act 10 and related cases... AAE and Lacroix have admirably struggled, in the face of severe challenges, to increase that number and decrease the unions' hold on teachers' money, and thus their power."

Atlas Network (DC)

2015: \$25,000 to support the Mont Pelerin Society (MPS). As of this grant, Atlas has received \$130,000 from the Bradley Foundation. The grant was used by Atlas to host the MPS conference in 2016.

Benjamin Rush Institute (CA)

2016: (Recommended) \$35,000 to support general operations. This grant would bring the total amount of Bradley funding to BRI to \$105,000. BRI is modeled, "like several other Bradley supported organizations," after the Federalist Society "which cooperated with (Sally) Pipes during its creation. BRI is generally seeking to do for medical students, medical school faculty members and practicing doctors that which the Federalist Society has done for law students." Bradley notes that BRI is well poised to join other Bradley supported groups "as one of the most influential and effective voices in the fight against the burgeoning government monopoly over health care in the country." Its two major programs are its Lecture Series and Debate Series hosted on medical school campuses.

2015: \$30,000 to support general operations. The grant supported work to bring an "intellectual revolution" to medical school campuses across the nation and to get future practitioners involved in policy debates.

2014: \$40,000 to support general operations. In 2014, BRI was in the process of adding 9 campuses to its already 18.

Capital Research Center (DC)

2016: \$115,000 to create an "Online Encyclopedia of the Left." This grant would bring the total amount of Bradley funding to CRC to \$2,543,320. According to the grant proposal, "Under (new president Scott) Walter's direction, CRC is developing a new signature project: an online encyclopedia of the Left. This will be a comprehensive, wiki-style resource that provides in-depth profiles of left-of-center individuals and organizations based on the model of the Center for Media and Democracy's website SourceWatch.org... Due to its highly effective search-engine optimization, SourceWatch's unflattering portraits of conservative groups and individuals are more likely to be chosen by online researchers using websites like Google. SourceWatch boasts over six million new viewers each year, allowing it to play an influential role in negatively branding center-right organizations and individuals. CRC plans to take a page out of SourceWatch's play book by ensuring that its new, wiki-style encyclopedia of the Left is thorough, regularly updated, and written in a manner that's accurate and measured in order to attract and retain a large audience."

"The website will be constructed in partnership with Berman and Company, and CRC is collaborating with the American Legislative Exchange Council and the Heartland Institute to make use of their data as it builds the new website's profile list. In addition, CRC will grant wiki-editing privileges to a variety of conservative think tanks, and it plans to offer them incentives in the form of micro-grants to help build and maintain its database. These externally sourced contributions will be reviewed and revised as necessary by CRC's editorial staff to ensure the quality of the website's content. The website will also include subsections designed to highlight the activities of specific clusters of organizations such as anti-ALEC groups and those associated with Democracy Alliance... SourceWatch is a widely-used resource that significantly influences public opinion regarding the activities of center-right groups and individuals. While there are a number of conservative resources that profile organizations and individuals of the Left... CRD will build upon and compliment their efforts, adding value through its more comprehensive coverage, superior search engine optimization, and wiki-style format. With CRC's renewed vigor under the leadership of its new president, as well as its 30 years of experience tracking the activities of groups and individuals on the Left, CRC is poised to succeed with this ambitious project"

2015: \$150,000 to support general operations (\$85,000), a communications upgrade (\$25,000) and *Philanthropy Daily* (\$40,000). According to the grant proposal, "CRC publishes four monthly newsletters – *Foundation Watch, Organization Trends, Labor Watch,* and *Green Watch...* They would also like to completely upgrade CRC's basic donor and communications database software to maximize its technical capacity to raise funds, market itself and streamline its administration of development and accounting. It is actively comparing possible replacement systems to identify which one would best increase its capacity to produce in-house mass email communications to donors and journalists, track existing donors, upgrade its online giving portal, and prospect for new donors and media contacts... As well, CRC floats the idea of trying to offer training and follow-up research and publication assistance to as many as five state think tanks, so they can dissect the leading donors and pressure groups behind their own respective states' left-wing networks (and perform 'reverse opposition research' on themselves, which can be helpful). The idea's principle component seems to be allowing the think tanks to use CRC's costly access to Guidestar, FoundationSearch and LexisNexis. It would also include helping them to interpret IRS Form 990s... The increasingly influential impact of organizations supported by tax-exempt charitable donations is worthy of more attention. CRC pays

this attention, and works hard to get others to do so, too... At this time, staff recommends declining to separately support CRC's proposed training of state think tanks in 'opposition research.' Bradley's(sic) is already substantially investing in projects with similar components done by others elsewhere – most prominently including North Carolina's model 'Mapping the Left' effort, which will likely be easily replicable, and the Interstate Policy Alliance.

"At Bradley's behest, Walter and CRC are currently helping to manage a review of the nature and quality of eight selected conservative state infrastructures by Mike Saltsman and Sarah Longwell of the Employment Policies Institute Foundation's Interstate Policy Alliance to better inform Barder (Fund) investments in the area. For several years CRC has also been the (c)(3) supporter of *Philanthropy Daily*... (it) features original content from its editorial staff and contributors, who include CRC's Walter, and offers a selective and intelligent aggregation service that collects on a daily basis the best of what is being thought, written, and said about the charitable sector."

2015 (Barder Fund): \$25,000 for a report on conservative state infrastructures. "(Bradley) Staff has conducted an internal evaluation of the quality and promise of states' existing infrastructures to better inform its grantmaking in the area moving forward – concluding that eight states warrant further, more in-depth review. Staff thus recommends a separate, \$25,000 grant to the Capital Research Center for a report on any potential grantmaking opportunities in these states by the executive director of the Interstate Policy Alliance."

2014: \$85,000 to support general operations. "This year, CRC will also release a newly updated and expanded addition of *The Great Philanthropists and the Problem of 'Donor Intent'*, by conservative writer Martin Moorse Wooster, and a new version of *Classical Education: The Movement Sweeping America*, by CiRCE Institute president Andrew Kern.

Cato Institute (DC)

2015: \$325,000 to support the Center for Monetary and Financial Alternatives and to support a religious freedom conference. Bradley funds helped launch the Center, as of this grant Cato has received \$2,547,500 from the Bradley Foundation. "Over the past several years the Federal Reserve's unchecked expansion has advanced unwise monetary and regulatory policies that pose a significant threat to the long term economic well being of the United States. Cato's Center for Monetary and Financial Alternatives has launched an intellectual and practical policy roadmap for the creation of a free market monetary and financial system."

On the conference: "Cato would like to hold a half day conference on religious freedom, as the first steps toward other, larger efforts. It would feature three panels—one on religious freedom and toleration as a defining quality of the American experience, a second on religious freedom as a constant battleground in the context of school choice in particular, and a third on the social and political frictions that inevitably arise when compulsory public accommodation laws are hoisted onto the religiously observant."

2014: \$250,000 to support the establishment of the Center for Monetary and Financial Studies. "On the advent of the 100th anniversary of the Federal Reserve the Cato Institute proposes to launch a Center for Monetary and Fiscal Studies. In this Initiative Cato hopes to accomplish the following: create an integrated network of scholars who support a market based monetary and fiscal regime;

develop a coordinated effort to evaluate and communicate the Federal Reserve's performance relative to free market alternatives to fiat money and heavily regulated financials systems; and use research, publications and electronic media to persuade opinion leaders that there are serious risks currently in the way we do our central banking and regulate financial markets; partner with the Economics Department of George Mason University to develop future PHDs who understand and advocate a free market monetary system; develop a formal transition plan to move from a government controlled central banking; and financial system to a free market system."

Centennial Institute (CO)

2016 (Barder Fund Recommended): \$75,000 for the Institute's Western Conservative Summit." This grant would bring the total amount of funding to the Centennial Institute to **\$175,000**. The summit includes Citizen Action Workshops and cover topics ranging from national defense, the threat of ISIS, immigration, economic freedom, cultural reform, education reform, and life and marriage issues, among others.

2015 (to Colorado Christian University): \$50,000 for Centennial's 2015 Western Conservative Summit.

2014 (to Colorado Christian University): \$50,000 for Centennial's 2014 Western Conservative Summit.

Center for Competitive Politics (VA)

2016: (Recommended) \$125,000 to support general operations (litigation, research and public education activities). This grant would bring the total amount of Bradley funding to CCP to \$640,000. The grant will be used by CCP to fight those calling for greater disclosure rules "to chill speech," part of a national effort to allow campaign finance donors to hide their identities.

2015: \$100,000 to support general operations.

2014: \$75,000 to support general operations. Key factors in CCP's selection of cases, in addition to the existence of a favorable plaintiff, are as follows: "the probabilities of winning and anticipated cost and resource allocation; the impact of victory on the legal landscape and campaign finance law generally; opportunities to publicize favorably deregulation through litigation; and the potential of a favorable decision to impact positively legislature incentives to deregulate... Litigation in 2014 and beyond focuses on draconian disclosure laws to harass groups through the reporting process resulting from the *Citizens United* decision. Recent enactment of disclosure laws in Delaware and Utah present strong vehicles for constitutional challenges. CCP will also be studying options to seek judicial review of current IRS practices regarding political activity by nonprofits... CCP increased attention to the increasingly worrisome donor disclosure legislative initiatives across the country especially aimed at non profits, will be at most a timely and valuable contribution to ensuring the protection of free speech."

Center for Education Reform (DC)

2015: \$30,000 to support general operations. As of this grant, CER has received \$1,101,860 from the

Bradley Foundation. "It is most likely that CER's most significant contribution will be in counseling charter school advocates in key states on what works in terms of policy change to expand the number of charter school in key states on what works in terms of policy change to expand the number of charter schools throughout the country and how to manage regulatory problems in the case of start ups."

2014: \$20,000 to support general operations. Bradley notes CER's two priorities in 2015: Advocate effectively and support the enactment of new choices in education, and develop and engage new participants and leaders in the movement. "To that end CER will organize state level institutes to educate local stakeholders on how best to bring successful charter school models to scale, build strategic alliances with like minded organizations, policymakers and the media in targeted states to secure choice expanding policy objectives and work to ensure that growth of school choice and charters reach middle class and rural families. CER will also increase the distribution and use of its e properties including the *Parent Power Index, Education Reform University, Educational Fifty and the Media Bullpen."*

Competitive Enterprise Institute (DC)

2015: \$200,000 to support general operations and litigation. Emphasis of work will be on energy and the environment. As of this grant, CEI has received \$2,130,040 from the Bradley Foundation. CEI's Center for Energy and the Environment is "working closely with Bradley supported conservative think tanks and the Bradley supported American Legislative Exchange Council (ALEC) on public education about energy and the environment." CEI's "work on energy and the environment in particular is helping to expose and cut back onerous federal regulations that choke economic growth and prosperity." CEI's litigation agenda "includes a reinvigorated challenge to Dodd Frank Wall Street Reform and Consumer Protection Act and other cases in areas ranging from government transparency to climate science."

2014: \$150,000 to support general operations and litigation. The grant request notes that the support of general operations is "with an emphasis on its work on energy and environment. This grant is separate and apart from that for CEI's litigation efforts... Among other things, (CEI's) Center for Energy and Environment is also working closely with Bradley supported conservative state think tanks and the Bradley supported American Legislative Exchange Council on public education about the likely economic and other effects of the proposed XL pipeline and the repeal of renewable energy standards in Kansas, Ohio and North Carolina. It aggressively used the Freedom of Information Act process to expose the collusion between officials of the U.S. Environmental Protection Agency and green and global warming alarmist groups. As well, including their attempt to rely on the federal Endangered Species Act to stymie energy development." CEI's litigation program included challenges to Dodd Frank, the CPA and the Affordable Care Act, which Bradley called "ambitiously creative."

2013: \$200,000 to support general operations and Dodd Frank Litigation. "In 2014 CEI will expand its reach in the areas of energy, environment, labor and finance." CEI was working to "expose" President Obama's "war on coal" and efforts to build a carbon tax. CEI also focused on public sector collective bargaining and its Center for Advancing Capitalism advocates for economic policies "compatible" with "liberty, security and fairness...A moral case for capitalism will be promoted through the Center's narrative on the relationship between labor and finance." CEI filed a challenge to Dodd Frank in 2012

with the 60 Plus Association and State National Bank of Big Spring, Texas. CEI wants to expand its Strategic Litigation Program, currently (2013) it supports 6 businesses and individuals who have challenged the ACA's mandate and it uses FOIA's to "expose" the EPA, and has other local and state court suits related to global warming. The two year budget for the Dodd Frank litigation was \$2.5 million, most of which spent on the retained outside counsel.

Donors Trust (VA)

As of 2015, the Bradley Foundation has funneled **\$3,199,292** to various organizations through Donors Trust, a donor advised fund that adds an extra layer of anonymity in order to conceal the true source of funding.

2015: \$30,000 to support the general operations of **Talent Market**. Talent Market matches individuals with right wing nonprofits. "Talent Market is a wholly owned entity of DonorsTrust and is funded solely through direct contributions from individuals, organizations, foundations, and corporations...In a space of five years' time it has provided free market nonprofits with information, personnel, and training expertise at no charge, all in an effort to develop a critical mass of well staffed and well run free market organizations available to engage in the public debate of ideas and formation of public policies that once enacted can sustain and nurture America's fundamental principles and values."

2015: \$100,000 to support Philanthropy Roundtable's Independence Project. The Independence Project is a new endeavor of the Philanthropy Roundtable "to challenge the Veterans public bureaucracy by testing new flexible private alternatives."

2014: \$100,000 to support the Project on Fair Representation (PFR), "which requests an unspecified amount to finance at least three class action lawsuits challenging affirmative action policies at highly competitive public and private colleges and universities, perhaps including the University of Wisconsin." PFR's predecessor was the Campaign for Color Blind America (CCBA). Bradley supported PFR with a grant of \$100,000 in 2012 for *Fisher v UT* and *Shelby County v. Holder*. PFR was seeking help from attorneys at DC's Wiley Rein law firm to identify more opportunities to strike down affirmative action. Bradley noted in 2014 that three likely targets were UW Madison, UNC Chapel Hill and Harvard. PFR noted a desire to file the suits within weeks or day of each other, aiming for the Spring of 2015. PFR has raised \$1.5 million from the Searle Freedom Trust.

2013: \$20,000 to support a project in Pennsylvania by the Commonwealth Foundation, American Majority and Media Trackers. The three groups worked together to create a permanent Pennsylvania infrastructure that mimics Wisconsin's, "Bradley already supports both American Majority's and Media Trackers' work in Wisconsin. Commonwealth is a member of the Bradley supported Interstate Policy Alliance (IPA) and State Policy Network (SPN)."

Their first collective project was "educating" legislators on the effect of government unions on public policy and economic growth. "The context for this project includes the fact that reforms that might be proposed by Gov. Tom Corbett later this year or early next to alter the way in which government unions in state collect dues and PAC contributions from their members through automatic withholding... To the effort, according to the organizations' jointly submitted request, Commonwealth

brings 'intellectual ammunition,' American Majority brings candidate recruitment and training and Media Trackers brings 'opposition research.' Other organizations, including some 501(c)(3) groups, are also part of the effort. SPN is offering public relations support for the project as part of its larger campaign to better 'brand' freedom." The overall budget for the larger infrastructure project was \$5.3 million, of which \$3 million was raised by in state donors. Bradley recommended the \$20,000 "to supplement already existing, albeit indirect support of Commonwealth through IPA and SPN... Given Commonwealth's history, the potential national importance of Pennsylvania as a place for policy to pivot and the groups' desire to learn from the experience of those who helped further reform in Wisconsin."

Federalist Society for Law and Public Policy Studies (DC)

2016 (recommended): \$325,000 to support general operations. This grant would bring the total amount of Bradley funding to the Federalist Society to \$7,555,000. According to the grant proposal, "Its new State Attorneys General Project complementarily sponsors online publications, events, and online programs to explore the role of state attorneys general and promoting discussion about their proper roles with respect to subject areas like consumer protect and public safety. And its even newer Executive Branch Review Project tracks and conducts public education about the current federal Administration's (Obama) use of executive orders and regulations to implement its policy preferences when they are politically untenable to Congress."

"The Federalist Society retains CRC Public Relations... that assists many of its best professors, lawyers, and friendly public-policy experts in media training and placement. With help from CRC and building upon what it justifiably sees as the success its State Supreme Courts project's selective placement of role of top state courts in the public discourse, the Society's new SCOTUS Project is seeking to place the role of the Supreme Court of the United States closer to the center of discussions and debates. Last year, in addition to its Article I Project, the Society also started a Law and Innovation Project — which is examining over-regulation of the economy and the effects that over-regulation has on innovation, productivity, and ultimately the American Dream... As recognized by its founders' receipt of the Bradley Prize, the Federalist Society has successfully changed the legal culture in America."

2015: \$325,000 to support general operations.

2014: \$325,000 to support general operations and the SCOTUS Project. According to the grant proposal, the SCOTUS Project, "with help from CRC will: Determine how to communicate with the public about the court; Establish a dedicated communications infrastructure to do so; Credential and deploy the infrastructure; and Leverage and create 'media inflection points.' The Supreme Court hangs in the balance by one vote on nearly every major issue of economic, social, and political importance, and the next president will almost certainly have a rare and unique opportunity to determine this balance for decades to come. While many have wanted to role of the Court to be a big issue during presidential campaigns, it has rarely, if ever, been one. The Society may have a better chance than some if these others to make it."

Foundation for Economic Education (GA)

2015: \$40,000 to support general operations. This is the Bradley Foundation's first grant to this organization. Interestingly, Bradley declined requests for funding from this group 13 times previously

and decided to give the organization this time around because they are engaging better with youths.

Foundation for Excellence in Education (FL)

2015: \$35,000 to support general operations. As of this grant, FEE has received a total of \$470,000 from the Bradley Foundation. "FEE is an excellent connection point for Bradley with respect to organizations working on reform and funding partners dedicated to the changing way K 12 education is delivered, increasing parent involvement, and attaining higher levels of student achievement in the classroom."

2014: \$25,000 to support "Digital Learning Now!" Bradley describes some of the measures Jeb Bush, FEE founder and chairman, implemented as Governor of Florida, "many ideas fostered and furthered by Bradley and its grantees and allies." This includes: "vouchers; charter schools; corporate tax credits; 'disruptively innovative technological advances in the online delivery of education'; data driven accountability measures; and taking on teachers' unions if and when necessary (so, often)." Bush has supported and defended Common Core. "FEE and Bush have been respectful of Bradley, including by soliciting its input on education reform measures generally and how he and it can best foment support of them elsewhere specifically." Digital Learning Now! is FEE's campaign to advance "digital learning", it has developed an A F scale for how states meet 72 metrics that measure the digital transformation of education. "Some of its officials have helped Bradley in surveying the digital learning policy landscape." Chiefs for Change is a coalition of 8 state school chiefs and leaders who are sympathetic to education reform. "The Bradley supported State Human Services Secretaries' Innovation Group and Center for Energy Innovation and Independence group of state attorneys general are both modeled on Chief for Change."

Franklin Center for Government and Public Integrity (VA)

2016: (Recommended) \$90,000 to support Wisconsin Watchdog. With this grant, the Franklin Center will have received \$885,500 from the Bradley Foundation. "... Because Wisconsin Watchdog is so effective and such a valuable partner in the state's conservative infrastructure, staff believes it is worthwhile to support the local office, even as it watches the national office closely, and with some skepticism. With luck, Wisconsin might be a model for the organization's future."

2015: \$140,000 to support the Thomas L. Rhodes Journalism Fellowship at *National Review* and to support Wisconsin Watchdog. With Bradley funding in 2011, the *National Review* created an investigative journalism fellowship to honor Dusty Rhodes. The fellowship is available to a young journalist who has shown expertise in writing on economic policy. The recipient is chosen by the editors of *National Review* and writes for the magazine and website. The Rhodes Fellowship, based off of the *National Review*'s William F. Buckley Fellowship in political journalism, also contributes to Watchdog. This grant will support Jill Melchior to stay on as a Rhodes Fellow for a second year. The grant for Wisconsin Watchdog will support reporting.

2014: \$125,000 to support the Wisconsin Reporter and the Thomas L. Rhodes Journalism Fellowship at *National Review*. Wisconsin Reporter, now "Wisconsin Watchdog", is a Madison based media site specializing in state and local government. "Franklin Center nationally has focuses on penetrating small and medium sized media markets with an emphasis on local stories that have national

implications... Wisconsin Reporter has become the leading news outlet for coverage of Wisconsin's John Doe investigations. With close ties to insiders in the Doe, and a knack for covering the key elements of the story that had been missed elsewhere in the media, the 90 plus [now 386] Doe stories..."

Wisconsin Reporter proposed a reporting position dedicated to Milwaukee education, based off of Franklin's Philadelphia model. "Since Wisconsin is a leader in education reform, its stories have the potential to affect national understanding of education problems and reform options... Since the Foundation stopped funding for this project in 2013, new leadership has dramatically shifted the quality and focus of WR's reporting. A series of conversations with the new national Director of Journalism at Franklin Center has restored staff confidence in the capabilities and prospects for Wisconsin Reporter, and the past year's news stories have earned new respect for the organization."

Free to Choose Network (PA)

2015: \$100,000 to support The Power to be Free media project. As of this grant, FTCN has received \$357,000 from the Bradley Foundation. "This project considers the role of the military in a free society."

FreedomWorks Foundation (DC)

2015: \$50,000 to support public education about the administrative state and regulations. As of this grant, FreedomWorks has received \$790,000 from the Bradley Foundation. Bradley staff recommended \$50,000 in 2015 for its SWAT (Stop Washington's Abuse of Taxpayers) project. It's "Action Center will mobilize thousands of grassroots activists to become aware of and fight the administrative state. It will use the advanced technology with which it is already so familiar in 'real time,' encouraging the filing of comments online with agencies if and when warranted."

2013: \$100,000 (Recommended) to support general operations. "Bradley has provided support for FreedomWorks' program activities since 2004. It has done so valuing the strength of its work in organizing a network of grassroots volunteers to take a leading role in the public debates on economic policy and the role of government in a free society. With others, FreedomWorks has effectively nurtured the Tea Party movement."

"FreedomWorks has recruited a massive network of activists online – including, it says, 3.5 million Facebook fans, 1.4 million e-mail subscribers, 488,000 uniqure website visitors each month, more that 78,000 Twitter followers, and an allied network of hundreds of bloggers."

Friedman Foundation for Educational Choice (renamed EdChoice) (IN)

2015: \$15,000 to support the Parent Organizer Media Training program. As of this grant, EdChoice has received \$61,250 from the Bradley Foundation. Training sessions bring together leaders from school reform organizations across the country. It focuses on "what works for organizing low income parents, how to start grassroots campaigns, how to get the most out of social media, and how to develop diversity amongst advocates."

Fund for American Studies (DC)

2015: \$80,000 to support academic programs and journalism fellowships at the Institute on Political Journalism (IPJ), the Legal Studies Institute (LSI), and the Robert Novak Journalism Fellowship Program. As of this grant FAS has received a total of \$1,475,000 from the Bradley Foundation. "The two institutes are accredited by George Mason and collectively serve more than 200 students each year... IPJ is conducted as both a semester long and summer institute, it includes classroom work, lectures and internships at media organizations... LSI is a summer course on the Founding for first and second year law students." Content for the course is arranged by the Federalist Society as well as guest lecturers and panels. "Its Board of Visitors, including Ed Meese, assists students secure positions with law firms, courts and nonprofits."

2014: \$80,000 \$40,000 to support the Institute on Political Journalism (IPJ) and the Legal Studies Institute (LSI) and \$40,000 for the Robert Novak Journalism Fellowship Program (JFP).

Galen Institute (VA)

2016: (Recommended) \$150,000 to support a fellowship for Dr. Davis and a special project. This grant would bring the total amount of Bradley funding to Galen to \$1,115,000. "The Galen Institute proposes to undertake a special project in which it would undertake a study of a few specially identified top medical practices to gather data and develop policy and regulatory changes that will be needed for private practices to survive going forward. In collaboration with, and under the supervision of, Grace Marie Turner, Galen would bring on a practicing physician to help develop data from private practices, document the problems the Affordable Care Act causes for them, and work with Grace Marie to write and publish policy papers which would serve as road map for policy makers and opinion leaders on the policy changes necessary to save private, independent practitioners. Galen has identified Dr. William Davis to be Galen's visiting fellow for this project."

2015: \$150,000 to support general operations. Galen will meet "with Members of Congress and their staffs to develop reform ideas and testify at committee hearings about the law's changes and impact. In partnership with State Policy Network and the Institute for Policy Innovation Galen will meet with Governors and state policy decision makers." Galen also runs and maintains ObamaCareWatch.org.

2014: \$150,000 to support general operations. "Grace Marie and her colleagues have also been working hard to help explain to governors across the country to resist expanding Medicaid programs. Galen has helped them by outlining ideas and strategies to transform their Medicaid programs around the principles of competition and choice."

"Galen's reconfigured website should be of considerable help in its difficult task of building and holding a consensus amongst policy makers and the citizenry to modify ObamaCare and eventually bring about its repeal."

Heritage Foundation (DC)

2016: (Recommended) \$80,000 to support the George C. Marshall Fellows Program. This grant would bring the total amount of Bradley funding to Heritage to \$16,509,702. Funds 15 20 individuals for training for leadership positions in the defense and foreign policy establishments. The program, created in 2011, "prepares a carefully selected group of 14 18 young legislative aides and other professionals for careers in leadership positions within security and foreign policy establishments." The program includes: "an active schedule of lectures by distinguished experts on international relations, military history and military affairs; interactions between Fellows and those who serve in the military; and visits to the Gettysburg battlefield, the Army War College, the Marine Corps University and West Point."

2015: \$130,000 to support the American Perceptions Initiative and the George C. Marshall Fellows Program. The "Marshall Fellows program each year prepares a carefully selected group of 14 28 young legislative aides and other professionals for careers in leadership positions within the security and foreign policy establishments... The American Perceptions Initiative is using a broad spectrum of communications media to present the messages favored by the Initiative." They include: The Daily Signal, Facebook and Twitter, news articles, op eds, and interviews by Heritage employees.

2014: \$130,000 in support of its American Perceptions Initiative and the George C. Marshall Fellows Program. Over the past year (2013 2014) the Initiative created two new brands: "America Within" which uses "visually striking ads and emotionally charged stories... without the conservative label." "America Within creates a blind taste test for conservative policies. (It's) the result of a collaboration between Heritage, Dick Newman and the Butin Group." The second brand is the multimedia news site "The Daily Signal." The two main policy issues of the Initiative are Amnesty, immigration, border security and the Affordable Care Act.

2013: \$100,000 to support the George C. Marshall Fellows Program.

Independent Women's Forum (DC)

2016: (Recommended) \$200,000 to support the Working Women Message Kit Project. This grant would bring the total amount of Bradley funding to IWF to \$1,095,000. These communication tool kits will be distributed to women in "key networks" like SPN, ALEC, Atlas, Heritage, and others. What it calls "educational materials—talking points, visual, and easy to understand supporting data and facts—will be disseminated to women conservatives across the country. Tool kits will be created for these issue areas: economic opportunity for all women (alternative to the minimum wage, deregulation, job creation); workplace flexibility (reforming labor laws such as Fair Labor Standard Act); personal care—paid leave—savings accounts (alternative to paid leave mandate or entitlement); child center tax relief (alternative to government daycare subsidies); equal pay for equal work (alternative to Paycheck Fairness Act and government Standardization of Compensation); affordability and control (tax reform and spending reform to return resources to women and families rather than more government waste.)"

2015: \$225,000 to support Working for Women Policy Project and general operations. "IWF's Working for Women's Policy Project will organize a high profile working group of economists and

policy analysts to develop specific policy proposals on key issues that appeal to America women." The *Wall Street* Journal's Kimberly Strassel is listed as a likely leader of the project.

2014: \$50,000 to support general operations. In 2014 IWF's top priorities were healthcare, "educating" the public on the ACA and combatting notion that women benefit from more government spending; economic opportunity, educating women on how government policies "impede economic opportunity" with an emphasis on tax and regulation; budget issues; and energy, "focusing on alerting women to the fact that sound science does not support the alarmist predictions on energy and environment."

Institute for Humane Studies (VA)

2015: \$30,000 to support general operations. As of this grant, IHS has received \$425,000 from the Bradley Foundation. "Humane Studies joins with the Intercollegiate Studies Institute, Institute for Responsible Citizenship, and Fund for American Studies to compensate for the widespread neglect of higher education to fulfill its mission. The role it plays in nurturing the intellectual talent was noted by Professor Bradley Smith when he received a 2010 Bradley Prize; in his remarks, he observed: 'Special thanks must go to IHS, which helped to finance my legal education and without whose encouragement I would probably not have entered academia.'"

2014: \$30,000 to support general operations. "Several years ago, IHS undertook focused efforts to help those of its alumni with PHDs secure academic positions. Building on its successes in doing so, it soon thereafter launched the Find Scholars project specifically to create a community of its 10,000 affiliated faculty members and other interested parties." Find Scholars sponsors networking events, provides lists of scholars to donors interested in funding programs, using PR capacity to publish and promote scholars work and referring policy scholars to lawmakers seeking testimony.

2013: \$25,000 to support general operations.

Institute for Justice (VA)

2016: (Recommended) \$200,000 to support general operations. This grant would bring the total amount of Bradley funding to \$4,335,000. The Institute for Justice litigates First Amendment, private property, and economic liberty case in courts across the country. "IJ tells stories to judges and justices in court and in the court of public opinion—strategically combining legal, public relations, and grassroots strategies."

2015: \$200,000 to support general operations.

2014: \$175,000 to support general operations. "IJ helped formulate and successfully implement the legal strategy that upheld the constitutionality of school choice, culminating in victories first at Wisconsin's State Supreme Court and then at the U.S. Supreme Court in 2002." It has also defended school voucher programs in Indiana ("what may become the largest school choice program in the country"), Alabama, Louisiana, North Carolina, and Douglas County Colorado, and intervenor in the first education savings account program in Arizona. IJ won a case in 2013 when a state court struck down Milwaukee's cap on taxicab permits. It is representing a coalition of drivers working for Uber

and Lyft.

Institute for Truth in Accounting (now Truth in Accounting) (IL)

2016: (Recommended) \$75,000 to support the State Data Lab (SDL). This would be the Bradley Foundation's first grant to TIA. "SDL would like to further improve and expand its content and capabilities. SDL is currently working with universities and bond analysts to create a customized subscription model for its data download section, including better data manipulation and visualization capabilities." Bradley notes that the grant will complement "work on state policy and conservative state infrastructure."

Intellectual Takeout (MN)

2016: (Recommended) \$20,000 to support general operations. This would be the Bradley Foundation's first grant to ITO. "At a time when there is growing hostility to the Western canon in academia, ITO's fresh and effective approach to making classic texts relevant in contemporary political life is sorely needed."

John William Pope Center for Higher Education Policy, Now the James G. Martin Center for Academic Renewal (NC)

2014: \$29,000 to support a report on academic freedom. As of this grant, the Center received \$59,000 from the Bradley Foundation. The report was a six month project titled *Academic Freedom:* A New Look at an Evolving Issue, building on a paper the Center published in 2009 by UW Madison professor and Bradley associate Donald Downs outlining the history of academic freedom in the US and recent court cases. Bradley considered the topic of academic freedom to be overlooked and understudied.

Lucy Burns Institute (WI)

2015: \$15,000 to support the Wisconsin School Board Elections Project complementing American Majority's effort to swing school board elections in Wisconsin. As of this grant, LBI has received \$25,400 from the Bradley Foundation. "LBI plans to expand coverage of the Wisconsin school districts to be accessible to citizens for the 2015 elections."

2014: \$10,400 to support the Wisconsin School Board Election Project, LBI is creating a National School Board Elections Project aimed at identifying "personalities, issues, budgets and voting records for the largest school districts in the country." The project in Wisconsin initially targeted the state's 20 largest districts and includes investigative reports from Education Action Group (EAG). As of 2014, Ballotpedia averaged over 300,000 views a day. LBI has grown from one staffer in 2006 to 45 full and part time staff and a budget of over \$3,000,000 in 2014. 2013 income for LBI was \$3,078,000, its largest donor was DonorsTrust (\$2.6 million), \$314,000 from other foundations and \$189,000 from individual donors. Expenses were \$3,002,000.

Manhattan Institute for Policy Research (NY)

2016: (Recommended) \$475,000, \$200,000 to support general operations, \$200,000 to the Center for Energy Policy and the Environment (CEPE), and another \$75,000 to support the Future of Cities Symposia. Excluding Barder funding, this grant would bring the total amount of Bradley funding to Manhattan Institute to \$8,216,560. The grant supported a number of Manhattan endeavors including: The Center for State and Local Leadership, the publication of *City Journal*, the Center for Legal Policy, and the economic policy organization "e21." For CEPE, Bradley praised the research and writing the Center is doing and, in particular, the work of Peter Huber, Mark Mills and Robert Bryce. Bradley notes Manhattan Institute's climate program "succeeded in identifying and publicizing so many of the falsehoods that surround energy and the environment."

2015-2016: (Barder Fund): \$500,000 over two years "to identify the kinds of interventions that instill in at risk youth the virtues and character traits that favor stable families... MI proposes to commission and work with an outside evaluator to conduct a rigorous, empirical assessment of the life outcomes of participants in a limited number – likely less than five – of particular programs of well established, African American led nonprofit organizations focused on engaging disadvantage children from poor and minority communities."

2015: \$525,000 to support general operations, the Center for Energy Policy, and the Future of Cities Symposia. The Symposia is led by Ed Glaeser and "offers a modest but important opportunity for prominent urban policy scholars and leading urban thought leaders and practitioners to come together to bring fresh analysis to bear on the development of forward looking policy solutions."

Mercatus Center (VA)

2016: (Recommended) \$95,000, \$20,000 to support Adam Smith Fellowships and \$75,000 to support general operations. These grants would bring the total amount of Bradley funding to Mercatus to \$206,500. The fellowships support attendance to Hayek seminars at the Mercatus Center as well as a stipend. Friedrich Hayek is a 20th century Austrian economist who the Kochs have made famous for his economic theories, the basis for right wing free market economics. The grant will also fund research to solve public policy problems.

2015: \$50,000 to support Adam Smith Fellowships and research on state fiscal policy.

Moving Picture Institute (NY)

2015: \$35,000 to support general operations. As of this grant MPI has received \$550,000 from the Bradley Foundation. "Counterbalancing Hollywood's use of film to advance progressivism, MPI develops, produces and aggressively markets films on what freedom is and why it matters. It conducts screenwriting workshops for young filmmakers and places them in internships with high profile industry professionals... MPI's feature, television and internet films embrace themes consonant with Bradley's interests: the academy's abandonment of purpose; the failure of urban public school systems; public sector unions; UN corruption; eminent domain abuse; the heroism of American soldiers; the persecution of Christians abroad; and radical egalitarianism."

Moving Pictures Institute films have been aired on PBS, BBC, Discovery and Disney channels and are available on ITunes and Netflix. The grant proposal notes that one MPI film has received an Oscar nomination. "MPI grants fellowships to rising filmmakers involved in commercially viable films... The entertainment industry has effectively exploited the fact that film, more than other medium, shapes popular culture. Absent the corrective force of history education, Hollywood has been able to influence public attitudes. MPI plays an essential role in undermining that influence."

2014: \$35,000 to support general operations.

2013: \$35,000 to support general operations.

National Legal and Policy Center (VA)

2015: \$25,000 to support general operations. As of this grant NLPC has received \$320,000 from the Bradley Foundation. They fight compulsory union dues and union activities. Founded in 1991. It's Organized Labor Accountability Project (OLAP) fights against "compulsory union dues for political purposes" by exposing "abuses by Big Labor." The "Union Corruption Update" is its bi-weekly newsletter. According to Bradley, the group helped "expose corrupt behavior" associated with ACORN, which worked with SEIU, and it was a critic of the auto bailout which it described as a "favor" to UAW.

2014: \$10,000 to support general operations.

2013: \$10,000 to support general operations.

National Review Institute (NY)

2015: \$100,000 to support general operations. As of this grant, NRI has received \$256,000 from the Bradley Foundation. "NRI's new Regional Partnership Events program, with Bradley's encouragement, works with conservative state think tanks and others to bring smart speakers who contribute to *National Review* to new audiences with a hunger for hearing from people like them."

2014: \$100,000 to support general operations.

National Right to Work Legal Defense Foundation (VA)

2015: \$100,000 to support general operations of this anti union organization, a primary backer of anti union legislation at the state and federal level which defunds unions, to help weaken the left. As of this grant, NRTWLDF has received \$1,151,500 from the Bradley Foundation. This grant is to support this organization's "pursuit of vindicating and expanding employee rights in the face of Big Labor's infringements on them."

2014: \$75,000 to support general operations. NRTWLDF won a "resounding victory" in Washington state *Davenport v. Washington Education Association* and also won case in the Supreme Court in 2012, *Knox v SEIU*. "Bradley has always expressed a particular interest in combating coercive union power as exercised through the anti democratic 'card check' process... NRTWLDF's litigation and

other activities emphasize the same interest... With the help of attorneys from NRTWLDF and the Bradley supported Wisconsin Institute for Law & Liberty, three Wisconsin civil servants asked the Seventh Circuit Court of Appeals last year to uphold Gov. Scott Walker's public sector union reform measures in Act 10... It is also fighting union only project labor agreements and 'labor peace' ordinances."

2013: \$75,000 to support general operations. "Its 17 in house attorneys are currently litigating almost 200 cases and administrative actions in all 50 states." NRTWLDF "is trying to stop the threat of forced unionism in new employment sectors. New union targets include doctors, nurses, home care workers, graduate students, airport screeners, temp workers, charter school teachers and independent contractors."

Philanthropy Roundtable (DC)

2016: (Recommended; Listed under Communities Foundation of Texas) \$250,000 to support the Independence Project. If funded, it will bring the total money Bradley has provided to Philanthropy Roundtable to \$5,087,500. "The Philanthropy Roundtable's Independence Project aims to intervene and redirect veterans away from choosing only the disability path rather them focusing resources on helping former service members integrate into civilian life in healthy ways... They have been exposed to negative influences and poor guidance during a time of vulnerability. They choose a path of disability based on ease, apprehension about the future, and peer pressure."

2015: \$250,000 to support general operations. Philanthropy Roundtable provides the following to its supporters: "customized guidance by program experts with opportunities for strategic collaboration; annual meeting and regional events which involve for a sharing philanthropic strategies and lessons learned; publications offering the best ways to be effective in particular aspects of philanthropy; and public policy insights, strategies and tactics promoting the rights of donors and private foundations to choose how and where to spend their charitable assets."

Reason Foundation (CA)

2015: \$50,000 to support an Infrastructure Policy Project. As of this grant, Reason has received a total of \$1,242,500 from the Bradley Foundation. "Reason's infrastructure policy project will develop a set of reports that offer specific and concrete tools to solve particular infrastructure policy problems... Information derived from the research undertaken during this project will be shared with members of ALEC, the Council of State Governments, and Association Municipal Planning Organizations."

2014: \$25,000 to support its Public Sector Reform Budget Project. The project was launched in 2013 with a \$1 million grant from the Laura and John Arnold Foundation. The goal of the project is to produce "public sector pension reform," meaning pension privatization, in at least four jurisdictions within a two year span. "In terms of facilitating pension reform the Project intends to do the following: 1) conduct a two day pension reform Project for officials in 8 10 jurisdictions with the greatest potential for success; 2) provide online expert advice to policy makers engaged in pension reform efforts."

School Choice Wisconsin, Inc. (WI)

2016: (Recommended) \$290,000 to support general operations. This grant would bring the total amount of Bradley funding to SCW to \$3,720,000. SCW has provided consistent support for the Parental School Choice Initiative statewide, as well as programs in Milwaukee and Racine. "They began with a campaign to inform parents that School Choice existed. Using a list of 100,000 individuals who were likely to qualify for Choice, SCW conducted phone surveys to narrow down the list. 45,000 households received mailings about the enrollment period, directing interested families how to apply and connecting them to the Department of Public Instruction (website); they also received a robocall remind(ing) them to apply and offering SCW's toll free number for assistance. There was also a two week information(al) radio campaign in out state markets." SCW issues press releases with success stories which appear on its website and local newspapers. SCW uses targeted advertising on Facebook and operates at the grassroots level.

2015: \$290,000 to support general operations. "Probably as a result of (SCW's) efforts, applications for the Wisconsin Parental Choice Program (WPCP) exceed the State mandated enrollment caps. 3400 applications were submitted to fill only 500 slots last fall."

2014: \$290,000 to support general operations.

Steamboat Institute (CO)

2016 (Barder Fund recommended): \$50,000 to support work on state infrastructure. "Steamboat would like to expand its Speakers Series – to host or co host more events at the University of Colorado in Boulder, where it held two events last year, and elsewhere around the Rocky Mountain region. It also wants to expand its Freedom Conference, to allow more people to either attend or view its programming online."

Students for Liberty (DC)

2015: \$10,000 to support general operations. This is the first grant Bradley Foundation has made to SFL. "Only 6 years old SFL has grown from an original one group of 30 students to a US and international organization encompassing 1,369 groups... Its early on efforts to establish a viable alumni group will pay dividends in the years ahead... the group's work especially at universities in the US offers an active alternative to those conventional radical orthodoxies held by so many of our nation's students."

Tax Foundation (DC)

2016: (Recommended) \$220,000 to support the Center for State Tax Policy (CSTP), general operations, and the Tax Modeling Project. This grant would bring the total amount of Bradley funding to TF to \$880,000. The Tax Foundation is famous for Tax Freedom Day, the annual calculation of the exact day Americans have earned enough to pay off their taxes for the year. "TF provides facts and figures to undermine the politics of 'class warfare.'" TF uses tax simulation models at the federal level to argue for tax reform, conducts 10-week educational programs for Congressional staff and at the state level publishes its Business Tax Climate Index.

"TF brings authority to debates on fundamental tax reform and the question of what tax system will be most conducive to economic growth... Its CSTP is seeking to improve its effectiveness in doing so at the state level... Any support of CSTP would be of a piece with that also given by Bradley to, among others, the American Legislative Exchange Council's (ALEC) Center for State Fiscal Reform, the Americans for Tax Reform Foundation, the Interstate Policy Alliance, and the State Policy Network—with all of whom the Tax Foundation maintains a good working relationship, further development of which staff has strongly encouraged."

On its Tax Modeling Project, "TF uses its dynamic Tax and Growth model to analyze the economic consequences of tax proposals and craft more pro growth alternatives... At the state level, TF hosts monthly State Tax Working Group meetings for government, civic, and trade association representatives from all 50 states."

2015: \$70,000 to support general operations. In 2015, "TF will launch the Center for Economic Analysis to train the next generation of dynamic modelers and economists."

2014: \$50,000 to support general operations.

Think Freely Media (DC)

2016: (Recommended) \$250,000 to support a public education project. This grant would bring the total amount of Bradley funding to TFM to \$750,000. The project is called "Hark! Podcasting," and TFM wants to expand operations to reach more listeners.

2015: \$250,000 to support a public education project. "Earlier this year, Bradley gave IPI \$150,000 for a larger effort to better engage the African American community on the benefits of conservative solutions... Now, TFM would like to begin an equally big effort to better engage the Latino community."

2014: \$250,000 in first time support of its Policy Freedom Fund (PFF). This was the first grant the Bradley Foundation made to Think Freely Media. TFM was involved in three specific state policy projects: one with IPI, one with the Commonwealth Foundation in PA, and another with the Foundation for Government Accountability.

- IL: Phase I, regarding the economic and other effects of a proposed state amendment to allow a progressive state income tax, was completed in 2013, costing less than \$20,000. Phase II is underway (2014)
- PA: Regarding the effects of privatization of liquor sales, cost \$71,563. "Pennsylvania is one of two states (Utah) with a government monopoly on alcohol sales. Last year five targeted State Senators switched their votes from 'no' or 'lean no' to 'yes' when it came to a committee vote."
- Alaska: Regarding the effects on the economy and individual of enrolling in the ACA, cost \$91,680. "Of 425 privately insured in the target sample zero enrolled. As of March 2014, Alaska was 58.3% short of its targeted enrollment," ranking 43rd.

"TFM's PFF is particularly interested in ... aggregating data about 'persuadables' in the middle, not necessarily just 'selling to the base' as is already common. It will fund projects with state think tanks and allies that: a) aggressively market free enterprise and liberty to persuadables; b) on issues that have timely and perhaps geographic strategic relevance; and, c) can be proven to add value to others' existing work on those issues." Bradley indicated this was an opportunity to complement other groups in improving conservative state policy infrastructure. The \$250,000 matched Richard Uihlein's contribution.

Young America's Foundation (VA)

2015: \$65,000 to support the Bradley Award Dinner at the Reagan Ranch Center and National Journalism Center fellowships. As of this grant, YAF has received a total of \$649,700 from the Bradley Foundation. Bradley money will help fund five fellowships in investigative journalism. "YAF is making efforts to reach more students in the Midwest. These efforts have included the Milwaukee Freedom Conference held in March 2012... YAF also sponsors the annual National Conservative Student Conference."

2014: \$10,000 to support program activities. YAF will used the grant money to: a) bring Bradley prize winners to speak at the Reagan Ranch Center; b) increase the number of campus events; and, c) increase student participation in the National Journalism Center, which trains student writers.

2013: \$25,000 to support student programming, primarily for students from Wisconsin. "YAF will use award monies to identify and recruit young people from our state to become active in its programs. These would include its high school and college national and regional conferences as well as the National Journalism Center training program."