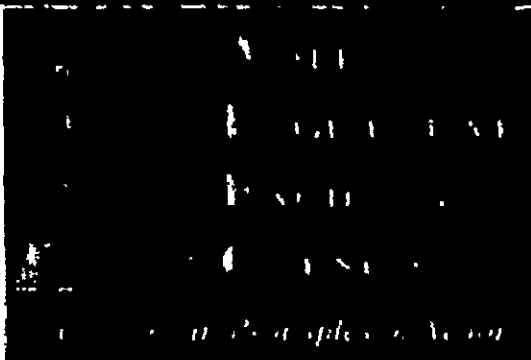


THE STATES AND THE NATION

August 18-22, 1998

Chicago



Arkansas Speaker Bobby Hogue
1998 ALEC National Chairman

Allan E. Auger
Coors Brewing Company
Private Enterprise Board Chairman

Duane Parde
ALEC Executive Director

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25TH ANNUAL MEETING

CHICAGO, IL

AUGUST 18-22, 1998

Dear ALEC Members and Friends:

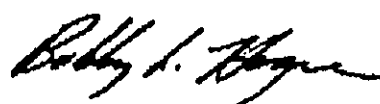
Welcome to the American Legislative Exchange Council's 25th Anniversary Annual Meeting! We convene in ALEC's founding city of Chicago to commemorate 25 years of service to state legislators.

A quarter of a century ago, a small group of state legislators who shared a common vision gathered in Chicago to establish an organization that would grow to become the largest individual membership organization of state legislators in the country. These legislators understood the fundamental principles of a democratic society — individual liberty, limited government, federalism and free markets.

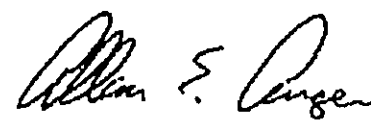
For the next five days, state, local and federal elected officials, policy experts, and private sector leaders will continue the ALEC tradition of discussing the issues challenging our states and the nation.

The Annual Meeting offers seminars and workshops focusing on timely issues and policies, but it also allows legislators and private sector representatives the opportunity to meet with one another, exchange ideas and learn about ways to improve America.

We hope you will enjoy your stay in Chicago as ALEC celebrates the vision of the America of our Founding Fathers: A Country of Fifty States...One Nation!



Bobby L. Hogue
Speaker of the House
Arkansas
1998 ALEC National Chairman



Allan Auger
Coors Brewing Company
Chairman
ALEC Private Enterprise Board

We as state legislators believe that the unique American Federal system requires close cooperation and consultation among Members of Legislatures in the several States and Members of Congress. That belief springs from a philosophical premise that nothing should be undertaken by a higher echelon of government which can be accomplished by a lower echelon, and that individual freedom demands strict limitations on the power of all levels of government.

"We further believe that state governments are vital to the continued success of our Federal Union and that the genius of our Constitution is summed up in the primacy clause which delegates residual powers to the States and to the People in those spheres not specifically delegated to the national government.

"We therefore establish the American Legislative Exchange Council ..."

ALEC Founding Charter, 1973

AMERICAN LEGISLATIVE EXCHANGE COUNCIL

MISSION STATEMENT

The American Legislative Exchange Council's mission is to advance the Jeffersonian principles of free markets, limited government, federalism and individual liberty, through a non-partisan, public-private partnership between America's state legislators and concerned members of the private sector, the federal government and the general public.

The American Legislative Exchange Council (ALEC) is the nation's largest bipartisan, individual membership association of state legislators, with nearly 3,000 members across America. Among the leadership of America's state legislatures, ALEC members have an impressive presence: 45 Speakers and Speaker Pro Tems; 29 Senate Presidents and Senate Pro Tems; 30 Senate Majority and Minority Leaders; 42 House Majority and Minority Leaders. Twelve sitting Governors are alumni of ALEC, as are 77 members of Congress.

ALEC brings the states and the nation together through conferences, seminars, publications, and its ten National Task Forces. Each provides a unique vehicle for legislators to communicate across state lines, share experiences and ideas, and work in unison with the private sector to create effective public policies.

ALEC's National Task Forces provide a forum for legislators and the private sector to discuss issues, develop policies and write model legislation. In the legislative sessions of 1996, there were 639 introductions which followed ALEC models. Of these, 132 were enacted, for a passage rate of more than 20 percent.

AMERICAN LEGISLATIVE EXCHANGE COUNCIL

25TH ANNIVERSARY ANNUAL MEETING ■ CHICAGO

August 18-22, 1998

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ALEC would like to thank the members of the Illinois Committee for their Outstanding support and generosity.

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ALEC would like to offer its appreciation to the following 1998 Annual Meeting sponsors for their generous support!

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 Koch Industries, Inc.
 Kraft Foods, Inc.
 Laidlaw Transit, Inc.
 Law Enforcement Alliance of America*

Leggett and Platt
 Liberty Mutual Insurance Co.
 Life Skills Foundation*
 Logix Solutions, Inc.*
 Lone Star Gas
 Marathon Petroleum Co.
 May Department Stores Co.
 McDonald's Corporation
 MCI Communications Corporation
 MEGA Life and Health Insurance Co.
 Merck & Co., Inc.
 Michigan Consolidated Gas Co.
 Microsoft Corporation
 Miller Brewing Co.
 Mobil Oil Corporation
 Monsanto Co.
 Motorola, Inc.
 National Association for Self-Employed
 National Association of Bail Insurance Companies
 National Association of Chain Drug Stores*
 National Association of Home Builders
 National Association of Independent Insurers*
 National Association of Industrial and Office Properties
 National Beer Wholesalers Association*
 National Business Association
 National Council for Private School Accreditation
 National Federation of Independent Business
 National Food Processors Association
 National Independent Private Schools Association
 National Multi Housing Council
 National Pork Producers Association*
 National Restaurant Association
 National Rifle Association
 National Society of Accountants
 National Soft Drink Association
 Navistar International Transportation Corporation
 Nestlé
 New Hope Foundation
 Newmont Gold Company
 NICOR, Inc.*
 Nonprescription Drug Manufacturers Association
 Northwest Natural
 NOVARTIS
 OG & E Electric Services
 Outback Steak House
 Owens Corning*
 OxyChem
 Parke-Davis
 Pennzoil Co.
 Peoples Energy Corporation*
 Pepsi-Cola/Frito-Lay
 Pfizer Inc
 Pharmaceutical Research & Manufacturers of America
 Pharmacia & Upjohn
 Philip Morris Management Corporation
 Phillips Petroleum Co.
 Procter & Gamble Fund
 Professional Bail Agents of the U.S.

Prudential Insurance Company of America
 Quaker Oats Co.
 R.J. Reynolds Tobacco Co.
 R. R. Donnelley & Sons Company*
 Rhone-Poulenc Rorer Inc.
 Robert Schalkenbach Foundation
 Rural/Metro Corporation
 Ruth & Lovett Peters Foundation
 Ryder System, Inc.
 Safety-Kleen Corporation
 Salt River Project
 Sara Lee Corporation*
 SBC Communications Inc.
 Schering-Plough Corporation
 Schwan's Sales Enterprises, Inc.
 Shell Oil Company
 Skelding, Labasky, Corry, Eastman, Hauser, Jolly, Metz
 SmithKline Beecham
 Smokeless Tobacco Council
 Solvay Pharmaceuticals
 Sony Electronics, Inc.
 Southern Company
 Sprint
 State Farm Insurance Co.
 Steel Recycling Institute
 Strategic Advocacy Group
 Sunmark Foundation
 T. Rowe Price Associates
 Tenneco*
 Tenet Healthcare Corporation
 Texaco Inc.
 Texas Blue Cross/Blue Shield*
 The Grover Hermann Foundation
 TicketMaster
 Timken Company
 Tobacco Institute
 TRW, Inc.
 U.S. English Foundation
 U.S. Generating Co.
 Unilever United States Foundation
 Union Pacific Corporation
 United Airlines*
 University of Phoenix
 UPS Foundation
 US West
 UST
 UtiliCorp United Inc.
 VALIC*
 Vencor, Inc.*
 Viad Corp
 Vincam Group, Inc.*
 Wal-Mart Stores
 Wendy's International Inc.*
 West Group
 Western Resources Inc.
 The Williams Companies, Inc.*
 Wyeth-Ayerst Laboratories
 Zeneca, Inc.

*New Members in 1998

ALEC 25th Annual Meeting

Agenda at-a-Glance

All locations are in the Hilton Hotel and Towers unless noted
 [] Indicates page number in program

Tuesday, August 18, 1998

Board of Directors Meeting 9:00^{am}-5:00^{pm}
 Registration Opens Noon -6:00^{pm}

Northwest Hall
 State Chairs Meeting 10:00^{am}-3:00^{pm}

Boulevard Room
 Task Force Chair Meeting 10:00^{am}- 3:00^{pm}

Waldorf
 "Scrap the Code Debate" [pg. 26] 5:00^{pm}- 6:00^{pm}

Continental Ballroom

U.S. House Majority Leader Dick Armey (R - Texas) and
 Congressman Billy Tauzin (R - La)

Hear a debate on scrapping the current U.S. tax code in favor of
 either a flat tax or a national sales tax

Leadership Dinner 6:30^{pm} - 10:30^{pm}

(Invitation Only) Empire Room, Palmer House Hilton Hotel

Sponsored by the Pharmaceutical Research and Manufacturers of
 America

Hospitality Suite [pg. 108] 9:00^{pm} - 1:00^{am}
 Boulevard Room A/B/C

This event is in honor of Senator Doris Karpel, ALEC Illinois
 State Chair and Illinois Host Committee Chair

Sponsored by Associated Beer Distributors of Illinois and National
 Beer Wholesalers Association

Wednesday, August 19, 1998

Registration 8:00^{am} - 6:30^{pm}

Northwest Exhibit Hall

ALEC Exhibits '98 [pg. 92] 8:00^{am} - 4:00^{pm}

Northwest Exhibit Hall

Youth Program Noon - Midnight [pg. 100]

Northeast Exhibit Hall

Pre-School Program [pg. 100] Noon - 11:00^{pm}

Williford A & Mobley

Sponsored by the Steel Recycling Institute

18 25TH ANNIVERSARY ANNUAL MEETING

Opening Luncheon [pg. 28]

Noon - 1:45^{pm}

International Ballroom

Speaker Bobby Hogue will open ALEC's 25th
 Anniversary Annual Meeting with one of America's best
 known small business entrepreneurs.

Speaker Bobby Hogue

ALEC 1998 National Chairman

Dave Thomas

Senior Chairman and Founder of Wendy's Corporation

Concurrent Workshops A 2:00^{pm} - 3:45^{pm}

A1. Rights-of-Way Fees: How Municipalities are
 Delaying Competition and Economic Development
 in the Telecommunications Marketplace
 (Continental A) [pg. 32]

A2. Disorder in the Court: Medicaid Liability
 (Continental B) [pg. 34]

A3. Retirement Security I: Pension Reform
 (Continental C) [pg. 36]

Concurrent Workshops B 4:00^{pm} - 5:45^{pm}

B1. Status of Electricity Restructuring/Deregulation
 Revolution (Continental A) [pg. 38]

B2. The Year 2000 Computer Problem (Y2K): State and
 Local Challenges (Continental B) [pg. 40]

B3. Retirement Security II: Who Will Pay for the
 Health Care Needs of Baby Boomers
 (Continental C) [pg. 42]

25th Anniversary

Opening Reception [pg. 44]

6:30^{pm} - 9:30^{pm}

Grand Ballroom

Held in the elegant and historic Grand Ballroom of the
 Hilton Hotel and Towers, ALEC's 25th Anniversary An-
 nual Meeting Opening Reception will combine the superb
 cuisine of multi-cultural Chicago with exciting entertain-
 ment.

Sponsored by Phillip Morris Management Corp.

CHICAGO 19

Hospitality Suites [pg. 108] 9:00^{pm} - 1:00^{am}

Boulevard Room

Sponsored by Chrysler Corporation

South Imperial

Sponsored by The Boeing Company

ALEC Task Force Hospitality Suite 9:30^{pm}-11:00^{pm}
[pg 44]

North Imperial

Guests will include Former Governor George Allen.

Sponsored by NICOR, Inc.

Thursday, August 20, 1998

Registration 7:00^{am}-5:00^{pm}

Northwest Exhibit Hall

Youth Program [pg. 100] 7:30^{am}-Midnight

Northeast Exhibit Hall

Pre-School Program [pg. 100] 9:00^{am}-11:00^{pm}

Williford A & Mobley

Breakfast [pg. 46]

7:30^{am}-9:15^{am}

International Ballroom

A real Chicago welcome is on hand with one of the nation's leading city chief executives and a leader of the business community.

Chicago Mayor Richard Daley

ALEC 25th Annual Meeting Host Committee

Honorary Chairman

Robert Barnett

Executive Vice President, Motorola Inc.

Arizona Senate President Brenda Burns

ALEC National Treasurer

ALEC Exhibits '98 [pg. 92] 9:00^{am}-4:00^{pm}

Northwest Exhibit Hall



Be sure to stop by Desmonds to order your tuxedo for the Thomas Jefferson Freedom Award Banquet!

Concurrent Workshops C 9:30^{am}-10:45^{am}

C1. HIV/AIDS Education: What You Can't Afford Not to Know About AIDS (*Continental A*) [pg. 48]

C2. Agriculture and Water Quality (*Continental B*) [pg. 50]

C3. Free Market Success Story: 20 Years of Airline Deregulation (*Continental C*) [pg. 52]

Concurrent Workshops D 11:00^{am}-12:30^{pm}

D1. Emerging Internet Issues (*Continental A*) [pg. 54]

D2. Constitutional Protections for Taxpayers: A Blueprint for Fiscal Restraint (*Continental B*) [pg. 56]

D3. Governing by Decree: Federalism Under Fire (*Continental C*) [pg. 58]

Lunch [pg. 60]

12:45^{pm}-2:15^{pm}

International Ballroom

The issues facing the states and the nation will be addressed by two speakers who are national leaders in both the public and private sectors.

Honorable George Allen

ALEC Thomas Jefferson Scholar and

1996 Thomas Jefferson Freedom Award

Jim Miller

Former OMB Director

Oregon Representative Carolyn Oakley

ALEC First Vice Chair

Task Force Meetings [pg. 62] 2:30^{pm}-5:30^{pm}

Health and Human Services (*Continental C*)

Tax & Fiscal Policy (*Continental A*)

Civil Justice (*Waldorf*)

Education (*Grand Ballroom*)

Commerce and Economic Development (*Boulevard A-C*)

ALEC Radiothon '98 Reception 5:00^{pm}-6:30^{pm}

North Imperial

Join some of America's leading "talkers" broadcasting live from our ALEC Annual Meeting. [pg. 65]

Evening Free for State Delegation Night

ALEC Hospitality Suites [pg. 108] 9:00^{am}-1:00^{am}
North Imperial
Sponsored by NICOR, Inc.

Friday, August 21, 1998

Registration 7:00^{am}-8:00^{am}

Northwest Exhibit Hall

Youth Program [pg. 100] 7:30^{am}-6:00^{pm}

Northeast Exhibit Hall

Pre-School Program [pg. 100] 9:00^{am}-6:00^{pm}

Williford A & Mobley

Breakfast [pg. 66]

7:30^{am}-9:15^{am}

International Ballroom

Begin the day with insights from one of America's most dynamic and innovative governors, and a representative from one of the most important industries in the nation.

Wisconsin Governor Tommy Thompson

1991 Thomas Jefferson Freedom Award

Jim Monk

President, Illinois Energy Association

Tennessee State Representative

Steve McDaniel

ALEC National Secretary

ALEC Exhibits '98 [pg. 92] 8:00^{am}-12:30^{pm}

Northwest Exhibit Hall

Concurrent Workshops E 9:30^{am}-10:45^{am}

E1. Improving Public Education:
How to Legislate Catalytic Change
(Continental A) [pg. 68]

E2. A 100 Year Perspective -- Trends in the Health of
the Nation and the Status of the Environment
(Continental B) [pg. 70]

E3. Market Discipline: Competitive Contracting in
State & Local Government (Continental C) [pg. 72]

Concurrent Workshops F 11:00^{am}-12:30^{pm}

F1. Restraint of Trade: Unilateral Trade Sanctions
(Continental A) [pg. 74]

22 25TH ANNIVERSARY ANNUAL MEETING

F2. Myths & Realities of the Global Warming Debate:
Climate Change and the Kyoto Protocol
(Continental B) [pg. 76]

F3. Financial Services Modernization for the 21st
Century (Continental C) [pg. 78]

Founder's Lunch [pg. 80]

12:45^{pm}-2:15^{pm}

International Ballroom

ALEC's founding is commemorated with the presentation of
the Pioneer Award to one of ALEC's founding members.

Congressman Henry Hyde

1998 Pioneer Award

Ron Yocum

President & CEO, American Plastics Council

Task Force Meetings [pg. 82] 2:30^{pm}-5:30^{pm}

Criminal Justice (Waldorf)

Energy, Environment, Natural Resources and Agriculture

(Grand Ballroom)

Telecommunications and Information Technology (Continental A)

Trade and Transportation (Continental C)

Family Night Extravaganza [pg. 85]

5:30^{pm}-8:30^{pm}

Chicago Navy Pier/Transportation from the 8th Street Exit

Chicago's Navy Pier, with its exquisite rotunda, beautiful
vistas of the lake and enchanting shops and amusement
rides is the perfect site for a night with the family and
colleagues!

Sponsored by Archer Daniels Midland Company and State Farm
Insurance Companies

ALEC thanks Chicago Beverage and Miller Brewing Company and
the Metropolitan Pier and Exposition Authority for their in-kind
contributions for Family Night.

Hospitality Suites [pg. 108] 9:00^{pm}-1:00^{am}

South Imperial

Sponsored by Viad Corp and Non-Bank Funds Transmitters Group

North Imperial

Sponsored by the American Trucking Association

CHICAGO 23

Saturday, August 22, 1998

Youth Program [pg. 100] 7:30^{am}-1:00^{pm}
Northeast Exhibit Hall
Pre-School Program [pg. 100] 9:00^{am}-11:00^{pm}
Williford A & Mobley

Golf Tournament [pg. 86] Shotgun Starts at 8:30^{am}
Indian Lakes Resort, Bloomingdale, Ill.

Sponsored by R.J. Reynolds Tobacco Company

Chicago Air & Water Show [pg. 86] 11:00^{am}-4:00^{pm}
Under the Sun at Navy Pier Terrace D Rooftop

Round Robin Tennis
Tournament [pg. 86] 1:00^{pm}-5:00^{pm}
Midtown Tennis Club

Sponsored by Pfizer Inc

Shooting Sports Event [pg. 86] 9:00^{am}-2:00^{pm}
Aurora Sportsman's Club
Sponsored by National Rifle Association

Thomas Jefferson Freedom Award
Banquet Reception [pg. 87] 6:30^{pm}-7:15^{pm}
Grand Ballroom/Foyer
Sponsored by the Illinois Retail Merchants Association



Thomas Jefferson
Freedom Award
Banquet [pg. 87]

7:30^{pm}-9:30^{pm}
International Ballroom

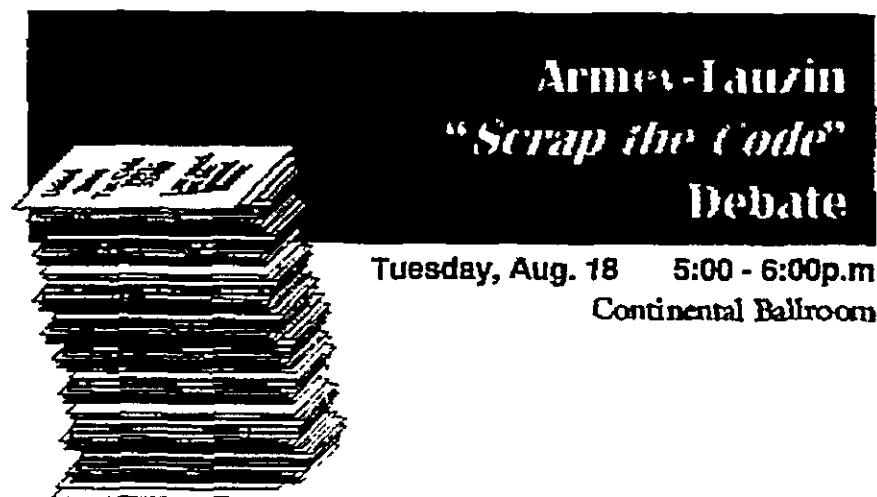
25th Anniversary Reception and Dance
[pg. 87]

9:30^{pm}-Midnight
Grand Ballroom

*Sponsored by McDonald's Corporation and American Stores-
Jewel/OSCO*

Sunday, August 23, 1998

Interdenominational [pg. 88] 8:00^{am}-9:30^{am}
Prayer Breakfast Williford C



U.S. House Majority Leader Dick Armev and Congressman Billy Tauzin will bring their engaging "*Scrap the Code*" debate to the ALEC Annual Meeting. The event, sponsored by ALEC and Citizens for a Sound Economy, will feature two of the most prominent leaders in the tax reform movement debating the merits of enacting a Flat Tax or a National Sales Tax. The event will be held at the Hilton Hotel and Towers.



ARMEV



TAUZIN

Congressman Richard K. Armev, House Majority Leader, represents Texas's twenty-sixth district and is currently serving in his seventh term. His leadership in opposition to taxes led to his appointment as ranking Republican on the Joint Economic Committee in 1991. The following year he was elected the Republican Conference Chairman. Congressman Armev, the leader behind the flat tax movement, has written three books concerning fiscal policy and has been referred to as an "idea machine" and a "one-man think tank."

Congressman Billy Tauzin of Louisiana is currently serving his tenth term in the U.S. House of Representatives. In January 1997, Congressman Tauzin became Chairman of the influential House Subcommittee on Telecommunications, Trade, and Consumer Protection, which has jurisdiction over approximately one-sixth of the American economy. He ranks second in seniority among Republicans on both the House Commerce Committee and the House Committee on Resources. Congressman Tauzin also serves as Deputy Majority Whip. Congressman Tauzin has been a long-term advocate of tax reform and a supporter of replacing our current tax system with a consumption based sales tax.

Noon - 1:45^{pm}

**25th Anniversary
Opening Luncheon
International Ballroom**

**Arkansas Speaker
Bobby Hogue**

ALEC 1998 National
Chairman



Arkansas Speaker Bobby Hogue is ALEC's 1998 National Chair. He has served on ALEC's national board of directors since 1995. With the convening of the 81st Arkansas Assembly in 1997, Speaker Hogue became only the fourth person in the state's history to serve more than one term in the top leadership position in the Arkansas House of Representatives. Since 1979, Speaker Hogue has been in the Arkansas General Assembly. He is a member of the Public Health, Welfare and Labor Committee and Aging, Children and Youth, Legislative and Military Affairs Committee. As Speaker, he is an *ex officio* member of the Legislative Council and of the Legislative Auditing Committee. He is a member of the Southern Growth Policies Boards and of the Council of State Governments and serves on the executive committee of the Southern Legislative Conference. Speaker Hogue received a bachelors degree in agriculture, a master's degree in school administration and an education specialist degrees in school administration from Arkansas State University. Mr. Hogue serves on the Board of Directors of Methodist Hospital in Jonesboro and on the Board of Directors of the Jonesboro Chamber of Commerce.

Dave Thomas

Senior Chairman and Founder
of Wendy's Corporation



Dave Thomas is the founder and senior chairman of Wendy's International. Mr. Thomas opened the first Wendy's, named after his 8-year-old daughter, in 1969. By 1973, he began franchising the Wendy's concept, pioneering the selling of franchises for entire cities and parts of states, rather than single units. The company rapidly grew, and today, there are more than 5,300 Wendy's restaurants in 34 countries worldwide. In 1989, Dave agreed to appear in a few Wendy's commercials. More than 600 commercials later, he is one of the nation's most recognized spokesmen. Dave is a long-time supporter of a variety of children's charities, the closest to his heart is adoption. In 1992, he established the Dave Thomas Foundation for Adoption, donating speakers fees and profits from sales of his two books to the Foundation.

**Presentation of
1998 ALEC Awards**

Legislator of the Year
Private Sector Member of the Year
Volunteer of the Year
National Chairman's Award
Host Committee Award

ALEC 1998 Awards Honorees

Join us in recognizing the contributions and accomplishments of these 18 outstanding ALEC legislators, private sector members and volunteers. They have earned these honors and our appreciation for their energy, initiative and commitment to ALEC.

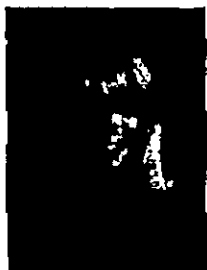
Legislator of the Year



*Iowa State Representative
Sandy Greiner
ALEC State Chair*



*Pennsylvania Representative
Howard L. Fargo
ALEC Tax and Fiscal Policy Task Force Chair*



*Idaho State Senator
Sheila Sorensen
ALEC State Chair*



Kentucky State Senator Julie Rose



Arizona State Senator John Kailes



*Florida State Representative
John E. Thrasher*

Volunteer of the Year



*Kaye Rambo
Assistant to Arkansas Speaker Bobby Hogue,
ALEC 1998 National Chair*



*Bethany Rhodes
Asst. to Ohio State Chair Rep. Lynn Wachtmann*



*Molly Greene
Arizona Legislature Majority Staff*

Private Sector Member of the Year



*Gaspar Laca
Manager, State Government Affairs,
Glaxo Wellcome
ALEC New Mexico Private Sector State Chair*



*William J. O'Connor,
Vice President,
Mega Life Insurance Company*



*Dave Nickles
State Government Relations Manager,
Pfizer Inc
Florida Private Sector State Chair*

National Chairman's Award



*Michael Morgan
Director, Government Affairs,
Koch Industries,
ALEC Private Enterprise Board*

Host Committee Awards



*Illinois Governor Jim Edgar
Honorary Chair*



Illinois State Senator Doris Karpel



*Chicago Mayor Richard M. Daley
Honorary Chair*



*Darcy Davidsmeyer
Director, State Government Relations/Midwest Region,
Motorola*



*Kristine Coryell
Corporate Affairs Manager,
Pfizer Inc*

Workshop A1 _____ **2:00 p.m. - 3:45 p.m.**
Continental A

Rights-of-Way Fees: How Municipalities are Delaying Competition and Economic Development in the Telecommunications Marketplace

Speakers:

North Dakota Senator David E. Nething, Chair, Ad Hoc

Committee on Regulatory Reform and Taxation, ALEC

Telecommunications and Information Task Force

Ronald Binz, President, Competition Policy Institute

*Russell Frisby, President, Competitive Telecommunications
Association*

Dorian Denberg, BellSouth

Richard Strom, MCI

What is a municipality's proper role in managing the public rights-of-way, and what does it mean to your state's economy, your constituent's phone bill, and the advance of competition in the telecommunications marketplace?

Controversy surrounding implementation and interpretation of the *Telecommunications Act of 1996* is not news. One area receiving little media attention is the use by municipalities of a section of the Act intended to preserve local control of rights-of-way, to charge "rent" instead of a fee that only covers the costs associated with management of the right-of-way. The result is increased costs to consumers, a barrier to new entrants, and an adverse effect on economic development.

Senator David E. Nething was first elected to the North Dakota State Senate in 1966 and served as Senate majority Leader from 1974-1986. From 1995 to the present he has been the chairman of the appropriations committee and this past year was the Senate President Pro Tem. He practices law in Jamestown, North Dakota. He was appointed to the Advisory Commission on Intergovernmental Relations by Presidents Reagan and Bush and received the National Legislator of the Year award in 1982, given by the National Republican Legislators Association.

Ronald Binz is the president of the Competition Policy Institute and has a consulting practice, Public Policy Consulting, that specializes in energy and telecommunications policy issues. Ron was the director of the Colorado Office of Consumer Counsel and was the President of the National Association of State Utility Consumer Advocates in 1991 and 1992. He is the Co-Chair of the North American Numbering Council, a member of the Harvard Electricity Policy group and has served on the Network Reliability Council to the FCC.

H. Russel Frisby, Jr. is president of the Competitive Telecommunications Association ("CompTel"). He was formerly the Chairman of the Maryland Public Service Commission. He practiced law for 20 years, specializing in the areas of business and regulatory/telecommunications. He served as a Special Telecommunications Counsel to the City of Baltimore and the New Orleans City Council. He has also served as lead counsel for the District of Columbia Government in various telephone rate cases and has represented telecommunications clients before the Supreme Court and the FCC.

Dorian S. Denburg is a general attorney for BellSouth Telecommunications, Inc., a local telecommunications service provider. Denburg oversees analysis and negotiation of permission ordinances and other agreements with local governments. Before her position with BellSouth, she practiced law for seven years concentrating in commercial and tax litigation.

Richard Strom has been an in-house attorney for MCI Communications Corporation since 1983 and is currently the managing Director and Assistant General Counsel in the Richardson Texas office of Law and Public Policy. Part of his duties includes obtaining municipal franchises and licenses nationally for MCI's rights-of-way contracting.

Workshop A2 _____ 2:00 -3:45 p.m.
Continental B

Disorder in the Court: Medicaid Liability

Speakers:

Victor Schwartz, Esq., Crowell & Moring, Private Sector
Chair of the Civil Justice Task Force
Doug Bandow, Senior Fellow, Cato Institute
Keith Teele, Covington & Burling
Jacob Sullum, Senior Fellow, The Reason Foundation

Joe Camel may be gone, but tobacco remains. Not since prohibition has one industry been the subject of such scrutiny from lawmakers, public health officials and attorneys general. Somewhere in the all the rhetoric, the facts got lost. Many of the claims made against the tobacco industry are without merit, yet these claims are opening salvos in a war against other industries — a war waged and funded by a liberal life-style police. In Huntington Beach California, you can't smoke in your car or your backyard. A Yale professor has proposed a tax on fatty foods, and Philadelphia Mayor Ed Rendell wants to sue gun makers for his city's violence problem. Many expect the alcohol beverage industry will be sued next. What will be the next industry to be shaken down by the life-style police?

Victor Schwartz is a senior partner at the law firm of Crowell & Moring where he chairs the Torts and Insurance practice group. Mr. Schwartz serves as an adjunct professor of law at Georgetown Law Center and was Dean of the University of Cincinnati Law School prior to entering full-time practice. Mr. Schwartz serves as counsel to the Product Liability Coordinating Committee (PLCC) and the American Tort Reform Association (ATRA). He is frequently quoted in the *Wall Street Journal*, *Washington Post*, and *New York Times*. The *National Law Journal* has named Mr. Schwartz one of the "100 most influential attorneys in the United States."

Doug Bandow, a Senior Fellow at the Cato Institute, is a nationally syndicated columnist with the Copley News Service. Previously, he served as a Special Assistant to President Reagan and as a Senior Policy Analyst in the Office of the President-Elect and the Reagan campaign. Bandow has written and edited several books and has been widely published in periodicals and newspapers including the *New York Times*, *Wall Street Journal*, and the *Washington Post*.

Keith Teel is a partner in the law firm of Covington & Burling. Mr. Teel received a B.S. from Washington & Lee University and his J.D. from the University of Virginia, where he served on the Law Review Editorial Board. He practices litigation in product liability, toxic torts, and environmental law. Mr. Teel is the author of product liability and punitive damages legislation for several states.

Jacob Sullum is a senior editor at *Reason*, a libertarian monthly magazine that covers politics, public policy, and culture. He is also a syndicated columnist and the author of *For Your Own Good: The Anti-Smoking Crusade and the Tyranny of Public Health* (The Free Press, 1998). Sullum writes about a wide range of issues and his work has appeared in the *New York Times*, *Wall Street Journal*, *Los Angeles Times*, *Forbes*, *MediaCritic*, among others. Jacob Sullum graduated from Cornell University and worked as a reporter in South Carolina before moving to Manhattan where he currently works and resides with his wife and daughter.

Workshop A3 2:00 p.m. - 3:45
Continental C

Retirement Security I: Pension Reform

Speakers:

David Liebrock, President, Fidelity Investments

Chuck Robinson, Vice President of National Markets, VALIC

Luke Collins, KPMG-Peat Marwick

Edwin Burton, Professor, University of Virginia

Lawmakers are seeking new ideas designed to encourage workers to save on their own for retirement, instead of the government. Public employers are moving toward this trend by providing employees with defined contribution retirement plans, which are 401(k) type plans where employees are free to invest their funds themselves. These plans increase mobility, provide higher returns, and allow employees to choose where to invest their retirement savings.

The innovative programs hold promise to not only increase public employees' retirement income, but will relieve state governments from _____ unfunded liabilities in their state pension funds.

David L. Liebrock is president of Fidelity Investments Public Sector Services Company, where he is responsible for Fidelity's retirement plan services and cash management products for state and local governments and agencies. Before joining Fidelity in 1991, he worked for SEI Corporation, the last four years as senior vice-president of Southeast sales. He received his B.S. in Economics and Finance from Susquehanna University in Selinsgrove, Pennsylvania.

Charles D. Robinson is Senior vice-president of Institutional Marketing at the Variable Annuity Life Insurance Company. During his 17 years there, he has served as vice-president of National marketing, regional vice-president of the southwest region, a district manager, unit manager and representative in Virginia. He received his B.A. in International Relations at American University and an M.A. in American Foreign Relations from Ohio State University.

Luke M. Collins is Managing Director of the KPMG Investment Consulting practice. He previously was a senior vice-president of Quadra Capital Partners and was a partner with Jeffrey Slocum and Associates. He received his undergraduate degree in Economics from Carlton College and an MBA in Finance and Accounting from the University of Chicago.

Edwin Thomas Burton is currently chairman of the board of trustees for the Virginia Retirement System for state and local employees of the Commonwealth of Virginia. Previously he served as chairman of the VRS Special Committee on the sale of RF&P Corporation. He was also the Senior Vice-President and Managing Director of Interstate Johnson Lane, Incorporated. He earned his B.A. and M.A. in Economics from Rice University and received a Ph.D. from Northwestern University.

Workshop B1 _____ 4:00 p.m. - 5:45 p.m.
Continental A

Status of the Electricity Restructuring/Deregulation Revolution

Speakers:

Dr. Robert Michaels, Cal State Fullerton

Dr. Wayne Brough, Citizens for a Sound Economy

Scott Cisel, Central Illinois Light Company

The electric industry restructuring revolution is well underway in 1998. Upwards of 15 states have adopted restructuring legislation, and several others have moved with agency level action. Now a track record exists that illustrates the many benefits of increased competition in the generation of electric power. This session will provide an overview of the benefits of competition, address federal activity, the status of restructuring in California, and provide the vantage point of a utility that is thriving in the era of competition.

Dr. Robert Michaels is Professor of Economics at California State University, Fullerton. He is a Senior Advisor to an international energy economics and finance consulting firm, and an Adjunct Scholar of the Cato Institute. Dr. Michaels writes and consults on the electricity and natural gas industries, and has testified before congress, regulatory commissions, and internationally. He holds an A.B. in Economics from the University of Chicago, and a Ph.D. in Economics from the UCLA.

Dr. Wayne Brough is the Director of Research at the Citizens for a Sound Economy Foundation. Dr. Brough's previous work includes: transportation regulations at the Office of Management and Budget; the United States Agency for International Development, focusing on market reforms in Africa; and in the research branch of an investment bank, where he covered U.S. domestic policies. Dr. Brough holds a Ph.D. in Economics from George Mason University, with concentrations in industrial organization and public choice.

Scott Cisel is Vice President for Sales and Marketing of Central Illinois Light Company. Cisel is responsible for federal, state, and regulatory activities for CILCO. He serves as a Trustee for Eureka College, is a member of the Board of Directors for the Illinois State Chamber of Commerce, and is active in various professional and civic organizations. Cisel received a B.S. in Business Administration from Culver-Stockton College, and Master's degree in Liberal Studies from Bradley.

Workshop B2 4:00 p.m. - 5:45 p.m.
Continental B

The Year 2000 Computer Problem (Y2K): State and Local Challenges

Speakers:

Victor Porlier, Center for Civic Renewal

Rick Cowles, Digital Equip

Keith A. Rhodes, Office of the Chief Scientist, GAO

Rita Dozal, Chief Operating Officer, LOGIX Solutions

*Steve Seale, Chief Counsel, Office of the U.S. Senate Majority
Leader*

The Year 2000 (Y2K) problem is the most difficult information technology challenge ever. It threatens the data integrity of virtually every computer system in existence. Some predict this once seemingly innocuous problem will radically change our way of life. Litigation associated with Y2K could exceed all the costs spent trying to fix it. This workshop will explore issues of critical importance to state and local governments as we approach January 1, 2000.

State and local governments need to draft proactive legislation that encourages disclosure, compliance and discourages frivolous litigation. This is an issue of critical importance to every ALEC member.

Victor Porlier heads The Center for Civic Renewal Inc. in Manhattan. After graduating from the University of California at Berkeley with a Masters in Public Administration in 1960, Porlier worked for the County of Alameda in human resources. He then served in the U.S. State Department as Chief of Information Systems Development for the U.S. foreign aid program. After teaching college level political science and economics for a few years, Porlier began management consulting practices, and recently has been working with a variety of organizations focused on public policy issues, including the Year 2000 problem.

Rick Cowles began his career in commercial electric utility industry in 1980, after serving six years on nuclear submarines in the U. S. Navy. Over the next 17 years, Cowles has worked in both the power generation and business ends of the industry. Cowles' Information Systems experience includes work in Systems 38 and Tandem Nonstop II system operations, SAP distributed system implementation, and Year 2000 program management in both the electric and pharmaceutical industries. Cowles is the Utilities Year 2000 Program Manager for Digital Equipment Corporation and the editor of the "Electric Utilities and Y2K" website.

Keith A. Rhodes is the Technical Director of the General Accounting Office's Office of the Chief Scientist. As Director, he has executed technical evaluations at many Federal agencies covering major issues and acquisitions, such as the Year 2000 computer crisis, computer security, the IRS' tax systems modernization, the FAA's air traffic control system, and the NWS' engineering and nuclear engineering programs. Prior to joining the GAO, he has worked on computer, telecommunications, and other projects at the Ohio State University, the Northrop Grumman Corporation, and the Lawrence Livermore National Laboratory. He is a professional engineer and certified computing professional.

Rita Dozal is COO for LOGIX Solutions, a premier provider of Year 2000 solutions and services. She has responsibilities for developing and implementing strategies and operations for LOGIX Solutions. Dozal's career represents more than twenty years of multi-disciplined management experience. Before becoming a principle and founder of LOGIX, Dozal was Executive Vice President of Dozal & Associates, a minority-owned business providing business management consulting to small start-up companies and project management consulting to Fortune 500 companies. Prior to this, Dozal was with US WEST Communications, where she held several leadership positions, including Executive Director Human Resources, Director Service Strategies and Systems, and Executive Chief of Staff.

Steve Seale is Chief Counsel to the U.S. Senate Majority Leader, Trent Lott. He advises Lott on legal legislative matters, including product liability and civil justice reform. Previously, Seale was a two-term Mississippi State Senator. While serving in the Mississippi legislature, he chaired the Municipalities Committee and served as Vice-Chair of the Judiciary Committee. He is a former Chairman of ALEC's Tax and Fiscal Policy Task Force.

Workshop B3 _____ 4:00 p.m. - 5:45 p.m.
Continental C

Retirement Security II: Who Will Pay for the Health Care Needs of Baby Boomers?

Speakers:

Indiana Representative Dave Frizzell

Leila Wright, Senior Vice President of Government Products & Services, Blue Cross Blue Shield of Texas

Mark Litow, Consulting Actuary, Milliman & Robertson, Inc.

Richard Merrill, Senior Vice President, Golden Rule Insurance Co.

Barbara Stucki, PhD., Senior Research Analyst, American Council of Life Insurance

The facts speak for themselves: by 2030 there will be an estimated 65 million people over the age of 65, a figure that has more than doubled from the 30 million in 1990. In addition, the life expectancy of a person born in 1997 is more than 75 years. The aging baby boom generation coupled with the increase in life expectancy, will dramatically increase the demands on retirement security (financial and health care related).

Within health care security alone, the financial impact of the baby-boomer generation retiring will be devastating to federal and state government budgets. Currently, the elderly population relies on the Medicare program, which only covers the first 100 days of a patient's hospital stay. Once Medicare is exhausted, the elderly then must enroll in Medicaid. In order for the elderly to become eligible for Medicaid, they must "spend down," or exhaust their assets to less than \$2,000. Both Medicare and Medicaid programs are projected to be insolvent in the very near future.

This workshop will consist of a discussion of the failing Medicare system, and recent reform efforts including managed care/Medicare and Medicare/Medical Savings Account options; the Medicare Commission; and more innovative free-market ideas to privatize Medicare. This workshop will also address long-term care, Medicaid spend-down, and the need for long-term care insurance.

Representative Dave Frizzell (Ind.), a member of ALEC's HHS Task Force, has served on the Boards of the National Kidney Foundation and the Alzheimer's Association - Central Indiana Chapter. He has also served as the Vice President of the Johnson County American Red Cross. The legislative committees on which Frizzell has served include Public Health, the Health Finance Commission, and the Select Joint Committee to Investigate Medicaid Reimbursement.

Lelia Wright serves as Senior Vice President, Government Products and Services, for Blue Cross and Blue Shield of Texas. Ms. Wright is responsible for Medicare, Medicaid, the Federal Employee Program and the Texas state group. Under Wright's leadership, the Medicare Division has expanded its operation into many other states. After joining the company in 1957, Wright, a Dallas native, climbed through the ranks until being promoted to Senior Vice President of all Government Programs in 1996.

Mark E. Litow, a consulting actuary, is a Principal with the Milwaukee office of Milliman & Robertson, Inc. His area of expertise is individual health care programs and evaluation of health care reform proposals. In addition to advising regulators on health care issues, Litow has also aided in the development of the Medical Savings Account concept.

Richard L. Merrill is the Senior Vice President of Golden Rule Insurance Company and is responsible for the development, marketing, and administration of financial products designed for senior consumers. For the past ten years, Merrill has focused his energies in establishing a new product category called life/long-term care insurance. He has worked for state and federal regulations to accommodate this new product.

Barbara R. Stucki, Ph.D., is a Senior Policy Analyst for the American Council of Life Insurance (ACLI), where she focuses on long-term care issues. She recently co-authored a study entitled "Who Will Pay for the Baby-Boomers' Long-Term Care Needs?" Dr. Stucki has worked on such issues as private sector financing options, aging with a disability, and informal caregiving. Dr. Stucki is also Vice President of the Long-Term Care Insurance Educational Foundation.

6:30 - 9:30 PM

25th Anniversary Opening Reception

Grand Ballroom & Normandie Lounge

Held in the elegant and historic Grand Ballroom of the Hilton Hotel and Towers, ALEC's 25th Anniversary Annual Meeting Reception will be a tribute to ALEC's founding city of Chicago!

The menu will take a tour of Chicago's neighborhoods. From stir-fry from China Town, hotdogs from Wrigleyville, and herb crusted striploin of beef from the Chicago Stockyards, to sizzling pasta from Little Italy and Spanakopita from Greek Town, the multi-cultural cuisine of Chicago will be on display.

Jazz and the blues are the music of Chicago, and the ALEC Opening Reception will be no exception. The Grady Johnson Jazz Trio, considered some of the best musicians in the city, will bring their soothing sounds to the Normandie Lounge.

Upon entering the elegant Grand Ballroom, guests will be greeted by two Chicago icons — the infamous Blues Brothers. Later in the evening the Underwater People will entertain guests with reggae and current progressive pop!

Sponsored by Philip Morris Management Corporation

Task Force Reception

ALEC Task Force Hospitality Suite 9:30 PM-11:00 PM

North Imperial

Sponsored by NICOR, Inc.

The Task Forces will co-host a reception to give members the opportunity to learn more about the ALEC Task Forces. This is an informal time for members to familiarize themselves with the Task Force positions on many important issues. Guests will include Former Governor George Allen.

44 25TH ANNIVERSARY ANNUAL MEETING

Remember to Plan Ahead for Saturday Night!

Black Tie and Crowns

In honor of Governor Nelson and ALEC's 25th Anniversary Annual Meeting, this year's banquet will be a black tie optional event.

Don't have formal wear on hand?
Not to worry.

For the gentlemen, ALEC has arranged with Desmonds Tuxedos to be on hand to offer rentals for this special night. Their wares will be on display in the exhibit hall near the Registration booth to meet all of your fashion needs. Order by Thursday — Saturday delivery guaranteed!



For the ladies, Chicago's finest department store, the renowned Marshall Fields, will have a personal shopper available for consultation in the Exhibit Hall. And early on Thursday evening, this shoppers' paradise will open its doors for an exclusive, private reception for the ladies attending the ALEC Annual Meeting to peruse their exquisite offerings of fashionable finery.

Marshall Field's

CHICAGO

45

7:30^{am} - 9:15^{am}

Breakfast

International Ballroom

Chicago Mayor

Richard Daley

ALEC 25th Annual Meeting
Host Committee Honorary
Chairman



Chicago Mayor Richard Daley was elected Mayor on April 4, 1989, to complete the unexpired term of the late Harold Washington, and was re-elected in 1991 and 1995. From community policing to reducing the size of the city bureaucracy, Daley's innovations have become models for cities across the nation and have won him national honors. In 1997 he was named Municipal Leader of the Year by *American City and County* magazine; a Public Official of the Year by *Governing* magazine; and Politician of the Year by *Library Journal*. In 1996 he was president of the United States Conference of Mayors. Richard Michael Daley earned undergraduate and law degrees from DePaul University and began his public service career in 1969 when he was elected to the Illinois Constitutional Convention. From 1972 to 1980 he served in the Illinois Senate. He is the son and namesake of former Chicago Mayor Richard Daley.

Robert Barnett

Executive Vice President,
Motorola Inc.



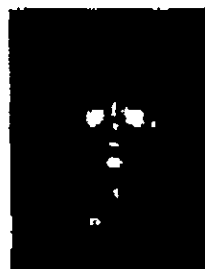
Robert L. Barnett is an executive vice president of Motorola, Inc. and president and general manager of the company's Commercial, Government and Industrial Solutions Sector (CGISS). Barnett is also a member of Motorola's Management Board. Prior to his present position, Barnett was senior vice president and general manager of Motorola's iDEN Group. He was vice chairman of Ameritech and president of Ameritech's Bell Group and president of Ameritech's Enterprise Group. He has held positions as president of Wisconsin Bell, and president of Ameritech Mobile Communications. Barnett is on the board of directors of the National Association of Manufacturers. He also serves on the board of advisors of both the McCormick School of Engineering at Northwestern University and the College of Engineering at the University of Illinois. He was also selected as an outstanding alumnus by the College of Engineering at the University of Illinois.

Arizona

Senate President

Brenda Burns

1998 ALEC National
Treasurer



Senator Brenda Burns serves as the Arizona Senate President and Chairman of ALEC's Federalism Committee. In 1993 she won the ALEC's Outstanding Legislative Leader Award. Senator Burns also serves as National Treasurer for ALEC's National Board of Directors. She is renowned nationally as a knowledgeable and articulate spokesperson on behalf of state sovereignty and the 10th Amendment.

Workshop CI _____ 9:30 a.m. - 10:45 a.m.
Continental A

HIV/AIDS Education: What You Can't Afford Not to Know About AIDS

Speakers:

Mississippi State Representative Jim Barnett

Dr. Michael Saag, University of Alabama at Birmingham

This workshop will focus on recent advances in HIV/AIDS research and technology. Dr. Michael Saag, University of Alabama at Birmingham, is a nationally renowned specialist in the treatment of infectious diseases and will provide an overview of how the disease originated and spread. He will discuss who HIV/AIDS is affecting today, how it is impacting our society, current treatment, the cost of not treating HIV, and various approaches to prevention.

Mississippi Representative Jim Barnett, M.D., practiced medicine for thirty-six years with a specialty in family practice and general surgery. Dr. Barnett became president of the Southern Medical Association in October of 1990. As a state legislator he has been chairman of the State Health Coordinating Council and has served on the Public Health and Welfare Committee.

Michael Saag, M.D., is Director of the University of Alabama at Birmingham AIDS Outpatient Clinic. As a Professor of Medicine, Dr. Saag's research focuses on clinical and basic science of HIV. He has published extensively in medical journals and books on this subject. In addition, he serves on several state and national advisory committees.

Workshop C2 _____ 9:30 a.m. - 10:45 a.m.
Continental B

Agriculture and Water Quality

Speakers:

Dave Juday, Adjunct Fellow, Hudson Institute

Donna Reifschneider, President, National Pork Producers Council

Kathleen Lawrence, Director of Corporate Communications, WLR Foods

While states have the responsibility to protect ground-water and surface water, new regulations should not be imposed unless a proven danger exists to public health. High profile cases such as the Pfiesteria outbreak in the Chesapeake Bay, Hypoxia in the Gulf of Mexico, the debate over livestock production and other concerns regarding agricultural runoff have lead to federal government involvement. Many states have also acted with regulations on reducing agricultural runoff from buffer strips incentives to banning new confined animal feed operations.

Although many of these responses have been based on emotion rather than fact, it is important to learn how the agricultural community, with guidance from both the federal and state governments, has been able to pro-actively embrace voluntary partnership approaches to reduce agricultural runoff.

Dave Juday is an Adjunct Fellow at the Hudson Institute Center for Global Food Issues, where he writes on agricultural and environmental issues. Previously he served as a visiting Fellow at the Alexis de Tocqueville Institute, where he directed the Focus on Agricultural Regulations and Markets (FARM) project. From 1989 to 1993 he served in the office of the Vice President as Special Assistant for Economic Policy, and later as Deputy Director of Domestic Policy. Currently, he is Senior Associate of the New Venture Development Corp, an international marketing and consulting firm. He holds a Bachelor's degree from Purdue University in Economics.

Donna Reifschneider serves as the President of the National Pork Producers Council. Reifschneider and her husband Jim have a 600 sow farrow-to-wean operation along with corn, soybeans, milo, and wheat. She also has been a participant in the National Environmental Dialogue on Pork Production and chaired the Pork Quality Assurance Committee. She recently served on the Illinois Governor's Task Force on Livestock Production and the University of Illinois Commission on Extension.

Kathleen Lawrence is currently Director of Corporate Communications for WLR Foods. She was previously responsible for statewide non-point pollution policies and soil and water conservation districts in the administration of Virginia Gov. George Allen, serving as Director of the Department of Conservation and Director of the Chesapeake Bay Local Assistance Department. Earlier, Lawrence served in the U.S. Departments of Agriculture and Commerce.

Workshop C3 _____ 9:30 a.m. - 10:45 a.m.
Continental C

Free Market Success Story: 20 Years of Airline Deregulation

Speakers:

Mary Rose Loney, Commissioner, Chicago O'Hare
International Airport
David Swierenga, Chief Economist, Air Transport Assoc.
Ron Ricks, V.P., Governmental Affairs, Southwest Airlines
C.A. Howlett, V.P., Public Affairs, America West Airlines
Shelley Longmuir, Vice President, Governmental Affairs,
United Airlines
John Carpenter, Vice President of Corporate Affairs,
American Airlines
Illinois Senator Walter W. Dudyecz

The airline industry has seen many changes since the 1978 deregulation, including a more than 100 percent increase in passengers and a 36 percent drop in airfares. This workshop will bring together representatives of the airline industry and public aviation officials to discuss changes over the past twenty years and the benefits consumers have received as a result of deregulated competition.

David Swierenga is chief economist for the Air Transport Association (ATA). He is considered one of the foremost experts on airline financial analysis and forecasting. The *Wall Street Journal*, *New York Times* and numerous industry publications often call on him for his expert analysis. He serves on the Department of Labor's Business Research Advisory Council and the Travel Industry Association's Research Council. Prior to the ATA, Swierenga worked in the finance departments of National Airlines and the Air Line Pilots Association. The ATA is the nation's oldest and largest airline trade association, with 22 U.S. and five international members.

Ron Ricks has been the Vice President of Government Affairs with Southwest Airlines since 1986. Prior to joining Southwest, Ricks was with a private law firm with an emphasis on aviation law. For three years, he was a member of the board of directors for the North Dallas Chamber of Commerce and co-chairman of the chamber's aviation committee.

C.A. Howlett is the Vice President of Public Affairs for America West Airlines. Before joining America West, Howlett maintained a government relations practice as a principle at a Phoenix based law firm. Howlett currently serves as the private sector chairman for ALEC's Trade and Transportation Policy Task Force.

Shelly A. Longmuir is the Vice President of Government Affairs for United Airlines. Longmuir is responsible for overseeing United's state, local and federal government relations. Prior to joining United she held senior positions in the Bush administration including deputy general counsel and counselor to the deputy secretary of transportation.

Sen. Walter W. Dudyecz has represented the 7th District in the Illinois Senate since 1985 and was named Assistant Majority Leader in 1993 and serves as a member of the Senate Transportation Committee. He also serves on the Senate Executive Committee, Rules Committee, and Local Government and Elections Committee.

Workshop D1 _____ 11:00 a.m. - 12:30 p.m.
Continental A

Emerging Internet Issues

Speakers:

*Maryland Delegate Martha S. Klima, Chair, ALEC
Telecommunications and Information Task Force*
*Link Hoewing, Executive Director, External Relations, Bell
Atlantic Corp.*
*Deborah Brunton, Senior Multi-State Government Affairs
Manager, Microsoft*
Paul Russinoff, Manager, Internet State Coalition
*Bill Myers, Chief Executive Officer, United States
Internet Council*

Encryption, privacy and bandwidth — these are just some of the issues we are bombarded with daily as the unprecedented growth of the Internet and related industries continues. The impact of these issues demands that policy makers at the local, state, federal and international levels of government understand them. If you feel you don't fully understand these issues, or, more importantly, their impact on you and your constituents, you are not alone. Come hear industry experts provide a comprehensive briefing on the need for sound, forward-looking policy in these critical areas.

Maryland Delegate Martha S. Klima has served the 9-A district of Baltimore County since 1982. She currently sits on the subcommittee on Health and Human Resources, the Oversight Committee on Personnel, and the Capital Budget Committee. Klima is also a member of the U.S. Internet Council. She is the chair of ALEC's Telecommunications and Information Task Force.

Lincoln Hoewing became the Assistant Vice President for Issues Management and Corporate Relations for Bell Atlantic in 1997. He worked in New Zealand for Telecom New Zealand, helping to prepare and promote the sale of Telecom stock to the New Zealand public. He helped develop and manage Bell Atlantic's issues management and strategic issues planning process and became the director of a joint public affairs/public relations program funded by the seven Regional Bell Operating Companies.

Deborah Brunton is the Senior Multi-State Government Affairs Manager in the Law and Corporate Affairs department at Microsoft. She is responsible for managing the company's government, industry and community affairs on the multi-state level.

Paul Russinoff was named manager of the new Internet State Coalition earlier this year. He formerly served as the Associate General Counsel and Director of State Relations at the Recording Industry Association of America (RIAA) for four years. While at RIAA, he served as a professional staff member on the National Information Advisory Council and several legislative drafting committees.

Bill Myers has been the Chief Executive Officer of the United States Internet Council since its inception in 1996. He is also an adjunct fellow to the Progress and Freedom Foundation and a member of the Board of Directors for the Technology Network. He has been the Vice President for Policy and a Senior Fellow at the Progress and Freedom Foundation and has held senior policy management positions with the American Legislative Exchange Council. He has served, most recently, on the Executive Committee to the Congressional Internet Caucus.

Workshop D2 11:00 a.m. - 12:30 p.m.
Continental B

Constitutional Protections for Taxpayers: A Blueprint for Fiscal Restraint

Speakers:

David Stanley, Chairman, National Taxpayers Union
Dr. Barry Poulson, University of Colorado
Dr. Richard Vedder, Ohio University

Surging revenues from a booming economy, coupled with recent spending restraint, have allowed states to post surpluses averaging 7-8 percent of expenditures and pushed the federal budget to the brink of its first surplus in 30 years.

With state governments beginning to ratchet-up spending and the federal government already passing spending plans that blow through the caps set in last year's balanced budget agreement, there are ominous signs that this may be only a temporary phenomenon. This unprecedented opportunity to cut taxes and reduce the size of government may be squandered with a flurry of new spending

This workshop will examine what measures can be enacted to ensure that the federal and state governments restrain future spending. The panel will discuss and examine the effectiveness of: Balanced Budget Amendments, Tax and Expenditure Limits, Super-majority requirements, line item vetoes, and other constitutional mechanisms.

David Stanley is the Chairman of the National Taxpayers Union as well as co-founder and President of Iowans for Tax Relief. Stanley served twelve years in the Iowa State Legislature as Ways and Means Chairman and Senate Majority Leader. This experience convinced him that constitutional limits on taxes and spending are essential to protect the people. In addition to donating his time to the taxpayers movement, Mr. Stanley is the President of Mutual Selection Fund.

Dr. Barry Poulson is a professor of economics and Chairman of the Economics Department at the University of Colorado. He is a nationally recognized expert on tax and fiscal policy. He has authored more than forty books and monographs and had numerous articles published. Dr. Poulson serves as an advisor to ALEC's Tax and Fiscal Policy Task Force.

Dr. Richard Vedder is a distinguished Professor of Economics at Ohio University, and is as an advisor to ALEC's Tax and Fiscal Policy Task Force. He is the author of several books, monographs and more than 100 scholarly articles on public policy and economic history. Professor Vedder lectures extensively internationally on government tax and spending issues.

Workshop D3 _____ 11:00 a.m. - 12:30 p.m.
Continental C

Governing by Decree: Federalism Under Fire

Speakers:

Arizona Senate President Brenda Burns
George Allen, former Governor of Virginia
Byron Lamm, Executive Director, State Policy Network
Becky Norton Dunlop, Vice President, External Affairs, The Heritage Foundation

President Clinton's recently-retracted decree on federalism threatened to derail the "devolution-revolution." Executive Order 13083 redefined the relationship between federal bureaucracies and states. It revoked President Reagan's E.O. 12612 to respect federalism and President Clinton's own 1993 E.O. 12875 to end unfunded mandates. Like the executive order it was meant to replace, the new guidelines addressed questions of jurisdiction, state sovereignty, and the degree to which the federal government can intervene in state affairs. Unlike the executive order it would replace, however, the new initiative was not engineered to help officials empower the states, but to establish criteria for when to abrogate those powers. This workshop will explore President Clinton's failed attempt to redefine federalism and help states safeguard against future threats the President has already promised.

Senator Brenda Burns serves as the Arizona Senate President and Chairman of ALEC's Federalism Committee. In 1993 she won the ALEC's Outstanding Legislative Leader Award. Senator Burns also serves as National Treasurer for ALEC's National Board of Directors. She is renowned nationally as a knowledgeable and articulate spokesperson on behalf of state sovereignty and the 10th Amendment.

George Allen served as Virginia's 67th Governor from 1994-98 and was the 1996 recipient of the Thomas Jefferson Freedom Award. Among his many achievements, the former governor helped to bring an unprecedented record \$14 billion in new investments, and over 300,000 jobs to the Commonwealth. He replaced Virginia's welfare system with reforms to promote work ethic and personal responsibility. Allen instituted high academic standards in the basics of English, mathematics, science and social studies which have been emulated by other states. Allen also abolished parole in Virginia and transformed the juvenile justice system, focusing it on discipline and protection of law-abiding citizens resulting in a 16 percent drop in violent crime rate for rape, robbery and murder. Allen worked to streamline state government by requiring a comprehensive review of all state government regulations, resulting in 70 percent of all regulations being eliminated or amended. Allen served in the U.S. House of Representatives and the Virginia House of Delegates, where he was an ALEC member. Allen currently practices law in Richmond, at McGuire, Woods, Battle & Boothe.

Byron Lamm has been the executive director of the State Policy Network, an association of free-market, state-based think tanks, since 1992. Before joining SPN as a founding member, he worked for the Indiana Policy Review Foundation, a state-based think tank in Fort Wayne and Indianapolis, that he co-founded in 1988.

Becky Norton Dunlop serves as Vice President for External Relations at The Heritage Foundation. She is responsible for directing The Heritage Foundation's outreach to the business community, policy groups, and state and local government officials. Before joining Heritage, she served as Secretary of Natural Resources for the Commonwealth of Virginia, overseeing eight of Virginia's state environmental agencies. During the 1980s, Dunlop was a senior official in the Reagan Administration, including service as Deputy Assistant to the President, with responsibility for Presidential Personnel and administration of the President's Cabinet. She was also Senior Special Assistant in 1985 and 1986 to then-Attorney General Edwin Meese, and served as Deputy Undersecretary at the Interior Department with then-Secretary Don Hodel from 1987-1989. Dunlop earned her bachelor's degree from Miami University in Oxford, Ohio.

12:45^{pm} - 2:15^{pm}

Luncheon International Ballroom

Honorable George Allen

Thomas Jefferson Scholar
and 1996 Thomas Jefferson
Freedom Award Recipient,
former Governor of Virginia



Jim Miller

Counselor, Citizens for a
Sound Economy,
former Director of the Office
of Management and Budget



Oregon State Representative Carolyn Oakley

1998 ALEC First Vice Chair



George Allen served as Virginia's 67th Governor from 1994-98 and was the 1996 recipient of the Thomas Jefferson Freedom Award. Among his many achievements, the former governor helped to bring an unprecedented record \$14 billion in new investments, and over 300,000 jobs to the Commonwealth. He replaced Virginia's welfare system with reforms to promote work ethic and personal responsibility. Allen instituted high academic standards in the basics of English, mathematics, science and social studies which have been emulated by other states. Allen also abolished parole in Virginia and transformed the juvenile justice system, focusing it on discipline and protection of law-abiding citizens resulting in a 16 percent drop in violent crime rate for rape, robbery and murder. Allen worked to streamline state government by requiring a comprehensive review of all state government regulations, resulting in 70 percent of all regulations being eliminated or amended. Allen served in the U.S. House of Representatives and the Virginia House of Delegates, where he was an ALEC member. Allen currently practices law in Richmond, at McGuire, Woods, Battle & Boothe.

Jim Miller is Counselor to Citizens for a Sound Economy and is John M. Olin Distinguished Fellow at Citizens for a Sound Economy Foundation and at the Center for Study of Public Choice at George Mason University. He is also a Senior Fellow of the Hoover Institution at Stanford University and a Member of the Boards of Citizens for a Sound Economy, the Tax Foundation, and the Progress and Freedom Foundation. Miller is Special Advisor to Capitol Economics, Chairman of the Board of Economic Impact Analysts, a Member of the Board of Atlantic Coast Airlines, and a Member of the Board of Washington Mutual Investors. Miller was a U.S. Senate candidate in 1994 and 1996. From 1985 to 1988, he was Director of the Office of Management and Budget, was a member of President Reagan's cabinet, and was a member of the National Security Council. Miller also served as Chairman of the Federal Trade Commission. Miller holds a B.B. A. in economics from the University of Georgia and a Ph.D. in economics from the University of Virginia.

Carolyn Oakley is an Oregon State Representative and ALEC's First Vice Chair for 1998. She is a business owner, community volunteer and former teacher. She has been publicly recognized numerous times for her contributions to her community and state. She was named Beta Sigma Phi's Woman of the Year in 1970 and has been included in the publication *Outstanding Women in America*. Oakley currently sits on several boards in addition to ALEC's, including the Albany (Ore.) Chamber of Commerce, Associated Oregon Industries and her local Salvation Army chapter.

Task Force Meetings

Civil Justice Task Force

Thursday, Aug. 20 ♦ 2:30-5:00 p.m.

Waldorf

In addition to the Task Force Activities, members will consider legislation to extend the self-critical analysis privilege to insurance services, and two model bills ensuring that state attorneys general are accountable to the legislature when promulgating new rules and when soliciting contracts.

The task force will also discuss possible legislative solutions to the liability issues surrounding the Year 2000 computer problem.

Commerce & Economic Development Task Force

Thursday, Aug. 20 ♦ 2:30-5:30 p.m.

Boulevard A-C

The traditional union practice of using membership dues for politics was a hotly debated issue this year in California and many state legislatures. Although California's Proposition 226, a ballot measure designed to end this practice was defeated in June, this remains an important issue. The Task Force will turn its attention to public sector unions, such as the NEA, AFT and AFSCME, when it hosts a discussion by Dr. Myron Lieberman. These unions are among the most politically influential in the nation and frequently use member dues for politics without permission. Dr. Lieberman will argue for model legislation aimed at curtailing this practice by these unions.

The Task Force will also hear from Dr. Richard Vedder, an expert from Ohio University on the minimum wage and other issues. Dr. Vedder recently completed an ALEC *State Factor* on the minimum wage. Dr. Merrill Matthews from the National Center for Policy Analysis will be on hand to talk to the Task Force about his work on Social Security reform, which has gained momentum on Capitol Hill. ATM surcharges and socially conscious investing will also be on the agenda.

Education Task Force

Thursday, Aug. 20 ♦ 2:30-5:30 p.m.

Grand Ballroom

The Education Task Force will discuss formation of an Executive Committee to help the Task Force identify issues and potential private sector members, and develop operating and program budgets. The Task Force will also discuss the creation of subcommittees to develop model legislation and educational products. Issues and projects for 1999 will also be discussed. The Task Force will accept nominations for new Legislator and Private Sector Chairs for the new two year term beginning January 1, 1999. Model legislation on choice, academic standards, and teacher standards will be discussed and voted on.

National experts will brief the Task Force on the issues of school choice, charter schools, vouchers, academic standards, teacher training, the Wisconsin Supreme Court decision on vouchers, and school-to-work.

Health & Human Services Task Force

Thursday, Aug. 20 ♦ 2:30-5:30 p.m.

Continental C

The Task Force will address a wide range of topics including: privatization of child welfare and welfare programs, long-term care, and unfair federal treatment of health insurance. The Task Force will vote on the *Privatization of Foster Care Services Act* and the *Privatization of Welfare-to-Work Programs Act*. It will also consider for a vote two resolutions addressing equity in the tax deductibility of health insurance for the self-employed and the principles to be included in the development of any law on the privacy and confidentiality of patient identifying medical information.

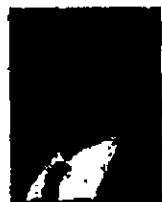
Following will be a series of discussions from leaders in the health and welfare arena who will provide insight on issues including patient protection accounts, child welfare, and long-term solutions for Medicare. A recent study by the Pacific Research Institute will be presented by Naomi Lopez, Director of Health and Welfare Studies. An overview of a study examining solutions for Medicare and a study analyzing state-mandated benefits will be given by Mark Litow of Milliman & Robertson, Inc.

Tax & Fiscal Policy Task Force State & Local Tax Reform Panel Discussion

Thursday, Aug. 20 ♦ 2:30-4:00 p.m.

Continental A

All conference attendees are invited to a lively and compelling panel discussion on the urgent need for comprehensive state, local and federal tax reform. Panelists will include: Dr. Arthur Laffer; and Task Force Advisors Dr. Richard Vedder, Ohio University and Stephen Moore, Director of Fiscal Studies, Cato Institute. The full Task Force meeting immediately follows the panel.



Vedder



Moore



Laffer

Tax & Fiscal Policy Task Force Meeting

Thursday, Aug. 20 ♦ 2:30-5:30 p.m.

Continental A

The full Task Force will meet immediately following the Tax Reform panel discussion. Chief on the Task Force's agenda will be a discussion of the *Fiscal Report Card of the State*, which will be released during the Annual Meeting. The Task Force will also vote on several model bills related to the following issues: dynamic scoring; taxpayer advocates; burdens of proof in tax cases; revenue department employee compensation; repeal of "pay-to-play" provisions; and, confidentiality rights of taxpayer representatives.

ALEC Radiothon '98 Reception

5:00-6:30pm

North Imperial

Be sure to join us for the ALEC Radiothon '98 reception on to meet some of the nation's leading talk radio hosts in person!

Star Delegation Night

Evening Open

GTE Reception



9:30 p.m. - 1:00 a.m.

100th Floor, Sears Tower
Wacker Street Entrance

Shuttle service will be provided from the Hilton Hotel and Towers and the Palmer House Hilton to the Sears Tower from 9:00^{pm} - 1:30^{am} every 15 minutes.

7:30^{am} - 9:15^{am}**Breakfast**
*International Ballroom***Wisconsin Governor
Tommy Thompson**1991 Thomas Jefferson
Freedom Award Recipient

Governor Tommy G. Thompson, an ALEC alumnus, was the 1991 recipient of the Thomas Jefferson Freedom Award. He was first elected to the Wisconsin Assembly in 1966 and was elected assistant minority leader in 1973. In 1981 he was elected Republican floor leader. Governor Thompson is the recipient of *Governing Magazine's* 1997 Public Official of the Year Award and the 1998 recipient of the Horatio Alger Award. He is a past chairman of the National Governors' Association, the Education Commission of the States, the Republican Governors Association, the Council of Great Lakes Governors, the Midwestern Governors' Conference, and the Intergovernmental Policy Advisory Committee, an advisory committee to the U.S. Trade Representative. He is a former Army captain and a former member of the U.S. Army Reserve. He received his bachelor's degree in political science in 1963 and his law degree in 1966 from the University of Wisconsin.

Jim MonkPresident and Chief Executive
Officer, Illinois Energy
Association

James R. Monk is President and Chief Executive Officer of the Illinois Energy Association, which represents eight large electric and combination electric and natural gas investor-owned utilities in Illinois. Monk earned his Bachelor's Degrees at Indiana University and law degree from the University of Florida. Monk served as Chairman of the Indiana Utility Regulatory Commission for five years. Prior to that, he practiced law in Sullivan, Indiana and represented the 39th State Senate District in the Indiana General Assembly. Monk was the ranking minority member on the Senate Judiciary Committee and served on the Education and Commerce Committees. He served as the Sullivan County, Indiana Prosecutor from 1972 to 1982. Monk is a former member of the National Association of Regulatory Utility Commissioners' Committee on Administration and The Great Lakes and Mid-America Regulatory Conferences.

**Tennessee State
Representative
Steve McDaniel**

1998 ALEC National Secretary



Tennessee Representative Steve McDaniel is a long-time member of ALEC's Health Care Task Force and is currently serving as ALEC's National Secretary. McDaniel was first elected to the Tennessee House of Representatives in 1988. McDaniel serves on the Health and Human Resources Committee, Finance, Ways and Means Committee, and the Calendar and Rules Committee. He was first elected to serve as Republican Leader in the House, having served as chairman of the Caucus for two legislative sessions. Recognized as a leader on Health Care issues, McDaniel sponsored the Tennessee Consumer Health Care Advocacy Act that resulted in greater protection for health care consumers. He is president of Cotton Patch, Inc.

Workshop E1 9:30 a.m. - 10:45 a.m.
Continental A

Improving Public Education: How to Legislate Catalytic Change

Speakers:

Jeanne Allen, President, Center for Education Reform
Tom Carrol, Empire Foundation
John Gardner, Member, Milwaukee School Board
David Brennan, Chairman, Brennan Industrial Group, Inc. & Brenlin Group, Inc.
Stacey Boyd, President, ACHIEVE Pilot Project & Founding Director, Academy of the Pacific Rim

Education continues to be one of the most important and controversial issues state lawmakers face today. And while common sense ideas like choice, vouchers, charter schools and teacher accountability have made great strides, meaningful education reform has been one of the most difficult issues to push through state legislatures. The enemies of reform are strong in number and determined to protect the status quo. This panel of national experts will share their success stories and knowledge of education reform that makes a difference.

Jeanne Allen is President of The Center for Education Reform (CER), an independent, national nonprofit organization promoting support and guidance to bring fundamental reforms to schools. She is a recognized authority on education reform issues and authored several books and articles. Before founding CER she served as a Reagan Administration political appointee in the United States Department of Education.

Tom Carroll helped to found and is the current President of CHANGE-NY, an organization dedicated to advocating cutting state taxes and downsizing state government. He also serves as President of the Empire Foundation for Policy Research and in 1995 he served as Governor George Pataki's Deputy Director of Regulatory Reform.

John Gardner is the at-large member of Milwaukee's public school board. A thirty year, left wing organizer with labor unions, public interest groups and community organizations, Gardner believes freeing low income, urban communities from the tyranny and incompetence of government educational monopolies is critical for American democracy.

David Brennan is Chairman of Brennan Industrial Group, Inc., and the Brenlin Group Inc., and a senior partner in the Akron-based BMR Development Corporation. He received the Governor's Award for his work in education. He is a founder of the HOPE Academies in Cleveland, Ohio, formed primarily to accept students who hold state scholarships.

Stacey Boyd is the current President of the ACHIEVE Pilot Project and the Founding Director of the Academy of the Pacific Rim, an inner city charter school in Boston. ACHIEVE is a management information system that allows schools to keep track of student learning against state and local standards

Workshop E2 9:30 a.m. - 10:45 a.m.
Continental B

A 100 Year Perspective: Trends in the Health of the Nation and the Status of Our Environment

Speakers:

Dr. Steven Hayward, Heritage Foundation

Kip Howlett, Chlorine Chemistry Council

*Dr. William Robertson, University of
Washington School of Medicine*

While headlines focus on the latest threat to the environment or our health, what are the facts? Experts will discuss the latest trends on the health of the environment and the status of the health of the nation, and identify coming challenges for elected state officials in both arenas.

Dr. Steven Hayward is Senior Fellow with the Pacific Research Institute for Public Policy, where he co-authors The Index of Leading Environmental Indicators. He is currently a Bradley fellow for one year at the Heritage Foundation. He writes frequently on environmentalism, law, economics, and public policy. He holds a Ph.D in American Studies and an MA in Government from Claremont Graduate School.

Clifford "Kip" Howlett, Jr. is the Vice President of the Chemical Manufacturers Association and Managing Director of its Chlorine Chemistry Council. He serves as the Private Sector Chair of ALEC's Energy, Environment, Natural Resources and Agriculture Task Force. He spent more than 19 years with Georgia Pacific, and from 1990-1993 he was V.P. of Environmental and Governmental Affairs. Howlett has a Bachelor's degree from John Hopkins, and a law degree from Willamette University in Oregon. He was an ALEC Private Sector Member of the Year in 1996.

Dr. William O. Robertson is Professor of Pediatrics at the University of Washington School of Medicine. Dr. Robertson also serves as Medical Director of the consolidated Washington Poison Center in Seattle. He is a past Chairman of the American association of Poison Control Centers. Dr. Robertson has authored over 600 articles on topics such as toxicology, pediatric education, and health care and costs. He received his B.A. and M.D. from the University of Rochester.

Workshop E3 9:30 a.m. - 10:45 a.m.
Continental C

Market Discipline: Competitive Contracting in State & Local Government

Speakers:

Congressman Scott Klug (R-Wisc.)
Walter Knorr, City of Chicago
Adrian Moore, Reason Foundation
Dr. Charles Thomas, University of Florida
Maurice McTigue, former Cabinet Minister, New Zealand
Richard Seline, Arthur Andersen

State and local officials are entrusted with an obligation to provide the highest quality services at the lowest cost to the taxpayer. Most governments, however, exercise monopoly power over the delivery of these services. This workshop will study the vast opportunity states and local governments have for competitive contracting. It will examine methods that have been utilized in creating a competitive market in the public service arena. The workshop will also examine the growing use of private correctional facilities, a new development that represents the cutting edge of the movement to deliver essential services through the discipline of the free market.



Klug

Congressman Scott Klug (R-Wisc.) is currently in his fourth term and is serving as a member of the House Commerce Committee for his third term. He is also the Chairman of the House Task Force on Privatization. As an advocate for fiscal responsibility he has received numerous awards for his deficit reducing efforts. The Concord Coalition Citizens' Council awarded him their first-ever perfect rating for his votes in support of sound fiscal policy. And the Council for Citizens Against Government Waste named him a "Taxpayer's Hero" for his work to cut wasteful spending.

Walter Knorr is Chief Financial Officer for the City of Chicago. Prior to this position, Mr. Knorr served as Chicago's Comptroller. As CFO, Mr. Knorr is responsible for the execution of the city's \$4 billion annual budget and managing its cash flow, debt, and credit activities. He is a trustee of the Chicago Police and Laborers' pension funds and also serves as president of the Chicago Police Annuity and Benefit Fund. He is a member of the Governmental Accounting Standard's Advisory Council (GASAC). Prior to his public service, Mr. Knorr served as a vice-president of The Northern Trust Company in Chicago and spent 11 years with Arthur Young & Company.

Adrian Moore is the Associate Director of Economic Studies at the Reason Public Policy Institute. He also serves as a policy analyst for the Reason Privatization Center and is the editor of the monthly newsletter *Privatization Watch* and the *Annual Privatization Report*. Moore serves as an Advisor to both the ALEC Criminal Justice and Trade and Transportation Task Forces.

Maurice McTigue served as a member of the New Zealand Parliament for Timaru from 1985 to 1993. In 1990 he joined the Cabinet of the Prime Minister as the Minister of Employment and the Minister of Finance. He redefined the Finance Departments mission and canceled 90 percent of its programs because they were not advancing the mission. As the Minister of State Owned Enterprises, McTigue was responsible for overseeing the privatization of New Zealand's railways, airports, transit, forestry industries as well as deregulating the electricity industry.

Richard Seline is a Manager in Arthur Andersen's Office of Government Services (OGS) and serves as a member of their Privatization and Partnership Team. Seline has served as Co-chairman of the Federal Privatization Task Force for the National Council on Public Private Partnerships and was the co-founder of the Texas Privatization Initiative.

Workshop F1 _____ 11:00 a.m. - 12:30 p.m.
Continental A

Restraint of Trade: Unilateral Trade Sanctions

Speakers:

North Carolina State Representative David Miner

Brian Lopina, Patton Boggs

Frank Kittredge, National Foreign Trade Council

State and local governments are increasingly considering and enacting their own unilateral trade sanctions which create an administrative nightmare for companies seeking to expand their business. Over one-third of the recent economic growth in the U.S. is directly attributable to expanded trade; a proliferation of trade sanctions at the state and local level will jeopardize this growth. This workshop will examine the economic impact that unilateral trade sanctions have on the targeted country as well as the impact on the imposing state.

Representative David Miner has served in the North Carolina House of Representatives since 1993 and is currently Chairman of the Commerce Committee. Miner is also a member of the North Carolina Economic Development Board and the Policy Board of the North Carolina Institute for Transportation Research and Education. He also serves as Chairman of Americans for a Balanced Budget. Rep. Miner is also a member of ALEC's Commerce and Economic Development Task Force.

Brian Lopina is an attorney with Patton Boggs and concentrates his practice in several areas, including trade, tax, and appropriations. Prior to joining the firm he was Director of the Governmental Affairs Office for the Christian Coalition and co-chaired the leading tax cut coalition of the 104th Congress. He has worked extensively with the business community on free trade issues and with culturally conservative organizations on human rights issues. As an advocate of open trade, Lopina is well known and trusted in both circles.

Frank Kittredge is President of the National Foreign Trade Council, a leading proponent for an open trade and investment regime. Kittredge previously served with General Electric, taking on numerous international assignments throughout his 36-year career, including Vice President of GE's Asia-Pacific Division. Past-chairman of the US-ASEAN Center for Technology Exchange, he is a member of the U.S. State Department's Advisory Committee on International Economic Policy. He is director of Crane and Company, Inc., The National U.S.-Arab Chamber of Commerce and the Center for Mental Health. He is also Vice-Chairman of USA*ENGAGE.

Workshop F2 _____ 11:00 a.m. - 12:30 p.m.
Continental B

Myths & Realities of the Global Climate Change Debate: Global Warming, Climate Change, the Kyoto Protocol

Speakers:

Dr. Allan Moghissi, Institute for Regulatory Science
Dr. Sallie Baliunas, Harvard Center for Astrophysics
William Hall, Dominion Resources

Over two decades ago, the first "Earth Day" focused on the impending dangers of global cooling. Today, some of those same activists are now asserting that the danger is global warming. Where was the science in the 1970's, and where is it today? Has science changed? What would be the environmental benefit of recent political proposals? How would they fare in any cost-benefit analysis? What price might the world's population pay? How would these proposals impact the health and well-being of our children and elderly citizens today? Four main facets of the global warming debate are important: science, jobs and the economy, international relations, and domestic politics. Many meteorologists and climatologists hold that the traditional scientific method — based on replicable testing and peer-reviewed data — has not proven the assertions that human activity has caused any overall warming of the planet. In fact, much scientific evidence points in a contrary direction. Moreover, this debate over the science could perhaps be mooted if Kyoto advocates could show what actual benefits to human health and the environment would result from the trillions of dollars of spending mandated by the Kyoto protocols. Additionally, with the treaty's exemption of 132 designated developing nations, those nations would be the beneficiaries of tremendous competitive advantages over the participating countries. This will lead to tremendous consequences to U.S. jobs and an inevitable ripple effect in the worldwide economy. Finally, there is great concern about implementing a treaty never ratified. In many cases, EPA and state agencies have already moved to implement treaty mandates. The Kyoto treaty has not been debated, much less approved in the U.S. Senate.

Dr. Alan Moghissi is President of the Institute for Regulatory Science. Dr. Moghissi has held several positions at the EPA, and has served as Assistant Vice President of the University of Maryland-Baltimore, and Associate Vice President at Temple University. He has published over 300 research papers dedicated to the utilization of sound science and risk assessments in public policy decision making. Dr. Moghissi received his Doctorate in Physical Chemistry from the Technical University of Karlsruhe in Germany.

Dr. Sallie Baliunas is a Senior Staff Astrophysicist at the Harvard-Smithsonian Center for Astrophysics, and Deputy Director of the Mount Wilson Observatory. Dr. Baliunas serves as Senior Scientist at the George C. Marshall Institute, and chairs the Science Advisory Board. She has written over 200 scientific research articles. She received her A.M. and Ph.D. degrees in Astrophysics from Harvard University.

Mr. William Hall is Assistant Vice President for Corporate Communications of Dominion, Resources, Inc., a Richmond, Virginia based utility holding company operating in six states and internationally. Hall started his career as a journalist serving as managing editor of his hometown *Danville Register*. He joined DRI in 1983 starting as senior media representative for Virginia Power. He serves on the boards of a wide array of charitable organizations in Richmond.

Workshop F3 11:00 a.m. - 12:30 p.m.
Continental C

Financial Services Modernization for the 21st Century

Speakers:

Roger Pilon, Cato Center for Constitutional Studies,
Cato Institute

John Fund, The Wall Street Journal

Professor George Kaufman, Loyola University

Terry E. Tyrpin, NAI

Adam Thierer, The Heritage Foundation

Passage of the Financial Services Reform Act (HR 10) in the House of Representatives was the first crucial step toward overhauling the depression-era regulatory framework of the banking industry. To many, this bill is only half-measure. More fundamental reforms need to take place to keep the American financial services industry competitive in the "global" marketplace.

At the financial services modernization workshop, panelists will discuss issues of federalism, regulation and consumer welfare that have been the focus of debate surrounding this rapidly changing industry.

Roger Pilon holds the B. Kenneth Simon Chair in Constitutional Studies at the Cato Institute and is founder and director of the Cato's Center for Constitutional Studies. Before joining Cato, he held five different posts in the Reagan Administration. He also served as director of policy for the Bureau of Human Rights and Humanitarian Affairs for the State Department. Dr. Pilon did his undergraduate work in philosophy at Columbia University. He received both an M.A. and Ph.D. in philosophy from the University of Chicago. He earned a J.D. from the George Washington University School of Law.

John Fund is a member of the Editorial Board of The Wall Street Journal, where he previously served as deputy features editor. He is also an on-air contributor to Fox News Channel, the 24-hour cable network and an on-line columnist for MSNBC's Internet news service. His work has appeared in such magazines as Esquire, Reader's Digest, Reason, New Republic and National Review. He has written extensively on privatization and foreign policy issues.

George G. Kaufman is professor of Finance and Economics at Loyola University of Chicago. He served as an economist and research officer at the Federal Reserve Bank of Chicago from 1959 to 1970. He previously has taught at the University of Oregon and has been a visiting professor at the University of Southern California, Stanford University and the University of California at Berkeley. He received his B.A. from Oberlin College, M.A. from the University of Michigan and Ph.D. in Economics from the University of Iowa.

Terry E. Tyrpin is Vice President of the Insurance and Research Services Division of NAI. He oversees 9 staff members who develop public policy on property/casualty insurance issues, conduct research, and provide information services for member companies. Tyrpin's special expertise is on motor vehicle insurance, highway safety, and cost containment issues. He has testified before legislative and regulatory panels, and authorized monographs, position papers and model legislation on behalf of the Association. Most recently, Tyrpin has helped develop NAI public policy on natural disaster insurance, banking reform, and no-fault auto insurance proposals in Congress.

Adam T. Thierer examines how unnecessary regulations hurt America's international competitiveness, with a particular focus on communications policy, antitrust law, and environmental risk law. Prior to joining the Heritage Foundation in March of 1992, Thierer spent time in London, England at the Adam Smith Institute where he worked on reform of the British legal system. Thierer earned his B.A. in political science at Indiana University, and received his M.A. in international business management at the University of Maryland.

12:45^{pm} - 2:15^{pm}

Founders' Lunch
International Ballroom

**Congressman
Henry Hyde**

1998 Pioneer Award Recipient



**Arkansas Speaker
Bobby Hogue**

1998 ALEC National
Chairman



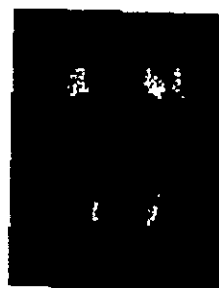
Paul Weyrich

President, Free Congress
Research and Education
Foundation



Ron Yocum

President and Chief Executive
Officer, American Plastics
Council



Congressman Henry Hyde, one of the founders of ALEC, is the 1998 recipient of ALEC's Pioneer Award. Congressman Henry Hyde represents Illinois' Sixth District. Chairman of the House Judiciary Committee, he also serves on the International Relations Committee. A graduate of Georgetown University, Hyde received his law degree from the Loyola University of Chicago. He is a combat veteran of World War II, and a former trial lawyer in Chicago. Among his many awards and honors, Hyde received the National Security Leadership Award and Distinguished Service Award from the Disabled American Veterans, Alumni Medal of Excellence from Loyola University School of Law, and Alumni Achievement Award from Georgetown University.

Arkansas Speaker Bobby Hogue is ALEC's 1998 National Chair. He has served on ALEC's national board of directors since 1995. With the convening of the 81st Arkansas Assembly in 1997, Speaker Hogue became only the fourth person in the state's history to serve more than one term in the top leadership position in the Arkansas House of Representatives. Since 1979, Speaker Hogue has been in the Arkansas General Assembly. As Speaker, he is an *ex officio* member of the Legislative Council and of the Legislative Auditing Committee. He is a member of the Southern Growth Policies Boards and of the Council of State Governments and serves on the executive committee of the Southern Legislative Conference.

Paul Weyrich has been President of the Free Congress Research and Education Foundation since 1977. In addition to being a founder of ALEC, he was the founding President of the Heritage Foundation and started the National Empowerment Television network (NET - now America's Voice.) Described as "One of the 100 most powerful Washingtonians" by *Regardies Magazine*, Weyrich has a long history of success as a professional in the media, in staff positions on Capitol Hill, and as a leader of the conservative movement both in the U.S. and in the developing democracies in Eastern Europe.

Ron Yocum is president and chief executive officer of the American Plastics Council. He assumed his post in March of 1998. Previously he was president and chief executive officer of Millennium Petrochemicals. Yocum received his undergraduate degree in chemistry from Gettysburg College and his Ph.D. in organic chemistry from the University of Pennsylvania. Prior to 1985, Yocum was director of research for Dow Chemical's Applied Science and Technology Laboratories. He later was group vice president, R&D, for Enron Chemical which was later acquired by the USI Division of Quantum. In 1989, he was appointed president of USI Division of Quantum. In 1993, Yocum was named president and chief executive officer of Quantum Chemical.

Task Force Meetings

Criminal Justice Task Force

Friday, Aug. 21 ♦ 2:30 to 5:30 p.m.

Waldorf

The centerpiece of the agenda will be two bills establishing standards for the private corrections industry, and for instances when states place inmates in facilities outside of the state in which they were sentenced. the private corrections subcommittee will also review and revamp ALEC's *Private Correction Facilities Act* — the enabling legislation for private corrections. Also on the agenda is child gun safety legislation and legislation that would regulate inmate workers' access to sensitive information, such as credit card and social security numbers.

The Cato Institute's noted constitutional scholar, Roger Pilon, will be discussing the Constitutional merits of ALEC's asset forfeiture legislation.

Energy, Environment, Natural Resources, and Agriculture Task Force

Friday, Aug. 21 ♦ 2:30 to 5:30 p.m.

Grand Ballroom

Many of the current issues addressed by this Task Force have already become law in Virginia under the recent administration of Gov. George Allen. During his term, over a dozen market-oriented and incentive based bills were adopted. Moreover, Gov. Allen's Secretary of Natural Resources, Becky Norton Dunlop, introduced an element of sanity into several regulations in where market and property rights had initially been given short shrift. Secretary Dunlop, now Vice President of Public Affairs at the Heritage Foundation, joins ALEC's Energy, Environment, Natural Resources, and Agriculture Task Force to discuss Virginia's successes in promoting sound stewardship of natural resources based on incentives and the free market rather than on more government regulations and bureaucracies. Also joining the Task Force meeting to discuss issues related to the continuing battle for ALEC's model *Environmental Audit Privilege* legislation are Dr.

Elizabeth Geltman, Johns Hopkins University; Kinnan Goleman, ALEC EENRA Task Force Advisor; and Rep. Clyde Bradley, chief sponsor of this legislation in Iowa. Barbara Bruin, from the Pennsylvania Public Utilities Commission, will share her insights on the evolving marketplace for electric energy and her experience in Pennsylvania.

The Task Force will also discuss amendments to the Environmental Justice Principles, a resolution on the issue of "environmental justice," and an update on waste tire abatement.

Telecommunications & Information Technology Task Force

Friday, Aug. 21 ♦ 2:30 to 5:30 p.m.

Boulevard

The Ad Hoc Committee on Regulatory Reform and Taxation will report on its activity in 1998, including its two hearings on public rights-of-way. Their findings and recommendations have been documented in a *State Factor* which will be voted on at the meeting. The committee will also announce its plans to address new regulatory and tax issues and projects.

The Ad Hoc Committee on Electronic Commerce and the Internet will report on its activities in 1998. The committee continues to be active in the federal Internet tax debate in Congress and has managed to get ALEC appointed to serve on the Electronic Commerce Commission. The committee will also announce its plans to address Internet and electronic commerce issues, such as electronic authentication, security, privacy, bandwidth and encryption. Industry representatives and staff will brief the Task Force on federal and state legislative and regulatory activity, including copyright legislation, universal service, wiretapping and Internet gambling.

The Task Force will receive a presentation on human-computer interaction in virtual environments. Dr. Frank Biocca, director of the Media Interface and Network Design Lab, has been invited to provide a look at the cutting edge of information technology. His research focuses on how to design virtual environment technologies and telecommunications services to help people absorb more information from computers, work better in distributed teams, and better find, use and understand information.

Trade & Transportation Task Force

Thursday, Aug. 20 ♦ 2:30-5:30 p.m.

Waldorf

The Task Force will vote on several pieces of legislation, which were reviewed this spring by the Surface and Air subcommittee. Votes are expected on two resolutions on truck weight and size restrictions and unilateral trade sanctions. The Task Force will also consider *The Passenger Transportation Deregulation Act*, which eliminates the monopoly currently held by municipal bus services by allowing multi-passenger van services to compete in the transit market. The *Creation of a Common Port of Entry Act* authorizes a state to enter into agreements with contiguous states to jointly locate, construct, staff and operate permanent and portable weight scales or ports of entry. Allowing two states to jointly enforce certain laws enables the states to share resources and eliminate one of their inspection facilities. The Task Force will also consider the *Competitive Contracting of the Department of Motor Vehicles Act* which institutes a plan requiring a state's DMV to develop a competitive environment for the production of goods and services.

Task Force Advisor Adrian Moore of the Reason Foundation will give a presentation on the benefits of full cost accounting and the Task Force will discuss the development of model legislation in this area. Other presentations will be given on airline deregulation and state blood alcohol concentration levels.

5:30^{pm} - 8:30^{pm}ALEC Family Night
at Navy Pier

The Chicago World's Fair of 1893 was a cornerstone event in the history of Chicago. For Family Night 1998, ALEC guests will participate in a Fair that will honor the great city that Chicago has become in the 105 short years since.

Begin with a picnic under the exquisite rotunda at Navy Pier with your family and ALEC colleagues.

ALEC guests will be greeted by the sounds of a five-piece brass band capturing the spirit of Americans with classic melodies as well as to-tapping favorites.

Roaming throughout the ballroom as well as outside will be the Improv Troupe "Piering Daily." In a fitting tribute to the City that founded the Improv style of comedy. The six-member troupe revels in creating a scene based on an audience member's suggestion.

The Jesse White Tumblers will also perform for guests on the terrace outside the ballroom. The Tumblers range in age from 6 to 26 and are mostly residents of Chicago's Cabrini Green and Henry Horner housing projects.

Also roaming about the party will be the lovable mascot of the Chicago Bulls, Benny the Bull. Situated just outside the ballroom will be a Chicago Style Jazz band. This quartet of fine musicians will perform some of the music that has made Chicago famous as the home of Jazz and Blues.

Sponsored by State Farm Insurance
Companies and Archer Daniels Midland
Company



ALEC thanks the Miller Brewing Company for the in-kind contribution, and the Metropolitan Pier and Exposition Authority.

Saturday, August 22

Registration 7:00^{am}- Noon
Continental Ballroom Foyer

Mixed Golf Tournament 7:30^{am}- 3:00^{pm}
Buses leave from 8th Street Lobby

The Tournament will be held at the beautiful Indian Lakes Resort. Shotgun starts are scheduled for 8:30 a.m.

Sponsored by R.J. Reynolds Tobacco Company

**Tennis Round-Robin
Tournament and Clinic** 1:00^{pm}- 5:00^{pm}
Mid-town Tennis Club

If you are not pre-registered, on-site registration is only offered on a first-come, first-served basis. Space is limited for the Round Robin tournament.

Sponsored by Pfizer Inc

Shooting Sports Event 9:00^{am}- 2:00^{pm}
Aurora Sportsman's Club

Sponsored by the National Rifle Association

Chicago Air & Water Show 11:00^{am}-4:00^{pm}
Under the Sun at Navy Pier Terrace D Rooftop

The Chicago Air & Water Show, now entering its 40th year, is the largest two-day spectator event in the U.S. and the longest ongoing show of its kind in North America.

And as an ALEC Annual Meeting attendee, you can have a free front row seat at a private rooftop area overlooking Lake Michigan on top of Navy Pier!

From high performance military aircraft to civilian acts like the Tucker Power Aerobatic team, the Chicago Air show has always attracted the best aerial showmen on earth!

The water show features some of the most exotic and powerful craft that have ever skimmed the surface of the ocean, from high speed race boats to elegant yachts.

Cash Bar and Concessions will be available.

Special thanks to the Metropolitan Pier and Exposition Authority for providing this spectacular vantage point to ALEC and its members.

6:30^{pm}- 7:15^{pm}**Awards Banquet Reception**

Grand Ballroom/Foyer

Sponsored by the Illinois Retail Merchants Association

7:30^{pm}- 9:30^{pm}

**Thomas Jefferson
Freedom Award Banquet**
International Ballroom

**E. Benjamin Nelson
Governor of Nebraska**



The American Legislative Exchange Council is proud to present its highest honor, the *Thomas Jefferson Freedom Award*, to Nebraska Governor E. Benjamin Nelson.

Governor Nelson's commitment to restoring the constitutional balance of power between the federal and state governments is one reason why it has become a national leader, and one of the reasons why he was chosen to be the recipient of the *Thomas Jefferson Freedom Award*. Along with Utah Governor Michael Leavitt, the 1997 recipient of the Award, Nelson has called for a conference of the states to develop the constitutional and statutory mechanisms needed to rectify the current imbalance between the states and the national government.

Nelson was elected Governor in 1990 and was reelected in 1994. He has been a strong voice in the fight against unfunded and underfunded federal mandates and co-chaired the National Summit on Federalism in 1995. His accomplishments as Governor include major crime legislation, the "Employment First" welfare reform package, and a significant increase in international trade. He is a founder and past chair of the Governors' Ethanol Coalition; past chair of the Interstate Oil and Gas Compact Commission; past chair of the National Education Goals Panel; past chair of the Western Governors' Association; past chair of the Midwestern Governors' Conference; past president of the Council of State Governments; and past vice chair of the Democratic Governors' Association.

9:30^{pm}- Midnight**25th Anniversary Dance and Reception**

Grand Ballroom

Sponsored by McDonald's Corporation and American Stores -- Jewell/OSCO

Sunday, August 23

Interdenominational
Prayer Breakfast

8:00^{am}-9:30^{am}

Williford C

"I will lift up my eyes to the mountains; from whence shall my help come? My help comes from the Lord, who made the heavens and earth."

Psalms 121:1-2 (NASB)

An inspirational time of worship, singing and sharing of spiritual principles that are relevant to everyday life.

Annual Meeting Information and Policies

Name Badges/Admittance to Events

Your **ALEC badge** is your pass for admittance into all meals, issue sessions, special events and hospitality suites. **You must show your badge to gain admittance.** Replacement badges will be available at the ALEC Registration Desk.

Medical Services and Emergencies

In the event it is important to have access to medical services, the nearest hospital is the Northwestern Hospital, 233 East Superior, Chicago, Ill. The general telephone number is (312) 908-5222. The **Emergency Number** is (312) 908-5222.

Smoking Policy

In order to maximize the comfort of ALEC Annual Meeting attendees, ALEC has a no-smoking policy in the issue and meal session rooms, and the Exhibit Hall. Convenient, designated smoking areas will be provided.

Reporting Requirements

For the purpose of complying with state reporting laws, the following per-person costs are provided for ALEC events.

Golf Tournament	\$100.00
Tennis Tournament	\$140.00
Shooting Events	\$100.00
Opening Reception	\$75.00
Family Night	\$35.00

ALEC Radiothon '98

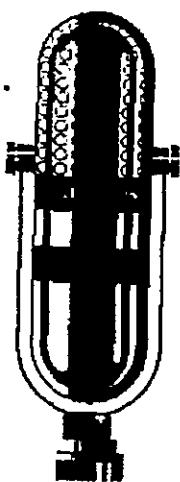
8th Street Lobby

Once again ALEC will be holding a "talkfest" over the airwaves with eight to ten talk radio shows broadcasting live from the Annual Meeting! Be sure to stop by and watch some of America's leading talk radio hosts in action as they interview the news makers and legislative leaders who will be at the ALEC Annual Meeting.

Who knows, it may be you!

Sponsored by

The Washington Times
National Weekly Edition



Phil Paleologos
"The Diner Show"
Talk America Network



Bob Grant
WOR
New York, N.Y.

Tom Marr
WCBM
Baltimore



Jimmie "JJ" Walker
KKAR
Omaha



ALEC Radiothon '98 Reception

North Imperial

Be sure to join us for the ALEC Radiothon '98 reception on Thursday night from 5:00 to 6:30 p.m. to meet some of the nation's leading talk radio hosts in person!

Radiothon Schedule

WOR

National

Bob Grant

Thursday-Friday 2:00 -5:00pm

Talk America Network

National

Barry Farber

Thursday-Friday 3:00-6:00pm

Talk America Network

National

Phil Paleologos

"The Diner Show"

Thursday-Friday 4:00 - 8:00am

WRKO

Boston, Mass.

Katz and McCarthy

Wednesday-Friday 4:00-8:00am (CST)

WTMA

Charleston, S.C.

Cason & Wolf

Wednesday-Friday 2:00-5:00pm

WCBM

Baltimore, Md.

Tom Marr

Wednesday-Friday 2:00-5:00pm

KKAR

Omaha, Neb.

Jimmie "JJ" Walker

Wednesday-Thursday 3:00-6:00pm

WGNU

St. Louis, Mo.

Susan Smith Harmon

Thursday 2:00-4:00pm

WGNU

St. Louis, Mo.

Nick Kasoff

Friday 4:00-6:00pm

CHICAGO

ALEC Exhibits '98

ALEC has assembled the most extensive exhibit hall in its history. Nearly 100 exhibitors representing leading public policy organizations, major corporations and companies, and legislative service providers have filled the 120 booths for ALEC Exhibits '98.

Daily special events and giveaways are planned, including ALEC's "Exhibit Passport" program, which will offer three major prizes!

ALEC would like to thank Joseph E. Seagram & Sons for sponsoring the 25 think tank members of the state policy network (+) participating in ALEC Exhibits '98!

Exhibitors	Booth
Accuracy in Media	201
Advantage Capital	1
Alabama Family Alliance+	507
ALEC Publications	13
American Academy of Family Physicians	502
American Academy of Orthopedic Surgeons	207, 306
American Association of Nurse Anesthetists	121
American Automobile Manufacturing Association	501
American Dental Association	311
American Institute of CPAs	216
American Institute for Public Safety	412
American Society of Anesthesiologists	300, 302
Americans for Tax Reform+	422
America's Road Team (ATA)	226
Arkansas Policy Foundation+	510
Beacon Hill Institute+	424
Buckeye Institute+	423
Coastal Corporation	321, 323
Center for Educational Reform	125
The Century Council	420
Census Subcommittee U. S. House of Representatives	503
CEO - America	205
Chemical Manufacturers Association	329
Chlorine Chemistry Council	504
Christian Coalition	5
Citizens for a Sound Economy	511
Clean Fuels Development Coalition	413
Coalition for Workers Rights+	126
Commonwealth Foundation+	425
Cooler Heads+	124
CQ Staff Directories	500
Desmonds Formal Wear	9*
Evergreen Freedom Foundation+	427
Georgia Public Policy Foundation+	512

Special Exhibits

Be sure to get a quick check-up at the Pfizer Health Care Screening exhibit.

And be sure to check-out Chrysler's display of the latest in auto technology at their mega-booth at ALEC Exhibits '98!

Glaxo Wellcome	304, 306
Golden State Center+	108
Goldwater Institute+	115
GOPAC	103
Harrab's	208
Heartland Institute+	328
Heritage	105
Home Recording Rights Coalition	129
Independent Retirement Alliance+	3
Independence Institute+	429
Iowans for Tax Relief	405
JFK School of Government Harvard University	417
Justice Fellowship	409
Law Enforcement Alliance of America (LEAA)	102
Life Saver Interlock	304
Legi-State	401, 403
Local Government Council	408
Logix Solutions	505
Mackinac Center for Public Policy+	110
Marshall Fields	229*
MCI	513
Motorola	104, 106
Multi States Associates	419
National Association of Home Builders	411
National Association of Surety Bond Producers	202
National Coalition on Health Care	327
National Guard Bureau Counter Drug Directorate	224
National Guard Bureau Weapons of Mass Destruction	107
National Pork Producers Council	220
NRA - Crimestrike	111
NRA - Eddie Eagle	203
NRA - ILA	113
National Right to Life Committee	114, 116
National Republican Legislator Association	100
National Right to Work Committee	210
Nevada Policy Research Institute+	112
Personal Watercraft Industry Association	313
Pfizer HealthCare Screening	TBL*
PBUS	222
Project Reality, Division of Committee on Status of Women	228
Public Interest Institute+	428
Public Service Research Foundation	117
Reagan Legacy Project+	128
Robert Schalkenback Foundation	421
Small Business Survival Committee	407
South Carolina Policy Council+	506
State Farm Insurance	315, 317
StateNet	414, 416
State Policy Network+	509
Steel Recycling Institute	212, 214
Tennessee Family Institute+	123
Texas Public Policy Foundation+	120
U. S. Census Bureau	410
U. S. English	101
U.S. Fireworks Safety Council	200
U. S. Generating	325
Wallac, Inc	127
Washington Institute Foundation+	426
Washington Times National Weekly	122
Wisconsin Policy Research Institute+	508

*Plan ahead for Saturday night's Banquet by ordering your tux and evening wear from Desmonds Formal Wear and Marshall Fields!

Spouse/Guest Tours

ALEC has arranged with *Chicago Is...*, one of the city's most experienced destination management companies, a superb selection of tours that offer a view of the Windy City from every perspective.

From Chicago's spectacular architecture to its fascinating history, whether on foot, water or by motorcoach, these tours offer an entertaining and affordable way to tour one of America's most exciting and interesting cities.

Spouse/Guest Tour Calendar

Wednesday, August 19

Frank Lloyd Wright in Oak Park

9:00am - 12:30 pm \$30.00

Architectural River Cruise and Walking Tour

1:30 pm - 4:30 pm \$36.00

Chicago Panorama ... A City of Surprises

2:00 pm - 5:00 pm \$25.00

Thursday, August 20

Fitness Walking

7:30am - 8:30am \$10.00

Long Grove Village and the Cuneo Mansion

9:00am - 4:00pm \$50.00

Chicago Panorama ... A City of Surprises

9:00am - Noon \$25.00

Victorian Chicago

1:00pm - 4:00pm \$35.00

Architectural River Cruise and Walking Tour

1:30 pm - 4:30 pm \$36.00

Friday, August 21

Fitness Walking

7:30am - 8:30am \$10.00

Bicycles Along the Lakefront

9:00am - Noon \$44.00

North Shore and Botanical Gardens

9:00am - 1:00pm \$30.00

Frank Lloyd Wright in Oak Park

1:30pm - 5:00pm \$30.00

Saturday, August 22

Photo Safari

8:00am - 11:00pm \$45.00

Gold Coast Residences

9:30am - 1:00pm \$32.00

Wednesday, August 19

Frank Lloyd Wright in Oak Park

9:00am - 12:30 pm

\$30.00

Visit the historic village of Oak Park, a living museum of architectural treasures. Among its many exceptional buildings are 32 designed by the celebrated Frank Lloyd Wright.

You'll not only see, but walk through Wright's own home, a simple but elegant structure designed by the 22-year-old architect for his bride in 1889. Here he lived while working in the adjoining studio for 20 of his most creative years, using the home and studio as models for the development of his Prairie School designs. A recently completed restoration has returned this outstanding landmark to its appearance during the days of the Wright family's residence.

View more Wright designs exploring the nearby neighborhoods. See Unity Temple, his first public building, a daring departure from traditional religious architecture at the time of its 1908 completion, plus a splendid ensemble of homes by Wright's contemporaries. Your guide will also identify the boyhood homes of authors Ernest Hemingway and Edgar Rice Burroughs on this celebration of American architecture.

Architectural River Cruise and Walking Tour

1:30 pm - 4:30 pm

\$36.00

Climb aboard a Chicago River Cruiser for an unsurpassed architectural adventure and see the city as it deserves to be seen. There's no better way to view the birthplace of American architecture than on this relaxing cruise.

Set sail, sit back and relax as over 50 great works by world-famous architects come into view. With your special guide, an expert on Chicago's rich architectural history, discover such highlights as Lake Point Tower, the Wrigley Building, Marina City, Sears Tower and the Lyric Opera Building.

Disembark to join your guide on an intriguing walking tour designed to view "close-up" several of the landmarks seen previously from the water before returning as a group to your hotel.

Chicago Panorama ... A City of Surprises

2:00 pm - 5:00 pm

\$25.00

Discover Chicago: beautiful and dynamic, on this exciting tour that introduces you to its finest attractions. Cruising along

a luxury motor coach, your guide will identify all the famous city sites as you travel both north and south and through the bustling "Loop." See famous outdoor sculpture by such renowned artists as Calder, Chagall, Picasso, Miro and Dubuffat; view splendid new modern architecture; explore LaSalle Street, the financial center; State Street, "that great street;" and discover three of the world's five tallest buildings.

Drive down Michigan Avenue's Magnificent Mile, one of the world's greatest concentrations of fine stores. Pass Chicago's most beloved landmark, the Water Tower, and its namesake, the elegant shopping complex, Water Tower Place. Continue north along Lake Michigan's beautiful Outer Drive, gateway to the city's glamorous Gold Coast. See the Lincoln Park Zoo and Conservatory, sleek lakefront condominiums, famous homes, and architectural highlights.

Back along the lakeshore, see Chicago's newest place to play, the reborn Navy Pier. Spectacular in its lakefront setting, the Pier encompasses over 50 acres of parks, gardens, shops, and restaurants, including such featured attractions as a 15-story Ferris wheel and a musical carousel. Continuing on the motorcoach, view other points of interest including Buckingham Fountain, the Museum Campus and colorful marinas. A brief stop will be made at Planetarium Point, a beautiful spot for photographers to capture Chicago's famous skyline.

Proceed to Hyde Park, site of the 1893 World's Fair. Pass the Museum of Science and Industry and the imposing University of Chicago campus where Frank Lloyd Wright's masterpiece, Robie House, and the school's outstanding Gothic structure, Rockefeller Chapel, can be found. See all this and more, exploring Chicago — a truly great American city.

Thursday, August 20

Fitness Walking

7:30am - 8:30am

\$10.00

Explore as you exercise! Each morning we will depart from the Chicago Hilton and Towers Hotel in a different direction. You are sure to pass many exciting points of interest as experienced guides take you on an invigorating walking tour.

Long Grove Village and the Cuneo Mansion

9:00am - 4:00pm

\$50.00

Chicago's western countryside is filled with stellar attractions. Discover two of them during this delightful excursion.

Take a special guided tour of the magnificent Cuneo Mansion in Vernon Hills. Built in 1914 for industrialist Samuel Insull, this opulent showplace, modeled after a Venetian palazzo, boasts 32 treasure-filled rooms.

Following its purchase in 1937 by John Cuneo, a patron of the arts, it was promptly filled with marvelous collections of antique furniture, Italian Renaissance paintings, 17th century Flemish and French tapestries and Oriental carpets. A huge collection of more than 500 pieces of Capo Di Monte porcelain, a particular favorite of Mr. Cuneo, is displayed, as well as memorabilia from the days when a dairy farm, one of Mr. Cuneo's many businesses, operated on the estate grounds.

Enjoy a pleasant walk through the home's beautiful landscaped grounds. Fountains, statuary, lakes, and formal gardens create a spectacular setting.

Just a short distance beyond lies the enchanting village of Long Grove, an early nineteenth century town which still retains the charm of yesteryear. Its old-fashioned buildings house a potpourri of quaint stores and boutiques, along with several smaller places filled with wares from grandmother's time. Have fun shopping and discovering Long Grove's historic landmarks. As a special treat, lunch will be featured at the "Seasons" restaurant, a charming, one-time farmhouse known for its delicious and bountiful buffet.

Chicago Panorama ... A City of Surprises

\$25.00

9:00am - Noon

Repeat of Wednesday's tour.

Victorian Chicago

\$35.00

1:00pm - 4:00pm

Step back in time to the days when the beauty and grace of the Victorian era found their way to the city of Chicago. Explore Prairie Avenue, the Gold Coast at the turn of the century. Here Chicago's most famous families, Pullman, Kimbell, Armour, and Marshall Field, built opulent mansions that lined the street. Today, you'll tour one of the last remaining of them: Glessner house, named for its original owner, industrialist John Glessner. Designed by noted architect H. H. Richardson, it is his last surviving work. As you are escorted through the mansion, note its simplicity, sturdiness, exquisite detailing and precise proportion, with Richardson's penchant for Romanesque everywhere in evidence.

Another nearby stop is the impressive 2nd Presbyterian Church, where you will view twenty-two beautiful stained-glass windows — fourteen by Louis Tiffany. This church represents the confidence shown in the rebirth of Chicago after the Great Fire with its wealthy congregants lavishing gifts upon it rivaling those given to European cathedrals.

Architectural River Cruise and Walking Tour

\$36.00

1:30 pm - 4:30 pm

Repeat of Wednesday's Tour.

Friday, August 21

Fitness Walking

7:30am - 8:30am

\$10.00

Repeat of Thursday's tour.

Bicycles Along the Lakefront

9:00am - Noon

\$44.00

Chicago's reputation as a city of beauty is solidly anchored in the way its lakefront has been protected against incursion by industry and unsightly building. Today you will have the opportunity to capture the splendor of this glorious lakefront that frames world-famous architecture on an exhilarating bicycle tour past north- and south-side beaches, parks, monuments and historic landmarks.

Traveling with a qualified tour guide, you will stop at scenic Planetarium Point where, gazing upon the magnificent skyline, your guide will explain the forces that led to the birth of modern architecture in Chicago. The ride continues traveling past a 2,000 year old Roman Column given to the city by dictator Benito Mussolini; a big monument to the "Little Giant," Stephen A. Douglas; Battleship Row, a dock for multi-million dollar yachts; Buckingham Fountain, largest fountain in the world; fashionable Oak Street; North Avenue Beach and Lincoln Park. Stop at Lincoln Park and enjoy refreshments at the lovely Cafe Brauer, an architectural masterpiece recently renovated to its original appearance.

NOTE: The bicycle riding portion of this tour is approximately 10 miles.

North Shore and Botanical Gardens

9:00am - 1:00pm

\$30.00

Follow the scenic Lake Michigan shoreline northward, past spacious parks and yacht marinas to Chicago's most luxurious residential suburbs. Your guide will point out historic sights and famous landmarks as you travel through Evanston, with its charming Victorian mansions; historic Wilmette; the romantic village of Kenilworth; and the wooded ravines and lake bluffs of Glencoe and Highland Park.

Stop along the way at the exquisite Bahai Temple, a dazzling white, nine-sided architectural jewel. Your guide will explain the temple's symbolism as you tour the interior and stroll the quiet paths of the oriental gardens.

Enjoy a colorful rendezvous with nature at the beautiful Chicago Botanic Gardens, a major North Shore attraction. View a sun-drenched Illinois prairie and a quaint English perennial garden. Marvel at the rain forest, lushness of the Tropics, the sweet serenity of a Japanese moss garden and the exquisite colors of the Rose Garden. Tour greenhouses fragrant with desert plants, tropical gardens and flowering shrubs. A highlight of your visit will be a narrated tram ride taking you through the 300 acre park.

Frank Lloyd Wright in Oak Park

1:30pm - 5:00pm

\$30.00

Repeat of Wednesday's tour.

Saturday, August 22

Photo Safari

8:00am - 11:00pm

\$45.00

Calling all shutterbugs! Hop aboard a colorful open air trolley and enjoy a unique adventure: the opportunity to snap photos of Chicago's major attractions in the early morning sunlight. Your guide will be an avid Chicago photographer who has scouted out the city's most photographic locales.

On your tour of this scenic city, point your cameras at such landmarks as Lincoln Park and the Zoo, the Museum of Science and Industry, and the Chicago River area with its historic bridges. To record Chicago's famous architectural beauty, you will be driven to many of its famous buildings, including the Gothic University of Chicago campus, and also the very best spot in all Chicago to catch the spectacular city skyline — Planetarium Point. Bring your cameras and have some fun. The personal photos you take on this excursion are certain to make your Chicago visit a memorable one.

Gold Coast Residences

9:30am - 1:00pm

\$32.00

Begin this day exploring Chicago's Gold Coast, so named for the many affluent residents of the area. Walk down Astor Street, a designated landmark district where opulent mansions and luxurious townhouses are reminders of more than a century of fashionable living. Represented are several in the popular Queen Anne style of the 1880s; the Art Moderne apartment building where Potter Palmer resided; the Archbishop's residence, complete with 19 chimneys; the stunning Art Deco building at 1444 Astor; and the famous Cissy Patterson mansion, now a luxury condominium complex.

Guides will accompany you through the Charnley-Persky house, a landmark structure designed by Frank Lloyd Wright and Louis Sullivan in 1891 as the first "modern" home. Magnificent oak and mahogany paneling and a dramatic atrium stairwell makes this one of Chicago's most handsome interiors. Stroll nearby to view another of the neighborhood's proudest mansions, Madlener House. Another area landmark, this home, built in 1901 for a prominent Chicago family, retains many vestiges of former grandeur including an upstairs ballroom and lovely sculpture garden.

ALEC's Kids' Congress

ALEC has arranged for American Child Care Service, Inc. to provide outstanding youth and pre-school children's programs for its 1998 Annual Meeting "Kids' Congress." The young "Senators" in the Youth Program (ages 6 and up) and "Representatives" in the Pre-School Program (6-weeks to age 5) will be constantly entertained and cared for from morning until night.

Three free excursions to some of Chicago's most entertaining and educational kid friendly sites are included as part of the Youth Program! Special evening parties are planned for each night, except Friday, which is ALEC's Family Night Extravaganza. Saturday night, both programs will be open late (Youth until 1:00am and Pre-School until 11:00pm) so that parents can attend ALEC's gala Thomas Jefferson Freedom Award Banquet.

Kids' Congress Cost

As a special service to the attendees of ALEC's 25th Annual Anniversary Meeting, the cost for these outstanding youth and pre-school children programs is *only a single flat fee of \$50.00 perchild!*

Safety and Security

Protecting your children is our highest priority. At registration each child will be photographed with his or her parent(s)/guardian(s) and provided with a safe stick-on name tag. Children will be released only to the parent(s)/guardian(s) in the photo unless another individual is designated in writing. The program will be well staffed with trained and experienced child care providers and chaperones, both on-site and during excursions.

In the interest of the health of all the children in Kids' Congress, children that have a fever, diarrhea or vomiting will not be accepted in group care.

Meals are Provided

Youth Program. Nutritional meals and snacks will be provided throughout the day for the youth program. Lunches will also be provided off-site as part of the three free daily excursions.

Pre-School Program. Parents of infants and toddlers must supply all diapers, bottles and baby food. Healthy snacks will be provided daily. A free "Room Service" menu for young children will be provided daily. Child care staff will be happy to place the order for you and serve your children.

Youth Program for "Senators"

(Ages 6 years and up)

Wed, Aug. 19 Noon - Midnight
Thursday, Aug. 20 7:30^{pm} - Midnight
Friday, Aug. 21 7:30^{pm} - 6:00^{pm}
Saturday, Aug. 22 7:30^{pm} - 1:00^{am}

Youth Hospitality Suite

Located in the Chicago Hilton and Towers Hotel, this "kids proof" suite will be stocked with board games, puzzles and books, computer and arcade games, and Foosball and air hockey tables. Kids can watch movies or make stained glass vases, jewelry, spin art, or wacky sunglasses at an arts and crafts station.

Free Youth Excursions and Evening Parties

Wednesday, August 19

Evening Party. On a Medieval Night of Magic, kids 6-8 will make their own cape and crown. Separated into four different kingdoms, a series of relay races will determine which kingdom is declared rulers. Everyone will win a prize and see a magic show. Children 9 years and up will play arcade games while a strolling magician performs. Kids will also be able to choose which CDs to spin from a large library of music.

Thursday, August 20

Excursion. Navy Pier is Chicago's newest attraction and boasts a giant Ferris wheel, carousel, the Chicago Children's Museum, Crystal Gardens and boat rides.

At the Children's Museum kids can build their own flying machine and launch it from the top of a silo in the museum. Put on the complimentary rain coat and enter Water Ways. They can build a town with all sorts of materials or climb through a maze of ropes, nets and shaking bridges to a schooner. This excursion includes a ticket on the Ferris wheel, carousel, Children's Museum and a cruise on Lake Michigan. A box lunch will be provided and served picnic style on the Pier.

Evening Party. The little Senators and Reps will have a swinging time with a D.J. playing their favorite music. Kids 6 years and up will have a juggling show and workshop. After dinner, a dance, Hula Hoop and Karaoke contest will be held. Everyone will receive a glow in the dark bracelet and wand.

Friday, August 21

Excursion. The fun filled Museum of Science and Industry is Chicago's most visited attraction. Children will get to choose one of these highlighted exhibits: *The Coal Mine*, an underground adventure that includes an elevator ride and train trip through a deep mine shaft; *U-505*, an authentic German U-Boat captured during WWII; *Colleen Moore's Fairy Castle*, the ultimate doll house with running water, marble bathrooms, and 18 carat gold staircase; *Henry Crown Space Center* which includes a simulated launch into space and many "hands on" exhibits.

All children will enjoy a journey to Mount Everest at the giant Omni Max movie theater. Lunch will be provided at the Pizza Hut located in the building.

Kids' Congress will close at 6:00pm so that everyone can go to ALEC's *Family Night Extravaganza* at the Navy Pier!

Saturday, August 22

Excursion. The Shedd Aquarium and the Adler Planetarium and Astronomy Museum will give children a new view of the worlds under the seas and high in the skies. The day will start at the new Oceanarium, a replica of the Pacific Northwest coast, complete with Bottlenose Dolphins and Beluga whales. A box lunch will be served before a 45 minute show on the creation of stars, black holes and planets!

Evening Party. While the parents partake of the elegant Thomas Jefferson Freedom Award Banquet (the Youth Program will stay open late until 1:00am; the Pre-School Program until 11:00pm) the kids will be having fun with carnival games and prizes, face painting and tattoos, an audio scavenger hunt, hermit crab races, and much, much more!

Pre-School Program for "Representatives"

Wed. Aug. 19 Noon - 11:00pm

Thursday, Aug. 20 9:00am - 11:00pm

Friday, Aug. 21 9:00am - 6:00pm

Saturday, Aug. 22 9:00am - 11:00pm

The members of the lower "House" (ages six weeks to 5 years) will be seen after by experienced child care providers in uniform in a "kid proof" child care suite. The young ones can play with high quality toddler toys, board games, puzzles, books, or while the hours away in infant swings and walkers in a colorfully decorated and stimulating environment.

ALEC Annual Meeting Hotels

Chicago Hilton and Towers

720 South Michigan Avenue
Chicago, Illinois 60605
(312) 922-4400

Overlooking the magnificence of Lake Michigan and Grant Park is the Chicago Hilton and Towers, the hotel that is in the midst of *all* that Chicago has to offer and host hotel for ALEC's 1998 Annual Meeting. Ideally located, the Hilton is just minutes away from McCormick Place, the Magnificent Mile shopping district and Water Tower Place.

Elegance from the past is preserved in this historic hotel that first opened in 1927. With more than 1,500 rooms, a Fun & Fitness center, a complete business center, atrium lounge, and four exciting new restaurants, the Chicago Hilton and Towers is one of the most vibrant places to stay in the world.

Palmer House Hilton Hotel

17 East Monroe Street
Chicago, Illinois 60603
(312) 726-7500

Known as "the Chicago hotel the world knows best," at 124 years old the Palmer House Hilton is famous for having the "longest period of continuous operation of any hotel in North America." Visited by luminaries such as President Ulysses S. Grant, Mark Twain and the royalty of Europe, the Palmer House has been recently renovated with all the modern conveniences and amenities a seasoned traveller seeks, while retaining the flamboyant elegance of its late 19th century origins.

ALEC Hotel Shuttles

To make getting around the Annual Meeting sites easier, ALEC has arranged a convenient bus service between the Palmer House and Chicago Hilton.

(Shuttles will Depart Every 15 Minutes)

Wednesday, August 19 7:30^{am} - 6:30^{pm}
 Thursday, August 20 7:00^{am} - 6:00^{pm}
 Friday, August 21 7:30^{am} - 6:00^{pm}
 Saturday, August 22 7:30^{am} - 5:30^{pm}
 Sunday, August 23 7:30^{am} - 11:30^{pm}

Evening Service

Tuesday, Aug. 18

Service will be provided to the *Leadership Dinner* at the Palmer House from 6:00^{pm} - 11:00^{pm} every 15 minutes.

Wednesday, Aug. 19

Service will be provided to the *Opening Reception* at the Hilton from 6:00^{pm} - 10:00^{pm} every 15 minutes.

Thursday, Aug. 20

Service will be provided from the Hilton and Palmer to the *Sears Tower* (Wacker St.) for *GTE Night* from 9:00^{pm} - 1:30^{am} every 15 minutes.

Friday, Aug. 21

Service will be provided from the Hilton and Palmer to the *Family Night* at Navy Pier (North Side) from 5:00^{pm} - 9:00^{pm} every 15 minutes.

Saturday, Aug. 22

Service will be provided to the *Awards Banquet* at the Hilton from 6:00^{pm} - 10:30^{pm} every 15 minutes. Return service will be provided from 9:00^{pm} - 10:30^{pm} every 15 minutes.

ALEC's Official Photographer

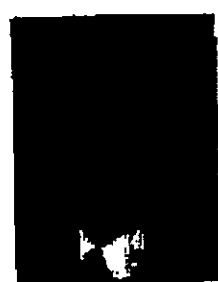
ALEC's official photographers Joanne Amos and Maxwell Taylor of Reflections Photography will be clicking away throughout ALEC's 25th Annual Meeting!

Blue Cards are the Ticket for Your Proofs

When your picture is taken (except at the Opening Reception and the Leadership Dinner) the Reflections photographer will provide you with a blue "photo I.D." card. Reflections will mail you a proof directly to your home or office. You can save 10% if you use the blue card to order a print without seeing a proof.

State Delegation Photos

Capture the fun and excitement of the Annual Meeting with your colleagues by posing for a state delegation portrait. Appointments can be scheduled at the Reflections exhibit booth in the lower lobby.



Look for Max Taylor
and Joanne Amos in
Chicago to help you
preserve your memories
with an official ALEC
photo!



If you need Reflections' help with a photography project while in Chicago, just page Joanne Amos at (800) 481-6537.

Audiotapes

Capture the dynamic policy discussions from ALEC's 25th Annual Meeting on audiotape! All meal sessions and issue seminars will be audiotaped and will be available for purchase from Total Recall. See Kevin Skrodinsky in the lower lobby to get your audiotapes from ALEC's 1998 Annual Meeting!

OmniCom Message Center

The OmniCom Communications Center, located in the lower lobby, gives you a place to introduce yourself to a first-timer, leave a message for a friend, and pick up messages from outside callers. OmniCom features a voice mail center, electronic bulletin board and personal networking service. *A personalized access card will be included in your registration packet.*

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Hospitality Suites

Tuesday, August 18

ALEC Hospitality Suite 9:00^{pm} - 1:00^{am}

This Event honors Senator Doris Karpick, ALEC State Chairman and Chairman of the Illinois Host Committee

■ Boulevard Room A/B/C

Sponsored by Associated Beer Distributors of Illinois and National Beer Wholesalers Association

Wednesday, August 19

Hospitality Suite 5:30^{pm} - 6:30^{pm}

■ Boulevard Room Foyer

Sponsored by Citizens for a Sound Economy

Hospitality Suites 9:00^{pm} - 1:00^{am}

■ Boulevard Room

Sponsored by Chrysler Corporation

■ South Imperial

Sponsored by The Boeing Company

ALEC Task Force

Hospitality Suite 9:30^{pm} - 11:00^{pm}

■ North Imperial

Sponsored by NICOR, Inc.

Thursday, August 20

Meet and Greet 5:30^{pm} - 7:00^{pm}

■ Normandie Foyer

Sponsored by National Republican Legislators Association

ALEC Hospitality Suites 9:00^{pm} - 1:00^{am}

■ North Imperial

Sponsored by NICOR, Inc.

Friday, August 21

Hospitality Suites 9:00^{pm} - 1:00^{am}

■ South Imperial

Sponsored by Vial Corp and Non-Bank Funds Transmitters Group

■ North Imperial

Sponsored by the American Trucking Association

