

1

10 2 e

From: 10 2 e  
Sent: donderdag 26 februari 2015 15:30  
To: 10 2 e  
Subject: FW: Alternate Policy Options

Ter info. Heb de hele boel teruggedraaid.

10 2 e

Deputy Head Economic Department

\*\*\*\*\*

Embassy of the Kingdom of the Netherlands  
4200 Linnean Avenue NW  
Washington DC, 20008  
United States of America

T+ 1 202 274  
M+  
Twitter:

[www.the-netherlands.org](http://www.the-netherlands.org)  
[www.economicities.org](http://www.economicities.org)



Kingdom of the Netherlands

From: 10 2 e @bfna.org [mailto:10 2 e @bfna.org]  
Sent: donderdag 26 februari 2015 09:05  
To: 10 2 e  
Cc: 10 2 e @UM.DK; 10 2 e @ecorys.com; 10 @jolevski.com; 10 2 e @bfna.org  
Subject: RE: Alternate Policy Options

Dear 10,

Thanks for your message. While we are disappointed that we'll be unable to collaborate on this project, we certainly understand your position. I'll have a chat with my colleagues at the McCain Institute regarding the financial transfer.

We look forward to working with you on future projects.

Best,  
10 2 e

**From:** [redacted]@minbuza.nl]  
**Sent:** Wednesday, February 25, 2015 3:59 PM  
**To:** [redacted]  
**Cc:** [redacted]; [redacted]@ecorys.com'  
**Subject:** RE: Alternate Policy Options

Dear [redacted],

I talked the people involved in this from our side and as I expected, I met with considerable resistance. Meaning that the Netherlands cannot go ahead with this.  
How would you propose to proceed?

Maybe the simplest is to transfer back the money. This, by the way, does not in any sense mean that we are not interested in working with you guys in the future. So if a new proposal comes by, do not hesitate to think of us.

Best,

[redacted]

102 e [redacted]

Deputy Head Economic Department

\*\*\*\*\*

Embassy of the Kingdom of the Netherlands  
4200 Linnean Avenue NW  
Washington DC, 20008  
United States of America

T+ 1 202 274 [redacted]

Twitter: [redacted]

[www.the-netherlands.org](http://www.the-netherlands.org)  
[www.economicities.org](http://www.economicities.org)



Kingdom of the Netherlands

---

**From:** [redacted]@bfna.org [redacted]@bfna.org]  
**Sent:** maandag 23 februari 2015 17:56  
**To:** [redacted]@jolevski.com; [redacted]@asu.edu; [redacted]@bfna.org; [redacted]@bfna.org;; [redacted]  
**Subject:** Alternate Policy Options

All,

Further to our meeting earlier this month, I have compiled a list of alternate policy options to serve as the basis for comparison with TTIP. We initially had other choices, but I've whittled the list down to less politically controversial subjects.

1. TPP
2. Tax Reform
3. National Infrastructure Upgrade
4. Lifting Cuba Embargo

Please let me know if you are content with these choices so we can let the graphic designers begin thinking about how to visualize this. Feel free to suggest any other options.

Many thanks,

[REDACTED]  
Director, Transatlantic Relations  
Bertelsmann Foundation  
1101 New York Avenue, NW, Suite 901  
Washington, DC 20005

Tel: [REDACTED] | Fax: +1-202-384-1984 | Mobile: + [REDACTED]  
Email: [REDACTED]@bfna.org | www.bfna.org

---

Help save paper! Do you really need to print this email?

Dit bericht kan informatie bevatten die niet voor u is bestemd. Indien u niet de geadresseerde bent of dit bericht abusievelijk aan u is toegezonden, wordt u verzocht dat aan de afzender te melden en het bericht te verwijderen. De Staat aanvaardt geen aansprakelijkheid voor schade, van welke aard ook, die verband houdt met risico's verbonden aan het elektronisch verzenden van berichten.

This message may contain information that is not intended for you. If you are not the addressee or if this message was sent to you by mistake, you are requested to inform the sender and delete the message. The State accepts no liability for damage of any kind resulting from the risks inherent in the electronic transmission of messages.

From: [redacted]  
Sent: woensdag 25 februari 2015 21:59  
To: [redacted]@bfna.org'  
Cc: [redacted]@ecorys.com'  
Subject: RE: Alternate Policy Options

Dear [redacted],

I talked the people involved in this from our side and as I expected, I met with considerable resistance. Meaning that the Netherlands cannot go ahead with this. How would you propose to proceed?

Maybe the simplest is to transfer back the money. This, by the way, does not in any sense mean that we are not interested in working with you guys in the future. So if a new proposal comes by, do not hesitate to think of us.

Best,

[redacted]

[redacted]

Deputy Head Economic Department

\*\*\*\*\*

Embassy of the Kingdom of the Netherlands  
4200 Linnean Avenue NW  
Washington DC, 20008  
United States of America

T+ [redacted]  
M+ [redacted]  
Twitter: [redacted]

[www.the-netherlands.org](http://www.the-netherlands.org)  
[www.economicities.org](http://www.economicities.org)



Kingdom of the Netherlands

From: [redacted]@bfna.org [redacted]@bfna.org]  
Sent: maandag 23 februari 2015 17:56  
To: [redacted]@jolevski.com; [redacted]@asu.edu; [redacted]@bfna.org; [redacted]@bfna.org;; [redacted]  
Subject: Alternate Policy Options

All,

Further to our meeting earlier this month, I have compiled a list of alternate policy options to serve as the basis for comparison with TTIP. We initially had other choices, but I've whittled the list down to less politically controversial subjects.

1. TPP
2. Tax Reform
3. National Infrastructure Upgrade
4. Lifting Cuba Embargo

Please let me know if you are content with these choices so we can let the graphic designers begin thinking about how to visualize this. Feel free to suggest any other options.

Many thanks,

\_\_\_\_\_  
Director, Transatlantic Relations  
Bertelsmann Foundation

1101 New York Avenue, NW, Suite 901  
Washington, DC 20005

Tel: \_\_\_\_\_ | Fax: \_\_\_\_\_ Mobile: \_\_\_\_\_  
E-mail: \_\_\_\_\_@bfna.org | [www.bfna.org](http://www.bfna.org)

[Redacted]

**From:** [Redacted]  
**Sent:** donderdag 12 februari 2015 02:49  
**To:** [Redacted]  
**Cc:** [Redacted]  
**Subject:** FW: TTIP-Decision Theater Update  
**Attachments:** ttip-dt update.docx

Hi [Redacted], wil jij hier eens naar kijken: de vrienden van de Bertelsman Foundation maken teruttrekkende bewegingen op hun vorige plan over TTIP, maar geld is al gegeven, dys we moeten nu bezien of we dit willen. Ik maak me zorgen: nu willen ze TTIP gaan vergelijken met de impact van binnenlandse issues. Daarmee loop je het risico dat e in het binnenlandse debat getrokken wordt (want de insteek die je op de binnenlandse issues neemt zal altijd een bepaalde politieke kant opgaan. Maar even overleggen, graag na vrijdagochtend.

Groet,

[Redacted]

[Redacted]

Deputy Head Economic Department

\*\*\*\*\*

Embassy of the Kingdom of the Netherlands  
4200 Linnean Avenue NW  
Washington DC, 20008  
United States of America

T: [Redacted]  
M: [Redacted]  
Twitter: [Redacted]

[www.the-netherlands.org](http://www.the-netherlands.org)  
[www.economicities.org](http://www.economicities.org)



Kingdom of the Netherlands



**From:** [Redacted]@bfna.org [Redacted]@bfna.org]  
**Sent:** woensdag 11 februari 2015 16:54  
**To:** [Redacted]@UM.DK; [Redacted]  
**Cc:** [Redacted]@bfna.org; [Redacted]@jolevski.com; [Redacted]@asu.edu  
**Subject:** TTIP-Decision Theater Update

Dear [Redacted],

Thank you both for joining us this morning. We appreciate your flexibility with the modified direction of the project, and believe that the final outcome will benefit from the choices we've made.

As we discussed, I have attached a brief updated concept memo that includes the basic elements of the project along with a revised budget and timeline. Should you need any additional information for your respective capitals, please do not hesitate to contact me.

Best,

[Redacted]

[Redacted]  
Director, Transatlantic Relations  
Bertelsmann Foundation  
1101 New York Avenue, NW, Suite 901  
Washington, DC 20005

Tel: +[Redacted] | Fax: +[Redacted] | Mobile: [Redacted]

E-mail: [Redacted]@bfna.org | [www.bfna.org](http://www.bfna.org)

---

---

DECISION THEATER – TTIP PROJECT

---

---

TO: [REDACTED]  
FROM: DECISION THEATER PROJECT TEAM  
SUBJECT: TTIP PROJECT UPDATE  
DATE: FEBRUARY 11, 2015

---

Further to our meeting this morning, we would like to provide an overview of the revised concept proposal for the TTIP-Decision Theater project. This project has expanded in scope to allow users to examine multiple TTIP scenarios, and to compare those scenarios with alternative policy options outlined in President Obama's recent State of the Union. This adaptation of the original concept will diversify the discussion on this issue and improve our ability to reach a wider audience.

Objective

To provide policymakers, negotiators and the public with a dynamic tool that will demonstrate the value of TTIP in its own right in generating economic growth and jobs, and its impact relative to other policy options currently being considered in Washington.

Budget Snapshot

Bertelsmann Foundation - \$75,000  
Dutch Embassy - \$5,000  
Danish Embassy - \$5,000  
McCain Institute – Technical Services  
Ecorys – Technical Services

Comparative Scenarios

1. TTIP Scenarios
  - a. Comprehensive TTIP (Proposed by the High Level Working Group)
  - b. Multiple scenarios comparing a TTIP with the inclusion vs. exclusion of sensitive topics (eg. financial regulation and agriculture)
2. Alternative Policy Options
  - a. Trans-Pacific Partnership (TPP)
  - b. Tax Reform
  - c. Infrastructure Investment



- d. Ending Cuba Embargo
  - e. Raising Federal Minimum Wage
3. Horizontal Data Points
- a. Economic Impact
  - b. Job Creation/Contraction
  - c. Cost to Taxpayers

Timeline

- February 20: Partners agree on TTIP scenarios  
Partners select alternative policy options
- March 30: Ecorys provides completed data runs to the Decision Theater
- May 29: Data Visualization platform is completed by McCain Institute
- June 17: Project Launch (2<sup>nd</sup> anniversary of G8 Summit announcement to begin TTIP neg.)

5

**From:** [redacted]  
**Sent:** donderdag 5 februari 2015 02:12  
**To:** [redacted]@bfna.org  
**Cc:** [redacted]@asu.edu; [redacted]@jolevski.com; [redacted]@bfna.org; [redacted]@bfna.org  
**Subject:** RE: Decision Theater - Update/Meeting Options

Hi [redacted]  
Wednesday morning would work,  
Best [redacted]

---

**From:** [redacted]  
**Sent:** Wednesday, February 04, 2015 11:33:15 PM  
**To:** [redacted]@bfna.org; [redacted]  
**Cc:** [redacted]@asu.edu; [redacted]@jolevski.com; [redacted]@bfna.org; [redacted]@bfna.org  
**Subject:** RE: Decision Theater - Update/Meeting Options

[redacted]  
My schedule is fairly open Tues afternoon and Weds morning.  
Best,  
[redacted]

---

[redacted]@UM.DK  
COUNSEL & SENIOR ADVISOR / DEPARTMENT FOR ECONOMIC DIPLOMACY  
DIRECT 2 [redacted] [redacted]  
**ROYAL DANISH EMBASSY**  
3200 WHITEHAVEN STREET, NW / WASHINGTON, DC 20008  
PHONE [redacted] / [WWW.AMBWASHINGTON.UM.DK](http://WWW.AMBWASHINGTON.UM.DK)

---

**From:** [redacted]@bfna.org [mailto:[redacted]@bfna.org]  
**Sent:** Tuesday, February 03, 2015 12:15 PM  
**To:** [redacted]@minbuza.nl  
**Cc:** [redacted]@asu.edu; [redacted]@jolevski.com; [redacted]@bfna.org; [redacted]@bfna.org  
**Subject:** Decision Theater - Update/Meeting Options

Dear [redacted]

First off, I want to take a moment to thank you for your patience in the early stages of this project. We have been trying to overcome some of the data challenges that have arisen in recent weeks, which has led to this delay.

As you know, we had an agreement with Ecorys to provide options for creating multiple scenarios for the Decision Theater. Regrettably, Ecorys has been unresponsive in recent weeks, and we have reached the point at which we need to move on to Plan B if we are to be able to complete this project while the it is most relevant to the TTIP debate.

The broad outline of Plan B is to compare TTIP to other policy options being considered by Congress that aim to create jobs and economic growth. Examples of this would include TPP, Keystone XL, infrastructure, ending the Cuba embargo, community college plan and tax reform. How does TTIP compare in terms of GDP growth, job creation and cost to taxpayers? We still think this approach would have significant traction on Capitol Hill and in the public discourse.

I realize that this is now a different project than the one to which you initially agreed, but I hope you will consider joining us for our next meeting to get a full sense of this initiative, and whether it remains a good fit for your respective embassies. With that in mind, please advise us of your availability on Tuesday or Wednesday of next week so we can set a time to meet.

Thanks in advance for your consideration. Should you have any questions or concerns, please do not hesitate to call.

Best,

[Redacted]

[Redacted]

Director, Transatlantic Relations

Bertelsmann Foundation

1101 New York Avenue, NW, Suite 901

Washington, DC 20005

Tel: + [Redacted] Fax: + [Redacted] Mobile: [Redacted]

E-mail: [Redacted]@bfna.org | [www.bfna.org](http://www.bfna.org)

6

**From:** [redacted]  
**Sent:** woensdag 15 oktober 2014 21:11  
**To:** [redacted]@ecorys.com  
**Subject:** Vraag  
**Attachments:** Bertelsmann Foundation-McCain Institute TTIP Proposal October 7 2014 (c .pdf

Beste [redacted]

Ik hoop dat alles je goed gaat?

Ik benader je graag voor het volgende: ik werd door de Bertelsman Foundation benaderd met de vraag of we een project met het Mc Cain Institute willen sponsoren op het gebied van TTIP. Zie aangehecht. Lijkt me een mooi project. Bij de initiële discussie was mijn eerste vraag aan Bertelsman hoe ze aan de benodigde data komen, want daarmee staat of valt het project w.m.b. Ze kwamen daarmee natuurlijk ook met Ecorys op de proppen, jullie hebben een schat aan data die voor dit project van groot belang kan zijn. Mijn vraag is dus: kunnen we op korte termijn eens overleggen of en hoe jullie willen samenwerken met de Bertelsman Foundation om dit project tot een succes te maken?

Hartelijk,

[redacted]  
Deputy Head of the Economic Department

.....  
Royal Netherlands Embassy  
4200 Linnean Avenue, NW | 20008 | Washington, D.C.  
United States of America  
.....

T: + [redacted]  
F: [redacted]  
E: [redacted]@minbuza.nl

[www.the-netherlands.org](http://www.the-netherlands.org)

# Bertelsmann Foundation

and

THE MCCAIN INSTITUTE  
*for* INTERNATIONAL LEADERSHIP

---

ARIZONA STATE UNIVERSITY

## The Transatlantic Trade and Investment Partnership *Decision Theater Analysis and Visualization Joint Proposal*

### Background

*As negotiations toward a Transatlantic Trade and Investment Partnership (TTIP) continue, greater public scrutiny has raised questions about the scope of a potential deal, and highlighted the need for more robust engagement with key stakeholders and the general public. The recent EU-Canada trade negotiations have underscored the necessity of creating innovative platforms and opportunities that will stimulate public participation, leading to a more complete understanding of the benefits and challenges that exist in this proposed agreement.*

*Through a joint partnership between European Embassies in the United States, The Bertelsmann Foundation, and The McCain Institute for International Leadership, this project provides a venue for enhancing public participation and supporting negotiators and policymakers. In creating a dynamic model of the potential impacts of a TTIP agreement, using state-of-the-art technology powered by the McCain Institute's Decision Theater, stakeholders, experts, policy-influencers, media and members of the general public will be able to see the potential impacts of an agreement in their respective communities.*

## Introduction

The McCain Institute's Decision Theater provides a uniquely valuable contribution to policy discussions on the proposed Transatlantic Trade and Investment Partnership.

By combining richly researched trade and investment data with powerful visualizations, modeling, and the convening of key stakeholders, policymakers, and the media, we have the opportunity to establish a new paradigm in this debate that will have a greater impact than the multitude of other studies, think tank reports, articles and conferences that have come before.

*This project is focused on increasing awareness of the possible outcomes of the TTIP negotiations. It is driven by objective, fact-based analysis using the highest quality data and modeling. The intent is not to promote a particular outcome for negotiations, but rather to provide policy makers, influencers, and the general public a richly researched, detailed, and easily understood demonstration of the possible outcomes of the agreement.*

## Expected Outcome

This project creates a multi-layered outcome. The primary goal is the creation of a resilient interactive model to visualize the impact of TTIP, allowing users to see the effects of their policy choices. A range of experts will test the model to ensure that it is objective and accurate.

Furthermore, once the model is completed, the rollout strategy can take multiple forms ranging from convening policy-makers and the general public at the McCain Institute Decision Theater in Washington, DC, to roadshows taking the model mobile, and organizing town hall meetings across the country. After completion of the project, a publication, website, and/or mobile application can be created as additional projects to inform a broader audience and raise awareness about the impact of TTIP in each state of the United States and EU member states as well.

## Proposal

**To develop the project to its full potential, we would welcome the participation of European Union embassies interested in partnering with the Bertelsmann Foundation and the McCain Institute on this effort to raise awareness and educate the public and policy-makers alike about**

## **the potential impacts of the Transatlantic Trade and Investment Partnership.**

The full cost of the project as discussed above is estimated at \$50,000. The Bertelsmann Foundation will contribute \$25,000, and the McCain Institute will provide the Decision Theater facility and technology, staff time, and the visualization design. We invite partners to provide \$5,000 each in financial support to cover the balance of the project cost (total of \$25,000), as well as participate in the implementation, guidance, and ownership of this project. Furthermore, each partner will be requested to contribute data and expertise to ensure that the project is as broad-based, accurate, and well-informed as possible. As a partner, each Embassy will play a key role in the direction of the project.

### **Partner Responsibilities:**

- ✓ Commit to \$5,000 in financial support
- ✓ Contribute with data and expertise
- ✓ Support the outreach campaign

### **Partner Benefits:**

- ✓ Visibility for the Embassy as a key partner to sponsor cutting-edge research project on TTIP
- ✓ Access to project outputs
- ✓ Input into shaping the direction of the project
- ✓ Opportunity to shape the convening strategy

## **Timeline**

The initial expectation for the completion of this project is March 2015. However, should the partners decide to take the project in a more detailed direction, or add additional requirements, additional time is required for the collection, modeling, analysis, and visualization of additional data, as well as the development of different technological products, such as apps.

The draft timeline for a basic model is as follows:

<b>November 2014</b>	Basic visualization
<b>December 2014</b>	Confirmation of all partnerships First Beta Test of visualization model First round of meetings to convene experts and stakeholders

**January 2015**

Completion of visualization model

**January-March 2015**

Multiple meetings to convene stakeholders  
Conduct of TTIP-centered foreign policy debate  
Publishing of a brief describing the model  
Conclusion of the first-stage project

The creation of a website and a mobile application would require additional time and funding to complete the project.

In the interest of completing the project by March 2015, should you be interested in becoming one of our partners, we kindly ask you to make a commitment by October 31, 2014.

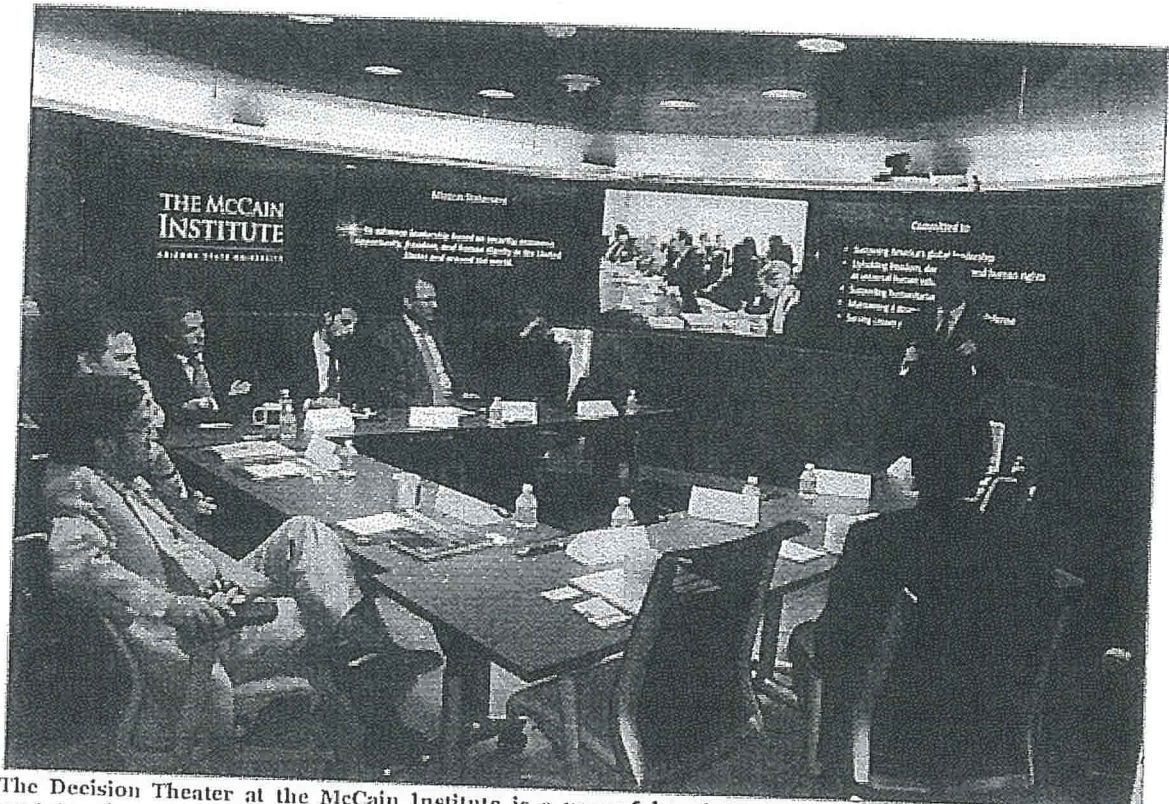
## **Decision Theater**

The Decision Theater at the McCain Institute is a powerful tool for helping experts and policy-makers prototype better decisions. By creating interactive, collaborative models in an immersive, visually stimulating environment, the Decision Theater brings clarity to understanding complex data and analysis. The goal is to display the dynamics of a problem, and the effects of various policy options, in a clear and compelling manner – thus helping experts develop and demonstrate the best approaches to tackling a problem.

The Decision Theater Network actively engages researchers and leaders to visualize solutions to complex problems. The Network provides the latest expertise in collaborative computing and display technologies for data visualization, modeling, and simulation. The Network has the potential to address cross-disciplinary local, national and international issues, including by drawing on Arizona State University's diverse academic and research capabilities.

Past Decision Theater projects conducted by Arizona State University modeled policy choices surrounding sustainable water usage in the Phoenix area, and optimal sites for placement of a solar power plant in Arizona.





The Decision Theater at the McCain Institute is a powerful tool for helping experts and policy-makers prototype letter decisions.

**Currently, the Decision Theater at the McCain Institute is in the process of producing the following models:**

- ✓ A model that estimates and visualizes the impact of a smallpox outbreak in New York City, and demonstrates the impact of various strategies to mitigate the pandemic; and
- ✓ A model in cooperation with PEMEX that analyzes potential outcomes of various paths of energy development in Mexico.

In addition, the McCain Institute and the Carey School of Business at ASU are working on a general equilibrium model of the U.S.-Mexico economic relationship, which can be used in a Decision Theater setting to show how various policy changes could positively or negatively impact the U.S. and Mexican economies.



Ministry of Foreign Affairs

8

Johns Hopkins University  
The Paul H. Nitze School of  
Advanced International Studies  
Attn. [REDACTED]  
1717 Massachusetts Avenue, NW  
Suite 525  
Washington D.C. 20036

Security Policy Department

Postbus 20061  
2500 EB The Hague  
The Netherlands  
www.government.nl

Contact  
Political Affairs Section

T +31 70 348.5123  
F +31 70 348.4299  
bpz@mfnbuza.nl

Our reference  
DVB/CU-BPZ-46/13

Date 31 May 2013  
Re Transatlantic dialogue on Asia  
Project no. 25319

Dear [REDACTED],

Please find enclosed the decision awarding a grant for the activity referred to above.

An amount of EUR 88.788,- (the first instalment) will be transferred to your bank account number 09000522.

Bank details:

Name of bank : M&T Bank  
Address of bank : One M&T Plaza, Buffalo, New York 14203  
Transit/Routing/  
ABA number : 022000046  
SWIFT code : MANTUS33INT  
CHIPS ABA number : 0555  
Reference : CTR-SAIS 1401381040

For the Minister of Foreign Affairs  
of the Netherlands,

  
Carola van Rijnsoever  
Head of the Political Affairs Section



DECISION of 31 May 2013  
Project no. 25319

Security Policy Department

The Minister of Foreign Affairs (hereinafter referred to as 'the Minister'),

Date  
31 May 2013  
Our reference  
DVB/CU-BPZ-46/13

WHEREAS

Johns Hopkins University (hereinafter referred to as 'the grant recipient'), established and having offices at 1717 Massachusetts Avenue NW, Washington DC 20036, submitted an application for a grant for 'The U.S. 'Pivot to Asia': What does it mean for transatlantic partnership, Europe, and the Netherlands?'

HAVING REGARD TO

section 2 of the Foreign Affairs (Grants) Framework Act, the Ministry of Foreign Affairs Grants Decree, and article 2.4 of the 2006 Ministry of Foreign Affairs Grant Regulations,

HAS DECIDED

to award the grant recipient a grant for 'The U.S. 'Pivot to Asia': what does it mean for transatlantic partnership, Europe and the Netherlands?'

The grant will not exceed € 110,985,-.

The grant award is conditional upon sufficient funds being made available in the budget by the government and parliament.

The grant period will run from 1 May 2013 to 30 April 2014.

The grant has been allocated activity no. 25319 in the Minister's records.

Payment will be made to account no. 09000522 at the M&T Bank, One M&T Plaza, Buffalo, New York 14203, Transit/Routing/ABA number : 022000046, SWIFT code : MANTUS33INT, CHIPS ABA number : 0555, Reference : CTR-SAIS 1401381040.

The following obligations are attached to the grant:

1. The activities being subsidised will be implemented under the responsibility of the grant recipient in the manner described in the above-mentioned application, consisting of an activity plan, a budget and a liquidity forecast. The plan, the budget and the liquidity forecast are appended to this decision together with the above-mentioned application as Annexe 1.

2. The grant recipient must immediately submit a written notification if circumstances arise that make it likely that the activities for which the grant was awarded will not be performed in full, at all, or on time, or it will not be able to meet the obligations attached to the grant.

3. Reporting obligations

3.1. The grant recipient must supply a number of plans and reports for the duration of the activity. The following table indicates the type of plans and reports that must be supplied and for what period. The various plans and reports are then described.



Type of report	Period covered	Deadline
Final narrative report	1 May 2013 to 30 April 2014	1 July 2014
Final financial report	1 May 2013 to 30 April 2014	1 July 2014

Date  
31 May 2013  
Our reference  
DVB/CU-BPZ-46/13

### 3.2 Final reports: Request for determination of grant

Within six months of the end of the grant period, the grant recipient should ask for the definitive amount of the grant to be determined on the basis of the following reports:

- A *final narrative report* containing an overview of the activities carried out and the intended results set out in the activity plan, together with an explanation of any discrepancies. It must link up with the final financial report so that it can be seen whether human and material resources have been used efficiently.
- A *final financial report* should contain the information needed to determine the definitive amount of the grant. The report must contain an overview of all estimated and actual revenue (including the grant, the grant recipient's own contribution, funds provided by third parties and interest accrued) and expenditure, where relevant to the subsidised activities, and an overview of the prepayments provided by the Minister. The financial statement must be laid out in the same way and the same currency as the budget. An explanation must be provided for all budget items that differ from the budgeted revenue and expenditure.

4. The funds will be transferred in advance in instalments not exceeding 95% of the total grant.

The first instalment of € 88.788,- (80% of the funds) will be paid within six weeks of this decision being sent. If additional funds are required the grant recipient will submit a revised budget with a liquidity forecast and an up-to-date overview of the revenues and expenditures.

The last instalment, up to a maximum of € 22.197,-, will be paid once the definitive amount of the grant has been determined.

5. After receipt of the request referred to in article 3.2, the Minister will determine the definitive amount of the grant within 13 weeks. On this basis, accounts will be settled with the grant recipient. Funds made available by the Minister which remain unspent after determination of the definitive amount must be repaid immediately and unconditionally to the Minister.

6. Any agreements with third parties regarding the implementation of the subsidised activities must be laid down in writing. The policy adopted by the grant recipient's organisation regarding prefinancing of implementing organisations will be applied.

7. Any interest accrued on the funds made available by the Minister must be used to finance the activities to be carried out pursuant to this decision and must be included in the financial statement. No funds or interest on funds may be used for capital formation or an equalisation reserve.



B. For the purpose of improving the bilateral relations between the Netherlands and the United States of America, the Minister may use, free of charge, all documents and other products produced in connection with the present grant to which the grant recipient may have Intellectual property rights. Where appropriate, the grant recipient must issue the necessary licences to the State of the Netherlands free of charge and must incorporate a clause to this end in any legal arrangements with third parties.

Security Policy Department

Date  
31 May 2013  
Our reference  
DVB/CU-BPZ-46/13

9. If the Minister is of the opinion that the specific way in which the activity plan is implemented or changes in circumstances have led to a situation in which the financing of an activity is incompatible with the Dutch government's foreign policy, he will propose consultations with the grant recipient. On the basis of such consultations, the Minister may give further written instructions regarding the implementation of the activity plan.

9.1 In implementing the activity plan the grant recipient must take account of the fact that the Dutch government may be held responsible under international law for its implementation.

9.2 With this in mind, the grant recipient must refrain from supporting activities whose aim is to undermine the political autonomy of a state or to bring down a lawful government by unlawful means. Whether these activities are lawful or unlawful will be determined not only by the views of the government of the country in question, but also in accordance with standards applicable internationally or under international law.

10. The Minister may investigate or instruct others to investigate the activities carried out pursuant to this decision, including the grant recipient's reports and financial accounts and compliance with the obligations attached to the grant. The grant recipient must render every assistance to the official or officials appointed by the Minister to carry out such an investigation and allow them access to the documents relating to the grant. The costs of any such investigation will be borne by the Minister.

11. The Minister may withdraw or amend the decision awarding the grant or determining the definitive amount of the grant, reduce the grant, suspend the transfer of instalments or demand repayment of all or part of the funds already transferred if the grant recipient fails to fulfil its obligations under this decision or fails to fulfil them on time, fails to follow the instructions given by the Minister as referred to in article 9 of this decision, uses the funds for a purpose other than that for which the Minister made them available or if a third party has provided co-financing without the Minister's knowledge, the consequences of which for the budget have not been approved.

12. The grant recipient must not offer to third parties or seek or accept from or be promised by third parties, for himself or for any other party, any gift, remuneration, compensation or benefit of any kind whatsoever, if this could be interpreted as an illegal or corrupt practice. Such practices may provide grounds for the withdrawal of this decision or part thereof.

13. The Minister will withdraw or amend the decision awarding the grant or determining the definitive amount only after consultation with the grant recipient. Accounts will then be settled on the basis of the costs properly incurred and taking into account any financial commitments for the future that have reasonably been entered into pursuant to the decision. A reduction in the amount determined will also take place only after consultation with the grant recipient.



14. For the purposes of this decision the following persons are responsible for liaison:

on behalf of the Minister :  
Valérie-Anne Houppermans  
Political Affairs Section

on behalf of the grant recipient:  
Daniel Hamilton  
Director Center for Transatlantic  
Relations

Security Policy Department

Date  
31 May 2013  
Our reference  
DVB/CU-BPZ-46/13

Unless this decision expressly stipulates otherwise, all correspondence relating to this decision should be in Dutch and addressed to the above persons.

For the Minister of Foreign Affairs  
of the Netherlands,

Carola van Rijnsoever  
Head of the Political Affairs Section

Postal address:  
Ministry of Foreign Affairs  
Att. DVB/CU  
Postbus 20061  
2500 EB Den Haag  
telephone: [REDACTED]

Within six weeks of the date of the decision, a written objection may be lodged with the Minister of Foreign Affairs, attn. BPZ, Postbus 20061, 2500 EB Den Haag. Under section 6:5 of the General Administrative Law Act, the notice of objection must be signed and dated and include the name and address of the person submitting it, a description of the decision against which the objection is being lodged and the grounds on which it is based. Where possible a copy of the contested decision should be enclosed.