Form **990**

Department of the Treasury Internal Revenue

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

► The organization may have to use a copy of this return to satisfy state reporting requirements

2008
Open to Public Inspection

D Employe	r identification number
53-0116	6145
E Telephon	
(703) 90	07-5882
e G Gross rec	ceipts \$ 135,797,527
\dashv	
his a group ret	turn for
iates?	⊤Yes 🔽 No
all affiliates inc	luded?
	list See instructions)
oup Exemption	Number ►
Formation 1942	M State of legal domicile DC
ectric utilities	s and the consumers they
ın 47 states	,
25% of its as	sets
•	347
•	447
	5 746
ı	60
	7a 2,118,360
	7b 495,912
ior Year	Current Year
500,00	'
739,03	
10,875,72	· ·
10,073,72	12,011,37
117,225,46	7 127,969,38
73,153,63	7 82,092,769
<u> </u>	
46,618,80	0 46,791,79
119,772,43	7 128,884,56
-2,546,97	0 -915,18
ning of Year	End of Year
148,508,75	6 145,849,463
74,991,21	3 72,131,91
73,517,54	3 73,717,54
	to the best of my knowledge
·	eparer has any knowledge
9-11-13 e	
Preparer's	PTIN (See Gen Inst)
`	
J	
FIN ▶	
_	
_	EIN F

May the IRS discuss this return with the preparer shown above? (See instructions)

Part III Statement of Program Service Accomplishments (See the instructions.)

1 See Ad	Briefly describe the organization's mission dditional Data Table
2	Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ?
3	Did the organization cease conducting or make significant changes in how it conducts any program services?
4	Describe the exempt purpose achievements for each of the organization's three largest program services by expenses Section 501(c)(3) and (4) organizations and 4947(a)(1) trusts are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported
4a	(Code) (Expenses \$ 0 including grants of \$ 0) (Revenue \$ 0) Regulatory & Legislative NRECA provides legal and support services to members related to compliance and regulatory issues. In addition, NRECA conveys to members of Congress and their staffs, federal agencies and the Administration the views of the 42 million consumers-members serviced by rural electric cooperatives, as well as keeping our membership involved with the legislative process.
4b	(Code) (Expenses \$ 0 including grants of \$ 0) (Revenue \$ 0) Consulting, Training & Conferences NRECA provides members with essential industry specific training and consulting to assist with director, manager, and employee training, organizational and process improvements, and industry and technological changes, along with conferences for membership meetings, collaboration and networking
4c	(Code) (Expenses \$ 0 including grants of \$ 0) (Revenue \$ 0) Multiple Employer Benefit Plan Administration NRECA provides plan administration services on a cost reimbursable basis to three multiple employer benefit programs in which NRECA member cooperatives can participate. They consist of two retirement programs, the Retirement Security Program, which is a defined benefit pension plan, and the NRECA 401(k) Pension Plan, which is a defined contribution pension plan. These two plans serve more than 60,000 active and retired employees of NRECA member cooperatives. The third plan is the Group Benefits Trust, which provides medical, dental, vision, disability, life, travel and accident insurance to NRECA member cooperatives. The RS and 401(k) pension plans are exempt from income taxes under IRS section 401 and the Group Benefits Trust is
	exempt under IRS Section 501(c)(9)
	(Code) (Expenses \$ 0 including grants of \$ 0) (Revenue \$ 0) Strategic Initiatives To provide our membership with strategies in dealing with such important issues as retail wheeling, cooperative formation, takeover prevention, benchmarking, etc
	(Code) (Expenses \$ 0 including grants of \$ 0) (Revenue \$ 0) Cooperative Research Network Provide a comprehensive research and development program addressing the unique needs of rural electric cooperatives
4d	Other program services (Describe in Schedule O) (Expenses \$ 0 including grants of \$ 0) (Revenue \$ 0)
4e	Total program service expenses \$ 0 Must equal Part IX, Line 25, column (B).

art IV	Checklist of	Required	Schedules
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			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	1		Νο
2	Is the organization required to complete Schedule B, Schedule of Contributors?	2		Νo
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3		Νο
4	Section 501(c)(3) organizations Did the organization engage in lobbying activities? If "Yes," complete Schedule C, Part II	4		_
5	Section 501(c)(4), 501(c)(5), and 501(c)(6) organizations Is the organization subject to the section 6033(e) notice and reporting requirement and proxy tax? If "Yes," complete Schedule C, Part III	5	Yes	
6	Did the organization maintain any donor advised funds or any accounts where donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		Νο
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,			
	the environment, historic land areas or historic structures? If "Yes," complete Schedule D, Part II	7		N o
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III	8		No
9	Did the organization report an amount in Part X, line 21, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV.	9	Yes	
10	Did the organization hold assets in term, permanent,or quasi-endowments? If "Yes," complete Schedule D, Part V	10		No
11	Did the organization report an amount in Part X, lines 10, 12, 13, 15, or 25? If "Yes," complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable	11	Yes	
12	Did the organization receive an audited financial statement for the year for which it is completing this return that was prepared in accordance with GAAP? If "Yes," complete Schedule D, Parts XI, XII, and XIII .	12	Yes	
13	Is the organization a school as described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		No
14a	Did the organization maintain an office, employees, or agents outside of the U S ?	14a		Νo
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, and program service activities outside the U S ? If "Yes," complete Schedule F, Part I	14b		Νο
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the United States? If "Yes," complete Schedule F, Part II	15		Νο
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals located outside the United States? <i>If</i> "Yes," complete Schedule F, Part III	16		No
17	Did the organization report more than \$15,000 on Part IX, column (A), line 11e? If "Yes," complete Schedule G, Part I	17		No
18	Did the organization report more than \$15,000 total on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18		No
19	Did the organization report more than \$15,000 on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		Νο
20	Did the organization operate one or more hospitals? If "Yes," complete Schedule H	20		Νο
21	Did the organization report more than \$5,000 on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21		No
22	Did the organization report more than \$5,000 on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		No
23	Did the organization answer "Yes" to Part VII, Section A, questions 3, 4, or 5? If "Yes," complete Schedule J	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer questions 24b-24d and complete Schedule K. If "No," go to question 25	24a		No
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
с	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	Section 501(c)(3) and 501(c)(4) organizations Did the organization engage in an excess benefit transaction with			
ь	a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		
2.5	from a prior year? If "Yes," complete Schedule L, Part I	25b		
26	Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II	26		No
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, or substantial contributor, or to a person related to such an individual? If "Yes," complete Schedule L, Part III	27		No

Part IV Checklist of Required Schedules (Continued)

			Yes	No
28	During the tax year, did any person who is a current or former officer, director, trustee, or key employee			
а	Have a direct business relationship with the organization (other than as an officer, director, trustee, or employee), or an indirect business relationship through ownership of more than 35% in another entity (individually or collectively with other person(s) listed in Part VII, Section A)? If "Yes," complete Schedule L, Part			
		28a		Νo
b	Have a family member who had a direct or indirect business relationship with the organization? If "Yes," complete Schedule L, Part IV	28b		Νο
c	Serve as an officer, director, trustee, key employee, partner, or member of an entity (or a shareholder of a professional corporation) doing business with the organization? If "Yes," complete Schedule L, Part IV.	28c	Yes	
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		No
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M	30		Νο
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		Νο
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? <i>If</i> "Yes," complete Schedule N, Part II	32		Νο
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations section 301 7701-2 and 301 7701-3? <i>If</i> "Yes," complete Schedule R, Part I	33		Νο
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1	34	Yes	
35	Is any related organization a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35	Yes	
36	501(c)(3) organizations Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2	36		
37	Did the organization conduct more than 5 percent of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		Νο

Pa	rt V Statements Regarding Other IRS Filings and Tax Compliano	:e				
					Yes	No
1a	Enter the number reported in Box 3 of Form 1096, Annual Summary and Transmittal					
	of U.S. Information Returns. Enter -0- if not applicable					
		1a	227			
b	Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable	1b	0			
c	Did the organization comply with backup withholding rules for reportable payments t	o ven	dors and reportable			
	gaming (gambling) winnings to prize winners?			1c	Yes	
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax					
	Statements filed for the calendar year ending with or within the year covered by this return	2a	746			
ь	If at least one is reported in 2a, did the organization file all required federal employr					
_	Note: If the sum of lines 1a and 2a is greater than 250, you may be required to e-file this			2b	Yes	
3a	Did the organization have unrelated business gross income of \$1,000 or more durin	g the	year covered by this			
	return?			3a	Yes	
Ь	If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Sch			3b	Yes	
4a	At any time during the calendar year, did the organization have an interest in, or a sover, a financial account in a foreign country (such as a bank account, securities acaccount)?			4a		No
ь	If "Yes," enter the name of the foreign country					
	See the instructions for exceptions and filing requirements for Form TD F 90-22.1 , Re Financial Accounts.	eport o	f Foreign Bank and			
5a	Was the organization a party to a prohibited tax shelter transaction at any time duri	ng the	tax year?	5a		Νo
ь	Did any taxable party notify the organization that it was or is a party to a prohibited	tax sh	nelter transaction?	5b		Νo
с	If "Yes," to 5a or 5b, did the organization file Form 8886-T, Disclosure by Tax-Exemp	t Entit	ty Regarding Prohibited			
	Tax Shelter Transaction?			5c		
6a	Did the organization solicit any contributions that were not tax deductible?			6a		Νο
b	If "Yes," did the organization include with every solicitation an express statement the were not tax deductible?	nat su	ch contributions or gifts	6b		
7	Organizations that may receive deductible contributions under section 170(c).					
а	Did the organization provide goods or services in exchange for any quid pro quo con more?	itribut	ion of \$75 or	7a		
ь	If "Yes," did the organization notify the donor of the value of the goods or services p	rovide	d?	7b		
С	Did the organization sell, exchange, or otherwise dispose of tangible personal prope	rty for	which it was required to			
	file Form 8282?			7c		
d	If "Yes," indicate the number of Forms 8282 filed during the year	7d				
e	Did the organization, during the year, receive any funds, directly or indirectly, to pay	, prem	nums on a personal			
	benefit contract?			7e		
f	Did the organization, during the year, pay premiums, directly or indirectly, on a pers	onal b	enefit contract?	7f		
g	For all contributions of qualified intellectual property, did the organization file Form 8		•	7g		
h	For contributions of cars, boats, airplanes, and other vehicles, did the organization f	ile a F	orm 1098-C as	76		
	required?		stron 500(a)/3)	7h		
8	supporting organizations. Did the supporting organization, or a fund maintained by a sexcess business holdings at any time during the year?			8		
9	Section 501(c)(3) and other sponsoring organizations maintaining donor advised funds.					
a	Did the organization make any taxable distributions under section 4966?			9a		
a b	Did the organization make a distribution to a donor, donor advisor, or related person			9a 9b		
10	Section 501(c)(7) organizations. Enter	•				
а	Initiation fees and capital contributions included on Part VIII, line 12	10a	I			
	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club	10b				
	facilities	100				
11	Section 501(c)(12) organizations Enter					
а	Gross income from members or shareholders	11a				
b	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them)	11b				
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in	n lieu d	of Form 1041?	12a		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year	12b				
					1	

Part VI Governance, Management, and Disclosure (Sections A, B, and C request information about policies not required by the Internal Revenue Code.)

Section A	Δ.	Governing	Body	and Management	

			Yes	No						
	For each "Yes" response to lines 2-7 below, and for a "No" response to lines 8 or 9b below, describe the circumstances, processes, or changes in Schedule O. See instructions.									
1a	Enter the number of voting members of the governing body 1a 4	7								
Ь	Enter the number of voting members that are independent 1b 4	7								
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2	Yes							
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person? .	. 3		Νo						
4	Did the organization make any significant changes to its organizational documents since the prior Form 990 was filed?									
5	Did the organization become aware during the year of a material diversion of the organization's assets?	5		Νo						
6	Does the organization have members or stockholders?									
7a	Does the organization have members, stockholders, or other persons who may elect one or more members of the governing body?									
b	Are any decisions of the governing body subject to approval by members, stockholders, or other persons? .	7b	Yes							
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following									
а	the governing body?	8a	Yes							
b	each committee with authority to act on behalf of the governing body?	8b	Yes							
9a	Does the organization have local chapters, branches, or affiliates?	9a		o N						
b	If "Yes," does the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with those of the organization?	9b								
10	Was a copy of the Form 990 provided to the organization's governing body before it was filed? All organizations must describe in Schedule O the process, if any, the organization uses to review the Form 990	10	Yes							
11	Is there any officer, director or trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	11		Νο						

Section B. Policies

			Yes	No
12a	Does the organization have a written conflict of interest policy? If "No", go to line 13 \cdot .	12a	Yes	
b	Are officers, directors or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	Yes	
c	Does the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this is done	12c	Yes	
13	Does the organization have a written whistleblower policy?	13	Yes	
14	Does the organization have a written document retention and destruction policy?	14	Yes	
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision			
а	The organization's CEO, Executive Director, or top management official?	15a	Yes	
b	Other officers or key employees of the organization?	15b	Yes	
	Describe the process in Schedule O			
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	16a		No
b	If "Yes," has the organization adopted a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable Federal tax law, and taken steps to safeguard the organization's exempt status with respect to such arrangements?	16b		

Section C. Disclosure

- 17 List the States with which a copy of this Form 990 is required to be filed VA
- Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c) (3)s only) available for public inspection. Indicate how you make these available. Check all that apply own website. another's website.
- 19 Describe in Schedule O whether (and if so, how), the organization makes its governing documents, conflict of interest policy, and financial statements available to the public See Additional Data Table
- 20 State the name, physical address, and telephone number of the person who possesses the books and records of the organization

Veneicia Lockhart 4301 Wilson Blvd Arlington, VA 222031860 (703) 907-5960

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated **Employees, and Independent Contractors**

Section A Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Use Schedule J-2 if additional space is needed

- * List all of the organization's **current** officers, directors, trustees (whether individuals or organizations) and key employees regardless of amount of compensation, and current key employees Enter -0- in columns (D), (E), and (F) if no compensation was paid
- who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations * List all of the organization's **former** officers, key employees, or highest compensated employees who received more than \$100,000

* List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee)

- of reportable compensation from the organization and any related organizations * List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the

* List all of the organization's former dire organization, more than \$10,000 of repor List persons in the following order individ	table comp	ensatior	fron	n the	org	anızatı	on a	nd any related orga	nızatıons	
compensated employees, and former suc Check this box if the organization did r	h persons									,
		Posit	(C tion (hat a	ched				(D)	(E)	(F) Estimated
(A) Name and Title	(B) Average hours per week	Individual Trustee or Director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	Reportable compensation from the organization (W- 2/1099MISC)	Reportable compensation from related organizations (W- 2/1099- MISC)	amount of other compensation from the organization and related organizations
Vernon Brinkley , Board Member Edward Garcia , Board Member	3							13,800 14,400		
Ronald Bergh , Director	5	Х						19,800	0	0
Joe Bongiovanni , Board Member Michael Guidry , Secretary-Treasurer	9			Х				14,400 30,600	0	0
Angus Hastings , Board Member Clarence Keller , Board Member	4	X						14,400 4,100		
Robert Kretzschmar , Board Member Donald Link , Board Member	5	X						3,800		,
Michael Miller , Board Member Galen Mills , Board Member	3	X						0	0	
Curtis Nolan , Board Member Robert Occhi , Board Member	5	X						17,850 17,400		_,
Dennis Esaki , Board Member Larry Elkins , Board Member	4	X						18,000 16,800	0	
Mel Coleman , Board Member Jerry Palmer , Board Member	4	X						14,400 3,600	0	0
Ryall Stewart , Board Member	1	Х						2,400	0	0
M LaDon Torgersen , Board Member Carl Widdowson , Board Member	4	- ''						17,400 16,200		_
Jack Wolfe Jr , President Max Ott , Board Member	12	Х		Х				46,800 0	0	0
Lanny Rodgers , Board Member Phil Carson , Board Member	5							9,200 10,800		, , , , , , , , , , , , , , , , , , ,
Ronald Osterhout , Board Member Charles Dawsey , Board Member	4							15,900 13,800	0	
Don McQuitty , Board Member Gary Potter , Board Member	3	X						12,000 13,200	0	
Christian Nygaard , Board Member	4	Х						17,400	0	0
James Springs , Board Member Guadalupe Vega , Board Member	6	X						23,363 15,300	0	1,237 0
Joe Webb , Board Member F E Wolski , Vice President	10	X		Х				4,800 42,000	0	0
Thomas Madsen , Board Member Gail Paine , Board Member	3	X						16,600 6,800	0	· · · · · · · · · · · · · · · · · · ·
Mark Hofer , Board Member Martin Anderson , Board Member	5	X X						16,200	0	_
Dean C Belt , Board Member	3	X						12,600 9,000	0	,
Bryan Wolfe , Board Member Anthony Anderson , Director	3	Х						12,000	0	0
Raymond Cloud , Director Roy Friedersdorf , Director	3	X						12,900 7,800	0	0
Tom McQuiston , Director Russell Nielsen , Director	3	X						6,600 13,800	0	0
Scott Hallowell , Director Perry Rubart , Director	3	X						7,200 1,800	0	
Ronald Schwartau , Director CB Sharp , Director	3	X						3,300 7,200	0	<u>'</u>
Ronald Springsteel , Director Curtis Wynn , Director	3	X						10,800 15,000	0	0
Scott Braeger , Director	1	Х						3,000	0	0
Tom Breininger , Director James Dean , Director	1	X						3,600 4,800	0	0
Nancy Moyle , Director Darrell Powell , Director	1	X						2,400 3,600	0	0
Glenn L English , Exec Director/CEO Patrick E Gioffre , Exec VP, Internal Services	50 53			X				1,493,235 485,683	0	,
Martin Lowery , Exec VP, External Affairs James Bausell , VP, Business Development	49 45				X			380,064 226,284	0	
Stephen Guth , VP, Vendor Management Lauren Haywood , VP, Marketing	50 40				X			197,357 221,142	0	26,119
Paul Hvidding , VP, Human Resources Kirk Johnson , VP, Environmental Issues	44				X			212,859 233,135	0	84,087
Veneicia Lockhart , VP, Finance	49				X			169,627	0	
Monosij Mazumdar , VP, Retirement Programs & Services Alexander McKelway , VP, Communications	40 50				X			152,927 180,786	0	,
Mary McLaury , VP, Education and Training	40				Х			195,631	0	76,837
Peter Morris , VP and Chief Investment Officer S Nelson , VP, Insurance Services	40				X			624,004 325,290	0	,
Stephen Sanker , VP IFS Marketing and Member Services	52				Х			215,299		71,523
Monica Schmidt , VP National Consulting Group Danielle Sieverling , VP, MAS CCO	53 48				X			201,122 187,396		36,157
Scott Spencer , Senior VP IFS Thomas Stangroom , VP and CIO	70 51				X			340,856 308,719		,
Dena Stoner , VP Government Relations Wallace Tillman , VP, Eneergy Policy and General	64 40				X			275,242 279,750	0	105,457 98,564
Counsel John Wade , VP, Retirement Programs	42				^ X			232,884	0	· ·
Mark Ashton , Portfolio Manager Stuart Teach , Senior Equity Portfolio Manager	40 40					X		312,411 774,739	0	64,964 121,541
Douglas Kem , Senior Fixed Income Portfolio Manager	40					х		328,038		115,164
Charles Penry , Associate Director Government Relations	52					Х		277,658	0	86,629
Daniel Sharpe , Director and Regional Managing Field Rep	40					х	\	215,018	0	53,989
Milo Gilbertson , Former Director	0						X	15,997	0	0

Part VII Continued

			(tion that a			ıll			(F)	(F)
(A) Name and Title	(B) Average hours per week	Individual Trustee or Director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	(D) Reportable compensation from the organization (W- 2/1099MISC)	(E) Reportable compensation from related organizations (W- 2/1099- MISC)	Estimated amount of other compensation from the organization and related organizations
	-		-							
					\vdash		\vdash			
			1		\vdash					
1b Total			<u>.</u>				>	9,704,066	, c	2,991,155

2 Total number of individuals (including those in 1a) who received more than \$100,000 in reportable compensation from the organization ►180

			Yes	No
3	Did the organization list any former officer, director or trustee, key employee, or highest compensated employee on line 1a? <i>If</i> " <i>Yes</i> ," <i>complete Schedule J for such individual</i>	3	Yes	
4	For any individual listed online 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual	4	Yes	
5	Did any person listed on line 1a receive or accrue compensation from any unrelated organization for services rendered to the organization? If "Yes," complete Schedule I for such person	5		Νο

Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization

(A) Name and business address	(B) Description of services	(C) Compensation
Danielle Corbin 7400 Nathaniel Drive Mount Airy, MD 21771	Magazıne advertısıng sales	383,385
Ralph Graves Production 15914 Indianola Drive Rockville, MD 20855	Convention services	312,032
Spherion Atlantic Enterprises 2050 Spectrum Blvd Ft Lauderdale, FL 33309	Temporary staffing services	235,259
Miller Balis and ONeill PC 1015 15th Street NW Washington DC, DC 20005	Legal services	233,881
Tom Lovas 5840 Azalea Drive Anchorage, AK 99516	Consulting services	181,509
Total number of independent contractors (including those in 1) who re from the organization	. ,	8

Part VIII Statement of Revenue

VIII							
				(A) Total Revenue	(B) Related or Exempt Function Revenue	(C) Unrelated Business Revenue	(D) Revenue Excluded from Tax under IRC 512, 513, or 514
	1a	Federated campaigns 1a	0		ite remue		212,313,3131
粪쓷	ь	Membership dues	0				
gra	С	1b Fundraising events	0				
tş. ⊞		1c					
<u>*5,±</u>	d	Related organizations1d					
sing.	е	Government grants (contributions) 1e	0				
黃海	f	All other contributions, gifts, grants, and similar amounts not included above	500,000				
Contributions, gifts, grants and other similar amounts	g	1f Noncash contributions included in					
o pur	9	lines 1a-1f \$0					
Ų .v	h	Total (Add lines 1a-1f)		500,000			
			Business Code				
Program Service Revenue	2a	Trust reimbursed costs	524,292	70,379,673	70,379,673	0	0
94. 84.	b	Training and professional services	541,900	7,390,266	7,390,266	0	0
j ės	С	Magazine advertising	511,120	1,914,362	0	1,914,362	0
er vic	d	Membership dues	900,099	26,368,148	26,368,148	0	0
S.	e	Publication subscriptions	511,120	1,682,117	1,682,117	0	0
grag	f	All other program service revenue		6,776,891	6,776,891	0	O
<u>&</u>	g	Total. Add lines 2a-2f					
	3	Investment income (including divid	· ·	247 550	0	0	246 552
		other similar amounts)	▶	346,552			
	4	Income from investment of tax-exempt bo	ond proceeds	0	0	0	0
	5	Royalties	<u> </u>	203,998	0	203,998	0
		(ı) Real	(II) Personal				
	6a b	Gross Rents 13,157,625 Less rental 7,828,141	0				
		expenses	0				
	С	Rental income 5,329,484 or (loss)	0				
	d	Net rental income or (loss)	· · · · ·	5,329,484	0	0	5,329,484
	_	(i) Securities	(II) O ther				
	7a	Gross amount from sales of					
		assets other than inventory					
	b	Less cost or other basis and					
	С	sales expenses Gain or (loss) 0	0				
	d	Net gain or (loss)					
	8a	Gross income from fundraising events (not including	. •				
Other Revenue		\$ of contributions reported on line 1c) See Part IV, line 18 Attach Schedule G if total exceeds					
Re		\$15,000 a	0				
jer.	ь	Less direct expensesb					
ott	С	Net income or (loss) from fundraisi	ng events				
	9a	Gross income from gaming activities See part IV, line 19 Complete Schedule G if total exceeds \$15,000					
	b c	Less direct expensesb Net income or (loss) from gaming a	activities				
	10a	Gross sales of inventory, less returns and allowances .	·				
	b c	Less cost of goods sold b Net income or (loss) from sales of					
		Miscellaneous Revenue	Business Code				
	11a	Meetings and conferences	541,900	7,077,895	0	0	7,077,895
	b						
	С						
	d	All other revenue		0	0	0	0
	e	Total. Add lines 11a-11d					
	12	Total Revenue. Add lines 1h, 2g, 3 8c,		127,969,386	112,597,095	2,118,360	12,753,931
	J	9c, 10c, and 11e	. •				Form 999 (2009)
							Form 990 (2008)

Form 990 (2008) Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A) but are not required to complete columns (B), (C), and (D).									
Do ı	not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses				
1	Grants and other assistance to governments and organizations in the U.S. See Part IV, line 21								
2	Grants and other assistance to individuals in the U.S. See Part IV, line 22								
3	Grants and other assistance to governments, organizations and individuals outside the U.S. See Part IV, lines 15 and 16								
4	Benefits paid to or for members								
5	Compensation of current officers, directors, trustees, and key employees	7,859,397							
6	Compensation not included above, to disqualified persons (as defined under section $4958(f)(1)$) and persons described in section $4958(c)(3)(B)$								
7	Other salaries and wages	52,702,862							
8	Pension plan contributions (include section 401(k) and section 403(b) employer contributions)	9,098,751							
9	Other employee benefits	8,316,372							
10	Payroll taxes	4,115,387			· · · · · · · · · · · · · · · · · · ·				
11	Fees for services (non-employees)								
а	Management	581,342							
b	Legal	1,043,317							
С	Accounting	45,611							
d	Lobbying	978,720							
е	Professional fundraising See Part IV, line 17	0							
f	Investment management fees	0							
g	Other	7,619,330							
12	Advertising and promotion	841,438							
13	Office expenses	4,881,883							
14	Information technology	592,934							
15	Royalties	0							
16	Occupancy	2,061,592							
17	Travel	6,420,262							
18	Payments of travel or entertainment expenses for any Federal, state or local public officials	0							
19	Conferences, conventions and meetings	4,318,298							
20	Interest	75,159							
21	Payments to affiliates	0							
22	Depreciation, depletion, and amortization	3,768,329							
23 24	Insurance	213,515							
	total expenses shown on line 25 below)								
	Printing and artwork	2,780,449							
	Equipment maintenance	2,707,409							
c	Research	2,532,700							
	Contracted and temporary personnel	1,002,697							
	Unrelated business income taxes	253,382							
	All other expenses	4,073,430							
25	Total functional expenses. Add lines 1 through 24f	128,884,566	0	0	(
26	Joint Costs. Check if following SOP 98-2 Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation								

Part X	Balance	Sheet

					(A)		(B	-
	1	Cash—non-interest-bearing			Beginning of year 643,136	1	End of	651.745
	2	Savings and temporary cash investments			22,113,378		1	1,641,921
	3	Pledges and grants receivable, net		22,113,370		<u>'</u>	1,041,321	
	4	Accounts receivable, net			7,631,669	-		7,724,076
	5	Receivables from current and former officers, directors, trustee	omployees or	7,001,000			7,724,070	
		other related parties	0	5				
	6	Receivables from other disqualified persons (as defined under spersons described in section $4958(c)(3)(B)$ Complete Part II of	0	6				
	7	Notes and loans receivable, net			0	7		
	8	Inventories for sale or use	87,066	8		156,596		
ste	9	Prepaid expenses and deferred charges			5,439,391	9		6,993,411
Assets	10a	Land, buildings, and equipment cost basis	10a	130,956,195				
•	ь	Less accumulated depreciation Complete Part VI of Schedule D	10Ь		87,073,673	100	9	6,191,073
	11	Investments—publicly traded securities			109,416			105,567
	12	Investments—other securities See Part IV, line 11 Complete P			10,550,952	 	1	2.691,953
		Schedule D	10,000,002	12	'	2,001,000		
	13	Investments—program-related See Part IV, line 11 $\it Complete$ of $\it Schedule D$.	11		13			
	14	Intangible assets		14				
	15	Other assets See Part IV, line 11 Complete Part IX of Schedule D	14,860,075	15		9,693,120		
	16	Total assets. Add lines 1 through 15 (must equal line 34)			148,508,756	16	14	5,849,462
	17	Accounts payable and accrued expenses .			15,505,755	17	1	5,481,898
	18	Grants payable	0	18		0		
	19	Deferred revenue	17,728,386	19	1	9,279,219		
	20	Tax-exempt bond liabilities	0	20				
eS	21	Escrow account liability Complete Part IV of Schedule D	104,350	21		131,850		
Liabilities	22	Payable to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified						
Ē		persons Complete Part II of Schedule L		0	22			
_	23	Secured mortgages and notes payable to unrelated third partie	s .		9,565,750	23		9,353,267
	24	Unsecured notes and loans payable				24		
	25	Other liabilities Complete Part X of Schedule D			32,086,972	25	2	7,885,685
	26	Total liabilities. Add lines 17 through 25			74,991,213	26	7	2,131,919
-S		Organizations that follow SFAS 117, check here ▶ ┌ and com	plet e l	ines 27				
Balance		through 29, and lines 33 and 34.						
2	27	Unrestricted net assets				27		
8	28	Temporarily restricted net assets				28		
Ξ	29	Permanently restricted net assets				29		
Fund		Organizations that do not follow SFAS 117, check here ► ✓ a lines 30 through 34.	nd con	nplet e				
ō.	30	Capital stock or trust principal, or current funds			0	30		0
Ą.	31	Paid-in or capital surplus, or land, building or equipment fund			0	31		0
Assets	32	Retained earnings, endowment, accumulated income, or other f		- · ·	73,517,543	 	7	3,717,543
Net /	33	Total net assets or fund balances			73,517,543	 		3,717,543
ž	34	Total liabilities and net assets/fund balances			148,508,756	 		5,849,462
Pa	rt XI	Financial Statements and Reporting					1	
							Yes	No

Part XT	Financial	Statements	and Reporting

1	Accounting method used to prepare the Form 990			
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?	2a		Νο
ь	Were the organization's financial statements audited by an independent accountant?	2b	Yes	
С	If "Yes" to lines 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant?	2c	Yes	
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?	3a	Yes	
ь	If "Yes," did the organization undergo the required audit or audits?	3b	Yes	_

Additional Data

Software ID: Software Version:

ETNI.

EIN: 53-0116145

Name: NATIONAL RURAL ELECTRIC COOPERATIVE

Form 990, Part VIII - Statement of Revenue - 2a - 2g Program Service Revenue -

	Business Code	(A) Total Revenue	(B) Related or Exempt Function Revenue	(C) Unrelated Business Revenue	(D) Revenue Excluded from Tax under IRC 512, 513, or 514
a Trust reimbursed costs	524,292	70,379,673	70,379,673	0	0
b Training and professional services	541,900	7,390,266	7,390,266	0	0
c Magazine advertising	511,120	1,914,362	0	1,914,362	0
d Membership dues	900,099	26,368,148	26,368,148	0	0
e Publication subscriptions	511,120	1,682,117	1,682,117	0	0

Form 990, Part III, Line 1 - Briefly describe the organization's mission:

The National Rural Electric Cooperative Association (NRECA) is the service organization for 1,073 rural electric cooperatives, public power districts and public utility districts. NRECA's mission is to engage in the compilation and dissemination of information with respect to rural electrification and the furnishing of other services to rural electric cooperatives and others in connection with the coordination, advancement, and development of rural electrification in the United States of America, its territories and possessions, for the primary and mutual benefit of the members of the Association and their consumer members.

SCHEDULE C (Form 990 or 990-EZ)

Department of the Treasury Internal Revenue

Political Campaign and Lobbying Activities

For Organizations Exempt From Income Tax Under section 501(c) and section 527

To be completed by organizations described below. Attach to Form 990 or Form 990-EZ

OMB No 1545-0047

Open to Public Inspection

}er\	/ice				
	•	 Inswered "Yes," to Form 990, Part IV, Line 3, or Form 990-EZ, Part VI, line 46 (Political	Camp	aign Activit	ties)
	, , , ,	ganizations complete Parts I-A and B Do not complete Part I-C			
	` ' '	r than section 501(c)(3)) organizations complete Parts I-A and C below Do not complete Part I	-B		
	•	ations complete Part I-A only			
	•	inswered "Yes," to Form 990, Part IV, Line 4, or Form 990EZ, Part VI, line 47 (Lobbying	-	•	
	, , , ,	ganizations that have filed Form 5768 (election under section 501(h)) complete Part II-A Do not	•		
	, ,, ,	ganizations that have NOT filed Form 5768 (election under section 501(h)) Complete Part II-B D	o not co	ompiete Part	II-A
	_	Inswered "Yes," to Form 990, Part IV, Line 5 (Proxy Tax) 5), or (6) organizations complete Part III			
	ime of the organiz		dentific	ation numbe	ır.
	TIONAL RURAL ELECT	RIC COOPERATIVE	aciiciiic.	acion nambe	-1
		53-01161			
Par		completed by all organizations exempt under section 501(c) and section zations. (See the instructions for Schedule C for details.)	on 527	•	
1	Provide a desci	ription of the organization's direct and indirect political campaign activities in Part IV			
2	Political expend	ditures	\$ _		
3	V olunteer hours		_		
Pai		completed by all organizations exempt under section 501(c)(3). (See the edule C for details.)	ne insti	uctions	
1	Enter the amou	nt of any excise tax incurred by the organization under section 4955	\$ _		
2	Enter the amou	nt of any excise tax incurred by organization managers under section 4955	\$ _		
3	If the organizat	ion incurred in a section 4955 tax, did it file Form 4720 for this year?		☐ Yes	┌ No
4a	Was a correction	n made?		☐ Yes	┌ No
b	If "Yes," descri	be in Part IV			
Pai		completed by all organizations exempt under section 501(c), except see instructions for Schedule C for details.)	ection	501(c) (3	3).
1	Enter the amou	nt directly expended by the filing organization for section 527 exempt function activities	\$ _		
2	Enter the amou 527 exempt fur	nt of the filing organization's internal funds contributed to other organizations for section ition activities	\$ _		
3	Total of direct a 1120-POL, line	and indirect exempt function expenditures Add lines 1 and 2 and enter here and on Form a 17b	\$ _		
1	Did the filing or	ganization file Form 1120-DOL for this year?		□ ves	□ No

		organization If none, enter -0-

State the names, addresses and Employer Identification Number (EIN) of all section 527 political organizations to which payments were made Enter the amount paid and indicate if the amount was paid from the filing organization's own internal funds or were political contributions received and promptly and directly delivered to a separate political organization, such as a separate segregated fund or a political action committee (PAC) If additional space is needed, provide information in Part IV

d Grassroots non-taxable amount

f Grassroots lobbying expenditures

e Grassroots ceiling amount (150% of line d, column (e))

P	art II-A To be completed by (election under sec						768
	Check If the filing organization	belongs to an affili	ated group				
<u>B</u>	Check If the filing organization Limits on Lo (The term "expenditure	bbying Expend	litures—		oly	(a) Filing Organization's Totals	(b) Affiliated Group Totals
1a	Total lobbying expenditures to influe	nce public opinion	(grass roots lob	bying)			
ь	Total lobbying expenditures to influe	nce a legislative b	ody (direct lobby	yıng)			
c	Total lobbying expenditures (add line	es 1a and 1b)					
d	Other exempt purpose expenditures						
e	Total exempt purpose expenditures	(add lines 1c and 1	Ld)				
f	Lobbying nontaxable amount Enters columns— If the amount on line 1e, column (a) or (b) is: Not over \$500,000		taxable amount				
	Over \$500,000 but not over \$1,000,000	\$100,000 plus 15% o	of the excess over \$	500,000			
	Over \$1,000,000 but not over \$1,500,000	\$175,000 plus 10% o	of the excess over \$				
	Over \$1,500,000 but not over \$17,000,000	\$225,000 plus 5% of	f the excess over \$1				
	Over \$17,000,000	\$1,000,000					
	Grassroots nontaxable amount (ente	er 25% of line 1f)					
h	Subtract line 1g from line 1a Enter	0- ıflıne g ıs more	than line a				
i	Subtract line 1f from line 1c Enter-	0- ıflıne fıs more t	than line c				
j	If there is an amount other than zero section 4911 tax for this year?	on either line 1h c	or line 11, did the	organization file	Form 4720 rep	orting	┌ Yes ┌ No
	(Some organizations tha columns below.		on 501(h) el	ection do not	: have to cor		he five
	Lobb	ying Expendit	ures During	4-Year Avera	ging Period		
	Calendar year (or fisca beginning in)	l year	(a) 2005	(b) 2006	(c) 2007	(d) 2008	(e) Total
_2a	Lobbying non-taxable amount						
	Lobbying ceiling amount (150% of line 2a, column(e))						
	: Total lobbying expenditures						

Schedule C (Form 990 or 990-EZ) 2008

	5768 (election under section 501(h)). (See the instructions for Schedule C for		15.) a)	1	(b)	
		Yes	No		A moun	nt
1	During the year, did the filing organization attempt to influence foreign, national, state or local					
_	legislation, including any attempt to influence public opinion on a legislative matter or					
	referendum, through the use of					
а	Volunteers?			_		
b	, , , , , , , , , , , , , , , , , , , ,					
С	Media advertisements?					
d	, , , , ,					
e	, ' '			-		
f	, 31 1					
g	Direct contact with legislators, their staffs, government officials, or a legislative body?			+		
h :	· · · · · · · · · · · · · · · · · · ·			+		
i j	Other activities If "Yes," describe in Part IV Total lines 1c through					
J	1)					
2a	Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?					
b	If "Yes" enter the amount of any tax incurred under section 4912					
c	If "Yes" enter the amount of any tax incurred by organization managers under section 4912					
	If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?					
Par	t III-A To be completed by all organizations exempt under section $501(c)(4)$, se	ction	501(c)(5), or	
	section 501(c)(6). (See the instructions for Schedule C for details.)				V	Na
1	Were substantially all (90% or more) dues received nondeductible by members?		ſ	1	Yes	No No
2	Did the organization make only in-house lobbying expenditures of \$2,000 or less?		-	2		No
3	Did the organization make only in mouse lobbying and political expenditures from the prior year?		-		Yes	110
	t III-B To be completed by all organizations exempt under section 501(c)(4), se	ction	501(c)(5), or	
	section 501(c)(6) if BOTH Part III-A, questions 1 and 2 are answered "No"					
	question 3 is answered "Yes." (See the instructions for Schedule C for details.)					
1	Dues, assessments and similar amounts from members	F	1 \$		26,36	8,14
2	Section 162(e) non-deductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).					
а	Current Year		2a \$		5,46	5,00
	Carryover from last year		2b\$		2	4,77
c	Total		2c \$		5,48	9,77
3	Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues		3 \$		8,30	8,60
4	If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess					
	does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political		4 \$			
5	expenditure next year? Taxable amount of lobbying and political expenditures (line 2c total minus 3 and 4)	-	5 \$		-2,81	8 82
	art IV Supplemental Information	l	<u> </u>			0,02
Со	mplete this part to provide the descriptions required for Part I-A, line 1, Part I-B, line 4, Part I-C, line 5, and	Part I	l-B, line	e 1ı		
Als	so, complete this part for any additional information					
	Ident if ier Ret urn Reference Explanat	ion				

Part IV Supplemental I	nformation	
Ident if ier	Return Reference	Explanation

Schedule C (Form 990 or 990EZ) 2008

DLN: 93493317022179

OMB No 1545-0047

Open to Public Inspection

SCHEDULE D

(Form 990)

Department of the Treasurv Internal Revenue Service

Supplemental Financial Statements

► Attach to Form 990. To be completed by organizations that answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11, or 12.

Name of the organization **Employer identification number** NATIONAL RURAL ELECTRIC COOPERATIVE 53-0116145 Part I Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the organization answered "Yes" to Form 990, Part IV, line 6. (a) Donor advised funds (b) Funds and other accounts Total number at end of year Aggregate Contributions to (during year) Aggregate Grants from (during year) Aggregate value at end of year Did the organization inform all donors and donor advisors in writing that the assets held in donor advised ┌ No funds are the organization's property, subject to the organization's exclusive legal control? Did the organization inform all grantees, donors, and donor advisors in writing that grant funds may be used only for charitable purposes and not for the benefit of the donor or donor advisor or other impermissible private benefit? Part II Conservation Easements. Complete if the organization answered "Yes" to Form 990, Part IV, line 7. Purpose(s) of conservation easements held by the organization (check all that apply) Preservation of land for public use (e.g., recreation or pleasure) Preservation of an historically importantly land area Preservation of certified historic structure Protection of natural habitat Preservation of open space Complete lines 2a-2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year Held at the End of the Year 2a Total number of conservation easements 2b Total acreage restricted by conservation easements 2c Number of conservation easements on a certified historic structure included in (a) Number of conservation easements included in (c) acquired after 8/17/06 2d Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during 3 the taxable year 🕨 Number of states where property subject to conservation easement is located Does the organization have a written policy regarding the periodic monitoring, inspection, violations, and enforcement of the conservation easements it holds? Staff or volunteer hours devoted to monitoring, inspecting and enforcing easements during the year 7 A mount of expenses incurred in monitoring, inspecting, and enforcing easements during the year ▶\$ Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(ı) and 170(h)(4)(B)(ıı)? In Part XIV, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements

Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Complete if the organization answered "Yes" to Form 990, Part IV, line 8.

- If the organization elected, as permitted under SFAS 116, not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education or research in furtherance of public service, provide, in Part XIV, the text of the footnote to its financial statements that describes these items
- If the organization elected, as permitted under SFAS 116, to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items
 - (i) Revenues included in Form 990, Part VIII, line 1

For Paperwork Reduction Act Notice, see the Intructions for Form 990

(ii) Assets included in Form 990, Part X

-\$

- If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 relating to these items
- Revenues included in Form 990, Part VIII, line 1

Assets included in Form 990, Part X

Part	t IIII Organizations Maintaining Collections of A	t, His	stori	<u>cal Treası</u>	ires, or Othe	<u>r Similar Ass</u>	ets (c	ontınued)			
3	Using the organization's accession and other records, check a items (check all that apply)	ny of th	he fol	lowing that ai	re a significant u	se of its collection	n				
а	Public exhibition	d	Γ	Loan or exc	hange programs						
b	Scholarly research e C O ther										
c	Preservation for future generations										
4	Provide a description of the organization's collections and exp Part XIV	laın ho	w the	y further the	organization's ex	empt purpose in					
5	During the year, did the organization solicit or receive donation assets to be sold to raise funds rather than to be maintained a					nilar 	Yes	☐ No			
Par	Trust, Escrow and Custodial Arrangements Part IV, line 9, or reported an amount on Form 9	. Com	plete	e if the orga		ered "Yes" to F	orm 9	90,			
1a	Is the organization an agent, trustee, custodian or other internincluded on Form 990, Part X?	nediary	for c	ontributions	or other assets	not $ ag{ }$	Yes	✓ No			
b	If "Yes," explain why in Part XIV and complete the following ta	ble									
						A mo	unt				
с	Beginning balance				1c						
d	Additions during the year				1d						
e	Distributions during the year				1e						
f	Ending balance				1f						
2a	Did the organization include an amount on Form 990, Part X, li	ne 21?	•			V	Yes	☐ No			
Pa	rt V Endowment Funds. Complete if the organization	_					\\				
_	(a)Current Year	(D	Prior '	rear (c)	vo Years Back (d)	Three Years Back (e)Four Y	ears back			
1a	Beginning of year balance	_									
Ь	Contributions	_									
С	Investment earnings or losses	_									
d	Grants or scholarships	_									
e	Other expenditures for facilities and programs	_									
f	Administrative expenses	_									
g	End of year balance	_									
2	Provide the estimated percentage of the year end balance held	las									
а	Board designated or quasi-endowment 🕨										
b	Permanent endowment 🕨										
c	Term endowment ▶										
3a	Are there endowment funds not in the possession of the organi	zatıon	thata	are held and a	admınıstered for	the					
	organization by						Yes	No			
	(i) unrelated organizations	•				3a(i)	+	↓			
	(ii) related organizations					3a(ii	\	 			
	If "Yes" to 3a(II), are the related organizations listed as requir Describe in Part XIV the intended uses of the organization's e					3b		<u> </u>			
4 Dat	-				art V. lina 10						
ĿС	t VI Investments—Land, Buildings, and Equipm	ent. 3			,						
	Description of investment			Cost or other s (investment)	(b)Cost or other basis (other)	(c) Depreciation	(d) Bo	ook value			
			+	0	10,809,143	l	-	10,809,143			
	Buildings			0	80,529,602	14,458,648		66,070,954			
	Leasehold improvements			0	13,662,422			11,317,591			
	Equipment			0	25,955,028		•	7,993,385			
	Other			0				0			
		•			<u> </u>	L					
Tota	II. Add lines 1a-1e (Column (d) should equal Form 990, Part X, colo	ımn (R), line	10(c).) -		🕨	(96,191,073			

Part VII Investments—Other Securities. Se	e Form 990, Part X, line 12.	
(a) Description of security or cateory (including name of security)	(b)Book value	(c) Method of valuation Cost or end-of-year market value
Financial derivatives and other financial products		Cost of end-of-year market value
Closely-held equity interests	11,864,646	C
Other Capital Term Certificates	827,307	C
other Capital Ferm Certificates	027,307	
	+	
	+	
	12 601 052	
Total. (Column (b) should equal Form 990, Part X, col (B) line 12)	12,691,953	
Part VIII Investments—Program Related. S	ee Form 990, Part X, line 13	
(a) Description of investment type	(b) Book value	(c) Method of valuation
(4,7500), parameter 3,750	(2, 200	Cost or end-of-year market value
Total. (Column (b) should equal Form 990, Part X, col (B) line 13)	•	
Part IX Other Assets. See Form 990, Part X,	line 15.	
(a) Desc	ription	(b) Book value
Deferred PSA expense		1,937,548
Patronage Capital Certificates		291,804
Deferred Compensation Fund (employees)		5,539,907
Tenant Escrow		131,850
Employee and Executive Option Purchase Plan		1,792,011
Total. (Column (b) should equal Form 990, Part X, col.(B) line	e 15.)	• • • • 9,693,120
Part X Other Liabilities. See Form 990, Part		
(a) Description of Liability	(b) A mount	
Federal Income Taxes	0	
Post retirement benefits other than pensions	13,268,610	
Deferred Compensation Fund (employees)	5,539,907	
Employee and Executive Option Purchase Plan	1,782,585	
Cooperative Research Network restricted funds	7,175,089	
Other restricted funds, miscellaneous	119,494	
	·	
Total. (Column (b) should equal Form 990, Part X, col (B) line 25)	▶ 27,885,685	
	, ,	

Net unrealized gains (losses) on investments	1	Total revenue (Form 990, Part VIII, column (A), line 12)	1	127,969,386
Met unrealized gams (losses) on investments	2	Total expenses (Form 990, Part IX, column (A), line 25)	2	128,884,566
Somewhate services and use of facilities Somewhate Somewhate	3	Excess or (deficit) for the year Subtract line 2 from line 1	3	-915,180
Some streams and sections Some streams Some s	4	Net unrealized gains (losses) on investments	4	0
7	5	Donated services and use of facilities	5	0
Solution Part XIV Part XIV Solution Part XIV Solution	6	Investment expenses	6	0
9	7	Prior period adjustments	7	0
10 Excess or (deficit) for the year per financial statements Combine lines 3 and 9 10 200,000	8	Other (Describe in Part XIV)	8	1,115,180
Total revenue, gains, and other support per audited financial Statements With Revenue per Return Total revenue, gains, and other support per audited financial statements	9	Total adjustments (net) Add lines 4 - 8	9	1,115,180
Total revenue, gains, and other support per audited financial Statements With Revenue PReturn	10		10	200,000
Statements Sta	Par		er R	eturn
A mounts included on line 1 but not on Form 990, Part VIII, line 12 a Net unrealized gains on investments .	1		_	162,671,023
Net unrealized gains on investments	,		1	
b Donated services and use of facilities 2b 0 c Recoveries of prior year grants 2c 0 d Other (Describe in Part XIV) 2d 34,701,637 e Add lines 2a through 2d .				
c Recoveries of prior year grants 2c 0 d Other (Describe in Part XIV) 2d 34,701,637 e Add lines 2a through 2d 2e 34,701,637 3 Subtract line 2e from line 1 3 127,969,386 4 Amounts included on Form 990, Part VIII, line 12, but not on line 1 4a 0 a Investment expenses not included on Form 990, Part VIII, line 7b 4a 0 b Other (Describe in Part XIV) 4b 0 c Add lines 4a and 4b 4c 0 5 Total Revenue Add lines 3 and 4c. (This should equal Form 990, Part I, line 12) 5 127,969,386 Part XIII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return 1 162,471,023 2 Amounts included on line 1 but not on Form 990, Part IX, line 25 2a 0 0 b Prior year adjustments 2b 0 0 c Losses reported on Form 990, Part IX, line 25 2c 0 0 d Other (Describe in Part XIV) 2d 33,586,457		- +		
Other (Describe in Part XIV) 2d 34,701,637				
e Add lines 2a through 2d 2e 34,701,637 3 Subtract line 2e from line 1 3 127,969,386 4 Amounts included on Form 990, Part VIII, line 12, but not on line 1 4a 0 0 a Investment expenses not included on Form 990, Part VIII, line 7b 4a 0 4c 0 b Other (Describe in Part XIV) 4b 0 4c 0 c Add lines 4a and 4b 0 4c 0 5 Total Revenue Add lines 3 and 4c. (This should equal Form 990, Part I, line 12) 5 127,969,386 Part XIII Reconciliation of Expenses per Audited Financial Statements vision 5 127,969,386 2a Amounts included on line 1 but not on Form 990, Part IX, line 25 1 162,471,023 a Prior year adjustments 2a 0 0 b Prior year adjustments 2a 0 0 c Losses reported on Form 990, Part IX, line 25 2c 0 d Other (Describe in Part XIV) 2a 33,586,457 <t< th=""><th></th><th>Recoveries of prior year grants</th><th></th><th></th></t<>		Recoveries of prior year grants		
Subtract line 2e from line 1			20	34 701 637
A mounts included on Form 990, Part VIII, line 12, but not on line 1 a Investment expenses not included on Form 990, Part VIII, line 7b . 4a 0 b Other (Describe in Part XIV)		-		
A				127,505,500
b Other (Describe in Part XIV) 4b 0 c Add lines 4a and 4b 4c 0 5 Total Revenue Add lines 3 and 4c. (This should equal Form 990, Part I, line 12) 5 127,969,386 Part XIII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return 1 1 162,471,023 2 Amounts included on line 1 but not on Form 990, Part IX, line 25 2a 0 a Donated services and use of facilities 2a 0 b Prior year adjustments 2a 0 c Losses reported on Form 990, Part IX, line 25 2c 0 d Other (Describe in Part XIV) 2d 33,586,457 3 Subtract line 2e from line 1 4a 0 4 Amounts included on Form 990, Part IX, line 25, but not on line 1: 3 128,884,566 4 Amounts included on Form 990, Part IX, line 25, but not on line 1: 4a 0 b Other (Describe in Part XIV) 4a 0 <				
c Add lines 4a and 4b 4c 0 5 Total Revenue Add lines 3 and 4c. (This should equal Form 990, Part I, line 12) 5 127,969,386 Part XIII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return 1 Total expenses and losses per audited financial statements 1 162,471,023 2 Amounts included on line 1 but not on Form 990, Part IX, line 25 <td< th=""><th></th><th></th><th></th><th></th></td<>				
Part XIII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return 1 Total expenses and losses per audited financial statements	c	· · · · · · · · · · · · · · · · · · ·	4c	0
Part XIII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return 1 Total expenses and losses per audited financial statements	5	Total Revenue Add lines 3 and 4c. (This should equal Form 990, Part I, line 12)	5	127,969,386
2 A mounts included on line 1 but not on Form 990, Part IX, line 25 2a 0 a Donated services and use of facilities	Part		per	
a Donated services and use of facilities	1	Total expenses and losses per audited financial statements	1	162,471,023
b Prior year adjustments	2	A mounts included on line 1 but not on Form 990, Part IX, line 25		
c Losses reported on Form 990, Part IX, line 25 2c 0 d Other (Describe in Part XIV) 2d 33,586,457 e Add lines 2a through 2d 2e 33,586,457 3 Subtract line 2e from line 1 3 128,884,566 4 A mounts included on Form 990, Part IX, line 25, but not on line 1:	а	Donated services and use of facilities		
d Other (Describe in Part XIV)	b	Prior year adjustments		
e Add lines 2a through 2d	c			
3 128,884,566 4 A mounts included on Form 990, Part IX, line 25, but not on line 1: a Investment expenses not included on Form 990, Part VIII, line 7b 4a 0 b Other (Describe in Part XIV)	d	Other (Describe in Part XIV)		
A mounts included on Form 990, Part IX, line 25, but not on line 1: a Investment expenses not included on Form 990, Part VIII, line 7b 4a 0 b Other (Describe in Part XIV)	е	•	2e	33,586,457
a Investment expenses not included on Form 990, Part VIII, line 7b 4a	3	Subtract line 2e from line 1	3	128,884,566
b Other (Describe in Part XIV) 4b 0 c Add lines 4a and 4b 4c 4c 0 5 Total expenses Add lines 3 and 4c. (This should equal Form 990, Part I, line 18) 5 128,884,566	4			
c Add lines 4a and 4b	а			
5 Total expenses Add lines 3 and 4c. (This should equal Form 990, Part I, line 18)	b			
				0
			5	128,884,566

Part XI Reconciliation of Change in Net Assets from Form 990 to Financial Statements

Complete this part to provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part XIV, lines 1b and 2b, Part V, line 4, Part X, Part XI, line 8, Part XII, lines 2d and 4b, and Part XIII, lines 2d and 4b

Ident if ier	Return Reference	Explanation
SchD_P04_S00_L02b	Schedule D, Part IV, Line 2b	Security deposits/escrow amounts are held for building tenants
SchD_P11_S00_L08	Schedule D, Part XI, Line 8	Net income of wholly owned and affiliated organizations
SchD_P10_S00_L00	Schedule D, Part X	NRECA adopted the provisions of FASB Interpretation No 48, Accounting for Uncertainty In Income Taxes, during the year ending December 31, 2007 For the period from NRECA's inception to December 31, 2008, no unrecognized tax provision or benefit exists
SchD_P12_S00_L02d	Schedule D, Part XII, Line 2d	Revenue from subsidiaries and tenants
SchD_P13_S00_L02d	Schedule D, Part XIII, Line 2d	Expenses from subsidiaries, tenants, and other miscellaneous

Part XIV Supplemental Information(continued)						
Ident if ier	Return Reference	Explanation				
SchD_P04_S00_L02b	Schedule D, Part IV, Line 2b	Security deposits/escrow amounts are held for building tenants				
SchD_P11_S00_L08	Schedule D, Part XI, Line 8	Net income of wholly owned and affiliated organizations				
SchD_P10_S00_L00		NRECA adopted the provisions of FASB Interpretation No 48, Accounting for Uncertainty In Income Taxes, during the year ending December 31, 2007 For the period from NRECA's inception to December 31, 2008, no unrecognized tax provision or benefit exists				
SchD_P12_S00_L02d		Revenue from subsidiaries and tenants				
SchD_P13_S00_L02d	Schedule D, Part XIII, Line 2d	Expenses from subsidiaries, tenants, and other miscellaneous				

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DLN: 93493317022179

Schedule J

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

► Attach to Form 990. To be completed by organizations that answered "Yes" to Form 990, Part IV, line 23.

2008
Open to Public Inspection

Department of the Treasury Internal Revenue Service

(Form 990)

Name of the organization
NATIONAL RURAL ELECTRIC COOPERATIVE

Employer identification number

53-0116145

Pa	rt I Questions Regarding Compensation	on			
				Yes	Νo
1a	· · · · · · · · · · · · · · · · · · ·	rovided any of the following to or for a person listed in Form II to provide any relevant information regarding these items			
	First class or charter travel	Housing allowance or residence for personal use			
	▼ Travel for companions	Payments for business use of personal residence			
	▼ Tax idemnification and gross-up payments	Health or social club dues or initiation fees			
	Discretionary spending account	Personal services (e g , maid, chauffeur, chef)			
b	If line 1a is checked, did the organization follow a provision of all the expenses described above? If	written policy regarding payment or reimbursement or "No," complete Part III to explain	1b		No
2	Did the organization require substantiation prior to				
	officers, directors, trustees, and the CEO/Executiv	ve Director, regarding the items checked in line 1a?	2	Yes	
3	Indicate which, if any, of the following the organiza organization's CEO/Executive Director Check all				
	✓ Compensation committee	Written employment contract			
	✓ Independent compensation consultant	Compensation survey or study			
	Form 990 of other organizations	Approval by the board or compensation committee			
4	During the year, did any person listed in Form 990	, Part VII, Section A , line 1a			
а	Receive a severance payment or change of control	l payment?	4a	Yes	
b	Participate in, or receive payment from, a supplem	nental nonqualified retirement plan?	4b		Νo
c	Participate in, or receive payment from, an equity-	based compensation arrangement?	4c	Yes	
	If "Yes" to any of lines 4a-c, list the persons and p	provide the applicable amounts for each item in Part III			
	501(c)(3) and 501(c)(4) organizations only must c	complete lines 5-8.			
5	For persons listed in form 990, Part VII, Section A compensation contingent on the revenues of	A, line 1a, did the organization pay or accrue any			
а	The organization?		5a		
b	Any related organization?		5b		
	If "Yes," to line 5a or 5b, describe in Part III				
6	For persons listed in form 990, Part VII, Section A compensation contingent on the net earnings of	A, line 1a, did the organization pay or accrue any			
а	The organization?		6a		
b	Any related organization?		6b		
	If "Yes," to line 6a or 6b, describe in Part III				
7	For persons listed in form 990, Part VII, Section A payments not described in lines 5 and 67 If "Yes,"	A , line 1a, did the organization provide any non-fixed ' describe in Part III	7		
8	Were any amounts reported in Form 990, Part VII, subject to the initial contract exception described in Part III	, paid or accured pursuant to a contract that was in Regs section 53 4958-4(a)(3)? If "Yes," describe	8		

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use Schedule J-1 if additional space needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations described in the instructions on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

Note. The sum of columns (B)(I)-(III) must equal the applicable column (D) or column (E) amounts on Form 990, Part VII, line 1a

(A) Name	(B) Breakdown o	f W-2 and/or 1099-MI	SC compensation	(C) Deferred	(D) Nontaxable	(E) Total of columns	(F) Compensation	
	(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other compensation	compensation	benefits	(B)(ı)-(D)	reported in prior Form 990 or Form 990-EZ	
See Addıtıonal Data Table (i)								
(ii)							
(i)								
(ii)							
(i)								
(ii)							
(i)								
(ii)							
(i)								
(ii)							
(i)								
(ii)							
(i)								
(ii)							
(i)								
(ii)							

Part III Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 4c, 5a, 5b, 6a, 6b, 7, and 8 Also complete this part for any additional information

|--|

See Additional Data Tat	oje	
Ident if ier	Return Reference	Explanation
SchJ_P01_S00_L01a	Schedule J, Part I, Line 1a	Social Club dues NRECA pays \$1,500 for its CEO's membership to one social club. This expenditure is included in the budget approved by the NRECA Board of Directors. Travel for Companions. According to NRECA Board policy, the spouses of the President and CEO can accompany them on a trip where there will be official functions for which spouses are responsible. Tax indemnification and gross up payments. NRECA Grosses up payments made to staff under the Executive 401k Bonus Plan and on eligible relocation expenses.
SchJ_P01_S00_L01b	Schedule J, Part I, Line 1b	NRECA follows written policy except for social club dues. There is no written policy regarding paying for the CEO's membership to one social club, however, the Board does approve the expense.
SchJ_P01_S00_L04	Schedule J, Part I, Line 4	S Nelson received a severance payment of \$125,791 in 2008. The following people participated in or received payment from NRECA's Executive Stock Option Plan. Mark Ashton (\$45,521), Pat Gioffre (\$5,340), Dena Stoner (\$6,780), and Stuart Teach (\$256,043).
SchJ_P01_S00_L03	Schedule J, Part I, Line 3	

Software ID: 08000095
Software Version: v1.00

EIN: 53-0116145

Name: NATIONAL RURAL ELECTRIC COOPERATIVE

Form 990, Schedule J, Part II - Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

Form 990, Schedule J, Part	II - Officers, Directors, Trustees, Key Employees, and			Highest Compensated Employees			
(A) Name	(B) Breakdown o	f W-2 and/or 1099-MIS	SC compensation	(C) Deferred	(D) Nontaxable	(E) Total of columns	(F) Compensation
	(i) Base Compensation	(ii) Bonus & incentive compensation	(iii) Other compensation	compensation	benefits	(B)(ı)-(D)	reported in prior Form 990 or Form 990-EZ
Milo Gilbertson (1		0	0	15,997 0	0	15,997 0	0
James Bausell ((200	2,241	61,178 0	15,194 0	302,656 0	0 0
Glenn L English ((200	422,198 0	447,357 0	20,149 0	1,960,741 0	0 0
Patrick E Gioffre (i	464,209	200 0	21,274 0	297,638 0	19,973 0	803,294 0	0
Stephen Guth (1	, l	2,700 0	9,698 0	23,973 0	2,146 0	223,476 0	0 0
Lauren Haywood (1		200 0	492 0	38,387 0	12,302 0	271,831 0	0
Paul Hvidding (1	-	1,700 0		81,943 0	2,144 0	296,946 0	0 0
Kırk Johnson (ı		200 0	3,029 0	38,237 0	6,516 0	277,888 0	0 0
Veneicia Lockhart (i	1) 168,107 0) 0	950 0	570 0	44,513 0	21,749 0	235,889 0	0 0
Martin Lowery (1	-1	200 0	13,166 0	191,975 0	20,227 0	592,266 0	0 0
Monosij Mazumdar (i		100 0	1,735 0	0 0	1,805 0	154,732 0	0 0
A lexander McKelway (1		200 0		46,881 0	10,171 0	237,838 0	0 0
Mary McLaury (1		200 0	990 0	58,212 0	18,625 0	272,468 0	0 0
Peter Morris (1	-1	131,200 0	21,438 0	175,557 0	24,340 0	823,901 0	0 0
S Nelson (1		100 0	128,648 0	39,514 0	18,744 0	383,548 0	0 0
Stephen Sanker (1	213,482	700 0		49,209 0	22,314 0		0 0
Monica Schmidt (1		200 0	1,120 0	43,245 0	17,312 0	261,679 0	0 0
Danielle Sieverling (200 0	2,780 0	28,643 0	7,514 0	223,553 0	0 0
Scott Spencer (1	-1	200 0	1	96,030 0	26,388 0	463,274 0	0 0
Thomas Stangroom (I		1,663 0	4,745 0	69,424 0	26,073 0	404,216 0	0 0
Dena Stoner (1	-	200 0	14,650 0	102,314 0	3,183 0	380,739 0	0 0
Mark Ashton (1		200 0		54,615 0	10,349 0	377,375 0	0 0
Stuart Teach (90,120 0	303,020 0	100,715 0	20,826 0	896,280 0	0 0
Wallace Tillman (-1	200 0	17,848 0	75,234 0	23,330 0	378,314 0	0
John Wade ((_	550 0	4,617 0	89,971 0	19,037 0	341,892 0	0 0
Douglas Kern ((44,760 0	5,680 0	88,647 0	26,517 0	443,202 0	0
Charles Penry ((200 0	2,346 0	75,906 0	10,723 0	364,287 0	0
Daniel Sharpe (1	0	200 0		41,935 0	12,054 0	269,007 0	0
Part III Supplemental	Information						

Part III Supplemental Information

Schedule J, Part I, Line 3

SchJ_P01_S00_L03

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 4c, 5a, 5b, 6a, 6b, 7, and 8 Also complete this part for any additional information

Ident if ier	Return Reference	Explanation
	Part I, Line 1a	Social Club dues NRECA pays \$1,500 for its CEO's membership to one social club. This expenditure is included in the budget approved by the NRECA Board of Directors. Travel for Companions. According to NRECA Board policy, the spouses of the President and CEO can accompany them on a trip where there will be official functions for which spouses are responsible. Tax indemnification and gross up payments. NRECA Grosses up payments made to staff under the Executive 401k Bonus Plan and on eligible relocation expenses.
		NRECA follows written policy except for social club dues. There is no written policy regarding paying for the CEO's membership to one social club, however, the Board does approve the expense
	1	S Nelson received a severance payment of \$125,791 in 2008. The following people participated in or received payment from NRECA's Executive Stock Option Plan. Mark Ashton (\$45,521), Pat Gioffre (\$5,340), Dena Stoner (\$6,780), and Stuart Teach (\$256,043)

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or Form 990-EZ, Part V lines 38b or 40b.

DLN: 93493317022179

Schedule L

Transactions with Interested Persons (Form 990 or 990-EZ) ► Attach to Form 990 or Form 990-EZ. ► To be completed by organizations that answered "Yes" on Form 990, Part IV, lines 25a, 25b, 26, 27, 28a, 28b, or 28c, OMB No 1545-0047 Open to Public Inspection

Department of the Treasurv Internal Revenue Se N N

ervice													
	the organization RURAL ELECTRIC COOPERATIVE					E	nploy	er ide	nt if ica	tion n	umber		
NATIONAL	RURAL ELECTRIC COOPERATIVE					_	2 - 0 1 1	116145					
Part T	Excess Benefit Transac	tions (se	ection 501/	c)(3) and section 50	1 (c)(4								
art I	To be completed by organizati									. Part	V . lıne	40b	
_	(a) Name of disqualific										c) Corr		
1	(a) Name or disqualing	ea person		(b) Des	criptio	n of transa	ection			_ F	Yes	No	
2 Ente	er the amount of tax imposed or	the organ	ızatıon mana	agers or disqualified per	sons di	urina the v	earur	nder					
	tion 4958	_						•	\$				
3 Ente	er the amount of tax, if any, on l	ine 2, abov	e, reimburs	ed by the organization .				•	\$				
Part II	Loans to and/or Fron	n Intere	sted Pers	ons									
	To be completed by organiz	ations that	t answered "	Yes" on Form 990, Part	IV, lın	e 26, or Fo	orm 9	90-E	Z, Part	V, line	38a		
		(b) Loa	n to or				(f)			l			
(a) Na	ame of interested person and	from		(c)O riginal principal amount	(4)B2	(d)Balance due						g) Written ireement?	
	purpose	organız	ation?		(d) Dalalice due		committ			1 5			
		То	From				Yes	No	Yes	No	Yes	No	
otal .													
art III	Grants or Assistance I To be completed by orga				990. Pa	art IV. lır	ne 27						
				ip between interested pe									
(a	a) Name of interested person		-	the organization		(c)A m	ount c	or gra	ntorty	pe of a	ssista	псе	
						1							

Business Transactions Involving Interested Persons

To be completed by organizations that answered "Yes" on Form 990, Part IV, line 28a, 28b, or 28c.

To be completed by organiz	zations that answered	res diritifili 330,	raitiv, lille zoa, zob, di zoc		
(a) Name of interested person	(b) Relationship between interested person and the organization	(c) A mount of transaction	(d) Description of transaction	organı	aring of zation's nues?
Cooperative Energy Services	For profit subsidiary - 2 officers, 2 key employees serve as officers of CES	132,654	Administrative Services Agreement	103	No
RE Advisors Corporation and RE Investment Corporation	For profit subsidiary - 1 officer, 3 key employees serve as officers and directors of REI/REA	4,353,907	Royalty payments and administrative services agreement		No
Cooperative Benefit Administrators	For profit subsidiary - 1 officer, 1 director, 1 key employee serve as officers of CBA	12,596,833	Administrative services agreement		No
Electric Cooperative Life Insurance Co and Cooperative Insurance Services	For profit subsidiary - 1 officer, 7 directors, 1 key employee serve as ELCO officers/directors	623,322	Administrative services agreement		No
NRECA United	For profit subsidiary - 2 officers, 1 key employee serve as United officers	132,654	Expense reimbursement		Νο
Touchstone Energy Cooperative	Affiliated Entity - 1 officer, 1 key employee serve as Touchstone Energy officers	2,095,904	Administrative services agreement		No

DLN: 93493317022179

SCHEDULE O (Form 990)

Department of the Treasury Internal Revenue

Supplemental Information to Form 990

► Attach to Form 990. To be completed by organizations to provide additional information for responses to specific questions for the Form 990 or to provide any additional information.

OMB No 1545-0047

2008
Open to Public Inspection

Service

Name of the organization

NATIONAL RURAL ELECTRIC COOPERATIVE

Employer identification number

53-0116145

ldentifier	Return Reference	Explanation
SchL_P04_S00_L00	Schedule L, Part IV	Some NRECA directors, officers, and key employees also serve as directors or officers of NRECA for profit subsidiaries with whom NRECA has administrative services agreements and other types of transactions

ldentifier	Return Reference	Explanation
F990_P06_S0A_L02	Form 990, Part VI, Section A, Line 2	Some NRECA Directors, Officers, and Key Employees also serve as Directors or Officers of the following NRECA subsidiaries and affiliated entities NRECA United (Glenn English, Pat Gioffre, Veneicia Lockhart), NRECA International LTD, NRECA International Foundation, Cooperative Energy Services, RE Advisors Corporation, RE Investment Corporation, Cooperative Benefit Administrators, Electric Cooperative Life Insurance Company & Cooperative Insurance Services, NRECA Wood Quality Control

ldentifier	Return Reference	Explanation
F990_P06_S0A_L06	Form 990, Part VI, Section A, Line 6	All voting members must be entities whose operations are consistent with cooperative principles and the objectives and mission of NRECA and fall into one of the following three categories (1) Distribution (electric distribution cooperatives or public utility districts), (2) Generation and Transmission (cooperatives or associations engaged in the marketing, generation and/or transmission of wholesale bulk electricity), and (3) Service members (not engaged in distribution, generation, or transmission of electricity but whose members consist of Distribution or G&T Cooperatives)

ldentifier	Return Reference	Explanation
F990_P06_S0A_L07a	Form 990, Part VI, Section A, Line 7a	The NRECA Board of Directors is composed of 47 persons, one from each state where there is an operating rural electric system with membership in NRECA. Directors, each of whom must be a member, director, officer, or employee of an NRECA member system, are elected every two years by the member systems in each state. Their terms run from the close of each NRECA Annual Meeting (usually held in March) to the close of the Annual Meeting two years hence. The NRECA President, Vice President and Secretary Treasurer are elected every two years by the Board from among its members. The Chief Executive Officer is also selected by the Board.

	ldentifier	Return Reference	Explanation
F9	90_P06_S0A_L10	Form 990, Part VI, Section A, Line 10	NRECA's Form 990 is prepared by a Senior Accountant within Finance. The VP Of Finance reviews the Form 990 and supporting workpapers in detail. The Executive VP of Internal Services then reads the Form 990 for accuracy. The Form 990 is then posted on the NRECA Board of Directors website for their review, and comments at least 10 days prior to the return being filed.

ldentifier	Return Reference	Explanation
F990_P06_S0B_L12c	Form 990, Part VI, Section B, Line 12c	Each director, officer and key employee is required to complete and submit a Conflict of Interest questionnaire that is reviewed by the VP of Finance. The VP of Finance reviews each questionnaire and follows up on any conflicts with the respective director, officer, or key employee and with the NRECA Corporate Counsel.

ldentifier	Return Reference	Explanation
F990_P06_S0B_L15	Form 990, Part VI, Section B, Line 15	Line 15a -CEO Compensation The CEO Evaluation Committee of the Board is responsible for evaluating the performance of the CEO. The Committee review's competitive salary survey data provided by Human Resources and develops a salary increase recommendation that is presented to the full Board based on the CEO's performance. NRECA's Human Resources department review's independent compensation studies annually to verify the CEO's compensation is within a competitive range for CEO's of comparable organizations and provides this information to the Committee. The Board review's and approves the CEO's compensation annually. Line 15 b. Other Officers/Key Employees. NRECA engages an outside consulting firm such as Mercer to conduct an independent compensation study every three to four years for all typical positions to ensure NRECA's pay grades and compensation are competitive. Pay grade ranges are reviewed annually and may be adjusted by a competitive factor as determined by results of independent competitive market surveys. NRECA has written policies and procedures governing its Salary Budget. Process. The Salary Budget Process is intended to enable managers to make rational, performance based decisions concerning merit salary increases within the Association's budgetary constraints. However, it does not guarantee an increase to any employee. The Salary Budget Process is comprised of the following steps. (1) Determination of NRECA's overall salary increase budget by the NRECA Board of Directors during the winter Board Meeting. NRECA's merit salary increase budget is based on competitive survey data, (2) Allocation of overall merit increase budget to each department, (3) Recommendation of merit increases for individual employees within work units, (4) Analysis of merit increase recommendations and overall review with Chief Executive Officer for final approval, (5) Communication of salary increase decisions to staff.

ldentifier	Return Reference	Explanation
F990_P06_S0C_L19	Form 990, Part VI, Section C, Line 19	NRECA distributes a copy of its Annual Report to the CEO of every NRECA member. In addition, NRECA publishes and makes available its annual report, financial statements, and conflict of interest policy on Cooperative com, a member only site for electric cooperatives and affiliated entities. NRECA will provide copies of its Form 990 to the general public upon request.

ldentifier	Return Reference	Explanation
F990_P06_S0A_L07b	Form 990, Part VI, Section A, Line 7b	NRECA members must approve any decision made by the NRECA Board relating to (1) changes in dues formulas and multipliers, (2) explusion and removal of members, and (3) removal of any officer or director

DLN: 93493317022179

OMB No 1545-0047

Open to Public Inspection

Related Organizations and Unrelated Partnerships

Department of the Treasury Internal Revenue Service

SCHEDULE R

(Form 990)

Attach to Form 990. To be completed by organizations that answerd "Yes" to Form 990, Part IV, lines 33, 34, 35, 36, or 37. ► See separate instructions.

Name of the organization **Employer identification number** NATIONAL RURAL ELECTRIC COOPERATIVE 53-0116145 Part I **Identification of Disregarded Entities** (A)
Name, address, and EIN of disregarded entity (B) (C) (D) Direct controlling Primary activity Legal domicile (state Total income End-of-year assets or foreign country) entity Part II Identification of Related Tax-Exempt Organizations Name, address, and EIN of related organization Primary activity Legal domicile (state Exempt Code section Public charity status Direct controlling or foreign country) (if section 501(c)(3)) entity NRECA International Foundation NRECA 4301 Wilson Blvd VA 501c3 Charitable activities 509(a)(c) Type II Arlington, VA22203 52-1409279 NRECA International LTD International rural NRECA 4301 Wilson Blvd VA 501c6 electrification Arlington, VA22203 52-1387851 Fundacion Energetica Boliviana **NRECA** 4301 Wilson Blvd Bolivian rural electrification BL N/A Arlington, VA22203 53-0116145 NRECA Wood Quality Control Inc **NRECA** 501c6 4301 Wilson Blvd Wood pole testing VA Arlington, VA22203 52-1446660

Part III Identification of Re	lated O	rganizations	Taxable as a	n Partnership	•										
(A) Name, address, and EIN of Primary related organization		B) activity	(C) Legal domicile (state or foreign country)	(D) Direct controlling entity Comparison of the control of the co		minant (related, itment,	(F) Share of total income		(G) Share of end-of- year assets	(H) Disproprtionate allocations?		(I) Code V—UBI amount on Box 20 of K-1		(J) General o managing partner?	
										Yes	No			Yes	No
Part IV Identification of Re	lated O	rganizations	Taxable as a	Corporation	or Tru	ıst									
(A) Name, address, and EIN of related organiz	zation	(B) Primary activity	(C) Legal domicile (state or foreign country)	(D) Direct contro entity	Direct controlling Type of		entity S corp,	(F) Share of total income		(G) Share of end-of-year assets				age	
Cooperative Insurance Services Inc 4301 Wilson Blvd Arlington, VA22203 52-1076274		Insurance agent	VA	NRECA United				179,009		59		594,429	29 1 00 %		
Electric Cooperative Life Insurance Co 4301 Wilson Blvd Arlington, VA22203 86-0262046		Life and hospitalization insurance	VA	NRECA	C				107,087			1,943,487	1 00 %		
Cooperative Benefit Administrators 4301 Wilson Blvd Arlington, VA22203 52-1327041		Claims administrator	VA	NRECA United	C				16,767,768		;	2,684,885	1 00 %		
Cooperative Energy Services 4301 Wilson Blvd Arlington, VA22203 52-1490710		Market research	VA	NRECA United	C				113,153			0	1 00 %		
RE Investment Inc 4301 Wilson Blvd Arlington, VA22203 52-1679315		Investment broker	VA	NRECA United	C				6,962,579		•	6,506,322	1 00 %		
RE Advisers Inc 4301 Wilson Blvd Arlington, VA22203 52-1694000		Investment adviser	VA	RE Investment	Inc				0			0	1 00 %		
NRECA United Inc 4301 Wilson Blvd Arlington, VA22203 52-1765915		Holding company	VA	ELCO	C				101,185	123,519			1 00 %		

(4)

(5)

(6)

Part V	Transactions	with Rela	ted Organizations
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Pai	Transactions with Related Organizations								
	Note. Complete line 1 if any entity is listed in Parts II, III or IV		Ye	s No					
1 D	uring the tax year, did the orgranization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?								
а	Receipt of (i) interest (ii) annuities (iii) royalties (iv) rent from a controlled entity	1a	Ye	s					
b	b Gift, grant, or capital contribution to other organization(s)								
c	Gift, grant, or capital contribution from other organization(s)	1c		No					
d	Loans or loan guarantees to or for other organization(s)	1d		No					
e	Loans or loan guarantees by other organization(s)	1e		No					
f	Sale of assets to other organization(s)	1f	Ye	s					
g	Purchase of assets from other organization(s)	1 g		No					
h	Exchange of assets	1h		No					
i	Lease of facilities, equipment, or other assets to other organization(s)	1i		No					
j	Lease of facilities, equipment, or other assets from other organization(s)	1j		No					
k	Performance of services or membership or fundraising solicitations for other organization(s)	1k	Ye	s					
1	I Performance of services or membership or fundraising solicitations by other organization(s)								
m	m Sharing of facilities, equipment, mailing lists, or other assets								
n	Sharing of paid employees	1n	Ye	s					
o	Reimbursement paid to other organization for expenses	10		No					
р	Reimbursement paid by other organization for expenses	1р	Ye	s					
q	O ther transfer of cash or property to other organization(s)	1 q		No					
r	O ther transfer of cash or property from other organization(s)	1r		No					
2	If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds								
	(A) (B) (C)								
	Name of other organization(s) Transaction type(a-r) Amount Involved								
(1)									
See									
Data	itional								
Tabl	e								
(2)									
(3)									
(5)									

Part VI Unrelated Organizations Taxable as a Partnership

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships

					1					
(A) Name, address, and EIN of entity	(B) Primary activity	(C) Legal domicile (state or foreign country)	(D) Are all partners section 501(c)(3) organizations?		(E) Share of end-of-year assets	(F) Disproprtionate allocations?		(G) Code V—UBI amount on Box 20 of K-1	(H) General or managing partner?	
			Yes	No		Yes	No		Yes	No
									R (Form	200) 2000

(19)

Cooperative Energy Services

1,123,797

8,500

Software ID: 08000095 **Software Version:** v1.00

EIN: 53-0116145

Name: NATIONAL RURAL ELECTRIC COOPERATIVE

Form 990, Schedule R, Part IV - Identification of Related Organizations Taxable as a Corporation or Trust

(A) Name, address, and EIN of related organization	(B) Primary activity	(C) Legal Domicile (State or Foreign Country)	(D) Direct Controlling Entity	(E) Type of entity (C corp, S corp, or trust)	(F) Share of total income (\$)	(G) Share of end-of-year assets (\$)	(H) Percentage ownership
Cooperative Insurance Services Inc 4301 Wilson Blvd Arlington, VA22203 52-1076274	Insurance agent	V A	NRECA United	С	179,009	594,429	1 00 %
Electric Cooperative Life Insurance Co 4301 Wilson Blvd Arlington, VA22203 86-0262046	Life and hospitalization insurance	VA	NRECA	С	107,087	1,943,487	1 00 %
Cooperative Benefit Administrators 4301 Wilson Blvd Arlington, VA22203 52-1327041	Claims administrator	VA	NRECA United	С	16,767,768	2,684,885	1 00 %
Cooperative Energy Services 4301 Wilson Blvd Arlington, VA22203 52-1490710	Market research	V A	NRECA United	С	113,153	0	1 00 %
RE Investment Inc 4301 Wilson Blvd Arlington, VA22203 52-1679315	Investment broker	V A	NRECA United	С	6,962,579	6,506,322	1 00 %
RE Advisers Inc 4301 Wilson Blvd Arlington, VA22203 52-1694000	Investment adviser	VA	RE Investment Inc	С	0	0	1 00 %
NRECA United Inc 4301 Wilson Blvd Arlington, VA22203 52-1765915	Holding company	VA	ELCO	С	101,185	123,519	1 00 %

4301 \	Nilson Blvd on, VA 22203 65915	Holding company	VA	ELCO	С		101,185	123,51	9 1 00 %		
Form	990, Schedule R, Part V - Trai	nsactions with (A) Name of other orga		(B) Transaction type(a-r)		(C) A mount Involved (\$)					
(1)	RE Investment Inc						a-111		203,998		
(2)	NRECA International LTD						k		609,123		
(3)	NRECA Wood Quality Control Inc						k		92,813		
(4)	Cooperative Insurance Services Inc	<u> </u>					k		98,750		
(5)	Cooperative Benefit Administrators						k		6,807,968		
(6)	RE Investment Inc						k		3,026,112		
(7)	NRECA International Foundation						k		13,729		
(8)	NRECA Wood Quality Control Inc						n		401,200		
(9)	Cooperative Benefit Administrators						n		4,721,282		
(10)	(10) NRECA International Foundation						р		1,366,439		
(11)	NRECA International LTD						р		6,668,396		
(12)	12) NRECA United Inc						р		29,970		
(13)	(13) NRECA Wood Quality Control Inc						р		1,044,017		
(14)	(14) Cooperative Insurance Services Inc						р		448,260		
(15)	Electric Cooperative Life Insurance Co						76,312				
(16)	Cooperative Benefit Administrators	s					p		1,067,583		
(17)	Cooperative Energy Services						р		132,654		
(18)	RE Investment Inc						р		1,123,797		