DLN: 93493321015254

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

OMB No 1545-0047

Open to Public

Internal Revenue Service

Department of the Treasury

▶ Do not enter Social Security numbers on this form as it may be made public By law, the IRS

generally cannot redact the information on the form

		I ► Information about Form 990 and its instructions is at <u>www.IRS.gov</u>	<u>//form990</u>			Inspection
A For	the 20	13 calendar year, or tax year beginning 01-01-2013 , 2013, and ending 12-31	l-2013			
B Che	ck if app	licable C Name of organization NATIONAL RURAL ELECTRIC COOPERATIVE ASSOCIATION		D Emplo	yer iden	tification number
Addı	ress chan	nge		53-03	16145	
— Nam	ne chang	Doing Business As e				
– Initia	al return	Number and street (or P O box if mail is not delivered to street address) Room/suit	te	E Tolonh	ana num'	or.
– Tern	nınated	4301 WILSON BLVD FIN8-110		•	one numb	
_	ended ret	turn City or town, state or province, country, and ZIP or foreign postal code		(703)	907-59	960
_	ication p	ARLINGTON, VA 22203				204 446 024
,,,,,,,	ileación p	F Name and address of principal officer				204,446,831
		JO ANN EMERSON	H(a) Is th	is a group rdinates?	return f	or □ Yes ▽ No
		4301 WILSON BLVD FIN8-110	5450	ramaces		, 100, 110
		ARLINGTON, VA 22203	H(b) Are a		nates	┌ Y es ┌ No
Tax	-exempt	: status	ınclu Tf"N		alıst (see instructions)
			11 10	o, attaci	a list (see mstructions)
) We	ebsite:	► NRECA COOP	H(c) Grou	up exempt	ion num	ber ►
K Form	of orgai	nization Corporation Trust Association Other	L Year of fo	mation 19	42 M 9	state of legal domicile De
Par	t I	Summary				
Governance		MILLION CONSUMERS IN 47 STATES neck this box fthe organization discontinued its operations or disposed o	f more than 2	25% of its	net ass	ets
	2 N.	on home for the contract of th			ا ما	4.
Activities &		umber of voting members of the governing body (Part VI, line 1a)			3 4	4
		umber of independent voting members of the governing body (Part VI, line 1b) stal number of individuals employed in calendar year 2013 (Part V, line 2a).			5	83
ŧ		otal number of mulviduals employed in calendar year 2013 (Fart V, line 2a).			6	83
		otal unrelated business revenue from Part VIII, column (C), line 12			7a	7,749,07
		et unrelated business taxable income from Form 990-T, line 34			7b	656,08
				or Year	<u> </u>	Current Year
	8	Contributions and grants (Part VIII, line 1h)		8,722,	564	3,383,261
울		Program service revenue (Part VIII, line 2g)		146,987,	_	173,519,147
Revenue		Investment income (Part VIII, column (A), lines 3, 4, and 7d)		173,	927	147,484
#	11	Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)		14,838,	010	17,427,265
		Total revenue—add lines 8 through 11 (must equal Part VIII, column (A), line		170,722,	222	194,477,157
		12)		170,722,	0	194,477,137
		Benefits paid to or for members (Part IX, column (A), line 4)			0	
		Salaries, other compensation, employee benefits (Part IX, column (A), lines				
8		5–10)		97,495,	827	138,977,738
a	16a	Professional fundraising fees (Part IX, column (A), line 11e)			0	C
Expenses	b	Total fundraising expenses (Part IX, column (D), line 25) 📭				
_		Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e)		70,097,	937	63,563,027
		Total expenses Add lines 13–17 (must equal Part IX, column (A), line 25)		167,593,		202,540,765
	19	Revenue less expenses Subtract line 18 from line 12	+	3,128,		-8,063,608
දීදී			_	g of Curre ⁄ear	nt	End of Year
net Assets of Fund Bafances	20	Total assets (Part X, line 16)		211,569,	345	169,297,953
38		Total liabilities (Part X, line 26)		122,153,		86,094,175
2 E		Net assets or fund balances Subtract line 21 from line 20		89,416,		83,203,778
Par		Signature Block	L	. ,		, , ,
Inder ny kn	penalt owledg	ies of perjury, I declare that I have examined this return, including accompany e and belief, it is true, correct, and complete Declaration of preparer (other thany knowledge				
	1	*****	20	014-11-17		
Sign		Signature of officer		ate		
Here		VENEICIA LOCKHART VP,FINANCE				
]	Type or print name and title				
		Print/Type preparer's name Preparer's signature Da	I	eck lif	PTIN	
Paid		Firm's name • NATIONAL DUDAL ELECTRIC COOREDATIVE ASSO		employed	2 011614	-

Firm's address > 4301 WILSON BLVD

ARLINGTON, VA 22203 May the IRS discuss this return with the preparer shown above? (see instructions) $\,$.

Preparer

Use Only

Phone no (703) 907-5960

┌ Yes ┌ No

FUIII	1990 (2013)				Page 2
Par		t of Program Service nedule O contains a respons	Accomplishments e or note to any line in this Pai	tIII	٦
1	Briefly describe th	e organization's mission			
ELEC THE OF C ADV POS	CTRIC COOPERATI COMPILATION AN OTHER SERVICES T ANCEMENT, AND D	VES, PUBLIC POWER DIST D DISSEMINATION OF IN O RURAL ELECTRIC COOF DEVELOPMENT OF RURAL	RICTS AND PUBLIC UTILITI FORMATION WITH RESPECT PERATIVES AND OTHERS IN ELECTRIFICATION IN THE U	THE SERVICE ORGANIZATION Y DISTRICTS NRECA'S MISSING TO RURAL ELECTRIFICATION CONNECTION WITH THE COCONITED STATES OF AMERICA, OF THE ASSOCIATION AND T	ON IS TO ENGAGE IN I AND THE FURNISHING RDINATION, ITS TERRITORIES AND
2	the prior Form 990	or 990-EZ?			
	If "Yes," describe t	hese new services on Scheo	dule O		
3	services?		e significant changes in how it o	conducts, any program	
	If "Yes," describe t	hese changes on Schedule	0		
4	expenses Section		ganizations are required to rep	three largest program services, ort the amount of grants and allo	
4a	(Code) (Expenses \$	including grants of \$) (Revenue \$)
	NRECA CONVEYS TO N	MEMBERS OF CONGRESS AND THE	IR STAFFS, FEDERAL AGENCIES AND	S RELATED TO COMPLIANCE AND REGUI THE ADMINISTRATION VIEWS OF THE 42 RSHIP INVOLVED WITH THE LEGISLATIV	MILLION CONSUMERS-
	(Code) (Expenses \$	including grants of \$) (Revenue \$)
	EMPLOYEE TRAINING,	CONSULTING RELATED TO THE O		DUSTRY SPECIFIC TRAINING AS WELL A EMENTS, AND INDUSTRY AND TECHNOL NG	
	(Code) (Expenses \$	including grants of \$) (Revenue \$)
	MULTIPLE EMPLOYER EMPLOYER BENEFIT P SECURITY PROGRAM, THESE TWO PLANS SE TRUST, WHICH PROVI	BENEFIT PLAN ADMINISTRATION ROGRAMS IN WHICH NRECA MEMI WHICH IS A DEFINED BENEFIT PE RVE MORE THAN 60,000 ACTIVE A IDES MEDICAL, DENTAL, VISION, D	NRECA PROVIDES PLAN ADMINISTRAT BER COOPERATIVES CAN PARTICIPATI INSION PLAN, AND THE NRECA 401(K IND RETIRED EMPLOYEES OF NRECA N ISABILITY, LIFE, TRAVEL, AND ACCIDE	ION SERVICES ON A COST REIMBURSAE THEY CONSIST OF TWO RETIREMENT PENSION PLAN, WHICH IS A DEFINED MEMBER COOPERATIVES THE THIRD PL INT INSURANCE TO NRECA MEMBER CO GROUP BENEFITS TRUST IS EXEMPT UN	PROGRAMS, THE RETIREMENT CONTRIBUTION PENSION PLAN AN IS THE GROUP BENEFITS OPERATIVES THE RS AND 401
		(5			
4d	Other program se (Expenses \$	rvices (Describe in Schedul	e O) ig grants of \$) (Revenue \$)
			ig grants or p) (Kevenue \$	J
4e	Total program ser	vice expenses 🗠			

art IV	Checklist of	Required	Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	1		No
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)? $^{f colored}$	2	Yes	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I^{\bullet}	3		No
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? <i>If "Yes," complete Schedule C, Part II</i>	4		
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5	Yes	
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		No
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		No
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? <i>If "Yes," complete Schedule D, Part III</i> 2	8		No
9	Did the organization report an amount in Part X, line 21 for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV^{\square}	9	Yes	
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V	10		No
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI	11a	Yes	
b	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b	Yes	
c	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		No
	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX	11d	Yes	
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	Yes	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X.	11f	Yes	
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI and XII	12a		No
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b	Yes	
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		Νo
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		No
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	14b		No
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		No
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		No
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions)	17		No
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? <i>If "Yes," complete Schedule G, Part II</i>	18		No
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		N o
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		N o
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		

Par	t IV Checklist of Required Schedules (continued)			
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21		No
22	Did the organization report more than \$5,000 of grants or other assistance to individuals in the United States on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		No
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If "Yes," complete Schedule J</i>	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a	24a		No
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
c	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		
26	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? If so, complete Schedule L, Part II	26		No
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		No
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a		No
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b		No
С	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c	Yes	
29	Did the organization receive more than $$25,000$ in non-cash contributions? If "Yes," complete Schedule M	29		Νo
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If "Yes," complete Schedule M</i>	30		No
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		No
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? <i>If "Yes," complete Schedule N, Part II</i>	32		No
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? <i>If "Yes," complete Schedule R, Part I</i>	33		No
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1	34	Yes	
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a	Yes	
b	If 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b	Yes	
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? <i>If "Yes," complete Schedule R, Part V, line 2</i>	36		
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		No
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19?	38	Yes	

Part V Statements Regarding Other IRS Filings and Tax Compliance

	Check if Schedule O contains a response or note to any line in this Part V		<u> </u>	
			Yes	No
	Enter the number reported in Box 3 of Form 1096 Enter -0 - if not applicable 1a 402			
	Enter the number of Forms W-2G included in line 1a Enter-0- if not applicable 1b 0			
	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?	1 c	Yes	
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns? Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)	2b	Yes	
За	Did the organization have unrelated business gross income of \$1,000 or more during the year?	За	Yes	
b	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation in Schedule O	3b	Yes	
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4 a		No
b	If "Yes," enter the name of the foreign country ▶			
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		No
	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		No
c	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?			
		5c		
	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?	6a		N o
Ь	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	6b		
7	Organizations that may receive deductible contributions under section 170(c).			
a	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a		
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b		
	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?	7 c		
d	If "Yes," indicate the number of Forms 8282 filed during the year			
	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		
	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h		
8	Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year?	8		
9	Sponsoring organizations maintaining donor advised funds.			
а	Did the organization make any taxable distributions under section 4966?	9a		
b	Did the organization make a distribution to a donor, donor advisor, or related person?	9b		
10	Section 501(c)(7) organizations. Enter			
а	Initiation fees and capital contributions included on Part VIII, line 12 10a			
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities			
11	Section 501(c)(12) organizations. Enter			
	Gross income from members or shareholders			
b	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them)			
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year			
13	Section 501(c)(29) qualified nonprofit health insurance issuers.			
a	Is the organization licensed to issue qualified health plans in more than one state? Note. See the instructions for additional information the organization must report on Schedule O	13a		
	Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans			
С	Enter the amount of reserves on hand			
	Did the organization receive any payments for indoor tanning services during the tax year?	14a		Νo
b	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O	14b		

Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

<u> 5</u> e	ection A. Governing Body and Management							
			Yes	No				
1 a	Enter the number of voting members of the governing body at the end of the tax year	,						
	If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O							
b	Enter the number of voting members included in line 1a, above, who are independent	,						
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2	Yes					
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person? .	3		No				
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		No				
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	5		No				
6	Did the organization have members or stockholders?	6	Yes					
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?	7a	Yes					
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders or persons other than the governing body?	, 7b	Yes					
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following							
а	a The governing body?							
b	b Each committee with authority to act on behalf of the governing body?							
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		No				
Se	ection B. Policies (This Section B requests information about policies not required by the Internal I	Reveni	ie Cod	e.)				
				·,				
			Yes	No				
	Did the organization have local chapters, branches, or affiliates?	10a						
10a	Did the organization have local chapters, branches, or affiliates?			No				
10a b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters,	10a 10b		No				
10a b 11a	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing	10a 10b	Yes	No				
10a b 11a b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	10a 10b	Yes	No				
10a b 11a b 12a b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? Describe in Schedule O the process, if any, used by the organization to review this Form 990 Did the organization have a written conflict of interest policy? If "No," go to line 13 Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	10a 10b 11a 12a	Yes	No				
10a b 11a b 12a b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? Describe in Schedule O the process, if any, used by the organization to review this Form 990 Did the organization have a written conflict of interest policy? If "No," go to line 13 Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done	10a 10b 11a 12a 12b	Yes Yes	No				
10a b 11a b 12a b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? Describe in Schedule O the process, if any, used by the organization to review this Form 990 Did the organization have a written conflict of interest policy? If "No," go to line 13 Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done Did the organization have a written whistleblower policy?	10a 10b 11a 12a 12b	Yes Yes Yes	No				
10a b 11a b 12a b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? Describe in Schedule O the process, if any, used by the organization to review this Form 990 Did the organization have a written conflict of interest policy? If "No," go to line 13 Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done	10a 10b 11a 12a 12b	Yes Yes Yes Yes	No				
10a b 11a b 12a b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? Describe in Schedule O the process, if any, used by the organization to review this Form 990 Did the organization have a written conflict of interest policy? If "No," go to line 13 Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done Did the organization have a written whistleblower policy?	10a 10b 11a 12a 12b 12c 13	Yes Yes Yes Yes Yes Yes	No				
10a b 11a b 12a b c 13 14 15	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? Describe in Schedule O the process, if any, used by the organization to review this Form 990 Did the organization have a written conflict of interest policy? If "No," go to line 13 Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done Did the organization have a written whistleblower policy? Did the organization have a written document retention and destruction policy? Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official	10a 10b 11a 12a 12b 12c 13	Yes Yes Yes Yes Yes Yes	No				
10a b 11a b 12a b c 13 14 15	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? Describe in Schedule O the process, if any, used by the organization to review this Form 990 Did the organization have a written conflict of interest policy? If "No," go to line 13 Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done Did the organization have a written whistleblower policy? Did the organization have a written document retention and destruction policy? Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?	10a 10b 11a 12a 12b 12c 13	Yes Yes Yes Yes Yes Yes Yes	No				
10a b 11a b 12a b c 13 14 15	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? Describe in Schedule O the process, if any, used by the organization to review this Form 990 Did the organization have a written conflict of interest policy? If "No," go to line 13 Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done Did the organization have a written whistleblower policy? Did the organization have a written document retention and destruction policy? Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official	10a 10b 11a 12a 12b 12c 13 14	Yes Yes Yes Yes Yes Yes Yes	No				
10a b 11a b 12a b c 13 14 15 a b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? Describe in Schedule O the process, if any, used by the organization to review this Form 990 Did the organization have a written conflict of interest policy? If "No," go to line 13 Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done Did the organization have a written whistleblower policy? Did the organization have a written document retention and destruction policy? Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official Other officers or key employees of the organization If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions) Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	10a 10b 11a 12a 12b 12c 13 14	Yes Yes Yes Yes Yes Yes Yes	No				
10a b 11a b 12a b c 13 14 15 a b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? Describe in Schedule O the process, if any, used by the organization to review this Form 990 Did the organization have a written conflict of interest policy? If "No," go to line 13 Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done Did the organization have a written whistleblower policy? Did the organization have a written document retention and destruction policy? Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official Other officers or key employees of the organization If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions) Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a	10a 10b 11a 12a 12b 12c 13 14	Yes Yes Yes Yes Yes Yes Yes	No No				
10a b 11a b 12a b c 13 14 15 a b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? Describe in Schedule O the process, if any, used by the organization to review this Form 990 Did the organization have a written conflict of interest policy? If "No," go to line 13 Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done Did the organization have a written whistleblower policy? Did the organization have a written document retention and destruction policy? Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official Other officers or key employees of the organization If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions) Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year? If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the	10a 10b 11a 12a 12b 12c 13 14 15a 15b	Yes Yes Yes Yes Yes Yes Yes	No No				

Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c) (3)s only) available for public inspection Indicate how you made these available Check all that apply own website Another's website Upon request Other (explain in Schedule O)

- Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year
- State the name, physical address, and telephone number of the person who possesses the books and records of the organization ►VENEICIA LOCKHART 4301 WILSON BLVD FIN8-110 ARLINGTON, VA 222031860 (703)907-5960

Form 990	(2013)	
----------	--------	--

_				_
D	-	α	Δ	4
г	a	ч	_	•

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated **Employees, and Independent Contractors**

Check if Schedule O contains a response or note to any line in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year

List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation Enter - 0 - in columns (D), (E), and (F) if no compensation was paid

◆ List all of the organization's current key employees, if any See instructions for definition of "key employee"

List the organization's five current highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations

List all of the organization's former officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations

◆ List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee

(A) Name and Title	(B) A verage hours per week (list any hours for related organizations below dotted line)	more t	han o	one l both	box, an o	heck sofficer (stee) Highest compensated	Former	(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099- MISC)	(F) Estimated amount of other compensation from the organization and related organizations

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

		<u> </u>	ı						Ι					
	(A) Name and Title	week (list any hours	more t	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee) (D) Reportable compensation from the organizations (W-								_ c	(F) Estima mount of ompens from t	ted fother ation he
		for related organizations below dotted line)	Individual trustie or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	2/1099	-MISC)	2/1099-MISC)		ganızatı relate organıza	ed l
							-							
							_	_				-		
							-							
1b c	Sub-Total	 ts to Part VII, S	ection A	· •	•	<u>. </u>	<u> </u>	▶						
d 	Total (add lines 1b and 1c) . Total number of individuals (ir	· · · ·				lıste	· ·d abov	re)w		17,023,574 ed more th		0		1,047,761
	\$100,000 of reportable comp	•						-,						
з	Did the organization list any f	ormer officer du	ector o	r truc	stee	kev	, emnl	ovee	or highes	t compen	sated employee		Yes	No
•	on line 1a? If "Yes," complete s	Schedule J for suc	ch indivi	ıdual	•	•		•				3		No
4	For any individual listed on lin organization and related organ individual											4	Yes	
5	Did any person listed on line 1 services rendered to the orga								-	ganızatıon • • •	or individual for	5		No
S	ection B. Independent Co	ontractors												
1	Complete this table for your fi compensation from the organi	zation Report c									thin the organizati			
	r	(A) Name and business	address							+	(B) cription of services		(C Comper	
	PER POWER SYSTEMS PO BOX 640485 ESITE REAL ESTATE 1050 175H ST SUIT									RESEARCH SERVICES COMPUTER	PROFESSIONAL	_		521,210 493,279
	ELLE CORBIN 7400 NATHANIEL DR MOL									MAGAZINE A	ADVERTISING SALES	\perp		356,897
DOUGLAS DANLEY 18131 METZ DRIVE GERMANTOWN MD 20874 RESEARCH PROFESSIONAL SERVICES								\perp		286,321				
	GARD BUSINESS SYSTEMS 1660 PRUDE Total number of Independent co					ed t	o thos	e list	ted above	<u> </u>	CAL SERVICES Ived more than	\dashv		285,670
	\$100,000 of compensation from							- 1151	45016	,				

unts	1a
Gra	
Contributions, Giffs, Grants and Other Similar Amounts	ti d e f g
ns, (Simi	€
utio her (f
ntrib d Ot	g
<u>5 #</u>	H
anne	2 a
Reve	b
rwce	٥
₹	•
Program Serwce Revenue	f
<u>~</u>	2 a b c c c c c c c c c c c c c c c c c c
	4 5 6
	4 5
	ے ا
	Ŀ
	d
	78
	L
	t
	d
45	8
£	
Rev	
her Re	Ŀ
ŏ	٥
	98
	Ŀ
	10a
	t c
	11a b
	٠
	d
	e

VIII	Statement o	f Revenue ule O contains a respoi	nse or note to any lu	ne in this Part VIII			
	CHECK II SCHOOL	are o contains a respon	ise of note to any in	(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512-514
1a	Federated cam	paigns 1a					
ь	Membership du	es 1b					
c	Fundraising eve	ents 1c					
d	Related organiz	zations 1d					
e	Government grants	s (contributions) 1e	3,133,261				
l f	All other contribution	ons, gifts, grants, and 1f	250,000	į	ļ		
-	sımılar amounts no	ot included above		ļ	ļ		
g	Noncash contribute 1a-1f \$	ons included in lines					
h	Total. Add lines	s 1a-1f	🛌	3,383,261			
			Business Code				
2a	REIMBURSED COS	TS	524292	112,486,837	112,486,837		
b	MEMBERSHIP DUE	S	900099	29,252,267	29,252,267		
c		ESSIONAL SERVICES	541900	8,779,968	3,268,572	5,511,396	
d	ADVERTISING INCO		511120	1,870,203	41,895	1,828,308	
e f	All other progra		511120	1,152,512	1,152,512		
f		am service revenue		19,977,360	19,977,360		
g	Total. Add lines			173,519,147			
3		ome (including dividen ar amounts)		147,484	147,484		
4	Income from inves	stment of tax-exempt bond	proceeds 🕨				
5	Royalties			435,306	25,936	409,370	
62	Gross rents	(ı) Real 18,723,392	(II) Personal				
Ь	Less rental	9,969,674					
c	expenses Rental income	8,753,718					
d	or (loss) Net rental inco	me or (loss)		8,753,718	8,753,718		
		(ı) Securities	(II) O ther				
7a	Gross amount from sales of						
	assets other than inventory						
b	Less cost or other basis and						
	sales expenses Gain or (loss)						
d		<u> </u> :s)					
	Gross income f						
	events (not inc	luding					
		reported on line 1c)					
	See Part IV, lin	ie 18 a					
ь	Less direct ex	penses b					
С	Net income or ((loss) from fundraising	events 🛌				
9a		rom gaming activities ie 19					
	200 i aic IV , iiii	a a					
1		penses b					
		(loss) from gamıng actı 	vities				
10a	Gross sales of returns and allo						
		a					
		oods sold b	nto m				
c	Miscellaneous	(loss) from sales of inv	Business Code				
11a	MEETINGS & C		541900	8,238,241	8,238,241		
b							
С							
d	All other reven	ue					
е	Total. Add lines	s 11a-11d	🔸	8,238,241			
12	Total revenue.	See Instructions .	▶	194,477,157	183,344,822	7,749,074	0

Form 990 (2013) Part IX Statement of Functional Expenses

	Ota to III o II o	i allocioliai ex	Perioes											
Section 50:	L(c)(3) and 501(c)(4) organizations	must complete all columns	All other or	ganıza	tion	s mus	stco	mple	ete c	olur	nn (A)	
	Check if Schedule	O contains a resp	onse or note to any line in	this Part IX										

Do not include smourts reported on lines 6b, 7th, 8b, 9th, and 10ch Part VIII. Total experience in the United States See Part IV, Ine 21 Total experience in the United States See Part IV, Ine 21 Total experience in the United States See Part IV, Ine 22 Total experience in the United States See Part IV, Ine 22 Total experience in IV, Ine 24 Total e		Check if Schedule O contains a response or note to any line in this	Part IX			
In the United States. See Part IV, line 21 2 Grints and other assistance to individuals in the United States. See Part IV, line 22 3 Grants and other assistance to governments, organizations, and individuals outside the United States. See Part IV, line 15 and 16 5 Compensation of current officers, circitors, trustees, and key employees. 5 Compensation of current officers, circitors, trustees, and key employees. 6 Compensation included above, to disqualified persons (assistance) and account of \$58(1(1)) and persons (assistance) and \$68(1(1)) and \$68(1				Program service	Management and	Fundraising
United States. See Part IV, line 22 3 Grants and other assistance to governments, organizations, and individuals outside the United States. See Part IV, lines 15 and 16 4 Benefits paid to or for immethers 5 Compensation of current officers, directors, trustees, and key employees. 6 Compensation of current officers, directors, trustees, and key employees. 7 Other salidous directories of \$58(f(1)) and persons (discribed under section 4958(f(1)) and persons (discribed in section 4958(f(1)) and discribed in se	1					
organizations, and individuals outside the United States See Part IV, line 17 1 Pear South Individuals of the Part IV, line 17 1 Professional fundament fees 1 Other (If line 11 g amount acceeds 10% of line 25, column (I amount, list line 11 g expenses on \$3,007,417 1 Information technology 1 Advertising and promotion 2 Advertising and promotion 3 Office separes 3 Other (I fine 11 g amount acceeds 10% of line 25, column (I) amount, list line 11 g expenses on \$3,007,407 1 Information technology 2 Advertising and promotion 3 Office separes 4 Occupancy 5 Royaltes 6 Occupancy 1 Travel 7 Other employee benefits 1 Dissis (I fine 11 g amount acceeds 10% of line 25, column (I) amount, list line 11 g expenses for any federal, state, or local public officials 8 Occupancy 1 Depreciation, depletion, and amortization 2 Depreciation, depletion, and amortization 2 RESEASCH EXPENSES 3 Insurance 4 RESEASCH EXPENSES 1 Insurance A RESEASCH EXPENSES 5 Insurance A RESEASCH EXPENSES 1 Insurance A RESEASCH EXPENSES 3 Insurance A RESEASCH	2					
5 Compensation of current officers, directors, trustees, and key employees 19,859,661	3	organizations, and individuals outside the United				
Rey employees 19,859,961	4	Benefits paid to or for members				
(as defined under section 4958 (f)(1)) and persons described in section 4958 (c)(3)(6)	5		19,850,961			
### Pension plan accruals and contributions (include section 4 01(k) and 4 03(k) employer contributions). ### A 6 03 (k) employee benefits ### 10,885,106 10 Payroll taxes 5,041,981	6	(as defined under section 4958(f)(1)) and persons				
and 403(b) employer contributions)	7	Other salaries and wages	54,694,964			
10 Payroll taxes	8		48,804,726			
### Sees for services (non-employees) ### Again	9	Other employee benefits	10,585,106			
### Sees for services (non-employees) ### Again	10		5,041,981			
Legal	11	Fees for services (non-employees)				
C Accounting 139,771 668,211	а	Management	632,773			
d Lobbying	Ь	Legal	1,458,363			
Professional fundraising services See Part IV, line 17 Investment management fees Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O) Advertising and promotion Information technology Inf	С	Accounting	139,771			
f Investment management fees g Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O). 12 Advertising and promotion. 13 Office expenses. 14 Information technology. 15 Royalties. 16 Occupancy. 17 Travel. 18 Payments of travel or entertainment expenses for any federal, state, or local public officials. 19 Conferences, conventions, and meetings. 20 Interest. 21 Payments to affiliates. 22 Depreciation, depletion, and amortization. 23 Insurance. 24 Other expenses Itemize expenses not covered above (List misscellaneous expenses in line 24e If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O) a SPON PURCH RES EQ b EQUIPMENT MAINTENANCE c RESEARCH EXPENSES d RECRUITMENT e All other expenses. 25 Total functional expenses. Add lines 1 through 24e 26 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined eductional canging and fundraising solicitation Check	d	Lobbying	668,211			
g Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O)	e	Professional fundraising services See Part IV, line 17				
Column (A) amount, list line 11g expenses on Schedule O)	f	Investment management fees				
Advertising and promotion	g	column (A) amount, list line 11g expenses on	10,990,148			
13 Office expenses	12					
Information technology	13		<u> </u>			
15 Royalties	14		1,375,574			
17 Travel	15					
17 Travel	16		2,448,571			
Payments of travel or entertainment expenses for any federal, state, or local public officials	17					
Interest	18					
Payments to affiliates	19	Conferences, conventions, and meetings	5,109,925			
Depreciation, depletion, and amortization	20	Interest				
23 Insurance	21	Payments to affiliates				
Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24e If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O) a SPON PURCH RES EQ 10,834,683 b EQUIPMENT MAINTENANCE 3,332,933 c RESEARCH EXPENSES 1,181,042 d RECRUITMENT 609,451 e All other expenses Add lines 1 through 24e 202,540,765 Total functional expenses. Add lines 1 through 24e 202,540,765 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation Check	22	Depreciation, depletion, and amortization	6,647,723			
miscellaneous expenses in line 24e If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O) a SPON PURCH RES EQ b EQUIPMENT MAINTENANCE c RESEARCH EXPENSES d RECRUITMENT e All other expenses All other expenses. Add lines 1 through 24e 202,540,765 26 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation Check	23	Insurance	296,373			
b EQUIPMENT MAINTENANCE 3,332,933 c RESEARCH EXPENSES 1,181,042 d RECRUITMENT 609,451 e All other expenses 8,471,653 25 Total functional expenses. Add lines 1 through 24e 202,540,765 26 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation Check	24	miscellaneous expenses in line 24e If line 24e amount exceeds 10%				
c RESEARCH EXPENSES d RECRUITMENT 609,451 e All other expenses 8,471,653 Total functional expenses. Add lines 1 through 24e 202,540,765 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation Check	а	SPON PURCH RES EQ	10,834,683			
d RECRUITMENT 609,451 e All other expenses 8,471,653 Total functional expenses. Add lines 1 through 24e 202,540,765 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation Check	Ь	EQUIPMENT MAINTENANCE	3,332,933			
e All other expenses 8,471,653 Total functional expenses. Add lines 1 through 24e 202,540,765 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation Check	С	RESEARCH EXPENSES	1,181,042			
Total functional expenses. Add lines 1 through 24e 202,540,765 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation Check	d	RECRUITMENT	609,451			
26 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check	e	All other expenses	8,471,653			_
reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check	25	Total functional expenses. Add lines 1 through 24e	202,540,765			
	26	reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check				

Part X Balance Sheet

1 Cash-non-interest-bearing End of year End of year	Fal	τX	Check if Schedule O contains a response or note to any line i	n this l	Part X			
2 Savings and temporary cash investments 02,715,875 2 22,618,115						(A)		(B)
3 Piedges and grants receivable, net 28,046,258 4 28,518,301		1	Cash-non-interest-bearing				1	
4 Accounts raceivable, net 20,649,258 4 20,519,307		2	Savings and temporary cash investments			62,715,875	2	22,618,115
Solution and other receivables from current and former officers, directors, trustees, key schedule L Solution S		3	Pledges and grants receivable, net				3	
## Part I of Schedule L		4	Accounts receivable, net			28,646,258	4	28,519,301
## 4958(f)(1), persons described in section 4958(c)(3)(8), and contributing employers and approximations (see instructions) Complete Part II of Schedule L		5	employees, and highest compensated employees Complete	Part II	of		5	
9 Prepaid expenses and deferred charges 5,380,600 9 3,697,614 10a	ets	6	4958(f)(1)), persons described in section $4958(c)(3)(B)$, and and sponsoring organizations of section $501(c)(9)$ voluntary	d contr emplo	ibuting employers		6	
9 Prepaid expenses and deferred charges 5,380,600 9 3,697,614 10a	88. 88.	7	Notes and loans receivable, net					
100	⋖					96.205		19.255
10a						·		<u> </u>
11 Investments—publicity fraded securities 10 10 10 10 10 10 10 1		_	Land, buildings, and equipment cost or other basis					<u> </u>
11 Investments—publicly traded secunties 138,424 11 140,688 12 Investments—other securities See Part IV, line 11 8,601,437 12 12,013,388 13 Investments—other securities See Part IV, line 11 13 14 161,000 13 14 161,000		Ь	·	10b	54,044,304	93,538,008	10c	86,392,262
12 Investments—other securities See Part IV, line 11 3 12 12,013,888 13 Investments—program-related See Part IV, line 11 13 14 Intrangible assets 14 14 15 Other assets See Part IV, line 11 12,452,533 15 15,897,330 16 Total assets. Add lines I through 15 (must equal line 34) 211,569,345 16 169,297,653 17 19,533,888 18 Grants payable and accrued expenses 17,596,887 17 19,533,888 18 Grants payable 18 18 18 18 18 18 19 Deferred revenue 57,827,758 19 29,848,658 20 Tax—exempt bond liabilities 20 Tax—exempt bond liabili		11	Investments—publicly traded securities			138,424	11	140,688
13 Investments—program-related See Part IV, line 11 13 14 14 15 15 15 15 15 15		12				8,601,437	12	12,013,388
14		13					13	
15		14					14	
Total assets. Add lines 1 through 15 (must equal line 34) 211,569,345 16 169,297,653 17 19,533,868 17 19,533,868 18 Grants payable and accrued expenses 17,596,887 17 19,533,868 18 Grants payable 18 57,827,758 19 29,848,658 20 7ax-exempt bond liabilities 20 7ax-exempt bond liabilities 20 222 222 23 232,113 223 224 233 224 233 224 233 224 233 224 233 224 234		15				12,452,533	15	15,897,330
17								
18 Grants payable 18 18 19 Deferred revenue 57,827,758 19 29,848,658 20 Tax-exempt bond liabilities 20 20 20 20 20 20 20 2								
19 Deferred revenue						, ,	18	
20 Tax-exempt bond liabilities						57,827,758	19	29,848,658
21 Escrow or custodial account liability Complete Part IV of Schedule D						, ,		, ,
Loans and other payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons Complete Part II of Schedule L	_					292.765		322.113
24 Unsecured notes and loans payable to unrelated third parties	_⊈		Loans and other payables to current and former officers, direc	ctors,		202,100	21	322,110
24 Unsecured notes and loans payable to unrelated third parties	耍						22	
24 Unsecured notes and loans payable to unrelated third parties	ï	23	·				23	
25 Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24) Complete Part X of Schedule D							24	
26 Total liabilities. Add lines 17 through 25		25	Other liabilities (including federal income tax, payables to re	lated t	hird parties,			
Organizations that follow SFAS 117 (ASC 958), check here and complete lines 27 through 29, and lines 33 and 34. 27 Unrestricted net assets							25	36,389,536
lines 27 through 29, and lines 33 and 34. 27		26				122,153,102	26	86,094,175
complete lines 30 through 34. 30 Capital stock or trust principal, or current funds	ces			⊤ ar	d complete			
complete lines 30 through 34. 0 30 Capital stock or trust principal, or current funds 0 30 0 31 Paid-in or capital surplus, or land, building or equipment fund 0 31 0 31 0 32 Retained earnings, endowment, accumulated income, or other funds 89,416,243 32 83,203,778 33 Total net assets or fund balances 89,416,243 33 83,203,778	<u>lan</u>	27	Unrestricted net assets				27	
complete lines 30 through 34. 0 30 Capital stock or trust principal, or current funds 0 30 0 31 Paid-in or capital surplus, or land, building or equipment fund 0 31 0 31 0 31 0 0 31 0	<u>е</u>	28	Temporarily restricted net assets		28			
complete lines 30 through 34. 0 30 Capital stock or trust principal, or current funds 0 30 0 31 Paid-in or capital surplus, or land, building or equipment fund 0 31 0 31 0 31 0 0 31 0	Ξ	29	Permanently restricted net assets				29	
30 Capital stock or trust principal, or current funds				here 🕨	→ 🔽 and			
33 Total net assets or fund balances		30	Capital stock or trust principal, or current funds			0	30	0
33 Total net assets or fund balances	Ř	31	Paid-in or capital surplus, or land, building or equipment fund			0	31	0
33 Total net assets or fund balances	As	32	Retained earnings, endowment, accumulated income, or othe	r funds		89,416,243	32	83,203,778
34 Total liabilities and net assets/fund balances	<u>क</u>	33	Total net assets or fund balances			89,416,243	33	83,203,778
	~	34	Total liabilities and net assets/fund balances			211,569,345	34	169,297,953

Par	Reconcilliation of Net Assets Check if Schedule O contains a response or note to any line in this Part XI				. [고
1	Total revenue (must equal Part VIII, column (A), line 12)	1		194,4	77,157
2	Total expenses (must equal Part IX, column (A), line 25)	2			
3	Revenue less expenses Subtract line 2 from line 1	3			63,608
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4		-	116,243
5	Net unrealized gains (losses) on investments	5			,
6	Donated services and use of facilities	6			
7	Investment expenses	7			
8	Prior period adjustments	8			
9	Other changes in net assets or fund balances (explain in Schedule O)	9		1,8	351,143
10	Net assets or fund balances at end of year Combine lines 3 through 9 (must equal Part X, line 33, column (B))	10			203,778
Par	t XII Financial Statements and Reporting				
	Check if Schedule O contains a response or note to any line in this Part XII				. Г
				Yes	No
1	Accounting method used to prepare the Form 990				
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a		Νo
	If 'Yes,' check a box below to indicate whether the financial statements for the year were compiled or revie a separate basis, consolidated basis, or both	wed on	1		_
	Separate basis Consolidated basis Both consolidated and separate basis				
b	Were the organization's financial statements audited by an independent accountant?		2b	Yes	
	If 'Yes,' check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both	ırate			
	☐ Separate basis ☐ Consolidated basis ☐ Both consolidated and separate basis				
C	If "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for oversig audit, review, or compilation of its financial statements and selection of an independent accountant?	nt of th	e 2c	Yes	
	If the organization changed either its oversight process or selection process during the tax year, explain is Schedule O	n			
3 a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?	e	3a	Yes	
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the		3b	Yes	

Software ID: **Software Version:**

EIN: 53-0116145

Name: NATIONAL RURAL ELECTRIC COOPERATIVE ASSOCIATION

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest

Form 990, Part VII - Compensation Compensated Employees, and Inde	of Officers,	Direct	ors,	Tru	ste	es, k	(ey	Employees, Higl	nest	
(A) Name and Title	(B) A verage hours per week (list any hours for related	Posit more th persoi and a	non (e nan o n is b dire	ne b oth ctor/	ox, u an of trus	inless fficer tee)		(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-MISC)	(F) Estimated amount of other compensation from the organization and
	organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former			related organizations
ANTHONY ANDERSON BOARD MEMBER	4 00	x						24,300	0	О
LAWRENCE BECKER	10 00	×						27,825	0	0
BOARD MEMBER VERNON BRINKLEY	6 00	×						19,350	0	0
BOARD MEMBER PHIL CARSON	12 00							19,330	0	
SECRETARY TREASURER	12 00	Х		Х				47,500	0	0
RAYMOND CLOUD BOARD MEMBER	5 00	x						21,600	0	О
MEL COLEMAN	14 00	×		×				55,250	0	0
VICE PRESIDENT MICHELLE DAVIA	6 00	х						20,000	0	0
BOARD MEMBER DANIEL DYER	6 00	Х						19,750	0	0
BOARD MEMBER LARRY ELKINS	6 00	X						19,200	0	0
BOARD MEMBER DENNIS ESAKI	6 00									
BOARD MEMBER ROY FRIEDERSDORF	3 00	×						24,000	0	0
BOARD MEMBER EDWARD GARCIA	7 00	×						24,500	0	0
BOARD MEMBER	7 00	х						10,150	0	12,400
ESTON GLOVER BOARD MEMBER	5 00	×						16,800	0	0
MICHAEL GUIDRY	8 00	х						37,250	0	0
BOARD MEMBER SCOTT HALLOWELL	4 00	Х						13,600	0	0
BOARD MEMBER WILLIAM HART	9 00	X						26,850	0	0
BOARD MEMBER ANGUS HASTINGS	5 00									
BOARD MEMBER MARK HOFER	8 00	×						12,800	0	0
BOARD MEMBER		х						25,300	0	0
CLARENCE KELLER BOARD MEMBER	8 00	×						7,700	0	15,800
KERRY KELTON BOARD MEMBER	5 00	х						20,300	0	0
MEERA KOHLER	9 00	х						20,000	0	0
BOARD MEMBER DONALD LINK	9 00	X						13,150	0	850
BOARD MEMBER THOMAS MADSEN	5 00	-								
BOARD MEMBER TOM MCQUISTON	5 00	×						600	0	17,800
BOARD MEMBER		X						16,800	0	0
DON MCQUITTY BOARD MEMBER	3 00	х						25,250	0	0

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Compensated Employees, and Inc		ntracto 						l	l	l l
(A) Name and Title	(B) Average hours per week (list any hours	Posit more the perso	ion (nan o n is b	ne b oth	ox,ι an o	ınless fficer	;	(D) Reportable compensation from the organization (W-	(E) Reportable compensation from related organizations (W-	(F) Estimated amount of other compensation from the
	for related organizations below dotted line)	Individual trustae or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	2/1099-MISC)	2/1099-MISC)	organization and related organizations
GALEN MILLS	5 00	1				<u> </u>				
BOARD MEMBER		Х						0	0	17,750
SAM NICHOLS BOARD MEMBER	5 00	x						17,900	0	1,000
RUSSELL NIELSEN	8 00	х						19,600	0	0
BOARD MEMBER CURTIS NOLAN	19 00									
PRESIDENT		Х		Х				85,250	0	0
ROBERT OCCHI BOARD MEMBER	6 00	х						21,900	0	0
RONALD OSTERHOUT	5 00	х						14,800	0	0
BOARD MEMBER GAIL PAINE	8 00								_	
BOARD MEMBER		Х						12,900	0	6,750
GARY POTTER BOARD MEMBER	6 00	х						17,600	0	0
LANNY RODGERS	6 00	х						4,850	0	22,000
BOARD MEMBER KEITH ROSS	7 00									
BOARD MEMBER		Х						19,300	0	0
RONALD SCHWARTAU BOARD MEMBER	9 00	×						9,600	0	17,650
CB SHARP	6 00	х						20,550	0	0
DAVID SPRADLIN	6 00	X						17,750	0	0
BOARD MEMBER BRYAN WOLFE	4 00							17,750		
BOARD MEMBER		Х						30,900	0	0
CURTIS WYNN BOARD MEMBER	5 00	×						16,800	0	0
SANDRA GREEN	5 00	х						21,600	0	0
BOARD MEMBER WILLIAM NOEL	13 00	Х						18,400	0	0
BOARD MEMBER MICHAEL PETERSON	7 00							10,400	0	
BOARD MEMBER		Х						20,000	0	0
REUBEN RITTHALER BOARD MEMBER	6 00	х						10,550	0	0
CHARLES ED SHORT	6 00	x						17,600	0	0
BOARD MEMBER TIMOTHY SMITH	7 00							,		
BOARD MEMBER		Х						0	0	0
STEPHEN WALTER BOARD MEMBER	6 00	х						19,200	0	0
GLENN L ENGLISH	49 00			х				1,416,616	0	14,668
EXEC DIRECTOR/CEO PATRICK E GIOFFRE	52 00							1,.10,010		21,000
EXEC VP, INTERNAL SERVICES				Х				4,454,549	0	182,001
JO ANN EMERSON	50 00			х				795,683	0	27,851
CHIEF EXECUTIVE OFFICER					1					

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Compensated Employees, and Inde	ependent Cor	tracto	rs			,	•	. , , ,	1	
(A) Name and Title	(B) A verage hours per week (list any hours for related	Posit more th perso and a	ion (nan o n is b	ne b oth ctor/	ox, u an of ⁄trus	inless ficer tee)		(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-MISC)	(F) Estimated amount of other compensation from the organization and
	organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	2/1099 111307	2/1033 11130)	related organizations
JAMES BAUSELL	54 00				х	_		273,644	0	241,377
VP, BUSINESS DEVELOPMENT PETER BAXTER	63 00				х			379,073	0	131,050
VP INSURANCE PROGRAMS STEPHEN GUTH	52 00				х			334,459	0	135,091
VP, VENDOR MANAGEMENT KIRK JOHNSON	55 00									
VP, GOVERMENT RELATIONS	50.00				Х			336,829	0	113,809
VENEICIA LOCKHART VP, FINANCE	50 00				х			224,642	0	154,498
MARTIN LOWERY EXEC VP, EXTERNAL AFFAIRS	40 00				х			527,551	0	236,393
LAURA MARSHALL SCHEPIS VP, POLITICAL AFFAIRS	54 00				х			200,895	0	66,393
ALEXANDER MCKELWAY	53 00				х			361,644	0	138,865
VP, COMMUNICATIONS RICH MEYER	43 00				x			220,736	0	169,934
SR VP, GENERAL COUNSEL PETER MORRIS	43 00							1,131,651	0	
VP & CHIEF INVESTMENT OFFI STEPHEN SANKER	67 00				X			, ,	0	262,130
VP RELATIONSHIP MANAGEMENT MONICA SCHMIDT	46 00				Х			283,980	0	151,372
VP NATIONAL CONSULTING GRO					х			257,056	0	157,941
DANIELLE SIEVERLING VP, MAS CCO	50 00				х			246,010	0	93,555
THOMAS STANGROOM VP & CIO	53 00				х			368,506	0	210,227
JOHN WADE VP, RETIREMENT PROGRAMS	51 00				х			381,210	0	190,975
BRIAN CAVEY	50 00				х			279,962	0	101,409
VP, LEGISLATIVE AFFAIRS JOHN HEWA	55 00				x			194,565	0	55,311
VP RESEARCH ENGINEERING JAY MORRISON	57 00								0	
VP REGULATORY ISSUES SHAARA ROMAN	49 00				X			242,419		127,620
SR VP, HUMAN RESOURCES TRACEY STEINER	51 00				X			265,430	0	8,362
VP EDUCATION & TRAINING					х			242,239	0	126,476
MARK ASHTON PORTFOLIO MANAGER	45 00					х		310,172	0	150,038
PRABHA CARPENTER SR EQUITY RESEARCH ANALYST	46 00					х		243,689	0	159,110
DOUGLAS KERN	47 00					х		1,104,823	0	184,743
SR FIXED INCOME PORTFOLIO STUART TEACH	42 00					x		693,406	0	216,995
SR EQUITY PORTFOLIO MANAGE JOHN SZCZUR	41 00					x		285,260	0	127,567
DIRECTOR PENSION INVESTMEN								203,200		12.,507

DLN: 93493321015254

OMB No 1545-0047

SCHEDULE C (Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Political Campaign and Lobbying Activities

For Organizations Exempt From Income Tax Under section 501(c) and section 527

► Complete if the organization is described below. ► Attach to Form 990 or Form 990-EZ.

► See separate instructions. ► Information about Schedule C (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

Open to Public Inspection

If the organization answered "Yes" to Form 990, Part IV, Line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

- ◆ Section 501(c)(3) organizations Complete Parts I-A and B Do not complete Part I-C
- ◆ Section 501(c) (other than section 501(c)(3)) organizations Complete Parts I-A and C below Do not complete Part I-B
- ◆ Section 527 organizations Complete Part I-A only

If the organization answered "Yes" to Form 990, Part IV, Line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- ◆ Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)) Complete Part II-A Do not complete Part II-B
- ◆ Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)) Complete Part II-B Do not complete Part II-A

	me of the organization TONAL RURAL ELECTRIC COOPERATIVE	ASSOCIATION			entification number
Par	t I-A Complete if the or	ganization is exempt unde	r section 501(53-011614! c) or is a section 52	
1		ganızatıon's dırect and ındırect poli			, o. gaa
2	Political expenditures	gamzation's unect and munect pon	tical callipalyli act	ivides in Part IV	*
3	Volunteer hours			•	\$
ar	t I-B Complete if the or	ganization is exempt unde	r section 501(c)(3).	
1	Enter the amount of any excise	e tax incurred by the organization u	nder section 4955	.	\$
2	Enter the amount of any excise	e tax incurred by organization mana	agers under sectio	n 4955 ►	\$
3	If the organization incurred a s	ection 4955 tax, did it file Form 47	20 for this year?		┌ Yes ┌ No
4a	Was a correction made?				┌ Yes ┌ No
b	If "Yes," describe in Part IV				
Par	t I-C Complete if the or	ganization is exempt unde	r section 501(c), except section 5	01(c)(3).
1	Enter the amount directly expe	ended by the filing organization for s	section 527 exemp	ot function activities 🕨	\$
2	Enter the amount of the filing of exempt function activities	rganızatıon's funds contributed to	other organizations	s for section 527 ►	\$
3	Total exempt function expendi	tures Add lines 1 and 2 Enter her	e and on Form 112	0-POL, line 17b	\$
4	Did the filing organization file i	Form 1120-POL for this year?			┌ Yes ┌ No
5	organization made payments l amount of political contribution	nd employer identification number (For each organization listed, enter the second of the second that were promptly and political action committee (PAC)	he amount paid fro directly delivered	om the filing organization's to a separate political org	funds Also enter the ganızatıon, such as a
	(a) Name	(b) Address	(c) EIN	(d) A mount paid from filing organization's funds If none, enter -0	contributions received

Sch	hedule C (Form 990 or 990-EZ) 2013					Page 2
P	art II-A Complete if the organization	is exempt under	section 501(c)(3) and file	ed Form 5768	
_	under section 501(h)).		List in Dank IV as			a adduses FIN
٠.	Check ► If the filing organization belongs to a expenses, and share of excess lobb		list in Part IV ea	ch amiliated gro	up members nam	e, address, EIN,
3	Check ► ☐ If the filing organization checked bo		ol" provisions app	ly		
	Limits on Lobbying E (The term "expenditures" means ar		l.)		(a) Filing organization's totals	(b) Affiliated group totals
1a	Total lobbying expenditures to influence public o	ppinion (grass roots lob	bying)			
b	Total lobbying expenditures to influence a legisl	ative body (direct lobb	yıng)			
c	Total lobbying expenditures (add lines 1a and 1	b)				
d	Other exempt purpose expenditures					
e	Total exempt purpose expenditures (add lines 1	c and 1d)				
f	Lobbying nontaxable amount Enter the amount to	from the following table	ın both			
	If the amount on line 1e, column (a) or (b) is:	The lobbying nontax	able amount is:			
	Not over \$500,000	20% of the amount on lir	ne 1e			
	Over \$500,000 but not over \$1,000,000	\$100,000 plus 15% of the	e excess over \$500,0	00		
	Over \$1,000,000 but not over \$1,500,000	\$175,000 plus 10% of the	e excess over \$1,000	,000		
	Over \$1,500,000 but not over \$17,000,000	\$225,000 plus 5% of the	excess over \$1,500,0	000		
	Over \$17,000,000	\$1,000,000				
		1.6				
_	Grassroots nontaxable amount (enter 25% of lir	•				
	Subtract line 1g from line 1a If zero or less, ent			_		1
	Subtract line 1f from line 1c If zero or less, ente			L		1
j	If there is an amount other than zero on either lii section 4911 tax for this year?	ne 1h or line 1ı, did the	organization file	Form 4720 repo	orting	┌ Yes ┌ No
	(Some organizations that made a columns below. See t	he instructions fo	ection do not r lines 2a thro	have to con ough 2f on p		ne five
	Lobbying Exp	enditures During	4-Year Avera	ging Period	1	1
	Calendar year (or fiscal year beginning in)	(a) 2010	(b) 2011	(c) 2012	(d) 2013	(e) Total
2a	Lobbying nontaxable amount					
b	Lobbying ceiling amount (150% of line 2a, column(e))					
c	Total lobbying expenditures					
d	Grassroots nontaxable amount					

e Grassroots ceiling amount (150% of line 2d, column (e))

Grassroots lobbying expenditures

	rt II-B Complete if the organization is exempt under section 501(c)(3) and ha filed Form 5768 (election under section 501(h)).				
For e	each "Yes" response to lines 1a through 1i below, provide in Part IV a detailed description of the lobbying	(6	a)	(b))
actıv		Yes	No	Amo	unt
1 a	During the year, did the filing organization attempt to influence foreign, national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of Volunteers?				
b c	Paid staff or management (include compensation in expenses reported on lines 1c through 1i)? Media advertisements?				
d	Mailings to members, legislators, or the public?				
е	Publications, or published or broadcast statements?				
f	Grants to other organizations for lobbying purposes?				
g	Direct contact with legislators, their staffs, government officials, or a legislative body?				
h i	Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means? Other activities?				
j	Total Add lines 1c through 1i				
2a	Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?				
b	If "Yes," enter the amount of any tax incurred under section 4912				
С	If "Yes," enter the amount of any tax incurred by organization managers under section 4912				
	If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?				
Par	tt III-A Complete if the organization is exempt under section 501(c)(4), section 501(c)(6).	n 501(c)(5), 0	r secti	on
	301(3)(3).			Yes	s No
1	Were substantially all (90% or more) dues received nondeductible by members?		Г	1	No
2	Did the organization make only in-house lobbying expenditures of \$2,000 or less?			2	No
3	Did the organization agree to carry over lobbying and political expenditures from the prior year?			3	No
Par	rt III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered line 3, is answered "Yes."				
1	Dues, assessments and similar amounts from members	1		29,2	52,26
2	Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).				
a	,	2a		2,3	10,00
Ь	Carryover from last year	2b			1000
c	Total	2c			10,00
3 4	Aggregate amount reported in section $6033(e)(1)(A)$ notices of nondeductible section $162(e)$ dues If notices were sent and the amount on line $2c$ exceeds the amount on line 3 , what portion of the exceed does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and	ss 3		3,5	10,27
_	political expenditure next year?	4			
5	Taxable amount of lobbying and political expenditures (see instructions)	5		-1,2	00,27
	art IV Supplemental Information				
	ovide the descriptions required for Part I-A, line 1, Part I-B, line 4, Part I-C, line 5, Part II-A (affiliated o rt II-B, line 1 Also, complete this part for any additional information	ıroup lıst),	Part II	-A, line 2	2, and
	Return Reference Explanation				

201124416 3 (1 31111 333 31 333 12) 2313		i age -i
Part IV Supplemental Information	on <i>(continued)</i>	
Return Reference	Explanation	
l		

Schedule D (Form 990) 2013

efile GRAPHIC print - DO NOT PROCESS | As Filed Data -

DLN: 93493321015254

OMB No 1545-0047

SCHEDULE D

(Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements

► Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b ▶ Attach to Form 990. ▶ See separate instructions. ▶ Information about Schedule D (Form 990) and its instructions is at www.irs.gov/form990.

Open to Public

	ne of the organization IONAL RURAL ELECTRIC COOPERATIVE ASSOCIATION			oloyer identification number
Pa	rt I Organizations Maintaining Donor Ad			or Accounts. Complete if the
	organization answered "Yes" to Form 990	(a) Donor advised funds		(b) Funds and other accounts
1	Tatal number at and af ware	(a) Donor advised funds		(b) Funds and other accounts
	Total number at end of year			
<u> </u>	Aggregate contributions to (during year)			
	Aggregate grants from (during year)			
ŀ	Aggregate value at end of year			
5	Did the organization inform all donors and donor advis funds are the organization's property, subject to the o		nor adv	rsed Yes No
j.	Did the organization inform all grantees, donors, and dused only for charitable purposes and not for the bene conferring impermissible private benefit?			
Pai	t II Conservation Easements. Complete if	f the organization answered "Yes"	to Forn	n 990, Part IV, line 7.
L 2	Purpose(s) of conservation easements held by the org Preservation of land for public use (e.g., recreation Protection of natural habitat Preservation of open space Complete lines 2a through 2d if the organization held	n or education) Preservation of a	certifie	ncally important land area d historic structure n of a conservation
	easement on the last day of the tax year			Hald at the Find as the Warn
_	Total number of conservation easements		<u> </u>	Held at the End of the Year
а			2a	
b	Total acreage restricted by conservation easements		2b	
C	Number of conservation easements on a certified hist	. ,	2c	
d	Number of conservation easements included in (c) acc historic structure listed in the National Register		2d	
3	Number of conservation easements modified, transfer	red, released, extinguished, or terminat	ed by th	ne organization during
	the tax year 🛌			
ŀ	Number of states where property subject to conservat	tion easement is located 🛌		
5	Does the organization have a written policy regarding enforcement of the conservation easements it holds?	the periodic monitoring, inspection, han	ıdlıng of	f violations, and Yes No
5	Staff and volunteer hours devoted to monitoring, inspe	ecting, and enforcing conservation ease	ments o	during the year
	<u> </u>			
7	Amount of expenses incurred in monitoring, inspecting \$\blue{\bu}{\blue{\bu}{\bu}{\bu}{\bu}{\bu}{\bu}{\bu}{\bu}	g, and enforcing conservation easement	s durin	g the year
3	Does each conservation easement reported on line 2 (and section $170(h)(4)(B)(II)$?	d) above satisfy the requirements of se	ction 17	70(h)(4)(B)(ı)
)	In Part XIII, describe how the organization reports co balance sheet, and include, if applicable, the text of th the organization's accounting for conservation easeme	ne footnote to the organization's financia		•
ar	Organizations Maintaining Collection Complete if the organization answered "\	ns of Art, Historical Treasures,	or Ot	her Similar Assets.
La	If the organization elected, as permitted under SFAS : works of art, historical treasures, or other similar assesservice, provide, in Part XIII, the text of the footnote	116 (ASC 958), not to report in its reve ets held for public exhibition, education,	orrese	earch in furtherance of public
b	If the organization elected, as permitted under SFAS : works of art, historical treasures, or other similar assesservice, provide the following amounts relating to these	ets held for public exhibition, education,		
	(i) Revenues included in Form 990, Part VIII, line 1			► \$
	(ii) Assets included in Form 990, Part X			► \$
2	If the organization received or held works of art, historical following amounts required to be reported under SFAS			'
а	Revenues included in Form 990, Part VIII, line 1	· -		▶ \$
	and meraded in Form 550, Fait VIII, inie I			· ·

b Assets included in Form 990, Part X

Part	Organizations Maintaining Collection	s of Art, H	istori	cal Tr	eası	ures, or Othe	er Similar Ass	ets (continued)
3	Using the organization's acquisition, accession, and ot collection items (check all that apply)	her records,	check	any of t	he fol	lowing that are	a significant use	of its
а	Public exhibition	d	ı 「	Loan	orexc	hange program	s	
b	Scholarly research	e	· 「	Other	-			
c	Preservation for future generations							
4	Provide a description of the organization's collections Part XIII	and explain h	now the	y furthe	r the	organızatıon's e	xempt purpose ın	
5	During the year, did the organization solicit or receive assets to be sold to raise funds rather than to be main							Yes No
Par		. Complete	ıf the	organı	zatio		Yes" to Form 99	90,
1a	Is the organization an agent, trustee, custodian or othe included on Form 990, Part X?	•				or other assets		Yes V No
b	If "Yes," explain the arrangement in Part XIII and com	plete the foll	lowing	table				
							Ame	ount
c	Beginning balance					1 c		
d	Additions during the year					1d		
e	Distributions during the year					1e		
f	Ending balance					1f		
2a	Did the organization include an amount on Form 990, ${\sf F}$	Part X, line 2	1?				F	√Yes
b	If "Yes," explain the arrangement in Part XIII Check	here if the ex	planat	on has	been ¡	provided in Part	XIII	দ
Pai	tV Endowment Funds. Complete if the org							
_	(a)Curre	nt year	(b) Prior	year	b (c) ⊺	Two years back (d)Three years back	(e)Four years back
1a	Beginning of year balance							
b	Contributions							
С	Net investment earnings, gains, and losses							
d	Grants or scholarships							
e	Other expenditures for facilities and programs							
f	Administrative expenses							
g	End of year balance							
2	Provide the estimated percentage of the current year e	end balance (line 1g	, colum	n (a))	held as		
а	Board designated or quasi-endowment 🟲							
b	Permanent endowment ►							
c	Temporarily restricted endowment ► The percentages in lines 2a, 2b, and 2c should equal 1	100%						
За	Are there endowment funds not in the possession of th	e organizatio	n that	are held	danda	admınıstered fo	r the	
	organization by (i) unrelated organizations						32/	Yes No
	(ii) related organizations				•		3a(i	
b	If "Yes" to 3a(II), are the related organizations listed a		· · n Sche	ule R?	٠		3b	'
4	Describe in Part XIII the intended uses of the organiza							
Par	Land, Buildings, and Equipment. Com 11a. See Form 990, Part X, line 10.	plete if the	orgar	nızatıor	n ans	wered 'Yes' to	Form 990, Par	t IV, line
	Description of property			Cost or is (invest		(b) Cost or other basis (other)	(c) Accumulated depreciation	(d) Book value
1 a l	and					10,809,144		10,809,144
b E	Buildings					86,570,820		59,500,840
	easehold improvements					11,538,208	7,755,083	3,783,125
C L								-,,
	quipment					31,518,394	19,219,241	12,299,153
d E	quipment					31,518,394	19,219,241	

See Form 990, Part X, line 12.	olete if the organization a	answered 'Yes' to For	m 990, Part IV, line 11b.
(a) Description of security or category	(b)Book value	(c) Method of va	
(Including name of security) (1)Financial derivatives		Cost or end-of-year	market value
(2)Closely-held equity interests	10,603,272	С	
(3)Other	10,000,272		
(A) CAPITAL TERM CERTIFICATES	827,307	С	
(B) COLLATERAL CERTIFICATES OF DEPOSIT	582,809	С	
Total. (Column (b) must equal Form 990, Part X, col (B) line 12)			000 D TV L 44
Part VIII Investments—Program Related. Con See Form 990, Part X, line 13.	npiete if the organization	answered 'Yes' to Fo	orm 990, Part IV, line 11c.
(a) Description of investment	(b) Book value	(c) Method of va	
		Cost or end-of-year	market value
Total. (Column (b) must equal Form 990, Part X, col (B) line 13)			
Part IX Other Assets. Complete if the organization (a) Descrip		, Part IV, line IId See	(b) Book value
(1) PATRONAGE CAPITAL CERTIFICATES			439,536
(2) DEFERRED COMPENSATION FUND (EMPLOYEES)			12,396,665
(3) TENANT ESCROW			322,113
(4) EMPLOYEE AND EXECUTIVE OPTION PURCHASE PL	AN		2,739,016
	<u>, </u>		45.007.000
Part X Other Liabilities. Complete if the organ			15,897,330
Form 990, Part X, line 25.	ization answered Tes to	7 TOTHI 550, Fait 1 v , 1	
1 (a) Description of liability	(b) Book value		
Federal income taxes			
POST RETIREMENT BENEFITS OTHER THAN PENSIONS	15,036,611		
DEFERRED COMPENSATION FUND (EMPLOYEES)	12,396,665		
EMPLOYEE AND EXECUTIVE OPTION PURCHASE			
PLAN COODEDATIVE DESEABLEH NETWORK DESTRICTED	2,732,912		
COOPERATIVE RESEARCH NETWORK RESTRICTED FUNDS	6,101,916		
OTHER RESTRICTED FUNDS AND MISCELLANEOUS	121,432		
Table (Calume (h) and a surface and a surfac			
Total. (Column (b) must equal Form 990, Part X, col (B) line 25)	36,389,536		

Par	Reconciliation of Revenue per Audited Financial Statements With Revenue per the organization answered 'Yes' to Form 990, Part IV, line 12a.	er Re	turn Complete ıf
1	Total revenue, gains, and other support per audited financial statements	1	219,204,761
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12		
а	Net unrealized gains on investments		
b	Donated services and use of facilities		
c	Recoveries of prior year grants		
d	Other (Describe in Part XIII)		
e	Add lines 2a through 2d	2e	24,727,604
3	Subtract line 2e from line 1	3	194,477,157
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1		
а	Investment expenses not included on Form 990, Part VIII, line 7b . 4a		
b	Other (Describe in Part XIII)		
c	Add lines 4a and 4b	4c	0
5	Total revenue Add lines 3 and 4c. (This must equal Form 990, Part I, line 12)	5	194,477,157
Part	Reconciliation of Expenses per Audited Financial Statements With Expenses if the organization answered 'Yes' to Form 990, Part IV, line 12a.	per F	leturn. Complete
1	Total expenses and losses per audited financial statements	1	225,417,228
2	Amounts included on line 1 but not on Form 990, Part IX, line 25		
а	Donated services and use of facilities		
b	Prior year adjustments		
C	Other losses		
d	Other (Describe in Part XIII)		
e	Add lines 2a through 2d	2e	22,876,463
3	Subtract line 2e from line 1	3	202,540,765
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:		
а	Investment expenses not included on Form 990, Part VIII, line 7b 4a		
b	Other (Describe in Part XIII)		
c	Add lines 4a and 4b	4c	0
5	Total expenses Add lines 3 and 4c. (This must equal Form 990, Part I, line 18)	5	202,540,765
	Supplemental Information ide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b	· · · · · · · · · · · · · · · · · · ·	

Provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b, Part V, line 4, Part X, line 2, Part XI, lines 2d and 4b, and Part XII, lines 2d and 4b Also complete this part to provide any additional information

Return Reference	Explanation
PART IV, LINE 2B	SECURITY DEPOSITS/ESCROW AMOUNTS ARE HELD FOR BUILDING TENANTS
PART X, LINE 2	NRECA ADOPTED THE PROVISIONS OF FASB INTERPRETATION NO 48, ACCOUNTING FOR UNCERTAINLY IN INCOME TAXES, DURING THE YEAR ENDING DECEMBER 31, 2007 FOR THE PERIOD FROM NRECA'S INCEPTION TO DECEMBER 31, 2013, NO UNRECOGNIZED TAX PROVISION OR BENEFIT EXISTS
PART XI, LINE 2D - OTHER ADJUSTMENTS	REV FROM SUBS NOT INLCUDED IN FORM 990 LESS TENANT EXPENSES ON PART VII, 6B 24,727,604
PART XII, LINE 2D - OTHER ADJUSTMENTS	EXP FROM SUBS NOT INCLUDED IN 990 PLUS TENANT EXP PART VIII, LINE 6B 22,876,463

	<u> </u>	
Part XIII	Supplemental Info	ormation (continued)
Ret	turn Reference	Explanation

Schedule D (Form 990) 2013

efile GRAPHIC print - DO NOT PROCESS | As Filed Data -

NATIONAL RURAL ELECTRIC COOPERATIVE ASSOCIATION

DLN: 93493321015254

OMB No 1545-0047

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest **Compensated Employees**

► Complete if the organization answered "Yes" to Form 990, Part IV, line 23. ► Attach to Form 990. ► See separate instructions.

Open to Public Inspection

Internal Revenue Service Name of the organization

Schedule J (Form 990)

Department of the Treasury

▶ Information about Schedule J (Form 990) and its instructions is at www.irs.gov/form990.

Employer identification number

53-0116145

Pai	TEX Questions Regarding Compensation					
					Yes	No
1a	Check the appropriate box(es) if the organization prov 990, Part VII, Section A, line 1a Complete Part III					
	First-class or charter travel	Г	Housing allowance or residence for personal use			
	▼ Travel for companions	Γ	Payments for business use of personal residence			
	▼ Tax idemnification and gross-up payments		Health or social club dues or initiation fees			
	Discretionary spending account	Γ	Personal services (e g , maid, chauffeur, chef)			
b	If any of the boxes in line 1a are checked, did the org reimbursement or provision of all of the expenses des			1b	Yes	
2		Old the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, officers, including the CEO/Executive Director, regarding the items checked in line 1a?				
			,		Yes	
3	Indicate which, if any, of the following the filing organ organization's CEO/Executive Director Check all the used by a related organization to establish compensa	at appl	y Do not check any boxes for methods			
	▼ Compensation committee	▽	Written employment contract			
	✓ Independent compensation consultant	~	Compensation survey or study			
	Form 990 of other organizations	굣	Approval by the board or compensation committee			
4	During the year, did any person listed in Form 990, P or a related organization	art VII	I, Section A, line 1a with respect to the filing organization			
а	Receive a severance payment or change-of-control p	aymen	nt?	4a	Yes	
b	Participate in, or receive payment from, a supplement	tal non	qualified retirement plan?	4b	Yes	
C	Participate in, or receive payment from, an equity-ba	sed co	mpensation arrangement?	4c	Yes	
	If "Yes" to any of lines 4a-c, list the persons and pro	vıde th	ne applicable amounts for each item in Part III			
	Only 501(c)(3) and 501(c)(4) organizations only mus	t comp	plete lines 5-9.			
5	For persons listed in Form 990, Part VII, Section A, compensation contingent on the revenues of					
а	The organization?			5a		
b	Any related organization?			5b		
	If "Yes," to line 5a or 5b, describe in Part III					
6	For persons listed in Form 990, Part VII, Section A, compensation contingent on the net earnings of	lıne 1a	, did the organization pay or accrue any			
а	The organization?			6a		
b	Any related organization?			6b		
	If "Yes," to line 6a or 6b, describe in Part III					
7	For persons listed in Form 990, Part VII, Section A, payments not described in lines 5 and 6? If "Yes," de			7		
8	Were any amounts reported in Form 990, Part VII, pa	aid or a	accured pursuant to a contract that was			
	subject to the initial contract exception described in		•			
	ın Part III			8		
9	If "Yes" to line 8, did the organization also follow the section 53 $4958\text{-}6(c)\text{?}$	rebutt	able presumption procedure described in Regulations	9		

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

Note. The sum of columns (B)(I)-(III) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual

(A) Name and Title	(B) Breakdown o	FW-2 and/or 1099-MI	SC compensation	(C) Retirement and	(D) Nontaxable	(E) Total of	(F) Compensation
	(i) Base compensation	(ii) Bonus & ıncentıve compensatıon	(iii) Other reportable compensation	other deferred compensation	benefits	columns (B)(ı)-(D)	reported as deferred in prior Form 990
See Addıtıonal Data Table							

Schedule J (Form 990) 2013

Part III Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II

Also complete this part for any additional information

rise complete ems pare for any addition	iai momacon
Return Reference	Explanation
	TRAVEL FOR COMPANIONS - ACCORDING TO NRECA BOARD POLICY, THE SPOUSES OF THE PRESIDENT AND CEO CAN ACCOMPANY THEM ON A TRIP WHEREVER THERE WILL BE OFFICIAL FUNCTIONS FOR WHICH SPOUSES ARE RESPONSIBLE FOR ATTENDING TAX IDENTIFICATION AND GROSS UP PAYMENTS NRECA GROSSES UP PAYMENTS MADE TO STAFF UNDER THE EXECUTIVE 401(K) BONUS PLAN AND ON ELIGIBLE RELOCATION EXPENSES
•	THE FOLLOWING PARTICIPATED IN OR RECEIVED PAYMENT FROM NRECA'S EXECUTIVE STOCK OPTION PLAN MARK ASHTON (\$14,193), PAT GIOFFRE (\$2,981) LINE 4A ALEXANDER MCKELWAY RECEIVED A SEVERANCE PAYMENT (\$182,320)

Schedule J (Form 990) 2013

Software ID: Software Version:

EIN: 53-0116145

Name: NATIONAL RURAL ELECTRIC COOPERATIVE ASSOCIATION

Form 990, Schedule J,	Part II	Officers, Direct	tors. Trustees. Ke	v Employees, and	Highest Compens	ated Employees		
(A) Name			of W-2 and/or 1099-MIS		(C) Deferred	(D) Nontaxable	(E) Total of columns	(F) Compensation
		(i) Base Compensation	(ii) Bonus & incentive compensation	(iii) Other compensation	compensation	benefits	(B)(ı)-(D)	reported in prior Form 990 or Form 990-EZ
GLENN L ENGLISH EXEC DIRECTOR/CEO	(ı) (ıı)		0	1,098,498	8,614 0	6,054 0	1,431,284 0	0
PATRICK E GIOFFRE EXEC VP, INTERNAL SERVICES	(ı) (ıı)		225	3,851,988 0	14,750 0	167,251 0	4,636,550 0	0
JO ANN EMERSON CHIEF EXECUTIVE OFFICER	(ı) (ıı)		0 0	6,656	0	27,851 0	823,534 0	0
JAMES BAUSELL VP, BUSINESS DEVELOPMENT	(I) (II)		200	2,601	102,560 0	138,817 0	515,021 0	0
PETER BAXTER VP INSURANCE PROGRAMS	(ı) (ıı)	370,418 0	235	8,420 0	88,419 0	42,631 0	510,123 0	0
STEPHEN GUTH VP, VENDOR MANAGEMENT	(ı) (ıı)		225	5,723	101,143 0	33,948 0	469,550 0	0
KIRK JOHNSON VP, GOVERMENT RELATIONS	(ı) (ıı)		200	7,552	78,508 0	35,301 0	450,638 0	0
VENEICIA LOCKHART VP, FINANCE	(I) (II)		710	· ·	82,493 0	72,005 0	379,140 0	0
MARTIN LOWERY EXEC VP, EXTERNAL AFFAIRS	(ı) (ıı)		200	77,812	84,389 0	152,004 0	763,944 0	0
LAURA MARSHALL SCHEPIS VP, POLITICAL AFFAIRS	(ı) (ıı)		600	4,025	40,289 0	26,104 0	267,288 0	0
ALEXANDER MCKELWAY VP, COMMUNICATIONS	(ı) (ıı)		125	183,361	97,366 0	41,499 0	500,509 0	0
RICH MEYER SR VP, GENERAL COUNSEL	(1) (11)		200	3,217	68,954 0	100,980 0	390,670 0	0
PETER MORRIS VP & CHIEF INVESTMENT OFFI	(ı) (ıı)	537,848 0	3 472,089 0 0	121,714	72,405 0	189,725 0	1,393,781 0	0
STEPHEN SANKER VP RELATIONSHIP MANAGEMENT	(ı) (ıı)	279,912 0	2 225		99,526 0	51,846 0	435,352 0	0
MONICA SCHMIDT VP NATIONAL CONSULTING GRO	(ı) (ıı)	255,555 0	200	1,301	90,679 0	67,262 0	414,997 0	0
DANIELLE SIEVERLING VP, MAS CCO	(ı) (ıı)	240,901 0	975	4,134	59,741 0	33,814 0	339,565 0	0
THOMAS STANGROOM VP & CIO	(I) (II)	0	700	8,056	128,321	81,906 0	578,733 0	0
JOHN WADE VP, RETIREMENT PROGRAMS	(I) (II)		200	78,334	77,319 0	113,656 0	572,185 0	0
BRIAN CAVEY VP, LEGISLATIVE AFFAIRS	(I) (II)	0	0	3,092	55,443 0	45,966 0	381,371 0	0
JOHN HEWA VP RESEARCH ENGINEERING	(1) (11)		25		30,783 0	24,528 0	249,876 0	0

Form 990, Schedule J, P	art I	I - Officers, Direc	tors, Trustees, Ke	y Employees, and غ	I Highest Compen	sated Employees	<u> </u>	
(A) Name			of W-2 and/or 1099-MIS		(C) Deferred	(D) Nontaxable	(E) Total of columns	(F) Compensation
		(i) Base Compensation	(ii) Bonus & incentive compensation	(iii) Other compensation	compensation	benefits	(B)(ı)-(D)	reported in prior Form 990 or Form 990-EZ
JAY MORRISON VP REGULATORY ISSUES	(I) (II)		600	806	71,927 0	55,693 0	370,039	0
SHAARA ROMAN SR VP, HUMAN RESOURCES	(I) (II)		20,200	4,095	0	8,362 0	273,792	0
TRACEY STEINER VP EDUCATION & TRAINING	(I) (II)	. 1	250	4,386	85,825 0	40,651	368,715	0
MARK ASHTON PORTFOLIO MANAGER	(I) (II)		200	18,699	90,879 0	59,159 0	460,210	0
PRABHA CARPENTER SR EQUITY RESEARCH ANALYST	(I) (II)		200	3,502	91,468 0	67,642	402,799	0
DOUGLAS KERN SR FIXED INCOME PORTFOLIO	(ı) (ıı)	·	353,548 0 0	436,275	33,132 0	151,611	1,289,566	0
STUART TEACH SR EQUITY PORTFOLIO MANAGE	(1) (11)		191,831	67,327 0	84,736 0	132,259	910,401	0 0
JOHN SZCZUR DIRECTOR PENSION INVESTMEN	(I) (II)		31,217	2,944	71,271 0	56,296 0	5 412,827 0 0	0

efile GRAPHIC print - DO NOT PROCESS | As Filed Data -

DLN: 93493321015254

OMB No 1545-0047

Transactions with Interested Persons

Schedule L (Form 990 or 990-EZ)

Department of the Treasury

Internal Revenue Service

► Complete if the organization answered "Yes" on Form 990, Part IV, lines 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V, line 38a or 40b.

► Attach to Form 990 or Form 990-EZ. ► See separate instructions. ▶Information about Schedule L (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

Open to Public Inspection

Name of t		anization LECTRIC COC	PER#	ATIVE ASSOC	IATION						E	Employ	er ider/	nt if icat i	on numbe	er				
Dart T	Evce	ss Benef	i+ T	rancac	tions (sactio	n 501(c)/	(3) and section	n 5	01/c)/4)			16145							
Paill															40b					
1 (a)		of disqual			answered "Yes" on Form 990, Part IV, line 2! (b) Relationship between disqualified					(c) Des		(d) Corrected?								
- `	•	•					and organ			. ,	•			Ī	Yes	No				
																•				
																•				
																•				
																-				
2 Ente	rthe a	mount of ta	x ind	curred by	organıza	ation m	nanagers o	r disqualified pe	rso	ns durıng	the year	r unde	rsectio	on						
	8												F \$							
3 Ente	r the a	mount of ta	x, ıf	any, on lı	ne 2, abo	ove, re	ımbursed l	by the organizat	ıon				- 9	·						
Part II	Lo	ne to ar	d / 4	or Erom	Inter	osto/	l Person	6												
raiti								990-EZ, Part V	/ . lu	ne 38a. oi	Form 9	90. P	art IV.	line 26.	or if the					
								, line 5, 6, or 22		,		, -		····· - · ,						
(a) Name	1 , , ,		(c)	1 ` ′	(d) Loan to (e)Origina			(f	(f)Balance	1		(h)		(i)Written						
ınterest persor		d Relationship with organization		Purpose of or fro						due	default?		A pproved by		agreen	nent?				
persor						Ioan	organization		111	aniount				board						
						3														
								_				1	+	ittee?						
					То		From				Yes	No	Yes	No	Yes	No				
															_					
											-									
											-									
								_	\vdash		-			+						
													1		\neg					
「otal Part III	Gra	nto or A	ccic	** \$	onofit	tina '	Intoroct	ed Persons.												
Sellenin		int s or A r	he o	rganice c	ion ans	were	d "Yes" oi	n Form 990, P	art	TV line	27									
(a) Nam) Relation			1	unt of assistanc	_	(d) Typ		ıstano	e (e) Purno	se of ass	sistanci				
	person			erested p						(-) . , p			`	- ,						
				orgar	ızatıon															
			_																	
							<u> </u>													

Part IV Business Transactions II	nvolving Interested	i Persons.			
Complete if the organization	<u>n answered "Yes" on F</u>	<u>Form 990, Part IV, lın</u>	e 28a, 28b, or 28c.		
(a) Name of Interested person	(b) Relationship between interested person and the organization	(c) A mount of transaction	(d) Description of transaction	(e) Sharing of organization's revenues?	
				Yes	No

Part V Supplemental Information

Provide additional information for responses to questions on Schedule L (see instructions)

Schedule L (Form 990 or 990-EZ) 2013

Software ID: Software Version:

EIN: 53-0116145

Name: NATIONAL RURAL ELECTRIC COOPERATIVE

ASSOCIATION

Form 990, Schedule L, Part IV - Business Transactions Involving Interested Persons

(a) Name of interested person	(b) Relationship between interested person and the	(c) A mount of transaction	(d) Description of transaction	(e) Sharing of organization's revenues?	
	organization			Yes	No
(1) COOPERATIVE ENERGY SERVICES	FOR PROFIT SUBSIDIARY-2 OFFICERS,2 KEY EMPLOYEES ARE OFFICERS OF CES	78,360	ADMINISTRATIVE SERVICES AGREEMENT		No
(2) RE ADVISORS CORPORATION AND RE INVESTMENT CORPORATION	FOR PROFIT SUBSIDIARY-3 KEY EMPLOYEES SERVE AS OFFICERS & DIRS	11,259,698	ROYALTY PAYMENTS AND ADMIISTRATIVE SERVICES AGREEMENT		No
(3) COOPERATIVE BENEFIT ADMINISTRATORS	FOR PROFIT SUBSIDIARY-1 OFFICER SERVES AS A DIRECTOR	21,914,126	ADMINISTRATIVE SERVICES AGREEMENT		No
(4) ELECTRIC COOPERATIVE LIFE INSURANCE	FOR PROFIT SUBSIDIARY-1 OFFICER SERVES AS A DIRECTOR	40,382	ADMINISTRATIVE SERVICES AGREEMENT		No
(5) NRECA UNITED	FOR PROFIT SUBSIDIARY-2 OFFICERS, 1 KEY EMPLOYEE SERVE AS UNITED OFFICERS	0	EXPENSE REIMBURSEMENT		Νo
(6) COOPERATIVE INSURANCE SERVICES	FOR PROFIT SUBSIDIARY-1 OFFICER SERVES AS A DIRECTOR	6,677	ADMINISTRATIVE SERVICES AGREEMENT		No
(7) ARKANSAS ELECTRIC COOPERATIVE CORPORATION	FOR PROFIT MEMBER OF NRECA WITH ONE SHARED DIRECTOR	774,780	VARIOUS SERVICES PROVIDED TO MEMBER		No
(8) ASSOCIATED ELECTRIC COOPERATIVE	FOR PROFIT MEMBER OF NRECA WITH ONE SHARED DIRECTOR	1,153,012	VARIOUS SERVICES PROVIDED TO MEMBER		No
(9) WESTERN FARMERS ELECTRIC COOPERATIVE	FOR PROFIT MEMBER OF NRECA WITH ONE SHARED DIRECTOR	380,432	VARIOUS SERVICES PROVIDED TO MEMBER		No
(10) BASIN ELECTRIC POWER COOPERATIVE	FOR PROFIT MEMBER OF NRECA WITH ONE SHARED DIRECTOR	719,222	VARIOUS SERVICES PROVIDED TO MEMBER		No
(11) KAMO POWER	FOR PROFIT MEMBERSHIP WITH ONE SHARED DIRECTOR	311,906	VARIOUS SERVICES PROVIDED TO MEMBER		No

efile GRAPHIC print - DO NOT PROCESS

SCHEDULE O

As Filed Data -

DLN: 93493321015254

Supplemental Information to Form 990 or 990-EZ

Department of the Treasury Internal Revenue Service

(Form 990 or 990-EZ)

Complete to provide information for responses to specific questions on Form 990 or to provide any additional information.

► Attach to Form 990 or 990-EZ.

► Information about Schedule O (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

2013
Open to Public Inspection

Name of the organization
NATIONAL RURAL ELECTRIC COOPERATIVE ASSOCIATION

Employer identification number

53-0116145

Return Reference	Explanation
	SOME NRECA DIRECTORS, OFFICERS, AND KEY EMPLOYEES ALSO SERVE AS DIRECTORS OR OFFICERS OF THE FOLLOWING NRECA SUBSIDIARIES AND AFFILIATED ENTITIES NRECA UNITED, NRECA INTERNATIONAL LTD, NRECA INTERNATIONAL FOUNDATION, COOPERATING ENERGY SERVICES, RE ADVISORS CORPORATION, RE INVESTMENT CORPORATION, COOPERATIVE BENEFIT ADMINISTRATORS, ELECTRIC COOPERATIVE LIFE INSURANCE COMPANY, COOPERATING INSURANCE SERVICES, AND NRECA WOOD QUALITY CONTROL

Return Reference	Explanation
FORM 990, PART VI, SECTION A, LINE 6	ALL VOTING MEMBERS MUST BE ENTITIES WHOSE OPERATIONS ARE CONSISTENT WITH COOPERATIVE PRINCIPLES AND THE OBJECTIVES AND MISSION OF NRECA AND FALL INTO ONE OF THE FOLLOWING THREE CATEGORIES (1) DISTRIBUTION (ELECTRIC DISTRIBUTION COOPERATIVES OR PUBLIC UTILITY DISTRICTS), (2) GENERATION AND TRANSMISSION (COOPERATIVES OR ASSOCIATIONS ENGAGED IN THE MARKETING, GENERATION AND/OR TRANSMISSION WHOLESALE BULK ELECTRICITY), AND (3) SERVICE MEMBERS (NOT ENGAGED IN DISTRIBUTION, GENERATION, OR TRANSMISSION OF ELECTRICITY BUT WHOSE MEMBERS CONSIST OF DISTRIBUTION OR G&T COOPERATIVES)

Return Reference	Explanation
FORM 990, PART VI, SECTION A, LINE 7A	THE NRECA BOARD OF DIRECTORS IS COMPOSED OF 47 PERSONS, ONE FROM EACH STATE WHERE THERE IS AN OPERATING ELECTRIC SYSTEM WITH MEMBERSHIP IN NRECA DIRECTORS, EACH OF WHOM MUST BE A MEMBER, DIRECTOR, OFFICER, OR EMPLOYEE OF AN NRECA MEMBER SYSTEM, ARE ELECTED EVERY TWO YEARS BY THE MEMBER SYSTEMS IN EACH STATE. THEIR TERMS RUN FROM THE CLOSE OF EACH NRECA ANNUAL MEETING (USUALLY HELD IN MARCH) TO THE CLOSE OF THE ANNUAL MEETING TWO YEARS HENCE. THE NRECA PRESIDENT, VICE PRESIDENT, AND SECRETARY TREASURER ARE ELECTED EVERY TWO YEARS BY THE BOARD FROM A MONG ITS MEMBERS. THE CHIEF EXECUTIVE OFFICER IS ALSO SELECTED BY THE BOARD.

Return Reference	Explanation
FORM 990, PART VI, SECTION A, LINE 7B	NRECA MEMBERS MUST APPROVE ANY DECISION MADE BY THE NRECA BOARD RELATING TO (1) CHANGERS IN DUES FORMULAS AND MULTIPLIERS, (2) EXPULSION AND REMOVAL OF MEMBERS, AND (3) REMOVAL OF ANY OFFICER OR DIRECTOR

Return Reference	Explanation
FORM 990, PART VI, SECTION B, LINE 11	NRECA FORM 990 IS PREPARED BY A SENIOR ACCOUNTANT WITHIN FINANCE. THE VP OF FINANCE REVIEWS THE FORM 990 AND SUPPORTING WORKPAPERS IN DETAIL. THE EXECUTIVE VP OF FINANCE & ADMINISTRATION THEN REVIEWS THE FORM 990 FOR ACCURACY. THE FORM 990 IS THEN POSTED ON THE NRECA BOARD OF DIRECTORS' WEBSITE FOR THEIR REVIEW AND COMMENTS AT LEAST 7 DAY'S PRIOR TO THE RETURN BEING FILED.

Return Reference	Explanation
FORM 990, PART VI, SECTION B, LINE 12C	EACH DIRECTOR, OFFICER, AND KEY EMPLOYEE IS REQUIRED TO COMPLETE AND SUBMIT A CONFLICT OF INTEREST QUESTIONNAIRE THAT IS REVIEWED BY THE VP OF FINANCE. THE VP OF FINANCE REVIEWS EACH QUESTIONNAIRE AND FOLLOWS UP ON ANY CONFLICTS WITH THE RESPECTIVE DIRECTOR, OFFICER, OR KEY EMPLOYEE ALONG WITH NRECA'S CORPORATE COUNSEL

Return Reference	Explanation
FORM 990, PART VI, SECTION B, LINE 15	LINE 15A (CEO COMPENSATION) THE CEO EVALUATION COMMITTEE OF THE BOARD IS RESPONSIBLE FOR EVALUATING THE PERFORMANCE OF THE CEO THE COMMITTEE REVIEWS COMPETITIVE SALARY SURVEY DATA PROVIDED BY HUMAN RESOURCES AND DEVELOPS A SALARY INCREASE RECOMMENDATION THAT IS PRESENTED TO THE FULL BOARD BASED ON THE CEO'S PERFORMANCE. NRECA'S HUMAN RESOURCES DEPARTMENT REVIEWS INDEPENDENT COMPENSATION STUDIES ANNUALLY TO VERIFY THE CEO'S COMPENSATION IS WITHIN A COMPETITIVE RANGE FOR CEO'S OF COMPARABLE ORGANIZATIONS AND PROVIES THIS INFORMATION TO THE COMMITTEE. THE BOARD REVIEWS AND APPROVES THE CEO'S COMPENSATION ANNUALLY. LINE 15B (OTHER OFFICERS/KEY EMPLOYEES) NRECA ENGAGES AN OUTSIDE CONSULTING FIRM SUCH AS MERCER TO CONDUCT AN INDEPENDENT COMPENSATION STUDY EVERY THREE TO FOUR YEARS FOR ALL TYPICAL POSITIONS TO ENSURE NRECA'S PAY GRADES AND COMPENSATION ARE COMPETITIVE PAY GRADES ARE REVIEWED ANNUALLY AND MAY BE ADJUSTED BY A COMPETITIVE FACTOR AS DETERMINED BY RESULTS OF INDEPENDENT COMPETITIVE MARKET SURVEYS NRECA HAS WRITTEN POLICIES AND PROCEDURES GOVERNING ITS SALARY BUDGET PROCESS THE SALARY BUDGET PROCESS IS INTENDED TO ENABLE MANAGERS TO MAKE RATIONAL, PERFOMANCE BASED DECISIONS CONCERNING MERIT SALARY INCREASES WITHIN THE ASSOCIATION'S BUDGETARY CONSTRAINTS HOWEVER, IT DOES NOT GUARANTEE AN INCREASE TO ANY EMPLOYEE. THE SALARY BUDGET PROCESS IS COMPRISED OF THE FOLLOWING STEPS (1) APPROVAL OF NRECA'S MERIT POOL BUDGET BY THE NRECA BOARD OF DIRECTORS, WHICH IS BASED ON COMPETITIVE SALARY DATA, (2) COMPLETION OF WRITTEN ANNUAL PERFORMANCE SUMMARY REPORT FOR EACH EMPLOYEE BY HIS/HER MANAGER, (3) RECOMMENDATION OF MERIT INCREASES FOR INDIVIDUAL EMPLOYEES BASED UPON PERFORMANCE (4) ANALYSIS, REVIEW AND APPROVAL OF MERIT INCREASE RECOMMENDATIONS BY HUMAN RESOURCES AND THE CHIEF EXECUTIVE OFFICER, AND (5) COMMUNICATION OF MERT INCREASE DECISIONS TO STAFF

Return Reference	Explanation
FORM 990, PART VI, SECTION C, LINE 19	NRECA DISTRIBUTES A COPY OF ITS ANNUAL REPORT TO THE CEO OF EVERY NRECA MEMBER IN ADDITION, NRECA PUBLISHES AND MAKES AVAILABLE ITS ANNUAL REPORT, FINANCIAL STATEMENTS, AND CONFLICT OF INTEREST POLICY ON COOPERATIVE COM, A MEMBER ONLY SITE FOR ELECTRIC COOPERATIVES AND AFFILIATED ENTITIES NRECA WILL PROVIDE COPIES OF ITS FORM 990 TO THE GENERAL PUBLIC UPON REQUEST

Return Reference	Explanation
FORM 990, PART XI, LINE 9	NET INCOME OF SUBSIDIARIES 1,851,143

DLN: 93493321015254

OMB No 1545-0047

Open to Public . Inspection

SCHEDULE R (Form 990)

Department of the Treasury Internal Revenue Service

Related Organizations and Unrelated Partnerships

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37. ► Attach to Form 990. ► See separate instructions.

▶ Information about Schedule R (Form 990) and its instructions is at www.irs.gov/form990.

Employer identification number Name of the organization NATIONAL RURAL ELECTRIC COOPERATIVE ASSOCIATION

WATTOWAL NORTH ELECTRIC COOT ENABLE ASSOCIATION					53-01161	.45			
Part I Identification of Disregarded Entities Comp	lete if the organization	answered "Yes" on	Form 990, Pa	rt IV,	lıne 33.				
(a) Name, address, and EIN (If applicable) of disregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income		(e) year assets	D	(f) rect controlling entity		
Part II Identification of Related Tax-Exempt Organ or more related tax-exempt organizations during		the organization ans	swered "Yes"	on For	m 990, P	art IV,	line 34 because it	had on	ie
(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code se		(e) Public charity (if section 50		(f) Direct controlling entity	Section (13) co ent	512(b)
								Yes	No
(1) NRECA INTERNATIONAL FOUNDATION 4301 WILSON BLVD ARLINGTON, VA 22203	CHARITIABLE ACTIVITES	VA	501(C)(3)	5	509(A)(C) TY	PE II	NRECA	Yes	
52-1409279 (2) NRECA INTERNATIONAL LTD	INTERNATIONAL RURAL	VA	501(C)(6)				NRECA	Yes	1
4301 WILSON BLVD	ELECTRIFICATION	VA VA	1201(C)(Q)				INCLCA	ies	
ARLINGTON, VA 22203 52-1387851									

Part III	Identification of Related Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 34
	because it had one or more related organizations treated as a partnership during the tax year.

(a) Name, address, and EIN of related organization	(c) Legal domicile (state or foreign country)	entity	(e) Predominant income(related, unrelated, excluded from tax under sections 512- 514)	(f) Share of total income	(g) Share of end-of-year assets	allocat	ions?	(i) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	mana parti	ral or aging ner?	(k) Percentage ownership
						Yes	No		Yes	No	

Part IV Identification of Related Organizations Taxable as a Corporation or Trust Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.

	<u> </u>		'		•				
(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total Income	(g) Share of end-of- year assets	(h) Percentage ownership	(i) Section (b)(1 contro entit	512 .3) lled y?
								Yes	No
(1) COOPERATIVE INSURANCE SERVICES 4301 WILSON BLVD ARLINGTON, VA 22203	INSURANCE AGENT	VA	NRECA UNITED	С	63,688	668,555	100 000 %	Yes	
52-1076274									
(2) ELECTRIC COOPERATIVE LIFE INSURANCE CO 4301 WILSON BLVD ARLINGTON, VA 22203 86-0262046	LIFE & HOSPITALIZATION INSURANCE	VA	NRECA	С	66,940	1,829,250	100 000 %	Yes	
(3) COOPERATIVE BENEFIT ADMINISTRATORS	CLAIMS ADMINISTRATOR	VA	NRECA UNITED	С	22,030,848	7,853,908	100 000 %	Yes	
4301 WILSON BLVD ARLINGTON, VA 22203 52-1327041									
(4) COOPERATIVE ENERGY SERVICES	SOFTWARE INTEGRATION DEVELOPMENT	VA	NRECA UNITED	С	284,662	-222,094	100 000 %	Yes	
4301 WILSON BLVD ARLINGTON, VA 22203 52-1490710									
(5) RE INVESTMENT INC	INVESTMENT BROKER	VA	NRECA UNITED	С		141,675	100 000 %	Yes	
4301 WILSON BLVD ARLINGTON, VA 22203 52-1679315									
(6) RE ADVISERS INC	INVESTMENT ADVISER	VA	RE INVESTMENT	С	13,933,400	10,659,548	100 000 %	Yes	
4301 WILSON BLVD ARLINGTON, VA 22203 52-1694000			INC						
(7) NRECA UNITED INC	HOLDING COMPANY	VA	ELCO	С		1,043,621	100 000 %	Yes	
4301 WILSON BLVD ARLINGTON, VA 22203 52-1765915									

	Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule					Yes	No		
1 D	uring the tax year, did the orgranization engage in any of the following transactions with one or more re	ated organizations li	sted in Parts II-IV?						
а	Receipt of (i) interest (ii) annuities (iii) royalties or (iv) rent from a controlled entity				1a	Yes			
b	Gift, grant, or capital contribution to related organization(s)				1b		No		
c Gift, grant, or capital contribution from related organization(s)									
d	Loans or loan guarantees to or for related organization(s)				1d		No		
e	Loans or loan guarantees by related organization(s)				1e		No		
f	Dividends from related organization(s)				1f		No		
g	Sale of assets to related organization(s)				1g		No		
h	Purchase of assets from related organization(s)				1h		No		
i	Exchange of assets with related organization(s)				1 i		No		
j	Lease of facilities, equipment, or other assets to related organization(s)				1j		No		
k	Lease of facilities, equipment, or other assets from related organization(s)				1k		No		
1	Performance of services or membership or fundraising solicitations for related organization(s)				11	Yes			
m	Performance of services or membership or fundraising solicitations by related organization(s)				1m		No		
n	Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)				1n	Yes			
0	Sharing of paid employees with related organization(s)				10	Yes			
р	Reimbursement paid to related organization(s) for expenses				1р		No		
q	Reimbursement paid by related organization(s) for expenses				1q	Yes			
r	O ther transfer of cash or property to related organization(s)				1r		No		
s	Other transfer of cash or property from related organization(s)				1s		No		
2	If the answer to any of the above is "Yes," see the instructions for information on who must complete								
	(a) Name of related organization	(b) Transaction type (a-s)	(c) Amount involved	(d) Method of determining amo	ount ir	nvolved			
ee A	dditional Data Table								
		•							

Part V Transactions With Related Organizations Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

Part VI Unrelated Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross)

Rame, address, and I lik of entry Production Product	evenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships													
	(a) Name, address, and EIN of entity	(b) Primary activity	domicile (state or foreign	Predominant income (related, unrelated, excluded from tax under sections 512-	org	section 501(c)(3) ganizations?	total	end-of-year		_	amount in box 20 of Schedule K-1 (Form 1065)	managing partner?		ownership
		1		314)	Yes	No			Yes	No		Yes	No	
					\vdash							Ţ]	1

Schedule R (Form 990) 2013

Part VII Supplemental Information

Provide additional information for responses to questions on Schedule R (see instructions)

Return Reference Explanation

Schedule R (Form 990) 2013

Software ID: Software Version:

EIN: 53-0116145

Name: NATIONAL RURAL ELECTRIC COOPERATIVE ASSOCIATION

orm 990, Schedule R, Part V - Transactions With Related Organizations (a) Name of other organization	(b) Transaction type(a-s)	(c) A mount Involved	(d) Method of determining amount involved
NRECA INTERNATIONAL FOUNDATION	L	116,913	ACCOUNTING RECORDS
NRECA INTERNATIONAL FOUNDATION	N	14,303	ACCOUNTING RECORDS
NRECA INTERNATIONAL FOUNDATION	Q	1,065,433	ACCOUNTING RECORDS
NRECA INTERNATIONAL LTD	L	567,227	ACCOUNTING RECORDS
NRECA INTERNATIONAL LTD	N	·	ACCOUNTING RECORDS
NRECA INTERNATIONAL LTD	Q	9,406,204	ACCOUNTING RECORDS
NRECA WOOD QUALITY CONTROL INC	L	106,524	ACCOUNTING RECORDS
NRECA WOOD QUALITY CONTROL INC	Q	1,106,657	ACCOUNTING RECORDS
NRECA WOOD QUALITY CONTROL INC	0	648,827	ACCOUNTING RECORDS
COOPERATIVE INSURANCE SERVICES	L	6,677	ACCOUNTING RECORDS
ELECTRIC COOPERATIVE LIFE INSURANCE CO	L	9,167	ACCOUNTING RECORDS
ELECTRIC COOPERATIVE LIFE INSURANCE CO	Q	31,215	ACCOUNTING RECORDS
COOPERATIVE BENEFIT ADMINISTRATORS	L	6,595,459	ACCOUNTING RECORDS
COOPERATIVE BENEFIT ADMINISTRATORS	N	443,464	ACCOUNTING RECORDS
COOPERATIVE BENEFIT ADMINISTRATORS	0	12,970,481	ACCOUNTING RECORDS
COOPERATIVE BENEFIT ADMINISTRATORS	Q	1,904,722	ACCOUNTING RECORDS
COOPERATIVE ENERGY SERVICES	L	21,027	ACCOUNTING RECORDS
COOPERATIVE ENERGY SERVICES	N	1,325	ACCOUNTING RECORDS
COOPERATIVE ENERGY SERVICES	Q	56,009	ACCOUNTING RECORDS
RE INVESTMENT INC	0	21,507	ACCOUNTING RECORDS
RE INVESTMENT INC	L	975,063	ACCOUNTING RECORDS
RE INVESTMENT INC	Q	0	ACCOUNTING RECORDS
RE ADVISERS INC	L	4,749,790	ACCOUNTING RECORDS
RE ADVISERS INC	Q	4,160,118	ACCOUNTING RECORDS
RE ADVISERS INC	0	999,209	ACCOUNTING RECORDS

Form 990, Schedule R, Part V - Transactions With Related Organizations			
(a) Name of other organization	(b) Transaction type(a-s)	(c) A mount Involved	(d) Method of determining amount involved
RE ADVISERS INC	А		ACCOUNTING RECORDS