



- SAFE**
- DIENNIS CANTY  
DIED NOV. 21, 1908  
IN SERVICE 34 YEARS
  - J. T. MCCARTHY  
DIED AUG. 9, 1916  
IN SERVICE 1 Yr. 3 Mo.
  - L. L. MILLER  
DIED DEC. 21, 1916  
IN SERVICE 3 Yrs. 8 Mo.
  - CAPT. W. H. TREWITT  
DIED SEPT. 13, 1917  
IN SERVICE 10 Yrs. 9 Mo.
  - HUGH RHEINLANDER  
DIED SEPT. 17, 1918  
IN SERVICE 4 Yrs.
  - W. B. WRAY  
DIED JAN. 17, 1921  
IN SERVICE 3 Yrs.
  - H. W. DOUGLASS  
DIED AUG. 8, 1922  
IN SERVICE 3 Yrs.
  - L. S. WHITTEN  
DIED DEC. 1, 1922  
IN SERVICE 7 MONTHS
  - H. K. MOORE DIED APR. 19,  
1925 IN SERVICE 7 YRS.
  - CAPT. W. ROSS KILLED OCT. 4,  
1925 IN SERVICE 12 Yrs.
  - ADRIAN R. CAL  
DIED DEC. 3, 1947  
SERVICE 6 Mo. 20 Dns
  - JERALD L. DIBBLES  
DIED JAN. 22, 1956  
SERVICE 6 Dns
  - GERALD W. FIELDS  
DIED MAR. 10, 2001  
SERVICE 22 Yrs
  - VINCENT L. DAVIS  
DIED FEB. 11, 2002  
SERVICE 10 Yrs. 4 Mo.
  - CAPT. MICHAEL D. RAUW  
DIED DEC. 6, 2002  
SERVICE 30 Yrs. 9 Mo.
  - WAYNE KEVIN CLARKE  
DIED FEB. 12, 2003  
SERVICE 2 Mo. 23 Dns
  - CHRIS W. PHAM  
DIED JUNE 23, 2011  
SERVICE 4 Yrs. 9 Mo.
  - LT. TODD W. KRODLE  
DIED AUG. 14, 2011  
SERVICE 17 Yrs. 11 Mo.
  - CAPT. KENNY L. HARRIS JR.  
DIED APR. 17, 2013  
SERVICE 30 Yrs. 10 Mo.
  - STAN A. WILSON  
DIED MAY 20, 2013  
SERVICE 28 Yrs. 3 Mo.
  - JEFFREY L. DELBERT  
DIED NOV. 17, 2006  
SERVICE 10 Yrs. 9 Mo.
  - SCOTT TANKSLEY  
DIED FEB. 10, 2014  
SERVICE 14 Yrs. 9 Mo.
  - CAPT. THOMAS JOHNSON  
DIED MAY 6, 2018  
SERVICE 93 Yrs. 1 Mo.
  - CAPT. CHARLIE JAMES  
DIED JUNE 9, 2014  
SERVICE 21 Yrs.
  - MARCO DAVILA  
DIED MAR. 23, 2016  
SERVICE 19 Yrs. 10 Mo.
  - GRANT DALTON  
DIED JULY 10, 2017  
SERVICE 21 Yrs. 6 Mo.
  - STEPHEN WASHINGTON  
DIED OCT. 14, 2017  
SERVICE 32 Yrs. 5 Mo.
  - LT. DENNIS E. PAGE  
DIED JULY 25, 2018  
SERVICE 32 Yrs. 8 Mo.
  - LLOYD E. MOSELEY JR.  
DIED APR. 14, 2019  
SERVICE 28 Yrs. 6 Mo.
  - LT. JOHN L. BLUMBE  
DIED MAY 5, 2019  
SERVICE 34 Yrs. 5 Mo.
  - CHIEF O. F. WALTERS  
DIED APR. 15, 2018  
SERVICE 25 Yrs.
  - DAVID W. WALKER  
DIED NOV. 23, 2018  
SERVICE 18 Yrs.

**VIBRANT**

**GROWING**

**LIVABLE**

**SUSTAINABLE**

**FISCALLY SOUND**

**CORE**

# FY 2024 - 2025 ANNUAL BUDGET

**REIMAGINING AND  
REALIGNING FOR RESULTS**





# **CITY OF DALLAS**

# **ANNUAL OPERATING AND CAPITAL BUDGET**

## **FISCAL YEAR 2024-25**

**October 1, 2024 – September 30, 2025**

***As Submitted To:***

**The Honorable Mayor**

***and***

**Members of the City Council**

**By Kimberly Bizzor Tolbert, City Manager (I)**

**August 13, 2024**

As required by section 102.005 (b) of the Texas Local Government Code, the City of Dallas is providing the following statement on this cover page of the proposed budget:

This budget will raise more revenue from property taxes than last year's budget by an amount of \$15,856,462, which is a 1.16 percent increase from last year's budget. The property tax revenue to be raised from new property added to the tax roll this year is \$35,687,522.

The above estimate is based on the City's proposed fiscal year 2024-25 tax rate of 70.47 cents per \$100 assessed valuation. The City's fiscal year 2023-24 tax rate (current rate) is 73.57 cents per \$100 of assessed valuation.

The above estimate compares last year's budget based on certified values from Dallas, Collin, Denton, and Rockwall Appraisal Districts.



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished  
Budget Presentation  
Award*

PRESENTED TO

**City of Dallas  
Texas**

For the Fiscal Year Beginning

**October 01, 2023**

*Christopher P. Morill*

Executive Director

# **CITY OF DALLAS**

# **ANNUAL OPERATING AND CAPITAL BUDGET**

## **FISCAL YEAR 2024-25**

## **ACKNOWLEDGEMENTS**



**CITY MANAGER (I)**  
KIMBERLY BIZOR TOLBERT

**CHIEF FINANCIAL OFFICER**  
JACK IRELAND

**PREPARED BY:**  
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Sai Pravallitha Vemireddy  
Suzanne Zieman



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# DEPARTMENTS BY FOUNDATIONAL STRUCTURE

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## FISCALLY SOUND

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# A MESSAGE FROM THE INTERIM CITY MANAGER

Honorable Mayor and City Council Members,

I am pleased to present the Fiscal Year (FY) 2024-25 Budget. Through this \$4.9 billion budget, City of Dallas residents will see that we are *Reimagining and Realigning for Results* to build on Dallas' trajectory of economic growth and social vibrancy.

As we navigated this intensive and collaborative process, we incorporated feedback from the Dallas City Council and Dallas residents. We also critically examined how we as an organization could accelerate our innovation and proactivity at City Hall to create immediate, tangible results for our residents.



Leveraging three principles, *Connect, Collaborate, and Communicate*, we are presenting a budget that elevates opportunities for data-informed insights, cross-departmental collaboration, multi-channel two-way communication, and mutually beneficial alliances with external partners. We are evolving into a cohesive customer-centric City of Dallas Team while enhancing our organizational efficiency and effectiveness. By streamlining processes, taking decisive actions, and optimizing our operations, we are fostering greater transparency, accessibility, accountability, and trust while still being mindful of every tax dollar spent.

When we began this journey, we embarked on a comprehensive review of expenditures. The analysis revealed a valuable opportunity to be leaner and more focused without sacrificing our commitment to delivering *Service First* with the urgency of *Now!* Our departmental reorganization was centered around shared attributes, to “Build on a **Safe, Vibrant, and Growing** Dallas, by transforming our Foundational Structure to become a more **Livable, Sustainable, and Fiscally Sound** city with strong, aligned systems at its **Core.**” Through this, we identified redundancies and duplications, resulting in nearly \$6 million in future savings.

The General Fund portion of the budget is \$1.9 billion which is \$65.1 million or 3.5% greater than the previous year. It is balanced while simultaneously reducing the property tax rate by 3.10¢ from 73.57¢ to 70.47¢ per \$100 valuation. **FY 2024-25 is the largest single-year tax rate reduction in Dallas' modern history.** Additionally, for the sixth year since 2017, we have increased the property tax exemption for residents who are age 65 and over or living with a disability, from \$139,400 to \$153,400.

This budget empowers us to invest in initiatives that align with City Council priorities, address diverse community needs, and drive equitable growth. And, as a City of Dallas Team, we are committed to continuous improvement. So, we will *Reset, Revisit, and Raise the Bar* for the next budget cycle and beyond.

Service First, Now!

A handwritten signature in black ink that reads "Kimberly Bizer Tolbert". The signature is fluid and cursive, written in a professional style.

Kimberly Bizer Tolbert, City Manager (I)

# EXECUTIVE SUMMARY

## THE BIENNIAL BUDGET

The investments in this budget reflect the priorities and values of the community. The budget for Fiscal Year 2024-25 is committed to delivering Service First, with the URGENCY of Now! This year’s budget development required a refocused approach that began with ***Reimagining and Realigning for Results***. For our residents, it all starts with how we allocate and maximize our dollars.

The budget for the first year of the biennial is \$4.97 billion, and the planned budget for the second year is \$5.13 billion.

## BIENNIAL BUDGET OVERVIEW

Per state law, the City Council adopts an annual budget. The City of Dallas develops a biennial budget, which proposes investments for the upcoming fiscal year as well as a planned budget for the subsequent year. This ensures that proposed investments are made in policies and services that are financially sustainable.

|   | FY 2023-24<br>Budget   | FY 2023-24<br>Amended  | FY 2024-25<br>Budget   | FY 2025-26<br>Planned  |
|---|------------------------|------------------------|------------------------|------------------------|
| General Fund  | 1,837,576,470          | 1,840,372,470          | 1,902,654,000          | 1,976,441,000          |
| Aviation  | 184,286,553            | 184,286,553            | 208,098,739            | 209,090,221            |
| Aviation- Transportation<br>& Regulation                          | 546,131                | 546,131                | 0                      | 0                      |
| Convention & Event<br>Services                                    | 137,145,998            | 152,931,223            | 137,358,763            | 130,930,472            |
| Dallas Water Utilities  | 791,275,376            | 865,275,376            | 826,863,664            | 875,005,304            |
| Dallas Water Utilities -<br>SDM                                   | 80,093,972             | 89,089,948             | 85,852,114             | 90,573,980             |
| Development Services  | 53,952,347             | 53,952,347             | 0                      | 0                      |
| Planning & Development  | 0                      | 0                      | 60,418,651             | 61,735,486             |
| Municipal Radio   | 636,398                | 636,398                | 451,077                | 459,320                |
| Sanitation Services   | 153,689,531            | 153,689,531            | 163,192,313            | 166,698,265            |
| Transportation & Public<br>Works - Transportation &<br>Regulation | 0                      | 0                      | 519,534                | 528,737                |
| Debt Service  | 420,687,511            | 420,687,511            | 485,754,134            | 509,414,235            |
| Additional Resources  | 166,427,152            | 496,855,335            | 183,165,378            | 170,689,124            |
| <b>Total Operating Budget</b>                                     | <b>\$3,826,317,439</b> | <b>\$4,258,322,823</b> | <b>\$4,054,328,367</b> | <b>\$4,191,566,144</b> |
| General Purpose Capital   | 369,269,402            | 939,506,507            | 479,645,432            | 568,371,761            |
| Enterprise Capital  | 427,850,044            | 497,649,946            | 432,628,500            | 369,865,000            |
| <b>Total Capital Budget</b>                                       | <b>\$797,119,446</b>   | <b>\$1,437,156,453</b> | <b>\$912,273,932</b>   | <b>\$938,236,761</b>   |
| <b>Total Budget</b>   | <b>\$4,623,436,885</b> | <b>\$5,695,479,276</b> | <b>\$4,966,602,299</b> | <b>\$5,129,802,905</b> |

# EXECUTIVE SUMMARY

## FOUNDATIONAL STRUCTURE AND BUDGET ALIGNMENT

We have organized the biennial budget and aligned our major investments by the seven pillars of our Foundational Structure. In the sections that follow, department programs and initiatives are highlighted for each Foundational Structure.

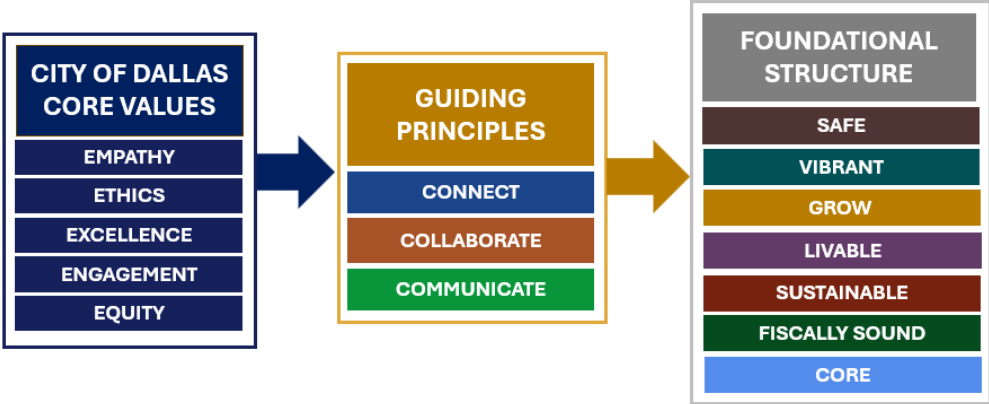
| We will build on a <u>safe</u> , <u>vibrant</u> , and <u>growing</u> Dallas, by transforming our foundational structure to become a more <u>livable</u> , <u>sustainable</u> , and <u>fiscally sound</u> city with strong, aligned systems at its <u>core</u> while serving our residents, visitors, and business community. |  |
|--|--|
| Pillars  | Goals  |
| Safe   | To be the safest large city in the United States by serving and protecting our diverse community with equity, integrity, and respect.  |
| Vibrant  | To be an ethical, equitable, inclusive, and welcoming city that celebrates our diverse culture, advances environmental sustainability and resiliency, and enhances quality of life by offering recreational, educational, arts, and cultural activities while supporting residents through all stages of life. |
| Growing  | To be known as a city that creates economic and housing opportunities for all Dallasites by proactively addressing disparities in economic opportunities and outcomes for underserved communities and by supporting job creation, development, a broadened tax base, and private investment.                   |
| Livable  | To be a world-class city that people want to live in for its healthy, clean, and safe neighborhoods and where homelessness is rare, brief, and non-recurring.  |
| Sustainable  | To be a climate-resilient city with well-built, maintained, and sustainable infrastructure and transportation networks, especially in our most vulnerable neighborhoods, with project delivery and operational practices that can support our population in the future.  |
| Fiscally Sound   | To be a well-managed and fiscally responsible city focused on delivering effective and efficient government services while being known as a top employer where people want to work and grow.   |
| Core   | To be a high-performing city that is supported by strong, innovative, and efficient city assets and other systems that enable effective service delivery for residents.  |



# EXECUTIVE SUMMARY

## TYING IT ALL TOGETHER

Rooted in our City of Dallas **Core Values**, led by three **Guiding Principles** to **Connect, Collaborate, and Communicate**, we are fueling our reimagined **Foundational Structure**, and mobilizing our entire team to deliver on our commitment to **Service First** with the urgency of **Now!**



## TOTAL BUDGET BY FOUNDATIONAL STRUCTURE

| Foundational Structure | FY 2024-25 Budget<br>All Funds | FY 2025-26 Planned<br>All Funds |
|------------------------|--------------------------------|---------------------------------|
| Safe                   | \$1,306,443,788                | \$1,317,061,270                 |
| Vibrant                | 463,087,369                    | 486,215,561                     |
| Growing                | 626,842,033                    | 672,754,547                     |
| Livable                | 265,268,371                    | 270,640,090                     |
| Sustainable            | 1,993,639,805                  | 2,078,254,390                   |
| Fiscally Sound         | 105,436,398                    | 107,514,729                     |
| Core                   | 205,884,535                    | 197,362,318                     |
| <b>Total Budget</b>    | <b>\$4,966,602,299</b>         | <b>\$5,129,802,905</b>          |

## GENERAL FUND BUDGET BY FOUNDATIONAL STRUCTURE

| Foundational Structure | FY 2024-25 Budget<br>General Fund | FY 2025-26 Planned<br>General Fund |
|------------------------|-----------------------------------|------------------------------------|
| Safe                   | \$1,206,880,914                   | \$1,261,783,603                    |
| Vibrant                | 201,572,020                       | 207,711,129                        |
| Growing                | 109,873,994                       | 109,669,004                        |
| Livable                | 80,213,031                        | 83,667,257                         |
| Sustainable            | 154,666,811                       | 158,192,471                        |
| Fiscally Sound         | 69,165,049                        | 72,131,794                         |
| Core                   | 80,282,181                        | 83,285,740                         |
| <b>Total Budget</b>    | <b>\$1,902,654,000</b>            | <b>\$1,976,441,000</b>             |

# EXECUTIVE SUMMARY

## FY 2024-25 MAJOR INVESTMENTS

### *Safe*

- Provide market-based compensation and step increases in accordance with the Meet and Confer Agreement for uniform employees
- Keep Dallas safe by hiring 250 police recruits, and implementing an incentive program to retain officers
- Enhance the fire department staffing model by adding 63 firefighters and four Single Function Paramedics to strengthen the response to medical calls
- Support development and succession planning within Dallas Fire Rescue with a new construction team to conduct inspections, site visits, and annual private hydrant reviews
- Implement a career series in 911 Communications for hard-to-fill and high-turnover positions to attract and retain top talent and reduce reliance on uniform overtime
- Reimagine Emergency Preparedness and Management and Crisis Intervention by creating the Office of Emergency Management and Crisis Response
- Invest \$42.8 million for equipment and fleet for the Dallas Police Department and Dallas Fire Rescue

### *Vibrant*

- Reimagine services for children, youth and young adults by increasing awareness of educational, arts, and recreational programs offered across multiple departments, and connecting residents to community care and financial empowerment programs that serve all stages of life
- Preserve the expanded library hours and the accessibility this creates across the city, and implement innovative service delivery methods for the Skillman Southwestern area
- Enhance the quality of life for residents by investing in new Park and Recreation infrastructure, maintenance oversight, and governance at Fair Park, along with security enhancements as part of the Dallas Park Strategic Plan
- Advance private and public partnerships and leverage hotel occupancy tax to promote tourism and support a vibrant arts and cultural ecosystem
- Advance our SMART City and digital equity and inclusion strategy
- Integrate equity throughout all parts of city operations through continued implementation of the Racial Equity Plan

# EXECUTIVE SUMMARY

## *Growing*

- Ensure planning, zoning, and permitting are directly aligned in a cohesive workflow to elevate the customer experience for our development community by combining the Planning and Urban Design Department and the Development Services Department into one department, Planning and Development
- Implement the revised Dallas Housing Resource Catalog to align programs and projects to the areas that service residents most in need
- Continue implementation of the Kay Bailey Hutchison Convention Center Dallas (KBHCCD) Master Plan to transform the convention center district
- Grow the capacity of small developers and create a one-stop incentive toolbox for developers of all sizes
- Attract catalytic commercial real estate development projects to areas of historic underinvestment, incentivize the development of affordable housing units, and create and retain living-wage jobs for Dallas workers
- Use \$6 million from the Infrastructure Investment Fund to incentivize investment in underserved areas

## *Livable*

- Continue partnership for the R.E.A.L. Time Rehousing (RTR) program to reduce unsheltered homelessness as compared to 2021 levels by 50% by 2026
- Continue partnering with The Bridge by adjusting contribution to Pay-to-Stay (PTS) program to account for inflation for the first time since the inception of the PTS program six years ago
- Improve the quality of life and the appearance of the community with new funding through an Environmental Clean Up Fee
- Make investments to reduce blight and foster clean, healthy, and safe communities by investing in demolition and bolstering multi-family inspections
- Continue to review best practices for residential solid waste collections

# EXECUTIVE SUMMARY

## *Sustainable*

- Begin implementation of the \$1.25 billion General Obligation Bond Program approved by voters in May 2024
- Realize synergy, increase efficiencies, and optimize resources by combining the Departments of Transportation and Public Works into one department, to be known as Transportation and Public Works (TPW) Department
- Invest \$124 million in funding for TPW projects including street improvement and maintenance of approximately 676 lane miles, alley maintenance, sidewalk projects, bridge maintenance, and updating paving model to support quality modes of transportation
- Launch Clean Sweep! a proactive Citywide program to keep Dallas and External Partners' public-right-of-way clean including addressing clean-up and implementing preventative measures at encampments
- Leverage the City's General Fund investment with partnering agencies to maximize investments in corridor studies and mitigation measures to make progress toward Vision Zero goals
- Finalize the Dallas Love Field Terminal Area Masterplan to meet growing demand and establish a flexible framework to guide future development and improve the customer experience
- Ensure quality water resources and services through the implementation of Phase I of the Southwest Pipeline and continued implementation of the Unserved Areas Program
- Continue advancement of the Comprehensive Environmental and Climate Action Plan (CECAP) and recognize CECAP across City departments

# EXECUTIVE SUMMARY

## *Fiscally Sound*

- Provide property tax relief by reducing the property tax rate by 3.10¢, the largest in modern history, from 73.57¢ to 70.47¢ per \$100 valuation and by increasing the over-65 disabled exemption from \$139,400 to \$153,400
- Recognize employee performance through continued implementation of the annual merit program and increase the minimum wage from \$18.50 to \$19.25 per hour in FY 2024-25
- Ensure the fiscal soundness of both the Dallas Police and Fire Pension System (DPFPS) and the Employee Retirement Fund (ERF) with increased City contributions
- Increase accountability, transparency, and consistency in the management of grants as well as responsibly leverage federal resources as other avenues of funding for the city by activating a Grant Acquisition and Compliance Team
- Improve position management by repurposing under-utilized positions, eliminating positions vacant greater than 12 months, and eliminating unfunded positions

## *Core*

- Create a single front door for internal and external communication and enhance two-way engagement and responsiveness by reimagining service delivery through the Office of Communications and Customer Experience/311 (CCX/311)
- Establish a new Business Enterprise Hub within Procurement Services to provide resources and support disadvantaged, local, minority, small, and women-owned businesses
- Reposition the Real Estate Division within the new department of Facilities and Real Estate Management (formerly Building Services) to streamline operations, improve accountability, and efficiently use existing resources and expertise to manage City real estate assets
- Invest \$26.2 million to address City facility maintenance needs
- Fund replacement of general-purpose equipment and vehicles while eliminating surplus and electrifying assets where feasible to facilitate a state of good repair for fleet assets

# EXECUTIVE SUMMARY

## EMBEDDING EQUITY

As you read the Executive Summary, there are elements of equity that are integrated throughout the foundational structure. Equity is not compartmentalized in one specific department, rather it is infused throughout the City amplifying our efforts to Connect – Collaborate – Communicate.

- Equity means that each person has the resources and services necessary to thrive in each person’s own unique identities, circumstances, and histories
- Equity focuses on eliminating disparities while improving outcomes for all. It is a situation that is achieved when all people are thriving.

### *Operationalizing Budgeting for Equity (BfE) Process Across all City Departments*

Over six years and counting the City of Dallas leverages closing economic and social disparities by making equity-related investments. Five key themes emerged to demonstrate how the BfE process benefits departmental operations and budgeting: 1) Strategic Resource Allocation, 2) Inclusive Community Engagement, 3) Workforce Development and Upskilling, 4) Economic Opportunity, and 5) Environmental Sustainability.

Building from the backbone of the Racial Equity Plan (REP), Council has adopted policies to address disparities, including the Dallas Housing Policy 2033 (DHP33), Economic Development Policy (EDP), and Vision Zero Action Plan (VZAP), Historic Preservation Strategy, and the Comprehensive Urban Agricultural Plan. In addition to the five above, departments embedded equity into pivotal strategic plans such as Comprehensive Environmental and Climate Action Plan (CECAP), The Dallas Cultural Plan, Americans with Disabilities Act (ADA) Transition Plan, Bid Inclusion Development Plan, Violent Crime Reduction Plan, Drivers of Poverty, Living Wage Policy, Kay Bailey Hutchinson Convention Center Dallas (KBHCCD) Master Plan, Procurement Policy, Welcoming Strategic Plan, Historic & Cultural Preservation Strategic Plan, and the Library Strategic Plan 2024-2028.

### *Aligning Equity to the Foundational Structure*

Equity is both a process and an outcome. Departments highlight intentional equity efforts as it relates to the [City Racial Equity Plan](#) (REP). Additionally, each year departments fine-tune their equity lens in collaboration with the Office of Equity & Inclusion and Budget and Management Services.

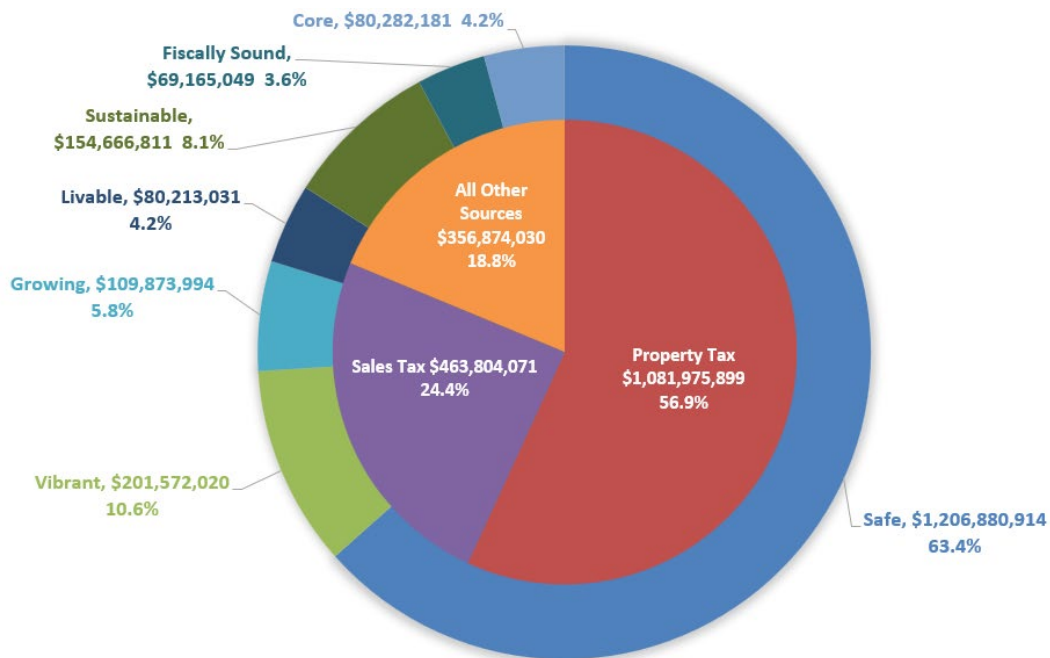


# SAFE



The City of Dallas will support **SAFE** communities and neighborhoods by providing a timely, integrated, and cost-effective public safety system. Public safety includes a wide range of educational outreach, community programs, and opportunities to engage with children, youth, and adults. Whether it's police officers, firefighters, court services, emergency management or crisis response, the City of Dallas ensures that efforts bring us closer to being the safest large city in the nation.

This budget reinforces public safety priorities by funding the staffing and equipment needs within Dallas Police Department and Dallas Fire-Rescue. Nearly 63.4% of the City's General Fund budget supports public safety-related activities. FY 2024-25 budget for public safety is \$1.2 billion, an increase of \$82 million or 7.3% compared to the FY 2023-24 budget of \$1.1 billion. The safety of our residents and first responders is our top priority and is evidenced as the City's largest General Fund investment. For FY 2024-25, the City's total General Fund budget increased by \$65.1 million, 3.5% and the budget for the Dallas Police Department (DPD) and Dallas Fire-Rescue (DFR) increased by \$78.6 million, 7.3%. The pie chart below shows the allocation of all property tax dollars goes to **SAFE**.





# SAFE

## *Meet and Confer Agreement*

The individuals who risk their lives to keep us safe deserve fair and competitive compensation. Based on the negotiated three-year Meet and Confer agreement that runs from October 1, 2022, through September 30, 2025, the City has budgeted more than \$48.3 million in the upcoming biennial to fulfill the FY 2024-25 requirements of the agreement. The agreement includes two primary compensation components that will continue in FY 2024-25. This includes a Step Pay increase that provides employees progress through assigned ranks and is implemented on the employee's promotional anniversary. The second component is a Market-Based Pay adjustment that is determined annually through a paid survey of 17 peer cities. The uniform pay schedules anticipate adjustments in January 2025 and reflect a 7.23% increase.

Police officer and firefighter starting pay is an important part of the recruitment and retention practice of the City. In FY 2018-19, the starting pay was \$54,263. In FY 2024-25, the starting pay will be \$75,397. This represents a 39% increase over six years.

## *Dallas Police and Fire Pension System*

Established in 1916, the Dallas Police and Fire Pension System (DPFPS) provides retirement, death, and disability benefits for uniform police and fire employees of the City. In 2017, through House Bill (HB) 3158, the Texas Legislature amended Texas Civil Statute, Article 6243a-1 to address growing concerns about DPFPS' financial soundness. As part of HB 3158, a new plan must be submitted to the Texas Pension Review Board (PRB) in October 2024 with a strategy to fully fund DPFPS in 30 years. As of January 1, 2023, DPFPS is not expected to be fully funded for 82 years. After months of work with a number of stakeholders and industry experts, City staff has recommended a plan that will meet the PRB requirements to be fully funded in 30 years. The new strategy is to implement an Actuarially Determined Contribution (ADC) rate with a five-year phase-in. The FY 2024-25 budget includes the funding needed to meet the first-year requirements of the City's recommended plan. As part of the City's recommendation, the City's contribution will increase by over \$18 million from \$184.7 million in FY 2023-24 to over \$202.5 million in FY 2024-25. The City's plan meets the PRB and HB 3158 requirements and will ensure the long-term financial soundness of the pension system.

## *Recruitment and Retention of Officers*

DPD contributes to an enhanced quality of life for the residents and businesses of Dallas while building upon efforts to improve response times and reduce violent crime. The need for a well-trained and robust police force ensures a safe community.

# SAFE



Nationally, recruitment and retention are the biggest obstacles facing law enforcement today. Attrition among officers with less than five years of service continues to trend upward and officers with less than five years make up 25% of attrition year-to-date.

Recruiting and retaining qualified police personnel in the 21<sup>st</sup> century requires modernizing law enforcement from the ground up. The City has taken a proactive approach to reevaluate eligibility

requirements, hiring processes, academy structures, and training to accurately reflect industry best practices. On June 21, 2024, the City updated grooming standards allowing for tattoos and beards. Both DPD and DFR believe these changes better reflect the current cultural and societal opinions of the practice of body modification. Additionally, these changes are currently in place in other large police and fire departments within the State of Texas and are expected to have a positive impact on department morale and our recruiting and retention efforts. The City will continue to evaluate hiring standards and best practices.

## *Recruiting Referral Bonus Pilot Program*

The Recruiting Referral Bonus Pilot Program: The Employee Referral Program (ERP) is intended to compensate current sworn members of DPD for referring qualified candidates for employment as Police Officer Trainees or Lateral Police Officers. In the pilot program, *the first 100 qualifying referring officers* whose referred applicant reaches the disbursement benchmark will receive a \$1,000 Referral Incentive Disbursement.

## *Sick Leave Exchange Pilot*

The City of Dallas recognizes the need to implement additional incentives to retain existing police officers. The inaugural Sick Leave Exchange Pilot Program is designed to reward a police officer for consistent and scheduled attendance and allows them to exchange a portion of their unused sick leave for payment. The program is budgeted at \$2 million in FY 2024-25 and is projected to grow to \$3 million in FY 2025-26. After two years, the program will be evaluated for effectiveness to determine continuation.

The City is strongly committed to hiring the best law enforcement talent in both years of the biennial budget. In each year, we plan to hire 250 police officers by leveraging federal resources, as another avenue of funding for police officers. The City submitted an application for the Community Oriented Policing Services (COPS) Hiring Program, which

# SAFE



is a competitive award program designed to provide funding directly to law enforcement agencies to hire law enforcement officers. The City submitted an application in June 2024 and anticipated funding in September 2024 of \$2.1 million is included in the biennial budget.

Based on hiring goals and anticipated attrition, we expect the size of DPD to grow from 3,102 at the end of FY 2023-24 to 3,162 at the end of FY 2024-25, and further grow to 3,222 at the end of FY 2025-26 or the second year of the

biennial. This is a growth projection of 120 uniform officers over the biennial.

The table below represents headcount actuals or estimates for sworn police officers:

| End of Fiscal Year       | Sworn Police Officers |
|--------------------------|-----------------------|
| Sept 30, 2018 – actual   | 3,028                 |
| Sept 30, 2018 – actual   | 3,028                 |
| Sept 30, 2019 – actual   | 3,067                 |
| Sept 30, 2020 – actual   | 3,149                 |
| Sept 30, 2021 – actual   | 3,120                 |
| Sept 30, 2022 – actual   | 3,084                 |
| Sept 30, 2023 – actual   | 3,058                 |
| Sept 30, 2024 – estimate | 3,102                 |
| Sept 30, 2025 – estimate | 3,162                 |
| Sept 30, 2026 – estimate | 3,222                 |

## *Increase DFR Staffing Model and Strengthen Response to Medical Calls*

The majority of calls to DFR are for medical services due to socioeconomic factors affecting many residents. Innovative measures such as the Single-Function Paramedic Program (SFP) are aimed at enhancing ambulance staffing efficiencies to mitigate burnout, decrease response times, and reduce overtime expenses. The program launched in February 2022, relies on a single-role paramedic working 10-12 hour shifts rather than an Advanced Life Support (ALS) with firefighters on a typical 24-hour on, 48-hour off schedule.

The FY 2024-25 budget includes funding for eight units deployed throughout the City, anticipated to handle over 20,000 Emergency Medical Service (EMS) calls annually, reduce burnout, support response times, and reduce overtime.

Additional efforts to strengthen our response to medical calls include a true-up of our staffing levels with the hiring of additional firefighters. The FY 2024-25 budget includes

# SAFE

to develop an Emergency Response Bureau (ERB) optimal staffing level of 1,726 and overall staffing level of 2,259.

In FY 2023-24 overtime was needed to allow DFR to maintain minimum staffing while new hires complete initial fire and paramedic certification training resulting in overtime expenses. The FY 2024-25 budget includes a reduction in overtime by \$10.3 million with additional savings of \$4.5 million annually expected in future years.

DFR will closely monitor the hiring of additional firefighters to meet the reduced level of overtime. DFR continues to meet/exceed hiring and retention goals.



Based on hiring goals and anticipated attrition, we expect the size of the DFR to grow from 2,187 at the end of FY 2023-24 to 2,259 at the end of FY 2024-25. This represents a growth of 72 uniform employees.

The table below represents headcount actuals or estimates for sworn firefighters:

| End of Fiscal Year       | Sworn Fire Fighters |
|--------------------------|---------------------|
| Sept 30, 2018 - actual   | 1,944               |
| Sept 30, 2019 - actual   | 1,981               |
| Sept 30, 2020 - actual   | 1,981               |
| Sept 30, 2021 - actual   | 1,983               |
| Sept 30, 2022 - actual   | 1,998               |
| Sept 30, 2023 - actual   | 2,042               |
| Sept 30, 2024 - estimate | 2,187               |
| Sept 30, 2025 - estimate | 2,259               |
| Sept 30, 2026 - estimate | 2,259               |

## *Dallas Fire-Rescue Supporting Development*

The projected growth of development, corporate relocations, and reimagining Downtown construction projects requires adequate staffing for timely and efficient service delivery. The FY 2024-25 budget includes \$779,000 to support a new construction team to conduct inspections, site visits, and annual private hydrant permit reviews. Additionally, this team will serve as a first-ever apprenticeship model for DFR, thus providing succession planning for this vital and technical group.

# SAFE

## *911 Communications Efforts to Recruit Top Talent*

Each year, the Dallas 911 Communications Center receives approximately 2 million emergency calls. The goal is to answer 90% of the incoming 911 calls within 10 seconds. A minimum staffing level in 911 is dependent on the number of calls. Based on the average call volume for April – May, approximately 134 personnel are required to support this call level. The current model uses uniform police officers to stabilize staffing fluctuations.

DPD is projected to spend \$2.3 million in FY 2024-25 on uniform personnel in the 911 communications center.

In this competitive market to attract and retain top talent in 911 Communications, we will implement the first-ever career series for the hard to fill/high turnover roles in the call center. It is equally important that we reduce attrition. The budget invests \$377,000 in a 3<sup>rd</sup> shift incentive program to attract staff to proactively take the hard to fill shifts. Existing programs for employee working various shifts remain unchanged.

Being a 911 professional is an inherently pressure-filled role. The City will continue to examine ways to remain competitive. Programs such as a bonus upon completion, and Texas Commission on Law Enforcement (TCOLE) certification pay remain. The overall goal is to reduce the overtime costs of uniform personnel assisting the call center.

## *Reimagining Emergency Response and Crisis Intervention*

The FY 2024-25 budget leverages existing emergency response and crisis intervention platforms by consolidating the Offices of Integrated Public Safety Solutions and Emergency Management into one office. The renamed Office of Emergency Management & Crisis Response (ECR) will lead the City’s emergency preparedness and management efforts, deploy behavioral health crisis response teams, and proactively operationalize a data-informed, cross-departmental City Action Strike Team (CAST), that addresses and mitigate chronic quality of life issues. ECR staff will be cross trained ensuring a more flexible, unified, and efficient response, maximizing resources and improving overall effectiveness. This integration will help create a safer, more resilient Dallas and generate more than \$2 million in savings through optimized staffing and efficient resource allocation. ECR will continue to provide public safety teams with proactive alternative intervention support through services that have already proven to be effective. These programs include RIGHT Care, Crisis Intervention, and MEDIC1.



# SAFE

In Dallas, as in many cities, calls for service often involve a mental health crisis. Dallas averages more than 14,000 mental health calls annually. While police officers and fire personnel receive training in crisis intervention and de-escalation, they are not qualified to intervene in a mental health crisis. The FY 2024-25 budget allocates \$500,000 for outside services in partnership with MetroCare Services of Dallas to design and implement a behavioral health call desk within the 911 Communications Center. The purpose of this call desk is to triage calls for service, direct the appropriate City resources to individuals in crisis, address root-cause needs, optimize resource allocation, and enhance operational efficiencies for the Dallas Police and Dallas Fire-Rescue Departments. This team of licensed social workers will triage calls for appropriate response and reduce calls for service for DPD and DFR.

The new process model prioritizes areas of improvement in service delivery and creates opportunities for effective cross-departmental collaboration.

## *Protect Missing Persons/Children*

The Youth Operations division of the DPD is tasked with three functions that are governed by the State:

- Investigate and respond to missing persons reports
- Investigate and respond to various juvenile-related cases
- Staff a juvenile detention center 24/7

Both Senate Bill (SB) 2429 and House Bill (HB) 2660 mandate that law enforcement agencies promptly enter the details of missing children into national and state databases within two hours of receiving a report and establish specific procedures for high-risk cases. Both bills aim to improve the response and coordination of law enforcement in protecting vulnerable children and individuals.

The FY 2024-25 budget includes \$525,000 to ensure Youth Operations maintain compliance with the new parameters of SB 2429 and HB 2660 and existing parameters of the Texas Family Code.

## *Critical Investments to Support Accountability*

Between January and May 2024, fentanyl-related cases have seen a significant increase of 500% in reported cases since 2023. Additionally, DPD testing partner, the Dallas County Southwestern Institute of Forensic Sciences (SWIFS) has pending narcotics cases due to staffing shortages. The FY 2024-25 budget includes additional funding of \$1 million to ensure testing by the statute of limitation requirements.

# SAFE

## *Public Safety Equipment*

The FY 2024-25 budget includes \$15.5 million in the Master Lease funding to replace 200 DPD squad cars and \$7.5 million in Master Lease funding to replace one helicopter that has been in service for over 18 years. The replacement purchase of the helicopter reduces maintenance costs for the City over the next four years by 64% saving \$3.1 million. The anticipated lead time for replacement is 12 months. Another \$19.8 million in funding in Master Lease and Equipment Notes (debt financing) will allow for the replacement of fire engines, ladder trucks, and rescue ambulances for DFR.

## *Certification Program for Municipal Clerks*

The City of Dallas is launching its first-ever Texas Court Clerk Certification Program to help municipal clerks enhance their job performance.

Municipal clerks hold a critical role in the City of Dallas local government as they act as the liaison between residents and the municipal administrative government. This program will serve as a professional development opportunity for Municipal Court staff, equipping them with the foundation and opportunities they need to excel in their roles. The Texas Court Certification Program will provide continuing education to ensure that every clerk in the program stays updated on legislative changes and any Municipal Court updates.

# VIBRANT



*To be an ethical, equitable, inclusive, and welcoming city that celebrates our diverse culture, advances environmental sustainability and resiliency and enhances quality of life by offering recreational, educational, arts and cultural activities, while supporting residents through all stages of life.*

## *Realignment for an Intentional Focus on Life Stages of Care*



The FY 2024-25 budget strengthens the ecosystem for all stages of life by transforming the Office of Community Care into the Office of Community Care and Empowerment. From Women Infants, and Children (WIC) programs, to the newly formed Youth & Young Adult Division, Financial Empowerment, Digital Equity, and Re-Entry Services, to Senior Services, a leaner budget that maximizes grant and other external funding opportunities,

human and social services become more robust for all Dallas residents in need. Overall efficiencies will generate savings of over \$1.1 million.

## *Dallas' NextGen Intentional Connections*

Building on the All-America City award the City of Dallas earned in 2023 for youth engagement, this year's budget is intentional about connecting with youth and young adults through cross-departmental collaborations and external partnerships. The newly formed Children, Youth, and Young Adults division will sponsor the City's Youth Commission and College Advisory Commission and administer the provision of childcare subsidies, and youth safety interventions and development programs while providing services for "at promise" youth and young adults. This division will also expand awareness of Citywide sports, summer camps, and afterschool and youth programming, hosted by Park and Recreation (PKR),





# VIBRANT

Dallas Police Department (DPD), Office of Arts and Culture (OAC), and Dallas Public Library (LIB). Centralizing oversight through the Children, Youth, and Young Adults division will enhance contract management efficiency, and improve accountability, and program delivery.

## *Services for Life's Late Stages*

Dallas is ranked the ninth-fastest growing community of people aged 65 and older in the country. Nearly 24% of the City's population today is over age 50. The Age-Friendly Officer position funded in last year's budget will also drive strategic planning with the Senior Affairs Commission to support residents and families who call Dallas home. There is also support for seniors who are aging in place through programs like the Housing Department's Home Improvement and Preservation Program.

Programming for seniors through partner-run libraries, and recreation and community centers, and the City's Senior Services Help Line will continue. Last year, the line connected more than 1,500 seniors to the City of Dallas and community partner services. The City is also investing in an Ombudsman through the Senior Source. Staff and volunteers will visit nursing homes and assisted living facilities to promote safety and follow up on complaints and concerns.

## *Promoting New Workforce Opportunities*

Building on the collaboration Community Care and Empowerment has developed with the Texas Department of Criminal Justice, Human Resources, and key non-profit partners, this year's budget will support a comprehensive strategy to support reentry, day laborers, and justice-impacted residents.

Led by the Office of Community Care & Empowerment, this consolidated effort seeks to enhance contract management, align resources with the greatest needs such as housing navigation, financial literacy, and job training and strengthen internal and external partnerships to create an ecosystem of new opportunities.

## *Enhancing Dallas Public Library Efficiencies and Accessibility*

Expanded library hours were implemented on January 30, 2024, with all full-service locations open six days per week with two evenings until 8 pm. Seven locations are open on Sundays. To preserve the expanded library hours and the accessibility this creates across the City, services at Skillman Southwestern will cease and access to materials will be reimaged using innovative methods. LIB will use savings from that reduction to invest in the city's first-ever LibCabinet device. This will give library cardholders access to books that are placed at a partner business or organization in the neighborhood. Skillman Southwestern Library team members will transition to other branches. Skillman Southwestern is 1.5 miles from the recently constructed Vickery Park Branch (which also now offers curbside services). Additionally, the Audelia Road and Lakewood branches are

# VIBRANT

roughly 3.5 miles from Skillman Southwestern. All three of these are close enough in proximity to serve the neighborhoods around Skillman Southwestern.

Overall efficiencies within the Library System will generate savings of \$1.9 million.

## *Maintaining World Class Park and Recreation Infrastructure*



Park and Recreation facilities enhance the quality of life for our residents. The City of Dallas maintains 42 recreation centers, 21,227 managed acres at over 400 parks, 184 trails, and six golf courses. Park and Recreation have increased park security efforts in partnership with the City Marshal's Office by expanding coverage with an overnight shift. PKR continues to add more security lighting and cameras for the safety of its users.

The FY 2024-25 budget includes funding for the operating and maintenance of new park and recreation infrastructure. In response to developing a sustainable budget, PKR identified a significant efficiency by refocusing efforts and investments in nine Aquatic Centers and Bahama Beach Waterpark, enhancing them with greater amenities such as climbing walls, slides, shade structures, lounge chairs, and more.

As a result of these investments and the current condition of specific community pools, the FY 2024-25 budget recommends a revised operating schedule for community pools reducing open days from five open days to three open days per week.

## *Leveraging Arts and Culture*

The Office of Arts and Culture is integral to the vibrancy of Dallas' diverse and thriving creative ecosystem by distributing more than \$6 million in operational funding to arts and culture organizations Citywide. Additionally, OAC has established agreements with partners to manage some of Dallas' most treasured and architecturally significant venues including, the Meyerson Symphony Center, Kalita Humphreys Theater, AT&T Performing Arts Center, and the Dallas Museum of Art.

# VIBRANT

In FY 2024-25, the Office of Arts and Culture (OAC) is projected to receive approximately \$10.4 million in Hotel Occupancy Tax (HOT) dollars to enhance funding for arts programming and partner-managed cultural venue maintenance. In collaboration with Visit Dallas, OAC will also launch data-driven visitor reporting to show the important correlation between Dallas' cultural venues and tourism. This analysis will inform how HOT dollars should be allocated



and prioritized to support Dallas arts organizations. Guided by the 2018 Dallas Cultural Plan priority of a sustainable arts ecosystem, OAC is committed to providing long-term sustainable support and funding for arts and culture services as well as the deferred and proactive maintenance of City-owned cultural facilities.

## Realigning and Advancing Digital Access for Dallas Residents

Internet access is essential for all Dallas residents, yet disparities in accessing high-speed internet persist. This year's budget seeks to advance our SMART City and digital equity and inclusion strategy through external partnerships and interdepartmental efforts.

As the City completes infrastructure projects, this upcoming year, Transportation and Public Works will place fiber along the Fair Park perimeter, similar to a project currently under design in the Vickery neighborhood.

A major budget initiative was launched in 2022 funded by the American Rescue Plan Act (ARPA) to install Wi-Fi at 63 park facilities. This initiative is ongoing, and Park and Recreation will expand it to include lighting and security cameras as part of the Park Safety and Security Strategic Plan.

Dallas residents can access free Wi-Fi at all Dallas Public Libraries. The Dallas Public Library and Information Technology Services plan will extend more Wi-Fi in Library parking lot.

## WiFi Locations



# GROWING



*To be known as a city that creates economic and housing opportunities for all Dallasites by proactively addressing disparities in economic opportunities and outcomes for underserved communities and by supporting job creation, development, a broadened tax base, and private investment.*

## *User-Friendly Experience for the Development Community*

Through careful examination of the City’s organizational functions, this year’s budget realigns the Planning and Urban Design Department with the Development Services Department to establish the Planning and Development Department (PDV). PDV maintains all land use and permitting functions, zoning implementation, and interpretation, and restructures the permitting function to provide clearer ownership and accountable service delivery to be effective in customer service experience. PDV will further reduce the median issuance time for permits and provide a single point of contact for developers and residents to navigate the regulatory process through the expansion of permitting dashboards providing transparency and accountability of departmental functions. The implementation of the ForwardDallas Land Use Plan will guide future development and infrastructure investment to be intentional, equitable, and sustainable for residents.

Planning and Development is reclassifying classification positions to create career pathways and provide opportunities for entry-level professionals to join our team. As an example, most of the department’s planner positions have been reclassified over time as senior positions. By downgrading vacant planner positions to the Planner I level as they come open, the department will be able to hire recent graduates and others new to the profession and create a pipeline of internal expertise and realize future savings.

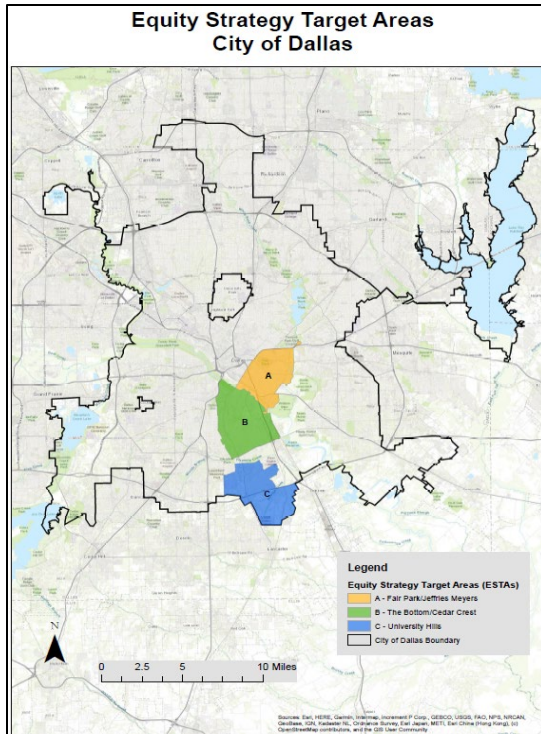
## *Housing and Community Development*

The Department of Housing and Neighborhood Revitalization is absorbing five community development managers from the former Community Development Unit and will be renamed the Department of Housing and Community Development (HOU).

The new HOU team will continue to create and maintain affordable housing throughout Dallas while promoting greater fair housing choices and overcoming patterns of segregation in partnership with the Office of Equity & Inclusion Fair Housing Division.

# GROWING

The expanded department will also add a focus on community development to strengthen neighborhoods, proactive engagement to seek opportunities for City investment in underinvested target areas, and revitalization of key commercial corridors. The expanded department will continue to collaborate with the Office of Economic Development to serve developers of all sizes.



HOU identified three Target Area locations in FY 2023-24:

- Fair Park/Jeffries Meyers
- The Bottom/Cedar Crest
- University Hills

HOU will devote 50% of all funding sources to those Target Areas to align programs and projects to the areas that serve residents most in need through FY 2024-25. Community development staff will also focus attention on the neighborhoods and commercial corridors of the Target Areas. The Target Areas are reflected in the map below.

## *Expansion of Kay Bailey Hutchison Convention Center (KBHCCD)*

The Kay Bailey Hutchison Convention Center Dallas (KBHCCD) Master Plan process was initiated in January 2021. The multi-layered economic development plan aligns the expansion of the KBHCCD with land use redevelopment, green space, and multi-modal transportation initiatives. The KBHCCD Master Plan's components will be financed using the financing sources described below.

Dallas collects 13% Hotel Occupancy Tax (HOT), with 7% designated for local use. HOT is paid by individuals renting Dallas hotel rooms for conventions, entertainment, or leisure travel. In November 2022, voters overwhelmingly approved Proposition A pursuant to Texas Local Government Code, Chapter 334, more commonly referred to as the "Brimer Bill." Proposition A allows for a 30-year increase in HOT of 2% as a designated method of financing for venue projects, bringing the hotel occupancy tax collection from 13% to 15%. These collections will be used for the convention center expansion and designated projects at Fair Park.

# GROWING

Additionally, in 2021, Dallas City Council approved a Project Financing Zone (PFZ) that will collect the state's portion (6%) of HOT, along with the state's portion of hotel-related sales and mixed beverage taxes over a 30-year period to use for the convention center expansion.

The KBHCCD expansion project broke ground in June 2024 and is expected to be completed in 2028. Information may be accessed at [www.dallasccmasterplan.com](http://www.dallasccmasterplan.com).



## *Growing the Capacity of Small Developers*

With the realignment of the City's Small Business Center on August 1, 2024, a portfolio of small business development activities and programs was transitioned to the Office of Economic Development, including the Southern Dallas Investment Fund, the South Dallas Fair Park Opportunity Fund, the Neighborhood Empowerment Zone program, and the microgrants program. In FY 2024-25, the Office of Economic Development will amend the City's Economic Development Incentive Policy to facilitate incentives for small real estate development projects and small business development projects with a special focus on investment in designated Target Areas. This combined incentive toolkit will provide a streamlined, one-stop process for emerging developers looking to invest in Dallas.

## *Advancing Equitable Economic Development*

In FY 2024-25, the Office of Economic Development will continue to administer a suite of incentive programs aimed at attracting catalytic commercial real estate development projects to areas of historic underinvestment, incentivizing the development of affordable housing units, and creating and retaining living-wage jobs for Dallas workers. To support these equitable economic development efforts, the City Manager's FY 2024-25 budget provides \$7.5 million in funding for the Public-Private Partnership (PPP) fund and \$6.0 million in funding for the new Infrastructure Investment Fund (IIF).

The PPP fund is the budgetary source for: (1) loans and grants authorized under Chapter 380 of the Texas Local Government Code, (2) the South Dallas Fair Park Opportunity Fund, (3) the Predevelopment Loan Fund, which supports community developers and certified women and minority-owned businesses by providing loans during the predevelopment process for vital flexible capital to enable project feasibility; and (4) the Community Development program under Chapter 373 of the Texas Local Government Code, which assists nonprofit developers carrying out community development projects in Target Areas, which are census block groups designated by the state as distressed areas, and for other community impact projects in Target Areas. The IIF provides a budgetary source for

# GROWING

loans and grants to incentivize street, transportation, and other capital improvement projects in Target Areas.

## *Economic Redevelopment – Tax Increment Financing (TIF) Districts*

The City's tax increment financing (TIF) program identifies under-performing real estate in the City, develops redevelopment plans, works with private developers to implement these plans, and reinvests a portion of property tax revenues generated from new real estate development into the area to encourage the implementation of the redevelopment plan. The FY 2024-25 budget includes increasing the TIF district allocation from \$124.3 million in FY 2023-24 to a projected \$129.2 million to support 18 TIF districts located within the City. The FY 2024-25 budget includes \$93.6 million from the General Fund and \$35.5 million from the Debt Service Fund.

On January 25, 2023, the City Council adopted a new Economic Development Incentive Policy. The Incentive Policy authorized the creation of an Infrastructure Investment Fund, a new incentive tool that will assist in closing the infrastructure gap by directing the general fund portion of tax increments collected by the City from sunseting TIF districts to areas most in need over a ten-year period (with an optional five-year extension period).

Funds are intended to incentivize street, transportation, and other capital improvement projects in Office of Economic Development Target Area with loans and grants. Funds can only be spent outside of Target Area with a three-quarters vote of the City Council. The Infrastructure Investment Fund will be capitalized in FY 2024-25 with a \$6 million General Fund transfer based on the final increment value of the City Center A & B TIF District and Cedars TIF District which expired on December 31, 2022.

## *Utilizing Technology for Better Results*

This FY 2024-25 Office of Economic Development will launch a modern, intuitive, and user-friendly Salesforce customer relationship, contract, and project management solution that will allow staff to reduce manual data inputs related to reporting and tracking business and real estate development opportunities, projects in the pipeline, award amounts, project deliverables and milestones, and key performance metrics. As a result of this technological improvement, the Office of Economic Development achieved greater efficiencies.

# LIVABLE



*To be a world-class city that people want to live in for its healthy, clean, and safe neighborhoods and where homelessness is rare, brief, and non-recurring.*

## *R.E.A.L. Time Rehousing Program*

This budget highlights innovative approaches to housing and homelessness to provide the most basic needs to residents, such as utilizing public-private partners to overcome barriers to unhoused neighbors.

The R.E.A.L. Time Rehousing (RTR), formerly known as the Dallas R.E.A.L. Time Rapid Rehousing (DRTRR) initiative’s team of homeless service providers co-led by the Office of Homeless Solutions (OHS) and Housing Forward, lead agency of the local Continuum of Care (CoC), was formed in October 2021, with City Council approval. The initiative combines rapid rehousing and/or permanent supportive housing subsidies with case management and connection to all required ancillary support services, tailored to each individual, to provide sustainable and long-term housing.

The FY 2024-25 budget invests a total of \$1.4 million to support street outreach workers with partnering agencies through Housing Forward. The FY 2023-24 invested an initial \$802,000 to support the first year of this activity as it scaled up. This, in addition to federal funding, public/private philanthropic dollars, and housing vouchers secured by the CoC, will allow RTR to reach its new goal of decreasing homelessness by 50% by the end of 2026. A key portion of this new RTR iteration is the *Street to Home* initiative, which focuses on streamlining pathways to longer-term housing for chronically unsheltered residents.

## *Landlord Subsidized Leasing Program*

As CitySquare closes its doors, OHS is closing out the longstanding Landlord Subsidized Leasing Program, historically operated by them. In the interim, CitySquare has worked with Housing Forward and the local CoC to sustainably transfer all remaining program participants to other organizations. This program closure allows OHS to reduce costs by \$650,000 annually.



# LIVABLE

## *Human Management Information Systems*

The Human Management Information System (HMIS) is being adjusted for inflation for the first time in 4 years. The addition of \$130,767 increases the City's total contribution from \$150,000 to \$280,767 for FY 2024-25. This will allow all smaller programs within the City of Dallas to utilize HMIS, which is required by HUD, without the barrier of cost to access the system, and is a current best practice.

## *Homeless Action Response Team (HART)*

The Office of Homeless Solutions and partnering departments are increasing response to homelessness, street charity, and attributed litter through a Sunday expansion of the Homeless Action Response Team (HART). Through the standing up of a truncated Sunday shift by realigning schedules, the HART team will provide 7-day coverage, focusing on the hours of greatest activity each Sunday. This program reimagines current hours and staffing to create additional Sunday coverage and will continue to evolve based on best practices and locally amassed data.

## *Supporting Development of Permanent Supportive Housing*

The Office of Homeless Solutions will utilize \$19 million in 2024 Bond funding over multiple years to create opportunities for increased public-private partnerships in the development of permanent and other types of supportive housing, like bridge housing. A historic Permanent Supportive Housing (PSH) Notice of Funding Availability (NOFA), administered by the Housing and Community Development Department, has been created to serve as the funding mechanism providing gap financing opportunities for developments that will incorporate this type of housing. The 2024 Bond Program also includes a \$1.8 million investment for new and replacement equipment at The Bridge Homeless Recovery Center, the City's lowest barrier emergency shelter for single adults.

## *Protecting Individuals During Inclement Weather*

Dallas City Code Chapter 45, Temporary Inclement Weather Shelter Program, allows permits to provide shelter on days when the actual temperature is 36 degrees in wet conditions with 50% precipitation or greater predicted OR 32 degrees in dry conditions, for three or more consecutive hours, between the hours of 4 pm and 8 am OR when the actual temperature or heat index of 105 or higher is reached for three or more consecutive hours, between the hours of 8 am and 4 pm OR 90 degrees or higher for three or more consecutive hours, between the hours of 4 pm and 8 am. The program provides respite from inclement weather for the unsheltered population, via temporary shelter, warming kits, cooling stations, and/or hot weather kits. The FY 2024-25 budget invests \$1.25 million to continue these services in the new fiscal year.

# LIVABLE

## Pay-to-Stay Program



The Bridge Pay-to-Stay (PTS) program provides overnight shelter for an additional 50 guests per night beyond the clients by the master service contract. Overnight guests have access to programs and services throughout the next day. From the inception of the PTS program six years ago, in FY 2018-19, the current rate of \$12 per night for each of the 50 guests has not been increased. Significant increases in the cost of all aspects of services to shelter

guests have occurred and the operator needs to adjust for inflation in order to continue providing the existing Emergency Night Shelter Beds in the community. The additional funding of \$164,250 adjusts the contribution to The Bridge from \$12 per night for each of the 50 guests to \$21 per night. The current cost of providing services to each guest is \$62 per day. The Bridge will provide a volunteer match to help cover the cost of the PTS program.

## Environmental Cleanup

The City will launch an environmental clean-up fee to address litter and nuisance abatement from public property, street cleaning, and related services, including homeless encampment cleanup. The fee will also fund other solid waste related services such as dead animal removal, and bulky waste and brush drop off sites, and extra collections of brush due to severe storms. The City will assess a fee of \$3.00 per month to all City residential and non-residential utility customers, with a projected annual revenue of \$10.5 million. The revenue will be allocated to environmental cleanup efforts including:

- Severe Storm Reserve
- Zero Waste
- Household Hazardous Waste
- Illegal Dumping on public right-of-way
- Homeless encampment cleanup
- Litter and mowing nuisance abatement on public right-of-way

## Quality Appearance in Communities

Reducing blight to foster clean, healthy, and safe communities continues to be a priority for Code Compliance. The FY 2024-25 budget includes additional funding of \$500,000 for a total budget of \$976,000 for demolition. Additionally, 14 code officers will be transitioned from the former Office of Integrated Public Safety Solutions to Code Compliance to bolster inspection, compliance and safety Citywide.

# LIVABLE

Also, in FY 2024-25, Code Compliance is allocating \$157,000 to launch a new Code Officer Certification Pay Enhancement Program. This program encourages officers to further expand their professional development, contributing to improved service delivery and increased effectiveness within the department.

Starting in FY 2025-26, Code Compliance will enhance its proactive efforts through the utilization of an artificial intelligence (AI) powered camera system to further increase the department's efficiency and responsiveness. This innovative approach allows the department to anticipate issues before they become violations, allocate resources more effectively, and improve the accuracy of inspections and assessments.

## *Sanitation Services*

Sanitation Services provides weekly collection of refuse and recycling along with a monthly brush and bulky item collection for Dallas homes and businesses, waste and recycling collection services for City facilities and neighborhood recycling drop-off sites, and regulation of private solid waste companies operating in Dallas.

To advance CECAP and Zero Waste objectives, Sanitation continues to identify and implement necessary policies, programs, and infrastructure to transition Dallas from traditional waste management to sustainable resource recovery. In FY 2023-24, Sanitation initiated a feasibility study for the development of a composting site and processing system at McCommas Bluff Landfill. This project received \$500,000 from landfill renewable natural gas revenue. The feasibility study is expected to continue into FY 2024-25, followed by a solicitation for a public-private partnership for the design, development, and operation of the facility. The FY 2024-25 budget allocates \$1 million towards this project. This program will support the composting of commercial and residential vegetative waste and pre-consumer food waste, with a future goal to divert vegetative waste collected through Sanitation's brush and bulky item program.

Sanitation Services is committed to operating a clean, green, and efficient integrated solid waste management system for the residents of Dallas, while supporting the City's vision to achieve a sustainable future. To support the reliability and sustainability of its services, the residential Sanitation monthly rate will increase by 4.6%, from \$37.98 to \$39.73.

# LIVABLE

This increase will support necessary costs for personnel, service contracts, equipment acquisition and maintenance, and fuel. The McCommas Bluff Landfill gate rate will increase by 9.1%, from \$38.80 per ton to \$42.33 per ton, aligning with regional market rates. In addition to funding ongoing operating costs, this increase will support capital improvements to the waste disposal infrastructure at the landfill and transfer stations. Dallas residents will continue to have access to the landfill and transfer stations for disposal of self-hauled waste at no cost, subject to fair usage and other site rules and regulations.



## *Solid Waste Franchise Fee*

The City maintains franchise agreements with solid waste haulers for the use of the City's rights of way. Generally, franchise fees are calculated based on a percentage of the companies' gross receipts from doing business in Dallas. Private solid waste companies pay a 4% of gross revenues franchise fee to operate in the City of Dallas and to use the City's right-of-way. The current rate for solid waste haulers has not changed since 2007 while the City's cost to resurface the right-of-way has increased. In 2013, the average cost per lane mile was \$244,202 and in 2024 the average cost is \$680,000 per lane mile, an increase of 178% in 11 years.

The FY 2024-25 budget recommends an increase in the rate from 4% to 6%, an increase of 2% in 17 years. The General Fund receives the revenues generated for the use of the City's right-of-way, and the increase is expected to generate an additional \$1.8 million in FY 2024-25.

## *Animal Services*

The FY 2024-25 budget provides enhanced funding to establish a collaborative partnership with an external organization to support Dallas Animal Services (DAS) in providing services related to Suspected Animal Cruelty. This partnership will allow DAS to prioritize public safety and life-saving initiatives while reducing personnel costs and capacity demands. In FY 2023-24, DAS received funding to support Spay and Neuter Services, to include community cats. The FY 2024-25 budget continues to provide funding for these subsidized services. In addition, DAS has continued to expand its external partnerships to assist with these efforts.



# SUSTAINABLE



*To be a climate resilient city with well-built, maintained, and sustainable infrastructure and transportation networks, especially in our most vulnerable neighborhoods, with project delivery and operational practices that can support our population in the future.*

## 2024 General Obligation Bond Program

In May 2024, Dallas voters approved the 2024 General Obligation Bond Program which includes 10 propositions for a total of \$1.25 billion. This program provides funding to address priority infrastructure needs throughout the City. The General Obligation Bond Program will be appropriated in equal amounts of \$250 million over five years beginning in FY 2024-25 and continuing through FY 2028-29. The principal and interest payments will be funded through the property tax-supported Debt Service Fund.

The below table shows the planned annual allocations by proposition.

| Proposition                         | FY 2024-25           | FY 2025-26           | FY 2026-27           | FY 2027-28           | FY 2028-29           | Total Bond Program     |
|-------------------------------------|----------------------|----------------------|----------------------|----------------------|----------------------|------------------------|
| Street and Transportation           | \$93,879,198         | \$115,826,436        | \$103,794,821        | \$104,145,251        | \$103,554,294        | \$521,200,000          |
| Park & Recreation                   | 69,413,629           | 69,055,677           | 73,730,500           | 65,581,694           | 67,488,500           | 345,270,000            |
| Flood Protection and Storm Drainage | 1,799,106            | 10,761,575           | 10,762,006           | 10,353,750           | 18,423,564           | 52,100,000             |
| Library Facilities                  | 3,029,900            | 8,135,100            | 16,182,500           | 16,182,500           | 0                    | 43,530,000             |
| Cultural Arts Facilities            | 7,809,300            | 19,727,439           | 10,505,423           | 14,963,348           | 22,194,490           | 75,200,000             |
| Public Safety Facilities            | 50,199,235           | 8,208,665            | 13,926,610           | 12,065,240           | 5,600,250            | 90,000,000             |
| Economic Development                | 9,789,632            | 9,205,108            | 12,018,140           | 17,628,217           | 23,658,903           | 72,300,000             |
| Housing                             | 5,280,000            | 5,280,000            | 5,280,000            | 5,280,000            | 5,280,000            | 26,400,000             |
| Homeless                            | 3,800,000            | 3,800,000            | 3,800,000            | 3,800,000            | 3,800,000            | 19,000,000             |
| Information Technology              | 5,000,000            | 0                    | 0                    | 0                    | 0                    | 5,000,000              |
| <b>Grand Total</b>                  | <b>\$250,000,000</b> | <b>\$250,000,000</b> | <b>\$250,000,000</b> | <b>\$250,000,000</b> | <b>\$250,000,000</b> | <b>\$1,250,000,000</b> |

## Consolidation of Transportation and Public Works

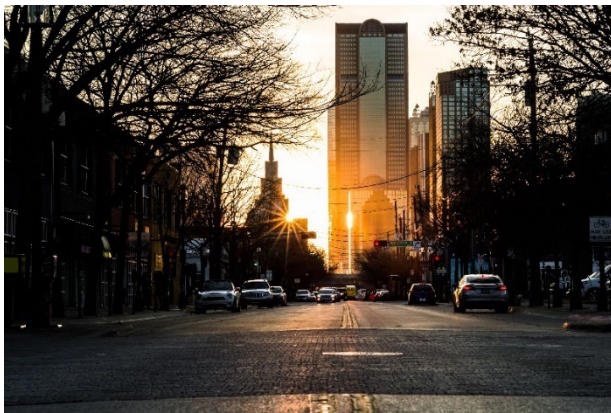
With this budget, the City will realize synergy and optimize resources by combining the Departments of Transportation and Public Works into one department, the Transportation and Public Works Department (TPW). The mission of the Transportation and Public Works Department is to provide a safe multi-modal surface transportation system that is reliable, efficient, equitable, sustainable, and resilient. We envision a surface transportation system which enhances economic vitality, quality of life and mobility while offering innovative, Service First, Now! solutions for residents, businesses, and visitors. This will result in roughly \$1.5 million in anticipated savings.

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Transportation Regulation will be part of the TPW Department. It provides regulation and enforcement of the City's transportation for-hire services, emergency vehicles, vehicle tow, and vehicle immobilization (booting) across the City and at Dallas Love Field (DAL). This ensures transportation for-hire services continue to be a viable component of the transportation system and provide consumers options when using transportation services.

## *Surface Transportation Infrastructure Investments*

The City of Dallas has about 11,700 lane miles of improved and unimproved streets that deteriorate over time. Transportation and Public Works (TPW) continues to invest in pavement management strategies to ensure the appropriate treatment solutions are deployed to prolong the pavement's useful life. For FY 2024-25, the total planned maintenance program is approximately \$124 million. A portion of this investment is aimed to improve approximately 676 of improved street lane miles (\$119 million) where 20% of the projects are in equity priority areas. In addition, the City continues to invest in its maintenance of 1,400 miles of improved and unimproved alleys. The FY 2024-25 budget will allocate a budget of \$1.3 million to maintain approximately five miles of unimproved alleys.



The City's sidewalk programs cover a total of 4,536 sidewalk miles. For FY 2024-25, an investment of \$60.3 million comprising of \$60 million of DART's excess revenue funding and \$0.3 million in general funds will be used to complete approximately 22 missing sidewalk projects and approximately 14,000 missing curb ramps on improved streets. The 2024 bond program provides additional investments (\$10.8 million) to improve sidewalks

through the Sidewalk Replacement Program (cost share program). In addition, equity funding of \$2 million will be used to improve sidewalks for property owners located in equity-priority areas.

The City of Dallas has 648 bridges in its inventory. These bridges undergo routine inspection every two years with some requiring in-depth inspection in a period not exceeding five years or as warranted. The FY 2024-25 and the planned FY 2025-26 budgets include provisions for yearly maintenance funds of \$3.4 million supplemented by \$1 million in emergency repair funds for a total of \$4.4 million per fiscal year. These funds are anticipated to allow for addressing the immediate maintenance needs of identified bridges in the current and planned fiscal year and to ensure continued compliance with federal and state requirements.

# SUSTAINABLE

## *Clean Sweep!*

Public rights of way are often the first sight residents and visitors see when driving down busy streets or merging onto freeways. As the City of Dallas continues to expand and attract world-class events, we must be mindful that a clean City contributes to a healthy and safe city. That is why TPW is leading the newly launched Clean Sweep! initiative to maintain cleanliness around the City and External Partners' public right-of-way areas. Clean Sweep! will lead to increased mowing and litter pick-up cycles and conduct proactive litter and high weeds maintenance. An on-demand strike team will also deploy to targeted high-profile areas and collaborate with the Office of Homeless Solutions, to clean up encampments and implement preventative measures. Clean Sweep! represents a comprehensive, consolidated approach to keeping Dallas clean. This team will be consistent, and realize efficiencies through consolidation of contracts, resources, and create accountability.



- The FY 2024-25 budget includes additional funding of \$2.6 million and includes a reallocation of 8 positions (\$437,000) from Code Compliance, existing staff (7 positions) from Public Works and repurposing two positions to launch this new program. Additionally, this budget includes a one-time investment of \$1 million for fencing and biohazards. The budget increases both litter and mowing cycles along City and External Partners' right-of-way. This investment is supported by the new Environmental Clean-up Fee.

## *Vision Zero*

In June 2022, the City of Dallas adopted its Vision Zero Action Plan (VZAP) plan which sets the framework to address traffic-related deaths and severe injury crashes. Since then, corridor safety studies have been completed on seven of Dallas's highest-injury corridors and implemented "quick win" improvements, like adding pedestrian countdown timers at intersections, refreshing crosswalks, upgrading traffic signals, and converting streetlights to LED on many of the corridors.

A coalition of partners is being built between City departments and external agencies to make VZAP a reality. The City has secured \$47.8 million in state and federal grants for improvements on high-injury corridors, including \$25 million along Martin Luther King, Jr. Boulevard, and is awaiting the results of another application for \$9 million in federal funding. TPW staff have been coordinating with an External Partner to make safety improvements to sections of State Loop 12 with an initial focus on segments south of IH 30.



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In addition to law enforcement, communication outreach, design standards update, and legislative support, the FY 2024-25 budget invests \$1.5 million in the VZAP plan. A portion of this funding will be used to complete safety studies for the highest-injury corridors including studies on Maple Avenue, Masters Drive, St. Augustine Road, Military Parkway, Camp Wisdom, and Lombardy Lane. Over the coming years, grant funding and the \$8.6 million for Vision Zero in the 2024 Bond Program will be used to design and build more transformative safety improvements leveraging money from other partner agencies.

## *Optimize Existing Infrastructure at Dallas Love Field*

The Department of Aviation (AVI) serves Dallas residents, visitors, and airport partners by providing safe, clean, and aesthetically appealing facilities for air travel at Dallas Love Field Airport (DAL). DAL has expanded to the busiest medium-hub airport. The Department of Aviation FY 2024-25 operating budget is \$208.1 million. Customer satisfaction at DAL is rated high at 4.6 or above (on a scale of one to five) with a focus on enhancing community engagement through events and educational programs. An increase in the number of passengers traveling through DAL after the COVID-19 pandemic has resulted in the need for upgrades to positions that address labor market competition in addition to five new positions to maintain and enhance customer service. The budget also includes funding for increased staffing and overtime for DPD and new services for the DFR team.

Several significant projects are ongoing at DAL and will be completed in 2025. The Dallas Terminal Area Master Plan (TAMP) will maximize future development of the existing terminal area, incorporate the latest innovations and technologies, and maintain the long-term financial stability of the Airport. The Runway 13L-31R Safety Area and Taxiway "A" Improvements Project will address safety-related improvements within the runway area and rehabilitate the taxiway pavement. The Streetscape Enhancement project at DAL will provide improvements along Lemmon Avenue. Enhancements include sidewalks, bicycle paths, landscaping, gateway features, lighting, intersection safety improvements, traffic signals, wayfinding signage, and neighborhood pocket parks.

DAL's new noise mitigation measures are being implemented as part of the updated Voluntary Noise Program directed by the City Council. In addition, the Airport achieved Level 4, Transformation, for airport operations in the Airport Carbon Accreditation (ACA) Program and is now one of only five airports in the U.S. certified at Level 4 or higher in the ACA Program. The department's environmental stewardship also includes an Underground Storage Tanks (UST) program, ensuring that USTs at the airport containing fuels meet current airport standards. The UST program minimizes the risk of releases that can affect human health and the environment. These measures reflect the department's focus on building a sustainable airport system.

# SUSTAINABLE

## *Quality Water Resources and Services*

Dallas Water Utilities (DWU) provides water, wastewater, and storm drainage services to about 2.6 million people in Dallas and 27 nearby communities. Water is a limited resource and to ensure that all continue to have access to clean drinking water in the future, this year's budget funds the first phase of construction for the 32-mile Southwest Pipeline to meet demands associated with population growth in the South and Southwest portions of Dallas and its customer cities as determined through master planning efforts. The first phase includes approximately 26,900 feet of 96-inch diameter pipeline connecting the Summit Ground Storage Tanks to an existing water transmission main in Daniieldale Road at Old Hickory Trail.

During FY 2024-25, DWU will continue implementation of the Unserved Areas Program by awarding construction to extend service to occupied, unserved areas throughout the City. The City has completed the design of the occupied, unserved areas that do not require land acquisition or other pumping infrastructure. Through March 2024, 30 identified, occupied unserved areas, including 81,916 feet of new pipelines have been awarded for construction to receive water and wastewater infrastructure improvements. Additional community engagement will be initiated for input on the design approach for future alignments that require land acquisition and pumping infrastructure. By the end of 2026, construction of approximately 100,000 feet of water and wastewater in 39 of the 47 residential, occupied areas will be complete. Housing and Community Development is continuing outreach and implementation of the residential connection program with the \$2.4 million investment by the City as the public infrastructure is placed in service.

Retail water and wastewater revenues will increase by approximately 2.1% for FY 2024-25 budget. A typical residential customer's water and wastewater monthly bill of \$71.33 will increase to \$72.32, a \$0.99 (based on 8,300 gallons of water usage and 5,700 winter month's average for sewer). Stormwater revenues will increase by 5% in FY 2024-25. The average monthly residential stormwater bill will increase by \$0.48 from \$9.68 to \$10.16.

DWU is committed to providing safe, dependable, and economical water, wastewater, and storm drainage services to residents and includes investments to ensure that all Dallas residents continue to have access to clean drinking water for years to come.

# SUSTAINABLE

## Dallas Comprehensive Environmental & Climate Action Plan (CECAP) Program – Across City Departments



While the City of Dallas’ Comprehensive Environmental and Climate Action Plan (CECAP) is led by the Office of Environmental Quality and Sustainability (OEQS), it is cross-departmental and has been nationally recognized for its strategic and operational effectiveness, placing Dallas on the map among peer cities for its commitment to the environment and sustainability. Dallas’ CECAP has eight action-oriented goals and was unanimously

adopted on May 27, 2020. It seeks to improve quality of life, reduce greenhouse gas emissions, prepare for the impacts of climate change, and create a healthier, equitable, and more prosperous Dallas.

The FY 2024-25 budget highlights includes:

- Facilities and Real Estate Management - Rooftop solar revolving program - \$500,000 for maintenance and repairs on the City’s 10 Solar Photovoltaic (PV) systems. This funding will support routine preventive maintenance and regular cleaning schedules.
- Equipment and Fleet Management - \$620,000 for charging stations for the City-owned fleet, and \$2.1 million set aside for fleet replacement for electric vehicles. Our current and future investments in EV fleet include:

| Current Status of Electric Vehicle Fleet |        |          |       |
|--|--------|----------|-------|
| Vehicle Type                             | Active | On Order | Total |
| Full Electric Units                      | 45     | 27       | 72    |
| Plug-in Electric                         | 21     | 8        | 29    |
| Total                                    | 66     | 35       | 101   |

- Dallas Water Utilities / Office of Environmental Quality and Sustainability – Water Conservation Program (rebates and incentives) - \$4 million.
- Sanitation Services / Office of Environmental Quality and Sustainability – Zero Waste. The Zero Waste Plan adopted by City Council in February 2013 became the start of a long-range systematic effort, with incremental goals to strive for sustainability reduce waste volume and maximize diversion through reuse and recycling efforts, and demonstrate that economic growth, environmental stewardship and fiscal responsibility are not mutually exclusive. Currently, the City diverts or reuses

# SUSTAINABLE

approximately 18% of the residential waste generated. The FY 2024-25 budget of \$1.9 million supports zero waste goals to maximize reuse and recycling efforts.



- The Department of Transportation and Public Works – LED lighting Initiative. The City will continue its program of facilitating the conversion of traditional incandescent streetlamps to LED. The FY 2024-25 budget includes \$700,000 for this program.
- Storm Drainage Management - Protecting Communities from Flooding – Mill Creek Drainage Relief Tunnel - The Mill Creek Drainage Relief Project under construction consists of a five-mile, 30 and 35-foot diameter tunnel constructed 70-100 feet below ground. This project was approved by the voters in two bond elections (2006 and 2012) and provides 100-year flood protection to nearly 2,200 residential and commercial properties. Construction continues through FY 2025-26 with the tunnel system and connections to existing drainage systems expected to be complete by the end of 2026, positively impacting vulnerable communities. The 2024 Bond Program includes FY 2025-26 design of the next phase of improvements to update neighborhood drainage systems that outfall to the relief tunnel.
- Enhance Ecosystems – Urban Tree Canopy  
Trees help the environment by reducing stormwater runoff to drainage systems, cooling temperatures, improving air quality, and mitigating the heat island effect. The Branch Out Dallas, Branching Out Dallas, and the Dallas Reforestation Fund are funded initiatives that enhance the City’s forestry ecosystem. Teams from across the City have been working towards improved maintenance, preservation of our existing canopy and diversifying the future growth of our canopy.
  - Dallas Water Utilities’ Branch Out Dallas Program is an annual program that offers a free, 5-gallon tree to Dallas residents to plant in their yard. This program helps residents replace their damaged or aging, adds shade, reduces energy usage, increases the tree canopy, and aids neighborhood beautification. Branch Out Dallas occurs during Dallas Arbor Day, the first Saturday in November. The FY 2024-25 budget includes \$75,000 for this program in Dallas Water Utilities.
  - The Park and Recreation Branching Out Dallas Program identifies a minimum of twelve parks and adds, at minimum, 600, 30-gallon trees to those parks, per year. Trees for this program are procured through Dallas’ Reforestation Fund, managed by PDV. The FY 2024-25 budget includes \$120,000 for this program in Park and Recreation.

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- Additional tree planting programs are undertaken on a case-by-case basis and funded through a variety of grants, donations, and sponsorships.
- Urban Agriculture Pilot Program - The City of Dallas Urban Agriculture Pilot Program is part of a long-term framework to build organizational capacity and partnerships around the urban agriculture ecosystem. The City has partnered with Dallas County to award an annual Urban Agriculture Grant to provide assistance to urban agriculture stakeholders. The FY 2024-25 budget includes \$100,000 to continue grant awards.
- Energy Efficiency Program - Energy efficiency initiatives that address HVAC systems, resulting in lower energy costs, improved air quality, increased comfort, and helping reduce the carbon footprint. The Department of Facilities and Real-Estate Management will continue to pursue the complete and total replacement of all Citywide R-22 refrigerant-based HVAC systems with non-ozone-depleting and more energy-efficient HVAC systems. Future investments (contingent on funding availability) will replace approximately 30 systems in various facilities.
- Sustainable Transportation Options – Bike Lanes play a significant role in reducing pollution levels and promoting sustainable transportation. Dallas is updating the 2011 Dallas Bike Plan to build bicycle routes connecting riders safely from home to work, school, park, and other destinations. The FY 2024-25 budget includes a sustainable investment of \$2 million annually for the Bike Lane Program.



# FISCALLY SOUND



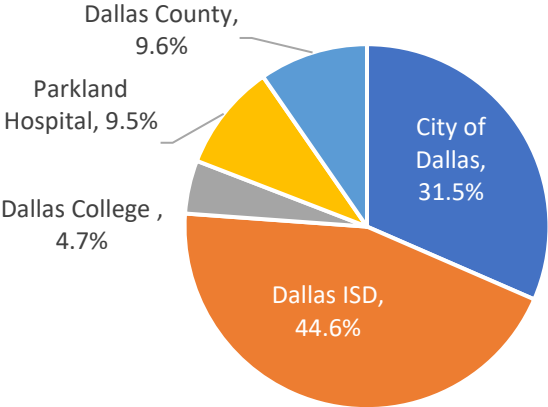
*To be a well-managed and fiscally responsible city focused on delivering effective and efficient government services while being known as a top employer where people want to work and grow.*

## Property Tax Relief

Property tax is the single largest revenue source for the City of Dallas. It is determined by the value of properties located within the City as determined by the appraisal districts, the exemptions for various properties as allowed by State law, and the tax rate set by the Dallas City Council. The property taxes paid to the City of Dallas by property owners are used to support both the General Fund and the Debt Service Fund of the City.

Property taxes are paid not only to the City of Dallas, but also to other jurisdictions, including the school district, Dallas County, Parkland Hospital, and Dallas College (formerly DCCCD). Each jurisdiction sets its own tax rate. The largest share of a Dallas homeowner’s property taxes is for the school district. The graphic shows the share of your tax bill paid to each jurisdiction, assuming the property is located within Dallas County and Dallas Independent School District. Dallas extends to 4 counties and 16 school districts, so percentages may vary, depending on where your property is located.

FY 2024-25 Proposed Tax Rates



# FISCALLY SOUND

The property tax rate reduction for FY 2024-25 is the largest single-year reduction in Dallas history. The tax rate will be reduced by 3.10¢ from 73.57¢ to 70.47¢ per \$100 valuation. FY 2024-25 will be the ninth year in a row that the property tax rate has been reduced. Starting in FY 2016-17, Dallas' tax rate has decreased by 9.23¢ or 11.6%, representing \$169.7 million in foregone revenue. The 3.10¢ tax rate reduction in FY 2024-25 results in \$65.6 million in revenue foregone. As a result of the Texas Property Tax Reform and Transparency Act of 2019 (SB2), the City will continue to realize reductions in the tax rate in future years if property values continue to grow.

In June 2024, the City Council increased the age 65 and older or disabled exemption from \$139,400 to \$153,400. This was the sixth time that the City Council has increased this exemption since 2017. Prior to 2017, the exemption was \$64,000, and it has now been increased by 140% to \$153,400. This exemption is in addition to the City's 20% homestead exemption for owner-occupied residential property owners, which is the highest exemption amount allowed by State law. Also, for the first time, owners of daycare facilities are eligible for a 100% property tax exemption that was approved by the State Legislature in 2023, approved by the voters in November 2023, and approved by the Dallas City Council on February 14, 2024. This exemption applies to the value of the property used for childcare facility.

## *City Employee Compensation*

The City of Dallas works to support our diverse workforce who help keep the City running, every day. With over 15,000 full-time, part-time, seasonal, and temporary positions across all departments and funding sources, the City is one of the largest employers in Dallas. Total human capital costs, including pay, overtime, health benefits, pension, life insurance, and worker's compensation, account for approximately 72% of the General Fund budget. This budget continues implementation of the annual merit program based on an average merit of 3% for non-uniform employees.

Compensation adjustments for uniform employees are outlined in the [SAFE](#) section of the Executive Summary.

# FISCALLY SOUND

## Minimum Wage

Additionally, the budget reflects phased increases in the minimum wage to \$19.25 per hour in FY 2024-25 and \$20.00 per hour in FY 2025-26. For the last eight years, since FY 2016-17, intentional actions have taken place to increase the minimum wage for employees at the City and our commitment to our employees remains strong. During this time, pay has increased by \$10.76 per hour or 127% from \$8.49 per hour in FY 2016-17 to \$19.25 per hour in FY 2024-25. Despite revenue growth limitations, we are committed to investments in our employees to ensure the City attracts and retains a talented and diverse workforce to deliver City services.

With this increase, the City of Dallas will maintain our position as the highest entry-level wage for a municipality within the region and one of the highest in the state.

By City Council policy, contract employees are required to be paid a living wage according to the Massachusetts Institute of Technology’s (MIT) living wage for Dallas County in effect at the time of the contract solicitation. The living wage is the hourly rate that an individual must earn to support oneself, accounting for basic needs, and is \$22.05 per hour in FY 2024-25.

| Fiscal Year | Minimum Wage |
|-------------|--------------|
| FY 2015-16  | \$8.49       |
| FY 2016-17  | \$8.49       |
| FY 2017-18  | \$10.94      |
| FY 2018-19  | \$11.50      |
| FY 2019-20  | \$12.38      |
| FY 2020-21  | \$14.00      |
| FY 2021-22  | \$15.20      |
| FY 2022-23  | \$18.00      |
| FY 2023-24  | \$18.50      |
| FY 2024-25  | \$19.25      |
| FY 2025-26  | \$20.00      |

## Compensation Study: Strategic Phased Implementation

The City Council approved the FY 2020-21 budget which provided funds to initiate the Compensation and Classification Study. This comprehensive study aimed to update job titles across the entire City, create a new salary schedule, and place jobs onto that salary schedule. The study revealed that over 75% of the City's classifications were below market rates. In response, a new compensation structure was designed and implemented based on current best practices, with all positions evaluated and placed within this new framework. A phased approach was then developed to systematically and strategically align the City's compensation with market standards, ensuring fair pay and competitiveness within budget constraints.

- Phase One (2021): A new salary schedule with higher minimums was introduced, removing hiring minimums to provide departments with greater flexibility. This phase resulted in 7,769 civilian salary adjustments.
- Phase Two (2022): Jobs were aligned with the new salary schedule based on market data.



# FISCALLY SOUND

- Phase Three (2023): Implemented on April 19, 2023, this phase focused on positions requiring further focus, such as middle management, engineers, and hard-to-recruit roles.
- Phase Four (Currently underway and ongoing): This phase addresses hard-to-fill and mission-critical positions, as well as salary range minimum compression between pay grades 1-15, which resulted from recent City minimum wage increases.

These adjustments mark a significant step towards ensuring fair and competitive compensation for our dedicated City employees, positioning the City to attract and retain the staff needed to fulfill its mission effectively. The successful completion and implementation of the City's multi-phased Compensation Study underscores our commitment to fair and competitive compensation.

## *Employee Retirement Fund*

Established in 1944, the Employee Retirement Fund (ERF) provides retirement, death, and disability benefits for non-uniform or civilian employees of the City. The Texas Pension Review Board (PRB) requires that all public pension systems in the state be fully funded in a 30-year period. As of December 31, 2023, ERF is projected to be fully funded in 51 years. Therefore, a Funding Soundness Restoration Plan must be submitted by ERF to the PRB in September of 2025 to ensure the ERF will be fully funded in 30 years. A new strategy to implement an Actuarially Determined Contribution (ADC) rate with a five-year phase-in is recommended. Changes to City Code Chapter 40-A, which governs ERF, require voter approval. The FY 2024-25 budget includes the funding needed to meet the first-year requirements. As part of the City's recommendation, the City contribution will increase by over \$14 million in FY 2024-25 and over \$12 million in FY 2025-26 which includes contributions from the General Fund, Enterprise Funds, Internal Service Funds, and the General Obligation Debt Service Fund for payment of Pension Obligation Bonds. The City's plan meets the PRB requirements and will ensure the long-term financial soundness of the pension system.

## *Enterprise Approach to Increased Accountability*

To increase accountability, transparency, and consistency in how the City manages its grants and grant sub-recipients, we are activating our first-ever centralized Grant Acquisition and Compliance team by consolidating existing resources. Additionally, the upgrade of the City's financial system will facilitate a central repository of grants including opportunities, track grant award amounts, include grant terms, compliance requirements, and compliance dates. Each department will be asked to identify staff responsible for grants who will take part in a new grants training program. Compliance will assist departments as needed in responses to granting agencies, develop monitoring plans, and support departments during the annual audit. These efforts will service the best interests of Dallas

# FISCALLY SOUND

residents by ensuring we are responsibly seeking grant opportunities while adhering to City policies and procedures.

## *Position Management*

Vacant positions have been repurposed and reallocated between departments as part of a Citywide realignment strategy. No new positions have been added in the FY 2024-25 budget. Position changes due to increases in service delivery are noted as “Realignment Strategy: Transfer” throughout the budget. This realignment impacts the General Fund, Enterprise Funds, and Internal Service Funds. It is important to note only the positions have been reallocated – we have not reallocated funding between departments or funding sources. A thorough review of all positions was conducted resulting in the elimination of unfunded positions across all operating funds of the city. Additionally, the FY 2024-25 budget reflects an elimination of 23 positions in the General Fund that have been vacant for 12+ months resulting in savings of \$892,000.

## *Employee Health Benefits*

Since being presented to the City Council in early 2019, our employee health benefit programs have been shaped by four strategic focus areas, developed from extensive focus groups, and refined through annual feedback. Our focus areas are (1) healthcare consumerism, (2) preventive care, (3) strategic cost management, and (4) empowerment of choice and personal responsibility.

In FY 2024-25, the City will continue offering three healthcare plans including a Health Savings Account (HSA) plan, Preferred Provider Organization (PPO) plan, and Health Maintenance Organization (HMO) plan. In line with our strategic focus on balancing healthcare costs between the City and employees, we are implementing changes to employee contributions. These adjustments aim to encourage informed plan choices by aligning costs with the benefits provided. By adopting this approach, we reward employees who select plans that offer a favorable cost-benefit ratio, while managing overall expenses for the City and maintaining employee choice. All healthcare plans are managed by the City of Dallas and are self-insured, based on best practices for a plan of this size and complexity.

# FISCALLY SOUND

| Plan Type        | Plan Features   | FY 2024-25 Adjustments                   |
|------------------|---|--|
| HSA Plan         | High-deductible plan that allows employees to save pre-tax dollars for medical expenses.                                    | Increase in employee contribution by 5%  |
| PPO Plan (Copay) | Provides maximum flexibility in choosing healthcare providers but incurs the highest costs for both the City and employees. | Increase in employee contribution by 10% |
| HMO Plan (PCP)   | Offers lower costs with less flexibility in provider choices.   | No change in employee contribution       |

To improve compensation equity and ensure fair access across various income levels, we propose the continuation of a three-tier salary band structure discounts, with increased City contributions to benefit premiums for employees in Tiers 1 and 2:

- Tier 1: Salaries under \$47,000
- Tier 2: Salaries ranging from \$47,001 to \$69,000
- Tier 3: Salaries above \$69,001

The updated benefits program and premium band structure are designed to enhance fairness and flexibility. These changes reflect our ongoing commitment to equity, competitiveness, and employee satisfaction.

### *Owner-Controlled Insurance Program*

On April 24, 2024, the City Council authorized the City’s first-ever Owner Controlled Insurance Program/Rolling Owner Controlled Insurance Program (OCIP/ROCIP). This program is designed to help eliminate insurance obstacles for construction contractors, including small businesses and Minority/Women Business Enterprise (M/WBEs) by assuming and insuring the project risks. OCIP/ROCIP service provides a pathway to projects that contractors/subcontractors could not otherwise obtain while increasing small business and M/WBE participation percentages.

The program will kick-off in FY 2024-25 by providing OCIP/ROCIP broker services that will develop underwriting and marketing specifications to competitively secure the best and essential insurance coverages at the most reasonable cost for construction of the Kay Bailey Hutchison Convention Center Master Plan.

# CORE



To be a high-performing city that is supported by strong, innovative, and efficient city assets and other systems that enable effective service delivery for residents.

## Enhanced Communications & Engagement

Two-way fluid, proactive, and cohesive communications and engagement is paramount to a thriving city, for City of Dallas team members and the residents we serve. While evaluating both the 311 and Communications, Outreach, and Marketing structures, we identified an opportunity to strengthen outcomes for residents who submit 311 requests. This means connecting the dots between the incoming service request and internal communication between the departments responsible for each stage of the follow-through. We also found an opportunity to leverage the 311 call center and mobile application to push out information to residents and visitors.

Merging the two offices into one to create Communications & Customer Experience/311 (CCX/311) uniquely positions the City of Dallas to have a *single front door* for all communication – internally and externally. This includes how departments communicate with each other and the public at large. CCX will lead the overall Citywide communications system, crisis communications management, outreach, and engagement, and set standard operating procedures for all departments, based on best practices. This will allow us to cohesively foster a sustainable internal and external ecosystem for dialog, real-time information sharing and community input through multiple channels, regular touchpoints, stakeholder meetings, and one-on-one connectivity. We will proactively provide real-time information, increase education on City services, elevate brand awareness, expand language access for communications, and improve turnaround time for translation and interpretation services. The transformation results in roughly \$744,000 in savings. While CCX is integral to the Core functions of the City, the Chief of Strategy, Engagement, and Alignment will maintain executive oversight.

# CORE

## *New Business Enterprise Hub*

The Office of Procurement Services (POM), through a realignment from the former Small Business Center, has developed a new Business Enterprise Hub and is now assigned the M/WBE function to enhance compliance and monitoring of contract awards goals within the Business and Inclusion Development Program (BID) and provide technical assistance to support small business growth in underrepresented sectors of the supplier community. These services will be administered with programs to include the Dallas Accelerator Program (DAP) which is focused on helping small businesses transform from subcontractors to primes through educational and mentoring resources.

## *Optimize Surplus City Properties and Management of City Assets*

The City's Real Estate Division (Real Estate) transitioned from the Department of Public Works to the (new) Department of Facilities and Real Estate Management (FRM), formerly Building Services Department (BSD). Proper care of the City's portfolio of assets and the proactive and thoughtful disposal of unneeded properties, returning them to the tax rolls, and supporting private development are some of the key motivators for this new approach.

To enhance the City's current operations and improve real estate management, a new series of updated directions, processes, and systems will be implemented. These directives will provide guidance on the full life cycle of an asset from initial due diligence, potential repurpose, to divestiture. This ongoing and daily management includes concentrated efforts on maintenance, compliance, examination, and justification on the highest and best use of the assets. A Facilities and Land Management Governance Task Force will provide executive oversight for enterprise-wide and strategic decision-making.

## *Funding for Capital Construction Investments*

Facilities and Real Estate Management Department (FRM) manages the operation and maintenance of over 500 buildings including City Hall, fire stations, libraries, arts and cultural centers, and recreation centers just to name a few. In FY 2024-25, \$11.5 million will address major system repairs and failures with \$500,000 dedicated to maintenance of existing solar systems. Major maintenance includes items such as roof replacements, addressing structural issues, replacing HVAC systems, and upgrading elevators.

Additionally, other sources of funding have been identified to address long-overdue deferred maintenance throughout the City.

# CORE

American Rescue Plan Act (ARPA) funds in the amount of \$7.5 million in FY 2024-25 and \$7.5 million in FY 2025-26 will be reallocated from the Digital Divide-Middle Mile project to address deferred maintenance needs such as City Hall HVAC (cooling), Central Library HVAC, Jack Evans Roof replacement, Dallas Police Department Central Patrol Division structural repairs, etc. Additionally, ARPA funds will be used to develop a real estate master plan and hire a consultant for third-party maintenance of the real estate portfolio.



Lastly, grant reimbursements from various statewide disaster task forces in prior fiscal years have been reconciled and the remaining funds that belong to the City will be reallocated to the Capital Construction Fund. One-time reallocated funding in the amount of \$7.2 million will be used for major maintenance projects at Fire Stations throughout the City.

## *Ongoing Fleet and Equipment Replacement*

To achieve a state of good repair for fleet assets, in FY 2024-25, the City will invest approximately \$85.5 million in replacement of vehicles and equipment compared to \$72.9 million in FY 2023-24. These purchases include sanitation trucks, fire apparatus, police squads, heavy vehicles and equipment used by Transportation & Public Works and Dallas Water Utilities, and general-purpose fleet.

## *Centralized Data Management*



Data management helps with tightening information control to build opportunities and reduce risks of data breaches, privacy violations, and the distribution of bad data. Information & Technology Services (ITS) adopted the Data Management Association Framework (DAMA) for effective data governance for the City to lay out frameworks and standards to outline decisions in managing data that adapt to the changing landscape of technology.

The 2024 Bond Program includes \$5 million to support a new data center and planning is currently underway.

# CORE

## *IT Resilience and Reliability: Cybersecurity, Governance and Technical Debt Reduction, Smart Cities, Artificial Intelligence (AI)*

Information Technology Services (ITS) will develop strategies to provide reliable, secure, and innovative IT solutions. Guided by the City Manager, City Council, and the departments, ITS will focus on creating a fiscally responsible, resilient, and dependable technology infrastructure to better serve Dallas residents. These efforts will be established and improved by:

- Protecting the City from ransomware and other cyber-attacks by investing \$10.1 million in FY 2024-25 in cybersecurity technologies, which safeguard and support the assessment of backup systems and ensure the security of City assets. Continue to implement advanced detection and remediation functionalities to build resilient systems. Thereby enhancing the overall security infrastructure and ensuring continuous protection against evolving cyber risks.
- Implementing Citywide technology lifecycle management through an IT Governance and capabilities framework to standardize software platforms and control the growth of technical debt. By phasing out costly legacy systems and adopting new technologies that comply with industry standards, best practices, and the latest innovations.
- Enhancing customer experiences by leveraging data intelligence and data management tools with additional investment of \$555,000 in FY 2024-25 to advance Smart Cities initiatives. These efforts will concentrate on providing exceptional customer experiences, cutting costs, and enhancing efficiencies. By analyzing and utilizing data more effectively, the City of Dallas aims to optimize services, streamline operations, and ensure that Smart Cities initiatives deliver measurable benefits to residents while promoting long-term resilience and dependability.
- As the City of Dallas continues to invest in new technologies to drive efficiency and enhance public services, our focus on the integration of artificial intelligence (AI) is growing. By incorporating AI, the city is aiming to strengthen our digital infrastructure, positioning ourselves for future advancements and cost savings across various departments. For example, AI can enhance operational efficiencies within the Dallas Police Department and the 311 Call Center, improve customer service interactions, and improve internal management processes such as procurement, budgeting, and forecasting.

# EXPENSES BY DEPARTMENT

| Department   | FY 2023-24 Budget | FY 2023-24 Forecast | FY 2024-25 Budget | FY 2025-26 Planned |
|--|-------------------|---------------------|-------------------|--------------------|
| <b>General Fund</b>                                |                   |                     |                   |                    |
| Budget & Management Services                       | 4,420,110         | 4,350,661           | 4,578,495         | 4,802,351          |
| Building Services                                  | 31,078,791        | 31,078,791          | 0                 | 0                  |
| City Attorney's Office                             | 23,799,058        | 23,477,633          | 24,667,393        | 25,720,363         |
| City Auditor's Office                              | 3,266,138         | 3,053,881           | 3,214,170         | 3,327,195          |
| City Controller's Office                           | 9,929,501         | 9,727,682           | 9,838,945         | 10,221,737         |
| City Manager's Office                              | 3,809,497         | 4,051,257           | 3,234,367         | 3,368,229          |
| City Marshal's Office                              | 30,500,706        | 30,443,237          | 30,777,080        | 31,379,800         |
| City Secretary's Office                            | 5,455,680         | 5,543,895           | 5,623,401         | 5,758,966          |
| Civil Service                                      | 2,762,162         | 3,001,543           | 2,897,379         | 3,014,259          |
| Code Compliance                                    | 45,562,455        | 44,908,071          | 44,596,235        | 46,848,518         |
| Dallas Municipal Court                             | 8,370,958         | 7,941,126           | 11,726,719        | 11,989,056         |
| Dallas Animal Services                             | 19,180,051        | 20,005,511          | 19,697,228        | 20,354,529         |
| Dallas Fire-Rescue                                 | 413,381,222       | 415,281,669         | 429,751,499       | 454,318,987        |
| Dallas Police Department                           | 656,936,353       | 659,725,859         | 719,168,010       | 748,053,402        |
| Data Analytics & Business Intelligence             | 6,108,162         | 6,091,041           | 5,811,154         | 6,032,888          |
| Facilities & Real Estate Management                | 0                 | 0                   | 32,234,717        | 32,851,733         |
| Housing & Community Development                    | 6,920,100         | 6,713,433           | 4,462,320         | 4,606,070          |
| Human Resources                                    | 9,186,760         | 9,186,760           | 8,909,365         | 9,310,574          |
| Judiciary  | 4,397,241         | 4,470,145           | 5,467,988         | 5,707,607          |
| Library  | 43,489,755        | 43,314,473          | 44,000,009        | 45,548,342         |
| Management Services                                |                   |                     |                   |                    |
| 311 Customer Service Center                        | 6,331,204         | 5,767,169           | 0                 | 0                  |
| Communications, Outreach, & Marketing              | 3,777,588         | 3,307,466           | 0                 | 0                  |
| Office of Communications & Customer Experience/311 | 0                 | 0                   | 9,660,834         | 10,181,169         |
| Office of Community Care & Engagement              | 10,114,699        | 10,082,151          | 9,218,721         | 9,480,606          |
| Office of Community Development                    | 754,620           | 636,374             | 0                 | 0                  |
| Office of Community Police Oversight               | 784,565           | 615,638             | 706,614           | 731,655            |



# EXPENSES BY DEPARTMENT

| Department                                       | FY 2023-24 Budget      | FY 2023-24 Forecast    | FY 2024-25 Budget      | FY 2025-26 Planned     |
|--|------------------------|------------------------|------------------------|------------------------|
| Office of Emergency Management                   | 1,251,963              | 1,251,963              | 0                      | 0                      |
| Office of Emergency Management & Crisis Response | 0                      | 0                      | 5,455,497              | 5,635,740              |
| Office of Environmental Quality & Sustainability | 6,244,743              | 5,865,948              | 5,340,105              | 5,772,178              |
| Office of Equity & Inclusion                     | 3,785,554              | 3,743,709              | 2,815,251              | 2,942,985              |
| Office of Government Affairs                     | 1,112,725              | 1,070,802              | 862,347                | 920,763                |
| Office of Homeless Solutions                     | 17,850,149             | 17,850,149             | 14,514,707             | 15,022,685             |
| Office of Integrated Public Safety Solutions     | 5,822,887              | 5,822,887              | 0                      | 0                      |
| Small Business Center                            | 4,354,640              | 4,253,316              | 0                      | 0                      |
| Mayor & City Council                             | 7,399,447              | 7,316,843              | 7,769,654              | 7,826,764              |
| Non-Departmental                                 | 133,297,751            | 133,297,751            | 132,362,932            | 134,033,969            |
| Office of Arts & Culture                         | 23,180,773             | 23,160,453             | 20,568,305             | 21,008,610             |
| Office of Economic Development                   | 3,679,042              | 3,673,092              | 3,783,770              | 4,040,526              |
| Park & Recreation                                | 122,236,933            | 122,236,933            | 121,827,152            | 125,436,325            |
| Planning & Urban Design                          | 8,024,033              | 7,328,207              | 0                      | 0                      |
| Planning & Development                           | 0                      | 0                      | 6,755,392              | 6,077,075              |
| Procurement Services                             | 3,500,823              | 3,381,454              | 4,247,838              | 5,025,866              |
| Public Works                                     | 89,188,090             | 89,188,090             | 0                      | 0                      |
| Transportation                                   | 59,125,541             | 58,978,155             | 0                      | 0                      |
| Transportation & Public Works                    | 0                      | 0                      | 146,108,407            | 149,089,478            |
| <b>General Fund Total</b>                        | <b>\$1,840,372,470</b> | <b>\$1,841,195,216</b> | <b>\$1,902,654,000</b> | <b>\$1,976,441,000</b> |
| <b>Enterprise Funds</b>                          |                        |                        |                        |                        |
| Aviation   | 184,286,553            | 184,286,553            | 208,098,739            | 209,090,221            |
| Convention & Event Services                      | 152,931,223            | 151,169,893            | 137,358,763            | 130,930,472            |
| Dallas Water Utilities                           | 865,275,376            | 865,275,376            | 826,863,664            | 875,005,304            |
| Dallas Water Utilities - SDM                     | 89,089,948             | 89,089,948             | 85,852,114             | 90,573,980             |
| Development Services                             | 53,952,347             | 53,250,704             | 0                      | 0                      |
| Municipal Radio                                  | 636,398                | 540,048                | 451,077                | 459,320                |
| Planning & Development                           | 0                      | 0                      | 60,418,651             | 61,735,486             |
| Sanitation Services                              | 153,689,531            | 161,697,591            | 163,192,313            | 166,698,265            |
| <b>Enterprise Funds Total</b>                    | <b>\$1,499,861,376</b> | <b>\$1,505,310,114</b> | <b>\$1,482,235,321</b> | <b>\$1,534,493,048</b> |

# EXPENSES BY DEPARTMENT

| Department  | FY 2023-24<br>Budget | FY 2023-24<br>Forecast | FY 2024-25<br>Budget | FY 2025-26<br>Planned |
|---|----------------------|------------------------|----------------------|-----------------------|
| <b>Internal Service &amp; Other Funds</b>               |                      |                        |                      |                       |
| Aviation - Transportation Regulation                    | 546,131              | 546,131                | 0                    | 0                     |
| Bond & Construction Management                          |                      |                        |                      |                       |
| Bond & Construction Management                          | 3,599,027            | 3,175,908              | 4,363,746            | 4,642,531             |
| Park & Recreation                                       | 4,503,977            | 4,154,919              | 4,719,283            | 4,942,876             |
| Transportation & Public Works                           | 13,940,473           | 13,513,021             | 15,760,450           | 16,332,318            |
| Employee Benefits                                       | 2,175,603            | 2,106,676              | 2,151,595            | 2,213,552             |
| Equipment & Fleet Management                            | 74,105,122           | 73,548,239             | 73,487,289           | 74,549,441            |
| Express Business Center                                 | 2,152,280            | 2,190,878              | 2,227,113            | 2,268,644             |
| Information & Technology Services - 911                 | 12,866,761           | 12,370,575             | 15,337,709           | 16,177,545            |
| Information & Technology Services - Data                | 131,784,124          | 125,963,590            | 139,630,975          | 139,872,134           |
| Information & Technology Services - Radio               | 18,873,781           | 18,325,486             | 18,999,681           | 20,419,803            |
| Office of Risk Management                               | 6,576,610            | 6,496,517              | 7,327,556            | 7,670,573             |
| Transportation & Public Works-Transportation Regulation | 0                    | 0                      | 519,534              | 528,737               |
| <b>Internal Service &amp; Other Funds</b>               | <b>271,123,889</b>   | <b>262,391,938</b>     | <b>284,524,931</b>   | <b>289,618,154</b>    |

Note:  
 FY 2023-24 Budget reflects City Council adoption on September 20, 2023 and amendments made through May 2024.

# FULL TIME EQUIVALENTS AND POSITIONS

|  | FTEs                 |                      |                       | Positions             |                      |                       |
|--|----------------------|----------------------|-----------------------|-----------------------|----------------------|-----------------------|
|  | FY 2023-24<br>Budget | FY 2024-25<br>Budget | FY 2025-26<br>Planned | FY 2023-24<br>Adopted | FY 2024-25<br>Budget | FY 2025-26<br>Planned |
| <b>General Fund</b>                                |                      |                      |                       |                       |                      |                       |
| Budget & Management Services                       | 33.80                | 29.77                | 30.02                 | 38                    | 35                   | 35                    |
| Building Services                                  | 178.78               | 0.00                 | 0.00                  | 195                   | 0                    | 0                     |
| City Attorney's Office                             | 169.34               | 171.00               | 171.00                | 175                   | 178                  | 178                   |
| City Auditor's Office                              | 19.33                | 18.27                | 18.27                 | 20                    | 20                   | 20                    |
| City Controller's Office                           | 71.06                | 68.66                | 68.66                 | 73                    | 69                   | 69                    |
| City Manager's Office                              | 17.34                | 15.12                | 15.12                 | 18                    | 16                   | 16                    |
| City Marshal's Office                              | 174.62               | 162.51               | 162.51                | 174                   | 166                  | 166                   |
| City Secretary's Office                            | 25.00                | 26.00                | 26.00                 | 25                    | 26                   | 26                    |
| Civil Service                                      | 24.21                | 22.07                | 22.07                 | 24                    | 23                   | 23                    |
| Code Compliance                                    | 461.62               | 435.88               | 435.88                | 490                   | 466                  | 466                   |
| Dallas Municipal Court                             | 66.72                | 61.16                | 61.16                 | 66                    | 61                   | 61                    |
| Dallas Animal Services                             | 175.03               | 173.02               | 168.64                | 187                   | 184                  | 179                   |
| Dallas Fire-Rescue                                 | 2,565.18             | 2,585.01             | 2,588.51              | 2,548                 | 2,383                | 2,386                 |
| Dallas Police Department                           | 4,016.09             | 4,217.56             | 4,249.85              | 4,313                 | 4,068                | 4,068                 |
| Data Analytics & Business Intelligence             | 40.02                | 35.92                | 35.92                 | 45                    | 41                   | 41                    |
| Facilities & Real Estate Management                | 0.00                 | 210.07               | 210.12                | 0                     | 212                  | 212                   |
| Housing & Community Development                    | 24.90                | 29.65                | 28.90                 | 26                    | 31                   | 31                    |
| Human Resources                                    | 81.04                | 64.87                | 64.87                 | 107                   | 103                  | 103                   |
| Judiciary  | 37.48                | 43.29                | 43.79                 | 48                    | 53                   | 53                    |
| Library  | 435.44               | 419.66               | 419.66                | 468                   | 444                  | 444                   |
| Management Services                                |                      |                      |                       |                       |                      |                       |
| 311 Customer Service Center                        | 121.06               | 0.00                 | 0.00                  | 135                   | 0                    | 0                     |
| Office of Communications, Outreach & Marketing     | 27.21                | 0.00                 | 0.00                  | 30                    | 0                    | 0                     |
| Office of Communications & Customer Experience/311 | 0.00                 | 137.37               | 137.37                | 0                     | 156                  | 156                   |
| Office of Community Care & Empowerment             | 48.91                | 50.94                | 50.94                 | 52                    | 55                   | 54                    |
| Office of Community Development                    | 9.00                 | 0.00                 | 0.00                  | 9                     | 0                    | 0                     |
| Office of Community Police Oversight               | 6.00                 | 5.04                 | 5.04                  | 6                     | 6                    | 6                     |

# FULL TIME EQUIVALENTS AND POSITIONS

|  | FTEs                 |                      |                       | Positions             |                      |                       |
|--|----------------------|----------------------|-----------------------|-----------------------|----------------------|-----------------------|
|  | FY 2023-24<br>Budget | FY 2024-25<br>Budget | FY 2025-26<br>Planned | FY 2023-24<br>Adopted | FY 2024-25<br>Budget | FY 2025-26<br>Planned |
| Office of Emergency Management                   | 6.00                 | 0.00                 | 0.00                  | 6                     | 0                    | 0                     |
| Office of Emergency Management & Crisis Response | 0.00                 | 30.25                | 30.25                 | 0                     | 33                   | 33                    |
| Office of Environmental Quality & Sustainability | 102.01               | 100.19               | 100.19                | 103                   | 103                  | 103                   |
| Office of Equity & Inclusion                     | 21.07                | 16.21                | 16.21                 | 22                    | 19                   | 19                    |
| Office of Government Affairs                     | 8.19                 | 5.62                 | 5.62                  | 9                     | 6                    | 6                     |
| Office of Homeless Solutions                     | 39.23                | 45.10                | 45.10                 | 44                    | 45                   | 45                    |
| Office of Integrated Public Safety Solutions     | 32.28                | 0.00                 | 0.00                  | 34                    | 0                    | 0                     |
| Small Business Center                            | 20.00                | 0.00                 | 0.00                  | 21                    | 0                    | 0                     |
| Mayor & City Council                             | 70.02                | 65.20                | 65.20                 | 70                    | 66                   | 66                    |
| Office of Arts & Culture                         | 68.13                | 69.70                | 71.20                 | 115                   | 121                  | 122                   |
| Office of Economic Development                   | 35.35                | 33.67                | 33.67                 | 41                    | 38                   | 38                    |
| Park & Recreation                                | 816.28               | 873.85               | 873.85                | 1,559                 | 1,553                | 1,553                 |
| Planning & Development                           | 0.00                 | 64.46                | 64.46                 | 0                     | 70                   | 70                    |
| Planning & Urban Design                          | 67.15                | 0.00                 | 0.00                  | 72                    | 0                    | 0                     |
| Procurement Services                             | 30.09                | 32.42                | 32.42                 | 34                    | 36                   | 36                    |
| Public Works                                     | 437.60               | 625.15               | 625.90                | 470                   | 638                  | 638                   |
| Transportation                                   | 188.79               | 0.00                 | 0.00                  | 213                   | 0                    | 0                     |
| <b>General Fund Total</b>                        | <b>10,771.36</b>     | <b>10,944.66</b>     | <b>10,978.37</b>      | <b>12,085</b>         | <b>11,524</b>        | <b>11,522</b>         |
| <b>Enterprise Funds</b>                          |                      |                      |                       |                       |                      |                       |
| Aviation   | 375.26               | 396.75               | 407.00                | 366                   | 375                  | 387                   |
| Aviation - Transportation Regulation             | 5.00                 | 0.00                 | 0.00                  | 5                     | 0                    | 0                     |
| Convention & Event Services                      | 40.20                | 41.15                | 41.92                 | 43                    | 47                   | 51                    |
| Dallas Water Utilities                           | 1,563.78             | 1,563.76             | 1,563.76              | 1,561                 | 1,562                | 1,562                 |
| Dallas Water Utilities - SDM                     | 281.00               | 289.60               | 289.60                | 281                   | 281                  | 281                   |
| Development Services                             | 347.72               | 0.00                 | 0.00                  | 372                   | 0                    | 0                     |
| Municipal Radio                                  | 1.00                 | 1.00                 | 1.00                  | 1                     | 1                    | 1                     |
| Planning & Development                           | 0.00                 | 361.24               | 361.44                | 0                     | 360                  | 360                   |
| Sanitation Services                              | 690.12               | 696.39               | 700.77                | 628                   | 634                  | 639                   |
| <b>Enterprise Funds Total</b>                    | <b>3,304.08</b>      | <b>3,349.89</b>      | <b>3,365.49</b>       | <b>3,257</b>          | <b>3,260</b>         | <b>3,281</b>          |
| <b>Internal Service &amp; Other Funds</b>        |                      |                      |                       |                       |                      |                       |
| Bond & Construction Management                   |                      |                      |                       |                       |                      |                       |

# FULL TIME EQUIVALENTS AND POSITIONS

|   | FTEs                 |                      |                       | Positions             |                      |                       |
|---|----------------------|----------------------|-----------------------|-----------------------|----------------------|-----------------------|
|   | FY 2023-24<br>Budget | FY 2024-25<br>Budget | FY 2025-26<br>Planned | FY 2023-24<br>Adopted | FY 2024-25<br>Budget | FY 2025-26<br>Planned |
| Bond & Construction Management                          | 17.00                | 21.50                | 22.25                 | 17                    | 23                   | 23                    |
| Park & Recreation                                       | 33.11                | 40.00                | 40.00                 | 44                    | 49                   | 49                    |
| Public Works  | 120.66               | 0.00                 | 0.00                  | 120                   | 0                    | 0                     |
| Transportation & Public Works                           | 0.00                 | 126.66               | 126.66                | 0                     | 126                  | 126                   |
| Employee Benefits                                       | 11.75                | 11.08                | 11.08                 | 13                    | 13                   | 13                    |
| Equipment & Fleet Management                            | 293.20               | 279.60               | 279.60                | 273                   | 274                  | 274                   |
| Express Business Center                                 | 10.04                | 10.04                | 10.04                 | 10                    | 10                   | 10                    |
| Information & Technology Services - 911                 | 7.00                 | 7.00                 | 7.00                  | 7                     | 7                    | 7                     |
| Information & Technology Services - Data                | 220.40               | 209.10               | 213.36                | 229                   | 227                  | 227                   |
| Information & Technology Services - Radio               | 30.25                | 32.31                | 32.78                 | 30                    | 32                   | 32                    |
| Office of Risk Management                               | 54.25                | 56.00                | 56.00                 | 56                    | 56                   | 56                    |
| Transportation & Public Works-Transportation Regulation | 0.00                 | 7.00                 | 7.00                  | 0                     | 7                    | 7                     |
| <b>Internal Service &amp; Other Funds Total</b>         | <b>797.66</b>        | <b>800.29</b>        | <b>805.77</b>         | <b>799</b>            | <b>824</b>           | <b>824</b>            |
| <b>Grand Total</b>                                      | <b>14,873.10</b>     | <b>15,094.84</b>     | <b>15,149.63</b>      | <b>16,141</b>         | <b>15,608</b>        | <b>15,627</b>         |

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours. Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turnover that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE. A position is a specific job with an assigned position identification number. A position does not indicate the number of employees on payroll, but identifies the number of jobs a department is authorized to fill.

The table above represents regular FTEs, overtime FTEs, City temporary FTEs, and funded positions for the City's operating funds. The table does not include FTEs or positions funded from additional resources such as grant funds, private funds, or other resources.

Vacant positions have been repurposed and reallocated between departments as part of a Citywide realignment strategy. No new positions have been added in the FY 2024-25 budget. Position changes due to increases in service delivery are noted as, "Realignment Strategy: Transfer." A thorough review of all positions was conducted, resulting in the elimination of vacant and unfunded positions, primarily uniform positions that were used in prior years only to facilitate hiring. Both the Dallas Police Department and Dallas Fire-Rescue have sufficient positions remaining to meet hiring goals.

# GRANT FUNDED POSITIONS

|   | FY 2023-24<br>Positions* | FY 2024-25<br>Positions** |
|---|--------------------------|---------------------------|
| <b>Grant Funds</b>                                  |                          |                           |
| Budget & Management Services                        | 24                       | 24                        |
| City Attorney's Office                              | 14                       | 6                         |
| Dallas Police Department                            | 19                       | 19                        |
| Housing & Community Development                     | 47                       | 47                        |
| Library   | 2                        | 2                         |
| Management Services                                 |                          |                           |
| Office of Community Care & Empowerment              | 222                      | 221                       |
| Office of Emergency Management***                   | 18                       | 0                         |
| Office of Emergency Management & Crisis Response*** | 0                        | 21                        |
| Office of Equity and Inclusion                      | 11                       | 11                        |
| Office of Homeless Solutions                        | 5                        | 5                         |
| Office of Integrated Public Safety Solutions***     | 2                        | 0                         |
| Park & Recreation                                   | 118                      | 118                       |
| Procurement Services                                | 2                        | 2                         |
| <b>Grant Funds Total</b>                            | <b>484</b>               | <b>476</b>                |

Notes:

\*FY 2023-24 Positions represent Grant Funded Positions Open and Filled as of 7/15/2024.

\*\*FY 2024-25 Positions represent Forecast of Grants to be received.

\*\*\*Office of Emergency Management and Office of Integrated Public Safety Solutions are now represented as the Office of Emergency Management & Crisis Response.





# COMMUNITY PROFILE





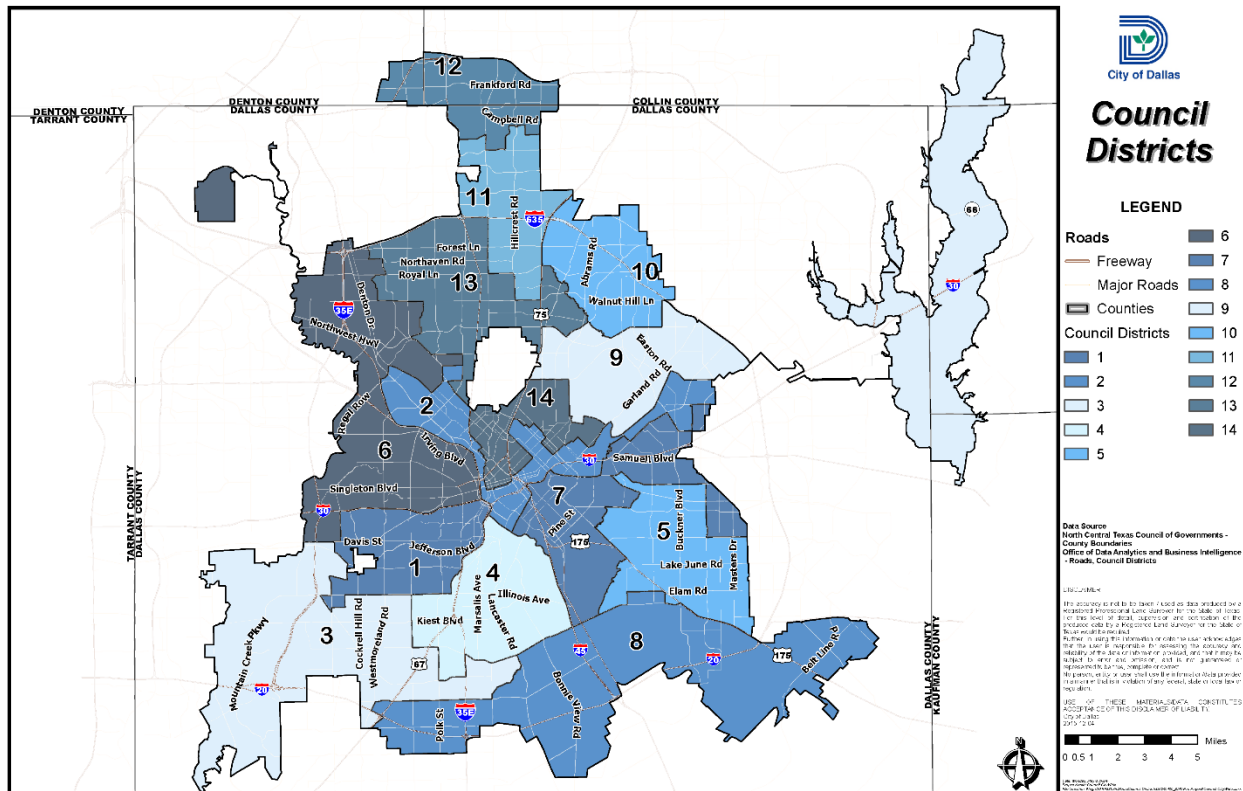
# YOUR ELECTED OFFICIALS

Dallas operates under the council-manager form of government with 14 single-member districts and a mayor elected at-large. Every odd-numbered year, Dallas residents vote for members of the City Council who represent their district for up to four two-year terms. The Mayor serves up to two four-year terms.

The Mayor and City Council:

- Sets policy
- Approve annual budget and plans for capital improvements
- Determine tax rate
- Appoint the appoints City Manager, City Attorney, City Auditor, City Secretary, Municipal court judges, and citizen boards and commissions
- Issue and sell municipal bonds
- Purchase and sell property
- Establish City departments
- Holds weekly council meetings
- Approve City ordinances
- Determine City services

## CITY COUNCIL DISTRICTS



# YOUR ELECTED OFFICIALS



**Mayor Eric Johnson**  
At-Large

**Chad West**  
District 1

**Jesse Moreno**  
District 2

**Zarin D. Gracey**  
District 3

**Carolyn King Arnold**  
District 4

**Jaime Resendez**  
District 5

**Omar Narvaez**  
District 6

**Adam Bazaldua**  
Deputy Mayor Pro Tem, District 7

**Tennell Atkins**  
Mayor Pro Tem, District 8

**Paula Blackmon**  
District 9

**Kathy Stewart**  
District 10

**Jaynie Schultz**  
District 11

**Cara Mendelsohn**  
District 12

**Gay Donnell Willis**  
District 13

**Paul E. Ridley**  
District 14

# ORGANIZATIONAL CHART

Your elected officials, the Mayor and City Council, appoint the executive leadership of the City, specifically:

- City Manager Kimberly Bizer Tolbert, appointed interim May 2024
- City Attorney Tammy Palomino, appointed in October 2023
- City Auditor Mark S. Swann, appointed in May 2019
- City Secretary Bilierae Johnson, appointed in April 2018
- Municipal Court judges

The City Manager appoints an executive leadership team that collectively oversees the City's over \$4.0 billion budget.

## EXECUTIVE LEADERSHIP TEAM



**Kim Bizer Tolbert**  
*City Manager (I)*



**Dominique Artis**  
*Chief of Public Safety (I)*



**Dev Rastogi**  
*Assistant City Manager*



**Liz Cedillo-Pereira**  
*Assistant City Manager*



**Alina Ciocan**  
*Assistant City Manager*



**Donzell Gipson**  
*Assistant City Manager (I)*



**Robin Bentley**  
*Assistant City Manager (I)*

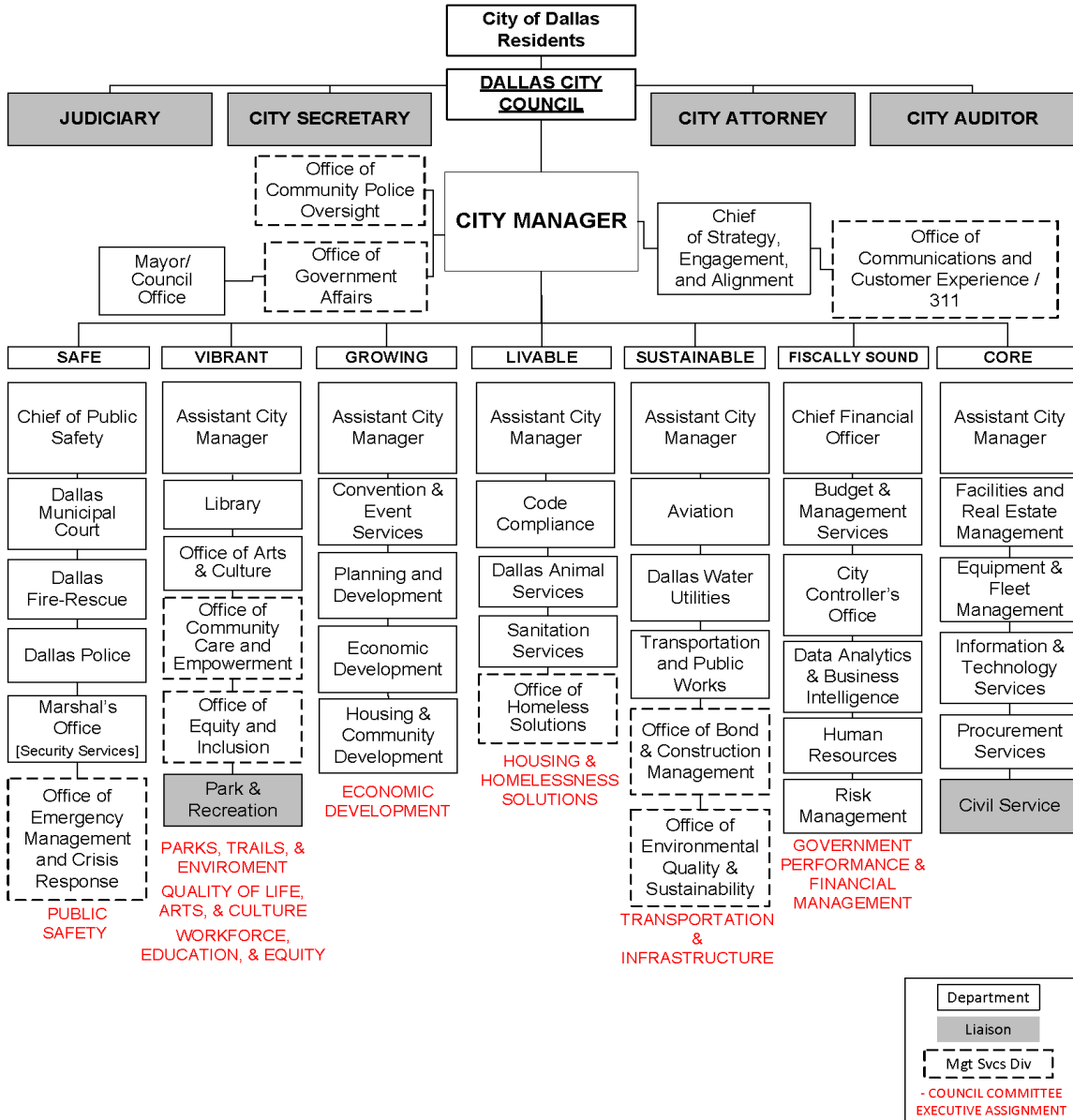


**Jack Ireland**  
*Chief Financial Officer*



**Elizabeth Saab**  
*Chief of Strategy, Engagement,  
and Alignment (I)*

# ORGANIZATIONAL CHART



# BOARDS & COMMISSIONS

Civic participation in government is a cornerstone of representative democracy, and boards and commissions offer residents an opportunity to actively participate in their local government. The Mayor and City Council appoint community members to serve in various capacities throughout the City on the boards and commissions below:<sup>1</sup>

|  |  |
|--|--|
| Animal Advisory Commission (AAC)                       | Arts and Culture Advisory Commission (ACAC)                      |
| Board of Adjustment                                    | Building Inspection Advisory, Examining, and Appeals Board (BIA) |
| Charter Review Commission                              | Citizen Homelessness Commission (CHC)                            |
| City Plan and Zoning Commission (CPC)                  | Civil Service Board (CSB)  |
| College Advisory Commission                            | Commission on Disabilities (COD)                                 |
| Community Development Commission (CDC)                 | Community Police Oversight Board (CPOB)                          |
| Dallas Area Partnership to End Homelessness            | Dallas Housing Finance Corporation Board                         |
| Dallas Public Facility Corporation                     | Environmental Commission (EVC)                                   |
| Ethics Advisory Commission (EAC)                       | Fire Code Advisory and Appeals Board (FCB)                       |
| Judicial Nominating Commission (JNC)                   | Landmark Commission LMC)   |
| Martin Luther King, Jr. Community Center Board (MLK)   | Municipal Library Board (MLB)                                    |
| North Texas Education Finance Corporation (NFC)        | Park and Recreation Board (PAR)                                  |
| Permit and License Appeal Board (PLAB)                 | Redistricting Commission   |
| Reinvestment Zone Board                                | Senior Affairs Commission (SAC)                                  |
| South Dallas/Fair Park Opportunity Fund Board (SCFPOF) | Veteran Affairs Commission (VAC)                                 |
| Youth Commission (YOC)                                 |  |

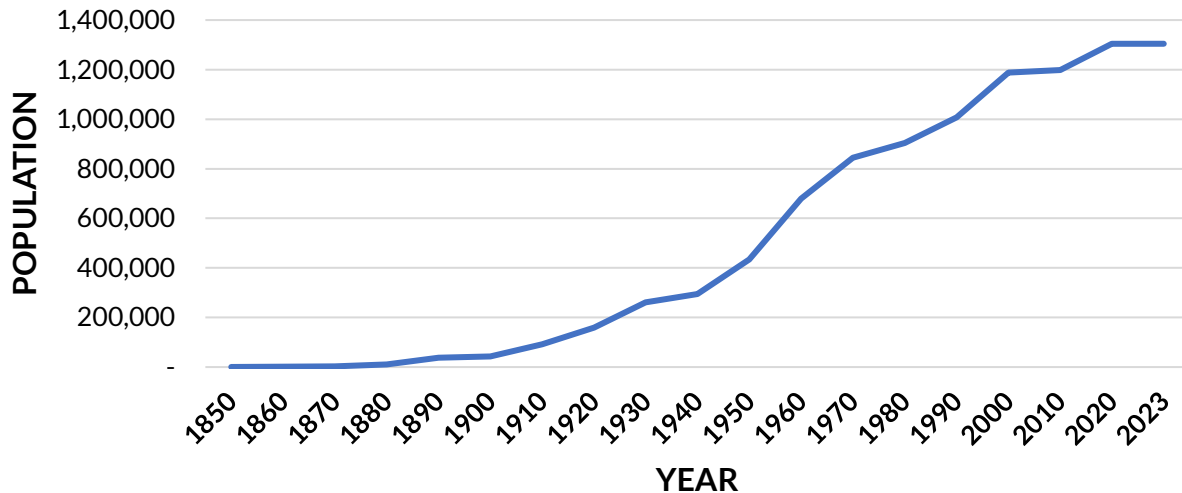
## ECONOMIC DEVELOPMENT BOARDS

|   |  |
|---|--|
| Cypress Waters Municipal Mgmt. District                   | North Oak Cliff Municipal District                   |
| Reinvestment Zone 3 Board (Oak Cliff Gateway)             | Reinvestment Zone 4 Board (Cedars Area)              |
| Reinvestment Zone 5 Board (City Center)                   | Reinvestment Zone 6 Board (Farmers Market)           |
| Reinvestment Zone 7 Board (Sports Arena)                  | Reinvestment Zone 8 Board (Design District)          |
| Reinvestment Zone 9 Board (Vickery Meadow)                | Reinvestment Zone 10 Board (Southwest Medical)       |
| Reinvestment Zone 11 Board (Downtown Connection)          | Reinvestment Zone 12 Board (Deep Ellum)              |
| Reinvestment Zone 13 Board (Grand Park South)             | Reinvestment Zone 14 Board (Skillman Corridor)       |
| Reinvestment Zone 15 Board (Fort Worth Avenue)            | Reinvestment Zone 16 Board (Davis Garden)            |
| Reinvestment Zone 17 Board (Transit-Oriented Development) | Reinvestment Zone 18 Board (Maple/Mockingbird)       |
| Reinvestment Zone 19 Board (Cypress Waters)               | Reinvestment Zone 20 Board (Mall Area Redevelopment) |
| Reinvestment Zone 21 Board (University)                   | Trinity River West Municipal Mgmt. District          |

<sup>1</sup> Boards & Commissions: <https://dallascityhall.com/government/Boards-and-Commissions/Pages/all-boards-commissions.aspx>

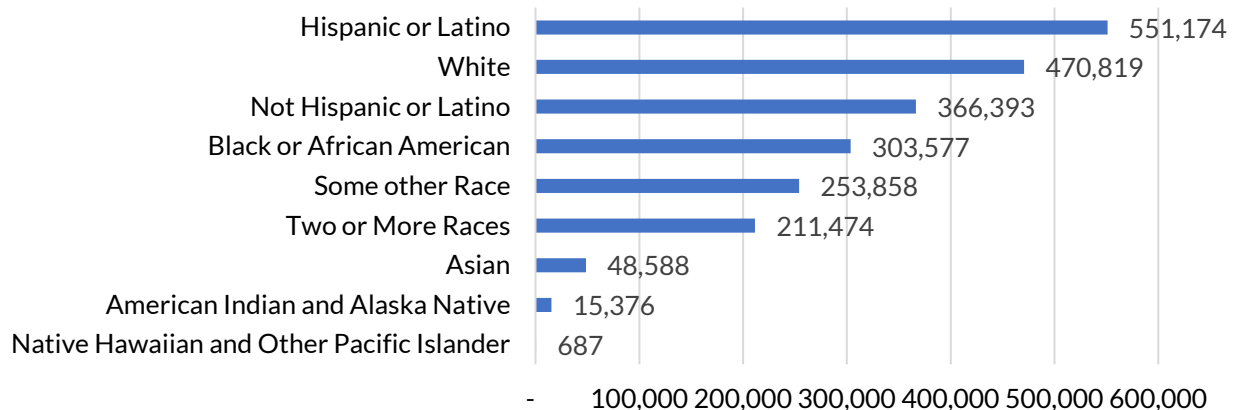
# THE PEOPLE OF DALLAS

With an estimated population of 1,304,379 residents, Dallas is the third-largest city in Texas and the ninth-largest city in the nation.<sup>2</sup> The U.S. Census data shows a 29.5% increase in population in the last 30 years.<sup>3</sup> Dallas' population growth includes people migrating from all over the world. Nearly one in four Dallas residents was born outside the U.S.<sup>4</sup>



Dallas is a diverse city with 42% of residents identifying as Hispanic or Latino. With 58% identifying as non-Hispanic, this includes 36% as White, 23% as Black, and 4% as Asian. Over 1% of Dallas' population identify as some other race including American Indian, Alaska Native, Native Hawaiian, or Other Pacific Islander and 16% identify as more than one race.<sup>5</sup>

## RACE & ETHNICITY



<sup>2</sup> United States Census Bureau City Profile: [https://data.census.gov/profile/Dallas\\_city,\\_Texas?g=160XX00US4819000](https://data.census.gov/profile/Dallas_city,_Texas?g=160XX00US4819000)

<sup>3</sup> Texas Almanac, <http://www.texasalmanac.com/places/dallas>

<sup>4</sup> United States Census Bureau Quick <https://www.census.gov/quickfacts/fact/table/dallascitytexas,US/PST045222>

<sup>5</sup> United States Census Bureau City Profile: [https://data.census.gov/profile/Dallas\\_city,\\_Texas?g=160XX00US4819000](https://data.census.gov/profile/Dallas_city,_Texas?g=160XX00US4819000)

# THE PEOPLE OF DALLAS

Below is a population snapshot of our City at a glance with notable facts about the people that make up our communities:<sup>6</sup>



TOTAL HOUSEHOLDS

**572,194**



MEDIAN HOUSEHOLD  
INCOME

**\$65,400**



BACHELOR'S DEGREE  
OR HIGHER

**38.1%**



HIGH SCHOOL DIPLOMA  
OR LESS

**21.7%**



MEDIAN AGE

**33.1**



TOTAL POPULATION

**1.3 million**



AGES 18-65

**57.3%**



UNDER 18

**23.8%**



OVER 65

**11%**

<sup>6</sup> United States Census Bureau City Profile: [https://data.census.gov/profile/Dallas\\_city,\\_Texas?g=160XX00US4819000](https://data.census.gov/profile/Dallas_city,_Texas?g=160XX00US4819000)

# THE DALLAS ECONOMY

## WE WORK HARD IN DALLAS!

The diverse business environment in Dallas offers almost any career the opportunity to grow. Over 62,000 businesses call the City of Dallas home, including global leaders such as Texas Instruments, AT&T, Comerica, and Southwest Airlines.<sup>7</sup>

### *Corporate Headquarters*

The Dallas-Fort Worth metroplex is one of the world's leading corporate headquarters. Our business community includes:<sup>8</sup>

- 22 Fortune 500 companies and 49 Fortune 1000 companies<sup>9</sup>
- 11 companies on the 2023 Forbes list of America's Largest Private Companies<sup>10</sup>

Dallas ranks fourth in the U.S. for locally headquartered Fortune 1000 companies, with 20 of them located within the City limits.<sup>11</sup>

- AT&T (No. 30)
- Energy Transfer (No. 43)
- HF Sinclair (No. 107)
- CBRE Group (No. 135)
- Southwest Airlines (No. 165)
- Builders FirstSource (No. 172)
- Texas Instruments (No. 200)
- Tenet Healthcare (No. 215)
- Jacobs Engineering Group (No. 277)
- AECOM (No. 310)
- EnLink Midstream (No. 406)
- AMN Healthcare Services (No. 628)
- Primoris Services (No. 701)
- Atmos Energy (No. 722)
- Allegheny Technologies (No.765)
- Brinker International (No. 773)
- Comerica (No. 785)
- Copart (No. 820)
- Match Group (No. 869)
- Matador Resources (No.882)

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<sup>7</sup> Dallas Business Environment: <https://www.dallasecodev.org/296/Business-Environment>

<sup>8</sup> Dallas Business Environment: <https://www.dallasecodev.org/296/Business-Environment>

<sup>9</sup> Fortune 500 Ranking: <https://fortune.com/ranking/fortune500/2023/search/?hqcity=Dallas>

<sup>10</sup> Dallas Regional Chamber, Business & Economy: <https://www.dallaschamber.org/why-dallas/dfw-facts/#regional-reports>

<sup>11</sup> Say Yes to Dallas, Fortune 1000 Headquarters: <https://sayyestodallas.com/jobs/fortune-1000/>

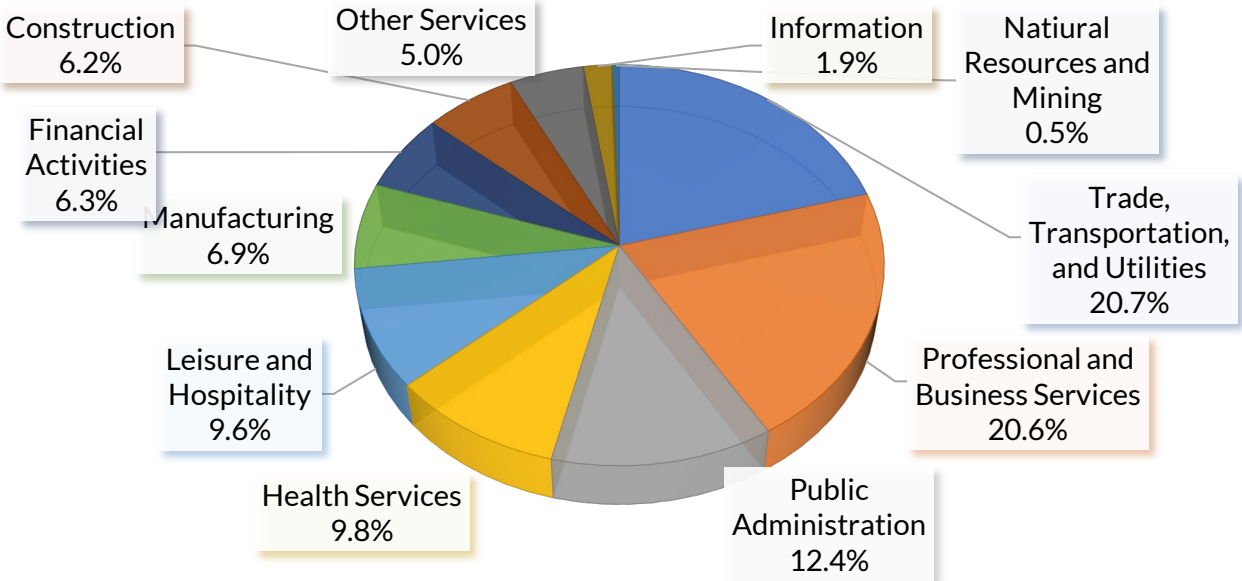


# THE DALLAS ECONOMY

## Major Industries

As one of the most diverse regional economies in the nation, Dallas-Fort Worth excels in many important industry sectors. Logistics and trade, technology, and advanced and other professional services represent the lifeblood of the economy, offering competitive advantages on both national and international levels.<sup>12</sup>

This graph shows the industry composition for the Dallas region as of May 2024:<sup>13</sup>



## International Trade



According to the International Trade Administration, the Dallas metropolitan area was the 21st largest export market in the U.S. in 2023 with merchandise shipments totaling \$29.4 billion. This accounts for 6.6% of Texas goods exports.<sup>14</sup>

The top Dallas-Fort Worth area export markets included the United States – Mexico – Canada Agreement (USMCA) partners Mexico and Canada, as well as South Korea, Taiwan, China, Japan, Singapore, the Netherlands, Germany, the U.K., and the Philippines.

The expansion of the DFW global trade footprint is a primary reason why the region's Gross Metropolitan Product is the fastest growing among major metropolitan areas over the last decade. The DFW economy punches above its weight: While the region accounts for 27.9% of the population in Texas, the DFW share of the Texas economy is 29.5%.<sup>15</sup>

<sup>12</sup> Dallas Regional Chamber, Industry: <https://www.dallaschamber.org/why-dallas/dfw-facts/#regional-reports>

<sup>13</sup> Dallas Regional Chamber, Industry: [https://www.dallaschamber.org/wp-content/uploads/2024/03/EDG2024\\_Industry-Diversity.pdf](https://www.dallaschamber.org/wp-content/uploads/2024/03/EDG2024_Industry-Diversity.pdf)

<sup>14</sup> United States Census Bureau Trade: <https://usatrade.census.gov>

<sup>15</sup> Texas Comptroller: <https://comptroller.texas.gov/economy/economic-data/regions/2024/metroplex.php>

# THE DALLAS ECONOMY

## Accolades

Dallas-Fort Worth stands out as a leading business hub in the U.S. Its strengths lie in a combination of factors including low living costs, a welcoming business environment, a skilled workforce, and excellent market access. The communities within Dallas-Fort Worth consistently rank highly for employment opportunities, quality of life, and investment potential:<sup>16</sup>



In 2023, Dallas ranked #22 of 500 of the Most Innovative Cities in the World and #6 Best Performing Cities. Dallas-Fort Worth ranks #1 in the country for 5-year job growth (593,700 jobs) and year-over-year job growth (3.3%).



Dallas is a hub for regional and international connections. In 2023, Dallas Love Field and Dallas-Fort Worth Airport were ranked #4 in airport satisfaction. With a centralized national location, Dallas remains the central focal point for employers and workers.



Dallas-Fort Worth has ranked in the top 100 list of the largest green power users within EPA's Green Power partnership:

- 5. AT&T (Dallas)
- 14. Kimberly-Clark (Irving)
- 29. 7-Eleven (Irving)
- 33. City of Dallas (#2 City)
- 42. DFW International Airport (#1 airport)
- 74. Aligned Data Centers (Plano)
- 75. DataBank (Dallas)
- 83. American Airlines Group (Fort Worth)

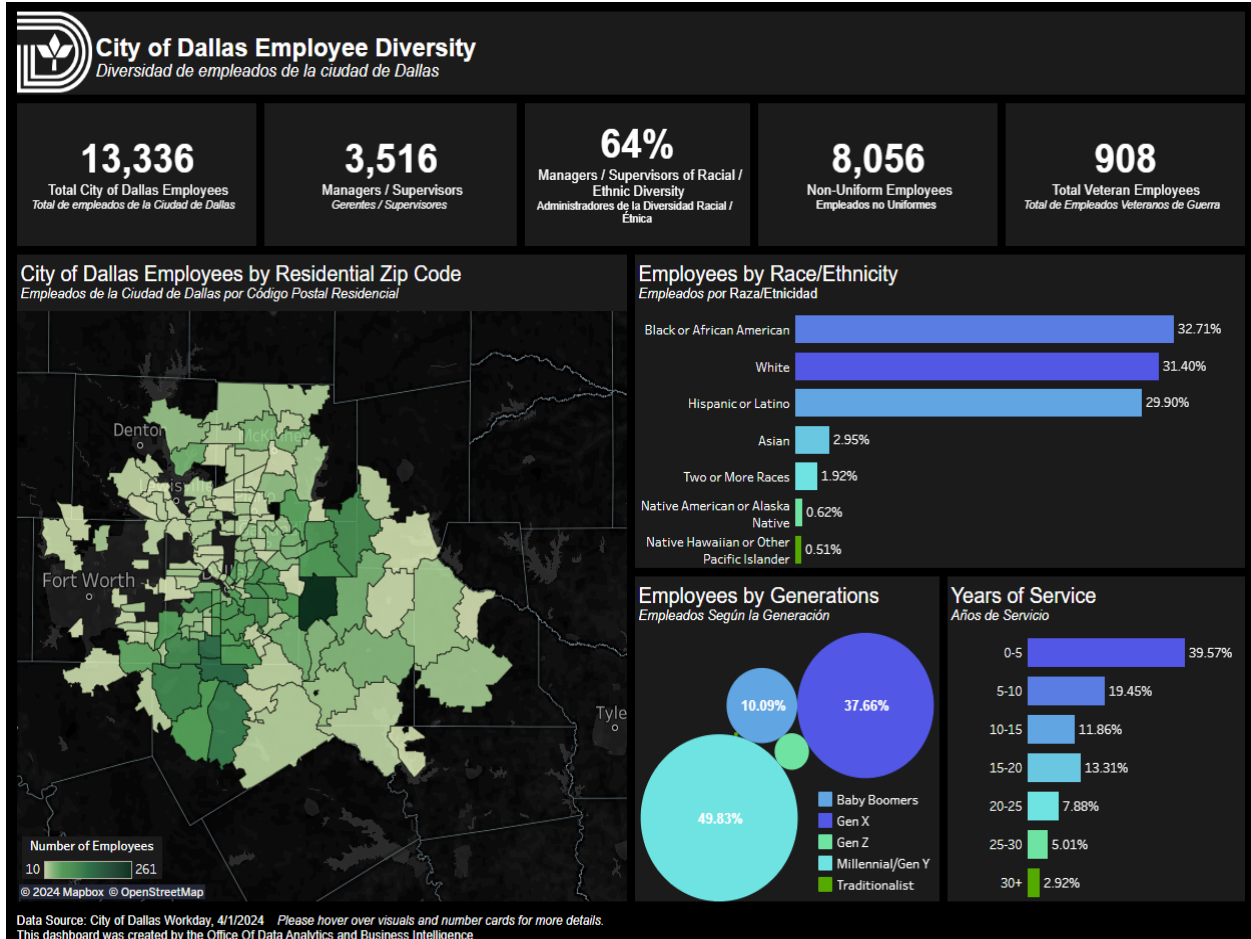


The Dallas region added 467 new residents each day with a 25% natural increase and a 75% net migration.

<sup>16</sup> Dallas Regional Chamber, Dallas-Fort Worth Region: <https://www.dallaschamber.org/why-dallas/dfw-facts/#regional-reports>

# AT YOUR SERVICE

The City is the second-largest employer in Dallas after Dallas Independent School District. The Employee Diversity Dashboard shows the quarterly data of active full-time employees with the City of Dallas.<sup>17 18</sup>



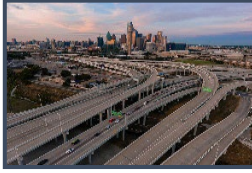
Our Employee Diversity Dashboard is one way that the City of Dallas communicates its commitment to promoting a culture of acceptance, appreciation, and inclusion for a diverse workforce in the City of Dallas. Nearly one-third of our employees are Black or African American (32.71%), while 31.4% are White, and 29.9% are Hispanic or Latino. Our workforce is well-represented across age groups, levels of experience, and geographic locations. The Employee Diversity Dashboard shows the quarterly data of active full-time employees with the City of Dallas.

<sup>17</sup> Employee Diversity Dashboard, <https://dallascityhall.com/departments/humanresources/Pages/diversity.aspx>

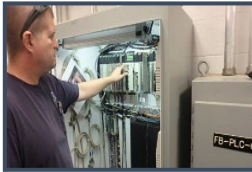
<sup>18</sup> Based on data collected April 2024

# AT YOUR SERVICE

The City of Dallas serves an area covering about 385 square miles, including 340 square miles of land and 44 square miles of lakes – one-third of the entire state of Rhode Island! Below are just a few ways we are proud to serve the residents of this City.



Dallas maintains 11,656 paved lane miles and 9,121 miles of water and wastewater mains, not to mention stormwater and drainage infrastructure. Dallas offers 84 lane miles of on-street bicycle facilities, plus 179 lane miles of trails and other off-street facilities.



Last year, Dallas Water Utilities provided more than 153 billion gallons of water to Dallas residents, plus 23 other cities, from six reservoirs across an area of about 700 square miles. DWU also treated 72 billion gallons of wastewater a day.



The City supports 59 fire stations, 46 full-time ambulances, and seven police stations. We also employ more than 3,000 uniformed police officers and over 2,000 firefighters and inspectors. These vital public safety services grow as our population expands.



Dallas Animal Services (DAS) operates one of the largest municipal shelters in the country, taking in any Dallas pet in need, regardless of space. As of August 2024, DAS holds a 74.4% live release rate for dogs and cats for the fiscal year. DAS has also responded to more than 74,000 resident service calls this year.



Park and Recreation maintains and operates six golf courses, four tennis centers, 42 recreation centers, and more than 21,227 acres of parkland. We also provide financial support to the Dallas Arboretum, Texas Discovery Gardens, Trinity River Audubon Center, and Dallas Zoo.



The City operates 29 libraries that serve over six million residents annually. Arts and Culture supported more than 150 local artists and arts providers this year and provided nearly 11,000 in-person art experiences to residents and visitors—not to mention hundreds of virtual activities.

Data based on FY 2023-24

# YEAR IN REVIEW

## October 2023 | *Defensive Driving Course and Training Program*



The National Safety Council (NSC) recognized the City of Dallas for its Defensive Driving Course (DDC) instructor and driver training program. The award recognizes organizations that have made valuable contributions to advance the NSC's mission of eliminating preventable deaths through driver safety training and the growth and improvement of instructors. NSC recognized the City as having advanced progress on the road to

zero deaths by delivering an exemplary defensive driving program.

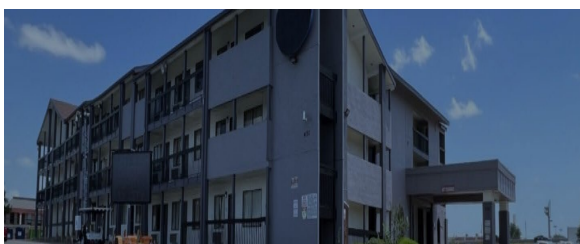
## November 2023 | *Environmental Justice and Equity Utility Management Award*



The American Metropolitan Water Association (AMWA) awarded Dallas Water Utilities (DWU) with its new Environmental Justice and Equity Utility Management Award. In developing this award, AMWA wanted to encourage utilities to strive to advance environmental justice in one or more categories that meet with communities' specific needs. Winners demonstrated how their utilities have overcome historic inequities and barriers within their communities to create more equitable and sustainable water systems and advanced environmental justice programs, projects, and practices. DWU actively works on City-approved initiatives for unserved areas within communities to increase

opportunities for public art, memorial and historical site celebrations, internal and external team building, and community engagement. This commitment is a beacon of progress in crucial areas for our shared future.

## December 2023 | *R.E.A.L. Time Rehousing*



The Office of Homeless Solutions (OHS) reduced homelessness within Dallas through the R.E.A.L. Time Rehousing Initiative (RTR). OHS conducts assessments to determine participants' ability to maintain stable housing and provides rental subsidies for 12 months, distributes move-in kits and offers

personalized support services such as mental healthcare and job training. The program has emphasized the importance of community support and successfully housed 2,977

# YEAR IN REVIEW

individuals and families in December 2023, for a total of 10,775 individuals and families in two years, including those with specific needs such as domestic violence survivors and individuals with chronic health issues.

## *January 2024 | Expanded Library Hours*



The Expanded library hours were implemented on January 30, 2024, with full-service locations open six days per week, including two evenings open until 8 pm. In addition to the expanded hours, seven locations are open on Sunday.

## *February 2024 | Salesforce Launch*



The Office of Procurement Services (OPS) launched the Salesforce Procurement Service Request Portal to simplify procurement procedures across departments, streamlining processes and enhancing efficiency. The portal has seen increased utilization across 42 departments, with reporting features to improve transparency and efficiency. OPS has significantly reduced the procurement process from 68 steps to 23 steps through the implementation of additional process improvement opportunities that removed non-value-added steps to better support internal and external stakeholders involved in the procurement process.

## *March 2024 | Cumulative Impacts Assessment Pilots Project*



The Cumulative Impacts Assessment Pilots Project addresses public health and environmental concerns regarding the operation of Concrete Batch Plants (CBPs) in Dallas. Led by the Environmental Protection Agency (EPA), the project analyzes the effects of CBPs on communities by collaborating with residents and leaders. The assessment will determine impacts of CBPs, such as air pollution, noise, and increased traffic, in conjunction with other environmental stressors to understand how the combination of CBPs and non-regulated stressors may cumulatively affect community health and the environment.

# YEAR IN REVIEW

## April 2024 | *Keep Dallas Beautiful*



The Department of Code Compliance (CCS) developed the Keep Dallas Beautiful program to align with Keep Texas Beautiful and Keep America Beautiful in focusing on litter prevention, recycling initiatives, and beautification efforts. Keep Dallas Beautiful is aimed to reduce blight and foster clean, healthy, and safe communities through ongoing investments and engagement. Keep Dallas Beautiful features purposeful

projects and campaigns such as: Love Your Block, Adopt-A-Spot, and Community Clean Trash-Off.

## May 2024 | *Development of Roland G. Parrish Park*



Dallas Park and Recreation, alongside city officials and community leaders, initiated the construction of Roland G. Parrish Park in east Oak Cliff. This new green space aims to offer diverse recreational opportunities to the Cadillac Heights communities. The park features amenities such as an athletic field, running track, playground, basketball pavilion, lighted loop trail, disc golf, and picnic areas.

## June 2024 | *What Works Cities*



In June 2024, the City of Dallas was awarded the What Works Cities Silver Certification for its use of data to inform policy decisions and improve services. The certification program was launched in 2017 by Bloomberg Philanthropies and led by Results for America recognizing local governments that use data to inform policy decisions, allocate funding, improve services, evaluate program effectiveness, and engage residents.

# YEAR IN REVIEW

## July 2024 | *Keep Dallas Beautiful Internship*



The Keep Dallas Beautiful program was selected as the official internship host for the Summer 2024 Engage Dallas Internship program in partnership with Southern Methodist University (SMU). This initiative connects bright and motivated SMU students with meaningful experiences that contribute to a cleaner and more beautiful Dallas. The internship ran for 10 weeks from June 3, 2024, through August 9, 2024.

## August 2024 | *Strengthen Park Security Presence*



Park and Recreation (PKR) hired eight City Marshals and installed new lighting, security cameras, and Emergency Blue Light tower phones to strengthen security efforts. The City completed the installation of security cameras in 17 different park, trail, and tennis court locations alongside Emergency Blue Light tower phones in West Trinity and Northhaven. Trucks, UTVs, bikes, and a drone were purchased for future deployment to enhance park safety further.

## September 2024 | *Parking Management*



The implementation of a comprehensive approach to parking management across the City was completed through the Department of Transportation. The City purchased the upgraded 500 coin operating meters and finalized the delivery and installation throughout areas around Dallas.



# LIVING OUR VALUES

At the City of Dallas, we lead with a Service First culture. We are guided by our core values of Empathy, Ethics, Excellence, Engagement, and Equity.



# REVENUE

## REVENUE SECTION OVERVIEW

The Revenue Detail Section provides the basis for establishing the FY 2024-25 revenue projections. Included in this section are the major General Fund revenues of Property Tax, Sales Tax, as well as revenues from charges for current services. Also highlighted are revenue projections for the City’s Enterprise Funds including Hotel Occupancy Tax, Sanitation Services, Planning and Development, Private Disposal, Storm Drainage Management, and Water/Wastewater and Other Funds within the City including the new Environmental Clean-up Special Revenue Fund and the 911 Systems Operations Fund.

The revenue budgets for FY 2024-25 are based on projections developed by both the Office of Budget and Management Services (BMS) and the responsible departments. Most revenue projections are based on historical trends and known policy changes; however, since a single method of projecting revenue is not feasible, each source is considered on its own merit and projected accordingly. For those revenues closely tied to economic conditions such as Sales Tax and the Hotel Occupancy Tax, additional factors including projected inflation, unemployment rates, and economic growth are considered.

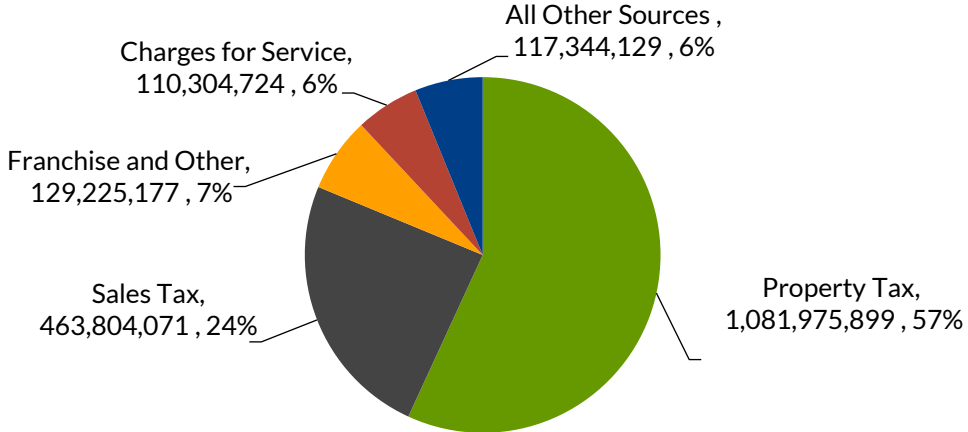
## GENERAL FUND REVENUES

The revenue sources described in this section account for the City’s total General Fund operating revenues and a portion of tax-supported debt service revenues.

The table and chart below provide a summary of General Fund revenue by revenue category, and the following sections provide more insight into the City’s budget.

| Source                    | FY 2023-24 Amended     | FY 2023-24 Forecast    | FY 2024-25 Budget      | FY 2025-26 Planned     |
|---------------------------|------------------------|------------------------|------------------------|------------------------|
| Property Tax              | 1,047,595,636          | 1,027,465,099          | 1,081,975,899          | 1,147,142,205          |
| Sales Tax                 | 451,745,839            | 446,222,810            | 463,804,071            | 485,654,671            |
| Franchise and Other       | 126,633,664            | 124,893,967            | 129,225,177            | 129,596,981            |
| Charges for Service       | 117,236,140            | 109,801,381            | 110,304,724            | 109,177,741            |
| Fines and Forfeitures     | 20,117,759             | 19,543,560             | 19,435,050             | 19,421,710             |
| Operating Transfers In    | 30,882,049             | 47,649,078             | 33,726,160             | 22,238,260             |
| Intergovernmental         | 16,177,900             | 21,937,431             | 21,618,094             | 21,673,594             |
| Miscellaneous             | 9,882,543              | 8,521,942              | 8,086,456              | 9,971,278              |
| Licenses and Permits      | 6,100,940              | 14,337,202             | 14,478,369             | 14,564,560             |
| Interest                  | 14,000,000             | 20,000,000             | 20,000,000             | 17,000,000             |
| <b>Total General Fund</b> | <b>\$1,840,372,470</b> | <b>\$1,840,372,470</b> | <b>\$1,902,654,000</b> | <b>\$1,976,441,000</b> |

# REVENUE



## Property Tax

Property tax revenue consists of five categories: current year, prior year, special inventory tax, refunds, and penalty and interest revenue. In FY 2024-25, total current year property tax revenue accounts for \$1,491,585,311 of budgeted revenue and supports both the General Fund (\$1,081,383,476) and the General Obligation Debt Service Fund (\$410,201,835).

Current year property taxes are based on: (1) exemptions allowed by state law and approved by the City Council, (2) the value of property as certified by the appraisal districts, and (3) the tax rate set by the City Council each September.

Ad valorem (property) taxes act as an enforceable lien on property as of January 1 each year. The City’s property tax is levied each September on the assessed value listed as of the prior January 1 for all real property and income-producing personal property located in the city. The appraisal districts in the four counties in which Dallas is located establish the assessed values.

The City is permitted by Article XI, Section 5, of the State of Texas Constitution to levy taxes up to \$2.50 per \$100 of assessed valuation for general governmental services, including the payment of principal and interest on general obligation long-term debt. Taxes are due October 1 after the September levy and are considered delinquent after January 31 of each year. Based upon historical collection trends, current year property tax revenues are estimated to be 98.38 percent of levy. Prior year taxes, penalties and interest, special inventory tax, and refunds typically produce additional revenues each year.

Residential property exemptions also reduce the tax burden on property owners by exempting a portion of their property value from being taxed. As approved by City Council on April 13, 1988, the City grants a homestead exemption of 20 percent of the market value (the maximum allowed by state law) of residence homesteads or \$5,000, whichever is greater. To qualify for this exemption, the property must be owned

# REVENUE

and occupied as the owner’s principal residence on January 1, and the application must be submitted or postmarked by May 1 of the year for which the exemption is requested. Once an exemption is allowed on a homestead, it will be allowed each year until the property changes ownership or the use of property changes.

Additionally, the City offers an over 65/disabled exemption. On June 26, 2024, City Council also passed a resolution increasing the tax limitation on homesteads of taxpayers who are disabled or age 65 or older from \$139,400 to \$153,400.

Additional state-mandated exemptions are also available for disabled veterans, and some surviving spouses. On February 14, 2024, the City Council authorized an optional child-care facilities exemption of 100 percent for qualifying child-care facilities as defined in the Texas Tax Code beginning with the 2024 tax year (fiscal year beginning October 1, 2024).

Beginning in FY 2020-21, the Texas Property Tax Reform and Transparency Act of 2019 (SB 2) caps the City’s ability to grow property tax revenue at 3.5 percent, plus the unused increment rate, if applicable, without seeking voter approval. Exceeding the cap requires an election on the November uniform election date. Previously, voters could petition for an election if the rate exceeded eight percent.

Property values continue to grow and were certified by July 25, 2024, by the four appraisal districts within which Dallas resides. The appraisal review board must resolve timely protests by July 20, so the chief appraiser can approve appraisal records, certify tax rolls, and provide them to the City by July 25. The City uses the appraised values of properties in the counties of Collin, Dallas, Denton, and Rockwall.

The 2024 certified value is \$215,147,848,879 or 8.5 percent more than the 2023 certified values.

| Appraisal District        | 2023 Certified Value      | 2024 Certified Value      | Value Change            | Percent Change |
|---------------------------|---------------------------|---------------------------|-------------------------|----------------|
| Dallas                    | 188,694,397,965           | 204,957,483,633           | 16,263,085,668          | 8.6%           |
| Collin                    | 7,263,617,719             | 7,767,321,173             | 503,703,454             | 6.9%           |
| Denton                    | 2,298,657,973             | 2,406,462,017             | 107,804,044             | 4.7%           |
| Rockwall                  | 15,416,916                | 16,582,056                | 1,165,140               | 7.6%           |
| <b>Total General Fund</b> | <b>\$ 198,272,090,573</b> | <b>\$ 215,147,848,879</b> | <b>\$16,875,758,306</b> | <b>8.5%</b>    |

The FY 2024-25 budget includes a reduction in the property tax rate from 73.57 cents to 70.47 cents per \$100 of valuation – a 3.10 cent decrease.

| Fiscal Year | Tax Rate | Certified Value  | % Change |
|-------------|----------|------------------|----------|
| 1984-85     | 49.18    | \$40,696,478,933 |          |
| 1985-86     | 49.18    | \$45,065,748,235 | 10.74%   |
| 1986-87     | 50.30    | \$49,348,567,661 | 9.50%    |

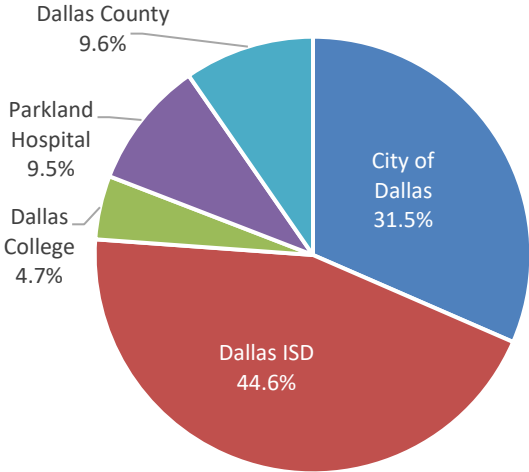
# REVENUE

| Fiscal Year | Tax Rate | Certified Value   | % Change |
|-------------|----------|-------------------|----------|
| 1987-88     | 53.72    | \$47,215,055,132  | -4.32%   |
| 1988-89     | 53.72    | \$50,562,923,074  | 7.09%    |
| 1989-90     | 58.83    | \$47,583,713,419  | -5.89%   |
| 1990-91     | 62.97    | \$46,209,305,261  | -2.89%   |
| 1991-92     | 62.97    | \$44,334,936,497  | -4.06%   |
| 1992-93     | 67.44    | \$41,575,371,885  | -6.22%   |
| 1993-94     | 67.44    | \$40,539,541,885  | -2.49%   |
| 1994-95     | 67.44    | \$40,724,172,941  | 0.46%    |
| 1995-96     | 67.22    | \$42,227,901,516  | 3.69%    |
| 1996-97     | 67.01    | \$44,050,335,895  | 4.32%    |
| 1997-98     | 65.16    | \$48,049,433,329  | 9.08%    |
| 1998-99     | 64.91    | \$52,677,672,716  | 9.63%    |
| 1999-00     | 66.75    | \$56,109,156,774  | 6.51%    |
| 2000-01     | 66.75    | \$60,178,611,626  | 7.25%    |
| 2001-02     | 66.75    | \$65,218,425,933  | 8.37%    |
| 2002-03     | 69.98    | \$66,483,637,119  | 1.94%    |
| 2003-04     | 69.98    | \$66,501,655,057  | 0.03%    |
| 2004-05     | 71.97    | \$67,579,877,637  | 1.62%    |
| 2005-06     | 74.17    | \$70,843,801,880  | 4.83%    |
| 2006-07     | 72.92    | \$76,792,536,880  | 8.40%    |
| 2007-08     | 74.79    | \$84,526,933,754  | 10.07%   |
| 2008-09     | 74.79    | \$90,477,932,550  | 7.04%    |
| 2009-10     | 74.79    | \$87,264,095,461  | -3.55%   |
| 2010-11     | 79.70    | \$83,425,479,138  | -4.40%   |
| 2011-12     | 79.70    | \$81,993,746,356  | -1.72%   |
| 2012-13     | 79.70    | \$83,681,721,883  | 2.06%    |
| 2013-14     | 79.70    | \$87,251,522,141  | 4.27%    |
| 2014-15     | 79.70    | \$93,138,210,535  | 6.75%    |
| 2015-16     | 79.70    | \$100,318,936,973 | 7.71%    |
| 2016-17     | 78.25    | \$110,387,629,086 | 10.04%   |
| 2017-18     | 78.04    | \$118,314,677,595 | 7.18%    |
| 2018-19     | 77.67    | \$130,080,986,261 | 9.94%    |
| 2019-20     | 77.66    | \$140,237,631,635 | 7.81%    |
| 2020-21     | 77.63    | \$149,136,781,320 | 6.35%    |
| 2021-22     | 77.33    | \$155,938,191,755 | 4.56%    |
| 2022-23     | 74.58    | \$179,433,592,088 | 15.07%   |
| 2023-24     | 73.57    | \$198,272,090,573 | 10.50%   |
| 2024-25     | 70.47    | \$215,147,848,879 | 8.51%    |
| 2025-26*    | 70.47    | \$228,113,083,483 | 6.03%    |

\*Projection assumes a 3.5% reappraisal growth and \$5.4 billion, representing a 7.23% anticipated growth in new construction, in FY 2025-26.

# REVENUE

Property taxes are paid not only to the City of Dallas, but also to other jurisdictions, including the Dallas Independent School District (DISD), Dallas County, Parkland Hospital, and Dallas College (formerly DCCCD). Each jurisdiction sets its own tax rate. The largest share of a Dallas homeowner's property taxes is for the school district. The graphic shows the share of your tax bill paid to each jurisdiction, assuming the property is located within Dallas County and Dallas Independent School District (DISD). Dallas extends to four counties and 16 school districts, so percentages may vary, depending on where your property is located.



# REVENUE

## Taxpayer Impact Statement

Estimated Annual Impact of Rate and Fee Changes on a Typical Residential Ratepayer

| Service or Fee             | FY 2023-24 Yearly Rate | FY 2024-25 Proposed Rate | Annual Change   | How we defined "typical"   |
|----------------------------|------------------------|--------------------------|-----------------|--|
| Water and Wastewater       | \$855.96               | \$867.84                 | \$11.88         | Residential customer usage of 8,300 gallons of water and 5,300 gallons of wastewater.        |
| Stormwater                 | \$116.16               | \$121.92                 | \$5.76          | Residential customer with 2,000 to 5,500 sq. ft. of impervious cover.                        |
| Sanitation                 | \$455.76               | \$512.76                 | \$57.00         | Per single-family home.  |
| Environmental Clean-up Fee | \$0.00                 | \$36.00                  | \$36.00         | Per single-family home.  |
| Property Tax               | \$1,969.97             | \$2,151.04               | \$181.07        | A home with an estimated median taxable value of \$305,236, net of 20% homestead exemption.* |
| <b>TOTAL YEARLY IMPACT</b> | <b>\$3,397.85</b>      | <b>\$3,653.56</b>        | <b>\$255.71</b> | <b>Combined projected increase of 8%</b>   |

Estimated Annual Impact of Property Tax Rate (\$0.7047) on a Typical Homestead

**NON-SENIOR HOMESTEADS** General homestead exemption of 20% of assessed value

| Property Valuation |                     |                | Property Tax Bill (Annual)    |                           |                            |
|--------------------|---------------------|----------------|-------------------------------|---------------------------|----------------------------|
| Fiscal Year        | Median Market Value | Assessed Value | Current vs. Proposed Tax Rate | No-New-Revenue Tax Rate** | Voter-Approval Tax Rate*** |
| FY 2023-24         | \$334,710.00        | \$267,768.00   | \$1,969.97                    | \$1,824.57                | \$2,003.71                 |
| FY 2023-25         | \$381,545.00        | \$305,236.00   | \$2,151.04                    | \$2,161.99                | \$2,151.04                 |

General homestead exemption of 20% of assessed value

**SENIOR HOMESTEADS** Senior/disabled homestead exemption of \$153,400

| Property Valuation |                     |                | Property Tax Bill (Annual)    |                           |                            |
|--------------------|---------------------|----------------|-------------------------------|---------------------------|----------------------------|
| Fiscal Year        | Median Market Value | Assessed Value | Current vs. Proposed Tax Rate | No-New-Revenue Tax Rate** | Voter-Approval Tax Rate*** |
| FY 2023-24         | \$334,710.00        | \$128,368.00   | \$944.40                      | \$874.70                  | \$960.58                   |
| FY 2024-25         | \$381,545.00        | \$151,836.00   | \$1,070.01                    | \$1,075.46                | \$1,070.01                 |

**Definitions**

\*Based on FY 2024-25 median market value of \$381,545.

\*\***No-New-Revenue Tax Rate:** Tax rate that generates the same amount of revenue in the new year on property taxed in the previous year.

\*\*\***Voter-Approval Tax Rate:** Tax rate that generates the same amount of revenue in the new year on property taxed in the previous year plus 3.5 percent growth and the additional revenue needed to pay the City's debt service.

# REVENUE

## Sales Tax

The sales tax rate in Dallas is 8.25 percent of taxable goods or services sold within city limits. The tax is collected by the retailer at the point of sale and forwarded to the Texas Comptroller on a monthly or quarterly basis. Of the 8.25 percent collected, the state retains 6.25 percent and distributes one percent to the City of Dallas and one percent to the Dallas Area Rapid Transit (DART) transportation authority.

Sales tax revenues are historically volatile; therefore, actual collections may differ significantly from budgeted. The FY 2024-25 sales tax forecast is \$463,804,071, a 3.94 percent increase from the current year forecast of \$446,222,810.

The table below shows the City’s FY 2024-25 and FY 2025-26 projected sales tax revenues relative to FY 2023-24’s budget and historical actuals.

| Fiscal Year | Sales Tax Revenues | % Change |
|-------------|--------------------|----------|
| 1984-85     | \$113,944,000      | -        |
| 1985-86     | \$111,859,058      | -1.83%   |
| 1986-87     | \$104,366,695      | -6.70%   |
| 1987-88     | \$110,960,785      | 6.32%    |
| 1988-89     | \$117,433,971      | 5.83%    |
| 1989-90     | \$126,931,843      | 8.09%    |
| 1990-91     | \$134,611,755      | 6.05%    |
| 1991-92     | \$125,401,998      | -6.84%   |
| 1992-93     | \$136,252,909      | 8.65%    |
| 1993-94     | \$144,994,725      | 6.42%    |
| 1994-95     | \$151,147,620      | 4.24%    |
| 1995-96     | \$164,550,047      | 8.87%    |
| 1996-97     | \$173,032,255      | 5.15%    |
| 1997-98     | \$188,816,678      | 9.12%    |
| 1998-99     | \$195,402,277      | 3.49%    |
| 1999-00     | \$216,933,486      | 11.02%   |
| 2000-01     | \$210,748,994      | -2.85%   |
| 2001-02     | \$194,132,603      | -7.88%   |
| 2002-03     | \$183,229,590      | -5.62%   |
| 2003-04     | \$194,988,837      | 6.42%    |
| 2004-05     | \$198,441,476      | 1.77%    |
| 2005-06     | \$217,240,592      | 9.47%    |
| 2006-07     | \$222,926,951      | 2.62%    |
| 2007-08     | \$229,856,739      | 3.11%    |
| 2008-09     | \$206,914,022      | -9.98%   |
| 2009-10     | \$204,677,318      | -1.08%   |
| 2010-11     | \$215,893,045      | 5.48%    |
| 2011-12     | \$229,577,155      | 6.34%    |
| 2012-13     | \$241,946,140      | 5.39%    |
| 2013-14     | \$255,716,128      | 5.69%    |
| 2014-15     | \$273,499,269      | 6.95%    |
| 2015-16     | \$283,917,872      | 3.81%    |
| 2016-17     | \$293,610,565      | 3.41%    |



# REVENUE

| Fiscal Year | Sales Tax Revenues | % Change |
|-------------|--------------------|----------|
| 2017-18     | \$305,397,783      | 4.01%    |
| 2018-19     | \$313,460,750      | 2.64%    |
| 2019-20     | \$310,737,497      | -1.33%   |
| 2020-21     | \$354,287,641      | 8.64%    |
| 2021-22     | \$407,309,124      | 11.77%   |
| 2022-23     | \$425,543,231      | 4.48%    |
| 2023-24*    | \$446,222,810      | 4.86%    |
| 2024-25*    | \$463,804,071      | 3.94%    |
| 2025-26*    | \$485,654,671      | 4.71%    |

\* Projected revenues

# REVENUE

## OTHER GENERAL FUND REVENUES

In total, General Fund revenues account for approximately \$1.9 billion each year, and are used to fund various General Fund expenses. Property tax and sales tax revenues account for 81 percent of all General Fund revenues. Other notable revenues are explained further in the subsections below.

### *Ambulance Revenues*

Dallas Fire-Rescue (DFR) provides emergency ambulance services to anyone requesting aid within city boundaries. Emergency medical staff transport the individual(s) to a hospital providing emergency aid for a transport charge, plus itemized charges. The transport charge for residents is \$1,473 and \$1,868 for non-residents per transport. In order to achieve 100 percent cost recovery, reasonable cost of any expendable items that are medically required to be used on a person transported by ambulance or treated without being transported by ambulance are also allowed to be considered. This includes, but is not limited to drugs, dressings and bandages, airways, oxygen masks, intravenous fluids and equipment, syringes, and needles are also allowed. The fee for treatment/non-transport services is \$125.

The billing and collection of ambulance fees and additional supplemental payment from the federal government are provided by vendors contracted by the City. Historical information is used to project the gross amount billed, and a projected collection rate is applied to this amount to estimate revenue for the upcoming fiscal year.

The budget also includes projected reimbursement revenue through the Ambulance Services Supplemental Payment Program (ASSPP) approved by the federal government through the Texas Health and Human Services Commission. The ASSPP program allows governmental ambulance providers to recover a portion of the cost of providing services to Medicaid, Medicaid Managed Care, and uninsured patients. The reimbursement percentage is set by the federal government.

### *Municipal Court Revenues*

Dallas Municipal Court (DMC) collects fines and fees on Class C misdemeanors, including traffic violations and state law and city ordinance violations. Delinquent accounts receive a warrant and are contacted via mail and text message. Defendants who do not respond to these efforts are pursued through the Marshal's Office (MSH) and forwarded to a third-party collection agency, where a 30 percent fee is assessed to their case. The methodology used to project Municipal Court revenues is a combination of projecting future citation volumes and factoring in future collection rates per citation.

### *Franchise Fee Revenues*

The City maintains non-exclusive franchise agreements with utilities and other service providers, such as solid waste haulers, that use the City's rights of way to provide services to the public. These franchise agreements provide for compensation to the City in the form of

# REVENUE

franchise fees. These fees are in lieu of all other fees and charges related to the use of the rights of way but in addition to sales and ad valorem taxes.

Generally, franchise fees are calculated based on a percentage of the companies' gross receipts from doing business in Dallas. Private solid waste companies pay a 4% of gross revenues franchise fee to operate in the City of Dallas and to use the City's right-of-way. The current rate for solid waste haulers has not changed in 17 years, since 2007 while the City's cost to resurface the right-of-way has increased significantly. The FY 2024-25 proposed budget includes an increase in the rate from 4% to 6%, an increase of 2%, effective April 1, 2024. This increase is expected to generate an additional \$1.8 million, or a 31.91% increase, for a total budget of \$7.4 million in FY 2024-25.

Cable TV providers such as Time Warner, and Frontier Communications also pay a quarterly fee equal to five percent of gross receipts, due 45 days after the end of the period covered. Certificated telecommunications providers, however, do not pay franchise fees to the City. Pursuant to Local Government Code 283, telecommunications providers instead compensate the City for use of right-of-way on a per-access line basis. These fees are to be paid to the City 45 days after the end of each calendar quarter.

Under Texas Senate Bill (SB) 1152, effective January 1, 2020, companies that provide both telecommunications and cable TV services are exempt from paying the lesser of these two fees. All cable TV providers currently serving Dallas also provide telecommunications services and are now exempt from paying the lesser of Cable franchise or Telecommunications access line fees.

Franchise fees from Atmos Energy are also five percent of gross receipts, paid quarterly. Franchise fees from Oncor Electric Delivery are based on a fee per kilowatt hour consumed and are projected using historical data, trended forward using statistical analysis and normalized for weather.

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## ANNUAL FEE CHANGES

The City’s Financial Management Performance Criterion (FMPC) #12 states an annual review of selected fees and charges is required to determine whether the City is recovering the full cost of services. Per the policy, we will review all fees at least once every four years and propose changes to achieve full cost recovery or based on other City objectives. Below is a list of fees reviewed, effective October 1, 2024, and the impact the changes may have on the various City services associated with user fees. Park and Recreation fees (recreation, aquatics, green fees, facilities, etc.) reviewed in 2024 are pending/subject to Park and Recreation Board approval for implementation in FY 2024-25.

*Library: \$6,745 decrease in revenue*

| Fee Studied   | Current Fee | Full Cost | New Fee | Recovery Rate |
|---|-------------|-----------|---------|---------------|
| Branch Conference Room - Profit 1-2 hrs   | \$20        | \$45      | \$30    | 66%           |
| Branch Conference Room - Profit - 2-4 hrs   | \$20        | \$45      | \$30    | 66%           |
| Branch Conference Room - Profit - 4+ hrs  | \$20        | \$45      | \$30    | 66%           |
| Branch Conference Room - Non Profit - 1-2 hrs   | \$20        | \$45      | \$30    | 66%           |
| Branch Conference Room - Non Profit - 2-4 hrs   | \$20        | \$45      | \$30    | 66%           |
| Branch Conference Room - Non Profit - 4+ hrs  | \$20        | \$45      | \$30    | 66%           |
| Branch Black Box - Non profit - 1-2 hrs   | \$20        | \$45      | \$30    | 66%           |
| Branch Black Box - Non profit- 2-4hrs   | \$20        | \$45      | \$30    | 66%           |
| Branch Black Box - Non profit- 4+ hrs   | \$20        | \$45      | \$30    | 66%           |
| Branch Black Box - Profit - 1-2 hrs   | \$20        | \$45      | \$30    | 66%           |
| Branch Black Box - Profit - 2-4hrs  | \$20        | \$45      | \$30    | 66%           |
| Branch Black Box - Profit - 4+ hrs  | \$20        | \$45      | \$30    | 66%           |
| Branch Conference/Classroom Room - Profit 1-2 hrs   | \$20        | \$45      | \$30    | 66%           |
| Branch Conference/Classroom Room - Profit - 2-4 hrs   | \$20        | \$45      | \$30    | 66%           |
| Branch Conference/Classroom Room - Profit - 4+ hrs  | \$20        | \$45      | \$30    | 66%           |
| Branch Conference/Classroom Room - Non Profit - 1-2 hrs   | \$20        | \$45      | \$30    | 66%           |
| Branch Conference/Classroom Room - Non Profit - 2-4 hrs   | \$20        | \$45      | \$30    | 66%           |
| Branch Conference/Classroom Room - Non Profit - 4+ hrs  | \$20        | \$45      | \$30    | 66%           |
| Branch Auditorium - Non profit - 1-2 hrs  | \$20        | \$45      | \$30    | 66%           |
| Branch Auditorium - Non profit- 2-4hrs  | \$20        | \$45      | \$30    | 66%           |
| Branch Auditorium - Non profit- 4+ hrs  | \$20        | \$45      | \$30    | 66%           |
| Branch Auditorium - Profit - 1-2 hrs  | \$20        | \$45      | \$30    | 66%           |
| Branch Auditorium - Profit - 2-4hrs   | \$20        | \$45      | \$30    | 66%           |
| Branch Auditorium - Profit - 4+ hrs   | \$20        | \$45      | \$30    | 66%           |
| Processing Fee (Lost/Damaged Items)   | \$17        | \$26      | \$20    | 76%           |
| Mail Reference Fee - Each 30 minutes of staff time & 4 photocopies/no tax for out of state requests | \$18        | \$25      | \$20    | 79%           |
| Annual Fee (Non-Resident Cards)   | \$250       | \$265     | \$250   | 94%           |
| Auditorium - Non-Profit - 1-2 Hours   | \$100       | \$573     | \$100   | 17%           |
| Auditorium - Non-Profit - 2-4 Hours   | \$140       | \$573     | \$140   | 24%           |
| Auditorium - Non-Profit - 4+ Hours  | \$180       | \$573     | \$180   | 31%           |
| Auditorium - Profit - 1-2 Hours   | \$175       | \$573     | \$225   | 39%           |

# REVENUE

| Fee Studied                         | Current Fee | Full Cost | New Fee | Recovery Rate |
|-------------------------------------|-------------|-----------|---------|---------------|
| Auditorium - Profit - 2-4 Hours     | \$200       | \$573     | \$250   | 43%           |
| Auditorium - Profit - 4+ Hours      | \$350       | \$573     | \$400   | 69%           |
| Classroom - Non-Profit - 1-2 Hours  | \$50        | \$573     | \$50    | 8%            |
| Classroom - Non-Profit - 2-4 Hours  | \$60        | \$573     | \$60    | 10%           |
| Classroom - Non-Profit - 4+ Hours   | \$70        | \$573     | \$70    | 12%           |
| Classroom - Profit - 1-2 Hours      | \$125       | \$573     | \$175   | 30%           |
| Classroom - Profit - 2-4 Hours      | \$150       | \$573     | \$200   | 34%           |
| Classroom - Profit - 4+ Hours       | \$200       | \$573     | \$250   | 43%           |
| Conference - Non-Profit - 1-2 Hours | \$100       | \$573     | \$100   | 17%           |
| Conference - Non-Profit - 2-4 Hours | \$140       | \$573     | \$140   | 24%           |
| Conference - Non-Profit - 4+ Hours  | \$180       | \$573     | \$180   | 31%           |
| Conference - Profit - 1-2 Hours     | \$150       | \$573     | \$200   | 34%           |

## Transportation and Public Works: \$1,027,658 increase in revenue\*

| Fee Studied  | Current Fee | Full Cost | New Fee  | Recovery Rate |
|--|-------------|-----------|----------|---------------|
| Fee for processing abandonments  | \$7,800     | \$11,156  | \$11,150 | 99%           |
| Nonrefundable application fee  | \$4,595     | \$6,003   | \$5,000  | 83%           |
| Easement in Excess of Five   | \$1,000     | \$1,183   | \$1,000  | 84%           |
| Surplus Property fees(Undevelopable)   | \$3,000     | \$10,227  | \$10,200 | 99%           |
| Surplus Property fees(Developable)   | \$7,500     | \$14,034  | \$14,000 | 99%           |
| Barricade Application Fee  | \$40        | \$34      | \$34     | 100%          |
| Monument Verification Survey**   | \$0         | \$308     | \$308    | 100%          |
| Request for Alternate Monumentation**  | \$0         | \$266     | \$266    | 100%          |
| Thoroughfare Plan Amendment Fee - First Quarter Mile                                 | \$5,325     | \$6,356   | \$6,350  | 99%           |
| Dockless Vehicle Permit Application - Initial  | \$2,000     | \$2,662   | \$2,650  | 99%           |
| Traffic Signal Plans Review  | \$1,000     | \$3,531   | \$1,000  | 28%           |
| 311-T Review (Development Plan Review)   | \$2,500     | \$2,522   | \$2,500  | 99%           |
| Traffic Control Plan Review  | \$1,000     | \$2,125   | \$1,000  | 47%           |
| Traffic Signals Field Adjustments  | \$1,500     | \$9,050   | \$1,500  | 16%           |
| Valet Parking- License Application   | \$800       | \$1,740   | \$1,700  | 97%           |
| Petition - No Parking  | \$240       | \$283     | \$240    | 84%           |
| Resident Parking Only-Application Fee  | \$50        | \$831     | \$350    | 42%           |
| Resident Parking Only-hangtag - Deep Ellum District                                  | \$25        | \$25      | \$25     | 100%          |
| Resident Parking Only-hangtag - Deep Ellum District - replacement for lost or stolen | \$15        | \$24      | \$15     | 62%           |
| Resident Parking Only-hangtag  | \$6         | \$24      | \$20     | 82%           |
| Resident Parking Only Sign   | \$47        | \$71      | \$70     | 99%           |
| Resident Parking Only Sign - change/modification                                     | \$25        | \$71      | \$35     | 49%           |
| Parking Meter Hooding - Administration Fee   | \$55        | \$40      | \$40     | 100%          |
| Temporary Pkg Meter Removal  | \$75        | \$145     | \$145    | 100%          |
| Reinstallation of Temporarily Removed Parking Meter                                  | \$140       | \$145     | \$145    | 100%          |
| Street Lights Plan Review  | \$500       | \$584     | \$500    | 85%           |
| No Parking Sign Fee (18 inch by 24 inch)   | \$25        | \$275     | \$200    | 72%           |
| Crime Watch - sign fee (18 inch by 24 inch)  | \$24        | \$243     | \$50     | 20%           |
| Street Name Change Fee - Blades (9 inch by 48 inch)                                  | \$0         | \$361     | \$0      | 0%            |
| Street Name Change Fee - Mast Arm  | \$0         | \$454     | \$0      | 0%            |

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| Fee Studied  | Current Fee | Full Cost | New Fee | Recovery Rate |
|--|-------------|-----------|---------|---------------|
| Ceremonial Street Signs  | \$30        | \$132     | \$130   | 98%           |
| Neighborhood Sign Toppers - 19 or less signs (9 inch by 30 inch) | \$35        | \$94      | \$90    | 95%           |
| Neighborhood Sign Toppers - 20 or more signs (9 inch by 30 inch) | \$30        | \$94      | \$90    | 95%           |
| Commemorative Signs for Ceremonial Purposes Only                 | \$30        | \$114     | \$100   | 87%           |

*\*The Transportation department and the Public Works department have been consolidated into the Transportation and Public Works department due to a reorganization.*

*\*\* Represents a new fee in FY 2024-25.*



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## ENTERPRISE CHARGES FOR SERVICES

Enterprise Funds are City operations that generate revenue through charges for specific services they provide. Enterprise Funds are fully self-supporting and include Aviation, Convention Center, Municipal Radio, Sanitation Services, Storm Drainage Management, Planning and Development, and Dallas Water Utilities. General Fund tax dollars are not used to support the Enterprise Funds.

### Aviation

The Department of Aviation manages Dallas Love Field, Dallas Executive Airport, and the Dallas Vertiport. Dallas Love Field is the busiest medium hub commercial airport and one of the busiest private jet airports in the country. Dallas Love Field has seen unprecedented growth in passenger traffic since the Wright Amendment Reform Act in 2014, despite continuing to operate under a 20 gate cap and restriction on international commercial traffic. As a result, Dallas Love Field has evolved from a small regional airport to a domestic service hub requiring enhanced customer service and amenities to match the needs of more than 17 million travelers annually.

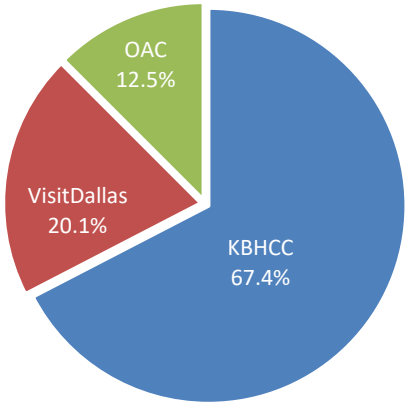
Aviation revenues include:

- Rental payments for leased property and improvements, terminal building space, and associated maintenance and warehouse space at Dallas Love Field and Dallas Executive Airport
- Airport parking revenues
- Revenues relating to concession contract agreements with airport businesses, including food and beverage services, retail stores, advertising, car rental agencies, shoeshine services, and bag cart rentals
- Landing fees paid by commercial and general aircraft owners to conduct operations at Dallas Love Field and Dallas Executive Airport

### Hotel Occupancy Taxes

The City’s local hotel occupancy tax (HOT) rate is 13 percent of the room rate charged within city limits. The tax is collected by the hotel at the point of sale and forwarded to the state (six percent) and City (seven percent) monthly. Of the percentage the City receives, 67.4 percent supports operations and capital improvements at the Kay Bailey Hutchison Convention Center Dallas (KBHCC), as required by bond ordinance. The FY 2024-25 budget assumes 20.1 percent will be distributed to VisitDallas to market and promote Dallas as

HOT City Distribution





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a convention and tourist destination and 12.5 percent will be distributed as a reimbursement to the Office of Arts and Culture (OAC) to encourage, promote, and improve the arts. The FY 2025-26 planned budget assumes VisitDallas will receive 20.1 percent and the Office of Arts and Culture (OAC) will receive 12.5 percent.

Effective calendar year 2023 and continuing for up to 30 years, the City began collections of an additional two percent in HOT above the 13 percent, as approved by the voters through Proposition A in November 2022. This percentage is specifically allocated for the Kay Bailey Hutchison Convention Center Master Plan and certain venue projects at Fair Park through an approximate 80/20 shared split.

## *Municipal Radio*

WRR 101.1 FM broadcasts classical music and programming around the clock and is managed by non-profit KERA (North Texas Public Broadcasting). The City-owned station transitioned programming and sales to KERA in January 2023. KERA fully reimburses the City for its retained WRR ownership expenses which includes staff time, radio tower rents, and attorney fees related to Federal Communications Commission (FCC) matters.

## *Sanitation Services Revenue*

Sanitation Services revenue is collected to recover the cost of providing garbage, brush and bulk trash, and recyclables collection services for residential customers and a few small commercial customers. These fees are collected through monthly utility bills issued by Dallas Water Utilities (DWU). Estimated revenue is determined by multiplying the adopted residential rate by the projected number of residential customers, plus estimated fees for “pack out” service and commercial customers. The Sanitation Services rate is partially offset by revenues from the residential recycling program.

This year’s fee change is included in the table below.

| FY 2023-24 Fee | FY 2024-25 Fee | Dollar Change |
|----------------|----------------|---------------|
| \$37.98        | \$39.73        | \$1.75        |

## *Private Disposal Revenue*

Private disposal revenue is collected primarily at the McCommas Bluff Landfill from private (commercial) waste haulers for the privilege of disposing of solid waste at the site; some revenue is also collected at the Bachman Transfer Station. Dallas residents hauling their own household and yard waste are exempt from the fees (with restrictions). Commercial haulers may also elect to enter into a discount disposal contract with the City, allowing for a discount from the posted rate in exchange for a guaranteed minimum amount of waste disposal during a specific period. Revenues are determined by projecting an estimate for waste tons to be delivered to the landfill multiplied by the gate rate for non-contracted customers or by discounted solid waste disposal rates for contracted customers, as well as other service and transaction fees.

# REVENUE

This year’s fee change is included in the table below.

| FY 2023-24 Fee | FY 2024-25 Fee | Dollar Change |
|----------------|----------------|---------------|
| \$38.80        | \$42.33        | \$3.53        |

## *Storm Drainage Management Revenues*

Storm Drainage Management (SDM) revenue is derived from stormwater fees calculated based on the impervious area of a property, or the amount of land covered by features that cannot absorb water (concrete, asphalt, etc.). SDM revenue is collected to support the cost of compliance with the City's storm drainage discharge permit from the Texas Commission on Environmental Quality (TCEQ), operation, maintenance, and enhancement of the levee system, operation and maintenance of the City’s natural and improved storm drainage system, and debt service for design and construction of drainage system facilities to support services. These fees are also collected through DWU’s monthly utility bills.

Compliance activities include but are not limited to:

- Water quality sampling and analysis
- Creek monitoring
- Public education and outreach
- Construction compliance and industrial facility inspections
- Engineering, design, and inspection of storm sewer infrastructure

Drainage system operation and maintenance activities include but are not limited to:

- Natural and improved channel maintenance
- Creek, river, and levee maintenance
- Cleaning and maintenance of storm sewers and inlets
- Monthly sweeping of the City’s major thoroughfares

SDM also pays a four percent franchise fee to the General Fund that is used to improve sidewalks and neighborhood infrastructure in low-income areas. In FY 2024-25, this is expected to yield \$3.4 million in revenue.

This year’s fee change is included in the table below.

| FY 2023-24 Fee | FY 2024-25 Fee | Dollar Change |
|----------------|----------------|---------------|
| \$9.68         | \$10.16        | \$0.48        |

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## Planning and Development

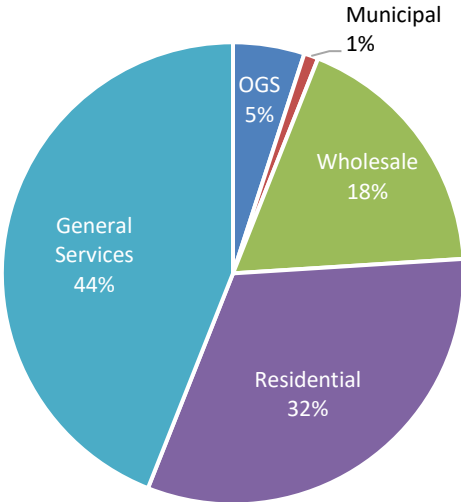
Through careful examination of the City’s organizational functions, this year’s budget realigns the Planning and Urban Design Department with the Development Services Department to establish the Planning and Development Department (PDV). PDV provides plan review and inspection services for commercial and residential development to ensure structures are built according to the adopted codes and ordinances, issues construction and trade permits, and processes Certificate of Occupancy applications for new and existing businesses. In FY 2023-24, a fee study was conducted, finalized, and implemented on May 1, 2024, resulting in increased fees to support ongoing operations.

## Water/Wastewater Revenues

Dallas Water Utilities (DWU) is a self-supporting enterprise fund, owned and operated by the City. The department receives no tax dollars and earns its revenues through the sale of water and wastewater services in five customer classes: residential, general service, municipal, optional general service (OGS), and wholesale. The wholesale customer class comprises 23 communities outside the city that receive water service and 11 communities that receive wastewater service.

Retail rates for each class have two components: a customer charge based on meter size and a volume-based usage charge. DWU determined these rates based on a retail cost of service study that assigned costs to each class based on the department’s cost to provide these services. Readers can find current retail rates at [www.dwurates.com](http://www.dwurates.com).

DWU Revenues by Customer Class



These revenues pay for:

- Operation and maintenance costs of providing water and wastewater services
- Debt service (principal and interest) on outstanding debt used to design and construct the facilities to provide these services
- Street rental payments (equivalent to franchise fees assessed to other utilities) to the General Fund for use of the City’s rights-of-way
- Cash funding for capital improvements not funded through the sale of revenue bonds or other debt

DWU receives other miscellaneous revenues, including interest earnings, connection fees, and system improvement contributions. Water revenues can fluctuate depending on summer temperatures and the amount of rainfall in the area.

# REVENUE

This year’s fee change is included in the table below.

| FY 2023-24 Fee | FY 2024-25 Fee | Dollar Change |
|----------------|----------------|---------------|
| \$71.33        | \$72.32        | \$0.99        |

## OTHER FUNDS CHARGES FOR SERVICES

There are also various Other Funds that generate revenue for the City. Similar to Enterprise Funds, General Fund tax dollars are not used to support the Other Funds. Notable Other Funds charges for services are noted below.

### *Environmental Clean-up Special Revenue Fund*

Effective October 1, 2024, the City will launch a new environmental cleanup fee of \$3.00 a month will be added to all City residential and non-residential utility accounts. This fee will pay for disposal and environmental services that are required by a state or federal mandate, including but not limited to: homeless encampment cleanup, and illegal dumping on public right-of-way, and litter and mowing nuisance abatement on public rights-of-way. In FY 2024-25, this fee is expected to yield \$10.5 million in revenue.

This year’s new fee is included in the table below.

| FY 2023-24 Fee | FY 2024-25 Fee | Dollar Change |
|----------------|----------------|---------------|
| \$0.00         | \$3.00         | \$3.00        |

### *911 Systems Operations Fund*

City of Dallas 911 Service is supported by fess collected by telecommunication service providers. Effective January 1, 2025, 911 landline rates for Business and Trunk accounts will increase from \$1.52 to \$3.38 for Business accounts and from \$2.40 to \$5.34 for Trunk accounts. The Residential accounts rate will remain unchanged at \$0.62.

It is anticipated that these proposed changes will generate an additional \$2.4 million in revenue in FY 2024-25 and will be used to reimburse the Dallas Police Department (DPD) and Dallas Fire-Rescue (DFR) for 911-eligible expenses.



# REVENUE

## REVENUE BY FUND AND DEPARTMENT

The table below provides a summary of all City operating revenue by fund and department.

| Department                                       | FY 2023-24 Budget | FY 2023-24 Forecast | FY 2024-25 Budget | FY 2025-26 Planned |
|--|-------------------|---------------------|-------------------|--------------------|
| <b>General Fund</b>                              |                   |                     |                   |                    |
| Budget & Management Services                     | 1,613,639,698     | 1,591,435,516       | 1,667,752,126     | 1,752,140,263      |
| Building Services                                | 909,011           | 788,168             | 0                 | 0                  |
| City Attorney's Office                           | 850,239           | 1,098,602           | 853,539           | 853,539            |
| City Controller's Office                         | 110,000           | 171,504             | 125,000           | 125,000            |
| City Manager's Office                            | 0                 | 500                 | 0                 | 0                  |
| City Marshal's Office                            | 165,200           | 299,741             | 170,000           | 170,000            |
| City Secretary's Office                          | 20,000            | 126,151             | 28,400            | 28,400             |
| Civil Service                                    | 0                 | 1,600               | 0                 | 0                  |
| Code Compliance                                  | 14,614,784        | 13,701,817          | 13,721,255        | 14,168,531         |
| Dallas Animal Services                           | 127,831           | 82,880              | 127,831           | 127,831            |
| Dallas Fire-Rescue                               | 49,981,636        | 48,146,094          | 42,554,942        | 42,368,450         |
| Dallas Municipal Court                           | 13,549,459        | 13,129,764          | 13,235,400        | 13,235,400         |
| Dallas Police Department                         | 6,305,474         | 6,411,122           | 7,308,307         | 7,643,335          |
| Facilities & Real Estate Management              | 0                 | 0                   | 5,915,186         | 5,915,186          |
| Housing & Community Development                  | 463,267           | 463,267             | 463,267           | 463,267            |
| Library  | 352,100           | 391,060             | 380,355           | 380,355            |
| Management Services                              |                   |                     |                   |                    |
| Office of Community Care & Empowerment           | 1,490,000         | 1,492,842           | 1,950,000         | 1,950,000          |
| Office of Environmental Quality & Sustainability | 191,998           | 324,420             | 346,457           | 346,457            |
| Office of Equity & Inclusion                     | 0                 | 30,312              | 0                 | 0                  |
| Office of Homeless Solutions                     | 1,000,000         | 1,000,000           | 1,000,000         | 1,000,000          |
| Non-Departmental                                 | 104,140,925       | 126,733,865         | 117,063,208       | 105,866,259        |
| Office of Arts & Culture                         | 1,635,064         | 2,120,935           | 1,600,064         | 1,600,064          |
| Office of Economic Development                   | 30,000            | 30,000              | 30,000            | 30,000             |
| Park & Recreation                                | 12,209,773        | 11,519,318          | 11,050,779        | 11,050,779         |
| Planning & Development                           | 0                 | 0                   | 17,200            | 17,200             |
| Planning & Urban Design                          | 37,300            | 16,200              | 0                 | 0                  |
| Procurement Services                             | 225,000           | 225,000             | 225,000           | 225,000            |

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| Department   | FY 2023-24<br>Budget   | FY 2023-24<br>Forecast | FY 2024-25<br>Budget   | FY 2025-26<br>Planned  |
|--|------------------------|------------------------|------------------------|------------------------|
| Public Works   | 7,258,816              | 9,565,814              | 0                      | 0                      |
| Transportation   | 11,064,895             | 11,065,979             | 0                      | 0                      |
| Transportation & Public Works                                | 0                      | 0                      | 16,735,684             | 16,735,684             |
| <b>General Fund Total</b>                                    | <b>\$1,840,372,470</b> | <b>\$1,840,372,470</b> | <b>\$1,902,654,000</b> | <b>\$1,976,441,000</b> |
| <b>Enterprise Funds</b>                                      |                        |                        |                        |                        |
| Aviation   | 182,046,313            | 186,183,354            | 208,098,739            | 209,090,221            |
| Aviation - Transportation<br>Regulation                      | 546,131                | 546,131                | 0                      | 0                      |
| Convention & Event Services                                  | 137,145,998            | 141,169,894            | 137,358,763            | 130,930,472            |
| Dallas Water Utilities                                       | 791,276,133            | 800,302,325            | 826,863,664            | 875,005,304            |
| Dallas Water Utilities - SDM                                 | 80,093,972             | 80,093,972             | 85,852,114             | 90,573,980             |
| Development Services   | 45,465,884             | 41,989,431             | 0                      | 0                      |
| Municipal Radio  | 636,398                | 816,355                | 451,077                | 459,320                |
| Planning & Development                                       | 0                      | 0                      | 61,562,424             | 64,640,299             |
| Sanitation Services  | 152,709,535            | 164,092,482            | 164,122,320            | 166,749,483            |
| <b>Enterprise Funds Total</b>                                | <b>\$1,389,920,364</b> | <b>\$1,415,193,943</b> | <b>\$1,484,309,101</b> | <b>\$1,537,449,079</b> |
| <b>Internal Service &amp; Other Funds</b>                    |                        |                        |                        |                        |
| Bond & Construction<br>Management                            |                        |                        |                        |                        |
| Bond & Construction<br>Management                            | 3,599,027              | 3,419,751              | 4,363,746              | 4,642,531              |
| Park & Recreation  | 4,503,977              | 4,154,919              | 4,719,283              | 4,942,876              |
| Public Works   | 13,940,473             | 13,513,021             | 0                      | 0                      |
| Transportation & Public<br>Works                             | 0                      | 0                      | 15,760,450             | 16,332,318             |
| Employee Benefits  | 2,175,603              | 2,106,676              | 2,151,595              | 2,213,552              |
| Equipment & Fleet<br>Management                              | 71,089,693             | 70,532,810             | 73,309,034             | 74,010,327             |
| Express Business Center                                      | 2,868,790              | 2,577,456              | 2,406,050              | 2,406,050              |
| Information & Technology<br>Services - 911                   | 12,897,076             | 13,183,723             | 15,286,574             | 16,083,072             |
| Information & Technology<br>Services - Data                  | 121,639,867            | 122,467,101            | 131,578,822            | 132,779,547            |
| Information & Technology<br>Services - Radio                 | 22,264,018             | 22,693,410             | 15,813,930             | 17,157,136             |
| Office of Risk Management                                    | 6,576,610              | 6,496,517              | 7,327,556              | 7,670,573              |
| Transportation & Public Works<br>- Transportation Regulation | 0                      | 0                      | 519,534                | 528,737                |
| <b>Internal Service &amp; Other<br/>Funds Total</b>          | <b>\$261,555,134</b>   | <b>\$261,145,383</b>   | <b>\$273,236,574</b>   | <b>\$278,766,719</b>   |

# FIVE-YEAR FORECAST

## INTRODUCTION

The Five-Year Forecast is a tool to guide policy decisions. The forecast and biennial budget are financial planning tools that allow us to project the long-term fiscal sustainability of policy decisions. Many of the assumptions, projections, and cost estimates are based on early and preliminary information and as such, will change in future years. City management will propose budget adjustments necessary to maintain a balanced budget.

## GENERAL FUND

### ECONOMIC INDICATORS

FY 2024-25 General Fund revenue totals \$1.9 billion composed primarily of two main sources: property tax and sales tax. Property and sales tax revenue, account for 81.2 percent of General Fund revenue and the forecast for both are detailed below. The City of Dallas contracts with Dearmon Analytics, LLC to develop the property and sales tax forecast. The projections are based on an analysis of variables including disposable personal income, producer price index, labor force, and historical trends. Additionally, both property and sales tax projections are updated regularly in the Budget Accountability Report (BAR).

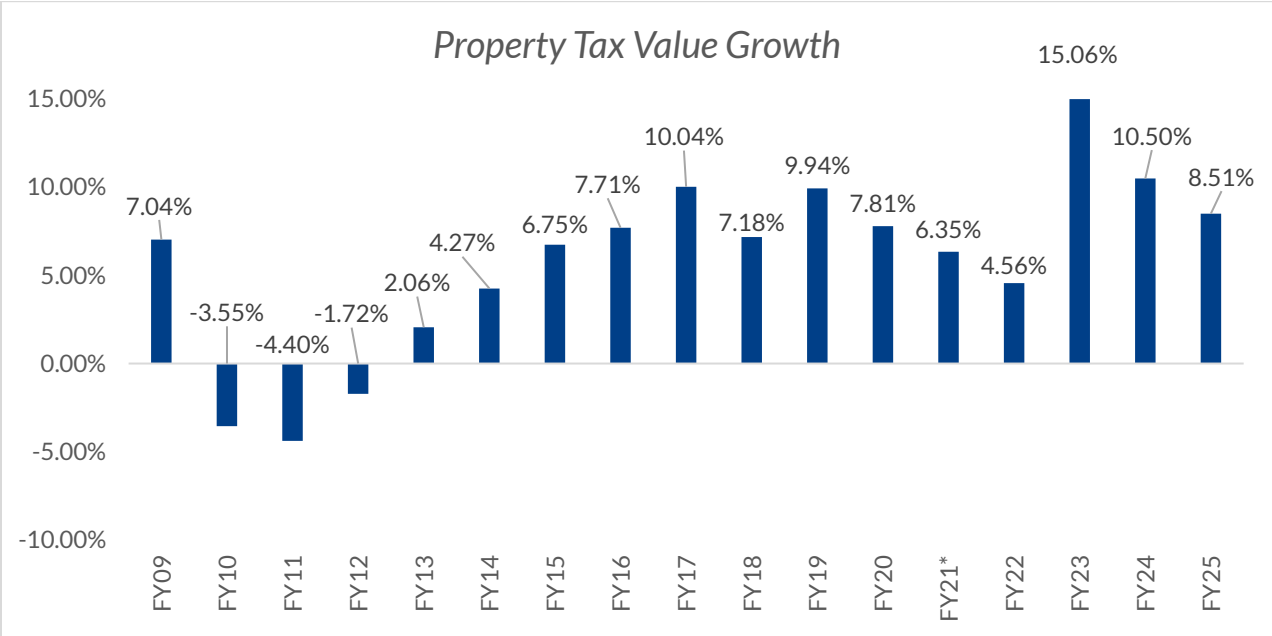
### PROPERTY TAXES

Property taxes are levied on net assessed value, which includes locally assessed real property, improvements, and personal property less exemptions. The aggregate assessed value in each of these categories changes from year to year due to market trends, depreciation, exemptions, legislative changes, and construction activity. Certified property tax values increased 8.5 percent in FY 2024-25. Of the \$16.9 billion increase in total value, \$5.1 billion is from new construction. Therefore, of the 8.5 percent growth in total value, 2.5 percent is from new construction and 6.0 percent is from reappraisals. This increase compares FY 2024-25 certified to FY 2023-24 certified. A year-over-year growth comparison of certified values are detailed in the tables below.

Future year property value growth assumptions reflect a 3.5 percent cap resulting from the Texas Reform and Transparency Act of 2019 (Senate Bill 2) and 7.32 percent growth in new construction in FY 2025-26 based on the five-year average percent growth in new construction, dropping to three percent for years three through five based on the five year average growth in new construction.



# FIVE-YEAR FORECAST



\*Reflects Supplemental Values

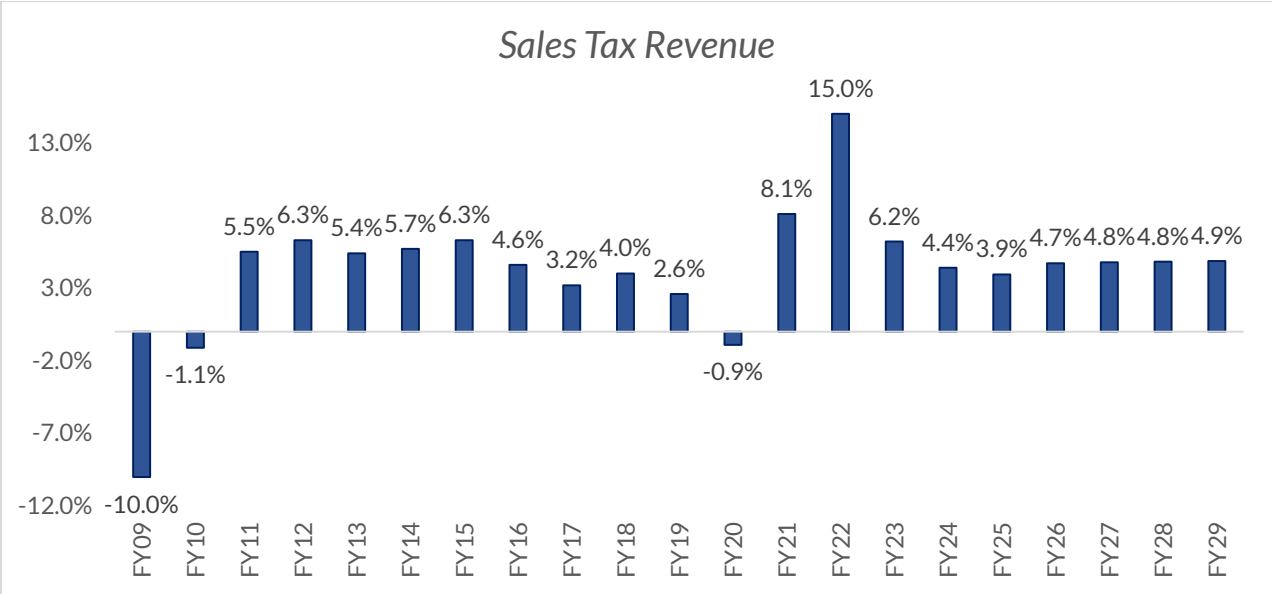
## SALES TAX

The state collects 8.25 percent on taxable goods or services sold within the city limits. Of the 8.25 percent collected, the state retains 6.25 percent and distributes one percent to the City and one percent to Dallas Area Rapid Transit (DART).

Sales tax revenue is the most volatile General Fund revenue the City collects and is greatly affected by, not only the local economy, but also national and global forces. After declines in sales tax revenue from FY 2007-08 to FY 2009-10 due to the Great Recession, year-over-year collections improved (starting in FY 2010-11), and collections have improved every year until the 2021 recession.

Future growth projections assume the nation can orchestrate a smooth transition into a post-pandemic economy. We project sales tax revenue to maintain an average growth rate of 4.4 percent during the five-year forecast period.

# FIVE-YEAR FORECAST



## OTHER REVENUE

This category consists of revenues collected from various sources, including franchise revenues, licenses and permits, intergovernmental, fines and forfeitures, charges for services, and other miscellaneous sources. These revenues are budgeted at \$356.9 million for FY 2024-25, an increase of \$18.6 million or 5.5 percent compared to the FY 2023-24 adopted budget. This increase is primarily due to an anticipated spike in natural gas this winter, park and recreation activities starting their return to pre-pandemic levels, inspection fees, increased payments from DFW Airport revenue-sharing agreements with neighboring municipalities, a true up of franchise revenues, and an increase in traffic fines.

The City will launch an environmental clean-up fee to address litter and nuisance abatement from public property, street cleaning, and related services, including homeless encampment cleanup. The fee will also fund other solid waste related services such as dead animal removal, bulky waste and brush drop off sites, and extra collections of brush due to severe storms. The City will assess a fee of \$3.00 per month to all City residential and non-residential utility customers, with a projected annual revenue of \$10.5 million. The revenue will be allocated to environmental cleanup efforts including:

- Severe Storm Reserve
- Zero Waste
- Household Hazardous Waste
- Illegal Dumping on public right-of-way
- Homeless encampment cleanup
- Litter and mowing nuisance abatement on public right-of-way

# FIVE-YEAR FORECAST

Even with the modest growth in property tax revenue and the assumed recovery of sales tax revenues over the next two years, the City is facing a structural deficit in years three through five, due in part to personnel services (uniform and non-uniform salaries and benefits).

## EXPENDITURES

Expenditure projections focus on personnel services, supplies, contracts, and capital. Personnel services reflect projections for salaries, medical benefits, and retirement. Supplies and materials, services, and charges include costs required to support utilities, fuel, fleet, risk management, information technology, infrastructure, and contributions to outside agencies.

## PERSONNEL SERVICES

Personnel services expenditure projections assume a constant level of staffing for non-uniform employees, and an average three percent merit increase in FY 2024-25 and annually from FY 2025-26 through FY 2028-29.

The biennial budget reflects phased increases in the minimum wage to \$19.25 per hour in FY 2024-25 and \$20.00 per hour in FY 2025-26, with planned \$0.75 increases in hourly wage each year through FY 2028-29. Additional investments in personnel services to be implemented in FY 2024-25 include the first ever career series for the hard to fill/high turnover roles in the 911 Communications Center, along with an incentive program to attract staff to proactively take hard to fill shifts. Equipment & Fleet Management has also implemented a career series and incentive program for mechanics that will allow them to promote as their skills advance.

Uniform salary projections reflect hiring 250 officers in the first year of the biennial and 250 officers in the second year of the biennial, as well as market-based salary increases per the three-year Meet and Confer agreement. Additionally, retention incentives are to be implemented. The FY 2024-25 market-based salary increases raise the starting salary of a Police Officer/Firefighter to \$75,397 from \$70,314 annually. The City adopted a new Meet and Confer agreement on October 26, 2022. The forecast assumes a 7.23 percent market increase in FY 2024-25, and an average five percent market increase annually for years three through five.

# FIVE-YEAR FORECAST

The City’s Financial Management Performance Criterion (FMPC) #25 states “the City shall attract, develop, motivate, reward, and retain a high-performing and diverse workforce. The City Manager shall provide analyses and recommendations for the City Council to consider each year in the budget development process to adjust employee pay. The recommendation for adjustments to uniformed employee pay will conform with the applicable meet and confer agreement. The recommendation for adjustments to non-uniformed/civilian employee pay will consider: (1) an annual survey of peer governmental entities; (2) an annual review of the Massachusetts Institute of Technology living wage; (3) a total compensation study every three years to assess market competitiveness; (4) parity with uniformed employee pay adjustments; and (5) budget capacity.”

Established in 1916, the Dallas Police and Fire Pension System (DPFPS) provides retirement, death, and disability benefits for uniform police and fire employees of the City. From FY 2017-18 through FY 2023 -24, the pension costs for Police and Fire-Rescue reflected the minimum contributions the City was required to fund for police and fire pension as enacted by the Texas State Legislature through House Bill (HB) 3158. HB 3158 changed the City’s contribution rate to 34.5 percent, changed computation categories, and requires a minimum contribution by the City of more than the calculated rate. The table reflects the City’s minimum contribution by fiscal year. The required minimum contribution ends December 31, 2024.

| Fiscal Year | Minimum City Contribution |
|-------------|---------------------------|
| FY 2017-18  | \$150,712,800             |
| FY 2018-19  | \$156,818,700             |
| FY 2019-20  | \$161,986,377             |
| FY 2020-21  | \$165,481,401             |
| FY 2021-22  | \$169,023,200             |
| FY 2022-23  | \$165,659,700             |
| FY 2023-24  | \$168,856,000             |

In 2017, through House Bill (HB) 3158, the Texas Legislature amended Texas Civil Statute, Article 6243a-1 to address growing concerns about DPFPS’ financial soundness. As part of HB 3158, a new plan must be submitted to the Texas Pension Review Board (PRB) in October 2024 with a strategy to fully-fund DPFPS in 30 years. As of January 1, 2023, DPFPS is not expected to be fully funded for 82 years. After months of work with a number of stakeholders and industry experts, City staff has recommended a plan that will meet the PRB requirements to be fully funded in 30 years. The new strategy is to implement an Actuarially Determined

| Fiscal Year | DPFPS ADC     |
|-------------|---------------|
| FY 2023-24  | \$184,000,000 |
| FY 2024-25  | \$202,509,000 |
| FY 2025-26  | \$221,214,000 |
| FY 2026-27  | \$240,683,000 |
| FY 2027-28  | \$261,176,000 |
| FY 2028-29  | \$282,632,000 |
| FY 2029-30  | \$288,274,000 |
| FY 2030-31  | \$294,993,000 |

Contribution (ADC) rate with a five-year phase-in. The FY 2024-25 budget includes the funding needed to meet the first-year requirements of the City’s recommended plan. As part of the City’s recommendation, the City contribution will increase by over \$18 million from \$184.7 million in FY 2023-24 to over \$202.5 million in FY 2024-25. The City’s plan meets the PRB and HB 3158 requirements and will ensure the long-term financial soundness of the pension system.

# FIVE-YEAR FORECAST

Established in 1944, the Employee Retirement Fund (ERF) provides retirement, death, and disability benefits for non-uniform or civilian employees of the City. The Texas Pension Review Board (PRB) requires that all public pension systems in the state be fully funded in a 30-year period. As of December 31, 2023, ERF is projected to be fully funded in 51 years. Therefore, a Funding Soundness Restoration Plan must be submitted by ERF to the PRB in September of 2025 to ensure the ERF will be fully funded in 30 years. A new strategy to implement an Actuarially Determined Contribution (ADC) rate with a five-year phase-in is recommended. Changes to City Code Chapter 40-A which governs ERF requires voter approval. The FY 2024-25 budget includes the funding needed to meet the first-year requirements. As part of the City’s recommendation, the City contribution will increase by over \$14 million in FY 2024-25 and over \$12 million in FY 2025-26 which includes contributions from the General Fund, Enterprise Funds, Internal Service Funds, and the General Obligation Debt Service Fund for payment of Pension Obligation Bonds. The City’s plan meets the PRB requirements and will ensure the long-term financial soundness of the pension system.

| Fiscal Year | ERF ADC       |
|-------------|---------------|
| FY 2023-24  | \$80,200,000  |
| FY 2024-25  | \$89,800,000  |
| FY 2025-26  | \$99,900,000  |
| FY 2026-27  | \$110,300,000 |
| FY 2027-28  | \$121,200,000 |
| FY 2028-29  | \$132,700,000 |
| FY 2029-30  | \$137,000,000 |
| FY 2030-31  | \$141,300,000 |

Other personnel service expenditures, such as health insurance are projected to increase five percent during the forecast period.

## OTHER EXPENSES

Growth rates for select supplies and contractual services are forecast to increase 2.97% based on the latest Consumer Price Index rate for FY 2026-27 through FY 2028-29. The forecast includes \$93.6 million in FY 2024-25 (a 4.25 percent increase compared to \$89.8 million in FY 2023-24) for the required tax increment financing (TIF) payment and a \$6.0 million annual contribution to the Infrastructure Investment Fund. The forecast assumes a 7.1 percent annual increase in TIF during the forecast period.

# FIVE-YEAR FORECAST

## FUND BALANCE

FMPC Criterion #2 states “the unassigned fund balance of the General Fund shall be maintained within a range of not less than 50 days and not more than 70 days of General Fund operating expenditures less debt service.” The establishment and maintenance of a financial reserve policy is critical to prudent financial management. The projection reflects unassigned fund balance at 50 days or more of General Fund operating expenditures in the forecast. The General Fund is forecast to be out of structural balance beginning in FY 2026-27 as shown in the table below. Although that is forecast, the City will not allow that to occur; we will secure a structural balance through budget reductions, revenue increases, or other corrective actions.

| General Fund (\$ in millions) |                      |                       |                       |                       |                       |
|-------------------------------|----------------------|-----------------------|-----------------------|-----------------------|-----------------------|
|                               | FY 2024-25<br>Budget | FY 2025-26<br>Planned | FY 2026-27<br>Planned | FY 2027-28<br>Planned | FY 2028-29<br>Planned |
| Property Tax                  | \$ 1,082.0           | \$ 1,147.1            | \$ 1,207.6            | \$ 1,270.8            | \$ 1,336.9            |
| Sales Tax                     | 463.8                | 485.7                 | 508.8                 | 533.3                 | 559.2                 |
| Franchise Fees                | 129.2                | 129.6                 | 129.6                 | 129.6                 | 129.6                 |
| Other Revenue                 | 227.6                | 214.0                 | 217.4                 | 220.8                 | 224.2                 |
| <b>Total Revenues</b>         | <b>1,902.7</b>       | <b>1,976.4</b>        | <b>2,063.5</b>        | <b>2,154.6</b>        | <b>2,250.0</b>        |
| Non-uniform Pay & Overtime    | 315.2                | 324.7                 | 334.4                 | 344.5                 | 354.8                 |
| Non-uniform Pension           | 45.9                 | 52.1                  | 56.7                  | 58.7                  | 66.3                  |
| Uniform Pay & Overtime        | 671.9                | 699.1                 | 729.7                 | 761.6                 | 795.1                 |
| Uniform Pension               | 202.5                | 221.2                 | 240.7                 | 258.6                 | 279.8                 |
| Uniform Pension (Suppl)       | 4.3                  | 4.3                   | 4.3                   | 4.3                   | 4.3                   |
| Health Benefits               | 103.1                | 109.4                 | 114.8                 | 120.6                 | 126.6                 |
| Other Personnel Services      | 28.6                 | 29.0                  | 29.5                  | 30.0                  | 30.5                  |
| <b>Personnel Services</b>     | <b>1,371.6</b>       | <b>1,439.8</b>        | <b>1,510.1</b>        | <b>1,578.3</b>        | <b>1,657.4</b>        |
| Supplies                      | 99.4                 | 102.2                 | 105.3                 | 108.4                 | 111.6                 |
| Contractual                   | 536.4                | 542.8                 | 562.8                 | 583.7                 | 605.5                 |
| Capital Outlay                | 14.1                 | 13.5                  | 13.9                  | 14.3                  | 14.7                  |
| Reimbursements                | (119.0)              | (121.9)               | (121.9)               | (121.9)               | (121.9)               |
| <b>Total Expenditures</b>     | <b>1,902.7</b>       | <b>1,976.4</b>        | <b>2,070.2</b>        | <b>2,162.8</b>        | <b>2,267.3</b>        |
| Change in Balance Sheet       | 0                    | 0                     | 0                     | 0                     | 0                     |
| <b>Ending Fund Balance</b>    | <b>\$ 340.4</b>      | <b>\$ 340.4</b>       | <b>\$ 333.7</b>       | <b>\$ 325.5</b>       | <b>\$ 308.2</b>       |
| Days of Reserve               | 65                   | 63                    | 59                    | 55                    | 50                    |

# FIVE-YEAR FORECAST

## OUTLOOK

The City's Financial Management Performance Criterion (FMPC) #18 states "management will project revenues and expenditures annually for at least five years beyond the current year for the General Fund and each Enterprise Fund of the City." The five-year forecast is presented for the following Enterprise Funds:

- Aviation
- Convention and Event Services
- Dallas Water Utilities
- DWU—Storm Drainage Management
- Municipal Radio
- Planning and Development - Building Inspection
- Sanitation Services

# FIVE-YEAR FORECAST

## AVIATION

The Department of Aviation manages Dallas Love Field, Dallas Executive Airport, and the Dallas Vertiport. Dallas Love Field is the busiest medium hub commercial airport and one of the busiest private jet airports in the country. Dallas Love Field has seen unprecedented growth in passenger traffic since the Wright Amendment Reform Act in 2014, despite continuing to operate under a 20-gate cap and restriction on international commercial traffic. As a result, Dallas Love Field has evolved from a small regional airport to a domestic service hub requiring enhanced customer service and amenities to match the needs of more than 17 million travelers annually.

### Forecast Highlights

- Aviation revenues reflect revenue from airlines (57 percent), parking (15 percent), concessions (13 percent), and other miscellaneous fees (15 percent) from the increase passenger traffic.
- Dallas Love Field estimates the level of passenger traffic for FY 2024-25 to 9.9 million enplanements.
- Dallas Love Field received \$16.4 million from the Bipartisan Infrastructure Law which expires September 2026.
- Expenditure projections from FY 2024-25 through FY 2025-26 reflect required debt service payments for Operations and Maintenance cost to operate the airport.

| Aviation (\$ in millions) |                      |                       |                       |                       |                       |
|---------------------------|----------------------|-----------------------|-----------------------|-----------------------|-----------------------|
|                           | FY 2024-25<br>Budget | FY 2025-26<br>Planned | FY 2026-27<br>Planned | FY 2027-28<br>Planned | FY 2028-29<br>Planned |
| Total Revenues            | \$208.1              | \$209.1               | \$216.0               | \$222.4               | \$229.1               |
| Total Expenditures        | \$208.1              | \$209.1               | \$216.0               | \$222.4               | \$229.1               |
| Ending Fund Balance       | \$110.2              | \$110.2               | \$110.2               | \$110.2               | \$110.2               |



# FIVE-YEAR FORECAST

## CONVENTION AND EVENT SERVICES

The Kay Bailey Hutchison Convention Center Dallas (KBHCCD) is one of the nation’s largest convention centers and the first named for a woman. The tourism and travel industry is an important element of the Dallas economy and serves as an economic driver for North Texas, bringing millions of visitors to the region annually. The Convention Center’s largest revenue source comes from the seven percent of Hotel Occupancy Tax (HOT) the City receives from the 15 percent of the room rate charged within the City limits. Convention and Event Services (CES) has aligned its budgets to correspond with the KBHCCD master plan implementation while advancing contract compliance to maximize revenue from existing agreements with Oakview Group, Visit Dallas, and other entities.

### Forecast Highlights

- FY 2023-24 revenues are projected to end the year three percent over budget due to increased HOT collection, alcohol and beverage tax and event revenue. Historically, the KBHCCD hosts approximately 100 major events per year with attendance ranging from 40-60,000 and averaging \$39 million in event revenues annually. A total of 88 events are forecasted through the end of FY 2023-24.
- HOT revenue is the largest revenue source for the KBHCCD. FY 2024-25 and FY 2025-26 HOT revenue is projected at approximately \$83 million and \$85 million, respectively. This revenue source supports convention center operating and capital expenses. For the last three years master planning and implementation have been a focus for HOT revenue, with a continued emphasis on tourism and marketing promotion for Dallas, and arts and culture.
- In FY 2024-25 Convention and Event Services is projected to contribute more than \$10.4 million to arts and culture from this revenue source.

| Convention and Event Services (\$ in millions) |                      |                       |                       |                       |                       |
|--|----------------------|-----------------------|-----------------------|-----------------------|-----------------------|
|  | FY 2024-25<br>Budget | FY 2025-26<br>Planned | FY 2026-27<br>Planned | FY 2027-28<br>Planned | FY 2028-29<br>Planned |
| Total Revenues                                 | \$137.4              | \$130.9               | \$126.8               | \$124.5               | \$155.1               |
| Total Expenditures                             | \$137.4              | \$130.9               | \$126.8               | \$124.5               | \$155.1               |
| Ending Fund Balance                            | \$59.9               | \$59.9                | \$59.9                | \$59.9                | \$59.9                |

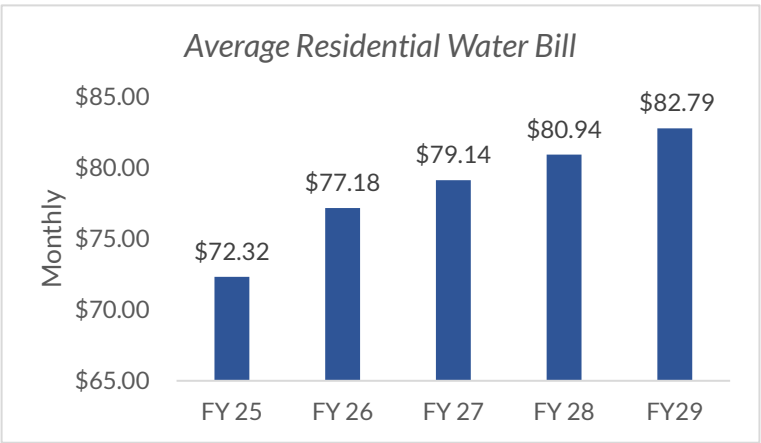
# FIVE-YEAR FORECAST

## DALLAS WATER UTILITIES

Dallas Water Utilities (DWU) is owned and operated by the City as a self-supporting enterprise fund and receives revenues through the sale of water and wastewater services. In FY 2018-19, DWU and Storm Drainage Management were combined. By consolidating storm drainage, water supply, and wastewater utilities, Dallas aligned with national standards and now takes a holistic approach to planning, operating, and future needs. Compliance activities and drainage system operation and maintenance activities continue in the new “one water” system.

### Forecast Highlights

- The proposed retail rate of \$72.32 in FY 2024-25 will cover increased costs for the Integrated Pipeline Project and system maintenance.
- Retail rate increases will average approximately 4.1 percent from FY 2024-25 through FY 2028-29. These increases will cover higher personnel costs, additional payments to connect Lake Palestine to the Dallas water supply system, investment in department fleet, and additional capital program funding necessary to maintain DWU infrastructure.
- Major expenditure categories include operating and maintenance costs, debt service payments, and transfers to capital. Increases in the forecast period reflect inflation.



| Dallas Water Utilities (\$ in millions) |                      |                       |                       |                       |                       |
|---|----------------------|-----------------------|-----------------------|-----------------------|-----------------------|
|   | FY 2024-25<br>Budget | FY 2025-26<br>Planned | FY 2026-27<br>Planned | FY 2027-28<br>Planned | FY 2028-29<br>Planned |
| Total Revenues                          | \$826.9              | \$875.0               | \$894.1               | \$913.6               | \$933.6               |
| Total Expenditures                      | \$826.9              | \$875.0               | \$894.1               | \$913.6               | \$933.6               |
| Ending Fund Balance                     | \$92.6               | \$92.6                | \$92.6                | \$92.6                | \$92.6                |

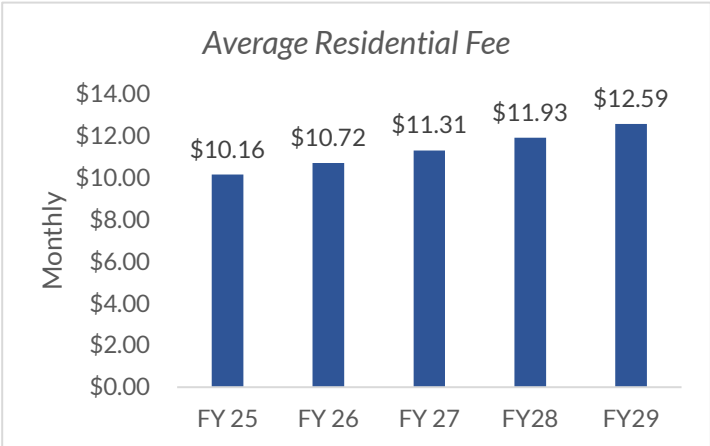
# FIVE-YEAR FORECAST

## DALLAS WATER UTILITIES – STORM DRAINAGE MANAGEMENT

DWU—Storm Drainage Management (SDM) is owned and operated by the City as a self-supporting enterprise fund and receives revenues through monthly stormwater fees. These fees support the cost of compliance with the City’s storm drainage discharge permit with the Texas Commission on Environmental Quality (TCEQ), operation, maintenance, and enhancement of the levee system.

### Forecast Highlights

- Stormwater revenue is projected to grow an average of 5.1 percent during the forecast period (FY 2024-25 through FY 2028-29) to fund capital projects, annual operating expense increases, and maintain a 30-day cash balance for operating expenses.
- Upon completion of a Stormwater Comprehensive System Assessment, the utility will be proposing an expanded capital program for more sustainable infrastructure and the associated debt funding.



| Dallas Water Utilities – Storm Drainage Management (\$ in millions) |                      |                       |                       |                       |                       |
|---|----------------------|-----------------------|-----------------------|-----------------------|-----------------------|
|   | FY 2024-25<br>Budget | FY 2025-26<br>Planned | FY 2026-27<br>Planned | FY 2027-28<br>Planned | FY 2028-29<br>Planned |
| Total Revenues  | \$85.9               | \$90.6                | \$95.6                | \$100.8               | \$106.4               |
| Total Expenditures  | \$85.9               | \$90.6                | \$95.6                | \$100.8               | \$106.4               |
| Ending Fund Balance   | \$12.7               | \$12.7                | \$12.7                | \$12.7                | \$12.7                |

# FIVE-YEAR FORECAST

## MUNICIPAL RADIO

WRR 101.1 FM is owned by the City of Dallas and operated as a classical radio station by management partner KERA. It was the first licensed broadcast station in Texas and the second broadcast station issued a commercial license in the United States. The station provides 24-hour broadcast that includes classical music and other select programming. WRR’s expenses that are paid by the City per Federal Communications Commission requirements are reimbursed by KERA, which fundraises and sells underwriting spots on air to fund operations.

### Forecast Highlights

- The day-to-day operations of WRR transitioned to management partner KERA on January 1, 2023.
- Prior to the transition, expenses in quarter 1 of FY 2022-23 were supported by commercial advertising revenues sold by the City. City-retained expenses after January 1, 2023, including 1.00 FTE and radio tower rents, are reimbursed by KERA per the management agreement.
- All expenses related to Municipal Radio as a part of this forecast are recovered by KERA reimbursement as a part of their management agreement.

| Municipal Radio (\$ in millions) |                      |                       |                       |                       |                       |
|----------------------------------|----------------------|-----------------------|-----------------------|-----------------------|-----------------------|
|                                  | FY 2024-25<br>Budget | FY 2025-26<br>Planned | FY 2026-27<br>Planned | FY 2027-28<br>Planned | FY 2028-29<br>Planned |
| Total Revenues                   | \$0.5                | \$0.5                 | \$0.5                 | \$0.5                 | \$0.5                 |
| Total Expenditures               | \$0.5                | \$0.5                 | \$0.5                 | \$0.5                 | \$0.5                 |
| Ending Fund Balance              | \$0.4                | \$0.4                 | \$0.4                 | \$0.4                 | \$0.4                 |

# FIVE-YEAR FORECAST

## PLANNING AND DEVELOPMENT

Planning and Development (PDV) provides plan review services for commercial and residential development and redevelopment projects, issues construction and trade permits, and processes Certificates of Occupancy applications for new and existing businesses.

### Forecast Highlights

- Merge Planning and Urban Design and Development Services to establish the Planning and Development Department
- Reimagine departmental process and workflows and continue to implement forward thinking initiatives.
- Realign department organization and functions to increase customer service, increase responsiveness, and better service delivery
- Launch a concierge team to support small business startups
- Draft code amendments for the International Building Code (IBC) and the International Fire Code (IFC) for 2024
- Enhance a training program for existing staff to promote professional development and succession
- Create employee Performance Incentive Pay Program to incentivize cross training, agile workforce, and departmental scalability
- Continue technology initiatives by finalizing Electronic Plan Review software to replace the current Land Management System
- Partner with Dallas Fire Rescue to establish a fire inspection team for any assembly use Certificate of Occupancy
- Revisit salary market comparison analysis with HR and strengthen recruitment and retention strategies

| Planning and Development (\$ in millions) |                      |                       |                       |                       |                       |
|---|----------------------|-----------------------|-----------------------|-----------------------|-----------------------|
|   | FY 2024-25<br>Budget | FY 2025-26<br>Planned | FY 2026-27<br>Planned | FY 2027-28<br>Planned | FY 2028-29<br>Planned |
| Total Revenues                            | \$61.6               | \$64.7                | \$67.9                | \$71.3                | \$74.9                |
| Total Expenditures                        | \$60.4               | \$61.7                | \$67.5                | \$68.5                | \$71.0                |
| Ending Fund Balance                       | \$9.3                | \$12.3                | \$12.7                | \$15.5                | \$19.4                |

# FIVE-YEAR FORECAST

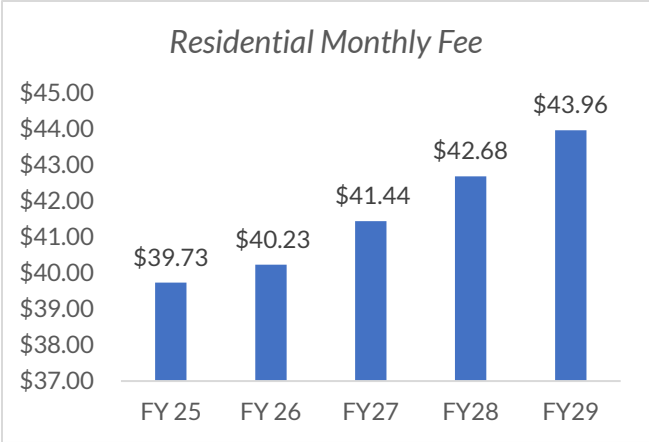
## SANITATION SERVICES

Sanitation Services (SAN) serves approximately 246,000 households in Dallas, and it provides programs and services that effectively and efficiently manage municipal solid waste. In addition to providing customers with reliable solid waste collection, SAN operates and maintains the McCommas Bluff Landfill and three transfer stations.

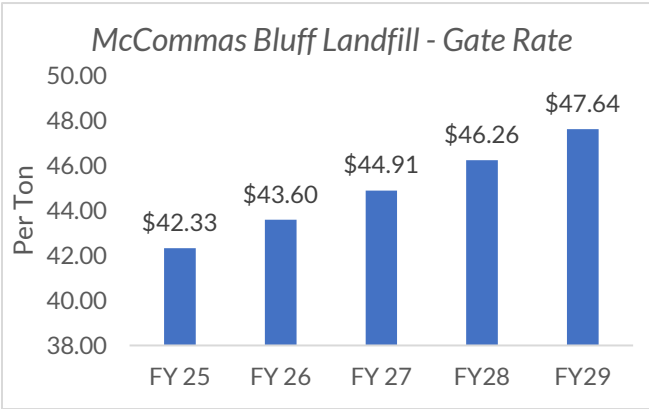
### Forecast Highlights

- The residential monthly fee is projected to increase by 4.6 percent to \$39.73 in FY 2024-25 and by 1.3 percent to \$40.23 in FY 2025-26 (from \$37.98 per month in FY 2023-24).

Primary causes for the increase include personnel costs (merits, benefits, and insurance), equipment purchases, temporary labor, and equipment and fleet maintenance.



- To meet increased environmental regulatory requirements and on-going operational and capital improvement needs, the FY 2024-25 gate rate at McCommas Bluff Landfill is projected to increase by 9.1 percent to \$42.33 per ton in FY 2024-25 and by another 3.0 percent to \$43.60 per ton in FY 2025-26 (from \$38.80 per ton in FY 2023-24).



- FY 2023-24 includes funding to continue fleet replacement of 45 pieces of equipment and vehicles and modernization of the fleet.
- For FY 2024-25 a new environmental cleanup fee of \$3.00 a month will be added to all customer accounts. This fee will pay for disposal and environmental services that are required by a state or federal mandate, including but not limited to: homeless encampment cleanup, illegal dumps, and public litter basket collection.

# FIVE-YEAR FORECAST

| Sanitation (\$ in millions) |                      |                       |                       |                       |                       |
|-----------------------------|----------------------|-----------------------|-----------------------|-----------------------|-----------------------|
|                             | FY 2024-25<br>Budget | FY 2025-26<br>Planned | FY 2026-27<br>Planned | FY 2027-28<br>Planned | FY 2028-29<br>Planned |
| Total Revenues              | \$165.2              | \$167.8               | \$172.2               | \$176.8               | \$181.5               |
| Total Expenditures          | \$164.2              | \$167.7               | \$171.1               | \$175.8               | \$182.0               |
| Ending Fund Balance         | \$24.2               | \$24.3                | \$25.5                | \$26.5                | \$26.0                |

# SUMMARY OF SERVICES BY DEPARTMENT

|  | FY 2023-24<br>Budget | FY 2023-24<br>Forecast | FY 2024-25<br>Budget | FY 2025-26<br>Planned |
|--|----------------------|------------------------|----------------------|-----------------------|
| <b>General Fund</b>                                |                      |                        |                      |                       |
| Budget & Management Services                       |                      |                        |                      |                       |
| Operating and Capital Budget                       | 2,149,743            | 2,178,420              | 2,387,167            | 2,474,289             |
| Grant Administration                               | 1,045,179            | 1,050,834              | 1,406,096            | 1,491,444             |
| Utility Management                                 | 266,228              | 266,949                | 243,107              | 249,813               |
| Performance, Innovation, and Strategy              | 958,960              | 854,458                | 542,125              | 586,805               |
| <b>Budget &amp; Management Services Total</b>      | <b>\$4,420,110</b>   | <b>\$4,350,661</b>     | <b>\$4,578,495</b>   | <b>\$4,802,351</b>    |
| <b>Building Services</b>                           |                      |                        |                      |                       |
| Bullington Truck Terminal and Thanksgiving Square  | 678,115              | 671,541                | 0                    | 0                     |
| Custodial Maintenance                              | 6,781,559            | 6,986,403              | 0                    | 0                     |
| City Facility Operation, Maintenance and Repair    | 18,359,515           | 18,223,816             | 0                    | 0                     |
| Energy Procurement and Monitoring                  | 2,643,600            | 2,778,820              | 0                    | 0                     |
| Renovation and Major Repair                        | 2,616,002            | 2,418,210              | 0                    | 0                     |
| <b>Building Services Total</b>                     | <b>\$31,078,791</b>  | <b>\$31,078,791</b>    | <b>\$0</b>           | <b>\$0</b>            |
| <b>City Attorney's Office</b>                      |                      |                        |                      |                       |
| Municipal Prosecution                              | 2,205,633            | 2,200,757              | 2,213,556            | 2,347,892             |
| Police Legal Liaison                               | 870,730              | 872,042                | 851,623              | 886,625               |
| Community Courts                                   | 882,599              | 751,512                | 1,404,861            | 1,441,525             |
| Community Prosecution                              | 3,117,943            | 3,081,837              | 3,142,582            | 3,294,261             |
| DFW International Airport Legal Counsel            | 466,739              | 423,601                | 466,739              | 466,739               |
| General Counsel                                    | 5,947,984            | 5,840,015              | 5,981,777            | 6,245,899             |
| Litigation   | 6,420,490            | 6,573,540              | 6,700,771            | 6,963,487             |
| Administrative Support                             | 2,171,665            | 2,292,451              | 2,532,263            | 2,624,875             |
| Ethics and Investigations                          | 1,715,275            | 1,441,878              | 1,373,221            | 1,449,060             |
| <b>City Attorney's Office Total</b>                | <b>\$23,799,058</b>  | <b>\$23,477,633</b>    | <b>\$24,667,393</b>  | <b>\$25,720,363</b>   |
| <b>City Auditor's Office</b>                       |                      |                        |                      |                       |
| Audits, Attestations, Investigations, and Advisory | 3,266,138            | 3,053,881              | 3,214,170            | 3,327,195             |
| <b>City Auditor's Office Total</b>                 | <b>\$3,266,138</b>   | <b>\$3,053,881</b>     | <b>\$3,214,170</b>   | <b>\$3,327,195</b>    |
| <b>City Controller's Office</b>                    |                      |                        |                      |                       |
| Accounts Payable                                   | 2,815,327            | 2,181,023              | 2,166,211            | 2,292,900             |



# SUMMARY OF SERVICES BY DEPARTMENT

|                                       | FY 2023-24<br>Budget | FY 2023-24<br>Forecast | FY 2024-25<br>Budget | FY 2025-26<br>Planned |
|---------------------------------------|----------------------|------------------------|----------------------|-----------------------|
| Cash and Debt Management              | 563,578              | 868,946                | 1,040,904            | 1,072,453             |
| Deferred Compensation                 | 100,238              | 0                      | 0                    | 0                     |
| Financial Reporting                   | 2,593,932            | 3,340,320              | 3,327,143            | 3,405,017             |
| Independent Audit                     | 767,071              | 767,071                | 767,071              | 767,071               |
| Payroll                               | 2,397,251            | 2,054,578              | 2,031,204            | 2,158,061             |
| EMS Compliance                        | 139,883              | 131,282                | 15,040               | 15,040                |
| Contract Compliance and Monitoring    | 552,221              | 384,462                | 491,373              | 511,195               |
| <b>City Controller's Office Total</b> | <b>\$9,929,501</b>   | <b>\$9,727,682</b>     | <b>\$9,838,945</b>   | <b>\$10,221,737</b>   |
| <b>City Manager's Office</b>          |                      |                        |                      |                       |
| City Administration                   | 3,279,886            | 3,495,672              | 2,853,934            | 2,986,073             |
| Youth & Collegiate Commissions        | 91,501               | 91,127                 | 0                    | 0                     |
| City Agenda Process                   | 277,446              | 286,232                | 242,305              | 241,277               |
| Ethics and Compliance Division        | 160,664              | 178,226                | 138,128              | 140,879               |
| <b>City Manager's Office Total</b>    | <b>\$3,809,497</b>   | <b>\$4,051,257</b>     | <b>\$3,234,367</b>   | <b>\$3,368,229</b>    |
| <b>City Marshal's Office</b>          |                      |                        |                      |                       |
| City Detention Center                 | 2,093,385            | 2,026,587              | 2,227,176            | 2,303,909             |
| City Marshal's Office                 | 3,841,358            | 3,621,916              | 4,215,477            | 4,386,691             |
| Low Sterrett Jail Contract            | 8,594,776            | 8,594,776              | 7,878,250            | 7,878,250             |
| Security Services                     | 6,641,025            | 6,862,774              | 7,013,980            | 7,196,719             |
| School Crossing Guard Program         | 8,438,120            | 8,438,120              | 8,438,120            | 8,438,120             |
| Sobering Center                       | 797,714              | 829,998                | 812,885              | 861,073               |
| Marshal's Park Enforcement            | 2,141                | 70                     | 156,708              | 231,612               |
| Environmental Crimes Unit             | 92,187               | 68,997                 | 34,483               | 83,425                |
| <b>City Marshal's Office Total</b>    | <b>\$30,500,706</b>  | <b>\$30,443,237</b>    | <b>\$30,777,080</b>  | <b>\$31,379,800</b>   |
| <b>City Secretary's Office</b>        |                      |                        |                      |                       |
| Archives                              | 220,255              | 219,110                | 224,426              | 224,426               |
| Boards and Commissions                | 321,317              | 321,317                | 435,313              | 435,313               |
| City Council Support                  | 1,489,242            | 1,550,709              | 1,477,158            | 1,605,404             |
| Customer Service                      | 256,911              | 256,863                | 278,164              | 285,483               |
| Elections                             | 1,946,292            | 2,007,835              | 1,957,274            | 1,957,274             |
| Open Records                          | 588,889              | 555,191                | 617,091              | 617,091               |
| Records Management                    | 632,774              | 632,870                | 633,975              | 633,975               |
| <b>City Secretary's Office Total</b>  | <b>\$5,455,680</b>   | <b>\$5,543,895</b>     | <b>\$5,623,401</b>   | <b>\$5,758,966</b>    |
| <b>Civil Service</b>                  |                      |                        |                      |                       |
| Analysis-Development and Validation   | 645,427              | 576,123                | 441,679              | 449,620               |

# SUMMARY OF SERVICES BY DEPARTMENT

|   | FY 2023-24<br>Budget | FY 2023-24<br>Forecast | FY 2024-25<br>Budget | FY 2025-26<br>Planned |
|---|----------------------|------------------------|----------------------|-----------------------|
| Applicant Evaluation (Civilian)                           | 847,049              | 1,060,829              | 1,147,561            | 1,189,036             |
| Applicant Evaluation (Uniform)                            | 776,441              | 799,642                | 796,811              | 816,264               |
| Civil Service Board and Employee Appeals Process          | 493,245              | 564,949                | 511,328              | 559,339               |
| <b>Civil Service Total</b>                                | <b>\$2,762,162</b>   | <b>\$3,001,543</b>     | <b>\$2,897,379</b>   | <b>\$3,014,259</b>    |
| Code Compliance   |                      |                        |                      |                       |
| Consumer Health   | 3,614,004            | 3,504,210              | 3,879,872            | 3,992,715             |
| Neighborhood Code Compliance Services                     | 31,898,020           | 30,825,731             | 30,660,436           | 32,456,699            |
| Neighborhood Nuisance Abatement                           | 10,050,431           | 10,578,130             | 10,055,927           | 10,399,104            |
| <b>Code Compliance Total</b>                              | <b>\$45,562,455</b>  | <b>\$44,908,071</b>    | <b>\$44,596,235</b>  | <b>\$46,848,518</b>   |
| Dallas Animal Services                                    |                      |                        |                      |                       |
| Dallas Animal Services                                    | 19,180,051           | 20,005,511             | 19,697,228           | 20,354,529            |
| <b>Dallas Animal Services Total</b>                       | <b>\$19,180,051</b>  | <b>\$20,005,511</b>    | <b>\$19,697,228</b>  | <b>\$20,354,529</b>   |
| Dallas Fire-Rescue  |                      |                        |                      |                       |
| EMS Administration, Contracts, and Community Health       | 21,857,976           | 21,472,782             | 21,295,224           | 22,109,369            |
| Fire and Rescue Emergency Response and Special Operations | 292,438,418          | 283,932,667            | 308,283,350          | 329,968,869           |
| Fire Dispatch and Communications                          | 31,230,778           | 33,760,359             | 32,742,814           | 33,312,882            |
| Fire Investigation - Explosive Ordnance Disposal          | 5,691,635            | 5,986,338              | 5,867,393            | 5,866,115             |
| Fire Training and Recruitment                             | 33,526,205           | 34,534,084             | 29,835,306           | 31,347,003            |
| Fire-Rescue Equipment Maintenance and Supply              | 14,773,403           | 21,067,626             | 17,150,253           | 16,109,280            |
| Inspection and Life Safety Education                      | 13,862,807           | 14,527,812             | 14,577,159           | 15,605,470            |
| Fire Inspection for New Construction                      | 0                    | 0                      | 0                    | 0                     |
| <b>Dallas Fire-Rescue Total</b>                           | <b>\$413,381,222</b> | <b>\$415,281,669</b>   | <b>\$429,751,499</b> | <b>\$454,318,987</b>  |
| Dallas Municipal Court                                    |                      |                        |                      |                       |
| Parking Adjudication Office                               | 655,612              | 616,880                | 584,510              | 620,019               |
| Municipal Court Services                                  | 7,715,346            | 7,324,246              | 11,142,209           | 11,369,037            |
| <b>Dallas Municipal Court Total</b>                       | <b>\$8,370,958</b>   | <b>\$7,941,126</b>     | <b>\$11,726,719</b>  | <b>\$11,989,056</b>   |
| Dallas Police Department                                  |                      |                        |                      |                       |

# SUMMARY OF SERVICES BY DEPARTMENT

|   | FY 2023-24<br>Budget | FY 2023-24<br>Forecast | FY 2024-25<br>Budget | FY 2025-26<br>Planned |
|---|----------------------|------------------------|----------------------|-----------------------|
| Juvenile Case Managers-First Offender Program           | 12,731               | 22,130                 | 0                    | 0                     |
| Police Academy and In-service Training                  | 27,245,208           | 31,748,308             | 33,347,704           | 35,252,835            |
| Police Administrative Support                           | 48,123,568           | 51,827,618             | 51,983,090           | 53,202,232            |
| Police Community Outreach                               | 18,385,150           | 19,893,381             | 21,922,416           | 23,249,064            |
| Police Criminal Investigations                          | 91,290,433           | 90,708,170             | 107,069,762          | 112,257,665           |
| Police Field Patrol                                     | 339,018,133          | 330,233,856            | 353,717,323          | 367,723,590           |
| Police Intelligence                                     | 16,805,220           | 16,513,723             | 19,706,946           | 20,269,861            |
| Police Investigation of Vice Related Crimes             | 3,983,582            | 4,500,883              | 4,763,650            | 5,183,319             |
| Police Investigations of Narcotics Related Crimes       | 13,042,423           | 14,661,105             | 17,003,602           | 17,596,570            |
| Police Operational Support                              | 55,403,708           | 52,792,281             | 57,748,075           | 58,978,924            |
| Police Recruiting and Personnel Service                 | 12,459,543           | 13,382,181             | 14,316,673           | 14,887,924            |
| Police Special Operations                               | 31,166,654           | 33,442,222             | 37,588,769           | 39,451,418            |
| <b>Dallas Police Department Total</b>                   | <b>\$656,936,353</b> | <b>\$659,725,859</b>   | <b>\$719,168,010</b> | <b>\$748,053,402</b>  |
|   |                      |                        |                      |                       |
| Data Analytics & Business Intelligence                  |                      |                        |                      |                       |
| Data Analytics  | 3,744,593            | 4,330,733              | 4,292,150            | 4,513,885             |
| Data Governance   | 1,530,239            | 981,354                | 0                    | 0                     |
| Data Management & Accessibility                         | 833,330              | 778,953                | 1,519,004            | 1,519,003             |
| <b>Data Analytics &amp; Business Intelligence Total</b> | <b>\$6,108,162</b>   | <b>\$6,091,041</b>     | <b>\$5,811,154</b>   | <b>\$6,032,888</b>    |
|   |                      |                        |                      |                       |
| Facilities & Real Estate Management                     |                      |                        |                      |                       |
| Real Estate and Relocation                              | 0                    | 0                      | 1,883,011            | 2,013,353             |
| Bullington Truck Terminal and Thanksgiving Square       | 0                    | 0                      | 653,659              | 662,256               |
| Renovation and Major Repair                             | 0                    | 0                      | 2,443,735            | 2,499,655             |
| Custodial Maintenance                                   | 0                    | 0                      | 6,999,243            | 7,134,907             |
| City Facility Operation, Maintenance and Repair         | 0                    | 0                      | 17,537,992           | 17,760,911            |
| Energy Procurement and Monitoring                       | 0                    | 0                      | 2,717,077            | 2,780,651             |
| <b>Facilities &amp; Real Estate Management Total</b>    | <b>\$0</b>           | <b>\$0</b>             | <b>\$32,234,717</b>  | <b>\$32,851,733</b>   |

# SUMMARY OF SERVICES BY DEPARTMENT

|   | FY 2023-24<br>Budget | FY 2023-24<br>Forecast | FY 2024-25<br>Budget | FY 2025-26<br>Planned |
|---|----------------------|------------------------|----------------------|-----------------------|
| Housing & Community Development                           |                      |                        |                      |                       |
| Housing Administration                                    | 2,471,652            | 2,800,891              | 2,239,142            | 2,366,661             |
| New Development   | 3,948,448            | 3,651,820              | 2,103,178            | 2,119,409             |
| Housing Preservation                                      | 500,000              | 260,722                | 120,000              | 120,000               |
| <b>Housing &amp; Community Development Total</b>          | <b>\$6,920,100</b>   | <b>\$6,713,433</b>     | <b>\$4,462,320</b>   | <b>\$4,606,070</b>    |
| Human Resources   |                      |                        |                      |                       |
| Total Rewards & Wellness                                  | 999,179              | 1,033,941              | 1,083,980            | 1,083,980             |
| Talent, Engagement, and Development                       | 1,371,444            | 1,591,886              | 1,061,744            | 1,061,744             |
| HR Consulting   | 3,320,205            | 2,997,099              | 2,868,183            | 2,743,720             |
| Talent Acquisition  | 1,054,600            | 1,126,189              | 1,284,476            | 1,398,068             |
| Administrative/HRIS                                       | 2,441,332            | 2,437,645              | 2,610,982            | 3,023,062             |
| <b>Human Resources Total</b>                              | <b>\$9,186,760</b>   | <b>\$9,186,760</b>     | <b>\$8,909,365</b>   | <b>\$9,310,574</b>    |
| Judiciary   |                      |                        |                      |                       |
| Civil Adjudication Court                                  | 167,462              | 306,367                | 240,424              | 250,657               |
| Community Court   | 106,658              | 26,925                 | 180,574              | 188,259               |
| Court Security  | 744,516              | 765,675                | 1,332,166            | 1,388,862             |
| Municipal Judges-Cases Docketed                           | 3,378,605            | 3,371,177              | 3,714,824            | 3,879,829             |
| <b>Judiciary Total</b>                                    | <b>\$4,397,241</b>   | <b>\$4,470,145</b>     | <b>\$5,467,988</b>   | <b>\$5,707,607</b>    |
| Library   |                      |                        |                      |                       |
| Library Materials and Collection Management               | 6,444,236            | 6,667,332              | 7,084,700            | 7,133,005             |
| Library Operations and Public Service                     | 34,987,671           | 34,456,001             | 35,157,064           | 36,610,864            |
| Literacy Initiatives, Education, and Community Engagement | 2,057,848            | 2,191,139              | 1,758,245            | 1,804,473             |
| <b>Library Total</b>                                      | <b>\$43,489,755</b>  | <b>\$43,314,473</b>    | <b>\$44,000,009</b>  | <b>\$45,548,342</b>   |
| Management Services                                       |                      |                        |                      |                       |
| 311 Customer Service Center                               | 6,331,204            | 5,767,169              | 0                    | 0                     |
| Communications, Outreach, and Marketing                   | 3,777,588            | 3,307,466              | 0                    | 0                     |
| Communications & Customer Experience/311                  | 0                    | 0                      | 9,660,834            | 10,181,169            |
| Office of Community Care & Empowerment                    | 10,114,699           | 10,082,151             | 9,218,721            | 9,480,606             |

# SUMMARY OF SERVICES BY DEPARTMENT

|  | FY 2023-24<br>Budget | FY 2023-24<br>Forecast | FY 2024-25<br>Budget | FY 2025-26<br>Planned |
|--|----------------------|------------------------|----------------------|-----------------------|
| Office of Community Development                          | 754,620              | 636,374                | 0                    | 0                     |
| Office of Community Police Oversight                     | 784,565              | 615,638                | 706,614              | 731,655               |
| Office of Emergency Management                           | 1,251,963            | 1,251,963              | 0                    | 0                     |
| Office of Emergency Management & Crisis Response         | 0                    | 0                      | 5,455,497            | 5,635,740             |
| Office of Environmental Quality and Sustainability       | 6,244,743            | 5,865,948              | 5,340,105            | 5,772,178             |
| Office of Equity & Inclusion                             | 3,785,554            | 3,743,709              | 2,815,251            | 2,942,985             |
| Office of Government Affairs                             | 1,112,725            | 1,070,802              | 862,347              | 920,763               |
| Office of Homeless Solutions                             | 17,850,149           | 17,850,149             | 14,514,707           | 15,022,685            |
| Office of Integrated Public Safety Solutions             | 5,822,887            | 5,822,887              | 0                    | 0                     |
| Small Business Center                                    | 4,354,640            | 4,253,316              | 0                    | 0                     |
| <b>Management Services Total</b>                         | <b>\$62,185,337</b>  | <b>\$60,267,571</b>    | <b>\$48,574,076</b>  | <b>\$50,687,781</b>   |
|  |                      |                        |                      |                       |
| <b>Mayor &amp; City Council</b>                          |                      |                        |                      |                       |
| Administrative Support for the Mayor and City Council    | 7,399,447            | 7,316,843              | 7,769,654            | 7,826,764             |
| <b>Mayor &amp; City Council Total</b>                    | <b>\$7,399,447</b>   | <b>\$7,316,843</b>     | <b>\$7,769,654</b>   | <b>\$7,826,764</b>    |
|  |                      |                        |                      |                       |
| <b>Non-Departmental</b>                                  |                      |                        |                      |                       |
| Tax Increment Financing Districts Payments               | 89,823,761           | 89,823,761             | 93,637,795           | 93,637,795            |
| General Obligation Bond Program and Master Lease Program | 18,659,915           | 17,937,015             | 13,453,475           | 9,473,211             |
| Liability-Claims Fund Transfer                           | 3,387,941            | 3,387,941              | 1,217,943            | 5,218,916             |
| Non-Departmental   | 19,959,436           | 20,682,336             | 23,053,719           | 24,704,047            |
| Salary and Benefit Stabilization                         | 1,466,698            | 1,466,698              | 1,000,000            | 1,000,000             |
| <b>Non-Departmental Total</b>                            | <b>\$133,297,751</b> | <b>\$133,297,751</b>   | <b>\$132,362,932</b> | <b>\$134,033,969</b>  |
|  |                      |                        |                      |                       |
| <b>Office of Arts &amp; Culture</b>                      |                      |                        |                      |                       |
| City-Owned Cultural Venues                               | 15,745,471           | 15,600,731             | 14,845,893           | 15,287,575            |
| Cultural Services Contracts                              | 6,951,628            | 6,974,757              | 5,219,842            | 5,218,503             |
| Public Art for Dallas                                    | 483,674              | 584,964                | 502,570              | 502,532               |
| <b>Office of Arts &amp; Culture Total</b>                | <b>\$23,180,773</b>  | <b>\$23,160,453</b>    | <b>\$20,568,305</b>  | <b>\$21,008,610</b>   |
|  |                      |                        |                      |                       |
| <b>Office of Economic Development</b>                    |                      |                        |                      |                       |
| Catalytic Development                                    | 586,637              | 767,177                | 868,883              | 919,383               |

# SUMMARY OF SERVICES BY DEPARTMENT

|   | FY 2023-24<br>Budget | FY 2023-24<br>Forecast | FY 2024-25<br>Budget | FY 2025-26<br>Planned |
|---|----------------------|------------------------|----------------------|-----------------------|
| Business & Community Development                                  | 1,320,601            | 1,292,599              | 1,383,708            | 1,492,136             |
| Performance Monitoring & Compliance                               | 349,411              | 256,452                | 229,226              | 260,937               |
| Finance & Administration  | 1,422,393            | 1,356,865              | 1,301,953            | 1,368,070             |
| Office of Economic Development Total                              | \$3,679,042          | \$3,673,092            | \$3,783,770          | \$4,040,526           |
|   |                      |                        |                      |                       |
| Park & Recreation   |                      |                        |                      |                       |
| Leisure Venue Management  | 23,165,981           | 20,468,053             | 23,127,662           | 23,641,256            |
| Park Land Maintained  | 49,894,402           | 48,238,890             | 48,023,606           | 50,513,829            |
| Planning, Design, Construction - EMS and Environmental Compliance | 5,812,772            | 5,661,816              | 3,613,117            | 3,647,686             |
| Recreation Services   | 25,416,125           | 26,582,383             | 27,075,826           | 27,393,648            |
| Citywide Athletic Reservations Events services (CAREs)            | 16,535,147           | 19,259,447             | 17,278,641           | 17,488,240            |
| Partnerships and Strategic Initiatives                            | 1,412,507            | 2,026,344              | 2,708,300            | 2,751,666             |
| Park & Recreation Total   | \$122,236,933        | \$122,236,933          | \$121,827,152        | \$125,436,325         |
|   |                      |                        |                      |                       |
| Planning & Development  |                      |                        |                      |                       |
| Community Planning  | 0                    | 0                      | 5,142,330            | 4,463,441             |
| Preservation & Urban Design                                       | 0                    | 0                      | 1,613,062            | 1,613,634             |
| Planning & Development Total                                      | \$0                  | \$0                    | \$6,755,392          | \$6,077,075           |
|   |                      |                        |                      |                       |
| Planning & Urban Design   |                      |                        |                      |                       |
| Community Planning  | 5,937,472            | 5,349,231              | 0                    | 0                     |
| Preservation & Urban Design                                       | 2,086,561            | 1,978,976              | 0                    | 0                     |
| Planning & Urban Design Total                                     | \$8,024,033          | \$7,328,207            | \$0                  | \$0                   |
|   |                      |                        |                      |                       |
| Procurement Services  |                      |                        |                      |                       |
| Purchasing-Contract Management                                    | 3,500,823            | 3,381,454              | 3,288,748            | 3,429,912             |
| Business Enterprise Hub (BEH)                                     | 0                    | 0                      | 959,090              | 1,595,954             |
| Procurement Services Total  | \$3,500,823          | \$3,381,454            | \$4,247,838          | \$5,025,866           |
|   |                      |                        |                      |                       |
| Public Works  |                      |                        |                      |                       |
| Capital and Implementation Program                                | 2,758,469            | 2,908,519              | 0                    | 0                     |
| Land Surveying Services   | 119,277              | 132,739                | 0                    | 0                     |
| Pavement Management   | 1,254,521            | 1,428,933              | 0                    | 0                     |

# SUMMARY OF SERVICES BY DEPARTMENT

|  | FY 2023-24<br>Budget | FY 2023-24<br>Forecast | FY 2024-25<br>Budget | FY 2025-26<br>Planned |
|--|----------------------|------------------------|----------------------|-----------------------|
| Pavement Preservation                                | 3,538,924            | 2,780,867              | 0                    | 0                     |
| Performance Management & Special Projects            | 1,899,582            | 1,955,636              | 0                    | 0                     |
| Real Estate and Relocation                           | 1,387,914            | 1,442,657              | 0                    | 0                     |
| Rights-of-Way Maintenance Contracts                  | 6,831,282            | 6,729,491              | 0                    | 0                     |
| Street Cut and Right-of-Way Management [Cut Control] | 861,328              | 882,008                | 0                    | 0                     |
| Street Maintenance Contracts and Inspections         | 33,398,513           | 32,826,489             | 0                    | 0                     |
| Street Operation                                     | 36,044,487           | 36,922,079             | 0                    | 0                     |
| Urban Forestry Division                              | 1,093,794            | 1,178,672              | 0                    | 0                     |
| <b>Public Works</b>                                  | <b>\$89,188,090</b>  | <b>\$89,188,090</b>    | <b>\$0</b>           | <b>\$0</b>            |
|  |                      |                        |                      |                       |
| Transportation                                       |                      |                        |                      |                       |
| Administration & Interagency Management              | 6,336,620            | 6,501,996              | 0                    | 0                     |
| Street Lighting & Tunnel Management                  | 23,143,802           | 23,048,748             | 0                    | 0                     |
| Engineering & Operations                             | 15,964,960           | 16,137,459             | 0                    | 0                     |
| Transportation Planning                              | 5,086,370            | 5,077,258              | 0                    | 0                     |
| Parking Management & Enforcement                     | 8,593,789            | 8,212,693              | 0                    | 0                     |
| <b>Transportation</b>                                | <b>\$59,125,541</b>  | <b>\$58,978,155</b>    | <b>\$0</b>           | <b>\$0</b>            |
|  |                      |                        |                      |                       |
| Transportation & Public Works                        |                      |                        |                      |                       |
| Capital and Implementation Program                   | 0                    | 0                      | 776,703              | 776,703               |
| Pavement Management                                  | 0                    | 0                      | 1,148,395            | 1,212,299             |
| Rights-of-Way Maintenance Contracts                  | 0                    | 0                      | 10,531,233           | 9,199,185             |
| Street Cut and Right-of-Way Management [Cut Control] | 0                    | 0                      | 446,277              | 518,250               |
| Urban Forestry Division                              | 0                    | 0                      | 1,239,228            | 1,312,275             |
| Street Maintenance Contracts and Inspections         | 0                    | 0                      | 36,644,980           | 36,644,980            |
| Pavement Preservation                                | 0                    | 0                      | 3,659,200            | 3,737,532             |
| Street Operation                                     | 0                    | 0                      | 33,530,136           | 34,956,575            |
| Land Surveying Services                              | 0                    | 0                      | 250,087              | 299,578               |
| Administration & Interagency Management              | 0                    | 0                      | 8,590,380            | 8,937,254             |

# SUMMARY OF SERVICES BY DEPARTMENT

|                                     | FY 2023-24<br>Budget   | FY 2023-24<br>Forecast | FY 2024-25<br>Budget   | FY 2025-26<br>Planned  |
|-------------------------------------|------------------------|------------------------|------------------------|------------------------|
| Street Lighting & Tunnel Management | 0                      | 0                      | 20,614,602             | 22,429,669             |
| Engineering & Operations            | 0                      | 0                      | 16,208,541             | 16,447,208             |
| Transportation Planning             | 0                      | 0                      | 4,295,310              | 4,315,185              |
| Parking Management & Enforcement    | 0                      | 0                      | 8,173,335              | 8,302,785              |
| Transportation & Public Works Total | \$0                    | \$0                    | \$146,108,407          | \$149,089,478          |
|                                     |                        |                        |                        |                        |
| <b>General Fund Total</b>           | <b>\$1,840,372,470</b> | <b>\$1,841,195,216</b> | <b>\$1,902,654,000</b> | <b>\$1,976,441,000</b> |



# SUMMARY OF SERVICES BY DEPARTMENT

|  | FY 2023-24<br>Budget | FY 2023-24<br>Forecast | FY 2024-25<br>Budget | FY 2025-26<br>Planned |
|--|----------------------|------------------------|----------------------|-----------------------|
| <b>Enterprise Funds</b>                                    |                      |                        |                      |                       |
| Aviation   |                      |                        |                      |                       |
| Capital Construction and Debt Service                      | 51,103,168           | 51,112,930             | 62,279,011           | 59,466,268            |
| Dallas Love Field  | 128,632,136          | 128,210,646            | 141,241,774          | 145,882,655           |
| Aviation Facilities - Dallas Executive Airport - Vertiport | 4,551,249            | 4,962,977              | 4,577,954            | 3,741,298             |
| <b>Aviation Total</b>                                      | <b>\$184,286,553</b> | <b>\$184,286,553</b>   | <b>\$208,098,739</b> | <b>\$209,090,221</b>  |
| Aviation - Transportation Regulation                       |                      |                        |                      |                       |
| Regulation and Enforcement of For Hire Transportation      | 546,131              | 546,131                | 0                    | 0                     |
| <b>Aviation - Transportation Regulation Total</b>          | <b>\$546,131</b>     | <b>\$546,131</b>       | <b>\$0</b>           | <b>\$0</b>            |
| Convention & Event Services                                |                      |                        |                      |                       |
| Convention Center Debt Service Payment                     | 19,333,500           | 19,333,500             | 19,337,000           | 19,339,250            |
| Dallas Convention Center                                   | 130,443,790          | 128,292,903            | 114,662,418          | 108,249,877           |
| Office of Special Events                                   | 1,148,142            | 1,328,956              | 1,239,151            | 1,267,074             |
| Union Station  | 1,241,156            | 1,250,000              | 1,310,409            | 1,310,409             |
| Convention Center Master Plan                              | 764,635              | 964,535                | 809,785              | 763,862               |
| <b>Convention &amp; Event Services Total</b>               | <b>\$152,931,223</b> | <b>\$151,169,893</b>   | <b>\$137,358,763</b> | <b>\$130,930,472</b>  |
| Dallas Water Utilities                                     |                      |                        |                      |                       |
| Water Capital Funding                                      | 436,951,915          | 428,366,990            | 369,832,295          | 397,503,523           |
| Water Production and Delivery                              | 135,959,774          | 138,109,748            | 149,014,886          | 161,309,026           |
| Water Utilities Capital Program Management                 | 18,031,003           | 16,750,594             | 18,214,716           | 19,942,511            |
| Wastewater Collection                                      | 26,423,293           | 26,453,033             | 27,332,244           | 28,247,412            |
| Wastewater Treatment                                       | 59,587,288           | 67,592,722             | 63,780,716           | 65,366,227            |
| DWU General Expense  | 149,740,066          | 149,243,848            | 157,824,728          | 159,734,778           |
| Water Planning, Financial and Rate Services                | 4,831,663            | 3,892,841              | 4,195,130            | 4,372,418             |
| Water Utilities Customer Account Services                  | 33,750,374           | 34,865,599             | 36,668,949           | 38,529,409            |
| <b>Dallas Water Utilities Total</b>                        | <b>\$865,275,376</b> | <b>\$865,275,376</b>   | <b>\$826,863,664</b> | <b>\$875,005,304</b>  |
| Dallas Water Utilities - SDM                               |                      |                        |                      |                       |
| Floodway Operations  | 14,778,753           | 14,778,753             | 15,464,609           | 17,201,652            |
| Floodplain and Drainage Management                         | 5,190,325            | 4,936,034              | 5,420,633            | 5,539,088             |

# SUMMARY OF SERVICES BY DEPARTMENT

|   | FY 2023-24<br>Budget | FY 2023-24<br>Forecast | FY 2024-25<br>Budget | FY 2025-26<br>Planned |
|---|----------------------|------------------------|----------------------|-----------------------|
| DWU - SDM General Expense                                   | 56,531,906           | 57,318,494             | 50,399,461           | 52,595,147            |
| Neighborhood Drainage Operations                            | 12,588,964           | 12,056,667             | 14,567,411           | 15,238,093            |
| <b>Dallas Water Utilities - SDM Total</b>                   | <b>\$89,089,948</b>  | <b>\$89,089,948</b>    | <b>\$85,852,114</b>  | <b>\$90,573,980</b>   |
| Development Services  |                      |                        |                      |                       |
| Construction Plan Review and Permitting                     | 32,576,877           | 31,692,338             | 0                    | 0                     |
| Engineering - Inspection Review for Private Development     | 5,391,337            | 4,776,254              | 0                    | 0                     |
| Express Plan Review   | 2,553,354            | 2,563,183              | 0                    | 0                     |
| Field Inspections of Private Development Construction Sites | 9,451,667            | 10,353,729             | 0                    | 0                     |
| GIS Mapping for Private Development                         | 1,595,944            | 1,637,599              | 0                    | 0                     |
| Private Development Records and Archival Library            | 926,834              | 804,676                | 0                    | 0                     |
| Private Development Survey                                  | 780,981              | 683,506                | 0                    | 0                     |
| Subdivision Plat Review                                     | 675,353              | 739,419                | 0                    | 0                     |
| <b>Development Services Total</b>                           | <b>\$53,952,347</b>  | <b>\$53,250,704</b>    | <b>\$0</b>           | <b>\$0</b>            |
| Municipal Radio   |                      |                        |                      |                       |
| WRR Municipal Radio Classical Music                         | 636,398              | 540,048                | 451,077              | 459,320               |
| <b>Municipal Radio Total</b>                                | <b>\$636,398</b>     | <b>\$540,048</b>       | <b>\$451,077</b>     | <b>\$459,320</b>      |
| Planning & Development                                      |                      |                        |                      |                       |
| Construction Plan Review and Permitting                     | 0                    | 0                      | 37,672,218           | 39,777,007            |
| Engineering - Inspection Review for Private Development     | 0                    | 0                      | 6,300,641            | 5,701,980             |
| Express Plan Review   | 0                    | 0                      | 2,558,279            | 2,558,279             |
| Field Inspections of Private Development Construction Sites | 0                    | 0                      | 9,882,210            | 9,692,917             |
| GIS Mapping for Private Development                         | 0                    | 0                      | 1,595,944            | 1,595,944             |
| Private Development Records and Archival Library            | 0                    | 0                      | 926,821              | 926,821               |
| Private Development Survey                                  | 0                    | 0                      | 807,185              | 807,185               |
| Subdivision Plat Review                                     | 0                    | 0                      | 675,353              | 675,353               |
| <b>Planning &amp; Development Total</b>                     | <b>\$0</b>           | <b>\$0</b>             | <b>\$60,418,651</b>  | <b>\$61,735,486</b>   |

# SUMMARY OF SERVICES BY DEPARTMENT

|  | FY 2023-24<br>Budget   | FY 2023-24<br>Forecast | FY 2024-25<br>Budget   | FY 2025-26<br>Planned  |
|--|------------------------|------------------------|------------------------|------------------------|
| Sanitation Services                      |                        |                        |                        |                        |
| Animal Remains Collection                | 528,156                | 539,616                | 492,933                | 465,398                |
| Brush-Bulk Waste Removal Services        | 28,567,218             | 37,009,898             | 31,421,631             | 31,343,255             |
| City Facility Services                   | 832,212                | 832,212                | 1,044,845              | 1,044,845              |
| Landfill Services                        | 43,892,747             | 42,805,528             | 39,500,571             | 40,095,253             |
| Recycling Collection and Waste Diversion | 19,463,821             | 19,759,359             | 18,475,055             | 18,937,352             |
| Residential Refuse Collection            | 60,405,377             | 60,750,978             | 72,257,278             | 74,812,162             |
| Sanitation Services Total                | \$153,689,531          | \$161,697,591          | \$163,192,313          | \$166,698,265          |
|  |                        |                        |                        |                        |
| <b>Enterprise Funds Total</b>            | <b>\$1,500,407,507</b> | <b>\$1,505,856,245</b> | <b>\$1,482,235,321</b> | <b>\$1,534,493,048</b> |

# SUMMARY OF SERVICES BY DEPARTMENT

|  | FY 2023-24<br>Budget | FY 2023-24<br>Forecast | FY 2024-25<br>Budget | FY 2025-26<br>Planned |
|--|----------------------|------------------------|----------------------|-----------------------|
| <b>Other Operating Funds</b>   |                      |                        |                      |                       |
| Transportation & Public Works -<br>Transportation & Regulation       |                      |                        |                      |                       |
| Regulation and Enforcement of<br>For Hire Transportation             | 0                    | 0                      | 519,534              | 528,737               |
| Transportation & Public Works -<br>Transportation & Regulation Total | \$0                  | \$0                    | \$519,534            | \$528,737             |
|  |                      |                        |                      |                       |
| <b>Other Operating Funds Total</b>                                   | <b>\$0</b>           | <b>\$0</b>             | <b>\$519,534</b>     | <b>\$528,737</b>      |

# SUMMARY OF SERVICES BY DEPARTMENT

|                               | FY 2023-24<br>Budget   | FY 2023-24<br>Forecast | FY 2024-25<br>Budget   | FY 2025-26<br>Planned  |
|-------------------------------|------------------------|------------------------|------------------------|------------------------|
| <b>Operating Budget</b>       |                        |                        |                        |                        |
| General Fund                  | 1,840,372,470          | 1,841,195,216          | 1,902,654,000          | 1,976,441,000          |
| Enterprise Funds              | 1,500,407,507          | 1,505,856,245          | 1,482,235,321          | 1,534,493,048          |
| Other Operating Funds         | 0                      | 0                      | 519,534                | 528,737                |
| Additional Resources          | 496,855,335            | 496,855,335            | 183,165,378            | 170,689,124            |
| Debt                          | 420,687,511            | 403,076,490            | 485,754,134            | 509,414,235            |
| <b>Operating Budget Total</b> | <b>\$4,258,322,823</b> | <b>\$4,246,983,285</b> | <b>\$4,054,328,367</b> | <b>\$4,191,566,144</b> |

# SUMMARY OF SERVICES BY DEPARTMENT

|  | FY 2023-24<br>Budget | FY 2023-24<br>Forecast | FY 2024-25<br>Budget | FY 2025-26<br>Planned |
|--|----------------------|------------------------|----------------------|-----------------------|
| <b>Internal Service and Other Funds</b>                |                      |                        |                      |                       |
| Bond & Construction Management                         |                      |                        |                      |                       |
| Bond & Construction Management                         | 3,599,027            | 3,175,908              | 4,363,746            | 4,642,531             |
| Park & Recreation                                      | 4,503,977            | 4,154,919              | 4,719,283            | 4,942,876             |
| Public Works   | 13,940,473           | 13,513,021             | 0                    | 0                     |
| Transportation & Public Works                          | 0                    | 0                      | 15,760,450           | 16,332,318            |
| <b>Bond &amp; Construction Management Total</b>        | <b>\$22,043,477</b>  | <b>\$20,843,847</b>    | <b>\$24,843,479</b>  | <b>\$25,917,725</b>   |
| Employee Benefits                                      |                      |                        |                      |                       |
| Administrative/HRIS                                    | 2,175,603            | 2,106,676              | 2,151,595            | 2,213,552             |
| <b>Employee Benefits Total</b>                         | <b>\$2,175,603</b>   | <b>\$2,106,676</b>     | <b>\$2,151,595</b>   | <b>\$2,213,552</b>    |
| Equipment & Fleet Management                           |                      |                        |                      |                       |
| City Fleet Asset Management                            | 3,690,413            | 3,556,159              | 3,614,415            | 3,676,175             |
| City Fleet Maintenance and Repair Services             | 43,107,678           | 44,632,901             | 42,394,978           | 43,296,968            |
| City Fleet Paint and Body Shop Coordination            | 2,990,153            | 2,773,166              | 2,921,817            | 2,929,058             |
| Environmental Services for City Fleet Operations       | 748,935              | 676,896                | 825,920              | 845,986               |
| Fuel Procurement and Management                        | 23,567,943           | 21,909,117             | 23,730,160           | 23,801,254            |
| <b>Equipment &amp; Fleet Management Total</b>          | <b>\$74,105,122</b>  | <b>\$73,548,239</b>    | <b>\$73,487,289</b>  | <b>\$74,549,441</b>   |
| Express Business Center                                |                      |                        |                      |                       |
| Business Services                                      | 1,690,253            | 1,720,029              | 1,671,158            | 1,633,271             |
| Disposal of Surplus and Police Unclaimed Property      | 462,027              | 470,849                | 555,955              | 635,373               |
| <b>Express Business Center Total</b>                   | <b>\$2,152,280</b>   | <b>\$2,190,878</b>     | <b>\$2,227,113</b>   | <b>\$2,268,644</b>    |
| Information & Technology Services-911                  |                      |                        |                      |                       |
| 9-1-1 Technology-Education Services                    | 12,866,761           | 12,370,575             | 15,337,709           | 16,177,545            |
| <b>Information &amp; Technology Services-911 Total</b> | <b>\$12,866,761</b>  | <b>\$12,370,575</b>    | <b>\$15,337,709</b>  | <b>\$16,177,545</b>   |
| Information & Technology Services-Data                 |                      |                        |                      |                       |
| City GIS Services                                      | 848,223              | 1,169,102              | 1,169,000            | 1,169,000             |

# SUMMARY OF SERVICES BY DEPARTMENT

|   | FY 2023-24<br>Budget | FY 2023-24<br>Forecast | FY 2024-25<br>Budget | FY 2025-26<br>Planned |
|---|----------------------|------------------------|----------------------|-----------------------|
| Business Technology Services                      | 40,695,076           | 41,690,707             | 47,664,324           | 47,623,490            |
| Internal Computer Support                         | 16,610,916           | 16,665,993             | 19,017,794           | 19,194,822            |
| Internal Desktop Support                          | 12,823,140           | 13,204,601             | 12,785,239           | 12,794,615            |
| Internal Telephone and Data<br>Communication      | 26,875,847           | 26,743,921             | 26,421,018           | 26,442,874            |
| Public Safety Technology<br>Support               | 6,231,051            | 6,215,839              | 10,581,585           | 10,655,070            |
| Strategic Technology<br>Management                | 27,699,871           | 20,273,426             | 21,992,015           | 21,992,263            |
| Information & Technology Services-<br>Data Total  | \$131,784,124        | \$125,963,590          | \$139,630,975        | \$139,872,134         |
|   |                      |                        |                      |                       |
| Information & Technology<br>Services-Radio        |                      |                        |                      |                       |
| Internal Radio Communication                      | 18,873,781           | 18,325,486             | 18,999,681           | 20,419,803            |
| Information & Technology Services-<br>Radio Total | \$18,873,781         | \$18,325,486           | \$18,999,681         | \$20,419,803          |
|   |                      |                        |                      |                       |
| Office of Risk Management                         |                      |                        |                      |                       |
| Risk Management Services                          | 6,576,610            | 6,496,517              | 7,327,556            | 7,670,573             |
| Office of Risk Management Total                   | \$6,576,610          | \$6,496,517            | \$7,327,556          | \$7,670,573           |
| <b>Internal Service and Other Funds</b>           | <b>\$270,577,758</b> | <b>\$261,845,807</b>   | <b>\$284,005,397</b> | <b>\$289,089,417</b>  |

# FOUNDATIONAL STRUCTURE OVERVIEW

## OVERVIEW

As highlighted in the Executive Summary, the City’s Foundational Structure guides the work of all City staff in service delivery and operations. We will build on a safe, vibrant, and growing Dallas, by transforming our foundational structure to become a more livable, sustainable, and fiscally sound city with strong, aligned systems at its core while serving our residents, visitors, and business community. This section of the budget book shows the alignment to the Foundational Structure pillars related to performance measures and an equity focused budget.

## PERFORMANCE MEASURES

The department lists performance measures with targets to forecast data. Budget and Management Services works with Departments each year to set targets and track progress. Quarterly data is reported on the [Financial Transparency](#) website.

During the budget development process, each department provides measures that reflect the priorities of the City of Dallas and align with department operations and service delivery. Departments submit equity measures to align to policy direction from the Office of Equity and Inclusion (OEI) and to the City’s Racial Equity Plan (REP).

Additionally, the General Fund section and subsequent department pages include the departmental mission statement, goals, service description, and budgetary allocation.



## EQUITY FOCUSED BUDGET

The City of Dallas budget development process allows departments to align intentional equity efforts to the budget process. An Equity Focused Budget has an opportunity to transform, reimagine, and evolve service delivery and operations and involve a multitude of collaborators, including the City Manager’s Office, Budget & Management Services (BMS), Office of Equity and Inclusion (OEI), and departments.

Department pages in the General Fund section include a Budgeting for Equity section. Budgeting for equity reflects the intentional process by City departments to identify existing disparities in outcomes across various indicators, develop strategies, and target investments to improve success for Dallas residents. The bullets on each department page reflect an overview of departments’ equity efforts.



# FOUNDATIONAL STRUCTURE OVERVIEW

The Budgeting for Equity section:

- Integrates the OEI's Budgeting for Equity (BfE) impact tool into the budget development process to further fine-tune the department's equity lens
- Aligns to the City's Racial Equity Plan and Department Progress Measures (DPM)
- Supports policy decisions from OEI and direction from stakeholders
- Streamlines use of department budget submissions, equity initiatives/programs, and data sources to reduce duplicative reporting
- Highlights department's equity programs and align with relevant data sets
- Reports outcomes and successes to model future programs and best practices

# PERFORMANCE MEASURES

## DEPARTMENT PERFORMANCE MEASURES

Performance measures gauge progress towards the City's goals and demonstrate stewardship of funds. Dallas uses a strategic, outcome-oriented performance planning process to promote accountability and a culture of continuous improvement.

During the performance planning process, departments select performance measures and targets that support the City's foundational structure, align with departmental goals, and demonstrate the efficiency or effectiveness of their work. Targets are chosen based on historical data, resources, department priorities, and benchmarks. Performance monitoring activities, such as forecasting, are essential to achieving goals. Forecasts are based on the most current data and anticipated trends. Performance data allows us to monitor changes over time, manage organizational priorities, allocate resources, and improve our decision making processes.

Visit the [Financial Transparency](#) website to view the latest reports.

### Aviation

| Measure   | FY 2023-24 Budget | FY 2023-24 Forecast | FY 2024-25 Budget | FY 2025-26 Planned |
|---|-------------------|---------------------|-------------------|--------------------|
| Overall customer satisfaction index (scale 1-5)   | 4.56              | 4.27                | 4.30              | 4.40               |
| Percentage increase in private and public sector investment at Dallas Executive Airport | 10.0%             | 10.0%               | 10.0%             | 10.0%              |
| Sales per enplaned passenger (SPEP)   | \$13.85           | \$13.62             | \$15.00           | \$15.00            |
| *Percentage of Black, Asian, Hispanic, or Native American collegiate interns            | 20.0%             | 20.0%               | 100.0%            | 100.0%             |

### Bond & Construction Management

| Measure   | FY 2023-24 Budget | FY 2023-24 Forecast | FY 2024-25 Budget | FY 2025-26 Planned |
|---|-------------------|---------------------|-------------------|--------------------|
| Percentage of 2017 bond appropriated projects completed | 91.0%             | 91.0%               | 92.1%             | 95.0%              |

Equity-focused measure that aligns to the City's Racial Equity Plan (REP) are indicated by an asterisk\*

Measures new for FY 2024-25 are indicated as (New)

New measures may not have data available and are indicated as N/A or Not Applicable

# PERFORMANCE MEASURES

## Bond & Construction Management

| Measure  | FY 2023-24 Budget | FY 2023-24 Forecast | FY 2024-25 Budget | FY 2025-26 Planned |
|--|-------------------|---------------------|-------------------|--------------------|
| Percentage of bond appropriations awarded ITD (modified for 2024 BP tracking)  | 97.0%             | 97.0%               | 70.0%             | 75.0%              |
| Percentage of projects awarded for design and construction (modified for 2024 BP tracking)   | 99.4%             | 98.0%               | 70.1%             | 75.0%              |
| *Percentage of 2017 bond appropriations awarded within Racially or Ethnically Concentrated Areas of Poverty (R/ECAPs)                    | 98.0%             | 98.0%               | 99.0%             | 99.6%              |
| *Percentage of appropriations awarded in Year 1 for the 2024 Bond Program projects with 3 or higher Equity Impact Assessment Score (New) | N/A               | N/A                 | 35.0%             | N/A                |

## Budget & Management Services

| Measure   | FY 2023-24 Budget | FY 2023-24 Forecast | FY 2024-25 Budget | FY 2025-26 Planned |
|---|-------------------|---------------------|-------------------|--------------------|
| General Fund revenue variance as percent of estimate (Property Tax, Sales Tax, and Franchise Fees)                | 5.0%              | 0.0%                | 3.0%              | 3.0%               |
| Percentage increase of financial transparency website visitors  | 10.0%             | 29.7%               | 30.0%             | 30.0%              |
| Percentage of stakeholders attending meetings, reporting grant-related presentations were helpful and informative | 90.0%             | 94.6%               | 95.0%             | 95.0%              |

Equity-focused measure that aligns to the City's Racial Equity Plan (REP) are indicated by an asterisk\*

Measures new for FY 2024-25 are indicated as (New)

New measures may not have data available and are indicated as N/A or Not Applicable

# PERFORMANCE MEASURES

## City Attorney's Office

| Measure   | FY 2023-24 Budget | FY 2023-24 Forecast | FY 2024-25 Budget | FY 2025-26 Planned |
|---|-------------------|---------------------|-------------------|--------------------|
| Amount collected by litigation  | \$2.55 M          | \$10.92 M           | \$2.55 M          | \$2.55 M           |
| Number of active claims, lawsuits, third-party subpoenas, and administrative hearings (revised scope) | 200               | 190                 | 900               | 900                |
| Number of contracts/agreements/AAs prepared   | 1,750             | 2,726               | 1,750             | 1,750              |
| Number of open records requests reviewed  | 1,000             | 1,000               | 1,000             | 1,000              |
| Number of ordinances, resolutions, and legal opinions drafted   | 1,500             | 1,647               | 1,500             | 1,500              |
| Number of training and advisory opinions completed, and number of complaints closed (New)             | N/A               | N/A                 | 360               | 360                |
| Percentage of cases resolved through municipal prosecution (New)                                      | N/A               | N/A                 | 85.0%             | 85.0%              |
| Percentage of matters closed by community prosecution (New)   | N/A               | N/A                 | 95.0%             | 95.0%              |
| *Percentage of low to moderate income persons served in community courts program                      | 60.0%             | 73.5%               | 60.0%             | 60.0%              |

## City Auditor's Office

| Measure                             | FY 2023-24 Budget | FY 2023-24 Forecast | FY 2024-25 Budget | FY 2025-26 Planned |
|-------------------------------------|-------------------|---------------------|-------------------|--------------------|
| Number of Audit/Attestation Reports | 19                | 19                  | 19                | 19                 |

Equity-focused measure that aligns to the City's Racial Equity Plan (REP) are indicated by an asterisk\*

Measures new for FY 2024-25 are indicated as (New)

New measures may not have data available and are indicated as N/A or Not Applicable

# PERFORMANCE MEASURES

## City Auditor's Office

| Measure  | FY 2023-24 Budget | FY 2023-24 Forecast | FY 2024-25 Budget | FY 2025-26 Planned |
|--|-------------------|---------------------|-------------------|--------------------|
| Percentage of audit report recommendations agreed to by management | 90.0%             | 95.0%               | 90.0%             | 90.0%              |
| Percentage of department hours spent on direct project services    | 82.0%             | 82.0%               | 82.0%             | 82.0%              |
| *Number of completed equity-focused audit projects                 | 1                 | 2                   | 1                 | 1                  |

## City Controller's Office

| Measure   | FY 2023-24 Budget | FY 2023-24 Forecast | FY 2024-25 Budget | FY 2025-26 Planned |
|---|-------------------|---------------------|-------------------|--------------------|
| Payroll error rate  | 0.4%              | 0.1%                | 0.4%              | 0.4%               |
| Percentage of electronic vendor payments (excluding refunds)  | 87.0%             | 91.6%               | 95.0%             | 95.0%              |
| Percentage of invoices paid within 30 days  | 85.0%             | 83.1%               | 90.0%             | 90.0%              |
| Percentage of permanent employees enrolled in City's Voluntary Deferred Compensation Plan (excluding employees with active loans) | 55.0%             | 45.9%               | 45.0%             | 45.0%              |
| *Percentage of M/WBE vendor invoices paid within 30 days  | 85.0%             | 85.8%               | 90.0%             | 90.0%              |

## City Manager's Office

| Measure  | FY 2023-24 Budget | FY 2023-24 Forecast | FY 2024-25 Budget | FY 2025-26 Planned |
|--|-------------------|---------------------|-------------------|--------------------|
| Overall Quality of Life Satisfaction Rating (Community Survey)           | 70.0%             | 55.0%               | 70.0%             | 70.0%              |
| Percentage of City Council Agendas posted on time and without correction | 95.0%             | 96.0%               | 95.0%             | 95.0%              |

Equity-focused measure that aligns to the City's Racial Equity Plan (REP) are indicated by an asterisk\*

Measures new for FY 2024-25 are indicated as (New)

New measures may not have data available and are indicated as N/A or Not Applicable

# PERFORMANCE MEASURES

## City Marshal's Office

| Measure   | FY 2023-24 Budget | FY 2023-24 Forecast | FY 2024-25 Budget | FY 2025-26 Planned |
|---|-------------------|---------------------|-------------------|--------------------|
| Average response time to security incidents                               | 3.0 min           | 2.1 min             | 3.0 min           | 2.5 min            |
| Number of encampments addressed by H.A.R.T. Team (New)                    | N/A               | N/A                 | 825               | 850                |
| Number of park patrols conducted (New)                                    | N/A               | N/A                 | 4,700             | 5,000              |
| Number of warrants served (New)   | N/A               | N/A                 | 1,025             | 1,050              |
| Percentage of individuals accepting services at the Sobering Center (New) | N/A               | N/A                 | 15.0%             | 15.0%              |
| *Number of illegal dumping investigations (New)                           | N/A               | N/A                 | 850               | 875                |

## City Secretary's Office

| Measure  | FY 2023-24 Budget | FY 2023-24 Forecast | FY 2024-25 Budget | FY 2025-26 Planned |
|--|-------------------|---------------------|-------------------|--------------------|
| Percentage of background checks initiated within three business days       | 100.0%            | 100.0%              | 100.0%            | 100.0%             |
| Percentage of campaign finance reports locked down within one business day | 100.0%            | 100.0%              | 100.0%            | 100.0%             |
| Percentage of City Council voting agendas processed within 10 working days | 100.0%            | 100.0%              | 100.0%            | 100.0%             |
| Percentage of Open Records Requests responded to within 10 business days   | 100.0%            | 100.0%              | 100.0%            | 100.0%             |
| Percentage of public meeting notices processed and posted within one hour  | 100.0%            | 100.0%              | 100.0%            | 100.0%             |
| Percentage of service requests completed within 10 business days           | 100.0%            | 100.0%              | 100.0%            | 100.0%             |

Equity-focused measure that aligns to the City's Racial Equity Plan (REP) are indicated by an asterisk\*

Measures new for FY 2024-25 are indicated as (New)

New measures may not have data available and are indicated as N/A or Not Applicable

# PERFORMANCE MEASURES

## Civil Service

| Measure  | FY 2023-24 Budget | FY 2023-24 Forecast | FY 2024-25 Budget | FY 2025-26 Planned |
|--|-------------------|---------------------|-------------------|--------------------|
| Percentage of certified registers to hiring authority within five business days (civilian positions) | 93.0%             | 98.3%               | 93.0%             | 93.0%              |
| Percentage of certified registers to hiring authority within five business days (uniform positions)  | 93.0%             | 100.0%              | 93.0%             | 93.0%              |
| Percentage of Civil Service trial board appeal hearings heard within 90 business days                | 100.0%            | 100.0%              | 100.0%            | 100.0%             |
| Percentage of hiring managers reporting a satisfaction rating (Satisfied) to post-hire questionnaire | 85.0%             | 71.4%               | 85.0%             | 85.0%              |
| *Number of Hispanic, Black, Asian American, and Native American recruitment and outreach efforts     | 15                | 16                  | 15                | 15                 |

## Code Compliance

| Measure  | FY 2023-24 Budget | FY 2023-24 Forecast | FY 2024-25 Budget | FY 2025-26 Planned |
|--|-------------------|---------------------|-------------------|--------------------|
| Average number of days to demolish a substandard structure after receiving a court order | 60                | 60                  | 60                | 60                 |
| Number of food establishment inspections conducted per FTE                               | 575               | 502                 | 575               | 575                |
| Percentage of 311 service requests completed within estimated response time              | 96.0%             | 99.4%               | 96.0%             | 96.0%              |

Equity-focused measure that aligns to the City's Racial Equity Plan (REP) are indicated by an asterisk\*

Measures new for FY 2024-25 are indicated as (New)

New measures may not have data available and are indicated as N/A or Not Applicable

# PERFORMANCE MEASURES

## Code Compliance

| Measure  | FY 2023-24 Budget | FY 2023-24 Forecast | FY 2024-25 Budget | FY 2025-26 Planned |
|--|-------------------|---------------------|-------------------|--------------------|
| Percentage of food establishments inspected timely   | 95.0%             | 92.0%               | 95.0%             | 95.0%              |
| Percentage of graffiti violations abated within 2 days   | 90.0%             | 98.6%               | 90.0%             | 90.0%              |
| Percentage of litter and high weeds service requests closed within SLA                                       | 85.0%             | 94.6%               | 85.0%             | 85.0%              |
| Percentage of mosquito control activities completed within 48 hours  | 95.0%             | 100.0%              | 95.0%             | 95.0%              |
| Percentage of open and vacant structures abated within 48 hours  | 90.0%             | 98.6%               | 90.0%             | 90.0%              |
| Percentage of service requests brought into compliance within 180 days by the Intensive Case Resolution Team | 85.0%             | 58.3%               | 85.0%             | 85.0%              |
| *Percentage of illegal dumping sites abated within 2 days  | 90.0%             | 98.0%               | 90.0%             | 90.0%              |

## Convention & Event Services

| Measure  | FY 2023-24 Budget | FY 2023-24 Forecast | FY 2024-25 Budget | FY 2025-26 Planned |
|--|-------------------|---------------------|-------------------|--------------------|
| Number of hospitality and tourism internships  | 4                 | 4                   | 8                 | 12                 |
| Number of planned safety repairs completed   | 36                | 28                  | 12                | 6                  |
| Percentage of client survey respondents rating their overall experience at KBHCCD as "excellent" or "good" | 90.0%             | 80.9%               | 90.0%             | 90.0%              |

Equity-focused measure that aligns to the City's Racial Equity Plan (REP) are indicated by an asterisk\*

Measures new for FY 2024-25 are indicated as (New)

New measures may not have data available and are indicated as N/A or Not Applicable



# PERFORMANCE MEASURES

## Convention & Event Services

| Measure  | FY 2023-24 Budget | FY 2023-24 Forecast | FY 2024-25 Budget | FY 2025-26 Planned |
|--|-------------------|---------------------|-------------------|--------------------|
| Percentage completion of the KBHCCD Master Plan  | 4.0%              | 4.0%                | 33.0%             | 40.0%              |
| Percentage of permit holder survey respondents who rated their overall experience with the Office of Special Events as "excellent" or "good" | 80.0%             | 93.0%               | 80.0%             | 80.0%              |
| *Percentage of Kay Bailey Hutchison Convention Center Master Plan contract awards to M/WBE firms   | 48.0%             | 48.0%               | 54.0%             | 50.0%              |

## Dallas Animal Services

| Measure   | FY 2023-24 Budget | FY 2023-24 Forecast | FY 2024-25 Budget | FY 2025-26 Planned |
|---|-------------------|---------------------|-------------------|--------------------|
| Percentage decrease in year-over-year loose and loose-owned dog bite rate | 2.0%              | 25.3%               | 2.0%              | 2.0%               |
| Percentage increase in dogs and cats fostered (New)                       | N/A               | N/A                 | 1.0%              | 1.0%               |
| Percentage increase in dogs and cats transferred to rescue partners       | 5.0%              | 70.0%               | 5.0%              | 5.0%               |
| *Host six annual Community Low-Cost Micro Chip Clinics (New)              | N/A               | N/A                 | 6                 | 6                  |
| *Perform 2,000 Spay Neuter surgeries fully-free in Southern Dallas (New)  | N/A               | N/A                 | 2,000             | 2,000              |

## Dallas Fire-Rescue

| Measure  | FY 2023-24 Budget | FY 2023-24 Forecast | FY 2024-25 Budget | FY 2025-26 Planned |
|--|-------------------|---------------------|-------------------|--------------------|
| Number of high-risk multi-family dwellings inspected (per MIT study) | 120               | 85                  | 120               | 120                |

Equity-focused measure that aligns to the City's Racial Equity Plan (REP) are indicated by an asterisk\*

Measures new for FY 2024-25 are indicated as (New)

New measures may not have data available and are indicated as N/A or Not Applicable

# PERFORMANCE MEASURES

## Dallas Fire-Rescue

| Measure  | FY 2023-24 Budget | FY 2023-24 Forecast | FY 2024-25 Budget | FY 2025-26 Planned |
|--|-------------------|---------------------|-------------------|--------------------|
| Percentage of EMS responses within nine minutes or less (NFPA Standard 1710)   | 90.0%             | 85.1%               | 90.0%             | 90.0%              |
| Percentage of first company responses to structure fires within five minutes and 20 seconds of dispatch (NFPA Standard 1710) | 90.0%             | 88.7%               | 90.0%             | 90.0%              |
| *Number of smoke detectors installed in vulnerable populations   | 3,500             | 2,454               | 3,500             | 3,500              |
| *Percentage of apparatus pumps tested and passed annually (NFPA Standard 1911)   | 100.0%            | 75.9%               | 100.0%            | 100.0%             |

## Dallas Municipal Court

| Measure   | FY 2023-24 Budget | FY 2023-24 Forecast | FY 2024-25 Budget | FY 2025-26 Planned |
|---|-------------------|---------------------|-------------------|--------------------|
| Average wait time to see a clerk at the Customer Service windows                | 10.0 min          | 8.5 min             | 9.0 min           | 9.0 min            |
| Percentage of cases disposed of compared to the number of cases filed (New)     | N/A               | N/A                 | 80.0%             | 80.0%              |
| Percentage of cases responded to within the IA (Initial Appearance) date (New)  | N/A               | N/A                 | 50.0%             | 50.0%              |
| Percentage of contested hearings completed and adjudicated within a month (New) | N/A               | N/A                 | 97.0%             | 97.0%              |

Equity-focused measure that aligns to the City's Racial Equity Plan (REP) are indicated by an asterisk\*

Measures new for FY 2024-25 are indicated as (New)

New measures may not have data available and are indicated as N/A or Not Applicable

# PERFORMANCE MEASURES

## Dallas Police Department

| Measure   | FY 2023-24 Budget | FY 2023-24 Forecast | FY 2024-25 Budget | FY 2025-26 Planned |
|---|-------------------|---------------------|-------------------|--------------------|
| Crimes against persons (per 100,000 residents)  | 2,000             | 1,445               | 2,000             | 2,000              |
| Homicide clearance rate   | 60.0%             | 59.8%               | 60.0%             | 60.0%              |
| Number of community events attended   | 1,732             | 4,303               | 2,500             | 3,000              |
| Percentage of 911 calls answered within 10 seconds  | 90.0%             | 91.6%               | 90.0%             | 90.0%              |
| Percentage of officers trained in alternative solutions, de-escalation, and less-lethal tactics | 100.0%            | 100.0%              | 100.0%            | 100.0%             |
| Percentage of responses to Priority 1 calls within eight minutes or less                        | 60.0%             | 51.0%               | 60.0%             | 60.0%              |
| *Communities of Color Proportional Representation Ratio to Sworn DPD Employees                  | (14.2)%           | (15.0)%             | (14.0)%           | (14.0)%            |

## Dallas Water Utilities

| Measure  | FY 2023-24 Budget | FY 2023-24 Forecast | FY 2024-25 Budget | FY 2025-26 Planned |
|--|-------------------|---------------------|-------------------|--------------------|
| Average response time to emergency sanitary sewer calls                        | 60.0 min          | 57.2 min            | 60.0 min          | 60.0 min           |
| Compliance with state and federal standards and regulations for drinking water | 100.0%            | 100.0%              | 100.0%            | 100.0%             |
| Main breaks per 100 miles of main  | 25                | 24                  | 25                | 25                 |
| Meter reading accuracy rate  | 99.0%             | 99.9%               | 99.0%             | 99.0%              |

Equity-focused measure that aligns to the City's Racial Equity Plan (REP) are indicated by an asterisk\*

Measures new for FY 2024-25 are indicated as (New)

New measures may not have data available and are indicated as N/A or Not Applicable

# PERFORMANCE MEASURES

## Dallas Water Utilities

| Measure   | FY 2023-24 Budget | FY 2023-24 Forecast | FY 2024-25 Budget | FY 2025-26 Planned |
|---|-------------------|---------------------|-------------------|--------------------|
| Number of miles of small diameter pipelines replaced annually                     | 72                | 27                  | 72                | 72                 |
| Number of sanitary sewer overflows per 100 miles of main (cumulative rate number) | 6.20              | 0.75                | 6.20              | 6.20               |
| Value of capital projects awarded   | \$323.66 M        | \$102.53 M          | \$323.66 M        | \$323.66 M         |
| *Percentage decrease of unserved areas for water and wastewater services          | 33.0%             | 27.3%               | 33.0%             | 33.0%              |

## Dallas Water Utilities - SDM

| Measure                           | FY 2023-24 Budget | FY 2023-24 Forecast | FY 2024-25 Budget | FY 2025-26 Planned |
|-----------------------------------|-------------------|---------------------|-------------------|--------------------|
| Percentage of pump station uptime | 92.0%             | 92.0%               | 92.0%             | 92.0%              |

## Data Analytics & Business Intelligence

| Measure   | FY 2023-24 Budget | FY 2023-24 Forecast | FY 2024-25 Budget | FY 2025-26 Planned |
|---|-------------------|---------------------|-------------------|--------------------|
| Number of major data projects to increase efficiency and transparency in city services (New)                                | N/A               | N/A                 | 20                | 20                 |
| Percentage increase of data automation 2% (from 250 to 255), to increase efficiencies in city services and operations (New) | N/A               | N/A                 | 2.0%              | 2.0%               |
| Percentage of citywide Data Platforms are up and available (New)  | N/A               | N/A                 | 95.0%             | 95.0%              |

Equity-focused measure that aligns to the City's Racial Equity Plan (REP) are indicated by an asterisk\*

Measures new for FY 2024-25 are indicated as (New)

New measures may not have data available and are indicated as N/A or Not Applicable

# PERFORMANCE MEASURES

## Data Analytics & Business Intelligence

| Measure   | FY 2023-24 Budget | FY 2023-24 Forecast | FY 2024-25 Budget | FY 2025-26 Planned |
|---|-------------------|---------------------|-------------------|--------------------|
| Percentage of data-oriented city staff trained on data governance, to educate and ensure best practice over data assets (New) | N/A               | N/A                 | 20.0%             | 20.0%              |
| *Percentage of equity element in projects in alignment with City's Racial Equity Plan (REP) (New)                             | N/A               | N/A                 | 95.0%             | 95.0%              |

## Equipment & Fleet Management

| Measure   | FY 2023-24 Budget | FY 2023-24 Forecast | FY 2024-25 Budget | FY 2025-26 Planned |
|---|-------------------|---------------------|-------------------|--------------------|
| Percentage of fleet that is replacement eligible  | 31.5%             | 41.6%               | 31.5%             | N/A                |
| Percentage of fleet that uses alternative fuels or hybrid fueling technologies  | 40.0%             | 38.7%               | 40.0%             | 40.0%              |
| Percentage of vehicles receiving preventive maintenance on schedule (Compliance I)  | 65.0%             | 65.0%               | 65.0%             | 65.0%              |
| *Maximum deviation rate of vehicles and equipment receiving on-time preventative maintenance by service area (Compliance I) | 15.0%             | 11.5%               | 15.0%             | 15.0%              |

## Facilities & Real Estate Management

| Measure                                       | FY 2023-24 Budget | FY 2023-24 Forecast | FY 2024-25 Budget | FY 2025-26 Planned |
|---|-------------------|---------------------|-------------------|--------------------|
| Number of custodial service requests received | N/A               | N/A                 | 1,200             | 1,200              |

Equity-focused measure that aligns to the City's Racial Equity Plan (REP) are indicated by an asterisk\*

Measures new for FY 2024-25 are indicated as (New)

New measures may not have data available and are indicated as N/A or Not Applicable

# PERFORMANCE MEASURES

## Facilities & Real Estate Management

| Measure   | FY 2023-24 Budget | FY 2023-24 Forecast | FY 2024-25 Budget | FY 2025-26 Planned |
|---|-------------------|---------------------|-------------------|--------------------|
| Number of HVAC system sustainability upgrades from R-22 to new environmentally friendly refrigerant | N/A               | N/A                 | 30                | 30                 |
| Percentage of abandonment/license applications routed within five days                              | N/A               | N/A                 | 90.0%             | 90.0%              |
| Percentage of passing quality inspections at contracted custodial facilities (New)                  | N/A               | N/A                 | 80.0%             | 80.0%              |
| *Number of HVAC indoor air quality upgrades completed in equity priority areas                      | N/A               | N/A                 | 15                | 15                 |

## Housing & Community Development

| Measure  | FY 2023-24 Budget | FY 2023-24 Forecast | FY 2024-25 Budget | FY 2025-26 Planned |
|--|-------------------|---------------------|-------------------|--------------------|
| Percentage of development funding leveraged by private sources                 | 60.0%             | 79.0%               | 80.0%             | 80.0%              |
| *Percentage of affordable housing created in Equity Strategy Target Areas/City | 19.0%             | 19.0%               | 50.0%             | 50.0%              |
| *Percentage of all DHAP funding within Equity Strategy Target Areas (New)      | N/A               | N/A                 | 50.0%             | 50.0%              |
| *Percentage of home repair funding within Equity Strategy Target Areas (New)   | N/A               | N/A                 | 50.0%             | 50.0%              |

## Human Resources

| Measure                                    | FY 2023-24 Budget | FY 2023-24 Forecast | FY 2024-25 Budget | FY 2025-26 Planned |
|--|-------------------|---------------------|-------------------|--------------------|
| Fresh Start client 12 month retention rate | N/A               | N/A                 | 55.0%             | 55.0%              |

Equity-focused measure that aligns to the City's Racial Equity Plan (REP) are indicated by an asterisk\*

Measures new for FY 2024-25 are indicated as (New)

New measures may not have data available and are indicated as N/A or Not Applicable

# PERFORMANCE MEASURES

## Human Resources

| Measure   | FY 2023-24 Budget | FY 2023-24 Forecast | FY 2024-25 Budget | FY 2025-26 Planned |
|---|-------------------|---------------------|-------------------|--------------------|
| Number of days from offer to start date for executive position        | 45                | 8                   | 45                | 45                 |
| Number of days from offer to start date for labor positions           | 25                | 6                   | 25                | 25                 |
| Number of Fresh Start clients hired                                   | N/A               | N/A                 | 100               | 100                |
| Percentage increase in annual physical completion from prior year     | 5.0%              | 5.0%                | 5.0%              | 5.0%               |
| Percentage increase in wellness program participation from prior year | 5.0%              | 5.0%                | 5.0%              | 5.0%               |
| Percentage of civilian investigations completed within 25 days        | 90.0%             | 62.5%               | 90.0%             | 90.0%              |
| *Dollar increase in minimum wage                                      | \$18.50           | \$0.00              | \$18.50           | \$19.00            |

## Information & Technology Services

| Measure   | FY 2023-24 Budget | FY 2023-24 Forecast | FY 2024-25 Budget | FY 2025-26 Planned |
|---|-------------------|---------------------|-------------------|--------------------|
| Percentage of 911 system availability (Vesta)   | 100.0%            | 99.9%               | 100.0%            | 100.0%             |
| Percentage of availability for Critical Application Systems to include CAD, Fire Station Alerting, RMS, POSSE, AMS (New)                                    | N/A               | N/A                 | 99.5%             | 99.5%              |
| Percentage of availability of Critical Systems to include Enterprise core network, SD WAN, Enterprise Support Servers (excluding planned maintenance) (New) | N/A               | N/A                 | 91.9%             | 99.9%              |

Equity-focused measure that aligns to the City's Racial Equity Plan (REP) are indicated by an asterisk\*

Measures new for FY 2024-25 are indicated as (New)

New measures may not have data available and are indicated as N/A or Not Applicable

# PERFORMANCE MEASURES

## Information & Technology Services

| Measure  | FY 2023-24 Budget | FY 2023-24 Forecast | FY 2024-25 Budget | FY 2025-26 Planned |
|--|-------------------|---------------------|-------------------|--------------------|
| Percentage of availability of public safety radio network (excluding planned City-approved outages)                                  | 99.9%             | 99.9%               | 99.5%             | 99.9%              |
| Percentage of completed cybersecurity and privacy training to meet State regulated requirements (excluding non-office workers) (New) | N/A               | N/A                 | 95.0%             | 97.0%              |
| Percentage of Critical Systems Backup Success Rate (New)   | N/A               | N/A                 | 95.5%             | 99.5%              |
| Percentage of projects within original scope (New)   | N/A               | N/A                 | 95.0%             | 95.0%              |

## Judiciary

| Measure   | FY 2023-24 Budget | FY 2023-24 Forecast | FY 2024-25 Budget | FY 2025-26 Planned |
|---|-------------------|---------------------|-------------------|--------------------|
| Number of cases docketed  | 175,000           | 81,097              | 175,000           | 175,000            |
| Number of jury trials held  | 80                | 29                  | 80                | 80                 |
| Percentage of alias warrants per cases filed                              | 33.0%             | 44.7%               | 33.0%             | 33.0%              |
| Percentage of capias warrants per cases filed                             | 18.0%             | 4.2%                | 18.0%             | 18.0%              |
| Percentage of case dispositions per new cases filed (case clearance rate) | 95.0%             | 102.4%              | 95.0%             | 95.0%              |
| Percentage of cases disposed of within 60 days of citation                | 90.0%             | 37.8%               | 90.0%             | 90.0%              |

Equity-focused measure that aligns to the City's Racial Equity Plan (REP) are indicated by an asterisk\*

Measures new for FY 2024-25 are indicated as (New)

New measures may not have data available and are indicated as N/A or Not Applicable



# PERFORMANCE MEASURES

## Library

| Measure  | FY 2023-24 Budget | FY 2023-24 Forecast | FY 2024-25 Budget | FY 2025-26 Planned |
|--|-------------------|---------------------|-------------------|--------------------|
| Percentage increase in unique users of e-material platforms  | 10.0%             | (15.6)%             | 10.0%             | 10.0%              |
| Satisfaction rate with library programs  | 95.0%             | 99.6%               | 95.0%             | 95.0%              |
| *Number of S.M.A.R.T. Summer Reading Challenge enrollments in 75216, 75241, 75210, and 75211                 | 1,102             | 1,102               | 1,102             | 1,102              |
| *Percentage of users who reported learning a new skill through adult learning or career development programs | 92.0%             | 90.5%               | 92.0%             | 92.0%              |

## Mayor & City Council

| Measure  | FY 2023-24 Budget | FY 2023-24 Forecast | FY 2024-25 Budget | FY 2025-26 Planned |
|--|-------------------|---------------------|-------------------|--------------------|
| Number of City initiatives communications distributed  | 12,000            | 13,000              | 12,000            | 12,500             |
| Number of professional development hours offered for MCC staff                               | 20                | 26                  | 20                | 20                 |
| Number of public engagements with 2 or more Council Members                                  | 10                | 13                  | 10                | 10                 |
| Percentage increase in public participation at council district budget townhall meetings     | 10.0%             | 10.0%               | 10.0%             | 10.0%              |
| *Average number of equity and inclusion professional development hours offered per MCC staff | 8                 | 9                   | 8                 | 8                  |

Equity-focused measure that aligns to the City's Racial Equity Plan (REP) are indicated by an asterisk\*

Measures new for FY 2024-25 are indicated as (New)

New measures may not have data available and are indicated as N/A or Not Applicable

# PERFORMANCE MEASURES

## MGT - Office of Communications & Customer Experience/311

| Measure  | FY 2023-24 Budget | FY 2023-24 Forecast | FY 2024-25 Budget | FY 2025-26 Planned |
|--|-------------------|---------------------|-------------------|--------------------|
| Percentage increase of impressions on the City of Dallas (English and Spanish) social media channels           | N/A               | N/A                 | 20.0%             | 20.0%              |
| Percentage of 311 service requests submitted digitally (app or online) (New)                                   | N/A               | N/A                 | 50.0%             | 50.0%              |
| Percentage of customers satisfied with 311 call experience   | N/A               | N/A                 | 88.0%             | 88.0%              |
| Percentage of requests for graphic, marketing, or language access services completed by project deadline (New) | N/A               | N/A                 | 100.0%            | 100.0%             |
| *Percentage of City Hall On-the-Go visits/events in majority Black and Hispanic neighborhoods                  | N/A               | N/A                 | 63.0%             | 63.0%              |

## MGT - Office of Community Care & Empowerment

| Measure   | FY 2023-24 Budget | FY 2023-24 Forecast | FY 2024-25 Budget | FY 2025-26 Planned |
|---|-------------------|---------------------|-------------------|--------------------|
| Number of clients accessing meals initiative through community centers                        | 4,500             | 4,176               | 4,100             | 4,100              |
| Number of clients receiving ESG-Homelessness Prevention (New)                                 | N/A               | N/A                 | 120               | 120                |
| Number of clients receiving HOPWA Short-term Rental Mortgage Utility (STRMU) assistance (New) | N/A               | N/A                 | 298               | 298                |
| Number of financial counseling sessions completed (New)                                       | N/A               | N/A                 | 2,000             | 2,000              |

Equity-focused measure that aligns to the City's Racial Equity Plan (REP) are indicated by an asterisk\*

Measures new for FY 2024-25 are indicated as (New)

New measures may not have data available and are indicated as N/A or Not Applicable

# PERFORMANCE MEASURES

## MGT - Office of Community Care & Empowerment

| Measure   | FY 2023-24 Budget | FY 2023-24 Forecast | FY 2024-25 Budget | FY 2025-26 Planned |
|---|-------------------|---------------------|-------------------|--------------------|
| Number of unduplicated children in Early Childhood and Out of School Time (ECOST) childcare program   | 300               | 300                 | 330               | 330                |
| Number of unduplicated individuals accessing financial coaching   | 1,000             | 850                 | 1,000             | 1,000              |
| Number of WIC clients receiving nutrition services monthly  | 71,185            | 75,212              | 75,000            | 75,750             |
| Percentage of long-term Housing Opportunities for Persons with AIDS (HOPWA) clients that have a housing plan for maintaining or establishing stable, on-going housing                             | 90.0%             | 97.6%               | 95.0%             | 95.0%              |
| Percentage of over the counter Vital Statistics applications processed within 15 minutes  | 90.0%             | 98.4%               | 92.5%             | 92.5%              |
| *The Financial Empowerment Center will serve a minimum of 400 residents through professional financial coaching and financial capability clinics in equity priority areas by September 2025 (New) | N/A               | N/A                 | 400               | 400                |

## MGT - Office of Community Police Oversight

| Measure  | FY 2023-24 Budget | FY 2023-24 Forecast | FY 2024-25 Budget | FY 2025-26 Planned |
|--|-------------------|---------------------|-------------------|--------------------|
| Monthly complaint resolution rate (DPD and OCPO) | 70.0%             | 84.6%               | 70.0%             | 70.0%              |
| Number of public events                          | 25                | 7                   | 25                | 25                 |

Equity-focused measure that aligns to the City's Racial Equity Plan (REP) are indicated by an asterisk\*

Measures new for FY 2024-25 are indicated as (New)

New measures may not have data available and are indicated as N/A or Not Applicable

# PERFORMANCE MEASURES

## MGT - Office of Community Police Oversight

| Measure   | FY 2023-24 Budget | FY 2023-24 Forecast | FY 2024-25 Budget | FY 2025-26 Planned |
|---|-------------------|---------------------|-------------------|--------------------|
| Percentage of Community Police Oversight Board independent investigations completed (cases eligible for review) | 85.0%             | 100.0%              | 85.0%             | 85.0%              |
| *Number of community, outreach, and engagement events in majority Black and Hispanic neighborhoods              | 12                | 8                   | 12                | 12                 |

## MGT - Office of Emergency Management & Crisis Response

| Measure  | FY 2023-24 Budget | FY 2023-24 Forecast | FY 2024-25 Budget | FY 2025-26 Planned |
|--|-------------------|---------------------|-------------------|--------------------|
| Department of Homeland Security Financial Management Compliance Rate (Grant Reporting)                           | N/A               | N/A                 | 100.0%            | 100.0%             |
| Increase in Community Preparedness Program Outreach and Education attendees                                      | N/A               | N/A                 | 10.0%             | 10.0%              |
| Number of interventions coordinated by the Quality-of-Life Crisis Response Strike Team (New)                     | N/A               | N/A                 | 5.0%              | 5.0%               |
| Percentage increase of individuals assisted by Crisis Intervention   | N/A               | N/A                 | 110.0%            | 110.0%             |
| Percentage of crisis intervention calls handled by the RIGHT Care team that result in referral to services (New) | N/A               | N/A                 | 70.0%             | 70.0%              |

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Measures new for FY 2024-25 are indicated as (New)

New measures may not have data available and are indicated as N/A or Not Applicable

# PERFORMANCE MEASURES

## MGT - Office of Emergency Management & Crisis Response

| Measure   | FY 2023-24 Budget | FY 2023-24 Forecast | FY 2024-25 Budget | FY 2025-26 Planned |
|---|-------------------|---------------------|-------------------|--------------------|
| Percentage of existing Emergency Management Plans, Annexes, and Standard Operating Procedures (SOPs) updated annually (New)                         | N/A               | N/A                 | 25.0%             | 25.0%              |
| *Increase the number of Community Emergency Response Team (CERT) participants in equity priority areas from 134 to 168 by December 2025 (25%) (New) | N/A               | N/A                 | 25.0%             | 25.0%              |
| *Percentage decrease of DPD calls and crime incidents in high risk terrain modeling-defined areas   | N/A               | N/A                 | 5.0%              | 5.0%               |

## MGT - Office of Environmental Quality & Sustainability

| Measure   | FY 2023-24 Budget | FY 2023-24 Forecast | FY 2024-25 Budget | FY 2025-26 Planned |
|---|-------------------|---------------------|-------------------|--------------------|
| Number of construction tailgate consultation events   | 216               | 219                 | 216               | 216                |
| Number of gallons saved through incentive-based water conservation programs                         | 76.00 M           | 81.83 M             | 82.00 M           | 82.00 M            |
| Number of single family residential households evaluated for recycling participation and compliance | 1,750             | 2,238               | 1,750             | 1,750              |
| Percentage of CECAP actions underway annually   | 75.3%             | 77.3%               | 75.3%             | 75.3%              |
| Percentage of departments demonstrating continual improvement on environmental objectives           | 90.0%             | 87.8%               | 90.0%             | 90.0%              |

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Measures new for FY 2024-25 are indicated as (New)

New measures may not have data available and are indicated as N/A or Not Applicable

# PERFORMANCE MEASURES

## MGT - Office of Environmental Quality & Sustainability

| Measure  | FY 2023-24<br>Budget | FY 2023-24<br>Forecast | FY 2024-25<br>Budget | FY 2025-26<br>Planned |
|--|----------------------|------------------------|----------------------|-----------------------|
| Percentage of service requests responded to within SLA       | 98.0%                | 100.0%                 | 98.0%                | 98.0%                 |
| *Percentage increase of engagements in equity priority areas | 5.0%                 | 19.7%                  | 5.0%                 | 5.0%                  |

## MGT - Office of Equity & Inclusion

| Measure   | FY 2023-24<br>Budget | FY 2023-24<br>Forecast | FY 2024-25<br>Budget | FY 2025-26<br>Planned |
|---|----------------------|------------------------|----------------------|-----------------------|
| Average Fair Housing programming attendance   | 11                   | 33                     | 20                   | 20                    |
| Number of architectural barriers removed in City of Dallas public-facing buildings to improve ADA access (New)  | N/A                  | N/A                    | 50                   | 50                    |
| Number of new Fair Housing intakes received monthly (New)   | N/A                  | N/A                    | 10                   | 10                    |
| Number of planned City of Dallas buildings reviewed for ADA compliance encompassing detailed identification of all barriers in need of remediation to improve access (New)                            | N/A                  | N/A                    | 3                    | 3                     |
| Number of specialized ADA trainings provided annually to prioritized City of Dallas departments by identifying ADA intersections and providing customized training tailored to their activities (New) | N/A                  | N/A                    | 4                    | 4                     |

Equity-focused measure that aligns to the City's Racial Equity Plan (REP) are indicated by an asterisk\*

Measures new for FY 2024-25 are indicated as (New)

New measures may not have data available and are indicated as N/A or Not Applicable

# PERFORMANCE MEASURES

## MGT - Office of Equity & Inclusion

| Measure   | FY 2023-24<br>Budget | FY 2023-24<br>Forecast | FY 2024-25<br>Budget | FY 2025-26<br>Planned |
|---|----------------------|------------------------|----------------------|-----------------------|
| Percentage increase of immigrant and refugee-related WCIA community engagements | 40.0%                | 62.0%                  | 40.0%                | 40.0%                 |
| Percentage increase of multilingual engagements and messaging                   | 20.0%                | 37.0%                  | 20.0%                | 20.0%                 |
| Percentage of citizenship clinic attendees that apply for naturalization        | 50.0%                | 50.0%                  | 50.0%                | 50.0%                 |
| Percentage of non-litigated cases closed within 120 days                        | 50.0%                | 5.2%                   | 50.0%                | 50.0%                 |
| *Percentage of annual Racial Equity Plan department progress measures completed | 75.0%                | 64.9%                  | 75.0%                | 75.0%                 |

## MGT - Office of Government Affairs

| Measure  | FY 2023-24<br>Budget | FY 2023-24<br>Forecast | FY 2024-25<br>Budget | FY 2025-26<br>Planned |
|--|----------------------|------------------------|----------------------|-----------------------|
| Address adopted legislative agenda during legislative session (New)  | 50.0%                | 40.0%                  | 50.0%                | 50.0%                 |
| Percentage of Community Project Funding Requests by the City advanced to the Appropriations Committee by members of our Federal delegation (New) | N/A                  | N/A                    | 50.0%                | 50.0%                 |
| Return on investment/grants awarded (New)  | \$55.00              | \$304.09               | \$100.00             | \$100.00              |

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Measures new for FY 2024-25 are indicated as (New)

New measures may not have data available and are indicated as N/A or Not Applicable

# PERFORMANCE MEASURES

## MGT - Office of Government Affairs

| Measure  | FY 2023-24 Budget | FY 2023-24 Forecast | FY 2024-25 Budget | FY 2025-26 Planned |
|--|-------------------|---------------------|-------------------|--------------------|
| *Number of outreach/engagements done with partners, elected officials, and community organizations (New) | N/A               | N/A                 | 30                | 30                 |

## MGT - Office of Homeless Solutions

| Measure  | FY 2023-24 Budget | FY 2023-24 Forecast | FY 2024-25 Budget | FY 2025-26 Planned |
|--|-------------------|---------------------|-------------------|--------------------|
| Number of engagements by OHS Outreach Staff  | N/A               | N/A                 | 4,200             | 4,200              |
| Number of unduplicated homeless clients with mental illness/co-occurring substance use/primary care health issues receiving services | 750               | 750                 | 275               | 275                |
| Percentage of beds utilized under the Pay-to-Stay program  | 90.0%             | 140.9%              | 95.0%             | 95.0%              |
| Percentage of service requests responded within 24-48 hours (HART TEAM)  | 90.0%             | 98.4%               | 90.0%             | 90.0%              |
| Percentage of service requests resolved within 10 days (HART Team)   | 90.0%             | 95.7%               | 90.0%             | 90.0%              |
| Percentage of service requests resolved within 21 days   | 85.0%             | 92.3%               | 85.0%             | 85.0%              |
| *Percentage of unduplicated persons placed in permanent housing who remain housed after six months                                   | 85.0%             | 85.0%               | 85.0%             | 85.0%              |

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Measures new for FY 2024-25 are indicated as (New)

New measures may not have data available and are indicated as N/A or Not Applicable



# PERFORMANCE MEASURES

## Office of Arts & Culture

| Measure   | FY 2023-24 Budget | FY 2023-24 Forecast | FY 2024-25 Budget | FY 2025-26 Planned |
|---|-------------------|---------------------|-------------------|--------------------|
| Attendance at Office of Arts and Culture-supported events   | 5.25 M            | 5.25 M              | 5.40 M            | 5.40 M             |
| Dollars leveraged by partner organizations  | \$190.00 M        | \$190.00 M          | \$195.00 M        | \$195.00 M         |
| Number of attendees at City-owned cultural facilities   | 2.60 M            | 2.60 M              | 2.80 M            | 2.80 M             |
| Number of Public Art events creating active engagement and participation by Dallas residents with the City's Public Art Collection                        | 40                | 40                  | 44                | 44                 |
| WRR 101.1 FM maintain or grow market share of at least 1.9 percent in partnership with KERA (as reported by Nielsen ratings or comparable market sources) | 1.90              | 1.20                | 1.90              | 1.90               |
| *Percentage of cultural services funding to ALAANA (African, Latinx, Asian, Arab, Native American) artists and organizations                              | 35.0%             | 34.4%               | 37.0%             | 37.0%              |

## Office of Economic Development

| Measure  | FY 2023-24 Budget | FY 2023-24 Forecast | FY 2024-25 Budget | FY 2025-26 Planned |
|--|-------------------|---------------------|-------------------|--------------------|
| Dollars in capital investment fostered through written commitment  | \$250.00 M        | \$250.00 M          | \$250.00 M        | \$250.00 M         |
| Number of business outreach activities/contacts (Business Development and Catalytic Development divisions) | 240               | 240                 | 240               | 240                |

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Measures new for FY 2024-25 are indicated as (New)

New measures may not have data available and are indicated as N/A or Not Applicable

# PERFORMANCE MEASURES

## Office of Economic Development

| Measure  | FY 2023-24 Budget | FY 2023-24 Forecast | FY 2024-25 Budget | FY 2025-26 Planned |
|--|-------------------|---------------------|-------------------|--------------------|
| Percentage of attracted private investment documented by contract that occurs in Target Areas  | 40.0%             | 90.1%               | 40.0%             | 40.0%              |
| Three-year rolling average number of jobs created or retained through written commitment   | 2,500             | 3,109               | 2,500             | 2,500              |
| *Three-year rolling average number of minimum wage required jobs indexed to the MIT Living Wage Calculator (of total commitment for jobs to be created/retained) | 1,500             | 2,015               | 1,500             | 1,500              |

## Office of Risk Management

| Measure   | FY 2023-24 Budget | FY 2023-24 Forecast | FY 2024-25 Budget | FY 2025-26 Planned |
|---|-------------------|---------------------|-------------------|--------------------|
| Average cost per workers' compensation claim  | \$6,600.00        | \$5,531.45          | \$6,600.00        | \$6,600.00         |
| Claimant contact within 24 hours of new claim notice rate                                 | 98.0%             | 99.8%               | 98.0%             | 98.0%              |
| Commercial Driver's License (CDL) workforce drug test rate                                | 50.0%             | 3.5%                | 50.0%             | 50.0%              |
| Number of safety training courses offered outside of regular hours (multi-shift schedule) | 95                | 64                  | 95                | 95                 |
| Percentage of monies recovered from subrogation claims                                    | 27.5%             | 153.4%              | 100.0%            | 100.0%             |
| Subrogation monies recovered  | \$456,898.00      | \$767,217.41        | \$1.00 M          | \$1.00 M           |
| *Number of employee training courses offered in Spanish                                   | 18                | 30                  | 36                | 36                 |

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Measures new for FY 2024-25 are indicated as (New)

New measures may not have data available and are indicated as N/A or Not Applicable

# PERFORMANCE MEASURES

## Park & Recreation

| Measure  | FY 2023-24 Budget | FY 2023-24 Forecast | FY 2024-25 Budget | FY 2025-26 Planned |
|--|-------------------|---------------------|-------------------|--------------------|
| Average monthly operating expenditures per acre of land managed or maintained  | \$1,651.00        | \$301.57            | \$298.69          | \$303.49           |
| Average number of recreation programming hours per week (youth, adults, seniors, and athletic leagues)                           | 2,300             | 3,854               | 4,585             | 4,859              |
| Dollar value of volunteer hours for park system  | \$4.02 M          | \$3.98 M            | \$7.12 M          | \$7.29 M           |
| Number of daily visits to partnership programs/facilities including the Arboretum, Cedar Ridge Preserve, Zoo, and Audubon Center | 4.05 M            | 1.92 M              | 2.55 M            | 2.61 M             |
| Percentage decrease in park-related incidents/calls to DPD (New)   | N/A               | N/A                 | 10.0%             | 10.0%              |
| Percentage increase in youth athletic activities registration  | 10.0%             | 44.4%               | 25.0%             | 25.0%              |
| Percentage of planned park visits completed by Park Rangers (1,900 visits per month)   | 95.0%             | 111.4%              | 95.0%             | 95.0%              |
| Percentage of residents within half mile of a park   | 73.0%             | 74.0%               | 75.0%             | 75.0%              |
| *Percentage increase in active/fitness programs in target areas  | 5.0%              | (3.8)%              | 5.0%              | 5.0%               |

## Planning & Development

| Measure   | FY 2023-24 Budget | FY 2023-24 Forecast | FY 2024-25 Budget | FY 2025-26 Planned |
|---|-------------------|---------------------|-------------------|--------------------|
| Average number of business days to complete commercial permit application prescreen | N/A               | N/A                 | 5                 | 5                  |

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Measures new for FY 2024-25 are indicated as (New)

New measures may not have data available and are indicated as N/A or Not Applicable

# PERFORMANCE MEASURES

## Planning & Development

| Measure  | FY 2023-24<br>Budget | FY 2023-24<br>Forecast | FY 2024-25<br>Budget | FY 2025-26<br>Planned |
|--|----------------------|------------------------|----------------------|-----------------------|
| Average number of business days to complete first review of new commercial permit application          | N/A                  | N/A                    | 15                   | 15                    |
| Average number of business days to complete first review of new residential permit application         | N/A                  | N/A                    | 10                   | 7                     |
| Average number of business days to complete resubmitted commercial permit applications                 | N/A                  | N/A                    | 7                    | 7                     |
| Average number of business days to complete resubmitted residential permit applications                | N/A                  | N/A                    | 5                    | 3                     |
| Number of historical preservation outreach events (education and awareness presentations/publications) | N/A                  | N/A                    | 4                    | 4                     |
| Percentage of Comprehensive Plan project milestones completed  | N/A                  | N/A                    | 100.0%               | 100.0%                |
| Percentage of next business day inspections performed on time  | N/A                  | N/A                    | 98.0%                | 98.0%                 |
| Percentage of routine maintenance certificates of appropriateness completed within seven days          | N/A                  | N/A                    | 95.0%                | 95.0%                 |
| Percentage of zoning change requests increasing housing density  | N/A                  | N/A                    | 80.0%                | 80.0%                 |
| Percentage of zoning requests following the CPC schedule   | N/A                  | N/A                    | 90.0%                | 90.0%                 |

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Measures new for FY 2024-25 are indicated as (New)

New measures may not have data available and are indicated as N/A or Not Applicable

# PERFORMANCE MEASURES

## Planning & Development

| Measure   | FY 2023-24 Budget | FY 2023-24 Forecast | FY 2024-25 Budget | FY 2025-26 Planned |
|---|-------------------|---------------------|-------------------|--------------------|
| *Average number of business days to complete first review of residential permit applications in 75210, 75216, 75215 | N/A               | N/A                 | 10                | 7                  |
| *Percentage of engagement/public meetings in majority Black and Hispanic neighborhoods                              | N/A               | N/A                 | 50.0%             | 50.0%              |

## Procurement Services

| Measure   | FY 2023-24 Budget | FY 2023-24 Forecast | FY 2024-25 Budget | FY 2025-26 Planned |
|---|-------------------|---------------------|-------------------|--------------------|
| Completion rate for informal solicitations  | 80.0%             | 91.4%               | 85.0%             | 85.0%              |
| Dallas Contracting Officer Representative Program Completion Rate   | 75.0%             | 100.0%              | 75.0%             | 75.0%              |
| Percentage of extensions completed within 15 business days  | 80.0%             | 96.2%               | 85.0%             | 85.0%              |
| Percentage of mail delivered to post office same day received   | 90.0%             | 100.0%              | 95.0%             | 95.0%              |
| Percentage of reprographic completed within three business days   | 95.0%             | 100.0%              | 95.0%             | 95.0%              |
| *Percentage of dollars spent with local M/WBE businesses  | N/A               | N/A                 | 75.0%             | 75.0%              |
| *Percentage of procurement Masterclass training and technical assistance in majority Black and Hispanic neighborhoods | 50.0%             | 83.3%               | 85.0%             | 85.0%              |

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Measures new for FY 2024-25 are indicated as (New)

New measures may not have data available and are indicated as N/A or Not Applicable

# PERFORMANCE MEASURES

## Sanitation Services

| Measure   | FY 2023-24 Budget | FY 2023-24 Forecast | FY 2024-25 Budget | FY 2025-26 Planned |
|---|-------------------|---------------------|-------------------|--------------------|
| Percentage of garbage and recycling routes completed on time                                    | 95.0%             | 99.8%               | 95.0%             | 95.0%              |
| Percentage of on-time bulk and brush collections  | 95.5%             | 99.9%               | 95.5%             | 96.0%              |
| Residential recycling diversion rate  | 20.5%             | 17.6%               | 21.0%             | 21.0%              |
| Residential recycling tons collected  | 58,000            | 36,290              | 58,000            | 58,000             |
| Tons of CH <sub>4</sub> (methane) captured by McCommas Bluff Landfill Gas System                | 47,000            | 27,989              | 47,000            | 47,000             |
| *Percentage of targeted outreach efforts in areas with highest bulk and brush pickup violations | 50.0%             | 56.0%               | 50.0%             | 50.0%              |

## Transportation & Public Works

| Measure   | FY 2023-24 Budget | FY 2023-24 Forecast | FY 2024-25 Budget | FY 2025-26 Planned |
|---|-------------------|---------------------|-------------------|--------------------|
| Percentage of asphalt service requests completed within SLA                   | 92.0%             | 87.7%               | 92.0%             | 92.0%              |
| Percentage of concrete service requests completed within SLA                  | 92.0%             | 94.1%               | 92.0%             | 92.0%              |
| Percentage of long line pavement marking miles restriped (170 of 1,700 miles) | N/A               | N/A                 | 10.0%             | 10.0%              |
| Percentage of planned sidewalk projects completed                             | 100.0%            | 75.0%               | 100.0%            | 100.0%             |
| Percentage of potholes repaired within three days                             | 98.0%             | 96.8%               | 98.0%             | 98.0%              |

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Measures new for FY 2024-25 are indicated as (New)

New measures may not have data available and are indicated as N/A or Not Applicable

# PERFORMANCE MEASURES

## Transportation & Public Works

| Measure   | FY 2023-24<br>Budget | FY 2023-24<br>Forecast | FY 2024-25<br>Budget | FY 2025-26<br>Planned |
|---|----------------------|------------------------|----------------------|-----------------------|
| Percentage of signal malfunction responses within 120 minutes                             | N/A                  | N/A                    | 80.0%                | 80.0%                 |
| Percentage of traffic signal preventative maintenance for full system PM within 12 months | N/A                  | N/A                    | 50.0%                | 50.0%                 |
| Planned lane miles improved (676 of 11,770 miles)   | 100.0%               | 100.0%                 | 100.0%               | 100.0%                |
| *Number of completed street lighting installations or upgrades in equity priority areas   | N/A                  | N/A                    | 10                   | 10                    |
| *Planned lane miles improved in equity priority areas (135.2 of 676)                      | 100.0%               | 100.0%                 | 100.0%               | 100.0%                |

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Measures new for FY 2024-25 are indicated as (New)

New measures may not have data available and are indicated as N/A or Not Applicable

# SUMMARY OF SERVICES BY FOUNDATIONAL STRUCTURE

|  | FY 2024-25<br>Budget<br>All Funds | FY 2025-26<br>Planned<br>All Funds | FY 2024-25<br>Budget<br>General Fund | FY 2025-26<br>Planned<br>General Fund |
|--|-----------------------------------|------------------------------------|--------------------------------------|---------------------------------------|
| Safe   |                                   |                                    |                                      |                                       |
| City Attorney's Office                                       |                                   |                                    |                                      |                                       |
| Municipal Prosecution  | 2,213,556                         | 2,347,892                          | 2,213,556                            | 2,347,892                             |
| Police Legal Liaison   | 851,623                           | 886,625                            | 851,623                              | 886,625                               |
| City Attorney's Office Total                                 | 3,065,180                         | 3,234,517                          | 3,065,180                            | 3,234,518                             |
| City Marshal's Office  |                                   |                                    |                                      |                                       |
| City Detention Center  | 2,227,176                         | 2,303,909                          | 2,227,176                            | 2,303,909                             |
| City Marshal's Office  | 4,215,477                         | 4,386,691                          | 4,215,477                            | 4,386,691                             |
| Lew Sterrett Jail Contract                                   | 7,878,250                         | 7,878,250                          | 7,878,250                            | 7,878,250                             |
| Marshal's Park Enforcement                                   | 156,708                           | 231,612                            | 156,708                              | 231,612                               |
| School Crossing Guard Program                                | 8,438,120                         | 8,438,120                          | 8,438,120                            | 8,438,120                             |
| Security Services  | 7,013,980                         | 7,196,719                          | 7,013,980                            | 7,196,719                             |
| Sobering Center  | 812,885                           | 861,073                            | 812,885                              | 861,073                               |
| City Marshal's Office Total                                  | 30,742,597                        | 31,296,375                         | 30,742,597                           | 31,296,375                            |
| Civil Service  |                                   |                                    |                                      |                                       |
| Applicant Evaluation (Uniform)                               | 796,811                           | 816,264                            | 796,811                              | 816,264                               |
| Civil Service Total  | 796,811                           | 816,264                            | 796,811                              | 816,264                               |
| Dallas Municipal Court                                       |                                   |                                    |                                      |                                       |
| Municipal Court Services                                     | 11,142,209                        | 11,369,037                         | 11,142,209                           | 11,369,037                            |
| Parking Adjudication Office                                  | 584,510                           | 620,019                            | 584,510                              | 620,019                               |
| Dallas Municipal Court Total                                 | 11,726,719                        | 11,989,056                         | 11,726,719                           | 11,989,056                            |
| Dallas Fire-Rescue   |                                   |                                    |                                      |                                       |
| EMS Administration, Contracts,<br>and Community Health       | 21,295,224                        | 22,109,369                         | 21,295,224                           | 22,109,369                            |
| Fire and Rescue Emergency<br>Response and Special Operations | 308,283,350                       | 329,968,869                        | 308,283,350                          | 329,968,869                           |
| Fire Dispatch and<br>Communications                          | 32,742,814                        | 33,312,882                         | 32,742,814                           | 33,312,882                            |
| Fire Investigation - Explosive<br>Ordnance Disposal          | 5,867,393                         | 5,866,115                          | 5,867,393                            | 5,866,115                             |
| Fire Training and Recruitment                                | 29,835,306                        | 31,347,003                         | 29,835,306                           | 31,347,003                            |
| Fire-Rescue Equipment<br>Maintenance and Supply              | 17,150,253                        | 16,109,280                         | 17,150,253                           | 16,109,280                            |
| Inspection and Life Safety<br>Education                      | 14,577,159                        | 15,605,470                         | 14,577,159                           | 15,605,470                            |



# SUMMARY OF SERVICES BY FOUNDATIONAL STRUCTURE

|   | FY 2024-25<br>Budget<br>All Funds | FY 2025-26<br>Planned<br>All Funds | FY 2024-25<br>Budget<br>General Fund | FY 2025-26<br>Planned<br>General Fund |
|---|-----------------------------------|------------------------------------|--------------------------------------|---------------------------------------|
| Dallas Fire-Rescue Total                          | 429,751,499                       | 454,318,987                        | 429,751,499                          | 454,318,987                           |
| Dallas Police Department                          |                                   |                                    |                                      |                                       |
| Juvenile Case Managers-First Offender Program     | 0                                 | 0                                  | 0                                    | 0                                     |
| Police Academy and In-service Training            | 33,347,704                        | 35,252,835                         | 33,347,704                           | 35,252,835                            |
| Police Administrative Support                     | 51,983,090                        | 53,202,232                         | 51,983,090                           | 53,202,232                            |
| Police Community Outreach                         | 21,922,416                        | 23,249,064                         | 21,922,416                           | 23,249,064                            |
| Police Criminal Investigations                    | 107,069,762                       | 112,257,665                        | 107,069,762                          | 112,257,665                           |
| Police Field Patrol                               | 353,717,323                       | 367,723,590                        | 353,717,323                          | 367,723,590                           |
| Police Intelligence                               | 19,706,946                        | 20,269,861                         | 19,706,946                           | 20,269,861                            |
| Police Investigation of Vice Related Crimes       | 4,763,650                         | 5,183,319                          | 4,763,650                            | 5,183,319                             |
| Police Investigations of Narcotics Related Crimes | 17,003,602                        | 17,596,570                         | 17,003,602                           | 17,596,570                            |
| Police Operational Support                        | 57,748,075                        | 58,978,924                         | 57,748,075                           | 58,978,924                            |
| Police Recruiting and Personnel Service           | 14,316,673                        | 14,887,924                         | 14,316,673                           | 14,887,924                            |
| Police Special Operations                         | 37,588,769                        | 39,451,418                         | 37,588,769                           | 39,451,418                            |
| Dallas Police Department Total                    | 719,168,010                       | 748,053,402                        | 719,168,010                          | 748,053,402                           |
| Judiciary   |                                   |                                    |                                      |                                       |
| Civil Adjudication Court                          | 240,424                           | 250,657                            | 240,424                              | 250,657                               |
| Community Court                                   | 180,574                           | 188,259                            | 180,574                              | 188,259                               |
| Court Security                                    | 1,332,166                         | 1,388,862                          | 1,332,166                            | 1,388,862                             |
| Municipal Judges-Cases Docketed                   | 3,714,824                         | 3,879,829                          | 3,714,824                            | 3,879,829                             |
| Judiciary Total                                   | 5,467,988                         | 5,707,607                          | 5,467,988                            | 5,707,607                             |
| Management Services                               |                                   |                                    |                                      |                                       |
| Office of Emergency Management & Crisis Response  | 5,455,497                         | 5,635,740                          | 5,455,497                            | 5,635,740                             |
| Office of Community Police Oversight              | 706,614                           | 731,655                            | 706,614                              | 731,655                               |
| Management Services Total                         | 6,162,111                         | 6,367,395                          | 6,162,111                            | 6,367,395                             |
| Additional Resources                              | 9,085,705                         | 693,354                            | 0                                    | 0                                     |
| Capital   | 51,579,047                        | 10,890,315                         | 0                                    | 0                                     |

# SUMMARY OF SERVICES BY FOUNDATIONAL STRUCTURE

|            | FY 2024-25<br>Budget<br>All Funds | FY 2025-26<br>Planned<br>All Funds | FY 2024-25<br>Budget<br>General Fund | FY 2025-26<br>Planned<br>General Fund |
|------------|-----------------------------------|------------------------------------|--------------------------------------|---------------------------------------|
| Debt       | 38,898,122                        | 43,693,997                         | 0                                    | 0                                     |
| Safe Total | 1,306,443,788                     | 1,317,061,269                      | 1,206,880,914                        | 1,261,783,604                         |

# SUMMARY OF SERVICES BY FOUNDATIONAL STRUCTURE

|   | FY 2024-25<br>Budget<br>All Funds | FY 2025-26<br>Planned<br>All Funds | FY 2024-25<br>Budget<br>General Fund | FY 2025-26<br>Planned<br>General Fund |
|---|-----------------------------------|------------------------------------|--------------------------------------|---------------------------------------|
| <b>Vibrant</b>  |                                   |                                    |                                      |                                       |
| City Attorney's Office  |                                   |                                    |                                      |                                       |
| Community Prosecution   | 3,142,582                         | 3,294,261                          | 3,142,582                            | 3,294,261                             |
| <b>City Attorney's Office Total</b>                               | <b>3,142,582</b>                  | <b>3,294,261</b>                   | <b>3,142,582</b>                     | <b>3,294,261</b>                      |
| <b>Library</b>  |                                   |                                    |                                      |                                       |
| Library Materials - Collection Management                         | 7,084,700                         | 7,133,005                          | 7,084,700                            | 7,133,005                             |
| Library Operations and Public Service                             | 35,157,064                        | 36,610,864                         | 35,157,064                           | 36,610,864                            |
| Literacy Initiatives, Education, and Community Engagement         | 1,758,245                         | 1,804,473                          | 1,758,245                            | 1,804,473                             |
| <b>Library Total</b>  | <b>44,000,009</b>                 | <b>45,548,342</b>                  | <b>44,000,009</b>                    | <b>45,548,342</b>                     |
| <b>Management Services</b>  |                                   |                                    |                                      |                                       |
| Office of Community Care & Empowerment                            | 9,218,721                         | 9,480,606                          | 9,218,721                            | 9,480,606                             |
| Office of Equity & Inclusion                                      | 2,815,251                         | 2,942,985                          | 2,815,251                            | 2,942,985                             |
| <b>Management Services Total</b>                                  | <b>12,033,972</b>                 | <b>12,423,591</b>                  | <b>12,033,972</b>                    | <b>12,423,591</b>                     |
| <b>Office of Arts &amp; Culture</b>                               |                                   |                                    |                                      |                                       |
| City-Owned Cultural Venues  | 14,845,893                        | 15,287,575                         | 14,845,893                           | 15,287,575                            |
| Cultural Services Contracts                                       | 5,219,842                         | 5,218,503                          | 5,219,842                            | 5,218,503                             |
| Public Art for Dallas   | 502,570                           | 502,532                            | 502,570                              | 502,532                               |
| WRR Municipal Radio Classical Music                               | 451,077                           | 459,320                            | 0                                    | 0                                     |
| <b>Office of Arts &amp; Culture Total</b>                         | <b>21,019,382</b>                 | <b>21,467,930</b>                  | <b>20,568,305</b>                    | <b>21,008,610</b>                     |
| <b>Park &amp; Recreation</b>                                      |                                   |                                    |                                      |                                       |
| Citywide Athletic Reservations Events services (CAREs)            | 17,278,641                        | 17,488,240                         | 17,278,641                           | 17,488,240                            |
| Leisure Venue Management  | 23,127,662                        | 23,641,256                         | 23,127,662                           | 23,641,256                            |
| Park Land Maintained  | 48,023,606                        | 50,513,829                         | 48,023,606                           | 50,513,829                            |
| Partnerships and Strategic Initiatives                            | 2,708,300                         | 2,751,666                          | 2,708,300                            | 2,751,666                             |
| Planning, Design, Construction - EMS and Environmental Compliance | 3,613,117                         | 3,647,686                          | 3,613,117                            | 3,647,686                             |
| Recreation Services   | 27,075,826                        | 27,393,648                         | 27,075,826                           | 27,393,648                            |
| <b>Park &amp; Recreation Total</b>                                | <b>121,827,152</b>                | <b>125,436,325</b>                 | <b>121,827,152</b>                   | <b>125,436,325</b>                    |

# SUMMARY OF SERVICES BY FOUNDATIONAL STRUCTURE

|                      | FY 2024-25<br>Budget<br>All Funds | FY 2025-26<br>Planned<br>All Funds | FY 2024-25<br>Budget<br>General Fund | FY 2025-26<br>Planned<br>General Fund |
|----------------------|-----------------------------------|------------------------------------|--------------------------------------|---------------------------------------|
| Additional Resources | 31,787,233                        | 32,600,613                         | 0                                    | 0                                     |
| Capital              | 81,791,329                        | 98,195,216                         | 0                                    | 0                                     |
| Debt                 | 147,485,710                       | 147,249,283                        | 0                                    | 0                                     |
| <b>Vibrant Total</b> | <b>463,087,369</b>                | <b>486,215,561</b>                 | <b>201,572,020</b>                   | <b>207,711,129</b>                    |

# SUMMARY OF SERVICES BY FOUNDATIONAL STRUCTURE

|   | FY 2024-25<br>Budget<br>All Funds | FY 2025-26<br>Planned<br>All Funds | FY 2024-25<br>Budget<br>General Fund | FY 2025-26<br>Planned<br>General Fund |
|---|-----------------------------------|------------------------------------|--------------------------------------|---------------------------------------|
| Growing   |                                   |                                    |                                      |                                       |
| Convention & Event Services                       |                                   |                                    |                                      |                                       |
| Convention Center Debt Service Payment            | 19,337,000                        | 19,339,250                         | 0                                    | 0                                     |
| Convention Center Master Plan                     | 809,785                           | 763,862                            | 0                                    | 0                                     |
| Dallas Convention Center                          | 114,662,418                       | 108,249,877                        | 0                                    | 0                                     |
| Office of Special Events                          | 1,239,151                         | 1,267,074                          | 0                                    | 0                                     |
| Union Station                                     | 1,310,409                         | 1,310,409                          | 0                                    | 0                                     |
| Convention & Event Services Total                 | 137,358,763                       | 130,930,472                        | 0                                    | 1                                     |
| Dallas Fire - Rescue                              |                                   |                                    |                                      |                                       |
| Fire Inspection for New Construction              | 0                                 | 0                                  | 0                                    | 0                                     |
| Economic Development Total                        | 0                                 | 0                                  | 0                                    | 0                                     |
| Economic Development                              |                                   |                                    |                                      |                                       |
| Business & Community Development                  | 1,383,708                         | 1,492,136                          | 1,383,708                            | 1,492,136                             |
| Catalytic Development                             | 868,883                           | 919,383                            | 868,883                              | 919,383                               |
| Performance Monitoring & Compliance               | 229,226                           | 260,937                            | 229,226                              | 260,937                               |
| Economic Development Total                        | 2,481,817                         | 2,672,456                          | 2,481,817                            | 2,672,456                             |
| Facilities & Real Estate Management               |                                   |                                    |                                      |                                       |
| Bullington Truck Terminal and Thanksgiving Square | 653,659                           | 662,256                            | 653,659                              | 662,256                               |
| Real Estate and Relocation                        | 1,883,011                         | 2,013,353                          | 1,883,011                            | 2,013,353                             |
| Facilities & Real Estate Management Total         | 2,536,670                         | 2,675,609                          | 2,536,670                            | 2,675,609                             |
| Housing & Neighborhood Revitalization             |                                   |                                    |                                      |                                       |
| Housing Administration                            | 2,239,142                         | 2,366,661                          | 2,239,142                            | 2,366,661                             |
| Housing Preservation                              | 120,000                           | 120,000                            | 120,000                              | 120,000                               |
| New Development                                   | 2,103,178                         | 2,119,409                          | 2,103,178                            | 2,119,409                             |
| Housing & Neighborhood Revitalization Total       | 4,462,320                         | 4,606,070                          | 4,462,320                            | 4,606,070                             |
| Non-Departmental                                  |                                   |                                    |                                      |                                       |
| Tax Increment Financing Districts Payments        | 93,637,795                        | 93,637,795                         | 93,637,795                           | 93,637,795                            |

# SUMMARY OF SERVICES BY FOUNDATIONAL STRUCTURE

|   | FY 2024-25<br>Budget<br>All Funds | FY 2025-26<br>Planned<br>All Funds | FY 2024-25<br>Budget<br>General Fund | FY 2025-26<br>Planned<br>General Fund |
|---|-----------------------------------|------------------------------------|--------------------------------------|---------------------------------------|
| Non-Departmental Total                                      | 93,637,795                        | 93,637,795                         | 93,637,795                           | 93,637,795                            |
| Planning & Development                                      |                                   |                                    |                                      |                                       |
| Community Planning  | 5,142,330                         | 4,463,441                          | 5,142,330                            | 4,463,441                             |
| Construction Plan Review and Permitting                     | 37,672,218                        | 39,777,007                         | 0                                    | 0                                     |
| Current Planning  | 0                                 | 0                                  | 0                                    | 0                                     |
| Engineering - Inspection Review for Private Development     | 6,300,641                         | 5,701,980                          | 0                                    | 0                                     |
| Express Plan Review   | 2,558,279                         | 2,558,279                          | 0                                    | 0                                     |
| Field Inspections of Private Development Construction Sites | 9,882,210                         | 9,692,917                          | 0                                    | 0                                     |
| GIS Mapping for Private Development                         | 1,595,944                         | 1,595,944                          | 0                                    | 0                                     |
| Preservation & Urban Design                                 | 1,613,062                         | 1,613,634                          | 1,613,062                            | 1,613,634                             |
| Private Development Records and Archival Library            | 926,821                           | 926,821                            | 0                                    | 0                                     |
| Private Development Survey                                  | 807,185                           | 807,185                            | 0                                    | 0                                     |
| Subdivision Plat Review                                     | 675,353                           | 675,353                            | 0                                    | 0                                     |
| Planning & Development Total                                | 67,174,043                        | 67,812,561                         | 6,755,392                            | 6,077,075                             |
| Additional Resources  | 108,149,671                       | 108,152,786                        | 0                                    | 0                                     |
| Capital   | 155,036,641                       | 203,238,814                        | 0                                    | 0                                     |
| Debt  | 56,004,313                        | 59,027,984                         | 0                                    | 0                                     |
| Growing Total   | 626,842,033                       | 672,754,547                        | 109,873,994                          | 109,669,005                           |

# SUMMARY OF SERVICES BY FOUNDATIONAL STRUCTURE

|  | FY 2024-25<br>Budget<br>All Funds | FY 2025-26<br>Planned<br>All Funds | FY 2024-25<br>Budget<br>General Fund | FY 2025-26<br>Planned<br>General Fund |
|--|-----------------------------------|------------------------------------|--------------------------------------|---------------------------------------|
| Livable                                  |                                   |                                    |                                      |                                       |
| City Attorney's Office                   |                                   |                                    |                                      |                                       |
| Community Courts                         | 1,404,861                         | 1,441,525                          | 1,404,861                            | 1,441,525                             |
| City Attorney's Office Total             | 1,404,861                         | 1,441,525                          | 1,404,861                            | 1,441,525                             |
| Code Compliance                          |                                   |                                    |                                      |                                       |
| Consumer Health                          | 3,879,872                         | 3,992,715                          | 3,879,872                            | 3,992,715                             |
| Neighborhood Code Compliance Services    | 30,660,436                        | 32,456,699                         | 30,660,436                           | 32,456,699                            |
| Neighborhood Nuisance Abatement          | 10,055,927                        | 10,399,104                         | 10,055,927                           | 10,399,104                            |
| Code Compliance Total                    | 44,596,235                        | 46,848,518                         | 44,596,235                           | 46,848,518                            |
| Dallas Animal Services                   |                                   |                                    |                                      |                                       |
| Dallas Animal Services                   | 19,697,228                        | 20,354,529                         | 19,697,228                           | 20,354,529                            |
| Dallas Animal Services Total             | 19,697,228                        | 20,354,529                         | 19,697,228                           | 20,354,529                            |
| Management Services                      |                                   |                                    |                                      |                                       |
| Office of Homeless Solutions             | 14,514,707                        | 15,022,685                         | 14,514,707                           | 15,022,685                            |
| Management Services Total                | 14,514,707                        | 15,022,685                         | 14,514,707                           | 15,022,685                            |
| Sanitation Services                      |                                   |                                    |                                      |                                       |
| Animal Remains Collection                | 492,933                           | 465,398                            | 0                                    | 0                                     |
| Brush-Bulk Waste Removal Services        | 31,421,631                        | 31,343,255                         | 0                                    | 0                                     |
| City Facility Services                   | 1,044,845                         | 1,044,845                          | 0                                    | 0                                     |
| Landfill Services                        | 39,500,571                        | 40,095,253                         | 0                                    | 0                                     |
| Recycling Collection and Waste Diversion | 18,475,055                        | 18,937,352                         | 0                                    | 0                                     |
| Residential Refuse Collection            | 72,257,278                        | 74,812,162                         | 0                                    | 0                                     |
| Sanitation Services Total                | 163,192,313                       | 166,698,265                        | 0                                    | 0                                     |
| Additional Resources                     | 11,680,719                        | 11,680,719                         | 0                                    | 0                                     |
| Capital                                  | 8,000,000                         | 3,800,000                          | 0                                    | 0                                     |
| Debt                                     | 2,182,308                         | 4,793,849                          | 0                                    | 0                                     |
| Livable Total                            | 265,268,371                       | 270,640,090                        | 80,213,031                           | 83,667,257                            |

# SUMMARY OF SERVICES BY FOUNDATIONAL STRUCTURE

|  | FY 2024-25<br>Budget<br>All Funds | FY 2024-25<br>Budget<br>All Funds | FY 2024-25<br>Budget<br>General Fund | FY 2025-26<br>Planned<br>General Fund |
|--|-----------------------------------|-----------------------------------|--------------------------------------|---------------------------------------|
| Sustainable  |                                   |                                   |                                      |                                       |
| Aviation   |                                   |                                   |                                      |                                       |
| Aviation Facilities - Dallas Executive Airport - Vertiport | 4,577,954                         | 3,741,298                         | 0                                    | 0                                     |
| Capital Construction and Debt Service                      | 62,279,011                        | 59,466,268                        | 0                                    | 0                                     |
| Dallas Love Field  | 141,241,774                       | 145,882,655                       | 0                                    | 0                                     |
| <b>Aviation Total</b>                                      | <b>208,098,739</b>                | <b>209,090,221</b>                | <b>0</b>                             | <b>0</b>                              |
| City Attorney's Office                                     |                                   |                                   |                                      |                                       |
| DFW International Airport Legal Counsel                    | 466,739                           | 466,739                           | 466,739                              | 466,739                               |
| <b>City Attorney's Office Total</b>                        | <b>466,739</b>                    | <b>466,739</b>                    | <b>466,739</b>                       | <b>466,739</b>                        |
| City Marshal's Office                                      |                                   |                                   |                                      |                                       |
| Environmental Crime  | 34,483                            | 83,425                            | 34,483                               | 83,425                                |
| <b>City Marshal's Office Total</b>                         | <b>34,483</b>                     | <b>83,425</b>                     | <b>34,483</b>                        | <b>83,425</b>                         |
| Dallas Water Utilities                                     |                                   |                                   |                                      |                                       |
| DWU General Expense  | 157,824,728                       | 159,734,778                       | 0                                    | 0                                     |
| Wastewater Collection                                      | 27,332,244                        | 28,247,412                        | 0                                    | 0                                     |
| Wastewater Treatment                                       | 63,780,716                        | 65,366,227                        | 0                                    | 0                                     |
| Water Capital Funding                                      | 369,832,295                       | 397,503,523                       | 0                                    | 0                                     |
| Water Planning, Financial and Rate Services                | 4,195,130                         | 4,372,418                         | 0                                    | 0                                     |
| Water Production and Delivery                              | 149,014,886                       | 161,309,026                       | 0                                    | 0                                     |
| Water Utilities Capital Program Management                 | 18,214,716                        | 19,942,511                        | 0                                    | 0                                     |
| Water Utilities Customer Account Services                  | 36,668,949                        | 38,529,409                        | 0                                    | 0                                     |
| <b>Dallas Water Utilities Total</b>                        | <b>826,863,664</b>                | <b>875,005,304</b>                | <b>0</b>                             | <b>0</b>                              |
| Facilities & Real Estate Management                        |                                   |                                   |                                      |                                       |
| Energy Procurement and Monitoring                          | 2,717,077                         | 2,780,651                         | 2,717,077                            | 2,780,651                             |
| <b>Facilities &amp; Real Estate Management Total</b>       | <b>2,717,077</b>                  | <b>2,780,651</b>                  | <b>2,717,077</b>                     | <b>2,780,651</b>                      |
| Management Services  |                                   |                                   |                                      |                                       |



# SUMMARY OF SERVICES BY FOUNDATIONAL STRUCTURE

|   | FY 2024-25<br>Budget<br>All Funds | FY 2024-25<br>Budget<br>All Funds | FY 2024-25<br>Budget<br>General Fund | FY 2025-26<br>Planned<br>General Fund |
|---|-----------------------------------|-----------------------------------|--------------------------------------|---------------------------------------|
| Office of Environmental Quality and Sustainability    | 5,340,105                         | 5,772,178                         | 5,340,105                            | 5,772,178                             |
| Management Services Total                             | 5,340,105                         | 5,772,178                         | 5,340,105                            | 5,772,178                             |
| Dallas Water Utilities - SDM                          |                                   |                                   |                                      |                                       |
| DWU - SDM General Expense                             | 50,399,461                        | 52,595,147                        | 0                                    | 0                                     |
| Floodplain and Drainage Management                    | 5,420,633                         | 5,539,088                         | 0                                    | 0                                     |
| Floodway Operations                                   | 15,464,609                        | 17,201,652                        | 0                                    | 0                                     |
| Neighborhood Drainage Operations                      | 14,567,411                        | 15,238,093                        | 0                                    | 0                                     |
| Dallas Water Utilities - SDM Total                    | 85,852,114                        | 90,573,980                        | 0                                    | 0                                     |
| Transportation & Public Works                         |                                   |                                   |                                      |                                       |
| Administration & Interagency Management               | 8,590,380                         | 8,937,254                         | 8,590,380                            | 8,937,254                             |
| Capital and Implementation Program                    | 776,703                           | 776,703                           | 776,703                              | 776,703                               |
| Engineering & Operations                              | 16,208,541                        | 16,447,208                        | 16,208,541                           | 16,447,208                            |
| Land Surveying Services                               | 250,087                           | 299,578                           | 250,087                              | 299,578                               |
| Parking Management & Enforcement                      | 8,173,335                         | 8,302,785                         | 8,173,335                            | 8,302,785                             |
| Pavement Management                                   | 1,148,395                         | 1,212,299                         | 1,148,395                            | 1,212,299                             |
| Pavement Preservation                                 | 3,659,200                         | 3,737,532                         | 3,659,200                            | 3,737,532                             |
| Regulation and Enforcement of For Hire Transportation | 519,534                           | 528,737                           | 0                                    | 0                                     |
| Rights-of-Way Maintenance Contracts                   | 10,531,233                        | 9,199,185                         | 10,531,233                           | 9,199,185                             |
| Street Cut and Right-of-Way Management [Cut Control]  | 446,277                           | 518,250                           | 446,277                              | 518,250                               |
| Street Lighting & Tunnel Management                   | 20,614,602                        | 22,429,669                        | 20,614,602                           | 22,429,669                            |
| Street Maintenance Contracts and Inspections          | 36,644,980                        | 36,644,980                        | 36,644,980                           | 36,644,980                            |
| Street Operation                                      | 33,530,136                        | 34,956,575                        | 33,530,136                           | 34,956,575                            |
| Transportation Planning                               | 4,295,310                         | 4,315,185                         | 4,295,310                            | 4,315,185                             |
| Urban Forestry Division                               | 1,239,228                         | 1,312,275                         | 1,239,228                            | 1,312,275                             |
| Transportation & Public Works Total                   | 146,627,941                       | 149,618,215                       | 146,108,407                          | 149,089,478                           |
| Additional Resources                                  | 7,408,872                         | 4,346,043                         | 0                                    | 0                                     |

# SUMMARY OF SERVICES BY FOUNDATIONAL STRUCTURE

|                   | FY 2024-25<br>Budget<br>All Funds | FY 2024-25<br>Budget<br>All Funds | FY 2024-25<br>Budget<br>General Fund | FY 2025-26<br>Planned<br>General Fund |
|-------------------|-----------------------------------|-----------------------------------|--------------------------------------|---------------------------------------|
| Capital           | 504,802,392                       | 532,574,416                       | 0                                    | 0                                     |
| Debt              | 205,427,679                       | 207,943,218                       | 0                                    | 0                                     |
| Sustainable Total | 1,993,639,805                     | 2,078,254,390                     | 154,666,811                          | 158,192,471                           |

# SUMMARY OF SERVICES BY FOUNDATIONAL STRUCTURE

|  | FY 2024-25<br>Budget<br>All Funds | FY 2025-26<br>Planned<br>All Funds | FY 2024-25<br>Budget<br>General Fund | FY 2025-26<br>Planned<br>General Fund |
|--|-----------------------------------|------------------------------------|--------------------------------------|---------------------------------------|
| Fiscally Sound                                 |                                   |                                    |                                      |                                       |
| Budget & Management Services                   |                                   |                                    |                                      |                                       |
| Grant Administration                           | 1,406,096                         | 1,491,444                          | 1,406,096                            | 1,491,444                             |
| Operating and Capital Budget                   | 2,387,167                         | 2,474,289                          | 2,387,167                            | 2,474,289                             |
| Performance, Innovation, and Strategy          | 542,125                           | 586,805                            | 542,125                              | 586,805                               |
| Utility Management                             | 243,107                           | 249,813                            | 243,107                              | 249,813                               |
| Budget & Management Services Total             | 4,578,495                         | 4,802,351                          | 4,578,495                            | 4,802,351                             |
| City Controller's Office                       |                                   |                                    |                                      |                                       |
| Accounts Payable                               | 2,166,211                         | 2,292,900                          | 2,166,211                            | 2,292,900                             |
| Deferred Compensation                          | 0                                 | 0                                  | 0                                    | 0                                     |
| EMS Compliance                                 | 15,040                            | 15,040                             | 15,040                               | 15,040                                |
| Financial Compliance, Auditing, and Monitoring | 491,373                           | 511,195                            | 491,373                              | 511,195                               |
| Financial Reporting                            | 3,327,143                         | 3,405,017                          | 3,327,143                            | 3,405,017                             |
| Independent Audit                              | 767,071                           | 767,071                            | 767,071                              | 767,071                               |
| Payroll  | 2,031,204                         | 2,158,061                          | 2,031,204                            | 2,158,061                             |
| Treasury Administration                        | 1,040,904                         | 1,072,453                          | 1,040,904                            | 1,072,453                             |
| City Controller's Office                       | 9,838,945                         | 10,221,737                         | 9,838,945                            | 10,221,737                            |
| Data Analytics & Business Intelligence         |                                   |                                    |                                      |                                       |
| Data Analytics                                 | 4,292,150                         | 4,513,885                          | 4,292,150                            | 4,513,885                             |
| Data Governance                                | 0                                 | 0                                  | 0                                    | 0                                     |
| Data Management & Accessibility                | 1,519,004                         | 1,519,003                          | 1,519,004                            | 1,519,003                             |
| Data Analytics & Business Intelligence Total   | 5,811,154                         | 6,032,888                          | 5,811,154                            | 6,032,888                             |
| Economic Development                           |                                   |                                    |                                      |                                       |
| Finance & Administration                       | 1,301,953                         | 1,368,070                          | 1,301,953                            | 1,368,070                             |
| Economic Development Total                     | 1,301,953                         | 1,368,070                          | 1,301,953                            | 1,368,070                             |
| Human Resources                                |                                   |                                    |                                      |                                       |
| Total Rewards & Wellness                       | 1,083,980                         | 1,083,980                          | 1,083,980                            | 1,083,980                             |
| Talent, Engagement, and Development (TED)      | 1,061,744                         | 1,061,744                          | 1,061,744                            | 1,061,744                             |
| HR Consulting (HRP/Investigations)             | 2,868,183                         | 2,743,720                          | 2,868,183                            | 2,743,720                             |

# SUMMARY OF SERVICES BY FOUNDATIONAL STRUCTURE

|  | FY 2024-25<br>Budget<br>All Funds | FY 2025-26<br>Planned<br>All Funds | FY 2024-25<br>Budget<br>General Fund | FY 2025-26<br>Planned<br>General Fund |
|--|-----------------------------------|------------------------------------|--------------------------------------|---------------------------------------|
| Talent Acquisition   | 1,284,476                         | 1,398,068                          | 1,284,476                            | 1,398,068                             |
| Administrative/Human Resources<br>Information Systems (HRIS) | 2,610,982                         | 3,023,062                          | 2,610,982                            | 3,023,062                             |
| Human Resources Total  | 8,909,365                         | 9,310,574                          | 8,909,365                            | 9,310,574                             |
| Non-Departmental   |                                   |                                    |                                      |                                       |
| General Obligation Bond Program<br>and Master Lease Program  | 13,453,475                        | 9,473,211                          | 13,453,475                           | 9,473,211                             |
| Liability-Claims Fund Transfer                               | 1,217,943                         | 5,218,916                          | 1,217,943                            | 5,218,916                             |
| Non-Departmental   | 23,053,719                        | 24,704,047                         | 23,053,719                           | 24,704,047                            |
| Salary and Benefit Stabilization                             | 1,000,000                         | 1,000,000                          | 1,000,000                            | 1,000,000                             |
| Non-Departmental Total                                       | 38,725,137                        | 40,396,174                         | 38,725,137                           | 40,396,174                            |
| Additional Resources   | 4,553,178                         | 3,715,609                          | 0                                    | 0                                     |
| Capital  | 0                                 | 0                                  | 0                                    | 0                                     |
| Debt   | 31,718,171                        | 31,667,326                         | 0                                    | 0                                     |
| Fiscally Sound Total   | 105,436,398                       | 107,514,729                        | 69,165,049                           | 72,131,794                            |

# SUMMARY OF SERVICES BY FOUNDATIONAL STRUCTURE

|   | FY 2024-25<br>Budget<br>All Funds | FY 2025-26<br>Planned<br>All Funds | FY 2024-25<br>Budget<br>General Fund | FY 2025-26<br>Planned<br>General Fund |
|---|-----------------------------------|------------------------------------|--------------------------------------|---------------------------------------|
| Core  |                                   |                                    |                                      |                                       |
| City Attorney's Office                                |                                   |                                    |                                      |                                       |
| General Counsel                                       | 5,981,777                         | 6,245,899                          | 5,981,777                            | 6,245,899                             |
| Litigation  | 6,700,771                         | 6,963,487                          | 6,700,771                            | 6,963,487                             |
| Administrative Support                                | 2,532,263                         | 2,624,875                          | 2,532,263                            | 2,624,875                             |
| Inspector General                                     | 1,373,221                         | 1,449,060                          | 1,373,221                            | 1,449,060                             |
| City Attorney's Office Total                          | 16,588,032                        | 17,283,320                         | 16,588,032                           | 17,283,320                            |
| City Auditor's Office                                 |                                   |                                    |                                      |                                       |
| Audits, Attestations,<br>Investigations, and Advisory | 3,214,170                         | 3,327,195                          | 3,214,170                            | 3,327,195                             |
| City Auditor's Office Total                           | 3,214,170                         | 3,327,195                          | 3,214,170                            | 3,327,195                             |
| City Manager's Office                                 |                                   |                                    |                                      |                                       |
| City Administration                                   | 2,853,934                         | 2,986,073                          | 2,853,934                            | 2,986,073                             |
| City Agenda Process                                   | 242,305                           | 241,277                            | 242,305                              | 241,277                               |
| Ethics and Compliance Division                        | 138,128                           | 140,879                            | 138,128                              | 140,879                               |
| City Manager's Office Total                           | 3,234,367                         | 3,368,229                          | 3,234,367                            | 3,368,229                             |
| City Secretary's Office                               |                                   |                                    |                                      |                                       |
| Archives  | 224,426                           | 224,426                            | 224,426                              | 224,426                               |
| Boards and Commissions                                | 435,313                           | 435,313                            | 435,313                              | 435,313                               |
| City Council Support                                  | 1,477,158                         | 1,605,404                          | 1,477,158                            | 1,605,404                             |
| Customer Service                                      | 278,164                           | 285,483                            | 278,164                              | 285,483                               |
| Elections   | 1,957,274                         | 1,957,274                          | 1,957,274                            | 1,957,274                             |
| Records Management                                    | 633,975                           | 633,975                            | 633,975                              | 633,975                               |
| Open Records  | 617,091                           | 617,091                            | 617,091                              | 617,091                               |
| City Secretary's Office Total                         | 5,623,401                         | 5,758,966                          | 5,623,401                            | 5,758,966                             |
| Civil Service   |                                   |                                    |                                      |                                       |
| Analysis-Development and<br>Validation                | 441,679                           | 449,620                            | 441,679                              | 449,620                               |
| Applicant Evaluation (Civilian)                       | 1,147,561                         | 1,189,036                          | 1,147,561                            | 1,189,036                             |
| Civil Service Board and<br>Employee Appeals Process   | 511,328                           | 559,339                            | 511,328                              | 559,339                               |
| Civil Service Total                                   | 2,100,568                         | 2,197,995                          | 2,100,568                            | 2,197,995                             |
| Facilities & Real Estate<br>Management                |                                   |                                    |                                      |                                       |
| Renovation and Major Repair                           | 2,443,735                         | 2,499,655                          | 2,443,735                            | 2,499,655                             |

# SUMMARY OF SERVICES BY FOUNDATIONAL STRUCTURE

|  | FY 2024-25<br>Budget<br>All Funds | FY 2025-26<br>Planned<br>All Funds | FY 2024-25<br>Budget<br>General Fund | FY 2025-26<br>Planned<br>General Fund |
|--|-----------------------------------|------------------------------------|--------------------------------------|---------------------------------------|
| Custodial Maintenance                                    | 6,999,243                         | 7,134,907                          | 6,999,243                            | 7,134,907                             |
| City Facility Operation,<br>Maintenance and Repair       | 17,537,992                        | 17,760,911                         | 17,537,992                           | 17,760,911                            |
| Facilities & Real Estate Management<br>Total             | 26,980,970                        | 27,395,473                         | 26,980,970                           | 27,395,473                            |
| Management Services                                      |                                   |                                    |                                      |                                       |
| Office of Government Affairs                             | 862,347                           | 920,763                            | 862,347                              | 920,763                               |
| Office of Communications &<br>Customer Experience/311    | 9,660,834                         | 10,181,169                         | 9,660,834                            | 10,181,169                            |
| Management Services Total                                | 10,523,181                        | 11,101,932                         | 10,523,181                           | 11,101,932                            |
| Mayor & City Council                                     |                                   |                                    |                                      |                                       |
| Administrative Support for the<br>Mayor and City Council | 7,769,654                         | 7,826,764                          | 7,769,654                            | 7,826,764                             |
| Mayor & City Council Total                               | 7,769,654                         | 7,826,764                          | 7,769,654                            | 7,826,764                             |
| Procurement Services                                     |                                   |                                    |                                      |                                       |
| Purchasing-Contract<br>Management                        | 3,288,748                         | 3,429,912                          | 3,288,748                            | 3,429,912                             |
| Business Enterprise Hub (BEH)                            | 959,090                           | 1,595,954                          | 959,090                              | 1,595,954                             |
| Procurement Services Total                               | 4,247,838                         | 5,025,866                          | 4,247,838                            | 5,025,866                             |
| Additional Resources                                     | 10,500,000                        | 9,500,000                          | 0                                    | 0                                     |
| Capital  | 111,064,523                       | 89,538,000                         | 0                                    | 0                                     |
| Debt   | 4,037,831                         | 15,038,578                         | 0                                    | 0                                     |
| Core Total   | 205,884,535                       | 197,362,318                        | 80,282,181                           | 83,285,740                            |



# BUDGET & MANAGEMENT SERVICES

## MISSION

Protect the City's financial resources through fiscally responsible forecasting, allocation of resources, monitoring of revenues and expenditures, and compliance with applicable rules and laws to ensure the goals and objectives of the City are met.

## DEPARTMENT GOALS

- Develop and present to the City Council a two-year General Fund budget that is balanced with revenues equal to or greater than expenses
- Comply with grant regulations by ensuring grant funds are expended by grantor-established deadlines and by ensuring no disallowed costs
- Issue 12 monthly financial reports for grant funds within 10 business days of month close
- Enhance data and performance initiatives to better align data to budgetary resources
- Continue budget engagement and outreach to educate and increase transparency and awareness of the City's financial resources

## SERVICE DESCRIPTIONS

| BUDGET & MANAGEMENT SERVICES |   |
|------------------------------|---|
| Operating and Capital Budget | Provides centralized preparation, oversight, and management of the City's operating and capital improvement program budgets. Manages production of the annual budget, Budget Accountability Report, End of Year reports, budget ordinances, and provides financial analysis to the City Manager, City Council, and all City departments.  |
| Grant Administration         | Provides leadership and technical support in the strategic acquisition, planning and program oversight, budget development, and financial management of grant funds for the City's Consolidated Plan and other governmental grants Citywide, in accordance with applicable federal and state regulations. Also provides onsite monitoring of internal programs, maintains timely reporting to grant agencies, conducts community engagement, and serves as the City's liaison to various federal and state agencies from which the City receives funds. Grants Administration works to ensure a standardized and effective management of grants throughout the grant lifecycle, aligned with industry best practices. |
| Utility Management           | Oversees and manages franchised utilities and certified telecommunication providers use of the public rights-of-way, including electric, natural gas, and cable television.   |
| Performance and Strategy     | Conducts Citywide strategic planning, and performance measure analysis to assist City management in the furtherance of stated goals and to improve the efficiency and effectiveness of operations. Supports a portfolio of city departments through the usage of fiscal shared services to manage budget, accounting services, and procurement.   |



# BUDGET & MANAGEMENT SERVICES

## SERVICE BUDGET

| Service                      | FY 2023-24<br>Budget | FY 2023-24<br>Forecast | FY 2024-25<br>Budget | FY 2025-26<br>Planned |
|------------------------------|----------------------|------------------------|----------------------|-----------------------|
| Operating and Capital Budget | 2,149,743            | 2,178,420              | 2,387,167            | 2,474,289             |
| Grant Administration         | 1,045,179            | 1,050,834              | 1,406,096            | 1,491,444             |
| Utility Management           | 266,228              | 266,949                | 243,107              | 249,813               |
| Performance and Strategy     | 958,960              | 854,458                | 542,125              | 586,805               |
| Expense Total                | \$4,420,110          | \$4,350,661            | \$4,578,495          | \$4,802,351           |

## ANNUAL OPERATING EXPENSE AND REVENUE

The table below provides a summary of the amended budget and forecast for the current year compared to the budget for FY 2024-25 and planned budget for FY 2025-26.

| Category                     | FY 2023-24<br>Budget | FY 2023-24<br>Forecast | FY 2024-25<br>Budget | FY 2025-26<br>Planned |
|------------------------------|----------------------|------------------------|----------------------|-----------------------|
| Personnel Services           | 3,872,536            | 3,552,765              | 3,834,252            | 4,051,277             |
| Supplies - Materials         | 26,344               | 38,963                 | 34,449               | 34,449                |
| Contractual - Other Services | 604,230              | 758,933                | 796,794              | 805,625               |
| Capital Outlay               | 0                    | 0                      | 0                    | 0                     |
| Expense Total                | \$4,503,110          | \$4,350,661            | \$4,665,495          | \$4,891,351           |
| Reimbursements               | (83,000)             | 0                      | (87,000)             | (89,000)              |
| Department Total             | \$4,420,110          | \$4,350,661            | \$4,578,495          | \$4,802,351           |
|                              |                      |                        |                      |                       |
| Department Revenue Total     | \$1,613,639,698      | \$1,591,435,516        | \$1,667,752,126      | \$1,752,140,263       |

# BUDGET & MANAGEMENT SERVICES

## REIMBURSEMENTS

Reimbursements reflect contributions from various agencies, including federal and state funds, internal service departments, enterprise fund departments, and department support. Department support reflects interdepartmental transfers for the cost of management oversight and administrative support within the department. The table below provides a summary of reimbursements from various sources.

| Source of Reimbursement            | FY 2024-25 Budget | FY 2025-26 Planned |
|------------------------------------|-------------------|--------------------|
| Capital Bond Program Reimbursement | (87,000)          | (89,000)           |
| <b>Reimbursement Total</b>         | <b>\$(87,000)</b> | <b>\$(89,000)</b>  |

## ADDITIONAL RESOURCES

Additional resources are multi-year funds used to account for and report the proceeds of a specific revenue source that are restricted or committed to expenditures for a specified purpose. The table below lists funds that require additional appropriations in FY 2024-25 and FY 2025-26.

| Fund   | FY 2024-25 Budget  | FY 2025-26 Planned |
|--|--------------------|--------------------|
| FY 2024-25 Community Development Block Grant (CD24)        | 3,553,446          | 0                  |
| FY 2024-25 Emergency Solutions Grant (ES24)                | 23,000             | 0                  |
| FY 2024-25 Housing Opportunities for Persons w/AIDS (HW24) | 139,163            | 0                  |
| FY 2025-26 Community Development Block Grant (CD25)        | 0                  | 3,553,446          |
| FY 2025-26 Emergency Solutions Grant (ES25)                | 0                  | 23,000             |
| FY 2025-26 Housing Opportunities for Persons w/AIDS (HW25) | 0                  | 139,163            |
| <b>Additional Resources Total</b>                          | <b>\$3,715,609</b> | <b>\$3,715,609</b> |

# BUDGET & MANAGEMENT SERVICES

## PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours (with the exception of DFR uniform FTEs which may equal 2,808 hours depending upon assignment). Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turnover that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE. The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs funded from additional resources such as grant funds.

| Category          | FY 2023-24 Budget | FY 2023-24 Forecast | FY 2024-25 Budget | FY 2025-26 Planned |
|-------------------|-------------------|---------------------|-------------------|--------------------|
| Regular Civilian  | 33.80             | 30.54               | 29.77             | 30.02              |
| Regular Uniform   | 0.00              | 0.00                | 0.00              | 0.00               |
| Civilian Overtime | 0.00              | 0.00                | 0.00              | 0.00               |
| Uniform Overtime  | 0.00              | 0.00                | 0.00              | 0.00               |
| Temporary Help    | 0.00              | 0.00                | 0.00              | 0.00               |
| Department Total  | 33.80             | 30.54               | 29.77             | 30.02              |

## MAJOR BUDGET ITEMS

The FY 2024-25 budget and FY 2025-26 planned budget include adjustments for costs such as employee/retiree health benefits, civilian employee retirement adjustments, civilian merit pay adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers' compensation, liability, and property insurance. Vacant positions have been repurposed and reallocated between departments as part of a Citywide Realignment Strategy. These changes are noted as "Realignment Strategy: Transfer". The table below lists funding levels for major budget items for each year of the biennial. The amounts in each column are a positive or negative adjustment from the FY 2023-24 amended budget.

| Major Budget Item   | FY 2024-25 Positions | FY 2024-25 Budget | FY 2025-26 Positions | FY 2025-26 Planned |
|---|----------------------|-------------------|----------------------|--------------------|
| Add funding for U.S. Department of Housing and Urban Design (HUD) environmental reviews for non-City projects.  | 0                    | 150,000           | 0                    | 150,000            |
| Transfer four positions from the Office of Government Affairs and reclassify one Senior Governmental Affairs Coordinator - State & Federal position to a Grants Administrator position to form a centralized Grant Acquisition and Compliance team (3.33 FTEs). | 4                    | 349,786           | 4                    | 349,786            |

# BUDGET & MANAGEMENT SERVICES

| Major Budget Item  | FY 2024-25 Positions | FY 2024-25 Budget | FY 2025-26 Positions | FY 2025-26 Planned |
|--|----------------------|-------------------|----------------------|--------------------|
| Restructure Budget & Management Services to provide more efficient services and realize efficiencies from the consolidation of departments that were part of Fiscal Shared Services. Eliminate one Manager - Budget Communication & Engagement, one Public Relations & Community Outreach Specialist, and two Fiscal Shared Services Analysts and transfer a position (not the funding) to BMS and reclassify it as a Performance Measure and Strategic Planning Specialist (2.48 FTEs). | (3)                  | (239,565)         | (3)                  | (214,544)          |
| Major Budget Items Total   | 1                    | \$260,221         | 1                    | \$285,242          |

## BUDGETING FOR EQUITY

Budgeting for Equity reflects the intentional process by City departments to identify existing disparities in outcomes across various indicators and developing strategies and targeted investments to improve success for Dallas residents. The bullets below reflect departments' equity efforts.

- Expand department efforts in communication and engagement outreach in high impact zip codes and identify and collaborate with external partners to increase reach of department efforts.
- Continue implementation of the communication plan to increase translation of publication materials and develop a tool to measure impact of increased language accessibility.
- Continue alignment of Racial Equity Plan (REP) performance activities/measures into the annual budget process and monthly monitoring process for measuring and tracking progress.

# BUDGET & MANAGEMENT SERVICES

## EXPENSE DETAIL

|  | FY 2023-24<br>Budget | FY 2023-24<br>Forecast | FY 2024-25<br>Budget | FY 2025-26<br>Planned |
|--|----------------------|------------------------|----------------------|-----------------------|
| 1101 - Salary - Non-Uniform  | 3,408,177            | 2,671,153              | 3,462,730            | 3,546,026             |
| 1113 - One-time Pay - Non-Uniform                                    | 0                    | 18,133                 | 0                    | 0                     |
| 1117 - Vacancy Savings - Salary                                      | (356,565)            | 0                      | (423,629)            | (404,124)             |
| 1118 - Vacancy Savings - Pension                                     | (50,347)             | 0                      | (61,257)             | (58,436)              |
| 1119 - Vacancy Savings (Medicare)                                    | (5,169)              | 0                      | (6,143)              | (5,860)               |
| 1120 - Wellness Incentive (Uniform and Non-Uniform)                  | 17,525               | 17,525                 | 15,835               | 15,960                |
| 1201 - Overtime - Non-Uniform  | 0                    | 387                    | 0                    | 0                     |
| 1203 - Service Incentive Pay   | 6,576                | 6,576                  | 6,576                | 6,576                 |
| 1210 - Vacation Term Pay - Non-Uniform                               | 0                    | 25,302                 | 0                    | 0                     |
| 1212 - Termination Payment -Attendance Incentive Leave - Non-Uniform | 0                    | 480                    | 0                    | 0                     |
| 1301 -Pension - Non-Uniform  | 481,234              | 430,887                | 500,887              | 512,933               |
| 1303 - Life Insurance  | 2,400                | 2,400                  | 1,949                | 2,028                 |
| 1304 - Health Insurance  | 310,525              | 310,525                | 260,826              | 279,298               |
| 1306 - ER Medicare   | 49,417               | 39,765                 | 50,559               | 51,767                |
| 1314 - Worker's Compensation   | 8,763                | 8,763                  | 8,053                | 8,053                 |
| 1324 - Actuarially Determined Contribution Pensions-Non-Uniform      | 0                    | 0                      | 17,866               | 97,056                |
| 1406 - Admin Leave - Non-Uniform                                     | 0                    | 20,867                 | 0                    | 0                     |
| <b>Personnel Services</b>  | <b>\$3,872,536</b>   | <b>\$3,552,765</b>     | <b>\$3,834,252</b>   | <b>\$4,051,277</b>    |
| 2110 - Office Supplies   | 1,430                | 1,430                  | 3,453                | 3,453                 |
| 2111 - Office Supplies Chargeback                                    | 6,615                | 6,615                  | 6,615                | 6,615                 |
| 2181 - Fuel - Lube For Vehicle                                       | 91                   | 91                     | 115                  | 115                   |
| 2232 - Food Supplies   | 2,000                | 7,000                  | 4,093                | 4,093                 |
| 2252 - Meter Postage Fund Level                                      | 158                  | 158                    | 210                  | 210                   |
| 2280 - Other Supplies  | 1,250                | 1,250                  | 1,663                | 1,663                 |
| 2710 - Furniture - Fixtures  | 5,000                | 12,618                 | 9,000                | 9,000                 |
| 2731 - Data Processing Equipment                                     | 8,500                | 8,500                  | 8,500                | 8,500                 |
| 2860 - Books Reference Book Only                                     | 1,300                | 1,300                  | 800                  | 800                   |
| <b>Supplies - Materials</b>  | <b>\$26,344</b>      | <b>\$38,963</b>        | <b>\$34,449</b>      | <b>\$34,449</b>       |
| 3020 - Food - Laundry Service  | 0                    | 77                     | 0                    | 0                     |
| 3030 - Printing - Photo Services                                     | 18,316               | 18,316                 | 17,345               | 17,345                |
| 3050 - Communications  | 48,279               | 48,279                 | 44,944               | 46,251                |
| 3051 - Telephone Equipment Charges                                   | 2,046                | 2,046                  | 2,000                | 2,000                 |
| 3053 - Data Circuit Billing  | 98,816               | 98,816                 | 92,330               | 92,766                |
| 3070 - Professional Services   | 69,729               | 69,729                 | 72,729               | 72,729                |
| 3090 - City Forces   | 0                    | 150,000                | 150,000              | 150,000               |
| 3099 - Misc Special Services   | 8,153                | 8,153                  | 9,130                | 11,130                |
| 3130 - Copy Machine Rent-Lease-Maint                                 | 5,824                | 5,824                  | 5,824                | 5,824                 |
| 3310 - Insurance   | 4,974                | 4,974                  | 4,968                | 5,228                 |

# BUDGET & MANAGEMENT SERVICES

|                                    | FY 2023-24<br>Budget | FY 2023-24<br>Forecast | FY 2024-25<br>Budget | FY 2025-26<br>Planned |
|------------------------------------|----------------------|------------------------|----------------------|-----------------------|
| 3313 - Liability Premiums          | 1,008                | 1,008                  | 962                  | 962                   |
| 3320 - Advertising                 | 40,964               | 40,964                 | 40,964               | 40,964                |
| 3340 - Membership Dues             | 4,500                | 4,500                  | 5,913                | 5,913                 |
| 3341 - Subscriptions-Serials       | 2,000                | 6,626                  | 7,000                | 7,000                 |
| 3361 - Professional Development    | 40,050               | 40,050                 | 46,935               | 46,935                |
| 3363 - Reimb-Vehicle Use,Parking   | 4,200                | 4,200                  | 2,351                | 2,351                 |
| 3410 - Equip - Automotive Rental   | 3,921                | 3,921                  | 6,090                | 6,090                 |
| 3411 - Wreck Handle Charge (fleet) | 0                    | 0                      | 1,685                | 1,685                 |
| 3413 - Motor Pool Vehicle Charges  | 0                    | 0                      | 438                  | 438                   |
| 3416 - GIS Services                | 2,119                | 2,119                  | 3,349                | 3,349                 |
| 3429 - Mobile Phone Services       | 9,768                | 9,768                  | 9,768                | 9,768                 |
| 3430 - Data Services               | 49,892               | 49,892                 | 61,899               | 62,175                |
| 3434 - Programming                 | 189,671              | 189,671                | 210,170              | 214,722               |
| Contractual - Other Services       | \$604,230            | \$758,933              | \$796,794            | \$805,625             |
|                                    |                      |                        |                      |                       |
| 5011 - Reimb Fr Othr Organizaton   | (83,000)             | 0                      | (87,000)             | (89,000)              |
| Reimbursements                     | (\$83,000)           | \$0                    | (\$87,000)           | (\$89,000)            |
| <b>Total Expense</b>               | <b>\$4,420,110</b>   | <b>\$4,350,661</b>     | <b>\$4,578,495</b>   | <b>\$4,802,351</b>    |



# BUILDING SERVICES

## MISSION

Building Services (BSD) provides routine facility maintenance/repair, major maintenance, custodial services, and other ancillary operations in support of service to departments, City staff, and residents.

## DEPARTMENT GOALS

- Implement BSD's redesigned Capital Planning Process which includes consideration of anticipated critical failures, major maintenance project management, required abatement services, emergency repairs and potential general fund overage reserves
- Continue partnership with the Office of Equity and Inclusion (OEI) to identify, design, and complete additional Americans with Disabilities Act (ADA) improvement projects at City facilities
- Implement and manage a LEED high-performance cleaning program and training that utilizes a system that reduces water usage, increases cleaning efficiencies, and minimizes environmental impact
- Complete a minimum of 500 quality control inspections at facilities with contracted custodial services
- Implement a pilot customer service rating process for BSD's major operating divisions
- Support Comprehensive Environmental & Climate Action Plan (CECAP) goals to further enhance facility resilience by completing Bachman Recreation Center solar PV and battery project, and in coordination with the Office of Emergency Management, expand the resiliency center generator installation and facility weatherization program to the remaining six Council districts. (funding dependent)
- Complete energy benchmarking in 5 additional facilities, for a total of 195 by September 2025
- Review operations and if necessary develop options for the highest and best use of the Bullington Truck Terminal and Thanksgiving Square, which may include management RFPs, divestiture options, or other actions that benefit the City of Dallas
- In collaboration with the Office of Data Analytics and Business Intelligence (DBI), develop and implement data visualization site(s) to provide real-time reports of key performance indicators related to BSD's service delivery processes
- Expand utilization and data collection using Maximo (computerized maintenance management system) to more efficiently track and manage maintenance activities and associated expenses

## SERVICE DESCRIPTIONS

| BUILDING SERVICES                                  |   |
|--|---|
| Bullington Truck Terminal and Thanks-Giving Square | Operates the truck terminal and the pedestrian way including custodial and general maintenance services. This service also bills tenants their pro rata share of operating expenses and pays an annual lease payment to the Thanks-Giving Square Foundation per the 75-year agreement established in 1973. *Building Services will be moved to Facilities & Real Estate Management effective August 2024. |



# BUILDING SERVICES

|   |  |
|---|--|
| City Facility Operation, Maintenance and Repair | Provides for routine maintenance and repair services and emergency MEP (mechanical, electrical, and plumbing) repair services for 500+ assigned City facilities. *Building Services will be moved to Facilities & Real Estate Management effective August 2024.  |
| Custodial Maintenance                           | Provides for custodial operations and other supporting housekeeping services, using a mix of in-house and contract resources, for 100 City facilities. Also, oversees room reservations and setup for Council meetings, City boards and commissions, special events, and meetings at City Hall. *Building Services will be moved to Facilities & Real Estate Management effective August 2024.               |
| Energy Procurement and Monitoring               | Manages Citywide utility billing for 2,700+ individual utility accounts (electricity, natural gas, etc.), assists with solar PV initiatives, and administers the City's Energy Management System. *Building Services will be moved to Facilities & Real Estate Management effective August 2024.   |
| Renovation and Major Repair                     | Develops and implements an annual major maintenance work plan, using customer department input, historic work order data, and existing needs inventory, up to the amount of available funding. Reprioritizes the work plan as new critical needs arise and/or as available capital construction funds change. *Building Services will be moved to Facilities & Real Estate Management effective August 2024. |

## SERVICE BUDGET

| Service  | FY 2023-24<br>Budget | FY 2023-24<br>Forecast | FY 2024-25<br>Budget | FY 2025-26<br>Planned |
|--|----------------------|------------------------|----------------------|-----------------------|
| Bullington Truck Terminal and Thanks-Giving Square | 678,115              | 671,541                | 0                    | 0                     |
| City Facility Operation, Maintenance and Repair    | 18,359,515           | 18,223,816             | 0                    | 0                     |
| Custodial Maintenance                              | 6,781,559            | 6,986,403              | 0                    | 0                     |
| Energy Procurement and Monitoring                  | 2,643,600            | 2,778,820              | 0                    | 0                     |
| Renovation and Major Repair                        | 2,616,002            | 2,418,210              | 0                    | 0                     |
| Expense Total                                      | \$31,078,791         | \$31,078,791           | \$0                  | \$0                   |

# BUILDING SERVICES

## ANNUAL OPERATING EXPENSE AND REVENUE

The table below provides a summary of the amended budget and forecast for the current year compared to the budget for FY 2024-25 and planned budget for FY 2025-26.

| Category                     | FY 2023-24<br>Budget | FY 2023-24<br>Forecast | FY 2024-25<br>Budget | FY 2025-26<br>Planned |
|------------------------------|----------------------|------------------------|----------------------|-----------------------|
| Personnel Services           | 14,421,545           | 14,190,660             | 0                    | 0                     |
| Supplies - Materials         | 5,659,524            | 6,181,797              | 0                    | 0                     |
| Contractual - Other Services | 11,706,560           | 11,539,287             | 0                    | 0                     |
| Capital Outlay               | 39,000               | 109,717                | 0                    | 0                     |
| Expense Total                | \$31,826,629         | \$32,021,461           | \$0                  | \$0                   |
| Reimbursements               | (747,838)            | (942,670)              | 0                    | 0                     |
| Department Total             | \$31,078,791         | \$31,078,791           | \$0                  | \$0                   |
|                              |                      |                        |                      |                       |
| Department Revenue Total     | \$909,011            | \$788,168              | \$0                  | \$0                   |

## PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours (with the exception of DFR uniform FTEs which may equal 2,808 hours depending upon assignment). Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turnover that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE. The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs funded from additional resources such as grant funds.

| Category          | FY 2023-24<br>Budget | FY 2023-24<br>Forecast | FY 2024-25<br>Budget | FY 2025-26<br>Planned |
|-------------------|----------------------|------------------------|----------------------|-----------------------|
| Regular Civilian  | 174.78               | 173.38                 | 0.00                 | 0.00                  |
| Regular Uniform   | 0.00                 | 0.00                   | 0.00                 | 0.00                  |
| Civilian Overtime | 4.00                 | 5.49                   | 0.00                 | 0.00                  |
| Uniform Overtime  | 0.00                 | 0.00                   | 0.00                 | 0.00                  |
| Temporary Help    | 0.00                 | 0.00                   | 0.00                 | 0.00                  |
| Department Total  | 178.78               | 178.87                 | 0.00                 | 0.00                  |

# BUILDING SERVICES

## MAJOR BUDGET ITEMS

The FY 2024-25 budget and FY 2025-26 planned budget include adjustments for costs such as employee/retiree health benefits, civilian employee retirement adjustments, civilian merit pay adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers' compensation, liability, and property insurance. Vacant positions have been repurposed and reallocated between departments as part of a Citywide Realignment Strategy. These changes are noted as "Realignment Strategy: Transfer". The table below lists funding levels for major budget items for each year of the biennial. The amounts in each column are a positive or negative adjustment from the FY 2023-24 amended budget.

| Major Budget Item  | FY 2024-25 Positions | FY 2024-25 Budget     | FY 2025-26 Positions | FY 2025-26 Planned    |
|--|----------------------|-----------------------|----------------------|-----------------------|
| Realign and reimagine the service delivery model and consolidate the Building Services Department into the Facilities & Real Estate Management Department and eliminate seven positions in FY 2023-24 prior to the reorganization (183.40 FTEs). | (188)                | (30,656,117)          | (188)                | (31,512,528)          |
| <b>Major Budget Items Total</b>  | <b>(188)</b>         | <b>(\$30,656,117)</b> | <b>(188)</b>         | <b>(\$31,512,528)</b> |

## EXPENSE DETAIL

|  | FY 2023-24 Budget   | FY 2023-24 Forecast | FY 2024-25 Budget | FY 2025-26 Planned |
|--|---------------------|---------------------|-------------------|--------------------|
| 1101 - Salary - Non-Uniform  | 11,150,523          | 9,924,768           | 0                 | 0                  |
| 1111 - Cell Phone Stipend  | 15,000              | 14,571              | 0                 | 0                  |
| 1116 - Retroactive Pay - Non-Uniform                                 | 0                   | 0                   | 0                 | 0                  |
| 1117 - Vacancy Savings - Salary                                      | (801,212)           | 0                   | 0                 | 0                  |
| 1118 - Vacancy Savings - Pension                                     | (113,132)           | 0                   | 0                 | 0                  |
| 1119 - Vacancy Savings (Medicare)                                    | (11,618)            | 0                   | 0                 | 0                  |
| 1120 - Wellness Incentive (Uniform and Non-Uniform)                  | 88,380              | 88,380              | 0                 | 0                  |
| 1201 - Overtime - Non-Uniform  | 386,555             | 530,818             | 0                 | 0                  |
| 1203 - Service Incentive Pay   | 19,488              | 15,368              | 0                 | 0                  |
| 1210 - Vacation Term Pay - Non-Uniform                               | 0                   | 42,614              | 0                 | 0                  |
| 1212 - Termination Payment -Attendance Incentive Leave - Non-Uniform | 0                   | 1,892               | 0                 | 0                  |
| 1301 -Pension - Non-Uniform  | 1,662,870           | 1,549,738           | 0                 | 0                  |
| 1303 - Life Insurance  | 12,472              | 12,472              | 0                 | 0                  |
| 1304 - Health Insurance  | 1,616,872           | 1,616,872           | 0                 | 0                  |
| 1306 - ER Medicare   | 170,801             | 152,852             | 0                 | 0                  |
| 1314 - Worker's Compensation   | 224,546             | 224,546             | 0                 | 0                  |
| 1406 - Admin Leave - Non-Uniform                                     | 0                   | 13,771              | 0                 | 0                  |
| 1453 - Continuance Pay - Non-Uniform                                 | 0                   | 1,999               | 0                 | 0                  |
| <b>Personnel Services</b>  | <b>\$14,421,545</b> | <b>\$14,190,660</b> | <b>\$0</b>        | <b>\$0</b>         |

# BUILDING SERVICES

|  | FY 2023-24<br>Budget | FY 2023-24<br>Forecast | FY 2024-25<br>Budget | FY 2025-26<br>Planned |
|--|----------------------|------------------------|----------------------|-----------------------|
| 2110 - Office Supplies                 | 3,442                | 301                    | 0                    | 0                     |
| 2111 - Office Supplies Chargeback      | 4,650                | 4,703                  | 0                    | 0                     |
| 2120 - Min App Inst Tools - Uten       | 24,100               | 54,571                 | 0                    | 0                     |
| 2130 - Copy McH Supplies               | 2,212                | 0                      | 0                    | 0                     |
| 2140 - Light - Power                   | 1,683,852            | 1,683,852              | 0                    | 0                     |
| 2160 - Fuel Supplies                   | 850,000              | 850,000                | 0                    | 0                     |
| 2170 - Water - Sewer                   | 387,777              | 404,878                | 0                    | 0                     |
| 2181 - Fuel - Lube For Vehicle         | 103,111              | 103,111                | 0                    | 0                     |
| 2220 - Laundry - Cleaning Suppl        | 394,369              | 316,563                | 0                    | 0                     |
| 2231 - Clothing                        | 35,378               | 51,083                 | 0                    | 0                     |
| 2232 - Food Supplies                   | 0                    | 278                    | 0                    | 0                     |
| 2252 - Meter Postage Fund Level        | 404                  | 539                    | 0                    | 0                     |
| 2270 - Printing Supplies               | 0                    | 441                    | 0                    | 0                     |
| 2280 - Other Supplies                  | 5,370                | 7,613                  | 0                    | 0                     |
| 2310 - Building Materials              | 2,117,004            | 2,662,532              | 0                    | 0                     |
| 2710 - Furniture - Fixtures            | 0                    | 5,667                  | 0                    | 0                     |
| 2720 - Machine Tools                   | 33,355               | 30,997                 | 0                    | 0                     |
| 2731 - Data Processing Equipment       | 12,500               | 3,000                  | 0                    | 0                     |
| 2735 - Software Purchase -\$1000       | 2,000                | 1,667                  | 0                    | 0                     |
| <b>Supplies - Materials</b>            | <b>\$5,659,524</b>   | <b>\$6,181,797</b>     | <b>\$0</b>           | <b>\$0</b>            |
| 3030 - Printing - Photo Services       | 1,700                | 0                      | 0                    | 0                     |
| 3050 - Communications                  | 261,681              | 261,681                | 0                    | 0                     |
| 3053 - Data Circuit Billing            | 534,863              | 534,863                | 0                    | 0                     |
| 3060 - Equipment Rental [Outside City] | 11,775               | 32,854                 | 0                    | 0                     |
| 3062 - Pc Leasing [Outside City]       | 529                  | 0                      | 0                    | 0                     |
| 3070 - Professional Services           | 332,998              | 228,166                | 0                    | 0                     |
| 3085 - Freight                         | 220                  | 0                      | 0                    | 0                     |
| 3090 - City Forces                     | 49,847               | 55,813                 | 0                    | 0                     |
| 3091 - Custodial Services              | 3,584,506            | 3,584,506              | 0                    | 0                     |
| 3097 - Asbestos Abatement              | 0                    | 464                    | 0                    | 0                     |
| 3099 - Misc Special Services           | 290,276              | 416,706                | 0                    | 0                     |
| 3110 - Equip Repairs and Maintenance   | 299,890              | 300,726                | 0                    | 0                     |
| 3130 - Copy Machine Rent-Lease-Maint   | 10,915               | 10,915                 | 0                    | 0                     |
| 3150 - Copy Center Charges             | 700                  | 471                    | 0                    | 0                     |
| 3210 - Building Repairs and Maint      | 2,660,643            | 2,347,935              | 0                    | 0                     |
| 3310 - Insurance                       | 753,564              | 753,564                | 0                    | 0                     |
| 3313 - Liability Premiums              | 9,542                | 9,542                  | 0                    | 0                     |
| 3320 - Advertising                     | 200                  | 837                    | 0                    | 0                     |
| 3330 - Rents [Lease]                   | 424,992              | 425,620                | 0                    | 0                     |
| 3340 - Membership Dues                 | 2,500                | 1,000                  | 0                    | 0                     |
| 3361 - Professional Development        | 125,159              | 125,159                | 0                    | 0                     |
| 3410 - Equip - Automotive Rental       | 247,935              | 247,935                | 0                    | 0                     |

# BUILDING SERVICES

|                                    | FY 2023-24<br>Budget | FY 2023-24<br>Forecast | FY 2024-25<br>Budget | FY 2025-26<br>Planned |
|------------------------------------|----------------------|------------------------|----------------------|-----------------------|
| 3411 - Wreck Handle Charge (fleet) | 40,083               | 40,083                 | 0                    | 0                     |
| 3416 - GIS Services                | 10,695               | 10,695                 | 0                    | 0                     |
| 3429 - Mobile Phone Services       | 95,409               | 89,562                 | 0                    | 0                     |
| 3430 - Data Services               | 123,129              | 123,129                | 0                    | 0                     |
| 3434 - Programming                 | 828,309              | 829,877                | 0                    | 0                     |
| 3460 - Disposal Services           | 4,500                | 4,804                  | 0                    | 0                     |
| 3690 - Miscellaneous Transfers     | 1,000,000            | 1,000,000              | 0                    | 0                     |
| 3994 - Outside Temps-Staffing      | 0                    | 102,379                | 0                    | 0                     |
| Contractual - Other Services       | \$11,706,560         | \$11,539,287           | \$0                  | \$0                   |
|                                    |                      |                        |                      |                       |
| 4720 - Mach Tools Implem Major     | 0                    | 109,717                | 0                    | 0                     |
| 4742 - Trucks                      | 39,000               | 0                      | 0                    | 0                     |
| Capital Outlay                     | \$39,000             | \$109,717              | \$0                  | \$0                   |
|                                    |                      |                        |                      |                       |
| 5011 - Reimb Fr Othr Organizaton   | (747,838)            | (942,670)              | 0                    | 0                     |
| Reimbursements                     | (\$747,838)          | (\$942,670)            | \$0                  | \$0                   |
| Total Expense                      | \$31,078,791         | \$31,078,791           | \$0                  | \$0                   |

# CITY ATTORNEY'S OFFICE

## MISSION

Provide the highest quality legal services to the City Council, City departments, and boards and commissions in the most ethical, timely, efficient, and cost-effective manner.

## DEPARTMENT GOALS

- Provide a timely response to City Council and department requests for legal services
- Actively pursue state law and city ordinance violations that affect residents' quality of life and negatively impact the community
- Zealously defend claims and litigation against the city, its officials, and employees
- Continue to develop in-house legal expertise in various areas of practice to minimize the financial impact on taxpayers

## SERVICE DESCRIPTIONS

| CITY ATTORNEY'S OFFICE                  |   |
|---|---|
| Administrative Support                  | Provides administrative support for the City Attorney's Office, including grant compliance, budget development and monitoring, accounts payable and receivables, contract management, agenda coordination, information technology, facilities management, and general office management.  |
| Community Courts                        | Assists individuals with City of Dallas Class C quality-of-life misdemeanors by providing comprehensive case management (which includes wrap-around services) to address and reduce barriers for successful community reintegration; and provides court participants with individually tailored community service options instead of paying fines and fees. |
| Community Prosecution                   | Uses creative problem-solving strategies and litigation to address and abate code violations, improve quality of life, increase public safety, and strengthen communities through engagement and education throughout the city.   |
| DFW International Airport Legal Counsel | Provides services to the DFW Airport Board and staff regarding federal regulatory matters, contracts with airlines, commercial real estate, labor and environmental law, contract compliance and procurement, and ground transportation regulations.  |

# CITY ATTORNEY'S OFFICE

|                              |   |
|------------------------------|---|
| <p>General Counsel</p>       | <p>Provides legal services to city council and departments that include a wide range of municipal transactions. The General Counsel Division drafts ordinances and resolutions; negotiates complex contracts, including information technology, utility, aviation, and franchise agreements; provides legal advice to city council and more than 50 city departments on housing and economic development, sanitation, aviation, water utilities, and procurement; finance, bonds, tax, budget, retirement, benefits, elections, land use, building codes, ethics and conflicts of interest, transportation, construction, as well as police, fire, and emergency services policies, procedures, and practices; and advises and represents the city council, city council committees, and a variety of boards and commissions.</p>   |
| <p>Inspector General</p>     | <p>Identifies, investigates, and resolves ethics issues within the city (including those related to fraud, waste, abuse, corruption, and official misconduct); receives, investigates, and prosecutes ethics complaints and makes initial determinations regarding complaints received through the fraud, waste, and abuse hotline and any other medium; issues confidential advisory opinions to city officials and employees and general advisory opinions that are available to all city officials and employees; and provides training and information related to the Code of Ethics to city officials, employees, and others doing business with the city.</p>   |
| <p>Litigation</p>            | <p>Represents the city, its officers, and employees against claims and lawsuits in a variety of legal matters related to the day-to-day operations of the city. The Litigation Division manages all phases of litigation from pre-litigation claims investigations and advice, administrative hearings, discovery, motion practice, pretrial, trial, settlement, and appeals in a wide range of subject matters and issues including city code violations, open records, environmental regulations, constitutional issues, civil rights, personal injury, property damage, employment disputes, employment benefits, contract disputes, eminent domain, collections and bankruptcy, real estate, zoning and land use, public utility regulation, public works projects, and pursues lawsuits against businesses and individuals for violations that affect the quality of life of Dallas residents.</p> |
| <p>Municipal Prosecution</p> | <p>Prosecutes Class C misdemeanors and fine-only state law and city ordinance violations, including assault, public intoxication, zoning and land use, animal cruelty, juvenile, dangerous dog appeals, stormwater, environmental, family violence, and traffic violations.</p>   |
| <p>Police Legal Liaison</p>  | <p>Serves as general counsel to the Dallas Police Department; provides legal advice, provides legal training to police officer trainees and police officers, handles subpoenas for police records, public information requests, and expunctions; prepares opinions and bulletins, and files answers in court.</p>   |

# CITY ATTORNEY'S OFFICE

## SERVICE BUDGET

| Service                                 | FY 2023-24<br>Budget | FY 2023-24<br>Forecast | FY 2024-25<br>Budget | FY 2025-26<br>Planned |
|---|----------------------|------------------------|----------------------|-----------------------|
| Administrative Support                  | 2,171,665            | 2,292,451              | 2,532,263            | 2,624,875             |
| Community Courts                        | 882,599              | 751,512                | 1,404,861            | 1,441,525             |
| Community Prosecution                   | 3,117,943            | 3,081,837              | 3,142,582            | 3,294,261             |
| DFW International Airport Legal Counsel | 466,739              | 423,601                | 466,739              | 466,739               |
| General Counsel                         | 5,947,984            | 5,840,015              | 5,981,777            | 6,245,899             |
| Inspector General                       | 1,715,275            | 1,441,878              | 1,373,221            | 1,449,060             |
| Litigation                              | 6,420,490            | 6,573,540              | 6,700,771            | 6,963,487             |
| Municipal Prosecution                   | 2,205,633            | 2,200,757              | 2,213,556            | 2,347,892             |
| Police Legal Liaison                    | 870,730              | 872,042                | 851,623              | 886,625               |
| <b>Expense Total</b>                    | <b>\$23,799,058</b>  | <b>\$23,477,633</b>    | <b>\$24,667,393</b>  | <b>\$25,720,363</b>   |

## ANNUAL OPERATING EXPENSE AND REVENUE

The table below provides a summary of the amended budget and forecast for the current year compared to the budget for FY 2024-25 and planned budget for FY 2025-26.

| Category                        | FY 2023-24<br>Budget | FY 2023-24<br>Forecast | FY 2024-25<br>Budget | FY 2025-26<br>Planned |
|---------------------------------|----------------------|------------------------|----------------------|-----------------------|
| Personnel Services              | 21,181,033           | 20,877,005             | 21,683,321           | 22,707,576            |
| Supplies - Materials            | 165,657              | 186,515                | 189,103              | 189,443               |
| Contractual - Other Services    | 2,452,368            | 2,414,113              | 2,794,969            | 2,823,344             |
| Capital Outlay                  | 0                    | 0                      | 0                    | 0                     |
| <b>Expense Total</b>            | <b>\$23,799,058</b>  | <b>\$23,477,633</b>    | <b>\$24,667,393</b>  | <b>\$25,720,363</b>   |
| Reimbursements                  | 0                    | 0                      | 0                    | 0                     |
| <b>Department Total</b>         | <b>\$23,799,058</b>  | <b>\$23,477,633</b>    | <b>\$24,667,393</b>  | <b>\$25,720,363</b>   |
|                                 |                      |                        |                      |                       |
| <b>Department Revenue Total</b> | <b>\$850,239</b>     | <b>\$1,098,602</b>     | <b>\$853,539</b>     | <b>\$853,539</b>      |



# CITY ATTORNEY'S OFFICE

## PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours (with the exception of DFR uniform FTEs which may equal 2,808 hours depending upon assignment). Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turnover that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE. The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs funded from additional resources such as grant funds.

| Category          | FY 2023-24 Budget | FY 2023-24 Forecast | FY 2024-25 Budget | FY 2025-26 Planned |
|-------------------|-------------------|---------------------|-------------------|--------------------|
| Regular Civilian  | 167.34            | 163.03              | 171.00            | 171.00             |
| Regular Uniform   | 0.00              | 0.00                | 0.00              | 0.00               |
| Civilian Overtime | 0.00              | 0.00                | 0.00              | 0.00               |
| Uniform Overtime  | 0.00              | 0.00                | 0.00              | 0.00               |
| Temporary Help    | 2.00              | 0.00                | 0.00              | 0.00               |
| Department Total  | 169.34            | 163.03              | 171.00            | 171.00             |

## MAJOR BUDGET ITEMS

The FY 2024-25 budget and FY 2025-26 planned budget include adjustments for costs such as employee/retiree health benefits, civilian employee retirement adjustments, civilian merit pay adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers' compensation, liability, and property insurance. Vacant positions have been repurposed and reallocated between departments as part of a Citywide Realignment Strategy. These changes are noted as "Realignment Strategy: Transfer". The table below lists funding levels for major budget items for each year of the biennial. The amounts in each column are a positive or negative adjustment from the FY 2023-24 amended budget.

| Major Budget Item  | FY 2024-25 Positions | FY 2024-25 Budget | FY 2025-26 Positions | FY 2025-26 Planned |
|--|----------------------|-------------------|----------------------|--------------------|
| True up staffing to optimize service delivery and eliminate one Senior Paralegal, one Office Assistant II, one Senior Legal Secretary, and one Investigator - Inspector General (4.00 FTEs). | (4)                  | (270,539)         | (4)                  | (270,539)          |
| Reduce funding for supplies and professional development to optimize service delivery.   | 0                    | (151,569)         | 0                    | (151,569)          |

# CITY ATTORNEY'S OFFICE

| Major Budget Item  | FY 2024-25 Positions | FY 2024-25 Budget | FY 2025-26 Positions | FY 2025-26 Planned |
|--|----------------------|-------------------|----------------------|--------------------|
| Transfer two Supervisors - Social and Community Services, four Community Court Coordinators, and two Caseworkers II positions from the Community Development Block Grant (CDBG) to the General Fund to support the South Dallas/Fair Park Community Court, South Oak Cliff Community Court, and West Dallas Community Court (8.00 FTEs). | 8                    | 736,545           | 8                    | 736,545            |
| Realize efficiencies and eliminate one Community Court Coordinator position (1.00 FTE).  | (1)                  | (57,958)          | (1)                  | (57,958)           |
| <b>Major Budget Items Total</b>  | <b>3</b>             | <b>\$256,479</b>  | <b>3</b>             | <b>\$256,479</b>   |

## BUDGETING FOR EQUITY

Budgeting for Equity reflects the intentional process by City departments to identify existing disparities in outcomes across various indicators and developing strategies and targeted investments to improve success for Dallas residents. The bullets below reflect departments' equity efforts.

- Continue to collaborate with user departments to provide legal guidance, advice, and support to ensure compliance with city policies and equitable implementation of city programs.
- Continue to provide externships and summer internships to law schools that provide opportunities to non-traditional and historically disadvantaged students.
- Continue to serve low to moderate-income residents through community courts.

## EXPENSE DETAIL

|  | FY 2023-24 Budget | FY 2023-24 Forecast | FY 2024-25 Budget | FY 2025-26 Planned |
|--|-------------------|---------------------|-------------------|--------------------|
| 1101 - Salary - Non-Uniform  | 17,398,992        | 16,155,337          | 17,773,493        | 18,273,490         |
| 1106 - Merits  | 0                 | 0                   | 9,362             | 9,362              |
| 1116 - Retroactive Pay - Non-Uniform                                 | 0                 | 223                 | 0                 | 0                  |
| 1117 - Vacancy Savings - Salary                                      | (816,425)         | 0                   | (743,437)         | (743,437)          |
| 1118 - Vacancy Savings - Pension                                     | (112,985)         | 0                   | (107,500)         | (107,500)          |
| 1119 - Vacancy Savings (Medicare)                                    | (11,602)          | 0                   | (10,779)          | (10,779)           |
| 1120 - Wellness Incentive (Uniform and Non-Uniform)                  | 84,000            | 84,000              | 84,000            | 84,000             |
| 1203 - Service Incentive Pay   | 0                 | 7,864               | 8,400             | 8,400              |
| 1208 - Sick Leave Term Pay - Civilian                                | 0                 | 45,225              | 0                 | 0                  |
| 1210 - Vacation Term Pay - Non-Uniform                               | 0                 | 72,273              | 0                 | 0                  |
| 1212 - Termination Payment -Attendance Incentive Leave - Non-Uniform | 0                 | 6,406               | 0                 | 0                  |
| 1242 - Language Assignment Pay                                       | 0                 | 0                   | 6,720             | 6,720              |

# CITY ATTORNEY'S OFFICE

|  | FY 2023-24<br>Budget | FY 2023-24<br>Forecast | FY 2024-25<br>Budget | FY 2025-26<br>Planned |
|--|----------------------|------------------------|----------------------|-----------------------|
| 1301 - Pension - Non-Uniform                                       | 2,507,725            | 2,394,740              | 2,619,881            | 2,692,180             |
| 1303 - Life Insurance  | 13,512               | 13,512                 | 3,574                | 3,910                 |
| 1304 - Health Insurance  | 1,821,553            | 1,821,553              | 1,640,728            | 1,728,760             |
| 1306 - ER Medicare   | 252,227              | 231,836                | 259,404              | 266,654               |
| 1308 - Mandatory Deferred Comp                                     | 0                    | 0                      | 43                   | 43                    |
| 1309 - Wellness Program  | 0                    | 0                      | 15,840               | 15,840                |
| 1314 - Worker's Compensation                                       | 44,036               | 44,036                 | 42,044               | 42,044                |
| 1324 - Actuarially Determined<br>Contribution Pensions-Non-Uniform | 0                    | 0                      | 79,844               | 436,185               |
| 1402 - Vacation Leave - Non-Uniform                                | 0                    | 0                      | 1,704                | 1,704                 |
| <b>Personnel Services</b>  | <b>\$21,181,033</b>  | <b>\$20,877,005</b>    | <b>\$21,683,321</b>  | <b>\$22,707,576</b>   |
|  |                      |                        |                      |                       |
| 2110 - Office Supplies   | 34,500               | 22,245                 | 15,000               | 15,000                |
| 2111 - Office Supplies Chargeback                                  | 0                    | 29,792                 | 26,000               | 26,000                |
| 2140 - Light - Power   | 4,949                | 4,949                  | 6,650                | 6,990                 |
| 2170 - Water - Sewer   | 2,000                | 2,000                  | 2,000                | 2,000                 |
| 2181 - Fuel - Lube For Vehicle                                     | 758                  | 758                    | 6,925                | 6,925                 |
| 2231 - Clothing  | 7,000                | 6,000                  | 7,900                | 7,900                 |
| 2232 - Food Supplies   | 6,000                | 6,000                  | 6,150                | 6,150                 |
| 2252 - Meter Postage Fund Level                                    | 47,450               | 47,450                 | 56,850               | 56,850                |
| 2280 - Other Supplies  | 10,500               | 14,821                 | 27,687               | 27,687                |
| 2710 - Furniture - Fixtures  | 30,000               | 30,000                 | 6,000                | 6,000                 |
| 2731 - Data Processing Equipment                                   | 7,500                | 7,500                  | 5,000                | 5,000                 |
| 2735 - Software Purchase -\$1000                                   | 0                    | 0                      | 1,500                | 1,500                 |
| 2860 - Books Reference Book Only                                   | 15,000               | 15,000                 | 18,214               | 18,214                |
| 2890 - Miscellaneous Equipment                                     | 0                    | 0                      | 3,227                | 3,227                 |
| <b>Supplies - Materials</b>  | <b>\$165,657</b>     | <b>\$186,515</b>       | <b>\$189,103</b>     | <b>\$189,443</b>      |
|  |                      |                        |                      |                       |
| 3030 - Printing - Photo Services                                   | 6,000                | 6,000                  | 4,000                | 4,000                 |
| 3033 - Legal Fees  | 5,000                | 5,000                  | 5,500                | 5,500                 |
| 3050 - Communications  | 191,093              | 191,093                | 204,843              | 210,177               |
| 3051 - Telephone Equipment Charges                                 | 1,500                | 1,500                  | 3,000                | 3,000                 |
| 3053 - Data Circuit Billing  | 393,071              | 393,071                | 379,419              | 381,197               |
| 3060 - Equipment Rental [Outside City]                             | 0                    | 76                     | 0                    | 0                     |
| 3070 - Professional Services                                       | 342,326              | 342,326                | 368,500              | 368,500               |
| 3090 - City Forces   | 46,000               | 46,000                 | 170,854              | 170,854               |
| 3092 - Security Services   | 19,500               | 19,500                 | 38,300               | 38,300                |
| 3099 - Misc Special Services                                       | 25,425               | 25,425                 | 25,460               | 25,460                |
| 3130 - Copy Machine Rent-Lease-Maint                               | 47,442               | 47,442                 | 54,534               | 54,534                |
| 3310 - Insurance   | 24,382               | 24,382                 | 38,263               | 40,262                |
| 3313 - Liability Premiums  | 4,942                | 4,942                  | 5,164                | 5,162                 |
| 3320 - Advertising   | 500                  | 500                    | 500                  | 500                   |
| 3340 - Membership Dues   | 35,000               | 35,000                 | 35,000               | 35,000                |
| 3341 - Subscriptions-Serials                                       | 20,000               | 20,000                 | 20,000               | 20,000                |

# CITY ATTORNEY'S OFFICE

|                                    | FY 2023-24<br>Budget | FY 2023-24<br>Forecast | FY 2024-25<br>Budget | FY 2025-26<br>Planned |
|------------------------------------|----------------------|------------------------|----------------------|-----------------------|
| 3361 - Professional Development    | 55,000               | 55,000                 | 56,000               | 56,000                |
| 3363 - Reimb-Vehicle Use,Parking   | 3,000                | 3,080                  | 3,000                | 3,000                 |
| 3410 - Equip - Automotive Rental   | 2,458                | 2,458                  | 9,775                | 9,775                 |
| 3411 - Wreck Handle Charge (fleet) | 1,650                | 1,650                  | 639                  | 639                   |
| 3413 - Motor Pool Vehicle Charges  | 0                    | 0                      | 438                  | 438                   |
| 3416 - GIS Services                | 9,212                | 9,216                  | 13,252               | 13,252                |
| 3429 - Mobile Phone Services       | 35,180               | 38,246                 | 57,727               | 57,727                |
| 3430 - Data Services               | 129,761              | 129,761                | 137,249              | 138,339               |
| 3434 - Programming                 | 1,012,394            | 1,012,394              | 1,127,487            | 1,145,663             |
| 3438 - Software Maintenance Fee    | 41,532               | 0                      | 0                    | 0                     |
| 3513 - Court Costs                 | 0                    | 50                     | 1,100                | 1,100                 |
| 3851 - Pension Bond Debt Service   | 0                    | 0                      | 34,965               | 34,965                |
| Contractual - Other Services       | \$2,452,368          | \$2,414,113            | \$2,794,969          | \$2,823,344           |
|                                    |                      |                        |                      |                       |
| <b>Total Expense</b>               | <b>\$23,799,058</b>  | <b>\$23,477,633</b>    | <b>\$24,667,393</b>  | <b>\$25,720,363</b>   |



# CITY AUDITOR'S OFFICE

## MISSION

Collaborate with elected officials and employees to elevate public trust in government by providing objective assurance and advisory services.

## DEPARTMENT GOALS

- Produce 19 audit or attestation reports
- Have 90 percent of audit report recommendations accepted by management
- Focus on our mission by spending 82 percent of available time on assurance and advisory projects
- Have 80 percent of staff achieve a professional certification (CIA, CPA, CISA, or CFE)
- Develop two government or assurance services subject matter experts within the Office of the City Auditor
- Identify other entities (external auditors, grant reviewers, federal and state auditors, etc.) that provide assurance service coverage and consolidate their reports on the Office of the City Auditor website

## SERVICE DESCRIPTIONS

| CITY AUDITOR'S OFFICE                              |   |
|--|---|
| Audits, Attestations, Investigations, and Advisory | The Office of the City Auditor is an independent audit function serving at the direction of the City Council. Information is provided on accountability of resources, the reasonableness of risk management, the accuracy of information, and the efficiency, effectiveness, and equity of City services. |

## SERVICE BUDGET

| Service  | FY 2023-24 Budget | FY 2023-24 Forecast | FY 2024-25 Budget | FY 2025-26 Planned |
|--|-------------------|---------------------|-------------------|--------------------|
| Audits, Attestations, Investigations, and Advisory | 3,266,138         | 3,053,881           | 3,214,170         | 3,327,195          |
| Expense Total                                      | \$3,266,138       | \$3,053,881         | \$3,214,170       | \$3,327,195        |

# CITY AUDITOR'S OFFICE

## ANNUAL OPERATING EXPENSE AND REVENUE

The table below provides a summary of the amended budget and forecast for the current year compared to the budget for FY 2024-25 and planned budget for FY 2025-26.

| Category                     | FY 2023-24 Budget | FY 2023-24 Forecast | FY 2024-25 Budget | FY 2025-26 Planned |
|------------------------------|-------------------|---------------------|-------------------|--------------------|
| Personnel Services           | 2,498,644         | 2,410,355           | 2,485,593         | 2,595,300          |
| Supplies - Materials         | 24,991            | 13,790              | 15,547            | 15,547             |
| Contractual - Other Services | 742,503           | 629,736             | 713,030           | 716,348            |
| Capital Outlay               | 0                 | 0                   | 0                 | 0                  |
| Expense Total                | \$3,266,138       | \$3,053,881         | \$3,214,170       | \$3,327,195        |
| Reimbursements               | 0                 | 0                   | 0                 | 0                  |
| Department Total             | \$3,266,138       | \$3,053,881         | \$3,214,170       | \$3,327,195        |
|                              |                   |                     |                   |                    |
| Department Revenue Total     | \$0               | \$0                 | \$0               | \$0                |

## PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours (with the exception of DFR uniform FTEs which may equal 2,808 hours depending upon assignment). Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turnover that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE. The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs funded from additional resources such as grant funds.

| Category          | FY 2023-24 Budget | FY 2023-24 Forecast | FY 2024-25 Budget | FY 2025-26 Planned |
|-------------------|-------------------|---------------------|-------------------|--------------------|
| Regular Civilian  | 19.33             | 18.18               | 18.27             | 18.27              |
| Regular Uniform   | 0.00              | 0.00                | 0.00              | 0.00               |
| Civilian Overtime | 0.00              | 0.00                | 0.00              | 0.00               |
| Uniform Overtime  | 0.00              | 0.00                | 0.00              | 0.00               |
| Temporary Help    | 0.00              | 0.00                | 0.00              | 0.00               |
| Department Total  | 19.33             | 18.18               | 18.27             | 18.27              |

# CITY AUDITOR'S OFFICE

## MAJOR BUDGET ITEMS

The FY 2024-25 budget and FY 2025-26 planned budget include adjustments for costs such as employee/retiree health benefits, civilian employee retirement adjustments, civilian merit pay adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers' compensation, liability, and property insurance. Vacant positions have been repurposed and reallocated between departments as part of a city-wide Realignment Strategy. These changes are noted as "Realignment Strategy: Transfer". The table below lists funding levels for major budget items for each year of the biennial. The amounts in each column are a positive or negative adjustment from the FY 2022-23 amended budget.

| Major Budget Item   | FY 2024-25 Positions | FY 2024-25 Budget | FY 2025-26 Positions | FY 2025-26 Planned |
|---|----------------------|-------------------|----------------------|--------------------|
| Reclassify one Senior Auditor position to a Deputy City Auditor position who will oversee internal completion of City audits and allow the City Auditor to begin succession planning. | 0                    | 57,580            | 0                    | 57,580             |
| <b>Major Budget Items Total</b>   | <b>0</b>             | <b>\$57,580</b>   | <b>0</b>             | <b>\$57,580</b>    |

## EXPENSE DETAIL

|  | FY 2023-24 Budget  | FY 2023-24 Forecast | FY 2024-25 Budget  | FY 2025-26 Planned |
|--|--------------------|---------------------|--------------------|--------------------|
| 1101 - Salary - Non-Uniform  | 1,988,827          | 1,884,835           | 2,102,751          | 2,153,548          |
| 1108 - Performance Incentive Pay                                     | 4,500              | 4,500               | 3,000              | 3,000              |
| 1111 - Cell Phone Stipend  | 493                | 493                 | 493                | 493                |
| 1117 - Vacancy Savings - Salary                                      | (1,016)            | 0                   | (130,074)          | (130,074)          |
| 1118 - Vacancy Savings - Pension                                     | 51                 | 0                   | (18,809)           | (18,809)           |
| 1119 - Vacancy Savings (Medicare)                                    | (15)               | 0                   | (1,886)            | (1,886)            |
| 1120 - Wellness Incentive (Uniform and Civilian)                     | 9,900              | 9,900               | 9,500              | 9,500              |
| 1210 - Vacation Term Pay - Non-Uniform                               | 0                  | 12,754              | 0                  | 0                  |
| 1212 - Termination Payment -Attendance Incentive Leave - Non-Uniform | 0                  | 1,918               | 0                  | 0                  |
| 1301 -Pension - Non-Uniform  | 281,053            | 281,104             | 303,876            | 311,221            |
| 1303 - Life Insurance  | 1,386              | 1,386               | 1,296              | 1,332              |
| 1304 - Health Insurance  | 179,784            | 179,784             | 170,928            | 180,360            |
| 1306 - ER Medicare   | 28,839             | 28,839              | 30,641             | 31,377             |
| 1314 - Worker's Compensation   | 4,842              | 4,842               | 4,541              | 4,541              |
| 1324 - Actuarially Determined Contribution Pensions-Non-Uniform      | 0                  | 0                   | 9,336              | 50,697             |
| <b>Personnel Services</b>  | <b>\$2,498,644</b> | <b>\$2,410,355</b>  | <b>\$2,485,593</b> | <b>\$2,595,300</b> |
| 2110 - Office Supplies   | 1,200              | 1,200               | 1,200              | 1,200              |
| 2111 - Office Supplies Chargeback                                    | 0                  | 114                 | 0                  | 0                  |
| 2232 - Food Supplies   | 500                | 500                 | 500                | 500                |



# CITY AUDITOR'S OFFICE

|                                       | FY 2023-24<br>Budget | FY 2023-24<br>Forecast | FY 2024-25<br>Budget | FY 2025-26<br>Planned |
|---------------------------------------|----------------------|------------------------|----------------------|-----------------------|
| 2252 - Meter Postage Fund Level       | 291                  | 291                    | 291                  | 291                   |
| 2710 - Furniture - Fixtures           | 1,000                | 1,000                  | 1,000                | 1,000                 |
| 2731 - Data Processing Equipment      | 20,000               | 8,684                  | 10,556               | 10,556                |
| 2735 - Software Purchase -\$1000      | 2,000                | 2,000                  | 2,000                | 2,000                 |
| Supplies - Materials                  | \$24,991             | \$13,790               | \$15,547             | \$15,547              |
|                                       |                      |                        |                      |                       |
| 3030 - Printing - Photo Services      | 140                  | 140                    | 140                  | 140                   |
| 3050 - Communications                 | 24,838               | 24,838                 | 23,922               | 24,618                |
| 3053 - Data Circuit Billing           | 52,808               | 52,808                 | 50,080               | 50,312                |
| 3070 - Professional Services          | 430,230              | 315,670                | 415,000              | 415,000               |
| 3130 - Copy Machine Rent-Lease-Maint  | 1,563                | 1,563                  | 1,563                | 1,563                 |
| 3310 - Insurance                      | 12,399               | 12,399                 | 3,646                | 3,837                 |
| 3313 - Liability Premiums             | 746                  | 746                    | 706                  | 706                   |
| 3320 - Advertising                    | 730                  | 748                    | 730                  | 730                   |
| 3340 - Membership Dues                | 10,000               | 10,000                 | 10,000               | 10,000                |
| 3341 - Subscriptions-Serials          | 250                  | 250                    | 250                  | 250                   |
| 3361 - Professional Development       | 45,000               | 45,000                 | 45,000               | 45,000                |
| 3363 - Reimb-Vehicle Use,Parking      | 1,000                | 1,000                  | 1,000                | 1,000                 |
| 3416 - GIS Services                   | 1,192                | 1,192                  | 1,521                | 1,521                 |
| 3430 - Data Services                  | 11,761               | 11,761                 | 11,856               | 11,981                |
| 3434 - Programming                    | 109,846              | 111,622                | 104,616              | 106,690               |
| 3437 - Continual Software License Fee | 40,000               | 40,000                 | 43,000               | 43,000                |
| Contractual - Other Services          | \$742,503            | \$629,736              | \$713,030            | \$716,348             |
|                                       |                      |                        |                      |                       |
| <b>Total Expense</b>                  | <b>\$3,266,138</b>   | <b>\$3,053,881</b>     | <b>\$3,214,170</b>   | <b>\$3,327,195</b>    |

# CITY CONTROLLER'S OFFICE

## MISSION

Manage public resources by providing timely and accurate financial services and information to City management, elected officials, and the public. These financial services include Accounts Payable, Deferred Compensation, Emergency Medical Services (EMS) Compliance, Financial Compliance, Auditing and Monitoring, Financial Reporting, Independent Audit, Payroll, and Treasury Administration.

## DEPARTMENT GOALS

- Complete the Annual Comprehensive Financial Report (ACFR) for the fiscal year ended September 30, 2024, by February 28, 2025
- Increase percentage of vendor payments made electronically from 87 percent to 95 percent by September 30, 2025
- Maintain a payroll error rate under 0.4 percent
- Work with City departments to implement 90 percent or more of City Auditor recommendations by the due date
- Manage and monitor the City's Purchasing and Travel Cards program and ensure compliance with policies and procedures

## SERVICE DESCRIPTIONS

| CITY CONTROLLER'S OFFICE                      |  |
|---|--|
| Accounts Payable                              | Processes all payments to vendors and business partners, as well as expense reimbursements to employees. This group ensures vendor payments and employee reimbursements comply with the city's Administrative Directives and other applicable policies, procedures, and regulations. |
| Deferred Compensation                         | Works with the financial and operational management of the City of Dallas on the three Deferred Compensation Plans and two Defined Benefit Plans. This group also facilitates communication and education services to support all city employees related to saving for retirement.   |
| EMS Compliance                                | Works with Dallas Fire-Rescue (DFR) to review the reasonableness of monthly EMS billing for ground ambulance transport.  |
| Financial Compliance, Auditing and Monitoring | Assists City departments in responding to the City Auditor's recommendations, administering the City's administrative directive process, conducting an internal control self-assessment, providing training, and acting as a resource for departments regarding internal controls.   |
| Financial Reporting                           | Manages the City's financial reporting system, the accuracy of the financial statements, and all external audits. Manages the hotel occupancy tax hotel occupancy tax group and the bank reconciliation group.   |

# CITY CONTROLLER'S OFFICE

|                         |  |
|-------------------------|--|
| Independent Audit       | Independent audits are performed by the city's independent auditors, Weaver and Tidwell, LLP., and include examining, on a test basis, evidence supporting the amounts and disclosures in the ACFR and other audited financial statements. |
| Payroll                 | Accurate and timely payroll processing for city employees, including monitoring the accuracy of hours worked, voluntary and involuntary wage deductions, federal tax withholding and reporting, and benefit reporting.                     |
| Treasury Administration | Administers the City's cash management and banking operations, the \$6 billion debt management program, and the management of the \$4 billion City's investment portfolio.   |

## SERVICE BUDGET

| Service                                       | FY 2023-24<br>Budget | FY 2023-24<br>Forecast | FY 2024-25<br>Budget | FY 2025-26<br>Planned |
|---|----------------------|------------------------|----------------------|-----------------------|
| Accounts Payable                              | 2,815,327            | 2,181,023              | 2,166,211            | 2,292,900             |
| Deferred Compensation                         | 100,238              | 0                      | 0                    | 0                     |
| EMS Compliance                                | 139,883              | 131,282                | 15,040               | 15,040                |
| Financial Compliance, Auditing and Monitoring | 552,221              | 384,462                | 491,373              | 511,195               |
| Financial Reporting                           | 2,593,932            | 3,340,320              | 3,327,143            | 3,405,017             |
| Independent Audit                             | 767,071              | 767,071                | 767,071              | 767,071               |
| Payroll                                       | 2,397,251            | 2,054,578              | 2,031,204            | 2,158,061             |
| Treasury Administration                       | 563,578              | 868,946                | 1,040,904            | 1,072,453             |
| Expense Total                                 | \$9,929,501          | \$9,727,682            | \$9,838,945          | \$10,221,737          |

# CITY CONTROLLER'S OFFICE

## ANNUAL OPERATING EXPENSE AND REVENUE

The table below provides a summary of the amended budget and forecast for the current year compared to the budget for FY 2024-25 and planned budget for FY 2025-26.

| Category                     | FY 2023-24<br>Budget | FY 2023-24<br>Forecast | FY 2024-25<br>Budget | FY 2025-26<br>Planned |
|------------------------------|----------------------|------------------------|----------------------|-----------------------|
| Personnel Services           | 7,606,347            | 7,534,524              | 7,927,543            | 8,297,957             |
| Supplies - Materials         | 64,941               | 46,064                 | 42,940               | 42,940                |
| Contractual - Other Services | 3,024,742            | 2,888,622              | 2,701,452            | 2,737,676             |
| Capital Outlay               | 0                    | 0                      | 0                    | 0                     |
| Expense Total                | \$10,696,030         | \$10,469,211           | \$10,671,935         | \$11,078,573          |
| Reimbursements               | (766,529)            | (741,529)              | (832,990)            | (856,836)             |
| Department Total             | \$9,929,501          | \$9,727,682            | \$9,838,945          | \$10,221,737          |
|                              |                      |                        |                      |                       |
| Department Revenue Total     | \$110,000            | \$171,504              | \$125,000            | \$125,000             |

## REIMBURSEMENTS

Reimbursements reflect contributions from various agencies, including federal and state funds, internal service departments, enterprise fund departments, and department support. Department support reflects interdepartmental transfers for the cost of management oversight and administrative support within the department. The table below provides a summary of reimbursements from various sources.

| Source of Reimbursement                      | FY 2024-25<br>Budget | FY 2025-26<br>Planned |
|--|----------------------|-----------------------|
| Aviation Reimbursement                       | (70,114)             | (73,393)              |
| Convention Center Reimbursement              | (377,319)            | (391,188)             |
| Dallas Water Utilities Reimbursement         | (200,297)            | (206,995)             |
| Fidelity Deferred Compensation Reimbursement | (185,260)            | (185,260)             |
| Reimbursement Total                          | \$(832,990)          | \$(856,836)           |

# CITY CONTROLLER'S OFFICE

## PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours (with the exception of DFR uniform FTEs which may equal 2,808 hours depending upon assignment). Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turnover that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE. The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs funded from additional resources such as grant funds.

| Category          | FY 2023-24 Budget | FY 2023-24 Forecast | FY 2024-25 Budget | FY 2025-26 Planned |
|-------------------|-------------------|---------------------|-------------------|--------------------|
| Regular Civilian  | 69.31             | 65.35               | 66.91             | 66.91              |
| Regular Uniform   | 0.00              | 0.00                | 0.00              | 0.00               |
| Civilian Overtime | 1.75              | 2.30                | 1.75              | 1.75               |
| Uniform Overtime  | 0.00              | 0.00                | 0.00              | 0.00               |
| Temporary Help    | 0.00              | 0.00                | 0.00              | 0.00               |
| Department Total  | 71.06             | 67.65               | 68.66             | 68.66              |

## MAJOR BUDGET ITEMS

The FY 2024-25 budget and FY 2025-26 planned budget include adjustments for costs such as employee/retiree health benefits, civilian employee retirement adjustments, civilian merit pay adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers' compensation, liability, and property insurance. Vacant positions have been repurposed and reallocated between departments as part of a Citywide Realignment Strategy. These changes are noted as "Realignment Strategy: Transfer". The table below lists funding levels for major budget items for each year of the biennial. The amounts in each column are a positive or negative adjustment from the FY 2023-24 amended budget.

| Major Budget Item   | FY 2024-25 Positions | FY 2024-25 Budget | FY 2025-26 Positions | FY 2025-26 Planned |
|---|----------------------|-------------------|----------------------|--------------------|
| Reduce funding across functions for supplies, materials, and other services to optimize service delivery.   | 0                    | (232,000)         | 0                    | (232,000)          |
| True up staffing to optimize service delivery and eliminate two Accounts Payable Clerk I, one Accounts Payable Clerk II, and one Deferred Compensation Plan and Defined Benefit Plan Administrator positions (3.71 FTEs). | (4)                  | (255,554)         | (4)                  | (255,554)          |
| Realize savings in Accounts Payable and Payroll due to the accounting system upgrade resulting in less reliance on outside temporary employees.   | 0                    | (150,000)         | 0                    | (150,000)          |

# CITY CONTROLLER'S OFFICE

| Major Budget Item   | FY 2024-25 Positions | FY 2024-25 Budget | FY 2025-26 Positions | FY 2025-26 Planned |
|---|----------------------|-------------------|----------------------|--------------------|
| Transfer the City's Purchasing and Travel Cards program and one Administrative Specialist II and one vacant Procurement Specialist from Procurement Services (POM) to the City Controller's Office (CCO) and reclassify the Procurement Specialist to a P-Card Manager (2.00 FTEs). | 2                    | 201,824           | 2                    | 202,876            |
| Major Budget Items Total  | (2)                  | (\$435,730)       | (2)                  | (\$434,678)        |

## BUDGETING FOR EQUITY

Budgeting for Equity reflects the intentional process by City departments to identify existing disparities in outcomes across various indicators and developing strategies and targeted investments to improve success for Dallas residents. The bullets below reflect departments' equity efforts.

- Perform at least two living wage audits of vendors providing temporary workers by September 30, 2025.
- Increase the percentage of invoices (that are eligible for payment) to M/WBE vendors paid within 30 days from 85 percent to 90 percent by 2025.
- Incorporated the socially responsible banking factor during fiscal year 2024 procurement of banking services. The new contract is scheduled to remain into effect until fiscal year 2030.
- Receive the annual report from the City's depository bank detailing the institution's statement of work, including factors related to socially responsible banking according to section 2-78 including commitment to long term community reinvestment strategies, anti-predatory lending practices, community banking needs, community involvement, homeownership and consumer credit needs, small business lending and other community development services in historically disadvantaged communities in Dallas by 2025.

## EXPENSE DETAIL

|   | FY 2023-24 Budget | FY 2023-24 Forecast | FY 2024-25 Budget | FY 2025-26 Planned |
|---|-------------------|---------------------|-------------------|--------------------|
| 1101 - Salary - Non-Uniform                         | 6,153,648         | 5,716,358           | 6,258,607         | 6,434,484          |
| 1117 - Vacancy Savings - Salary                     | (323,610)         | 0                   | (201,013)         | (201,013)          |
| 1118 - Vacancy Savings - Pension                    | (45,694)          | 0                   | (29,067)          | (29,067)           |
| 1119 - Vacancy Savings (Medicare)                   | (4,692)           | 0                   | (2,915)           | (2,915)            |
| 1120 - Wellness Incentive (Uniform and Non-Uniform) | 35,645            | 35,645              | 35,310            | 35,310             |
| 1201 - Overtime - Non-Uniform                       | 150,000           | 195,000             | 110,000           | 110,000            |
| 1203 - Service Incentive Pay                        | 13,752            | 4,800               | 13,752            | 13,752             |
| 1210 - Vacation Term Pay - Non-Uniform              | 0                 | 4,490               | 0                 | 0                  |
| 1301 - Pension - Non-Uniform                        | 867,803           | 822,109             | 927,790           | 953,222            |
| 1303 - Life Insurance                               | 4,989             | 4,989               | 5,085             | 5,226              |
| 1304 - Health Insurance                             | 647,314           | 647,314             | 670,608           | 707,613            |

# CITY CONTROLLER'S OFFICE

|  | FY 2023-24<br>Budget | FY 2023-24<br>Forecast | FY 2024-25<br>Budget | FY 2025-26<br>Planned |
|--|----------------------|------------------------|----------------------|-----------------------|
| 1306 - ER Medicare   | 89,230               | 85,857                 | 93,641               | 96,191                |
| 1314 - Worker's Compensation                                       | 17,962               | 17,962                 | 16,689               | 16,689                |
| 1324 - Actuarially Determined<br>Contribution Pensions-Non-Uniform | 0                    | 0                      | 29,056               | 158,465               |
| Personnel Services   | \$7,606,347          | \$7,534,524            | \$7,927,543          | \$8,297,957           |
| 2110 - Office Supplies   | 12,001               | 4,633                  | 7,000                | 7,000                 |
| 2111 - Office Supplies Chargeback                                  | 14,987               | 8,794                  | 12,987               | 12,987                |
| 2130 - Copy McH Supplies   | 200                  | 200                    | 200                  | 200                   |
| 2231 - Clothing  | 0                    | 1,794                  | 0                    | 0                     |
| 2252 - Meter Postage Fund Level                                    | 22,403               | 17,941                 | 16,403               | 16,403                |
| 2280 - Other Supplies  | 0                    | 1,626                  | 0                    | 0                     |
| 2710 - Furniture - Fixtures  | 0                    | 383                    | 0                    | 0                     |
| 2731 - Data Processing Equipment                                   | 14,350               | 9,693                  | 5,350                | 5,350                 |
| 2735 - Software Purchase -\$1000                                   | 1,000                | 1,000                  | 1,000                | 1,000                 |
| Supplies - Materials   | \$64,941             | \$46,064               | \$42,940             | \$42,940              |
| 3030 - Printing - Photo Services                                   | 14,102               | 5,263                  | 4,102                | 4,102                 |
| 3050 - Communications  | 83,838               | 83,838                 | 74,665               | 76,837                |
| 3051 - Telephone Equipment Charges                                 | 0                    | 1,526                  | 0                    | 0                     |
| 3053 - Data Circuit Billing  | 169,399              | 169,399                | 153,386              | 154,110               |
| 3070 - Professional Services                                       | 1,651,099            | 1,551,099              | 1,523,645            | 1,523,645             |
| 3099 - Misc Special Services                                       | 131,129              | 116,129                | 125,903              | 149,749               |
| 3130 - Copy Machine Rent-Lease-Maint                               | 9,038                | 9,038                  | 9,037                | 9,037                 |
| 3150 - Copy Center Charges   | 228                  | 90                     | 228                  | 228                   |
| 3310 - Insurance   | 10,838               | 10,838                 | 11,111               | 11,692                |
| 3313 - Liability Premiums  | 2,197                | 2,197                  | 2,152                | 2,151                 |
| 3320 - Advertising   | 600                  | 600                    | 600                  | 600                   |
| 3340 - Membership Dues   | 25,001               | 15,020                 | 15,000               | 15,000                |
| 3341 - Subscriptions-Serials                                       | 0                    | 639                    | 0                    | 0                     |
| 3361 - Professional Development                                    | 50,000               | 45,513                 | 50,000               | 50,000                |
| 3363 - Reimb-Vehicle Use,Parking                                   | 1,001                | 1,001                  | 1,000                | 1,000                 |
| 3364 - Personnel Development                                       | 49,999               | 45,512                 | 50,000               | 50,000                |
| 3416 - GIS Services  | 4,499                | 4,499                  | 5,561                | 5,561                 |
| 3421 - Veh License - Registration Fees                             | 1,616                | 1,616                  | 1,616                | 1,616                 |
| 3429 - Mobile Phone Services                                       | 7,398                | 7,398                  | 7,398                | 7,398                 |
| 3430 - Data Services   | 78,866               | 78,866                 | 66,699               | 67,157                |
| 3434 - Programming   | 479,394              | 479,394                | 494,849              | 503,293               |
| 3537 - Fees -Bond Payments   | 54,500               | 59,147                 | 54,500               | 54,500                |
| 3994 - Outside Temps-Staffing                                      | 200,000              | 200,000                | 50,000               | 50,000                |
| Contractual - Other Services                                       | \$3,024,742          | \$2,888,622            | \$2,701,452          | \$2,737,676           |
| 5011 - Reimb Fr Othr Organizaton                                   | (175,000)            | (150,000)              | (185,260)            | (185,260)             |
| 5321 - Reimbursement - Aviation                                    | (57,892)             | (57,892)               | (70,114)             | (73,393)              |

# CITY CONTROLLER'S OFFICE

|   | FY 2023-24<br>Budget | FY 2023-24<br>Forecast | FY 2024-25<br>Budget | FY 2025-26<br>Planned |
|---|----------------------|------------------------|----------------------|-----------------------|
| 5323 - Reimbursement - Convention Center      | (381,648)            | (381,648)              | (377,319)            | (391,188)             |
| 5325 - Reimbursement - Dallas Water Utilities | (151,989)            | (151,989)              | (200,297)            | (206,995)             |
| Reimbursements                                | (\$766,529)          | (\$741,529)            | (\$832,990)          | (\$856,836)           |
| Total Expense                                 | \$9,929,501          | \$9,727,682            | \$9,838,945          | \$10,221,737          |





# CITY MANAGER'S OFFICE

## MISSION

Provide leadership and direction to City departments to effectively implement policies as adopted by the Dallas Mayor and City Council. The office promotes a culture of integrity reducing risks by maintaining empathetic and equitable policies and procedures to align with the City's strategic priorities to effectively lead change.

## DEPARTMENT GOALS

- Provide centralized direction and leadership and effectively manage the efficient delivery of City services
- Support the goals of the Mayor and City Council by researching innovative financial opportunities and meeting the challenges facing the City
- Align resources appropriately through the annual budget process
- Promote and reinforce ethics and operationalize ethics across city departments through the promotion of the Ethics Hub, accessible resources, advancing employee education, promoting a speak-up culture, and proactive risk mitigation
- Collaborate with advisory groups regarding issues impacting youth and collegiate residents
- Increase community engagement in enhancements, reductions, and overall budget development focused on addressing systemic issues

## SERVICE DESCRIPTIONS

| CITY MANAGER'S OFFICE          |  |
|--------------------------------|--|
| City Administration            | Oversees a budget of more than \$4 billion (Operating and Capital) with an emphasis on financial prudence and a staff of over 15,000. Uses a transformational leadership approach that focuses on elevating transparency in the public decision-making process, leveraging data to drive resource allocation, and identifying innovative solutions to solving historical and complex problems rooted in inequities.  |
| City Agenda Process            | Ensures all departments present voting and briefing items to the City Council, residents, and concerned parties in an accurate, uniform, and consistent manner.  |
| Ethics and Compliance Division | The Ethics Office operationalizes ethics across city departments. It develops and establishes an Ethics Hub at the heart of the Dallas City Manager's Office. The office collaborates with executive city leadership to advance core values and supports Employee Resource Groups. Data analytics are leveraged to identify priorities and measure performance. Additionally, the Ethics Office serves as a liaison between the City Attorney's Office and approximately 15,000 employees of the City of Dallas. |

# CITY MANAGER'S OFFICE

## Youth & Collegiate Commissions\*

Aims to inspire Dallas youth and collegiate residents to serve in an advisory board to the Dallas City Council and City Manager's Office regarding issues impacting youth and collegiate residents. The Youth Commission is governed by a talented fifteen-member board consisting of high school students (grade 9-12) and the College Advisory Commission is comprised of students attending colleges and universities in Dallas County.\*Youth & Collegiate Commissions has been moved to Office of Community Care and Empowerment(OCC) effective October 2024.

### SERVICE BUDGET

| Service                         | FY 2023-24 Budget | FY 2023-24 Forecast | FY 2024-25 Budget | FY 2025-26 Planned |
|---------------------------------|-------------------|---------------------|-------------------|--------------------|
| City Administration             | 3,279,886         | 3,495,672           | 2,853,934         | 2,986,073          |
| City Agenda Process             | 277,446           | 286,232             | 242,305           | 241,277            |
| Ethics and Compliance Division  | 160,664           | 178,226             | 138,128           | 140,879            |
| Youth & Collegiate Commissions* | 91,501            | 91,127              | 0                 | 0                  |
| Expense Total                   | \$3,809,497       | \$4,051,257         | \$3,234,367       | \$3,368,229        |

### ANNUAL OPERATING EXPENSE AND REVENUE

The table below provides a summary of the amended budget and forecast for the current year compared to the budget for FY 2024-25 and planned budget for FY 2025-26.

| Category                     | FY 2023-24 Budget | FY 2023-24 Forecast | FY 2024-25 Budget | FY 2025-26 Planned |
|------------------------------|-------------------|---------------------|-------------------|--------------------|
| Personnel Services           | 3,346,769         | 3,579,781           | 2,879,867         | 3,009,997          |
| Supplies - Materials         | 29,493            | 29,493              | 1,556             | 6,626              |
| Contractual - Other Services | 433,235           | 441,983             | 352,944           | 351,606            |
| Capital Outlay               | 0                 | 0                   | 0                 | 0                  |
| Expense Total                | \$3,809,497       | \$4,051,257         | \$3,234,367       | \$3,368,229        |
| Reimbursements               | 0                 | 0                   | 0                 | 0                  |
| Department Total             | \$3,809,497       | \$4,051,257         | \$3,234,367       | \$3,368,229        |
|                              |                   |                     |                   |                    |
| Department Revenue Total     | \$0               | \$500               | \$0               | \$0                |

# CITY MANAGER'S OFFICE

## PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours (with the exception of DFR uniform FTEs which may equal 2,808 hours depending upon assignment). Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turnover that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE. The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs funded from additional resources such as grant funds.

| Category          | FY 2023-24 Budget | FY 2023-24 Forecast | FY 2024-25 Budget | FY 2025-26 Planned |
|-------------------|-------------------|---------------------|-------------------|--------------------|
| Regular Civilian  | 17.34             | 17.20               | 15.12             | 15.12              |
| Regular Uniform   | 0.00              | 0.00                | 0.00              | 0.00               |
| Civilian Overtime | 0.00              | 0.00                | 0.00              | 0.00               |
| Uniform Overtime  | 0.00              | 0.00                | 0.00              | 0.00               |
| Temporary Help    | 0.00              | 0.00                | 0.00              | 0.00               |
| Department Total  | 17.34             | 17.20               | 15.12             | 15.12              |

## MAJOR BUDGET ITEMS

The FY 2024-25 budget and FY 2025-26 planned budget include adjustments for costs such as employee/retiree health benefits, civilian employee retirement adjustments, civilian merit pay adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers' compensation, liability, and property insurance. Vacant positions have been repurposed and reallocated between departments as part of a Citywide Realignment Strategy. These changes are noted as "Realignment Strategy: Transfer". The table below lists funding levels for major budget items for each year of the biennial. The amounts in each column are a positive or negative adjustment from the FY 2023-24 amended budget.

| Major Budget Item  | FY 2024-25 Positions | FY 2024-25 Budget | FY 2025-26 Positions | FY 2025-26 Planned |
|--|----------------------|-------------------|----------------------|--------------------|
| Reduce funding for professional services and various special services.   | 0                    | (39,500)          | 0                    | (39,500)           |
| Realize efficiencies and eliminate two Senior Executive Secretary positions (2.00 FTEs).                           | (2)                  | (140,293)         | (2)                  | (140,293)          |
| Transfer Youth & Collegiate Commissions Service and related functions to Office of Community Care and Empowerment. | 0                    | (59,448)          | 0                    | (59,448)           |
| Major Budget Items Total   | (2)                  | (\$239,241)       | (2)                  | (\$239,241)        |

# CITY MANAGER'S OFFICE

## EXPENSE DETAIL

|  | FY 2023-24<br>Budget | FY 2023-24<br>Forecast | FY 2024-25<br>Budget | FY 2025-26<br>Planned |
|--|----------------------|------------------------|----------------------|-----------------------|
| 1101 - Salary - Non-Uniform  | 2,824,214            | 2,414,037              | 2,442,796            | 2,505,256             |
| 1104 - Other Wages   | 20,500               | 20,500                 | 20,500               | 20,500                |
| 1113 - One-time Pay - Non-Uniform                                    | 0                    | 423,247                | 0                    | 0                     |
| 1117 - Vacancy Savings - Salary                                      | (40,127)             | 0                      | (141,945)            | (141,945)             |
| 1118 - Vacancy Savings - Pension                                     | (5,666)              | 0                      | (22,070)             | (22,070)              |
| 1119 - Vacancy Savings (Medicare)                                    | (582)                | 0                      | (2,213)              | (2,213)               |
| 1120 - Wellness Incentive (Uniform and Non-Uniform)                  | 8,670                | 8,670                  | 8,510                | 8,510                 |
| 1201 - Overtime - Non-Uniform  | 0                    | 3,700                  | 0                    | 0                     |
| 1203 - Service Incentive Pay   | 1,824                | 1,824                  | 1,824                | 1,824                 |
| 1210 - Vacation Term Pay - Non-Uniform                               | 0                    | 122,333                | 0                    | 0                     |
| 1212 - Termination Payment -Attendance Incentive Leave - Non-Uniform | 0                    | 1,830                  | 0                    | 0                     |
| 1250 - Executive Auto Allowance                                      | 0                    | (700)                  | 0                    | 0                     |
| 1301 -Pension - Non-Uniform  | 340,009              | 334,343                | 358,492              | 367,524               |
| 1303 - Life Insurance  | 1,214                | 1,214                  | 1,225                | 1,259                 |
| 1304 - Health Insurance  | 157,447              | 157,447                | 161,622              | 170,540               |
| 1306 - ER Medicare   | 34,865               | 44,049                 | 36,118               | 37,024                |
| 1308 - Mandatory Deferred Comp                                       | 0                    | 419                    | 0                    | 0                     |
| 1314 - Worker's Compensation   | 4,401                | 4,401                  | 4,052                | 4,052                 |
| 1324 - Actuarially Determined Contribution Pensions-Non-Uniform      | 0                    | 0                      | 10,956               | 59,736                |
| 1511 - Temporary Help - Regular                                      | 0                    | 30,340                 | 0                    | 0                     |
| 1512 - Temporary Help - Overtime                                     | 0                    | 12,127                 | 0                    | 0                     |
| <b>Personnel Services</b>  | <b>\$3,346,769</b>   | <b>\$3,579,781</b>     | <b>\$2,879,867</b>   | <b>\$3,009,997</b>    |
|  |                      |                        |                      |                       |
| 2110 - Office Supplies   | 17,266               | 17,300                 | 829                  | 5,899                 |
| 2111 - Office Supplies Chargeback                                    | 2,227                | 1,490                  | 727                  | 727                   |
| 2232 - Food Supplies   | 10,000               | 10,000                 | 0                    | 0                     |
| 2252 - Meter Postage Fund Level                                      | 0                    | 613                    | 0                    | 0                     |
| 2731 - Data Processing Equipment                                     | 0                    | 90                     | 0                    | 0                     |
| <b>Supplies - Materials</b>  | <b>\$29,493</b>      | <b>\$29,493</b>        | <b>\$1,556</b>       | <b>\$6,626</b>        |
|  |                      |                        |                      |                       |
| 3030 - Printing - Photo Services                                     | 5,000                | 5,507                  | 0                    | 0                     |
| 3050 - Communications  | 45,562               | 45,562                 | 40,595               | 41,775                |
| 3053 - Data Circuit Billing  | 94,267               | 94,267                 | 83,395               | 83,788                |
| 3070 - Professional Services   | 7,001                | 7,001                  | 3,323                | 3,323                 |
| 3092 - Security Services   | 0                    | 1,521                  | 0                    | 0                     |
| 3099 - Misc Special Services   | 142,859              | 134,615                | 47,175               | 42,105                |
| 3130 - Copy Machine Rent-Lease-Maint                                 | 6,627                | 6,627                  | 8,190                | 8,190                 |
| 3310 - Insurance   | 3,726                | 3,726                  | 3,743                | 3,939                 |
| 3313 - Liability Premiums  | 755                  | 755                    | 725                  | 725                   |
| 3320 - Advertising   | 6,500                | 6,500                  | 6,500                | 6,500                 |

# CITY MANAGER'S OFFICE

|                                 | FY 2023-24<br>Budget | FY 2023-24<br>Forecast | FY 2024-25<br>Budget | FY 2025-26<br>Planned |
|---------------------------------|----------------------|------------------------|----------------------|-----------------------|
| 3340 - Membership Dues          | 1,380                | 1,380                  | 5,000                | 5,000                 |
| 3361 - Professional Development | 9,711                | 9,711                  | 18,247               | 18,247                |
| 3416 - GIS Services             | 822                  | 828                    | 1,357                | 1,357                 |
| 3429 - Mobile Phone Services    | 3,529                | 5,420                  | 3,529                | 3,529                 |
| 3430 - Data Services            | 45,101               | 45,101                 | 47,330               | 47,442                |
| 3434 - Programming              | 60,395               | 69,580                 | 83,835               | 85,686                |
| 3994 - Outside Temps-Staffing   | 0                    | 3,881                  | 0                    | 0                     |
| Contractual - Other Services    | \$433,235            | \$441,983              | \$352,944            | \$351,606             |
|                                 |                      |                        |                      |                       |
| <b>Total Expense</b>            | <b>\$3,809,497</b>   | <b>\$4,051,257</b>     | <b>\$3,234,367</b>   | <b>\$3,368,229</b>    |



# CITY MARSHAL'S OFFICE

## MISSION

Ensure public safety and security at City facilities and the Sobering Center by proactively preventing crime, addressing quality of life issues, and enforcing State Laws and City ordinances.

## DEPARTMENT GOALS

- Reduce criminal activity and quality of life violations in city parks
- Increase training for Deputy Marshals and Security Officers
- Increase resources and programming for individuals brought to the Sobering Center

## SERVICE DESCRIPTIONS

| City Marshal's Office         |   |
|-------------------------------|---|
| City Detention Center         | Detains prisoners arrested for public intoxication and/or Class C misdemeanor charges or warrants 24 hours daily, seven days a week, 365 days a year and takes them before a city magistrate.   |
| City Marshal's Office         | Provides law enforcement and clerical support for Municipal Courts, including warrant enforcement, prisoner transfers, internal investigations, civil processing, the school crossing guard program, warrant confirmation, docket preparation, and collection of fines.                 |
| Environmental Crimes          | Conducts investigations of environmental offenses and arrests individuals violating health, safety, and water statutes. Duties include monitoring chronic dump sites, filing criminal cases, patrolling the Trinity River Corridor, and enforcing City ordinances.                      |
| Lew Sterrett Jail Contract    | Dallas County provides jail services to the City of Dallas through the Lew Sterrett Jail contract, including jail administration, intake, and housing for approximately 18,000 prisoners annually.  |
| Marshal's Park Enforcement    | Provides enhanced safety and security in city parks through public interaction, education, and enforcement to provide safe spaces in City's parks.  |
| School Crossing Guard Program | To ensure the safety of elementary students walking to and from school, this contract deploys school crossing guards at approved intersections. The program provides crossing guards for seven independent school districts and five private schools located in the Dallas city limits. |
| Security Services             | Provides security, surveillance, and access control at city facilities and/or properties. This service also includes contract management for security services, surveillance, and security consultant services.   |
| Sobering Center               | Provides an avenue for diversion from the criminal justice system for individuals brought to the Marshal's Office for public intoxication and other quality of life issues by connecting individuals with community based treatment programs.   |



# CITY MARSHAL'S OFFICE

## SERVICE BUDGET

| Service                       | FY 2023-24<br>Budget | FY 2023-24<br>Forecast | FY 2024-25<br>Budget | FY 2025-26<br>Planned |
|-------------------------------|----------------------|------------------------|----------------------|-----------------------|
| City Detention Center         | 2,093,385            | 2,026,587              | 2,227,176            | 2,303,909             |
| City Marshal's Office         | 3,841,358            | 3,621,916              | 4,215,477            | 4,386,691             |
| Environmental Crimes          | 92,187               | 68,997                 | 34,483               | 83,425                |
| Lew Sterrett Jail Contract    | 8,594,776            | 8,594,776              | 7,878,250            | 7,878,250             |
| Marshal's Park Enforcement    | 2,141                | 70                     | 156,708              | 231,612               |
| School Crossing Guard Program | 8,438,120            | 8,438,120              | 8,438,120            | 8,438,120             |
| Security Services             | 6,641,025            | 6,862,774              | 7,013,980            | 7,196,719             |
| Sobering Center               | 797,714              | 829,998                | 812,885              | 861,073               |
| Expense Total                 | \$30,500,706         | \$30,443,237           | \$30,777,080         | \$31,379,800          |

## ANNUAL OPERATING EXPENSE AND REVENUE

The table below provides a summary of the amended budget and forecast for the current year compared to the budget for FY 2024-25 and planned budget for FY 2025-26.

| Category                     | FY 2023-24<br>Budget | FY 2023-24<br>Forecast | FY 2024-25<br>Budget | FY 2025-26<br>Planned |
|------------------------------|----------------------|------------------------|----------------------|-----------------------|
| Personnel Services           | 12,730,696           | 11,856,227             | 13,102,303           | 13,679,409            |
| Supplies - Materials         | 586,139              | 575,768                | 345,656              | 345,656               |
| Contractual - Other Services | 21,127,534           | 21,103,979             | 21,221,542           | 21,247,156            |
| Capital Outlay               | 262,100              | 228,669                | 16,000               | 16,000                |
| Expense Total                | \$34,706,469         | \$33,764,642           | \$34,685,501         | \$35,288,221          |
| Reimbursements               | (4,205,763)          | (3,321,405)            | (3,908,421)          | (3,908,421)           |
| Department Total             | \$30,500,706         | \$30,443,237           | \$30,777,080         | \$31,379,800          |
|                              |                      |                        |                      |                       |
| Department Revenue Total     | \$165,200            | \$299,741              | \$170,000            | \$170,000             |

# CITY MARSHAL'S OFFICE

## REIMBURSEMENTS

Reimbursements reflect contributions from various agencies, including federal and state funds, internal service departments, enterprise fund departments, and department support. Department support reflects interdepartmental transfers for the cost of management oversight and administrative support within the department. The table below provides a summary of reimbursements from various sources.

| Source of Reimbursement                   | FY 2024-25 Budget | FY 2025-26 Planned |
|---|-------------------|--------------------|
| Convention Center Reimbursement           | (518,448)         | (518,448)          |
| Dallas Animal Services Reimbursement      | (138,000)         | (138,000)          |
| Storm Drainage Management Reimbursement   | (1,108,681)       | (1,108,681)        |
| Planning & Development Reimbursement      | (58,000)          | (58,000)           |
| Library Reimbursement                     | (15,000)          | (15,000)           |
| Office of Community Care Reimbursement    | (120,000)         | (120,000)          |
| Public Works Reimbursement                | (60,000)          | (60,000)           |
| Park & Recreation Reimbursement           | (1,634,413)       | (1,634,413)        |
| City Attorney's Office Reimbursement      | (33,000)          | (33,000)           |
| Cultural Affairs Trust Fund Reimbursement | (132,879)         | (132,879)          |
| Mayor & City Council Reimbursement        | (55,000)          | (55,000)           |
| Aviation Reimbursement                    | (35,000)          | (35,000)           |
| Reimbursement Total                       | \$(3,908,421)     | \$(3,908,421)      |

## PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours (with the exception of DFR uniform FTEs which may equal 2,808 hours depending upon assignment). Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turnover that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE. The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs funded from additional resources such as grant funds.

| Category          | FY 2023-24 Budget | FY 2023-24 Forecast | FY 2024-25 Budget | FY 2025-26 Planned |
|-------------------|-------------------|---------------------|-------------------|--------------------|
| Regular Civilian  | 167.62            | 128.77              | 153.54            | 153.54             |
| Regular Uniform   | 0.00              | 0.00                | 0.00              | 0.00               |
| Civilian Overtime | 7.00              | 21.05               | 8.97              | 8.97               |
| Uniform Overtime  | 0.00              | 0.00                | 0.00              | 0.00               |
| Temporary Help    | 0.00              | 0.00                | 0.00              | 0.00               |
| Department Total  | 174.62            | 149.82              | 162.51            | 162.51             |

# CITY MARSHAL'S OFFICE

## MAJOR BUDGET ITEMS

The FY 2024-25 budget and FY 2025-26 planned budget include adjustments for costs such as employee/retiree health benefits, civilian employee retirement adjustments, civilian merit pay adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers' compensation, liability, and property insurance. Vacant positions have been repurposed and reallocated between departments as part of a Citywide Realignment Strategy. These changes are noted as "Realignment Strategy: Transfer". The table below lists funding levels for major budget items for each year of the biennial. The amounts in each column are a positive or negative adjustment from the FY 2023-24 amended budget.

| Major Budget Item  | FY 2024-25 Positions | FY 2024-25 Budget    | FY 2025-26 Positions | FY 2025-26 Planned   |
|--|----------------------|----------------------|----------------------|----------------------|
| True up staffing and eliminate eight vacant positions (five Security Officers, one Senior Security Officer, and two Deputy City Marshals) (5.62 FTEs). | (8)                  | (332,854)            | (8)                  | (332,854)            |
| Decrease funding for Lew Sterrett Criminal Justice Center contract.  | 0                    | (716,526)            | 0                    | (716,526)            |
| <b>Major Budget Items Total</b>  | <b>(8)</b>           | <b>(\$1,049,380)</b> | <b>(8)</b>           | <b>(\$1,049,380)</b> |

## BUDGETING FOR EQUITY

Budgeting for Equity reflects the intentional process by City departments to identify existing disparities in outcomes across various indicators and developing strategies and targeted investments to improve success for Dallas residents. The bullets below reflect departments' equity efforts.

- Increase proactive response and education in historically disadvantaged communities to reduce illegal dumping that leads to further deuteriation of neighborhoods.
- Increase the percentage of residents from historically disadvantaged communities that are accepted into the sobering center and offered resources and services.

## EXPENSE DETAIL

|   | FY 2023-24 Budget | FY 2023-24 Forecast | FY 2024-25 Budget | FY 2025-26 Planned |
|---|-------------------|---------------------|-------------------|--------------------|
| 1101 - Salary - Non-Uniform                         | 10,025,302        | 7,314,270           | 10,008,103        | 10,261,989         |
| 1108 - Performance Incentive Pay                    | 24,000            | 24,000              | 24,000            | 24,000             |
| 1117 - Vacancy Savings - Salary                     | (902,140)         | 0                   | (798,045)         | (798,045)          |
| 1118 - Vacancy Savings - Pension                    | (127,382)         | 0                   | (115,397)         | (115,397)          |
| 1119 - Vacancy Savings (Medicare)                   | (13,082)          | 0                   | (11,572)          | (11,572)           |
| 1120 - Wellness Incentive (Uniform and Non-Uniform) | 77,844            | 77,844              | 79,580            | 79,580             |
| 1201 - Overtime - Non-Uniform                       | 424,349           | 1,186,112           | 504,796           | 504,796            |
| 1203 - Service Incentive Pay                        | 16,735            | 11,724              | 16,735            | 16,735             |
| 1208 - Sick Leave Term Pay - Civilian               | 0                 | 25,531              | 0                 | 0                  |
| 1210 - Vacation Term Pay - Non-Uniform              | 0                 | 40,561              | 0                 | 0                  |

# CITY MARSHAL'S OFFICE

|  | FY 2023-24<br>Budget | FY 2023-24<br>Forecast | FY 2024-25<br>Budget | FY 2025-26<br>Planned |
|--|----------------------|------------------------|----------------------|-----------------------|
| 1212 - Termination Payment -Attendance Incentive Leave - Non-Uniform | 0                    | 3,370                  | 0                    | 0                     |
| 1301 -Pension - Non-Uniform  | 1,415,494            | 1,288,112              | 1,520,614            | 1,557,320             |
| 1303 - Life Insurance  | 10,890               | 10,890                 | 11,460               | 11,778                |
| 1304 - Health Insurance  | 1,492,582            | 1,492,582              | 1,511,383            | 1,594,783             |
| 1306 - ER Medicare   | 144,548              | 144,548                | 153,808              | 157,488               |
| 1314 - Worker's Compensation   | 141,556              | 141,556                | 153,665              | 153,665               |
| 1324 - Actuarially Determined Contribution Pensions-Non-Uniform      | 0                    | 0                      | 43,173               | 242,289               |
| 1406 - Admin Leave - Non-Uniform                                     | 0                    | 84,913                 | 0                    | 0                     |
| 1453 - Continuance Pay - Non-Uniform                                 | 0                    | 10,212                 | 0                    | 0                     |
| <b>Personnel Services</b>  | <b>\$12,730,696</b>  | <b>\$11,856,227</b>    | <b>\$13,102,303</b>  | <b>\$13,679,409</b>   |
| 2110 - Office Supplies   | 2,000                | 1,652                  | 9,500                | 9,500                 |
| 2111 - Office Supplies Chargeback                                    | 10,600               | 10,600                 | 12,800               | 12,800                |
| 2181 - Fuel - Lube For Vehicle                                       | 71,656               | 71,656                 | 68,979               | 68,979                |
| 2231 - Clothing  | 20,835               | 20,835                 | 61,835               | 61,835                |
| 2232 - Food Supplies   | 2,137                | 4,114                  | 637                  | 637                   |
| 2252 - Meter Postage Fund Level                                      | 2,151                | 2,151                  | 2,151                | 2,151                 |
| 2280 - Other Supplies  | 472,160              | 462,160                | 176,154              | 176,154               |
| 2731 - Data Processing Equipment                                     | 3,600                | 2,600                  | 12,600               | 12,600                |
| 2890 - Miscellaneous Equipment                                       | 1,000                | 0                      | 1,000                | 1,000                 |
| <b>Supplies - Materials</b>  | <b>\$586,139</b>     | <b>\$575,768</b>       | <b>\$345,656</b>     | <b>\$345,656</b>      |
| 3020 - Food - Laundry Service  | 6,100                | 5,100                  | 7,600                | 7,600                 |
| 3050 - Communications  | 75,004               | 75,004                 | 84,089               | 86,535                |
| 3053 - Data Circuit Billing  | 124,820              | 124,820                | 172,746              | 173,561               |
| 3070 - Professional Services   | 8,438,120            | 8,438,120              | 8,438,120            | 8,438,120             |
| 3092 - Security Services   | 3,050,655            | 3,050,655              | 3,050,655            | 3,050,655             |
| 3099 - Misc Special Services   | 8,777,013            | 8,765,773              | 8,194,242            | 8,194,242             |
| 3110 - Equip Repairs and Maintenance                                 | 501                  | 501                    | 10,000               | 10,000                |
| 3130 - Copy Machine Rent-Lease-Maint                                 | 6,885                | 6,885                  | 0                    | 0                     |
| 3150 - Copy Center Charges   | 151                  | 151                    | 151                  | 151                   |
| 3310 - Insurance   | 42,541               | 42,541                 | 33,780               | 35,545                |
| 3313 - Liability Premiums  | 2,158                | 2,158                  | 6,542                | 6,539                 |
| 3361 - Professional Development                                      | 3,300                | 1,880                  | 0                    | 0                     |
| 3410 - Equip - Automotive Rental                                     | 94,474               | 94,474                 | 150,909              | 150,909               |
| 3411 - Wreck Handle Charge (fleet)                                   | 25,407               | 25,407                 | 33,986               | 33,986                |
| 3413 - Motor Pool Vehicle Charges                                    | 0                    | 0                      | 8,760                | 8,760                 |
| 3416 - GIS Services  | 7,129                | 7,129                  | 13,979               | 13,979                |
| 3420 - Commun Equip Rental   | 66,857               | 66,857                 | 0                    | 0                     |
| 3429 - Mobile Phone Services   | 32,500               | 32,500                 | 37,000               | 37,000                |
| 3430 - Data Services   | 20,272               | 20,272                 | 104,582              | 105,732               |
| 3434 - Programming   | 335,352              | 335,352                | 866,001              | 885,442               |

# CITY MARSHAL'S OFFICE

|  | FY 2023-24<br>Budget | FY 2023-24<br>Forecast | FY 2024-25<br>Budget | FY 2025-26<br>Planned |
|--|----------------------|------------------------|----------------------|-----------------------|
| 3437 - Continual Software License Fee      | 18,295               | 8,400                  | 8,400                | 8,400                 |
| Contractual - Other Services               | \$21,127,534         | \$21,103,979           | \$21,221,542         | \$21,247,156          |
|  |                      |                        |                      |                       |
| 4742 - Trucks                              | 246,100              | 228,669                | 0                    | 0                     |
| 4890 - Misc Equipment Capital              | 16,000               | 0                      | 16,000               | 16,000                |
| Capital Outlay                             | \$262,100            | \$228,669              | \$16,000             | \$16,000              |
|  |                      |                        |                      |                       |
| 5011 - Reimb Fr Othr Organizaton           | (2,398,731)          | (2,062,391)            | (2,223,292)          | (2,223,292)           |
| 5012 - Reimbursements-Stormwater           | (973,794)            | (670,549)              | (1,108,681)          | (1,108,681)           |
| 5323 - Reimbursement - Convention Center   | (781,238)            | (536,465)              | (518,448)            | (518,448)             |
| 5329 - Reimbursement - Building Inspection | (52,000)             | (52,000)               | (58,000)             | (58,000)              |
| Reimbursements                             | (\$4,205,763)        | (\$3,321,405)          | (\$3,908,421)        | (\$3,908,421)         |
| Total Expense                              | \$30,500,706         | \$30,443,237           | \$30,777,080         | \$31,379,800          |

# CITY SECRETARY'S OFFICE

## MISSION

Committed to focusing on areas of responsibility, effective issue resolution, exceptional customer service to residents, City Council, and staff, and producing vital and productive outcomes that positively reflect the City of Dallas' established priorities.

## DEPARTMENT GOALS

- Respond to the administrative/municipal needs of City Council and their constituents
- Provide access to the City's official records and documents in as many different mediums as possible
- Utilize technology and best business practices for effective service delivery and enhance access to information
- Deliver excellent customer service through constant assessment using feedback and active benchmarking

## SERVICE DESCRIPTIONS

| CITY SECRETARY'S OFFICE        |  |
|--------------------------------|--|
| Archives                       | Serves as the city's repository for permanently valuable and historical records of city government. The Archive collections contain over 2,000 cubic feet of departmental records in a variety of forms and formats, including ledgers, manuscripts and typescripts, maps, photographs, microforms, and printed materials. Furthermore, Archives maintains thousands of permanently valuable documents, maps, and architectural plans reflecting the actions of every aspect of Dallas government. |
| Boards and Commissions Support | Oversees nominations and background checks for 57 boards and commissions. Serves as the coordinating unit for the Permit and License Appeal Board and the Ethics Advisory Commission and documents compliance of gift and financial disclosure reports and required personal financial statements.   |
| City Council Support           | Provides leadership and administration support to City Council and departments who are the sole source of services by attending all meetings of the City Council, keeping accurate records, preparing minutes of City Council meetings, certifying official records, and performing other mandated functions.  |
| Customer Service               | Provides support to City Council, staff, and residents, posts meeting notices, accepts legal notices served to the City, registers residents to speak at Council meetings, processes official documents, prepares certifications for legal proceedings, processes payments, and indexes official documents.  |

# CITY SECRETARY'S OFFICE

|                    |   |
|--------------------|---|
| Elections          | All municipal elections are conducted under the provisions of the City Charter unless the laws of the State of Texas require otherwise. The City Secretary shall serve as the election official for all elections and manage the joint election and related contracts with Dallas, Denton, and Collin Counties.   |
| Open Records       | Administers the citywide oversight of the city's records management practices. Advises the records management policy committee on program policies; inspects city records; ascertains the city's compliance with recordkeeping requirements established by state law, city charter and city code; prepares records retention and disposition schedules; operates the Records Center, trains City staff, quality controls City Council action files, posts resolutions to the website, and creates minute books. |
| Records Management | Commits to full disclosure of all public records upon request. Requests for public information, except requests for police information, are managed to ensure that the City complies with the requirements of the Texas Public Information Act (TPIA).  |

## SERVICE BUDGET

| Service                        | FY 2023-24<br>Budget | FY 2023-24<br>Forecast | FY 2024-25<br>Budget | FY 2025-26<br>Planned |
|--------------------------------|----------------------|------------------------|----------------------|-----------------------|
| Archives                       | 220,255              | 219,110                | 224,426              | 224,426               |
| Boards and Commissions Support | 321,317              | 321,317                | 435,313              | 435,313               |
| City Council Support           | 1,489,242            | 1,550,709              | 1,477,158            | 1,605,404             |
| Customer Service               | 256,911              | 256,863                | 278,164              | 285,483               |
| Elections                      | 1,946,292            | 2,007,835              | 1,957,274            | 1,957,274             |
| Open Records                   | 588,889              | 555,191                | 617,091              | 617,091               |
| Records Management             | 632,774              | 632,870                | 633,975              | 633,975               |
| Expense Total                  | \$5,455,680          | \$5,543,895            | \$5,623,401          | \$5,758,966           |

# CITY SECRETARY'S OFFICE

## ANNUAL OPERATING EXPENSE AND REVENUE

The table below provides a summary of the amended budget and forecast for the current year compared to the budget for FY 2024-25 and planned budget for FY 2025-26.

| Category                     | FY 2023-24 Budget | FY 2023-24 Forecast | FY 2024-25 Budget | FY 2025-26 Planned |
|------------------------------|-------------------|---------------------|-------------------|--------------------|
| Personnel Services           | 2,700,561         | 2,668,140           | 2,870,059         | 2,998,624          |
| Supplies - Materials         | 17,121            | 17,121              | 17,826            | 17,826             |
| Contractual - Other Services | 2,737,998         | 2,858,634           | 2,735,516         | 2,742,516          |
| Capital Outlay               | 0                 | 0                   | 0                 | 0                  |
| Expense Total                | \$5,455,680       | \$5,543,895         | \$5,623,401       | \$5,758,966        |
| Reimbursements               | 0                 | 0                   | 0                 | 0                  |
| Department Total             | \$5,455,680       | \$5,543,895         | \$5,623,401       | \$5,758,966        |
|                              |                   |                     |                   |                    |
| Department Revenue Total     | \$20,000          | \$126,151           | \$28,400          | \$28,400           |

## PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours (with the exception of DFR uniform FTEs which may equal 2,808 hours depending upon assignment). Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turnover that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE. The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs funded from additional resources such as grant funds.

| Category          | FY 2023-24 Budget | FY 2023-24 Forecast | FY 2024-25 Budget | FY 2025-26 Planned |
|-------------------|-------------------|---------------------|-------------------|--------------------|
| Regular Civilian  | 25.00             | 24.04               | 26.00             | 26.00              |
| Regular Uniform   | 0.00              | 0.00                | 0.00              | 0.00               |
| Civilian Overtime | 0.00              | 0.00                | 0.00              | 0.00               |
| Uniform Overtime  | 0.00              | 0.00                | 0.00              | 0.00               |
| Temporary Help    | 0.00              | 0.00                | 0.00              | 0.00               |
| Department Total  | 25.00             | 24.04               | 26.00             | 26.00              |



# CITY SECRETARY'S OFFICE

## MAJOR BUDGET ITEMS

The FY 2024-25 budget and FY 2025-26 planned budget include adjustments for costs such as employee/retiree health benefits, civilian employee retirement adjustments, civilian merit pay adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers' compensation, liability, and property insurance. Vacant positions have been repurposed and reallocated between departments as part of a Citywide Realignment Strategy. These changes are noted as "Realignment Strategy: Transfer". The table below lists funding levels for major budget items for each year of the biennial. The amounts in each column are a positive or negative adjustment from the FY 2023-24 amended budget.

| Major Budget Item  | FY 2024-25 Positions | FY 2024-25 Budget | FY 2025-26 Positions | FY 2025-26 Planned |
|--|----------------------|-------------------|----------------------|--------------------|
| Downgrade one Open Records Administrator position to a Manager - Records to true up of staffing.   | 0                    | (27,380)          | 0                    | (27,380)           |
| Realignment Strategy: Transfer one Boards and Commission Manager position to SEC from the Office of the Mayor and City Council (MCC) (1.00 FTE). | 1                    | 114,212           | 1                    | 114,212            |
| <b>Major Budget Items Total</b>  | <b>1</b>             | <b>\$86,832</b>   | <b>1</b>             | <b>\$86,832</b>    |

## BUDGETING FOR EQUITY

Budgeting for Equity reflects the intentional process by City departments to identify existing disparities in outcomes across various indicators and developing strategies and targeted investments to improve success for Dallas residents. The bullets below reflect departments' equity efforts.

- Identifying whether budget requests advance equitable outcomes for residents most impacted by inequities utilizing disaggregated data by race and ethnicity.
- Aligning efforts to Equity Indicators to create cross-collaboration among city departments and anchoring institutions.
- Verifying those programs, projects, plans, and investments are helping to reduce disparities.
- Increasing community engagement in enhancements, reductions, and overall budget development.

## EXPENSE DETAIL

|   | FY 2023-24 Budget | FY 2023-24 Forecast | FY 2024-25 Budget | FY 2025-26 Planned |
|---|-------------------|---------------------|-------------------|--------------------|
| 1101 - Salary - Non-Uniform                         | 2,118,668         | 2,026,842           | 2,228,137         | 2,288,319          |
| 1120 - Wellness Incentive (Uniform and Non-Uniform) | 12,305            | 12,305              | 13,000            | 13,000             |
| 1201 - Overtime - Non-Uniform                       | 0                 | 20                  | 0                 | 0                  |
| 1203 - Service Incentive Pay                        | 8,229             | 8,277               | 8,997             | 8,997              |
| 1208 - Sick Leave Term Pay - Civilian               | 0                 | 38,077              | 0                 | 0                  |
| 1210 - Vacation Term Pay - Non-Uniform              | 0                 | 19,462              | 0                 | 0                  |

# CITY SECRETARY'S OFFICE

|  | FY 2023-24<br>Budget | FY 2023-24<br>Forecast | FY 2024-25<br>Budget | FY 2025-26<br>Planned |
|--|----------------------|------------------------|----------------------|-----------------------|
| 1212 - Termination Payment -Attendance Incentive Leave - Non-Uniform | 0                    | 1,798                  | 0                    | 0                     |
| 1301 -Pension - Non-Uniform  | 299,154              | 299,154                | 322,554              | 331,257               |
| 1303 - Life Insurance  | 1,723                | 1,723                  | 1,870                | 1,920                 |
| 1304 - Health Insurance  | 223,459              | 223,459                | 246,918              | 260,018               |
| 1306 - ER Medicare   | 30,722               | 30,722                 | 32,554               | 33,428                |
| 1314 - Worker's Compensation   | 6,301                | 6,301                  | 5,842                | 5,842                 |
| 1324 - Actuarially Determined Contribution Pensions-Non-Uniform      | 0                    | 0                      | 10,187               | 55,843                |
| <b>Personnel Services</b>  | <b>\$2,700,561</b>   | <b>\$2,668,140</b>     | <b>\$2,870,059</b>   | <b>\$2,998,624</b>    |
| 2110 - Office Supplies   | 782                  | 2,836                  | 1,487                | 1,487                 |
| 2111 - Office Supplies Chargeback                                    | 14,602               | 12,548                 | 14,602               | 14,602                |
| 2252 - Meter Postage Fund Level                                      | 1,337                | 1,337                  | 1,337                | 1,337                 |
| 2731 - Data Processing Equipment                                     | 400                  | 400                    | 400                  | 400                   |
| <b>Supplies - Materials</b>  | <b>\$17,121</b>      | <b>\$17,121</b>        | <b>\$17,826</b>      | <b>\$17,826</b>       |
| 3020 - Food - Laundry Service  | 2,200                | 2,200                  | 2,200                | 2,200                 |
| 3030 - Printing - Photo Services                                     | 2,161                | 2,161                  | 2,161                | 2,161                 |
| 3050 - Communications  | 27,803               | 27,803                 | 27,546               | 28,348                |
| 3053 - Data Circuit Billing  | 58,041               | 58,041                 | 56,589               | 56,856                |
| 3070 - Professional Services   | 1,725,981            | 1,815,981              | 1,557,288            | 1,757,288             |
| 3099 - Misc Special Services   | 304,244              | 304,244                | 302,634              | 302,634               |
| 3110 - Equip Repairs and Maintenance                                 | 500                  | 500                    | 500                  | 500                   |
| 3130 - Copy Machine Rent-Lease-Maint                                 | 55,111               | 55,111                 | 55,111               | 55,111                |
| 3310 - Insurance   | 6,004                | 6,004                  | 7,996                | 8,413                 |
| 3313 - Liability Premiums  | 1,217                | 1,217                  | 1,548                | 1,548                 |
| 3320 - Advertising   | 236,598              | 236,598                | 436,598              | 236,598               |
| 3340 - Membership Dues   | 1,287                | 1,287                  | 1,287                | 1,287                 |
| 3341 - Subscriptions-Serials   | 2,100                | 2,100                  | 2,100                | 2,100                 |
| 3361 - Professional Development                                      | 11,434               | 11,434                 | 11,434               | 11,434                |
| 3363 - Reimb-Vehicle Use,Parking                                     | 1,390                | 1,390                  | 1,390                | 1,390                 |
| 3416 - GIS Services  | 1,445                | 1,445                  | 1,956                | 1,956                 |
| 3429 - Mobile Phone Services   | 14,785               | 14,785                 | 14,785               | 14,785                |
| 3430 - Data Services   | 20,381               | 20,381                 | 23,084               | 23,244                |
| 3434 - Programming   | 251,318              | 251,318                | 228,379              | 233,733               |
| 3437 - Continual Software License Fee                                | 13,068               | 13,068                 | 0                    | 0                     |
| 3518 - Credit Card Charges   | 930                  | 930                    | 930                  | 930                   |
| 3994 - Outside Temps-Staffing  | 0                    | 30,636                 | 0                    | 0                     |
| <b>Contractual - Other Services</b>                                  | <b>\$2,737,998</b>   | <b>\$2,858,634</b>     | <b>\$2,735,516</b>   | <b>\$2,742,516</b>    |
| <b>Total Expense</b>   | <b>\$5,455,680</b>   | <b>\$5,543,895</b>     | <b>\$5,623,401</b>   | <b>\$5,758,966</b>    |



# CIVIL SERVICE

## MISSION

Partner with client departments to provide tailored staffing, hiring, and promotional solutions that will enhance the quality and efficiency of the workforce, while upholding the values and principles of the merit system. The department is also dedicated to providing an impartial hearing process allowing eligible employees to appeal charges of discrimination and unfair application of rule and regulations.

## DEPARTMENT GOALS

- Conduct job analyses to identify preferred qualifications for civilian positions to allow hiring departments to select candidates that best fit department needs
- Implement online testing for civilian classifications that will identify highly qualified candidates to streamline hiring process
- Expand active recruiting by utilizing LinkedIn Recruiter to actively search the system for candidates that meet the specific needs of hiring managers
- Enhance community relationships by increasing participation in job fairs and community outreach opportunities
- Enhance talent assessment and planning practices of the department to better meet the hiring needs of the City of Dallas' organizations
- Develop and implement methods and metrics that will guide the evolution of Civil Service practices to enhance the effective service delivery to the City of Dallas' organization

## SERVICE DESCRIPTIONS

| CIVIL SERVICE                       |   |
|-------------------------------------|---|
| Analysis-Development and Validation | Develops and validates selection tests for civilian and uniform positions. Administers job-related entry-level, promotional, and physical ability (Dallas Fire-Rescue) tests and assessments for civilian/uniform positions under the authority of City Charter and Civil Service Rules. Performs job analysis for talent assessment tool design purposes. Ensures selection procedures used by the city are legally definable. |
| Applicant Evaluation (Civilian)     | Recruits and screens applicants from multiple sources to ensure candidates meet minimum qualifications to determine eligibility. Oversees the reduction-in force (RIF) rules and process. Collaborates with hiring managers to develop minimum qualifications. Administers computer-based exams for entry level civilian positions.   |
| Applicant Evaluation (Uniform)      | Screens applicants for entry-level and promotional Police and Fire Rescue positions. Certified registers of qualified candidates are provided to Police and Fire-Rescue after evaluation of employment applications, personnel files, and applicable tests. Administers written and computer-based exams for entry level uniform positions.   |

# CIVIL SERVICE

|  |   |
|--|---|
| Civil Service Board and Employee Appeals Process | Manages Trial Board and Administrative Law Judge Hearings for appeals and grievances for eligible employees under the guidelines of City Charter and Personnel Rules. Oversees the rehire eligibility hearing process and analyzes/manages department budget. |
|--|---|

## SERVICE BUDGET

| Service  | FY 2023-24<br>Budget | FY 2023-24<br>Forecast | FY 2024-25<br>Budget | FY 2025-26<br>Planned |
|--|----------------------|------------------------|----------------------|-----------------------|
| Analysis-Development and Validation              | 645,427              | 576,123                | 441,679              | 449,620               |
| Applicant Evaluation (Civilian)                  | 847,049              | 1,060,829              | 1,147,561            | 1,189,036             |
| Applicant Evaluation (Uniform)                   | 776,441              | 799,642                | 796,811              | 816,264               |
| Civil Service Board and Employee Appeals Process | 493,245              | 564,949                | 511,328              | 559,339               |
| Expense Total                                    | \$2,762,162          | \$3,001,543            | \$2,897,379          | \$3,014,259           |

## ANNUAL OPERATING EXPENSE AND REVENUE

The table below provides a summary of the amended budget and forecast for the current year compared to the budget for FY 2024-25 and planned budget for FY 2025-26.

| Category                     | FY 2023-24<br>Budget | FY 2023-24<br>Forecast | FY 2024-25<br>Budget | FY 2025-26<br>Planned |
|------------------------------|----------------------|------------------------|----------------------|-----------------------|
| Personnel Services           | 2,131,815            | 2,381,406              | 2,294,077            | 2,406,108             |
| Supplies - Materials         | 65,889               | 65,890                 | 50,889               | 50,889                |
| Contractual - Other Services | 564,458              | 554,247                | 552,413              | 557,262               |
| Capital Outlay               | 0                    | 0                      | 0                    | 0                     |
| Expense Total                | \$2,762,162          | \$3,001,543            | \$2,897,379          | \$3,014,259           |
| Reimbursements               | 0                    | 0                      | 0                    | 0                     |
| Department Total             | \$2,762,162          | \$3,001,543            | \$2,897,379          | \$3,014,259           |
| Department Revenue Total     | \$0                  | \$1,600                | \$0                  | \$0                   |

## PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours (with the exception of DFR uniform FTEs which may equal 2,808 hours depending upon assignment). Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turnover that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE. The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs funded from additional resources such as grant funds.

# CIVIL SERVICE

| Category          | FY 2023-24 Budget | FY 2023-24 Forecast | FY 2024-25 Budget | FY 2025-26 Planned |
|-------------------|-------------------|---------------------|-------------------|--------------------|
| Regular Civilian  | 24.21             | 22.40               | 22.00             | 22.00              |
| Regular Uniform   | 0.00              | 0.00                | 0.00              | 0.00               |
| Civilian Overtime | 0.00              | 0.21                | 0.07              | 0.07               |
| Uniform Overtime  | 0.00              | 0.00                | 0.00              | 0.00               |
| Temporary Help    | 0.00              | 0.00                | 0.00              | 0.00               |
| Department Total  | 24.21             | 22.61               | 22.07             | 22.07              |

## MAJOR BUDGET ITEMS

The FY 2024-25 budget and FY 2025-26 planned budget include adjustments for costs such as employee/retiree health benefits, civilian employee retirement adjustments, civilian merit pay adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers' compensation, liability, and property insurance. Vacant positions have been repurposed and reallocated between departments as part of a Citywide Realignment Strategy. These changes are noted as "Realignment Strategy: Transfer". The table below lists funding levels for major budget items for each year of the biennial. The amounts in each column are a positive or negative adjustment from the FY 2023-24 amended budget.

| Major Budget Item  | FY 2024-25 Positions | FY 2024-25 Budget | FY 2025-26 Positions | FY 2025-26 Planned |
|--|----------------------|-------------------|----------------------|--------------------|
| Eliminate one Test Validation Administrator position to optimize service delivery (0.75 FTEs).   | (1)                  | (93,441)          | (1)                  | (93,441)           |
| Add funding back to one Manager - Civil Service position associated with a prior year elimination of funding for vacant positions; the position was already filled (1.00 FTE). | 0                    | 137,475           | 0                    | 138,001            |
| Reduce funding for professional services and software licenses to rightsize funding for recruitment activities.  | 0                    | (32,885)          | 0                    | (32,885)           |
| Major Budget Items Total   | (1)                  | \$11,149          | (1)                  | \$11,675           |

## BUDGETING FOR EQUITY

Budgeting for Equity reflects the intentional process by City departments to identify existing disparities in outcomes across various indicators and developing strategies and targeted investments to improve success for Dallas residents. The bullets below reflect departments' equity efforts.

- The Civil Service department is responsible for administering a fair and merit-based selection and hiring system for the City of Dallas. Allocated budget resources facilitate the review and implementation of reformed and enhanced recruitment, hiring and selection strategies designed to increase the representation of people of color and remove barriers to employment and advancement as identified in the 2019 Dallas Equity Indicators Report.

# CIVIL SERVICE

## EXPENSE DETAIL

|   | FY 2023-24<br>Budget | FY 2023-24<br>Forecast | FY 2024-25<br>Budget | FY 2025-26<br>Planned |
|---|----------------------|------------------------|----------------------|-----------------------|
| 1101 - Salary - Non-Uniform                                     | 1,797,467            | 1,801,753              | 1,856,203            | 1,910,348             |
| 1117 - Vacancy Savings - Salary                                 | (189,167)            | 0                      | (106,521)            | (106,521)             |
| 1118 - Vacancy Savings - Pension                                | (26,711)             | 0                      | (15,403)             | (15,403)              |
| 1119 - Vacancy Savings (Medicare)                               | (2,743)              | 0                      | (1,544)              | (1,544)               |
| 1120 - Wellness Incentive (Uniform and Non-Uniform)             | 13,000               | 13,000                 | 11,375               | 11,375                |
| 1201 - Overtime - Non-Uniform                                   | 10,000               | 10,000                 | 10,000               | 10,000                |
| 1203 - Service Incentive Pay                                    | 0                    | 3,456                  | 3,600                | 3,600                 |
| 1210 - Vacation Term Pay - Non-Uniform                          | 0                    | 12,162                 | 0                    | 0                     |
| 1242 - Language Assignment Pay                                  | 4,440                | 4,440                  | 6,240                | 6,240                 |
| 1301 - Pension - Non-Uniform                                    | 253,813              | 264,880                | 271,035              | 278,864               |
| 1303 - Life Insurance   | 1,820                | 1,820                  | 1,638                | 1,684                 |
| 1304 - Health Insurance   | 236,080              | 236,080                | 216,034              | 227,955               |
| 1306 - ER Medicare  | 26,061               | 26,060                 | 27,390               | 28,175                |
| 1314 - Worker's Compensation                                    | 7,755                | 7,755                  | 5,658                | 5,658                 |
| 1324 - Actuarially Determined Contribution Pensions-Non-Uniform | 0                    | 0                      | 8,372                | 45,677                |
| <b>Personnel Services</b>                                       | <b>\$2,131,815</b>   | <b>\$2,381,406</b>     | <b>\$2,294,077</b>   | <b>\$2,406,108</b>    |
|   |                      |                        |                      |                       |
| 2110 - Office Supplies  | 10,000               | 10,000                 | 10,000               | 10,000                |
| 2111 - Office Supplies Chargeback                               | 2,247                | 2,247                  | 2,247                | 2,247                 |
| 2231 - Clothing   | 1,200                | 1,200                  | 1,200                | 1,200                 |
| 2232 - Food Supplies  | 2,100                | 2,100                  | 2,100                | 2,100                 |
| 2252 - Meter Postage Fund Level                                 | 342                  | 342                    | 342                  | 342                   |
| 2735 - Software Purchase -\$1000                                | 50,000               | 50,000                 | 35,000               | 35,000                |
| <b>Supplies - Materials</b>                                     | <b>\$65,889</b>      | <b>\$65,890</b>        | <b>\$50,889</b>      | <b>\$50,889</b>       |
|   |                      |                        |                      |                       |
| 3020 - Food - Laundry Service                                   | 5,000                | 5,000                  | 5,000                | 5,000                 |
| 3030 - Printing - Photo Services                                | 2,800                | 2,800                  | 2,800                | 2,800                 |
| 3050 - Communications   | 36,042               | 36,042                 | 38,420               | 39,537                |
| 3053 - Data Circuit Billing                                     | 75,289               | 75,289                 | 78,927               | 79,300                |
| 3070 - Professional Services                                    | 62,700               | 62,700                 | 52,558               | 52,558                |
| 3099 - Misc Special Services                                    | 9,981                | 9,981                  | 9,981                | 9,981                 |
| 3110 - Equip Repairs and Maintenance                            | 2,500                | 2,500                  | 2,500                | 2,500                 |
| 3130 - Copy Machine Rent-Lease-Maint                            | 5,824                | 5,824                  | 5,824                | 5,824                 |
| 3150 - Copy Center Charges                                      | 936                  | 936                    | 936                  | 936                   |
| 3310 - Insurance  | 3,563                | 3,563                  | 3,093                | 3,254                 |
| 3313 - Liability Premiums                                       | 722                  | 722                    | 599                  | 599                   |
| 3320 - Advertising  | 30,332               | 29,622                 | 30,332               | 30,332                |
| 3340 - Membership Dues  | 600                  | 600                    | 600                  | 600                   |

# CIVIL SERVICE

|                                       | FY 2023-24<br>Budget | FY 2023-24<br>Forecast | FY 2024-25<br>Budget | FY 2025-26<br>Planned |
|---------------------------------------|----------------------|------------------------|----------------------|-----------------------|
| 3361 - Professional Development       | 66,466               | 47,046                 | 50,275               | 50,275                |
| 3363 - Reimb-Vehicle Use,Parking      | 1,700                | 1,700                  | 1,700                | 1,700                 |
| 3416 - GIS Services                   | 1,521                | 1,521                  | 1,895                | 1,895                 |
| 3429 - Mobile Phone Services          | 1,000                | 1,710                  | 5,000                | 5,000                 |
| 3430 - Data Services                  | 20,003               | 20,003                 | 22,242               | 22,398                |
| 3434 - Programming                    | 145,762              | 158,294                | 170,757              | 173,799               |
| 3437 - Continual Software License Fee | 89,717               | 66,974                 | 66,974               | 66,974                |
| 3438 - Software Maintenance Fee       | 2,000                | 2,000                  | 2,000                | 2,000                 |
| 3994 - Outside Temps-Staffing         | 0                    | 19,420                 | 0                    | 0                     |
| Contractual - Other Services          | \$564,458            | \$554,247              | \$552,413            | \$557,262             |
|                                       |                      |                        |                      |                       |
| <b>Total Expense</b>                  | <b>\$2,762,162</b>   | <b>\$3,001,543</b>     | <b>\$2,897,379</b>   | <b>\$3,014,259</b>    |





# CODE COMPLIANCE

## MISSION

Safeguard and Support a Strong, Healthy Community.

## DEPARTMENT GOALS

- Inspect quality of life, health, and safety code violations proactively and in response to City of Dallas residents concerns at residential, commercial, industrial, vacant, and lodging properties
- Protect public health by conducting restaurant, pool, and mosquito inspections
- Enhance the quality of life by proactively patrolling areas to abate illegal dumping violations
- Engage with the community by offering education, volunteer opportunities, and Community Trash-off events to discard bulk trash, oils, paints, and anti-freeze
- Partner with Office of Homeless Solutions (OHS) to combat blight related to the unsheltered population when located on private property
- Provide excellent customer service by responding promptly to all resident requests and abate violations within designated service level agreement (SLA)
- Engage with stakeholders and foster community partnerships and volunteerism through Keep Dallas Beautiful

## SERVICE DESCRIPTIONS

| CODE COMPLIANCE |   |
|-----------------|---|
| Consumer Health | Consumer Health is dedicated to improving the health and safety of the residents of Dallas. The Consumer Health Division oversees two specialized programs that aim to ensure all residents and visitors have access to safe food. This is accomplished through the efforts of the Food Protection/Education Unit and protection from mosquito-borne diseases through the Mosquito Abatement Unit. According to the risk assessment, the Consumer Health Division inspects approximately 7,085 fixed food establishments and 564 mobile food units. Additionally, the division responds to around 11,280 general food complaints and carries out 15,000 mosquito control activities in collaboration with our Neighborhood Code team. |

# CODE COMPLIANCE

|  |  |
|--|--|
| <p>Neighborhood Code Compliance Services</p> | <p>Neighborhood Code Compliance (NCC) promotes safe, healthy, and clean neighborhoods through public education, community outreach programs, and enforcement of the City Code. The division consists of two service centers: Neighborhood Code Districts West and Neighborhood Code Districts East, as well as Specialty Groups. Neighborhood Code Districts West has five Code Districts, while Neighborhood Code Districts East has six. NCC responds to approximately 125,000 Code Concern 311 service requests and attends over 1,200 community meetings each year. Additionally, the Specialty Groups oversee various programs such as Demolition, Multi-Tenant Inspection, Single-family Rental Inspection, Consumer Protection, Short-Term Rental, Night Entertainment Team, and Boarding Home Inspections. These teams handle over 20,000 service requests annually, demolish substandard structures, and proactively inspect 23,000 multi-family dwelling units and 8,000 single-family rental properties yearly.</p> |
| <p>Neighborhood Nuisance Abatement</p>       | <p>The Neighborhood Nuisance Abatement Division (NNA) is responsible for promptly addressing blight and public nuisances on private properties. The division handles around 23,133 work orders annually and removes approximately 18 million pounds of litter and illegally dumped debris. It successfully addresses graffiti violations within the agreed service level 90 percent of the time, and also handles high weeds and litter within the established service level 90 percent of the time. Additionally, the division removes 21,000 illegally dumped tires and secures open and vacant structures within 48 hours 90 percent of the time.</p>   |

## SERVICE BUDGET

| Service                               | FY 2023-24 Budget | FY 2023-24 Forecast | FY 2024-25 Budget | FY 2025-26 Planned |
|---------------------------------------|-------------------|---------------------|-------------------|--------------------|
| Consumer Health                       | 3,614,004         | 3,504,210           | 3,879,872         | 3,992,715          |
| Neighborhood Code Compliance Services | 31,898,020        | 30,825,731          | 30,660,436        | 32,456,699         |
| Neighborhood Nuisance Abatement       | 10,050,431        | 10,578,130          | 10,055,927        | 10,399,104         |
| Expense Total                         | \$45,562,455      | \$44,908,071        | \$44,596,235      | \$46,848,518       |

# CODE COMPLIANCE

## ANNUAL OPERATING EXPENSE AND REVENUE

The table below provides a summary of the amended budget and forecast for the current year compared to the budget for FY 2024-25 and planned budget for FY 2025-26.

| Category                     | FY 2023-24 Budget | FY 2023-24 Forecast | FY 2024-25 Budget | FY 2025-26 Planned |
|------------------------------|-------------------|---------------------|-------------------|--------------------|
| Personnel Services           | 35,348,942        | 33,869,605          | 35,122,220        | 36,627,371         |
| Supplies - Materials         | 1,891,089         | 1,918,081           | 2,050,816         | 2,052,390          |
| Contractual - Other Services | 9,709,428         | 10,280,030          | 9,498,108         | 10,243,666         |
| Capital Outlay               | 801,010           | 858,474             | 113,105           | 113,105            |
| Expense Total                | \$47,750,469      | \$46,926,189        | \$46,784,249      | \$49,036,532       |
| Reimbursements               | (2,188,014)       | (2,018,118)         | (2,188,014)       | (2,188,014)        |
| Department Total             | \$45,562,455      | \$44,908,071        | \$44,596,235      | \$46,848,518       |
|                              |                   |                     |                   |                    |
| Department Revenue Total     | \$14,614,784      | \$13,701,817        | \$13,721,255      | \$14,168,531       |

## REIMBURSEMENTS

Reimbursements reflect contributions from various agencies, including federal and state funds, internal service departments, enterprise fund departments, and department support. Department support reflects interdepartmental transfers for the cost of management oversight and administrative support within the department. The table below provides a summary of reimbursements from various sources.

| Source of Reimbursement                 | FY 2024-25 Budget | FY 2025-26 Planned |
|---|-------------------|--------------------|
| Dallas Water Utilities Reimbursement    | (247,671)         | (247,671)          |
| Storm Drainage Management Reimbursement | (1,940,343)       | (1,940,343)        |
| Reimbursement Total                     | \$(2,188,014)     | \$(2,188,014)      |

# CODE COMPLIANCE

## PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours (with the exception of DFR uniform FTEs which may equal 2,808 hours depending upon assignment). Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turnover that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE. The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs funded from additional resources such as grant funds.

| Category          | FY 2023-24 Budget | FY 2023-24 Forecast | FY 2024-25 Budget | FY 2025-26 Planned |
|-------------------|-------------------|---------------------|-------------------|--------------------|
| Regular Civilian  | 461.62            | 427.86              | 431.94            | 431.94             |
| Regular Uniform   | 0.00              | 0.00                | 0.00              | 0.00               |
| Civilian Overtime | 0.00              | 9.98                | 3.94              | 3.94               |
| Uniform Overtime  | 0.00              | 0.00                | 0.00              | 0.00               |
| Temporary Help    | 0.00              | 0.00                | 0.00              | 0.00               |
| Department Total  | 461.62            | 437.84              | 435.88            | 435.88             |

## MAJOR BUDGET ITEMS

The FY 2024-25 budget and FY 2025-26 planned budget include adjustments for costs such as employee/retiree health benefits, civilian employee retirement adjustments, civilian merit pay adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers' compensation, liability, and property insurance. Vacant positions have been repurposed and reallocated between departments as part of a Citywide Realignment Strategy. These changes are noted as "Realignment Strategy: Transfer". The table below lists funding levels for major budget items for each year of the biennial. The amounts in each column are a positive or negative adjustment from the FY 2023-24 amended budget.

| Major Budget Item   | FY 2024-25 Positions | FY 2024-25 Budget | FY 2025-26 Positions | FY 2025-26 Planned |
|---|----------------------|-------------------|----------------------|--------------------|
| Eliminate five vacant Inspector II positions from the Neighborhood Code Division to true up staffing in the division (5.00 FTEs). | (5)                  | (567,505)         | (5)                  | (567,505)          |
| Realize efficiencies and eliminate two vacant Equipment Operator positions from the Nuisance Abatement Division (2.00 FTEs).      | (2)                  | (394,182)         | (2)                  | (394,182)          |
| Realize efficiencies and reduce funding for blight remediation in underutilized contracts.  | 0                    | (485,470)         | 0                    | (485,470)          |
| Add funding to increase the demolition contract to cover approximately 33 demolitions per year.                                   | 0                    | 500,000           | 0                    | 500,000            |

# CODE COMPLIANCE

| Major Budget Item   | FY 2024-25 Positions | FY 2024-25 Budget    | FY 2025-26 Positions | FY 2025-26 Planned |
|---|----------------------|----------------------|----------------------|--------------------|
| Add funding to implement a Certification Pay Program for employees on a one-time basis. The program will be evaluated in FY 2025-26.  | 0                    | 157,200              | 0                    | 0                  |
| Add funding for an AI enhanced camera system that is mounted on vehicles that will automatically capture, label, and categorize violations in a database for easy access and reporting.         | 0                    | 0                    | 0                    | 670,000            |
| Transfer eight positions and the related equipment from the HART team (added in Code Compliance in FY 2022-23) to Transportation and Public Works (TPW) to support the Clean Sweep! initiative. | (8)                  | (436,786)            | (8)                  | (436,786)          |
| <b>Major Budget Items Total</b>   | <b>(15)</b>          | <b>(\$1,226,743)</b> | <b>(15)</b>          | <b>(\$713,943)</b> |

## BUDGETING FOR EQUITY

Budgeting for Equity reflects the intentional process by City departments to identify existing disparities in outcomes across various indicators and developing strategies and targeted investments to improve success for Dallas residents. The bullets below reflect departments' equity efforts.

- Serve historically disadvantaged communities by organizing 16 cleanup events and 75 Volunteer Community Cleans annually through its Keep Dallas Beautiful program.
- Address disparities by allocating a larger number of Code Inspectors to support HDCs in the southern sector of Dallas where the greatest need exists.
- Highlight HART team personnel and equipment reallocation to Transportation and Public Works for public property and TxDot concerns, Code Compliance will address concerns located on private property.
- Increase community engagement to build relationships between Code Inspectors and community members in equity-priority areas by December 2025.

# CODE COMPLIANCE

## EXPENSE DETAIL

|  | FY 2023-24<br>Budget | FY 2023-24<br>Forecast | FY 2024-25<br>Budget | FY 2025-26<br>Planned |
|--|----------------------|------------------------|----------------------|-----------------------|
| 1101 - Salary - Non-Uniform  | 27,780,960           | 23,701,919             | 27,519,182           | 28,281,957            |
| 1108 - Performance Incentive Pay                                     | 0                    | 0                      | 157,200              | 0                     |
| 1111 - Cell Phone Stipend  | 0                    | 338                    | 0                    | 0                     |
| 1113 - One-time Pay - Non-Uniform                                    | 0                    | 21,819                 | 0                    | 0                     |
| 1117 - Vacancy Savings - Salary                                      | (1,784,886)          | 0                      | (1,983,285)          | (1,983,285)           |
| 1118 - Vacancy Savings - Pension                                     | (252,027)            | 0                      | (286,784)            | (286,784)             |
| 1119 - Vacancy Savings (Medicare)                                    | (25,880)             | 0                      | (28,756)             | (28,756)              |
| 1120 - Wellness Incentive (Uniform and Non-Uniform)                  | 224,405              | 224,405                | 227,120              | 227,120               |
| 1201 - Overtime - Non-Uniform  | 334,113              | 924,154                | 140,917              | 140,917               |
| 1203 - Service Incentive Pay   | 74,417               | 39,500                 | 74,417               | 74,417                |
| 1208 - Sick Leave Term Pay - Civilian                                | 15,000               | 151,201                | 15,001               | 15,001                |
| 1210 - Vacation Term Pay - Non-Uniform                               | 16,118               | 112,431                | 16,118               | 16,118                |
| 1212 - Termination Payment -Attendance Incentive Leave - Non-Uniform | 0                    | 2,284                  | 0                    | 0                     |
| 1301 -Pension - Non-Uniform  | 4,009,490            | 3,757,463              | 4,037,526            | 4,147,812             |
| 1303 - Life Insurance  | 32,243               | 32,243                 | 32,705               | 33,630                |
| 1304 - Health Insurance  | 4,174,282            | 4,174,282              | 4,313,460            | 4,555,674             |
| 1306 - ER Medicare   | 415,665              | 362,252                | 408,715              | 419,776               |
| 1308 - Mandatory Deferred Comp                                       | 5,570                | 5,570                  | 5,570                | 5,570                 |
| 1314 - Worker's Compensation   | 329,472              | 329,472                | 357,356              | 357,356               |
| 1324 - Actuarially Determined Contribution Pensions-Non-Uniform      | 0                    | 0                      | 115,758              | 650,848               |
| 1406 - Admin Leave - Non-Uniform                                     | 0                    | 29,647                 | 0                    | 0                     |
| 1453 - Continuance Pay - Non-Uniform                                 | 0                    | 625                    | 0                    | 0                     |
| <b>Personnel Services</b>  | <b>\$35,348,942</b>  | <b>\$33,869,605</b>    | <b>\$35,122,220</b>  | <b>\$36,627,371</b>   |
| 2110 - Office Supplies   | 13,696               | 13,696                 | 13,696               | 13,695                |
| 2111 - Office Supplies Chargeback                                    | 34,783               | 34,783                 | 34,783               | 34,783                |
| 2120 - Min App Inst Tools - Uten                                     | 83,163               | 103,163                | 138,163              | 138,163               |
| 2140 - Light - Power   | 32,058               | 32,058                 | 34,278               | 35,853                |
| 2160 - Fuel Supplies   | 3,273                | 3,273                  | 3,273                | 3,273                 |
| 2170 - Water - Sewer   | 8,500                | 8,500                  | 8,500                | 8,500                 |
| 2181 - Fuel - Lube For Vehicle                                       | 617,753              | 617,753                | 717,560              | 717,560               |
| 2200 - Chemical Medical Surgical                                     | 37,501               | 37,501                 | 37,501               | 37,501                |
| 2220 - Laundry - Cleaning Suppl                                      | 4,300                | 4,300                  | 4,300                | 4,300                 |
| 2231 - Clothing  | 256,584              | 256,584                | 256,584              | 256,584               |
| 2232 - Food Supplies   | 18,094               | 22,793                 | 29,894               | 29,894                |
| 2252 - Meter Postage Fund Level                                      | 107,540              | 107,510                | 107,540              | 107,540               |
| 2280 - Other Supplies  | 231,801              | 231,801                | 231,801              | 231,801               |
| 2710 - Furniture - Fixtures  | 21,553               | 21,553                 | 21,553               | 21,553                |
| 2731 - Data Processing Equipment                                     | 62,911               | 62,911                 | 53,811               | 53,811                |

# CODE COMPLIANCE

|  | FY 2023-24<br>Budget | FY 2023-24<br>Forecast | FY 2024-25<br>Budget | FY 2025-26<br>Planned |
|--|----------------------|------------------------|----------------------|-----------------------|
| 2735 - Software Purchase -\$1000       | 1,000                | 1,000                  | 1,000                | 1,000                 |
| 2770 - Audiovisual Equipment           | 349,613              | 351,936                | 349,613              | 349,613               |
| 2780 - Photography - Film Equipment    | 6,966                | 6,966                  | 6,966                | 6,966                 |
| Supplies - Materials                   | \$1,891,089          | \$1,918,081            | \$2,050,816          | \$2,052,390           |
| 3020 - Food - Laundry Service          | 8,770                | 9,941                  | 8,770                | 8,770                 |
| 3030 - Printing - Photo Services       | 115,830              | 167,385                | 141,775              | 141,775               |
| 3043 - Retrieval Of Records            | 3,802                | 3,802                  | 3,802                | 3,802                 |
| 3050 - Communications                  | 228,590              | 228,590                | 207,150              | 213,138               |
| 3051 - Telephone Equipment Charges     | 246                  | 246                    | 246                  | 246                   |
| 3053 - Data Circuit Billing            | 470,554              | 470,554                | 422,930              | 424,926               |
| 3060 - Equipment Rental [Outside City] | 157,256              | 157,256                | 112,594              | 112,594               |
| 3070 - Professional Services           | 222,265              | 222,265                | 131,795              | 801,795               |
| 3072 - Contractor Service Fees         | 330,698              | 330,698                | 330,698              | 330,698               |
| 3085 - Freight                         | 2,000                | 2,000                  | 2,000                | 2,000                 |
| 3090 - City Forces                     | 9,003                | 9,003                  | 9,003                | 9,003                 |
| 3092 - Security Services               | 3,155                | 3,155                  | 3,155                | 3,155                 |
| 3094 - Wrecker Services                | 8,023                | 9,023                  | 8,023                | 8,023                 |
| 3095 - Demolition                      | 476,153              | 851,254                | 976,153              | 976,153               |
| 3096 - Closure                         | 0                    | 27,771                 | 0                    | 0                     |
| 3097 - Asbestos Abatement              | 300                  | 300                    | 300                  | 300                   |
| 3098 - Day Labor                       | 284,605              | 284,605                | 284,605              | 284,605               |
| 3099 - Misc Special Services           | 1,445,857            | 1,445,857              | 467,228              | 467,228               |
| 3110 - Equip Repairs and Maintenance   | 67,484               | 67,484                 | 68,612               | 68,612                |
| 3130 - Copy Machine Rent-Lease-Maint   | 34,807               | 34,807                 | 38,201               | 38,201                |
| 3150 - Copy Center Charges             | 298                  | 298                    | 298                  | 298                   |
| 3210 - Building Repairs and Maint      | 42,107               | 42,107                 | 42,107               | 42,107                |
| 3211 - Interest Calculation to Vendors | 0                    | 25                     | 0                    | 0                     |
| 3310 - Insurance                       | 54,682               | 54,682                 | 66,953               | 70,510                |
| 3313 - Liability Premiums              | 91,412               | 91,412                 | 113,351              | 113,297               |
| 3320 - Advertising                     | 120,000              | 120,000                | 64,517               | 64,517                |
| 3340 - Membership Dues                 | 7,618                | 7,618                  | 7,618                | 7,618                 |
| 3361 - Professional Development        | 19,038               | 19,038                 | 19,038               | 19,038                |
| 3363 - Reimb-Vehicle Use,Parking       | 300                  | 1,500                  | 300                  | 300                   |
| 3364 - Personnel Development           | 105,750              | 105,750                | 105,750              | 105,750               |
| 3410 - Equip - Automotive Rental       | 1,286,843            | 1,286,843              | 1,463,822            | 1,463,822             |
| 3411 - Wreck Handle Charge (fleet)     | 438,011              | 438,011                | 294,507              | 294,507               |
| 3413 - Motor Pool Vehicle Charges      | 0                    | 0                      | 89,352               | 89,352                |
| 3416 - GIS Services                    | 24,756               | 24,756                 | 37,045               | 37,045                |
| 3420 - Commun Equip Rental             | 105,465              | 105,465                | 96,895               | 104,741               |
| 3429 - Mobile Phone Services           | 426,875              | 426,875                | 426,873              | 426,874               |
| 3430 - Data Services                   | 322,799              | 322,799                | 322,697              | 325,745               |
| 3434 - Programming                     | 2,440,326            | 2,440,326              | 2,796,195            | 2,849,371             |
| 3437 - Continual Software License Fee  | 55,250               | 62,078                 | 55,250               | 55,250                |



# CODE COMPLIANCE

|   | FY 2023-24<br>Budget | FY 2023-24<br>Forecast | FY 2024-25<br>Budget | FY 2025-26<br>Planned |
|---|----------------------|------------------------|----------------------|-----------------------|
| 3460 - Disposal Services                      | 156,000              | 156,000                | 176,000              | 176,000               |
| 3511 - Contribution, Gratuities, Rewards      | 1,213                | 1,213                  | 1,213                | 1,213                 |
| 3518 - Credit Card Charges                    | 30,330               | 30,330                 | 30,330               | 30,330                |
| 3599 - Misc. Other Charges                    | 2,256                | 2,256                  | 2,256                | 2,256                 |
| 3994 - Outside Temps-Staffing                 | 108,701              | 214,652                | 68,701               | 68,701                |
| Contractual - Other Services                  | \$9,709,428          | \$10,280,030           | \$9,498,108          | \$10,243,666          |
|   |                      |                        |                      |                       |
| 4720 - Mach Tools Implem Major                | 8,621                | 8,621                  | 0                    | 0                     |
| 4742 - Trucks                                 | 792,389              | 849,853                | 113,105              | 113,105               |
| Capital Outlay                                | \$801,010            | \$858,474              | \$113,105            | \$113,105             |
|   |                      |                        |                      |                       |
| 5011 - Reimb Fr Othr Organizaton              | (247,671)            | (247,671)              | 0                    | 0                     |
| 5012 - Reimbursements-Stormwater              | (1,940,343)          | (1,770,447)            | (1,940,343)          | (1,940,343)           |
| 5325 - Reimbursement - Dallas Water Utilities | 0                    | 0                      | (247,671)            | (247,671)             |
| Reimbursements                                | (\$2,188,014)        | (\$2,018,118)          | (\$2,188,014)        | (\$2,188,014)         |
| Total Expense                                 | \$45,562,455         | \$44,908,071           | \$44,596,235         | \$46,848,518          |

# DALLAS ANIMAL SERVICES

## MISSION

Help Dallas be a safe, compassionate, and healthy place for people and animals by finding positive outcomes for all placeable pets through innovative shelter operations and community engagement.

## DEPARTMENT GOALS

- Maximize life-saving efforts through the DAS Partner Coalition by providing alternative animal placement, transportation, and support
- Expand lost pet reunification by collaborating with Petco Love Lost and Adopets, uploading photos and vital details of each stray animal entering our facility
- Enhance community services by offering free or low-cost spay/neuter, vaccinations, and microchipping to ensure the health and safety of our pet community

## SERVICE DESCRIPTIONS

| DALLAS ANIMAL SERVICES |   |
|------------------------|---|
| Dallas Animal Services | Supports public safety through administration of the laws pertaining to animals, community-centered outreach services, the operation of Dallas' innovative animal shelter, and various lifesaving programs. |

## SERVICE BUDGET

| Service                | FY 2023-24 Budget | FY 2023-24 Forecast | FY 2024-25 Budget | FY 2025-26 Planned |
|------------------------|-------------------|---------------------|-------------------|--------------------|
| Dallas Animal Services | 19,180,051        | 20,005,511          | 19,697,228        | 20,354,529         |
| Expense Total          | \$19,180,051      | \$20,005,511        | \$19,697,228      | \$20,354,529       |

# DALLAS ANIMAL SERVICES

## ANNUAL OPERATING EXPENSE AND REVENUE

The table below provides a summary of the amended budget and forecast for the current year compared to the budget for FY 2024-25 and planned budget for FY 2025-26.

| Category                     | FY 2023-24 Budget | FY 2023-24 Forecast | FY 2024-25 Budget | FY 2025-26 Planned |
|------------------------------|-------------------|---------------------|-------------------|--------------------|
| Personnel Services           | 13,615,358        | 13,271,337          | 14,017,698        | 14,324,311         |
| Supplies - Materials         | 1,857,276         | 2,157,487           | 1,917,266         | 1,926,079          |
| Contractual - Other Services | 3,972,773         | 5,107,170           | 4,063,407         | 4,104,139          |
| Capital Outlay               | 0                 | 0                   | 0                 | 0                  |
| Expense Total                | \$19,445,407      | \$20,535,993        | \$19,998,371      | \$20,354,529       |
| Reimbursements               | (265,356)         | (530,482)           | (301,143)         | 0                  |
| Department Total             | \$19,180,051      | \$20,005,511        | \$19,697,228      | \$20,354,529       |
|                              |                   |                     |                   |                    |
| Department Revenue Total     | \$127,831         | \$82,880            | \$127,831         | \$127,831          |

## REIMBURSEMENTS

Reimbursements reflect contributions from various agencies, including federal and state funds, internal service departments, enterprise fund departments, and department support. Department support reflects interdepartmental transfers for the cost of management oversight and administrative support within the department. The table below provides a summary of reimbursements from various sources.

| Source of Reimbursement           | FY 2024-25 Budget | FY 2025-26 Planned |
|-----------------------------------|-------------------|--------------------|
| Sanitation Services Reimbursement | (301,143)         | 0                  |
| Reimbursement Total               | \$(301,143)       | \$0                |

# DALLAS ANIMAL SERVICES

## PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours (with the exception of DFR uniform FTEs which may equal 2,808 hours depending upon assignment). Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turnover that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE. The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs funded from additional resources such as grant funds.

| Category          | FY 2023-24 Budget | FY 2023-24 Forecast | FY 2024-25 Budget | FY 2025-26 Planned |
|-------------------|-------------------|---------------------|-------------------|--------------------|
| Regular Civilian  | 170.69            | 154.70              | 168.73            | 164.35             |
| Regular Uniform   | 0.00              | 0.00                | 0.00              | 0.00               |
| Civilian Overtime | 0.46              | 9.30                | 0.57              | 0.57               |
| Uniform Overtime  | 0.00              | 0.00                | 0.00              | 0.00               |
| Temporary Help    | 3.88              | 3.95                | 3.72              | 3.72               |
| Department Total  | 175.03            | 167.95              | 173.02            | 168.64             |

## MAJOR BUDGET ITEMS

The FY 2024-25 budget and FY 2025-26 planned budget include adjustments for costs such as employee/retiree health benefits, civilian employee retirement adjustments, civilian merit pay adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers' compensation, liability, and property insurance. Vacant positions have been repurposed and reallocated between departments as part of a Citywide Realignment Strategy. These changes are noted as "Realignment Strategy: Transfer". The table below lists funding levels for major budget items for each year of the biennial. The amounts in each column are a positive or negative adjustment from the FY 2023-24 amended budget.

| Major Budget Item   | FY 2024-25 Positions | FY 2024-25 Budget | FY 2025-26 Positions | FY 2025-26 Planned |
|---|----------------------|-------------------|----------------------|--------------------|
| True up funding for spay neuter services and after-hours care based on program delivery model.  | 0                    | (135,510)         | 0                    | (135,510)          |
| Realize efficiencies and eliminate Manager - Animal Services Training, Public Information Coordinator and Assistant Director positions (2.34 FTEs). | (3)                  | (279,752)         | (3)                  | (279,752)          |
| Add funding for a collaborative external partnership to support Dallas Animal Services in addressing suspected animal cruelty cases.                | 0                    | 350,000           | 0                    | 350,000            |

# DALLAS ANIMAL SERVICES

| Major Budget Item  | FY 2024-25 Positions | FY 2024-25 Budget | FY 2025-26 Positions | FY 2025-26 Planned |
|--|----------------------|-------------------|----------------------|--------------------|
| Transfer five positions from Dallas Animal Services for dead animal collection to Sanitation in FY 2025-26 and eliminate reimbursement (\$301,143) as part of citywide realignment strategies to identify efficiencies and true up service delivery model (4.38 FTEs). | 0                    | 0                 | (5)                  | 0                  |
| <b>Major Budget Items Total</b>  | <b>(3)</b>           | <b>(\$65,262)</b> | <b>(8)</b>           | <b>(\$65,262)</b>  |

## BUDGETING FOR EQUITY

Budgeting for Equity reflects the intentional process by City departments to identify existing disparities in outcomes across various indicators and developing strategies and targeted investments to improve success for Dallas residents. The bullets below reflect departments' equity efforts.

- Through community engagement and outreach, DAS will host annually 6 Community Low-Cost Microchipping clinics and seeks to increase its reach and footprint in HDC's by 2026.
- Through partnerships, funding, and community outreach efforts, increase the number of fully-free annual vaccine clinics provided in equity priority areas from 0 to 2 by May 2025.
- Increase allocation of the Animal Welfare Fund annually going to support struggling pet owners in attaining compliance in historically disadvantaged communities from \$0 to \$10,000 by May 2027.

## EXPENSE DETAIL

|  | FY 2023-24 Budget | FY 2023-24 Forecast | FY 2024-25 Budget | FY 2025-26 Planned |
|--|-------------------|---------------------|-------------------|--------------------|
| 1101 - Salary - Non-Uniform  | 10,029,758        | 8,435,041           | 10,054,264        | 10,085,882         |
| 1108 - Performance Incentive Pay                                     | 77,500            | 0                   | 167,500           | 167,500            |
| 1117 - Vacancy Savings - Salary                                      | (683,703)         | 0                   | (684,117)         | (654,188)          |
| 1118 - Vacancy Savings - Pension                                     | (96,570)          | 0                   | (98,924)          | (94,596)           |
| 1119 - Vacancy Savings (Medicare)                                    | (10,102)          | 0                   | (9,920)           | (9,486)            |
| 1120 - Wellness Incentive (Uniform and Non-Uniform)                  | 87,045            | 87,045              | 85,535            | 73,100             |
| 1201 - Overtime - Non-Uniform  | 194,751           | 747,856             | 263,270           | 263,270            |
| 1203 - Service Incentive Pay   | 18,336            | 6,557               | 6,592             | 6,592              |
| 1208 - Sick Leave Term Pay - Civilian                                | 0                 | 21,519              | 0                 | 0                  |
| 1210 - Vacation Term Pay - Non-Uniform                               | 0                 | 80,932              | 0                 | 0                  |
| 1212 - Termination Payment -Attendance Incentive Leave - Non-Uniform | 0                 | 4,716               | 0                 | 0                  |
| 1301 -Pension - Non-Uniform  | 1,416,199         | 1,319,629           | 1,491,518         | 1,496,084          |
| 1303 - Life Insurance  | 12,186            | 12,186              | 12,317            | 12,413             |
| 1304 - Health Insurance  | 1,580,737         | 1,580,737           | 1,624,481         | 1,678,980          |
| 1306 - ER Medicare   | 152,311           | 141,211             | 158,568           | 159,026            |

# DALLAS ANIMAL SERVICES

|  | FY 2023-24<br>Budget | FY 2023-24<br>Forecast | FY 2024-25<br>Budget | FY 2025-26<br>Planned |
|--|----------------------|------------------------|----------------------|-----------------------|
| 1308 - Mandatory Deferred Comp                                     | 0                    | 3,189                  | 0                    | 0                     |
| 1314 - Worker's Compensation                                       | 306,650              | 306,650                | 379,806              | 374,954               |
| 1324 - Actuarially Determined<br>Contribution Pensions-Non-Uniform | 0                    | 0                      | 42,328               | 240,300               |
| 1406 - Admin Leave - Non-Uniform                                   | 0                    | 35,982                 | 0                    | 0                     |
| 1453 - Continuance Pay - Non-Uniform                               | 0                    | 5,609                  | 0                    | 0                     |
| 1511 - Temporary Help - Regular                                    | 470,260              | 478,458                | 464,480              | 464,480               |
| 1512 - Temporary Help - Overtime                                   | 0                    | 4,021                  | 0                    | 0                     |
| 1513 - Temporary Help - Salary<br>Continuance                      | 60,000               | 0                      | 60,000               | 60,000                |
| <b>Personnel Services</b>  | <b>\$13,615,358</b>  | <b>\$13,271,337</b>    | <b>\$14,017,698</b>  | <b>\$14,324,311</b>   |
| 2110 - Office Supplies   | 7,000                | 6,992                  | 6,000                | 6,000                 |
| 2111 - Office Supplies Chargeback                                  | 19,120               | 9,889                  | 12,000               | 12,000                |
| 2120 - Min App Inst Tools - Uten                                   | 61,157               | 13,822                 | 40,000               | 40,000                |
| 2140 - Light - Power   | 251,821              | 251,821                | 253,633              | 262,552               |
| 2170 - Water - Sewer   | 6,000                | 7,923                  | 6,000                | 6,000                 |
| 2181 - Fuel - Lube For Vehicle                                     | 128,484              | 128,484                | 138,729              | 138,729               |
| 2200 - Chemical Medical Surgical                                   | 969,188              | 917,244                | 969,188              | 969,188               |
| 2220 - Laundry - Cleaning Suppl                                    | 60,000               | 89,462                 | 60,000               | 60,000                |
| 2231 - Clothing  | 30,718               | 33,803                 | 32,802               | 32,802                |
| 2232 - Food Supplies   | 0                    | 111,199                | 4,500                | 4,500                 |
| 2241 - Animal Food   | 100,102              | 242,921                | 201,408              | 201,408               |
| 2252 - Meter Postage Fund Level                                    | 6,000                | 8,770                  | 6,000                | 6,000                 |
| 2261 - Educational - Recr Suppl                                    | 0                    | 14                     | 0                    | 0                     |
| 2280 - Other Supplies  | 153,006              | 310,195                | 153,006              | 153,006               |
| 2290 - Event Supplies-Ceremony Event<br>Supplies                   | 0                    | 2,384                  | 0                    | 0                     |
| 2710 - Furniture - Fixtures  | 5,000                | 805                    | 5,000                | 5,000                 |
| 2731 - Data Processing Equipment                                   | 20,508               | 7,966                  | 10,000               | 9,894                 |
| 2735 - Software Purchase -\$1000                                   | 5,000                | 2,500                  | 5,000                | 5,000                 |
| 2780 - Photography - Film Equipment                                | 500                  | 0                      | 0                    | 0                     |
| 2890 - Miscellaneous Equipment                                     | 33,672               | 11,292                 | 14,000               | 14,000                |
| <b>Supplies - Materials</b>  | <b>\$1,857,276</b>   | <b>\$2,157,487</b>     | <b>\$1,917,266</b>   | <b>\$1,926,079</b>    |
| 3030 - Printing - Photo Services                                   | 3,999                | 3,295                  | 5,300                | 5,300                 |
| 3040 - Medical - Laboratory Services                               | 5,000                | 54,133                 | 5,000                | 5,000                 |
| 3050 - Communications  | 39,663               | 39,663                 | 34,356               | 35,200                |
| 3053 - Data Circuit Billing  | 73,869               | 73,869                 | 59,568               | 59,849                |
| 3060 - Equipment Rental [Outside City]                             | 1,050                | 900                    | 0                    | 0                     |
| 3070 - Professional Services                                       | 492,340              | 656,871                | 706,830              | 706,830               |
| 3085 - Freight   | 5,000                | 1,094                  | 5,000                | 5,000                 |
| 3091 - Custodial Services  | 0                    | 24,211                 | 0                    | 0                     |
| 3092 - Security Services   | 99,000               | 283,107                | 99,000               | 99,000                |

# DALLAS ANIMAL SERVICES

|                                       | FY 2023-24<br>Budget | FY 2023-24<br>Forecast | FY 2024-25<br>Budget | FY 2025-26<br>Planned |
|---------------------------------------|----------------------|------------------------|----------------------|-----------------------|
| 3098 - Day Labor                      | 550,149              | 1,420,519              | 550,149              | 550,149               |
| 3099 - Misc Special Services          | 77,074               | 1,695                  | 111,042              | 111,042               |
| 3110 - Equip Repairs and Maintenance  | 10,000               | 10,775                 | 10,000               | 10,000                |
| 3130 - Copy Machine Rent-Lease-Maint  | 9,398                | 9,398                  | 9,398                | 9,398                 |
| 3210 - Building Repairs and Maint     | 38,035               | 69,009                 | 38,035               | 38,035                |
| 3310 - Insurance                      | 62,568               | 62,568                 | 65,496               | 68,918                |
| 3313 - Liability Premiums             | 70,864               | 70,864                 | 40,465               | 40,446                |
| 3315 - Tolls                          | 0                    | 120                    | 0                    | 0                     |
| 3320 - Advertising                    | 10,000               | 8,119                  | 6,000                | 6,000                 |
| 3340 - Membership Dues                | 4,910                | 795                    | 8,500                | 8,500                 |
| 3361 - Professional Development       | 30,189               | 10,249                 | 30,189               | 30,189                |
| 3363 - Reimb-Vehicle Use,Parking      | 150                  | 0                      | 0                    | 0                     |
| 3364 - Personnel Development          | 19,000               | 1,350                  | 6,800                | 6,800                 |
| 3410 - Equip - Automotive Rental      | 309,829              | 309,829                | 304,074              | 304,074               |
| 3411 - Wreck Handle Charge (fleet)    | 231,420              | 231,420                | 65,781               | 65,781                |
| 3413 - Motor Pool Vehicle Charges     | 0                    | 0                      | 13,359               | 13,359                |
| 3416 - GIS Services                   | 9,734                | 9,734                  | 13,698               | 13,698                |
| 3420 - Commun Equip Rental            | 195,852              | 195,852                | 176,308              | 190,985               |
| 3429 - Mobile Phone Services          | 99,604               | 119,113                | 99,604               | 99,604                |
| 3430 - Data Services                  | 153,807              | 153,807                | 137,917              | 139,044               |
| 3434 - Programming                    | 836,790              | 836,790                | 929,278              | 949,678               |
| 3437 - Continual Software License Fee | 188,795              | 181,184                | 188,795              | 188,795               |
| 3460 - Disposal Services              | 1,600                | 1,619                  | 2,381                | 2,381                 |
| 3518 - Credit Card Charges            | 4,000                | 1,289                  | 2,000                | 2,000                 |
| 3599 - Misc. Other Charges            | 0                    | 611                    | 0                    | 0                     |
| 3994 - Outside Temps-Staffing         | 339,084              | 263,318                | 339,084              | 339,084               |
| Contractual - Other Services          | \$3,972,773          | \$5,107,170            | \$4,063,407          | \$4,104,139           |
|                                       |                      |                        |                      |                       |
| 5011 - Reimb Fr Othr Organizaton      | (265,356)            | (530,482)              | 0                    | 0                     |
| 5381 - Reimb fr Sanitation            | 0                    | 0                      | (301,143)            | 0                     |
| Reimbursements                        | (\$265,356)          | (\$530,482)            | (\$301,143)          | \$0                   |
| <b>Total Expense</b>                  | <b>\$19,180,051</b>  | <b>\$20,005,511</b>    | <b>\$19,697,228</b>  | <b>\$20,354,529</b>   |

# DALLAS FIRE-RESCUE

## MISSION

Preserve life, protect property, and safeguard our city through fire prevention efforts, community relations and effective emergency response supported by a relentless commitment to professionalism and progressive leadership.

## DEPARTMENT GOALS

- Improve operational effectiveness through the implementation of programs focused on improving response model efficiency and quality management, including the Emergency Response Review Project and the Squad, Medic Squad, and Blocker Programs
- Improve the stability of Dallas-Fire Rescue's (DFR) fleet through the acquisition of replacement apparatus (engines, trucks, and rescues) to provide the necessary quality and quantity of front-line and reserve units (ten percent reserve units of each apparatus type)
- Improve DFR's ability to respond to incidents requiring specially trained personnel utilizing specialty equipment, through readiness of one engine per Fire District with trained personnel and require equipment in service 90 percent of the time
- Through a revamped and revitalized recruitment plan, hire 203 qualified applicants to enter the training academy for the roles of Fire-Rescue Officer and Single Function Paramedic
- Following the launch of the DFR's Leadership Development Training program for Uniform and Civilian members to improve professionalism and employee engagement, ensure program success through participation of at least 10 percent of members
- Improve the safety environment of DFR members actively engaged in firefighting activities by reducing carcinogen exposure through the issuance of clean personal protective equipment (PPE) to members at a minimum of 50 percent of all incidents in the Quartermaster response areas
- Improve efficient and effective maintenance and operations of DFR facilities in partnership with Facilities and Real Estate Management (FRM)
- Improve reporting of DFR's service for Prevention, Investigation, Education, and Inspection through the publishing of semiannual and annual reports
- Improve DFR's public relations by pitching a minimum of one positive media story each month

## SERVICE DESCRIPTIONS

| DALLAS FIRE-RESCUE  |  |
|---|--|
| EMS Administration, Contracts, and Community Health       | Oversees Emergency Medical Services (EMS) in the City, including patient care, billing, collections, compliance, medical direction, paramedic training, community mobile health care, RIGHT Care, and communicable disease prevention.   |
| Fire and Rescue Emergency Response and Special Operations | Provides fire and EMS response by staffing 59 fire stations and 58 fire engines, 23 ladder trucks, 47 ambulances, and eight Single Function ambulances that operate during peak hours. Special Operations includes more than 100 units for aircraft rescue, hazardous material mitigation, urban search and rescue, wildland urban interface response, and water rescue. |



# DALLAS FIRE-RESCUE

|  |  |
|--|--|
| Fire Dispatch and Communications                 | Provides lifesaving medical instructions via telephone while units are en route to an emergency. Provides hardware and software maintenance for computer-aided dispatch (CAD), fleet communications equipment, fire station notification, mobile data computers, geographic information systems, and incident archiving. |
| Fire Inspection for New Construction             | Performs fire inspections and tests life-safety systems at construction sites to ensure structure safety. Working with Planning and Development (PDV), the division ensures building plans and specifications comply with fire codes before issuing permits. This service is fully reimbursed by PDV.                    |
| Fire Investigation - Explosive Ordnance Disposal | Investigates bomb threats and the origin of more than 1,500 fires annually, while also preventing and reducing crime through the prosecution of arsonists and counseling through the Juvenile Fire Setter Intervention Program.  |
| Fire Training and Recruitment                    | Provides recruitment, selection and screening, hiring, and training of new Fire-Rescue Officers and professional development. Manages the wellness-fitness program designed to detect and/or prevent life-threatening diseases.  |
| Fire-Rescue Equipment Maintenance and Supply     | Serves as the logistic center for DFR's emergency fire apparatus and equipment purchases, medical supplies, and uniforms. Provides preventative and repair maintenance, which requires adequately trained technicians to handle the diverse fleet on a 24/7, 365 basis.  |
| Inspection and Life Safety Education             | Improves safety throughout the city by preventing fires and fire-related deaths and injuries through municipal code development, enforcement, technical assistance, and public fire safety education.  |

## SERVICE BUDGET

| Service   | FY 2023-24 Budget | FY 2023-24 Forecast | FY 2024-25 Budget | FY 2025-26 Planned |
|---|-------------------|---------------------|-------------------|--------------------|
| EMS Administration, Contracts, and Community Health       | 21,857,976        | 21,472,782          | 21,295,224        | 22,109,369         |
| Fire and Rescue Emergency Response and Special Operations | 292,438,418       | 283,932,667         | 308,283,350       | 329,968,869        |
| Fire Dispatch and Communications                          | 31,230,778        | 33,760,359          | 32,742,814        | 33,312,882         |
| Fire Inspection for New Construction                      | 0                 | 0                   | 0                 | 0                  |
| Fire Investigation - Explosive Ordnance Disposal          | 5,691,635         | 5,986,338           | 5,867,393         | 5,866,115          |
| Fire Training and Recruitment                             | 33,526,205        | 34,534,084          | 29,835,306        | 31,347,003         |
| Fire-Rescue Equipment Maintenance and Supply              | 14,773,403        | 21,067,626          | 17,150,253        | 16,109,280         |
| Inspection and Life Safety Education                      | 13,862,807        | 14,527,812          | 14,577,159        | 15,605,470         |
| Expense Total   | \$413,381,222     | \$415,281,669       | \$429,751,499     | \$454,318,987      |

# DALLAS FIRE-RESCUE

## ANNUAL OPERATING EXPENSE AND REVENUE

The table below provides a summary of the amended budget and forecast for the current year compared to the budget for FY 2024-25 and planned budget for FY 2025-26.

| Category                     | FY 2023-24<br>Budget | FY 2023-24<br>Forecast | FY 2024-25<br>Budget | FY 2025-26<br>Planned |
|------------------------------|----------------------|------------------------|----------------------|-----------------------|
| Personnel Services           | \$376,714,993        | \$371,295,656          | \$392,494,140        | \$416,488,904         |
| Supplies - Materials         | 14,843,892           | 17,450,267             | 16,037,195           | 16,066,546            |
| Contractual - Other Services | 192,767,191          | 197,617,624            | 37,417,547           | 39,251,793            |
| Capital Outlay               | 580,000              | 535,025                | 530,775              | 370,000               |
| Expense Total                | \$584,906,076        | \$586,898,572          | \$446,479,657        | \$472,177,243         |
| Reimbursements               | (171,524,854)        | (171,616,904)          | (16,728,158)         | (17,858,256)          |
| Department Total             | \$413,381,222        | \$415,281,669          | \$429,751,499        | \$454,318,987         |
|                              |                      |                        |                      |                       |
| Department Revenue Total     | \$49,981,636         | \$48,146,094           | \$42,554,942         | \$42,368,450          |

## REIMBURSEMENTS

Reimbursements reflect contributions from various agencies, including federal and state funds, internal service departments, enterprise fund departments, and department support. Department support reflects interdepartmental transfers for the cost of management oversight and administrative support within the department. The table below provides a summary of reimbursements from various sources.

| Source of Reimbursement                               | FY 2024-25<br>Budget | FY 2025-26<br>Planned |
|---|----------------------|-----------------------|
| Aviation Reimbursement                                | (10,363,040)         | (11,022,485)          |
| Planning and Development Reimbursement                | (3,508,945)          | (3,548,547)           |
| Convention Center Reimbursement                       | (311,640)            | (309,874)             |
| Storm Drainage Management Reimbursement               | (791,301)            | (791,301)             |
| Dallas Water Utilities Reimbursement                  | (450,000)            | (450,000)             |
| Information & Technology Services - 911 Reimbursement | (1,303,232)          | (1,736,049)           |
| Reimbursement Total                                   | \$(16,728,158)       | \$(17,858,256)        |

## ADDITIONAL RESOURCES

Additional resources are multi-year funds used to account for and report the proceeds of a specific revenue source that are restricted or committed to expenditures for a specified purpose. The table below lists funds that require additional appropriations in FY 2024-25 and FY 2025-26.

| Fund                                  | FY 2024-25<br>Budget | FY 2025-26<br>Planned |
|---------------------------------------|----------------------|-----------------------|
| Fire Various Task Forces-State (S226) | 8,100,000            | 0                     |
| Additional Resources Total            | \$8,100,000          | \$0                   |

# DALLAS FIRE-RESCUE

## PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours (with the exception of DFR uniform FTEs which may equal 2,808 hours depending upon assignment). Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turnover that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE. The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs funded from additional resources such as grant funds.

| Category          | FY 2023-24 Budget | FY 2023-24 Forecast | FY 2024-25 Budget | FY 2025-26 Planned |
|-------------------|-------------------|---------------------|-------------------|--------------------|
| Regular Civilian  | 115.90            | 106.68              | 117.74            | 119.99             |
| Regular Uniform   | 2,183.90          | 2,067.66            | 2,259.10          | 2,260.35           |
| Civilian Overtime | 0.00              | 10.08               | 9.02              | 9.02               |
| Uniform Overtime  | 265.38            | 268.00              | 198.15            | 198.15             |
| Temporary Help    | 0.00              | 0.00                | 1.00              | 1.00               |
| Department Total  | 2,565.18          | 2,452.42            | 2,585.01          | 2,588.51           |

## MAJOR BUDGET ITEMS

The FY 2024-25 budget and FY 2025-26 planned budget include adjustments for costs such as employee/retiree health benefits, civilian employee retirement adjustments, civilian merit pay adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers' compensation, liability, and property insurance. Vacant positions have been repurposed and reallocated between departments as part of a Citywide Realignment Strategy. These changes are noted as "Realignment Strategy: Transfer". The table below lists funding levels for major budget items for each year of the biennial. The amounts in each column are a positive or negative adjustment from the FY 2023-24 amended budget.

| Major Budget Item  | FY 2024-25 Positions | FY 2024-25 Budget | FY 2025-26 Positions | FY 2025-26 Planned |
|--|----------------------|-------------------|----------------------|--------------------|
| Add funding for costs associated with the Meet and Confer agreement for uniform employee pay.  | 0                    | 16,081,091        | 0                    | 39,687,377         |
| Add funding for costs associated with the Actuarial Determined Contribution for ADC uniform pension for Dallas Police and Fire Pension (DPFP). | 0                    | 4,720,280         | 0                    | 9,307,119          |
| Reduce funding for uniform overtime expenses as rookie classes graduate into the field and optimal staffing levels are achieved (36.61 FTEs).  | 0                    | (3,207,055)       | 0                    | (7,725,734)        |

# DALLAS FIRE-RESCUE

| Major Budget Item   | FY 2024-25 Positions | FY 2024-25 Budget | FY 2025-26 Positions | FY 2025-26 Planned |
|---|----------------------|-------------------|----------------------|--------------------|
| Reduce funding for uniform overtime expenses by reducing usage of uniform staff overtime in non-emergency activities (4.32 FTEs).   | 4                    | (675,000)         | 4                    | (675,000)          |
| Realignment Strategy: Transfer four vacant positions (not the funding) to create four Single Function Paramedics and right-size Single Function Paramedic Units (0.76 FTEs).  | 4                    | 351,430           | 4                    | 351,430            |
| Discontinue the vacation buyback program.   | 0                    | (736,191)         | 0                    | (736,191)          |
| Expand the existing Kelly Leave program to allow four-hour incremental usage and realize savings in overtime (14.92 FTEs).  | 0                    | (2,330,956)       | 0                    | (2,330,956)        |
| Add one-time funding for uniform promotional exams.   | 0                    | 615,198           | 0                    | 0                  |
| Increase funding for Medical Direction contract to cover escalation clause.   | 0                    | 540,785           | 0                    | 716,919            |
| Add funding to implement Rescue Remount Program, minimizing the effect of backlog in ambulance procurement.   | 0                    | 0                 | 0                    | 1,019,727          |
| Realignment Strategy: Transfer five vacant positions (not the funding) to create one Lieutenant position and four Fire Prevention Officer positions fully reimbursed by Planning and Development (PDV) to enable new construction workgroup to process increased volume, and prepare for succession planning (\$778,483) (3.75 FTEs). | 5                    | 0                 | 5                    | 0                  |
| Realignment Strategy: Transfer three vacant positions (not the funding) to create one Administrative Specialist I, one Administrative Specialist II and one Senior Office Assistant position to expand Dallas Fire Rescue's recruiting team (2.25 FTEs).  | 0                    | 0                 | 3                    | 280,046            |

# DALLAS FIRE-RESCUE

| Major Budget Item  | FY 2024-25 Positions | FY 2024-25 Budget   | FY 2025-26 Positions | FY 2025-26 Planned  |
|--|----------------------|---------------------|----------------------|---------------------|
| Restore reimbursement from Information & Technology Services - 911 for eligible expenses for call taking, emergency dispatch, and support services.              | 0                    | (1,303,232)         | 0                    | (1,736,049)         |
| Realignment Strategy: Transfer and/or delete 175 vacant unfunded positions previously used to facilitate hiring. This approach is no longer needed with Workday. | (175)                | 0                   | (175)                | 0                   |
| <b>Major Budget Items Total</b>  | <b>(162)</b>         | <b>\$14,056,350</b> | <b>(159)</b>         | <b>\$38,158,688</b> |

## BUDGETING FOR EQUITY

Budgeting for Equity reflects the intentional process by City departments to identify existing disparities in outcomes across various indicators and developing strategies and targeted investments to improve success for Dallas residents. The bullets below reflect departments' equity efforts.

- Improve DFR's diversity by increasing female membership by 50 percent through a more inclusive recruiting strategy by October 1, 2027.
- Increase the number of fire safety training/educational programs and smoke alarm installations by 5 percent in the effort to reduce the number of civilian fire fatalities in historically disadvantaged communities by October 1, 2027.
- Assess and recommend enhancements to code enforcement for improving signage and lighting in multi-family dwellings in historically disadvantaged communities to help improve response times by an average of 10 seconds by October 1, 2027.
- Utilize the Pathways in Technology Early College High School (P-Tech) program in the Dallas Independent School District (DISD) to employ 5 percent of their graduates that complete the program into DFR by October 1, 2027.

## EXPENSE DETAIL

|   | FY 2023-24 Budget | FY 2023-24 Forecast | FY 2024-25 Budget | FY 2025-26 Planned |
|---|-------------------|---------------------|-------------------|--------------------|
| 1101 - Salary - Non-Uniform                         | 7,730,881         | 7,136,680           | 7,832,027         | 8,247,537          |
| 1102 - Salary - Uniform                             | 200,029,979       | 194,912,964         | 216,335,645       | 232,353,826        |
| 1112 - NonComputation - Uniform                     | 14,642,526        | 12,496,089          | 11,895,405        | 11,903,802         |
| 1113 - One-time Pay - Non-Uniform                   | 0                 | 24,775              | 0                 | 0                  |
| 1115 - Retroactive Pay - Uniform                    | 0                 | 339,879             | 0                 | 0                  |
| 1117 - Vacancy Savings - Salary                     | (474,015)         | 0                   | (411,986)         | (452,289)          |
| 1118 - Vacancy Savings - Pension                    | (66,931)          | 0                   | (59,573)          | (65,401)           |
| 1119 - Vacancy Savings (Medicare)                   | (6,873)           | 0                   | (5,974)           | (6,558)            |
| 1120 - Wellness Incentive (Uniform and Non-Uniform) | 1,118,400         | 1,118,400           | 1,184,545         | 1,186,045          |
| 1201 - Overtime - Non-Uniform                       | 0                 | 569,838             | 510,000           | 510,000            |

# DALLAS FIRE-RESCUE

|   | FY 2023-24<br>Budget | FY 2023-24<br>Forecast | FY 2024-25<br>Budget | FY 2025-26<br>Planned |
|---|----------------------|------------------------|----------------------|-----------------------|
| 1202 - Overtime - Uniform   | 38,667,167           | 40,233,563             | 28,371,033           | 23,864,696            |
| 1203 - Service Incentive Pay  | 13,968               | 22,327                 | 14,160               | 14,160                |
| 1210 - Vacation Term Pay - Non-Uniform                                  | 0                    | 23,492                 | 0                    | 0                     |
| 1211 - Compensatory Time Pay - Uni                                      | 0                    | 32,228                 | 0                    | 0                     |
| 1212 - Termination Payment -Attendance<br>Incentive Leave - Non-Uniform | 0                    | 211                    | 0                    | 0                     |
| 1226 - Termination Payment Attendance<br>Incentive Leave - Uniform      | 0                    | 32,546                 | 0                    | 0                     |
| 1228 - Sick Leave Term Pay - Uniform                                    | 1,298,752            | 727,182                | 1,298,752            | 1,298,752             |
| 1230 - Vacation Term Pay - Uniform                                      | 1,032,759            | 683,193                | 1,032,759            | 1,032,759             |
| 1231 - Phase Down - Vacation  | 0                    | 112,823                | 0                    | 0                     |
| 1232 - Phase Down - Sick  | 0                    | 135,400                | 0                    | 0                     |
| 1233 - Phase Down - Attendance<br>Incentive Leave                       | 0                    | 3,029                  | 0                    | 0                     |
| 1242 - Language Assigment Pay   | 225,252              | 496,855                | 314,730              | 314,730               |
| 1243 - Service Pay - Uniform  | 1,016,680            | 1,099,869              | 1,226,694            | 1,227,574             |
| 1244 - Education Pay - Uniform  | 4,465,343            | 5,243,031              | 5,493,921            | 5,497,316             |
| 1301 - Pension - Non-Uniform  | 1,096,543            | 1,029,612              | 1,239,710            | 1,299,791             |
| 1302 - Pension - Uniform  | 70,901,634           | 69,529,323             | 76,808,640           | 85,169,657            |
| 1303 - Life Insurance   | 161,196              | 161,196                | 170,837              | 175,820               |
| 1304 - Health Insurance   | 20,864,545           | 20,864,545             | 22,532,571           | 23,807,287            |
| 1305 - Supplemental Pension - Uniform                                   | 460,000              | 460,000                | 460,000              | 460,000               |
| 1306 - ER Medicare  | 3,918,508            | 3,750,781              | 4,006,931            | 4,244,796             |
| 1308 - Mandatory Deferred Comp  | 0                    | 482                    | 0                    | 0                     |
| 1309 - Wellness Program   | 0                    | 0                      | 0                    | 88                    |
| 1314 - Worker's Compensation  | 3,768,679            | 3,768,679              | 4,378,469            | 4,378,469             |
| 1320 - DFPB HB 3158 \$13M   | 5,200,000            | 5,200,000              | 2,409,600            | 0                     |
| 1323 - Pensions-Uniform Excess  | 650,000              | 650,000                | 650,000              | 650,000               |
| 1324 - Actuarially Determined<br>Contribution Pensions-Non-Uniform      | 0                    | 0                      | 38,164               | 22,128                |
| 1325 - Actuarially Determined<br>Contribution Pensions-Uniform          | 0                    | 0                      | 4,720,280            | 9,307,119             |
| 1453 - Continuance Pay - Non-Uniform                                    | 0                    | 20,866                 | 0                    | 0                     |
| 1454 - Continuance Pay - Uniform  | 0                    | 367,555                | 0                    | 0                     |
| 1511 - Temporary Help - Regular   | 0                    | 45,005                 | 46,800               | 46,800                |
| 1512 - Temporary Help - Overtime  | 0                    | 3,239                  | 0                    | 0                     |
| <b>Personnel Services</b>   | <b>\$376,714,993</b> | <b>\$371,295,656</b>   | <b>\$392,494,140</b> | <b>\$416,488,904</b>  |
| 2110 - Office Supplies  | 93,520               | 90,720                 | 93,520               | 93,520                |
| 2111 - Office Supplies Chargeback                                       | 0                    | 82,656                 | 73,200               | 73,200                |
| 2120 - Min App Inst Tools - Uten  | 346,000              | 346,000                | 451,944              | 451,944               |
| 2140 - Light - Power  | 700,762              | 700,762                | 757,583              | 786,934               |
| 2160 - Fuel Supplies  | 142,360              | 231,185                | 201,000              | 201,000               |
| 2170 - Water - Sewer  | 225,700              | 283,867                | 242,891              | 242,891               |
| 2181 - Fuel - Lube For Vehicle  | 2,931,105            | 2,931,105              | 3,104,664            | 3,104,664             |

# DALLAS FIRE-RESCUE

|   | FY 2023-24<br>Budget | FY 2023-24<br>Forecast | FY 2024-25<br>Budget | FY 2025-26<br>Planned |
|---|----------------------|------------------------|----------------------|-----------------------|
| 2182 - Mechanical Supplies Veh                | 25,432               | 33,313                 | 25,432               | 25,432                |
| 2183 - Fuel - Lube                            | 4,076                | 5,063                  | 4,251                | 4,251                 |
| 2185 - Tires - Tubes                          | 460,000              | 460,000                | 501,333              | 501,333               |
| 2190 - Mechanical Supplies                    | 21,204               | 81,504                 | 40,936               | 40,936                |
| 2200 - Chemical Medical Surgical              | 2,686,111            | 3,297,243              | 2,900,000            | 2,900,000             |
| 2220 - Laundry - Cleaning Suppl               | 301,696              | 225,224                | 257,801              | 257,801               |
| 2230 - Personal Protective Equipment-<br>Gear | 2,720,057            | 2,720,057              | 1,300,000            | 1,300,000             |
| 2231 - Clothing                               | 824,104              | 959,815                | 1,568,897            | 1,568,897             |
| 2232 - Food Supplies                          | 11,314               | 14,266                 | 20,035               | 20,035                |
| 2252 - Meter Postage Fund Level               | 4,522                | 3,359                  | 5,507                | 5,507                 |
| 2261 - Educational - Recr Suppl               | 8,343                | 13,339                 | 9,194                | 9,194                 |
| 2262 - Botanical - Agric Suppl                | 2,640                | 2,031                  | 2,670                | 2,670                 |
| 2264 - Service Pins                           | 4,237                | 9,072                  | 6,505                | 6,505                 |
| 2270 - Printing Supplies                      | 900                  | 900                    | 900                  | 900                   |
| 2280 - Other Supplies                         | 282,617              | 330,111                | 310,207              | 310,207               |
| 2310 - Building Materials                     | 72,856               | 101,908                | 105,000              | 105,000               |
| 2710 - Furniture - Fixtures                   | 104,935              | 257,234                | 179,835              | 179,835               |
| 2720 - Machine Tools                          | 5,000                | 242,303                | 6,130                | 6,130                 |
| 2731 - Data Processing Equipment              | 88,554               | 166,499                | 115,047              | 115,047               |
| 2741 - Motor Vehicle                          | 1,881,236            | 2,704,334              | 2,809,055            | 2,809,055             |
| 2760 - Radio - Communication Eqp              | 11,853               | 11,853                 | 11,860               | 11,860                |
| 2770 - Audiovisual Equipment                  | 7,500                | 7,519                  | 14,300               | 14,300                |
| 2790 - Protective Equipment                   | 295,588              | 295,588                | 301,850              | 301,850               |
| 2860 - Books Reference Book Only              | 55,500               | 55,500                 | 50,000               | 50,000                |
| 2890 - Miscellaneous Equipment                | 524,170              | 785,937                | 565,648              | 565,648               |
| Supplies - Materials                          | \$14,843,892         | \$17,450,267           | \$16,037,195         | \$16,066,546          |
|   |                      |                        |                      |                       |
| 3020 - Food - Laundry Service                 | 506,150              | 848,188                | 900,000              | 900,000               |
| 3030 - Printing - Photo Services              | 17,057               | 28,787                 | 21,148               | 21,148                |
| 3033 - Legal Fees                             | 7,800                | 0                      | 0                    | 0                     |
| 3040 - Medical - Laboratory Services          | 564,530              | 698,406                | 790,000              | 790,000               |
| 3050 - Communications                         | 809,353              | 809,353                | 1,374,997            | 1,388,429             |
| 3051 - Telephone Equipment Charges            | 4,465                | 6,031                  | 15,764               | 15,764                |
| 3053 - Data Circuit Billing                   | 965,597              | 965,597                | 949,478              | 953,956               |
| 3060 - Equipment Rental [Outside City]        | 65,000               | 218,506                | 70,843               | 70,843                |
| 3070 - Professional Services                  | 3,652,118            | 3,652,118              | 3,729,675            | 3,926,718             |
| 3072 - Contractor Service Fees                | 3,557,025            | 3,557,025              | 2,450,436            | 2,450,436             |
| 3085 - Freight                                | 2,400                | 77,037                 | 60,000               | 60,000                |
| 3090 - City Forces                            | 1,098,061            | 1,513,538              | 1,098,061            | 1,098,061             |
| 3091 - Custodial Services                     | 98,088               | 170,478                | 150,562              | 150,562               |
| 3092 - Security Services                      | 264,000              | 434,635                | 405,000              | 405,000               |
| 3099 - Misc Special Services                  | 564,731              | 708,761                | 643,913              | 1,280,684             |
| 3110 - Equip Repairs and Maintenance          | 955,900              | 3,699,241              | 2,181,216            | 3,200,943             |

# DALLAS FIRE-RESCUE

|   | FY 2023-24<br>Budget | FY 2023-24<br>Forecast | FY 2024-25<br>Budget | FY 2025-26<br>Planned |
|---|----------------------|------------------------|----------------------|-----------------------|
| 3130 - Copy Machine Rent-Lease-Maint          | 63,642               | 63,650                 | 65,155               | 65,155                |
| 3150 - Copy Center Charges                    | 1,670                | 1,670                  | 1,670                | 1,670                 |
| 3210 - Building Repairs and Maint             | 793,334              | 1,115,905              | 897,334              | 897,334               |
| 3310 - Insurance                              | 1,043,669            | 1,043,669              | 1,103,790            | 1,161,462             |
| 3313 - Liability Premiums                     | 344,460              | 344,460                | 540,154              | 539,901               |
| 3320 - Advertising                            | 4,800                | 24,315                 | 19,691               | 19,691                |
| 3330 - Rents [Lease]                          | 355,094              | 355,094                | 374,794              | 374,794               |
| 3340 - Membership Dues                        | 37,359               | 47,675                 | 37,359               | 37,359                |
| 3341 - Subscriptions-Serials                  | 8,844                | 18,316                 | 8,844                | 8,844                 |
| 3342 - Certification Fees                     | 151,642              | 151,642                | 151,642              | 151,642               |
| 3361 - Professional Development               | 328,146              | 423,164                | 943,344              | 328,146               |
| 3363 - Reimb-Vehicle Use,Parking              | 4,500                | 8,487                  | 4,500                | 4,500                 |
| 3410 - Equip - Automotive Rental              | 233,212              | 233,212                | 260,796              | 260,796               |
| 3411 - Wreck Handle Charge (fleet)            | 55,277               | 55,277                 | 27,538               | 27,538                |
| 3413 - Motor Pool Vehicle Charges             | 0                    | 0                      | 58,035               | 58,035                |
| 3416 - GIS Services                           | 128,830              | 128,830                | 196,881              | 196,881               |
| 3420 - Commun Equip Rental                    | 3,798,386            | 3,798,386              | 2,242,903            | 2,477,423             |
| 3429 - Mobile Phone Services                  | 460,000              | 460,000                | 470,000              | 470,000               |
| 3430 - Data Services                          | 1,282,824            | 1,282,824              | 1,307,859            | 1,324,058             |
| 3434 - Programming                            | 10,880,267           | 10,880,267             | 13,601,939           | 13,871,794            |
| 3437 - Continual Software License Fee         | 127,700              | 144,599                | 127,700              | 127,700               |
| 3438 - Software Maintenance Fee               | 110,009              | 110,009                | 47,009               | 47,009                |
| 3460 - Disposal Services                      | 29,500               | 99,601                 | 29,500               | 29,500                |
| 3518 - Credit Card Charges                    | 34,700               | 37,152                 | 37,017               | 37,017                |
| 3599 - Misc. Other Charges                    | 20,292               | 20,292                 | 0                    | 0                     |
| 3690 - Miscellaneous Transfers                | 159,315,759          | 159,315,759            | 0                    | 0                     |
| 3994 - Outside Temps-Staffing                 | 21,000               | 65,764                 | 21,000               | 21,000                |
| 3DDP - Disaster Deploy-Travel                 | 0                    | (96)                   | 0                    | 0                     |
| Contractual - Other Services                  | \$192,767,191        | \$197,617,624          | \$37,417,547         | \$39,251,793          |
|   |                      |                        |                      |                       |
| 4310 - Buildings                              | 0                    | 30,042                 | 0                    | 0                     |
| 4730 - Inst Apparatus Major                   | 370,000              | 260,881                | 370,000              | 370,000               |
| 4741 - Automobiles                            | 210,000              | 210,000                | 160,775              | 0                     |
| 4890 - Misc Equipment Capital                 | 0                    | 34,101                 | 0                    | 0                     |
| Capital Outlay                                | \$580,000            | \$535,025              | \$530,775            | \$370,000             |
|   |                      |                        |                      |                       |
| 5011 - Reimb Fr Othr Organizaton              | (159,315,759)        | (159,407,809)          | (1,303,232)          | (1,736,049)           |
| 5012 - Reimbursements-Stormwater              | (791,301)            | (791,301)              | (791,301)            | (791,301)             |
| 5321 - Reimbursement - Aviation               | (8,073,612)          | (8,073,612)            | (10,363,040)         | (11,022,485)          |
| 5323 - Reimbursement - Convention Center      | (301,965)            | (301,965)              | (311,640)            | (309,874)             |
| 5325 - Reimbursement - Dallas Water Utilities | (450,000)            | (450,000)              | (450,000)            | (450,000)             |



# DALLAS FIRE-RESCUE

|  | FY 2023-24<br>Budget | FY 2023-24<br>Forecast | FY 2024-25<br>Budget | FY 2025-26<br>Planned |
|--|----------------------|------------------------|----------------------|-----------------------|
| 5329 - Reimbursement - Building Inspection | (2,592,217)          | (2,592,217)            | (3,508,945)          | (3,548,547)           |
| Reimbursements                             | (\$171,524,854)      | (\$171,616,904)        | (\$16,728,158)       | (\$17,858,256)        |
| Total Expense                              | \$413,381,222        | \$415,281,669          | \$429,751,499        | \$454,318,987         |

# DALLAS MUNICIPAL COURT

## MISSION

Serve the public while efficiently addressing court and adjudication needs.

## DEPARTMENT GOALS

- Decrease customer wait time to see a Municipal Court Clerk (Cashier) by 25 percent
- Conduct a mobile court with an emphasis on those under served areas identified as low-income
- Increase our Initial Appearance (IA) Response Rate within the first 21 days of a citation being issued to fifty percent
- Obtain an 85 percent Customer Satisfaction rate via a Customer Service Survey conducted biannually
- Implement the Attorney Portal into full production
- Implement the Texas Court Clerk Certification to obtain 10 percent full time employee certification at the Dallas Municipal Court
- Secure a new Court Case Management System (CCMS)

## SERVICE DESCRIPTIONS

| DALLAS MUNICIPAL COURT      |   |
|-----------------------------|---|
| Municipal Court Services    | Provides administrative support for the Municipal Court, including administering court programs, courtroom support, collecting fines, preparing dockets, managing court records, contract compliance, financial services, and responding to information requests. |
| Parking Adjudication Office | Provides an effective and efficient administrative appeal process to contest parking citations. The administrative appeal or hearing process is a civil proceeding managed by Courts.   |

## SERVICE BUDGET

| Service                     | FY 2023-24 Budget | FY 2023-24 Forecast | FY 2024-25 Budget | FY 2025-26 Planned |
|-----------------------------|-------------------|---------------------|-------------------|--------------------|
| Municipal Court Services    | 7,715,346         | 7,324,246           | 11,142,209        | 11,369,037         |
| Parking Adjudication Office | 655,612           | 616,880             | 584,510           | 620,019            |
| Expense Total               | \$8,370,958       | \$7,941,126         | \$11,726,719      | \$11,989,056       |

# DALLAS MUNICIPAL COURT

## ANNUAL OPERATING EXPENSE AND REVENUE

The table below provides a summary of the amended budget and forecast for the current year compared to the budget for FY 2024-25 and planned budget for FY 2025-26.

| Category                     | FY 2023-24 Budget | FY 2023-24 Forecast | FY 2024-25 Budget | FY 2025-26 Planned |
|------------------------------|-------------------|---------------------|-------------------|--------------------|
| Personnel Services           | 5,077,309         | 4,431,213           | 4,374,376         | 4,577,461          |
| Supplies - Materials         | 177,085           | 253,670             | 172,334           | 172,334            |
| Contractual - Other Services | 3,311,138         | 3,384,372           | 7,364,349         | 7,423,601          |
| Capital Outlay               | 0                 | 0                   | 0                 | 0                  |
| Expense Total                | \$8,565,532       | \$8,069,255         | \$11,911,059      | \$12,173,396       |
| Reimbursements               | (194,574)         | (128,129)           | (184,340)         | (184,340)          |
| Department Total             | \$8,370,958       | \$7,941,126         | \$11,726,719      | \$11,989,056       |
|                              |                   |                     |                   |                    |
| Department Revenue Total     | \$13,549,459      | \$13,129,764        | \$13,235,400      | \$13,235,400       |

## REIMBURSEMENTS

Reimbursements reflect contributions from various agencies, including federal and state funds, internal service departments, enterprise fund departments, and department support. Department support reflects interdepartmental transfers for the cost of management oversight and administrative support within the department. The table below provides a summary of reimbursements from various sources.

| Source of Reimbursement              | FY 2024-25 Budget | FY 2025-26 Planned |
|--------------------------------------|-------------------|--------------------|
| City Attorney's Office Reimbursement | (184,340)         | (184,340)          |
| Reimbursement Total                  | \$(184,340)       | \$(184,340)        |

# DALLAS MUNICIPAL COURT

## PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours (with the exception of DFR uniform FTEs which may equal 2,808 hours depending upon assignment). Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turnover that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE. The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs funded from additional resources such as grant funds.

| Category          | FY 2023-24 Budget | FY 2023-24 Forecast | FY 2024-25 Budget | FY 2025-26 Planned |
|-------------------|-------------------|---------------------|-------------------|--------------------|
| Regular Civilian  | 64.51             | 57.01               | 57.03             | 57.03              |
| Regular Uniform   | 0.00              | 0.00                | 0.00              | 0.00               |
| Civilian Overtime | 1.70              | 1.25                | 3.13              | 3.13               |
| Uniform Overtime  | 0.00              | 0.00                | 0.00              | 0.00               |
| Temporary Help    | 0.51              | 0.50                | 1.00              | 1.00               |
| Department Total  | 66.72             | 58.76               | 61.16             | 61.16              |

## MAJOR BUDGET ITEMS

The FY 2024-25 budget and FY 2025-26 planned budget include adjustments for costs such as employee/retiree health benefits, civilian employee retirement adjustments, civilian merit pay adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers' compensation, liability, and property insurance. Vacant positions have been repurposed and reallocated between departments as part of a Citywide Realignment Strategy. These changes are noted as "Realignment Strategy: Transfer". The table below lists funding levels for major budget items for each year of the biennial. The amounts in each column are a positive or negative adjustment from the FY 2023-24 amended budget.

| Major Budget Item   | FY 2024-25 Positions | FY 2024-25 Budget | FY 2025-26 Positions | FY 2025-26 Planned |
|---|----------------------|-------------------|----------------------|--------------------|
| Optimize staffing and eliminate three vacant positions (two Senior Court Specialists, and one Court Specialist II) (2.67 FTEs). | (3)                  | (150,615)         | (3)                  | (150,615)          |
| Reduce funding for overtime to true up the department personnel services budget.  | 0                    | (113,690)         | 0                    | (113,690)          |
| Major Budget Items Total  | (3)                  | (\$264,305)       | (3)                  | (\$264,305)        |

# DALLAS MUNICIPAL COURT

## EXPENSE DETAIL

|  | FY 2023-24<br>Budget | FY 2023-24<br>Forecast | FY 2024-25<br>Budget | FY 2025-26<br>Planned |
|--|----------------------|------------------------|----------------------|-----------------------|
| 1101 - Salary - Non-Uniform  | 3,671,716            | 2,984,177              | 3,421,026            | 3,509,569             |
| 1117 - Vacancy Savings - Salary                                      | (147,159)            | 0                      | (281,013)            | (281,013)             |
| 1118 - Vacancy Savings - Pension                                     | (20,779)             | 0                      | (40,634)             | (40,634)              |
| 1119 - Vacancy Savings (Medicare)                                    | (2,134)              | 0                      | (4,292)              | (4,292)               |
| 1120 - Wellness Incentive (Uniform and Non-Uniform)                  | 45,651               | 45,651                 | 29,850               | 29,850                |
| 1201 - Overtime - Non-Uniform  | 175,995              | 63,333                 | 41,072               | 41,072                |
| 1203 - Service Incentive Pay   | 12,292               | 10,464                 | 12,292               | 12,292                |
| 1210 - Vacation Term Pay - Non-Uniform                               | 0                    | 6,518                  | 0                    | 0                     |
| 1212 - Termination Payment -Attendance Incentive Leave - Non-Uniform | 0                    | 0                      | 0                    | 0                     |
| 1301 -Pension - Non-Uniform  | 518,527              | 497,748                | 518,874              | 531,676               |
| 1303 - Life Insurance  | 6,135                | 6,135                  | 4,298                | 4,418                 |
| 1304 - Health Insurance  | 718,379              | 718,379                | 566,911              | 598,194               |
| 1306 - ER Medicare   | 56,836               | 56,836                 | 53,185               | 54,469                |
| 1308 - Mandatory Deferred Comp                                       | 0                    | 122                    | 0                    | 0                     |
| 1314 - Worker's Compensation   | 22,709               | 22,709                 | 18,227               | 18,227                |
| 1324 - Actuarially Determined Contribution Pensions-Non-Uniform      | 0                    | 0                      | 15,439               | 84,492                |
| 1511 - Temporary Help - Regular                                      | 19,141               | 19,141                 | 19,141               | 19,141                |
| Personnel Services   | \$5,077,309          | \$4,431,213            | \$4,374,376          | \$4,577,461           |
|  |                      |                        |                      |                       |
| 2111 - Office Supplies Chargeback                                    | 20,084               | 20,084                 | 20,084               | 20,084                |
| 2181 - Fuel - Lube For Vehicle                                       | 3,249                | 3,249                  | 0                    | 0                     |
| 2231 - Clothing  | 0                    | 2,058                  | 0                    | 0                     |
| 2252 - Meter Postage Fund Level                                      | 133,242              | 206,577                | 133,242              | 133,242               |
| 2280 - Other Supplies  | 19,010               | 20,201                 | 17,508               | 17,508                |
| 2731 - Data Processing Equipment                                     | 1,500                | 1,500                  | 1,500                | 1,500                 |
| Supplies - Materials   | \$177,085            | \$253,670              | \$172,334            | \$172,334             |
|  |                      |                        |                      |                       |
| 3020 - Food - Laundry Service  | 1,258                | 300                    | 1,258                | 1,258                 |
| 3030 - Printing - Photo Services                                     | 1,660                | 660                    | 1,660                | 1,660                 |
| 3050 - Communications  | 83,732               | 83,732                 | 147,155              | 151,436               |
| 3053 - Data Circuit Billing  | 223,747              | 223,747                | 326,372              | 327,799               |
| 3070 - Professional Services   | 0                    | 132                    | 0                    | 0                     |
| 3090 - City Forces   | 873                  | 1,573                  | 873                  | 873                   |
| 3091 - Custodial Services  | 200                  | 200                    | 200                  | 200                   |
| 3099 - Misc Special Services   | 58,071               | 58,071                 | 48,990               | 48,990                |
| 3110 - Equip Repairs and Maintenance                                 | 1,959                | 1,959                  | 1,959                | 1,959                 |
| 3130 - Copy Machine Rent-Lease-Maint                                 | 13,723               | 13,723                 | 20,608               | 20,608                |
| 3310 - Insurance   | 219,288              | 219,288                | 243,747              | 256,482               |
| 3313 - Liability Premiums  | 25,175               | 25,175                 | 19,322               | 19,312                |
| 3340 - Membership Dues   | 500                  | 500                    | 500                  | 500                   |

# DALLAS MUNICIPAL COURT

|                                    | FY 2023-24<br>Budget | FY 2023-24<br>Forecast | FY 2024-25<br>Budget | FY 2025-26<br>Planned |
|------------------------------------|----------------------|------------------------|----------------------|-----------------------|
| 3361 - Professional Development    | 3,000                | 5,000                  | 3,000                | 3,000                 |
| 3410 - Equip - Automotive Rental   | 983                  | 983                    | 1,453                | 1,453                 |
| 3411 - Wreck Handle Charge (fleet) | 5,308                | 5,308                  | 0                    | 0                     |
| 3413 - Motor Pool Vehicle Charges  | 0                    | 0                      | 219                  | 219                   |
| 3416 - GIS Services                | 7,685                | 7,691                  | 5,065                | 5,065                 |
| 3420 - Commun Equip Rental         | 370,424              | 370,424                | 403,375              | 435,689               |
| 3429 - Mobile Phone Services       | 16,120               | 16,120                 | 16,120               | 16,120                |
| 3430 - Data Services               | 197,531              | 197,531                | 57,002               | 57,419                |
| 3434 - Programming                 | 1,915,095            | 1,915,095              | 5,909,399            | 5,917,487             |
| 3513 - Court Costs                 | 54,806               | 54,806                 | 46,072               | 46,072                |
| 3518 - Credit Card Charges         | 110,000              | 157,354                | 110,000              | 110,000               |
| 3994 - Outside Temps-Staffing      | 0                    | 25,000                 | 0                    | 0                     |
| Contractual - Other Services       | \$3,311,138          | \$3,384,372            | \$7,364,349          | \$7,423,601           |
|                                    |                      |                        |                      |                       |
| 5011 - Reimb Fr Othr Organizaton   | (194,574)            | (128,129)              | (184,340)            | (184,340)             |
| Reimbursements                     | (\$194,574)          | (\$128,129)            | (\$184,340)          | (\$184,340)           |
| Total Expense                      | \$8,370,958          | \$7,941,126            | \$11,726,719         | \$11,989,056          |



# DALLAS POLICE DEPARTMENT

## MISSION

The Dallas Police Department (DPD) is committed to reducing crime, enhancing community partnerships, and improving overall quality of life for the entire city of Dallas.

## DEPARTMENT GOALS

- Build on the success of the Violent Crime Plan with the full implementation of the Focused Deterrence component
- Grow the ranks of sworn officers through aggressive hiring and retention incentives
- Reduce vacancy of critical positions in 911 Communications and associated sworn overtime
- Identify a holistic solution for integration of various data sources and repositories such as records management system and computer aided dispatch to enhance the efficiency of managing, analyzing, and reporting on both crime and administrative data
- Respond to and investigate missing persons reports, investigate various juvenile-related cases, and staff juvenile detention centers 24/7
- Eliminate the backlog of 40,500 biological evidence and DWI cases to bring the department into compliance with State Law
- Increase diversity within the department to more proportionately represent the City population
- Maintain current service levels in 911 by answering 90 percent of calls or more within 10 seconds
- Expand the 4-10 scheduling to additional patrol divisions to make better use of limited resources and achieve call response goals across all priorities
- Equip all officers with current body-worn camera and taser models, and maintain issuance to all new recruits; complete pilot training for expansion of drone units to all patrol divisions

## SERVICE DESCRIPTIONS

| DALLAS POLICE DEPARTMENT                      |  |
|---|--|
| Juvenile Case Managers-First Offender Program | Combats juvenile crime while reducing the likelihood that a juvenile first offender will reoffend through use of case management and education programs. This service is reimbursed from the Juvenile Case Manager Fund.                   |
| Police Academy and In-service Training        | Provides 36-week basic training for new recruits and year-round in-service training for tenured officers. The Firearms Training Center conducts weapons training and annual weapon certifications.   |
| Police Administrative Support                 | Provides administrative support for all divisions of the department including clothing and equipping nearly 4,000 employees, managing General Fund and grant budgets, filing criminal cases, and distributing court notices and subpoenas. |
| Police Community Outreach                     | Serves as a liaison between the department, its employees, and the community by establishing and maintaining a positive relationship through safety and educational programs.  |



# DALLAS POLICE DEPARTMENT

|   |   |
|---|---|
| Police Criminal Investigations                    | Provides investigations for all crimes related to homicide, assault, sexual assault, robbery, kidnapping, property and financial theft, domestic violence, offenses involving juveniles, and gang activity.             |
| Police Field Patrol                               | Serves as primary responder for police service calls. The Neighborhood Police Patrol is a proactive and community-oriented policing group that serves as the primary liaison between neighborhoods and the department.  |
| Police Intelligence                               | Provides DPD, City Hall, and other agencies with accurate and timely information regarding matters of general crime activity, organized crime, business fraud, terrorism, and public disturbances.                      |
| Police Investigation of Vice Related Crimes       | Investigates crimes involving prostitution, gambling, and obscenity offenses. Vice-related offenses can often be associated with theft, robbery, sexual assault, and murder.  |
| Police Investigations of Narcotics Related Crimes | Investigates crimes involving the illegal selling, buying, and possession of dangerous drugs or narcotics.  |
| Police Operational Support                        | Manages operation of the 911 emergency call center and computer aided dispatch, vehicle impoundment, investigation and storage of property used for evidence, and returning recovered property to the lawful owner.     |
| Police Recruiting and Personnel Service           | Recruits and conducts background investigations for all police and civilian applicants for employment with the department.  |
| Police Special Operations                         | Provides support for patrol by responding to emergency calls using special weapons and tactics, assisting from an aerial perspective, enforcing vehicle and traffic laws, and providing security at Love Field Airport. |

# DALLAS POLICE DEPARTMENT

## SERVICE BUDGET

| Service   | FY 2023-24 Budget | FY 2023-24 Forecast | FY 2024-25 Budget | FY 2025-26 Planned |
|---|-------------------|---------------------|-------------------|--------------------|
| Juvenile Case Managers-First Offender Program     | 12,731            | 22,130              | 0                 | 0                  |
| Police Academy and In-service Training            | 27,245,208        | 31,748,308          | 33,347,704        | 35,252,835         |
| Police Administrative Support                     | 48,123,568        | 51,827,618          | 51,983,090        | 53,202,232         |
| Police Community Outreach                         | 18,385,150        | 19,893,381          | 21,922,416        | 23,249,064         |
| Police Criminal Investigations                    | 91,290,433        | 90,708,170          | 107,069,762       | 112,257,665        |
| Police Field Patrol                               | 339,018,133       | 330,233,856         | 353,717,323       | 367,723,590        |
| Police Intelligence                               | 16,805,220        | 16,513,723          | 19,706,946        | 20,269,861         |
| Police Investigation of Vice Related Crimes       | 3,983,582         | 4,500,883           | 4,763,650         | 5,183,319          |
| Police Investigations of Narcotics Related Crimes | 13,042,423        | 14,661,105          | 17,003,602        | 17,596,570         |
| Police Operational Support                        | 55,403,708        | 52,792,281          | 57,748,075        | 58,978,924         |
| Police Recruiting and Personnel Service           | 12,459,543        | 13,382,181          | 14,316,673        | 14,887,924         |
| Police Special Operations                         | 31,166,654        | 33,442,222          | 37,588,769        | 39,451,418         |
| Expense Total                                     | \$656,936,353     | \$659,725,859       | \$719,168,010     | \$748,053,402      |

## ANNUAL OPERATING EXPENSE AND REVENUE

The table below provides a summary of the amended budget and forecast for the current year compared to the budget for FY 2024-25 and planned budget for FY 2025-26.

| Category                     | FY 2023-24 Budget | FY 2023-24 Forecast | FY 2024-25 Budget | FY 2025-26 Planned |
|------------------------------|-------------------|---------------------|-------------------|--------------------|
| Personnel Services           | \$570,781,926     | \$575,754,310       | \$632,594,021     | \$660,640,165      |
| Supplies - Materials         | 15,346,032        | 14,867,710          | 17,207,049        | 17,498,572         |
| Contractual - Other Services | 96,880,485        | 96,636,086          | 107,001,475       | 109,205,642        |
| Capital Outlay               | 6,608,478         | 7,608,199           | 0                 | 64,000             |
| Expense Total                | \$689,616,921     | \$694,866,305       | \$756,802,545     | \$787,408,379      |
| Reimbursements               | (32,680,568)      | (35,140,446)        | (37,634,535)      | (39,354,977)       |
| Department Total             | \$656,936,353     | \$659,725,859       | \$719,168,010     | \$748,053,402      |
|                              |                   |                     |                   |                    |
| Department Revenue Total     | \$6,305,474       | \$6,411,122         | \$7,308,307       | \$7,643,335        |

# DALLAS POLICE DEPARTMENT

## REIMBURSEMENTS

Reimbursements reflect contributions from various agencies, including federal and state funds, internal service departments, enterprise fund departments, and department support. Department support reflects interdepartmental transfers for the cost of management oversight and administrative support within the department. The table below provides a summary of reimbursements from various sources.

| Source of Reimbursement                               | FY 2024-25 Budget     | FY 2025-26 Planned    |
|---|-----------------------|-----------------------|
| Various Task Force Reimbursement                      | (450,200)             | (450,200)             |
| Texas Department of Transportation Reimbursement      | (664,230)             | (664,230)             |
| Department Support Reimbursement                      | (17,113,492)          | (18,107,547)          |
| Storm Drainage Management Reimbursement               | (367,116)             | (367,116)             |
| Park & Recreation Reimbursement                       | (425,000)             | (425,000)             |
| Juvenile Case Manager Fund Reimbursement              | (465,018)             | (477,131)             |
| COPS Hiring Program Award Reimbursement               | (2,083,333)           | (2,083,333)           |
| Dallas Fire-Rescue Reimbursement                      | (1,049,336)           | (1,049,336)           |
| Aviation Reimbursement                                | (13,930,544)          | (14,281,137)          |
| Information & Technology Services - 911 Reimbursement | (1,086,266)           | (1,449,947)           |
| <b>Reimbursement Total</b>                            | <b>\$(37,634,535)</b> | <b>\$(39,354,977)</b> |

## PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours (with the exception of DFR uniform FTEs which may equal 2,808 hours depending upon assignment). Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turnover that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE. The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs funded from additional resources such as grant funds.

| Category                | FY 2023-24 Budget | FY 2023-24 Forecast | FY 2024-25 Budget | FY 2025-26 Planned |
|-------------------------|-------------------|---------------------|-------------------|--------------------|
| Regular Civilian        | 650.52            | 620.60              | 695.25            | 700.25             |
| Regular Uniform         | 3,029.80          | 2,975.90            | 3,076.90          | 3,136.70           |
| Civilian Overtime       | 54.73             | 69.90               | 56.00             | 56.00              |
| Uniform Overtime        | 281.04            | 368.20              | 389.41            | 356.90             |
| Temporary Help          | 0.00              | 0.00                | 0.00              | 0.00               |
| <b>Department Total</b> | <b>4,016.09</b>   | <b>4,034.60</b>     | <b>4,217.56</b>   | <b>4,249.85</b>    |

# DALLAS POLICE DEPARTMENT

## MAJOR BUDGET ITEMS

The FY 2024-25 budget and FY 2025-26 planned budget include adjustments for costs such as employee/retiree health benefits, civilian employee retirement adjustments, civilian merit pay adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers' compensation, liability, and property insurance. Vacant positions have been repurposed and reallocated between departments as part of a Citywide Realignment Strategy. These changes are noted as "Realignment Strategy: Transfer". The table below lists funding levels for major budget items for each year of the biennial. The amounts in each column are a positive or negative adjustment from the FY 2023-24 amended budget.

| Major Budget Item  | FY 2024-25 Positions | FY 2024-25 Budget | FY 2025-26 Positions | FY 2025-26 Planned |
|--|----------------------|-------------------|----------------------|--------------------|
| Add funding for costs associated with the Meet and Confer agreement for uniform employee pay.  | 0                    | 16,597,061        | 0                    | 45,699,105         |
| Increase funding for uniform overtime expenses (140.83 FTEs).  | 0                    | 16,747,299        | 0                    | 13,060,250         |
| Add funding for costs associated with the Actuarial Determined Contribution (ADC) uniform pension for Dallas Police and Fire Pension (DPFP).   | 0                    | 6,712,873         | 0                    | 13,235,974         |
| Reduce funding for the Axon contract for body-worn cameras and tasers due to operational decision not to upgrade existing equipment to Taser 10.   | 0                    | (225,000)         | 0                    | (225,000)          |
| Develop partnership with an external partner for veterinarian services for suspected animal cruelty investigations.  | 0                    | (50,000)          | 0                    | (50,000)           |
| Develop partnership with external partners for Mounted and Canine Units.   | 0                    | (348,476)         | 0                    | (348,476)          |
| Increase funding to support backlog of drug testing.   | 0                    | 1,000,000         | 0                    | 1,000,000          |
| Realignment Strategy: Transfer 10 vacant positions (not the funding) to create four Investigative Support positions and six Detention Officer positions in Youth Operations to manage mandated juvenile cases (7.50 FTEs). | 10                   | 525,051           | 10                   | 698,401            |

# DALLAS POLICE DEPARTMENT

| Major Budget Item   | FY 2024-25 Positions | FY 2024-25 Budget | FY 2025-26 Positions | FY 2025-26 Planned |
|---|----------------------|-------------------|----------------------|--------------------|
| Realignment Strategy: Transfer 10 vacant positions (not the funding) to create nine Crime Technician positions and one Supervisor position to manage and clear backlog of biological evidence in Driving While Intoxicated (DWI) cases (7.50 FTEs). | 10                   | 516,414           | 10                   | 660,911            |
| Increase funding for training, ammunition, protective equipment, and supplies for state-mandated Reality-Based Training (RBT) and Advanced Law Enforcement Rapid Response Training (ALERRT).  | 0                    | 808,850           | 0                    | 808,850            |
| Increase funding for contracted leases, investigation technology, and maintenance to cover escalation clauses.  | 0                    | 159,428           | 0                    | 159,428            |
| True up staffing and eliminate two vacant 911 Call Taker positions (0.75 FTEs).   | (2)                  | (47,675)          | (2)                  | (47,675)           |
| Reimagine DPD-911 and create a career ladder series and adjust grades to reflect the current market.  | 0                    | 2,200,680         | 0                    | 2,266,701          |
| Add funding to implement Sick Leave Exchange Pilot Program to improve uniform staff retention.  | 0                    | 2,000,000         | 0                    | 3,000,000          |
| Restore reimbursement from Information & Technology Services - 911 for eligible expenses for call taking, emergency dispatch, and support services.   | 0                    | (1,086,266)       | 0                    | (1,449,947)        |
| Add reimbursement from Community Oriented Policing Services (COPS) grant for partial funding for up to 50 officers for a three-year period from FY 2024-25 through FY 2026-27.  | 0                    | (2,083,333)       | 0                    | (2,083,333)        |
| True up staffing and eliminate funding for temporary labor.   | 0                    | (126,413)         | 0                    | (126,413)          |
| Transfer the purchase of fleet for the Dallas Police Department from the General Fund to the Debt Service Fund.   | 0                    | (6,056,608)       | 0                    | (6,056,608)        |
| Add funding for gate repairs and maintenance to reduce uniform overtime.  | 0                    | 1,274,625         | 0                    | 822,400            |

# DALLAS POLICE DEPARTMENT

| Major Budget Item  | FY 2024-25 Positions | FY 2024-25 Budget   | FY 2025-26 Positions | FY 2025-26 Planned  |
|--|----------------------|---------------------|----------------------|---------------------|
| Add funding to purchase 150 nighthawk licenses for a digital platform to process evidence.   | 0                    | 224,850             | 0                    | 224,850             |
| Add one-time funding for the payout of the Dallas Police Uniform officer 30-year retention incentive approved March 2023.  | 0                    | 3,375,600           | 0                    | 0                   |
| Increase funding for uniform supplemental pension expenses.  | 0                    | 1,200,000           | 0                    | 1,200,000           |
| Realignment Strategy: Transfer and/or delete 181 vacant unfunded positions previously used to facilitate hiring. This approach is no longer needed with Workday. | (181)                | 0                   | (181)                | 0                   |
| <b>Major Budget Items Total</b>  | <b>(163)</b>         | <b>\$43,318,960</b> | <b>(163)</b>         | <b>\$72,449,418</b> |

## BUDGETING FOR EQUITY

Budgeting for Equity reflects the intentional process by City departments to identify existing disparities in outcomes across various indicators and developing strategies and targeted investments to improve success for Dallas residents. The bullets below reflect departments' equity efforts.

- DPD provides training to all officers on de-escalation tactics, implicit bias, active bystandership, and active shooter response. The Department shares body/dash camera footage with the public when appropriate, and monitors/updates the Open Data Portal. In addition, DPD conducts regular Use of Force analysis to ensure officers are exercising appropriate levels of control in interactions with the public.
- DPD continues its work on the Violent Crime Plan, an evidence-based and intelligence-led program that focuses on micro-locations within the City that are most disproportionately affected by crime.
- The Constitutional Policing Unit conducts ongoing research and analysis and recommends improvements for DPD policies and practices to help protect individual rights and civil liberties.
- DPD produces an annual department-wide Racial Profiling Analysis specifically aimed at reporting motor vehicle traffic stop activity for each calendar year. This report helps to identify and evaluate racial disparities with an emphasis on continuous improvement.

# DALLAS POLICE DEPARTMENT

## EXPENSE DETAIL

|  | FY 2023-24<br>Budget | FY 2023-24<br>Forecast | FY 2024-25<br>Budget | FY 2025-26<br>Planned |
|--|----------------------|------------------------|----------------------|-----------------------|
| 1101 - Salary - Non-Uniform  | 46,512,273           | 35,848,447             | 49,848,185           | 51,075,102            |
| 1102 - Salary - Uniform  | 283,070,656          | 278,031,222            | 304,386,982          | 326,086,331           |
| 1112 - NonComputation - Uniform                                      | 24,019,987           | 22,470,722             | 23,042,884           | 23,026,884            |
| 1114 - One-time Pay - Uniform  | 90,000               | 90,000                 | 4,890,000            | 2,562,647             |
| 1115 - Retroactive Pay - Uniform                                     | 0                    | 5,723                  | 0                    | 0                     |
| 1116 - Retroactive Pay - Non-Uniform                                 | 0                    | 4,228                  | 0                    | 0                     |
| 1117 - Vacancy Savings - Salary                                      | (8,933,158)          | 0                      | (7,668,600)          | (7,418,805)           |
| 1118 - Vacancy Savings - Pension                                     | (1,261,361)          | 0                      | (1,108,830)          | (1,072,759)           |
| 1119 - Vacancy Savings (Medicare)                                    | (129,531)            | 0                      | (111,196)            | (107,573)             |
| 1120 - Wellness Incentive (Uniform and Non-Uniform)                  | 1,884,240            | 1,884,240              | 1,888,950            | 1,918,850             |
| 1201 - Overtime - Non-Uniform  | 3,661,781            | 4,676,826              | 3,661,781            | 3,661,781             |
| 1202 - Overtime - Uniform  | 42,490,977           | 55,670,819             | 59,238,276           | 55,551,227            |
| 1203 - Service Incentive Pay   | 110,000              | 105,332                | 107,600              | 107,600               |
| 1208 - Sick Leave Term Pay - Civilian                                | 185,000              | 174,968                | 185,000              | 185,000               |
| 1210 - Vacation Term Pay - Non-Uniform                               | 155,000              | 235,439                | 155,000              | 155,000               |
| 1211 - Compensatory Time Pay - Uni                                   | 1,824,998            | 1,175,657              | 1,824,998            | 1,824,998             |
| 1212 - Termination Payment -Attendance Incentive Leave - Non-Uniform | 0                    | 4,962                  | 0                    | 0                     |
| 1226 - Termination Payment Attendance Incentive Leave - Uniform      | 0                    | 32,514                 | 0                    | 0                     |
| 1228 - Sick Leave Term Pay - Uniform                                 | 2,175,000            | 1,491,900              | 2,175,000            | 2,175,000             |
| 1230 - Vacation Term Pay - Uniform                                   | 1,410,000            | 1,110,000              | 1,410,000            | 1,410,000             |
| 1231 - Phase Down - Vacation   | 0                    | 89,349                 | 0                    | 0                     |
| 1232 - Phase Down - Sick   | 0                    | 322,175                | 0                    | 0                     |
| 1233 - Phase Down - Attendance Incentive Leave                       | 0                    | 1,663                  | 0                    | 0                     |
| 1234 - Phase Down - Compensatory                                     | 0                    | 46                     | 0                    | 0                     |
| 1242 - Language Assigment Pay  | 35,640               | 0                      | 1,039,798            | 1,039,798             |
| 1243 - Service Pay - Uniform   | 1,865,384            | 1,762,663              | 1,874,116            | 1,874,116             |
| 1244 - Education Pay - Uniform                                       | 7,329,600            | 7,289,706              | 7,445,538            | 7,445,538             |
| 1301 -Pension - Non-Uniform  | 7,235,418            | 5,974,057              | 7,774,446            | 7,820,104             |
| 1302 - Pension - Uniform   | 100,831,646          | 99,043,839             | 108,240,207          | 113,501,250           |
| 1303 - Life Insurance  | 262,936              | 262,936                | 271,649              | 283,950               |
| 1304 - Health Insurance  | 34,114,747           | 34,114,747             | 35,827,458           | 38,443,274            |
| 1305 - Supplemental Pension - Uniform                                | 1,724,200            | 3,259,500              | 2,924,200            | 2,924,200             |
| 1306 - ER Medicare   | 5,894,491            | 5,990,542              | 6,664,962            | 6,854,293             |
| 1314 - Worker's Compensation   | 6,005,589            | 6,005,589              | 5,786,385            | 5,786,385             |
| 1320 - DFPF HB 3158 \$13M  | 7,800,000            | 7,800,000              | 3,614,400            | 0                     |
| 1323 - Pensions-Uniform Excess                                       | 290,000              | 162,235                | 290,000              | 290,000               |

# DALLAS POLICE DEPARTMENT

|   | FY 2023-24<br>Budget | FY 2023-24<br>Forecast | FY 2024-25<br>Budget | FY 2025-26<br>Planned |
|---|----------------------|------------------------|----------------------|-----------------------|
| 1324 - Actuarially Determined Contribution Pensions-Non-Uniform | 0                    | 0                      | 201,959              | 0                     |
| 1325 - Actuarially Determined Contribution Pensions-Uniform     | 0                    | 0                      | 6,712,873            | 13,235,974            |
| 1406 - Admin Leave - Non-Uniform                                | 0                    | 367,798                | 0                    | 0                     |
| 1453 - Continuance Pay - Non-Uniform                            | 0                    | 1,234                  | 0                    | 0                     |
| 1454 - Continuance Pay - Uniform                                | 0                    | 293,229                | 0                    | 0                     |
| 1511 - Temporary Help - Regular                                 | 126,413              | 0                      | 0                    | 0                     |
| <b>Personnel Services</b>                                       | <b>\$570,781,926</b> | <b>\$575,754,310</b>   | <b>\$632,594,021</b> | <b>\$660,640,165</b>  |
| 2110 - Office Supplies  | 55,000               | 15,487                 | 25,000               | 25,000                |
| 2111 - Office Supplies Chargeback                               | 360,000              | 546,524                | 415,000              | 415,000               |
| 2120 - Min App Inst Tools - Uten                                | 50,000               | 133,029                | 50,000               | 182,761               |
| 2140 - Light - Power  | 1,276,938            | 1,276,938              | 1,238,337            | 1,270,034             |
| 2170 - Water - Sewer  | 90,000               | 90,000                 | 90,000               | 90,000                |
| 2181 - Fuel - Lube For Vehicle                                  | 5,889,793            | 5,889,793              | 5,945,442            | 5,945,442             |
| 2183 - Fuel - Lube  | 162,500              | 152,798                | 162,500              | 162,500               |
| 2185 - Tires - Tubes  | 15,800               | 33,588                 | 40,000               | 40,000                |
| 2200 - Chemical Medical Surgical                                | 80,000               | 40,000                 | 80,000               | 80,000                |
| 2220 - Laundry - Cleaning Suppl                                 | 3,000                | 0                      | 3,000                | 3,000                 |
| 2231 - Clothing   | 1,407,860            | 1,306,436              | 1,315,200            | 1,315,200             |
| 2232 - Food Supplies  | 35,000               | 35,000                 | 35,000               | 35,000                |
| 2241 - Animal Food  | 100,000              | 114,755                | 10,610               | 10,610                |
| 2252 - Meter Postage Fund Level                                 | 266,499              | 145,401                | 166,499              | 166,499               |
| 2280 - Other Supplies   | 2,272,976            | 2,603,197              | 3,818,664            | 3,834,240             |
| 2290 - Event Supplies-Ceremony Event Supplies                   | 0                    | 21,483                 | 0                    | 0                     |
| 2710 - Furniture - Fixtures                                     | 31,000               | 203,771                | 260,000              | 272,500               |
| 2720 - Machine Tools  | 0                    | 1,350                  | 0                    | 0                     |
| 2730 - Major Apparatus  | 0                    | 9,513                  | 0                    | 0                     |
| 2731 - Data Processing Equipment                                | 252,022              | 131,643                | 176,192              | 156,711               |
| 2735 - Software Purchase - \$1000                               | 249,000              | 18,937                 | 150,000              | 200,000               |
| 2760 - Radio - Communication Eqp                                | 239,551              | 0                      | 30,000               | 30,000                |
| 2770 - Audiovisual Equipment                                    | 20,000               | 11,210                 | 20,000               | 20,000                |
| 2780 - Photography - Film Equipment                             | 50,000               | 23,306                 | 20,000               | 20,000                |
| 2790 - Protective Equipment                                     | 536,465              | 498,054                | 553,115              | 676,715               |
| 2850 - Live Stock   | 37,000               | 37,000                 | 0                    | 0                     |
| 2860 - Books Reference Book Only                                | 0                    | 890                    | 0                    | 0                     |
| 2890 - Miscellaneous Equipment                                  | 1,865,628            | 1,527,609              | 2,602,490            | 2,547,360             |
| <b>Supplies - Materials</b>                                     | <b>\$15,346,032</b>  | <b>\$14,867,710</b>    | <b>\$17,207,049</b>  | <b>\$17,498,572</b>   |
| 3030 - Printing - Photo Services                                | 130,000              | 150,000                | 130,000              | 130,000               |
| 3040 - Medical - Laboratory Services                            | 4,755,540            | 4,863,417              | 6,213,812            | 6,213,812             |
| 3043 - Retrieval Of Records                                     | 12,500               | 87,503                 | 12,500               | 12,500                |



# DALLAS POLICE DEPARTMENT

|  | FY 2023-24<br>Budget | FY 2023-24<br>Forecast | FY 2024-25<br>Budget | FY 2025-26<br>Planned |
|--|----------------------|------------------------|----------------------|-----------------------|
| 3050 - Communications                  | 1,991,373            | 1,991,373              | 1,713,639            | 1,759,636             |
| 3051 - Telephone Equipment Charges     | 10,000               | 922                    | 10,000               | 10,000                |
| 3053 - Data Circuit Billing            | 3,950,279            | 3,950,279              | 3,295,007            | 3,310,337             |
| 3060 - Equipment Rental [Outside City] | 355,134              | 616,399                | 379,368              | 379,368               |
| 3070 - Professional Services           | 2,634,245            | 2,389,105              | 2,639,604            | 2,500,854             |
| 3090 - City Forces                     | 300,000              | 200,000                | 300,000              | 300,000               |
| 3094 - Wrecker Services                | 19,252               | 21,176                 | 19,252               | 19,252                |
| 3098 - Day Labor                       | 64,288               | 153,656                | 159,877              | 159,877               |
| 3099 - Misc Special Services           | 1,010,414            | 1,151,927              | 861,302              | 861,301               |
| 3110 - Equip Repairs and Maintenance   | 1,262,914            | 1,800,840              | 1,462,914            | 1,462,914             |
| 3130 - Copy Machine Rent-Lease-Maint   | 283,228              | 283,228                | 449,358              | 449,358               |
| 3151 - Department Support              | 9,430,020            | 9,430,020              | 17,113,492           | 18,107,547            |
| 3210 - Building Repairs and Maint      | 691,118              | 922,581                | 1,895,770            | 1,636,919             |
| 3310 - Insurance                       | 1,081,233            | 1,084,967              | 1,569,900            | 1,651,926             |
| 3313 - Liability Premiums              | 1,047,250            | 1,047,250              | 872,455              | 872,046               |
| 3320 - Advertising                     | 250,000              | 250,000                | 360,000              | 360,000               |
| 3330 - Rents [Lease]                   | 2,342,546            | 2,427,151              | 1,398,409            | 1,398,409             |
| 3340 - Membership Dues                 | 270,000              | 264,810                | 270,000              | 270,000               |
| 3341 - Subscriptions-Serials           | 145,500              | 5,005                  | 240,770              | 240,770               |
| 3361 - Professional Development        | 350,200              | 350,200                | 350,200              | 350,200               |
| 3363 - Reimb-Vehicle Use,Parking       | 33,548               | 34,543                 | 33,548               | 33,548                |
| 3364 - Personnel Development           | 13,500               | 62,090                 | 13,500               | 13,500                |
| 3410 - Equip - Automotive Rental       | 9,935,763            | 9,935,763              | 11,422,327           | 11,422,327            |
| 3411 - Wreck Handle Charge (fleet)     | 2,980,893            | 2,980,893              | 1,515,996            | 1,515,996             |
| 3413 - Motor Pool Vehicle Charges      | 0                    | 0                      | 228,855              | 228,855               |
| 3416 - GIS Services                    | 243,298              | 243,298                | 321,441              | 321,441               |
| 3420 - Commun Equip Rental             | 13,315,160           | 13,315,160             | 11,672,177           | 12,530,819            |
| 3429 - Mobile Phone Services           | 1,687,749            | 2,099,509              | 2,816,774            | 2,816,774             |
| 3430 - Data Services                   | 2,915,111            | 2,915,111              | 2,638,864            | 2,665,309             |
| 3434 - Programming                     | 21,908,866           | 21,908,866             | 23,588,051           | 24,182,358            |
| 3437 - Continual Software License Fee  | 11,158,520           | 9,523,857              | 10,625,815           | 10,625,815            |
| 3438 - Software Maintenance Fee        | 150,547              | 112,444                | 304,206              | 289,582               |
| 3460 - Disposal Services               | 55,496               | 42,805                 | 55,496               | 55,496                |
| 3518 - Credit Card Charges             | 95,000               | 19,439                 | 46,796               | 46,796                |
| 3549 - Miscellaneous Refunds           | 0                    | 500                    | 0                    | 0                     |
| Contractual - Other Services           | \$96,880,485         | \$96,636,086           | \$107,001,475        | \$109,205,642         |
|  |                      |                        |                      |                       |
| 4710 - Furniture Fixtures Equip        | 0                    | 8,067                  | 0                    | 0                     |
| 4740 - Motor Vehicles Cap              | 6,228,478            | 6,172,663              | 0                    | 0                     |
| 4742 - Trucks                          | 180,000              | 180,000                | 0                    | 0                     |
| 4750 - Other Vehicles                  | 200,000              | 200,000                | 0                    | 0                     |
| 4890 - Misc Equipment Capital          | 0                    | 1,047,469              | 0                    | 64,000                |
| Capital Outlay                         | \$6,608,478          | \$7,608,199            | \$0                  | \$64,000              |
|  |                      |                        |                      |                       |

# DALLAS POLICE DEPARTMENT

|                                  | FY 2023-24<br>Budget | FY 2023-24<br>Forecast | FY 2024-25<br>Budget | FY 2025-26<br>Planned |
|----------------------------------|----------------------|------------------------|----------------------|-----------------------|
| 5002 - Dept Support Reimb        | (9,430,020)          | (9,430,020)            | (17,113,492)         | (18,107,547)          |
| 5011 - Reimb Fr Othr Organizaton | (10,863,245)         | (11,676,747)           | (5,559,153)          | (5,934,947)           |
| 5012 - Reimbursements-Stormwater | (300,311)            | (300,311)              | (367,116)            | (367,116)             |
| 5110 - Refunds                   | 0                    | (4,095)                | 0                    | 0                     |
| 5321 - Reimbursement - Aviation  | (11,448,337)         | (13,000,043)           | (13,930,544)         | (14,281,137)          |
| 5331 - Reimbursement - TxDOT     | (638,655)            | (729,230)              | (664,230)            | (664,230)             |
| Reimbursements                   | (\$32,680,568)       | (\$35,140,446)         | (\$37,634,535)       | (\$39,354,977)        |
| Total Expense                    | \$656,936,353        | \$659,725,859          | \$719,168,010        | \$748,053,402         |



# DATA ANALYTICS & BUSINESS INTELLIGENCE

## MISSION

Use data to improve the lives of the people of Dallas.

## DEPARTMENT GOALS

- Define and lead data governance through education and oversight to empower effective data driven decisions
- Enhance data accessibility so that city staff and the public can have access to the resources they need to gain insight into core city services
- Develop and nurture a team that can deliver all aspects of high quality data products and initiatives
- Cultivate and invest in a strong data culture in the City of Dallas to expand learner access, understand, visualize, and speak data
- Research, scope, design, execute and publish high impact data projects that serve the City of Dallas

## SERVICE DESCRIPTIONS

| DATA ANALYTICS & BUSINESS INTELLIGENCE        |   |
|---|---|
| Data Analytics                                | Provides critical data insight to support data driven decision making throughout the organization, including the City's Geographical Information Services.  |
| Data Governance                               | Develops and defines the City's Data Governance efforts, leads and administers the City's Data Programs, including oversight of the City's Open Data Portal, the Data Classification specifications and proper treatment of sensitive data.   |
| Data Management, Accessibility and Governance | Responsible for the City's Data Access and Integration, services include supporting location data emergency routing for first responders, data for drainage systems, permit compliance reporting, location services for CCX and the official City limits. Develops and defines the City's Data Governance Efforts, leads and administers the City's Data Programs, including oversight of the City's Open Data Portal, the Data Classification specifications and proper treatment of sensitive data. |

# DATA ANALYTICS & BUSINESS INTELLIGENCE

## SERVICE BUDGET

| Service                                       | FY 2023-24<br>Budget | FY 2023-24<br>Forecast | FY 2024-25<br>Budget | FY 2025-26<br>Planned |
|---|----------------------|------------------------|----------------------|-----------------------|
| Data Analytics                                | 3,744,593            | 4,330,733              | 4,292,150            | 4,513,885             |
| Data Governance                               | 1,530,239            | 981,354                | 0                    | 0                     |
| Data Management, Accessibility and Governance | 833,330              | 778,953                | 1,519,004            | 1,519,003             |
| Expense Total                                 | \$6,108,162          | \$6,091,041            | \$5,811,154          | \$6,032,888           |

## ANNUAL OPERATING EXPENSE AND REVENUE

The table below provides a summary of the amended budget and forecast for the current year compared to the budget for FY 2024-25 and planned budget for FY 2025-26.

| Category                     | FY 2023-24<br>Budget | FY 2023-24<br>Forecast | FY 2024-25<br>Budget | FY 2025-26<br>Planned |
|------------------------------|----------------------|------------------------|----------------------|-----------------------|
| Personnel Services           | 4,514,834            | 4,497,713              | 4,297,955            | 4,514,740             |
| Supplies - Materials         | 306,599              | 306,599                | 281,599              | 281,599               |
| Contractual - Other Services | 1,286,729            | 1,286,729              | 1,231,600            | 1,236,549             |
| Capital Outlay               | 0                    | 0                      | 0                    | 0                     |
| Expense Total                | \$6,108,162          | \$6,091,041            | \$5,811,154          | \$6,032,888           |
| Reimbursements               | 0                    | 0                      | 0                    | 0                     |
| Department Total             | \$6,108,162          | \$6,091,041            | \$5,811,154          | \$6,032,888           |
|                              |                      |                        |                      |                       |
| Department Revenue Total     | \$0                  | \$0                    | \$0                  | \$0                   |

# DATA ANALYTICS & BUSINESS INTELLIGENCE

## PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours (with the exception of DFR uniform FTEs which may equal 2,808 hours depending upon assignment). Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turnover that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE. The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs funded from additional resources such as grant funds.

| Category          | FY 2023-24 Budget | FY 2023-24 Forecast | FY 2024-25 Budget | FY 2025-26 Planned |
|-------------------|-------------------|---------------------|-------------------|--------------------|
| Regular Civilian  | 40.02             | 37.35               | 35.92             | 35.92              |
| Regular Uniform   | 0.00              | 0.00                | 0.00              | 0.00               |
| Civilian Overtime | 0.00              | 0.01                | 0.00              | 0.00               |
| Uniform Overtime  | 0.00              | 0.00                | 0.00              | 0.00               |
| Temporary Help    | 0.00              | 0.00                | 0.00              | 0.00               |
| Department Total  | 40.02             | 37.36               | 35.92             | 35.92              |

## MAJOR BUDGET ITEMS

The FY 2024-25 budget and FY 2025-26 planned budget include adjustments for costs such as employee/retiree health benefits, civilian employee retirement adjustments, civilian merit pay adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers' compensation, liability, and property insurance. Vacant positions have been repurposed and reallocated between departments as part of a Citywide Realignment Strategy. These changes are noted as "Realignment Strategy: Transfer". The table below lists funding levels for major budget items for each year of the biennial. The amounts in each column are a positive or negative adjustment from the FY 2023-24 amended budget.

| Major Budget Item   | FY 2024-25 Positions | FY 2024-25 Budget | FY 2025-26 Positions | FY 2025-26 Planned |
|---|----------------------|-------------------|----------------------|--------------------|
| Restructure Data Analytics staffing to provide more efficient service delivery and eliminate one Data Analytics Administrator, one Senior Science Analyst, one Data Science Analyst II, and one Data Analyst I positions (3.51 FTEs). | (4)                  | (400,507)         | (4)                  | (400,507)          |
| Reduce the number of contracted courses offered by DSQuorum and focus on selected participation in classes.   | 0                    | (25,000)          | 0                    | (25,000)           |
| Major Budget Items Total  | (4)                  | (\$425,507)       | (4)                  | (\$425,507)        |

# DATA ANALYTICS & BUSINESS INTELLIGENCE

## BUDGETING FOR EQUITY

Budgeting for Equity reflects the intentional process by City departments to identify existing disparities in outcomes across various indicators and developing strategies and targeted investments to improve success for Dallas residents. The bullets below reflect departments' equity efforts.

- Advise departments to include an equity element on 95 percent of new major projects that are published externally.
- Increase the number of trained staff on data disaggregation from 30 to 60 by December 2024; and 60 to 90 by December 2025. DBI disaggregates data to enable departments to use equity to align their decisions and funding allocations.
- In partnership with the Office of Equity and Inclusion (OEI), support the tracking of Department Racial Equity Plan (REP) progress annually.
- Maintain Spanish translation on 95 percent of all departmental public facing products.

## EXPENSE DETAIL

|   | FY 2023-24<br>Budget | FY 2023-24<br>Forecast | FY 2024-25<br>Budget | FY 2025-26<br>Planned |
|---|----------------------|------------------------|----------------------|-----------------------|
| 1101 - Salary - Non-Uniform                                     | 3,997,038            | 3,462,434              | 3,762,418            | 3,870,694             |
| 1113 - One-time Pay - Non-Uniform                               | 0                    | 12,000                 | 0                    | 0                     |
| 1117 - Vacancy Savings - Salary                                 | (482,989)            | 0                      | (423,381)            | (423,381)             |
| 1118 - Vacancy Savings - Pension                                | (68,198)             | 0                      | (61,220)             | (61,220)              |
| 1119 - Vacancy Savings (Medicare)                               | (7,003)              | 0                      | (6,498)              | (6,498)               |
| 1120 - Wellness Incentive (Uniform and Non-Uniform)             | 20,010               | 20,010                 | 19,715               | 19,715                |
| 1201 - Overtime - Non-Uniform                                   | 0                    | 813                    | 0                    | 0                     |
| 1210 - Vacation Term Pay - Non-Uniform                          | 0                    | 14,678                 | 0                    | 0                     |
| 1301 - Pension - Non-Uniform                                    | 615,050              | 546,852                | 543,556              | 559,213               |
| 1303 - Life Insurance   | 2,801                | 2,801                  | 2,839                | 2,918                 |
| 1304 - Health Insurance   | 363,382              | 363,382                | 374,427              | 395,089               |
| 1306 - ER Medicare  | 64,351               | 64,351                 | 60,949               | 62,518                |
| 1314 - Worker's Compensation                                    | 10,392               | 10,392                 | 9,353                | 9,353                 |
| 1324 - Actuarially Determined Contribution Pensions-Non-Uniform | 0                    | 0                      | 15,797               | 86,339                |
| <b>Personnel Services</b>                                       | <b>\$4,514,834</b>   | <b>\$4,497,713</b>     | <b>\$4,297,955</b>   | <b>\$4,514,740</b>    |
| 2110 - Office Supplies  | 61,225               | 57,689                 | 61,225               | 61,225                |
| 2111 - Office Supplies Chargeback                               | 0                    | 237                    | 0                    | 0                     |
| 2231 - Clothing   | 0                    | 3,300                  | 0                    | 0                     |
| 2731 - Data Processing Equipment                                | 40,000               | 40,000                 | 40,000               | 40,000                |
| 2735 - Software Purchase -\$1000                                | 205,374              | 205,374                | 180,374              | 180,374               |
| <b>Supplies - Materials</b>                                     | <b>\$306,599</b>     | <b>\$306,599</b>       | <b>\$281,599</b>     | <b>\$281,599</b>      |
| 3050 - Communications   | 20,956               | 20,956                 | 2,175                | 2,238                 |
| 3053 - Data Circuit Billing                                     | 43,917               | 43,917                 | 4,468                | 4,489                 |
| 3130 - Copy Machine Rent-Lease-Maint                            | 3,311                | 3,311                  | 3,536                | 3,536                 |

# DATA ANALYTICS & BUSINESS INTELLIGENCE

|                                 | FY 2023-24<br>Budget | FY 2023-24<br>Forecast | FY 2024-25<br>Budget | FY 2025-26<br>Planned |
|---------------------------------|----------------------|------------------------|----------------------|-----------------------|
| 3310 - Insurance                | 6,140                | 6,140                  | 6,818                | 7,175                 |
| 3313 - Liability Premiums       | 1,245                | 1,245                  | 1,320                | 1,320                 |
| 3340 - Membership Dues          | 0                    | 3,500                  | 0                    | 0                     |
| 3361 - Professional Development | 25,000               | 18,590                 | 25,000               | 25,000                |
| 3429 - Mobile Phone Services    | 0                    | 2,910                  | 0                    | 0                     |
| 3430 - Data Services            | 40,065               | 40,065                 | 34,686               | 34,944                |
| 3434 - Programming              | 1,146,095            | 1,146,095              | 1,153,597            | 1,157,847             |
| Contractual - Other Services    | \$1,286,729          | \$1,286,729            | \$1,231,600          | \$1,236,549           |
|                                 |                      |                        |                      |                       |
| <b>Total Expense</b>            | <b>\$6,108,162</b>   | <b>\$6,091,041</b>     | <b>\$5,811,154</b>   | <b>\$6,032,888</b>    |





# FACILITIES & REAL ESTATE MANAGEMENT

## MISSION

Facilities & Real Estate Management (FRM) provides maintenance/repair, major maintenance, and custodial services for assigned city facilities. FRM also manages real estate operations and other ancillary operations in support of and service to City departments and Dallas residents.

## DEPARTMENT GOALS

- Implement FRM's redesigned Capital Planning Process which includes consideration of anticipated critical failures, major maintenance project management, required abatement services, emergency repairs and potential general fund overage reserves
- Continue partnership with the Office of Equity and Inclusion (OEI) to identify, design, and complete additional ADA improvement projects at City facilities
- Implement and manage a Leadership in Energy and Environmental Design (LEED) high-performance cleaning and training program which utilizes a system that reduces water usage, increases cleaning efficiencies, and minimizes environmental impact
- Complete a minimum of 500 quality control inspections at facilities with contracted custodial services
- Implement a pilot customer service rating process for FRM's major operating divisions
- Support Comprehensive Environmental & Climate Action Plan (CECAP) goals to further enhance facility resilience by completing Bachman Recreation Center solar photovoltaic (PV) and battery project, and in coordination with the Office of Emergency Management and Crisis Response (ECR), expand the resiliency center generator installation and facility weatherization program to the remaining six Council districts. (funding dependent)
- Complete energy benchmarking in five additional facilities, for a total of 195 by September 2025.
- Evaluate abandonment process, procedures, roles, and responsibilities to accelerate elapsed time from application submittal to council consideration
- In collaboration with the Office of Data Analytics and Business Intelligence (DBI), develop and implement data visualization site(s) to provide real-time reports of key performance indicators related to FRM's service delivery processes
- Expand utilization and data collection using Maximo (computerized maintenance management system) to more efficiently track and manage maintenance activities and associated expenses

## SERVICE DESCRIPTIONS

| Facilities & Real Estate Management |  |
|-------------------------------------|--|
| Custodial and Customer Care         | Provides for custodial operations and other supporting housekeeping services, using a mix of in-house and contract resources, for 104 City facilities. Also, oversees room reservations and setup for Council meetings, City boards and commissions, special events, and meetings at City Hall. *Building Services will be moved to Facilities & Real Estate Management effective August 2024. |

# FACILITIES & REAL ESTATE MANAGEMENT

|  |  |
|--|--|
| <p>Energy Management</p>                               | <p>Manages Citywide utility billing for 2,700+ individual utility accounts (electricity, natural gas, etc.), assists with solar photovoltaic (PV) initiatives, and administers the City's Energy Management System. *Building Services will be moved to Facilities &amp; Real Estate Management effective August 2024.</p>   |
| <p>Facility Maintenance, Operation, and Repair</p>     | <p>Provides for routine, emergency, non-maintenance, and repair services on major facility systems in 500+ assigned City facilities, through in-house support staff and external technical service providers. *Building Services will be moved to Facilities &amp; Real Estate Management effective August 2024.</p>   |
| <p>Real Estate Management</p>                          | <p>Acquires easements and property for public use, provides necessary relocation benefits to qualified persons and businesses displaced due to public acquisitions, assists property owners in obtaining abandonments, licenses, and leases/sells surplus or tax-foreclosed properties. *Real Estate Management will be moved to Facilities &amp; Real Estate Management effective August 2024.</p>  |
| <p>Renovation/Major Maintenance and Administration</p> | <p>Develops and implements an annual major maintenance work plan, using customer department input, historic work order data, and existing needs inventory, up to the amount of available funding. Reprioritizes the work plan as new critical needs arise and/or as available capital construction funds change. Manages and executes department-funded minor renovation projects. Oversees budget administration, revenue collection and accounts payable as well as procurement and warehouse activities. *Building Services will be moved to Facilities &amp; Real Estate Management effective August 2024.</p> |
| <p>Truck and Pedestrian Terminals</p>                  | <p>Provides for and manages terminal and cartway access through contractual agreements, provides custodial and general maintenance and repair services to the truck terminal and pedestrian way. Bills tenants their pro rata share of operating expenses and pays an annual lease payment to the Thanks-Giving Square Foundation per the 75-year agreement established in 1973. *Building Services will be moved to Facilities &amp; Real Estate Management effective August 2024.</p>  |

# FACILITIES & REAL ESTATE MANAGEMENT

## SERVICE BUDGET

| Service   | FY 2023-24 Budget | FY 2023-24 Forecast | FY 2024-25 Budget | FY 2025-26 Planned |
|---|-------------------|---------------------|-------------------|--------------------|
| Custodial and Customer Care                     | 0                 | 0                   | 6,999,243         | 7,134,907          |
| Energy Management                               | 0                 | 0                   | 2,717,077         | 2,780,651          |
| Facility Maintenance, Operation, and Repair     | 0                 | 0                   | 17,537,992        | 17,760,911         |
| Real Estate Management                          | 0                 | 0                   | 1,883,011         | 2,013,353          |
| Renovation/Major Maintenance and Administration | 0                 | 0                   | 2,443,735         | 2,499,655          |
| Truck and Pedestrian Terminals                  | 0                 | 0                   | 653,659           | 662,256            |
| Expense Total                                   | \$0               | \$0                 | \$32,234,717      | \$32,851,733       |

## ANNUAL OPERATING EXPENSE AND REVENUE

The table below provides a summary of the amended budget and forecast for the current year compared to the budget for FY 2024-25 and planned budget for FY 2025-26.

| Category                     | FY 2023-24 Budget | FY 2023-24 Forecast | FY 2024-25 Budget | FY 2025-26 Planned |
|------------------------------|-------------------|---------------------|-------------------|--------------------|
| Personnel Services           | 0                 | 0                   | 18,077,359        | 18,811,662         |
| Supplies - Materials         | 0                 | 0                   | 5,529,244         | 5,588,426          |
| Contractual - Other Services | 0                 | 0                   | 11,041,143        | 10,864,674         |
| Capital Outlay               | 0                 | 0                   | 0                 | 0                  |
| Expense Total                | \$0               | \$0                 | \$34,647,746      | \$35,264,762       |
| Reimbursements               | 0                 | 0                   | (2,413,029)       | (2,413,029)        |
| Department Total             | \$0               | \$0                 | \$32,234,717      | \$32,851,733       |
|                              |                   |                     |                   |                    |
| Department Revenue Total     | \$0               | \$0                 | \$5,915,186       | \$5,915,186        |

# FACILITIES & REAL ESTATE MANAGEMENT

## REIMBURSEMENTS

Reimbursements reflect contributions from various agencies, including federal and state funds, internal service departments, enterprise fund departments, and department support. Department support reflects interdepartmental transfers for the cost of management oversight and administrative support within the department. The table below provides a summary of reimbursements from various sources.

| Source of Reimbursement                              | FY 2024-25 Budget | FY 2025-26 Planned |
|--|-------------------|--------------------|
| Property Acquisition and Lease Reimbursement         | (1,871,909)       | (1,871,909)        |
| Miscellaneous Department Reimbursement (Work Orders) | (541,120)         | (541,120)          |
| Reimbursement Total                                  | \$(2,413,029)     | \$(2,413,029)      |

## ADDITIONAL RESOURCES

Additional resources are multi-year funds used to account for and report the proceeds of a specific revenue source that are restricted or committed to expenditures for a specified purpose. The table below lists funds that require additional appropriations in FY 2024-25 and FY 2025-26.

| Fund                           | FY 2024-25 Budget | FY 2025-26 Planned |
|--------------------------------|-------------------|--------------------|
| ARPA Redevelopment Fund (0A72) | 7,500,000         | 7,500,000          |
| Additional Resources Total     | \$7,500,000       | \$7,500,000        |

## PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours (with the exception of DFR uniform FTEs which may equal 2,808 hours depending upon assignment). Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turnover that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE. The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs funded from additional resources such as grant funds.

| Category          | FY 2023-24 Budget | FY 2023-24 Forecast | FY 2024-25 Budget | FY 2025-26 Planned |
|-------------------|-------------------|---------------------|-------------------|--------------------|
| Regular Civilian  | 0.00              | 0.00                | 206.07            | 206.12             |
| Regular Uniform   | 0.00              | 0.00                | 0.00              | 0.00               |
| Civilian Overtime | 0.00              | 0.00                | 4.00              | 4.00               |
| Uniform Overtime  | 0.00              | 0.00                | 0.00              | 0.00               |
| Temporary Help    | 0.00              | 0.00                | 0.00              | 0.00               |
| Department Total  | 0.00              | 0.00                | 210.07            | 210.12             |

# FACILITIES & REAL ESTATE MANAGEMENT

## MAJOR BUDGET ITEMS

The FY 2024-25 budget and FY 2025-26 planned budget include adjustments for costs such as employee/retiree health benefits, civilian employee retirement adjustments, civilian merit pay adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers' compensation, liability, and property insurance. Vacant positions have been repurposed and reallocated between departments as part of a Citywide Realignment Strategy. These changes are noted as "Realignment Strategy: Transfer". The table below lists funding levels for major budget items for each year of the biennial. The amounts in each column are a positive or negative adjustment from the FY 2023-24 amended budget.

| Major Budget Item  | FY 2024-25 Positions | FY 2024-25 Budget | FY 2025-26 Positions | FY 2025-26 Planned |
|--|----------------------|-------------------|----------------------|--------------------|
| Realign and reimagine the service delivery model and consolidate the Building Services Department into the Facilities & Real Estate Management Department and eliminate seven positions in FY 2023-24 prior to the reorganization (183.40 FTEs). | 188                  | 30,656,117        | 188                  | 31,512,528         |
| Realign and reimagine the service delivery model and consolidate the Real Estate function from Public Works into the Facilities & Real Estate Management Department (30.52 FTEs).  | 31                   | 1,901,928         | 31                   | 1,916,925          |
| Eliminate underutilized and redundant IT equipment.  | 0                    | (77,244)          | 0                    | (77,244)           |
| Reduce contracted maintenance service fees for Stemmons due to limited needs post renovation.  | 0                    | (200,000)         | 0                    | (200,000)          |
| Reduce maintenance service to Dallas Museum of Art (DMA) as part of the Office of Arts and Culture (OAC) master plan for the privatization of cultural facilities.   | 0                    | 0                 | 0                    | (254,392)          |
| Realize efficiencies and eliminate seven vacant positions (two Crew Leader - Facilities, one HVAC Technician, one Senior Electrician, one Senior HVAC Technician, and two Senior Plumbers) to true up staffing (3.85 FTEs).                      | (7)                  | (252,802)         | (7)                  | (252,802)          |

# FACILITIES & REAL ESTATE MANAGEMENT

| Major Budget Item   | FY 2024-25<br>Positions | FY 2024-25<br>Budget | FY 2025-26<br>Positions | FY 2025-26<br>Planned |
|---|-------------------------|----------------------|-------------------------|-----------------------|
| Add additional funding for Capital Construction for major maintenance in the ARPA Redevelopment Fund (\$7,500,000 per year in FY 2024-25 and FY 2025-26). | 0                       | 0                    | 0                       | 0                     |
| <b>Major Budget Items Total</b>   | <b>212</b>              | <b>\$32,027,999</b>  | <b>212</b>              | <b>\$32,645,015</b>   |

## EXPENSE DETAIL

|   | FY 2023-24<br>Budget | FY 2023-24<br>Forecast | FY 2024-25<br>Budget | FY 2025-26<br>Planned |
|---|----------------------|------------------------|----------------------|-----------------------|
| 1101 - Salary - Non-Uniform                                     | 0                    | 0                      | 13,695,966           | 13,993,301            |
| 1111 - Cell Phone Stipend                                       | 0                    | 0                      | 15,000               | 15,000                |
| 1117 - Vacancy Savings - Salary                                 | 0                    | 0                      | (626,391)            | (626,391)             |
| 1118 - Vacancy Savings - Pension                                | 0                    | 0                      | (87,922)             | (87,922)              |
| 1119 - Vacancy Savings (Medicare)                               | 0                    | 0                      | (9,083)              | (9,083)               |
| 1120 - Wellness Incentive (Uniform and Non-Uniform)             | 0                    | 0                      | 105,171              | 104,725               |
| 1201 - Overtime - Non-Uniform                                   | 0                    | 0                      | 386,555              | 386,555               |
| 1203 - Service Incentive Pay                                    | 0                    | 0                      | 26,688               | 26,688                |
| 1301 - Pension - Non-Uniform                                    | 0                    | 0                      | 2,035,562            | 2,078,555             |
| 1303 - Life Insurance   | 0                    | 0                      | 15,077               | 15,499                |
| 1304 - Health Insurance   | 0                    | 0                      | 1,988,462            | 2,098,689             |
| 1306 - ER Medicare  | 0                    | 0                      | 207,708              | 212,019               |
| 1314 - Worker's Compensation                                    | 0                    | 0                      | 261,609              | 261,609               |
| 1324 - Actuarially Determined Contribution Pensions-Non-Uniform | 0                    | 0                      | 62,957               | 342,418               |
| <b>Personnel Services</b>                                       | <b>\$0</b>           | <b>\$0</b>             | <b>\$18,077,359</b>  | <b>\$18,811,662</b>   |
| 2110 - Office Supplies  | 0                    | 0                      | 3,442                | 3,442                 |
| 2111 - Office Supplies Chargeback                               | 0                    | 0                      | 7,233                | 7,233                 |
| 2120 - Min App Inst Tools - Uten                                | 0                    | 0                      | 24,100               | 24,100                |
| 2130 - Copy McH Supplies  | 0                    | 0                      | 2,212                | 2,212                 |
| 2140 - Light - Power  | 0                    | 0                      | 1,530,131            | 1,589,313             |
| 2160 - Fuel Supplies  | 0                    | 0                      | 850,000              | 850,000               |
| 2170 - Water - Sewer  | 0                    | 0                      | 387,777              | 387,777               |
| 2181 - Fuel - Lube For Vehicle                                  | 0                    | 0                      | 117,156              | 117,156               |
| 2220 - Laundry - Cleaning Suppl                                 | 0                    | 0                      | 394,369              | 394,369               |
| 2231 - Clothing   | 0                    | 0                      | 35,378               | 35,378                |
| 2252 - Meter Postage Fund Level                                 | 0                    | 0                      | 629                  | 629                   |
| 2280 - Other Supplies   | 0                    | 0                      | 11,221               | 11,221                |
| 2310 - Building Materials                                       | 0                    | 0                      | 2,117,004            | 2,117,004             |

# FACILITIES & REAL ESTATE MANAGEMENT

|  | FY 2023-24<br>Budget | FY 2023-24<br>Forecast | FY 2024-25<br>Budget | FY 2025-26<br>Planned |
|--|----------------------|------------------------|----------------------|-----------------------|
| 2720 - Machine Tools                   | 0                    | 0                      | 33,355               | 33,355                |
| 2731 - Data Processing Equipment       | 0                    | 0                      | 13,237               | 13,237                |
| 2735 - Software Purchase -\$1000       | 0                    | 0                      | 2,000                | 2,000                 |
| Supplies - Materials                   | \$0                  | \$0                    | \$5,529,244          | \$5,588,426           |
| 3030 - Printing - Photo Services       | 0                    | 0                      | 1,700                | 1,700                 |
| 3050 - Communications                  | 0                    | 0                      | 101,375              | 106,267               |
| 3053 - Data Circuit Billing            | 0                    | 0                      | 400,669              | 402,300               |
| 3060 - Equipment Rental [Outside City] | 0                    | 0                      | 11,775               | 11,775                |
| 3062 - Pc Leasing [Outside City]       | 0                    | 0                      | 529                  | 529                   |
| 3070 - Professional Services           | 0                    | 0                      | 219,222              | 219,222               |
| 3072 - Contractor Service Fees         | 0                    | 0                      | 205,607              | 205,607               |
| 3085 - Freight                         | 0                    | 0                      | 220                  | 220                   |
| 3090 - City Forces                     | 0                    | 0                      | 49,847               | 49,847                |
| 3091 - Custodial Services              | 0                    | 0                      | 3,633,115            | 3,633,115             |
| 3099 - Misc Special Services           | 0                    | 0                      | 250,276              | 250,276               |
| 3110 - Equip Repairs and Maintenance   | 0                    | 0                      | 299,890              | 299,890               |
| 3130 - Copy Machine Rent-Lease-Maint   | 0                    | 0                      | 15,975               | 15,975                |
| 3150 - Copy Center Charges             | 0                    | 0                      | 700                  | 700                   |
| 3210 - Building Repairs and Maint      | 0                    | 0                      | 1,746,427            | 1,492,035             |
| 3310 - Insurance                       | 0                    | 0                      | 981,312              | 1,032,508             |
| 3313 - Liability Premiums              | 0                    | 0                      | 32,303               | 32,300                |
| 3320 - Advertising                     | 0                    | 0                      | 4,200                | 4,200                 |
| 3330 - Rents [Lease]                   | 0                    | 0                      | 424,992              | 424,992               |
| 3340 - Membership Dues                 | 0                    | 0                      | 2,500                | 2,500                 |
| 3361 - Professional Development        | 0                    | 0                      | 125,159              | 125,159               |
| 3410 - Equip - Automotive Rental       | 0                    | 0                      | 250,906              | 250,906               |
| 3411 - Wreck Handle Charge (fleet)     | 0                    | 0                      | 15,098               | 15,098                |
| 3413 - Motor Pool Vehicle Charges      | 0                    | 0                      | 23,433               | 23,433                |
| 3416 - GIS Services                    | 0                    | 0                      | 16,264               | 16,264                |
| 3429 - Mobile Phone Services           | 0                    | 0                      | 95,969               | 95,969                |
| 3430 - Data Services                   | 0                    | 0                      | 191,109              | 192,264               |
| 3434 - Programming                     | 0                    | 0                      | 916,689              | 935,741               |
| 3460 - Disposal Services               | 0                    | 0                      | 4,500                | 4,500                 |
| 3599 - Misc. Other Charges             | 0                    | 0                      | 19,382               | 19,382                |
| 3690 - Miscellaneous Transfers         | 0                    | 0                      | 1,000,000            | 1,000,000             |
| Contractual - Other Services           | \$0                  | \$0                    | \$11,041,143         | \$10,864,674          |
| 5011 - Reimb Fr Othr Organizaton       | 0                    | 0                      | (2,413,029)          | (2,413,029)           |
| Reimbursements                         | \$0                  | \$0                    | (\$2,413,029)        | (\$2,413,029)         |
| <b>Total Expense</b>                   | <b>\$0</b>           | <b>\$0</b>             | <b>\$32,234,717</b>  | <b>\$32,851,733</b>   |





# HOUSING & COMMUNITY DEVELOPMENT

## MISSION

Enhance the vitality and quality of life for all in the Dallas Community. Create and maintain available and affordable housing in Dallas simultaneously refine and activate the Comprehensive Housing Policy promote greater fair housing choices overcome patterns of segregation and concentration of poverty and blight.

## DEPARTMENT GOALS

- Foster inclusive neighborhood redevelopment

## SERVICE DESCRIPTIONS

| HOUSING & COMMUNITY DEVELOPMENT |   |
|---------------------------------|---|
| Housing Administration          | Provides management oversight and support for program and contract administration, including technical assistance, compliance monitoring, and regulatory reporting of activities for public service and portfolio management of housing assistance and loans. |
| Housing Preservation            | Home Improvement and Preservation Program (HIPP) finances accessibility modifications, reconstruction, and deferred maintenance deficiencies. Rehabilitation of single-family (one to four) rental housing units.   |
| New Development                 | Offers new construction for single and multi-family housing units and substantial rehabilitation to incentivize private investment for the development of quality, sustainable, and affordable housing.   |

## SERVICE BUDGET

| Service                | FY 2023-24 Budget | FY 2023-24 Forecast | FY 2024-25 Budget | FY 2025-26 Planned |
|------------------------|-------------------|---------------------|-------------------|--------------------|
| Housing Administration | 2,471,652         | 2,800,891           | 2,239,142         | 2,366,661          |
| Housing Preservation   | 500,000           | 260,722             | 120,000           | 120,000            |
| New Development        | 3,948,448         | 3,651,820           | 2,103,178         | 2,119,409          |
| Expense Total          | \$6,920,100       | \$6,713,433         | \$4,462,320       | \$4,606,070        |

# HOUSING & COMMUNITY DEVELOPMENT

## ANNUAL OPERATING EXPENSE AND REVENUE

The table below provides a summary of the amended budget and forecast for the current year compared to the budget for FY 2024-25 and planned budget for FY 2025-26.

| Category                     | FY 2023-24 Budget | FY 2023-24 Forecast | FY 2024-25 Budget | FY 2025-26 Planned |
|------------------------------|-------------------|---------------------|-------------------|--------------------|
| Personnel Services           | 2,645,415         | 2,438,749           | 3,177,850         | 3,298,063          |
| Supplies - Materials         | 147,905           | 147,905             | 156,632           | 159,927            |
| Contractual - Other Services | 4,760,325         | 4,760,324           | 1,761,383         | 1,781,625          |
| Capital Outlay               | 0                 | 0                   | 0                 | 0                  |
| Expense Total                | \$7,553,645       | \$7,346,978         | \$5,095,865       | \$5,239,615        |
| Reimbursements               | (633,545)         | (633,545)           | (633,545)         | (633,545)          |
| Department Total             | \$6,920,100       | \$6,713,433         | \$4,462,320       | \$4,606,070        |
|                              |                   |                     |                   |                    |
| Department Revenue Total     | \$463,267         | \$463,267           | \$463,267         | \$463,267          |

## REIMBURSEMENTS

Reimbursements reflect contributions from various agencies, including federal and state funds, internal service departments, enterprise fund departments, and department support. Department support reflects interdepartmental transfers for the cost of management oversight and administrative support within the department. The table below provides a summary of reimbursements from various sources.

| Source of Reimbursement                           | FY 2024-25 Budget | FY 2025-26 Planned |
|---|-------------------|--------------------|
| Home Investment Partnership Program Reimbursement | (400,000)         | (400,000)          |
| One Dallas Options Support                        | (233,545)         | (233,545)          |
| Reimbursement Total                               | \$(633,545)       | \$(633,545)        |

## ADDITIONAL RESOURCES

Additional resources are multi-year funds used to account for and report the proceeds of a specific revenue source that are restricted or committed to expenditures for a specified purpose. The table below lists funds that require additional appropriations in FY 2024-25 and FY 2025-26.

| Fund  | FY 2024-25 Budget | FY 2025-26 Planned |
|---|-------------------|--------------------|
| FY 2024-25 Community Development Block Grant (CD24) | 6,979,444         | 0                  |
| FY 2024-25 HOME Investment Partnership (HM24)       | 5,578,453         | 0                  |
| FY 2025-26 Community Development Block Grant (CD25) | 0                 | 6,979,444          |
| FY 2025-26 HOME Investment Partnership (HM25)       | 0                 | 5,578,453          |
| Additional Resources Total                          | \$12,557,897      | \$12,557,897       |

# HOUSING & COMMUNITY DEVELOPMENT

## PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours (with the exception of DFR uniform FTEs which may equal 2,808 hours depending upon assignment). Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turnover that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE. The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs funded from additional resources such as grant funds.

| Category          | FY 2023-24 Budget | FY 2023-24 Forecast | FY 2024-25 Budget | FY 2025-26 Planned |
|-------------------|-------------------|---------------------|-------------------|--------------------|
| Regular Civilian  | 24.90             | 23.95               | 29.65             | 28.90              |
| Regular Uniform   | 0.00              | 0.00                | 0.00              | 0.00               |
| Civilian Overtime | 0.00              | 0.00                | 0.00              | 0.00               |
| Uniform Overtime  | 0.00              | 0.00                | 0.00              | 0.00               |
| Temporary Help    | 0.00              | 0.00                | 0.00              | 0.00               |
| Department Total  | 24.90             | 23.95               | 29.65             | 28.90              |

## MAJOR BUDGET ITEMS

The FY 2024-25 budget and FY 2025-26 planned budget include adjustments for costs such as employee/retiree health benefits, civilian employee retirement adjustments, civilian merit pay adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers' compensation, liability, and property insurance. Vacant positions have been repurposed and reallocated between departments as part of a Citywide Realignment Strategy. These changes are noted as "Realignment Strategy: Transfer". The table below lists funding levels for major budget items for each year of the biennial. The amounts in each column are a positive or negative adjustment from the FY 2023-24 amended budget.

| Major Budget Item   | FY 2024-25 Positions | FY 2024-25 Budget | FY 2025-26 Positions | FY 2025-26 Planned |
|---|----------------------|-------------------|----------------------|--------------------|
| True up budget for Development Loans now paid directly by developers.     | 0                    | (246,754)         | 0                    | (246,754)          |
| Optimize resources and eliminate funding for the Emerging Developer Fund. | 0                    | (500,000)         | 0                    | (500,000)          |

# HOUSING & COMMUNITY DEVELOPMENT

| Major Budget Item   | FY 2024-25 Positions | FY 2024-25 Budget | FY 2025-26 Positions | FY 2025-26 Planned |
|---|----------------------|-------------------|----------------------|--------------------|
| Realignment Strategy: Transfer five Project Manager - Community Development positions from the Office of Community Development to Housing and Community Development to support developers working to create and revitalize housing (4.75 FTEs). | 5                    | 524,279           | 5                    | 540,510            |
| Major Budget Items Total  | 5                    | (\$222,475)       | 5                    | (\$206,244)        |

## BUDGETING FOR EQUITY

Budgeting for Equity reflects the intentional process by City departments to identify existing disparities in outcomes across various indicators and developing strategies and targeted investments to improve success for Dallas residents. The bullets below reflect departments' equity efforts.

- Housing completed the study and draft of the Dallas Housing Policy 2033 (DHP33) that incorporates the 11 recommendations provided by the equity study. Housing hired a consultant to implement the DHP33, select target neighborhoods to concentrate revitalization efforts, and develop a community engagement plan

## EXPENSE DETAIL

|  | FY 2023-24 Budget | FY 2023-24 Forecast | FY 2024-25 Budget | FY 2025-26 Planned |
|--|-------------------|---------------------|-------------------|--------------------|
| 1101 - Salary - Non-Uniform  | 2,311,085         | 1,843,385           | 2,867,416         | 2,975,143          |
| 1117 - Vacancy Savings - Salary                                      | (247,879)         | 0                   | (405,430)         | (453,857)          |
| 1118 - Vacancy Savings - Pension                                     | (35,000)          | 0                   | (57,616)          | (64,453)           |
| 1119 - Vacancy Savings (Medicare)                                    | (3,594)           | 0                   | (5,878)           | (6,580)            |
| 1120 - Wellness Incentive (Uniform and Non-Uniform)                  | 12,950            | 12,950              | 14,825            | 14,450             |
| 1201 - Overtime - Non-Uniform  | 0                 | 46                  | 0                 | 0                  |
| 1203 - Service Incentive Pay   | 2,508             | 2,508               | 2,508             | 2,508              |
| 1210 - Vacation Term Pay - Non-Uniform                               | 0                 | 16,740              | 0                 | 0                  |
| 1212 - Termination Payment -Attendance Incentive Leave - Non-Uniform | 0                 | 684                 | 0                 | 0                  |
| 1301 -Pension - Non-Uniform  | 325,477           | 290,477             | 414,513           | 430,080            |
| 1303 - Life Insurance  | 1,747             | 1,747               | 2,135             | 2,139              |
| 1304 - Health Insurance  | 227,245           | 227,245             | 281,556           | 289,578            |
| 1306 - ER Medicare   | 34,638            | 26,729              | 41,837            | 43,400             |
| 1314 - Worker's Compensation   | 16,238            | 16,238              | 12,166            | 12,166             |
| 1324 - Actuarially Determined Contribution Pensions-Non-Uniform      | 0                 | 0                   | 9,818             | 53,489             |
| Personnel Services   | \$2,645,415       | \$2,438,749         | \$3,177,850       | \$3,298,063        |
|  |                   |                     |                   |                    |

# HOUSING & COMMUNITY DEVELOPMENT

|                                      | FY 2023-24<br>Budget | FY 2023-24<br>Forecast | FY 2024-25<br>Budget | FY 2025-26<br>Planned |
|--------------------------------------|----------------------|------------------------|----------------------|-----------------------|
| 2110 - Office Supplies               | 0                    | 0                      | 3,684                | 3,684                 |
| 2111 - Office Supplies Chargeback    | 4,542                | 4,542                  | 4,542                | 4,542                 |
| 2140 - Light - Power                 | 123,856              | 123,856                | 119,369              | 122,664               |
| 2181 - Fuel - Lube For Vehicle       | 1,195                | 1,195                  | 1,125                | 1,125                 |
| 2232 - Food Supplies                 | 2,000                | 2,000                  | 2,000                | 2,000                 |
| 2252 - Meter Postage Fund Level      | 400                  | 400                    | 400                  | 400                   |
| 2261 - Educational - Recr Suppl      | 117                  | 117                    | 117                  | 117                   |
| 2280 - Other Supplies                | 600                  | 600                    | 600                  | 600                   |
| 2731 - Data Processing Equipment     | 15,195               | 15,195                 | 24,795               | 24,795                |
| Supplies - Materials                 | \$147,905            | \$147,905              | \$156,632            | \$159,927             |
|                                      |                      |                        |                      |                       |
| 3015 - Development Loans             | 230,711              | 230,711                | 0                    | 0                     |
| 3030 - Printing - Photo Services     | 3,000                | 3,000                  | 3,000                | 3,000                 |
| 3050 - Communications                | 81,141               | 81,141                 | 63,067               | 64,901                |
| 3053 - Data Circuit Billing          | 166,303              | 166,303                | 129,559              | 130,171               |
| 3070 - Professional Services         | 116,743              | 116,743                | 162,574              | 162,574               |
| 3099 - Misc Special Services         | 517,316              | 517,316                | 559,544              | 573,276               |
| 3100 - Homeowner Repair-Reconstruct  | 370,202              | 370,202                | 147,500              | 147,500               |
| 3101 - HOU Deferred Forgivable Loans | 0                    | 0                      | 120,000              | 120,000               |
| 3130 - Copy Machine Rent-Lease-Maint | 7,386                | 7,386                  | 7,386                | 7,386                 |
| 3150 - Copy Center Charges           | 210                  | 210                    | 210                  | 210                   |
| 3310 - Insurance                     | 10,790               | 10,790                 | 16,131               | 16,974                |
| 3313 - Liability Premiums            | 1,654                | 1,654                  | 4,869                | 4,867                 |
| 3315 - Tolls                         | 330                  | 330                    | 330                  | 330                   |
| 3320 - Advertising                   | 35,000               | 35,000                 | 26,789               | 26,788                |
| 3340 - Membership Dues               | 2,000                | 2,000                  | 2,000                | 2,000                 |
| 3341 - Subscriptions-Serials         | 1,000                | 1,000                  | 1,000                | 1,000                 |
| 3361 - Professional Development      | 35,868               | 35,868                 | 35,868               | 35,868                |
| 3363 - Reimb-Vehicle Use,Parking     | 700                  | 700                    | 700                  | 700                   |
| 3410 - Equip - Automotive Rental     | 5,858                | 5,858                  | 8,152                | 8,152                 |
| 3411 - Wreck Handle Charge (fleet)   | 0                    | 0                      | 1,964                | 1,964                 |
| 3413 - Motor Pool Vehicle Charges    | 0                    | 0                      | 657                  | 657                   |
| 3416 - GIS Services                  | 1,505                | 1,505                  | 2,125                | 2,125                 |
| 3429 - Mobile Phone Services         | 11,120               | 11,120                 | 15,120               | 15,120                |
| 3430 - Data Services                 | 42,991               | 42,991                 | 57,953               | 58,128                |
| 3434 - Programming                   | 173,738              | 173,738                | 150,126              | 153,175               |
| 3690 - Miscellaneous Transfers       | 2,700,000            | 2,700,000              | 0                    | 0                     |
| 3994 - Outside Temps-Staffing        | 244,759              | 244,759                | 244,759              | 244,759               |
| Contractual - Other Services         | \$4,760,325          | \$4,760,324            | \$1,761,383          | \$1,781,625           |
|                                      |                      |                        |                      |                       |
| 5011 - Reimb Fr Othr Organizaton     | (633,545)            | (633,545)              | (633,545)            | (633,545)             |
| Reimbursements                       | (\$633,545)          | (\$633,545)            | (\$633,545)          | (\$633,545)           |
| Total Expense                        | \$6,920,100          | \$6,713,433            | \$4,462,320          | \$4,606,070           |



# HUMAN RESOURCES

## MISSION

Partner with managers at the City of Dallas as they develop, motivate, and reward their teams. We provide tools, processes, and systems to empower managers to attract, recruit, and retain talented people to serve our residents.

## DEPARTMENT GOALS

- Launch Workday Learning in Fiscal Year 2024-25 to effectively track and manage workforce development initiatives
- Strengthen collaborations with educational institutions and programs to enhance employee upskilling and development opportunities
- Continue developing a robust online recruitment dashboard to optimize departmental hiring strategies and decision-making
- Launch a comprehensive employee outreach and recruitment campaign to elevate the City's employer reputation
- Maintain Time-to-Hire below national averages for industry for all non-civil service positions
- Conduct a thorough analysis of biennial employee engagement survey results to identify trends, recognize achievements, and implement improvements
- Capture customer feedback to streamline processes, develop standardized guidelines, and reinforce the City's commitment to exceptional service
- Create a user-friendly management dashboard to provide leaders with timely employee data for informed decision-making and performance management
- Maintain turnover rates below national average for industry

## SERVICE DESCRIPTIONS

| HUMAN RESOURCES   |  |
|---|--|
| Administrative/Human Resources Information Systems (HRIS) | Provides overall leadership and strategy for the Human Resources (HR) department through the HR Administration team. This includes HR executive leadership, budget and contracts administration, HR records management, HR policy updates, handling HR public records requests, and drafting and editing Administrative Directives. The team is also responsible for benefits fund administration and other supporting functions within HR. The HRIS team manages and oversees the Workday system, the City's HR system of record. This includes ensuring accurate data management of all HR records and supporting system-related processes and developments. |
| HR Consulting (HRP/Investigations)                        | Partners with the management team to build and sustain a culture that values people. Establishes sound policies to foster the equitable treatment of employees and work with departments to ensure alignment of organizational goals with the core values of service. Our team provides expert guidance on HR matters and leads by example with Empathy, Ethics, Excellence, Engagement, and Equity.   |



# HUMAN RESOURCES

|   |  |
|---|--|
| Talent, Engagement, and Development (TED) | Identifies and enhances the skills of staff to prepare them to advance in their careers at the City. We recognize high-quality work and encourage innovation from our workforce to improve quality of life for all at the City of Dallas.  |
| Talent Acquisition                        | Hire and onboard diverse and talented employees who value building trust within our communities and delivering exceptional services.   |
| Total Rewards & Wellness                  | Provides employees with market-competitive benefits and salaries to ensure that we attract and retain the talent we need to guarantee continuity of services and sustainable operations. Compensation, health, and overall well-being are important to our employees and their families. |

## SERVICE BUDGET

| Service   | FY 2023-24 Budget  | FY 2023-24 Forecast | FY 2024-25 Budget  | FY 2025-26 Planned |
|---|--------------------|---------------------|--------------------|--------------------|
| Administrative/Human Resources Information Systems (HRIS) | 2,441,332          | 2,437,645           | 2,610,982          | 3,023,062          |
| HR Consulting (HRP/Investigations)                        | 3,320,205          | 2,997,099           | 2,868,183          | 2,743,720          |
| Talent, Engagement, and Development (TED)                 | 1,371,444          | 1,591,886           | 1,061,744          | 1,061,744          |
| Talent Acquisition  | 1,054,600          | 1,126,189           | 1,284,476          | 1,398,068          |
| Total Rewards & Wellness                                  | 999,179            | 1,033,941           | 1,083,980          | 1,083,980          |
| <b>Expense Total</b>                                      | <b>\$9,186,760</b> | <b>\$9,186,760</b>  | <b>\$8,909,365</b> | <b>\$9,310,574</b> |

## ANNUAL OPERATING EXPENSE AND REVENUE

The table below provides a summary of the amended budget and forecast for the current year compared to the budget for FY 2024-25 and planned budget for FY 2025-26.

| Category                        | FY 2023-24 Budget  | FY 2023-24 Forecast | FY 2024-25 Budget  | FY 2025-26 Planned |
|---------------------------------|--------------------|---------------------|--------------------|--------------------|
| Personnel Services              | 7,138,289          | 6,742,297           | 7,029,541          | 7,416,068          |
| Supplies - Materials            | 25,245             | 13,896              | 26,179             | 26,179             |
| Contractual - Other Services    | 2,266,021          | 2,675,607           | 2,096,440          | 2,111,122          |
| Capital Outlay                  | 0                  | 0                   | 0                  | 0                  |
| <b>Expense Total</b>            | <b>\$9,429,555</b> | <b>\$9,431,800</b>  | <b>\$9,152,160</b> | <b>\$9,553,369</b> |
| Reimbursements                  | (242,795)          | (245,040)           | (242,795)          | (242,795)          |
| <b>Department Total</b>         | <b>\$9,186,760</b> | <b>\$9,186,760</b>  | <b>\$8,909,365</b> | <b>\$9,310,574</b> |
|                                 |                    |                     |                    |                    |
| <b>Department Revenue Total</b> | <b>\$0</b>         | <b>\$0</b>          | <b>\$0</b>         | <b>\$0</b>         |

# HUMAN RESOURCES

## REIMBURSEMENTS

Reimbursements reflect contributions from various agencies, including federal and state funds, internal service departments, enterprise fund departments, and department support. Department support reflects interdepartmental transfers for the cost of management oversight and administrative support within the department. The table below provides a summary of reimbursements from various sources.

| Source of Reimbursement               | FY 2024-25 Budget | FY 2025-26 Planned |
|---------------------------------------|-------------------|--------------------|
| Benefits Administration Reimbursement | (242,795)         | (242,795)          |
| Reimbursement Total                   | \$(242,795)       | \$(242,795)        |

## PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours (with the exception of DFR uniform FTEs which may equal 2,808 hours depending upon assignment). Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turnover that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE. The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs funded from additional resources such as grant funds.

| Category          | FY 2023-24 Budget | FY 2023-24 Forecast | FY 2024-25 Budget | FY 2025-26 Planned |
|-------------------|-------------------|---------------------|-------------------|--------------------|
| Regular Civilian  | 69.87             | 60.38               | 61.08             | 61.08              |
| Regular Uniform   | 0.00              | 0.00                | 0.00              | 0.00               |
| Civilian Overtime | 0.00              | 5.58                | 0.00              | 0.00               |
| Uniform Overtime  | 0.00              | 0.00                | 0.00              | 0.00               |
| Temporary Help    | 11.17             | 6.22                | 3.79              | 3.79               |
| Department Total  | 81.04             | 72.18               | 64.87             | 64.87              |

# HUMAN RESOURCES

## MAJOR BUDGET ITEMS

The FY 2024-25 budget and FY 2025-26 planned budget include adjustments for costs such as employee/retiree health benefits, civilian employee retirement adjustments, civilian merit pay adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers' compensation, liability, and property insurance. Vacant positions have been repurposed and reallocated between departments as part of a Citywide Realignment Strategy. These changes are noted as "Realignment Strategy: Transfer". The table below lists funding levels for major budget items for each year of the biennial. The amounts in each column are a positive or negative adjustment from the FY 2023-24 amended budget.

| Major Budget Item   | FY 2024-25 Positions | FY 2024-25 Budget  | FY 2025-26 Positions | FY 2025-26 Planned |
|---|----------------------|--------------------|----------------------|--------------------|
| Optimize service delivery and reduce funding for the tuition reimbursement program, HR Document Manager, and eliminate funding for the Biennial Market Study.   | 0                    | (225,000)          | 0                    | (225,000)          |
| True up staffing to optimize service delivery and eliminate two Temporary Helps, two Client Engagement Specialists, one Manager - HRIS, one Change Management Specialist - Workday, one Senior HRIS Analyst, and one HRIS Product Owner - Benefits positions (5.63 FTEs).   | (8)                  | (518,594)          | (8)                  | (518,594)          |
| Realignment Strategy: Transfer three vacant positions due to efficiencies identified to Human Resources to reclassify one Sr Program Mgr - Workforce Planning, one Sr Workforce Analytics Analyst, and one Workforce Equity and Development Specialist under Workforce and transfer related functions from Small Business Center (SBC) (3.00 FTEs). | 3                    | 385,452            | 3                    | 385,452            |
| True up position count to reflect current operational demand (16.18 FTEs)   | 0                    | 0                  | 0                    | 0                  |
| <b>Major Budget Items Total</b>   | <b>(5)</b>           | <b>(\$358,142)</b> | <b>(5)</b>           | <b>(\$358,142)</b> |

# HUMAN RESOURCES

## BUDGETING FOR EQUITY

Budgeting for Equity reflects the intentional process by City departments to identify existing disparities in outcomes across various indicators and developing strategies and targeted investments to improve success for Dallas residents. The bullets below reflect departments' equity efforts.

- Improve engagement of employees in the childcare subsidy program through refinement of existing program criteria, educational programs and outreach to eligible participants. Initiatives will be designed to gain potential participant input in all aspects of program.
- Develop outreach initiatives designed to better educate and increase enrollment of lower-wage employees in the health plan by a minimum of 1-3 percent by 2027.
- Increase diversity and the percentage of hourly employees positively responding to "sense of community" questions in the City of Dallas Employee Engagement survey 1-3 percent annually from FY 2021-22 through FY 2026-27.
- Create a system that will allow us to monitor equitable compensation for all employees, especially lower wage earners and those in hard to fill positions to ensure we remain aligned with the marketplace by 2027 and ongoing.

## EXPENSE DETAIL

|  | FY 2023-24<br>Budget | FY 2023-24<br>Forecast | FY 2024-25<br>Budget | FY 2025-26<br>Planned |
|--|----------------------|------------------------|----------------------|-----------------------|
| 1101 - Salary - Non-Uniform  | 5,935,417            | 4,704,400              | 6,126,671            | 6,294,303             |
| 1111 - Cell Phone Stipend  | 0                    | 318                    | 0                    | 0                     |
| 1113 - One-time Pay - Non-Uniform                                    | 0                    | 17,994                 | 0                    | 0                     |
| 1117 - Vacancy Savings - Salary                                      | (675,791)            | 0                      | (944,869)            | (944,869)             |
| 1118 - Vacancy Savings - Pension                                     | (92,450)             | 0                      | (136,626)            | (136,626)             |
| 1119 - Vacancy Savings (Medicare)                                    | (13,682)             | 0                      | (13,702)             | (13,702)              |
| 1120 - Wellness Incentive (Uniform and Non-Uniform)                  | 34,560               | 34,560                 | 33,175               | 33,358                |
| 1201 - Overtime - Non-Uniform  | 374                  | 35,000                 | 1,125                | 1,125                 |
| 1203 - Service Incentive Pay   | 4,944                | 4,944                  | 4,944                | 4,944                 |
| 1210 - Vacation Term Pay - Non-Uniform                               | 0                    | 19,610                 | 0                    | 0                     |
| 1212 - Termination Payment -Attendance Incentive Leave - Non-Uniform | 0                    | 2,714                  | 0                    | 0                     |
| 1242 - Language Assignment Pay                                       | 3,600                | 3,600                  | 3,600                | 3,600                 |
| 1301 -Pension - Non-Uniform  | 777,763              | 695,454                | 886,456              | 910,695               |
| 1303 - Life Insurance  | 4,839                | 4,839                  | 4,777                | 4,910                 |
| 1304 - Health Insurance  | 627,610              | 627,610                | 630,055              | 711,978               |
| 1306 - ER Medicare   | 84,743               | 84,743                 | 93,605               | 96,040                |
| 1308 - Mandatory Deferred Comp                                       | 0                    | 4,338                  | 0                    | 0                     |
| 1313 - College Tuition Reimbursment                                  | 100,000              | 0                      | 0                    | 0                     |

# HUMAN RESOURCES

|  | FY 2023-24<br>Budget | FY 2023-24<br>Forecast | FY 2024-25<br>Budget | FY 2025-26<br>Planned |
|--|----------------------|------------------------|----------------------|-----------------------|
| 1314 - Worker's Compensation                                       | 35,352               | 35,352                 | 35,190               | 35,190                |
| 1324 - Actuarially Determined<br>Contribution Pensions-Non-Uniform | 0                    | 0                      | 24,512               | 134,494               |
| 1406 - Admin Leave - Non-Uniform                                   | 0                    | 820                    | 0                    | 0                     |
| 1511 - Temporary Help - Regular                                    | 311,010              | 450,000                | 280,628              | 280,628               |
| 1512 - Temporary Help - Overtime                                   | 0                    | 16,000                 | 0                    | 0                     |
| Personnel Services   | \$7,138,289          | \$6,742,297            | \$7,029,541          | \$7,416,068           |
| 2110 - Office Supplies   | 6,930                | 10,000                 | 7,123                | 7,123                 |
| 2111 - Office Supplies Chargeback                                  | 9,580                | 616                    | 9,664                | 9,664                 |
| 2232 - Food Supplies   | 2,100                | 2,100                  | 2,194                | 2,194                 |
| 2252 - Meter Postage Fund Level                                    | 180                  | 180                    | 180                  | 180                   |
| 2280 - Other Supplies  | 6,455                | 1,000                  | 6,830                | 6,830                 |
| 2731 - Data Processing Equipment                                   | 0                    | 0                      | 188                  | 188                   |
| Supplies - Materials   | \$25,245             | \$13,896               | \$26,179             | \$26,179              |
| 3030 - Printing - Photo Services                                   | 0                    | 0                      | 80                   | 80                    |
| 3050 - Communications  | 199,393              | 199,393                | 187,168              | 189,741               |
| 3051 - Telephone Equipment Charges                                 | 10,650               | 10,650                 | 10,650               | 10,650                |
| 3053 - Data Circuit Billing  | 221,879              | 221,879                | 181,681              | 182,539               |
| 3070 - Professional Services                                       | 678,328              | 603,328                | 553,328              | 553,328               |
| 3090 - City Forces   | 1,684                | 5,000                  | 1,485                | 1,485                 |
| 3099 - Misc Special Services                                       | 195,434              | 122,315                | 179,311              | 179,311               |
| 3130 - Copy Machine Rent-Lease-Maint                               | 11,155               | 11,155                 | 10,693               | 10,693                |
| 3140 - Copy Machine Excess Use Chrge                               | 62                   | 0                      | 62                   | 62                    |
| 3150 - Copy Center Charges   | 346                  | 0                      | 346                  | 346                   |
| 3310 - Insurance   | 9,464                | 9,464                  | 11,230               | 11,770                |
| 3313 - Liability Premiums  | 1,918                | 1,918                  | 2,166                | 2,166                 |
| 3320 - Advertising   | 0                    | 0                      | 2,866                | 2,866                 |
| 3340 - Membership Dues   | 2,000                | 500                    | 2,000                | 2,000                 |
| 3361 - Professional Development                                    | 61,177               | 98,307                 | 6,159                | 7,608                 |
| 3364 - Personnel Development                                       | 112,692              | 112,692                | 115,662              | 114,213               |
| 3416 - GIS Services  | 4,397                | 4,397                  | 6,655                | 6,655                 |
| 3429 - Mobile Phone Services                                       | 0                    | 0                      | 1,654                | 1,654                 |
| 3430 - Data Services   | 74,216               | 74,216                 | 83,265               | 83,813                |
| 3434 - Programming   | 404,226              | 404,226                | 460,530              | 470,693               |
| 3436 - Data Services Training                                      | 70,000               | 0                      | 70,000               | 70,000                |
| 3437 - Continual Software License Fee                              | 177,000              | 177,000                | 177,000              | 177,000               |
| 3532 - Payment To Dart   | 30,000               | 69,167                 | 30,000               | 30,000                |
| 3994 - Outside Temps-Staffing                                      | 0                    | 550,000                | 2,449                | 2,449                 |
| Contractual - Other Services                                       | \$2,266,021          | \$2,675,607            | \$2,096,440          | \$2,111,122           |
| 5011 - Reimb Fr Othr Organizaton                                   | (242,795)            | (245,040)              | (242,795)            | (242,795)             |
| Reimbursements   | (\$242,795)          | (\$245,040)            | (\$242,795)          | (\$242,795)           |

# HUMAN RESOURCES

|               | FY 2023-24<br>Budget | FY 2023-24<br>Forecast | FY 2024-25<br>Budget | FY 2025-26<br>Planned |
|---------------|----------------------|------------------------|----------------------|-----------------------|
| Total Expense | \$9,186,760          | \$9,186,760            | \$8,909,365          | \$9,310,574           |



# JUDICIARY

## MISSION

Provide the residents of Dallas with a fair, independent, impartial, competent, and expedient court system which correctly interprets and applies the law in keeping with the judiciary's rich history of integrity and independence.

## DEPARTMENT GOALS

- Increase the efficiency of case disposition by 15 percent through improved access to justice
- Reduce the number of quality of life offenses by 15 percent through diversion programs and alternatives to incarceration
- Reduce jail expenses by 25 percent by offering twice-daily City Detention Center Dockets, allowing defendants to clear City warrant(s) in an efficient and timely manner
- Increase civil adjudication compliance rate by 10 percent through public awareness of various laws, ordinances, and procedures related to public nuisance offenses
- Reduce the number of potential threats in the courtroom and building facility by 10 percent by proactively monitoring public activity
- Reduce number of Capias Warrants signed by 15 percent by increasing compliance with court programs, offering community service as an option for payment and engaging in dialogue about the fines and fees prior to the defendant leaving the courthouse

## SERVICE DESCRIPTIONS

| JUDICIARY                       |  |
|---------------------------------|--|
| Civil Adjudication Court        | Adjudicates civil hearings where administrative penalties may be imposed for property code violations. Provides an appellate process for parking and school bus stop-arm offenses and provides for the disposition of urban rehabilitation causes of action.                                     |
| Community Court                 | Provides a platform for community-based solutions to neighborhood problems through a partnership between the City Attorney's Office, Dallas Police Department, communities, and private organizations to promote public safety and enhance neighborhood quality of life.                         |
| Court Security                  | Maintains order, security, and decorum in 10 municipal courtrooms, five community courts, two jail arraignments, and a City detention center docket, veterans court, civil adjudication hearings, and provides additional protection to the occupants of the Municipal Courts Building.          |
| Municipal Judges-Cases Docketed | Provides fair and impartial trials within a reasonable period to those charged with violations of 225,000 class C misdemeanors, state statutes, City ordinances, and traffic offenses. Judges serve as magistrate in the issuance of 3,900 search and arrest warrants for all criminal offenses. |



# JUDICIARY

## SERVICE BUDGET

| Service                         | FY 2023-24<br>Budget | FY 2023-24<br>Forecast | FY 2024-25<br>Budget | FY 2025-26<br>Planned |
|---------------------------------|----------------------|------------------------|----------------------|-----------------------|
| Civil Adjudication Court        | 167,462              | 306,367                | 240,424              | 250,657               |
| Community Court                 | 106,658              | 26,925                 | 180,574              | 188,259               |
| Court Security                  | 744,516              | 765,675                | 1,332,166            | 1,388,862             |
| Municipal Judges-Cases Docketed | 3,378,605            | 3,371,177              | 3,714,824            | 3,879,829             |
| Expense Total                   | \$4,397,241          | \$4,470,145            | \$5,467,988          | \$5,707,607           |

## ANNUAL OPERATING EXPENSE AND REVENUE

The table below provides a summary of the amended budget and forecast for the current year compared to the budget for FY 2024-25 and planned budget for FY 2025-26.

| Category                     | FY 2023-24<br>Budget | FY 2023-24<br>Forecast | FY 2024-25<br>Budget | FY 2025-26<br>Planned |
|------------------------------|----------------------|------------------------|----------------------|-----------------------|
| Personnel Services           | 3,726,304            | 3,654,086              | 4,989,801            | 5,341,280             |
| Supplies - Materials         | 13,972               | 6,069                  | 14,425               | 19,219                |
| Contractual - Other Services | 656,965              | 809,990                | 625,929              | 563,331               |
| Capital Outlay               | 0                    | 0                      | 0                    | 0                     |
| Expense Total                | \$4,397,241          | \$4,470,145            | \$5,630,155          | \$5,923,830           |
| Reimbursements               | 0                    | 0                      | (162,167)            | (216,223)             |
| Department Total             | \$4,397,241          | \$4,470,145            | \$5,467,988          | \$5,707,607           |
| Department Revenue Total     | \$0                  | \$0                    | \$0                  | \$0                   |

## REIMBURSEMENTS

Reimbursements reflect contributions from various agencies, including federal and state funds, internal service departments, enterprise fund departments, and department support. Department support reflects interdepartmental transfers for the cost of management oversight and administrative support within the department. The table below provides a summary of reimbursements from various sources.

| Source of Reimbursement             | FY 2024-25<br>Budget | FY 2025-26<br>Planned |
|-------------------------------------|----------------------|-----------------------|
| Juvenile Case Manager Reimbursement | (162,167)            | (216,223)             |
| Reimbursement Total                 | \$(162,167)          | \$(216,223)           |

# JUDICIARY

## ADDITIONAL RESOURCES

Additional resources are multi-year funds used to account for and report the proceeds of a specific revenue source that are restricted or committed to expenditures for a specified purpose. The table below lists funds that require additional appropriations in FY 2024-25 and FY 2025-26.

| Fund                              | FY 2024-25 Budget | FY 2025-26 Planned |
|-----------------------------------|-------------------|--------------------|
| Juvenile Case Manager Fund (0396) | 985,705           | 693,354            |
| <b>Additional Resources Total</b> | <b>\$985,705</b>  | <b>\$693,354</b>   |

## PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours (with the exception of DFR uniform FTEs which may equal 2,808 hours depending upon assignment). Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turnover that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE. The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs funded from additional resources such as grant funds.

| Category                | FY 2023-24 Budget | FY 2023-24 Forecast | FY 2024-25 Budget | FY 2025-26 Planned |
|-------------------------|-------------------|---------------------|-------------------|--------------------|
| Regular Civilian        | 35.28             | 32.58               | 38.84             | 39.34              |
| Regular Uniform         | 0.00              | 0.00                | 0.00              | 0.00               |
| Civilian Overtime       | 1.20              | 1.02                | 1.45              | 1.45               |
| Uniform Overtime        | 0.00              | 0.00                | 0.00              | 0.00               |
| Temporary Help          | 1.00              | 2.07                | 3.00              | 3.00               |
| <b>Department Total</b> | <b>37.48</b>      | <b>35.67</b>        | <b>43.29</b>      | <b>43.79</b>       |

## MAJOR BUDGET ITEMS

The FY 2024-25 budget and FY 2025-26 planned budget include adjustments for costs such as employee/retiree health benefits, civilian employee retirement adjustments, civilian merit pay adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers' compensation, liability, and property insurance. Vacant positions have been repurposed and reallocated between departments as part of a Citywide Realignment Strategy. These changes are noted as "Realignment Strategy: Transfer". The table below lists funding levels for major budget items for each year of the biennial. The amounts in each column are a positive or negative adjustment from the FY 2023-24 amended budget.

| Major Budget Item   | FY 2024-25 Positions | FY 2024-25 Budget | FY 2025-26 Positions | FY 2025-26 Planned |
|---|----------------------|-------------------|----------------------|--------------------|
| Realignment Strategy: Transfer four vacant positions (not the funding) to create two Interpreters and two Bailiffs (3.75 FTEs). | 4                    | 247,383           | 4                    | 268,434            |

# JUDICIARY

| Major Budget Item  | FY 2024-25<br>Positions | FY 2024-25<br>Budget | FY 2025-26<br>Positions | FY 2025-26<br>Planned |
|--|-------------------------|----------------------|-------------------------|-----------------------|
| Reclassify one vacant Supervisor-Courts & Detention position into a Deputy Chief Bailiff to enhance courtroom safety.  | 0                       | 39,137               | 0                       | 63,313                |
| Realignment Strategy: Transfer two vacant positions (not the funding) to create two Case Managers to administer Juvenile Case Management reimbursed by the Juvenile Case Manager Fund (\$162,167) (1.50 FTEs). | 2                       | 0                    | 2                       | 0                     |
| True up staffing and eliminate one vacant Executive Secretary position (0.52 FTEs).  | (1)                     | (33,186)             | (1)                     | (33,186)              |
| <b>Major Budget Items Total</b>  | <b>5</b>                | <b>\$253,334</b>     | <b>5</b>                | <b>\$298,561</b>      |

## EXPENSE DETAIL

|   | FY 2023-24<br>Budget | FY 2023-24<br>Forecast | FY 2024-25<br>Budget | FY 2025-26<br>Planned |
|---|----------------------|------------------------|----------------------|-----------------------|
| 1101 - Salary - Non-Uniform                                     | 4,493,145            | 2,518,549              | 4,463,261            | 4,537,316             |
| 1117 - Vacancy Savings - Salary                                 | (1,762,234)          | 0                      | (740,010)            | (602,158)             |
| 1118 - Vacancy Savings - Pension                                | (238,675)            | 0                      | (106,340)            | (83,039)              |
| 1119 - Vacancy Savings (Medicare)                               | (25,552)             | 0                      | (10,664)             | (8,328)               |
| 1120 - Wellness Incentive (Uniform and Non-Uniform)             | 17,150               | 17,150                 | 19,015               | 19,015                |
| 1201 - Overtime - Non-Uniform                                   | 43,336               | 37,137                 | 52,375               | 52,375                |
| 1203 - Service Incentive Pay                                    | 17,424               | 8,304                  | 10,800               | 10,800                |
| 1210 - Vacation Term Pay - Non-Uniform                          | 0                    | 1,577                  | 0                    | 0                     |
| 1242 - Language Assignment Pay                                  | 0                    | 0                      | 7,560                | 7,560                 |
| 1250 - Executive Auto Allowance                                 | 12,216               | 12,216                 | 18,483               | 18,483                |
| 1301 - Pension - Non-Uniform                                    | 634,431              | 395,756                | 656,168              | 666,877               |
| 1303 - Life Insurance   | 2,401                | 2,401                  | 2,843                | 2,919                 |
| 1304 - Health Insurance   | 311,444              | 311,444                | 375,410              | 395,338               |
| 1306 - ER Medicare  | 67,236               | 39,382                 | 68,195               | 69,268                |
| 1308 - Mandatory Deferred Comp                                  | 0                    | 1,990                  | 2,135                | 2,135                 |
| 1314 - Worker's Compensation                                    | 10,179               | 10,179                 | 8,759                | 8,759                 |
| 1324 - Actuarially Determined Contribution Pensions-Non-Uniform | 0                    | 0                      | 18,008               | 100,157               |
| 1511 - Temporary Help - Regular                                 | 143,803              | 298,000                | 143,803              | 143,803               |
| <b>Personnel Services</b>                                       | <b>\$3,726,304</b>   | <b>\$3,654,086</b>     | <b>\$4,989,801</b>   | <b>\$5,341,280</b>    |
| 2110 - Office Supplies  | 3,070                | 1,732                  | 250                  | 5,044                 |
| 2111 - Office Supplies Chargeback                               | 0                    | 1,473                  | 2,186                | 2,186                 |

# JUDICIARY

|                                      | FY 2023-24<br>Budget | FY 2023-24<br>Forecast | FY 2024-25<br>Budget | FY 2025-26<br>Planned |
|--------------------------------------|----------------------|------------------------|----------------------|-----------------------|
| 2181 - Fuel - Lube For Vehicle       | 209                  | 209                    | 422                  | 422                   |
| 2231 - Clothing                      | 8,688                | 650                    | 9,748                | 9,748                 |
| 2232 - Food Supplies                 | 1,250                | 1,250                  | 1,563                | 1,563                 |
| 2251 - Stamp Postage Fund Level      | 80                   | 80                     | 0                    | 0                     |
| 2252 - Meter Postage Fund Level      | 255                  | 255                    | 256                  | 256                   |
| 2860 - Books Reference Book Only     | 420                  | 420                    | 0                    | 0                     |
| Supplies - Materials                 | \$13,972             | \$6,069                | \$14,425             | \$19,219              |
| 3050 - Communications                | 42,674               | 42,674                 | 43,494               | 44,759                |
| 3053 - Data Circuit Billing          | 89,579               | 89,579                 | 89,351               | 89,773                |
| 3090 - City Forces                   | 12,000               | 306                    | 12,001               | 12,001                |
| 3099 - Misc Special Services         | 145,456              | 302,523                | 118,554              | 49,554                |
| 3130 - Copy Machine Rent-Lease-Maint | 1,563                | 1,563                  | 1,563                | 1,563                 |
| 3310 - Insurance                     | 4,969                | 4,969                  | 4,902                | 5,158                 |
| 3313 - Liability Premiums            | 1,007                | 1,007                  | 949                  | 949                   |
| 3320 - Advertising                   | 640                  | 0                      | 0                    | 0                     |
| 3340 - Membership Dues               | 7,170                | 2,350                  | 2,350                | 2,350                 |
| 3361 - Professional Development      | 4,590                | 4,590                  | 15,565               | 15,565                |
| 3363 - Reimb-Vehicle Use,Parking     | 1,130                | 0                      | 1,133                | 1,133                 |
| 3364 - Personnel Development         | 75                   | 150                    | 196                  | 196                   |
| 3410 - Equip - Automotive Rental     | 2,077                | 2,077                  | 2,920                | 2,920                 |
| 3411 - Wreck Handle Charge (fleet)   | 0                    | 0                      | 444                  | 444                   |
| 3413 - Motor Pool Vehicle Charges    | 0                    | 0                      | 219                  | 219                   |
| 3416 - GIS Services                  | 2,013                | 2,016                  | 2,933                | 2,933                 |
| 3429 - Mobile Phone Services         | 5,980                | 5,980                  | 0                    | 0                     |
| 3430 - Data Services                 | 187,552              | 187,552                | 143,161              | 143,403               |
| 3434 - Programming                   | 146,490              | 162,653                | 186,194              | 190,411               |
| 3999 - Petty Cash Contributions      | 2,000                | 0                      | 0                    | 0                     |
| Contractual - Other Services         | \$656,965            | \$809,990              | \$625,929            | \$563,331             |
| 5011 - Reimb Fr Othr Organizaton     | 0                    | 0                      | (162,167)            | (216,223)             |
| Reimbursements                       | \$0                  | \$0                    | (\$162,167)          | (\$216,223)           |
| <b>Total Expense</b>                 | <b>\$4,397,241</b>   | <b>\$4,470,145</b>     | <b>\$5,467,988</b>   | <b>\$5,707,607</b>    |



# LIBRARY

## MISSION

Strengthens communities and builds equity by connecting people, inspiring curiosity, and advancing lives.

## DEPARTMENT GOALS

- Increase workforce development programs by two percent to support employability and socioeconomic development
- Increase early childhood literacy initiatives, i.e. storytime, 1,000 Books Before Kindergarten, Kindergarten readiness programs, and reading ready kits by five percent
- Increase unique users of digital materials by ten percent annually
- Increase participation in High School Equivalency (HSE, formerly GED) and English Language Learning (ELL) by five percent

## SERVICE DESCRIPTIONS

| LIBRARY   |  |
|---|--|
| Library Materials-Collection Management                   | Provides selection, ongoing acquisition, and delivery of digital and physical library resources to customers in the format and location of their choice to meet changing customer needs, including books, media, databases, downloadable materials, and a searchable catalog of these materials. |
| Library Operations and Public Service                     | Provides expert professional and customer service staff at all locations and day-to-day oversight of operations, including facilities, website, and business office in support of our mission to inspire curiosity and advance lives by strengthening the diverse communities we serve.          |
| Literacy Initiatives, Education, and Community Engagement | Provides expert staff to foster participation in artistic, cultural, civic, and literary events. To promote lifelong learning and literacy, the library provides free citizenship, HSE and ELL classes, digital resources, and engages the community through targeted outreach.                  |

## SERVICE BUDGET

| Service   | FY 2023-24 Budget | FY 2023-24 Forecast | FY 2024-25 Budget | FY 2025-26 Planned |
|---|-------------------|---------------------|-------------------|--------------------|
| Library Materials-Collection Management                   | 6,444,236         | 6,667,332           | 7,084,700         | 7,133,005          |
| Library Operations and Public Service                     | 34,987,671        | 34,456,001          | 35,157,064        | 36,610,864         |
| Literacy Initiatives, Education, and Community Engagement | 2,057,848         | 2,191,139           | 1,758,245         | 1,804,473          |
| Expense Total   | \$43,489,755      | \$43,314,473        | \$44,000,009      | \$45,548,342       |

# LIBRARY

## ANNUAL OPERATING EXPENSE AND REVENUE

The table below provides a summary of the amended budget and forecast for the current year compared to the budget for FY 2024-25 and planned budget for FY 2025-26.

| Category                     | FY 2023-24 Budget | FY 2023-24 Forecast | FY 2024-25 Budget | FY 2025-26 Planned |
|------------------------------|-------------------|---------------------|-------------------|--------------------|
| Personnel Services           | 29,292,481        | 28,513,590          | 30,002,066        | 31,524,986         |
| Supplies - Materials         | 1,678,603         | 1,708,043           | 1,572,563         | 1,557,913          |
| Contractual - Other Services | 8,486,081         | 9,060,504           | 8,392,790         | 8,432,853          |
| Capital Outlay               | 4,032,590         | 4,032,590           | 4,032,590         | 4,032,590          |
| Expense Total                | \$43,489,755      | \$43,314,727        | \$44,000,009      | \$45,548,342       |
| Reimbursements               | 0                 | (254)               | 0                 | 0                  |
| Department Total             | \$43,489,755      | \$43,314,473        | \$44,000,009      | \$45,548,342       |
|                              |                   |                     |                   |                    |
| Department Revenue Total     | \$352,100         | \$391,060           | \$380,355         | \$380,355          |

## ADDITIONAL RESOURCES

Additional resources are multi-year funds used to account for and report the proceeds of a specific revenue source that are restricted or committed to expenditures for a specified purpose. The table below lists funds that require additional appropriations in FY 2024-25 and FY 2025-26.

| Fund                                       | FY 2024-25 Budget | FY 2025-26 Planned |
|--|-------------------|--------------------|
| Central Library Gifts and Donations (0214) | 31,775            | 150,000            |
| Children Center Trust (0T22)               | 16,780            | 21,000             |
| Edmond & Louise Kahn E. Trust (0208)       | 185,555           | 260,000            |
| Hamon Trust (0458)                         | 13,644            | 15,000             |
| Parrill Estate (0716)                      | 1,152             | 15,000             |
| Meadows Fund (0734)                        | 22,042            | 4,647              |
| Additional Resources Total                 | \$270,948         | \$465,647          |

# LIBRARY

## PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours (with the exception of DFR uniform FTEs which may equal 2,808 hours depending upon assignment). Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turnover that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE. The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs funded from additional resources such as grant funds.

| Category          | FY 2023-24 Budget | FY 2023-24 Forecast | FY 2024-25 Budget | FY 2025-26 Planned |
|-------------------|-------------------|---------------------|-------------------|--------------------|
| Regular Civilian  | 435.44            | 418.04              | 419.66            | 419.66             |
| Regular Uniform   | 0.00              | 0.00                | 0.00              | 0.00               |
| Civilian Overtime | 0.00              | 0.03                | 0.00              | 0.00               |
| Uniform Overtime  | 0.00              | 0.00                | 0.00              | 0.00               |
| Temporary Help    | 0.00              | 0.00                | 0.00              | 0.00               |
| Department Total  | 435.44            | 418.07              | 419.66            | 419.66             |

## MAJOR BUDGET ITEMS

The FY 2024-25 budget and FY 2025-26 planned budget include adjustments for costs such as employee/retiree health benefits, civilian employee retirement adjustments, civilian merit pay adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers' compensation, liability, and property insurance. Vacant positions have been repurposed and reallocated between departments as part of a Citywide Realignment Strategy. These changes are noted as "Realignment Strategy: Transfer". The table below lists funding levels for major budget items for each year of the biennial. The amounts in each column are a positive or negative adjustment from the FY 2023-24 amended budget.

| Major Budget Item   | FY 2024-25 Positions | FY 2024-25 Budget | FY 2025-26 Positions | FY 2025-26 Planned |
|---|----------------------|-------------------|----------------------|--------------------|
| Follow industry best practice and rollback the hotspot lending program, a COVID-19 measure designed to promote digital access during temporary library closures.              | 0                    | (619,920)         | 0                    | (619,920)          |
| Return programming duties to branch staff and create opportunities for employee engagement and retention, and eliminate 12 Library Program Specialist positions (11.76 FTEs). | (12)                 | (597,539)         | (12)                 | (597,539)          |
| Reduce redundancy in services provided by proximate branches while minimizing impact to the community, and close Skillman Southwestern branch (8.50 FTEs).                    | (9)                  | (485,486)         | (9)                  | (485,486)          |



# LIBRARY

| Major Budget Item   | FY 2024-25 Positions | FY 2024-25 Budget | FY 2025-26 Positions | FY 2025-26 Planned |
|---|----------------------|-------------------|----------------------|--------------------|
| True up staffing and eliminate three positions (Display Artist, HSE Testing Center Coordinator, and Digital Literacy Coordinator)(2.88 FTEs). | (3)                  | (169,666)         | (3)                  | (169,666)          |
| Major Budget Items Total  | (24)                 | (\$1,872,611)     | (24)                 | (\$1,872,611)      |

## BUDGETING FOR EQUITY

Budgeting for Equity reflects the intentional process by City departments to identify existing disparities in outcomes across various indicators and developing strategies and targeted investments to improve success for Dallas residents. The bullets below reflect departments' equity efforts.

- Increase the percentage of users from historically disadvantaged communities who rate the materials collection as "good/excellent" from 65 percent to 75 percent by September 2026.
- Increase the percentage of residents from historically disadvantaged communities who report visiting the library by ten percent by September 2026.
- In partnership with the Office of Equity and Inclusion (OEI), increase the number of residents who access the Enhanced Library Card from 0 to 13,000 by December 2027.

## EXPENSE DETAIL

|  | FY 2023-24 Budget | FY 2023-24 Forecast | FY 2024-25 Budget | FY 2025-26 Planned |
|--|-------------------|---------------------|-------------------|--------------------|
| 1101 - Salary - Non-Uniform  | 23,333,151        | 20,781,339          | 22,832,650        | 23,563,714         |
| 1111 - Cell Phone Stipend  | 0                 | 568                 | 480               | 480                |
| 1117 - Vacancy Savings - Salary                                      | (1,704,769)       | 0                   | (1,155,611)       | (1,155,611)        |
| 1118 - Vacancy Savings - Pension                                     | (240,713)         | 0                   | (167,102)         | (167,102)          |
| 1119 - Vacancy Savings (Medicare)                                    | (24,719)          | 0                   | (17,052)          | (17,052)           |
| 1120 - Wellness Incentive (Uniform and Non-Uniform)                  | 192,970           | 192,970             | 221,400           | 221,400            |
| 1201 - Overtime - Non-Uniform  | 0                 | 1,912               | 0                 | 0                  |
| 1203 - Service Incentive Pay   | 53,376            | 39,492              | 40,800            | 40,800             |
| 1208 - Sick Leave Term Pay - Civilian                                | 0                 | 37,042              | 0                 | 0                  |
| 1210 - Vacation Term Pay - Non-Uniform                               | 0                 | 40,172              | 0                 | 0                  |
| 1212 - Termination Payment -Attendance Incentive Leave - Non-Uniform | 0                 | 2,699               | 0                 | 0                  |
| 1242 - Language Assignment Pay                                       | 0                 | 0                   | 101,760           | 101,760            |
| 1301 -Pension - Non-Uniform  | 3,288,981         | 3,048,268           | 3,319,156         | 3,424,848          |
| 1303 - Life Insurance  | 30,283            | 30,283              | 31,882            | 32,767             |
| 1304 - Health Insurance  | 3,896,722         | 3,896,722           | 4,204,829         | 4,436,856          |
| 1306 - ER Medicare   | 334,726           | 305,894             | 336,241           | 346,841            |
| 1309 - Wellness Program  | 8,181             | 8,181               | 8,181             | 8,181              |
| 1314 - Worker's Compensation   | 124,292           | 124,292             | 153,481           | 153,481            |
| 1324 - Actuarially Determined Contribution Pensions-Non-Uniform      | 0                 | 0                   | 90,971            | 533,623            |

# LIBRARY

|                                      | FY 2023-24<br>Budget | FY 2023-24<br>Forecast | FY 2024-25<br>Budget | FY 2025-26<br>Planned |
|--------------------------------------|----------------------|------------------------|----------------------|-----------------------|
| 1406 - Admin Leave - Non-Uniform     | 0                    | 3,756                  | 0                    | 0                     |
| Personnel Services                   | \$29,292,481         | \$28,513,590           | \$30,002,066         | \$31,524,986          |
| 2110 - Office Supplies               | 1,738                | 1,738                  | 1,238                | 1,238                 |
| 2111 - Office Supplies Chargeback    | 39,619               | 39,619                 | 39,619               | 39,619                |
| 2140 - Light - Power                 | 923,496              | 923,496                | 847,560              | 882,910               |
| 2170 - Water - Sewer                 | 166,990              | 196,990                | 162,990              | 162,990               |
| 2181 - Fuel - Lube For Vehicle       | 14,130               | 14,130                 | 18,026               | 18,026                |
| 2231 - Clothing                      | 1,000                | 1,000                  | 1,000                | 1,000                 |
| 2232 - Food Supplies                 | 0                    | 2,145                  | 0                    | 0                     |
| 2252 - Meter Postage Fund Level      | 13,233               | 10,233                 | 9,233                | 9,233                 |
| 2280 - Other Supplies                | 180,330              | 180,330                | 154,830              | 104,830               |
| 2731 - Data Processing Equipment     | 338,067              | 338,067                | 338,067              | 338,067               |
| 2735 - Software Purchase -\$1000     | 0                    | 295                    | 0                    | 0                     |
| Supplies - Materials                 | \$1,678,603          | \$1,708,043            | \$1,572,563          | \$1,557,913           |
| 3050 - Communications                | 386,362              | 386,362                | 487,947              | 496,846               |
| 3051 - Telephone Equipment Charges   | 2,500                | 2,500                  | 2,500                | 2,500                 |
| 3053 - Data Circuit Billing          | 639,584              | 639,584                | 629,028              | 631,994               |
| 3070 - Professional Services         | 57,000               | 101,173                | 140,000              | 115,000               |
| 3090 - City Forces                   | 266,500              | 256,704                | 114,500              | 114,500               |
| 3091 - Custodial Services            | 80,000               | 80,000                 | 80,000               | 80,000                |
| 3092 - Security Services             | 683,865              | 727,865                | 683,865              | 683,865               |
| 3099 - Misc Special Services         | 721,236              | 962,243                | 1,201,647            | 1,176,647             |
| 3110 - Equip Repairs and Maintenance | 461,319              | 621,219                | 552,581              | 552,581               |
| 3130 - Copy Machine Rent-Lease-Maint | 81,460               | 81,460                 | 80,960               | 80,960                |
| 3150 - Copy Center Charges           | 960                  | 960                    | 960                  | 960                   |
| 3210 - Building Repairs and Maint    | 0                    | 9,796                  | 10,000               | 10,000                |
| 3310 - Insurance                     | 1,101,696            | 1,101,696              | 391,125              | 411,561               |
| 3313 - Liability Premiums            | 13,494               | 13,494                 | 17,082               | 17,074                |
| 3340 - Membership Dues               | 7,000                | 20,000                 | 18,189               | 18,189                |
| 3341 - Subscriptions-Serials         | 650,000              | 650,000                | 650,000              | 650,000               |
| 3363 - Reimb-Vehicle Use,Parking     | 4,125                | 8,125                  | 4,125                | 4,125                 |
| 3410 - Equip - Automotive Rental     | 13,214               | 13,214                 | 11,766               | 11,766                |
| 3411 - Wreck Handle Charge (fleet)   | 1,541                | 9,083                  | 3,073                | 3,073                 |
| 3413 - Motor Pool Vehicle Charges    | 0                    | 0                      | 876                  | 876                   |
| 3416 - GIS Services                  | 20,455               | 20,455                 | 35,368               | 35,368                |
| 3429 - Mobile Phone Services         | 881,244              | 881,244                | 105,280              | 105,280               |
| 3430 - Data Services                 | 515,737              | 515,804                | 527,662              | 530,572               |
| 3434 - Programming                   | 1,887,101            | 1,888,179              | 2,634,568            | 2,689,428             |
| 3460 - Disposal Services             | 138                  | 138                    | 138                  | 138                   |
| 3518 - Credit Card Charges           | 8,300                | 2,000                  | 8,300                | 8,300                 |
| 3549 - Miscellaneous Refunds         | 1,250                | 1,250                  | 1,250                | 1,250                 |
| 3994 - Outside Temps-Staffing        | 0                    | 65,957                 | 0                    | 0                     |

# LIBRARY

|                                  | FY 2023-24<br>Budget | FY 2023-24<br>Forecast | FY 2024-25<br>Budget | FY 2025-26<br>Planned |
|----------------------------------|----------------------|------------------------|----------------------|-----------------------|
| Contractual - Other Services     | \$8,486,081          | \$9,060,504            | \$8,392,790          | \$8,432,853           |
|                                  |                      |                        |                      |                       |
| 4860 - Books                     | 4,032,590            | 4,032,590              | 4,032,590            | 4,032,590             |
| Capital Outlay                   | \$4,032,590          | \$4,032,590            | \$4,032,590          | \$4,032,590           |
|                                  |                      |                        |                      |                       |
| 5011 - Reimb Fr Othr Organizaton | 0                    | (254)                  | 0                    | 0                     |
| Reimbursements                   | \$0                  | (\$254)                | \$0                  | \$0                   |
| <b>Total Expense</b>             | <b>\$43,489,755</b>  | <b>\$43,314,473</b>    | <b>\$44,000,009</b>  | <b>\$45,548,342</b>   |

# MANAGEMENT SERVICES

## MISSION

Enhance the vitality and quality of life for all in the Dallas community.

## SERVICE DESCRIPTIONS

| Management Services                                  |  |
|--|--|
| 311 Customer Service                                 | Delivers courteous and knowledgeable customer service to residents requesting non-emergency City services via phone, web, mobile app, and City Hall On-the-Go. Reported 311 service requests are passed along to city departments, who address and solve the problem. We provide service 24 hours a day, seven days a week, and 365 days a year. *311 Customer Service Center will be moved to the Office of Communications and Customer Experience/311 effective August 2024.   |
| Communications, Outreach, and Marketing              | Enhances transparency, engaging internal and external stakeholders, by strategically marketing One Dallas through Public Information; A/V Production; Design, Brand and Visual Identity; Language Access. *Communications, Outreach, & Marketing will be moved to the Office of Communications and Customer Experience/311 effective August 2024.  |
| Office of Communications and Customer Experience/311 | Effective August 2024, the consolidation of 311 Customer Service and Communications, Outreach, and Marketing will enhance the customer service provided to residents. Residents requesting non-emergency City services will continue to submit them via phone, web, mobile app, and City Hall On-the-Go. Service is available 24 hours a day, seven days a week, and 365 days a year. As the service requests are often cross-departmental, the newly formed office will have greater engagement to ensure the departments are collaborating to provide a more comprehensive and proactive response. Additionally, this office will become the front door for all City communication, internally and externally. It will strengthen brand awareness, two-way fluid communication, language access, engagement, and outreach. *New division of Management Services effective August 2024. |
| Office of Community Care and Empowerment             | Provides human and social services including emergency assistance, financial empowerment, Women, Infants, and Children (WIC), programming for re-entry and justice-impacted residents, Senior services, youth programming, administration and support of community centers, and Vital Statistics.  |

# MANAGEMENT SERVICES

|   |  |
|---|--|
| <p>Office of Community Development</p>                      | <p>Proactively facilitates the planning and implementation of real estate projects that advance the City's equitable economic development and community priorities, including housing affordability, livable wages and workforce development, entrepreneurship and innovation, inclusive arts and culture, racial equity, public safety, and environmental justice. *This service will be realigned to Housing &amp; Community Development effective October 1, 2024 to better align departmental functions and services.</p>  |
| <p>Office of Community Police Oversight</p>                 | <p>Improves police service to the community, civilian trust in the Dallas Police Department, and officer safety and working conditions. By working with the police and the community, we can not only reduce violence, but we can create real community - all of us sharing in this city by living according to the rules of mutual accountability and respect. The community we are building will be safe for everyone, regardless of race or socioeconomic status.</p>   |
| <p>Office of Emergency Management</p>                       | <p>Coordinates responses for all departments during large-scale incidents and staffs the Emergency Operations Center for major emergencies. Writes and maintains emergency plans and procedures and oversees various response programs, including severe weather, hazardous materials, pandemic flu, disaster exercises, and public outreach. Manages Department of Homeland Security grant funds annually, which support equipment, personnel, and other resources for Public Safety needs. *The Office of Emergency Management will be combined with the Office of Integrated Public Safety Solutions to create the Office of Emergency Management and Crisis Response effective August 2024.</p>                                |
| <p>Office of Emergency Management &amp; Crisis Response</p> | <p>Enhances the safety, health, and well-being of the residents and guests of Dallas by collaborating to create a safer and more resilient environment. Provides compassionate support, advances public safety initiatives, coordinates emergency management functions, and facilitates access to essential services that reduce future service demands. *New division of Management Services effective August 2024.</p>   |
| <p>Office of Environmental Quality &amp; Sustainability</p> | <p>Reduces environmental risks through: Stormwater Management (inspections, complaint &amp; spill response, permit administration, DFR-support, waste management, and education), Air Quality (inspections, monitoring, and complaint response), Environmental Management (Environmental Management System, Due Diligence, and Brownfields), Comprehensive Environmental &amp; Climate Action Plan (CECAP) Measures (Climate Issues, Greenhouse Gas Emissions, &amp; Urban Agriculture Initiatives), Zero Waste (Recycling Audits, Multi-family Recycling, City Facility Zero Waste), Water Conservation (Minor Plumbing Home Repairs, Water Use Assessment Programs, and Local/Regional Conservation Education and Outreach).</p> |

# MANAGEMENT SERVICES

|   |   |
|---|---|
| <p>Office of Equity &amp; Inclusion</p>             | <p>Utilizes disaggregated data, inclusive community engagement, and cross-department collaboration to establish accountability metrics that operationalize equity to improve outcomes for all residents. Investigates discrimination in housing, public accommodation, and employment, while providing education and outreach. Oversees the implementation of the American Disabilities Act (ADA) Transition Plan, Welcoming Dallas Strategic Plan, and the updates and implementation of the Racial Equity Plan (REP). Coordinates the Veteran Affairs Commission and Commission on Disabilities.</p>  |
| <p>Office of Government Affairs</p>                 | <p>Serves as lead policy and communications liaison to local, regional, state, federal, and international levels of government and other independent agencies, including but not limited to outreach on citywide initiatives; leading, developing and managing the City's state and federal legislative initiatives in coordination with internal and external stakeholders; and securing funding and other resources for City programs.</p>  |
| <p>Office of Homeless Solutions</p>                 | <p>The Office of Homeless Solutions (OHS) renders contracts, grants, and general funding to direct providers of homeless services to continually improve the health and safety of the target population, readying them for and moving them out of homelessness and into housing. OHS also utilizes a Street Outreach Team to identify and meet with actively unsheltered individuals and families connecting them to shelter opportunities and resources, leads the Homeless Action Response Team (HART) in addressing emergency unsheltered issues, provides education on sustainable giving through the Give Responsibly Campaign, and provides volunteer opportunities through the OHS Friends Group. OHS supports the cultivation of intentional homeless services that maximize impact and effectiveness, delivering positive, and sustainable outcomes.</p> |
| <p>Office of Integrated Public Safety Solutions</p> | <p>Works proactively to address systematic factors that contribute to criminal activity and provides non-law enforcement solutions to improve the quality of life in the community and thereby reducing the demand for police services. *The Office of Integrated Public Safety Solutions will be combined with the Office of Emergency Management to create the Office of Emergency Management and Crisis Response effective August 2024.</p>  |
| <p>Small Business Center</p>                        | <p>Provides capital resources and learning labs to support new entrepreneurs and existing small business to support economic development and stability in Dallas. Ensure the compliance of the Business Inclusion Policy is adhered by all internal departments. Creates and manages workforce programs to meet the needs of residents and employers of Dallas. *The Small Business Center has been eliminated effective August 2024. Core functions will be moved into other departments where there is natural synergy.</p>   |

# MANAGEMENT SERVICES

## SERVICE BUDGET

| Service   | FY 2023-24<br>Budget | FY 2023-24<br>Forecast | FY 2024-25<br>Budget | FY 2025-26<br>Planned |
|---|----------------------|------------------------|----------------------|-----------------------|
| 311 Customer Service                                    | 6,331,204            | 5,767,169              | 0                    | 0                     |
| Office of Communications and<br>Customer Experience/311 | 0                    | 0                      | 9,660,834            | 10,181,169            |
| Communications, Outreach, and<br>Marketing              | 3,777,588            | 3,307,466              | 0                    | 0                     |
| Office of Community Care and<br>Empowerment             | 10,114,699           | 10,082,151             | 9,218,721            | 9,480,606             |
| Office of Community Development                         | 754,620              | 636,374                | 0                    | 0                     |
| Office of Emergency Management                          | 1,251,963            | 1,251,963              | 0                    | 0                     |
| Office of Community Police Oversight                    | 784,565              | 615,638                | 706,614              | 731,655               |
| Office of Emergency Management &<br>Crisis Response     | 0                    | 0                      | 5,455,497            | 5,635,740             |
| Office of Environmental Quality &<br>Sustainability     | 6,244,743            | 5,865,948              | 5,340,105            | 5,772,178             |
| Office of Equity & Inclusion                            | 3,785,554            | 3,743,709              | 2,815,251            | 2,942,985             |
| Office of Government Affairs                            | 1,112,725            | 1,070,802              | 862,347              | 920,763               |
| Office of Homeless Solutions                            | 17,850,149           | 17,850,149             | 14,514,707           | 15,022,685            |
| Office of Integrated Public Safety<br>Solutions         | 5,822,887            | 5,822,887              | 0                    | 0                     |
| Small Business Center                                   | 4,354,640            | 4,253,316              | 0                    | 0                     |
| Expense Total   | \$62,185,337         | \$60,267,571           | \$48,574,076         | \$50,687,781          |

## ANNUAL OPERATING EXPENSE AND REVENUE

The table below provides a summary of the amended budget and forecast for the current year compared to the budget for FY 2024-25 and planned budget for FY 2025-26.

| Category                     | FY 2023-24<br>Budget | FY 2023-24<br>Forecast | FY 2024-25<br>Budget | FY 2025-26<br>Planned |
|------------------------------|----------------------|------------------------|----------------------|-----------------------|
| Personnel Services           | 38,459,168           | 36,521,468             | 35,353,876           | 37,079,434            |
| Supplies - Materials         | 1,351,607            | 1,268,293              | 1,411,571            | 1,417,706             |
| Contractual - Other Services | 38,220,243           | 36,960,988             | 28,825,512           | 29,207,524            |
| Capital Outlay               | 202,396              | 370,449                | 134,396              | 134,396               |
| Expense Total                | \$78,233,414         | \$75,121,198           | \$65,725,355         | \$67,839,060          |
| Reimbursements               | (16,048,077)         | (14,853,627)           | (17,151,279)         | (17,151,279)          |
| Department Total             | \$62,185,337         | \$60,267,571           | \$48,574,076         | \$50,687,781          |
|                              |                      |                        |                      |                       |
| Department Revenue Total     | \$2,681,998          | \$2,847,574            | \$3,296,457          | \$3,296,457           |

# MANAGEMENT SERVICES

## REIMBURSEMENTS

Reimbursements reflect contributions from various agencies, including federal and state funds, internal service departments, enterprise fund departments, and department support. Department support reflects interdepartmental transfers for the cost of management oversight and administrative support within the department. The table below provides a summary of reimbursements from various sources.

| Source of Reimbursement   | FY 2024-25 Budget     | FY 2025-26 Planned    |
|---|-----------------------|-----------------------|
| Office of Communications and Customer Experience/311: Dallas Water Utilities Reimbursement                  | (3,965,665)           | (3,965,665)           |
| Office of Community Care and Empowerment: Housing Opportunities for Persons with AIDS (HOPWA) Reimbursement | (110,000)             | (110,000)             |
| Office of Community Care and Empowerment: Women, Infants, and Children (WIC) Program Reimbursement          | (250,000)             | (250,000)             |
| Office of Emergency Management & Crisis Response: Dallas Water Utilities Reimbursement                      | (40,000)              | (40,000)              |
| Office of Emergency Management & Crisis Response: Urban Area Security Initiative (UASI)                     | (75,311)              | (75,311)              |
| Office of Emergency Management & Crisis Response: Storm Drainage Management Reimbursement                   | (40,000)              | (40,000)              |
| Office of Environmental Quality & Sustainability: Storm Drainage Management Reimbursement                   | (4,779,408)           | (4,779,408)           |
| Office of Environmental Quality & Sustainability: Water Utilities Reimbursement                             | (4,489,838)           | (4,489,838)           |
| Office of Environmental Quality & Sustainability: Sanitation Services Reimbursement                         | (988,208)             | (988,208)             |
| Office of Environmental Quality & Sustainability: Texas Commission on Environmental Quality (TCEQ) Grants   | (1,285,088)           | (1,285,088)           |
| Office of Homeless Solutions: Emergency Solutions Grants Program  | (20,000)              | (20,000)              |
| Office of Homeless Solutions: HOME American Rescue Plan (HOME-ARP) Grants Program                           | (80,000)              | (80,000)              |
| Office of Homeless Solutions: Dallas Environmental Cleanup Fee Fund Reimbursement                           | (1,027,761)           | (1,027,761)           |
| <b>Reimbursement Total</b>  | <b>\$(17,151,279)</b> | <b>\$(17,151,279)</b> |



# MANAGEMENT SERVICES

## ADDITIONAL RESOURCES

Additional resources are multi-year funds used to account for and report the proceeds of a specific revenue source that are restricted or committed to expenditures for a specified purpose. The table below lists funds that require additional appropriations in FY 2024-25 and FY 2025-26.

| Fund   | FY 2024-25 Budget   | FY 2025-26 Planned  |
|--|---------------------|---------------------|
| FY 2024-25 Community Development Block Grant (CD24)        | 1,951,877           | 0                   |
| FY 2024-25 Emergency Solutions Grant (ES24)                | 1,190,719           | 0                   |
| FY 2024-25 Housing Opportunities for Persons w/AIDS (HW24) | 9,725,420           | 0                   |
| FY 2025-26 Community Development Block Grant (CD25)        | 0                   | 1,951,877           |
| FY 2025-26 Emergency Solutions Grant (ES25)                | 0                   | 1,190,719           |
| FY 2025-26 Housing Opportunities for Persons w/AIDS (HW25) | 0                   | 9,725,420           |
| <b>Additional Resources Total</b>                          | <b>\$12,868,016</b> | <b>\$12,868,016</b> |

## PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours (with the exception of DFR uniform FTEs which may equal 2,808 hours depending upon assignment). Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turnover that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE. The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs funded from additional resources such as grant funds.

| Category                | FY 2023-24 Budget | FY 2023-24 Forecast | FY 2024-25 Budget | FY 2025-26 Planned |
|-------------------------|-------------------|---------------------|-------------------|--------------------|
| Regular Civilian        | 437.63            | 399.07              | 387.22            | 387.22             |
| Regular Uniform         | 0.00              | 0.00                | 0.00              | 0.00               |
| Civilian Overtime       | 3.33              | 6.82                | 3.50              | 3.50               |
| Uniform Overtime        | 0.00              | 0.00                | 0.00              | 0.00               |
| Temporary Help          | 0.00              | 3.69                | 0.00              | 0.00               |
| <b>Department Total</b> | <b>440.96</b>     | <b>409.58</b>       | <b>390.72</b>     | <b>390.72</b>      |

# MANAGEMENT SERVICES

## MAJOR BUDGET ITEMS

The FY 2024-25 budget and FY 2025-26 planned budget include adjustments for costs such as employee/retiree health benefits, civilian employee retirement adjustments, civilian merit pay adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers' compensation, liability, and property insurance. Vacant positions have been repurposed and reallocated between departments as part of a Citywide Realignment Strategy. These changes are noted as "Realignment Strategy: Transfer". The table below lists funding levels for major budget items for each year of the biennial. The amounts in each column are a positive or negative adjustment from the FY 2023-24 amended budget.

### 311 Customer Service Center

| Major Budget Item   | FY 2024-25 Positions | FY 2024-25 Budget    | FY 2025-26 Positions | FY 2025-26 Planned   |
|---|----------------------|----------------------|----------------------|----------------------|
| Realign and reimagine service delivery model by transferring 135 positions and consolidating 311 Customer Service Center into the Communications and Customer Experience/311 (117.00 FTEs). | (135)                | \$(6,523,513)        | (135)                | \$(6,904,663)        |
| <b>Major Budget Items Total</b>   | <b>(135)</b>         | <b>\$(6,523,513)</b> | <b>(135)</b>         | <b>\$(6,904,663)</b> |

### Office of Communications, Outreach, & Marketing

| Major Budget Item   | FY 2024-25 Positions | FY 2024-25 Budget    | FY 2025-26 Positions | FY 2025-26 Planned   |
|---|----------------------|----------------------|----------------------|----------------------|
| Realign and reimagine service delivery model by transferring 30 positions and consolidating Communications, Outreach & Marketing into the Communications and Customer Experience/311 (24.45 FTEs) | (30)                 | \$(3,694,415)        | (30)                 | \$(3,833,094)        |
| <b>Major Budget Items Total</b>   | <b>(30)</b>          | <b>\$(3,694,415)</b> | <b>(30)</b>          | <b>\$(3,833,094)</b> |

### Office of Communications & Customer Experience/311

| Major Budget Item   | FY 2024-25 Positions | FY 2024-25 Budget | FY 2025-26 Positions | FY 2025-26 Planned |
|---|----------------------|-------------------|----------------------|--------------------|
| Realign and reimagine service delivery model by transferring 135 positions and consolidating 311 Customer Service Center into the Communications and Customer Experience/311 (117.00 FTEs). | 135                  | \$6,523,513       | 135                  | \$6,904,663        |

# MANAGEMENT SERVICES

## Office of Communications & Customer Experience/311

| Major Budget Item   | FY 2024-25 Positions | FY 2024-25 Budget  | FY 2025-26 Positions | FY 2025-26 Planned  |
|---|----------------------|--------------------|----------------------|---------------------|
| Realign and reimagine service delivery model by transferring 30 positions and consolidating Communications, Outreach, and Marketing into the Communications and Customer Experience/311 (26.01 FTEs).   | 30                   | \$3,694,415        | 30                   | \$3,833,094         |
| True up staffing as part of citywide realignment strategies and create efficiencies by eliminating three intern positions, one GIS Analyst III, one Department Technology Analyst, two Customer Services Agent Trainees, and one Senior Office Assistant and reclassifying one Manager Customer Services to an Administrator, one Manager Public Information to an Administrator, and one Senior Executive Secretary to Business Manager (5.60 FTEs). | (8)                  | \$(279,745)        | (8)                  | \$(279,745)         |
| True up expenditures and realign service delivery model by reducing the budget under various expense categories that provide efficiencies including contractual services, memberships, and subscriptions.   | 0                    | \$(464,360)        | 0                    | \$(464,360)         |
| True up staffing and eliminate two 311 Customer Service Agent Trainee positions that have been vacant for more than 12 months (1.04 FTEs).  | (2)                  | \$(48,270)         | (2)                  | \$(48,270)          |
| Transfer one Resilience Officer position from the Office of Equity & Inclusion (OEI) and reclassify the position as a Chief of Strategy, Engagement, and Alignment as part of realignment (1.00 FTE).   | 1                    | \$235,281          | 1                    | \$235,787           |
| <b>Major Budget Items Total</b>   | <b>156</b>           | <b>\$9,660,834</b> | <b>156</b>           | <b>\$10,181,169</b> |

# MANAGEMENT SERVICES

## Office of Community Care & Empowerment

| Major Budget Item   | FY 2024-25 Positions | FY 2024-25 Budget  | FY 2025-26 Positions | FY 2025-26 Planned |
|---|----------------------|--------------------|----------------------|--------------------|
| Develop Partnership with External Agency and transition the Senior Transportation Services.   | 0                    | \$(132,200)        | 0                    | \$(132,200)        |
| Transfer one Partnership and Engagement Coordinator from Office of Equity and Inclusion to Office of Community Care and Empowerment to support Children and Youth programming, including the Youth Commission and College Advisory Commission (1.00 FTE). | 1                    | \$82,526           | 1                    | \$82,526           |
| Transfer one Digital Equity Coordinator position from Office of Equity and Inclusion to Office of Community Care and Empowerment. This position is funded by ARPA through June 2025.  | 1                    | \$0                | 0                    | \$0                |
| Transfer funding related to Youth Commission from City Manager's Office to Office of Community Care and Empowerment.  | 0                    | \$59,448           | 0                    | \$59,448           |
| Develop Partnership with External Agency for Senior Dental Program services.  | 0                    | \$(250,000)        | 0                    | \$(250,000)        |
| Transfer one Manager - Community Services position from the General Fund to the Women, Infants, and Children (WIC) fund (1.00 FTE).   | (1)                  | \$(113,969)        | (1)                  | \$(113,969)        |
| Realignment Strategy: Transfer two vacant positions (not the funding) to create two Equity and Inclusion Analyst positions for Reentry and Day Labor and realign related services from Small Business Center (2.00 FTEs).                                 | 2                    | \$208,905          | 2                    | \$208,905          |
| True up department service delivery model and reduce Drivers of Poverty funding related to financial empowerment and community mental health.   | 0                    | \$(672,300)        | 0                    | \$(672,300)        |
| <b>Major Budget Items Total</b>   | <b>3</b>             | <b>\$(817,590)</b> | <b>2</b>             | <b>\$(817,590)</b> |

# MANAGEMENT SERVICES

## Office of Community Development

| Major Budget Item  | FY 2024-25 Positions | FY 2024-25 Budget  | FY 2025-26 Positions | FY 2025-26 Planned |
|--|----------------------|--------------------|----------------------|--------------------|
| Realignment Strategy: Transfer five Project Manager - Community Development positions and related funding to Housing & Community Development to better align departmental function and services (3.93 FTEs). | (5)                  | \$(548,329)        | (5)                  | \$(548,329)        |
| True up staffing and realize efficiencies by eliminating three Project Specialists positions and one Director of Community Development position (2.42 FTEs).   | (4)                  | \$(206,291)        | (4)                  | \$(206,291)        |
| <b>Major Budget Items Total</b>  | <b>(9)</b>           | <b>\$(754,620)</b> | <b>(9)</b>           | <b>\$(754,620)</b> |

## Office of Emergency Management & Crisis Response

| Major Budget Item  | FY 2024-25 Positions | FY 2024-25 Budget | FY 2025-26 Positions | FY 2025-26 Planned |
|--|----------------------|-------------------|----------------------|--------------------|
| Transfer 35 positions and consolidate the Office of Integrated Public Safety Solutions into the Office of Emergency Management and Crisis Response (31.58 FTEs).   | 35                   | \$6,490,040       | 35                   | \$6,598,132        |
| Transfer five positions and consolidate the Office of Emergency Management into the Office of Emergency Management and Crisis Response (4.86 FTEs).  | 5                    | \$1,315,382       | 5                    | \$1,387,533        |
| Realize efficiencies from under-utilized Violence Intervention and Youth Guidance contracts.   | 0                    | \$(1,200,000)     | 0                    | \$(1,200,000)      |
| True up staffing and eliminate six positions (Mobile Crisis Response Manager, Police Research Specialist, IPS Administrator, Neighborhood Code Representative, Administrative Specialist I, and Assistant Director) (5.36 FTEs). | (6)                  | \$(535,613)       | (6)                  | \$(535,613)        |
| Reduce duplicative Blight Remediation initiative and collaborate with Code Compliance Services Keep Dallas Beautiful by identifying crime-prevention projects.   | 0                    | \$(500,000)       | 0                    | \$(500,000)        |

# MANAGEMENT SERVICES

## Office of Emergency Management & Crisis Response

| Major Budget Item  | FY 2024-25 Positions | FY 2024-25 Budget  | FY 2025-26 Positions | FY 2025-26 Planned |
|--|----------------------|--------------------|----------------------|--------------------|
| Transfer one Senior Emergency Management Specialist position from the General Fund to Urban Area Security Initiative (UASI) grant fund (1.00 FTE). | (1)                  | \$(84,150)         | (1)                  | \$(84,150)         |
| Eliminate underutilized and redundant equipment.   | 0                    | \$(30,162)         | 0                    | \$(30,162)         |
| <b>Major Budget Items Total</b>  | <b>33</b>            | <b>\$5,455,497</b> | <b>33</b>            | <b>\$5,635,740</b> |

## Office of Emergency Management

| Major Budget Item   | FY 2024-25 Positions | FY 2024-25 Budget    | FY 2025-26 Positions | FY 2025-26 Planned   |
|---|----------------------|----------------------|----------------------|----------------------|
| Transfer five positions and consolidate the Office of Emergency Management into the Office of Emergency Management and Crisis Response (4.86 FTEs). | (5)                  | \$(1,315,382)        | (5)                  | \$(1,387,533)        |
| <b>Major Budget Items Total</b>   | <b>(5)</b>           | <b>\$(1,315,382)</b> | <b>(5)</b>           | <b>\$(1,387,533)</b> |

## Office of Environmental Quality & Sustainability

| Major Budget Item   | FY 2024-25 Positions | FY 2024-25 Budget  | FY 2025-26 Positions | FY 2025-26 Planned |
|---|----------------------|--------------------|----------------------|--------------------|
| Develop Partnership with External Agency for weatherization.  | 0                    | \$(150,000)        | 0                    | \$(150,000)        |
| Leverage Federal Funds available for the community solar program (e.g., US EPA Solar for All Grant) as they become available in partnership with Dallas County. | 0                    | \$(250,000)        | 0                    | \$(250,000)        |
| <b>Major Budget Items Total</b>   | <b>0</b>             | <b>\$(400,000)</b> | <b>0</b>             | <b>\$(400,000)</b> |

## Office of Equity & Inclusion

| Major Budget Item  | FY 2024-25 Positions | FY 2024-25 Budget | FY 2025-26 Positions | FY 2025-26 Planned |
|--|----------------------|-------------------|----------------------|--------------------|
| Develop Partnership with External Agency for the Dallas SAFE Program which offers legal defense and wrap around services for Dallas residents. | 0                    | \$(100,000)       | 0                    | \$(100,000)        |
| True up staffing and eliminate one Project Coordinator position (0.82 FTEs).   | (1)                  | \$(53,364)        | (1)                  | \$(53,364)         |

# MANAGEMENT SERVICES

## Office of Equity & Inclusion

| Major Budget Item   | FY 2024-25 Positions | FY 2024-25 Budget  | FY 2025-26 Positions | FY 2025-26 Planned |
|---|----------------------|--------------------|----------------------|--------------------|
| Leverage partnerships through previous contractual services and grant resources for the Resilience Office and the Office of Equity and Inclusion.   | 0                    | \$(91,000)         | 0                    | \$(91,000)         |
| Transfer one Partnership and Engagement Coordinator position to the Office of Community Care and Empowerment (OCC) (0.78 FTEs).   | (1)                  | \$(82,526)         | (1)                  | \$(82,526)         |
| Transfer one Digital Equity Coordinator position (not the funding) to OCC.  | (1)                  | \$0                | (1)                  | \$0                |
| Transfer one Resilience Officer position to the Communications and Customer Experience/311 (CCX) and reclassify the position as a Chief of Strategy, Engagement, and Alignment as part of realignment (1.00 FTE). | (1)                  | \$(212,620)        | (1)                  | \$(212,620)        |
| <b>Major Budget Items Total</b>   | <b>(4)</b>           | <b>\$(539,510)</b> | <b>(4)</b>           | <b>\$(539,510)</b> |

## Office of Government Affairs

| Major Budget Item   | FY 2024-25 Positions | FY 2024-25 Budget  | FY 2025-26 Positions | FY 2025-26 Planned |
|---|----------------------|--------------------|----------------------|--------------------|
| True up funding and eliminate duplication by eliminating funding for the World Affairs Council contract and true up expenditures for International Affairs based on historical spending.  | 0                    | \$(56,000)         | 0                    | \$(56,000)         |
| Realignment Strategy: Transfer one vacant position (not the funding) and reclassify as a Governmental Affairs Coordinator - International position, from Small Business Center. The position will focus on growth and attraction of international small and emerging businesses (1.00 FTE). | 1                    | \$93,771           | 1                    | \$113,302          |
| Transfer four positions related to grants from the Office of Government Affairs to Budget and Management Services as part of citywide realignment strategies to consolidate grant functions and identify efficiencies (3.33 FTEs).  | (4)                  | \$(271,387)        | (4)                  | \$(271,387)        |
| <b>Major Budget Items Total</b>   | <b>(3)</b>           | <b>\$(233,616)</b> | <b>(3)</b>           | <b>\$(214,085)</b> |

# MANAGEMENT SERVICES

## Office of Homeless Solutions

| Major Budget Item  | FY 2024-25 Positions | FY 2024-25 Budget    | FY 2025-26 Positions | FY 2025-26 Planned   |
|--|----------------------|----------------------|----------------------|----------------------|
| Optimize service delivery and reduce funding for the Healthy Community Collaborative (HCC) program and the service contracts for outsourced outreach and the Landlord Subsidized Leasing program (LSLP). | 0                    | \$(1,804,862)        | 0                    | \$(1,804,862)        |
| Increase funding for the Housing Forward program to increase the Homeless Management Information System (HMIS) contract from \$150,000 to \$280,767 in FY 2024-25 and \$411,534 in FY 2025-26.           | 0                    | \$130,767            | 0                    | \$261,534            |
| Increase funding for Pay-to-Stay Program, increasing the average daily rate from \$12 to \$21.   | 0                    | \$164,250            | 0                    | \$328,500            |
| Increase funding to add Sunday hours to the Homeless Action Response Team (HART) and expand weekend activity to include Street Feeding events (0.10 FTEs).   | 0                    | \$24,110             | 0                    | \$24,110             |
| Add reimbursement from Environmental Cleanup Fee Fund.   | 0                    | \$(1,027,761)        | 0                    | \$(1,027,761)        |
| <b>Major Budget Items Total</b>  | <b>0</b>             | <b>\$(2,513,496)</b> | <b>0</b>             | <b>\$(2,218,479)</b> |

## Office of Integrated Public Safety Solutions

| Major Budget Item   | FY 2024-25 Positions | FY 2024-25 Budget    | FY 2025-26 Positions | FY 2025-26 Planned   |
|---|----------------------|----------------------|----------------------|----------------------|
| Transfer 35 positions and consolidate the Office of Integrated Public Safety Solutions into the Office of Emergency Management and Crisis Response (ECR) (-32.93 FTEs). | (35)                 | \$(6,490,040)        | (35)                 | \$(6,598,132)        |
| <b>Major Budget Items Total</b>   | <b>(35)</b>          | <b>\$(6,490,040)</b> | <b>(35)</b>          | <b>\$(6,598,132)</b> |

## Small Business Center

| Major Budget Item  | FY 2024-25 Positions | FY 2024-25 Budget | FY 2025-26 Positions | FY 2025-26 Planned |
|--|----------------------|-------------------|----------------------|--------------------|
| Realignment Strategy: Transfer Minority/Women Business Enterprise (M/WBE) functions funding to Office of Procurement Services (POM). | 0                    | \$(166,256)       | 0                    | \$(166,256)        |



# MANAGEMENT SERVICES

## Small Business Center

| Major Budget Item   | FY 2024-25 Positions | FY 2024-25 Budget    | FY 2025-26 Positions | FY 2025-26 Planned   |
|---|----------------------|----------------------|----------------------|----------------------|
| Realignment Strategy: Transfer Small Business Inclusion and Day Labor Outreach funding to the Office of Community Care (OCC). | 0                    | \$(24,264)           | 0                    | \$(24,264)           |
| Realignment Strategy: Transfer Workforce functions funding to Human Resources (HR).   | 0                    | \$(34,962)           | 0                    | \$(34,962)           |
| Realignment Strategy: Transfer Small Business Center Development funding to Office of Economic Development (ECO).             | 0                    | \$(34,961)           | 0                    | \$(34,961)           |
| Realignment Strategy: Transfer Entrepreneurship activities funding to Office of Government Affairs (OGA).                     | 0                    | \$(13,565)           | 0                    | \$(13,565)           |
| Eliminate funding for the Dallas Accelerator Program (DAP) and re-evaluate the program.                                       | 0                    | \$(1,000,000)        | 0                    | \$(1,000,000)        |
| Eliminate re-entry services and reduce redundancies.  | 0                    | \$(250,000)          | 0                    | \$(250,000)          |
| Eliminate all positions and remaining expenses from the Small Business Center (SBC) (17.94 FTEs).                             | (20)                 | \$(2,431,536)        | (20)                 | \$(2,431,536)        |
| <b>Major Budget Items Total</b>   | <b>(20)</b>          | <b>\$(3,955,544)</b> | <b>(20)</b>          | <b>\$(3,955,544)</b> |

# MANAGEMENT SERVICES

## BUDGETING FOR EQUITY

Budgeting for Equity reflects the intentional process by City departments to identify existing disparities in outcomes across various indicators and developing strategies and targeted investments to improve success for Dallas residents. The bullets below reflect departments' equity efforts.

### Office of Communications & Customer Experience/311

- Eliminate the wait time gap between English and Spanish speaking residents calling 311 by 3:00 minutes by December 2024.
- Continue to increase the percent of bilingual Customer Service Agents from nine percent to 30 percent by December 2026.
- Continue to increase the percent of bilingual Supervisors from zero percent to 30 percent by December 2026.
- Continue to add additional self-service transactions in Spanish and other languages.

### Office of Community Care & Empowerment

- Identify budget requests that advance equitable outcomes for residents most impacted by inequities, utilizing disaggregated data by race and ethnicity.
- Align efforts to Equity Indicators, to create cross-collaboration among city departments and anchoring institutions.
- Evaluate and verify that programs, projects, plans, and investments are helping to reduce disparities.
- Increase community engagement in enhancements, reductions, and overall budget development.

### Office of Community Police Oversight

- Enhance community understanding of police department practices, as well as the processes for providing feedback and filing complaints by conducting 20 outreach efforts in FY 2024-25.
- Identify 20 community-based organizations to serve as OCPO Complaint Intake sites by December 2027.
- Develop reports and policies to identify disparities, with a current focus on increasing awareness and accessibility for Spanish speakers within the Hispanic community by September 2025.

### Office of Emergency Management & Crisis Response

- Increase the number of Community Emergency Response Team (CERT) participants in equity priority areas from 134 to 168 by December 2025 (25 percent).
- Increase the number of mental health calls for service responded to by the Crisis Intervention Team or RIGHT Care Team by five percent.

# MANAGEMENT SERVICES

## Office of Emergency Management & Crisis Response

- Decrease in the number of police calls for service and criminal offenses in risk terrain focus areas by 10 percent.
- Provide at least 30 percent of all Quality-of-Life Crisis Response Strike Team interventions to be conducted in identified Equity Service areas.

## Office of Environmental Quality & Sustainability

- Continue to operate non-regulatory air quality monitors in Equity Priority Areas throughout the City. This data will be used for future efforts in coordination with local public health experts to conduct appropriate public outreach.
- Continue to work with City departments to support use of Environmental Justice (EJ) & Geospatial Information Systems (GIS) Tools in implementing neighborhood projects and services, and to measure improvement through tracking the number of staff trained to use these tools to support operations.
- Increase acreage of neighborhood growing sites (e.g.: commercial, community, and residential gardens) serving historically disadvantaged communities from seven acres to 17 acres by December 2027.
- Continue community outreach and engagement efforts that communicates city efforts for Equity Priority Areas.

## Office of Government Affairs

- Track and report City's federal and state legislative programs and provide a corresponding report to the City Council on legislative initiatives, including those which impact historically disadvantaged communities.
- Increase number of community members engaged in providing feedback on the City's federal and state legislative priorities in equity priority areas.

## Office of Homeless Solutions

- Decrease the number of unsheltered among those populations that exhibit the greatest needs by 2025.

# MANAGEMENT SERVICES

## EXPENSE DETAIL

|  | FY 2023-24<br>Budget | FY 2023-24<br>Forecast | FY 2024-25<br>Budget | FY 2025-26<br>Planned |
|--|----------------------|------------------------|----------------------|-----------------------|
| 1101 - Salary - Non-Uniform  | 31,574,362           | 26,499,207             | 28,582,377           | 29,384,426            |
| 1111 - Cell Phone Stipend  | 26,768               | 18,643                 | 26,768               | 26,768                |
| 1113 - One-time Pay - Non-Uniform                                    | 0                    | 3,907                  | 0                    | 0                     |
| 1117 - Vacancy Savings - Salary                                      | (2,351,014)          | 0                      | (2,091,624)          | (2,091,624)           |
| 1118 - Vacancy Savings - Pension                                     | (332,083)            | 0                      | (305,742)            | (305,742)             |
| 1119 - Vacancy Savings (Medicare)                                    | (34,090)             | 0                      | (30,727)             | (30,727)              |
| 1120 - Wellness Incentive (Uniform and Non-Uniform)                  | 210,795              | 210,795                | 199,588              | 199,836               |
| 1201 - Overtime - Non-Uniform  | 231,116              | 478,569                | 237,866              | 237,866               |
| 1203 - Service Incentive Pay   | 29,054               | 31,411                 | 30,854               | 30,854                |
| 1207 - Compensatory Time Pay - Non-Uniform                           | 721                  | 0                      | 721                  | 721                   |
| 1208 - Sick Leave Term Pay - Civilian                                | 0                    | 121,087                | 0                    | 0                     |
| 1210 - Vacation Term Pay - Non-Uniform                               | 18,500               | 220,913                | 18,500               | 18,500                |
| 1212 - Termination Payment -Attendance Incentive Leave - Non-Uniform | 6,000                | 18,936                 | 6,000                | 6,000                 |
| 1242 - Language Assignment Pay                                       | 3,000                | 3,000                  | 3,000                | 3,000                 |
| 1301 -Pension - Non-Uniform  | 4,453,677            | 4,121,596              | 4,179,372            | 4,294,940             |
| 1303 - Life Insurance  | 30,949               | 30,949                 | 28,741               | 29,569                |
| 1304 - Health Insurance  | 3,993,755            | 3,993,755              | 3,790,579            | 4,036,287             |
| 1306 - ER Medicare   | 459,385              | 409,304                | 424,315              | 435,907               |
| 1308 - Mandatory Deferred Comp                                       | 5,077                | 6,511                  | 5,077                | 5,077                 |
| 1314 - Worker's Compensation   | 133,196              | 133,196                | 128,265              | 128,265               |
| 1324 - Actuarially Determined Contribution Pensions-Non-Uniform      | 0                    | 0                      | 119,946              | 669,511               |
| 1406 - Admin Leave - Non-Uniform                                     | 0                    | 14,780                 | 0                    | 0                     |
| 1453 - Continuance Pay - Non-Uniform                                 | 0                    | 1,458                  | 0                    | 0                     |
| 1511 - Temporary Help - Regular                                      | 0                    | 200,750                | 0                    | 0                     |
| 1512 - Temporary Help - Overtime                                     | 0                    | 2,701                  | 0                    | 0                     |
| <b>Personnel Services</b>  | <b>38,459,168</b>    | <b>36,521,468</b>      | <b>35,353,876</b>    | <b>37,079,434</b>     |
|  |                      |                        |                      |                       |
| 2110 - Office Supplies   | 94,502               | 74,438                 | 95,005               | 94,999                |
| 2111 - Office Supplies Chargeback                                    | 47,439               | 41,541                 | 46,139               | 46,145                |
| 2120 - Min App Inst Tools - Uten                                     | 5,000                | 4,000                  | 4,000                | 4,000                 |
| 2130 - Copy McH Supplies   | 1,100                | 2,252                  | 1,100                | 1,100                 |
| 2140 - Light - Power   | 94,943               | 101,249                | 134,245              | 140,380               |
| 2170 - Water - Sewer   | 80,000               | 50,095                 | 45,525               | 45,525                |
| 2181 - Fuel - Lube For Vehicle                                       | 121,143              | 121,392                | 167,566              | 167,566               |
| 2220 - Laundry - Cleaning Suppl                                      | 4,122                | 0                      | 4,122                | 4,122                 |
| 2231 - Clothing  | 64,175               | 48,925                 | 62,175               | 62,175                |
| 2232 - Food Supplies   | 90,300               | 69,047                 | 92,363               | 92,363                |
| 2252 - Meter Postage Fund Level                                      | 39,747               | 30,370                 | 39,747               | 39,747                |
| 2261 - Educational - Recr Suppl                                      | 273,159              | 265,578                | 352,790              | 352,790               |

# MANAGEMENT SERVICES

|  | FY 2023-24<br>Budget | FY 2023-24<br>Forecast | FY 2024-25<br>Budget | FY 2025-26<br>Planned |
|--|----------------------|------------------------|----------------------|-----------------------|
| 2262 - Botanical - Agric Suppl         | 0                    | 2,105                  | 0                    | 0                     |
| 2264 - Service Pins                    | 1,500                | 1,500                  | 1,500                | 1,500                 |
| 2280 - Other Supplies                  | 287,378              | 228,378                | 278,185              | 278,185               |
| 2710 - Furniture - Fixtures            | 2,616                | 23,947                 | 1,000                | 1,000                 |
| 2720 - Machine Tools                   | 179                  | 126                    | 0                    | 0                     |
| 2731 - Data Processing Equipment       | 79,196               | 99,092                 | 59,350               | 59,350                |
| 2735 - Software Purchase -\$1000       | 39,257               | 37,946                 | 1,311                | 1,311                 |
| 2770 - Audiovisual Equipment           | 529                  | 0                      | 0                    | 0                     |
| 2780 - Photography - Film Equipment    | 4,110                | 500                    | 4,110                | 4,110                 |
| 2790 - Protective Equipment            | 400                  | 0                      | 400                  | 400                   |
| 2860 - Books Reference Book Only       | 892                  | 300                    | 892                  | 892                   |
| 2890 - Miscellaneous Equipment         | 19,920               | 65,511                 | 20,046               | 20,046                |
| Supplies - Materials                   | 1,351,607            | 1,268,293              | 1,411,571            | 1,417,706             |
| 3020 - Food - Laundry Service          | 15,511               | 13,319                 | 15,511               | 15,511                |
| 3030 - Printing - Photo Services       | 232,499              | 247,059                | 341,779              | 341,779               |
| 3050 - Communications                  | 772,604              | 778,663                | 736,594              | 747,453               |
| 3051 - Telephone Equipment Charges     | 6,822                | 6,822                  | 6,822                | 6,822                 |
| 3053 - Data Circuit Billing            | 671,326              | 671,326                | 766,932              | 770,552               |
| 3060 - Equipment Rental [Outside City] | 175,641              | 187,447                | 197,241              | 197,241               |
| 3061 - Equip Rental                    | 30,000               | 5,152                  | 30,000               | 30,000                |
| 3062 - Pc Leasing [Outside City]       | 176                  | 0                      | 0                    | 0                     |
| 3070 - Professional Services           | 19,933,157           | 18,963,767             | 13,890,297           | 14,185,314            |
| 3072 - Contractor Service Fees         | 1,407,000            | 1,107,000              | 1,216,053            | 1,216,053             |
| 3074 - Music License Fees              | 1,000                | 0                      | 0                    | 0                     |
| 3080 - Cable Tv Services               | 1,400                | 1,400                  | 1,400                | 1,400                 |
| 3085 - Freight                         | 700                  | 863                    | 700                  | 700                   |
| 3090 - City Forces                     | 363,630              | 534,449                | 434,652              | 434,652               |
| 3091 - Custodial Services              | 24,995               | 12,500                 | 13,720               | 13,720                |
| 3092 - Security Services               | 401,000              | 477,288                | 481,053              | 481,053               |
| 3099 - Misc Special Services           | 4,258,743            | 3,828,048              | 2,164,480            | 2,166,410             |
| 3110 - Equip Repairs and Maintenance   | 186,193              | 179,693                | 181,193              | 181,193               |
| 3130 - Copy Machine Rent-Lease-Maint   | 37,729               | 38,943                 | 37,362               | 37,362                |
| 3150 - Copy Center Charges             | 14,302               | 10,302                 | 14,252               | 14,252                |
| 3201 - Stores Overhead Charges         | 500                  | 120                    | 500                  | 500                   |
| 3210 - Building Repairs and Maint      | 995,600              | 1,322,083              | 229,600              | 229,600               |
| 3310 - Insurance                       | 168,232              | 168,232                | 208,399              | 219,256               |
| 3313 - Liability Premiums              | 19,328               | 19,328                 | 24,603               | 24,592                |
| 3315 - Tolls                           | 2,450                | 3,450                  | 2,450                | 2,450                 |
| 3320 - Advertising                     | 1,805,429            | 1,519,780              | 1,781,795            | 1,781,795             |
| 3330 - Rents [Lease]                   | 749,208              | 747,708                | 749,208              | 749,208               |
| 3340 - Membership Dues                 | 147,805              | 234,301                | 72,200               | 72,200                |
| 3341 - Subscriptions-Serials           | 25,931               | 26,162                 | 931                  | 931                   |
| 3360 - Purchased Transportation        | 46,000               | 41,000                 | 46,000               | 46,000                |

# MANAGEMENT SERVICES

|   | FY 2023-24<br>Budget | FY 2023-24<br>Forecast | FY 2024-25<br>Budget | FY 2025-26<br>Planned |
|---|----------------------|------------------------|----------------------|-----------------------|
| 3361 - Professional Development               | 391,539              | 393,008                | 335,303              | 335,303               |
| 3363 - Reimb-Vehicle Use,Parking              | 26,480               | 22,294                 | 17,550               | 17,550                |
| 3364 - Personnel Development                  | 69,063               | 24,314                 | 61,963               | 61,963                |
| 3410 - Equip - Automotive Rental              | 207,497              | 209,680                | 293,560              | 293,560               |
| 3411 - Wreck Handle Charge (fleet)            | 61,510               | 69,156                 | 43,319               | 43,319                |
| 3413 - Motor Pool Vehicle Charges             | 0                    | 0                      | 21,681               | 21,681                |
| 3416 - GIS Services                           | 24,019               | 24,027                 | 32,644               | 32,644                |
| 3420 - Commun Equip Rental                    | 112,342              | 112,342                | 172,325              | 184,303               |
| 3429 - Mobile Phone Services                  | 144,693              | 140,187                | 149,725              | 149,725               |
| 3430 - Data Services                          | 444,705              | 444,991                | 461,731              | 464,415               |
| 3434 - Programming                            | 2,087,366            | 2,090,392              | 2,217,378            | 2,262,456             |
| 3460 - Disposal Services                      | 1,134,346            | 826,185                | 1,027,761            | 1,027,761             |
| 3599 - Misc. Other Charges                    | 1,200                | 562                    | 3,814                | 3,814                 |
| 3690 - Miscellaneous Transfers                | 750,000              | 750,000                | 0                    | 0                     |
| 3899 - Other Misc Exp - Reimb                 | 3,000                | 3,000                  | 3,000                | 3,000                 |
| 3994 - Outside Temps-Staffing                 | 267,572              | 704,645                | 338,031              | 338,031               |
| Contractual - Other Services                  | 38,220,243           | 36,960,988             | 28,825,512           | 29,207,524            |
|   |                      |                        |                      |                       |
| 4720 - Mach Tools Implem Major                | 0                    | 113,000                | 0                    | 0                     |
| 4730 - Inst Apparatus Major                   | 60,909               | 398                    | 60,909               | 60,909                |
| 4740 - Motor Vehicles Cap                     | 68,000               | 68,000                 | 0                    | 0                     |
| 4741 - Automobiles                            | 23,487               | 34,051                 | 23,487               | 23,487                |
| 4742 - Trucks                                 | 50,000               | 155,000                | 50,000               | 50,000                |
| Capital Outlay                                | 202,396              | 370,449                | 134,396              | 134,396               |
|   |                      |                        |                      |                       |
| 5011 - Reimb Fr Othr Organizaton              | (2,782,299)          | (2,521,028)            | (1,820,399)          | (1,820,399)           |
| 5012 - Reimbursements-Stormwater              | (4,793,100)          | (4,336,521)            | (4,819,408)          | (4,819,408)           |
| 5325 - Reimbursement - Dallas Water Utilities | (8,472,678)          | (7,996,078)            | (8,495,503)          | (8,495,503)           |
| 5381 - Reimb fr Sanitation                    | 0                    | 0                      | (2,015,969)          | (2,015,969)           |
| Reimbursements                                | (16,048,077)         | (14,853,627)           | (17,151,279)         | (17,151,279)          |
| Total Expense                                 | \$62,185,337         | \$60,267,571           | \$48,574,076         | \$50,687,781          |



# MAYOR & CITY COUNCIL

## MISSION

Serve as a catalyst for meaningful engagement flowing between residents, elected officials, and staff through empathy, ethics, excellence, equity, and engagement.

## DEPARTMENT GOALS

- Foster public engagement and increase outreach with community
- Enhance Mayor and City Council (MCC) department financial reporting and compliance through continued process improvement
- Recruit and retain motivated and talented employees, investing in and developing careers as public servants and leaders
- Coordinate outreach support between City Secretary's Office and Mayor and Council Members to ensure all Boards and Commissions have a vacancy rate under 40 percent

## SERVICE DESCRIPTIONS

| MAYOR & CITY COUNCIL                                  |   |
|---|---|
| Administrative Support for the Mayor and City Council | Provides policy, communications, and administrative support to the Mayor and the 14 City Council members. Support staff serves as constituent liaisons to the Mayor and City Council through resident communication and issue resolution with peer departments, initiating community outreach opportunities for the elected body on City initiatives, researching policies and programs on behalf of the elected body, organizing neighborhood events and annual budget town hall meetings, and disseminating pertinent information to the residents of Dallas. |

## SERVICE BUDGET

| Service   | FY 2023-24 Budget | FY 2023-24 Forecast | FY 2024-25 Budget | FY 2025-26 Planned |
|---|-------------------|---------------------|-------------------|--------------------|
| Administrative Support for the Mayor and City Council | 7,399,447         | 7,316,843           | 7,769,654         | 7,826,764          |
| Expense Total   | \$7,399,447       | \$7,316,843         | \$7,769,654       | \$7,826,764        |



# MAYOR & CITY COUNCIL

## ANNUAL OPERATING EXPENSE AND REVENUE

The table below provides a summary of the amended budget and forecast for the current year compared to the budget for FY 2024-25 and planned budget for FY 2025-26.

| Category                     | FY 2023-24 Budget | FY 2023-24 Forecast | FY 2024-25 Budget | FY 2025-26 Planned |
|------------------------------|-------------------|---------------------|-------------------|--------------------|
| Personnel Services           | 5,946,756         | 5,797,212           | 5,716,136         | 5,801,264          |
| Supplies - Materials         | 62,247            | 64,302              | 115,253           | 96,786             |
| Contractual - Other Services | 1,390,444         | 1,455,330           | 1,938,265         | 1,928,714          |
| Capital Outlay               | 0                 | 0                   | 0                 | 0                  |
| Expense Total                | \$7,399,447       | \$7,316,843         | \$7,769,654       | \$7,826,764        |
| Reimbursements               | 0                 | 0                   | 0                 | 0                  |
| Department Total             | \$7,399,447       | \$7,316,843         | \$7,769,654       | \$7,826,764        |
|                              |                   |                     |                   |                    |
| Department Revenue Total     | \$0               | \$0                 | \$0               | \$0                |

## PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours (with the exception of DFR uniform FTEs which may equal 2,808 hours depending upon assignment). Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turnover that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE. The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs funded from additional resources such as grant funds.

| Category          | FY 2023-24 Budget | FY 2023-24 Forecast | FY 2024-25 Budget | FY 2025-26 Planned |
|-------------------|-------------------|---------------------|-------------------|--------------------|
| Regular Civilian  | 69.55             | 65.88               | 64.73             | 64.73              |
| Regular Uniform   | 0.00              | 0.00                | 0.00              | 0.00               |
| Civilian Overtime | 0.47              | 0.47                | 0.47              | 0.47               |
| Uniform Overtime  | 0.00              | 0.00                | 0.00              | 0.00               |
| Temporary Help    | 0.00              | 0.00                | 0.00              | 0.00               |
| Department Total  | 70.02             | 66.35               | 65.20             | 65.20              |

# MAYOR & CITY COUNCIL

## MAJOR BUDGET ITEMS

The FY 2024-25 budget and FY 2025-26 planned budget include adjustments for costs such as employee/retiree health benefits, civilian employee retirement adjustments, civilian merit pay adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers' compensation, liability, and property insurance. Vacant positions have been repurposed and reallocated between departments as part of a Citywide Realignment Strategy. These changes are noted as "Realignment Strategy: Transfer". The table below lists funding levels for major budget items for each year of the biennial. The amounts in each column are a positive or negative adjustment from the FY 2023-24 amended budget.

| Major Budget Item  | FY 2024-25 Positions | FY 2024-25 Budget  | FY 2025-26 Positions | FY 2025-26 Planned |
|--|----------------------|--------------------|----------------------|--------------------|
| Realignment Strategy: Transfer one Boards and Commission Manager position in the Mayor and City Council Office to the City Secretary (1.00 FTE). | (1)                  | (114,212)          | (1)                  | (114,212)          |
| True up staffing and eliminate one Director, one Executive Assistant, and one Administrative Specialist position (2.86 FTEs).                    | (3)                  | (306,418)          | (3)                  | (306,418)          |
| <b>Major Budget Items Total</b>  | <b>(4)</b>           | <b>(\$420,630)</b> | <b>(4)</b>           | <b>(\$420,630)</b> |

## BUDGETING FOR EQUITY

Budgeting for Equity reflects the intentional process by City departments to identify existing disparities in outcomes across various indicators and developing strategies and targeted investments to improve success for Dallas residents. The bullets below reflect departments' equity efforts.

- Increase the number of cross-city Council events focused on an indicator.
- Increase the number of cross-collaborative partnerships focused on an indicator.

## EXPENSE DETAIL

|   | FY 2023-24 Budget | FY 2023-24 Forecast | FY 2024-25 Budget | FY 2025-26 Planned |
|---|-------------------|---------------------|-------------------|--------------------|
| 1101 - Salary - Non-Uniform                         | 4,683,578         | 4,462,270           | 4,306,377         | 4,281,601          |
| 1106 - Merits                                       | 0                 | 0                   | 210,000           | 216,002            |
| 1111 - Cell Phone Stipend                           | 2,474             | 2,474               | 2,474             | 2,474              |
| 1117 - Vacancy Savings - Salary                     | (32,047)          | 0                   | (102,375)         | (102,378)          |
| 1118 - Vacancy Savings - Pension                    | (4,525)           | 0                   | (13,591)          | (13,589)           |
| 1119 - Vacancy Savings (Medicare)                   | (465)             | 0                   | (1,361)           | (1,362)            |
| 1120 - Wellness Incentive (Uniform and Non-Uniform) | 34,400            | 34,400              | 33,795            | 33,795             |
| 1201 - Overtime - Non-Uniform                       | 37,500            | 37,500              | 37,500            | 37,500             |
| 1203 - Service Incentive Pay                        | 1,200             | 1,200               | 1,200             | 1,200              |
| 1210 - Vacation Term Pay - Non-Uniform              | 0                 | 30,415              | 0                 | 0                  |

# MAYOR & CITY COUNCIL

|  | FY 2023-24<br>Budget | FY 2023-24<br>Forecast | FY 2024-25<br>Budget | FY 2025-26<br>Planned |
|--|----------------------|------------------------|----------------------|-----------------------|
| 1212 - Termination Payment -Attendance Incentive Leave - Non-Uniform | 0                    | 1,536                  | 0                    | 0                     |
| 1301 -Pension - Non-Uniform  | 513,460              | 508,935                | 499,229              | 498,961               |
| 1303 - Life Insurance  | 4,833                | 4,833                  | 4,866                | 5,006                 |
| 1304 - Health Insurance  | 622,722              | 622,722                | 641,816              | 677,754               |
| 1306 - ER Medicare   | 68,514               | 69,728                 | 63,945               | 63,921                |
| 1308 - Mandatory Deferred Comp                                       | 0                    | 6,087                  | 0                    | 0                     |
| 1314 - Worker's Compensation   | 15,112               | 15,112                 | 16,423               | 16,423                |
| 1324 - Actuarially Determined Contribution Pensions-Non-Uniform      | 0                    | 0                      | 15,838               | 83,956                |
| <b>Personnel Services</b>  | <b>\$5,946,756</b>   | <b>\$5,797,212</b>     | <b>\$5,716,136</b>   | <b>\$5,801,264</b>    |
| 2110 - Office Supplies   | 27,050               | 26,979                 | 46,710               | 28,244                |
| 2111 - Office Supplies Chargeback                                    | 11,300               | 12,802                 | 9,679                | 9,679                 |
| 2130 - Copy McH Supplies   | 0                    | 71                     | 0                    | 0                     |
| 2181 - Fuel - Lube For Vehicle                                       | 4,547                | 4,547                  | 5,504                | 5,504                 |
| 2232 - Food Supplies   | 0                    | 190                    | 0                    | 0                     |
| 2252 - Meter Postage Fund Level                                      | 15,850               | 15,868                 | 11,040               | 11,040                |
| 2710 - Furniture - Fixtures  | 0                    | 345                    | 0                    | 0                     |
| 2731 - Data Processing Equipment                                     | 3,500                | 3,500                  | 42,320               | 42,319                |
| <b>Supplies - Materials</b>  | <b>\$62,247</b>      | <b>\$64,302</b>        | <b>\$115,253</b>     | <b>\$96,786</b>       |
| 3020 - Food - Laundry Service  | 100,525              | 129,990                | 123,480              | 81,871                |
| 3030 - Printing - Photo Services                                     | 22,100               | 22,622                 | 5,328                | 5,328                 |
| 3050 - Communications  | 92,713               | 92,713                 | 100,729              | 103,449               |
| 3051 - Telephone Equipment Charges                                   | 3,500                | 3,500                  | 7,330                | 7,325                 |
| 3053 - Data Circuit Billing  | 193,485              | 193,485                | 192,105              | 193,012               |
| 3060 - Equipment Rental [Outside City]                               | 0                    | 174                    | 0                    | 0                     |
| 3070 - Professional Services   | 0                    | 0                      | 0                    | 26,775                |
| 3073 - Honorarium Payments   | 2,630                | 2,630                  | 9,500                | 9,500                 |
| 3090 - City Forces   | 70,000               | 70,195                 | 61,900               | 26,800                |
| 3099 - Misc Special Services   | 277,276              | 307,760                | 409,960              | 454,672               |
| 3130 - Copy Machine Rent-Lease-Maint                                 | 6,251                | 6,251                  | 6,251                | 6,251                 |
| 3150 - Copy Center Charges   | 7,500                | 7,500                  | 14,968               | 14,968                |
| 3210 - Building Repairs and Maint                                    | 0                    | 4,024                  | 0                    | 0                     |
| 3310 - Insurance   | 7,727                | 7,727                  | 8,291                | 8,724                 |
| 3313 - Liability Premiums  | 1,566                | 1,566                  | 1,601                | 1,601                 |
| 3315 - Tolls   | 400                  | 400                    | 12,813               | 11,200                |
| 3316 - Premiums For Other Insurance                                  | 0                    | 0                      | 0                    | 1,000                 |
| 3340 - Membership Dues   | 9,100                | 9,100                  | 19,000               | 19,000                |
| 3341 - Subscriptions-Serials   | 6,900                | 6,900                  | 8,500                | 8,500                 |
| 3361 - Professional Development                                      | 119,635              | 118,982                | 226,576              | 212,266               |
| 3362 - Non Taxable Tution Reimbursemt                                | 0                    | 0                      | 588                  | 588                   |
| 3363 - Reimb-Vehicle Use,Parking                                     | 10,000               | 10,023                 | 13,770               | 13,765                |

# MAYOR & CITY COUNCIL

|                                    | FY 2023-24<br>Budget | FY 2023-24<br>Forecast | FY 2024-25<br>Budget | FY 2025-26<br>Planned |
|------------------------------------|----------------------|------------------------|----------------------|-----------------------|
| 3410 - Equip - Automotive Rental   | 3,672                | 3,672                  | 12,900               | 12,900                |
| 3411 - Wreck Handle Charge (fleet) | 0                    | 0                      | 444                  | 444                   |
| 3416 - GIS Services                | 3,055                | 3,055                  | 5,499                | 5,499                 |
| 3429 - Mobile Phone Services       | 32,410               | 33,062                 | 44,514               | 44,514                |
| 3430 - Data Services               | 55,477               | 55,477                 | 180,784              | 181,237               |
| 3434 - Programming                 | 343,822              | 343,822                | 440,135              | 447,606               |
| 3994 - Outside Temps-Staffing      | 20,700               | 20,700                 | 31,299               | 29,919                |
| Contractual - Other Services       | \$1,390,444          | \$1,455,330            | \$1,938,265          | \$1,928,714           |
|                                    |                      |                        |                      |                       |
| <b>Total Expense</b>               | <b>\$7,399,447</b>   | <b>\$7,316,843</b>     | <b>\$7,769,654</b>   | <b>\$7,826,764</b>    |



# NON-DEPARTMENTAL

## MISSION

Provide excellent governmental services to the needs of the City by supporting various Citywide programs.

## DEPARTMENT GOALS

- Ensure sufficient financial resources and reserves are available to comply with Financial Management Performance Criteria (FMPC)
- Set aside funds to meet the City's financial commitment to Tax Increment Financing (TIF) districts

## SERVICE DESCRIPTIONS

| NON-DEPARTMENTAL   |  |
|--|--|
| General Obligation Bond Program and Master Lease Program | The General Obligation Bond Program funds interim financing for capital improvement projects. Expenses include credit facility fees and agent fees. Commercial paper interest costs are paid by the Debt Service Fund. Commercial paper is retired through the issuance of bonds previously approved by voters. The Master Lease Program funds the purchase of equipment and technology improvements, and expenses include payments for principal and interest.  |
| Liability-Claims Fund Transfer                           | Used by the City to pay claims, settlements, and judgments for damages to real or personal property and for personal injury suffered by any member of the public resulting from actions that should not have been taken by officers, agents, or employees of the City while engaged in the performance of a governmental function.   |
| Non-Departmental   | Provides funding for contracts, intergovernmental agreements, and partnerships that either span departments or are not specific to a department. Some of the most significant items funded in this service include the General Fund's portion of unemployment payments, professional services for legislative services, bank contracts, appraisal district contracts, Dallas County tax collection contract, Citywide memberships, Public Improvement District assessment payments, and the TIF infrastructure fund payment. |
| Salary and Benefit Stabilization                         | Includes funding for payment of civilian employees' termination payments, including sick leave and vacation.   |
| Tax Increment Financing Districts Payment                | Provides funding for the City's required General Fund payment to TIF districts based on TIF agreements. Additional payments to each TIF district are included in the City's Debt Service Fund.   |

# NON-DEPARTMENTAL

## SERVICE BUDGET

| Service  | FY 2023-24 Budget | FY 2023-24 Forecast | FY 2024-25 Budget | FY 2025-26 Planned |
|--|-------------------|---------------------|-------------------|--------------------|
| General Obligation Bond Program and Master Lease Program | 18,659,915        | 17,937,015          | 13,453,475        | 9,473,211          |
| Liability-Claims Fund Transfer                           | 3,387,941         | 3,387,941           | 1,217,943         | 5,218,916          |
| Non-Departmental   | 19,959,436        | 20,682,336          | 23,053,719        | 24,704,047         |
| Salary and Benefit Stabilization                         | 1,466,698         | 1,466,698           | 1,000,000         | 1,000,000          |
| Tax Increment Financing Districts Payment                | 89,823,761        | 89,823,761          | 93,637,795        | 93,637,795         |
| Expense Total  | \$133,297,751     | \$133,297,751       | \$132,362,932     | \$134,033,969      |

## ANNUAL OPERATING EXPENSE AND REVENUE

The table below provides a summary of the amended budget and forecast for the current year compared to the budget for FY 2024-25 and planned budget for FY 2025-26.

| Category                     | FY 2023-24 Budget | FY 2023-24 Forecast | FY 2024-25 Budget | FY 2025-26 Planned |
|------------------------------|-------------------|---------------------|-------------------|--------------------|
| Personnel Services           | 500,000           | 500,000             | 500,000           | 500,000            |
| Supplies - Materials         | 0                 | 0                   | 0                 | 0                  |
| Contractual - Other Services | 132,797,751       | 132,797,751         | 131,862,932       | 133,533,969        |
| Capital Outlay               | 0                 | 0                   | 0                 | 0                  |
| Expense Total                | \$133,297,751     | \$133,297,751       | \$132,362,932     | \$134,033,969      |
| Reimbursements               | 0                 | 0                   | 0                 | 0                  |
| Department Total             | \$133,297,751     | \$133,297,751       | \$132,362,932     | \$134,033,969      |
|                              |                   |                     |                   |                    |
| Department Revenue Total     | \$104,140,925     | \$126,733,865       | \$117,063,208     | \$105,866,259      |

# NON-DEPARTMENTAL

## PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours (with the exception of DFR uniform FTEs which may equal 2,808 hours depending upon assignment). Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turnover that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE. The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs funded from additional resources such as grant funds.

| Category          | FY 2023-24 Budget | FY 2023-24 Forecast | FY 2024-25 Budget | FY 2025-26 Planned |
|-------------------|-------------------|---------------------|-------------------|--------------------|
| Regular Civilian  | 0.00              | 0.00                | 0.00              | 0.00               |
| Regular Uniform   | 0.00              | 0.00                | 0.00              | 0.00               |
| Civilian Overtime | 0.00              | 0.00                | 0.00              | 0.00               |
| Uniform Overtime  | 0.00              | 0.00                | 0.00              | 0.00               |
| Temporary Help    | 0.00              | 0.00                | 0.00              | 0.00               |
| Department Total  | 0.00              | 0.00                | 0.00              | 0.00               |

## MAJOR BUDGET ITEMS

The FY 2024-25 budget and FY 2025-26 planned budget include adjustments for costs such as employee/retiree health benefits, civilian employee retirement adjustments, civilian merit pay adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers' compensation, liability, and property insurance. Vacant positions have been repurposed and reallocated between departments as part of a Citywide Realignment Strategy. These changes are noted as "Realignment Strategy: Transfer". The table below lists funding levels for major budget items for each year of the biennial. The amounts in each column are a positive or negative adjustment from the FY 2023-24 amended budget.

| Major Budget Item   | FY 2024-25 Positions | FY 2024-25 Budget | FY 2025-26 Positions | FY 2025-26 Planned |
|---|----------------------|-------------------|----------------------|--------------------|
| Increase General Fund portion of TIF district payments to \$93,637,795. Other funds are included in the Debt Service Fund (\$35,519,680). | 0                    | 3,814,034         | 0                    | 3,814,034          |
| Reduce Liability/Claims Fund Transfer to \$1,217,943 in FY 2024-25 and increase to \$5,218,916 in FY 2025-26.                             | 0                    | (2,169,998)       | 0                    | 1,830,975          |
| Adjust Master Lease program payments to \$12,703,475 in FY 2024-25 and \$8,723,211 in FY 2025-26.   | 0                    | (2,845,017)       | 0                    | (6,825,281)        |



# NON-DEPARTMENTAL

| Major Budget Item   | FY 2024-25 Positions | FY 2024-25 Budget    | FY 2025-26 Positions | FY 2025-26 Planned   |
|---|----------------------|----------------------|----------------------|----------------------|
| Reduce funding for Master Lease professional services fees based on historical spending.  | 0                    | (250,000)            | 0                    | (250,000)            |
| Reduce Salary and Benefit Stabilization funding to \$1,000,000 to reflect historical spending.  | 0                    | (886,495)            | 0                    | (886,495)            |
| Increase payments to Collin, Dallas, Denton, and Rockwall Central Appraisal Districts (CAD) for FY 2024-25 budget, plus 8 percent assumed increase in FY 2025-26. | 0                    | 940,217              | 0                    | 1,455,136            |
| Reduce funding for banking fees and armored car services due to newly negotiated contract.  | 0                    | (307,083)            | 0                    | (357,083)            |
| Reduce funding for Commercial Paper program fees.   | 0                    | (1,682,592)          | 0                    | (1,682,592)          |
| Increase funding to reimburse Storm Drainage Management for maintenance of the Ron Kirk Bridge for recreational or special event purposes.                        | 0                    | 209,968              | 0                    | 215,278              |
| Add funding for costs associated with the Actuarial Determined Contribution (ADC) for non-uniform pension for the Employee Retirement Fund (ERF).                 | 0                    | 2,083,679            | 0                    | 194,621              |
| <b>Major Budget Items Total</b>   | <b>0</b>             | <b>(\$1,093,287)</b> | <b>0</b>             | <b>(\$2,491,407)</b> |

# NON-DEPARTMENTAL

## EXPENSE DETAIL

|                                 | FY 2023-24<br>Budget | FY 2023-24<br>Forecast | FY 2024-25<br>Budget | FY 2025-26<br>Planned |
|---------------------------------|----------------------|------------------------|----------------------|-----------------------|
| 1311 - Unemployment Insurance   | 500,000              | 500,000                | 500,000              | 500,000               |
| Personnel Services              | \$500,000            | \$500,000              | \$500,000            | \$500,000             |
|                                 |                      |                        |                      |                       |
| 3035 - Lobbyist                 | 650,700              | 650,700                | 650,700              | 650,700               |
| 3070 - Professional Services    | 4,598,689            | 3,910,764              | 2,146,502            | 2,097,502             |
| 3079 - Appraisal Dist Support   | 5,496,250            | 5,531,187              | 6,436,467            | 6,951,386             |
| 3090 - City Forces              | 1,798,133            | 1,633,881              | 1,579,270            | 1,584,580             |
| 3099 - Misc Special Services    | 2,109,410            | 2,917,572              | 2,640,060            | 4,372,446             |
| 3330 - Rents [Lease]            | 0                    | 7,200                  | 9,600                | 9,600                 |
| 3340 - Membership Dues          | 536,109              | 535,134                | 511,923              | 511,923               |
| 3361 - Professional Development | 0                    | 2,852                  | 0                    | 0                     |
| 3570 - TIF Transfer             | 89,823,761           | 89,823,761             | 93,637,795           | 93,637,795            |
| 3599 - Misc. Other Charges      | 614,012              | 614,012                | 675,413              | 742,954               |
| 3621 - Transfer To Risk Funds   | 3,387,941            | 3,387,941              | 1,217,943            | 5,218,916             |
| 3690 - Miscellaneous Transfers  | 6,767,556            | 6,767,556              | 8,653,784            | 8,032,956             |
| 3702 - Master Lease Expense     | 15,548,492           | 15,548,492             | 12,703,475           | 8,723,211             |
| 3981 - Salary Reserve           | 1,466,698            | 1,466,698              | 1,000,000            | 1,000,000             |
| Contractual - Other Services    | \$132,797,751        | \$132,797,751          | \$131,862,932        | \$133,533,969         |
|                                 |                      |                        |                      |                       |
| <b>Total Expense</b>            | <b>\$133,297,751</b> | <b>\$133,297,751</b>   | <b>\$132,362,932</b> | <b>\$134,033,969</b>  |



# OFFICE OF ARTS & CULTURE

## MISSION

To support and grow a sustainable cultural ecosystem that ensures all residents and visitors have opportunities to experience arts and culture throughout the city. Our vision is an equitable, diverse, and connected community, whose residents and visitors thrive through meaningful arts and cultural experiences in every neighborhood across Dallas.

## DEPARTMENT GOALS

- Further implement and reassess priorities within the 2018 Dallas Cultural Plan by aligning and activating tactics with six key priorities: equity, diversity, space, support for artists, sustainable arts ecosystem, and communications
- Increase support for cultural equity through facilitating cultural celebrations throughout the year (e.g., Black History Month, Hispanic Heritage Month, Indigenous People's Month, Pride, Women's History Month, Asian American and Pacific Islander Heritage Month)
- Prioritize City-owned cultural venue repair and maintenance for deferred and preventative maintenance and establish portfolio of cultural venue facility needs inventory
- Dedicate high-level Office of Arts and Culture (OAC) management staff member to facilitate 2024 bond related coordination between the City and recipients of 2024 bond funds as scheduled
- Increase proactive maintenance and conservation to address needs of the 300+ works in the Public Art collection across Dallas neighborhoods
- Increase percentage of cultural services funding to historically disadvantaged or African, Latinx, Asian, Arab, Native American (ALAANA) artists and organizations to 37 percent
- Advance community engagement and storytelling around diverse cultures by increasing stories on the City's TV channels and in culturally specific media outlets (e.g., Univision, Dallas Weekly, Dallas Voice)

## SERVICE DESCRIPTIONS

| OFFICE OF ARTS & CULTURE    |  |
|-----------------------------|--|
| City-Owned Cultural Venues  | Manages and supports the operations of 19 City-owned cultural venues across Dallas. Supports programming and operations at seven Office of Arts and Culture-managed cultural centers and 12 venues managed by nonprofit partners.  |
| Cultural Services Contracts | Manages cultural services contracts with hundreds of nonprofit organizations and artists who provide tens of thousands of cultural services across the city. These contracts are awarded through the Cultural Organizations Program, Arts Activate, Community Artists Program, and pop-up cultural programming.        |
| Public Art for Dallas       | Leads and stewards the City's Public Art Program through the commission and maintenance of public artworks for City facilities and properties, such as libraries, fire stations, Love Field, parks, recreation centers, and other public spaces. There are approximately 300 City-owned public artworks across Dallas. |

# OFFICE OF ARTS & CULTURE

## SERVICE BUDGET

| Service                     | FY 2023-24<br>Budget | FY 2023-24<br>Forecast | FY 2024-25<br>Budget | FY 2025-26<br>Planned |
|-----------------------------|----------------------|------------------------|----------------------|-----------------------|
| City-Owned Cultural Venues  | 15,745,471           | 15,600,731             | 14,845,893           | 15,287,575            |
| Cultural Services Contracts | 6,951,628            | 6,974,757              | 5,219,842            | 5,218,503             |
| Public Art for Dallas       | 483,674              | 584,964                | 502,570              | 502,532               |
| Expense Total               | \$23,180,773         | \$23,160,453           | \$20,568,305         | \$21,008,610          |

## ANNUAL OPERATING EXPENSE AND REVENUE

The table below provides a summary of the amended budget and forecast for the current year compared to the budget for FY 2024-25 and planned budget for FY 2025-26.

| Category                     | FY 2023-24<br>Budget | FY 2023-24<br>Forecast | FY 2024-25<br>Budget | FY 2025-26<br>Planned |
|------------------------------|----------------------|------------------------|----------------------|-----------------------|
| Personnel Services           | 5,603,769            | 5,533,010              | 5,976,463            | 6,354,985             |
| Supplies - Materials         | 2,616,932            | 2,627,184              | 2,701,781            | 2,758,825             |
| Contractual - Other Services | 21,935,244           | 21,975,431             | 22,558,969           | 22,752,172            |
| Capital Outlay               | 51,427               | 51,427                 | 51,427               | 51,427                |
| Expense Total                | \$30,207,372         | \$30,187,052           | \$31,288,640         | \$31,917,409          |
| Reimbursements               | (7,026,599)          | (7,026,599)            | (10,720,335)         | (10,908,799)          |
| Department Total             | \$23,180,773         | \$23,160,453           | \$20,568,305         | \$21,008,610          |
|                              |                      |                        |                      |                       |
| Department Revenue Total     | \$1,635,064          | \$2,120,935            | \$1,600,064          | \$1,600,064           |

## REIMBURSEMENTS

Reimbursements reflect contributions from various agencies, including federal and state funds, internal service departments, enterprise fund departments, and department support. Department support reflects interdepartmental transfers for the cost of management oversight and administrative support within the department. The table below provides a summary of reimbursements from various sources.

| Source of Reimbursement            | FY 2024-25<br>Budget | FY 2025-26<br>Planned |
|------------------------------------|----------------------|-----------------------|
| Hotel Occupancy Tax Reimbursement  | (10,437,500)         | (10,625,000)          |
| Capital Bond Program Reimbursement | (240,000)            | (240,000)             |
| Municipal Radio Reimbursement      | (42,835)             | (43,799)              |
| Reimbursement Total                | \$(10,720,335)       | \$(10,908,799)        |

# OFFICE OF ARTS & CULTURE

## ADDITIONAL RESOURCES

Additional resources are multi-year funds used to account for and report the proceeds of a specific revenue source that are restricted or committed to expenditures for a specified purpose. The table below lists funds that require additional appropriations in FY 2024-25 and FY 2025-26.

| Fund                              | FY 2024-25 Budget   | FY 2025-26 Planned  |
|-----------------------------------|---------------------|---------------------|
| OCA Hotel Occupancy Tax (0435)    | 10,437,500          | 10,625,000          |
| <b>Additional Resources Total</b> | <b>\$10,437,500</b> | <b>\$10,625,000</b> |

## PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours (with the exception of DFR uniform FTEs which may equal 2,808 hours depending upon assignment). Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turnover that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE. The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs funded from additional resources such as grant funds.

| Category                | FY 2023-24 Budget | FY 2023-24 Forecast | FY 2024-25 Budget | FY 2025-26 Planned |
|-------------------------|-------------------|---------------------|-------------------|--------------------|
| Regular Civilian        | 58.05             | 56.31               | 63.32             | 64.82              |
| Regular Uniform         | 0.00              | 0.00                | 0.00              | 0.00               |
| Civilian Overtime       | 2.48              | 2.97                | 2.80              | 2.80               |
| Uniform Overtime        | 0.00              | 0.00                | 0.00              | 0.00               |
| Temporary Help          | 7.60              | 7.60                | 3.58              | 3.58               |
| <b>Department Total</b> | <b>68.13</b>      | <b>66.88</b>        | <b>69.70</b>      | <b>71.20</b>       |

# OFFICE OF ARTS & CULTURE

## MAJOR BUDGET ITEMS

The FY 2024-25 budget and FY 2025-26 planned budget include adjustments for costs such as employee/retiree health benefits, civilian employee retirement adjustments, civilian merit pay adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers' compensation, liability, and property insurance. Vacant positions have been repurposed and reallocated between departments as part of a Citywide Realignment Strategy. These changes are noted as "Realignment Strategy: Transfer". The table below lists funding levels for major budget items for each year of the biennial. The amounts in each column are a positive or negative adjustment from the FY 2023-24 amended budget.

| Major Budget Item   | FY 2024-25 Positions | FY 2024-25 Budget | FY 2025-26 Positions | FY 2025-26 Planned |
|---|----------------------|-------------------|----------------------|--------------------|
| Realize efficiencies and eliminate funding for Audio/Visual equipment.  | 0                    | (100,000)         | 0                    | (100,000)          |
| Leverage partnership for sustained program operation at conclusion of Pilot program.  | 0                    | (252,000)         | 0                    | (252,000)          |
| Optimize and prioritize Artistic and Cultural Organizations contracts.  | 0                    | (706,923)         | 0                    | (706,923)          |
| Realignment Strategy: Transfer one vacant position (not the funding) to create one Electronic Technician position for the South Dallas Cultural Center (\$47,918 reimbursed by Hotel Occupancy Tax) (0.75 FTEs).                        | 1                    | 0                 | 1                    | 0                  |
| Realignment Strategy: Transfer six vacant positions (not the funding) to create six Usher positions to support the Latino Cultural Center (\$38,602 reimbursed by Hotel Occupancy Tax) (0.78 FTEs).                                     | 6                    | 0                 | 6                    | 0                  |
| Realignment Strategy: Transfer one vacant position (not the funding) to create one Electronic Technician position to manage multiple black box theatres (\$47,918 reimbursed by Hotel Occupancy Tax) (0.75 FTEs).                       | 1                    | 0                 | 1                    | 0                  |
| Realignment Strategy: Transfer one vacant position (not the funding) to create one Administrative Specialist position to support multiple Cultural Center business operations (\$47,126 reimbursed by Hotel Occupancy Tax) (0.75 FTEs). | 1                    | 0                 | 1                    | 0                  |

# OFFICE OF ARTS & CULTURE

| Major Budget Item  | FY 2024-25 Positions | FY 2024-25 Budget    | FY 2025-26 Positions | FY 2025-26 Planned   |
|--|----------------------|----------------------|----------------------|----------------------|
| Add funding for Cultural Services Contracts reimbursed by Hotel Occupancy Tax (\$1,226,391 in FY 2024-25 and \$1,306,549 in FY 2025-26).   | 0                    | 0                    | 0                    | 0                    |
| Realignment Strategy: Transfer one vacant position (not the funding) to create one Supervisor - Security Administration position to manager security at selected locations (\$57,689 reimbursed by Hotel Occupancy Tax) (0.75 FTEs). | 1                    | 0                    | 1                    | 0                    |
| True up staffing and eliminate one Information Technology Analyst I position and one Accountant position (1.52 FTEs).  | (2)                  | (110,409)            | (2)                  | (110,409)            |
| <b>Major Budget Items Total</b>  | <b>8</b>             | <b>(\$1,169,332)</b> | <b>8</b>             | <b>(\$1,169,332)</b> |

## BUDGETING FOR EQUITY

Budgeting for Equity reflects the intentional process by City departments to identify existing disparities in outcomes across various indicators and developing strategies and targeted investments to improve success for Dallas residents. The bullets below reflect departments' equity efforts.

- Increase percentage of cultural services funding to historically disadvantaged or ALAANA artists & organizations to 37 percent
- In collaboration with the Dallas Municipal Archives (City Secretary's Office), continue City-led efforts to build and share histories related to civil rights and equity

## EXPENSE DETAIL

|   | FY 2023-24 Budget | FY 2023-24 Forecast | FY 2024-25 Budget | FY 2025-26 Planned |
|---|-------------------|---------------------|-------------------|--------------------|
| 1101 - Salary - Non-Uniform                         | 4,296,687         | 3,773,905           | 4,430,822         | 4,615,849          |
| 1106 - Merits                                       | 7,809             | 0                   | 0                 | 0                  |
| 1111 - Cell Phone Stipend                           | 0                 | 4,310               | 0                 | 0                  |
| 1117 - Vacancy Savings - Salary                     | (401,888)         | 0                   | (327,616)         | (307,428)          |
| 1118 - Vacancy Savings - Pension                    | (56,746)          | 0                   | (47,374)          | (44,454)           |
| 1119 - Vacancy Savings (Medicare)                   | (5,827)           | 0                   | (4,755)           | (4,457)            |
| 1120 - Wellness Incentive (Uniform and Non-Uniform) | 27,885            | 27,885              | 32,420            | 33,170             |
| 1201 - Overtime - Non-Uniform                       | 193,000           | 231,300             | 200,000           | 200,000            |
| 1203 - Service Incentive Pay                        | 1,632             | 2,208               | 1,632             | 1,632              |
| 1210 - Vacation Term Pay - Non-Uniform              | 0                 | 20,032              | 0                 | 0                  |



# OFFICE OF ARTS & CULTURE

|  | FY 2023-24<br>Budget | FY 2023-24<br>Forecast | FY 2024-25<br>Budget | FY 2025-26<br>Planned |
|--|----------------------|------------------------|----------------------|-----------------------|
| 1212 - Termination Payment -Attendance Incentive Leave - Non-Uniform | 0                    | 396                    | 0                    | 0                     |
| 1242 - Language Assignment Pay                                       | 5,400                | 0                      | 5,400                | 5,400                 |
| 1301 -Pension - Non-Uniform  | 632,643              | 575,897                | 670,369              | 697,123               |
| 1303 - Life Insurance  | 4,152                | 4,152                  | 4,668                | 4,907                 |
| 1304 - Health Insurance  | 536,118              | 536,118                | 615,721              | 664,351               |
| 1306 - ER Medicare   | 68,966               | 62,868                 | 71,789               | 74,478                |
| 1308 - Mandatory Deferred Comp                                       | 2,738                | 2,738                  | 2,520                | 2,520                 |
| 1314 - Worker's Compensation   | 15,498               | 15,498                 | 16,293               | 16,293                |
| 1324 - Actuarially Determined Contribution Pensions-Non-Uniform      | 0                    | 0                      | 19,359               | 110,386               |
| 1511 - Temporary Help - Regular                                      | 275,702              | 275,702                | 285,215              | 285,215               |
| <b>Personnel Services</b>  | <b>\$5,603,769</b>   | <b>\$5,533,010</b>     | <b>\$5,976,463</b>   | <b>\$6,354,985</b>    |
|  |                      |                        |                      |                       |
| 2110 - Office Supplies   | 0                    | 224                    | 0                    | 0                     |
| 2111 - Office Supplies Chargeback                                    | 9,900                | 9,900                  | 11,400               | 11,400                |
| 2120 - Min App Inst Tools - Uten                                     | 2,547                | 2,547                  | 2,547                | 2,547                 |
| 2140 - Light - Power   | 2,129,758            | 2,129,758              | 2,341,035            | 2,398,079             |
| 2160 - Fuel Supplies   | 47,825               | 47,825                 | 47,825               | 47,825                |
| 2170 - Water - Sewer   | 197,562              | 197,562                | 194,062              | 194,062               |
| 2181 - Fuel - Lube For Vehicle                                       | 451                  | 451                    | 574                  | 574                   |
| 2220 - Laundry - Cleaning Suppl                                      | 3,000                | 3,000                  | 3,000                | 3,000                 |
| 2231 - Clothing  | 1,500                | 1,500                  | 1,500                | 1,500                 |
| 2232 - Food Supplies   | 7,000                | 7,000                  | 9,000                | 9,000                 |
| 2252 - Meter Postage Fund Level                                      | 500                  | 500                    | 1,000                | 1,000                 |
| 2270 - Printing Supplies   | 1,200                | 1,200                  | 1,200                | 1,200                 |
| 2280 - Other Supplies  | 59,584               | 59,597                 | 60,584               | 60,584                |
| 2310 - Building Materials  | 4,000                | 4,000                  | 4,000                | 4,000                 |
| 2710 - Furniture - Fixtures  | 25,000               | 31,453                 | 0                    | 0                     |
| 2731 - Data Processing Equipment                                     | 25,605               | 25,605                 | 22,554               | 22,554                |
| 2735 - Software Purchase -\$1000                                     | 1,000                | 1,000                  | 1,000                | 1,000                 |
| 2770 - Audiovisual Equipment   | 100,000              | 100,000                | 0                    | 0                     |
| 2860 - Books Reference Book Only                                     | 500                  | 500                    | 500                  | 500                   |
| 2890 - Miscellaneous Equipment                                       | 0                    | 3,561                  | 0                    | 0                     |
| <b>Supplies - Materials</b>  | <b>\$2,616,932</b>   | <b>\$2,627,184</b>     | <b>\$2,701,781</b>   | <b>\$2,758,825</b>    |
|  |                      |                        |                      |                       |
| 3020 - Food - Laundry Service  | 9,000                | 9,000                  | 9,000                | 9,000                 |
| 3030 - Printing - Photo Services                                     | 8,750                | 8,750                  | 11,250               | 11,250                |
| 3035 - Lobbyist  | 2,500                | 2,500                  | 2,500                | 2,500                 |
| 3050 - Communications  | 181,905              | 181,905                | 209,307              | 213,630               |
| 3051 - Telephone Equipment Charges                                   | 1,477                | 1,477                  | 15,000               | 15,000                |
| 3053 - Data Circuit Billing  | 359,005              | 359,005                | 306,668              | 308,109               |
| 3060 - Equipment Rental [Outside City]                               | 3,000                | 3,000                  | 3,000                | 3,000                 |
| 3068 - Security Monitoring Services                                  | 40,000               | 44,440                 | 40,000               | 40,000                |

# OFFICE OF ARTS & CULTURE

|                                       | FY 2023-24<br>Budget | FY 2023-24<br>Forecast | FY 2024-25<br>Budget | FY 2025-26<br>Planned |
|---------------------------------------|----------------------|------------------------|----------------------|-----------------------|
| 3070 - Professional Services          | 1,126,225            | 1,126,225              | 874,225              | 874,225               |
| 3085 - Freight                        | 5,165                | 5,000                  | 5,000                | 5,000                 |
| 3089 - Artistic Services              | 9,096,287            | 9,096,287              | 10,591,602           | 11,440,335            |
| 3090 - City Forces                    | 138,568              | 138,568                | 138,568              | 138,568               |
| 3091 - Custodial Services             | 409,074              | 409,074                | 409,074              | 409,074               |
| 3092 - Security Services              | 469,604              | 469,604                | 469,604              | 469,604               |
| 3099 - Misc Special Services          | 5,464,565            | 5,464,565              | 5,464,408            | 4,714,408             |
| 3110 - Equip Repairs and Maintenance  | 0                    | 5,086                  | 0                    | 0                     |
| 3130 - Copy Machine Rent-Lease-Maint  | 15,916               | 15,916                 | 15,916               | 15,916                |
| 3210 - Building Repairs and Maint     | 1,599,621            | 1,540,674              | 1,679,786            | 1,679,786             |
| 3310 - Insurance                      | 2,170,573            | 2,170,573              | 1,465,593            | 1,542,169             |
| 3313 - Liability Premiums             | 6,310                | 6,310                  | 4,975                | 4,973                 |
| 3315 - Tolls                          | 0                    | 150                    | 0                    | 0                     |
| 3320 - Advertising                    | 10,000               | 10,000                 | 10,000               | 10,000                |
| 3330 - Rents [Lease]                  | 211,500              | 209,813                | 135,000              | 135,000               |
| 3340 - Membership Dues                | 9,700                | 9,700                  | 9,700                | 9,700                 |
| 3361 - Professional Development       | 87,759               | 87,759                 | 95,259               | 95,259                |
| 3363 - Reimb-Vehicle Use,Parking      | 2,960                | 10,160                 | 2,960                | 2,960                 |
| 3410 - Equip - Automotive Rental      | 11,653               | 11,653                 | 8,804                | 8,804                 |
| 3411 - Wreck Handle Charge (fleet)    | 0                    | 0                      | 1,812                | 1,812                 |
| 3413 - Motor Pool Vehicle Charges     | 0                    | 0                      | 438                  | 438                   |
| 3416 - GIS Services                   | 3,369                | 3,369                  | 5,456                | 5,456                 |
| 3420 - Commun Equip Rental            | 56,700               | 56,700                 | 50,749               | 55,025                |
| 3429 - Mobile Phone Services          | 0                    | 11,839                 | 0                    | 0                     |
| 3430 - Data Services                  | 64,330               | 64,330                 | 73,428               | 73,877                |
| 3434 - Programming                    | 272,568              | 272,568                | 337,727              | 345,134               |
| 3437 - Continual Software License Fee | 15,000               | 12,186                 | 30,000               | 30,000                |
| 3438 - Software Maintenance Fee       | 0                    | 2,814                  | 0                    | 0                     |
| 3994 - Outside Temps-Staffing         | 82,160               | 154,432                | 82,160               | 82,160                |
| Contractual - Other Services          | \$21,935,244         | \$21,975,431           | \$22,558,969         | \$22,752,172          |
| 4742 - Trucks                         | 51,427               | 51,427                 | 51,427               | 51,427                |
| Capital Outlay                        | \$51,427             | \$51,427               | \$51,427             | \$51,427              |
| 5011 - Reimb Fr Othr Organizaton      | (7,026,599)          | (7,026,599)            | (10,720,335)         | (10,908,799)          |
| Reimbursements                        | (\$7,026,599)        | (\$7,026,599)          | (\$10,720,335)       | (\$10,908,799)        |
| Total Expense                         | \$23,180,773         | \$23,160,453           | \$20,568,305         | \$21,008,610          |



# OFFICE OF ECONOMIC DEVELOPMENT

## MISSION

Promote Dallas as a diverse, equitable, and globally competitive business destination that fosters economic opportunities for all areas of the City.

## DEPARTMENT GOALS

- Reimagine and realign small business development activities and programs transferred from the Small Business Center, including the Southern Dallas Investment Fund, the South Dallas Fair Park Opportunity Fund, and the Neighborhood Empowerment Zone program, with the City's Economic Development Incentive Policy
- Amend the City's Economic Development Incentive Policy, including minimum job creation, retention, and/or capital investment requirements, to authorize incentives for smaller developers and small businesses
- Continue to advance equitable economic development policy priorities specified in City's Economic Development Policy and Incentive Policy
- Continue to implement and refine new incentive tools such as the Infrastructure Investment Fund, Predevelopment Assistance Fund, and Chapter 373 Community Development Program
- Continue to support the City's Economic Development Corporation (EDC) as identified in the Economic Development Policy, as it hires staff and begins its work

## SERVICE DESCRIPTIONS

| OFFICE OF ECONOMIC DEVELOPMENT      |   |
|-------------------------------------|---|
| Business & Community Development    | Leads efforts to recruit new investment, retain existing businesses, support expanding businesses (including smaller businesses), and to create and retain jobs with incentives tied in part to the recruitment of local talent. Strengthen the City's relationship with site selectors, developers, and business development partners. Coordinates business development outreach and marketing efforts with the Dallas Economic Development Corporation. Supports Community Development projects in targeted areas for qualified non-profit or community developers and New Markets Tax Credit projects. |
| Catalytic Development               | Facilitates real estate development incentives Citywide, coordinates and implements development/redevelopment efforts in collaboration with cross departmental teams, and supports major initiatives and development projects.  |
| Finance & Administration            | Oversees all financial activities for department, including budget development, financial reporting, accounts payable, and accounting functions. This service also includes funding for administrative support activities including records management, centralized agenda support, open records, and office management.  |
| Performance Monitoring & Compliance | Provides centralized oversight for City's Public Improvement District (PID) program. Conducts compliance monitoring reviews for Tax Increment Financing Districts (TIF) development projects with affordable housing unit requirements.   |

# OFFICE OF ECONOMIC DEVELOPMENT

## SERVICE BUDGET

| Service                             | FY 2023-24 Budget | FY 2023-24 Forecast | FY 2024-25 Budget | FY 2025-26 Planned |
|-------------------------------------|-------------------|---------------------|-------------------|--------------------|
| Business & Community Development    | 1,320,601         | 1,292,599           | 1,383,708         | 1,492,136          |
| Catalytic Development               | 586,637           | 767,177             | 868,883           | 919,383            |
| Finance & Administration            | 1,422,393         | 1,356,865           | 1,301,953         | 1,368,070          |
| Performance Monitoring & Compliance | 349,411           | 256,452             | 229,226           | 260,937            |
| Expense Total                       | \$3,679,042       | \$3,673,092         | \$3,783,770       | \$4,040,526        |

## ANNUAL OPERATING EXPENSE AND REVENUE

The table below provides a summary of the amended budget and forecast for the current year compared to the budget for FY 2024-25 and planned budget for FY 2025-26.

| Category                     | FY 2023-24 Budget | FY 2023-24 Forecast | FY 2024-25 Budget | FY 2025-26 Planned |
|------------------------------|-------------------|---------------------|-------------------|--------------------|
| Personnel Services           | 4,313,735         | 4,307,902           | 4,363,800         | 4,614,374          |
| Supplies - Materials         | 31,723            | 31,723              | 33,922            | 33,922             |
| Contractual - Other Services | 1,161,916         | 1,161,799           | 933,111           | 1,026,028          |
| Capital Outlay               | 0                 | 0                   | 57,200            | 0                  |
| Expense Total                | \$5,507,374       | \$5,501,424         | \$5,388,033       | \$5,674,324        |
| Reimbursements               | (1,828,332)       | (1,828,332)         | (1,604,263)       | (1,633,798)        |
| Department Total             | \$3,679,042       | \$3,673,092         | \$3,783,770       | \$4,040,526        |
|                              |                   |                     |                   |                    |
| Department Revenue Total     | \$30,000          | \$30,000            | \$30,000          | \$30,000           |

## REIMBURSEMENTS

Reimbursements reflect contributions from various agencies, including federal and state funds, internal service departments, enterprise fund departments, and department support. Department support reflects interdepartmental transfers for the cost of management oversight and administrative support within the department. The table below provides a summary of reimbursements from various sources.

| Source of Reimbursement                     | FY 2024-25 Budget | FY 2025-26 Planned |
|---|-------------------|--------------------|
| Economic Development Programs Reimbursement | (1,522,338)       | (1,551,873)        |
| Convention Center Reimbursement             | (81,925)          | (81,925)           |
| Reimbursement Total                         | \$(1,604,263)     | \$(1,633,798)      |

# OFFICE OF ECONOMIC DEVELOPMENT

## ADDITIONAL RESOURCES

Additional resources are multi-year funds used to account for and report the proceeds of a specific revenue source that are restricted or committed to expenditures for a specified purpose. The table below lists funds that require additional appropriations in FY 2024-25 and FY 2025-26.

| Fund  | FY 2024-25 Budget   | FY 2025-26 Planned  |
|---|---------------------|---------------------|
| Dallas Downtown Improvement District (9P02)                               | 9,817,596           | 12,825,651          |
| Deep Ellum Public Improvement District (9P01)                             | 1,824,636           | 2,014,497           |
| Infrastructure Investment Fund (5117)                                     | 5,987,810           | 5,987,810           |
| Klyde Warren Park/Dallas Arts District Public Improvement District (9P03) | 2,252,300           | 2,341,230           |
| Knox Street Public Improvement District (9P04)                            | 736,137             | 772,330             |
| Lake Highlands Public Improvement District (9P05)                         | 1,766,171           | 1,616,626           |
| Midtown Improvement District (9P15)                                       | 1,929,650           | 1,918,603           |
| North Lake Highlands Public Improvement (9P06)                            | 873,505             | 937,858             |
| Oak Lawn-Hi Line Public Improvement District (9P07)                       | 772,533             | 847,641             |
| Prestonwood Public Improvement District (9P08)                            | 855,674             | 636,856             |
| Sales Tax Agreement Fund (0680)   | 418,975             | 640,525             |
| South Side Public Improvement District (9P10)                             | 437,693             | 463,046             |
| Tourism Public Improvement District (9P11)                                | 20,991,032          | 25,037,320          |
| University Crossing Public Improvement District (9P12)                    | 1,373,180           | 1,492,149           |
| Uptown Public Improvement District (9P13)                                 | 4,420,535           | 4,463,039           |
| <b>Additional Resources Total</b>   | <b>\$54,457,427</b> | <b>\$61,995,181</b> |

## PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours (with the exception of DFR uniform FTEs which may equal 2,808 hours depending upon assignment). Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turnover that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE. The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs funded from additional resources such as grant funds.

| Category                | FY 2023-24 Budget | FY 2023-24 Forecast | FY 2024-25 Budget | FY 2025-26 Planned |
|-------------------------|-------------------|---------------------|-------------------|--------------------|
| Regular Civilian        | 35.35             | 33.53               | 33.67             | 33.67              |
| Regular Uniform         | 0.00              | 0.00                | 0.00              | 0.00               |
| Civilian Overtime       | 0.00              | 0.00                | 0.00              | 0.00               |
| Uniform Overtime        | 0.00              | 0.00                | 0.00              | 0.00               |
| Temporary Help          | 0.00              | 0.00                | 0.00              | 0.00               |
| <b>Department Total</b> | <b>35.35</b>      | <b>33.53</b>        | <b>33.67</b>      | <b>33.67</b>       |

# OFFICE OF ECONOMIC DEVELOPMENT

## MAJOR BUDGET ITEMS

The FY 2024-25 budget and FY 2025-26 planned budget include adjustments for costs such as employee/retiree health benefits, civilian employee retirement adjustments, civilian merit pay adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers' compensation, liability, and property insurance. Vacant positions have been repurposed and reallocated between departments as part of a Citywide Realignment Strategy. These changes are noted as "Realignment Strategy: Transfer". The table below lists funding levels for major budget items for each year of the biennial. The amounts in each column are a positive or negative adjustment from the FY 2023-24 amended budget.

| Major Budget Item   | FY 2024-25 Positions | FY 2024-25 Budget | FY 2025-26 Positions | FY 2025-26 Planned |
|---|----------------------|-------------------|----------------------|--------------------|
| True up staffing and eliminate two Economic Development Manager position, one Office Assistant II position, one Intern, and one Senior Outreach Specialist position by leveraging Salesforce for economic development (reducing need for manual data inputs) and the City's partnership with the Economic Development Corporation (EDC). (3.79 FTEs). | (5)                  | (333,777)         | (5)                  | (333,777)          |
| One-time reallocation of \$57,200 in FY 2024-25 from contractor service fees to purchase a vehicle for site visits.   | 0                    | 0                 | 0                    | 0                  |
| Realignment Strategy: Transfer three vacant positions (not the funding) due to efficiencies identified to the Office of Economic Development and reclassify one Economic Development Manager position and two Economic Development Analyst II positions to support small businesses in the city (3.00 FTEs).  | 3                    | 371,325           | 3                    | 419,706            |
| <b>Major Budget Items Total</b>   | <b>(2)</b>           | <b>\$37,548</b>   | <b>(2)</b>           | <b>\$85,929</b>    |

# OFFICE OF ECONOMIC DEVELOPMENT

## BUDGETING FOR EQUITY

Budgeting for Equity reflects the intentional process by City departments to identify existing disparities in outcomes across various indicators and developing strategies and targeted investments to improve success for Dallas residents. The bullets below reflect departments' equity efforts.

- Measure progress in area of median hourly wage/income disparity by setting a target of creating or retaining average of 1,500 jobs over three-year rolling period through incentive agreements that require a minimum wage indexed to the MIT Living Wage Calculator
- Support predevelopment loans for projects that are led by certified women and minority developers (Citywide)
- Increase the amount of incentive dollars or number of incentivized projects that assist nonresidential projects in distressed census tracts
- Continue to direct incentive funding toward designated target areas that align with the state's designated Enterprise Zones, which are census block groups designated as distressed areas. Specific tools that advance equity include as-of-right Tax Abatements located in target areas; and streamlined approval processes for negotiated incentives at or below \$1 million for projects that are either inside target areas or that are led by certified women and/or minority developers

## EXPENSE DETAIL

|  | FY 2023-24<br>Budget | FY 2023-24<br>Forecast | FY 2024-25<br>Budget | FY 2025-26<br>Planned |
|--|----------------------|------------------------|----------------------|-----------------------|
| 1101 - Salary - Non-Uniform  | 3,936,802            | 3,322,546              | 3,868,486            | 3,965,007             |
| 1117 - Vacancy Savings - Salary                                      | (521,873)            | 0                      | (458,623)            | (458,623)             |
| 1118 - Vacancy Savings - Pension                                     | (73,780)             | 0                      | (66,316)             | (66,316)              |
| 1119 - Vacancy Savings (Medicare)                                    | (7,567)              | 0                      | (6,651)              | (6,651)               |
| 1120 - Wellness Incentive (Uniform and Non-Uniform)                  | 20,175               | 20,175                 | 18,810               | 18,993                |
| 1201 - Overtime - Non-Uniform  | 0                    | 23                     | 2,625                | 2,625                 |
| 1203 - Service Incentive Pay   | 4,716                | 4,604                  | 4,700                | 4,700                 |
| 1208 - Sick Leave Term Pay - Civilian                                | 0                    | 63,318                 | 0                    | 0                     |
| 1210 - Vacation Term Pay - Non-Uniform                               | 0                    | 22,398                 | 0                    | 0                     |
| 1212 - Termination Payment -Attendance Incentive Leave - Non-Uniform | 0                    | 770                    | 0                    | 0                     |
| 1301 -Pension - Non-Uniform  | 557,412              | 483,632                | 558,863              | 571,993               |
| 1303 - Life Insurance  | 2,495                | 2,495                  | 2,708                | 2,784                 |
| 1304 - Health Insurance  | 326,778              | 326,778                | 357,234              | 424,103               |
| 1306 - ER Medicare   | 57,205               | 49,791                 | 56,472               | 57,995                |
| 1314 - Worker's Compensation   | 11,372               | 11,372                 | 9,213                | 9,213                 |
| 1324 - Actuarially Determined Contribution Pensions-Non-Uniform      | 0                    | 0                      | 16,279               | 88,551                |
| <b>Personnel Services</b>  | <b>\$4,313,735</b>   | <b>\$4,307,902</b>     | <b>\$4,363,800</b>   | <b>\$4,614,374</b>    |
| 2110 - Office Supplies   | 8,309                | 2,867                  | 8,943                | 8,943                 |
| 2111 - Office Supplies Chargeback                                    | 5,275                | 5,275                  | 5,359                | 5,359                 |
| 2232 - Food Supplies   | 3,669                | 3,669                  | 4,094                | 4,094                 |



# OFFICE OF ECONOMIC DEVELOPMENT

|  | FY 2023-24<br>Budget | FY 2023-24<br>Forecast | FY 2024-25<br>Budget | FY 2025-26<br>Planned |
|--|----------------------|------------------------|----------------------|-----------------------|
| 2252 - Meter Postage Fund Level              | 3,546                | 3,546                  | 3,650                | 3,650                 |
| 2280 - Other Supplies                        | 600                  | 6,042                  | 864                  | 864                   |
| 2710 - Furniture - Fixtures                  | 3,000                | 3,000                  | 3,500                | 3,500                 |
| 2731 - Data Processing Equipment             | 7,324                | 7,324                  | 7,512                | 7,512                 |
| Supplies - Materials                         | \$31,723             | \$31,723               | \$33,922             | \$33,922              |
| 3020 - Food - Laundry Service                | 1,500                | 1,500                  | 4,248                | 4,248                 |
| 3030 - Printing - Photo Services             | 2,902                | 2,902                  | 2,982                | 2,982                 |
| 3050 - Communications                        | 45,773               | 62,946                 | 39,145               | 40,283                |
| 3053 - Data Circuit Billing                  | 95,679               | 95,679                 | 80,416               | 80,796                |
| 3070 - Professional Services                 | 97,592               | 97,592                 | 61,500               | 61,500                |
| 3072 - Contractor Service Fees               | 321,000              | 288,832                | 150,000              | 249,850               |
| 3090 - City Forces                           | 0                    | 81                     | 500                  | 500                   |
| 3099 - Misc Special Services                 | 0                    | 5,869                  | 1,526                | 1,526                 |
| 3130 - Copy Machine Rent-Lease-Maint         | 15,190               | 15,190                 | 16,515               | 16,515                |
| 3310 - Insurance                             | 4,556                | 4,556                  | 5,097                | 5,316                 |
| 3313 - Liability Premiums                    | 924                  | 924                    | 979                  | 978                   |
| 3320 - Advertising                           | 37,242               | 37,242                 | 45,408               | 45,408                |
| 3340 - Membership Dues                       | 49,055               | 44,710                 | 41,460               | 41,460                |
| 3341 - Subscriptions-Serials                 | 94,942               | 108,215                | 119,991              | 106,876               |
| 3361 - Professional Development              | 36,628               | 36,628                 | 67,974               | 67,974                |
| 3363 - Reimb-Vehicle Use,Parking             | 835                  | 835                    | 835                  | 835                   |
| 3364 - Personnel Development                 | 6,500                | 6,500                  | 8,021                | 8,021                 |
| 3416 - GIS Services                          | 2,167                | 2,167                  | 3,079                | 3,079                 |
| 3429 - Mobile Phone Services                 | 13,818               | 13,818                 | 18,052               | 18,052                |
| 3430 - Data Services                         | 31,384               | 31,384                 | 38,231               | 38,485                |
| 3434 - Programming                           | 219,229              | 219,229                | 227,152              | 231,344               |
| 3994 - Outside Temps-Staffing                | 85,000               | 85,000                 | 0                    | 0                     |
| Contractual - Other Services                 | \$1,161,916          | \$1,161,799            | \$933,111            | \$1,026,028           |
| 4740 - Motor Vehicles Cap                    | 0                    | 0                      | 57,200               | 0                     |
| Capital Outlay                               | \$0                  | \$0                    | \$57,200             | \$0                   |
| 5011 - Reimb Fr Othr Organizaton             | (936,883)            | (936,883)              | (730,023)            | (759,558)             |
| 5323 - Reimbursement - Convention Center     | (99,134)             | (99,134)               | (81,925)             | (81,925)              |
| 5998 - Reimbursement - Bond and TIF Projects | (792,315)            | (792,315)              | (792,315)            | (792,315)             |
| Reimbursements                               | (\$1,828,332)        | (\$1,828,332)          | (\$1,604,263)        | (\$1,633,798)         |
| Total Expense                                | \$3,679,042          | \$3,673,092            | \$3,783,770          | \$4,040,526           |

# PARK & RECREATION

## MISSION

Champion lifelong recreation and serve as responsible stewards of the City's parks, trails, and open spaces.

## DEPARTMENT GOALS

- Install 911 markers along 50 miles of trails to improve emergency response times
- Minimize the carbon footprint and increase urban habitat in at least 10 parks by reducing the mowing zones
- Increase Dallas Marshal Park Unit engagement with community stakeholders by conducting a minimum of two safety awareness meeting per month
- Increase out of school program enrollment for youth ages five to 12 by five percent

## SERVICE DESCRIPTIONS

| PARK & RECREATION                                      |   |
|--|---|
| Citywide Athletic Reservations Events services (CAREs) | City Wide Athletics Events and Reservations (CARE) Division is a consolidation of the department's management and oversight for its outdoor sports activities and youth programs, aquatics centers, skating rink, and reservations program. The golf and tennis component provides for the management of six golf courses and five tennis centers offering activities to over 300,000 participants annually and are opened 364 days a year. Aquatics operations maintain nine community pools, eight family aquatic centers, Bahama Beach Waterpark, Bachman Indoor Pool and provides aquatics programming at one Dallas Independent School District indoor pool. The Special Events Division provides reservation services for our athletic fields use, building reservations, park pavilion, outdoor weddings, temporary food and drink permitting and special events reservations. |
| Leisure Venue Management                               | Provides financial support and contract management for visitor destinations including the Dallas Arboretum, Texas Discovery Gardens, Cedar Ridge Preserve, Trinity River Audubon Center, Dallas Zoo, MoneyGram Soccer Complex, Fair Park, and Klyde Warren Park.  |
| Park Land Maintained                                   | Provides maintenance, infrastructure improvements, and volunteer coordination for more than 20,678 managed acres at 400 parks, park facilities, trails, athletic fields, and playgrounds.   |

# PARK & RECREATION

|   |  |
|---|--|
| Partnerships and Strategic Initiatives                      | Manages the relationships with all Department partners including capital development and management partners such as the Dallas Zoo, Klyde Warren Park, the Dallas Arboretum, and the Circuit Trail Conservancy. The division also manages and implements various park improvement projects with partners such as Cool School parks with DISD and the Texas Trees Foundation. And the division is responsible for various department initiatives such as performance reporting, comprehensive planning, and revenue generation through sponsorships. |
| Planning, Design, Construction - EMS and Environ Compliance | Manages the implementation of the Park and Recreation Department's capital program and the management of the environmental compliance program as required by an Environmental Protection Agency Consent Decree.  |
| Recreation Services   | Operates 42 recreation centers, including two centers dedicated to senior programming. Provides more than 16,800 programs and serves more than 1,400,000 participants annually.  |

## SERVICE BUDGET

| Service   | FY 2023-24 Budget | FY 2023-24 Forecast | FY 2024-25 Budget | FY 2025-26 Planned |
|---|-------------------|---------------------|-------------------|--------------------|
| Citywide Athletic Reservations Events services (CAREs)      | 16,535,147        | 19,259,447          | 17,278,641        | 17,488,240         |
| Leisure Venue Management                                    | 23,165,981        | 20,468,053          | 23,127,662        | 23,641,256         |
| Park Land Maintained  | 49,894,402        | 48,238,890          | 48,023,606        | 50,513,829         |
| Partnerships and Strategic Initiatives                      | 1,412,507         | 2,026,344           | 2,708,300         | 2,751,666          |
| Planning, Design, Construction - EMS and Environ Compliance | 5,812,772         | 5,661,816           | 3,613,117         | 3,647,686          |
| Recreation Services   | 25,416,125        | 26,582,383          | 27,075,826        | 27,393,648         |
| Expense Total   | \$122,236,933     | \$122,236,933       | \$121,827,152     | \$125,436,325      |

# PARK & RECREATION

## ANNUAL OPERATING EXPENSE AND REVENUE

The table below provides a summary of the amended budget and forecast for the current year compared to the budget for FY 2024-25 and planned budget for FY 2025-26.

| Category                     | FY 2023-24 Budget | FY 2023-24 Forecast | FY 2024-25 Budget | FY 2025-26 Planned |
|------------------------------|-------------------|---------------------|-------------------|--------------------|
| Personnel Services           | 54,496,710        | 54,436,154          | 58,195,277        | 60,955,210         |
| Supplies - Materials         | 15,295,373        | 19,339,129          | 14,978,495        | 15,519,628         |
| Contractual - Other Services | 52,214,886        | 53,352,636          | 49,935,291        | 50,294,061         |
| Capital Outlay               | 4,174,505         | 2,592,147           | 3,002,851         | 3,002,851          |
| Expense Total                | \$126,181,475     | \$129,720,067       | \$126,111,914     | \$129,771,750      |
| Reimbursements               | (3,944,542)       | (7,483,134)         | (4,284,762)       | (4,335,425)        |
| Department Total             | \$122,236,933     | \$122,236,933       | \$121,827,152     | \$125,436,325      |
|                              |                   |                     |                   |                    |
| Department Revenue Total     | \$12,209,773      | \$11,519,318        | \$11,050,779      | \$11,050,779       |

## REIMBURSEMENTS

Reimbursements reflect contributions from various agencies, including federal and state funds, internal service departments, enterprise fund departments, and department support. Department support reflects interdepartmental transfers for the cost of management oversight and administrative support within the department. The table below provides a summary of reimbursements from various sources.

| Source of Reimbursement                                | FY 2024-25 Budget | FY 2025-26 Planned |
|--|-------------------|--------------------|
| Storm Drainage Management Reimbursement                | (2,400,912)       | (2,400,912)        |
| Dallas Water Utilities Reimbursement                   | (400,000)         | (400,000)          |
| Convention Center Reimbursement                        | (267,415)         | (293,547)          |
| Junior Golf Program Reimbursement                      | (357,319)         | (357,319)          |
| Community Development Block Grant Reimbursement        | (350,000)         | (350,000)          |
| Dallas Police Department Reimbursement                 | (131,123)         | (147,781)          |
| Building Services Reimbursement                        | (109,561)         | (113,035)          |
| Southern Skates Roller Rink Reimbursement              | (75,000)          | (75,000)           |
| Office of Arts and Culture Reimbursement               | (52,717)          | (54,297)           |
| Samuel Park Fund Trust Reimbursement                   | (45,000)          | (45,000)           |
| Aviation Reimbursement                                 | (32,523)          | (33,499)           |
| Office of Community Care and Empowerment Reimbursement | (32,260)          | (33,177)           |
| Library Reimbursement                                  | (30,932)          | (31,858)           |
| Reimbursement Total                                    | \$(4,284,762)     | \$(4,335,425)      |

# PARK & RECREATION

## ADDITIONAL RESOURCES

Additional resources are multi-year funds used to account for and report the proceeds of a specific revenue source that are restricted or committed to expenditures for a specified purpose. The table below lists funds that require additional appropriations in FY 2024-25 and FY 2025-26.

| Fund  | FY 2024-25 Budget  | FY 2025-26 Planned  |
|---|--------------------|---------------------|
| City Park Maintenance Fund (2133)                   | 702,000            | 702,000             |
| Fair Park Capital Reserve Fund (9P31)               | 0                  | 1,574,510           |
| Fair Park Debt Service (2134)                       | 5,604,639          | 3,670,000           |
| FY 2024-25 Community Development Block Grant (CD24) | 738,301            | 0                   |
| FY 2025-26 Community Development Block Grant (CD25) | 0                  | 738,301             |
| Golf Improvement Trust (0332)                       | 61,883             | 3,400,000           |
| Park and Rec Beautification (0641)                  | 475,835            | 410,000             |
| Park Land Dedication Program (9P32)                 | 200,000            | 600,000             |
| PKR Program Fund (0395)                             | 0                  | 987,858             |
| Samuell Park Exp. Trust (0330)                      | 647,602            | 1,000,000           |
| Southern Skates Roller Rink (0327)                  | 444,000            | 200,000             |
| White Rock Lake Beautification Fund (9P30)          | 205,355            | 220,000             |
| <b>Additional Resources Total</b>                   | <b>\$9,079,615</b> | <b>\$13,502,669</b> |

## PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours (with the exception of DFR uniform FTEs which may equal 2,808 hours depending upon assignment). Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turnover that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE. The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs funded from additional resources such as grant funds.

| Category                | FY 2023-24 Budget | FY 2023-24 Forecast | FY 2024-25 Budget | FY 2025-26 Planned |
|-------------------------|-------------------|---------------------|-------------------|--------------------|
| Regular Civilian        | 807.21            | 702.07              | 773.09            | 773.09             |
| Regular Uniform         | 0.00              | 0.00                | 0.00              | 0.00               |
| Civilian Overtime       | 8.54              | 20.92               | 17.07             | 17.07              |
| Uniform Overtime        | 0.00              | 0.00                | 0.00              | 0.00               |
| Temporary Help          | 0.53              | 64.16               | 83.69             | 83.69              |
| <b>Department Total</b> | <b>816.28</b>     | <b>787.15</b>       | <b>873.85</b>     | <b>873.85</b>      |

# PARK & RECREATION

## MAJOR BUDGET ITEMS

The FY 2024-25 budget and FY 2025-26 planned budget include adjustments for costs such as employee/retiree health benefits, civilian employee retirement adjustments, civilian merit pay adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers' compensation, liability, and property insurance. Vacant positions have been repurposed and reallocated between departments as part of a Citywide Realignment Strategy. These changes are noted as "Realignment Strategy: Transfer". The table below lists funding levels for major budget items for each year of the biennial. The amounts in each column are a positive or negative adjustment from the FY 2023-24 amended budget.

| Major Budget Item  | FY 2024-25 Positions | FY 2024-25 Budget | FY 2025-26 Positions | FY 2025-26 Planned |
|--|----------------------|-------------------|----------------------|--------------------|
| Identified operational efficiency for teen program delivery resulting in savings.  | 0                    | (400,000)         | 0                    | (400,000)          |
| True up seasonal hiring bonus, due to overcoming hiring challenges attributed to an increase in hourly wages.  | 0                    | (231,000)         | 0                    | (231,000)          |
| Revised operating schedule of all community pools, reducing open days from 5 open days to 3 days per week resulting in savings.  | 0                    | (251,000)         | 0                    | (251,000)          |
| Implement spot mowing in extreme heat periods during the months of late July and August which will result in fewer mowing cycles per year.   | 0                    | (500,000)         | 0                    | (500,000)          |
| Optimize efficiencies and reduce Partner Stipends and Management Fees affecting Trinity River Audubon Center, Cedar Ridge Preserve, Dallas Arboretum and Botanical Society, Dallas Zoo, and FC Dallas. | 0                    | (638,466)         | 0                    | (638,466)          |
| Increase funding for Operation & Maintenance costs for new parks, trails and recreation developments.  | 0                    | 1,021,448         | 0                    | 1,488,248          |
| Add funding for increased maintenance needs at Fair Park Facilities that are maintained by the City.   | 0                    | 773,000           | 0                    | 773,000            |
| Increase funding for annual stipend to Fair Park First for the management and operations of Fair Park.   | 0                    | 400,000           | 0                    | 400,000            |

# PARK & RECREATION

| Major Budget Item  | FY 2024-25 Positions | FY 2024-25 Budget | FY 2025-26 Positions | FY 2025-26 Planned |
|--|----------------------|-------------------|----------------------|--------------------|
| Increase funding for annual stipend to ALW Entertainment for the annual Grambling State University vs Prarie View A&M University game held at the Cotton Bowl Stadium.           | 0                    | 350,000           | 0                    | 350,000            |
| Rightsize organization by eliminating one Parks Maintenance I position and two Senior Irrigation Technician positions that have been vacant for more than 12 months (1.56 FTEs). | (3)                  | (85,248)          | (3)                  | (85,248)           |
| <b>Major Budget Items Total</b>  | <b>(3)</b>           | <b>\$438,734</b>  | <b>(3)</b>           | <b>\$905,534</b>   |

## BUDGETING FOR EQUITY

Budgeting for Equity reflects the intentional process by City departments to identify existing disparities in outcomes across various indicators and developing strategies and targeted investments to improve success for Dallas residents. The bullets below reflect departments' equity efforts.

- Increase the percent of residents in historically underserved communities with access to a park within a 10-minute walk from 73 percent to 78 percent impacting 46,000 residents by May 2027.
- Increase out of school programming in historically underserved communities by 10 percent by May 2025.
- Increase the percentage of residents enrolled in Park and Recreation active/fitness programming in historically underserved communities by 10 percent of baseline by May 2025.

## EXPENSE DETAIL

|  | FY 2023-24 Budget | FY 2023-24 Forecast | FY 2024-25 Budget | FY 2025-26 Planned |
|--|-------------------|---------------------|-------------------|--------------------|
| 1101 - Salary - Non-Uniform  | 44,467,328        | 36,061,814          | 40,801,600        | 42,150,580         |
| 1106 - Merits  | 13,659            | 13,659              | 0                 | 0                  |
| 1111 - Cell Phone Stipend  | 36,655            | 36,655              | 36,655            | 36,655             |
| 1113 - One-time Pay - Non-Uniform                                    | 0                 | 166,300             | 0                 | 0                  |
| 1117 - Vacancy Savings - Salary                                      | (4,056,880)       | 0                   | (3,182,591)       | (3,182,591)        |
| 1118 - Vacancy Savings - Pension                                     | (564,337)         | 0                   | (447,084)         | (447,084)          |
| 1119 - Vacancy Savings (Medicare)                                    | (52,166)          | 0                   | (46,050)          | (46,050)           |
| 1120 - Wellness Incentive (Uniform and Non-Uniform)                  | 359,250           | 359,250             | 387,325           | 387,325            |
| 1201 - Overtime - Non-Uniform  | 428,689           | 1,177,978           | 912,035           | 912,035            |
| 1203 - Service Incentive Pay   | 167,599           | 167,599             | 80,400            | 80,400             |
| 1208 - Sick Leave Term Pay - Civilian                                | 0                 | 130,219             | 0                 | 0                  |
| 1210 - Vacation Term Pay - Non-Uniform                               | 0                 | 203,564             | 0                 | 0                  |
| 1212 - Termination Payment -Attendance Incentive Leave - Non-Uniform | 0                 | 9,159               | 0                 | 0                  |

# PARK & RECREATION

|  | FY 2023-24<br>Budget | FY 2023-24<br>Forecast | FY 2024-25<br>Budget | FY 2025-26<br>Planned |
|--|----------------------|------------------------|----------------------|-----------------------|
| 1251 - Off-road Vehicle Use  | 0                    | 155                    | 0                    | 0                     |
| 1301 - Pension - Non-Uniform                                       | 5,662,437            | 4,533,763              | 6,060,439            | 6,255,462             |
| 1303 - Life Insurance  | 50,164               | 50,164                 | 55,775               | 57,324                |
| 1304 - Health Insurance  | 6,538,702            | 6,538,702              | 7,356,076            | 7,761,993             |
| 1306 - ER Medicare   | 639,283              | 638,955                | 679,012              | 698,573               |
| 1308 - Mandatory Deferred Comp                                     | 26,023               | 29,236                 | 26,023               | 26,023                |
| 1314 - Worker's Compensation                                       | 753,312              | 753,312                | 854,240              | 856,592               |
| 1324 - Actuarially Determined<br>Contribution Pensions-Non-Uniform | 0                    | 0                      | 161,254              | 947,805               |
| 1406 - Admin Leave - Non-Uniform                                   | 0                    | 10,559                 | 0                    | 0                     |
| 1453 - Continuance Pay - Non-Uniform                               | 0                    | 17,973                 | 0                    | 0                     |
| 1511 - Temporary Help - Regular                                    | 26,992               | 3,531,195              | 4,460,168            | 4,460,168             |
| 1512 - Temporary Help - Overtime                                   | 0                    | 5,943                  | 0                    | 0                     |
| <b>Personnel Services</b>  | <b>\$54,496,710</b>  | <b>\$54,436,154</b>    | <b>\$58,195,277</b>  | <b>\$60,955,210</b>   |
| 2110 - Office Supplies   | 119,100              | 62,287                 | 85,259               | 85,259                |
| 2111 - Office Supplies Chargeback                                  | 7,886                | 62,242                 | 7,786                | 7,786                 |
| 2120 - Min App Inst Tools - Uten                                   | 249,460              | 313,694                | 242,345              | 242,345               |
| 2130 - Copy McH Supplies   | 955                  | 955                    | 955                  | 955                   |
| 2140 - Light - Power   | 3,151,494            | 3,151,853              | 3,194,332            | 3,332,230             |
| 2160 - Fuel Supplies   | 84,574               | 370,679                | 84,574               | 84,574                |
| 2170 - Water - Sewer   | 2,828,188            | 6,746,050              | 2,826,575            | 2,832,140             |
| 2181 - Fuel - Lube For Vehicle                                     | 824,486              | 824,486                | 886,430              | 886,430               |
| 2183 - Fuel - Lube   | 12,662               | 12,840                 | 10,662               | 10,662                |
| 2185 - Tires - Tubes   | 27,003               | 42,479                 | 23,003               | 23,003                |
| 2190 - Mechanical Supplies   | 3,590                | 7,601                  | 3,590                | 3,590                 |
| 2200 - Chemical Medical Surgical                                   | 277,448              | 276,212                | 248,858              | 257,086               |
| 2220 - Laundry - Cleaning Suppl                                    | 205,720              | 261,939                | 268,478              | 268,771               |
| 2230 - Personal Protective Equipment-<br>Gear                      | 0                    | 2,000                  | 0                    | 0                     |
| 2231 - Clothing  | 245,457              | 246,529                | 230,305              | 230,625               |
| 2232 - Food Supplies   | 283,944              | 246,922                | 308,344              | 308,344               |
| 2251 - Stamp Postage Fund Level                                    | 0                    | 66                     | 0                    | 0                     |
| 2252 - Meter Postage Fund Level                                    | 8,356                | 8,356                  | 8,306                | 8,306                 |
| 2261 - Educational - Recr Suppl                                    | 897,513              | 765,837                | 895,935              | 896,935               |
| 2262 - Botanical - Agric Suppl                                     | 1,271,636            | 1,125,479              | 1,377,050            | 1,427,571             |
| 2270 - Printing Supplies   | 5,000                | 5,000                  | 5,000                | 5,000                 |
| 2280 - Other Supplies  | 775,207              | 571,239                | 674,030              | 674,253               |
| 2290 - Event Supplies-Ceremony Event<br>Supplies                   | 71,401               | 73,136                 | 71,401               | 71,401                |
| 2310 - Building Materials  | 95,790               | 96,417                 | 102,690              | 102,690               |
| 2320 - Filtration Plants   | 5,000                | 5,000                  | 0                    | 0                     |
| 2420 - Other Structures  | 732,621              | 570,750                | 914,914              | 936,869               |
| 2590 - Other Improvements  | 952,032              | 1,358,771              | 941,135              | 993,880               |



# PARK & RECREATION

|  | FY 2023-24<br>Budget | FY 2023-24<br>Forecast | FY 2024-25<br>Budget | FY 2025-26<br>Planned |
|--|----------------------|------------------------|----------------------|-----------------------|
| 2710 - Furniture - Fixtures                | 491,951              | 927,109                | 249,750              | 349,750               |
| 2720 - Machine Tools                       | 312,309              | 486,783                | 304,124              | 304,124               |
| 2730 - Major Apparatus                     | 700,750              | 189,750                | 30,000               | 30,000                |
| 2731 - Data Processing Equipment           | 341,735              | 313,446                | 341,735              | 341,735               |
| 2735 - Software Purchase -\$1000           | 35,599               | 35,599                 | 35,599               | 35,599                |
| 2770 - Audiovisual Equipment               | 31,064               | 31,064                 | 31,624               | 31,624                |
| 2780 - Photography - Film Equipment        | 3,300                | 3,300                  | 3,300                | 3,300                 |
| 2790 - Protective Equipment                | 28,645               | 28,645                 | 34,920               | 34,920                |
| 2890 - Miscellaneous Equipment             | 213,497              | 114,614                | 535,486              | 697,871               |
| Supplies - Materials                       | \$15,295,373         | \$19,339,129           | \$14,978,495         | \$15,519,628          |
| 3020 - Food - Laundry Service              | 98,857               | 107,857                | 99,117               | 99,117                |
| 3030 - Printing - Photo Services           | 93,988               | 44,517                 | 93,838               | 93,838                |
| 3050 - Communications                      | 794,197              | 794,633                | 1,131,089            | 1,152,492             |
| 3051 - Telephone Equipment Charges         | 1,000                | 4,241                  | 1,000                | 1,000                 |
| 3053 - Data Circuit Billing                | 1,794,525            | 1,794,712              | 1,512,635            | 1,519,769             |
| 3060 - Equipment Rental [Outside City]     | 169,126              | 605,546                | 166,626              | 166,626               |
| 3063 - Field Trips-Child-Senior Activities | 704,300              | 411,582                | 704,300              | 704,300               |
| 3064 - Contract Instructor Fee             | 1,101,955            | 630,452                | 1,196,498            | 1,196,498             |
| 3065 - Sport Officiating Service           | 264,000              | 264,000                | 264,000              | 264,000               |
| 3068 - Security Monitoring Services        | 450,785              | 560,652                | 548,035              | 548,035               |
| 3070 - Professional Services               | 1,298,211            | 1,298,211              | 1,298,211            | 1,298,211             |
| 3072 - Contractor Service Fees             | 21,226,952           | 21,226,952             | 21,418,692           | 21,524,670            |
| 3074 - Music License Fees                  | 6,500                | 6,500                  | 6,500                | 6,500                 |
| 3080 - Cable Tv Services                   | 17,500               | 17,500                 | 17,150               | 17,150                |
| 3090 - City Forces                         | 1,799,581            | 1,799,581              | 2,263,811            | 2,263,811             |
| 3091 - Custodial Services                  | 62,622               | 235,597                | 55,723               | 55,723                |
| 3092 - Security Services                   | 1,131,389            | 1,131,389              | 1,206,309            | 1,211,309             |
| 3098 - Day Labor                           | 20,064               | 20,064                 | 20,064               | 20,064                |
| 3099 - Misc Special Services               | 1,117,944            | 1,117,945              | 948,775              | 950,025               |
| 3109 - Encampment Cleanup                  | 106,765              | 106,765                | 51,500               | 51,500                |
| 3110 - Equip Repairs and Maintenance       | 293,351              | 195,957                | 95,056               | 95,056                |
| 3130 - Copy Machine Rent-Lease-Maint       | 134,946              | 134,946                | 159,919              | 159,919               |
| 3150 - Copy Center Charges                 | 6,046                | 6,046                  | 6,046                | 6,046                 |
| 3201 - Stores Overhead Charges             | 1,260                | 1,260                  | 1,260                | 1,260                 |
| 3210 - Building Repairs and Maint          | 6,920,787            | 7,459,805              | 7,129,987            | 7,131,987             |
| 3310 - Insurance                           | 2,006,991            | 2,006,991              | 2,122,157            | 2,233,038             |
| 3313 - Liability Premiums                  | 145,215              | 145,215                | 120,630              | 120,574               |
| 3320 - Advertising                         | 456,903              | 376,903                | 468,903              | 468,903               |
| 3330 - Rents [Lease]                       | 34,734               | 34,734                 | 34,734               | 34,734                |
| 3340 - Membership Dues                     | 0                    | 4,053                  | 0                    | 0                     |
| 3341 - Subscriptions-Serials               | 500                  | 500                    | 500                  | 500                   |
| 3361 - Professional Development            | 266,368              | 266,368                | 98,258               | 98,258                |
| 3363 - Reimb-Vehicle Use,Parking           | 53,376               | 53,376                 | 53,376               | 53,376                |

# PARK & RECREATION

|                                       | FY 2023-24<br>Budget | FY 2023-24<br>Forecast | FY 2024-25<br>Budget | FY 2025-26<br>Planned |
|---------------------------------------|----------------------|------------------------|----------------------|-----------------------|
| 3364 - Personnel Development          | 80,820               | 58,547                 | 54,898               | 54,898                |
| 3410 - Equip - Automotive Rental      | 1,123,523            | 1,123,523              | 1,320,796            | 1,320,796             |
| 3411 - Wreck Handle Charge (fleet)    | 242,068              | 242,068                | 110,441              | 110,441               |
| 3412 - Fuel And Lube                  | 20,927               | 20,927                 | 20,927               | 20,927                |
| 3413 - Motor Pool Vehicle Charges     | 0                    | 0                      | 63,291               | 63,291                |
| 3415 - Entertainment Rental - Service | 97,750               | 97,750                 | 97,750               | 97,750                |
| 3416 - GIS Services                   | 52,846               | 52,846                 | 66,239               | 66,239                |
| 3420 - Commun Equip Rental            | 130,309              | 130,309                | 123,217              | 133,042               |
| 3429 - Mobile Phone Services          | 8,758                | 156,023                | 9,088                | 9,088                 |
| 3430 - Data Services                  | 571,829              | 571,829                | 492,433              | 497,883               |
| 3434 - Programming                    | 3,889,263            | 3,889,263              | 4,048,347            | 4,138,252             |
| 3437 - Continual Software License Fee | 78,340               | 78,340                 | 1,450                | 1,450                 |
| 3438 - Software Maintenance Fee       | 31,350               | 31,350                 | 31,350               | 31,350                |
| 3460 - Disposal Services              | 93,008               | 174,306                | 87,008               | 87,008                |
| 3518 - Credit Card Charges            | 57,513               | 57,513                 | 57,513               | 57,513                |
| 3599 - Misc. Other Charges            | 27,697               | 27,697                 | 27,697               | 27,697                |
| 3690 - Miscellaneous Transfers        | 2,500,000            | 2,500,000              | 0                    | 0                     |
| 3994 - Outside Temps-Staffing         | 628,147              | 1,275,498              | 28,147               | 28,147                |
| Contractual - Other Services          | \$52,214,886         | \$53,352,636           | \$49,935,291         | \$50,294,061          |
| 4111 - Engineering Design             | 320,228              | 320,228                | 623,000              | 623,000               |
| 4343 - Bldgs-Othr Gen Adm Facilt      | 0                    | 23,944                 | 0                    | 0                     |
| 4599 - Improvements non-Building      | 1,780,172            | 330,384                | 975,000              | 975,000               |
| 4720 - Mach Tools Implem Major        | 792,320              | 792,320                | 930,328              | 930,328               |
| 4735 - Computer Software Licenses     | 210,838              | 210,838                | 2,500                | 2,500                 |
| 4740 - Motor Vehicles Cap             | 40,653               | 68,197                 | 18,182               | 18,182                |
| 4742 - Trucks                         | 946,351              | 762,292                | 369,897              | 369,897               |
| 4890 - Misc Equipment Capital         | 83,944               | 83,944                 | 83,944               | 83,944                |
| Capital Outlay                        | \$4,174,505          | \$2,592,147            | \$3,002,851          | \$3,002,851           |
| 5011 - Reimb Fr Othr Organizaton      | (1,393,630)          | (4,932,222)            | (1,883,850)          | (1,934,513)           |
| 5012 - Reimbursements-Stormwater      | (2,550,912)          | (2,550,912)            | (2,400,912)          | (2,400,912)           |
| Reimbursements                        | (\$3,944,542)        | (\$7,483,134)          | (\$4,284,762)        | (\$4,335,425)         |
| Total Expense                         | \$122,236,933        | \$122,236,933          | \$121,827,152        | \$125,436,325         |



# PLANNING & DEVELOPMENT

## MISSION

Together we are planning & building a better Dallas for all!

## DEPARTMENT GOALS

- Implement ForwardDallas 2.0 to guide future development and infrastructure investment in an intentional, equitable, and sustainable manner
- Implement the Historic and Cultural Preservation Strategy to protect and celebrate culturally sensitive areas and landmarks
- Move forward with the Dallas Development Code update
- Streamline the rezoning process and implement a dashboard to track performance goals
- Transition from a hybrid of paper and electronic application submissions to electronic submissions
- Provide cross-training, enhance team members' skills and knowledge, and increase overall team expertise and flexibility; foster a culture of teamwork, collaboration, and problem solving

## SERVICE DESCRIPTIONS

| Planning & Development |  |
|------------------------|--|
| Community Planning     | Develops Land Use Plans at all scales including ForwardDallas (Citywide), Area Plans and Neighborhood Plans; manages Planning Area Research, Data Analysis and technology; supports functions of the City Plan Commission Comprehensive Land Use Plan (CLUP) committee; processes City-initiated rezoning hearings and Neighborhood Stabilization Overlays. *New service of Planning and Development effective June 2024.                        |
| Current Planning       | Administers the City's Development Code. Ensures that all rezoning activities follow the City's Development Code, plans and all other applicable codes and laws, and that such regulations are administered, interpreted, and maintained in a manner that promotes and protects the public interest and equitable development. Supports the functions of the City Plan Commission. *New service of Planning and Development effective June 2024. |

# PLANNING & DEVELOPMENT

**Preservation & Urban Design** Provides services related to conservation districts including new and expanded districts, building permit review, and issuance of citations. Historic Preservation provides services related to historic districts, historic structures, and potential historic districts and structures. These services include Landmark (historic) Designation, Certificates of Appropriateness (approval for work in historic districts) and administering tax incentive programs with Historic Districts and on individual structures. Supports the functions of the Landmark Commission; leads the development of the overall urban design strategy for the City's public spaces and for private development's relationship to public space; supports the Urban Design Peer Review Panel. \*New service of Planning and Development effective June 2024.

## SERVICE BUDGET

| Service                     | FY 2023-24 Budget | FY 2023-24 Forecast | FY 2024-25 Budget  | FY 2025-26 Planned |
|-----------------------------|-------------------|---------------------|--------------------|--------------------|
| Community Planning          | 0                 | 0                   | 5,142,330          | 4,463,441          |
| Current Planning            | 0                 | 0                   | 0                  | 0                  |
| Preservation & Urban Design | 0                 | 0                   | 1,613,062          | 1,613,634          |
| <b>Expense Total</b>        | <b>\$0</b>        | <b>\$0</b>          | <b>\$6,755,392</b> | <b>\$6,077,075</b> |

## ANNUAL OPERATING EXPENSE AND REVENUE

The table below provides a summary of the amended budget and forecast for the current year compared to the budget for FY 2024-25 and planned budget for FY 2025-26.

| Category                        | FY 2023-24 Budget | FY 2023-24 Forecast | FY 2024-25 Budget  | FY 2025-26 Planned |
|---------------------------------|-------------------|---------------------|--------------------|--------------------|
| Personnel Services              | 0                 | 0                   | 6,862,859          | 7,174,254          |
| Supplies - Materials            | 0                 | 0                   | 122,141            | 122,141            |
| Contractual - Other Services    | 0                 | 0                   | 2,570,321          | 1,581,135          |
| Capital Outlay                  | 0                 | 0                   | 0                  | 0                  |
| <b>Expense Total</b>            | <b>\$0</b>        | <b>\$0</b>          | <b>\$9,555,321</b> | <b>\$8,877,530</b> |
| Reimbursements                  | 0                 | 0                   | (2,799,929)        | (2,800,455)        |
| <b>Department Total</b>         | <b>\$0</b>        | <b>\$0</b>          | <b>\$6,755,392</b> | <b>\$6,077,075</b> |
| <b>Department Revenue Total</b> | <b>\$0</b>        | <b>\$0</b>          | <b>\$17,200</b>    | <b>\$17,200</b>    |

# PLANNING & DEVELOPMENT

## REIMBURSEMENTS

Reimbursements reflect contributions from various agencies, including federal and state funds, internal service departments, enterprise fund departments, and department support. Department support reflects interdepartmental transfers for the cost of management oversight and administrative support within the department. The table below provides a summary of reimbursements from various sources.

| Source of Reimbursement                | FY 2024-25 Budget    | FY 2025-26 Planned   |
|--|----------------------|----------------------|
| Building Inspection Fund Reimbursement | (2,799,929)          | (2,800,455)          |
| <b>Reimbursement Total</b>             | <b>\$(2,799,929)</b> | <b>\$(2,800,455)</b> |

## PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours (with the exception of DFR uniform FTEs which may equal 2,808 hours depending upon assignment). Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turnover that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE. The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs funded from additional resources such as grant funds.

| Category                | FY 2023-24 Budget | FY 2023-24 Forecast | FY 2024-25 Budget | FY 2025-26 Planned |
|-------------------------|-------------------|---------------------|-------------------|--------------------|
| Regular Civilian        | 0.00              | 0.00                | 64.46             | 64.46              |
| Regular Uniform         | 0.00              | 0.00                | 0.00              | 0.00               |
| Civilian Overtime       | 0.00              | 0.00                | 0.00              | 0.00               |
| Uniform Overtime        | 0.00              | 0.00                | 0.00              | 0.00               |
| Temporary Help          | 0.00              | 0.00                | 0.00              | 0.00               |
| <b>Department Total</b> | <b>0.00</b>       | <b>0.00</b>         | <b>64.46</b>      | <b>64.46</b>       |

# PLANNING & DEVELOPMENT

## MAJOR BUDGET ITEMS

The FY 2024-25 budget and FY 2025-26 planned budget include adjustments for costs such as employee/retiree health benefits, civilian employee retirement adjustments, civilian merit pay adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers' compensation, liability, and property insurance. Vacant positions have been repurposed and reallocated between departments as part of a Citywide Realignment Strategy. These changes are noted as "Realignment Strategy: Transfer". The table below lists funding levels for major budget items for each year of the biennial. The amounts in each column are a positive or negative adjustment from the FY 2023-24 amended budget.

| Major Budget Item  | FY 2024-25 Positions | FY 2024-25 Budget | FY 2025-26 Positions | FY 2025-26 Planned |
|--|----------------------|-------------------|----------------------|--------------------|
| Realign and reimagine the service delivery model and consolidate Planning and Urban Design into Planning and Development (64.46 FTEs).   | 71                   | 7,490,026         | 71                   | 6,811,183          |
| True up personnel expenditures as part of citywide realignment strategies and create efficiencies by adjusting hiring premiums for Senior Planner and Chief Planner positions and optimize staffing by reclassifying three Senior Planner to Planner I and one Senior Planner to Planner II to increase recruitment. | 0                    | (393,424)         | 0                    | (393,424)          |
| True up expenditures in historic preservation as part of citywide realignment strategies and create efficiencies.  | 0                    | (120,707)         | 0                    | (120,707)          |
| Eliminate one Senior Planner position for Code Amendments (1.00 FTE).  | (1)                  | (96,704)          | (1)                  | (96,704)           |
| Transfer the Director - Planning and Development and Assistant Director positions to Planning and Development Enterprise Fund (1.75 FTEs).   | (2)                  | (334,906)         | (2)                  | (334,906)          |
| Realignment Strategy: Transfer one vacant position (not the funding) to create a Deputy Director - Planning Position (1.00 FTE).   | 1                    | 211,107           | 1                    | 211,633            |

# PLANNING & DEVELOPMENT

| Major Budget Item   | FY 2024-25 Positions | FY 2024-25 Budget  | FY 2025-26 Positions | FY 2025-26 Planned |
|---|----------------------|--------------------|----------------------|--------------------|
| Realignment Strategy: Transfer one vacant position (not the funding) to create one Deputy Director - Zoning position. Downgrade two Senior Planners to a Planner II and Planner I positions. All positions are reimbursed by the Building Inspection Fund. (1.00 FTE) | 1                    | 0                  | 1                    | 0                  |
| Increase funding for City Plan Commissioners to attend state and national planning conferences and training (\$17,500), reimbursed by the Building Inspection Fund.   | 0                    | 0                  | 0                    | 0                  |
| <b>Major Budget Items Total</b>   | <b>70</b>            | <b>\$6,755,392</b> | <b>70</b>            | <b>\$6,077,075</b> |

## BUDGETING FOR EQUITY

Budgeting for Equity reflects the intentional process by City departments to identify existing disparities in outcomes across various indicators and developing strategies and targeted investments to improve success for Dallas residents. The bullets below reflect departments' equity efforts.

- Emphasize engagement impact for equity priority areas and disenfranchised communities and customers by utilizing a variety of communication strategies and prioritizing availability of translated materials and translation services. Application includes existing programs/services, and future service delivery utilizing Accela, technological upgrades, transparency in service delivery, community planning, and training opportunities.
- Prioritize customer support for affordable housing programs involving ForwardDallas, the development code reform, training, and permit review/application process. The use of incentives for affordable housing projects shall be clearly applicable and communicated with the public. Continued cross-department collaboration shall continue to be utilized.
- Make land use recommendations through ForwardDallas to provide for equitable development opportunities for historically disenfranchised communities and in areas with environmental justice concerns and reprioritize City-initiated rezonings with higher priority being given to these areas.

## EXPENSE DETAIL

|   | FY 2023-24 Budget | FY 2023-24 Forecast | FY 2024-25 Budget | FY 2025-26 Planned |
|---|-------------------|---------------------|-------------------|--------------------|
| 1101 - Salary - Non-Uniform                         | 0                 | 0                   | 5,967,646         | 6,109,432          |
| 1117 - Vacancy Savings - Salary                     | 0                 | 0                   | (664,788)         | (664,788)          |
| 1118 - Vacancy Savings - Pension                    | 0                 | 0                   | (96,129)          | (96,129)           |
| 1119 - Vacancy Savings (Medicare)                   | 0                 | 0                   | (9,639)           | (9,639)            |
| 1120 - Wellness Incentive (Uniform and Non-Uniform) | 0                 | 0                   | 33,605            | 33,605             |
| 1301 - Pension - Non-Uniform                        | 0                 | 0                   | 863,305           | 883,807            |



# PLANNING & DEVELOPMENT

|  | FY 2023-24<br>Budget | FY 2023-24<br>Forecast | FY 2024-25<br>Budget | FY 2025-26<br>Planned |
|--|----------------------|------------------------|----------------------|-----------------------|
| 1303 - Life Insurance  | 0                    | 0                      | 4,839                | 4,974                 |
| 1304 - Health Insurance  | 0                    | 0                      | 638,226              | 673,444               |
| 1306 - ER Medicare   | 0                    | 0                      | 86,484               | 88,540                |
| 1314 - Worker's Compensation                                       | 0                    | 0                      | 15,868               | 15,868                |
| 1324 - Actuarially Determined<br>Contribution Pensions-Non-Uniform | 0                    | 0                      | 23,442               | 135,140               |
| Personnel Services   | \$0                  | \$0                    | \$6,862,859          | \$7,174,254           |
| 2110 - Office Supplies   | 0                    | 0                      | 0                    | 572                   |
| 2111 - Office Supplies Chargeback                                  | 0                    | 0                      | 15,726               | 15,154                |
| 2181 - Fuel - Lube For Vehicle                                     | 0                    | 0                      | 960                  | 960                   |
| 2252 - Meter Postage Fund Level                                    | 0                    | 0                      | 53,184               | 53,184                |
| 2270 - Printing Supplies   | 0                    | 0                      | 5,000                | 5,000                 |
| 2280 - Other Supplies  | 0                    | 0                      | 11,431               | 11,431                |
| 2290 - Event Supplies-Ceremony Event<br>Supplies                   | 0                    | 0                      | 14,946               | 14,946                |
| 2731 - Data Processing Equipment                                   | 0                    | 0                      | 17,024               | 17,024                |
| 2735 - Software Purchase -\$1000                                   | 0                    | 0                      | 3,030                | 3,030                 |
| 2860 - Books Reference Book Only                                   | 0                    | 0                      | 40                   | 40                    |
| 2890 - Miscellaneous Equipment                                     | 0                    | 0                      | 800                  | 800                   |
| Supplies - Materials   | \$0                  | \$0                    | \$122,141            | \$122,141             |
| 3020 - Food - Laundry Service                                      | 0                    | 0                      | 16,146               | 16,146                |
| 3030 - Printing - Photo Services                                   | 0                    | 0                      | 22,920               | 22,920                |
| 3050 - Communications  | 0                    | 0                      | 66,708               | 68,647                |
| 3051 - Telephone Equipment Charges                                 | 0                    | 0                      | 2,275                | 2,275                 |
| 3053 - Data Circuit Billing  | 0                    | 0                      | 138,762              | 139,408               |
| 3070 - Professional Services                                       | 0                    | 0                      | 1,524,250            | 524,250               |
| 3090 - City Forces   | 0                    | 0                      | 1,220                | 1,220                 |
| 3099 - Misc Special Services                                       | 0                    | 0                      | 30,050               | 30,050                |
| 3110 - Equip Repairs and Maintenance                               | 0                    | 0                      | 2,850                | 2,850                 |
| 3130 - Copy Machine Rent-Lease-Maint                               | 0                    | 0                      | 4,959                | 4,959                 |
| 3150 - Copy Center Charges   | 0                    | 0                      | 1,000                | 1,000                 |
| 3310 - Insurance   | 0                    | 0                      | 8,506                | 8,950                 |
| 3313 - Liability Premiums  | 0                    | 0                      | 1,647                | 1,646                 |
| 3320 - Advertising   | 0                    | 0                      | 69,242               | 69,242                |
| 3340 - Membership Dues   | 0                    | 0                      | 26,705               | 26,705                |
| 3341 - Subscriptions-Serials                                       | 0                    | 0                      | 600                  | 600                   |
| 3360 - Purchased Transportation                                    | 0                    | 0                      | 1,000                | 1,000                 |
| 3361 - Professional Development                                    | 0                    | 0                      | 140,049              | 140,049               |
| 3363 - Reimb-Vehicle Use,Parking                                   | 0                    | 0                      | 2,090                | 2,090                 |
| 3410 - Equip - Automotive Rental                                   | 0                    | 0                      | 11,851               | 11,851                |
| 3411 - Wreck Handle Charge (fleet)                                 | 0                    | 0                      | 1,995                | 1,995                 |
| 3413 - Motor Pool Vehicle Charges                                  | 0                    | 0                      | 1,095                | 1,095                 |

# PLANNING & DEVELOPMENT

|   | FY 2023-24<br>Budget | FY 2023-24<br>Forecast | FY 2024-25<br>Budget | FY 2025-26<br>Planned |
|---|----------------------|------------------------|----------------------|-----------------------|
| 3416 - GIS Services                           | 0                    | 0                      | 5,314                | 5,314                 |
| 3429 - Mobile Phone Services                  | 0                    | 0                      | 9,539                | 9,539                 |
| 3430 - Data Services                          | 0                    | 0                      | 67,648               | 68,085                |
| 3434 - Programming                            | 0                    | 0                      | 411,015              | 418,364               |
| 3599 - Misc. Other Charges                    | 0                    | 0                      | 885                  | 885                   |
| Contractual - Other Services                  | \$0                  | \$0                    | \$2,570,321          | \$1,581,135           |
| 5329 - Reimbursement - Building<br>Inspection | 0                    | 0                      | (2,799,929)          | (2,800,455)           |
| Reimbursements                                | \$0                  | \$0                    | (\$2,799,929)        | (\$2,800,455)         |
| <b>Total Expense</b>                          | <b>\$0</b>           | <b>\$0</b>             | <b>\$6,755,392</b>   | <b>\$6,077,075</b>    |



# PLANNING & URBAN DESIGN

## MISSION

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## DEPARTMENT GOALS

- Implement ForwardDallas 2.0 to guide future development and infrastructure investment in an intentional, equitable, and sustainable manner
- Implement the Historic and Cultural Preservation Strategy to protect and celebrate culturally sensitive areas and landmarks
- Move forward with the Dallas Development Code update
- Streamline the rezoning process and implement a dashboard to track performance goals
- Transition from a hybrid of paper and electronic application submissions to electronic submissions
- Provide cross-training, enhance team members' skills and knowledge, and increase overall team expertise and flexibility; foster a culture of teamwork, collaboration, and problem solving

## SERVICE DESCRIPTIONS

| PLANNING & URBAN DESIGN |   |
|-------------------------|---|
| Community Planning      | Develops Land Use Plans at all scales including ForwardDallas (Citywide), Area Plans and Neighborhood Plans; manages Planning Area Research, Data Analysis and technology; supports functions of the City Plan Commission Comprehensive Land Use Plan (CLUP) committee; processes City-initiated rezoning hearings and Neighborhood Stabilization Overlays. *Community Planning was moved to Planning and Development effective June 2024.                      |
| Current Planning        | Administers the City's Development Code. Ensures that all rezoning activities follow the City's Development Code, plans and all other applicable codes and laws, and that such regulations are administered, interpreted, and maintained in a manner that promotes and protects the public interest and equitable development. Supports the functions of the City Plan Commission. *Current Planning was moved to Planning and Development effective June 2024. |

# PLANNING & URBAN DESIGN

**Preservation & Urban Design** Provides services related to conservation districts including new and expanded districts, building permit review, and issuance of citations. Historic Preservation provides services related to historic districts, historic structures, and potential historic districts and structures. These services include Landmark (historic) Designation, Certificates of Appropriateness (approval for work in historic districts) and administering tax incentive programs with Historic Districts and on individual structures. Supports the functions of the Landmark Commission; leads the development of the overall urban design strategy for the City's public spaces and for private development's relationship to public space; supports the Urban Design Peer Review Panel. \*Preservation & Urban Design was moved to Planning and Development effective June 2024.

## SERVICE BUDGET

| Service                     | FY 2023-24 Budget  | FY 2023-24 Forecast | FY 2024-25 Budget | FY 2025-26 Planned |
|-----------------------------|--------------------|---------------------|-------------------|--------------------|
| Community Planning          | 5,937,472          | 5,349,231           | 0                 | 0                  |
| Current Planning            | 0                  | 0                   | 0                 | 0                  |
| Preservation & Urban Design | 2,086,561          | 1,978,976           | 0                 | 0                  |
| <b>Expense Total</b>        | <b>\$8,024,033</b> | <b>\$7,328,207</b>  | <b>\$0</b>        | <b>\$0</b>         |

## ANNUAL OPERATING EXPENSE AND REVENUE

The table below provides a summary of the amended budget and forecast for the current year compared to the budget for FY 2024-25 and planned budget for FY 2025-26.

| Category                        | FY 2023-24 Budget   | FY 2023-24 Forecast | FY 2024-25 Budget | FY 2025-26 Planned |
|---------------------------------|---------------------|---------------------|-------------------|--------------------|
| Personnel Services              | 7,391,605           | 6,354,444           | 0                 | 0                  |
| Supplies - Materials            | 132,831             | 99,563              | 0                 | 0                  |
| Contractual - Other Services    | 3,062,985           | 3,279,447           | 0                 | 0                  |
| Capital Outlay                  | 0                   | 0                   | 0                 | 0                  |
| <b>Expense Total</b>            | <b>\$10,587,421</b> | <b>\$9,733,454</b>  | <b>\$0</b>        | <b>\$0</b>         |
| Reimbursements                  | (2,563,388)         | (2,405,247)         | 0                 | 0                  |
| <b>Department Total</b>         | <b>\$8,024,033</b>  | <b>\$7,328,207</b>  | <b>\$0</b>        | <b>\$0</b>         |
| <b>Department Revenue Total</b> | <b>\$37,300</b>     | <b>\$16,200</b>     | <b>\$0</b>        | <b>\$0</b>         |

# PLANNING & URBAN DESIGN

## PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours (with the exception of DFR uniform FTEs which may equal 2,808 hours depending upon assignment). Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turnover that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE. The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs funded from additional resources such as grant funds.

| Category          | FY 2023-24 Budget | FY 2023-24 Forecast | FY 2024-25 Budget | FY 2025-26 Planned |
|-------------------|-------------------|---------------------|-------------------|--------------------|
| Regular Civilian  | 67.15             | 55.38               | 0.00              | 0.00               |
| Regular Uniform   | 0.00              | 0.00                | 0.00              | 0.00               |
| Civilian Overtime | 0.00              | 0.05                | 0.00              | 0.00               |
| Uniform Overtime  | 0.00              | 0.00                | 0.00              | 0.00               |
| Temporary Help    | 0.00              | 0.00                | 0.00              | 0.00               |
| Department Total  | 67.15             | 55.43               | 0.00              | 0.00               |

## MAJOR BUDGET ITEMS

The FY 2024-25 budget and FY 2025-26 planned budget include adjustments for costs such as employee/retiree health benefits, civilian employee retirement adjustments, civilian merit pay adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers' compensation, liability, and property insurance. Vacant positions have been repurposed and reallocated between departments as part of a Citywide Realignment Strategy. These changes are noted as "Realignment Strategy: Transfer". The table below lists funding levels for major budget items for each year of the biennial. The amounts in each column are a positive or negative adjustment from the FY 2023-24 amended budget.

| Major Budget Item   | FY 2024-25 Positions | FY 2024-25 Budget | FY 2025-26 Positions | FY 2025-26 Planned |
|---|----------------------|-------------------|----------------------|--------------------|
| Realign and reimagine the service delivery model and consolidate Planning and Urban Design into Planning and Development and eliminate one position in FY 2023-24 prior to the reorganization (64.46 FTEs). | (72)                 | (7,490,026)       | (72)                 | (6,811,183)        |
| Major Budget Items Total  | (72)                 | (\$7,490,026)     | (72)                 | (\$6,811,183)      |

# PLANNING & URBAN DESIGN

## BUDGETING FOR EQUITY

Budgeting for Equity reflects the intentional process by City departments to identify existing disparities in outcomes across various indicators and developing strategies and targeted investments to improve success for Dallas residents. The bullets below reflect departments' equity efforts.

- Emphasize engagement impact for equity priority areas and disenfranchised communities and customers by utilizing a variety of communication strategies and prioritizing availability of translated materials and translation services. Application includes existing programs/services, and future service delivery utilizing Accela, technological upgrades, transparency in service delivery, community planning, and training opportunities.
- Prioritize customer support for affordable housing programs involving ForwardDallas, the development code reform, training, and permit review/application process. The use of incentives for affordable housing projects shall be clearly applicable and communicated with the public. Continued cross-department collaboration shall continue to be utilized.
- Make land use recommendations through ForwardDallas to provide for equitable development opportunities for historically disenfranchised communities and in areas with environmental justice concerns and reprioritize City-initiated rezonings with higher priority being given to these areas.

## EXPENSE DETAIL

|   | FY 2023-24<br>Budget | FY 2023-24<br>Forecast | FY 2024-25<br>Budget | FY 2025-26<br>Planned |
|---|----------------------|------------------------|----------------------|-----------------------|
| 1101 - Salary - Non-Uniform                         | 6,210,438            | 4,756,430              | 0                    | 0                     |
| 1111 - Cell Phone Stipend                           | 0                    | 794                    | 0                    | 0                     |
| 1117 - Vacancy Savings - Salary                     | (397,794)            | 0                      | 0                    | 0                     |
| 1118 - Vacancy Savings - Pension                    | (56,169)             | 0                      | 0                    | 0                     |
| 1119 - Vacancy Savings (Medicare)                   | (5,768)              | 0                      | 0                    | 0                     |
| 1120 - Wellness Incentive (Uniform and Non-Uniform) | 35,575               | 35,575                 | 0                    | 0                     |
| 1201 - Overtime - Non-Uniform                       | 0                    | 4,341                  | 0                    | 0                     |
| 1203 - Service Incentive Pay                        | 0                    | 2,304                  | 0                    | 0                     |
| 1208 - Sick Leave Term Pay - Civilian               | 0                    | 3,679                  | 0                    | 0                     |
| 1210 - Vacation Term Pay - Non-Uniform              | 0                    | 23,620                 | 0                    | 0                     |
| 1301 - Pension - Non-Uniform                        | 880,370              | 824,201                | 0                    | 0                     |
| 1303 - Life Insurance                               | 4,717                | 4,717                  | 0                    | 0                     |
| 1304 - Health Insurance                             | 614,362              | 614,362                | 0                    | 0                     |
| 1306 - ER Medicare                                  | 89,967               | 68,514                 | 0                    | 0                     |
| 1314 - Worker's Compensation                        | 15,907               | 15,907                 | 0                    | 0                     |
| <b>Personnel Services</b>                           | <b>\$7,391,605</b>   | <b>\$6,354,444</b>     | <b>\$0</b>           | <b>\$0</b>            |
| 2110 - Office Supplies                              | 14,064               | 10,784                 | 0                    | 0                     |
| 2111 - Office Supplies Chargeback                   | 1,662                | 4,942                  | 0                    | 0                     |
| 2181 - Fuel - Lube For Vehicle                      | 875                  | 875                    | 0                    | 0                     |

# PLANNING & URBAN DESIGN

|   | FY 2023-24<br>Budget | FY 2023-24<br>Forecast | FY 2024-25<br>Budget | FY 2025-26<br>Planned |
|---|----------------------|------------------------|----------------------|-----------------------|
| 2231 - Clothing                               | 0                    | 200                    | 0                    | 0                     |
| 2232 - Food Supplies                          | 6,300                | 800                    | 0                    | 0                     |
| 2252 - Meter Postage Fund Level               | 53,184               | 24,900                 | 0                    | 0                     |
| 2270 - Printing Supplies                      | 5,000                | 3,000                  | 0                    | 0                     |
| 2280 - Other Supplies                         | 11,906               | 10,380                 | 0                    | 0                     |
| 2290 - Event Supplies-Ceremony Event Supplies | 14,946               | 14,946                 | 0                    | 0                     |
| 2710 - Furniture - Fixtures                   | 0                    | 500                    | 0                    | 0                     |
| 2731 - Data Processing Equipment              | 20,024               | 21,619                 | 0                    | 0                     |
| 2735 - Software Purchase -\$1000              | 4,030                | 4,140                  | 0                    | 0                     |
| 2860 - Books Reference Book Only              | 40                   | 1,676                  | 0                    | 0                     |
| 2890 - Miscellaneous Equipment                | 800                  | 800                    | 0                    | 0                     |
| <b>Supplies - Materials</b>                   | <b>\$132,831</b>     | <b>\$99,563</b>        | <b>\$0</b>           | <b>\$0</b>            |
| 3020 - Food - Laundry Service                 | 9,846                | 16,912                 | 0                    | 0                     |
| 3030 - Printing - Photo Services              | 33,275               | 7,500                  | 0                    | 0                     |
| 3048 - Consultant Fees                        | 87,700               | 98,500                 | 0                    | 0                     |
| 3050 - Communications                         | 45,813               | 45,813                 | 0                    | 0                     |
| 3051 - Telephone Equipment Charges            | 2,275                | 1,493                  | 0                    | 0                     |
| 3053 - Data Circuit Billing                   | 95,679               | 95,679                 | 0                    | 0                     |
| 3070 - Professional Services                  | 2,038,891            | 2,007,206              | 0                    | 0                     |
| 3081 - Grant Cash Match                       | 0                    | 50,000                 | 0                    | 0                     |
| 3090 - City Forces                            | 165                  | 1,829                  | 0                    | 0                     |
| 3099 - Misc Special Services                  | 63,496               | 141,455                | 0                    | 0                     |
| 3110 - Equip Repairs and Maintenance          | 2,850                | 3,180                  | 0                    | 0                     |
| 3130 - Copy Machine Rent-Lease-Maint          | 4,959                | 5,141                  | 0                    | 0                     |
| 3150 - Copy Center Charges                    | 1,245                | 1,245                  | 0                    | 0                     |
| 3310 - Insurance                              | 7,548                | 7,548                  | 0                    | 0                     |
| 3313 - Liability Premiums                     | 1,530                | 1,530                  | 0                    | 0                     |
| 3320 - Advertising                            | 69,242               | 69,242                 | 0                    | 0                     |
| 3340 - Membership Dues                        | 25,705               | 25,310                 | 0                    | 0                     |
| 3341 - Subscriptions-Serials                  | 500                  | 562                    | 0                    | 0                     |
| 3360 - Purchased Transportation               | 1,000                | 1,000                  | 0                    | 0                     |
| 3361 - Professional Development               | 102,049              | 104,275                | 0                    | 0                     |
| 3363 - Reimb-Vehicle Use,Parking              | 2,585                | 2,585                  | 0                    | 0                     |
| 3410 - Equip - Automotive Rental              | 13,678               | 13,678                 | 0                    | 0                     |
| 3411 - Wreck Handle Charge (fleet)            | 0                    | 4,909                  | 0                    | 0                     |
| 3416 - GIS Services                           | 3,579                | 3,579                  | 0                    | 0                     |
| 3429 - Mobile Phone Services                  | 4,544                | 8,960                  | 0                    | 0                     |
| 3430 - Data Services                          | 62,657               | 62,657                 | 0                    | 0                     |
| 3434 - Programming                            | 381,289              | 381,289                | 0                    | 0                     |
| 3440 - IT Cloud Services                      | 0                    | 130                    | 0                    | 0                     |
| 3518 - Credit Card Charges                    | 0                    | 26                     | 0                    | 0                     |
| 3530 - Relocation Cost                        | 0                    | 15,100                 | 0                    | 0                     |



# PLANNING & URBAN DESIGN

|  | FY 2023-24<br>Budget | FY 2023-24<br>Forecast | FY 2024-25<br>Budget | FY 2025-26<br>Planned |
|--|----------------------|------------------------|----------------------|-----------------------|
| 3599 - Misc. Other Charges                 | 885                  | 885                    | 0                    | 0                     |
| 3994 - Outside Temps-Staffing              | 0                    | 100,229                | 0                    | 0                     |
| Contractual - Other Services               | \$3,062,985          | \$3,279,447            | \$0                  | \$0                   |
|  |                      |                        |                      |                       |
| 5329 - Reimbursement - Building Inspection | (2,563,388)          | (2,405,247)            | 0                    | 0                     |
| Reimbursements                             | (\$2,563,388)        | (\$2,405,247)          | \$0                  | \$0                   |
| Total Expense                              | \$8,024,033          | \$7,328,207            | \$0                  | \$0                   |

# PROCUREMENT SERVICES

## MISSION

Provide excellent customer service with strategic and sustainable purchasing, increasing competition, transparency, and equity in all procurement for goods and services.

## DEPARTMENT GOALS

- Monitor and report compliance with AD 4-5 citywide procurement
- Continue master class training, technical assistance, outreach, and community engagement to increase and build a pipeline of diverse contractors, vendors, and suppliers to increase economic stability and equity
- Continue implementation of Lean Six Sigma process improvement projects and identify operational enhancements as a result of the Salesforce deployment overseen by the management and Procurement team
- Develop contract and payment compliance procedures and enforcement for M/WBE contract compliance
- Update the Business Inclusion and Development (BID) Policy

## SERVICE DESCRIPTIONS

| PROCUREMENT SERVICES           |  |
|--------------------------------|--|
| Business Enterprise Hub        | This service Provides a sustainable ecosystem of equitable access, contract compliance, and resources to empower and grow disadvantaged businesses through strategic partnerships, educational development, and meaningful transparency.*New division of Procurement Services effective August 2024. |
| Purchasing-Contract Management | Purchases goods along with general and professional services in compliance with respective prevailing local, state, and federal statutes, and provides oversight for contract management across all City departments.  |

## SERVICE BUDGET

| Service                        | FY 2023-24 Budget | FY 2023-24 Forecast | FY 2024-25 Budget | FY 2025-26 Planned |
|--------------------------------|-------------------|---------------------|-------------------|--------------------|
| Business Enterprise Hub        | 0                 | 0                   | 959,090           | 1,595,954          |
| Purchasing-Contract Management | 3,500,823         | 3,381,454           | 3,288,748         | 3,429,912          |
| Expense Total                  | \$3,500,823       | \$3,381,454         | \$4,247,838       | \$5,025,866        |

# PROCUREMENT SERVICES

## ANNUAL OPERATING EXPENSE AND REVENUE

The table below provides a summary of the amended budget and forecast for the current year compared to the budget for FY 2024-25 and planned budget for FY 2025-26.

| Category                     | FY 2023-24 Budget | FY 2023-24 Forecast | FY 2024-25 Budget | FY 2025-26 Planned |
|------------------------------|-------------------|---------------------|-------------------|--------------------|
| Personnel Services           | 2,888,612         | 2,472,217           | 3,487,157         | 3,728,023          |
| Supplies - Materials         | 21,806            | 21,806              | 39,430            | 39,430             |
| Contractual - Other Services | 590,405           | 887,431             | 721,251           | 1,258,413          |
| Capital Outlay               | 0                 | 0                   | 0                 | 0                  |
| Expense Total                | \$3,500,823       | \$3,381,454         | \$4,247,838       | \$5,025,866        |
| Reimbursements               | 0                 | 0                   | 0                 | 0                  |
| Department Total             | \$3,500,823       | \$3,381,454         | \$4,247,838       | \$5,025,866        |
|                              |                   |                     |                   |                    |
| Department Revenue Total     | \$225,000         | \$225,000           | \$225,000         | \$225,000          |

## PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours (with the exception of DFR uniform FTEs which may equal 2,808 hours depending upon assignment). Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turnover that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE. The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs funded from additional resources such as grant funds.

| Category          | FY 2023-24 Budget | FY 2023-24 Forecast | FY 2024-25 Budget | FY 2025-26 Planned |
|-------------------|-------------------|---------------------|-------------------|--------------------|
| Regular Civilian  | 30.06             | 24.12               | 32.36             | 32.36              |
| Regular Uniform   | 0.00              | 0.00                | 0.00              | 0.00               |
| Civilian Overtime | 0.03              | 0.03                | 0.06              | 0.06               |
| Uniform Overtime  | 0.00              | 0.00                | 0.00              | 0.00               |
| Temporary Help    | 0.00              | 0.00                | 0.00              | 0.00               |
| Department Total  | 30.09             | 24.15               | 32.42             | 32.42              |

# PROCUREMENT SERVICES

## MAJOR BUDGET ITEMS

The FY 2024-25 budget and FY 2025-26 planned budget include adjustments for costs such as employee/retiree health benefits, civilian employee retirement adjustments, civilian merit pay adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers' compensation, liability, and property insurance. Vacant positions have been repurposed and reallocated between departments as part of a Citywide Realignment Strategy. These changes are noted as "Realignment Strategy: Transfer". The table below lists funding levels for major budget items for each year of the biennial. The amounts in each column are a positive or negative adjustment from the FY 2023-24 amended budget.

| Major Budget Item   | FY 2024-25 Positions | FY 2024-25 Budget | FY 2025-26 Positions | FY 2025-26 Planned |
|---|----------------------|-------------------|----------------------|--------------------|
| Realignment Strategy: Transfer seven vacant positions, due to efficiencies identified, to Procurement Services to reclassify three Contract Analysts, one Contract Compliance Administrator, two Business Compliance Officers, and one Assistant Director, and transfer related functions from the Small Business Center (SBC) (7.00 FTEs). | 7                    | 959,090           | 7                    | 1,095,954          |
| Realignment Strategy: Transfer the City's Purchasing and Travel Cards program and one Administrative Specialist II and one vacant Procurement Specialist from Procurement Services (POM) to the City Controller's Office (CCO) (2.00 FTEs).   | (2)                  | (95,355)          | (2)                  | (95,355)           |
| Due to identified efficiencies within the department, eliminate two vacant Buyer positions and one vacant Procurement Manager position (3.00 FTEs).   | (3)                  | (211,682)         | (3)                  | (211,682)          |
| Add funds to Procurement Services for the Dallas Accelerator Program (DAP) that will be reintroduced in FY 2025-26 with a new investment and an optimized delivery model, following the discontinuation of the previous model in the Small Business Center (SBC).   | 0                    | 0                 | 0                    | 500,000            |
| <b>Major Budget Items Total</b>   | <b>2</b>             | <b>\$652,053</b>  | <b>2</b>             | <b>\$1,288,917</b> |

# PROCUREMENT SERVICES

## BUDGETING FOR EQUITY

Budgeting for Equity reflects the intentional process by City departments to identify existing disparities in outcomes across various indicators and developing strategies and targeted investments to improve success for Dallas residents. The bullets below reflect departments' equity efforts.

- In FY 2024-25, conduct 50% of vendor debriefs with "historically discouraged" and "systematically disenfranchised" vendors to provide them feedback on proposal strengths and areas for improvement, aiming to increase their success rate in future submissions.
- Facilitate 10 vendor meet-and-greets in FY 2024-25 to provide guidance on doing business with the City, with the goal of increasing opportunities for Minority/Women-owned Business Enterprises (M/WBE) firms to propose and bid by October 2027.
- Provide procurement educational training in predominantly equity priority areas four times annually.

## EXPENSE DETAIL

|   | FY 2023-24<br>Budget | FY 2023-24<br>Forecast | FY 2024-25<br>Budget | FY 2025-26<br>Planned |
|---|----------------------|------------------------|----------------------|-----------------------|
| 1101 - Salary - Non-Uniform                                     | 2,524,434            | 1,816,054              | 2,839,428            | 2,979,153             |
| 1111 - Cell Phone Stipend                                       | 721                  | 721                    | 721                  | 721                   |
| 1116 - Retroactive Pay - Non-Uniform                            | 0                    | 479                    | 0                    | 0                     |
| 1117 - Vacancy Savings - Salary                                 | (284,624)            | 0                      | (275,728)            | (275,728)             |
| 1118 - Vacancy Savings - Pension                                | (40,190)             | 0                      | (39,871)             | (39,871)              |
| 1119 - Vacancy Savings (Medicare)                               | (4,561)              | 0                      | (3,999)              | (3,999)               |
| 1120 - Wellness Incentive (Uniform and Non-Uniform)             | 13,155               | 13,155                 | 16,840               | 19,055                |
| 1201 - Overtime - Non-Uniform                                   | 3,820                | 3,820                  | 6,445                | 6,445                 |
| 1203 - Service Incentive Pay                                    | 6,240                | 6,240                  | 6,240                | 6,240                 |
| 1210 - Vacation Term Pay - Non-Uniform                          | 0                    | 12,258                 | 0                    | 0                     |
| 1301 - Pension - Non-Uniform                                    | 355,865              | 315,675                | 507,810              | 429,784               |
| 1303 - Life Insurance   | 2,092                | 2,092                  | 2,682                | 2,757                 |
| 1304 - Health Insurance   | 268,620              | 268,620                | 353,741              | 483,296               |
| 1306 - ER Medicare  | 36,604               | 26,667                 | 51,120               | 43,318                |
| 1314 - Worker's Compensation                                    | 6,436                | 6,436                  | 9,370                | 9,408                 |
| 1324 - Actuarially Determined Contribution Pensions-Non-Uniform | 0                    | 0                      | 12,358               | 67,444                |
| <b>Personnel Services</b>                                       | <b>\$2,888,612</b>   | <b>\$2,472,217</b>     | <b>\$3,487,157</b>   | <b>\$3,728,023</b>    |
|   |                      |                        |                      |                       |
| 2110 - Office Supplies  | 1,468                | 1,468                  | 1,919                | 1,919                 |
| 2111 - Office Supplies Chargeback                               | 5,426                | 5,426                  | 5,624                | 5,624                 |
| 2232 - Food Supplies  | 0                    | 0                      | 218                  | 218                   |
| 2252 - Meter Postage Fund Level                                 | 2,412                | 2,412                  | 2,412                | 2,412                 |
| 2280 - Other Supplies   | 0                    | 0                      | 875                  | 875                   |
| 2731 - Data Processing Equipment                                | 12,500               | 12,500                 | 436                  | 436                   |
| 2735 - Software Purchase -\$1000                                | 0                    | 0                      | 27,946               | 27,946                |
| <b>Supplies - Materials</b>                                     | <b>\$21,806</b>      | <b>\$21,806</b>        | <b>\$39,430</b>      | <b>\$39,430</b>       |

# PROCUREMENT SERVICES

|                                      | FY 2023-24<br>Budget | FY 2023-24<br>Forecast | FY 2024-25<br>Budget | FY 2025-26<br>Planned |
|--------------------------------------|----------------------|------------------------|----------------------|-----------------------|
| 3030 - Printing - Photo Services     | 200                  | 200                    | 385                  | 385                   |
| 3050 - Communications                | 50,186               | 50,186                 | 54,368               | 55,949                |
| 3053 - Data Circuit Billing          | 105,335              | 105,335                | 111,689              | 112,216               |
| 3070 - Professional Services         | 0                    | 0                      | 0                    | 500,000               |
| 3099 - Misc Special Services         | 2,000                | 127,000                | 2,000                | 2,000                 |
| 3130 - Copy Machine Rent-Lease-Maint | 5,877                | 5,877                  | 8,970                | 8,970                 |
| 3150 - Copy Center Charges           | 28                   | 28                     | 78                   | 78                    |
| 3310 - Insurance                     | 3,504                | 3,504                  | 5,983                | 6,296                 |
| 3313 - Liability Premiums            | 710                  | 710                    | 1,157                | 1,157                 |
| 3320 - Advertising                   | 0                    | 0                      | 2,867                | 2,867                 |
| 3340 - Membership Dues               | 0                    | 0                      | 60,505               | 60,505                |
| 3361 - Professional Development      | 62,737               | 62,737                 | 45,920               | 75,920                |
| 3363 - Reimb-Vehicle Use,Parking     | 100                  | 100                    | 100                  | 100                   |
| 3364 - Personnel Development         | 0                    | 0                      | 3,551                | 3,551                 |
| 3416 - GIS Services                  | 1,746                | 1,746                  | 3,138                | 3,138                 |
| 3429 - Mobile Phone Services         | 6,500                | 6,500                  | 10,358               | 10,358                |
| 3430 - Data Services                 | 37,412               | 37,412                 | 64,239               | 64,497                |
| 3434 - Programming                   | 307,439              | 307,439                | 340,230              | 344,713               |
| 3994 - Outside Temps-Staffing        | 6,631                | 178,657                | 5,713                | 5,713                 |
| Contractual - Other Services         | \$590,405            | \$887,431              | \$721,251            | \$1,258,413           |
|                                      |                      |                        |                      |                       |
| <b>Total Expense</b>                 | <b>\$3,500,823</b>   | <b>\$3,381,454</b>     | <b>\$4,247,838</b>   | <b>\$5,025,866</b>    |



# PUBLIC WORKS

## MISSION

Provide a safe multi-modal surface transportation system that is reliable, efficient, equitable, sustainable, and resilient. We envision a surface transportation system which enhances economic vitality, quality of life and mobility while offering innovative, Service First solutions for residents, businesses, and visitors.

## DEPARTMENT GOALS

- Continue the systematic pavement marking refurbishment program and the deployment of traffic calming measures, consistent with the City's Vision Zero Action Plan
- Enhance the renewal of the city's traffic management system and traffic control devices by replacing or upgrading components throughout the city, including street lights and tunnel elements
- Expand mobility options by building out multiple miles of bike lanes, facilitating further deployment of micromobility solutions, and promoting access to transit and new transportation technologies
- Enhance project management practices and collaborative interagency relationships to improve the timeliness, cost, and design/construction quality of project implementation
- Continue to improve the maintenance of thoroughfares, streets, sidewalks, alleys, bridges, and ROW using industry best practices; maintain an average Pavement Condition Index (PCI) of 70 through 2028 by use of pavement surveys and optimization analysis
- Provide timely and effective parking management practices in support of the City's adopted curb lane management plan
- Continue to build on the timely review of transportation development plans in support of the vision to elevate the customer experience for our development community

## SERVICE DESCRIPTIONS

| Public Works                       |   |
|------------------------------------|---|
| Capital and Implementation Program | Awards nearly \$100 million annually in design and construction projects. Creates and maintains the fundamental transportation infrastructure systems required for economic growth. *PBW will be moved to the Department of Transportation & Public Works effective October 2024.   |
| Land Surveying Services            | Completes approximately 8,200 research requests annually. Provides land surveying services and project management and reviews consultant proposals and submittals for surveying for all City departments. *PBW will be moved to the Department of Transportation & Public Works effective October 2024.   |
| Pavement Management                | Collects data and assesses the condition of approximately 11,700 lane miles of streets, 676 lane miles of alleys, and street assets throughout Dallas, and analyzes data to identify current and projected pavement conditions in support of street maintenance and capital improvement programs. *PBW will be moved to the Department of Transportation & Public Works effective October 2024. |



# PUBLIC WORKS

|   |   |
|---|---|
| <p>Pavement Preservation</p>                                | <p>The in-house preservation group will be applying Onyx, a new preventative maintenance treatment, designed to extend the useful life of asphalt pavement *PBW will be moved to the department of Transportation &amp; Public Works, effective October 2024.</p>   |
| <p>Performance Management and Special Projects</p>          | <p>Leads and assists with SmartCity initiatives within the public right-of-way (ROW). Administers and provides citywide CDL training along with training specific to Public Works. Lead department performance management initiatives and research into new technologies and equipment. Performs internal auditing and contract compliance for the department. manages the PBW fleet and assists with customer service responses.</p>   |
| <p>Real Estate and Relocation</p>                           | <p>Acquires easements and property for public use, provides necessary relocation benefits to qualified persons and businesses displaced due to public acquisitions, assists property owners in obtaining abandonments, licenses, and leases, and sells surplus and tax-foreclosed properties. *This service will be transferred from Public Works to Facilities and Real Estate Management in August 2024.</p>  |
| <p>Rights-of-Way Maintenance Contracts</p>                  | <p>Administers contracted services including major thoroughfare sweeping of approximately 2,200 gutter miles, maintenance of approximately 1,700 acres of median/ROW mowing, TxDOT ROW mowing and oversees the MOWMentum Program, and provide inspections for outside contractors to ensure quality control. The service provides rights-of-way maintenance, guardrail and drainage maintenance, and responds to weather-related activity. Night Operations responds during night, weekends, and holidays to citywide emergencies such as roadway hazards, obstructions, downed trees, and provides aid with traffic control during fires and traffic accident cleanup, as well as street sweeping in the Central Business District (CBD).*PBW will be moved to the Department of Transportation &amp; Public Works effective October 2024.</p> |
| <p>Street Cut and Right-of-Way Management [Cut Control]</p> | <p>Monitors and enforces activities within the public right-of-way infrastructure by permitting, inspecting, and reviewing more than 10,000 permits and construction. *PBW will be moved to the Department of Transportation &amp; Public Works effective Oct 2024.</p>   |
| <p>Street Maintenance Contracts and Inspections</p>         | <p>Administers and inspects street maintenance contracts for pavement treatments such as resurfacing, partial reconstruction, restoration, and micro surfacing programs. *PBW will be moved to the Department of Transportation &amp; Public Works effective Oct 2024.</p>  |
| <p>Street Operation &amp; Pavement Management</p>           | <p>Maintains approx 6,200 lane miles of asphalt streets, 5,500 lane miles of concrete streets, 1,254 lane miles of alleys, and provides major and temporary maintenance repairs on streets and alleys generated by service requests and planned program. The in-house preservation group applies Onyx preventative maintenance treatment to extend the useful life of asphalt pavement. *PBW will be moved to the Dept of Transportation &amp; Public Works effective Oct 2024.</p>   |

# PUBLIC WORKS

|                                |  |
|--------------------------------|--|
| <b>Urban Forestry Division</b> | Performs the maintenance of median trees, including clearance pruning, removals, and assessment of tree health and hazards. Works with the MOWmentum program to approve and assist with tree planting projects in City ROW. Prepares responses to unexpected tree failures in the City ROW. Provides mowing and litter removal for over 1,000 City surplus properties and Floodway Management Areas. *PBW will be moved to the Department of Transportation & Public Works effective October 2024. |
|--------------------------------|--|

## SERVICE BUDGET

| Service  | FY 2023-24<br>Budget | FY 2023-24<br>Forecast | FY 2024-25<br>Budget | FY 2025-26<br>Planned |
|--|----------------------|------------------------|----------------------|-----------------------|
| Capital and Implementation Program                   | 2,758,469            | 2,908,519              | 0                    | 0                     |
| Pavement Management                                  | 1,254,521            | 1,428,933              | 0                    | 0                     |
| Rights-of-Way Maintenance Contracts                  | 6,831,282            | 6,729,491              | 0                    | 0                     |
| Street Cut and Right-of-Way Management [Cut Control] | 861,328              | 882,008                | 0                    | 0                     |
| Urban Forestry Division                              | 1,093,794            | 1,178,672              | 0                    | 0                     |
| Street Maintenance Contracts and Inspections         | 33,398,513           | 32,826,489             | 0                    | 0                     |
| Pavement Preservation                                | 3,538,924            | 2,780,867              | 0                    | 0                     |
| Street Operation & Pavement Management               | 36,044,487           | 36,922,079             | 0                    | 0                     |
| Land Surveying Services                              | 119,277              | 132,739                | 0                    | 0                     |
| Real Estate and Relocation                           | 1,387,914            | 1,442,657              | 0                    | 0                     |
| Performance Management & Special Projects            | 1,899,582            | 1,955,636              | 0                    | 0                     |
| <b>Expense Total</b>                                 | <b>\$89,188,090</b>  | <b>\$89,188,090</b>    | <b>\$0</b>           | <b>\$0</b>            |

# PUBLIC WORKS

## ANNUAL OPERATING EXPENSE AND REVENUE

The table below provides a summary of the amended budget and forecast for the current year compared to the budget for FY 2024-25 and planned budget for FY 2025-26.

| Category                     | FY 2023-24 Budget | FY 2023-24 Forecast | FY 2024-25 Budget | 2025-26 Planned |
|------------------------------|-------------------|---------------------|-------------------|-----------------|
| Personnel Services           | 33,860,394        | 36,439,547          | 0                 | 0               |
| Supplies - Materials         | 10,157,288        | 8,221,738           | 0                 | 0               |
| Contractual - Other Services | 50,046,628        | 51,114,116          | 0                 | 0               |
| Capital Outlay               | 6,554,491         | 5,845,670           | 0                 | 0               |
| Expense Total                | \$100,618,801     | \$101,621,071       | \$0               | \$0             |
| Reimbursements               | (11,430,711)      | (12,432,981)        |                   |                 |
| Department Total             | \$89,188,090      | \$89,188,090        | \$0               | \$0             |
|                              |                   |                     |                   |                 |
| Department Revenue Total     | \$7,258,816       | \$9,565,814         | 0                 | 0               |

## PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours (with the exception of DFR uniform FTEs which may equal 2,808 hours depending upon assignment). Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turnover that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE. The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs funded from additional resources such as grant funds.

| Category          | FY 2023-24 Budget | FY 2023-24 Forecast | FY 2024-25 Budget | FY 2025-26 Planned |
|-------------------|-------------------|---------------------|-------------------|--------------------|
| Regular Civilian  | 411.71            | 419.40              | 0                 | 0                  |
| Regular Uniform   | 0.00              | 0.00                | 0                 | 0                  |
| Civilian Overtime | 25.89             | 31.89               | 0                 | 0                  |
| Uniform Overtime  | 0.00              | 0.00                | 0                 | 0                  |
| Temporary Help    | 0.00              | 0.00                | 0                 | 0                  |
| Department Total  | 437.60            | 451.29              | 0                 | 0                  |

# PUBLIC WORKS

## MAJOR BUDGET ITEMS

The FY 2024-25 budget and FY 2025-26 planned budget include adjustments for costs such as employee/retiree health benefits, civilian employee retirement adjustments, civilian merit pay adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers' compensation, liability, and property insurance. Vacant positions have been repurposed and reallocated between departments as part of a Citywide Realignment Strategy. These changes are noted as "Realignment Strategy: Transfer". The table below lists funding levels for major budget items for each year of the biennial. The amounts in each column are a positive or negative adjustment from the FY 2023-24 amended budget.

| Major Budget Item  | FY 2024-25 Positions | FY 2024-25 Budget     | FY 2025-26 Positions | FY 2025-26 Planned    |
|--|----------------------|-----------------------|----------------------|-----------------------|
| Transfer 458 positions and consolidate the Department of Public Works into the Department of Transportation & Public Works and eliminate 12 positions in FY 2023-24 prior to the reorganization (474.89 FTEs). | (458)                | (93,330,970)          | (458)                | (93,895,184)          |
| <b>Major Budget Items Total</b>  | <b>(458)</b>         | <b>(\$93,330,970)</b> | <b>(458)</b>         | <b>(\$93,895,184)</b> |

## BUDGETING FOR EQUITY

Budgeting for Equity reflects the intentional process by City departments to identify existing disparities in outcomes across various indicators and developing strategies and targeted investments to improve success for Dallas residents. The bullets below reflect departments' equity efforts.

- The next update to the Sidewalk Masterplan will include 20 percent of the projects in equity priority areas by FY 2026-27
- Increase the percent of sidewalk maintenance projects completed in equity priority areas from 5 percent to 20 percent by FY 2026-27

## EXPENSE DETAIL

|   | FY 2023-24 Budget   | FY 2023-24 Forecast | FY 2024-25 Budget | FY 2025-26 Planned |
|---|---------------------|---------------------|-------------------|--------------------|
| 1101 - Salary - Non-Uniform                         | 26,736,441          | 24,723,433          | 0                 | 0                  |
| 1111 - Cell Phone Stipend                           | 6,000               | 16,154              | 0                 | 0                  |
| 1120 - Wellness Incentive (Uniform and Non-Uniform) | 207,105             | 207,105             | 0                 | 0                  |
| 1201 - Overtime - Non-Uniform                       | 1,538,328           | 2,465,963           | 0                 | 0                  |
| 1203 - Service Incentive Pay                        | 105,596             | 81,920              | 0                 | 0                  |
| 1301 - Pension - Non-Uniform                        | 3,995,773           | 3,543,655           | 0                 | 0                  |
| 1303 - Life Insurance                               | 28,995              | 28,995              | 0                 | 0                  |
| 1304 - Health Insurance                             | 3,761,034           | 3,761,034           | 0                 | 0                  |
| 1306 - ER Medicare                                  | 400,577             | 381,536             | 0                 | 0                  |
| 1314 - Worker's Compensation                        | 807,013             | 807,013             | 0                 | 0                  |
| <b>Personnel Services</b>                           | <b>\$33,860,394</b> | <b>\$36,439,547</b> | <b>0</b>          | <b>0</b>           |

# PUBLIC WORKS

|  | FY 2023-24<br>Budget | FY 2023-24<br>Forecast | FY 2024-25<br>Budget | FY 2025-26<br>Planned |
|--|----------------------|------------------------|----------------------|-----------------------|
| 2111 - Office Supplies Chargeback      | 30,599               | 23,545                 | 0                    | 0                     |
| 2120 - Min App Inst Tools - Uten       | 265,407              | 211,078                | 0                    | 0                     |
| 2130 - Copy McH Supplies               | 7,500                | 1,467                  | 0                    | 0                     |
| 2140 - Light - Power                   | 77,773               | 77,773                 | 0                    | 0                     |
| 2160 - Fuel Supplies                   | 25,442               | 41,476                 | 0                    | 0                     |
| 2170 - Water - Sewer                   | 25,000               | 31,683                 | 0                    | 0                     |
| 2181 - Fuel - Lube For Vehicle         | 1,206,510            | 1,206,510              | 0                    | 0                     |
| 2182 - Mechanical Supplies Veh         | 64,400               | 128,978                | 0                    | 0                     |
| 2183 - Fuel - Lube                     | 2,875                | 2,819                  | 0                    | 0                     |
| 2185 - Tires - Tubes                   | 18,739               | 33,023                 | 0                    | 0                     |
| 2190 - Mechanical Supplies             | 53,172               | 158,245                | 0                    | 0                     |
| 2200 - Chemical Medical Surgical       | 52,078               | 93,803                 | 0                    | 0                     |
| 2220 - Laundry - Cleaning Suppl        | 32,829               | 33,282                 | 0                    | 0                     |
| 2231 - Clothing                        | 217,702              | 267,799                | 0                    | 0                     |
| 2232 - Food Supplies                   | 12,475               | 66,902                 | 0                    | 0                     |
| 2252 - Meter Postage Fund Level        | 675                  | 6,235                  | 0                    | 0                     |
| 2261 - Educational - Recr Suppl        | 1,500                | 3,335                  | 0                    | 0                     |
| 2262 - Botanical - Agric Suppl         | 2,400                | 5,258                  | 0                    | 0                     |
| 2280 - Other Supplies                  | 269,530              | 228,202                | 0                    | 0                     |
| 2510 - Streets Roadways-Highways       | 7,581,382            | 5,446,083              | 0                    | 0                     |
| 2710 - Furniture - Fixtures            | 3,700                | 312                    | 0                    | 0                     |
| 2720 - Machine Tools                   | 157,428              | 53,200                 | 0                    | 0                     |
| 2731 - Data Processing Equipment       | 2,300                | 17,658                 | 0                    | 0                     |
| 2735 - Software Purchase -\$1000       | 3,000                | 675                    | 0                    | 0                     |
| 2741 - Motor Vehicle                   | 34,430               | 78,284                 | 0                    | 0                     |
| 2790 - Protective Equipment            | 2,000                | 1,000                  | 0                    | 0                     |
| 2860 - Books Reference Book Only       | 1,825                | 400                    | 0                    | 0                     |
| Supplies - Materials                   | \$10,157,288         | \$8,221,738            | 0                    | 0                     |
| 3020 - Food - Laundry Service          | 400                  | 22,926                 | 0                    | 0                     |
| 3030 - Printing - Photo Services       | 11,443               | 4,349                  | 0                    | 0                     |
| 3050 - Communications                  | 312,078              | 312,078                | 0                    | 0                     |
| 3053 - Data Circuit Billing            | 610,364              | 610,364                | 0                    | 0                     |
| 3060 - Equipment Rental [Outside City] | 135,550              | 514,374                | 0                    | 0                     |
| 3070 - Professional Services           | 8,411,456            | 8,411,456              | 0                    | 0                     |
| 3071 - Management Service Fees         | 45,029               | 33,055                 | 0                    | 0                     |
| 3072 - Contractor Service Fees         | 21,927,159           | 21,927,159             | 0                    | 0                     |
| 3085 - Freight                         | 20                   | 6,897                  | 0                    | 0                     |
| 3090 - City Forces                     | 34,550               | 15,399                 | 0                    | 0                     |
| 3092 - Security Services               | 36,666               | 53,467                 | 0                    | 0                     |
| 3094 - Wrecker Services                | 4,200                | 4,200                  | 0                    | 0                     |
| 3099 - Misc Special Services           | 257,501              | 245,600                | 0                    | 0                     |
| 3110 - Equip Repairs and Maintenance   | 240,846              | 293,500                | 0                    | 0                     |

# PUBLIC WORKS

|   | FY 2023-24<br>Budget | FY 2023-24<br>Forecast | FY 2024-25<br>Budget | FY 2025-26<br>Planned |
|---|----------------------|------------------------|----------------------|-----------------------|
| 3130 - Copy Machine Rent-Lease-Maint          | 30,959               | 30,959                 | 0                    | 0                     |
| 3151 - Department Support                     | 3,163,755            | 2,928,309              | 0                    | 0                     |
| 3310 - Insurance                              | 137,985              | 137,985                | 0                    | 0                     |
| 3313 - Liability Premiums                     | 282,943              | 282,943                | 0                    | 0                     |
| 3315 - Tolls                                  | 7,223                | 17,417                 | 0                    | 0                     |
| 3320 - Advertising                            | 4,330                | 7,196                  | 0                    | 0                     |
| 3340 - Membership Dues                        | 5,050                | 4,050                  | 0                    | 0                     |
| 3361 - Professional Development               | 4,820                | 37,427                 | 0                    | 0                     |
| 3363 - Reimb-Vehicle Use,Parking              | 200                  | 78                     | 0                    | 0                     |
| 3364 - Personnel Development                  | 16,700               | 19,545                 | 0                    | 0                     |
| 3410 - Equip - Automotive Rental              | 2,463,000            | 2,463,000              | 0                    | 0                     |
| 3411 - Wreck Handle Charge (fleet)            | 409,064              | 409,064                | 0                    | 0                     |
| 3416 - GIS Services                           | 25,768               | 25,768                 | 0                    | 0                     |
| 3420 - Commun Equip Rental                    | 277,200              | 277,200                | 0                    | 0                     |
| 3421 - Veh License - Registration Fees        | 5,601                | 4,551                  | 0                    | 0                     |
| 3429 - Mobile Phone Services                  | 56,195               | 83,752                 | 0                    | 0                     |
| 3430 - Data Services                          | 334,776              | 334,776                | 0                    | 0                     |
| 3434 - Programming                            | 2,043,015            | 2,043,015              | 0                    | 0                     |
| 3438 - Software Maintenance Fee               | 18,000               | 10,320                 | 0                    | 0                     |
| 3460 - Disposal Services                      | 212,935              | 303,600                | 0                    | 0                     |
| 3599 - Misc. Other Charges                    | 19,382               | 20,000                 | 0                    | 0                     |
| 3637 - Capital Const Transfer                 | 8,500,000            | 8,500,000              | 0                    | 0                     |
| Contractual - Other Services                  | \$50,046,628         | \$51,114,116           | 0                    | 0                     |
|   |                      |                        |                      |                       |
| 4090 - City Forces                            | 2,148,195            | 2,148,195              | 0                    | 0                     |
| 4510 - Strts Roadwys Hiwy Alleys              | 1,500,000            | 1,000,000              | 0                    | 0                     |
| 4530 - Sidewlks Curbs Steps Gutr              | 2,347,780            | 2,347,780              | 0                    | 0                     |
| 4720 - Mach Tools Implem Major                | 541,330              | 329,854                | 0                    | 0                     |
| Capital Outlay                                | \$6,554,491          | \$5,845,670            | 0                    | 0                     |
|   |                      |                        |                      |                       |
| 5002 - Dept Support Reimb                     | (3,163,755)          | (2,928,309)            | 0                    | 0                     |
| 5011 - Reimb Fr Othr Organizaton              | (1,871,909)          | (2,405,000)            | 0                    | 0                     |
| 5012 - Reimbursements-Stormwater              | (5,973,260)          | (6,083,260)            | 0                    | 0                     |
| 5325 - Reimbursement - Dallas Water Utilities | (391,787)            | (996,412)              | 0                    | 0                     |
| 5329 - Reimbursement - Building Inspection    | (30,000)             | (20,000)               | 0                    | 0                     |
| Reimbursements                                | (\$11,430,711)       | (\$12,432,981)         | 0                    | 0                     |
| Total Expense                                 | \$89,188,090         | \$89,188,090           | \$0                  | \$0                   |



# TRANSPORTATION

## MISSION

Provide a safe, efficient, and inclusive transportation system for the City of Dallas that advances economic vitality, quality of life, and access to mobility for our communities and businesses through the core values of empathy, ethics, excellence, engagement, and equity.

## DEPARTMENT GOALS

- Reduce safety risks on the City's transportation infrastructure through quality planning, engineering, parking management, illuminated streets, well-operating signals, and clear markings and signage for our multimodal system
- Maximize operational efficiency through responsible and strategic planning using quantifiable data and innovative transportation solutions
- Support the City's housing, economic development, equity, and sustainability goals in collaboration with our internal and external stakeholders and partnering organizations
- Support the modernization of the city's transportation infrastructure to enhance multi-modal mobility choices and systems resiliency

## SERVICE DESCRIPTIONS

| TRANSPORTATION                            |   |
|---|---|
| Administration and Interagency Management | Assesses the department's progress toward strategic objectives using data-driven performance metrics. Responsible for department administration, finance, and business operations. Also, manages the coordination and implementation of programs and/or projects involving partnering agencies and major initiatives such as High-Speed Rail, the Harold Simmons Park, transportation grants management, and the streetcar operations. *Department of Transportation will be moved to the Department of Transportation & Public Works effective October 2024. |
| Engineering & Operations                  | Manages traffic engineering and operation functions, including review of development plans for transportation impacts, signalization and signage, traffic calming, pavement markings, and related initiatives. *Department of Transportation will be moved to the Department of Transportation & Public Works effective October 2024.   |
| Parking Management & Enforcement          | Provides for the management of operations covering the parking and citation management contracts which include parking meters maintenance and collections, city owned parking lot maintenance, and citation management system and collections. It also includes department personnel responsible for parking enforcement and city street blockages. *Department of Transportation will be moved to the Department of Transportation & Public Works effective October 2024.  |



# TRANSPORTATION

|                                     |  |
|-------------------------------------|--|
| Street Lighting & Tunnel Management | Manages maintenance and operations of the city's street lights and highway tunnel (deck caps) safety systems. Also responsible for installation of new or upgrading of existing streetlights through coordination with the Office of Emergency Management & Crisis Response. *Department of Transportation will be moved to the Department of Transportation & Public Works effective October 2024.                        |
| Transportation Planning             | Responsible for developing comprehensive plans for transportation needs. This division manages the City's Strategic Mobility Plan, Thoroughfare Plan, Bikeway System, Vision Zero, curb lane management coordination, Dockless Vehicles Program, and other related long-range planning initiatives. *Department of Transportation will be moved to the Department of Transportation & Public Works effective October 2024. |

## SERVICE BUDGET

| Service                                   | FY 2023-24<br>Budget | FY 2023-24<br>Forecast | FY 2024-25<br>Budget | FY 2025-26<br>Planned |
|---|----------------------|------------------------|----------------------|-----------------------|
| Administration and Interagency Management | 6,336,620            | 6,501,996              | 0                    | 0                     |
| Engineering & Operations                  | 15,964,960           | 16,137,459             | 0                    | 0                     |
| Parking Management & Enforcement          | 8,593,789            | 8,212,693              | 0                    | 0                     |
| Street Lighting & Tunnel Management       | 23,143,802           | 23,048,748             | 0                    | 0                     |
| Transportation Planning                   | 5,086,370            | 5,077,258              | 0                    | 0                     |
| Expense Total                             | \$59,125,541         | \$58,978,155           | \$0                  | \$0                   |

## ANNUAL OPERATING EXPENSE AND REVENUE

The table below provides a summary of the amended budget and forecast for the current year compared to the budget for FY 2024-25 and planned budget for FY 2025-26.

| Category                     | FY 2023-24<br>Budget | FY 2023-24<br>Forecast | FY 2024-25<br>Budget | FY 2025-26<br>Planned |
|------------------------------|----------------------|------------------------|----------------------|-----------------------|
| Personnel Services           | 15,540,031           | 15,171,698             | 0                    | 0                     |
| Supplies - Materials         | 20,563,643           | 22,498,754             | 0                    | 0                     |
| Contractual - Other Services | 20,104,364           | 17,374,328             | 0                    | 0                     |
| Capital Outlay               | 4,134,156            | 5,226,113              | 0                    | 0                     |
| Expense Total                | \$60,342,194         | \$60,270,893           | \$0                  | \$0                   |
| Reimbursements               | (1,216,653)          | (1,292,738)            | 0                    | 0                     |
| Department Total             | \$59,125,541         | \$58,978,155           | \$0                  | \$0                   |
| Department Revenue Total     | \$11,064,895         | \$11,065,979           | \$0                  | \$0                   |

# TRANSPORTATION

## PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours (with the exception of DFR uniform FTEs which may equal 2,808 hours depending upon assignment). Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turnover that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE. The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs funded from additional resources such as grant funds.

| Category          | FY 2023-24<br>Budget | FY 2023-24<br>Forecast | FY 2024-25<br>Budget | FY 2025-26<br>Planned |
|-------------------|----------------------|------------------------|----------------------|-----------------------|
| Regular Civilian  | 185.34               | 172.47                 | 0.00                 | 0.00                  |
| Regular Uniform   | 0.00                 | 0.00                   | 0.00                 | 0.00                  |
| Civilian Overtime | 2.02                 | 3.27                   | 0.00                 | 0.00                  |
| Uniform Overtime  | 0.00                 | 0.00                   | 0.00                 | 0.00                  |
| Temporary Help    | 1.43                 | 0.82                   | 0.00                 | 0.00                  |
| Department Total  | 188.79               | 176.56                 | 0.00                 | 0.00                  |

## MAJOR BUDGET ITEMS

The FY 2024-25 budget and FY 2025-26 planned budget include adjustments for costs such as employee/retiree health benefits, civilian employee retirement adjustments, civilian merit pay adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers' compensation, liability, and property insurance. Vacant positions have been repurposed and reallocated between departments as part of a Citywide Realignment Strategy. These changes are noted as "Realignment Strategy: Transfer". The table below lists funding levels for major budget items for each year of the biennial. The amounts in each column are a positive or negative adjustment from the FY 2023-24 amended budget.

| Major Budget Item  | FY 2024-25<br>Positions | FY 2024-25<br>Budget | FY 2025-26<br>Positions | FY 2025-26<br>Planned |
|--|-------------------------|----------------------|-------------------------|-----------------------|
| Transfer 203 positions and consolidate the Department of Transportation into the Department of Transportation and Public Works and eliminate 10 positions in FY 2023-24 prior to the reorganization (183.71 FTEs). | (203)                   | (\$54,261,381)       | (203)                   | (\$57,048,835)        |
| Major Budget Items Total   | (203)                   | (\$54,261,381)       | (203)                   | (\$57,048,835)        |

# TRANSPORTATION

## EXPENSE DETAIL

|  | FY 2023-24<br>Budget | FY 2023-24<br>Forecast | FY 2024-25<br>Budget | FY 2025-26<br>Planned |
|--|----------------------|------------------------|----------------------|-----------------------|
| 1101 - Salary - Non-Uniform  | 12,899,129           | 10,864,788             | 0                    | 0                     |
| 1117 - Vacancy Savings - Salary                                      | (1,487,871)          | 0                      | 0                    | 0                     |
| 1118 - Vacancy Savings - Pension                                     | (210,020)            | 0                      | 0                    | 0                     |
| 1119 - Vacancy Savings (Medicare)                                    | (21,566)             | 0                      | 0                    | 0                     |
| 1120 - Wellness Incentive (Uniform and Non-Uniform)                  | 93,725               | 93,725                 | 0                    | 0                     |
| 1201 - Overtime - Non-Uniform  | 153,546              | 237,801                | 0                    | 0                     |
| 1203 - Service Incentive Pay   | 13,920               | 13,920                 | 0                    | 0                     |
| 1208 - Sick Leave Term Pay - Civilian                                | 0                    | 13,995                 | 0                    | 0                     |
| 1210 - Vacation Term Pay - Non-Uniform                               | 0                    | 52,650                 | 0                    | 0                     |
| 1212 - Termination Payment -Attendance Incentive Leave - Non-Uniform | 0                    | 2,027                  | 0                    | 0                     |
| 1301 -Pension - Non-Uniform  | 1,876,987            | 1,666,967              | 0                    | 0                     |
| 1303 - Life Insurance  | 13,122               | 13,122                 | 0                    | 0                     |
| 1304 - Health Insurance  | 1,702,046            | 1,702,046              | 0                    | 0                     |
| 1306 - ER Medicare   | 191,087              | 165,593                | 0                    | 0                     |
| 1308 - Mandatory Deferred Comp                                       | 0                    | 768                    | 0                    | 0                     |
| 1314 - Worker's Compensation   | 203,740              | 203,740                | 0                    | 0                     |
| 1406 - Admin Leave - Non-Uniform                                     | 0                    | 22,625                 | 0                    | 0                     |
| 1453 - Continuance Pay - Non-Uniform                                 | 0                    | 330                    | 0                    | 0                     |
| 1511 - Temporary Help - Regular                                      | 112,186              | 117,600                | 0                    | 0                     |
| <b>Personnel Services</b>  | <b>\$15,540,031</b>  | <b>\$15,171,698</b>    | <b>\$0</b>           | <b>\$0</b>            |
| 2110 - Office Supplies   | 5,600                | 4,500                  | 0                    | 0                     |
| 2111 - Office Supplies Chargeback                                    | 5,000                | 7,500                  | 0                    | 0                     |
| 2120 - Min App Inst Tools - Uten                                     | 12,800               | 5,500                  | 0                    | 0                     |
| 2140 - Light - Power   | 15,988,150           | 15,988,150             | 0                    | 0                     |
| 2143 - Street Light Maintenance Chg                                  | 1,285,358            | 2,000,000              | 0                    | 0                     |
| 2160 - Fuel Supplies   | 5,000                | 11,700                 | 0                    | 0                     |
| 2170 - Water - Sewer   | 3,250                | 2,400                  | 0                    | 0                     |
| 2181 - Fuel - Lube For Vehicle                                       | 280,418              | 280,378                | 0                    | 0                     |
| 2231 - Clothing  | 63,700               | 76,038                 | 0                    | 0                     |
| 2252 - Meter Postage Fund Level                                      | 3,000                | 3,515                  | 0                    | 0                     |
| 2280 - Other Supplies  | 389,500              | 657,500                | 0                    | 0                     |
| 2281 - TRN Other Supplies  | 1,022,251            | 1,567,000              | 0                    | 0                     |
| 2290 - Event Supplies-Ceremony Event Supplies                        | 2,077                | 5,057                  | 0                    | 0                     |
| 2710 - Furniture - Fixtures  | 0                    | 20,473                 | 0                    | 0                     |
| 2731 - Data Processing Equipment                                     | 62,543               | 62,543                 | 0                    | 0                     |
| 2735 - Software Purchase - \$1000                                    | 0                    | 44,500                 | 0                    | 0                     |
| 2790 - Protective Equipment  | 120,000              | 120,000                | 0                    | 0                     |
| 2820 - Signal Systems  | 217,000              | 527,000                | 0                    | 0                     |

# TRANSPORTATION

|  | FY 2023-24<br>Budget | FY 2023-24<br>Forecast | FY 2024-25<br>Budget | FY 2025-26<br>Planned |
|--|----------------------|------------------------|----------------------|-----------------------|
| 2822 - TRN Signal Systems Usage        | 1,097,996            | 1,115,000              | 0                    | 0                     |
| Supplies - Materials                   | \$20,563,643         | \$22,498,754           | \$0                  | \$0                   |
| 3020 - Food - Laundry Service          | 4,000                | 4,000                  | 0                    | 0                     |
| 3021 - Planning Studies                | 100,000              | 15,000                 | 0                    | 0                     |
| 3030 - Printing - Photo Services       | 1,600                | 1,600                  | 0                    | 0                     |
| 3050 - Communications                  | 93,066               | 93,066                 | 0                    | 0                     |
| 3053 - Data Circuit Billing            | 191,472              | 191,472                | 0                    | 0                     |
| 3060 - Equipment Rental [Outside City] | 120,000              | 38,000                 | 0                    | 0                     |
| 3070 - Professional Services           | 4,800,649            | 3,953,500              | 0                    | 0                     |
| 3072 - Contractor Service Fees         | 3,219,768            | 2,500,000              | 0                    | 0                     |
| 3090 - City Forces                     | 9,000                | 42,831                 | 0                    | 0                     |
| 3099 - Misc Special Services           | 58,348               | 50,507                 | 0                    | 0                     |
| 3108 - ATMS Modem Billing              | 750,000              | 750,000                | 0                    | 0                     |
| 3110 - Equip Repairs and Maintenance   | 694,500              | 203,500                | 0                    | 0                     |
| 3111 - Tunnel Management               | 1,680,000            | 1,000,000              | 0                    | 0                     |
| 3130 - Copy Machine Rent-Lease-Maint   | 9,059                | 9,059                  | 0                    | 0                     |
| 3310 - Insurance                       | 75,065               | 75,065                 | 0                    | 0                     |
| 3313 - Liability Premiums              | 26,462               | 26,462                 | 0                    | 0                     |
| 3315 - Tolls                           | 250                  | 875                    | 0                    | 0                     |
| 3320 - Advertising                     | 3,000                | 2,750                  | 0                    | 0                     |
| 3340 - Membership Dues                 | 75,900               | 75,900                 | 0                    | 0                     |
| 3341 - Subscriptions-Serials           | 20,500               | 12,510                 | 0                    | 0                     |
| 3361 - Professional Development        | 80,000               | 80,000                 | 0                    | 0                     |
| 3410 - Equip - Automotive Rental       | 369,750              | 491,938                | 0                    | 0                     |
| 3411 - Wreck Handle Charge (fleet)     | 84,128               | 83,795                 | 0                    | 0                     |
| 3416 - GIS Services                    | 19,896               | 19,896                 | 0                    | 0                     |
| 3420 - Commun Equip Rental             | 192,587              | 192,587                | 0                    | 0                     |
| 3429 - Mobile Phone Services           | 87,221               | 107,391                | 0                    | 0                     |
| 3430 - Data Services                   | 143,921              | 143,921                | 0                    | 0                     |
| 3434 - Programming                     | 936,654              | 936,654                | 0                    | 0                     |
| 3438 - Software Maintenance Fee        | 36,525               | 11,085                 | 0                    | 0                     |
| 3460 - Disposal Services               | 0                    | 1,000                  | 0                    | 0                     |
| 3637 - Capital Const Transfer          | 4,500,000            | 4,500,000              | 0                    | 0                     |
| 3690 - Miscellaneous Transfers         | 1,721,043            | 1,721,043              | 0                    | 0                     |
| 3994 - Outside Temps-Staffing          | 0                    | 38,921                 | 0                    | 0                     |
| Contractual - Other Services           | \$20,104,364         | \$17,374,328           | \$0                  | \$0                   |
| 4111 - Engineering Design              | 970,370              | 970,370                | 0                    | 0                     |
| 4599 - Improvements non-Building       | 1,000,000            | 1,340,011              | 0                    | 0                     |
| 4742 - Trucks                          | 185,000              | 170,130                | 0                    | 0                     |
| 4820 - Signal System                   | 1,978,786            | 2,707,316              | 0                    | 0                     |
| 4890 - Misc Equipment Capital          | 0                    | 38,286                 | 0                    | 0                     |
| Capital Outlay                         | \$4,134,156          | \$5,226,113            | \$0                  | \$0                   |

# TRANSPORTATION

|                                  | FY 2023-24<br>Budget | FY 2023-24<br>Forecast | FY 2024-25<br>Budget | FY 2025-26<br>Planned |
|----------------------------------|----------------------|------------------------|----------------------|-----------------------|
| 5011 - Reimb Fr Othr Organizaton | (876,653)            | (952,738)              | 0                    | 0                     |
| 5331 - Reimbursement - TxDOT     | (340,000)            | (340,000)              | 0                    | 0                     |
| Reimbursements                   | (\$1,216,653)        | (\$1,292,738)          | \$0                  | \$0                   |
| Total Expense                    | \$59,125,541         | \$58,978,155           | \$0                  | \$0                   |

# TRANSPORTATION & PUBLIC WORKS

## MISSION

Provide a safe multi-modal surface transportation system that is reliable, efficient, equitable, sustainable, and resilient. We envision a surface transportation system which enhances economic vitality, quality of life and mobility while offering innovative, Service First solutions for residents, businesses, and visitors.

## DEPARTMENT GOALS

- Continue the systematic pavement marking refurbishment program and the deployment of traffic calming measures, consistent with the City's Vision Zero Action Plan
- Enhance the renewal of the city's traffic management system and traffic control devices by replacing or upgrading components throughout the city, including street lights and tunnel elements
- Expand mobility options by building out multiple miles of bike lanes, facilitating further deployment of micromobility solutions, and promoting access to transit and new transportation technologies
- Enhance project management practices and collaborative interagency relationships to improve the timeliness, cost, and design/construction quality of project implementation
- Continue to improve the maintenance of thoroughfares, streets, sidewalks, alleys, bridges, and ROW using industry best practices; maintain an average Pavement Condition Index (PCI) of 70 through 2028 by use of pavement surveys and optimization analysis
- Provide timely and effective parking management practices in support of the City's adopted curb lane management plan
- Continue to build on the timely review of transportation development plans in support of the vision to elevate the customer experience for our development community

## SERVICE DESCRIPTIONS

| Transportation & Public Works             |   |
|---|---|
| Administration and Interagency Management | Assesses the department's progress toward strategic objectives using data-driven performance metrics. Responsible for department administration, finance, and business operations. Also, manages the coordination and implementation of programs and/or projects involving partnering agencies and major initiatives such as High-Speed Rail, the Harold Simmons Park, transportation grants management, and the streetcar operations. Administers and provides citywide CDL training. *Department of Transportation will be moved to the Department of Transportation & Public Works effective Oct 2024. |
| Capital and Implementation Program        | Awards nearly \$100 million annually in design and construction projects. Creates and maintains the fundamental transportation infrastructure systems required for economic growth. *PBW will be moved to the Department of Transportation & Public Works effective October 2024.   |

# TRANSPORTATION & PUBLIC WORKS

|                                     |  |
|-------------------------------------|--|
| Engineering & Operations            | Manages traffic engineering and operation functions, including review of development plans for transportation impacts, signalization and signage, traffic calming, pavement markings, and related initiatives. *Department of Transportation will be moved to the Department of Transportation & Public Works effective October 2024.  |
| Land Surveying Services             | Completes approximately 8,200 research requests annually. Provides land surveying services and project management and reviews consultant proposals and submittals for surveying for all City departments. *PBW will be moved to the Department of Transportation & Public Works effective October 2024.  |
| Parking Management & Enforcement    | Provides for the management of operations covering the parking and citation management contracts which include parking meters maintenance and collections, city owned parking lot maintenance, and citation management system and collections. It also includes department personnel responsible for parking enforcement and city street blockages. *Department of Transportation will be moved to the Department of Transportation & Public Works effective Oct 2024.   |
| Pavement Management                 | Collects data and assesses the condition of approximately 11,700 lane miles of streets, 676 lane miles of alleys, and street assets throughout Dallas, and analyzes data to identify current and projected pavement conditions in support of street maintenance and capital improvement programs. *PBW will be moved to the Department of Transportation & Public Works effective October 2024.  |
| Pavement Preservation               | The in-house preservation group will be applying Onyx, a new preventative maintenance treatment, designed to extend the useful life of asphalt pavement *PBW will be moved to the department of Transportation & Public Works, effective October 2024.   |
| Real Estate and Relocation          | Acquires easements and property for public use, provides necessary relocation benefits to qualified persons and businesses displaced due to public acquisitions, assists property owners in obtaining abandonments, licenses, and leases, and sells surplus and tax-foreclosed properties. *This service will be transferred from Public Works to Facilities and Real Estate Management in August 2024.  |
| Rights-of-Way Maintenance Contracts | Administers contracted services including major thoroughfare sweeping of approximately 2,200 gutter miles, maintenance of approximately 1,700 acres of median/ROW mowing, TxDOT ROW mowing and oversees the MOWMentum Program, and provide inspections for outside contractors to ensure quality control. The service provides rights-of-way maintenance, guardrail and drainage maintenance, and responds to weather-related activity. Night Operations responds during night, weekends, and holidays to citywide emergencies such as roadway hazards, obstructions, downed trees, and provides aid with traffic control during fires and traffic accident cleanup, as well as street sweeping in the Central Business District (CBD).*PBW will be moved to the Department of Transportation & Public Works effective October 2024. |

# TRANSPORTATION & PUBLIC WORKS

|   |   |
|---|---|
| <p>Street Cut and Right-of-Way Management [Cut Control]</p> | <p>Monitors and enforces activities within the public right-of-way infrastructure by permitting, inspecting, and reviewing more than 10,000 permits and construction. *PBW will be moved to the Department of Transportation &amp; Public Works effective Oct 2024.</p>   |
| <p>Street Lighting &amp; Tunnel Management</p>              | <p>Manages maintenance and operations of the city's street lights and highway tunnel (deck caps) safety systems. Also responsible for installation of new or upgrading of existing streetlights through coordination with the Office of Emergency Management &amp; Crisis Response. *Department of Transportation will be moved to the Department of Transportation &amp; Public Works effective Oct 2024.</p>  |
| <p>Street Maintenance Contracts and Inspections</p>         | <p>Administers and inspects street maintenance contracts for pavement treatments such as resurfacing, partial reconstruction, restoration, and micro surfacing programs. *PBW will be moved to the Department of Transportation &amp; Public Works effective Oct 2024.</p>  |
| <p>Street Operation &amp; Pavement Management</p>           | <p>Maintains approx 6,200 lane miles of asphalt streets, 5,500 lane miles of concrete streets, 1,254 lane miles of alleys, and provides major and temporary maintenance repairs on streets and alleys generated by service requests and planned program. The in-house preservation group applies Onyx preventative maintenance treatment to extend the useful life of asphalt pavement. *PBW will be moved to the Dept of Transportation &amp; Public Works effective Oct 2024.</p>                           |
| <p>Transportation Planning</p>                              | <p>Responsible for developing comprehensive plans for transportation needs. This division manages the City's Strategic Mobility Plan, Thoroughfare Plan, Bikeway System, Vision Zero, curb lane management coordination, Dockless Vehicles Program, and other related long-range planning initiatives. *Department of Transportation will be moved to the Department of Transportation &amp; Public Works effective October 2024.</p>   |
| <p>Urban Forestry Division</p>                              | <p>Performs the maintenance of median trees, including clearance pruning, removals, and assessment of tree health and hazards. Works with the MOWmentum program to approve and assist with tree planting projects in City ROW. Prepares responses to unexpected tree failures in the City ROW. Provides mowing and litter removal for over 1,000 City surplus properties and Floodway Management Areas. *PBW will be moved to the Department of Transportation &amp; Public Works effective October 2024.</p> |



# TRANSPORTATION & PUBLIC WORKS

## SERVICE BUDGET

| Service  | FY 2023-24<br>Budget | FY 2023-24<br>Forecast | FY 2024-25<br>Budget | FY 2025-26<br>Planned |
|--|----------------------|------------------------|----------------------|-----------------------|
| Administration and Interagency Management            | 0                    | 0                      | 8,590,380            | 8,937,254             |
| Capital and Implementation Program                   | 0                    | 0                      | 776,703              | 776,703               |
| Engineering & Operations                             | 0                    | 0                      | 16,208,541           | 16,447,208            |
| Land Surveying Services                              | 0                    | 0                      | 250,087              | 299,578               |
| Parking Management & Enforcement                     | 0                    | 0                      | 8,173,335            | 8,302,785             |
| Pavement Management                                  | 0                    | 0                      | 1,148,395            | 1,212,299             |
| Pavement Preservation                                | 0                    | 0                      | 3,659,200            | 3,737,532             |
| Rights-of-Way Maintenance Contracts                  | 0                    | 0                      | 10,531,233           | 9,199,185             |
| Street Cut and Right-of-Way Management [Cut Control] | 0                    | 0                      | 446,277              | 518,250               |
| Street Lighting & Tunnel Management                  | 0                    | 0                      | 20,614,602           | 22,429,669            |
| Street Maintenance Contracts and Inspections         | 0                    | 0                      | 36,644,980           | 36,644,980            |
| Street Operation & Pavement Management               | 0                    | 0                      | 33,530,136           | 34,956,575            |
| Transportation Planning                              | 0                    | 0                      | 4,295,310            | 4,315,185             |
| Urban Forestry Division                              | 0                    | 0                      | 1,239,228            | 1,312,275             |
| Expense Total  | \$0                  | \$0                    | \$146,108,407        | \$149,089,478         |

## ANNUAL OPERATING EXPENSE AND REVENUE

The table below provides a summary of the amended budget and forecast for the current year compared to the budget for FY 2024-25 and planned budget for FY 2025-26.

| Category                     | FY 2023-24<br>Budget | FY 2023-24<br>Forecast | FY 2024-25<br>Budget | FY 2025-26<br>Planned |
|------------------------------|----------------------|------------------------|----------------------|-----------------------|
| Personnel Services           | 0                    | 0                      | 47,445,792           | 49,829,461            |
| Supplies - Materials         | 0                    | 0                      | 34,359,230           | 36,183,968            |
| Contractual - Other Services | 0                    | 0                      | 74,735,199           | 74,028,463            |
| Capital Outlay               | 0                    | 0                      | 6,199,091            | 5,678,491             |
| Expense Total                | \$0                  | \$0                    | \$162,739,312        | \$165,720,383         |
| Reimbursements               | 0                    | 0                      | (16,630,905)         | (16,630,905)          |
| Department Total             | \$0                  | \$0                    | \$146,108,407        | \$149,089,478         |
|                              |                      |                        |                      |                       |
| Department Revenue Total     | \$0                  | \$0                    | \$16,735,684         | \$16,735,684          |

# TRANSPORTATION & PUBLIC WORKS

## REIMBURSEMENTS

Reimbursements reflect contributions from various agencies, including federal and state funds, internal service departments, enterprise fund departments, and department support. Department support reflects interdepartmental transfers for the cost of management oversight and administrative support within the department. The table below provides a summary of reimbursements from various sources.

| Source of Reimbursement                                  | FY 2024-25<br>Budget  | FY 2025-26<br>Planned |
|--|-----------------------|-----------------------|
| Dallas Water Utilities Reimbursement                     | (391,787)             | (391,787)             |
| Department Support                                       | (2,807,438)           | (2,807,438)           |
| Planning & Development Reimbursement                     | (480,584)             | (480,584)             |
| Office of Community Care and Empowerment Reimbursement   | (3,720)               | (3,720)               |
| Women, Infants, and Children (WIC) Program Reimbursement | (59,302)              | (59,302)              |
| Storm Drainage Management Reimbursement                  | (6,080,810)           | (6,080,810)           |
| Dallas Environmental Cleanup Fee Fund Reimbursement      | (5,950,504)           | (5,950,504)           |
| Texas Department of Transportation                       | (275,000)             | (275,000)             |
| Convention Center Reimbursement                          | (36,000)              | (36,000)              |
| Miscellaneous Department Reimbursement (Work Orders)     | (545,760)             | (545,760)             |
| <b>Reimbursement Total</b>                               | <b>\$(16,630,905)</b> | <b>\$(16,630,905)</b> |

## ADDITIONAL RESOURCES

Additional resources are multi-year funds used to account for and report the proceeds of a specific revenue source that are restricted or committed to expenditures for a specified purpose. The table below lists funds that require additional appropriations in FY 2024-25 and FY 2025-26.

| Fund                                | FY 2024-25<br>Budget | FY 2025-26<br>Planned |
|-------------------------------------|----------------------|-----------------------|
| ARPA Redevelopment Fund (0A72)      | 3,357,270            | 0                     |
| Bike Lane Fund (0791)               | 2,026,734            | 2,000,000             |
| Dallas Streetcar System Fund (0992) | 1,877,419            | 2,046,043             |
| Freeway Traffic Signals (0670)      | 147,449              | 300,000               |
| <b>Additional Resources Total</b>   | <b>\$7,408,872</b>   | <b>\$4,346,043</b>    |

# TRANSPORTATION & PUBLIC WORKS

## PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours (with the exception of DFR uniform FTEs which may equal 2,808 hours depending upon assignment). Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turnover that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE. The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs funded from additional resources such as grant funds.

| Category          | FY 2023-24<br>Budget | FY 2023-24<br>Forecast | FY 2024-25<br>Budget | FY 2025-26<br>Planned |
|-------------------|----------------------|------------------------|----------------------|-----------------------|
| Regular Civilian  | 0                    | 0                      | 594.76               | 595.51                |
| Regular Uniform   | 0                    | 0                      | 0.00                 | 0.00                  |
| Civilian Overtime | 0                    | 0                      | 28.23                | 28.23                 |
| Uniform Overtime  | 0                    | 0                      | 0.00                 | 0.00                  |
| Temporary Help    | 0                    | 0                      | 2.16                 | 2.16                  |
| Department Total  | 0                    | 0                      | 625.15               | 625.90                |

## MAJOR BUDGET ITEMS

The FY 2024-25 budget and FY 2025-26 planned budget include adjustments for costs such as employee/retiree health benefits, civilian employee retirement adjustments, civilian merit pay adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers' compensation, liability, and property insurance. Vacant positions have been repurposed and reallocated between departments as part of a Citywide Realignment Strategy. These changes are noted as "Realignment Strategy: Transfer". The table below lists funding levels for major budget items for each year of the biennial. The amounts in each column are a positive or negative adjustment from the FY 2023-24 amended budget.

| Major Budget Item   | FY 2024-25<br>Positions | FY 2024-25<br>Budget | FY 2025-26<br>Positions | FY 2025-26<br>Planned |
|---|-------------------------|----------------------|-------------------------|-----------------------|
| Transfer 203 positions and consolidate the Department of Transportation into the Department of Transportation & Public Works (183.71 FTEs). | 203                     | 54,261,381           | 203                     | 57,048,835            |
| Transfer 458 positions and consolidate the Department of Public Works into the Department of Transportation & Public Works (474.89 FTEs).   | 458                     | 93,330,970           | 458                     | 93,895,184            |

# TRANSPORTATION & PUBLIC WORKS

| Major Budget Item  | FY 2024-25 Positions | FY 2024-25 Budget | FY 2025-26 Positions | FY 2025-26 Planned |
|--|----------------------|-------------------|----------------------|--------------------|
| Transfer 31 positions and consolidate the Real Estate function from Public Works into the Facilities & Real Estate Management Department (30.52 FTEs).                             | (31)                 | (1,901,928)       | (31)                 | (1,916,925)        |
| Add funding for Clean Sweep! - Strike Team, additional mowing cycles, Right-of-way litter clean up, and marketing (2.00 FTEs).   | 2                    | 2,603,105         | 2                    | 2,082,505          |
| Add one-time funding for fencing and biohazards at homeless encampment sites.  | 0                    | 1,000,000         | 0                    | 0                  |
| Transfer eight positions and the related equipment from the HART team to Transportation and Public Works (TPW) to support the Clean Sweep! initiative.                             | 8                    | 436,786           | 8                    | 436,786            |
| Add reimbursement from the new Environmental Cleanup Fee to support the Clean Sweep! Initiative.   | 0                    | (5,950,504)       | 0                    | (5,950,504)        |
| Realignment Strategy: Transfer one vacant position (not the funding) to create one Senior Engineer position to be reimbursed from Planning and Development (\$139,686) (1.00 FTE). | 1                    | 0                 | 1                    | 0                  |
| Optimize staffing and eliminate one Bike and Micromobility Engineer position added in FY 2023-24 (0.52 FTEs).  | (1)                  | (113,383)         | (1)                  | (113,383)          |
| Reduce funding for Bike Lanes from \$2,500,000 to \$2,000,000 to reflect capacity of completing Bike Lane projects.  | 0                    | (500,000)         | 0                    | (500,000)          |
| Reduce funding for Parking Contracts.  | 0                    | (250,000)         | 0                    | (250,000)          |
| Reduce funding for Planning studies from \$300,000 to \$200,000.   | 0                    | (100,000)         | 0                    | (100,000)          |
| True up Parking Enforcement and eliminate two Parking Enforcement Officer positions (1.52 FTEs).   | (2)                  | (125,381)         | (2)                  | (125,381)          |
| Reduce Protective Equipment from \$120,000 to \$50,000 to true up supply needs.  | 0                    | (70,864)          | 0                    | (70,864)           |
| Reduce funding for street lighting capital projects.   | 0                    | (300,000)         | 0                    | (300,000)          |

# TRANSPORTATION & PUBLIC WORKS

| Major Budget Item   | FY 2024-25 Positions | FY 2024-25 Budget    | FY 2025-26 Positions | FY 2025-26 Planned   |
|---|----------------------|----------------------|----------------------|----------------------|
| Add funding for street lighting maintenance, due to increased cost of materials and theft.  | 0                    | 0                    | 0                    | 1,000,000            |
| Increase contract to review bridge inspections.   | 0                    | 500,000              | 0                    | 500,000              |
| Backout one-time funding of street maintenance and resurfacing (\$2,500,000) and transfer to Equity Fund (\$3,000,000).               | 0                    | (5,500,000)          | 0                    | (5,500,000)          |
| True up funding for the improved alley improvement program. Funding available in the 2024 Bond Program.                               | 0                    | (2,000,000)          | 0                    | (2,000,000)          |
| Increase funding for the annual pavement management firm contract to update the paving model.   | 0                    | 500,000              | 0                    | 500,000              |
| Reallocate \$500,000 from the Street and Alley Fund transfer for bridge maintenance.  | 0                    | 0                    | 0                    | 0                    |
| Increase funding for materials to address increase contract prices for concrete and asphalt.  | 0                    | 2,456,225            | 0                    | 2,456,225            |
| Reallocate \$800,000 from Street and Alley Maintenance Contract for the annual collection of Pavement Condition Inventory (PCI) data. | 0                    | 0                    | 0                    | 0                    |
| Transfer Street and Alley funding back to the General Fund from ARPA funding.   | 0                    | 8,500,000            | 0                    | 8,500,000            |
| Add funding for Dallas Streetcar operation & maintenance costs.   | 0                    | 150,000              | 0                    | 315,000              |
| Backout one-time funding of staff time to work on non-2017 Bond Program work.   | 0                    | (818,000)            | 0                    | (818,000)            |
| Add additional funding for pavement markings in the ARPA Redevelopment Fund (\$3,357,270).  | 0                    | 0                    | 0                    | 0                    |
| <b>Major Budget Items Total</b>   | <b>638</b>           | <b>\$146,108,407</b> | <b>638</b>           | <b>\$149,089,478</b> |

# TRANSPORTATION & PUBLIC WORKS

## BUDGETING FOR EQUITY

Budgeting for Equity reflects the intentional process by City departments to identify existing disparities in outcomes across various indicators and developing strategies and targeted investments to improve success for Dallas residents. The bullets below reflect departments' equity efforts.

- The next update to the Sidewalk Masterplan will include 20 percent of the projects in equity priority areas by FY 2026-27
- Increase the percent of sidewalk maintenance projects completed in equity priority areas from 5 percent to 20 percent by FY 2026-27

## EXPENSE DETAIL

|   | FY 2023-24<br>Budget | FY 2023-24<br>Forecast | FY 2024-25<br>Budget | FY 2025-26<br>Planned |
|---|----------------------|------------------------|----------------------|-----------------------|
| 1101 - Salary - Non-Uniform                                     | 0                    | 0                      | 35,562,633           | 36,670,271            |
| 1111 - Cell Phone Stipend                                       | 0                    | 0                      | 6,090                | 6,120                 |
| 1117 - Vacancy Savings - Salary                                 | 0                    | 0                      | (2,439,248)          | (2,391,226)           |
| 1118 - Vacancy Savings - Pension                                | 0                    | 0                      | (349,796)            | (342,852)             |
| 1119 - Vacancy Savings (Medicare)                               | 0                    | 0                      | (34,890)             | (34,194)              |
| 1120 - Wellness Incentive (Uniform and Non-Uniform)             | 0                    | 0                      | 305,059              | 305,905               |
| 1201 - Overtime - Non-Uniform                                   | 0                    | 0                      | 1,596,297            | 1,596,297             |
| 1203 - Service Incentive Pay                                    | 0                    | 0                      | 113,756              | 113,756               |
| 1301 - Pension - Non-Uniform                                    | 0                    | 0                      | 5,374,993            | 5,535,143             |
| 1303 - Life Insurance   | 0                    | 0                      | 44,075               | 45,345                |
| 1304 - Health Insurance   | 0                    | 0                      | 5,812,403            | 6,138,229             |
| 1306 - ER Medicare  | 0                    | 0                      | 546,268              | 562,329               |
| 1314 - Worker's Compensation                                    | 0                    | 0                      | 597,681              | 597,681               |
| 1324 - Actuarially Determined Contribution Pensions-Non-Uniform | 0                    | 0                      | 155,021              | 871,207               |
| 1511 - Temporary Help - Regular                                 | 0                    | 0                      | 155,450              | 155,450               |
| Personnel Services  | 0                    | 0                      | \$47,445,792         | \$49,829,461          |
|   |                      |                        |                      |                       |

# TRANSPORTATION & PUBLIC WORKS

|   | FY 2023-24<br>Budget | FY 2023-24<br>Forecast | FY 2024-25<br>Budget | FY 2025-26<br>Planned |
|---|----------------------|------------------------|----------------------|-----------------------|
| 2110 - Office Supplies                        | 0                    | 0                      | 6,000                | 6,000                 |
| 2111 - Office Supplies Chargeback             | 0                    | 0                      | 33,016               | 33,016                |
| 2120 - Min App Inst Tools - Uten              | 0                    | 0                      | 278,122              | 278,122               |
| 2130 - Copy McH Supplies                      | 0                    | 0                      | 7,500                | 7,500                 |
| 2140 - Light - Power                          | 0                    | 0                      | 16,084,034           | 16,908,772            |
| 2143 - Street Light Maintenance Chg           | 0                    | 0                      | 1,258,358            | 2,258,358             |
| 2160 - Fuel Supplies                          | 0                    | 0                      | 31,442               | 31,442                |
| 2170 - Water - Sewer                          | 0                    | 0                      | 28,000               | 28,000                |
| 2181 - Fuel - Lube For Vehicle                | 0                    | 0                      | 1,736,910            | 1,736,910             |
| 2182 - Mechanical Supplies Veh                | 0                    | 0                      | 64,400               | 64,400                |
| 2183 - Fuel - Lube                            | 0                    | 0                      | 4,175                | 4,175                 |
| 2185 - Tires - Tubes                          | 0                    | 0                      | 35,739               | 35,739                |
| 2190 - Mechanical Supplies                    | 0                    | 0                      | 55,922               | 55,922                |
| 2200 - Chemical Medical Surgical              | 0                    | 0                      | 52,078               | 52,078                |
| 2220 - Laundry - Cleaning Suppl               | 0                    | 0                      | 31,529               | 31,529                |
| 2231 - Clothing                               | 0                    | 0                      | 466,502              | 466,502               |
| 2232 - Food Supplies                          | 0                    | 0                      | 15,940               | 15,940                |
| 2252 - Meter Postage Fund Level               | 0                    | 0                      | 5,200                | 5,200                 |
| 2261 - Educational - Recr Suppl               | 0                    | 0                      | 5,000                | 5,000                 |
| 2262 - Botanical - Agric Suppl                | 0                    | 0                      | 2,400                | 2,400                 |
| 2280 - Other Supplies                         | 0                    | 0                      | 897,517              | 897,517               |
| 2281 - TRN Other Supplies                     | 0                    | 0                      | 1,459,723            | 1,459,723             |
| 2290 - Event Supplies-Ceremony Event Supplies | 0                    | 0                      | 2,500                | 2,500                 |
| 2510 - Streets Roadways-Highways              | 0                    | 0                      | 10,031,607           | 10,031,607            |
| 2550 - Waterworks Mains                       | 0                    | 0                      | 3,242                | 3,242                 |
| 2710 - Furniture - Fixtures                   | 0                    | 0                      | 1,375                | 1,375                 |
| 2720 - Machine Tools                          | 0                    | 0                      | 6,700                | 3,700                 |
| 2730 - Major Apparatus                        | 0                    | 0                      | 132,128              | 135,128               |
| 2731 - Data Processing Equipment              | 0                    | 0                      | 87,563               | 87,563                |
| 2735 - Software Purchase -\$1000              | 0                    | 0                      | 5,000                | 5,000                 |
| 2741 - Motor Vehicle                          | 0                    | 0                      | 53,647               | 53,647                |
| 2780 - Photography - Film Equipment           | 0                    | 0                      | 2,000                | 2,000                 |
| 2790 - Protective Equipment                   | 0                    | 0                      | 52,136               | 52,136                |
| 2820 - Signal Systems                         | 0                    | 0                      | 275,000              | 275,000               |
| 2822 - TRN Signal Systems Usage               | 0                    | 0                      | 1,145,000            | 1,145,000             |
| 2860 - Books Reference Book Only              | 0                    | 0                      | 1,825                | 1,825                 |
| Supplies - Materials                          | 0                    | 0                      | \$34,359,230         | \$36,183,968          |
|   |                      |                        |                      |                       |
| 3020 - Food - Laundry Service                 | 0                    | 0                      | 10,400               | 10,400                |
| 3021 - Planning Studies                       | 0                    | 0                      | 200,000              | 200,000               |
| 3030 - Printing - Photo Services              | 0                    | 0                      | 9,176                | 9,176                 |
| 3050 - Communications                         | 0                    | 0                      | 354,439              | 364,475               |
| 3053 - Data Circuit Billing                   | 0                    | 0                      | 653,862              | 657,208               |
| 3060 - Equipment Rental [Outside City]        | 0                    | 0                      | 177,550              | 177,550               |

# TRANSPORTATION & PUBLIC WORKS

|  | FY 2023-24<br>Budget | FY 2023-24<br>Forecast | FY 2024-25<br>Budget | FY 2025-26<br>Planned |
|--|----------------------|------------------------|----------------------|-----------------------|
| 3070 - Professional Services           | 0                    | 0                      | 15,556,776           | 15,554,672            |
| 3071 - Management Service Fees         | 0                    | 0                      | 45,029               | 45,029                |
| 3072 - Contractor Service Fees         | 0                    | 0                      | 27,327,488           | 27,328,540            |
| 3085 - Freight                         | 0                    | 0                      | 20                   | 20                    |
| 3090 - City Forces                     | 0                    | 0                      | 43,350               | 43,350                |
| 3092 - Security Services               | 0                    | 0                      | 60,000               | 60,000                |
| 3094 - Wrecker Services                | 0                    | 0                      | 4,200                | 4,200                 |
| 3099 - Misc Special Services           | 0                    | 0                      | 1,254,813            | 254,813               |
| 3108 - ATMS Modem Billing              | 0                    | 0                      | 750,000              | 750,000               |
| 3110 - Equip Repairs and Maintenance   | 0                    | 0                      | 623,962              | 623,962               |
| 3111 - Tunnel Management               | 0                    | 0                      | 1,680,000            | 1,680,000             |
| 3130 - Copy Machine Rent-Lease-Maint   | 0                    | 0                      | 54,348               | 54,348                |
| 3151 - Department Support              | 0                    | 0                      | 2,807,438            | 2,807,438             |
| 3310 - Insurance                       | 0                    | 0                      | 234,405              | 246,729               |
| 3313 - Liability Premiums              | 0                    | 0                      | 204,873              | 204,765               |
| 3315 - Tolls                           | 0                    | 0                      | 22,923               | 22,923                |
| 3320 - Advertising                     | 0                    | 0                      | 256,330              | 256,330               |
| 3340 - Membership Dues                 | 0                    | 0                      | 83,500               | 83,500                |
| 3341 - Subscriptions-Serials           | 0                    | 0                      | 23,500               | 23,500                |
| 3361 - Professional Development        | 0                    | 0                      | 95,986               | 95,986                |
| 3363 - Reimb-Vehicle Use,Parking       | 0                    | 0                      | 200                  | 200                   |
| 3364 - Personnel Development           | 0                    | 0                      | 18,700               | 18,700                |
| 3410 - Equip - Automotive Rental       | 0                    | 0                      | 3,420,592            | 3,420,592             |
| 3411 - Wreck Handle Charge (fleet)     | 0                    | 0                      | 487,382              | 487,382               |
| 3413 - Motor Pool Vehicle Charges      | 0                    | 0                      | 105,558              | 105,558               |
| 3416 - GIS Services                    | 0                    | 0                      | 47,062               | 47,062                |
| 3420 - Commun Equip Rental             | 0                    | 0                      | 371,901              | 403,398               |
| 3421 - Veh License - Registration Fees | 0                    | 0                      | 5,601                | 5,601                 |
| 3429 - Mobile Phone Services           | 0                    | 0                      | 144,571              | 144,571               |
| 3430 - Data Services                   | 0                    | 0                      | 388,132              | 392,188               |
| 3434 - Programming                     | 0                    | 0                      | 3,172,429            | 3,240,594             |
| 3438 - Software Maintenance Fee        | 0                    | 0                      | 51,525               | 51,525                |
| 3460 - Disposal Services               | 0                    | 0                      | 216,135              | 216,135               |
| 3637 - Capital Const Transfer          | 0                    | 0                      | 11,900,000           | 11,900,000            |
| 3690 - Miscellaneous Transfers         | 0                    | 0                      | 1,871,043            | 2,036,043             |
| Contractual - Other Services           | 0                    | 0                      | \$74,735,199         | \$74,028,463          |
|  |                      |                        |                      |                       |
| 4090 - City Forces                     | 0                    | 0                      | 1,330,195            | 1,330,195             |
| 4432 - Traffic Signals - Signs         | 0                    | 0                      | 20,000               | 20,000                |
| 4510 - Strts Roadwys Hiwy Alleys       | 0                    | 0                      | 500,000              | 500,000               |
| 4530 - Sidewlks Curbs Steps Gutr       | 0                    | 0                      | 347,780              | 347,780               |
| 4599 - Improvements non-Building       | 0                    | 0                      | 700,000              | 700,000               |
| 4720 - Mach Tools Implem Major         | 0                    | 0                      | 541,330              | 541,330               |
| 4750 - Other Vehicles                  | 0                    | 0                      | 17,186               | 17,186                |



# TRANSPORTATION & PUBLIC WORKS

|   | FY 2023-24<br>Budget | FY 2023-24<br>Forecast | FY 2024-25<br>Budget | FY 2025-26<br>Planned |
|---|----------------------|------------------------|----------------------|-----------------------|
| 4820 - Signal System                          | 0                    | 0                      | 2,222,000            | 2,222,000             |
| Capital Outlay                                | 0                    | 0                      | \$6,199,091          | \$5,678,491           |
|   |                      |                        |                      |                       |
| 5002 - Dept Support Reimb                     | 0                    | 0                      | (2,807,438)          | (2,807,438)           |
| 5011 - Reimb Fr Othr Organizaton              | 0                    | 0                      | (608,782)            | (608,782)             |
| 5012 - Reimbursements-Stormwater              | 0                    | 0                      | (6,080,810)          | (6,080,810)           |
| 5323 - Reimbursement - Convention Center      | 0                    | 0                      | (36,000)             | (36,000)              |
| 5325 - Reimbursement - Dallas Water Utilities | 0                    | 0                      | (391,787)            | (391,787)             |
| 5329 - Reimbursement - Building Inspection    | 0                    | 0                      | (480,584)            | (480,584)             |
| 5331 - Reimbursement - TxDOT                  | 0                    | 0                      | (275,000)            | (275,000)             |
| 5381 - Reimb fr Sanitation                    | 0                    | 0                      | (5,950,504)          | (5,950,504)           |
| Reimbursements                                | 0                    | 0                      | (\$16,630,905)       | (\$16,630,905)        |
| Total Expense                                 | \$0                  | \$0                    | \$146,108,407        | \$149,089,478         |

# AVIATION

## MISSION

Create innovative airport experiences by promoting safety and comfort, valuing our employees, developing our facilities, recognizing our unique role in the Dallas Community, and contributing positive economic impact.

## DEPARTMENT GOALS

- Increase the public's knowledge about Aviation's (AVI) virtual and live events by responding to media requests within 24 hours and using social media to promote events
- Deepen the relationship with the community by conducting regular neighborhood meetings, providing communication tools, and publishing up-to-date information regarding airport projects
- Update the Voluntary Noise Program for Dallas Love Field (DAL) to enhance the noise reduction goal to reduce the impact of the Airport's operations on the surrounding neighborhoods
- Enrich the quality of life for the residents of Dallas and enhance the cultural appeal to city visitors by integrating high-quality visual art and performances into public spaces
- Provide award-winning food, beverage, and retail experiences for the visitors and employees at DAL and Dallas Executive Airport (RBD) to create excellent customer service and economic vitality
- Undertake a Terminal Area Master Plan at DAL to balance capacity, and optimize infrastructure and resources in an operationally, financially, and environmentally sustainable manner

## SERVICE DESCRIPTIONS

| AVIATION   |   |
|--|---|
| Aviation Facilities - Dallas Executive Airport - Vertiport | Provides for the continued operation and maintenance of RBD and the Dallas Vertiport. The City of Dallas owns and operates RBD and the downtown Vertiport and provides outstanding infrastructure for the city and region's general aviation community.   |
| Capital Construction and Debt Service                      | Provides for debt payments toward revenue supported bonds for the DAL Modernization Program terminal construction and debt service reimbursement to Southwest Airlines. Also included is the planned transfer of operating revenues in excess of expense requirements for capital-intensive projects. |
| Dallas Love Field  | Provides for the continued operation and maintenance of DAL. The City of Dallas owns and operates DAL, one of the finest general-purpose airports in the nation.  |

# AVIATION

## SERVICE BUDGET

| Service  | FY 2023-24<br>Budget | FY 2023-24<br>Forecast | FY 2024-25<br>Budget | FY 2025-26<br>Planned |
|--|----------------------|------------------------|----------------------|-----------------------|
| Aviation Facilities - Dallas Executive Airport - Vertiport | 4,551,249            | 4,962,977              | 4,577,954            | 3,741,298             |
| Capital Construction and Debt Service                      | 51,103,168           | 51,112,930             | 62,279,011           | 59,466,268            |
| Dallas Love Field  | 128,632,136          | 128,210,646            | 141,241,774          | 145,882,655           |
| Expense Total  | \$184,286,553        | \$184,286,553          | \$208,098,739        | \$209,090,221         |

## ANNUAL OPERATING EXPENSE AND REVENUE

The table below provides a summary of the amended budget and forecast for the current year compared to the budget for FY 2024-25 and planned budget for FY 2025-26.

| Category                     | FY 2023-24<br>Budget | FY 2023-24<br>Forecast | FY 2024-25<br>Budget | FY 2025-26<br>Planned |
|------------------------------|----------------------|------------------------|----------------------|-----------------------|
| Personnel Services           | 31,273,094           | 28,312,384             | 34,295,727           | 36,291,199            |
| Supplies - Materials         | 11,270,758           | 9,201,207              | 12,974,562           | 14,966,961            |
| Contractual - Other Services | 133,178,954          | 139,514,769            | 155,179,596          | 155,229,145           |
| Capital Outlay               | 14,860,572           | 13,555,018             | 10,961,436           | 7,815,976             |
| Expense Total                | \$190,583,378        | \$190,583,378          | \$213,411,321        | \$214,303,281         |
| Reimbursements               | (6,296,825)          | (6,296,825)            | (5,312,582)          | (5,213,060)           |
| Department Total             | \$184,286,553        | \$184,286,553          | \$208,098,739        | \$209,090,221         |
|                              |                      |                        |                      |                       |
| Department Revenue Total     | \$182,046,313        | \$186,183,354          | \$208,098,739        | \$209,090,221         |

## REIMBURSEMENTS

Reimbursements reflect contributions from various agencies, including federal and state funds, internal service departments, enterprise fund departments, and department support. Department support reflects interdepartmental transfers for the cost of management oversight and administrative support within the department. The table below provides a summary of reimbursements from various sources.

| Source of Reimbursement                              | FY 2024-25<br>Budget | FY 2025-26<br>Planned |
|--|----------------------|-----------------------|
| Department Support                                   | (4,405,882)          | (4,306,360)           |
| Texas Department of Transportation                   | (380,000)            | (380,000)             |
| Transportation Security Administration Reimbursement | (526,700)            | (526,700)             |
| Reimbursement Total                                  | \$(5,312,582)        | \$(5,213,060)         |

# AVIATION

## PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours (with the exception of DFR uniform FTEs which may equal 2,808 hours depending upon assignment). Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turnover that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE. The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs funded from additional resources such as grant funds.

| Category          | FY 2023-24<br>Budget | FY 2023-24<br>Forecast | FY 2024-25<br>Budget | FY 2025-26<br>Planned |
|-------------------|----------------------|------------------------|----------------------|-----------------------|
| Regular Civilian  | 356.76               | 318.80                 | 372.75               | 383.00                |
| Regular Uniform   | 0.00                 | 0.00                   | 0.00                 | 0.00                  |
| Civilian Overtime | 18.50                | 33.98                  | 24.00                | 24.00                 |
| Uniform Overtime  | 0.00                 | 0.00                   | 0.00                 | 0.00                  |
| Temporary Help    | 0.00                 | 0.00                   | 0.00                 | 0.00                  |
| Department Total  | 375.26               | 352.78                 | 396.75               | 407.00                |

## MAJOR BUDGET ITEMS

The FY 2024-25 budget and FY 2025-26 planned budget include adjustments for costs such as employee/retiree health benefits, civilian employee retirement adjustments, civilian merit pay adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers' compensation, liability, and property insurance. Vacant positions have been repurposed and reallocated between departments as part of a Citywide Realignment Strategy. These changes are noted as "Realignment Strategy: Transfer". The table below lists funding levels for major budget items for each year of the biennial. The amounts in each column are a positive or negative adjustment from the FY 2023-24 amended budget.

| Major Budget Item  | FY 2024-25<br>Positions | FY 2024-25<br>Budget | FY 2025-26<br>Positions | FY 2025-26<br>Planned |
|--|-------------------------|----------------------|-------------------------|-----------------------|
| Realignment Strategy: Transfer five vacant positions (not the funding) to create three Operation Research Analysts, one Compliance Coordinator, and one City Agenda Manager for safety analysis in the terminal, to develop a training program, and assist with managing agenda items (3.75 FTEs). | 5                       | 368,826              | 5                       | 490,885               |
| Add funding for increases in reimbursement for Dallas Police Department (\$2,289,428) and Dallas Fire Rescue (\$2,482,207) due to increased staffing and overtime.   | 0                       | 4,771,635            | 0                       | 5,122,228             |

# AVIATION

| Major Budget Item  | FY 2024-25<br>Positions | FY 2024-25<br>Budget | FY 2025-26<br>Positions | FY 2025-26<br>Planned |
|--|-------------------------|----------------------|-------------------------|-----------------------|
| Add one time funding for replacement of 20 aging maintenance vehicles and new vehicles (\$1,600,000), replacement of the stage and LED backdrop in the terminal's main lobby (\$310,000), and the baggage handling system renovation (\$12,715,000).   | 0                       | 14,625,000           | 0                       | 0                     |
| Increase funding for capital construction transfer from \$2,518,965 to \$13,654,722 in FY 2024-25 and to \$10,882,065 in FY 2025-26.   | 0                       | 11,135,757           | 0                       | 8,363,100             |
| Transfer one Code Enforcement II - Airport and one Manager - Aviation Transportation from Aviation Fund to the Transportation and Public Works - Transportation Regulation Fund, to be funded through a reallocation (\$157,109) (2.00 FTEs).  | (2)                     | 0                    | (2)                     | 0                     |
| Realignment Strategy: Transfer 12 vacant positions (not the funding) to create four Airport Operations Officers, one Manager - Airfield Security, one Aviation Safety Compliance Specialist, two Information Technology Business Analysts, one Senior Network Engineer, one Risk Management Information Systems Programmer, one Airport Noise Monitoring Specialist, and one Senior Systems Programmer (9.00 FTEs) | 0                       | 0                    | 12                      | 853,572               |
| Increase funding for supplies for custodial cleaning of the airfield and facilities and emergency supplies due to inflation.   | 0                       | 0                    | 0                       | 2,135,184             |
| Increase funding for custodial, environmental, security, and airfield contract renewals.   | 0                       | 7,610,334            | 0                       | 7,610,334             |
| Add one time funding to replace 10 vehicles, upgrade software, renovate the baggage handling system.   | 0                       | 0                    | 0                       | 6,564,299             |

# AVIATION

| Major Budget Item  | FY 2024-25<br>Positions | FY 2024-25<br>Budget | FY 2025-26<br>Positions | FY 2025-26<br>Planned |
|--|-------------------------|----------------------|-------------------------|-----------------------|
| Realignment Strategy: Transfer five vacant positions (not the funding) to create one Senior Contract Compliance Administrator, one Operations Research Analyst, two Programmer Analysts and one Compliance Coordinator to sustain growth and ensure safety. (3.75 FTEs). | 5                       | 294,086              | 5                       | 392,114               |
| <b>Major Budget Items Total</b>  | <b>8</b>                | <b>\$38,805,638</b>  | <b>20</b>               | <b>\$31,531,716</b>   |

## EXPENSE DETAIL

|  | FY 2023-24<br>Budget | FY 2023-24<br>Forecast | FY 2024-25<br>Budget | FY 2025-26<br>Planned |
|--|----------------------|------------------------|----------------------|-----------------------|
| 1101 - Salary - Non-Uniform  | 22,561,142           | 19,344,308             | 24,645,455           | 25,599,447            |
| 1111 - Cell Phone Stipend  | 6,200                | 3,183                  | 3,619                | 3,619                 |
| 1113 - One-time Pay - Non-Uniform                                    | 0                    | 5,000                  | 0                    | 0                     |
| 1116 - Retroactive Pay - Non-Uniform                                 | 0                    | 39                     | 0                    | 0                     |
| 1120 - Wellness Incentive (Uniform and Non-Uniform)                  | 176,880              | 82,500                 | 176,500              | 188,000               |
| 1201 - Overtime - Non-Uniform  | 1,211,860            | 2,056,401              | 1,414,615            | 1,449,068             |
| 1203 - Service Incentive Pay   | 50,898               | 26,504                 | 27,600               | 26,511                |
| 1208 - Sick Leave Term Pay - Civilian                                | 0                    | 3,408                  | 0                    | 0                     |
| 1210 - Vacation Term Pay - Non-Uniform                               | 0                    | 69,745                 | 0                    | 0                     |
| 1212 - Termination Payment -Attendance Incentive Leave - Non-Uniform | 0                    | 11,502                 | 0                    | 0                     |
| 1301 -Pension - Non-Uniform  | 3,437,576            | 2,871,993              | 3,767,582            | 3,910,156             |
| 1303 - Life Insurance  | 24,962               | 24,962                 | 26,835               | 28,294                |
| 1304 - Health Insurance  | 3,235,922            | 3,235,922              | 3,539,673            | 3,831,636             |
| 1306 - ER Medicare   | 344,712              | 344,712                | 381,684              | 476,772               |
| 1309 - Wellness Program  | 243                  | 0                      | 0                    | 0                     |
| 1314 - Worker's Compensation   | 222,699              | 222,699                | 190,194              | 190,194               |
| 1324 - Actuarially Determined Contribution Pensions-Non-Uniform      | 0                    | 0                      | 121,970              | 587,502               |
| 1406 - Admin Leave - Non-Uniform                                     | 0                    | 8,735                  | 0                    | 0                     |
| 1453 - Continuance Pay - Non-Uniform                                 | 0                    | 773                    | 0                    | 0                     |
| <b>Personnel Services</b>  | <b>\$31,273,094</b>  | <b>\$28,312,384</b>    | <b>\$34,295,727</b>  | <b>\$36,291,199</b>   |
|  |                      |                        |                      |                       |

# AVIATION

|   | FY 2023-24<br>Budget | FY 2023-24<br>Forecast | FY 2024-25<br>Budget | FY 2025-26<br>Planned |
|---|----------------------|------------------------|----------------------|-----------------------|
| 2110 - Office Supplies                        | 70,831               | 2,099                  | 64,308               | 64,308                |
| 2111 - Office Supplies Chargeback             | 50,149               | 36,374                 | 57,149               | 57,148                |
| 2120 - Min App Inst Tools - Uten              | 75,430               | 75,430                 | 76,930               | 76,930                |
| 2130 - Copy McH Supplies                      | 300                  | 0                      | 300                  | 300                   |
| 2140 - Light - Power                          | 2,614,316            | 2,614,316              | 2,184,476            | 2,267,632             |
| 2160 - Fuel Supplies                          | 266,066              | 473,487                | 266,066              | 266,066               |
| 2170 - Water - Sewer                          | 332,870              | 392,814                | 332,870              | 332,870               |
| 2181 - Fuel - Lube For Vehicle                | 393,223              | 188,620                | 535,192              | 535,192               |
| 2182 - Mechanical Supplies Veh                | 108,000              | 121,918                | 226,500              | 226,500               |
| 2183 - Fuel - Lube                            | 6,500                | 500                    | 1,000                | 1,000                 |
| 2185 - Tires - Tubes                          | 11,990               | 11,990                 | 13,490               | 13,490                |
| 2190 - Mechanical Supplies                    | 10,000               | 10,000                 | 12,000               | 12,000                |
| 2200 - Chemical Medical Surgical              | 364,682              | 364,682                | 430,500              | 430,500               |
| 2220 - Laundry - Cleaning Suppl               | 32,728               | 32,728                 | 35,766               | 35,766                |
| 2231 - Clothing                               | 164,700              | 164,700                | 180,063              | 180,063               |
| 2232 - Food Supplies                          | 52,477               | 9,113                  | 184,203              | 184,203               |
| 2241 - Animal Food                            | 0                    | 556                    | 0                    | 0                     |
| 2251 - Stamp Postage Fund Level               | 449                  | 449                    | 550                  | 550                   |
| 2252 - Meter Postage Fund Level               | 4,001                | 597                    | 750                  | 750                   |
| 2262 - Botanical - Agric Suppl                | 48,500               | 48,500                 | 128,000              | 128,000               |
| 2270 - Printing Supplies                      | 19,800               | 4,900                  | 13,900               | 13,900                |
| 2280 - Other Supplies                         | 4,500,442            | 2,998,242              | 5,703,041            | 7,738,225             |
| 2290 - Event Supplies-Ceremony Event Supplies | 28,020               | 1,504                  | 110,620              | 110,620               |
| 2310 - Building Materials                     | 166,929              | 166,929                | 177,929              | 177,929               |
| 2510 - Streets Roadways-Highways              | 177,124              | 177,124                | 107,000              | 107,000               |
| 2590 - Other Improvements                     | 563                  | 0                      | 13,063               | 13,063                |
| 2710 - Furniture - Fixtures                   | 573,810              | 573,810                | 124,555              | 124,555               |
| 2720 - Machine Tools                          | 139,341              | 139,341                | 92,541               | 92,541                |
| 2730 - Major Apparatus                        | 7,850                | 0                      | 7,000                | 7,000                 |
| 2731 - Data Processing Equipment              | 166,939              | 174,775                | 271,293              | 271,293               |
| 2735 - Software Purchase -\$1000              | 10,061               | 1,790                  | 354,261              | 354,261               |
| 2740 - Motor Vehicles                         | 125,940              | 125,940                | 125,940              | 0                     |
| 2760 - Radio - Communication Eqp              | 150,000              | 150,000                | 100,000              | 100,000               |
| 2770 - Audiovisual Equipment                  | 12,576               | 44,440                 | 681,259              | 681,259               |
| 2790 - Protective Equipment                   | 32,833               | 32,833                 | 64,733               | 64,733                |
| 2890 - Miscellaneous Equipment                | 551,318              | 60,709                 | 297,314              | 297,314               |
| Supplies - Materials                          | \$11,270,758         | \$9,201,207            | \$12,974,562         | \$14,966,961          |
|   |                      |                        |                      |                       |
| 3001 - City Hall Emp Parking Garage           | 0                    | 0                      | 352                  | 352                   |
| 3020 - Food - Laundry Service                 | 89,666               | 89,666                 | 159,017              | 159,017               |
| 3030 - Printing - Photo Services              | 79,349               | 1,472                  | 49,476               | 49,476                |
| 3050 - Communications                         | 400,194              | 400,194                | 401,857              | 412,481               |
| 3051 - Telephone Equipment Charges            | 4,331                | 4,331                  | 4,831                | 4,831                 |

# AVIATION

|   | FY 2023-24<br>Budget | FY 2023-24<br>Forecast | FY 2024-25<br>Budget | FY 2025-26<br>Planned |
|---|----------------------|------------------------|----------------------|-----------------------|
| 3053 - Data Circuit Billing                   | 776,877              | 776,877                | 785,219              | 788,763               |
| 3060 - Equipment Rental [Outside City]        | 2,025,895            | 1,576,896              | 3,935,000            | 3,935,000             |
| 3068 - Security Monitoring Services           | 3,655,717            | 3,655,717              | 4,069,646            | 4,069,646             |
| 3070 - Professional Services                  | 4,069,062            | 3,279,391              | 5,228,229            | 5,378,229             |
| 3071 - Management Service Fees                | 26,730               | 0                      | 15,000               | 15,000                |
| 3072 - Contractor Service Fees                | 4,742,253            | 6,182,786              | 5,632,072            | 5,632,072             |
| 3080 - Cable Tv Services                      | 53,200               | 461                    | 23,200               | 23,200                |
| 3090 - City Forces                            | 375,545              | 32,367                 | 94,545               | 94,545                |
| 3091 - Custodial Services                     | 4,740,072            | 3,967,659              | 5,530,084            | 7,189,109             |
| 3092 - Security Services                      | 11,448,337           | 15,448,337             | 16,716,814           | 17,418,000            |
| 3099 - Misc Special Services                  | 2,134,912            | 2,134,912              | 2,340,437            | 2,340,680             |
| 3110 - Equip Repairs and Maintenance          | 3,667,689            | 4,167,689              | 3,771,327            | 3,771,327             |
| 3130 - Copy Machine Rent-Lease-Maint          | 52,129               | 52,129                 | 51,905               | 51,905                |
| 3151 - Department Support                     | 5,670,125            | 5,670,125              | 4,405,882            | 4,405,882             |
| 3210 - Building Repairs and Maint             | 10,096,764           | 12,307,818             | 7,504,159            | 7,371,469             |
| 3310 - Insurance                              | 2,647,410            | 2,647,410              | 2,677,938            | 2,817,858             |
| 3312 - Recoveries Phys Damage Ins             | 0                    | 0                      | 0                    | 9,559                 |
| 3313 - Liability Premiums                     | 109,293              | 109,293                | 118,851              | 109,293               |
| 3320 - Advertising                            | 553,208              | 553,208                | 726,908              | 726,908               |
| 3321 - Advertising Fees                       | 7,500                | 1,791                  | 0                    | 0                     |
| 3330 - Rents [Lease]                          | 9,302,011            | 6,526,679              | 7,486,169            | 7,486,169             |
| 3340 - Membership Dues                        | 228,243              | 228,243                | 336,324              | 336,324               |
| 3341 - Subscriptions-Serials                  | 74,000               | 74,000                 | 46,000               | 46,000                |
| 3361 - Professional Development               | 625,737              | 625,737                | 1,059,342            | 1,059,342             |
| 3363 - Reimb-Vehicle Use,Parking              | 1,979                | 1,979                  | 0                    | 0                     |
| 3364 - Personnel Development                  | 18,000               | 3,600                  | 19,200               | 19,200                |
| 3410 - Equip - Automotive Rental              | 235,965              | 235,965                | 322,178              | 322,178               |
| 3411 - Wreck Handle Charge (fleet)            | 33,445               | 33,445                 | 39,975               | 39,975                |
| 3413 - Motor Pool Vehicle Charges             | 0                    | 0                      | 10,075               | 10,074                |
| 3415 - Entertainment Rental - Service         | 82,061               | 82,061                 | 0                    | 0                     |
| 3416 - GIS Services                           | 20,927               | 20,927                 | 29,739               | 29,739                |
| 3420 - Commun Equip Rental                    | 0                    | 0                      | 13,888               | 15,447                |
| 3422 - Toll Tag Fees Dallas Parking<br>Garage | 748,750              | 748,750                | 898,750              | 898,750               |
| 3429 - Mobile Phone Services                  | 138,252              | 214,538                | 193,852              | 193,852               |
| 3430 - Data Services                          | 275,015              | 275,015                | 288,257              | 290,676               |
| 3434 - Programming                            | 1,898,796            | 1,898,796              | 2,220,513            | 2,261,543             |
| 3437 - Continual Software License Fee         | 44,000               | 44,000                 | 605,583              | 605,583               |
| 3440 - IT Cloud Services                      | 55,941               | 42,941                 | 0                    | 0                     |
| 3460 - Disposal Services                      | 18,000               | 18,000                 | 121,000              | 121,000               |
| 3518 - Credit Card Charges                    | 452,766              | 684,335                | 702,766              | 702,766               |
| 3538 - Interest Exp Short Term                | 3,150                | 3,150                  | 3,150                | 3,150                 |
| 354A - Loan Payments                          | 266,039              | 266,039                | 266,039              | 266,039               |
| 3599 - Misc. Other Charges                    | 7,300                | 0                      | 0                    | 0                     |



# AVIATION

|                                   | FY 2023-24<br>Budget | FY 2023-24<br>Forecast | FY 2024-25<br>Budget | FY 2025-26<br>Planned |
|-----------------------------------|----------------------|------------------------|----------------------|-----------------------|
| 3637 - Capital Const Transfer     | 2,518,965            | 2,518,965              | 13,654,722           | 10,882,065            |
| 3650 - Fire Station Reimb         | 8,073,612            | 10,504,125             | 10,732,105           | 11,022,485            |
| 3651 - Gen Fund Cost Reimb        | 1,960,906            | 1,960,906              | 2,519,565            | 2,420,043             |
| 3661 - Debt Svc Reimb - Transfers | 45,827,500           | 45,827,500             | 45,827,500           | 45,827,500            |
| 3690 - Miscellaneous Transfers    | 0                    | 0                      | 22,146               | 22,146                |
| 3851 - Pension Bond Debt Service  | 1,499,948            | 1,582,528              | 1,766,989            | 1,821,477             |
| 3899 - Other Misc Exp - Reimb     | 3,369                | 203,791                | 0                    | 0                     |
| 3994 - Outside Temps-Staffing     | 1,338,020            | 1,828,226              | 1,751,020            | 1,751,020             |
| Contractual - Other Services      | \$133,178,954        | \$139,514,769          | \$155,179,596        | \$155,229,145         |
| 4111 - Engineering Design         | 0                    | 407,047                | 0                    | 0                     |
| 4210 - Property Purchase Price    | 244,000              | 244,000                | 0                    | 0                     |
| 4310 - Buildings                  | 915,000              | 0                      | 1,610,000            | 0                     |
| 4420 - Other Structures           | 30,000               | 0                      | 0                    | 0                     |
| 4599 - Improvements non-Building  | 7,135,908            | 2,500,000              | 4,459,520            | 2,900,000             |
| 4710 - Furniture Fixtures Equip   | 290,000              | 290,000                | 0                    | 0                     |
| 4720 - Mach Tools Implem Major    | 450,000              | 450,000                | 0                    | 0                     |
| 4731 - Equip-Data Processing      | 1,056,088            | 56,088                 | 1,132,151            | 1,132,151             |
| 4735 - Computer Software Licenses | 743,825              | 743,825                | 1,563,825            | 2,533,825             |
| 4740 - Motor Vehicles Cap         | 0                    | 1,979,115              | 70,000               | 0                     |
| 4742 - Trucks                     | 933,054              | 2,822,245              | 1,361,580            | 900,000               |
| 4760 - Radio-Communications Equi  | 480,364              | 480,364                | 0                    | 0                     |
| 4770 - Audiovisual Equipment Cap  | 0                    | 0                      | 120,000              | 350,000               |
| 4890 - Misc Equipment Capital     | 2,582,333            | 3,582,333              | 644,360              | 0                     |
| Capital Outlay                    | \$14,860,572         | \$13,555,018           | \$10,961,436         | \$7,815,976           |
| 5002 - Dept Support Reimb         | (5,670,125)          | (5,670,125)            | (4,405,882)          | (4,405,882)           |
| 5011 - Reimb Fr Othr Organizaton  | (626,700)            | (626,700)              | (906,700)            | (807,178)             |
| Reimbursements                    | (\$6,296,825)        | (\$6,296,825)          | (\$5,312,582)        | (\$5,213,060)         |
| Total Expense                     | \$184,286,553        | \$184,286,553          | \$208,098,739        | \$209,090,221         |

# AVIATION - TRANSPORTATION REGULATION

## MISSION

Create innovative airport experiences by promoting safety and comfort, valuing our employees, developing our facilities, recognizing our unique role in the Dallas Community, and contributing a positive economic impact.

## DEPARTMENT GOALS

- Increase the public's knowledge about AVI's virtual and live events by responding to media requests within 24 hours and using social media to promote events
- Enrich the quality of life for the residents of Dallas and enhance the cultural appeal to city visitors by integrating high-quality visual art and performances into public spaces
- Provide award-winning food, beverages, and retail experiences for the visitors and employees at Dallas Love Field (DAL) to create excellent customer service and economic vitality
- Update the Voluntary Noise Program for DAL to enhance the noise reduction goal to reduce the impact of the Airport's operations on the surrounding neighborhoods
- Deepen the relationship with the community by conducting regular neighborhood meetings, providing communication tools, and publishing up-to-date information regarding airport projects
- Undertake the Terminal Area Master Plan at DAL to balance capacity, and optimize infrastructure and resources in an operationally, financially, and environmentally sustainable manner
- Prioritize energy conservation in aviation and ensure vehicles and equipment operate efficiently as a certified Level 4 in the Airport Carbon Accreditation Program in the U.S. by actively measuring, managing and reducing the City's carbon footprint

## SERVICE DESCRIPTIONS

| AVIATION - TRANSPORTATION REGULATION                  |  |
|---|--|
| Regulation and Enforcement of For Hire Transportation | Provides regulation and enforcement of the City's for-hire transportation services. This ensures transportation for-hire services continue to be a viable component of the transportation system and provide consumers options when using transportation services. This service will be realigned from Aviation to Transportation and Public Works effective October 1, 2024 to better align departmental function and services. |

## SERVICE BUDGET

| Service   | FY 2023-24 Budget | FY 2023-24 Forecast | FY 2024-25 Budget | FY 2025-26 Planned |
|---|-------------------|---------------------|-------------------|--------------------|
| Regulation and Enforcement of For Hire Transportation | 546,131           | 546,131             | 0                 | 0                  |
| Expense Total   | \$546,131         | \$546,131           | \$0               | \$0                |

# AVIATION - TRANSPORTATION REGULATION

## ANNUAL OPERATING EXPENSE AND REVENUE

The table below provides a summary of the amended budget and forecast for the current year compared to the budget for FY 2024-25 and planned budget for FY 2025-26.

| Category                     | FY 2023-24<br>Budget | FY 2023-24<br>Forecast | FY 2024-25<br>Budget | FY 2025-26<br>Planned |
|------------------------------|----------------------|------------------------|----------------------|-----------------------|
| Personnel Services           | 388,451              | 399,200                | 0                    | 0                     |
| Supplies - Materials         | 3,380                | 3,380                  | 0                    | 0                     |
| Contractual - Other Services | 304,197              | 293,448                | 0                    | 0                     |
| Capital Outlay               | 0                    | 0                      | 0                    | 0                     |
| Expense Total                | \$696,028            | \$696,028              | \$0                  | \$0                   |
| Reimbursements               | (149,897)            | (149,897)              | 0                    | 0                     |
| Department Total             | \$546,131            | \$546,131              | \$0                  | \$0                   |
| Department Revenue Total     | \$546,131            | \$546,131              | \$0                  | \$0                   |

## PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours (with the exception of DFR uniform FTEs which may equal 2,808 hours depending upon assignment). Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turnover that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE. The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs funded from additional resources such as grant funds.

| Category          | FY 2023-24<br>Budget | FY 2023-24<br>Forecast | FY 2024-25<br>Budget | FY 2025-26<br>Planned |
|-------------------|----------------------|------------------------|----------------------|-----------------------|
| Regular Civilian  | 5.00                 | 5.00                   | 0.00                 | 0.00                  |
| Regular Uniform   | 0.00                 | 0.00                   | 0.00                 | 0.00                  |
| Civilian Overtime | 0.00                 | 0.18                   | 0.00                 | 0.00                  |
| Uniform Overtime  | 0.00                 | 0.00                   | 0.00                 | 0.00                  |
| Temporary Help    | 0.00                 | 0.00                   | 0.00                 | 0.00                  |
| Department Total  | 5.00                 | 5.18                   | 0.00                 | 0.00                  |

# AVIATION - TRANSPORTATION REGULATION

## MAJOR BUDGET ITEMS

The FY 2024-25 budget and FY 2025-26 planned budget include adjustments for costs such as employee/retiree health benefits, civilian employee retirement adjustments, civilian merit pay adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers' compensation, liability, and property insurance. Vacant positions have been repurposed and reallocated between departments as part of a Citywide Realignment Strategy. These changes are noted as "Realignment Strategy: Transfer". The table below lists funding levels for major budget items for each year of the biennial. The amounts in each column are a positive or negative adjustment from the FY 2023-24 amended budget.

| Major Budget Item   | FY 2024-25 Positions | FY 2024-25 Budget  | FY 2025-26 Positions | FY 2025-26 Planned |
|---|----------------------|--------------------|----------------------|--------------------|
| Transfer Regulation and Enforcement of For Hire Transportation to Transportation & Public Works effective October 1, 2024 to better align departmental function and services. | (5)                  | (519,534)          | (5)                  | (528,737)          |
| <b>Major Budget Items Total</b>   | <b>(5)</b>           | <b>(\$519,534)</b> | <b>(5)</b>           | <b>(\$528,737)</b> |

## BUDGETING FOR EQUITY

Budgeting for Equity reflects the intentional process by City departments to identify existing disparities in outcomes across various indicators and developing strategies and targeted investments to improve success for Dallas residents. The bullets below reflect departments' equity efforts.

- Invest in Aviation's education initiative and provide career days for residents most impact by inequities, as noted in the Equity Impact Assessment Tool.
- Increase the percentage of Black, Asian, Hispanic, or Native American collegiate interns.

## EXPENSE DETAIL

|   | FY 2023-24 Budget | FY 2023-24 Forecast | FY 2024-25 Budget | FY 2025-26 Planned |
|---|-------------------|---------------------|-------------------|--------------------|
| 1101 - Salary - Non-Uniform                         | 280,824           | 280,824             | 0                 | 0                  |
| 1120 - Wellness Incentive (Uniform and Non-Uniform) | 2,500             | 3,000               | 0                 | 0                  |
| 1201 - Overtime - Non-Uniform                       | 0                 | 10,249              | 0                 | 0                  |
| 1301 - Pension - Non-Uniform                        | 40,576            | 40,576              | 0                 | 0                  |
| 1303 - Life Insurance                               | 350               | 350                 | 0                 | 0                  |
| 1304 - Health Insurance                             | 45,400            | 45,400              | 0                 | 0                  |
| 1306 - ER Medicare                                  | 4,073             | 4,073               | 0                 | 0                  |
| 1314 - Worker's Compensation                        | 14,728            | 14,728              | 0                 | 0                  |
| <b>Personnel Services</b>                           | <b>\$388,451</b>  | <b>\$399,200</b>    | <b>\$0</b>        | <b>\$0</b>         |

# AVIATION - TRANSPORTATION REGULATION

|                                   | FY 2023-24<br>Budget | FY 2023-24<br>Forecast | FY 2024-25<br>Budget | FY 2025-26<br>Planned |
|-----------------------------------|----------------------|------------------------|----------------------|-----------------------|
| 2110 - Office Supplies            | 250                  | 250                    | 0                    | 0                     |
| 2111 - Office Supplies Chargeback | 250                  | 250                    | 0                    | 0                     |
| 2181 - Fuel - Lube For Vehicle    | 1,380                | 1,380                  | 0                    | 0                     |
| 2231 - Clothing                   | 750                  | 750                    | 0                    | 0                     |
| 2252 - Meter Postage Fund Level   | 250                  | 250                    | 0                    | 0                     |
| 2270 - Printing Supplies          | 500                  | 500                    | 0                    | 0                     |
| Supplies - Materials              | \$3,380              | \$3,380                | \$0                  | \$0                   |
| 3030 - Printing - Photo Services  | 758                  | 758                    | 0                    | 0                     |
| 3050 - Communications             | 1,926                | 3,975                  | 0                    | 0                     |
| 3053 - Data Circuit Billing       | 3,137                | 3,137                  | 0                    | 0                     |
| 3070 - Professional Services      | 139,141              | 139,141                | 0                    | 0                     |
| 3099 - Misc Special Services      | 80,000               | 64,638                 | 0                    | 0                     |
| 3313 - Liability Premiums         | 315                  | 315                    | 0                    | 0                     |
| 3410 - Equip - Automotive Rental  | 3,152                | 3,152                  | 0                    | 0                     |
| 3416 - GIS Services               | 301                  | 326                    | 0                    | 0                     |
| 3429 - Mobile Phone Services      | 1,200                | 1,200                  | 0                    | 0                     |
| 3430 - Data Services              | 2,135                | 2,135                  | 0                    | 0                     |
| 3434 - Programming                | 40,970               | 40,970                 | 0                    | 0                     |
| 3518 - Credit Card Charges        | 3,514                | 3,514                  | 0                    | 0                     |
| 3851 - Pension Bond Debt Service  | 27,648               | 30,187                 | 0                    | 0                     |
| Contractual - Other Services      | \$304,197            | \$293,448              | \$0                  | \$0                   |
| 5011 - Reimb Fr Othr Organizaton  | (149,897)            | (149,897)              | 0                    | 0                     |
| Reimbursements                    | (\$149,897)          | (\$149,897)            | \$0                  | \$0                   |
| Total Expense                     | \$546,131            | \$546,131              | \$0                  | \$0                   |

# CONVENTION & EVENT SERVICES

## MISSION

Serve as an economic engine for the City of Dallas through efficient management, marketing, and promotion of the Kay Bailey Hutchison Convention Center Dallas (KBHCCD), other venues, and contracts. Directs the Office of Special Events (OSE) and the KBHCCD Master Planning process, while providing quality customer experiences.

## DEPARTMENT GOALS

- Continue with KBHCCD Master Plan implementation including (1) award Project Management/Owner's Representation contracts for remaining three components (2) progress from concept to implementation by releasing solicitations and awarding Architecture, Engineering and Design Services, Constructability Review and Construction Management contracts (3) complete revenue bond sale and other financial transactions necessary for project development and (4) complete hiring of the internal Convention and Event Services Master Plan unit

## SERVICE DESCRIPTIONS

| CONVENTION & EVENT SERVICES            |   |
|--|---|
| Convention Center Debt Service Payment | Sustains the Debt Service Fund, which provides for the payment of principal and interest on the KBHCCD's outstanding revenue refunding and improvement bonds.   |
| Convention Center Master Plan          | Oversees and guides the implementation of the KBHCCD Master Plan, in collaboration with the Director, Stakeholder and Governance Committees, and external Project Management Team. Working closely with the Assistant Director of the Master Plan Unit, the Master Plan team assures that the KBHCCD Master Plan Project adheres to departmental and city processes and follows project phases established timelines.   |
| Dallas Convention Center               | Operates the KBHCCD through a management agreement with OVG360 and a contract with Visit Dallas. The KBHCCD functions as an enterprise fund generating millions in hotel occupancy taxes (HOT), creating regionwide employment, and fostering larger economic impact. With more than two million square feet of functional space, the KBHCCD hosts an average of 100 professional, religious, corporate, consumer, trade sports, and educational events annually. The department further manages contracts related to the Omni Dallas Hotel and the American Airlines Center. |
| Office of Special Events               | Serves as the regulatory authority for permitting outdoor special events, street pole banners, street seats, filming, the Dallas Farmers Market, neighborhood farmers markets, and Fair Park parking through the Special Events Ordinance - Chapter 42A, Promoters Ordinance - Chapter 38A, and the Fair Park Parking Area and Fair Park Parking Licenses Ordinance - Chapter 32 - Division 2.  |

# CONVENTION & EVENT SERVICES

**Union Station** Oversees the lease agreement, capital projects, and general operations of the Eddie Bernice Johnson Union Station which serves as a hub for major transportation providers, including Dallas Area Rapid Transit (DART) light rail, National Railroad Passenger Corporation (dba Amtrack), and Trinity Railway Express (TRE).

## SERVICE BUDGET

| Service                                | FY 2023-24 Budget    | FY 2023-24 Forecast  | FY 2024-25 Budget    | FY 2025-26 Planned   |
|--|----------------------|----------------------|----------------------|----------------------|
| Convention Center Debt Service Payment | 19,333,500           | 19,333,500           | 19,337,000           | 19,339,250           |
| Convention Center Master Plan          | 764,635              | 964,535              | 809,785              | 763,862              |
| Dallas Convention Center               | 130,443,790          | 128,292,903          | 114,662,418          | 108,249,877          |
| Office of Special Events               | 1,148,142            | 1,328,956            | 1,239,151            | 1,267,074            |
| Union Station                          | 1,241,156            | 1,250,000            | 1,310,409            | 1,310,409            |
| <b>Expense Total</b>                   | <b>\$152,931,223</b> | <b>\$151,169,893</b> | <b>\$137,358,763</b> | <b>\$130,930,472</b> |

## ANNUAL OPERATING EXPENSE AND REVENUE

The table below provides a summary of the amended budget and forecast for the current year compared to the budget for FY 2024-25 and planned budget for FY 2025-26.

| Category                        | FY 2023-24 Budget    | FY 2023-24 Forecast  | FY 2024-25 Budget    | FY 2025-26 Planned   |
|---------------------------------|----------------------|----------------------|----------------------|----------------------|
| Personnel Services              | 4,294,325            | 3,841,862            | 4,561,312            | 4,910,346            |
| Supplies - Materials            | 3,254,984            | 3,860,744            | 3,269,985            | 3,372,887            |
| Contractual - Other Services    | 145,381,914          | 143,467,288          | 129,527,466          | 122,647,239          |
| Capital Outlay                  | 0                    | 0                    | 0                    | 0                    |
| <b>Expense Total</b>            | <b>\$152,931,223</b> | <b>\$151,169,893</b> | <b>\$137,358,763</b> | <b>\$130,930,472</b> |
| Reimbursements                  | 0                    | 0                    | 0                    | 0                    |
| <b>Department Total</b>         | <b>\$152,931,223</b> | <b>\$151,169,893</b> | <b>\$137,358,763</b> | <b>\$130,930,472</b> |
|                                 |                      |                      |                      |                      |
| <b>Department Revenue Total</b> | <b>\$137,145,998</b> | <b>\$141,169,894</b> | <b>\$137,358,763</b> | <b>\$130,930,472</b> |

# CONVENTION & EVENT SERVICES

## ADDITIONAL RESOURCES

Additional resources are multi-year funds used to account for and report the proceeds of a specific revenue source that are restricted or committed to expenditures for a specified purpose. The table below lists funds that require additional appropriations in FY 2024-25 and FY 2025-26.

| Fund                               | FY 2024-25 Budget   | FY 2025-26 Planned  |
|------------------------------------|---------------------|---------------------|
| Convention Hotel Tax Rebate (0756) | 7,974,153           | 7,974,153           |
| Sports Arena Lease Rental (0A71)   | 9,000,000           | 3,400,000           |
| Venue Project Fund (0820)          | 18,555,555          | 18,555,555          |
| <b>Additional Resources Total</b>  | <b>\$35,529,708</b> | <b>\$29,929,708</b> |

## PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours (with the exception of DFR uniform FTEs which may equal 2,808 hours depending upon assignment). Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turnover that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE. The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs funded from additional resources such as grant funds.

| Category                | FY 2023-24 Budget | FY 2023-24 Forecast | FY 2024-25 Budget | FY 2025-26 Planned |
|-------------------------|-------------------|---------------------|-------------------|--------------------|
| Regular Civilian        | 39.77             | 38.26               | 41.00             | 41.77              |
| Regular Uniform         | 0.00              | 0.00                | 0.00              | 0.00               |
| Civilian Overtime       | 0.43              | 0.64                | 0.15              | 0.15               |
| Uniform Overtime        | 0.00              | 0.00                | 0.00              | 0.00               |
| Temporary Help          | 0.00              | 0.00                | 0.00              | 0.00               |
| <b>Department Total</b> | <b>40.20</b>      | <b>38.90</b>        | <b>41.15</b>      | <b>41.92</b>       |



# CONVENTION & EVENT SERVICES

## MAJOR BUDGET ITEMS

The FY 2024-25 budget and FY 2025-26 planned budget include adjustments for costs such as employee/retiree health benefits, civilian employee retirement adjustments, civilian merit pay adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers' compensation, liability, and property insurance. Vacant positions have been repurposed and reallocated between departments as part of a Citywide Realignment Strategy. These changes are noted as "Realignment Strategy: Transfer". The table below lists funding levels for major budget items for each year of the biennial. The amounts in each column are a positive or negative adjustment from the FY 2023-24 amended budget.

| Major Budget Item  | FY 2024-25 Positions | FY 2024-25 Budget     | FY 2025-26 Positions | FY 2025-26 Planned    |
|--|----------------------|-----------------------|----------------------|-----------------------|
| Relocate \$628,919 in funding for a reimbursement to Planning & Development to review construction plans for the Convention Center Master Plan.  | 0                    | 0                     | 0                    | 0                     |
| Realignment Strategy: Transfer four positions (not the funding) to create four interns who will perform a variety of project and time management functions for assigned executive participant (0.77 FTEs). | 0                    | 0                     | 4                    | 44,606                |
| Reduce the capital construction transfer to the Convention Center Construction Fund.   | 0                    | (18,040,996)          | 0                    | (25,002,913)          |
| <b>Major Budget Items Total</b>  | <b>0</b>             | <b>(\$18,040,996)</b> | <b>4</b>             | <b>(\$24,958,307)</b> |

## BUDGETING FOR EQUITY

Budgeting for Equity reflects the intentional process by City departments to identify existing disparities in outcomes across various indicators and developing strategies and targeted investments to improve success for Dallas residents. The bullets below reflect departments' equity efforts.

- Engagement of stakeholders from all facets of the community including those currently experiencing burdens because of the past orientation of the center, transportation impediments, employment challenges, and access to outdoor spaces to ensure full opportunity for engagement.
- Issue procurements for implementation of the overall master plan project and coordinate with the Office of Procurement Services, the Dallas City Attorney's Office, and the City Manager's Office.
- Continue investment in the Tourism and Hospitality Internship Program by adding (4) interns for a total of (8) interns who will participate in a 16-week program at the City's living wage.

# CONVENTION & EVENT SERVICES

## EXPENSE DETAIL

|   | FY 2023-24<br>Budget | FY 2023-24<br>Forecast | FY 2024-25<br>Budget | FY 2025-26<br>Planned |
|---|----------------------|------------------------|----------------------|-----------------------|
| 1101 - Salary - Non-Uniform                                     | 3,182,290            | 2,780,328              | 3,341,304            | 3,552,948             |
| 1120 - Wellness Incentive (Uniform and Non-Uniform)             | 19,500               | 15,501                 | 20,500               | 20,500                |
| 1201 - Overtime - Non-Uniform                                   | 41,410               | 41,410                 | 46,634               | 46,634                |
| 1203 - Service Incentive Pay                                    | 6,575                | 8,623                  | 6,773                | 13,498                |
| 1210 - Vacation Term Pay - Non-Uniform                          | 0                    | 8,016                  | 0                    | 0                     |
| 1301 - Pension - Non-Uniform                                    | 469,962              | 411,677                | 490,196              | 521,729               |
| 1303 - Life Insurance   | 2,730                | 2,802                  | 2,952                | 3,034                 |
| 1304 - Health Insurance   | 354,120              | 361,629                | 389,336              | 410,820               |
| 1306 - ER Medicare  | 47,584               | 41,721                 | 52,183               | 55,350                |
| 1314 - Worker's Compensation                                    | 17,239               | 17,239                 | 10,780               | 10,780                |
| 1324 - Actuarially Determined Contribution Pensions-Non-Uniform | 0                    | 0                      | 16,055               | 90,454                |
| 1511 - Temporary Help - Regular                                 | 152,915              | 152,915                | 184,599              | 184,599               |
| <b>Personnel Services</b>                                       | <b>\$4,294,325</b>   | <b>\$3,841,862</b>     | <b>\$4,561,312</b>   | <b>\$4,910,346</b>    |
| 2110 - Office Supplies  | 4,025                | 4,025                  | 4,210                | 4,210                 |
| 2111 - Office Supplies Chargeback                               | 3,500                | 4,325                  | 3,661                | 3,661                 |
| 2140 - Light - Power  | 2,631,365            | 2,633,173              | 2,486,514            | 2,589,416             |
| 2160 - Fuel Supplies  | 233,199              | 603,705                | 389,890              | 389,890               |
| 2170 - Water - Sewer  | 340,000              | 569,995                | 355,640              | 355,640               |
| 2181 - Fuel - Lube For Vehicle                                  | 186                  | 186                    | 118                  | 118                   |
| 2231 - Clothing   | 1,400                | 3,451                  | 1,464                | 1,464                 |
| 2252 - Meter Postage Fund Level                                 | 3,825                | 3,826                  | 4,001                | 4,001                 |
| 2280 - Other Supplies   | 10,550               | 10,550                 | 11,036               | 11,036                |
| 2290 - Event Supplies-Ceremony Event Supplies                   | 7,500                | 7,500                  | 7,845                | 7,845                 |
| 2310 - Building Materials                                       | 3,000                | 3,000                  | 3,138                | 3,138                 |
| 2710 - Furniture - Fixtures                                     | 0                    | 575                    | 0                    | 0                     |
| 2731 - Data Processing Equipment                                | 13,966               | 13,965                 | 0                    | 0                     |
| 2735 - Software Purchase -\$1000                                | 2,468                | 2,468                  | 2,468                | 2,468                 |
| <b>Supplies - Materials</b>                                     | <b>\$3,254,984</b>   | <b>\$3,860,744</b>     | <b>\$3,269,985</b>   | <b>\$3,372,887</b>    |

# CONVENTION & EVENT SERVICES

|  | FY 2023-24<br>Budget | FY 2023-24<br>Forecast | FY 2024-25<br>Budget | FY 2025-26<br>Planned |
|--|----------------------|------------------------|----------------------|-----------------------|
| 3001 - City Hall Emp Parking Garage    | 0                    | 0                      | 1,407                | 1,407                 |
| 3020 - Food - Laundry Service          | 37,506               | 37,506                 | 56,454               | 56,454                |
| 3030 - Printing - Photo Services       | 4,500                | 4,500                  | 4,707                | 4,707                 |
| 3050 - Communications                  | 103,001              | 108,556                | 101,527              | 104,395               |
| 3051 - Telephone Equipment Charges     | 1,500                | 1,501                  | 2,000                | 2,000                 |
| 3053 - Data Circuit Billing            | 209,404              | 209,404                | 202,530              | 203,486               |
| 3060 - Equipment Rental [Outside City] | 35,000               | 34,999                 | 35,000               | 35,000                |
| 3070 - Professional Services           | 402,500              | 602,400                | 402,500              | 402,500               |
| 3071 - Management Service Fees         | 500,000              | 500,000                | 500,000              | 500,000               |
| 3072 - Contractor Service Fees         | 40,518,935           | 40,518,935             | 40,287,290           | 40,287,290            |
| 3080 - Cable Tv Services               | 996                  | 996                    | 996                  | 996                   |
| 3085 - Freight                         | 100                  | 100                    | 106                  | 105                   |
| 3090 - City Forces                     | 2,155,679            | 2,157,774              | 2,277,676            | 2,277,676             |
| 3091 - Custodial Services              | 672,712              | 672,712                | 763,282              | 763,282               |
| 3092 - Security Services               | 841,238              | 856,654                | 1,040,435            | 879,935               |
| 3099 - Misc Special Services           | 548,542              | 1,010,592              | 683,606              | 683,606               |
| 3110 - Equip Repairs and Maintenance   | 55,000               | 56,000                 | 55,920               | 55,920                |
| 3130 - Copy Machine Rent-Lease-Maint   | 13,766               | 14,892                 | 13,766               | 13,766                |
| 3210 - Building Repairs and Maint      | 157,576              | 162,253                | 163,778              | 163,778               |
| 3310 - Insurance                       | 3,199,935            | 3,199,935              | 3,980,165            | 4,188,125             |
| 3313 - Liability Premiums              | 71,000               | 71,000                 | 76,716               | 76,717                |
| 3320 - Advertising                     | 17,693,601           | 17,693,601             | 16,783,500           | 16,783,500            |
| 3321 - Advertising Fees                | 500                  | 501                    | 523                  | 523                   |
| 3340 - Membership Dues                 | 2,500                | 51,000                 | 51,569               | 51,569                |
| 3341 - Subscriptions-Serials           | 271                  | 271                    | 283                  | 283                   |
| 3361 - Professional Development        | 25,000               | 24,999                 | 23,012               | 23,012                |
| 3363 - Reimb-Vehicle Use,Parking       | 1,000                | 1,000                  | 0                    | 0                     |
| 3410 - Equip - Automotive Rental       | 3,992                | 3,992                  | 1,315                | 1,315                 |
| 3411 - Wreck Handle Charge (fleet)     | 0                    | 0                      | 1                    | 1                     |
| 3416 - GIS Services                    | 1,866                | 1,866                  | 3,206                | 3,206                 |
| 3420 - Commun Equip Rental             | 245,630              | 245,630                | 214,596              | 232,169               |
| 3429 - Mobile Phone Services           | 15,500               | 15,500                 | 16,213               | 16,213                |
| 3430 - Data Services                   | 26,052               | 26,052                 | 34,736               | 35,000                |
| 3434 - Programming                     | 171,308              | 171,308                | 200,823              | 205,178               |
| 3460 - Disposal Services               | 150,000              | 150,000                | 156,900              | 156,900               |
| 3518 - Credit Card Charges             | 78,000               | 82,619                 | 81,588               | 81,588                |
| 3537 - Fees -Bond Payments             | 28,490               | 28,490                 | 19,000               | 19,000                |
| 3599 - Misc. Other Charges             | 314,694              | 314,694                | 389,015              | 389,015               |
| 3637 - Capital Const Transfer          | 48,768,520           | 46,108,956             | 30,727,554           | 23,765,607            |
| 3651 - Gen Fund Cost Reimb             | 1,044,096            | 1,044,096              | 241,028              | 241,028               |
| 3690 - Miscellaneous Transfers         | 7,829,027            | 7,829,027              | 10,398,245           | 10,398,245            |
| 3851 - Pension Bond Debt Service       | 116,477              | 116,477                | 194,360              | 200,354               |
| 3870 - Revn Bnd-Conv Cnt Fnd 080       | 19,333,500           | 19,333,500             | 19,337,000           | 19,339,250            |
| 3994 - Outside Temps-Staffing          | 3,000                | 3,000                  | 3,138                | 3,138                 |

# CONVENTION & EVENT SERVICES

|                              | FY 2023-24<br>Budget | FY 2023-24<br>Forecast | FY 2024-25<br>Budget | FY 2025-26<br>Planned |
|------------------------------|----------------------|------------------------|----------------------|-----------------------|
| Contractual - Other Services | \$145,381,914        | \$143,467,288          | \$129,527,466        | \$122,647,239         |
|                              |                      |                        |                      |                       |
| <b>Total Expense</b>         | <b>\$152,931,223</b> | <b>\$151,169,893</b>   | <b>\$137,358,763</b> | <b>\$130,930,472</b>  |



# DALLAS WATER UTILITIES

## MISSION

Provide water and wastewater services vital to the health and safety of City of Dallas residents and customers

## DEPARTMENT GOALS

- Continue the Integrated Pipeline Project (IPL) to connect Lake Palestine to Dallas' water supply system by finalizing the pipeline route to the Bachman Water Treatment Plant, preparing for the acquisition of necessary easements and land rights, and initiating permitting to allow for future construction from the IPL connection to Bachman Water Treatment Plant
- Continue addressing water and wastewater needs within the City of Dallas through the design and construction of infrastructure improvements for all occupied, unserved areas
- Provide a high-quality supply of safe, clean drinking water to retail and wholesale customers that is compliant with local, state, and federal requirements and regulations as outlined in the Safe Drinking Water Act, while simultaneously ensuring adequate pressure for fire protection at all times
- Provide wastewater collection and treatment services for retail and wholesale customers while meeting U.S. Environmental Agency (EPA) and Texas Commission on Environmental Quality (TCEQ) treatment plant discharge requirements and Trinity River Stream Standards as required by the Clean Water Act
- Continue enhancing the customer service experience and improving water conservation with the development of the Advanced Metering Infrastructure project

## SERVICE DESCRIPTIONS

| DALLAS WATER UTILITIES |  |
|------------------------|--|
| DWU General Expense    | Includes payments for services received by DWU from other City departments, Payment in Lieu of Taxes (PILOT), fleet replacement, and street rental.  |
| Wastewater Collection  | Provides 24/7 operation and maintenance of more than 4,075 miles of wastewater mains in the sanitary sewer system to ensure the collection and transport of domestic and industrial wastewater.  |
| Wastewater Treatment   | Operates and maintains two wastewater treatment plants that treat more than 74 billion gallons of domestic and industrial wastewater, process and dispose of biosolids, and provide reused effluent water to local area golf courses as a service for the residents of Dallas. |
| Water Capital Funding  | Provides funding related to the DWU Capital Improvement Program through the issuance of long-term and short-term debt, as well as cash funding to meet the City's Financial Management Performance Criteria goals.   |

# DALLAS WATER UTILITIES

|  |  |
|--|--|
| <b>Water Planning, Financial and Rate Services</b> | Develops and manages DWU's annual operating budget of more than \$826 million, coordinates and prepares the annual capital budget of more than \$328 million, and ensures the City has water now and in the future to meet the needs of the residents of Dallas and customer cities. |
| <b>Water Production and Delivery</b>               | Operates and maintains three water purification plants, pump stations, storage tanks, and over 5,000 miles of distribution system pipelines to provide more than 153 billion gallons of drinking water and fire protection to more than 2.5 million people.                          |
| <b>Water Utilities Capital Program Management</b>  | Provides management for capital improvement projects totaling approximately \$328 million annually from inception through startup. This includes capital planning, professional services, construction administration, and inspection of the required improvements.                  |
| <b>Water Utilities Customer Account Services</b>   | Provides water meter reading, billing, collection, and customer service activities for more than 300,000 water, wastewater, sanitation, and stormwater utility accounts monthly.   |

## SERVICE BUDGET

| Service                                     | FY 2023-24<br>Budget | FY 2023-24<br>Forecast | FY 2024-25<br>Budget | FY 2025-26<br>Planned |
|---|----------------------|------------------------|----------------------|-----------------------|
| DWU General Expense                         | 149,740,066          | 149,243,848            | 157,824,728          | 159,734,778           |
| Wastewater Collection                       | 26,423,293           | 26,453,033             | 27,332,244           | 28,247,412            |
| Wastewater Treatment                        | 59,587,288           | 67,592,722             | 63,780,716           | 65,366,227            |
| Water Capital Funding                       | 436,951,915          | 428,366,990            | 369,832,295          | 397,503,523           |
| Water Planning, Financial and Rate Services | 4,831,663            | 3,892,841              | 4,195,130            | 4,372,418             |
| Water Production and Delivery               | 135,959,774          | 138,109,748            | 149,014,886          | 161,309,026           |
| Water Utilities Capital Program Management  | 18,031,003           | 16,750,594             | 18,214,716           | 19,942,511            |
| Water Utilities Customer Account Services   | 33,750,374           | 34,865,599             | 36,668,949           | 38,529,409            |
| <b>Expense Total</b>                        | <b>\$865,275,376</b> | <b>\$865,275,376</b>   | <b>\$826,863,664</b> | <b>\$875,005,304</b>  |

# DALLAS WATER UTILITIES

## ANNUAL OPERATING EXPENSE AND REVENUE

The table below provides a summary of the amended budget and forecast for the current year compared to the budget for FY 2024-25 and planned budget for FY 2025-26.

| Category                     | FY 2023-24 Budget | FY 2023-24 Forecast | FY 2024-25 Budget | FY 2025-26 Planned |
|------------------------------|-------------------|---------------------|-------------------|--------------------|
| Personnel Services           | \$128,017,852     | \$126,171,558       | \$132,668,803     | \$139,792,313      |
| Supplies - Materials         | 115,568,032       | 121,065,875         | 131,966,376       | 132,998,399        |
| Contractual - Other Services | 618,969,079       | 615,317,529         | 560,104,043       | 600,544,487        |
| Capital Outlay               | 12,269,851        | 12,269,851          | 12,179,310        | 12,179,310         |
| Expense Total                | \$874,824,814     | \$874,824,814       | \$836,918,532     | \$885,514,509      |
| Reimbursements               | (9,549,438)       | (9,549,439)         | (10,054,868)      | (10,509,205)       |
| Department Total             | \$865,275,376     | \$865,275,376       | \$826,863,664     | \$875,005,304      |
|                              |                   |                     |                   |                    |
| Department Revenue Total     | \$791,276,133     | \$800,302,325       | \$826,863,664     | \$875,005,304      |

## REIMBURSEMENTS

Reimbursements reflect contributions from various agencies, including federal and state funds, internal service departments, enterprise fund departments, and department support. Department support reflects interdepartmental transfers for the cost of management oversight and administrative support within the department. The table below provides a summary of reimbursements from various sources.

| Source of Reimbursement              | FY 2024-25 Budget | FY 2025-26 Planned |
|--------------------------------------|-------------------|--------------------|
| Department Support                   | (4,507,363)       | (4,742,068)        |
| Contractor Reimbursement             | (250,000)         | (250,000)          |
| General Fund Reimbursement           | (1,357,919)       | (1,363,229)        |
| Dallas Water Utilities Reimbursement | (3,939,586)       | (4,153,908)        |
| Reimbursement Total                  | \$(10,054,868)    | \$(10,509,205)     |



# DALLAS WATER UTILITIES

## PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours (with the exception of DFR uniform FTEs which may equal 2,808 hours depending upon assignment). Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turnover that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE. The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs funded from additional resources such as grant funds.

| Category          | FY 2023-24 Budget | FY 2023-24 Forecast | FY 2024-25 Budget | FY 2025-26 Planned |
|-------------------|-------------------|---------------------|-------------------|--------------------|
| Regular Civilian  | 1,423.52          | 1,367.51            | 1,423.50          | 1,423.50           |
| Regular Uniform   | 0.00              | 0.00                | 0.00              | 0.00               |
| Civilian Overtime | 140.26            | 192.18              | 140.26            | 140.26             |
| Uniform Overtime  | 0.00              | 0.00                | 0.00              | 0.00               |
| Temporary Help    | 0.00              | 0.00                | 0.00              | 0.00               |
| Department Total  | 1,563.78          | 1,559.69            | 1,563.76          | 1,563.76           |

## BUDGETING FOR EQUITY

Budgeting for Equity reflects the intentional process by City departments to identify existing disparities in outcomes across various indicators and developing strategies and targeted investments to improve success for Dallas residents. The bullets below reflect departments' equity efforts.

- Complete designing and continue construction of water and wastewater infrastructure improvements to all occupied, unserved areas throughout the City as part of DWU's Unserved Areas Program identified as reinvestment areas in the City's Comprehensive Housing Policy.
- Assist with development of programs and funds to assist with private connections once infrastructure has been extended to identified occupied, unserved areas.
- Continue collaborating with the Office of Arts & Culture to transform a large industrial floodgate in Rochester Park into an aesthetic mural in an underserved area of the City.
- Continue to partner and participate in national conversations with the US Water Alliance-Water Network and state wide Texas Water Equity Cohort to pursue collective best management practices for utilities to ensure socio-economic and racially equitable programs continue and new programs are developed.

# DALLAS WATER UTILITIES

## EXPENSE DETAIL

|  | FY 2023-24<br>Budget | FY 2023-24<br>Forecast | FY 2024-25<br>Budget | FY 2025-26<br>Planned |
|--|----------------------|------------------------|----------------------|-----------------------|
| 1101 - Salary - Non-Uniform  | 86,789,210           | 76,749,785             | 89,646,673           | 93,049,458            |
| 1111 - Cell Phone Stipend  | 219,240              | 222,048                | 219,270              | 220,141               |
| 1113 - One-time Pay - Non-Uniform                                    | 0                    | 119                    | 0                    | 0                     |
| 1120 - Wellness Incentive (Uniform and Non-Uniform)                  | 758,250              | 758,250                | 711,750              | 711,750               |
| 1201 - Overtime - Non-Uniform  | 9,211,938            | 16,811,527             | 9,216,311            | 9,216,311             |
| 1203 - Service Incentive Pay   | 502,533              | 321,424                | 217,200              | 217,200               |
| 1208 - Sick Leave Term Pay - Civilian                                | 235,000              | 590,025                | 235,000              | 235,000               |
| 1210 - Vacation Term Pay - Non-Uniform                               | 238,693              | 445,057                | 238,693              | 238,693               |
| 1212 - Termination Payment -Attendance Incentive Leave - Non-Uniform | 0                    | 21,865                 | 0                    | 0                     |
| 1251 - Off-road Vehicle Use  | 22,875               | 7,865                  | 22,875               | 22,875                |
| 1301 -Pension - Non-Uniform  | 12,690,568           | 12,690,568             | 14,393,639           | 14,911,345            |
| 1303 - Life Insurance  | 106,155              | 106,155                | 102,492              | 105,339               |
| 1304 - Health Insurance  | 13,769,820           | 13,769,819             | 13,517,556           | 14,263,470            |
| 1306 - ER Medicare   | 1,271,045            | 1,249,557              | 1,458,026            | 1,831,203             |
| 1314 - Worker's Compensation   | 2,202,525            | 2,202,525              | 2,238,902            | 2,238,902             |
| 1324 - Actuarially Determined Contribution Pensions-Non-Uniform      | 0                    | 0                      | 450,416              | 2,530,626             |
| 1406 - Admin Leave - Non-Uniform                                     | 0                    | 186,688                | 0                    | 0                     |
| 1453 - Continuance Pay - Non-Uniform                                 | 0                    | 38,282                 | 0                    | 0                     |
| <b>Personnel Services</b>  | <b>\$128,017,852</b> | <b>\$126,171,558</b>   | <b>\$132,668,803</b> | <b>\$139,792,313</b>  |

# DALLAS WATER UTILITIES

|                                     | FY 2023-24<br>Budget | FY 2023-24<br>Forecast | FY 2024-25<br>Budget | FY 2025-26<br>Planned |
|-------------------------------------|----------------------|------------------------|----------------------|-----------------------|
| 2110 - Office Supplies              | 249,368              | 80,793                 | 251,801              | 277,908               |
| 2111 - Office Supplies Chargeback   | 164,108              | 165,643                | 191,265              | 217,084               |
| 2120 - Min App Inst Tools - Uten    | 3,071,279            | 2,569,453              | 3,472,694            | 3,594,179             |
| 2130 - Copy McH Supplies            | 54,300               | 29,024                 | 55,847               | 56,035                |
| 2140 - Light - Power                | 24,200,888           | 22,610,043             | 24,200,888           | 24,200,888            |
| 2160 - Fuel Supplies                | 354,160              | 336,362                | 511,103              | 512,948               |
| 2170 - Water - Sewer                | 24,445               | 31,121                 | 25,245               | 25,560                |
| 2171 - Purchase Of Treated Water    | 25,000               | 15,326                 | 25,000               | 25,000                |
| 2181 - Fuel - Lube For Vehicle      | 2,453,745            | 2,453,745              | 2,778,227            | 2,778,228             |
| 2182 - Mechanical Supplies Veh      | 41,500               | 28,827                 | 60,250               | 60,250                |
| 2183 - Fuel - Lube                  | 250,000              | 136,045                | 259,600              | 259,705               |
| 2185 - Tires - Tubes                | 76,750               | 44,375                 | 79,250               | 79,775                |
| 2190 - Mechanical Supplies          | 176,366              | 59,396                 | 201,366              | 211,366               |
| 2200 - Chemical Medical Surgical    | 38,488,000           | 47,013,253             | 48,171,276           | 48,171,276            |
| 2220 - Laundry - Cleaning Suppl     | 243,336              | 1,335                  | 249,268              | 252,735               |
| 2231 - Clothing                     | 1,034,711            | 831,071                | 1,087,793            | 1,132,523             |
| 2232 - Food Supplies                | 68,900               | 49,987                 | 88,284               | 101,414               |
| 2251 - Stamp Postage Fund Level     | 1,000                | 121                    | 1,000                | 1,000                 |
| 2252 - Meter Postage Fund Level     | 150,000              | 148,011                | 157,502              | 160,005               |
| 2261 - Educational - Recr Suppl     | 30,736               | 16,856                 | 40,986               | 40,986                |
| 2262 - Botanical - Agric Suppl      | 9,000                | 0                      | 4,500                | 4,500                 |
| 2264 - Service Pins                 | 8,000                | 8,000                  | 8,000                | 8,000                 |
| 2270 - Printing Supplies            | 4,000                | 0                      | 4,200                | 4,410                 |
| 2280 - Other Supplies               | 1,319,015            | 879,254                | 1,392,371            | 1,413,697             |
| 2310 - Building Materials           | 267,040              | 168,001                | 279,397              | 281,871               |
| 2320 - Filtration Plants            | 75,000               | 25,000                 | 50,300               | 50,300                |
| 2420 - Other Structures             | 28,335,952           | 28,335,952             | 31,169,547           | 31,169,547            |
| 2550 - Waterworks Mains             | 4,734,000            | 4,644,458              | 6,033,171            | 6,034,171             |
| 2560 - Sanitary Sewer               | 1,407,750            | 1,368,750              | 1,409,450            | 1,410,450             |
| 2571 - Service Connections          | 966,950              | 545,607                | 1,338,526            | 1,339,026             |
| 2590 - Other Improvements           | 27,500               | 7,207                  | 27,500               | 27,500                |
| 2710 - Furniture - Fixtures         | 555,368              | 312,825                | 686,218              | 738,083               |
| 2720 - Machine Tools                | 4,013,400            | 5,963,277              | 4,411,440            | 4,558,640             |
| 2730 - Major Apparatus              | 1,093,300            | 1,017,019              | 1,113,300            | 1,123,300             |
| 2731 - Data Processing Equipment    | 412,900              | 159,292                | 702,890              | 1,236,219             |
| 2735 - Software Purchase -\$1000    | 75,000               | 5,500                  | 75,000               | 75,000                |
| 2760 - Radio - Communication Eqp    | 71,000               | 30,550                 | 74,000               | 77,150                |
| 2762 - Lost Damaged Comm Equ        | 7,300                | 0                      | 7,300                | 7,300                 |
| 2770 - Audiovisual Equipment        | 21,600               | 1,000                  | 22,350               | 23,137                |
| 2780 - Photography - Film Equipment | 5,600                | 0                      | 5,600                | 5,600                 |
| 2790 - Protective Equipment         | 86,500               | 48,500                 | 96,000               | 99,000                |
| 2810 - Meters - Settings            | 15,000               | 14,858                 | 15,000               | 15,000                |
| 2840 - Fire Hydrants                | 660,100              | 660,100                | 820,127              | 820,127               |
| 2860 - Books Reference Book Only    | 13,165               | 0                      | 14,385               | 20,347                |

# DALLAS WATER UTILITIES

|  | FY 2023-24<br>Budget | FY 2023-24<br>Forecast | FY 2024-25<br>Budget | FY 2025-26<br>Planned |
|--|----------------------|------------------------|----------------------|-----------------------|
| 2890 - Miscellaneous Equipment         | 225,000              | 249,806                | 297,159              | 297,159               |
| 2991 - Inventory Adj-Physical Inv      | 0                    | 132                    | 0                    | 0                     |
| 2998 - Inventory Purchase              | 0                    | 0                      | 0                    | 0                     |
| Supplies - Materials                   | \$115,568,032        | \$121,065,875          | \$131,966,376        | \$132,998,399         |
| 3001 - City Hall Emp Parking Garage    | 0                    | 0                      | 65,079               | 65,079                |
| 3020 - Food - Laundry Service          | 10,000               | 6,398                  | 17,700               | 17,778                |
| 3030 - Printing - Photo Services       | 149,000              | 245,953                | 155,536              | 155,598               |
| 3033 - Legal Fees                      | 500,000              | 500,000                | 500,000              | 500,000               |
| 3040 - Medical - Laboratory Services   | 430,000              | 430,000                | 430,000              | 430,000               |
| 3041 - Litigation Expenses Defendant   | 50,000               | 50,000                 | 50,000               | 50,000                |
| 3043 - Retrieval Of Records            | 1,000                | 0                      | 1,000                | 1,000                 |
| 3050 - Communications                  | 1,100,193            | 1,100,193              | 1,013,127            | 1,039,963             |
| 3051 - Telephone Equipment Charges     | 13,093               | 12,894                 | 13,100               | 13,100                |
| 3053 - Data Circuit Billing            | 2,273,261            | 2,273,261              | 2,225,199            | 2,234,146             |
| 3060 - Equipment Rental [Outside City] | 2,165,870            | 2,296,576              | 2,589,558            | 2,589,928             |
| 3070 - Professional Services           | 3,312,376            | 2,402,544              | 2,602,800            | 2,715,003             |
| 3072 - Contractor Service Fees         | 8,069,247            | 7,853,967              | 10,160,117           | 19,309,992            |
| 3083 - Wastewater Treatment            | 8,743,825            | 8,743,825              | 9,254,325            | 9,254,325             |
| 3084 - Wastewater Treatment            | 1,500,000            | 1,500,000              | 1,500,000            | 1,500,000             |
| 3085 - Freight                         | 7,394                | 764                    | 13,524               | 13,524                |
| 3086 - Wastewater Transmission         | 46,000               | 46,000                 | 46,000               | 46,000                |
| 3090 - City Forces                     | 11,686,224           | 11,688,012             | 11,625,906           | 11,626,356            |
| 3091 - Custodial Services              | 523,100              | 523,680                | 536,500              | 542,917               |
| 3092 - Security Services               | 3,652,646            | 3,672,196              | 3,741,550            | 3,766,760             |
| 3098 - Day Labor                       | 300,000              | 347,520                | 300,000              | 300,000               |
| 3099 - Misc Special Services           | 4,605,711            | 4,308,006              | 4,791,116            | 4,806,873             |
| 3110 - Equip Repairs and Maintenance   | 3,970,748            | 7,480,994              | 4,688,911            | 4,781,011             |
| 3130 - Copy Machine Rent-Lease-Maint   | 121,478              | 121,477                | 119,915              | 119,915               |
| 3140 - Copy Machine Excess Use Chrge   | 14,700               | 14,700                 | 14,700               | 14,700                |
| 3150 - Copy Center Charges             | 24,406               | 24,000                 | 24,406               | 24,406                |
| 3151 - Department Support              | 4,332,826            | 4,332,826              | 4,507,364            | 4,742,070             |
| 3201 - Stores Overhead Charges         | 3,818,662            | 3,818,662              | 3,939,587            | 4,153,908             |
| 3210 - Building Repairs and Maint      | 1,090,000            | 2,246,559              | 1,313,050            | 1,325,412             |
| 3310 - Insurance                       | 2,340,791            | 2,340,791              | 2,752,214            | 2,896,015             |
| 3313 - Liability Premiums              | 1,524,022            | 1,524,022              | 1,550,496            | 1,550,503             |
| 3315 - Tolls                           | 3,404                | 3,404                  | 4,904                | 4,904                 |
| 3320 - Advertising                     | 90,300               | 70,129                 | 93,675               | 96,068                |
| 3330 - Rents [Lease]                   | 1,316,005            | 1,105,856              | 1,316,005            | 1,316,005             |
| 3340 - Membership Dues                 | 500,910              | 479,760                | 500,399              | 500,439               |
| 3341 - Subscriptions-Serials           | 28,975               | 0                      | 32,178               | 33,181                |
| 3360 - Purchased Transportation        | 2,500                | 0                      | 2,625                | 2,756                 |
| 3361 - Professional Development        | 351,287              | 345,924                | 471,829              | 351,287               |
| 3363 - Reimb-Vehicle Use,Parking       | 529,879              | 529,832                | 549,282              | 550,005               |

# DALLAS WATER UTILITIES

|  | FY 2023-24<br>Budget | FY 2023-24<br>Forecast | FY 2024-25<br>Budget | FY 2025-26<br>Planned |
|--|----------------------|------------------------|----------------------|-----------------------|
| 3364 - Personnel Development             | 343,113              | 318,433                | 380,410              | 343,113               |
| 3365 - Executive Auto Allowance          | 0                    | 0                      | 750                  | 1,000                 |
| 3371 - Local Agency Commission           | 293,000              | 148,929                | 293,000              | 293,000               |
| 3410 - Equip - Automotive Rental         | 4,431,206            | 4,431,207              | 4,404,024            | 4,404,024             |
| 3411 - Wreck Handle Charge (fleet)       | 1,613,886            | 1,613,885              | 396,367              | 396,367               |
| 3412 - Fuel And Lube                     | 3,000                | 0                      | 3,150                | 3,307                 |
| 3413 - Motor Pool Vehicle Charges        | 0                    | 0                      | 154,833              | 154,833               |
| 3416 - GIS Services                      | 85,704               | 85,704                 | 122,379              | 122,379               |
| 3420 - Commun Equip Rental               | 1,317,362            | 1,317,362              | 1,181,246            | 1,280,341             |
| 3421 - Veh License - Registration Fees   | 6,339                | 0                      | 6,339                | 6,339                 |
| 3429 - Mobile Phone Services             | 182,150              | 449,215                | 192,950              | 203,750               |
| 3430 - Data Services                     | 1,103,861            | 1,103,861              | 1,073,191            | 1,083,260             |
| 3434 - Programming                       | 13,831,507           | 13,831,507             | 15,127,922           | 15,306,635            |
| 3438 - Software Maintenance Fee          | 1,422,488            | 751,983                | 682,746              | 743,017               |
| 3460 - Disposal Services                 | 814,711              | 818,853                | 916,711              | 918,711               |
| 3511 - Contribution, Gratuities, Rewards | 14,800               | 358                    | 14,925               | 15,056                |
| 3514 - Street Rental                     | 40,550,000           | 40,723,400             | 42,253,100           | 44,365,755            |
| 3518 - Credit Card Charges               | 4,500,000            | 5,953,091              | 6,100,000            | 6,100,000             |
| 3599 - Misc. Other Charges               | 690                  | 0                      | 690                  | 690                   |
| 3637 - Capital Const Transfer            | 164,000,000          | 154,427,445            | 89,552,845           | 89,636,285            |
| 3651 - Gen Fund Cost Reimb               | 6,006,636            | 6,006,636              | 6,902,868            | 6,902,868             |
| 3690 - Miscellaneous Transfers           | 26,460,325           | 26,460,325             | 26,545,193           | 26,545,193            |
| 3803 - Bond Fees                         | 800,000              | 800,000                | 800,000              | 800,000               |
| 3821 - Debt Svc Reserve Req              | 2,000,000            | 2,000,000              | 2,000,000            | 2,000,000             |
| 3826 - Commercial Paper Interest         | 1,000,000            | 2,223,798              | 1,000,000            | 1,000,000             |
| 3827 - Commercial Paper Fees             | 2,700,000            | 1,476,232              | 2,700,000            | 2,700,000             |
| 3830 - Interest Expense Customer         | 10,000               | 10,000                 | 10,000               | 10,000                |
| 3836 - Integrated Pipeline Joint Project | 54,800,000           | 54,800,000             | 68,500,000           | 85,500,000            |
| 3851 - Pension Bond Debt Service         | 7,261,381            | 7,261,381              | 7,156,105            | 7,376,777             |
| 3857 - Revenue Bonds Series 2012         | 20,243,098           | 20,243,098             | 15,685,478           | 15,699,143            |
| 3858 - Revenue Bonds Series 2013         | 4,918,250            | 4,918,250              | 4,921,000            | 4,928,500             |
| 3859 - Revenue Bonds Series 2015         | 60,259,600           | 60,259,600             | 50,427,600           | 50,453,100            |
| 3862 - Revenue Bonds Series 2016A        | 20,574,900           | 20,574,900             | 20,579,400           | 20,593,150            |
| 3863 - Revenue Bonds Series 2016B        | 4,294,081            | 4,294,081              | 4,295,675            | 7,042,947             |
| 3864 - Revenue Bonds Series 2017         | 10,901,950           | 10,901,950             | 10,903,700           | 10,910,950            |
| 3865 - Revenue Bonds Series 2018A        | 900,018              | 900,018                | 900,977              | 901,285               |
| 3866 - Revenue Bonds Series 2018B        | 1,882,062            | 1,882,062              | 1,880,180            | 1,882,000             |
| 3867 - Revenue Bonds Series 2018C        | 9,132,950            | 9,132,950              | 9,132,200            | 9,138,200             |
| 3868 - Revenue Bonds Series 2019A        | 846,459              | 846,459                | 846,459              | 851,243               |
| 3869 - Revenue Bonds Series 2019B        | 1,772,060            | 1,772,060              | 1,773,140            | 1,773,503             |
| 3872 - Revenue Bonds Series 2020A        | 776,525              | 776,525                | 776,525              | 776,525               |
| 3873 - Revenue Bonds Series 2020B        | 1,608,228            | 1,608,228              | 1,608,228            | 1,608,228             |
| 3874 - Revenue Bonds Series 2020C        | 18,065,500           | 18,065,500             | 18,070,750           | 15,540,500            |
| 3875 - Revenue Bonds Series 2020D        | 18,584,700           | 18,584,700             | 18,595,460           | 18,612,741            |

# DALLAS WATER UTILITIES

|                                   | FY 2023-24<br>Budget | FY 2023-24<br>Forecast | FY 2024-25<br>Budget | FY 2025-26<br>Planned |
|-----------------------------------|----------------------|------------------------|----------------------|-----------------------|
| 3876 - Revenue Bonds Series 2021A | 761,596              | 761,596                | 761,596              | 761,596               |
| 3877 - Revenue Bonds Series 2021B | 1,529,477            | 1,529,474              | 1,529,477            | 1,529,477             |
| 3878 - Revenue Bonds Series 2021C | 6,820,600            | 6,820,600              | 6,820,600            | 6,824,350             |
| 3879 - Revenue Bonds Series 2022A | 854,288              | 854,288                | 857,759              | 855,519               |
| 3880 - Revenue Bonds Series 2022B | 1,789,094            | 1,789,094              | 1,787,126            | 1,788,787             |
| 3881 - Revenue Bonds Series 2022C | 6,636,159            | 6,636,159              | 7,249,113            | 7,225,770             |
| 3882 - Revenue Bonds Series 2023A | 0                    | 17,940,320             | 10,295,350           | 10,298,850            |
| 3883 - Revenue Bonds Series 2023C | 0                    | 987,602                | 0                    | 0                     |
| 3899 - Other Misc Exp - Reimb     | 14,097               | 0                      | 14,097               | 14,097                |
| 3980 - Reserve For Contingencies  | 2,260,000            | 2,260,000              | 2,264,500            | 2,245,882             |
| 3982 - Bonds To Be Sold           | 17,940,320           | 0                      | 15,021,657           | 25,334,217            |
| 3994 - Outside Temps-Staffing     | 851,075              | 1,523,687              | 1,120,575            | 1,300,300             |
| Contractual - Other Services      | \$618,969,079        | \$615,317,529          | \$560,104,043        | \$600,544,487         |
|                                   |                      |                        |                      |                       |
| 4310 - Buildings                  | 30,000               | 0                      | 0                    | 0                     |
| 4710 - Furniture Fixtures Equip   | 223,100              | 50,000                 | 0                    | 0                     |
| 4730 - Inst Apparatus Major       | 94,000               | 94,000                 | 0                    | 0                     |
| 4740 - Motor Vehicles Cap         | 0                    | 1,248,095              | 0                    | 0                     |
| 4741 - Automobiles                | 0                    | 278,613                | 0                    | 0                     |
| 4742 - Trucks                     | 42,296               | 1,860,535              | 0                    | 0                     |
| 4750 - Other Vehicles             | 421,000              | 421,000                | 0                    | 0                     |
| 4810 - Meters And Settings        | 0                    | 745,288                | 0                    | 0                     |
| 4890 - Misc Equipment Capital     | 11,459,455           | 7,572,321              | 12,179,310           | 12,179,310            |
| Capital Outlay                    | \$12,269,851         | \$12,269,851           | \$12,179,310         | \$12,179,310          |
|                                   |                      |                        |                      |                       |
| 5002 - Dept Support Reimb         | (4,332,826)          | (4,332,826)            | (4,507,363)          | (4,742,068)           |
| 5011 - Reimb Fr Othr Organizaton  | (1,147,950)          | (1,147,950)            | (1,357,919)          | (1,363,229)           |
| 5021 - Trans To Acct Rec Gl 110   | (250,000)            | (250,001)              | (250,000)            | (250,000)             |
| 5201 - Credit For Stores Overhd   | (3,818,662)          | (3,818,662)            | (3,939,586)          | (4,153,908)           |
| Reimbursements                    | (\$9,549,438)        | (\$9,549,439)          | (\$10,054,868)       | (\$10,509,205)        |
| Total Expense                     | \$865,275,376        | \$865,275,376          | \$826,863,664        | \$875,005,304         |



# DALLAS WATER UTILITIES - SDM

## MISSION

Enhance the quality of life for Dallas residents through management of the Trinity River watershed, associated neighborhood and systemwide flood control, floodplain, and surface water quality activities.

## DEPARTMENT GOALS

- Meet state and federal Stormwater regulations
- Ensure public/private infrastructure and development are designed to minimize flooding
- Plan and implement drainage infrastructure projects to improve drainage system efficiency and function
- Maintain pump station uptime at 92 percent or greater
- Monitor and respond to floodway and neighborhood drainage issues during rainfall events

## SERVICE DESCRIPTIONS

| DALLAS WATER UTILITIES - SDM       |   |
|------------------------------------|---|
| DWU - SDM General Expense          | Facilitates City activities in compliance with the City's MS4 permit, operation, maintenance, and repairs of storm drainage system, and floodplain management in compliance with federal and state regulations.                     |
| Floodplain and Drainage Management | Provides design, construction, and implementation of capital drainage projects, studies, and mapping to ensure infrastructure/development are designed to minimize flooding.  |
| Floodway Operations                | Provides floodway maintenance and flood risk management emergency response. Builds on existing resources and enhances funding for staff, equipment, and contract services to maintain, repair, and replace drainage infrastructure. |
| Neighborhood Drainage Operations   | Manages operates, and maintains neighborhood drainage systems by inspecting, clearing, and repairing infrastructure. Monitors water quality through sampling and responds to water quality issues.                                  |

## SERVICE BUDGET

| Service                            | FY 2023-24 Budget | FY 2023-24 Forecast | FY 2024-25 Budget | FY 2025-26 Planned |
|------------------------------------|-------------------|---------------------|-------------------|--------------------|
| DWU - SDM General Expense          | 56,531,906        | 57,318,494          | 50,399,461        | 52,595,147         |
| Floodplain and Drainage Management | 5,190,325         | 4,936,034           | 5,420,633         | 5,539,088          |
| Floodway Operations                | 14,778,753        | 14,778,753          | 15,464,609        | 17,201,652         |
| Neighborhood Drainage Operations   | 12,588,964        | 12,056,667          | 14,567,411        | 15,238,093         |
| Expense Total                      | \$89,089,948      | \$89,089,948        | \$85,852,114      | \$90,573,980       |



# DALLAS WATER UTILITIES - SDM

## ANNUAL OPERATING EXPENSE AND REVENUE

The table below provides a summary of the amended budget and forecast for the current year compared to the budget for FY 2024-25 and planned budget for FY 2025-26.

| Category                     | FY 2023-24 Budget | FY 2023-24 Forecast | FY 2024-25 Budget | FY 2025-26 Planned |
|------------------------------|-------------------|---------------------|-------------------|--------------------|
| Personnel Services           | 23,434,607        | 20,821,642          | 24,494,664        | 25,775,304         |
| Supplies - Materials         | 4,269,857         | 4,580,588           | 5,230,693         | 5,545,590          |
| Contractual - Other Services | 61,253,815        | 63,529,730          | 55,907,888        | 58,519,347         |
| Capital Outlay               | 314,000           | 340,319             | 401,200           | 916,070            |
| Expense Total                | \$89,272,279      | \$89,272,279        | \$86,034,445      | \$90,756,311       |
| Reimbursements               | (182,331)         | (182,331)           | (182,331)         | (182,331)          |
| Department Total             | \$89,089,948      | \$89,089,948        | \$85,852,114      | \$90,573,980       |
|                              |                   |                     |                   |                    |
| Department Revenue Total     | \$80,093,972      | \$80,093,972        | \$85,852,114      | \$90,573,980       |

## REIMBURSEMENTS

Reimbursements reflect contributions from various agencies, including federal and state funds, internal service departments, enterprise fund departments, and department support. Department support reflects interdepartmental transfers for the cost of management oversight and administrative support within the department. The table below provides a summary of reimbursements from various sources.

| Source of Reimbursement    | FY 2024-25 Budget | FY 2025-26 Planned |
|----------------------------|-------------------|--------------------|
| General Fund Reimbursement | (182,331)         | (182,331)          |
| Reimbursement Total        | \$(182,331)       | \$(182,331)        |

# DALLAS WATER UTILITIES - SDM

## PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours (with the exception of DFR uniform FTEs which may equal 2,808 hours depending upon assignment). Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turnover that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE. The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs funded from additional resources such as grant funds.

| Category          | FY 2023-24 Budget | FY 2023-24 Forecast | FY 2024-25 Budget | FY 2025-26 Planned |
|-------------------|-------------------|---------------------|-------------------|--------------------|
| Regular Civilian  | 272.40            | 225.78              | 281.00            | 281.00             |
| Regular Uniform   | 0.00              | 0.00                | 0.00              | 0.00               |
| Civilian Overtime | 8.60              | 21.50               | 8.60              | 8.60               |
| Uniform Overtime  | 0.00              | 0.00                | 0.00              | 0.00               |
| Temporary Help    | 0.00              | 0.00                | 0.00              | 0.00               |
| Department Total  | 281.00            | 247.28              | 289.60            | 289.60             |

## BUDGETING FOR EQUITY

Budgeting for Equity reflects the intentional process by City departments to identify existing disparities in outcomes across various indicators and developing strategies and targeted investments to improve success for Dallas residents. The bullets below reflect departments' equity efforts.

- Continue partnering with the United State Army Corps of Engineers to complete the Dallas Floodway the Dallas Floodway Extension which, when completed will protect historically disenfranchised communities from flooding.
- In partnership with Office of Cultural Affairs, transform stormwater flood gates in William Blair Jr Park (formerly Rochester Park) to include an aesthetic mural with \$100,000 in public arts funding arts funding for two public art installations to be installed within the 75207 and 75215 zip codes.

## EXPENSE DETAIL

|   | FY 2023-24 Budget | FY 2023-24 Forecast | FY 2024-25 Budget | FY 2025-26 Planned |
|---|-------------------|---------------------|-------------------|--------------------|
| 1101 - Salary - Non-Uniform                         | 17,115,131        | 13,896,627          | 18,032,166        | 18,709,153         |
| 1111 - Cell Phone Stipend                           | 33,120            | 32,446              | 30,520            | 30,430             |
| 1120 - Wellness Incentive (Uniform and Non-Uniform) | 126,022           | 126,022             | 140,500           | 140,500            |
| 1201 - Overtime - Non-Uniform                       | 412,085           | 995,621             | 497,953           | 410,836            |
| 1203 - Service Incentive Pay                        | 28,476            | 28,524              | 28,476            | 28,476             |
| 1208 - Sick Leave Term Pay - Civilian               | 0                 | 38,277              | 0                 | 0                  |
| 1210 - Vacation Term Pay - Non-Uniform              | 0                 | 37,895              | 0                 | 0                  |
| 1301 - Pension - Non-Uniform                        | 2,499,940         | 2,499,940           | 2,686,992         | 2,775,962          |

# DALLAS WATER UTILITIES - SDM

|  | FY 2023-24<br>Budget | FY 2023-24<br>Forecast | FY 2024-25<br>Budget | FY 2025-26<br>Planned |
|--|----------------------|------------------------|----------------------|-----------------------|
| 1303 - Life Insurance  | 19,067               | 19,067                 | 20,232               | 20,794                |
| 1304 - Health Insurance  | 2,473,392            | 2,473,392              | 2,668,376            | 2,815,620             |
| 1306 - ER Medicare   | 254,507              | 200,964                | 271,790              | 337,447               |
| 1314 - Worker's Compensation                                       | 472,867              | 472,867                | 32,468               | 32,468                |
| 1324 - Actuarially Determined<br>Contribution Pensions-Non-Uniform | 0                    | 0                      | 85,191               | 473,618               |
| <b>Personnel Services</b>  | <b>\$23,434,607</b>  | <b>\$20,821,642</b>    | <b>\$24,494,664</b>  | <b>\$25,775,304</b>   |
| 2110 - Office Supplies   | 17,776               | 12,807                 | 12,910               | 14,005                |
| 2111 - Office Supplies Chargeback                                  | 0                    | 5,123                  | 0                    | 0                     |
| 2120 - Min App Inst Tools - Uten                                   | 199,935              | 213,358                | 234,578              | 240,521               |
| 2140 - Light - Power   | 2,344,797            | 2,344,797              | 2,383,210            | 2,383,210             |
| 2160 - Fuel Supplies   | 6,401                | 6,401                  | 6,444                | 6,489                 |
| 2170 - Water - Sewer   | 25,000               | 27,319                 | 45,000               | 45,000                |
| 2181 - Fuel - Lube For Vehicle                                     | 366,248              | 366,248                | 347,056              | 347,056               |
| 2182 - Mechanical Supplies Veh                                     | 9,538                | 42,761                 | 30,631               | 30,725                |
| 2183 - Fuel - Lube   | 9,228                | 10,960                 | 9,258                | 10,290                |
| 2185 - Tires - Tubes   | 27,466               | 27,466                 | 27,642               | 27,820                |
| 2190 - Mechanical Supplies   | 70,000               | 96,439                 | 93,150               | 94,200                |
| 2200 - Chemical Medical Surgical                                   | 20,454               | 20,454                 | 21,084               | 22,258                |
| 2220 - Laundry - Cleaning Suppl                                    | 13,000               | 15,469                 | 15,000               | 15,000                |
| 2231 - Clothing  | 137,988              | 139,528                | 135,972              | 141,227               |
| 2232 - Food Supplies   | 15,702               | 15,702                 | 15,952               | 16,152                |
| 2252 - Meter Postage Fund Level                                    | 3,325                | 3,299                  | 3,325                | 3,325                 |
| 2261 - Educational - Recr Suppl                                    | 9,569                | 10,567                 | 10,569               | 10,569                |
| 2262 - Botanical - Agric Suppl                                     | 205,000              | 205,000                | 297,000              | 329,000               |
| 2270 - Printing Supplies   | 300                  | 300                    | 800                  | 800                   |
| 2280 - Other Supplies  | 71,251               | 68,751                 | 103,153              | 107,055               |
| 2310 - Building Materials  | 28,684               | 47,798                 | 18,850               | 174,300               |
| 2510 - Streets Roadways-Highways                                   | 75,000               | 110,795                | 184,850              | 185,868               |
| 2540 - Storm Sewers  | 20,000               | 28,960                 | 52,350               | 53,990                |
| 2590 - Other Improvements  | 20,000               | 96,093                 | 100,000              | 103,580               |
| 2710 - Furniture - Fixtures  | 0                    | 218                    | 21,400               | 23,300                |
| 2720 - Machine Tools   | 54,884               | 54,884                 | 69,756               | 84,629                |
| 2730 - Major Apparatus   | 10,100               | 10,100                 | 41,448               | 42,859                |
| 2731 - Data Processing Equipment                                   | 350,200              | 354,919                | 457,100              | 528,796               |
| 2735 - Software Purchase -\$1000                                   | 44,408               | 40,408                 | 44,751               | 45,487                |
| 2741 - Motor Vehicle   | 68,000               | 113,469                | 407,452              | 410,752               |
| 2770 - Audiovisual Equipment                                       | 0                    | 15,698                 | 0                    | 10,000                |
| 2780 - Photography - Film Equipment                                | 16,175               | 16,000                 | 16,224               | 13,449                |
| 2860 - Books Reference Book Only                                   | 3,250                | 3,250                  | 3,000                | 3,000                 |
| 2890 - Miscellaneous Equipment                                     | 26,178               | 55,246                 | 20,778               | 20,878                |
| <b>Supplies - Materials</b>  | <b>\$4,269,857</b>   | <b>\$4,580,588</b>     | <b>\$5,230,693</b>   | <b>\$5,545,590</b>    |

# DALLAS WATER UTILITIES - SDM

|  | FY 2023-24<br>Budget | FY 2023-24<br>Forecast | FY 2024-25<br>Budget | FY 2025-26<br>Planned |
|--|----------------------|------------------------|----------------------|-----------------------|
| 3001 - City Hall Emp Parking Garage    | 0                    | 0                      | 8,795                | 8,795                 |
| 3020 - Food - Laundry Service          | 0                    | 17,389                 | 500                  | 500                   |
| 3030 - Printing - Photo Services       | 5,480                | 13,176                 | 14,280               | 14,940                |
| 3033 - Legal Fees                      | 200,000              | 200,000                | 200,000              | 200,000               |
| 3040 - Medical - Laboratory Services   | 293,834              | 294,151                | 331,383              | 373,813               |
| 3050 - Communications                  | 27,691               | 28,814                 | 33,111               | 33,997                |
| 3051 - Telephone Equipment Charges     | 0                    | 641                    | 0                    | 0                     |
| 3053 - Data Circuit Billing            | 51,761               | 51,761                 | 62,546               | 62,841                |
| 3060 - Equipment Rental [Outside City] | 176,000              | 354,537                | 181,506              | 187,012               |
| 3069 - Survey Services                 | 0                    | 140,400                | 0                    | 0                     |
| 3070 - Professional Services           | 647,300              | 716,705                | 647,300              | 743,122               |
| 3071 - Management Service Fees         | 931,431              | 931,431                | 931,431              | 931,431               |
| 3072 - Contractor Service Fees         | 1,849,197            | 2,239,010              | 2,034,710            | 2,309,808             |
| 3085 - Freight                         | 644                  | 1,604                  | 1,625                | 2,690                 |
| 3090 - City Forces                     | 18,724,131           | 18,829,580             | 18,749,601           | 18,750,071            |
| 3091 - Custodial Services              | 17,000               | 29,136                 | 30,000               | 60,000                |
| 3092 - Security Services               | 144,000              | 144,000                | 40,000               | 40,000                |
| 3094 - Wrecker Services                | 300                  | 300                    | 430                  | 560                   |
| 3099 - Misc Special Services           | 293,455              | 293,455                | 147,565              | 252,968               |
| 3110 - Equip Repairs and Maintenance   | 830,489              | 830,489                | 819,789              | 834,479               |
| 3113 - Testing Non capital Projects    | 4,000                | 4,000                  | 83,000               | 86,000                |
| 3130 - Copy Machine Rent-Lease-Maint   | 13,076               | 13,076                 | 37,598               | 37,598                |
| 3210 - Building Repairs and Maint      | 0                    | 73,252                 | 25,000               | 27,500                |
| 3310 - Insurance                       | 84,214               | 84,214                 | 208,453              | 221,152               |
| 3313 - Liability Premiums              | 171,640              | 171,640                | 36,087               | 36,088                |
| 3315 - Tolls                           | 2,242                | 2,242                  | 2,552                | 2,763                 |
| 3320 - Advertising                     | 0                    | 8,297                  | 958                  | 458                   |
| 3340 - Membership Dues                 | 125,309              | 125,309                | 125,809              | 126,309               |
| 3341 - Subscriptions-Serials           | 0                    | 0                      | 0                    | 4,100                 |
| 3361 - Professional Development        | 115,559              | 120,709                | 111,561              | 116,561               |
| 3363 - Reimb-Vehicle Use,Parking       | 27,100               | 30,338                 | 30,650               | 30,600                |
| 3364 - Personnel Development           | 83,370               | 78,525                 | 105,130              | 107,130               |
| 3410 - Equip - Automotive Rental       | 846,943              | 846,943                | 920,888              | 895,526               |
| 3411 - Wreck Handle Charge (fleet)     | 125,325              | 125,325                | 75,826               | 75,826                |
| 3416 - GIS Services                    | 28,440               | 28,440                 | 21,991               | 21,991                |
| 3420 - Commun Equip Rental             | 421                  | 421                    | 1,375                | 1,455                 |
| 3429 - Mobile Phone Services           | 108,300              | 109,954                | 185,707              | 185,707               |
| 3430 - Data Services                   | 116,077              | 116,077                | 103,509              | 105,319               |
| 3434 - Programming                     | 1,218,870            | 1,218,870              | 1,368,625            | 1,398,500             |
| 3438 - Software Maintenance Fee        | 70,000               | 93,709                 | 102,309              | 109,245               |
| 3514 - Street Rental                   | 3,086,651            | 3,086,651              | 3,434,085            | 3,622,959             |
| 3599 - Misc. Other Charges             | 0                    | 0                      | 1,000                | 1,000                 |
| 3637 - Capital Const Transfer          | 12,772,927           | 13,475,569             | 6,083,045            | 8,393,288             |
| 3651 - Gen Fund Cost Reimb             | 831,247              | 831,247                | 1,017,225            | 1,017,225             |

# DALLAS WATER UTILITIES - SDM

|                                  | FY 2023-24<br>Budget | FY 2023-24<br>Forecast | FY 2024-25<br>Budget | FY 2025-26<br>Planned |
|----------------------------------|----------------------|------------------------|----------------------|-----------------------|
| 3661 - Debt Svc Reimb -Transfers | 9,911,600            | 9,911,600              | 9,768,273            | 9,425,514             |
| 3702 - Master Lease Expense      | 1,725,000            | 1,725,000              | 0                    | 0                     |
| 3703 - EAN Debt Service Expense  | 0                    | 0                      | 1,768,125            | 2,468,848             |
| 3850 - Debt Serv Pay - Principal | 4,500,000            | 4,500,000              | 4,715,838            | 3,815,838             |
| 3851 - Pension Bond Debt Service | 1,092,791            | 1,136,255              | 1,268,697            | 1,307,820             |
| 3994 - Outside Temps-Staffing    | 0                    | 495,490                | 70,000               | 70,000                |
| Contractual - Other Services     | \$61,253,815         | \$63,529,730           | \$55,907,888         | \$58,519,347          |
|                                  |                      |                        |                      |                       |
| 4720 - Mach Tools Implem Major   | 138,000              | 164,319                | 225,200              | 150,070               |
| 4731 - Equip-Data Processing     | 176,000              | 176,000                | 176,000              | 766,000               |
| Capital Outlay                   | \$314,000            | \$340,319              | \$401,200            | \$916,070             |
|                                  |                      |                        |                      |                       |
| 5011 - Reimb Fr Othr Organizaton | (182,331)            | (182,331)              | (182,331)            | (182,331)             |
| Reimbursements                   | (\$182,331)          | (\$182,331)            | (\$182,331)          | (\$182,331)           |
| Total Expense                    | \$89,089,948         | \$89,089,948           | \$85,852,114         | \$90,573,980          |

# DEVELOPMENT SERVICES

## MISSION

Together we are planning & building a better Dallas for all!

## DEPARTMENT GOALS

- Deploy customer support strategies to prevent multiple, time-consuming review cycles
- Leverage ongoing technology enhancements to include the DallasNow land management system, permit customer queueing system, and Call Center customer management system
- Implement online Commercial Permitting Dashboard to track departmental performance goals
- Provide cross-training, enhance team members' skills and knowledge, and increase overall team expertise and flexibility; foster a culture of teamwork, collaboration, and problem solving

## SERVICE DESCRIPTIONS

| DEVELOPMENT SERVICES  |   |
|---|---|
| Construction Plan Review and Permitting                     | Safeguards the public health, safety, and general welfare through the application of the City's construction codes. Reviews and issues development permits and provides information on the development process. *Construction Plan Review and Permitting was moved to Planning and Development effective June 2024.   |
| Engineering - Inspection Review for Private Development     | Reviews and approves engineering plans for infrastructure improvements that private developers will dedicate to the City and inspects the construction of infrastructure improvements to ensure all construction is to City standards and specifications. *Engineering - Inspection Review for Private Development was moved to Planning and Development effective June 2024.           |
| Express Plan Review   | Provides an expedited and coordinated construction plan review process for an additional fee and provides pre-development trade coordination meetings for projects. *Express Plan Review is moved to Planning and Development effective June 2024.  |
| Field Inspections of Private Development Construction Sites | Ensures commercial and residential structures are constructed to meet mandatory standards for quality of life and building safety and enforces all development code requirements through field inspection of construction activity and changes in property use. *Field Inspections of Private Development Construction Sites was moved to Planning and Development effective June 2024. |
| GIS Mapping for Private Development                         | Provides mapping and application development, creates plat parcel GIS data, maintains the official zoning map of the City, generates mandated notifications for public hearings, and maintains applications that provide data to staff and residents. *GIS Mapping for Private Development was moved to Planning and Development effective June 2024.                                   |

# DEVELOPMENT SERVICES

|  |   |
|--|---|
| Private Development Records and Archival Library | Records and archives building plans and permits, maintains, and provides historical records on permitted building plans and inspection reports and responds to Open Records Requests. *Private Development Records and Archival Library was moved to Planning and Development effective June 2024.    |
| Private Development Survey                       | Reviews plats, field notes, easements, abandonments, and covenant agreements associated with private development for accuracy, completeness, and compliance with City and state professional survey standards. *Private Development Survey was moved to Planning and Development effective June 2024. |
| Subdivision Plat Review                          | Administers and processes plat and replat submissions, responds to inquiries on platting regulations and grows the tax base through the creation of legal building sites for new construction. *Subdivision Plat Review was moved to Planning and Development effective June 2024.                    |

## SERVICE BUDGET

| Service   | FY 2023-24 Budget   | FY 2023-24 Forecast | FY 2024-25 Budget | FY 2025-26 Planned |
|---|---------------------|---------------------|-------------------|--------------------|
| Construction Plan Review and Permitting                     | 32,576,877          | 31,692,338          | 0                 | 0                  |
| Engineering - Inspection Review for Private Development     | 5,391,337           | 4,776,254           | 0                 | 0                  |
| Express Plan Review   | 2,553,354           | 2,563,183           | 0                 | 0                  |
| Field Inspections of Private Development Construction Sites | 9,451,667           | 10,353,729          | 0                 | 0                  |
| GIS Mapping for Private Development                         | 1,595,944           | 1,637,599           | 0                 | 0                  |
| Private Development Records and Archival Library            | 926,834             | 804,676             | 0                 | 0                  |
| Private Development Survey                                  | 780,981             | 683,506             | 0                 | 0                  |
| Subdivision Plat Review                                     | 675,353             | 739,419             | 0                 | 0                  |
| <b>Expense Total</b>  | <b>\$53,952,347</b> | <b>\$53,250,704</b> | <b>\$0</b>        | <b>\$0</b>         |

# DEVELOPMENT SERVICES

## ANNUAL OPERATING EXPENSE AND REVENUE

The table below provides a summary of the amended budget and forecast for the current year compared to the budget for FY 2024-25 and planned budget for FY 2025-26.

| Category                     | FY 2023-24 Budget | FY 2023-24 Forecast | FY 2024-25 Budget | FY 2025-26 Planned |
|------------------------------|-------------------|---------------------|-------------------|--------------------|
| Personnel Services           | 33,854,710        | 30,231,495          | 0                 | 0                  |
| Supplies - Materials         | 493,503           | 1,399,640           | 0                 | 0                  |
| Contractual - Other Services | 19,843,020        | 20,477,351          | 0                 | 0                  |
| Capital Outlay               | 93,747            | 1,474,853           | 0                 | 0                  |
| Expense Total                | \$54,284,980      | \$53,583,337        | \$0               | \$0                |
| Reimbursements               | (332,633)         | (332,633)           | 0                 | 0                  |
| Department Total             | \$53,952,347      | \$53,250,704        | \$0               | \$0                |
|                              |                   |                     |                   |                    |
| Department Revenue Total     | \$45,465,884      | \$41,989,431        | \$0               | \$0                |

## PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours (with the exception of DFR uniform FTEs which may equal 2,808 hours depending upon assignment). Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turnover that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE. The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs funded from additional resources such as grant funds.

| Category          | FY 2023-24 Budget | FY 2023-24 Forecast | FY 2024-25 Budget | FY 2025-26 Planned |
|-------------------|-------------------|---------------------|-------------------|--------------------|
| Regular Civilian  | 344.72            | 300.32              | 0.00              | 0.00               |
| Regular Uniform   | 0.00              | 0.00                | 0.00              | 0.00               |
| Civilian Overtime | 3.00              | 2.08                | 0.00              | 0.00               |
| Uniform Overtime  | 0.00              | 0.00                | 0.00              | 0.00               |
| Temporary Help    | 0.00              | 0.05                | 0.00              | 0.00               |
| Department Total  | 347.72            | 302.45              | 0.00              | 0.00               |



# DEVELOPMENT SERVICES

## MAJOR BUDGET ITEMS

The FY 2024-25 budget and FY 2025-26 planned budget include adjustments for costs such as employee/retiree health benefits, civilian employee retirement adjustments, civilian merit pay adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers' compensation, liability, and property insurance. Vacant positions have been repurposed and reallocated between departments as part of a Citywide Realignment Strategy. These changes are noted as "Realignment Strategy: Transfer". The table below lists funding levels for major budget items for each year of the biennial. The amounts in each column are a positive or negative adjustment from the FY 2023-24 amended budget.

| Major Budget Item  | FY 2024-25 Positions | FY 2024-25 Budget | FY 2025-26 Positions | FY 2025-26 Planned |
|--|----------------------|-------------------|----------------------|--------------------|
| Realign and reimagine the service delivery model and consolidate Development Services into Planning and Development (357.59 FTEs). | (372)                | (60,000,520)      | (372)                | (61,604,570)       |
| Major Budget Items Total   | (372)                | (\$60,000,520)    | (372)                | (\$61,604,570)     |

## BUDGETING FOR EQUITY

Budgeting for Equity reflects the intentional process by City departments to identify existing disparities in outcomes across various indicators and developing strategies and targeted investments to improve success for Dallas residents. The bullets below reflect departments' equity efforts.

- Emphasize engagement impact for equity priority areas and disenfranchised communities and customers by utilizing a variety of communication strategies and prioritizing availability of translated materials and translation services. Application includes existing programs/services, and future service delivery utilizing Accela, technological upgrades, transparency in service delivery, community planning, and training opportunities.
- Prioritize customer support for affordable housing programs involving Forward Dallas, the development code reform, training, and permit review/application process. The use of incentives for affordable housing projects shall be clearly applicable and communicated with the public. Continued cross-department collaboration shall continue to be utilized.
- Make land use recommendations through ForwardDallas to provide for equitable development opportunities for historically disenfranchised communities and in areas with environmental justice concerns and reprioritize City-initiated rezonings with higher priority being given to these areas.

## EXPENSE DETAIL

|   | FY 2023-24 Budget | FY 2023-24 Forecast | FY 2024-25 Budget | FY 2025-26 Planned |
|---|-------------------|---------------------|-------------------|--------------------|
| 1101 - Salary - Non-Uniform                         | 25,219,459        | 21,305,836          | 0                 | 0                  |
| 1108 - Performance Incentive Pay                    | 909,100           | 909,100             | 0                 | 0                  |
| 1111 - Cell Phone Stipend                           | 0                 | 6                   | 0                 | 0                  |
| 1120 - Wellness Incentive (Uniform and Non-Uniform) | 165,380           | 165,380             | 0                 | 0                  |

# DEVELOPMENT SERVICES

|   | FY 2023-24<br>Budget | FY 2023-24<br>Forecast | FY 2024-25<br>Budget | FY 2025-26<br>Planned |
|---|----------------------|------------------------|----------------------|-----------------------|
| 1201 - Overtime - Non-Uniform   | 261,155              | 194,092                | 0                    | 0                     |
| 1203 - Service Incentive Pay  | 47,568               | 25,136                 | 0                    | 0                     |
| 1208 - Sick Leave Term Pay - Civilian                                   | 0                    | 157,804                | 0                    | 0                     |
| 1210 - Vacation Term Pay - Non-Uniform                                  | 0                    | 238,447                | 0                    | 0                     |
| 1212 - Termination Payment -Attendance<br>Incentive Leave - Non-Uniform | 0                    | 10,823                 | 0                    | 0                     |
| 1301 -Pension - Non-Uniform   | 3,686,622            | 3,686,622              | 0                    | 0                     |
| 1303 - Life Insurance   | 23,349               | 23,349                 | 0                    | 0                     |
| 1304 - Health Insurance   | 3,026,831            | 3,026,831              | 0                    | 0                     |
| 1305 - Supplemental Pension - Uniform                                   | 7,927                | 7,927                  | 0                    | 0                     |
| 1306 - ER Medicare  | 389,881              | 323,054                | 0                    | 0                     |
| 1308 - Mandatory Deferred Comp  | 0                    | 1,327                  | 0                    | 0                     |
| 1314 - Worker's Compensation  | 117,438              | 117,438                | 0                    | 0                     |
| 1406 - Admin Leave - Non-Uniform  | 0                    | 25,796                 | 0                    | 0                     |
| 1453 - Continuance Pay - Non-Uniform                                    | 0                    | 9,700                  | 0                    | 0                     |
| 1511 - Temporary Help - Regular   | 0                    | 2,828                  | 0                    | 0                     |
| <b>Personnel Services</b>   | <b>\$33,854,710</b>  | <b>\$30,231,495</b>    | <b>\$0</b>           | <b>\$0</b>            |
|   |                      |                        |                      |                       |
| 2110 - Office Supplies  | 1,320                | 3,193                  | 0                    | 0                     |
| 2111 - Office Supplies Chargeback                                       | 48,239               | 44,487                 | 0                    | 0                     |
| 2140 - Light - Power  | 500                  | 500                    | 0                    | 0                     |
| 2181 - Fuel - Lube For Vehicle  | 100,294              | 100,294                | 0                    | 0                     |
| 2231 - Clothing   | 42,009               | 42,009                 | 0                    | 0                     |
| 2252 - Meter Postage Fund Level   | 17,301               | 17,301                 | 0                    | 0                     |
| 2280 - Other Supplies   | 61,851               | 61,851                 | 0                    | 0                     |
| 2710 - Furniture - Fixtures   | 60,737               | 936,216                | 0                    | 0                     |
| 2731 - Data Processing Equipment  | 142,150              | 165,811                | 0                    | 0                     |
| 2735 - Software Purchase -\$1000  | 4,477                | 4,477                  | 0                    | 0                     |
| 2860 - Books Reference Book Only  | 14,625               | 23,501                 | 0                    | 0                     |
| <b>Supplies - Materials</b>   | <b>\$493,503</b>     | <b>\$1,399,640</b>     | <b>\$0</b>           | <b>\$0</b>            |
|   |                      |                        |                      |                       |
| 3020 - Food - Laundry Service   | 26,913               | 26,913                 | 0                    | 0                     |
| 3030 - Printing - Photo Services  | 10,950               | 10,950                 | 0                    | 0                     |
| 3050 - Communications   | 372,270              | 372,270                | 0                    | 0                     |
| 3051 - Telephone Equipment Charges                                      | 4,709                | 4,709                  | 0                    | 0                     |
| 3053 - Data Circuit Billing   | 720,464              | 720,464                | 0                    | 0                     |
| 3070 - Professional Services  | 3,934,342            | 3,684,342              | 0                    | 0                     |
| 3090 - City Forces  | 5,422,161            | 5,422,161              | 0                    | 0                     |
| 3099 - Misc Special Services  | 62,241               | 62,241                 | 0                    | 0                     |
| 3110 - Equip Repairs and Maintenance                                    | 6,430                | 20,480                 | 0                    | 0                     |
| 3130 - Copy Machine Rent-Lease-Maint                                    | 159,276              | 159,276                | 0                    | 0                     |
| 3150 - Copy Center Charges  | 105                  | 105                    | 0                    | 0                     |
| 3210 - Building Repairs and Maint                                       | 73,080               | 92,309                 | 0                    | 0                     |
| 3310 - Insurance  | 51,349               | 51,349                 | 0                    | 0                     |

# DEVELOPMENT SERVICES

|   | FY 2023-24<br>Budget | FY 2023-24<br>Forecast | FY 2024-25<br>Budget | FY 2025-26<br>Planned |
|---|----------------------|------------------------|----------------------|-----------------------|
| 3313 - Liability Premiums                     | 55,137               | 55,137                 | 0                    | 0                     |
| 3315 - Tolls                                  | 1,695                | 1,695                  | 0                    | 0                     |
| 3320 - Advertising                            | 35,900               | 35,900                 | 0                    | 0                     |
| 3330 - Rents [Lease]                          | 489,758              | 419,177                | 0                    | 0                     |
| 3341 - Subscriptions-Serials                  | 1,870                | 2,700                  | 0                    | 0                     |
| 3361 - Professional Development               | 192,480              | 190,400                | 0                    | 0                     |
| 3363 - Reimb-Vehicle Use,Parking              | 505                  | 730                    | 0                    | 0                     |
| 3364 - Personnel Development                  | 0                    | 1,160                  | 0                    | 0                     |
| 3410 - Equip - Automotive Rental              | 233,693              | 233,693                | 0                    | 0                     |
| 3411 - Wreck Handle Charge (fleet)            | 66,463               | 66,463                 | 0                    | 0                     |
| 3416 - GIS Services                           | 16,533               | 16,533                 | 0                    | 0                     |
| 3429 - Mobile Phone Services                  | 62,860               | 213,594                | 0                    | 0                     |
| 3430 - Data Services                          | 250,987              | 250,987                | 0                    | 0                     |
| 3434 - Programming                            | 2,365,864            | 2,365,864              | 0                    | 0                     |
| 3437 - Continual Software License Fee         | 4,500                | 4,500                  | 0                    | 0                     |
| 3454 - Security Services Pmnt to EBS          | 57,500               | 57,500                 | 0                    | 0                     |
| 3518 - Credit Card Charges                    | 650,000              | 650,000                | 0                    | 0                     |
| 3538 - Interest Exp Short Term                | 3,469                | 3,469                  | 0                    | 0                     |
| 3599 - Misc. Other Charges                    | 257,921              | 257,943                | 0                    | 0                     |
| 3651 - Gen Fund Cost Reimb                    | 2,602,826            | 2,602,826              | 0                    | 0                     |
| 3661 - Debt Svc Reimb -Transfers              | 12,572               | 12,572                 | 0                    | 0                     |
| 3851 - Pension Bond Debt Service              | 1,636,197            | 1,759,734              | 0                    | 0                     |
| 3994 - Outside Temps-Staffing                 | 0                    | 647,205                | 0                    | 0                     |
| Contractual - Other Services                  | \$19,843,020         | \$20,477,351           | \$0                  | \$0                   |
|   |                      |                        |                      |                       |
| 4090 - City Forces                            | 93,747               | 93,747                 | 0                    | 0                     |
| 4310 - Buildings                              | 0                    | 1,046,497              | 0                    | 0                     |
| 4571 - Service Connections                    | 0                    | 6,202                  | 0                    | 0                     |
| 4599 - Improvements non-Building              | 0                    | 328,406                | 0                    | 0                     |
| Capital Outlay                                | \$93,747             | \$1,474,853            | \$0                  | \$0                   |
|   |                      |                        |                      |                       |
| 5325 - Reimbursement - Dallas Water Utilities | (332,633)            | (332,633)              | 0                    | 0                     |
| Reimbursements                                | (\$332,633)          | (\$332,633)            | \$0                  | \$0                   |
| Total Expense                                 | \$53,952,347         | \$53,250,704           | \$0                  | \$0                   |

# MUNICIPAL RADIO

## MISSION

Provide the WRR 101.1 FM audience within the Dallas and North Texas region with an engaging and entertaining classical listening experience.

## DEPARTMENT GOALS

- Maintain or grow WRR market share of at least 1.90 percent in partnership with KERA (as reported by Nielsen ratings)
- Continue sustainable classical radio operations on 101.1 FM, with full cost recovery from KERA reimbursement

## SERVICE DESCRIPTIONS

| MUNICIPAL RADIO                     |   |
|-------------------------------------|---|
| WRR Municipal Radio Classical Music | In partnership with KERA, broadcasts classical music and promotes culture and arts in Dallas and North Texas. |

## SERVICE BUDGET

| Service                             | FY 2023-24 Budget | FY 2023-24 Forecast | FY 2024-25 Budget | FY 2025-26 Planned |
|-------------------------------------|-------------------|---------------------|-------------------|--------------------|
| WRR Municipal Radio Classical Music | 636,398           | 540,048             | 451,077           | 459,320            |
| Expense Total                       | \$636,398         | \$540,048           | \$451,077         | \$459,320          |

## ANNUAL OPERATING EXPENSE AND REVENUE

The table below provides a summary of the amended budget and forecast for the current year compared to the budget for FY 2024-25 and planned budget for FY 2025-26.

| Category                     | FY 2023-24 Budget | FY 2023-24 Forecast | FY 2024-25 Budget | FY 2025-26 Planned |
|------------------------------|-------------------|---------------------|-------------------|--------------------|
| Personnel Services           | 75,584            | 91,485              | 95,511            | 100,120            |
| Supplies - Materials         | 62,457            | 62,457              | 45,585            | 47,332             |
| Contractual - Other Services | 498,357           | 386,106             | 309,981           | 311,868            |
| Capital Outlay               | 0                 | 0                   | 0                 | 0                  |
| Expense Total                | \$636,398         | \$540,048           | \$451,077         | \$459,320          |
| Reimbursements               | 0                 | 0                   | 0                 | 0                  |
| Department Total             | \$636,398         | \$540,048           | \$451,077         | \$459,320          |
| Department Revenue Total     | \$636,398         | \$816,355           | \$451,077         | \$459,320          |

# MUNICIPAL RADIO

## PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours (with the exception of DFR uniform FTEs which may equal 2,808 hours depending upon assignment). Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turnover that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE. The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs funded from additional resources such as grant funds.

| Category          | FY 2023-24 Budget | FY 2023-24 Forecast | FY 2024-25 Budget | FY 2025-26 Planned |
|-------------------|-------------------|---------------------|-------------------|--------------------|
| Regular Civilian  | 1.00              | 1.00                | 1.00              | 1.00               |
| Regular Uniform   | 0.00              | 0.00                | 0.00              | 0.00               |
| Civilian Overtime | 0.00              | 0.00                | 0.00              | 0.00               |
| Uniform Overtime  | 0.00              | 0.00                | 0.00              | 0.00               |
| Temporary Help    | 0.00              | 0.00                | 0.00              | 0.00               |
| Department Total  | 1.00              | 1.00                | 1.00              | 1.00               |

## BUDGETING FOR EQUITY

Budgeting for Equity reflects the intentional process by City departments to identify existing disparities in outcomes across various indicators and developing strategies and targeted investments to improve success for Dallas residents. The bullets below reflect departments' equity efforts.

- Provide 14 to 17 daily announcements for small, ALAANA (African, Latinx, Asian, Arab, and Native American) non-profit arts organizations, and for other City departments to support City department equity initiatives.
- Continue work to diversify listenership on WRR in partnership with KERA.

## EXPENSE DETAIL

|   | FY 2023-24 Budget | FY 2023-24 Forecast | FY 2024-25 Budget | FY 2025-26 Planned |
|---|-------------------|---------------------|-------------------|--------------------|
| 1101 - Salary - Non-Uniform                                     | 56,074            | 71,556              | 73,152            | 75,346             |
| 1120 - Wellness Incentive (Uniform and Civilian)                | 0                 | 500                 | 500               | 500                |
| 1201 - Overtime - Civilian                                      | 500               | 500                 | 0                 | 0                  |
| 1301 - Pension - Non-Uniform                                    | 8,109             | 8,109               | 10,563            | 10,880             |
| 1303 - Life Insurance   | 70                | 70                  | 72                | 74                 |
| 1304 - Health Insurance   | 9,080             | 9,080               | 9,496             | 10,020             |
| 1306 - ER Medicare  | 814               | 814                 | 1,067             | 1,099              |
| 1309 - Wellness Program   | 81                | 0                   | 81                | 81                 |
| 1314 - Worker's Compensation                                    | 856               | 856                 | 234               | 234                |
| 1324 - Actuarially Determined Contribution Pensions-Non-Uniform | 0                 | 0                   | 346               | 1,886              |

# MUNICIPAL RADIO

|                                      | FY 2023-24<br>Budget | FY 2023-24<br>Forecast | FY 2024-25<br>Budget | FY 2025-26<br>Planned |
|--------------------------------------|----------------------|------------------------|----------------------|-----------------------|
| Personnel Services                   | \$75,584             | \$91,485               | \$95,511             | \$100,120             |
| 2140 - Light - Power                 | 60,927               | 60,927                 | 44,518               | 46,265                |
| 2170 - Water - Sewer                 | 1,362                | 1,362                  | 1,000                | 1,000                 |
| 2181 - Fuel - Lube For Vehicle       | 168                  | 168                    | 67                   | 67                    |
| Supplies - Materials                 | \$62,457             | \$62,457               | \$45,585             | \$47,332              |
| 3050 - Communications                | 24,097               | 24,097                 | 10,872               | 10,893                |
| 3053 - Data Circuit Billing          | 28,733               | 28,733                 | 3,547                | 3,554                 |
| 3070 - Professional Services         | 8,456                | 10,731                 | 10,000               | 10,000                |
| 3090 - City Forces                   | 39,559               | 39,559                 | 42,835               | 43,799                |
| 3091 - Custodial Services            | 28,210               | 7,025                  | 6,782                | 6,782                 |
| 3099 - Misc Special Services         | 11,872               | 11,872                 | 15,337               | 8,820                 |
| 3130 - Copy Machine Rent-Lease-Maint | 2,546                | 2,546                  | 2,546                | 2,546                 |
| 3310 - Insurance                     | 10,930               | 10,930                 | 10,945               | 11,517                |
| 3313 - Liability Premiums            | 616                  | 616                    | 359                  | 358                   |
| 3330 - Rents [Lease]                 | 179,902              | 181,519                | 186,198              | 192,715               |
| 3416 - GIS Services                  | 542                  | 542                    | 78                   | 78                    |
| 3430 - Data Services                 | 3,757                | 3,757                  | 358                  | 365                   |
| 3434 - Programming                   | 39,439               | 39,439                 | 4,762                | 4,869                 |
| 3518 - Credit Card Charges           | 0                    | 793                    | 0                    | 0                     |
| 3651 - Gen Fund Cost Reimb           | 77,923               | 16,327                 | 8,561                | 8,561                 |
| 3851 - Pension Bond Debt Service     | 41,775               | 7,620                  | 6,801                | 7,011                 |
| Contractual - Other Services         | \$498,357            | \$386,106              | \$309,981            | \$311,868             |
| Total Expense                        | \$636,398            | \$540,048              | \$451,077            | \$459,320             |



# PLANNING & DEVELOPMENT

## MISSION

Together we are planning & building a better Dallas for all!

## DEPARTMENT GOALS

- Deploy customer support strategies to prevent multiple, time-consuming review cycles
- Leverage ongoing technology enhancements to include the DallasNow land management system, permit customer queueing system, and Call Center customer management system
- Implement online Commercial Permitting Dashboard to track departmental performance goals
- Provide cross-training, enhance team members' skills and knowledge, and increase overall team expertise and flexibility; foster a culture of teamwork, collaboration, and problem solving

## SERVICE DESCRIPTIONS

| Planning & Development                                      |   |
|---|---|
| Construction Plan Review and Permitting                     | Safeguards the public health, safety, and general welfare through the application of the City's construction codes. Reviews and issues development permits and provides information on the development process. *New service of Planning and Development effective June 2024.   |
| Engineering - Inspection Review for Private Development     | Reviews and approves engineering plans for infrastructure improvements that private developers will dedicate to the City and inspects the construction of infrastructure improvements to ensure all construction is to City standards and specifications. *New service of Planning and Development effective June 2024.       |
| Express Plan Review   | Provides an expedited and coordinated construction plan review process for an additional fee and provides pre-development trade coordination meetings for projects. *New service of Planning and Development effective June 2024.   |
| Field Inspections of Private Development Construction Sites | Ensures commercial and residential structures are constructed to meet mandatory standards for quality of life and building safety and enforces all development code requirements through field inspection of construction activity and changes in property use. *New service of Planning and Development effective June 2024. |
| GIS Mapping for Private Development                         | Provides mapping and application development, creates plat parcel GIS data, maintains the official zoning map of the City, generates mandated notifications for public hearings, and maintains applications that provide data to staff and residents. *New service of Planning and Development effective June 2024.           |
| Private Development Records and Archival Library            | Records and archives building plans and permits, maintains, and provides historical records on permitted building plans and inspection reports and responds to Open Records Requests. *New service of Planning and Development effective June 2024.   |



# PLANNING & DEVELOPMENT

|                            |  |
|----------------------------|--|
| Private Development Survey | Reviews plats, field notes, easements, abandonments, and covenant agreements associated with private development for accuracy, completeness, and compliance with City and state professional survey standards. *New service of Planning and Development effective June 2024. |
| Subdivision Plat Review    | Administers and processes plat and replat submissions, responds to inquiries on platting regulations and grows the tax base through the creation of legal building sites for new construction. *New service of Planning and Development effective June 2024.                 |

## SERVICE BUDGET

| Service   | FY 2023-24 Budget | FY 2023-24 Forecast | FY 2024-25 Budget | FY 2025-26 Planned |
|---|-------------------|---------------------|-------------------|--------------------|
| Construction Plan Review and Permitting                     | 0                 | 0                   | 37,672,218        | 39,777,007         |
| Engineering - Inspection Review for Private Development     | 0                 | 0                   | 6,300,641         | 5,701,980          |
| Express Plan Review   | 0                 | 0                   | 2,558,279         | 2,558,279          |
| Field Inspections of Private Development Construction Sites | 0                 | 0                   | 9,882,210         | 9,692,917          |
| GIS Mapping for Private Development                         | 0                 | 0                   | 1,595,944         | 1,595,944          |
| Private Development Records and Archival Library            | 0                 | 0                   | 926,821           | 926,821            |
| Private Development Survey                                  | 0                 | 0                   | 807,185           | 807,185            |
| Subdivision Plat Review                                     | 0                 | 0                   | 675,353           | 675,353            |
| Expense Total   | \$0               | \$0                 | \$60,418,651      | \$61,735,486       |

# PLANNING & DEVELOPMENT

## ANNUAL OPERATING EXPENSE AND REVENUE

The table below provides a summary of the amended budget and forecast for the current year compared to the budget for FY 2024-25 and planned budget for FY 2025-26.

| Category                     | FY 2023-24 Budget | FY 2023-24 Forecast | FY 2024-25 Budget | FY 2025-26 Planned |
|------------------------------|-------------------|---------------------|-------------------|--------------------|
| Personnel Services           | 0                 | 0                   | 35,192,435        | 36,661,955         |
| Supplies - Materials         | 0                 | 0                   | 610,976           | 382,581            |
| Contractual - Other Services | 0                 | 0                   | 23,811,933        | 23,902,104         |
| Capital Outlay               | 0                 | 0                   | 1,793,747         | 1,793,747          |
| Expense Total                | \$0               | \$0                 | \$61,409,091      | \$62,740,387       |
| Reimbursements               | 0                 | 0                   | (990,440)         | (1,004,901)        |
| Department Total             | \$0               | \$0                 | \$60,418,651      | \$61,735,486       |
|                              |                   |                     |                   |                    |
| Department Revenue Total     | \$0               | \$0                 | \$61,562,424      | \$64,640,299       |

## REIMBURSEMENTS

Reimbursements reflect contributions from various agencies, including federal and state funds, internal service departments, enterprise fund departments, and department support. Department support reflects interdepartmental transfers for the cost of management oversight and administrative support within the department. The table below provides a summary of reimbursements from various sources.

| Source of Reimbursement              | FY 2024-25 Budget | FY 2025-26 Planned |
|--------------------------------------|-------------------|--------------------|
| Convention Center Reimbursement      | (628,919)         | (628,919)          |
| Dallas Water Utilities Reimbursement | (361,521)         | (375,982)          |
| Reimbursement Total                  | \$(990,440)       | \$(1,004,901)      |

## ADDITIONAL RESOURCES

Additional resources are multi-year funds used to account for and report the proceeds of a specific revenue source that are restricted or committed to expenditures for a specified purpose. The table below lists funds that require additional appropriations in FY 2024-25 and FY 2025-26.

| Fund                       | FY 2024-25 Budget | FY 2025-26 Planned |
|----------------------------|-------------------|--------------------|
| Reforestation Fund (OT06)  | 5,926,512         | 0                  |
| Additional Resources Total | \$5,926,512       | \$0                |

# PLANNING & DEVELOPMENT

## PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours (with the exception of DFR uniform FTEs which may equal 2,808 hours depending upon assignment). Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turnover that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE. The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs funded from additional resources such as grant funds.

| Category          | FY 2023-24 Budget | FY 2023-24 Forecast | FY 2024-25 Budget | FY 2025-26 Planned |
|-------------------|-------------------|---------------------|-------------------|--------------------|
| Regular Civilian  | 0.00              | 0.00                | 357.59            | 357.79             |
| Regular Uniform   | 0.00              | 0.00                | 0.00              | 0.00               |
| Civilian Overtime | 0.00              | 0.00                | 3.65              | 3.65               |
| Uniform Overtime  | 0.00              | 0.00                | 0.00              | 0.00               |
| Temporary Help    | 0.00              | 0.00                | 0.00              | 0.00               |
| Department Total  | 0.00              | 0.00                | 361.24            | 361.44             |

## MAJOR BUDGET ITEMS

The FY 2024-25 budget and FY 2025-26 planned budget include adjustments for costs such as employee/retiree health benefits, civilian employee retirement adjustments, civilian merit pay adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers' compensation, liability, and property insurance. Vacant positions have been repurposed and reallocated between departments as part of a Citywide Realignment Strategy. These changes are noted as "Realignment Strategy: Transfer". The table below lists funding levels for major budget items for each year of the biennial. The amounts in each column are a positive or negative adjustment from the FY 2023-24 amended budget.

| Major Budget Item  | FY 2024-25 Positions | FY 2024-25 Budget | FY 2025-26 Positions | FY 2025-26 Planned |
|--|----------------------|-------------------|----------------------|--------------------|
| Realign and reimagine the service delivery model and consolidate Development Services into Planning and Development (PDV) (357.59 FTEs).                     | 372                  | 60,000,520        | 372                  | 61,604,570         |
| Transfer the Director - Planning and Development and Assistant Director positions from Planning and Development General Fund to Enterprise Fund (1.75 FTEs). | 2                    | 334,906           | 2                    | 334,906            |

# PLANNING & DEVELOPMENT

| Major Budget Item   | FY 2024-25 Positions | FY 2024-25 Budget | FY 2025-26 Positions | FY 2025-26 Planned |
|---|----------------------|-------------------|----------------------|--------------------|
| Add funding to reimburse Planning and Development General Fund for a Deputy Director - Zoning position \$211,107 and other expenses \$53,450, partially offset by savings \$45,516 related to downgrade of two Senior Planners to a Planner II and Planner I positions.   | 0                    | 219,041           | 0                    | 219,041            |
| True up staffing as part of citywide realignment strategy and eliminate Director Development Services position (1.00 FTE).  | (1)                  | (236,443)         | (1)                  | (236,443)          |
| Realignment Strategy: Transfer three vacant positions (not the funding) to create a Deputy Director - Permitting, Deputy Director - Customer/Team Excellence and Assistant Director positions (\$597,677). Downgrade Assistant Director - Development Services Engineering (Grade 32) to Assistant Director - Residential Permitting (savings of \$39,937) (3.00 FTEs). | 3                    | 557,740           | 3                    | 559,318            |
| Add one-time funding for contractual services to support workflow evaluation and staffing analysis.   | 0                    | 100,000           | 0                    | 0                  |
| Transfer one Senior Engineer position to Public Works & Transportation for transportation development review (\$139,686). The position will be reimbursed by the Building Inspection Fund (1.00 FTE).   | (1)                  | 0                 | (1)                  | 0                  |
| Increase reimbursement to Dallas Fire-Rescue for four Fire Prevention Officers and one Lieutenant under the Fire Inspection Team.   | 0                    | 778,483           | 0                    | 818,085            |
| Add one-time funding for the purchase of toughbooks for the field inspection team.  | 0                    | 228,395           | 0                    | 0                  |
| True up staffing and eliminate five Intern positions and 10 part-time Trade Professionals positions (9.16 FTEs).  | (15)                 | (685,072)         | (15)                 | (685,072)          |

# PLANNING & DEVELOPMENT

| Major Budget Item  | FY 2024-25 Positions | FY 2024-25 Budget   | FY 2025-26 Positions | FY 2025-26 Planned  |
|--|----------------------|---------------------|----------------------|---------------------|
| True up expenditures and eliminate funding for legal support, immigration fees, and travel reimbursements related to international engineers' recruitment. | 0                    | (250,000)           | 0                    | (250,000)           |
| Add reimbursement from Convention Center for the construction plan review for the Convention Center Master Plan.   | 0                    | (628,919)           | 0                    | (628,919)           |
| <b>Major Budget Items Total</b>  | <b>360</b>           | <b>\$60,418,651</b> | <b>360</b>           | <b>\$61,735,486</b> |

## BUDGETING FOR EQUITY

Budgeting for Equity reflects the intentional process by City departments to identify existing disparities in outcomes across various indicators and developing strategies and targeted investments to improve success for Dallas residents. The bullets below reflect departments' equity efforts.

- Emphasize engagement impact for equity priority areas and disenfranchised communities and customers by utilizing a variety of communication strategies and prioritizing availability of translated materials and translation services. Application includes existing programs/services, and future service delivery utilizing Accela, technological upgrades, transparency in service delivery, community planning, and training opportunities.
- Prioritize customer support for affordable housing programs involving Forward Dallas, the development code reform, training, and permit review/application process. The use of incentives for affordable housing projects shall be clearly applicable and communicated with the public. Continued cross-department collaboration shall continue to be utilized.
- Make land use recommendations through ForwardDallas to provide for equitable development opportunities for historically disenfranchised communities and in areas with environmental justice concerns and reprioritize City-initiated rezonings with higher priority being given to these areas.

## EXPENSE DETAIL

|   | FY 2023-24 Budget | FY 2023-24 Forecast | FY 2024-25 Budget | FY 2025-26 Planned |
|---|-------------------|---------------------|-------------------|--------------------|
| 1101 - Salary - Non-Uniform                         | 0                 | 0                   | 25,743,362        | 26,378,284         |
| 1108 - Performance Incentive Pay                    | 0                 | 0                   | 909,100           | 909,100            |
| 1120 - Wellness Incentive (Uniform and Non-Uniform) | 0                 | 0                   | 183,875           | 183,975            |
| 1201 - Overtime - Non-Uniform                       | 0                 | 0                   | 261,155           | 261,155            |
| 1203 - Service Incentive Pay                        | 0                 | 0                   | 27,600            | 27,600             |
| 1301 - Pension - Non-Uniform                        | 0                 | 0                   | 3,803,602         | 3,895,184          |
| 1303 - Life Insurance                               | 0                 | 0                   | 25,955            | 26,708             |
| 1304 - Health Insurance                             | 0                 | 0                   | 3,420,747         | 3,615,976          |
| 1306 - ER Medicare                                  | 0                 | 0                   | 383,887           | 393,069            |

# PLANNING & DEVELOPMENT

|  | FY 2023-24<br>Budget | FY 2023-24<br>Forecast | FY 2024-25<br>Budget | FY 2025-26<br>Planned |
|--|----------------------|------------------------|----------------------|-----------------------|
| 1307 - Social Security   | 0                    | 0                      | 1,076                | 1,076                 |
| 1314 - Worker's Compensation                                       | 0                    | 0                      | 116,395              | 116,395               |
| 1324 - Actuarially Determined<br>Contribution Pensions-Non-Uniform | 0                    | 0                      | 107,681              | 645,433               |
| 1511 - Temporary Help - Regular                                    | 0                    | 0                      | 208,000              | 208,000               |
| <b>Personnel Services</b>  | <b>\$0</b>           | <b>\$0</b>             | <b>\$35,192,435</b>  | <b>\$36,661,955</b>   |
| 2110 - Office Supplies   | 0                    | 0                      | 1,320                | 1,320                 |
| 2111 - Office Supplies Chargeback                                  | 0                    | 0                      | 48,239               | 48,239                |
| 2181 - Fuel - Lube For Vehicle                                     | 0                    | 0                      | 118,882              | 118,882               |
| 2231 - Clothing  | 0                    | 0                      | 42,009               | 42,009                |
| 2232 - Food Supplies   | 0                    | 0                      | 1,000                | 1,000                 |
| 2252 - Meter Postage Fund Level                                    | 0                    | 0                      | 7,301                | 7,301                 |
| 2280 - Other Supplies  | 0                    | 0                      | 61,851               | 61,851                |
| 2290 - Event Supplies-Ceremony Event<br>Supplies                   | 0                    | 0                      | 10,000               | 10,000                |
| 2710 - Furniture - Fixtures  | 0                    | 0                      | 59,737               | 59,737                |
| 2731 - Data Processing Equipment                                   | 0                    | 0                      | 239,535              | 11,140                |
| 2735 - Software Purchase -\$1000                                   | 0                    | 0                      | 4,477                | 4,477                 |
| 2770 - Audiovisual Equipment                                       | 0                    | 0                      | 2,000                | 2,000                 |
| 2860 - Books Reference Book Only                                   | 0                    | 0                      | 14,625               | 14,625                |
| <b>Supplies - Materials</b>  | <b>\$0</b>           | <b>\$0</b>             | <b>\$610,976</b>     | <b>\$382,581</b>      |
| 3001 - City Hall Emp Parking Garage                                | 0                    | 0                      | 4,925                | 4,925                 |
| 3020 - Food - Laundry Service                                      | 0                    | 0                      | 26,913               | 26,913                |
| 3030 - Printing - Photo Services                                   | 0                    | 0                      | 10,950               | 10,950                |
| 3050 - Communications  | 0                    | 0                      | 351,015              | 359,977               |
| 3051 - Telephone Equipment Charges                                 | 0                    | 0                      | 4,709                | 4,709                 |
| 3053 - Data Circuit Billing  | 0                    | 0                      | 633,495              | 636,483               |
| 3070 - Professional Services                                       | 0                    | 0                      | 3,713,357            | 3,713,357             |
| 3072 - Contractor Service Fees                                     | 0                    | 0                      | 318,909              | 328,190               |
| 3090 - City Forces   | 0                    | 0                      | 6,697,295            | 6,737,423             |
| 3099 - Misc Special Services                                       | 0                    | 0                      | 72,241               | 72,241                |
| 3110 - Equip Repairs and Maintenance                               | 0                    | 0                      | 6,430                | 6,430                 |
| 3130 - Copy Machine Rent-Lease-Maint                               | 0                    | 0                      | 159,276              | 159,276               |
| 3150 - Copy Center Charges   | 0                    | 0                      | 105                  | 105                   |
| 3210 - Building Repairs and Maint                                  | 0                    | 0                      | 73,080               | 73,080                |
| 3310 - Insurance   | 0                    | 0                      | 62,532               | 65,799                |
| 3313 - Liability Premiums  | 0                    | 0                      | 60,507               | 60,507                |
| 3315 - Tolls   | 0                    | 0                      | 1,695                | 1,695                 |
| 3320 - Advertising   | 0                    | 0                      | 35,900               | 35,900                |
| 3330 - Rents [Lease]   | 0                    | 0                      | 109,310              | 0                     |
| 3341 - Subscriptions-Serials                                       | 0                    | 0                      | 1,870                | 1,870                 |
| 3342 - Certification Fees  | 0                    | 0                      | 177,704              | 189,194               |

# PLANNING & DEVELOPMENT

|   | FY 2023-24<br>Budget | FY 2023-24<br>Forecast | FY 2024-25<br>Budget | FY 2025-26<br>Planned |
|---|----------------------|------------------------|----------------------|-----------------------|
| 3361 - Professional Development               | 0                    | 0                      | 54,556               | 54,556                |
| 3363 - Reimb-Vehicle Use,Parking              | 0                    | 0                      | 505                  | 505                   |
| 3410 - Equip - Automotive Rental              | 0                    | 0                      | 204,927              | 204,927               |
| 3411 - Wreck Handle Charge (fleet)            | 0                    | 0                      | 26,801               | 26,801                |
| 3413 - Motor Pool Vehicle Charges             | 0                    | 0                      | 20,805               | 20,805                |
| 3416 - GIS Services                           | 0                    | 0                      | 27,408               | 27,408                |
| 3429 - Mobile Phone Services                  | 0                    | 0                      | 65,104               | 65,104                |
| 3430 - Data Services                          | 0                    | 0                      | 264,949              | 267,204               |
| 3434 - Programming                            | 0                    | 0                      | 3,346,096            | 3,403,616             |
| 3437 - Continual Software License Fee         | 0                    | 0                      | 4,500                | 4,500                 |
| 3454 - Security Services Pmnt to EBS          | 0                    | 0                      | 58,000               | 61,000                |
| 3518 - Credit Card Charges                    | 0                    | 0                      | 650,000              | 650,000               |
| 3538 - Interest Exp Short Term                | 0                    | 0                      | 3,469                | 3,469                 |
| 3599 - Misc. Other Charges                    | 0                    | 0                      | 257,921              | 257,921               |
| 3651 - Gen Fund Cost Reimb                    | 0                    | 0                      | 4,327,252            | 4,327,252             |
| 3661 - Debt Svc Reimb -Transfers              | 0                    | 0                      | 12,572               | 12,572                |
| 3851 - Pension Bond Debt Service              | 0                    | 0                      | 1,964,850            | 2,025,440             |
| Contractual - Other Services                  | \$0                  | \$0                    | \$23,811,933         | \$23,902,104          |
| 4090 - City Forces                            | 0                    | 0                      | 93,747               | 93,747                |
| 4741 - Automobiles                            | 0                    | 0                      | 1,700,000            | 1,700,000             |
| Capital Outlay                                | \$0                  | \$0                    | \$1,793,747          | \$1,793,747           |
| 5323 - Reimbursement - Convention Center      | 0                    | 0                      | (628,919)            | (628,919)             |
| 5325 - Reimbursement - Dallas Water Utilities | 0                    | 0                      | (361,521)            | (375,982)             |
| Reimbursements                                | \$0                  | \$0                    | (\$990,440)          | (\$1,004,901)         |
| Total Expense                                 | \$0                  | \$0                    | \$60,418,651         | \$61,735,486          |

# SANITATION SERVICES

## MISSION

Operate a clean, green, and efficient integrated solid waste management system for the residents of Dallas, while supporting the City's vision to achieve a sustainable future. Our vision is to be a best-in-class and resilient integrated solid waste management agency, continually advancing progress toward Zero Waste, in alignment with the City's Comprehensive Environmental and Climate Action Plan

## DEPARTMENT GOALS

- Empower residents and businesses to reduce the amount of discarded material generated through proactive education, outreach, and compliance efforts
- Establish and implement innovative operational best practices to provide efficient, cost effective, and environmentally responsible service
- Provide excellent customer service and support to residents and businesses to maximize diversion from the landfill
- Operate a clean, green, and efficient waste system that seeks to generate energy from organics
- Continue to build upon the established Post Closure and Environmental Protection Reserve Fund, to provide financial assurance for future liabilities related to the City's landfill

## SERVICE DESCRIPTIONS

| SANITATION SERVICES                      |   |
|--|---|
| Animal Remains Collection                | Provides for the respectful recovery and disposal of animal remains from residences, public right-of-way, and animal clinics. This service is currently managed by Dallas Animal Services. Beginning October 1, 2024 this service will be funded by the Environmental Cleanup Fee.  |
| Brush-Bulk Waste Removal Services        | Provides monthly bulk and brush collections to approximately 247,000 households throughout Dallas. This service provides residents the option to discard larger, less frequently disposed-of items with convenient monthly curbside collection.   |
| City Facility Services                   | Provides waste and recycling collection services for City-owned facilities. This service is provided by Sanitation with assistance from a contracted private hauler.  |
| Landfill Services                        | The McCommas Bluff Landfill processes over 1.8 million tons of waste annually, adhering to government regulations and using landfill gas recovery technology. It includes a Customer Convenience Center (CCC) for municipal solid waste and a Customer Convenience Recycling Center (CCRC) for electronic waste, appliances, and tires. |
| Recycling Collection and Waste Diversion | Provides weekly residential recycling collection services to approximately 247,000 customers, removing approximately 55,000 tons of recyclable material annually.   |



# SANITATION SERVICES

## Residential Refuse Collection

Provides weekly refuse collection service to approximately 247,000 households, removing around 250,000 tons of garbage annually. This service is facilitated by three transfer stations, which accept trash and recycling from city collection trucks, business customers, and residents. The collected materials are then transferred to the McCommas Bluff Landfill or the Material Recycling Facility (MRF) on the landfill property.

## SERVICE BUDGET

| Service                                  | FY 2023-24<br>Budget | FY 2023-24<br>Forecast | FY 2024-25<br>Budget | FY 2025-26<br>Planned |
|--|----------------------|------------------------|----------------------|-----------------------|
| Animal Remains Collection                | 528,156              | 539,616                | 492,933              | 465,398               |
| Brush-Bulk Waste Removal Services        | 28,567,218           | 37,009,898             | 31,421,631           | 31,343,255            |
| City Facility Services                   | 832,212              | 832,212                | 1,044,845            | 1,044,845             |
| Landfill Services                        | 43,892,747           | 42,805,528             | 39,500,571           | 40,095,253            |
| Recycling Collection and Waste Diversion | 19,463,821           | 19,759,359             | 18,475,055           | 18,937,352            |
| Residential Refuse Collection            | 60,405,377           | 60,750,978             | 72,257,278           | 74,812,162            |
| Expense Total                            | \$153,689,531        | \$161,697,591          | \$163,192,313        | \$166,698,265         |

## ANNUAL OPERATING EXPENSE AND REVENUE

The table below provides a summary of the amended budget and forecast for the current year compared to the budget for FY 2024-25 and planned budget for FY 2025-26.

| Category                     | FY 2023-24<br>Budget | FY 2023-24<br>Forecast | FY 2024-25<br>Budget | FY 2025-26<br>Planned |
|------------------------------|----------------------|------------------------|----------------------|-----------------------|
| Personnel Services           | 53,048,134           | 51,889,456             | 55,166,234           | 57,745,459            |
| Supplies - Materials         | 9,244,548            | 10,249,184             | 9,390,845            | 9,395,016             |
| Contractual - Other Services | 91,618,201           | 98,226,291             | 98,856,586           | 99,779,142            |
| Capital Outlay               | 0                    | 1,554,012              | 0                    | 0                     |
| Expense Total                | \$153,910,883        | \$161,918,943          | \$163,413,665        | \$166,919,617         |
| Reimbursements               | (221,352)            | (221,352)              | (221,352)            | (221,352)             |
| Department Total             | \$153,689,531        | \$161,697,591          | \$163,192,313        | \$166,698,265         |
|                              |                      |                        |                      |                       |
| Department Revenue Total     | \$152,709,535        | \$164,092,482          | \$164,122,320        | \$166,749,483         |

# SANITATION SERVICES

## REIMBURSEMENTS

Reimbursements reflect contributions from various agencies, including federal and state funds, internal service departments, enterprise fund departments, and department support. Department support reflects interdepartmental transfers for the cost of management oversight and administrative support within the department. The table below provides a summary of reimbursements from various sources.

| Source of Reimbursement    | FY 2024-25<br>Budget | FY 2025-26<br>Planned |
|----------------------------|----------------------|-----------------------|
| General Fund Reimbursement | (221,352)            | (221,352)             |
| Reimbursement Total        | \$(221,352)          | \$(221,352)           |

## ADDITIONAL RESOURCES

Additional resources are multi-year funds used to account for and report the proceeds of a specific revenue source that are restricted or committed to expenditures for a specified purpose. The table below lists funds that require additional appropriations in FY 2024-25 and FY 2025-26.

| Fund                                      | FY 2024-25<br>Budget | FY 2025-26<br>Planned |
|---|----------------------|-----------------------|
| Dallas Environmental Clean-up Fund (TQ01) | 10,490,000           | 10,490,000            |
| Additional Resources Total                | \$10,490,000         | \$10,490,000          |

## PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours (with the exception of DFR uniform FTEs which may equal 2,808 hours depending upon assignment). Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turnover that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE. The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs funded from additional resources such as grant funds.

| Category          | FY 2023-24<br>Budget | FY 2023-24<br>Forecast | FY 2024-25<br>Budget | FY 2025-26<br>Planned |
|-------------------|----------------------|------------------------|----------------------|-----------------------|
| Regular Civilian  | 569.30               | 517.24                 | 575.57               | 579.95                |
| Regular Uniform   | 0.00                 | 0.00                   | 0.00                 | 0.00                  |
| Civilian Overtime | 120.82               | 147.78                 | 120.82               | 120.82                |
| Uniform Overtime  | 0.00                 | 0.00                   | 0.00                 | 0.00                  |
| Temporary Help    | 0.00                 | 0.00                   | 0.00                 | 0.00                  |
| Department Total  | 690.12               | 665.02                 | 696.39               | 700.77                |

# SANITATION SERVICES

## MAJOR BUDGET ITEMS

The FY 2024-25 budget and FY 2025-26 planned budget include adjustments for costs such as employee/retiree health benefits, civilian employee retirement adjustments, civilian merit pay adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers' compensation, liability, and property insurance. Vacant positions have been repurposed and reallocated between departments as part of a Citywide Realignment Strategy. These changes are noted as "Realignment Strategy: Transfer". The table below lists funding levels for major budget items for each year of the biennial. The amounts in each column are a positive or negative adjustment from the FY 2023-24 amended budget.

| Major Budget Item  | FY 2024-25 Positions | FY 2024-25 Budget  | FY 2025-26 Positions | FY 2025-26 Planned |
|--|----------------------|--------------------|----------------------|--------------------|
| Realignment Strategy: Transfer six vacant positions (not the funding) to create two Heavy Equipment Mechanic, one Macheinic Equipment Mechanic, one Mechanic, and two Laborers I positions to further augment a third shift at the landfill (3.00 FTEs). | 6                    | 191,864            | 6                    | 255,819            |
| Transfer costs to the Environmental Clean-Up Fund.   | 0                    | (1,046,988)        | 0                    | (1,046,988)        |
| Transfer five positions from Dallas Animal Services to realign Animal Remains Collection service delivery (\$292,859)(4.38 FTEs).  | 0                    | 0                  | 5                    | 0                  |
| Add funding for Equipment Acquisition Notes and Master Lease debt payments.  | 0                    | 5,668,891          | 0                    | 6,630,110          |
| <b>Major Budget Items Total</b>  | <b>6</b>             | <b>\$4,813,767</b> | <b>11</b>            | <b>\$5,838,941</b> |

# SANITATION SERVICES

## BUDGETING FOR EQUITY

Budgeting for Equity reflects the intentional process by City departments to identify existing disparities in outcomes across various indicators and developing strategies and targeted investments to improve success for Dallas residents. The bullets below reflect departments' equity efforts.

- Sanitation Services is working to ensure all customers have equitable access to resources and services to effectively manage and dispose of municipal solid waste while striving to eliminate racial inequities within our neighborhoods. With the FY 2024-25 budget, our services and programs strive to continue this mission.
- Sanitation Services will continue to partner with other City departments to further reduce illegal dumping and litter (while taking care to control costs for ratepayers), attend public meetings in historically underserved and disenfranchised communities and specifically explore areas where we are falling short and what improvements can be made.
- In FY 2021-22, City Council approved an update to the City's Local Solid Waste Management Plan (LSWMP), also known as the Zero Waste Plan. A top priority of the plan is to ensure that the policies and programs that are conceived for future development in this update include thoughtful consideration of racial equity and impacts to communities which have been historically underserved.
- Sanitation Services will continue to work with the Office of Equity and Inclusion to further define Communities of Color and Low-Income Neighborhoods in the department's service areas and continue developing programs and policies that focus on service improvement in these identified communities and areas.

## EXPENSE DETAIL

|  | FY 2023-24<br>Budget | FY 2023-24<br>Forecast | FY 2024-25<br>Budget | FY 2025-26<br>Planned |
|--|----------------------|------------------------|----------------------|-----------------------|
| 1101 - Salary - Non-Uniform  | 31,192,391           | 28,295,288             | 32,367,417           | 33,554,404            |
| 1111 - Cell Phone Stipend  | 328,105              | 75,022                 | 328,105              | 328,105               |
| 1113 - One-time Pay - Non-Uniform                                    | 0                    | 78,203                 | 0                    | 0                     |
| 1120 - Wellness Incentive (Uniform and Non-Uniform)                  | 0                    | 133,000                | 287,785              | 290,285               |
| 1201 - Overtime - Non-Uniform  | 8,102,865            | 9,919,850              | 8,102,865            | 8,102,865             |
| 1203 - Service Incentive Pay   | 175,961              | 37,072                 | 40,000               | 40,000                |
| 1208 - Sick Leave Term Pay - Civilian                                | 70,719               | 149,520                | 70,719               | 70,719                |
| 1210 - Vacation Term Pay - Non-Uniform                               | 88,150               | 110,389                | 88,150               | 88,150                |
| 1212 - Termination Payment -Attendance Incentive Leave - Non-Uniform | 0                    | 8,707                  | 0                    | 0                     |
| 1301 -Pension - Non-Uniform  | 5,754,315            | 5,754,315              | 5,957,014            | 6,128,415             |
| 1303 - Life Insurance  | 39,821               | 39,821                 | 41,441               | 42,899                |
| 1304 - Health Insurance  | 5,163,121            | 5,163,121              | 5,465,613            | 5,808,900             |
| 1306 - ER Medicare   | 578,062              | 563,601                | 603,302              | 620,512               |
| 1314 - Worker's Compensation   | 1,363,563            | 1,363,563              | 1,300,099            | 1,302,954             |
| 1324 - Actuarially Determined Contribution Pensions-Non-Uniform      | 0                    | 0                      | 186,702              | 1,040,229             |
| 1406 - Admin Leave - Non-Uniform                                     | 0                    | 195,048                | 0                    | 0                     |
| 1453 - Continuance Pay - Non-Uniform                                 | 0                    | 2,936                  | 0                    | 0                     |
| 1455 - Task Incentive  | 191,061              | 0                      | 327,022              | 327,022               |
| <b>Personnel Services</b>  | <b>\$53,048,134</b>  | <b>\$51,889,456</b>    | <b>\$55,166,234</b>  | <b>\$57,745,459</b>   |

# SANITATION SERVICES

|  | FY 2023-24<br>Budget | FY 2023-24<br>Forecast | FY 2024-25<br>Budget | FY 2025-26<br>Planned |
|--|----------------------|------------------------|----------------------|-----------------------|
| 2110 - Office Supplies                 | 25,134               | 18,721                 | 25,134               | 25,134                |
| 2111 - Office Supplies Chargeback      | 35,633               | 31,532                 | 35,633               | 35,633                |
| 2120 - Min App Inst Tools - Uten       | 114,004              | 20,500                 | 20,500               | 20,500                |
| 2140 - Light - Power                   | 110,247              | 110,247                | 96,862               | 101,033               |
| 2160 - Fuel Supplies                   | 40,180               | 0                      | 0                    | 0                     |
| 2170 - Water - Sewer                   | 87,174               | 87,174                 | 87,174               | 87,174                |
| 2181 - Fuel - Lube For Vehicle         | 5,450,822            | 5,450,822              | 6,054,736            | 6,054,736             |
| 2183 - Fuel - Lube                     | 5,945                | 110,922                | 77,607               | 77,607                |
| 2200 - Chemical Medical Surgical       | 28,723               | 22,807                 | 14,457               | 14,457                |
| 2220 - Laundry - Cleaning Suppl        | 14,346               | 14,346                 | 18,626               | 18,626                |
| 2231 - Clothing                        | 220,000              | 589,174                | 250,000              | 250,000               |
| 2232 - Food Supplies                   | 60,183               | 61,107                 | 60,183               | 60,183                |
| 2252 - Meter Postage Fund Level        | 19,427               | 2,508                  | 2,508                | 2,508                 |
| 2261 - Educational - Recr Suppl        | 7,415                | 0                      | 0                    | 0                     |
| 2262 - Botanical - Agric Suppl         | 11,621               | 2,550                  | 7,650                | 7,650                 |
| 2270 - Printing Supplies               | 0                    | 1,250                  | 0                    | 0                     |
| 2280 - Other Supplies                  | 113,865              | 91,518                 | 91,518               | 91,518                |
| 2590 - Other Improvements              | 0                    | 240,903                | 0                    | 0                     |
| 2710 - Furniture - Fixtures            | 8,237                | 22,899                 | 5,000                | 5,000                 |
| 2720 - Machine Tools                   | 24,621               | 7,378                  | 7,378                | 7,378                 |
| 2731 - Data Processing Equipment       | 33,411               | 156,066                | 65,793               | 65,793                |
| 2740 - Motor Vehicles                  | 0                    | 250,000                | 0                    | 0                     |
| 2741 - Motor Vehicle                   | 676,343              | 676,343                | 457,786              | 457,786               |
| 2760 - Radio - Communication Eqp       | 156,068              | 7,300                  | 7,300                | 7,300                 |
| 2770 - Audiovisual Equipment           | 1,149                | 247,555                | 5,000                | 5,000                 |
| 2890 - Miscellaneous Equipment         | 2,000,000            | 2,025,562              | 2,000,000            | 2,000,000             |
| <b>Supplies - Materials</b>            | <b>\$9,244,548</b>   | <b>\$10,249,184</b>    | <b>\$9,390,845</b>   | <b>\$9,395,016</b>    |
|  |                      |                        |                      |                       |
| 3030 - Printing - Photo Services       | 83,118               | 56,570                 | 48,795               | 48,795                |
| 3040 - Medical - Laboratory Services   | 12,191               | 0                      | 0                    | 0                     |
| 3050 - Communications                  | 158,994              | 158,994                | 194,925              | 199,395               |
| 3051 - Telephone Equipment Charges     | 0                    | 214                    | 427                  | 427                   |
| 3053 - Data Circuit Billing            | 330,294              | 330,294                | 315,724              | 317,214               |
| 3060 - Equipment Rental [Outside City] | 63,863               | 33,401                 | 23,265               | 23,265                |
| 3068 - Security Monitoring Services    | 0                    | 4,218                  | 3,365                | 3,365                 |
| 3070 - Professional Services           | 551,900              | 926,356                | 929,203              | 929,203               |
| 3071 - Management Service Fees         | 540,812              | 540,812                | 540,812              | 540,812               |
| 3072 - Contractor Service Fees         | 6,115,404            | 11,298,321             | 8,619,783            | 8,619,783             |
| 3090 - City Forces                     | 1,549,628            | 1,017,571              | 56,026               | 316,396               |
| 3092 - Security Services               | 75,973               | 165,952                | 118,524              | 118,524               |
| 3098 - Day Labor                       | 12,264,918           | 12,264,918             | 12,264,919           | 12,264,919            |
| 3099 - Misc Special Services           | 2,100,284            | 1,038,898              | 868,598              | 868,238               |
| 3110 - Equip Repairs and Maintenance   | 73,180               | 21,281                 | 21,281               | 21,281                |
| 3130 - Copy Machine Rent-Lease-Maint   | 21,236               | 21,236                 | 21,236               | 21,236                |

# SANITATION SERVICES

|                                    | FY 2023-24<br>Budget | FY 2023-24<br>Forecast | FY 2024-25<br>Budget | FY 2025-26<br>Planned |
|------------------------------------|----------------------|------------------------|----------------------|-----------------------|
| 3150 - Copy Center Charges         | 5,742                | 0                      | 0                    | 0                     |
| 3201 - Stores Overhead Charges     | 7,162                | 7,162                  | 11,787               | 11,787                |
| 3210 - Building Repairs and Maint  | 156,564              | 156,564                | 121,265              | 121,265               |
| 3310 - Insurance                   | 261,586              | 261,586                | 266,888              | 280,831               |
| 3313 - Liability Premiums          | 1,885,685            | 1,885,685              | 2,265,610            | 2,265,620             |
| 3320 - Advertising                 | 522                  | 522                    | 1,880                | 1,880                 |
| 3340 - Membership Dues             | 4,611                | 3,978                  | 4,611                | 4,611                 |
| 3341 - Subscriptions-Serials       | 1,091                | 1,188                  | 1,091                | 1,091                 |
| 3361 - Professional Development    | 29,077               | 31,325                 | 35,495               | 35,495                |
| 3363 - Reimb-Vehicle Use,Parking   | 5,035                | 415                    | 1,122                | 1,122                 |
| 3410 - Equip - Automotive Rental   | 14,908,905           | 15,808,905             | 17,529,174           | 17,529,174            |
| 3411 - Wreck Handle Charge (fleet) | 1,390,461            | 1,790,461              | 1,446,541            | 1,446,541             |
| 3413 - Motor Pool Vehicle Charges  | 1,241                | 0                      | 100,083              | 100,083               |
| 3416 - GIS Services                | 34,264               | 34,264                 | 54,498               | 54,498                |
| 3420 - Commun Equip Rental         | 252,775              | 252,775                | 241,459              | 260,578               |
| 3429 - Mobile Phone Services       | 20,000               | 67,208                 | 123,795              | 123,795               |
| 3430 - Data Services               | 345,153              | 345,153                | 359,254              | 363,738               |
| 3434 - Programming                 | 2,551,719            | 2,551,719              | 3,342,918            | 3,417,333             |
| 3438 - Software Maintenance Fee    | 736,343              | 736,343                | 833,395              | 833,395               |
| 3460 - Disposal Services           | 1,903,148            | 1,513,987              | 1,393,682            | 1,393,682             |
| 3518 - Credit Card Charges         | 350,000              | 350,000                | 340,107              | 340,107               |
| 3637 - Capital Const Transfer      | 13,884,695           | 10,165,525             | 15,305,842           | 14,855,669            |
| 3651 - Gen Fund Cost Reimb         | 5,752,690            | 5,752,690              | 6,187,986            | 6,187,986             |
| 3652 - Sanitation Transfers        | 4,500,000            | 4,443,874              | 4,443,874            | 4,443,874             |
| 3661 - Debt Svc Reimb - Transfers  | 4,019,164            | 9,747,965              | 0                    | 0                     |
| 3690 - Miscellaneous Transfers     | 4,167,318            | 4,167,318              | 4,167,318            | 4,123,260             |
| 3702 - Master Lease Expense        | 4,299,774            | 2,448,358              | 1,626,305            | 372,288               |
| 3703 - EAN Debt Service Expense    | 0                    | 0                      | 8,342,360            | 10,557,596            |
| 3851 - Pension Bond Debt Service   | 2,917,217            | 2,254,556              | 2,517,349            | 2,594,976             |
| 3899 - Other Misc Exp - Reimb      | 3,203,961            | 5,485,094              | 3,695,339            | 3,695,339             |
| 3994 - Outside Temps-Staffing      | 80,503               | 82,635                 | 68,675               | 68,675                |
| Contractual - Other Services       | \$91,618,201         | \$98,226,291           | \$98,856,586         | \$99,779,142          |
|                                    |                      |                        |                      |                       |
| 4740 - Motor Vehicles Cap          | 0                    | 1,554,012              | 0                    | 0                     |
| Capital Outlay                     | \$0                  | \$1,554,012            | \$0                  | \$0                   |
|                                    |                      |                        |                      |                       |
| 5011 - Reimb Fr Othr Organizaton   | (221,352)            | (221,352)              | (221,352)            | (221,352)             |
| Reimbursements                     | (\$221,352)          | (\$221,352)            | (\$221,352)          | (\$221,352)           |
| Total Expense                      | \$153,689,531        | \$161,697,591          | \$163,192,313        | \$166,698,265         |



# BOND & CONSTRUCTION MANAGEMENT

## MISSION

Provide oversight of the City's bond programs to ensure the efficient, equitable, and transparent delivery of infrastructure improvements to the Dallas community.

## DEPARTMENT GOALS

- Begin project delivery of the 2024 Bond Program by awarding shovel ready voter approved projects
- Rollout a community engagement plan that promotes transparency and accountability by providing progress updates and reports to the community on voter approved bond programs

## SERVICE DESCRIPTIONS

| BOND & CONSTRUCTION MANAGEMENT |   |
|--------------------------------|---|
| Bond & Construction Management | Provides administrative and project delivery services including best practices to all client City departments to establish clear guidance regarding ownership and accountability for project management services. Services provided include value engineering, project design and management, surveying, quality control testing, and construction inspection of all General Obligation bond-funded projects. |
| Park & Recreation              | Manages the implementation of the Park and Recreation Department's capital bond program, including public improvements to existing park and recreation facilities, acquisition of land for future facilities, and rehabilitation of 12 buildings at Fair Park.  |
| Transportation & Public Works* | Creates and maintains the fundamental transportation infrastructure systems required for economic growth. *Public Works will be realigned to Transportation and Public Works effective October 1, 2024 to better align departmental functions and services.   |

## SERVICE BUDGET

| Service                        | FY 2023-24 Budget | FY 2023-24 Forecast | FY 2024-25 Budget | FY 2025-26 Planned |
|--------------------------------|-------------------|---------------------|-------------------|--------------------|
| Bond & Construction Management | 3,599,027         | 3,175,908           | 4,363,746         | 4,642,531          |
| Park & Recreation              | 4,503,977         | 4,154,919           | 4,719,283         | 4,942,876          |
| Public Works                   | 13,940,473        | 13,513,021          | 0                 | 0                  |
| Transportation & Public Works  | 0                 | 0                   | 15,760,450        | 16,332,318         |
| Expense Total                  | 22,043,477        | 20,843,847          | 24,843,479        | 25,917,725         |



# BOND & CONSTRUCTION MANAGEMENT

## ANNUAL OPERATING EXPENSE AND REVENUE

The table below provides a summary of the amended budget and forecast for the current year compared to the budget for FY 2023-24 and planned budget for FY 2025-26.

| Category                     | FY 2023-24 Budget | FY 2023-24 Forecast | FY 2024-25 Budget | FY 2025-26 Planned |
|------------------------------|-------------------|---------------------|-------------------|--------------------|
| Personnel Services           | 17,501,848        | 16,195,873          | 19,589,593        | 20,601,477         |
| Supplies - Materials         | 571,879           | 405,922             | 639,535           | 639,535            |
| Contractual - Other Services | 4,394,581         | 4,662,024           | 4,614,351         | 4,676,713          |
| Capital Outlay               | 0                 | 4,859               | 0                 | 0                  |
| Expense Total                | \$22,468,308      | \$21,268,678        | \$24,843,479      | \$25,917,725       |
| Reimbursements               | (424,831)         | (424,831)           | 0                 | 0                  |
| Department Total             | \$22,043,477      | \$20,843,847        | \$24,843,479      | \$25,917,725       |
|                              |                   |                     |                   |                    |
| Department Revenue Total     | \$22,043,477      | \$21,087,690        | \$24,843,479      | \$25,917,725       |

## PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours (with the exception of DFR uniform FTEs which may equal 2,808 hours depending upon assignment). Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turnover that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE. The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs funded from additional resources such as grant funds.

| Category          | FY 2023-24 Budget | FY 2023-24 Forecast | FY 2024-25 Budget | FY 2025-26 Planned |
|-------------------|-------------------|---------------------|-------------------|--------------------|
| Regular Civilian  | 170.11            | 145.51              | 187.50            | 188.25             |
| Regular Uniform   | 0.00              | 0.00                | 0.00              | 0.00               |
| Civilian Overtime | 0.66              | 4.50                | 0.66              | 0.66               |
| Uniform Overtime  | 0.00              | 0.00                | 0.00              | 0.00               |
| Temporary Help    | 0.00              | 0.00                | 0.00              | 0.00               |
| Department Total  | 170.77            | 150.01              | 188.16            | 188.91             |

# BOND & CONSTRUCTION MANAGEMENT

## MAJOR BUDGET ITEMS

The FY 2024-25 budget and FY 2025-26 planned budget include adjustments for costs such as employee/retiree health benefits, civilian employee retirement adjustments, civilian merit pay adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers' compensation, liability, and property insurance. Vacant positions have been repurposed and reallocated between departments as part of a Citywide Realignment Strategy. These changes are noted as "Realignment Strategy: Transfer". The table below lists funding levels for major budget items for each year of the biennial. The amounts in each column are a positive or negative adjustment from the FY 2023-24 amended budget.

| Major Budget Item   | FY 2024-25 Positions | FY 2024-25 Budget | FY2025-26 Positions | FY 2025-26 Planned |
|---|----------------------|-------------------|---------------------|--------------------|
| Realignment Strategy: Transfer three vacant positions (not the funding) for one Architectural Program Administrator, one Inspector III, and one Agenda Coordinator position and one-time data processing equipment expense to efficiently implement the 2024 Bond Program (2.25 FTE). | 3                    | \$250,911         | 3                   | \$329,025          |
| Realignment Strategy: Transfer three vacant positions (not the funding) for one Senior Architect, one Architect, and one Senior Project Coordinator that will assist with project delivery, contract/data management, and community outreach (2.25 FTEs).                             | 3                    | \$281,521         | 3                   | \$375,361          |
| Realignment Strategy: Transfer three vacant positions (not the funding) for one Crew Leader - Park Construction, one Heavy Equipment Operator, and one Senior Plumber to complete project management and oversight of contracted design/construction vendors (2.25 FTEs).             | 3                    | \$158,225         | 3                   | \$210,967          |
| Position reorganization between Transportation & Public Works General Fund and Transportation & Public Works Internal Service Fund to align positions with the appropriate funds based on their project activities (5.00 FTEs).   | 5                    | \$495,209         | 5                   | \$495,209          |

# BOND & CONSTRUCTION MANAGEMENT

| Major Budget Item  | FY 2024-25<br>Positions | FY 2024-25<br>Budget | FY2025-26<br>Positions | FY 2025-26<br>Planned |
|--|-------------------------|----------------------|------------------------|-----------------------|
| Increase funding for software development fees to enhance the web-based PowerQV platform which provides an efficient method for Transportation & Public Works teams to streamline contractor quantity verification, inspection documentation, and invoicing. | 0                       | \$520,000            | 0                      | \$520,000             |
| Increase funding for ongoing annual software maintenance fees for the sidewalk workplan development system that was created as part of the Kercher Consultant contract.  | 0                       | \$80,000             | 0                      | \$80,000              |
| Increase funding for professional engineering services to update the 2021 Dallas Sidewalk Master Plan (DSWMP).   | 0                       | \$300,000            | 0                      | \$300,000             |
| <b>Major Budget Items Total</b>  | <b>14</b>               | <b>\$2,085,866</b>   | <b>14</b>              | <b>\$2,310,562</b>    |

## BUDGETING FOR EQUITY

Budgeting for Equity reflects the intentional process by City departments to identify existing disparities in outcomes across various indicators and developing strategies and targeted investments to improve success for Dallas residents. The bullets below reflect departments' equity efforts.

- Target community outreach to historically disadvantaged communities understanding the need to consider barriers and disparities that disproportionately impact these communities.
- Ensure equitable delivery of the 2024 Bond Program through ensuring that 35 percent of the funding for projects in the five year implementation plan that scored three or higher on the equity tool are awarded Year one of the bond program.

## EXPENSE DETAIL

|  | FY 2023-24<br>Budget | FY 2023-24<br>Forecast | FY 2024-25<br>Budget | FY 2025-26<br>Planned |
|--|----------------------|------------------------|----------------------|-----------------------|
| 1101 - Salary - Non-Uniform  | 13,509,097           | 11,695,802             | 15,053,470           | 15,560,754            |
| 1111 - Cell Phone Stipend  | 25,696               | 27,552                 | 25,696               | 25,696                |
| 1113 - One-time Pay - Non-Uniform                                    | 0                    | 15,000                 | 0                    | 0                     |
| 1116 - Retroactive Pay - Non-Uniform                                 | 0                    | 307                    | 0                    | 0                     |
| 1120 - Wellness Incentive (Uniform and Non-Uniform)                  | 84,555               | 84,555                 | 94,125               | 94,125                |
| 1201 - Overtime - Non-Uniform  | 79,821               | 544,916                | 79,821               | 79,821                |
| 1203 - Service Incentive Pay   | 13,200               | 10,812                 | 13,200               | 13,200                |
| 1208 - Sick Leave Term Pay - Civilian                                | 0                    | 2,036                  | 0                    | 0                     |
| 1210 - Vacation Term Pay - Non-Uniform                               | 0                    | 36,415                 | 0                    | 0                     |
| 1212 - Termination Payment -Attendance Incentive Leave - Non-Uniform | 0                    | 1,823                  | 0                    | 0                     |

# BOND & CONSTRUCTION MANAGEMENT

|  | FY 2023-24<br>Budget | FY 2023-24<br>Forecast | FY 2024-25<br>Budget | FY 2025-26<br>Planned |
|--|----------------------|------------------------|----------------------|-----------------------|
| 1251 - Off-road Vehicle Use  | 0                    | 900                    | 0                    | 0                     |
| 1301 - Pension - Non-Uniform                                       | 1,986,811            | 1,986,811              | 2,200,721            | 2,274,021             |
| 1303 - Life Insurance  | 11,904               | 11,904                 | 13,419               | 13,832                |
| 1304 - Health Insurance  | 1,543,446            | 1,543,446              | 1,771,523            | 1,873,686             |
| 1306 - ER Medicare   | 195,883              | 182,159                | 222,160              | 229,497               |
| 1314 - Worker's Compensation                                       | 51,435               | 51,435                 | 43,829               | 43,829                |
| 1324 - Actuarially Determined<br>Contribution Pensions-Non-Uniform | 0                    | 0                      | 71,629               | 393,016               |
| <b>Personnel Services</b>  | <b>17,501,848</b>    | <b>16,195,873</b>      | <b>19,589,593</b>    | <b>20,601,477</b>     |
| 2110 - Office Supplies   | 7,000                | 7,000                  | 7,000                | 7,000                 |
| 2111 - Office Supplies Chargeback                                  | 43,685               | 24,337                 | 43,685               | 43,685                |
| 2120 - Min App Inst Tools - Uten                                   | 35,050               | 8,202                  | 35,050               | 35,050                |
| 2130 - Copy McH Supplies   | 7,360                | 3,100                  | 7,360                | 7,360                 |
| 2170 - Water - Sewer   | 6,001                | 6,001                  | 8,001                | 8,001                 |
| 2181 - Fuel - Lube For Vehicle                                     | 85,616               | 85,616                 | 112,272              | 112,272               |
| 2200 - Chemical Medical Surgical                                   | 270                  | 239                    | 270                  | 270                   |
| 2220 - Laundry - Cleaning Suppl                                    | 1,476                | 376                    | 1,476                | 1,476                 |
| 2231 - Clothing  | 29,310               | 21,451                 | 30,123               | 30,123                |
| 2232 - Food Supplies   | 3,500                | 18,859                 | 3,500                | 3,500                 |
| 2252 - Meter Postage Fund Level                                    | 6,110                | 2,029                  | 5,297                | 5,297                 |
| 2261 - Educational - Recr Suppl                                    | 1,500                | 0                      | 1,500                | 1,500                 |
| 2280 - Other Supplies  | 9,220                | 6,198                  | 9,220                | 9,220                 |
| 2420 - Other Structures  | 155,430              | 150,500                | 155,430              | 155,430               |
| 2590 - Other Improvements  | 2,689                | 2,401                  | 2,689                | 2,689                 |
| 2710 - Furniture - Fixtures  | 15,818               | 2,603                  | 15,818               | 15,818                |
| 2720 - Machine Tools   | 0                    | 125                    | 0                    | 0                     |
| 2731 - Data Processing Equipment                                   | 103,287              | 34,863                 | 142,287              | 142,287               |
| 2735 - Software Purchase -\$1000                                   | 58,007               | 30,561                 | 58,007               | 58,007                |
| 2741 - Motor Vehicle   | 0                    | 1,260                  | 0                    | 0                     |
| 2860 - Books Reference Book Only                                   | 550                  | 200                    | 550                  | 550                   |
| <b>Supplies - Materials</b>  | <b>571,879</b>       | <b>405,922</b>         | <b>639,535</b>       | <b>639,535</b>        |
| 3001 - City Hall Emp Parking Garage                                | 0                    | 0                      | 8,091                | 8,091                 |
| 3020 - Food - Laundry Service                                      | 3,578                | 1,415                  | 3,578                | 3,578                 |
| 3030 - Printing - Photo Services                                   | 7,200                | 3,750                  | 7,200                | 7,200                 |
| 3050 - Communications  | 52,890               | 52,890                 | 49,030               | 50,442                |
| 3051 - Telephone Equipment Charges                                 | 2,160                | 2,160                  | 2,160                | 2,160                 |
| 3053 - Data Circuit Billing  | 106,659              | 106,659                | 99,776               | 100,247               |
| 3060 - Equipment Rental [Outside City]                             | 82,500               | 88,320                 | 82,500               | 82,500                |
| 3070 - Professional Services                                       | 620,000              | 957,553                | 920,000              | 920,000               |
| 3072 - Contractor Service Fees                                     | 237,605              | 0                      | 0                    | 0                     |
| 3085 - Freight   | 239                  | 0                      | 239                  | 239                   |
| 3090 - City Forces   | 337,452              | 327,999                | 92,553               | 94,553                |

# BOND & CONSTRUCTION MANAGEMENT

|                                      | FY 2023-24<br>Budget | FY 2023-24<br>Forecast | FY 2024-25<br>Budget | FY 2025-26<br>Planned |
|--------------------------------------|----------------------|------------------------|----------------------|-----------------------|
| 3092 - Security Services             | 0                    | 1,276                  | 0                    | 0                     |
| 3099 - Misc Special Services         | 387,119              | 507,178                | 288,189              | 325,607               |
| 3110 - Equip Repairs and Maintenance | 1,201                | 0                      | 1,201                | 1,201                 |
| 3130 - Copy Machine Rent-Lease-Maint | 1,563                | 5,900                  | 1,563                | 1,563                 |
| 3150 - Copy Center Charges           | 3,893                | 2,500                  | 3,893                | 3,893                 |
| 3310 - Insurance                     | 47,569               | 47,569                 | 25,230               | 26,548                |
| 3313 - Liability Premiums            | 71,033               | 71,033                 | 19,462               | 19,461                |
| 3315 - Tolls                         | 300                  | 0                      | 300                  | 300                   |
| 3340 - Membership Dues               | 12,000               | 18,523                 | 14,000               | 14,000                |
| 3341 - Subscriptions-Serials         | 0                    | 2,125                  | 2,000                | 2,000                 |
| 3361 - Professional Development      | 36,238               | 22,261                 | 35,537               | 35,537                |
| 3363 - Reimb-Vehicle Use,Parking     | 35,255               | 4,450                  | 33,955               | 33,955                |
| 3364 - Personnel Development         | 38,167               | 20,933                 | 36,167               | 36,167                |
| 3410 - Equip - Automotive Rental     | 114,268              | 156,325                | 134,635              | 134,635               |
| 3411 - Wreck Handle Charge (fleet)   | 103                  | 2,382                  | 13,941               | 13,941                |
| 3416 - GIS Services                  | 10,656               | 10,659                 | 13,716               | 13,716                |
| 3429 - Mobile Phone Services         | 27,504               | 69,687                 | 33,094               | 33,094                |
| 3430 - Data Services                 | 81,910               | 81,910                 | 69,620               | 70,749                |
| 3434 - Programming                   | 848,059              | 855,353                | 834,610              | 853,225               |
| 3438 - Software Maintenance Fee      | 185,886              | 39,492                 | 785,886              | 785,886               |
| 3651 - Gen Fund Cost Reimb           | 1,041,574            | 1,041,574              | 1,002,225            | 1,002,225             |
| 3994 - Outside Temps-Staffing        | 0                    | 160,149                | 0                    | 0                     |
| Contractual - Other Services         | 4,394,581            | 4,662,024              | 4,614,351            | 4,676,713             |
|                                      |                      |                        |                      |                       |
| 4510 - Strts Roadwys Hiwy Alleys     | 0                    | 4,859                  | 0                    | 0                     |
| Capital Outlay                       | 0                    | 4,859                  | 0                    | 0                     |
|                                      |                      |                        |                      |                       |
| 5011 - Reimb Fr Othr Organizaton     | (424,831)            | (424,831)              | 0                    | 0                     |
| Reimbursements                       | (424,831)            | (424,831)              | 0                    | 0                     |
| <b>Total Expense</b>                 | <b>\$22,043,477</b>  | <b>\$20,843,847</b>    | <b>\$24,843,479</b>  | <b>\$25,917,725</b>   |

# EMPLOYEE BENEFITS

## MISSION

Create and sustain a culture of health and wellness for employees, retirees, and their families. To achieve this, the HR team has adopted the Centers for Disease Control and Prevention's (CDC's) Evaluation Model to implement an evidence-based approach for improving the overall health and well-being of employees and retirees. The HR team and organizational leadership supports the wellness culture to emphasize collaborative efforts.

## DEPARTMENT GOALS

- Launch Workday Benefits in Fiscal Year 2024-25 to effectively track and manage benefits data and administration
- Conduct a comprehensive review of existing HR vendor contracts to ensure compliance with contractual obligations and service level expectations
- Go to market to identify and evaluate the best offerings in benefits management, aiming to enhance our current benefits programs and provide the most cost-effective solutions
- Revise City's selected healthcare provider contract to include key requirements to protect, audit, and clarify ownership of City data
- Continue and refine the integration of health benefits administration with wellness programs, leveraging data to enhance strategic plan design and manage healthcare costs for both employees and the organization

## SERVICE DESCRIPTIONS

| EMPLOYEE BENEFITS   |   |
|---------------------|---|
| Administrative/HRIS | Administers the health benefits program for all City employees, retirees, and their eligible dependents. Assists customers by working as a liaison between the employees/retirees, the City, and the various vendors contracted to provide benefits products and/or services. |

## SERVICE BUDGET

| Service             | FY 2023-24 Budget | FY 2023-24 Forecast | FY 2024-25 Budget | FY 2025-26 Planned |
|---------------------|-------------------|---------------------|-------------------|--------------------|
| Administrative/HRIS | 2,175,603         | 2,106,676           | 2,151,595         | 2,213,552          |
| Expense Total       | \$2,175,603       | \$2,106,676         | \$2,151,595       | \$2,213,552        |

# EMPLOYEE BENEFITS

## ANNUAL OPERATING EXPENSE AND REVENUE

The table below provides a summary of the amended budget and forecast for the current year compared to the budget for FY 2024-25 and planned budget for FY 2025-26.

| Category                     | FY 2023-24<br>Budget | FY 2023-24<br>Forecast | FY 2024-25<br>Budget | FY 2025-26<br>Planned |
|------------------------------|----------------------|------------------------|----------------------|-----------------------|
| Personnel Services           | 1,147,929            | 1,131,000              | 1,190,127            | 1,247,109             |
| Supplies - Materials         | 22,755               | 6,500                  | 22,755               | 22,755                |
| Contractual - Other Services | 1,004,919            | 994,049                | 938,713              | 943,688               |
| Capital Outlay               | 0                    | 0                      | 0                    | 0                     |
| Expense Total                | \$2,175,603          | \$2,131,548            | \$2,151,595          | \$2,213,552           |
| Reimbursements               | 0                    | (24,872)               | 0                    | 0                     |
| Department Total             | \$2,175,603          | \$2,106,676            | \$2,151,595          | \$2,213,552           |
| Department Revenue Total     | \$2,175,603          | \$2,106,676            | \$2,151,595          | \$2,213,552           |

## ADDITIONAL RESOURCES

Additional resources are multi-year funds used to account for and report the proceeds of a specific revenue source that are restricted or committed to expenditures for a specified purpose. The table below lists funds that require additional appropriations in FY 2024-25 and FY 2025-26.

| Fund                       | FY 2024-25<br>Budget | FY 2025-26<br>Planned |
|----------------------------|----------------------|-----------------------|
| Fitness Center (0323)      | 837,569              | 0                     |
| Additional Resources Total | \$837,569            | \$0                   |

## PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours (with the exception of DFR uniform FTEs which may equal 2,808 hours depending upon assignment). Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turnover that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE. The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs funded from additional resources such as grant funds.

| Category          | FY 2023-24<br>Budget | FY 2023-24<br>Forecast | FY 2024-25<br>Budget | FY 2025-26<br>Planned |
|-------------------|----------------------|------------------------|----------------------|-----------------------|
| Regular Civilian  | 11.75                | 10.12                  | 10.56                | 10.56                 |
| Regular Uniform   | 0.00                 | 0.00                   | 0.00                 | 0.00                  |
| Civilian Overtime | 0.00                 | 0.00                   | 0.00                 | 0.00                  |
| Uniform Overtime  | 0.00                 | 0.00                   | 0.00                 | 0.00                  |
| Temporary Help    | 0.00                 | 0.00                   | 0.52                 | 0.52                  |
| Department Total  | 11.75                | 10.12                  | 11.08                | 11.08                 |

# EMPLOYEE BENEFITS

## BUDGETING FOR EQUITY

Budgeting for Equity reflects the intentional process by City departments to identify existing disparities in outcomes across various indicators and developing strategies and targeted investments to improve success for Dallas residents. The bullets below reflect departments' equity efforts.

- Offer employee health insurance to employees based upon salary income bands for those with salaries under \$69K and all enrolled with a minimal increase in monthly premiums.
- Improve employee & retiree access to disease management programs such as high blood pressure management, diabetes prevention, and expanded mental health network.

## EXPENSE DETAIL

|   | FY 2023-24<br>Budget | FY 2023-24<br>Forecast | FY 2024-25<br>Budget | FY 2025-26<br>Planned |
|---|----------------------|------------------------|----------------------|-----------------------|
| 1101 - Salary - Non-Uniform                                     | 883,956              | 800,000                | 895,159              | 923,176               |
| 1120 - Wellness Incentive (Uniform and Non-Uniform)             | 5,875                | 5,875                  | 5,280                | 5,280                 |
| 1203 - Service Incentive Pay                                    | 2,256                | 2,256                  | 2,256                | 2,256                 |
| 1210 - Vacation Term Pay - Non-Uniform                          | 0                    | 4,040                  | 0                    | 0                     |
| 1242 - Language Assignment Pay                                  | 1,800                | 1,800                  | 1,800                | 1,800                 |
| 1301 - Pension - Non-Uniform                                    | 131,022              | 131,022                | 129,847              | 133,892               |
| 1303 - Life Insurance   | 823                  | 823                    | 760                  | 781                   |
| 1304 - Health Insurance   | 106,690              | 106,690                | 100,278              | 105,811               |
| 1306 - ER Medicare  | 12,817               | 12,817                 | 13,620               | 14,026                |
| 1308 - Mandatory Deferred Comp                                  | 0                    | 487                    | 0                    | 0                     |
| 1314 - Worker's Compensation                                    | 2,690                | 2,690                  | 2,804                | 2,804                 |
| 1324 - Actuarially Determined Contribution Pensions-Non-Uniform | 0                    | 0                      | 4,253                | 23,213                |
| 1511 - Temporary Help - Regular                                 | 0                    | 55,000                 | 34,070               | 34,070                |
| 1512 - Temporary Help - Overtime                                | 0                    | 7,500                  | 0                    | 0                     |
| <b>Personnel Services</b>                                       | <b>\$1,147,929</b>   | <b>\$1,131,000</b>     | <b>\$1,190,127</b>   | <b>\$1,247,109</b>    |
| 2110 - Office Supplies  | 4,000                | 1,000                  | 4,000                | 4,000                 |
| 2111 - Office Supplies Chargeback                               | 3,019                | 1,000                  | 3,019                | 3,019                 |
| 2232 - Food Supplies  | 500                  | 500                    | 500                  | 500                   |
| 2252 - Meter Postage Fund Level                                 | 15,236               | 4,000                  | 15,236               | 15,236                |
| <b>Supplies - Materials</b>                                     | <b>\$22,755</b>      | <b>\$6,500</b>         | <b>\$22,755</b>      | <b>\$22,755</b>       |
| 3001 - City Hall Emp Parking Garage                             | 0                    | 0                      | 2,111                | 2,111                 |
| 3050 - Communications   | 7,485                | 7,485                  | 6,524                | 6,714                 |
| 3051 - Telephone Equipment Charges                              | 4,000                | 4,000                  | 4,000                | 4,000                 |
| 3053 - Data Circuit Billing                                     | 15,685               | 15,685                 | 13,403               | 13,466                |
| 3070 - Professional Services                                    | 17,000               | 80,000                 | 17,000               | 17,000                |
| 3090 - City Forces  | 242,795              | 242,795                | 242,795              | 242,795               |
| 3091 - Custodial Services                                       | 4,500                | 0                      | 4,500                | 4,500                 |
| 3099 - Misc Special Services                                    | 74,774               | 5,231                  | 82,586               | 82,586                |
| 3130 - Copy Machine Rent-Lease-Maint                            | 2,780                | 2,780                  | 2,780                | 2,780                 |



# EMPLOYEE BENEFITS

|                                  | FY 2023-24<br>Budget | FY 2023-24<br>Forecast | FY 2024-25<br>Budget | FY 2025-26<br>Planned |
|----------------------------------|----------------------|------------------------|----------------------|-----------------------|
| 3150 - Copy Center Charges       | 3,475                | 0                      | 3,475                | 3,475                 |
| 3310 - Insurance                 | 2,409                | 2,409                  | 2,449                | 2,577                 |
| 3313 - Liability Premiums        | 1,274                | 1,274                  | 1,228                | 1,228                 |
| 3320 - Advertising               | 1,000                | 1,000                  | 1,000                | 1,000                 |
| 3340 - Membership Dues           | 1,500                | 1,500                  | 1,500                | 1,500                 |
| 3361 - Professional Development  | 5,000                | 1,000                  | 5,000                | 5,000                 |
| 3363 - Reimb-Vehicle Use,Parking | 500                  | 0                      | 500                  | 500                   |
| 3416 - GIS Services              | 662                  | 662                    | 939                  | 939                   |
| 3430 - Data Services             | 4,592                | 4,592                  | 4,338                | 4,415                 |
| 3434 - Programming               | 73,869               | 73,869                 | 87,856               | 90,025                |
| 3651 - Gen Fund Cost Reimb       | 481,559              | 481,559                | 378,571              | 378,571               |
| 3851 - Pension Bond Debt Service | 60,060               | 68,208                 | 76,158               | 78,506                |
| Contractual - Other Services     | \$1,004,919          | \$994,049              | \$938,713            | \$943,688             |
|                                  |                      |                        |                      |                       |
| 5011 - Reimb Fr Othr Organizaton | 0                    | (24,872)               | 0                    | 0                     |
| Reimbursements                   | \$0                  | (\$24,872)             | \$0                  | \$0                   |
| <b>Total Expense</b>             | <b>\$2,175,603</b>   | <b>\$2,106,676</b>     | <b>\$2,151,595</b>   | <b>\$2,213,552</b>    |

# EQUIPMENT & FLEET MANAGEMENT

## MISSION

Provide effective and efficient fleet services in support of City service delivery.

## DEPARTMENT GOALS

- Continue to implement recommendations from the December 2018 Fleet Management Study to increase operational efficiency
- Utilize Equipment and Fleet Management's (EFM) Fleet Governance Committee to design a sustainable enterprise approach to fleet management
- Strengthen the City's total cost of ownership (TCO) approach, including vehicle procurement, preventive maintenance, and mechanic training
- Develop and capitalize on the M5 Fleet Management System to improve the work order process, eliminate manual processes, and activate system modules and flags
- Strategically implement procurement and replacement strategies that align with the goals of the Comprehensive Environmental & Climate Action Plan (CECAP) for fleet electrification
- Minimize the gap between fleet replacement needs and delays in delivery through the implementation of new funding strategies and focus on refurbishment of eligible vehicles
- Encourage retention and recruitment by developing a career series, expanding training opportunities, and providing equitable pay

## SERVICE DESCRIPTIONS

| EQUIPMENT & FLEET MANAGEMENT                     |  |
|--|--|
| City Fleet Asset Management                      | Provides life-cycle coordination for most of the City's fleet. Major activities include specification and procurement of new fleet, preparation of new units for service, disposal of units, and coordination of Citywide outside rental and an internal motor pool.   |
| City Fleet Maintenance and Repair Services       | Repairs and maintains 5,700 vehicles/equipment. Staff performs approximately 156,000 scheduled and non-routine maintenance/repairs (preventive maintenance, inspections, towing, welding, and modifications/ rebuilds). This includes management of parts inventory.   |
| City Fleet Paint and Body Shop Coordination      | Oversees contracted paint and body repairs of City equipment.  |
| Environmental Services for City Fleet Operations | Supports compliance with federal, state, and local environmental and safety regulations including environmental, occupational health and safety, and quality management systems.   |
| Fuel Procurement and Management                  | Provides centralized fuel procurement and management for City fleet. Equipment and Fleet Management maintains eight self-service fuel islands with bulk inventory at strategic locations. The blended fuel rate for FY 2024-25 and FY 2025-26 is \$3.01 per gallon. (This consists of Compressed Natural Gas, Diesel, Bio-Diesel, Off-road Diesel, Super and Unleaded gasoline). |

# EQUIPMENT & FLEET MANAGEMENT

## SERVICE BUDGET

| Service  | FY 2023-24<br>Budget | FY 2023-24<br>Forecast | FY 2024-25<br>Budget | FY 2025-26<br>Planned |
|--|----------------------|------------------------|----------------------|-----------------------|
| City Fleet Asset Management                      | 3,690,413            | 3,556,159              | 3,614,415            | 3,676,175             |
| City Fleet Maintenance and Repair Services       | 43,107,678           | 44,632,901             | 42,394,978           | 43,296,968            |
| City Fleet Paint and Body Shop Coordination      | 2,990,153            | 2,773,166              | 2,921,817            | 2,929,058             |
| Environmental Services for City Fleet Operations | 748,935              | 676,896                | 825,920              | 845,986               |
| Fuel Procurement and Management                  | 23,567,943           | 21,909,117             | 23,730,160           | 23,801,254            |
| <b>Expense Total</b>                             | <b>\$74,105,122</b>  | <b>\$73,548,239</b>    | <b>\$73,487,289</b>  | <b>\$74,549,441</b>   |

## ANNUAL OPERATING EXPENSE AND REVENUE

The table below provides a summary of the amended budget and forecast for the current year compared to the budget for FY 2024-25 and planned budget for FY 2025-26.

| Category                        | FY 2023-24<br>Budget | FY 2023-24<br>Forecast | FY 2024-25<br>Budget | FY 2025-26<br>Planned |
|---------------------------------|----------------------|------------------------|----------------------|-----------------------|
| Personnel Services              | 22,146,542           | 20,657,378             | 21,615,743           | 22,576,743            |
| Supplies - Materials            | 34,061,210           | 33,371,130             | 32,663,960           | 32,675,327            |
| Contractual - Other Services    | 21,751,778           | 23,196,766             | 23,019,549           | 23,159,336            |
| Capital Outlay                  | 70,846               | 234,400                | 70,846               | 70,846                |
| <b>Expense Total</b>            | <b>\$78,030,376</b>  | <b>\$77,459,674</b>    | <b>\$77,370,098</b>  | <b>\$78,482,252</b>   |
| Reimbursements                  | (3,925,254)          | (3,911,435)            | (3,882,809)          | (3,932,811)           |
| <b>Department Total</b>         | <b>\$74,105,122</b>  | <b>\$73,548,239</b>    | <b>\$73,487,289</b>  | <b>\$74,549,441</b>   |
| <b>Department Revenue Total</b> | <b>\$71,089,693</b>  | <b>\$70,532,810</b>    | <b>\$73,309,034</b>  | <b>\$74,010,327</b>   |

## REIMBURSEMENTS

Reimbursements reflect contributions from various agencies, including federal and state funds, internal service departments, enterprise fund departments, and department support. Department support reflects interdepartmental transfers for the cost of management oversight and administrative support within the department. The table below provides a summary of reimbursements from various sources.

| Source of Reimbursement                 | FY 2024-25<br>Budget | FY 2025-26<br>Planned |
|---|----------------------|-----------------------|
| Storm Drainage Management Reimbursement | (1,613,271)          | (1,613,271)           |
| Department Support                      | (2,269,538)          | (2,319,540)           |
| <b>Reimbursement Total</b>              | <b>\$(3,882,809)</b> | <b>\$(3,932,811)</b>  |

# EQUIPMENT & FLEET MANAGEMENT

## PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours (with the exception of DFR uniform FTEs which may equal 2,808 hours depending upon assignment). Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turnover that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE. The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs funded from additional resources such as grant funds.

| Category          | FY 2023-24 Budget | FY 2023-24 Forecast | FY 2024-25 Budget | FY 2025-26 Planned |
|-------------------|-------------------|---------------------|-------------------|--------------------|
| Regular Civilian  | 273.50            | 233.50              | 259.90            | 259.90             |
| Regular Uniform   | 0.00              | 0.00                | 0.00              | 0.00               |
| Civilian Overtime | 19.70             | 23.40               | 19.70             | 19.70              |
| Uniform Overtime  | 0.00              | 0.00                | 0.00              | 0.00               |
| Temporary Help    | 0.00              | 0.00                | 0.00              | 0.00               |
| Department Total  | 293.20            | 256.90              | 279.60            | 279.60             |

## MAJOR BUDGET ITEMS

The FY 2024-25 budget and FY 2025-26 planned budget include adjustments for costs such as employee/retiree health benefits, civilian employee retirement adjustments, civilian merit pay adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers' compensation, liability, and property insurance. Vacant positions have been repurposed and reallocated between departments as part of a city-wide Realignment Strategy. These changes are noted as "Realignment Strategy: Transfer". The table below lists funding levels for major budget items for each year of the biennial. The amounts in each column are a positive or negative adjustment from the FY 2023-24 amended budget.

| Major Budget Item   | FY 2024-25 Positions | FY 2024-25 Budget | FY 2025-26 Positions | FY 2025-26 Planned |
|---|----------------------|-------------------|----------------------|--------------------|
| Add funding for salary adjustments from the HR compensation review.   | 0                    | 350,919           | 0                    | 350,919            |
| Realignment Strategy: Transfer one vacant position (not the funding) to create one Administrative Specialist position to support two Assistant Directors (0.75 FTEs). | 1                    | 56,797            | 1                    | 75,729             |
| Add funding for EV charging software to provide data on use, fueling and management controls of electric vehicles.  | 0                    | 50,000            | 0                    | 50,000             |

# EQUIPMENT & FLEET MANAGEMENT

| Major Budget Item  | FY 2024-25 Positions | FY 2024-25 Budget  | FY 2025-26 Positions | FY 2025-26 Planned |
|--|----------------------|--------------------|----------------------|--------------------|
| Add funding for career series and incentives for Mechanics that will allow them to promote as their skill level is enhanced. | 0                    | 150,000            | 0                    | 150,000            |
| Add funding to install the remaining GPS devices on General Fund assets.   | 0                    | 375,000            | 0                    | 375,000            |
| Add funding for training enhancements for Mechanics.   | 0                    | 100,000            | 0                    | 100,000            |
| <b>Major Budget Items Total</b>  | <b>1</b>             | <b>\$1,082,716</b> | <b>1</b>             | <b>\$1,101,648</b> |

## BUDGETING FOR EQUITY

Budgeting for Equity reflects the intentional process by City departments to identify existing disparities in outcomes across various indicators and developing strategies and targeted investments to improve success for Dallas residents. The bullets below reflect departments' equity efforts.

- Develop credible supplier/vendor list comprised of businesses from historically disadvantaged communities that provide services to fleet management organizations with the purpose to share this database with the Office of Procurement Services (POM) to enhance outreach and entrepreneurial opportunity in equity priority areas
- Use EFM's position on various Advisory Boards of Automotive and Diesel Technology vocational schools (Universal Technical Institute, Texas State Technical College, Dallas College, Lincoln Tech) to enhance the diversity of recruiting students from historically disadvantaged communities
- Seek female diversity by increasing inclusive pool of candidates for technicians hired by EFM by five percent annually thru December 2025 by enhancing the recruitment via the temp-to-hire program
- Promote no greater than 15 percent difference for on-time preventative maintenance by service area

## EXPENSE DETAIL

|   | FY 2023-24 Budget | FY 2023-24 Forecast | FY 2024-25 Budget | FY 2025-26 Planned |
|---|-------------------|---------------------|-------------------|--------------------|
| 1101 - Salary - Non-Uniform                         | 14,880,403        | 13,214,527          | 15,790,645        | 16,219,179         |
| 1104 - Other Wages                                  | 56,625            | 0                   | 56,625            | 56,625             |
| 1111 - Cell Phone Stipend                           | 4,691             | 4,802               | 4,691             | 4,691              |
| 1113 - One-time Pay - Non-Uniform                   | 0                 | 109,109             | 0                 | 0                  |
| 1117 - Vacancy Savings - Salary                     | 0                 | 0                   | (1,350,531)       | (1,350,531)        |
| 1118 - Vacancy Savings - Pension                    | 0                 | 0                   | (195,287)         | (195,287)          |
| 1119 - Vacancy Savings (Medicare)                   | 0                 | 0                   | (19,583)          | (19,583)           |
| 1120 - Wellness Incentive (Uniform and Non-Uniform) | 136,750           | 136,750             | 129,950           | 129,950            |
| 1201 - Overtime - Non-Uniform                       | 1,280,276         | 1,500,957           | 1,280,276         | 1,280,276          |

# EQUIPMENT & FLEET MANAGEMENT

|   | FY 2023-24<br>Budget | FY 2023-24<br>Forecast | FY 2024-25<br>Budget | FY 2025-26<br>Planned |
|---|----------------------|------------------------|----------------------|-----------------------|
| 1203 - Service Incentive Pay  | 50,160               | 50,160                 | 50,160               | 50,160                |
| 1208 - Sick Leave Term Pay - Civilian                                   | 67,278               | 67,278                 | 67,278               | 67,278                |
| 1210 - Vacation Term Pay - Non-Uniform                                  | 34,387               | 34,388                 | 34,387               | 34,387                |
| 1212 - Termination Payment -Attendance<br>Incentive Leave - Non-Uniform | 0                    | 599                    | 0                    | 0                     |
| 1301 -Pension - Non-Uniform   | 2,350,552            | 2,350,552              | 2,486,374            | 2,548,254             |
| 1303 - Life Insurance   | 19,146               | 19,146                 | 18,713               | 19,233                |
| 1304 - Health Insurance   | 2,483,381            | 2,483,381              | 2,468,010            | 2,604,198             |
| 1306 - ER Medicare  | 236,681              | 219,317                | 252,599              | 258,812               |
| 1314 - Worker's Compensation  | 442,112              | 442,112                | 365,073              | 365,073               |
| 1315 - Equipment Allowance  | 104,100              | 0                      | 104,100              | 104,100               |
| 1324 - Actuarially Determined<br>Contribution Pensions-Non-Uniform      | 0                    | 0                      | 72,263               | 399,928               |
| 1406 - Admin Leave - Non-Uniform  | 0                    | 6,772                  | 0                    | 0                     |
| 1453 - Continuance Pay - Non-Uniform                                    | 0                    | 17,529                 | 0                    | 0                     |
| <b>Personnel Services</b>   | <b>\$22,146,542</b>  | <b>\$20,657,378</b>    | <b>\$21,615,743</b>  | <b>\$22,576,743</b>   |
| 2110 - Office Supplies  | 15,414               | 15,414                 | 15,414               | 15,414                |
| 2111 - Office Supplies Chargeback                                       | 0                    | 4,798                  | 0                    | 0                     |
| 2120 - Min App Inst Tools - Uten  | 284,392              | 284,392                | 284,392              | 284,392               |
| 2140 - Light - Power  | 319,329              | 319,329                | 271,845              | 283,212               |
| 2160 - Fuel Supplies  | 555,715              | 555,715                | 555,715              | 555,715               |
| 2170 - Water - Sewer  | 47,191               | 47,191                 | 47,191               | 47,191                |
| 2181 - Fuel - Lube For Vehicle  | 790,453              | 790,454                | 808,283              | 808,283               |
| 2182 - Mechanical Supplies Veh  | 5,400                | 5,400                  | 5,400                | 5,400                 |
| 2183 - Fuel - Lube  | 20,795,748           | 19,295,411             | 20,795,748           | 20,795,748            |
| 2200 - Chemical Medical Surgical  | 300                  | 300                    | 300                  | 300                   |
| 2220 - Laundry - Cleaning Suppl   | 349                  | 349                    | 349                  | 349                   |
| 2231 - Clothing   | 112,842              | 112,842                | 112,842              | 112,842               |
| 2232 - Food Supplies  | 4,500                | 4,500                  | 4,500                | 4,500                 |
| 2252 - Meter Postage Fund Level   | 596                  | 596                    | 596                  | 596                   |
| 2261 - Educational - Recr Suppl   | 50,000               | 0                      | 50,000               | 50,000                |
| 2280 - Other Supplies   | 20,000               | 20,000                 | 20,000               | 20,000                |
| 2720 - Machine Tools  | 106,684              | 206,683                | 250,000              | 250,000               |
| 2731 - Data Processing Equipment  | 11,308               | 60,107                 | 11,308               | 11,308                |
| 2735 - Software Purchase -\$1000  | 0                    | 750                    | 0                    | 0                     |
| 2741 - Motor Vehicle  | 10,926,073           | 11,617,689             | 9,415,161            | 9,415,161             |
| 2860 - Books Reference Book Only  | 14,916               | 29,210                 | 14,916               | 14,916                |
| <b>Supplies - Materials</b>   | <b>\$34,061,210</b>  | <b>\$33,371,130</b>    | <b>\$32,663,960</b>  | <b>\$32,675,327</b>   |
| 3001 - City Hall Emp Parking Garage                                     | 0                    | 0                      | 1,055                | 1,055                 |
| 3020 - Food - Laundry Service   | 0                    | 17,755                 | 0                    | 0                     |
| 3030 - Printing - Photo Services  | 1,000                | 1,000                  | 1,000                | 1,000                 |
| 3044 - Messenger Service  | 50,317               | 50,317                 | 20,000               | 20,000                |

# EQUIPMENT & FLEET MANAGEMENT

|  | FY 2023-24<br>Budget | FY 2023-24<br>Forecast | FY 2024-25<br>Budget | FY 2025-26<br>Planned |
|--|----------------------|------------------------|----------------------|-----------------------|
| 3050 - Communications                  | 54,747               | 70,288                 | 156,542              | 161,055               |
| 3053 - Data Circuit Billing            | 111,517              | 111,517                | 318,686              | 320,191               |
| 3060 - Equipment Rental [Outside City] | 3,200                | 73,592                 | 45,302               | 45,302                |
| 3070 - Professional Services           | 0                    | 4,540                  | 0                    | 0                     |
| 3090 - City Forces                     | 208,552              | 0                      | 165,934              | 165,934               |
| 3094 - Wrecker Services                | 714,362              | 933,791                | 714,362              | 714,362               |
| 3099 - Misc Special Services           | 1,431,747            | 1,932,106              | 1,481,747            | 1,481,747             |
| 3110 - Equip Repairs and Maintenance   | 9,471,371            | 9,547,407              | 9,396,996            | 9,396,996             |
| 3130 - Copy Machine Rent-Lease-Maint   | 22,690               | 22,690                 | 19,740               | 19,740                |
| 3151 - Department Support              | 2,304,482            | 2,338,164              | 2,269,538            | 2,319,540             |
| 3201 - Stores Overhead Charges         | 534                  | 534                    | 534                  | 534                   |
| 3210 - Building Repairs and Maint      | 851,234              | 751,414                | 851,232              | 851,232               |
| 3310 - Insurance                       | 237,441              | 237,441                | 239,731              | 252,257               |
| 3313 - Liability Premiums              | 116,514              | 116,514                | 106,957              | 106,957               |
| 3315 - Tolls                           | 1,600                | 1,600                  | 1,600                | 1,600                 |
| 3320 - Advertising                     | 966                  | 966                    | 966                  | 966                   |
| 3361 - Professional Development        | 5,000                | 128,796                | 105,000              | 105,000               |
| 3362 - Non Taxable Tution Reimbursemt  | 5,000                | 5,000                  | 5,000                | 5,000                 |
| 3363 - Reimb-Vehicle Use,Parking       | 2,045                | 2,100                  | 2,045                | 2,045                 |
| 3364 - Personnel Development           | 0                    | 4,936                  | 0                    | 0                     |
| 3410 - Equip - Automotive Rental       | 610,395              | 610,395                | 337,960              | 337,960               |
| 3411 - Wreck Handle Charge (fleet)     | 126,109              | 126,109                | 17,738               | 17,738                |
| 3413 - Motor Pool Vehicle Charges      | 0                    | 0                      | 22,995               | 22,995                |
| 3416 - GIS Services                    | 16,081               | 16,081                 | 22,965               | 22,965                |
| 3420 - Commun Equip Rental             | 0                    | 0                      | 9,176                | 9,382                 |
| 3421 - Veh License - Registration Fees | 30,571               | 30,571                 | 37,000               | 37,000                |
| 3429 - Mobile Phone Services           | 33,372               | 33,372                 | 33,372               | 33,372                |
| 3430 - Data Services                   | 207,230              | 207,230                | 177,635              | 179,525               |
| 3434 - Programming                     | 1,258,885            | 1,258,885              | 1,410,772            | 1,442,164             |
| 3438 - Software Maintenance Fee        | 225,257              | 225,257                | 225,257              | 225,257               |
| 3460 - Disposal Services               | 140,472              | 140,472                | 140,472              | 140,472               |
| 3651 - Gen Fund Cost Reimb             | 2,365,934            | 2,365,934              | 2,780,955            | 2,780,955             |
| 3851 - Pension Bond Debt Service       | 1,143,153            | 1,143,153              | 1,224,285            | 1,262,038             |
| 3994 - Outside Temps-Staffing          | 0                    | 686,841                | 675,000              | 675,000               |
| Contractual - Other Services           | \$21,751,778         | \$23,196,766           | \$23,019,549         | \$23,159,336          |
|  |                      |                        |                      |                       |
| 4720 - Mach Tools Implem Major         | 70,846               | 146,846                | 70,846               | 70,846                |
| 4740 - Motor Vehicles Cap              | 0                    | 87,554                 | 0                    | 0                     |
| Capital Outlay                         | \$70,846             | \$234,400              | \$70,846             | \$70,846              |
|  |                      |                        |                      |                       |
| 5002 - Dept Support Reimb              | (2,311,983)          | (2,338,164)            | (2,269,538)          | (2,319,540)           |
| 5012 - Reimbursements-Stormwater       | (1,613,271)          | (1,573,271)            | (1,613,271)          | (1,613,271)           |
| Reimbursements                         | (\$3,925,254)        | (\$3,911,435)          | (\$3,882,809)        | (\$3,932,811)         |
| Total Expense                          | \$74,105,122         | \$73,548,239           | \$73,487,289         | \$74,549,441          |

# EXPRESS BUSINESS CENTER

## MISSION

Provide excellent customer service with efficient and cost-effective methods of disposal and auction services of surplus and unclaimed property, copy and printing services, notary, and City postal needs.

## DEPARTMENT GOALS

- Create effective management of City supplies and prompt delivery of copy and print services
- Increase revenue through enhanced wide-spread marketing of City Store auctions, and Express Business Center services

## SERVICE DESCRIPTIONS

| EXPRESS BUSINESS CENTER                           |  |
|---|--|
| Disposal of Surplus and Police Unclaimed Property | The City Store operates a store-front located office that disposes of surplus, police confiscated, unclaimed property, and manages the City's public auctions. |
| Express Business Center                           | Express Business Center provides copy, printing, and mailing services, and manages City office supplies.   |

## SERVICE BUDGET

| Service   | FY 2023-24 Budget | FY 2023-24 Forecast | FY 2024-25 Budget | FY 2025-26 Planned |
|---|-------------------|---------------------|-------------------|--------------------|
| Disposal of Surplus and Police Unclaimed Property | 462,027           | 470,849             | 555,955           | 635,373            |
| Express Business Center                           | 1,690,253         | 1,720,029           | 1,671,158         | 1,633,271          |
| Expense Total                                     | \$2,152,280       | \$2,190,878         | \$2,227,113       | \$2,268,644        |



# EXPRESS BUSINESS CENTER

## ANNUAL OPERATING EXPENSE AND REVENUE

The table below provides a summary of the amended budget and forecast for the current year compared to the budget for FY 2024-25 and planned budget for FY 2025-26.

| Category                     | FY 2023-24 Budget | FY 2023-24 Forecast | FY 2024-25 Budget | FY 2025-26 Planned |
|------------------------------|-------------------|---------------------|-------------------|--------------------|
| Personnel Services           | 795,481           | 756,192             | 823,675           | 862,075            |
| Supplies - Materials         | 1,932,553         | 1,937,601           | 1,822,852         | 1,822,964          |
| Contractual - Other Services | 624,246           | 697,085             | 780,586           | 783,605            |
| Capital Outlay               | 0                 | 0                   | 0                 | 0                  |
| Expense Total                | \$3,352,280       | \$3,390,878         | \$3,427,113       | \$3,468,644        |
| Reimbursements               | (1,200,000)       | (1,200,000)         | (1,200,000)       | (1,200,000)        |
| Department Total             | \$2,152,280       | \$2,190,878         | \$2,227,113       | \$2,268,644        |
|                              |                   |                     |                   |                    |
| Department Revenue Total     | \$2,868,790       | \$2,577,456         | \$2,406,050       | \$2,406,050        |

## REIMBURSEMENTS

Reimbursements reflect contributions from various agencies, including federal and state funds, internal service departments, enterprise fund departments, and department support. Department support reflects interdepartmental transfers for the cost of management oversight and administrative support within the department. The table below provides a summary of reimbursements from various sources.

| Source of Reimbursement           | FY 2024-25 Budget | FY 2025-26 Planned |
|-----------------------------------|-------------------|--------------------|
| Office Supply Sales Reimbursement | (1,200,000)       | (1,200,000)        |
| Reimbursement Total               | \$(1,200,000)     | \$(1,200,000)      |

# EXPRESS BUSINESS CENTER

## PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours (with the exception of DFR uniform FTEs which may equal 2,808 hours depending upon assignment). Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turnover that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE. The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs funded from additional resources such as grant funds.

| Category          | FY 2023-24<br>Budget | FY 2023-24<br>Forecast | FY 2024-25<br>Budget | FY 2025-26<br>Planned |
|-------------------|----------------------|------------------------|----------------------|-----------------------|
| Regular Civilian  | 10.00                | 9.69                   | 10.00                | 10.00                 |
| Regular Uniform   | 0.00                 | 0.00                   | 0.00                 | 0.00                  |
| Civilian Overtime | 0.04                 | 0.04                   | 0.04                 | 0.04                  |
| Uniform Overtime  | 0.00                 | 0.00                   | 0.00                 | 0.00                  |
| Temporary Help    | 0.00                 | 0.00                   | 0.00                 | 0.00                  |
| Department Total  | 10.04                | 9.73                   | 10.04                | 10.04                 |

## EXPENSE DETAIL

|   | FY 2023-24<br>Budget | FY 2023-24<br>Forecast | FY 2024-25<br>Budget | FY 2025-26<br>Planned |
|---|----------------------|------------------------|----------------------|-----------------------|
| 1101 - Salary - Non-Uniform                                     | 585,558              | 546,863                | 607,959              | 625,567               |
| 1111 - Cell Phone Stipend                                       | 720                  | 720                    | 720                  | 720                   |
| 1120 - Wellness Incentive (Uniform and Non-Uniform)             | 5,000                | 5,000                  | 5,000                | 5,000                 |
| 1201 - Overtime - Non-Uniform                                   | 2,500                | 2,500                  | 2,500                | 2,500                 |
| 1203 - Service Incentive Pay                                    | 3,456                | 3,456                  | 3,456                | 3,456                 |
| 1301 - Pension - Non-Uniform                                    | 88,184               | 88,184                 | 88,754               | 91,296                |
| 1303 - Life Insurance   | 700                  | 700                    | 720                  | 740                   |
| 1304 - Health Insurance   | 90,800               | 90,800                 | 94,960               | 100,200               |
| 1306 - ER Medicare  | 8,617                | 8,023                  | 8,984                | 9,239                 |
| 1314 - Worker's Compensation                                    | 9,946                | 9,946                  | 7,789                | 7,789                 |
| 1324 - Actuarially Determined Contribution Pensions-Non-Uniform | 0                    | 0                      | 2,833                | 15,568                |
| Personnel Services  | \$795,481            | \$756,192              | \$823,675            | \$862,075             |
| 2111 - Office Supplies Chargeback                               | 1,057,291            | 1,057,291              | 1,057,291            | 1,057,291             |
| 2140 - Light - Power  | 6,454                | 6,454                  | 2,347                | 2,459                 |
| 2160 - Fuel Supplies  | 1,600                | 1,600                  | 1,600                | 1,600                 |
| 2181 - Fuel - Lube For Vehicle                                  | 411                  | 1,084                  | 2,646                | 2,646                 |
| 2252 - Meter Postage Fund Level                                 | 800                  | 800                    | 800                  | 800                   |
| 2280 - Other Supplies   | 5,000                | 5,000                  | 3,049                | 3,049                 |
| 2720 - Machine Tools  | 0                    | 4,375                  | 0                    | 0                     |

# EXPRESS BUSINESS CENTER

|  | FY 2023-24<br>Budget | FY 2023-24<br>Forecast | FY 2024-25<br>Budget | FY 2025-26<br>Planned |
|--|----------------------|------------------------|----------------------|-----------------------|
| 2999 - Cost of Goods Sold              | 860,997              | 860,997                | 755,119              | 755,119               |
| Supplies - Materials                   | \$1,932,553          | \$1,937,601            | \$1,822,852          | \$1,822,964           |
|  |                      |                        |                      |                       |
| 3001 - City Hall Emp Parking Garage    | 0                    | 0                      | 1,759                | 1,759                 |
| 3050 - Communications                  | 10,479               | 10,479                 | 8,699                | 8,952                 |
| 3053 - Data Circuit Billing            | 21,959               | 21,959                 | 17,870               | 17,955                |
| 3060 - Equipment Rental [Outside City] | 6,600                | 6,600                  | 30,600               | 30,600                |
| 3090 - City Forces                     | 1,200                | 1,200                  | 1,200                | 1,200                 |
| 3092 - Security Services               | 414                  | 414                    | 414                  | 414                   |
| 3099 - Misc Special Services           | 5,859                | 5,859                  | 4,724                | 4,724                 |
| 3130 - Copy Machine Rent-Lease-Maint   | 77,100               | 77,100                 | 77,100               | 77,100                |
| 3310 - Insurance                       | 2,746                | 2,746                  | 2,380                | 2,505                 |
| 3313 - Liability Premiums              | 1,453                | 1,453                  | 1,193                | 1,194                 |
| 3320 - Advertising                     | 10,358               | 10,358                 | 92,236               | 92,236                |
| 3330 - Rents [Lease]                   | 146,802              | 146,802                | 146,802              | 146,802               |
| 3363 - Reimb-Vehicle Use,Parking       | 200                  | 200                    | 200                  | 200                   |
| 3410 - Equip - Automotive Rental       | 14,504               | 14,504                 | 16,047               | 16,047                |
| 3411 - Wreck Handle Charge (fleet)     | 1,256                | 1,256                  | 3,869                | 3,869                 |
| 3416 - GIS Services                    | 557                  | 557                    | 786                  | 786                   |
| 3430 - Data Services                   | 4,567                | 4,567                  | 5,327                | 5,392                 |
| 3434 - Programming                     | 40,532               | 40,532                 | 47,807               | 48,874                |
| 3518 - Credit Card Charges             | 800                  | 2,106                  | 800                  | 800                   |
| 3530 - Relocation Cost                 | 500                  | 500                    | 500                  | 500                   |
| 3651 - Gen Fund Cost Reimb             | 240,497              | 240,497                | 274,104              | 274,104               |
| 3851 - Pension Bond Debt Service       | 35,863               | 41,349                 | 46,169               | 47,592                |
| 3994 - Outside Temps-Staffing          | 0                    | 66,047                 | 0                    | 0                     |
| Contractual - Other Services           | \$624,246            | \$697,085              | \$780,586            | \$783,605             |
|  |                      |                        |                      |                       |
| 5011 - Reimb Fr Othr Organizaton       | (1,200,000)          | (1,200,000)            | (1,200,000)          | (1,200,000)           |
| Reimbursements                         | (\$1,200,000)        | (\$1,200,000)          | (\$1,200,000)        | (\$1,200,000)         |
| <b>Total Expense</b>                   | <b>\$2,152,280</b>   | <b>\$2,190,878</b>     | <b>\$2,227,113</b>   | <b>\$2,268,644</b>    |

# INFORMATION & TECHNOLOGY SERVICES - 911

## MISSION

Deliver dependable, secure, and innovative IT solutions that empower the City of Dallas Departments to meet its strategic goals and effectively serve residents.

## DEPARTMENT GOALS

- Ensure all phones and computers are up to date and available for PSAP operations
- Work with local and national agencies to allow the transfer of 911 calls between agencies during emergencies when there are call overflows or a disaster declaration

## SERVICE DESCRIPTIONS

| INFORMATION & TECHNOLOGY SERVICES - 911 |   |
|---|---|
| 911 Technology                          | Provides the IT infrastructure, hardware, software, and technical support for processing 911 telephone calls. |

## SERVICE BUDGET

| Service        | FY 2023-24 Budget | FY 2023-24 Forecast | FY 2024-25 Budget | FY 2025-26 Planned |
|----------------|-------------------|---------------------|-------------------|--------------------|
| 911 Technology | 12,866,761        | 12,370,575          | 15,337,709        | 16,177,545         |
| Expense Total  | \$12,866,761      | \$12,370,575        | \$15,337,709      | \$16,177,545       |

## ANNUAL OPERATING EXPENSE AND REVENUE

The table below provides a summary of the amended budget and forecast for the current year compared to the budget for FY 2024-25 and planned budget for FY 2025-26.

| Category                     | FY 2023-24 Budget | FY 2023-24 Forecast | FY 2024-25 Budget | FY 2025-26 Planned |
|------------------------------|-------------------|---------------------|-------------------|--------------------|
| Personnel Services           | 841,168           | 816,063             | 868,575           | 909,426            |
| Supplies - Materials         | 201,464           | 201,464             | 201,464           | 201,464            |
| Contractual - Other Services | 11,824,129        | 11,353,048          | 14,267,670        | 15,066,655         |
| Capital Outlay               | 0                 | 0                   | 0                 | 0                  |
| Expense Total                | \$12,866,761      | \$12,370,575        | \$15,337,709      | \$16,177,545       |
| Reimbursements               | 0                 | 0                   | 0                 | 0                  |
| Department Total             | \$12,866,761      | \$12,370,575        | \$15,337,709      | \$16,177,545       |
| Department Revenue Total     | \$12,897,076      | \$13,183,723        | \$15,286,574      | \$16,083,072       |

# INFORMATION & TECHNOLOGY SERVICES - 911

## PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours (with the exception of DFR uniform FTEs which may equal 2,808 hours depending upon assignment). Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turnover that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE. The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs funded from additional resources such as grant funds.

| Category          | FY 2023-24<br>Budget | FY 2023-24<br>Forecast | FY 2024-25<br>Budget | FY 2025-26<br>Planned |
|-------------------|----------------------|------------------------|----------------------|-----------------------|
| Regular Civilian  | 7.00                 | 6.72                   | 7.00                 | 7.00                  |
| Regular Uniform   | 0.00                 | 0.00                   | 0.00                 | 0.00                  |
| Civilian Overtime | 0.00                 | 0.00                   | 0.00                 | 0.00                  |
| Uniform Overtime  | 0.00                 | 0.00                   | 0.00                 | 0.00                  |
| Temporary Help    | 0.00                 | 0.00                   | 0.00                 | 0.00                  |
| Department Total  | 7.00                 | 6.72                   | 7.00                 | 7.00                  |

## MAJOR BUDGET ITEMS

The FY 2024-25 budget and FY 2025-26 planned budget include adjustments for costs such as employee/retiree health benefits, civilian employee retirement adjustments, civilian merit pay adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers' compensation, liability, and property insurance. Vacant positions have been repurposed and reallocated between departments as part of a Citywide Realignment Strategy. These changes are noted as "Realignment Strategy: Transfer". The table below lists funding levels for major budget items for each year of the biennial. The amounts in each column are a positive or negative adjustment from the FY 2023-24 amended budget.

| Major Budget Item   | FY 2024-25<br>Positions | FY 2024-25<br>Budget | FY 2025-26<br>Positions | FY 2025-26<br>Planned |
|---|-------------------------|----------------------|-------------------------|-----------------------|
| Increase funding for 911 landline rates for Business and Trunk lines to reimburse the Dallas Police Department (FY 2024-25 \$1,086,266 and FY 2025-26 \$1,449,947) and Dallas Fire Rescue (FY 2024-25 \$1,303,232 and FY 2025-26 \$1,736,049) for 911-eligible expenses. Rate increase effective January 1, 2025. | 0                       | 2,389,498            | 0                       | 3,185,996             |
| Major Budget Items Total  | 0                       | \$2,389,498          | 0                       | \$3,185,996           |

# INFORMATION & TECHNOLOGY SERVICES - 911

## BUDGETING FOR EQUITY

Budgeting for Equity reflects the intentional process by City departments to identify existing disparities in outcomes across various indicators and developing strategies and targeted investments to improve success for Dallas residents. The bullets below reflect departments' equity efforts.

- Continue to work with the Office of Equity and Inclusion and customer departments to identify opportunities to advance the City's Racial Equity Plan.

## EXPENSE DETAIL

|   | FY 2023-24<br>Budget | FY 2023-24<br>Forecast | FY 2024-25<br>Budget | FY 2025-26<br>Planned |
|---|----------------------|------------------------|----------------------|-----------------------|
| 1101 - Salary - Non-Uniform                                     | 661,024              | 612,715                | 679,930              | 699,585               |
| 1113 - One-time Pay - Non-Uniform                               | 0                    | 28,000                 | 0                    | 0                     |
| 1120 - Wellness Incentive (Uniform and Non-Uniform)             | 3,500                | 3,500                  | 3,500                | 3,500                 |
| 1203 - Service Incentive Pay                                    | 2,400                | 1,200                  | 2,400                | 2,400                 |
| 1210 - Vacation Term Pay - Non-Uniform                          | 2,873                | 0                      | 2,091                | 2,091                 |
| 1301 - Pension - Non-Uniform                                    | 95,983               | 95,983                 | 98,830               | 101,669               |
| 1303 - Life Insurance   | 490                  | 490                    | 504                  | 518                   |
| 1304 - Health Insurance   | 63,560               | 63,560                 | 66,472               | 70,140                |
| 1306 - ER Medicare  | 9,626                | 8,903                  | 9,975                | 10,260                |
| 1314 - Worker's Compensation                                    | 1,712                | 1,712                  | 1,636                | 1,636                 |
| 1324 - Actuarially Determined Contribution Pensions-Non-Uniform | 0                    | 0                      | 3,237                | 17,627                |
| <b>Personnel Services</b>                                       | <b>\$841,168</b>     | <b>\$816,063</b>       | <b>\$868,575</b>     | <b>\$909,426</b>      |
| 2261 - Educational - Recr Suppl                                 | 85,700               | 85,700                 | 85,700               | 85,700                |
| 2731 - Data Processing Equipment                                | 115,764              | 105,764                | 115,764              | 115,764               |
| 2735 - Software Purchase -\$1000                                | 0                    | 10,000                 | 0                    | 0                     |
| <b>Supplies - Materials</b>                                     | <b>\$201,464</b>     | <b>\$201,464</b>       | <b>\$201,464</b>     | <b>\$201,464</b>      |
| 3001 - City Hall Emp Parking Garage                             | 0                    | 0                      | 2,462                | 2,462                 |
| 3020 - Food - Laundry Service                                   | 1,600                | 1,600                  | 1,600                | 1,600                 |
| 3050 - Communications   | 1,728,422            | 2,149,621              | 1,632,948            | 1,632,948             |
| 3051 - Telephone Equipment Charges                              | 342,256              | 342,256                | 342,256              | 342,256               |
| 3053 - Data Circuit Billing                                     | 88,424               | 142,601                | 142,634              | 142,634               |
| 3070 - Professional Services                                    | 2,209,528            | 2,209,528              | 2,209,528            | 2,209,528             |
| 3090 - City Forces  | 6,500                | 6,500                  | 6,500                | 6,500                 |
| 3099 - Misc Special Services                                    | 2,156,122            | 1,523,111              | 2,156,037            | 2,156,037             |
| 3110 - Equip Repairs and Maintenance                            | 1,251,091            | 1,251,091              | 1,251,091            | 1,251,091             |
| 3130 - Copy Machine Rent-Lease-Maint                            | 5,203                | 5,203                  | 5,203                | 5,203                 |
| 3310 - Insurance  | 16,524               | 16,524                 | 14,046               | 14,780                |
| 3313 - Liability Premiums                                       | 8,740                | 8,740                  | 7,042                | 7,042                 |
| 3320 - Advertising  | 500                  | 500                    | 500                  | 500                   |
| 3340 - Membership Dues  | 1,000                | 1,000                  | 1,000                | 1,000                 |

# INFORMATION & TECHNOLOGY SERVICES - 911

|                                  | FY 2023-24<br>Budget | FY 2023-24<br>Forecast | FY 2024-25<br>Budget | FY 2025-26<br>Planned |
|----------------------------------|----------------------|------------------------|----------------------|-----------------------|
| 3361 - Professional Development  | 12,000               | 12,000                 | 12,000               | 12,000                |
| 3363 - Reimb-Vehicle Use,Parking | 2,000                | 2,000                  | 2,000                | 2,000                 |
| 3416 - GIS Services              | 421                  | 421                    | 421                  | 421                   |
| 3429 - Mobile Phone Services     | 2,550                | 2,550                  | 2,550                | 2,550                 |
| 3430 - Data Services             | 5,906                | 5,906                  | 5,300                | 5,300                 |
| 3434 - Programming               | 191,908              | 233,995                | 238,879              | 238,879               |
| 3438 - Software Maintenance Fee  | 2,211,569            | 2,211,569              | 2,211,569            | 2,211,569             |
| 3440 - IT Cloud Services         | 1,046,767            | 1,046,767              | 1,046,767            | 1,046,767             |
| 3651 - Gen Fund Cost Reimb       | 128,654              | 128,654                | 170,528              | 170,528               |
| 3702 - Master Lease Expense      | 358,466              | 0                      | 358,466              | 358,466               |
| 3851 - Pension Bond Debt Service | 47,978               | 50,911                 | 56,845               | 58,598                |
| 3899 - Other Misc Exp - Reimb    | 0                    | 0                      | 2,389,498            | 3,185,996             |
| Contractual - Other Services     | \$11,824,129         | \$11,353,048           | \$14,267,670         | \$15,066,655          |
|                                  |                      |                        |                      |                       |
| <b>Total Expense</b>             | <b>\$12,866,761</b>  | <b>\$12,370,575</b>    | <b>\$15,337,709</b>  | <b>\$16,177,545</b>   |

# INFORMATION & TECHNOLOGY SERVICES - DATA

## MISSION

Deliver dependable, secure, and innovative IT solutions that empower the City of Dallas departments to meet its strategic goals and effectively serve residents.

## DEPARTMENT GOALS

- Maintain Service Desk Calls to be answered within the Service Level Agreement (SLA) Timeframe at 92 percent
- Identify the technical debt of citywide applications in order to track, measure and decrease the debt over time
- Implement Information Technology (IT) Capacity Management and Consolidation of Systems through the IT Governance Process
- Maintain availability of Critical Systems at 99 percent
- Improve the transparency of the IT Governance and Project Management Processes to City Departments

## SERVICE DESCRIPTIONS

| INFORMATION & TECHNOLOGY SERVICES - DATA  |  |
|---|--|
| Business Technology Services              | Provides technology expertise in the identification, implementation, and maintenance of systems to fulfil City goals. Services include package software implementations, custom software solutions, website designs, e-commerce, and 24/7 operational maintenance support of mission-critical systems. |
| City GIS Services                         | Provides technology maintenance and support for ESRI GIS enterprise software solutions.  |
| Internal Computer Support                 | Provides 24/7 computer support for the City's computers, data storage systems, data repositories, print facility, and file server complex. Manages backup and data retention systems for City servers. Installs, maintains, and manages applications to approximately 440 servers.                     |
| Internal Desktop Support                  | Supports the City's desktop computers, laptops, smartphones/tablets, email, and copiers. Technical support includes problem resolution and desk-side support for personal computers (PCs) and software.  |
| Internal Telephone and Data Communication | Provides maintenance and support for the City's voice and data communication network system for more than 20,000 landline telephones and data lines connecting City facilities.  |
| Public Safety Technology Support          | Provides technology expertise in identifying, implementing, and maintaining public safety systems that enable Dallas Police Department (DPD), Dallas Fire-Rescue (DFR), Marshal's Office (MSH), Dallas Municipal Court (CTJ), and Emergency Management (OEM) to accomplish their respective missions.  |



# INFORMATION & TECHNOLOGY SERVICES - DATA

## Strategic Technology Management

Leads the direction of technology in the City through portfolio management, IT governance, project management, solution analysis and architecture, data analytics, financial and contract management, and Citywide technology acquisitions in alignment with all City strategic priorities.

## SERVICE BUDGET

| Service                                   | FY 2023-24 Budget | FY 2023-24 Forecast | FY 2024-25 Budget | FY 2025-26 Planned |
|---|-------------------|---------------------|-------------------|--------------------|
| Business Technology Services              | 40,695,076        | 41,690,707          | 47,664,324        | 47,623,490         |
| City GIS Services                         | 848,223           | 1,169,102           | 1,169,000         | 1,169,000          |
| Internal Computer Support                 | 16,610,916        | 16,665,993          | 19,017,794        | 19,194,822         |
| Internal Desktop Support                  | 12,823,140        | 13,204,601          | 12,785,239        | 12,794,615         |
| Internal Telephone and Data Communication | 26,875,847        | 26,743,921          | 26,421,018        | 26,442,874         |
| Public Safety Technology Support          | 6,231,051         | 6,215,839           | 10,581,585        | 10,655,070         |
| Strategic Technology Management           | 27,699,871        | 20,273,426          | 21,992,015        | 21,992,263         |
| Expense Total                             | \$131,784,124     | \$125,963,590       | \$139,630,975     | \$139,872,134      |

## ANNUAL OPERATING EXPENSE AND REVENUE

The table below provides a summary of the amended budget and forecast for the current year compared to the budget for FY 2024-25 and planned budget for FY 2025-26.

| Category                     | FY 2023-24 Budget | FY 2023-24 Forecast | FY 2024-25 Budget | FY 2025-26 Planned |
|------------------------------|-------------------|---------------------|-------------------|--------------------|
| Personnel Services           | 27,093,084        | 23,372,375          | 26,454,771        | 27,758,527         |
| Supplies - Materials         | 764,420           | 976,516             | 1,546,918         | 1,587,170          |
| Contractual - Other Services | 103,926,620       | 101,614,699         | 111,629,286       | 110,526,437        |
| Capital Outlay               | 0                 | 0                   | 0                 | 0                  |
| Expense Total                | \$131,784,124     | \$125,963,590       | \$139,630,975     | \$139,872,134      |
| Reimbursements               | 0                 | 0                   | 0                 | 0                  |
| Department Total             | \$131,784,124     | \$125,963,590       | \$139,630,975     | \$139,872,134      |
|                              |                   |                     |                   |                    |
| Department Revenue Total     | \$121,639,867     | \$122,467,101       | \$131,578,822     | \$132,779,547      |

# INFORMATION & TECHNOLOGY SERVICES - DATA

## ADDITIONAL RESOURCES

Additional resources are multi-year funds used to account for and report the proceeds of a specific revenue source that are restricted or committed to expenditures for a specified purpose. The table below lists funds that require additional appropriations in FY 2024-25 and FY 2025-26.

| Fund                                    | FY 2024-25 Budget  | FY 2025-26 Planned |
|---|--------------------|--------------------|
| Information Technology Equipment (0897) | 3,000,000          | 2,000,000          |
| <b>Additional Resources Total</b>       | <b>\$3,000,000</b> | <b>\$2,000,000</b> |

## PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours (with the exception of DFR uniform FTEs which may equal 2,808 hours depending upon assignment). Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turnover that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE. The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs funded from additional resources such as grant funds.

| Category                | FY 2023-24 Budget | FY 2023-24 Forecast | FY 2024-25 Budget | FY 2025-26 Planned |
|-------------------------|-------------------|---------------------|-------------------|--------------------|
| Regular Civilian        | 216.00            | 176.77              | 205.70            | 209.96             |
| Regular Uniform         | 0.00              | 0.00                | 0.00              | 0.00               |
| Civilian Overtime       | 0.40              | 0.40                | 0.40              | 0.40               |
| Uniform Overtime        | 0.00              | 0.00                | 0.00              | 0.00               |
| Temporary Help          | 4.00              | 0.00                | 3.00              | 3.00               |
| <b>Department Total</b> | <b>220.40</b>     | <b>177.17</b>       | <b>209.10</b>     | <b>213.36</b>      |

# INFORMATION & TECHNOLOGY SERVICES - DATA

## MAJOR BUDGET ITEMS

The FY 2024-25 budget and FY 2025-26 planned budget include adjustments for costs such as employee/retiree health benefits, civilian employee retirement adjustments, civilian merit pay adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers' compensation, liability, and property insurance. Vacant positions have been repurposed and reallocated between departments as part of a Citywide Realignment Strategy. These changes are noted as "Realignment Strategy: Transfer". The table below lists funding levels for major budget items for each year of the biennial. The amounts in each column are a positive or negative adjustment from the FY 2023-24 amended budget.

| Major Budget Item  | FY 2024-25 Positions | FY 2024-25 Budget | FY 2025-26 Positions | FY 2025-26 Planned |
|--|----------------------|-------------------|----------------------|--------------------|
| Streamline software expenses to focus on new products and upgrades.  | 0                    | (1,809,595)       | 0                    | (1,809,595)        |
| True-up expenses and eliminate one Telecommunications Service Representative, one Departmental Budget Analyst, one Temporary Help, one Information Technology Asset Admin, one Programmer Analyst II, and one Web Designer position (5.26 FTEs). | (6)                  | (458,518)         | (6)                  | (458,518)          |
| Increase funding for an Enterprise Historical Data Repository solution for historical Human Capital Management System (HCMS) data (text, pictures, and documents).   | 0                    | 546,025           | 0                    | 546,025            |
| Increase funding to implement a Legistar Council Agenda Management software version upgrade.   | 0                    | 50,000            | 0                    | 50,000             |
| Increase funding for ongoing annual SaaS licensing fees for the Zencity community engagement tool.   | 0                    | 302,667           | 0                    | 302,667            |
| Increase funding for the Salesforce Master Agreement that is in the last year of a multi-year contract.  | 0                    | 765,024           | 0                    | 765,024            |
| Increase funding for a three year extension of services provided in our Master Agreement for ESRI ARCGIS Geographic Information System software and maintenance support.   | 0                    | 320,777           | 0                    | 320,777            |
| Increase funding for a Civil Service Applicant Assessment solution.  | 0                    | 118,799           | 0                    | 118,799            |
| Increase funding for VM Ware and Linux.  | 0                    | 2,217,163         | 0                    | 2,217,163          |

# INFORMATION & TECHNOLOGY SERVICES - DATA

| Major Budget Item   | FY 2024-25 Positions | FY 2024-25 Budget | FY 2025-26 Positions | FY 2025-26 Planned |
|---|----------------------|-------------------|----------------------|--------------------|
| Increase funding for a five year renewal of eCIFM managed services and Tririga Application layer Upgrade Support for the Enterprise Capital Project Management System (ECPMS).  | 0                    | 195,159           | 0                    | 195,159            |
| Increase funding for the renewal of the UKG (Kronos), Telestaff, and UKG Workforce Central (renamed UKG Pro WFM) technology solution contract and the migration of the existing solution to the required UKG Pro WFM upgrade. | 0                    | 735,832           | 0                    | 735,832            |
| Increase funding for the acquisition and implementation of security platforms for Supervisory Control and Data Acquisition (SCADA).   | 0                    | 450,000           | 0                    | 450,000            |
| Increase funding for the strategic acquisition of a DDI software solution, pivotal for the comprehensive management of our city's expanding digital infrastructure.   | 0                    | 130,500           | 0                    | 130,500            |
| Increase funding for renewal of Centrify Privileged Access Management (PAM) modules for identity and access management of City of Dallas privileged resources.  | 0                    | 400,000           | 0                    | 400,000            |
| Add funding for Phase III of the Enterprise Work Order and Asset Management System (EWAMS).   | 0                    | 1,127,382         | 0                    | 1,127,382          |
| Add funding to replace the Legacy Courts Incode case management system for the Dallas Municipal Court.  | 0                    | 4,400,000         | 0                    | 4,400,000          |
| Increase funding for Canon Copier Contract for Scan to OneDrive for Dallas Police Department and Human Resources.   | 0                    | 242,064           | 0                    | 242,064            |
| Add funding for Human Resources Case Management Solution.   | 0                    | 1,260,000         | 0                    | 1,260,000          |

# INFORMATION & TECHNOLOGY SERVICES - DATA

| Major Budget Item  | FY 2024-25 Positions | FY 2024-25 Budget  | FY 2025-26 Positions | FY 2025-26 Planned |
|--|----------------------|--------------------|----------------------|--------------------|
| Realignment Strategy: Transfer one position (not the funding) to create one Training and Development Specialist to create and lead customer training programs (0.75 FTEs).   | 1                    | 60,637             | 1                    | 80,850             |
| Increase funding for licensing and support for integration between Maximo and GIS.   | 0                    | 0                  | 0                    | 245,453            |
| Realignment Strategy: Transfer one position (not the funding) to create one Security Analyst position to manage and integrate the Cybersecurity Environment to detect and respond to security threats effectively (0.75 FTEs).                                     | 1                    | 57,592             | 1                    | 76,789             |
| Realignment Strategy: Transfer one position (not the funding) to create one Senior Information Technology Network Engineer position to allow the City to keep current with technology and reduce outages and cost associated with those outages (0.75 FTEs).       | 1                    | 93,893             | 1                    | 125,191            |
| Reallocate \$137,000 from temporary staffing to one Senior Information Technology Engineer - Supervisory Control and Data Acquisition (SCADA) position to provide real-time monitoring and control of industrial equipment, ensuring that operations run smoothly. | 1                    | 0                  | 1                    | 0                  |
| Reduction in Master Lease debt service due to changes in planned projects.   | 0                    | (6,365,313)        | 0                    | (6,714,095)        |
| Add one-time funding for IT Governance projects.   | 0                    | 1,000,000          | 0                    | 0                  |
| <b>Major Budget Items Total</b>  | <b>(2)</b>           | <b>\$5,840,088</b> | <b>(2)</b>           | <b>\$4,807,467</b> |

# INFORMATION & TECHNOLOGY SERVICES - DATA

## BUDGETING FOR EQUITY

Budgeting for Equity reflects the intentional process by City departments to identify existing disparities in outcomes across various indicators and developing strategies and targeted investments to improve success for Dallas residents. The bullets below reflect departments' equity efforts.

- Continue to work with the Office of Equity and Inclusion (OEI) and customer departments to identify opportunities to advance the City's Racial Equity Plan.

## EXPENSE DETAIL

|  | FY 2023-24<br>Budget | FY 2023-24<br>Forecast | FY 2024-25<br>Budget | FY 2025-26<br>Planned |
|--|----------------------|------------------------|----------------------|-----------------------|
| 1101 - Salary - Non-Uniform  | 20,914,938           | 17,392,053             | 20,381,420           | 20,944,755            |
| 1111 - Cell Phone Stipend  | 0                    | 111                    | 0                    | 0                     |
| 1113 - One-time Pay - Non-Uniform                                    | 0                    | 271,500                | 0                    | 0                     |
| 1117 - Vacancy Savings - Salary                                      | 0                    | 0                      | 116,161              | 116,161               |
| 1118 - Vacancy Savings - Pension                                     | 0                    | 0                      | 16,794               | 16,794                |
| 1119 - Vacancy Savings (Medicare)                                    | 0                    | 0                      | 1,685                | 1,685                 |
| 1120 - Wellness Incentive (Uniform and Non-Uniform)                  | 105,500              | 105,500                | 107,000              | 110,625               |
| 1201 - Overtime - Non-Uniform  | 31,612               | 31,612                 | 31,612               | 31,612                |
| 1203 - Service Incentive Pay   | 23,760               | 22,740                 | 21,552               | 21,552                |
| 1208 - Sick Leave Term Pay - Civilian                                | 115,615              | 85,615                 | 55,666               | 69,888                |
| 1210 - Vacation Term Pay - Non-Uniform                               | 121,960              | 126,695                | 61,002               | 75,224                |
| 1212 - Termination Payment -Attendance Incentive Leave - Non-Uniform | 0                    | 7,078                  | 0                    | 0                     |
| 1301 -Pension - Non-Uniform  | 3,027,737            | 3,027,737              | 2,959,542            | 3,042,942             |
| 1303 - Life Insurance  | 14,770               | 14,770                 | 15,158               | 16,106                |
| 1304 - Health Insurance  | 1,915,880            | 1,915,880              | 2,002,418            | 2,185,217             |
| 1306 - ER Medicare   | 313,780              | 261,404                | 302,748              | 311,328               |
| 1308 - Mandatory Deferred Comp                                       | 8,895                | 3,143                  | 6,671                | 6,671                 |
| 1314 - Worker's Compensation   | 53,893               | 53,893                 | 55,678               | 55,678                |
| 1324 - Actuarially Determined Contribution Pensions-Non-Uniform      | 0                    | 0                      | 97,292               | 529,917               |
| 1511 - Temporary Help - Regular                                      | 444,744              | 50,000                 | 222,372              | 222,372               |
| 1512 - Temporary Help - Overtime                                     | 0                    | 2,644                  | 0                    | 0                     |
| <b>Personnel Services</b>  | <b>\$27,093,084</b>  | <b>\$23,372,375</b>    | <b>\$26,454,771</b>  | <b>\$27,758,527</b>   |
| 2110 - Office Supplies   | 6,589                | 6,589                  | 6,589                | 6,589                 |
| 2111 - Office Supplies Chargeback                                    | 10,000               | 10,000                 | 10,000               | 10,000                |
| 2140 - Light - Power   | 60,550               | 60,550                 | 985,241              | 1,025,493             |
| 2181 - Fuel - Lube For Vehicle                                       | 3,975                | 3,975                  | 1,782                | 1,782                 |
| 2231 - Clothing  | 0                    | 636                    | 0                    | 0                     |
| 2252 - Meter Postage Fund Level                                      | 500                  | 250                    | 500                  | 500                   |
| 2270 - Printing Supplies   | 0                    | 676                    | 0                    | 0                     |
| 2280 - Other Supplies  | 1,000                | 2,000                  | 1,000                | 1,000                 |

# INFORMATION & TECHNOLOGY SERVICES - DATA

|  | FY 2023-24<br>Budget | FY 2023-24<br>Forecast | FY 2024-25<br>Budget | FY 2025-26<br>Planned |
|--|----------------------|------------------------|----------------------|-----------------------|
| 2710 - Furniture - Fixtures            | 400,000              | 205,487                | 300,000              | 300,000               |
| 2731 - Data Processing Equipment       | 60,000               | 461,546                | 60,000               | 60,000                |
| 2735 - Software Purchase -\$1000       | 18,000               | 6,500                  | 18,000               | 18,000                |
| 2860 - Books Reference Book Only       | 2,500                | 1,000                  | 2,500                | 2,500                 |
| 2890 - Miscellaneous Equipment         | 201,306              | 217,307                | 161,306              | 161,306               |
| Supplies - Materials                   | \$764,420            | \$976,516              | \$1,546,918          | \$1,587,170           |
| 3001 - City Hall Emp Parking Garage    | 0                    | 0                      | 43,621               | 43,621                |
| 3020 - Food - Laundry Service          | 4,000                | 10,632                 | 4,000                | 4,000                 |
| 3030 - Printing - Photo Services       | 500                  | 500                    | 500                  | 500                   |
| 3050 - Communications                  | 1,884,482            | 1,884,482              | 1,884,482            | 1,884,482             |
| 3051 - Telephone Equipment Charges     | 345,353              | 345,353                | 345,353              | 345,353               |
| 3053 - Data Circuit Billing            | 12,279,995           | 12,295,015             | 11,986,521           | 11,986,521            |
| 3060 - Equipment Rental [Outside City] | 25,000               | 51,684                 | 25,000               | 25,000                |
| 3070 - Professional Services           | 2,430,664            | 3,232,019              | 7,095,435            | 7,095,435             |
| 3085 - Freight                         | 3,500                | 1,650                  | 3,500                | 3,500                 |
| 3090 - City Forces                     | 4,600                | 5,143                  | 4,600                | 4,600                 |
| 3099 - Misc Special Services           | 2,310,172            | 1,744,049              | 1,645,604            | 1,645,604             |
| 3110 - Equip Repairs and Maintenance   | 4,467,357            | 4,150,757              | 4,797,118            | 4,788,243             |
| 3130 - Copy Machine Rent-Lease-Maint   | 1,296,660            | 1,402,297              | 1,538,724            | 1,538,724             |
| 3310 - Insurance                       | 128,113              | 128,113                | 161,756              | 170,207               |
| 3313 - Liability Premiums              | 54,696               | 54,696                 | 81,096               | 81,097                |
| 3320 - Advertising                     | 2,500                | 1,000                  | 2,500                | 2,500                 |
| 3340 - Membership Dues                 | 2,079,029            | 2,776,401              | 1,860,684            | 1,860,684             |
| 3341 - Subscriptions-Serials           | 15,000               | 0                      | 15,000               | 15,000                |
| 3361 - Professional Development        | 515,676              | 508,045                | 515,676              | 515,676               |
| 3363 - Reimb-Vehicle Use,Parking       | 0                    | 163                    | 0                    | 0                     |
| 3410 - Equip - Automotive Rental       | 2,145                | 2,145                  | 1,781                | 1,781                 |
| 3429 - Mobile Phone Services           | 393,805              | 407,593                | 349,372              | 349,372               |
| 3437 - Continual Software License Fee  | 906,914              | 1,148,786              | 3,155,377            | 3,155,377             |
| 3438 - Software Maintenance Fee        | 13,648,904           | 13,376,186             | 14,330,767           | 14,280,767            |
| 3440 - IT Cloud Services               | 24,864,493           | 26,526,737             | 31,164,902           | 31,410,355            |
| 3441 - IT Managed Services             | 17,087,519           | 17,274,110             | 17,141,085           | 17,141,085            |
| 3651 - Gen Fund Cost Reimb             | 1,788,310            | 1,788,310              | 2,421,819            | 2,421,819             |
| 3690 - Miscellaneous Transfers         | 2,375,000            | 2,375,000              | 3,000,000            | 2,000,000             |
| 3702 - Master Lease Expense            | 9,752,397            | 3,114,852              | 3,387,084            | 3,038,302             |
| 3851 - Pension Bond Debt Service       | 1,326,680            | 1,478,413              | 1,650,738            | 1,701,641             |
| 3994 - Outside Temps-Staffing          | 3,933,156            | 5,530,567              | 3,015,191            | 3,015,191             |
| Contractual - Other Services           | \$103,926,620        | \$101,614,699          | \$111,629,286        | \$110,526,437         |
| Total Expense                          | \$131,784,124        | \$125,963,590          | \$139,630,975        | \$139,872,134         |

# INFORMATION & TECHNOLOGY SERVICES - RADIO

## MISSION

Deliver dependable, secure, and innovative IT solutions that empower the City of Dallas departments to meet its strategic goals and effectively serve residents.

## DEPARTMENT GOALS

- Maintain 99.5 percent availability of the P25 Radio System
- Close radio service requests within the service level objectives
- Expand usage and inter-operability of radio system to support technology enhancements with and support from other agencies and jurisdictions

## SERVICE DESCRIPTIONS

| INFORMATION & TECHNOLOGY SERVICES - RADIO |  |
|---|--|
| Internal Radio Communication              | Provides installation, repair, and replacement of handhelds, fixed, and in-car mobile radio communication technology for City departments like Dallas Police Department (DPD), Dallas Fire-Rescue (DFR), and Sanitation Services (SAN). Maintains all two-way radio and microwave communication networks |

## SERVICE BUDGET

| Service                      | FY 2023-24 Budget | FY 2023-24 Forecast | FY 2024-25 Budget | FY 2025-26 Planned |
|------------------------------|-------------------|---------------------|-------------------|--------------------|
| Internal Radio Communication | 18,873,781        | 18,325,486          | 18,999,681        | 20,419,803         |
| Expense Total                | \$18,873,781      | \$18,325,486        | \$18,999,681      | \$20,419,803       |



# INFORMATION & TECHNOLOGY SERVICES - RADIO

## ANNUAL OPERATING EXPENSE AND REVENUE

The table below provides a summary of the amended budget and forecast for the current year compared to the budget for FY 2024-25 and planned budget for FY 2025-26.

| Category                     | FY 2023-24<br>Budget | FY 2023-24<br>Forecast | FY 2024-25<br>Budget | FY 2025-26<br>Planned |
|------------------------------|----------------------|------------------------|----------------------|-----------------------|
| Personnel Services           | 2,728,208            | 2,656,687              | 3,027,190            | 3,221,607             |
| Supplies - Materials         | 1,433,876            | 1,423,101              | 1,235,470            | 1,232,042             |
| Contractual - Other Services | 14,711,697           | 14,245,698             | 14,737,021           | 15,966,154            |
| Capital Outlay               | 0                    | 0                      | 0                    | 0                     |
| Expense Total                | \$18,873,781         | \$18,325,486           | \$18,999,681         | \$20,419,803          |
| Reimbursements               | 0                    | 0                      | 0                    | 0                     |
| Department Total             | \$18,873,781         | \$18,325,486           | \$18,999,681         | \$20,419,803          |
|                              |                      |                        |                      |                       |
| Department Revenue Total     | \$22,264,018         | \$22,693,410           | \$15,813,930         | \$17,157,136          |

## PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours (with the exception of DFR uniform FTEs which may equal 2,808 hours depending upon assignment). Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turnover that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE. The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs funded from additional resources such as grant funds.

| Category          | FY 2023-24<br>Budget | FY 2023-24<br>Forecast | FY 2024-25<br>Budget | FY 2025-26<br>Planned |
|-------------------|----------------------|------------------------|----------------------|-----------------------|
| Regular Civilian  | 29.00                | 27.44                  | 31.55                | 31.55                 |
| Regular Uniform   | 0.00                 | 0.00                   | 0.00                 | 0.00                  |
| Civilian Overtime | 1.25                 | 1.80                   | 0.76                 | 1.23                  |
| Uniform Overtime  | 0.00                 | 0.00                   | 0.00                 | 0.00                  |
| Temporary Help    | 0.00                 | 0.00                   | 0.00                 | 0.00                  |
| Department Total  | 30.25                | 29.24                  | 32.31                | 32.78                 |

# INFORMATION & TECHNOLOGY SERVICES - RADIO

## MAJOR BUDGET ITEMS

The FY 2024-25 budget and FY 2025-26 planned budget include adjustments for costs such as employee/retiree health benefits, civilian employee retirement adjustments, civilian merit pay adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers' compensation, liability, and property insurance. Vacant positions have been repurposed and reallocated between departments as part of a Citywide Realignment Strategy. These changes are noted as "Realignment Strategy: Transfer". The table below lists funding levels for major budget items for each year of the biennial. The amounts in each column are a positive or negative adjustment from the FY 2023-24 amended budget.

| Major Budget Item  | FY 2024-25 Positions | FY 2024-25 Budget | FY 2025-26 Positions | FY 2025-26 Planned |
|--|----------------------|-------------------|----------------------|--------------------|
| Reduce funding for radio equipment.  | 0                    | (213,000)         | 0                    | (213,000)          |
| Realignment Strategy: Transfer one position (not the funding) to create one Manager - Information Technology to support all Radio functionality in addition to providing support for the P25 radio system (0.75 FTEs). | 1                    | 107,748           | 1                    | 143,467            |
| Realignment Strategy: Transfer one position (not the funding) to create one Configuration Specialist for the P25 Radio system (0.75 FTEs).   | 1                    | 85,721            | 1                    | 114,100            |
| Increase funding for maintenance and support for APX Next Radios for DPD.  | 0                    | 0                 | 0                    | 1,672,997          |
| <b>Major Budget Items Total</b>  | <b>2</b>             | <b>(\$19,531)</b> | <b>2</b>             | <b>\$1,717,564</b> |

## BUDGETING FOR EQUITY

Budgeting for Equity reflects the intentional process by City departments to identify existing disparities in outcomes across various indicators and developing strategies and targeted investments to improve success for Dallas residents. The bullets below reflect departments' equity efforts.

- Continue to work with the Office of Equity and Inclusion and customer departments to identify opportunities to advance the City's Racial Equity Plan.

# INFORMATION & TECHNOLOGY SERVICES - RADIO

## EXPENSE DETAIL

|  | FY 2023-24<br>Budget | FY 2023-24<br>Forecast | FY 2024-25<br>Budget | FY 2025-26<br>Planned |
|--|----------------------|------------------------|----------------------|-----------------------|
| 1101 - Salary - Non-Uniform  | 1,995,239            | 1,737,870              | 2,223,012            | 2,276,449             |
| 1113 - One-time Pay - Non-Uniform                                    | 0                    | 61,905                 | 0                    | 0                     |
| 1120 - Wellness Incentive (Uniform and Non-Uniform)                  | 15,000               | 15,000                 | 16,525               | 16,525                |
| 1201 - Overtime - Non-Uniform  | 96,632               | 214,965                | 90,718               | 146,474               |
| 1203 - Service Incentive Pay   | 2,304                | 2,304                  | 2,352                | 2,352                 |
| 1210 - Vacation Term Pay - Non-Uniform                               | 0                    | 8,976                  | 0                    | 0                     |
| 1212 - Termination Payment -Attendance Incentive Leave - Non-Uniform | 0                    | 250                    | 0                    | 0                     |
| 1301 -Pension - Non-Uniform  | 303,582              | 303,582                | 334,442              | 350,210               |
| 1303 - Life Insurance  | 2,100                | 2,100                  | 2,279                | 2,345                 |
| 1304 - Health Insurance  | 272,400              | 272,400                | 301,952              | 319,270               |
| 1306 - ER Medicare   | 29,992               | 26,376                 | 33,802               | 36,110                |
| 1314 - Worker's Compensation   | 8,059                | 8,059                  | 8,255                | 8,255                 |
| 1315 - Equipment Allowance   | 2,900                | 2,900                  | 2,900                | 2,900                 |
| 1324 - Actuarially Determined Contribution Pensions-Non-Uniform      | 0                    | 0                      | 10,953               | 60,717                |
| <b>Personnel Services</b>  | <b>\$2,728,208</b>   | <b>\$2,656,687</b>     | <b>\$3,027,190</b>   | <b>\$3,221,607</b>    |
|  |                      |                        |                      |                       |
| 2110 - Office Supplies   | 560                  | 2,285                  | 560                  | 560                   |
| 2111 - Office Supplies Chargeback                                    | 1,610                | 1,610                  | 1,610                | 1,610                 |
| 2140 - Light - Power   | 103,099              | 103,099                | 130,918              | 136,267               |
| 2160 - Fuel Supplies   | 20,000               | 20,000                 | 20,000               | 20,000                |
| 2170 - Water - Sewer   | 3,435                | 3,435                  | 3,435                | 3,435                 |
| 2181 - Fuel - Lube For Vehicle                                       | 8,050                | 8,050                  | 9,992                | 9,992                 |
| 2231 - Clothing  | 15,000               | 15,000                 | 15,000               | 15,000                |
| 2760 - Radio - Communication Eqp                                     | 1,068,138            | 1,055,638              | 1,052,971            | 1,044,194             |
| 2890 - Miscellaneous Equipment                                       | 213,984              | 213,984                | 984                  | 984                   |
| <b>Supplies - Materials</b>  | <b>\$1,433,876</b>   | <b>\$1,423,101</b>     | <b>\$1,235,470</b>   | <b>\$1,232,042</b>    |
|  |                      |                        |                      |                       |
| 3001 - City Hall Emp Parking Garage                                  | 0                    | 0                      | 704                  | 704                   |
| 3050 - Communications  | 23,592               | 30,126                 | 23,778               | 23,778                |
| 3053 - Data Circuit Billing  | 48,047               | 43,918                 | 43,980               | 43,980                |
| 3085 - Freight   | 1,000                | 1,000                  | 1,000                | 1,000                 |
| 3090 - City Forces   | 1,879                | 3,105                  | 1,879                | 1,879                 |
| 3099 - Misc Special Services   | 295,643              | 295,646                | 296,081              | 296,081               |
| 3110 - Equip Repairs and Maintenance                                 | 1,217,374            | 1,262,209              | 1,217,374            | 2,890,371             |
| 3130 - Copy Machine Rent-Lease-Maint                                 | 3,997                | 3,997                  | 3,997                | 3,997                 |
| 3210 - Building Repairs and Maint                                    | 125,740              | 125,740                | 125,740              | 125,740               |
| 3310 - Insurance   | 47,850               | 47,850                 | 58,523               | 61,580                |

# INFORMATION & TECHNOLOGY SERVICES - RADIO

|                                    | FY 2023-24<br>Budget | FY 2023-24<br>Forecast | FY 2024-25<br>Budget | FY 2025-26<br>Planned |
|------------------------------------|----------------------|------------------------|----------------------|-----------------------|
| 3313 - Liability Premiums          | 10,372               | 10,372                 | 11,373               | 11,373                |
| 3340 - Membership Dues             | 1,755                | 2,508                  | 1,755                | 1,755                 |
| 3361 - Professional Development    | 95,000               | 94,280                 | 95,000               | 95,000                |
| 3410 - Equip - Automotive Rental   | 53,023               | 53,023                 | 58,910               | 58,910                |
| 3411 - Wreck Handle Charge (fleet) | 4,377                | 4,377                  | 12,906               | 12,906                |
| 3416 - GIS Services                | 1,806                | 1,806                  | 1,812                | 1,812                 |
| 3429 - Mobile Phone Services       | 14,640               | 14,040                 | 14,640               | 14,640                |
| 3430 - Data Services               | 28,478               | 28,478                 | 29,727               | 29,727                |
| 3434 - Programming                 | 144,166              | 144,166                | 180,327              | 180,327               |
| 3440 - IT Cloud Services           | 3,748,078            | 3,748,078              | 3,748,078            | 3,748,078             |
| 3651 - Gen Fund Cost Reimb         | 372,918              | 372,918                | 569,528              | 569,528               |
| 3702 - Master Lease Expense        | 8,305,461            | 7,657,873              | 8,061,658            | 7,609,240             |
| 3851 - Pension Bond Debt Service   | 166,501              | 159,643                | 178,251              | 183,748               |
| 3994 - Outside Temps-Staffing      | 0                    | 140,544                | 0                    | 0                     |
| Contractual - Other Services       | \$14,711,697         | \$14,245,698           | \$14,737,021         | \$15,966,154          |
|                                    |                      |                        |                      |                       |
| <b>Total Expense</b>               | <b>\$18,873,781</b>  | <b>\$18,325,486</b>    | <b>\$18,999,681</b>  | <b>\$20,419,803</b>   |



# OFFICE OF RISK MANAGEMENT

## MISSION

Protect the City of Dallas's assets and guard against risks and safety hazards that could adversely impact City operations. Office of Risk Management (ORM) is committed to providing a safe and healthy environment for the protection of City employees and the public.

## DEPARTMENT GOALS

- **Liability/Subrogation:** Recover subrogation monies owed to the City due to property damage or body injuries suffered by City employees in the amount of \$400,000. Achieve an annual 80 percent closing ratio of claims filed against the City
- **Workers' Compensation:** Maintain an average cost per claim of \$6,200. Achieve an indemnity vs. medical only ratio of 20:80 (20 percent/80 percent)
- **Occupational Health and Safety:** Drug test 50 percent of civilian commercial driver's license (CDL) employees to comply with the Department of Transportation (DOT) requirement. Drug test 10 percent of civilian CDL employees to comply with DOT requirement. Conduct 192 workplace exposure assessments. Conduct 320 position-specific and identified-trends safety trainings
- **Risk Transfer:** Process 85 percent of insurance review requests for pending projects/contracts within five business days of receipt to expedite the procurement process. Process 85 percent of insurance documents (e.g., certificates, policies, etc.) within four days of receipt to expedite the procurement and insurance/bond compliance tracking processes

## SERVICE DESCRIPTIONS

| OFFICE OF RISK MANAGEMENT |   |
|---------------------------|---|
| Risk Management Services  | Provides risk management services to enable the City to optimize its level of risk in decision making and to meet the objectives under Occupational Safety and Health Administration (OSHA), Texas Department of Insurance, Texas Department of Transportation (TxDOT), Texas Tort Claims Act, and City ordinances. |

## SERVICE BUDGET

| Service                  | FY 2023-24 Budget | FY 2023-24 Forecast | FY 2024-25 Budget | FY 2025-26 Planned |
|--------------------------|-------------------|---------------------|-------------------|--------------------|
| Risk Management Services | 6,576,610         | 6,496,517           | 7,327,556         | 7,670,573          |
| Expense Total            | \$6,576,610       | \$6,496,517         | \$7,327,556       | \$7,670,573        |

# OFFICE OF RISK MANAGEMENT

## ANNUAL OPERATING EXPENSE AND REVENUE

The table below provides a summary of the amended budget and forecast for the current year compared to the budget for FY 2024-25 and planned budget for FY 2025-26.

| Category                     | FY 2023-24 Budget | FY 2023-24 Forecast | FY 2024-25 Budget | FY 2025-26 Planned |
|------------------------------|-------------------|---------------------|-------------------|--------------------|
| Personnel Services           | 5,480,762         | 5,347,197           | 5,711,633         | 6,010,750          |
| Supplies - Materials         | 23,296            | 23,296              | 17,280            | 35,987             |
| Contractual - Other Services | 1,239,110         | 1,292,582           | 1,598,643         | 1,623,836          |
| Capital Outlay               | 0                 | 0                   | 0                 | 0                  |
| Expense Total                | \$6,743,168       | \$6,663,075         | \$7,327,556       | \$7,670,573        |
| Reimbursements               | (166,558)         | (166,558)           | 0                 | 0                  |
| Department Total             | \$6,576,610       | \$6,496,517         | \$7,327,556       | \$7,670,573        |
|                              |                   |                     |                   |                    |
| Department Revenue Total     | \$6,576,610       | \$6,496,517         | \$7,327,556       | \$7,670,573        |

## PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours (with the exception of DFR uniform FTEs which may equal 2,808 hours depending upon assignment). Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turnover that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE. The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs funded from additional resources such as grant funds.

| Category          | FY 2023-24 Budget | FY 2023-24 Forecast | FY 2024-25 Budget | FY 2025-26 Planned |
|-------------------|-------------------|---------------------|-------------------|--------------------|
| Regular Civilian  | 54.25             | 52.65               | 56.00             | 56.00              |
| Regular Uniform   | 0.00              | 0.00                | 0.00              | 0.00               |
| Civilian Overtime | 0.00              | 0.03                | 0.00              | 0.00               |
| Uniform Overtime  | 0.00              | 0.00                | 0.00              | 0.00               |
| Temporary Help    | 0.00              | 0.00                | 0.00              | 0.00               |
| Department Total  | 54.25             | 52.68               | 56.00             | 56.00              |

# OFFICE OF RISK MANAGEMENT

## MAJOR BUDGET ITEMS

The FY 2024-25 budget and FY 2025-26 planned budget include adjustments for costs such as employee/retiree health benefits, civilian employee retirement adjustments, civilian merit pay adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers' compensation, liability, and property insurance. Vacant positions have been repurposed and reallocated between departments as part of a Citywide Realignment Strategy. These changes are noted as "Realignment Strategy: Transfer". The table below lists funding levels for major budget items for each year of the biennial. The amounts in each column are a positive or negative adjustment from the FY 2023-24 amended budget.

| Major Budget Item  | FY 2024-25 Positions | FY 2024-25 Budget | FY 2025-26 Positions | FY 2025-26 Planned |
|--|----------------------|-------------------|----------------------|--------------------|
| Change accounting methodology to eliminate reimbursements and record as revenue. | 0                    | 192,866           | 0                    | 198,073            |
| Major Budget Items Total   | 0                    | \$192,866         | 0                    | \$198,073          |

## BUDGETING FOR EQUITY

Budgeting for Equity reflects the intentional process by City departments to identify existing disparities in outcomes across various indicators and developing strategies and targeted investments to improve success for Dallas residents. The bullets below reflect departments' equity efforts.

- Conduct 36 Spanish Language safety training courses
- Conduct 95 Multi-shift safety training courses

## EXPENSE DETAIL

|   | FY 2023-24 Budget | FY 2023-24 Forecast | FY 2024-25 Budget | FY 2025-26 Planned |
|---|-------------------|---------------------|-------------------|--------------------|
| 1101 - Salary - Non-Uniform                         | 4,232,637         | 4,073,725           | 4,414,221         | 4,540,573          |
| 1111 - Cell Phone Stipend                           | 960               | 1,271               | 960               | 960                |
| 1120 - Wellness Incentive (Uniform and Non-Uniform) | 26,750            | 26,750              | 26,625            | 28,000             |
| 1201 - Overtime - Non-Uniform                       | 0                 | 2,870               | 0                 | 0                  |
| 1203 - Service Incentive Pay                        | 11,760            | 11,760              | 4,800             | 4,800              |
| 1208 - Sick Leave Term Pay - Civilian               | 0                 | 10,679              | 0                 | 0                  |
| 1210 - Vacation Term Pay - Non-Uniform              | 0                 | 11,488              | 0                 | 0                  |
| 1301 - Pension - Non-Uniform                        | 635,105           | 635,105             | 638,245           | 656,490            |
| 1303 - Life Insurance                               | 3,795             | 3,795               | 3,932             | 4,252              |
| 1304 - Health Insurance                             | 491,725           | 491,725             | 517,450           | 575,528            |
| 1306 - ER Medicare                                  | 62,203            | 62,203              | 64,478            | 66,310             |
| 1314 - Worker's Compensation                        | 15,827            | 15,827              | 20,019            | 20,019             |



# OFFICE OF RISK MANAGEMENT

|   | FY 2023-24<br>Budget | FY 2023-24<br>Forecast | FY 2024-25<br>Budget | FY 2025-26<br>Planned |
|---|----------------------|------------------------|----------------------|-----------------------|
| 1324 - Actuarially Determined Contribution Pensions-Non-Uniform | 0                    | 0                      | 20,903               | 113,818               |
| Personnel Services  | \$5,480,762          | \$5,347,197            | \$5,711,633          | \$6,010,750           |
| 2110 - Office Supplies  | 0                    | 0                      | 238                  | 0                     |
| 2111 - Office Supplies Chargeback                               | 3,600                | 3,600                  | 4,100                | 4,100                 |
| 2181 - Fuel - Lube For Vehicle                                  | 4,728                | 4,728                  | 5,724                | 5,724                 |
| 2231 - Clothing   | 0                    | 0                      | 2,000                | 2,000                 |
| 2232 - Food Supplies  | 165                  | 165                    | 165                  | 165                   |
| 2252 - Meter Postage Fund Level                                 | 2,260                | 2,260                  | 2,260                | 2,260                 |
| 2270 - Printing Supplies  | 150                  | 150                    | 150                  | 150                   |
| 2731 - Data Processing Equipment                                | 12,393               | 12,393                 | 2,643                | 21,588                |
| Supplies - Materials  | \$23,296             | \$23,296               | \$17,280             | \$35,987              |
| 3001 - City Hall Emp Parking Garage                             | 0                    | 0                      | 17,237               | 17,237                |
| 3030 - Printing - Photo Services                                | 125                  | 125                    | 125                  | 125                   |
| 3050 - Communications   | 41,275               | 41,275                 | 45,789               | 47,075                |
| 3051 - Telephone Equipment Charges                              | 3,286                | 3,286                  | 3,286                | 3,286                 |
| 3053 - Data Circuit Billing                                     | 85,133               | 85,133                 | 90,841               | 91,269                |
| 3090 - City Forces  | 0                    | 0                      | 3,691                | 3,691                 |
| 3099 - Misc Special Services                                    | 30,548               | 30,548                 | 30,098               | 32,963                |
| 3130 - Copy Machine Rent-Lease-Maint                            | 7,808                | 7,808                  | 7,808                | 7,808                 |
| 3310 - Insurance  | 6,900                | 6,900                  | 7,875                | 8,286                 |
| 3313 - Liability Premiums                                       | 3,650                | 3,650                  | 3,948                | 3,948                 |
| 3340 - Membership Dues  | 0                    | 0                      | 25,435               | 25,435                |
| 3361 - Professional Development                                 | 16,138               | 13,308                 | 17,230               | 17,523                |
| 3363 - Reimb-Vehicle Use,Parking                                | 1,600                | 1,600                  | 1,600                | 1,600                 |
| 3410 - Equip - Automotive Rental                                | 6,353                | 6,353                  | 7,989                | 7,989                 |
| 3411 - Wreck Handle Charge (fleet)                              | 1                    | 1                      | 444                  | 444                   |
| 3416 - GIS Services   | 2,920                | 2,920                  | 4,559                | 4,559                 |
| 3429 - Mobile Phone Services                                    | 18,879               | 21,709                 | 21,004               | 21,004                |
| 3430 - Data Services  | 48,072               | 48,277                 | 43,820               | 44,195                |
| 3434 - Programming  | 235,089              | 237,277                | 285,056              | 291,466               |
| 3651 - Gen Fund Cost Reimb                                      | 445,638              | 445,638                | 555,181              | 555,181               |
| 3851 - Pension Bond Debt Service                                | 285,695              | 336,774                | 425,627              | 438,752               |
| Contractual - Other Services                                    | \$1,239,110          | \$1,292,582            | \$1,598,643          | \$1,623,836           |
| 5011 - Reimb Fr Othr Organizaton                                | (73,505)             | (73,505)               | 0                    | 0                     |
| 5012 - Reimbursements-Stormwater                                | (93,053)             | (93,053)               | 0                    | 0                     |
| Reimbursements  | (\$166,558)          | (\$166,558)            | \$0                  | \$0                   |
| Total Expense   | \$6,576,610          | \$6,496,517            | \$7,327,556          | \$7,670,573           |

# TPW - TRANSPORTATION REGULATION

## MISSION

To ensure public safety and consumer protection by enforcing ordinances and regulating for-hire-transportation, emergency vehicles, vehicle tow, and vehicle immobilization (booting) services operating in the city of Dallas.

## DEPARTMENT GOALS

- Promote open-market transparency by ensuring stakeholders develop and actively maintain business websites
- Increase percentage of online license renewals and reduce wait times for in-person appointments
- Resolve customer complaints within 15 business days of submission
- Implement application management service contract with Fast Track Gov
- Modernize division permitting process by transitioning to 95 percent paperless transactions by FY 2026-27

## SERVICE DESCRIPTIONS

| TPW - TRANSPORTATION REGULATION                       |  |
|---|--|
| Regulation and Enforcement of For Hire Transportation | Provides regulation and enforcement of the City's for-hire transportation services. This ensures transportation for-hire services continue to be a viable component of the transportation system and provide consumers options when using transportation services. This service will be realigned from Aviation to Transportation and Public Works effective October 1, 2024 to better align departmental function and services. |

## SERVICE BUDGET

| Service   | FY 2023-24 Budget | FY 2023-24 Forecast | FY 2024-25 Budget | FY 2025-26 Planned |
|---|-------------------|---------------------|-------------------|--------------------|
| Regulation and Enforcement of For Hire Transportation | 0                 | 0                   | 519,534           | 528,737            |
| Expense Total   | \$0               | \$0                 | \$519,534         | \$528,737          |

# TPW - TRANSPORTATION REGULATION

## ANNUAL OPERATING EXPENSE AND REVENUE

The table below provides a summary of the amended budget and forecast for the current year compared to the budget for FY 2024-25 and planned budget for FY 2025-26.

| Category                     | FY 2023-24<br>Budget | FY 2023-24<br>Forecast | FY 2024-25<br>Budget | FY 2025-26<br>Planned |
|------------------------------|----------------------|------------------------|----------------------|-----------------------|
| Personnel Services           | 0                    | 0                      | 441,143              | 450,346               |
| Supplies - Materials         | 0                    | 0                      | 5,944                | 5,944                 |
| Contractual - Other Services | 0                    | 0                      | 351,444              | 351,444               |
| Capital Outlay               | 0                    | 0                      | 0                    | 0                     |
| Expense Total                | \$0                  | \$0                    | \$798,531            | \$807,734             |
| Reimbursements               | 0                    | 0                      | (278,997)            | (278,997)             |
| Department Total             | \$0                  | \$0                    | \$519,534            | \$528,737             |
|                              |                      |                        |                      |                       |
| Department Revenue Total     | \$0                  | \$0                    | \$519,534            | \$528,737             |

## REIMBURSEMENTS

Reimbursements reflect contributions from various agencies, including federal and state funds, internal service departments, enterprise fund departments, and department support. Department support reflects interdepartmental transfers for the cost of management oversight and administrative support within the department. The table below provides a summary of reimbursements from various sources.

| Source of Reimbursement | FY 2024-25<br>Budget | FY 2025-26<br>Planned |
|-------------------------|----------------------|-----------------------|
| Aviation Reimbursement  | (278,997)            | (278,997)             |
| Reimbursement Total     | \$(278,997)          | \$(278,997)           |

# TPW - TRANSPORTATION REGULATION

## PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours (with the exception of DFR uniform FTEs which may equal 2,808 hours depending upon assignment). Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turnover that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE. The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs funded from additional resources such as grant funds.

| Category          | FY 2023-24 Budget | FY 2023-24 Forecast | FY 2024-25 Budget | FY 2025-26 Planned |
|-------------------|-------------------|---------------------|-------------------|--------------------|
| Regular Civilian  | 0.00              | 0.00                | 7.00              | 7.00               |
| Regular Uniform   | 0.00              | 0.00                | 0.00              | 0.00               |
| Civilian Overtime | 0.00              | 0.00                | 0.00              | 0.00               |
| Uniform Overtime  | 0.00              | 0.00                | 0.00              | 0.00               |
| Temporary Help    | 0.00              | 0.00                | 0.00              | 0.00               |
| Department Total  | 0.00              | 0.00                | 7.00              | 7.00               |

## MAJOR BUDGET ITEMS

The FY 2024-25 budget and FY 2025-26 planned budget include adjustments for costs such as employee/retiree health benefits, civilian employee retirement adjustments, civilian merit pay adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers' compensation, liability, and property insurance. Vacant positions have been repurposed and reallocated between departments as part of a Citywide Realignment Strategy. These changes are noted as "Realignment Strategy: Transfer". The table below lists funding levels for major budget items for each year of the biennial. The amounts in each column are a positive or negative adjustment from the FY 2023-24 amended budget.

| Major Budget Item   | FY 2024-25 Positions | FY 2024-25 Budget | FY 2025-26 Positions | FY 2025-26 Planned |
|---|----------------------|-------------------|----------------------|--------------------|
| Transfer one Code Enforcement Officer II - Airport and one Manager - Aviation Transportation from Aviation Fund to the Aviation Transportation Regulation, to be funded through a reallocation from various object codes. (\$157,109) (2.00 FTEs) | 2                    | 0                 | 2                    | 0                  |
| Add funding for Department of Public Safety Background service contract with Fast Track Gov and ID Works badging.   | 0                    | 43,000            | 0                    | 43,000             |

# TPW - TRANSPORTATION REGULATION

| Major Budget Item  | FY 2024-25 Positions | FY 2024-25 Budget | FY 2025-26 Positions | FY 2025-26 Planned |
|--|----------------------|-------------------|----------------------|--------------------|
| Transfer Regulation and Enforcement of For Hire Transportation to Transportation & Public Works effective October 1, 2024 to better align department functions and services. | 5                    | 476,534           | 5                    | 485,737            |
| <b>Major Budget Items Total</b>  | <b>7</b>             | <b>\$519,534</b>  | <b>7</b>             | <b>\$528,737</b>   |

## EXPENSE DETAIL

|   | FY 2023-24 Budget | FY 2023-24 Forecast | FY 2024-25 Budget | FY 2025-26 Planned |
|---|-------------------|---------------------|-------------------|--------------------|
| 1101 - Salary - Non-Uniform                                     | 0                 | 0                   | 322,596           | 322,596            |
| 1120 - Wellness Incentive (Uniform and Non-Uniform)             | 0                 | 0                   | 2,500             | 2,500              |
| 1301 - Pension - Non-Uniform                                    | 0                 | 0                   | 46,583            | 46,583             |
| 1303 - Life Insurance   | 0                 | 0                   | 350               | 350                |
| 1304 - Health Insurance   | 0                 | 0                   | 47,590            | 47,590             |
| 1306 - ER Medicare  | 0                 | 0                   | 4,714             | 4,714              |
| 1314 - Worker's Compensation                                    | 0                 | 0                   | 14,728            | 14,728             |
| 1324 - Actuarially Determined Contribution Pensions-Non-Uniform | 0                 | 0                   | 2,082             | 11,285             |
| <b>Personnel Services</b>                                       | <b>\$0</b>        | <b>\$0</b>          | <b>\$441,143</b>  | <b>\$450,346</b>   |
| 2111 - Office Supplies Chargeback                               | 0                 | 0                   | 400               | 400                |
| 2181 - Fuel - Lube For Vehicle                                  | 0                 | 0                   | 1,444             | 1,444              |
| 2231 - Clothing   | 0                 | 0                   | 1,000             | 1,000              |
| 2252 - Meter Postage Fund Level                                 | 0                 | 0                   | 100               | 100                |
| 2270 - Printing Supplies  | 0                 | 0                   | 3,000             | 3,000              |
| <b>Supplies - Materials</b>                                     | <b>\$0</b>        | <b>\$0</b>          | <b>\$5,944</b>    | <b>\$5,944</b>     |
| 3030 - Printing - Photo Services                                | 0                 | 0                   | 10,758            | 10,758             |
| 3050 - Communications   | 0                 | 0                   | 1,939             | 1,939              |
| 3053 - Data Circuit Billing                                     | 0                 | 0                   | 3,141             | 3,141              |
| 3070 - Professional Services                                    | 0                 | 0                   | 74,641            | 74,641             |
| 3099 - Misc Special Services                                    | 0                 | 0                   | 78,514            | 78,514             |
| 3313 - Liability Premiums                                       | 0                 | 0                   | 315               | 315                |
| 3410 - Equip - Automotive Rental                                | 0                 | 0                   | 3,175             | 3,175              |
| 3416 - GIS Services   | 0                 | 0                   | 301               | 301                |
| 3429 - Mobile Phone Services                                    | 0                 | 0                   | 1,200             | 1,200              |
| 3430 - Data Services  | 0                 | 0                   | 2,134             | 2,134              |
| 3434 - Programming  | 0                 | 0                   | 44,456            | 44,456             |
| 3438 - Software Maintenance Fee                                 | 0                 | 0                   | 90,000            | 90,000             |
| 3518 - Credit Card Charges                                      | 0                 | 0                   | 10,000            | 10,000             |

# TPW - TRANSPORTATION REGULATION

|                                  | FY 2023-24<br>Budget | FY 2023-24<br>Forecast | FY 2024-25<br>Budget | FY 2025-26<br>Planned |
|----------------------------------|----------------------|------------------------|----------------------|-----------------------|
| 3851 - Pension Bond Debt Service | 0                    | 0                      | 30,870               | 30,870                |
| Contractual - Other Services     | \$0                  | \$0                    | \$351,444            | \$351,444             |
|                                  |                      |                        |                      |                       |
| 5011 - Reimb Fr Othr Organizaton | 0                    | 0                      | (278,997)            | (278,997)             |
| Reimbursements                   | \$0                  | \$0                    | (\$278,997)          | (\$278,997)           |
| <b>Total Expense</b>             | <b>\$0</b>           | <b>\$0</b>             | <b>\$519,534</b>     | <b>\$528,737</b>      |



# PROJECTED CHANGES IN FUND BALANCE

|   | FY 2024-25<br>BEGINNING<br>BALANCE | FY 2024-25<br>BUDGETED<br>REVENUES | FY 2024-25<br>BUDGETED<br>EXPENDITURES | FY 2024-25<br>ENDING<br>BALANCE |
|---|------------------------------------|------------------------------------|--|---------------------------------|
| <b>GENERAL FUND</b>                                       | \$340,356,145                      | \$1,902,654,000                    | \$1,902,654,000                        | \$340,356,145                   |
| <b>ENTERPRISE FUNDS</b>                                   |                                    |                                    |  |                                 |
| Aviation  | 110,173,003                        | 208,098,739                        | 208,098,739                            | 110,173,003                     |
| Convention & Event Services                               | 59,854,331                         | 137,358,763                        | 137,358,763                            | 59,854,331                      |
| Dallas Water Utilities                                    | 92,571,559                         | 826,863,664                        | 826,863,664                            | 92,571,559                      |
| Dallas Water Utilities - Storm Drainage Management        | 12,748,954                         | 85,852,114                         | 85,852,114                             | 12,748,954                      |
| Municipal Radio   | 452,999                            | 451,077                            | 451,077                                | 452,999                         |
| Planning & Development                                    | 8,129,361                          | 61,562,424                         | 60,418,651                             | 9,273,134                       |
| Sanitation Services                                       | 23,305,821                         | 164,122,320                        | 163,192,313                            | 24,235,828                      |
| <b>INTERNAL SERVICE FUNDS</b>                             |                                    |                                    |  |                                 |
| Bond & Construction Management                            | 0                                  | 24,843,479                         | 24,843,479                             | 0                               |
| Equipment & Fleet Management                              | 2,495,768                          | 73,309,034                         | 73,487,289                             | 2,317,513                       |
| Express Business Center                                   | 6,655,153                          | 2,406,050                          | 2,227,113                              | 6,834,090                       |
| Information & Technology Services - Data                  | 18,195,338                         | 131,578,822                        | 139,630,975                            | 10,143,185                      |
| Information & Technology Services - Radio                 | 10,651,716                         | 15,813,930                         | 18,999,681                             | 7,465,965                       |
| <b>OTHER REVENUE FUNDS</b>                                |                                    |                                    |  |                                 |
| Employee Benefits   | 2,096,169                          | 216,244,878                        | 214,727,409                            | 3,613,638                       |
| Information & Technology Services - 911                   | 10,264,406                         | 15,286,574                         | 15,337,709                             | 10,213,271                      |
| Office of Risk Management                                 | 29,624,540                         | 47,728,165                         | 57,075,510                             | 20,277,195                      |
| Transportation & Public Works - Transportation Regulation | 538,277                            | 519,534                            | 519,534                                | 538,277                         |
| Debt Service  | 126,407,728                        | 465,528,288                        | 485,754,134                            | 106,181,881                     |
| <b>TOTAL CITY FUNDS</b>                                   | <b>\$854,521,269</b>               | <b>\$4,380,221,855</b>             | <b>\$4,417,492,154</b>                 | <b>\$817,250,969</b>            |



# PROJECTED CHANGES IN FUND BALANCE

|  | FY 2025-26<br>BEGINNING<br>BALANCE | FY 2025-26<br>PLANNED<br>REVENUES | FY 2025-26<br>PLANNED<br>EXPENDITURES | FY 2025-26<br>ENDING<br>BALANCE |
|--|------------------------------------|-----------------------------------|---------------------------------------|---------------------------------|
| <b>GENERAL FUND</b>  | \$340,356,145                      | \$1,976,441,000                   | \$1,976,441,000                       | \$340,356,145                   |
| <b>ENTERPRISE FUNDS</b>                                      |                                    |                                   |                                       |                                 |
| Aviation   | 110,173,003                        | 209,090,221                       | 209,090,221                           | 110,173,003                     |
| Convention & Event Services                                  | 59,854,331                         | 130,930,472                       | 130,930,472                           | 59,854,331                      |
| Dallas Water Utilities                                       | 92,571,559                         | 875,005,304                       | 875,005,304                           | 92,571,559                      |
| Dallas Water Utilities - Storm Drainage Management           | 12,748,954                         | 90,573,980                        | 90,573,980                            | 12,748,954                      |
| Municipal Radio  | 452,999                            | 459,320                           | 459,320                               | 452,999                         |
| Planning & Development                                       | 9,273,134                          | 64,640,299                        | 61,735,486                            | 12,177,947                      |
| Sanitation Services  | 24,235,828                         | 166,749,483                       | 166,698,265                           | 24,287,046                      |
| <b>INTERNAL SERVICE FUNDS</b>                                |                                    |                                   |                                       |                                 |
| Bond & Construction Management                               | 0                                  | 25,917,725                        | 25,917,725                            | 0                               |
| Equipment & Fleet Management                                 | 2,317,513                          | 74,010,327                        | 74,549,441                            | 1,778,399                       |
| Express Business Center                                      | 6,834,090                          | 2,406,050                         | 2,268,644                             | 6,971,496                       |
| Information & Technology Services - Data                     | 10,143,185                         | 132,779,547                       | 139,872,134                           | 3,050,598                       |
| Information & Technology Services - Radio                    | 7,465,965                          | 17,157,136                        | 20,419,803                            | 4,203,298                       |
| <b>OTHER REVENUE FUNDS</b>                                   |                                    |                                   |                                       |                                 |
| Employee Benefits  | 3,613,638                          | 227,860,792                       | 229,500,232                           | 1,974,198                       |
| Information & Technology Services - 911                      | 10,213,271                         | 16,083,072                        | 16,177,545                            | 10,118,798                      |
| Office of Risk Management                                    | 20,277,195                         | 48,733,372                        | 60,694,229                            | 8,316,338                       |
| Transportation & Public Works - Transportation<br>Regulation | 538,277                            | 528,737                           | 528,737                               | 538,277                         |
| Debt Service   | 106,181,881                        | 496,369,328                       | 509,414,235                           | 93,136,974                      |
| <b>TOTAL CITY FUNDS</b>                                      | <b>\$817,250,969</b>               | <b>\$4,555,736,165</b>            | <b>\$4,590,276,773</b>                | <b>\$782,710,361</b>            |

# GENERAL FUND

## STATEMENT OF REVENUES AND EXPENDITURES

|  | FY 2021-22<br>Actual | FY 2022-23<br>Actual | FY 2023-24<br>Adopted | FY 2023-24<br>Amended | FY 2023-24<br>Forecast | FY 2024-25<br>Budget | FY 2025-26<br>Planned |
|--|----------------------|----------------------|-----------------------|-----------------------|------------------------|----------------------|-----------------------|
| <b>BEGINNING FUND BALANCE</b>                            | <b>\$287,241,830</b> | <b>\$322,248,566</b> | <b>\$323,159,062</b>  | <b>\$323,159,062</b>  | <b>\$345,178,891</b>   | <b>\$340,356,145</b> | <b>\$340,356,145</b>  |
| <b>REVENUES:</b>   |                      |                      |                       |                       |                        |                      |                       |
| Property Tax   | 880,483,648          | 957,934,404          | 1,047,595,636         | 1,047,595,636         | 1,026,739,017          | 1,081,975,899        | 1,147,142,205         |
| Sales Tax  | 407,309,124          | 425,543,231          | 451,745,839           | 451,745,839           | 446,222,810            | 463,804,071          | 485,654,671           |
| Franchise and Other                                      | 132,750,263          | 133,602,354          | 126,633,664           | 125,826,830           | 123,958,006            | 128,418,343          | 128,790,147           |
| Charges for Service                                      | 111,138,850          | 116,988,353          | 117,236,140           | 110,462,701           | 110,737,342            | 111,111,558          | 109,984,575           |
| Fines and Forfeitures                                    | 24,081,688           | 21,639,956           | 20,117,759            | 20,117,759            | 19,543,560             | 19,435,050           | 19,421,710            |
| Operating Transfers In                                   | 23,383,394           | 25,982,265           | 28,086,049            | 30,882,049            | 48,375,160             | 33,726,160           | 22,238,260            |
| Intergovernmental  | 18,181,798           | 19,242,127           | 16,177,900            | 16,177,900            | 21,937,431             | 21,618,094           | 21,673,594            |
| Miscellaneous  | 12,429,451           | 11,342,284           | 9,882,543             | 9,882,543             | 7,138,459              | 8,086,456            | 9,971,278             |
| Licenses and Permits                                     | 5,960,602            | 5,031,247            | 6,100,940             | 13,681,213            | 14,337,202             | 14,478,369           | 14,564,560            |
| Interest   | 2,636,878            | 14,866,217           | 14,000,000            | 14,000,000            | 21,383,483             | 20,000,000           | 17,000,000            |
| <b>TOTAL REVENUES</b>                                    | <b>1,618,355,695</b> | <b>1,732,172,438</b> | <b>1,837,576,470</b>  | <b>1,840,372,470</b>  | <b>1,840,372,470</b>   | <b>1,902,654,000</b> | <b>1,976,441,000</b>  |
| <b>TOTAL RESOURCES AVAILABLE</b>                         |                      |                      |                       |                       |                        |                      |                       |
|  | <b>1,905,597,525</b> | <b>2,054,421,004</b> | <b>2,160,735,532</b>  | <b>2,163,531,532</b>  | <b>2,185,551,361</b>   | <b>2,243,010,145</b> | <b>2,316,797,145</b>  |
| <b>EXPENDITURES:</b>                                     |                      |                      |                       |                       |                        |                      |                       |
| Personnel Services                                       | 1,116,425,416        | 1,203,157,757        | 1,278,339,260         | 1,288,346,577         | 1,281,053,070          | 1,371,604,886        | 1,439,808,212         |
| Supplies - Materials                                     | 88,963,456           | 96,621,464           | 92,646,763            | 93,161,247            | 100,157,617            | 99,425,091           | 102,224,966           |
| Contractual - Other Services                             | 463,615,004          | 510,175,495          | 531,126,582           | 689,015,631           | 695,167,230            | 536,444,782          | 542,812,107           |
| Capital Outlay   | 13,229,606           | 21,722,886           | 25,239,244            | 27,440,153            | 27,458,479             | 14,137,435           | 13,462,860            |
| Expense Total  | 1,682,233,482        | 1,831,677,601        | 1,927,351,849         | 2,097,963,608         | 2,103,836,396          | 2,021,612,194        | 2,098,308,145         |
| Reimbursements   | (111,339,523)        | (113,886,425)        | (89,775,379)          | (257,591,138)         | (262,641,180)          | (118,958,194)        | (121,867,145)         |
| <b>TOTAL EXPENDITURES</b>                                | <b>1,570,893,959</b> | <b>1,717,791,176</b> | <b>1,837,576,470</b>  | <b>1,840,372,470</b>  | <b>1,841,195,216</b>   | <b>1,902,654,000</b> | <b>1,976,441,000</b>  |
| Changes in Encumbrances and other Balance Sheet Accounts | (12,454,999)         | 8,549,063            | (3,600,000)           | 0                     | (4,000,000)            | 0                    | 0                     |
| <b>ENDING FUND BALANCE</b>                               | <b>\$322,248,566</b> | <b>\$345,178,891</b> | <b>\$319,559,062</b>  | <b>\$323,159,062</b>  | <b>\$340,356,145</b>   | <b>\$340,356,145</b> | <b>\$340,356,145</b>  |



# ENTERPRISE FUNDS

## STATEMENT OF REVENUES AND EXPENDITURES

### Aviation

|  | FY 2021-22<br>Actual | FY 2022-23<br>Actual | FY 2023-24<br>Adopted | FY 2023-24<br>Amended | FY 2023-24<br>Forecast | FY 2024-25<br>Budget | FY 2025-26<br>Planned |
|--|----------------------|----------------------|-----------------------|-----------------------|------------------------|----------------------|-----------------------|
| <b>BEGINNING FUND BALANCE</b>                            | <b>\$48,029,990</b>  | <b>\$75,699,313</b>  | <b>\$87,104,190</b>   | <b>\$87,104,190</b>   | <b>\$108,814,479</b>   | <b>\$110,173,003</b> | <b>\$110,173,003</b>  |
| <b>REVENUES:</b>   |                      |                      |                       |                       |                        |                      |                       |
| Service To Others  | 161,302,615          | 184,011,842          | 181,314,339           | 181,314,339           | 181,784,547            | 207,053,739          | 208,045,221           |
| Licenses & Permits                                       | 402,724              | 545,941              | 498,105               | 498,105               | 498,105                | 0                    | 0                     |
| Interest   | 521,526              | 3,282,324            | 260,000               | 260,000               | 3,712,066              | 520,000              | 520,000               |
| Customer Charges   | 194,533              | 194,578              | 195,000               | 195,000               | 195,000                | 195,000              | 195,000               |
| Miscellaneous  | 2,679,526            | 572,293              | 325,000               | 325,000               | 539,767                | 330,000              | 330,000               |
| <b>TOTAL REVENUES</b>                                    | <b>165,100,923</b>   | <b>188,606,978</b>   | <b>182,592,444</b>    | <b>182,592,444</b>    | <b>186,729,485</b>     | <b>208,098,739</b>   | <b>209,090,221</b>    |
| <b>TOTAL RESOURCES AVAILABLE</b>                         | <b>213,130,913</b>   | <b>264,306,291</b>   | <b>269,696,634</b>    | <b>269,696,634</b>    | <b>295,543,964</b>     | <b>318,271,742</b>   | <b>319,263,224</b>    |
| Personnel Services                                       | 22,851,025           | 25,172,487           | 31,661,545            | 31,661,545            | 28,711,584             | 34,295,727           | 36,291,199            |
| Supplies - Materials                                     | 9,313,737            | 10,183,673           | 11,778,439            | 11,274,138            | 9,204,587              | 12,974,562           | 14,966,961            |
| Contractual - Other Services                             | 121,153,979          | 126,991,222          | 132,292,256           | 133,483,151           | 139,808,217            | 155,179,596          | 155,229,145           |
| Capital Outlay   | 1,837,871            | 2,814,371            | 15,547,166            | 14,860,572            | 13,555,018             | 10,961,436           | 7,815,976             |
| Expense Total  | 155,156,612          | 165,161,753          | 191,279,406           | 191,279,406           | 191,279,406            | 213,411,321          | 214,303,281           |
| Reimbursements   | (7,559,758)          | (7,692,198)          | (6,446,722)           | (6,446,722)           | (6,446,722)            | (5,312,582)          | (5,213,060)           |
| <b>TOTAL EXPENDITURES</b>                                | <b>147,596,854</b>   | <b>157,469,555</b>   | <b>184,832,684</b>    | <b>184,832,684</b>    | <b>184,832,684</b>     | <b>208,098,739</b>   | <b>209,090,221</b>    |
| Changes in Encumbrances and other Balance Sheet Accounts | 10,165,254           | 1,977,743            | 0                     | 0                     | (538,277)              | 0                    | 0                     |
| <b>ENDING FUND BALANCE</b>                               | <b>\$75,699,313</b>  | <b>\$108,814,479</b> | <b>\$84,863,950</b>   | <b>\$84,863,950</b>   | <b>\$110,173,003</b>   | <b>\$110,173,003</b> | <b>\$110,173,003</b>  |

\*Transportation Regulation will be moved to Public Works beginning in FY 2024-25. The ending fund balance for FY 2023-24 Forecast and beginning fund balance for FY 2024-25 Budget reflects this change.

### Convention & Event Services

|  | FY 2021-22<br>Actual | FY 2022-23<br>Actual | FY 2023-24<br>Adopted | FY 2023-24<br>Amended | FY 2023-24<br>Forecast | FY 2024-25<br>Budget | FY 2025-26<br>Planned |
|--|----------------------|----------------------|-----------------------|-----------------------|------------------------|----------------------|-----------------------|
| <b>BEGINNING FUND BALANCE</b>                            | <b>\$43,463,337</b>  | <b>\$56,656,767</b>  | <b>\$56,656,767</b>   | <b>\$56,656,767</b>   | <b>\$69,854,331</b>    | <b>\$59,854,331</b>  | <b>\$59,854,331</b>   |
| <b>REVENUES:</b>   |                      |                      |                       |                       |                        |                      |                       |
| Service To Others  | 30,932,925           | 46,837,300           | 40,870,291            | 40,870,291            | 41,500,420             | 34,554,820           | 25,481,928            |
| Licenses & Permits                                       | 1,800                | 1,700                | 600                   | 600                   | 2,195                  | 600                  | 600                   |
| Interest   | 497,059              | 1,886,730            | 0                     | 0                     | 1,385,001              | 0                    | 0                     |
| Alcoholic Beverage Tax                                   | 16,939,554           | 17,844,209           | 17,984,338            | 17,984,338            | 18,254,339             | 19,209,215           | 19,785,491            |
| Hotel Occupancy Tax                                      | 66,851,484           | 81,285,977           | 78,290,269            | 78,290,269            | 80,319,887             | 83,498,628           | 85,566,953            |
| Customer Charges   | 0                    | 0                    | 0                     | 0                     | (339,387)              | 0                    | 0                     |
| Miscellaneous  | (25,786)             | 1,107,683            | 500                   | 500                   | 47,439                 | 75,500               | 75,500                |
| Other Tax  | 0                    | 0                    | 0                     | 0                     | 0                      | 20,000               | 20,000                |
| <b>TOTAL REVENUES</b>                                    | <b>115,197,036</b>   | <b>148,963,599</b>   | <b>137,145,998</b>    | <b>137,145,998</b>    | <b>141,169,894</b>     | <b>137,358,763</b>   | <b>130,930,472</b>    |
| <b>TOTAL RESOURCES AVAILABLE</b>                         | <b>158,660,373</b>   | <b>205,620,366</b>   | <b>193,802,765</b>    | <b>193,802,765</b>    | <b>211,024,224</b>     | <b>197,213,094</b>   | <b>190,784,803</b>    |
| Personnel Services                                       | 2,310,279            | 2,241,583            | 4,294,325             | 4,294,325             | 3,841,862              | 4,561,312            | 4,910,346             |
| Supplies - Materials                                     | 3,030,101            | 3,365,728            | 3,254,984             | 3,254,984             | 3,860,744              | 3,269,985            | 3,372,887             |
| Contractual - Other Services                             | 95,775,745           | 131,131,794          | 129,596,689           | 145,381,914           | 143,467,288            | 129,527,466          | 122,647,239           |
| Capital Outlay   | 0                    | 0                    | 0                     | 0                     | 0                      | 0                    | 0                     |
| Expense Total  | 101,116,125          | 136,739,105          | 137,145,998           | 152,931,223           | 151,169,893            | 137,358,763          | 130,930,472           |
| Reimbursements   | (657,039)            | (131,927)            | 0                     | 0                     | 0                      | 0                    | 0                     |
| <b>TOTAL EXPENDITURES</b>                                | <b>100,459,086</b>   | <b>136,607,178</b>   | <b>137,145,998</b>    | <b>152,931,223</b>    | <b>151,169,893</b>     | <b>137,358,763</b>   | <b>130,930,472</b>    |
| Changes in Encumbrances and other Balance Sheet Accounts | (1,544,520)          | 841,143              | 0                     | 0                     | 0                      | 0                    | 0                     |
| <b>ENDING FUND BALANCE</b>                               | <b>\$56,656,767</b>  | <b>\$69,854,331</b>  | <b>\$56,656,767</b>   | <b>\$40,871,542</b>   | <b>\$59,854,331</b>    | <b>\$59,854,331</b>  | <b>\$59,854,331</b>   |

# ENTERPRISE FUNDS

## STATEMENT OF REVENUES AND EXPENDITURES

### Dallas Water Utilities

|  | FY 2021-22<br>Actual | FY 2022-23<br>Actual | FY 2023-24<br>Adopted | FY 2023-24<br>Amended | FY 2023-24<br>Forecast | FY 2024-25<br>Budget | FY 2025-26<br>Planned |
|--|----------------------|----------------------|-----------------------|-----------------------|------------------------|----------------------|-----------------------|
| <b>BEGINNING FUND BALANCE</b>                            | <b>\$136,997,769</b> | <b>\$168,023,058</b> | <b>\$97,247,412</b>   | <b>\$97,247,412</b>   | <b>\$157,544,609</b>   | <b>\$92,571,559</b>  | <b>\$92,571,559</b>   |
| <b>REVENUES:</b>   |                      |                      |                       |                       |                        |                      |                       |
| Operating Transfer In                                    | 0                    | 0                    | 0                     | 0                     | 0                      | 0                    | 0                     |
| Service To Others  | 5,415,858            | 7,209,722            | 6,527,777             | 6,527,777             | 2,307,457              | 6,527,778            | 6,527,778             |
| Fines & Forfeitures                                      | 0                    | 0                    | 2,500                 | 2,500                 | 1,016                  | 2,500                | 2,500                 |
| Interest   | 2,716,548            | 13,839,971           | 4,295,462             | 4,295,462             | 13,038,877             | 4,295,462            | 4,295,462             |
| Customer Charges   | 769,765,644          | 808,133,254          | 780,207,894           | 780,207,894           | 784,895,608            | 815,795,424          | 863,937,064           |
| Miscellaneous  | 2,525,060            | 4,651,177            | 242,500               | 242,500               | 59,367                 | 242,500              | 242,500               |
| <b>TOTAL REVENUES</b>                                    | <b>780,423,111</b>   | <b>833,834,124</b>   | <b>791,276,133</b>    | <b>791,276,133</b>    | <b>800,302,325</b>     | <b>826,863,664</b>   | <b>875,005,304</b>    |
| <b>TOTAL RESOURCES AVAILABLE</b>                         | <b>917,420,880</b>   | <b>1,001,857,182</b> | <b>888,523,545</b>    | <b>888,523,545</b>    | <b>957,846,934</b>     | <b>919,435,223</b>   | <b>967,576,863</b>    |
| Personnel Services                                       | 107,668,028          | 116,797,755          | 128,017,852           | 128,017,852           | 126,171,558            | 132,668,803          | 139,792,313           |
| Supplies - Materials                                     | 108,190,456          | 130,686,082          | 115,568,032           | 115,568,032           | 121,065,875            | 131,966,376          | 132,998,399           |
| Contractual - Other Services                             | 529,199,997          | 582,898,983          | 544,969,079           | 618,969,079           | 615,317,529            | 560,104,043          | 600,544,487           |
| Capital Outlay   | 11,462,633           | 11,918,582           | 12,269,851            | 12,269,851            | 12,269,851             | 12,179,310           | 12,179,310            |
| Expense Total  | 756,521,114          | 842,301,402          | 800,824,814           | 874,824,814           | 874,824,814            | 836,918,532          | 885,514,509           |
| Reimbursements   | (7,523,745)          | (8,821,873)          | (9,549,438)           | (9,549,438)           | (9,549,439)            | (10,054,868)         | (10,509,205)          |
| <b>TOTAL EXPENDITURES</b>                                | <b>748,997,368</b>   | <b>833,479,529</b>   | <b>791,275,376</b>    | <b>865,275,376</b>    | <b>865,275,376</b>     | <b>826,863,664</b>   | <b>875,005,304</b>    |
| Changes in Encumbrances and other Balance Sheet Accounts | (400,453)            | (10,833,044)         | 0                     | 0                     | 0                      | 0                    | 0                     |
| <b>ENDING FUND BALANCE</b>                               | <b>\$168,023,058</b> | <b>\$157,544,609</b> | <b>\$97,248,169</b>   | <b>\$23,248,169</b>   | <b>\$92,571,559</b>    | <b>\$92,571,559</b>  | <b>\$92,571,559</b>   |

### Dallas Water Utilities - Storm Drainage Management

|  | FY 2021-22<br>Actual | FY 2022-23<br>Actual | FY 2023-24<br>Adopted | FY 2023-24<br>Amended | FY 2023-24<br>Forecast | FY 2024-25<br>Budget | FY 2025-26<br>Planned |
|--|----------------------|----------------------|-----------------------|-----------------------|------------------------|----------------------|-----------------------|
| <b>BEGINNING FUND BALANCE</b>                            | <b>\$18,863,503</b>  | <b>\$19,962,402</b>  | <b>\$9,962,402</b>    | <b>\$9,962,402</b>    | <b>\$21,744,930</b>    | <b>\$12,748,954</b>  | <b>\$12,748,954</b>   |
| <b>REVENUES:</b>   |                      |                      |                       |                       |                        |                      |                       |
| Service To Others  | 72,549,246           | 75,549,991           | 80,067,972            | 80,067,972            | 79,459,798             | 85,826,114           | 90,547,980            |
| Interest   | 138,626              | 744,174              | 0                     | 0                     | 593,524                | 0                    | 0                     |
| Licenses & Permits                                       | 63,500               | 53,000               | 26,000                | 26,000                | 40,650                 | 26,000               | 26,000                |
| Miscellaneous  | 0                    | 0                    | 0                     | 0                     | 0                      | 0                    | 0                     |
| <b>TOTAL REVENUES</b>                                    | <b>72,751,372</b>    | <b>76,347,165</b>    | <b>80,093,972</b>     | <b>80,093,972</b>     | <b>80,093,972</b>      | <b>85,852,114</b>    | <b>90,573,980</b>     |
| <b>TOTAL RESOURCES AVAILABLE</b>                         | <b>91,614,875</b>    | <b>96,309,567</b>    | <b>90,056,374</b>     | <b>90,056,374</b>     | <b>101,838,902</b>     | <b>98,601,068</b>    | <b>103,322,934</b>    |
| Personnel Services                                       | 16,616,398           | 18,535,361           | 23,434,607            | 23,434,607            | 20,821,642             | 24,494,664           | 25,775,304            |
| Supplies - Materials                                     | 3,886,408            | 3,345,530            | 4,269,857             | 4,269,857             | 4,580,588              | 5,230,693            | 5,545,590             |
| Contractual - Other Services                             | 50,809,710           | 53,247,096           | 52,257,839            | 61,253,815            | 63,529,730             | 55,907,888           | 58,519,347            |
| Capital Outlay   | 395,745              | 200,085              | 314,000               | 314,000               | 340,319                | 401,200              | 916,070               |
| Expense Total  | 71,708,261           | 75,328,072           | 80,276,303            | 89,272,279            | 89,272,279             | 86,034,445           | 90,756,311            |
| Reimbursements   | (177,043)            | (150,921)            | (182,331)             | (182,331)             | (182,331)              | (182,331)            | (182,331)             |
| <b>TOTAL EXPENDITURES</b>                                | <b>71,531,217</b>    | <b>75,177,151</b>    | <b>80,093,972</b>     | <b>89,089,948</b>     | <b>89,089,948</b>      | <b>85,852,114</b>    | <b>90,573,980</b>     |
| Changes in Encumbrances and other Balance Sheet Accounts | (121,256)            | 612,513              | 0                     | 0                     | 0                      | 0                    | 0                     |
| <b>ENDING FUND BALANCE</b>                               | <b>\$19,962,402</b>  | <b>\$21,744,930</b>  | <b>\$9,962,402</b>    | <b>\$966,426</b>      | <b>\$12,748,954</b>    | <b>\$12,748,954</b>  | <b>\$12,748,954</b>   |

# ENTERPRISE FUNDS

## STATEMENT OF REVENUES AND EXPENDITURES

### Municipal Radio

|  | FY 2021-22<br>Actual | FY 2022-23<br>Actual | FY 2023-24<br>Adopted | FY 2023-24<br>Amended | FY 2023-24<br>Forecast | FY 2024-25<br>Budget | FY 2025-26<br>Planned |
|--|----------------------|----------------------|-----------------------|-----------------------|------------------------|----------------------|-----------------------|
| <b>BEGINNING FUND BALANCE</b>                            | <b>\$909,189</b>     | <b>\$572,451</b>     | <b>\$337,211</b>      | <b>\$337,211</b>      | <b>\$176,692</b>       | <b>\$452,999</b>     | <b>\$452,999</b>      |
| <b>REVENUES:</b>   |                      |                      |                       |                       |                        |                      |                       |
| Service To Others  | 54,892               | 8,125                | 636,398               | 636,398               | 636,398                | 451,077              | 459,320               |
| Interest   | 1,857                | 4,141                | 0                     | 0                     | 0                      | 0                    | 0                     |
| Customer Charges   | 1,395,794            | 557,933              | 0                     | 0                     | 0                      | 0                    | 0                     |
| Miscellaneous  | 0                    | -                    | 0                     | 0                     | 179,957                | 0                    | 0                     |
| <b>TOTAL REVENUES</b>                                    | <b>1,452,543</b>     | <b>570,199</b>       | <b>636,398</b>        | <b>636,398</b>        | <b>816,355</b>         | <b>451,077</b>       | <b>459,320</b>        |
| <b>TOTAL RESOURCES AVAILABLE</b>                         | <b>2,361,732</b>     | <b>1,142,649</b>     | <b>973,609</b>        | <b>973,609</b>        | <b>993,047</b>         | <b>904,076</b>       | <b>912,319</b>        |
| Personnel Services                                       | 846,681              | 377,889              | 75,584                | 75,584                | 91,485                 | 95,511               | 100,120               |
| Supplies - Materials                                     | 65,188               | 47,868               | 62,457                | 62,457                | 62,457                 | 45,585               | 47,332                |
| Contractual - Other Services                             | 720,304              | 569,305              | 498,357               | 498,357               | 386,106                | 309,981              | 311,868               |
| Capital Outlay   |                      |                      | 0                     | 0                     | 0                      | 0                    | 0                     |
| Expense Total  | 1,632,173            | 995,062              | 636,398               | 636,398               | 540,048                | 451,077              | 459,320               |
| Reimbursements   | 0                    | 0                    | 0                     | 0                     | 0                      | 0                    | 0                     |
| <b>TOTAL EXPENDITURES</b>                                | <b>1,632,174</b>     | <b>995,062</b>       | <b>636,398</b>        | <b>636,398</b>        | <b>540,048</b>         | <b>451,077</b>       | <b>459,320</b>        |
| Changes in Encumbrances and other Balance Sheet Accounts | (157,108)            | 29,104               | 0                     | 0                     | 0                      | 0                    | 0                     |
| <b>ENDING FUND BALANCE</b>                               | <b>\$572,451</b>     | <b>\$176,692</b>     | <b>\$337,211</b>      | <b>\$337,211</b>      | <b>\$452,999</b>       | <b>\$452,999</b>     | <b>\$452,999</b>      |

### Planning and Development

|  | FY 2021-22<br>Actual | FY 2022-23<br>Actual | FY 2023-24<br>Adopted | FY 2023-24<br>Amended | FY 2023-24<br>Forecast | FY 2024-25<br>Budget | FY 2025-26<br>Planned |
|--|----------------------|----------------------|-----------------------|-----------------------|------------------------|----------------------|-----------------------|
| <b>BEGINNING FUND BALANCE</b>                            | <b>\$49,020,764</b>  | <b>\$38,036,071</b>  | <b>\$20,815,859</b>   | <b>\$20,815,859</b>   | <b>\$19,390,635</b>    | <b>\$8,129,361</b>   | <b>\$9,273,134</b>    |
| <b>REVENUES:</b>   |                      |                      |                       |                       |                        |                      |                       |
| Service To Others  | 41,790,519           | 38,106,496           | 44,725,335            | 44,663,268            | 41,043,133             | 50,918,316           | 53,463,984            |
| Licenses & Permits                                       | 402,958              | 339,224              | 491,771               | 553,838               | 364,686                | 361,117              | 379,173               |
| Interest   | 361,819              | 1,304,111            | 0                     | 0                     | 0                      | 0                    | 0                     |
| Miscellaneous  | 105,505              | 336,918              | 248,778               | 248,778               | 581,612                | 10,282,991           | 10,797,142            |
| <b>TOTAL REVENUES</b>                                    | <b>42,660,802</b>    | <b>40,086,749</b>    | <b>45,465,884</b>     | <b>45,465,884</b>     | <b>41,989,431</b>      | <b>61,562,424</b>    | <b>64,640,299</b>     |
| <b>TOTAL RESOURCES AVAILABLE</b>                         | <b>91,681,566</b>    | <b>78,122,820</b>    | <b>66,281,743</b>     | <b>66,281,743</b>     | <b>61,380,066</b>      | <b>69,691,785</b>    | <b>73,913,433</b>     |
| Personnel Services                                       | 22,550,502           | 26,330,093           | 33,854,710            | 33,854,710            | 30,231,495             | 35,192,435           | 36,661,955            |
| Supplies - Materials                                     | 360,761              | 897,829              | 493,503               | 493,503               | 1,399,640              | 610,976              | 382,581               |
| Contractual - Other Services                             | 16,168,417           | 27,945,635           | 19,843,020            | 19,843,020            | 20,477,351             | 23,811,933           | 23,902,104            |
| Capital Outlay   | 14,195,040           | 5,868,313            | 93,747                | 93,747                | 1,474,853              | 1,793,747            | 1,793,747             |
| Expense Total  | 53,274,720           | 61,041,871           | 54,284,980            | 54,284,980            | 53,583,337             | 61,409,091           | 62,740,387            |
| Reimbursements   | (599,089)            | (627,204)            | (332,633)             | (332,633)             | (332,633)              | (990,440)            | (1,004,901)           |
| <b>TOTAL EXPENDITURES</b>                                | <b>52,675,631</b>    | <b>60,414,667</b>    | <b>53,952,347</b>     | <b>53,952,347</b>     | <b>53,250,704</b>      | <b>60,418,651</b>    | <b>61,735,486</b>     |
| Changes in Encumbrances and other Balance Sheet Accounts | (969,864)            | 1,682,482            | 0                     | 0                     | 0                      | 0                    | 0                     |
| <b>ENDING FUND BALANCE</b>                               | <b>\$38,036,071</b>  | <b>\$19,390,635</b>  | <b>\$12,329,396</b>   | <b>\$12,329,396</b>   | <b>\$8,129,361</b>     | <b>\$9,273,134</b>   | <b>\$12,177,947</b>   |

\*Development Services was renamed to Planning and Development beginning in June 2024.

# ENTERPRISE FUNDS

## STATEMENT OF REVENUES AND EXPENDITURES

### Sanitation Services

|   | FY 2021-22<br>Actual | FY 2022-23<br>Actual | FY 2023-24<br>Adopted | FY 2023-24<br>Amended | FY 2023-24<br>Forecast | FY 2024-25<br>Budget | FY 2025-26<br>Planned |
|---|----------------------|----------------------|-----------------------|-----------------------|------------------------|----------------------|-----------------------|
| <b>BEGINNING FUND BALANCE</b>                               | <b>\$18,206,255</b>  | <b>\$19,627,964</b>  | <b>\$23,377,689</b>   | <b>\$23,377,689</b>   | <b>\$20,910,931</b>    | <b>\$23,305,821</b>  | <b>\$24,235,828</b>   |
| <b>REVENUES</b>   |                      |                      |                       |                       |                        |                      |                       |
| Service To Others   | 143,277,398          | 151,109,011          | 152,409,535           | 152,409,535           | 163,001,918            | 163,822,320          | 166,449,483           |
| Licenses & Permits  | 400                  | 650                  | 0                     | 0                     | 750                    | 0                    | 0                     |
| Interest  | 201,129              | 819,342              | 300,000               | 300,000               | 1,016,619              | 300,000              | 300,000               |
| Miscellaneous   | 588,070              | 11,053               | 0                     | 0                     | 73,194                 | 0                    | 0                     |
| <b>TOTAL REVENUES</b>                                       | <b>144,066,996</b>   | <b>151,940,056</b>   | <b>152,709,535</b>    | <b>152,709,535</b>    | <b>164,092,482</b>     | <b>164,122,320</b>   | <b>166,749,483</b>    |
| <b>TOTAL RESOURCES AVAILABLE</b>                            | <b>162,273,251</b>   | <b>171,568,020</b>   | <b>176,087,224</b>    | <b>176,087,224</b>    | <b>185,003,412</b>     | <b>187,428,141</b>   | <b>190,985,311</b>    |
| Personnel Services  | 42,351,200           | 47,272,492           | 53,048,134            | 53,048,134            | 51,889,456             | 55,166,234           | 57,745,459            |
| Supplies - Materials  | 10,737,167           | 9,398,677            | 9,244,548             | 9,244,548             | 10,249,184             | 9,390,845            | 9,395,016             |
| Contractual - Other Services                                | 87,800,583           | 85,322,363           | 91,618,201            | 91,618,201            | 98,226,291             | 98,856,586           | 99,779,142            |
| Capital Outlay  | 0                    | 4,292,553            | 0                     | 0                     | 1,554,012              | 0                    | 0                     |
| Expense Total   | 140,888,950          | 146,286,085          | 153,910,883           | 153,910,883           | 161,918,943            | 163,413,665          | 166,919,617           |
| Reimbursements  | (221,352)            | (221,352)            | (221,352)             | (221,352)             | (221,352)              | (221,352)            | (221,352)             |
| <b>TOTAL EXPENDITURES</b>                                   | <b>140,667,598</b>   | <b>146,064,733</b>   | <b>153,689,531</b>    | <b>153,689,531</b>    | <b>161,697,591</b>     | <b>163,192,313</b>   | <b>166,698,265</b>    |
| Changes in Encumbrances and<br>other Balance Sheet Accounts | (1,977,690)          | (4,592,357)          | 0                     | 0                     | 0                      | 0                    | 0                     |
| <b>ENDING FUND BALANCE</b>                                  | <b>\$19,627,964</b>  | <b>\$20,910,931</b>  | <b>\$22,397,693</b>   | <b>\$22,397,693</b>   | <b>\$23,305,821</b>    | <b>\$24,235,828</b>  | <b>\$24,287,046</b>   |

# INTERNAL SERVICE FUNDS

## STATEMENT OF REVENUES AND EXPENDITURES

### Bond & Construction Management

|   | FY 2021-22<br>Actual | FY 2022-23<br>Actual | FY 2023-24<br>Adopted | FY 2023-24<br>Amended | FY 2023-24<br>Forecast | FY 2024-25<br>Budget | FY 2025-26<br>Planned |
|---|----------------------|----------------------|-----------------------|-----------------------|------------------------|----------------------|-----------------------|
| <b>BEGINNING FUND BALANCE</b>                               | <b>(\$2,279,033)</b> | <b>(\$1,400,504)</b> | <b>\$64,982</b>       | <b>\$64,982</b>       | <b>(\$243,843)</b>     | <b>\$0</b>           | <b>\$0</b>            |
| <b>REVENUES:</b>  |                      |                      |                       |                       |                        |                      |                       |
| Service to Others   | 28,690               | 61,994               | 99,000                | 99,000                | 400,000                | 99,000               | 99,000                |
| Licenses & Permits  | 0                    | 0                    | 0                     | 0                     | 0                      | 0                    | 0                     |
| Charges to Other City<br>Departments                        | 20,312,258           | 18,616,960           | 21,944,477            | 21,944,477            | 20,687,690             | 24,744,479           | 25,818,725            |
| <b>TOTAL REVENUES</b>                                       | <b>20,340,948</b>    | <b>18,678,954</b>    | <b>22,043,477</b>     | <b>22,043,477</b>     | <b>21,087,690</b>      | <b>24,843,479</b>    | <b>25,917,725</b>     |
| <b>TOTAL RESOURCES AVAILABLE</b>                            | <b>18,061,915</b>    | <b>17,278,450</b>    | <b>22,108,459</b>     | <b>22,108,459</b>     | <b>20,843,847</b>      | <b>24,843,479</b>    | <b>25,917,725</b>     |
| Personnel Services  | 13,323,576           | 14,450,635           | 17,501,848            | 17,501,848            | 16,195,873             | 19,589,593           | 20,601,477            |
| Supplies - Materials  | 528,197              | 263,531              | 571,879               | 571,879               | 405,922                | 639,535              | 639,535               |
| Contractual - Other Services                                | 5,766,994            | 3,938,588            | 4,394,581             | 4,394,581             | 4,662,024              | 4,614,351            | 4,676,713             |
| Capital Outlay  | 36,604               | 0                    | 0                     | 0                     | 4,859                  | 0                    | 0                     |
| <b>Expense Total</b>  | <b>19,655,371</b>    | <b>18,652,754</b>    | <b>22,468,308</b>     | <b>22,468,308</b>     | <b>21,268,678</b>      | <b>24,843,479</b>    | <b>25,917,725</b>     |
| Reimbursements  | 0                    | (123,245)            | (424,831)             | (424,831)             | (424,831)              | 0                    | 0                     |
| <b>TOTAL EXPENDITURES</b>                                   | <b>19,655,371</b>    | <b>18,529,509</b>    | <b>22,043,477</b>     | <b>22,043,477</b>     | <b>20,843,847</b>      | <b>24,843,479</b>    | <b>25,917,725</b>     |
| Changes in Encumbrances and<br>other Balance Sheet Accounts | 192,952              | 1,007,216            | 0                     | 0                     | 0                      | 0                    | 0                     |
| <b>ENDING FUND BALANCE</b>                                  | <b>(\$1,400,504)</b> | <b>(\$243,843)</b>   | <b>\$64,982</b>       | <b>\$64,982</b>       | <b>\$0</b>             | <b>\$0</b>           | <b>\$0</b>            |

### Equipment & Fleet Management

|   | FY 2021-22<br>Actual | FY 2022-23<br>Actual | FY 2023-24<br>Adopted | FY 2023-24<br>Amended | FY 2023-24<br>Forecast | FY 2024-25<br>Budget | FY 2025-26<br>Planned |
|---|----------------------|----------------------|-----------------------|-----------------------|------------------------|----------------------|-----------------------|
| <b>BEGINNING FUND BALANCE</b>                               | <b>\$12,577,658</b>  | <b>\$11,008,909</b>  | <b>\$6,399,526</b>    | <b>\$6,399,526</b>    | <b>\$5,511,197</b>     | <b>\$2,495,768</b>   | <b>\$2,317,513</b>    |
| <b>REVENUES:</b>  |                      |                      |                       |                       |                        |                      |                       |
| Interest  | 3,351                | 8,172                | 20,000                | 20,000                | 20,000                 | 8,000                | 8,000                 |
| Charges to Other City<br>Departments                        | 63,072,473           | 63,555,505           | 68,056,067            | 70,366,979            | 69,193,857             | 72,603,320           | 73,304,613            |
| Proceeds-Sale of Fixed Assets                               | 226,039              | 1,573,082            | 675,714               | 675,714               | 1,291,953              | 675,714              | 675,714               |
| Miscellaneous   | 6,426                | 3,795                | 27,000                | 27,000                | 27,000                 | 22,000               | 22,000                |
| <b>TOTAL REVENUES</b>                                       | <b>63,308,290</b>    | <b>65,140,555</b>    | <b>68,778,781</b>     | <b>71,089,693</b>     | <b>70,532,810</b>      | <b>73,309,034</b>    | <b>74,010,327</b>     |
| <b>TOTAL RESOURCES AVAILABLE</b>                            | <b>75,885,948</b>    | <b>76,149,464</b>    | <b>75,178,307</b>     | <b>77,489,219</b>     | <b>76,044,007</b>      | <b>75,804,802</b>    | <b>76,327,840</b>     |
| Personnel Services  | 16,797,269           | 18,819,045           | 22,146,542            | 22,146,542            | 20,657,378             | 21,615,743           | 22,576,743            |
| Supplies - Materials  | 30,656,855           | 33,345,484           | 32,550,298            | 34,061,210            | 33,371,130             | 32,663,960           | 32,675,327            |
| Contractual - Other Services                                | 19,284,338           | 23,474,976           | 20,944,278            | 21,751,778            | 23,196,766             | 23,019,549           | 23,159,336            |
| Capital Outlay  | 225,790              | 765,035              | 70,846                | 70,846                | 234,400                | 70,846               | 70,846                |
| <b>Expense Total</b>  | <b>66,964,252</b>    | <b>76,404,540</b>    | <b>75,711,964</b>     | <b>78,030,376</b>     | <b>77,459,674</b>      | <b>77,370,098</b>    | <b>78,482,252</b>     |
| Reimbursements  | (2,760,667)          | (3,644,200)          | (3,917,754)           | (3,925,254)           | (3,911,435)            | (3,882,809)          | (3,932,811)           |
| <b>TOTAL EXPENDITURES</b>                                   | <b>64,203,585</b>    | <b>72,760,339</b>    | <b>71,794,210</b>     | <b>74,105,122</b>     | <b>73,548,239</b>      | <b>73,487,289</b>    | <b>74,549,441</b>     |
| Changes in Encumbrances and<br>other Balance Sheet Accounts | (673,453)            | 2,122,072            | 0                     | 0                     | 0                      | 0                    | 0                     |
| <b>ENDING FUND BALANCE</b>                                  | <b>\$11,008,909</b>  | <b>\$5,511,197</b>   | <b>\$3,384,097</b>    | <b>\$3,384,097</b>    | <b>\$2,495,768</b>     | <b>\$2,317,513</b>   | <b>\$1,778,399</b>    |



# INTERNAL SERVICE FUNDS

## STATEMENT OF REVENUES AND EXPENDITURES

### Express Business Center

|   | FY 2021-22<br>Actual | FY 2022-23<br>Actual | FY 2023-24<br>Adopted | FY 2023-24<br>Amended | FY 2023-24<br>Forecast | FY 2024-25<br>Budget | FY 2025-26<br>Planned |
|---|----------------------|----------------------|-----------------------|-----------------------|------------------------|----------------------|-----------------------|
| <b>BEGINNING FUND BALANCE</b>                               | \$5,029,721          | \$5,940,355          | \$7,212,164           | \$7,212,164           | \$6,268,575            | \$6,655,153          | \$6,834,090           |
| <b>REVENUES:</b>  |                      |                      |                       |                       |                        |                      |                       |
| Service to Others   | 2,905,070            | 2,666,931            | 2,577,690             | 2,650,740             | 2,163,187              | 2,158,000            | 2,158,000             |
| Interest  | 27,910               | 167,723              | 0                     | 0                     | 156,694                | 0                    | 0                     |
| Charges to Other City<br>Departments                        | 65,291               | 73,267               | 73,050                | 73,050                | 73,050                 | 73,050               | 73,050                |
| Miscellaneous   | 168,116              | 160,295              | 218,050               | 145,000               | 184,524                | 175,000              | 175,000               |
| <b>TOTAL REVENUES</b>                                       | 3,166,387            | 3,068,217            | 2,868,790             | 2,868,790             | 2,577,456              | 2,406,050            | 2,406,050             |
| <b>TOTAL RESOURCES AVAILABLE</b>                            | 8,196,108            | 9,008,572            | 10,080,954            | 10,080,954            | 8,846,031              | 9,061,203            | 9,240,140             |
| Personnel Services  | 556,336              | 594,303              | 795,481               | 795,481               | 756,192                | 823,675              | 862,075               |
| Supplies - Materials  | 1,666,444            | 2,281,141            | 1,826,675             | 1,932,553             | 1,937,601              | 1,822,852            | 1,822,964             |
| Contractual - Other Services                                | 970,776              | 1,079,642            | 730,124               | 624,246               | 697,085                | 780,586              | 783,605               |
| Capital Outlay  | 0                    | 0                    | 0                     | 0                     | 0                      | 0                    | 0                     |
| <b>Expense Total</b>  | 3,193,556            | 3,955,086            | 3,352,280             | 3,352,280             | 3,390,878              | 3,427,113            | 3,468,644             |
| Reimbursements  | (982,997)            | (1,211,113)          | (1,200,000)           | (1,200,000)           | (1,200,000)            | (1,200,000)          | (1,200,000)           |
| <b>TOTAL EXPENDITURES</b>                                   | 2,210,559            | 2,743,973            | 2,152,280             | 2,152,280             | 2,190,878              | 2,227,113            | 2,268,644             |
| Changes in Encumbrances and<br>other Balance Sheet Accounts | (45,194)             | 3,976                | 0                     | 0                     | 0                      | 0                    | 0                     |
| <b>ENDING FUND BALANCE</b>                                  | \$5,940,355          | \$6,268,575          | \$7,928,674           | \$7,928,674           | \$6,655,153            | \$6,834,090          | \$6,971,496           |

### Information & Technology Services - Data

|   | FY 2021-22<br>Actual | FY 2022-23<br>Actual | FY 2023-24<br>Adopted | FY 2023-24<br>Amended | FY 2023-24<br>Forecast | FY 2024-25<br>Budget | FY 2025-26<br>Planned |
|---|----------------------|----------------------|-----------------------|-----------------------|------------------------|----------------------|-----------------------|
| <b>BEGINNING FUND BALANCE</b>                               | \$9,307,658          | \$20,013,158         | \$19,328,923          | \$19,328,923          | \$21,691,826           | \$18,195,338         | \$10,143,185          |
| <b>REVENUES:</b>  |                      |                      |                       |                       |                        |                      |                       |
| Service to Others   | 765                  | 879                  | 1,020                 | 1,020                 | 1,020                  | 1,020                | 1,020                 |
| Interest  | 114,773              | 839,347              | 130,604               | 130,604               | 957,596                | 130,604              | 130,604               |
| Charges to Other City<br>Departments                        | 100,740,569          | 109,295,566          | 121,508,243           | 121,508,243           | 121,508,243            | 131,447,198          | 132,647,923           |
| Miscellaneous   | 38,979               | 4,805                | 0                     | 0                     | 242                    | 0                    | 0                     |
| <b>TOTAL REVENUES</b>                                       | 100,895,086          | 110,140,596          | 121,639,867           | 121,639,867           | 122,467,101            | 131,578,822          | 132,779,547           |
| <b>TOTAL RESOURCES AVAILABLE</b>                            | 110,202,744          | 130,153,754          | 140,968,790           | 140,968,790           | 144,158,927            | 149,774,160          | 142,922,732           |
| Personnel Services  | 19,709,080           | 20,791,405           | 27,093,084            | 27,093,084            | 23,372,375             | 26,454,771           | 27,758,527            |
| Supplies - Materials  | 877,958              | 674,479              | 764,420               | 764,420               | 976,516                | 1,546,918            | 1,587,170             |
| Contractual - Other Services                                | 69,851,366           | 85,532,858           | 103,926,620           | 103,926,620           | 101,614,699            | 111,629,286          | 110,526,437           |
| Capital Outlay  | 613,340              | 3,911,167            | 0                     | 0                     | 0                      | 0                    | 0                     |
| <b>Expense Total</b>  | 91,051,745           | 110,909,910          | 131,784,124           | 131,784,124           | 125,963,590            | 139,630,975          | 139,872,134           |
| Reimbursements  | 0                    | 0                    | 0                     | 0                     | 0                      | 0                    | 0                     |
| <b>TOTAL EXPENDITURES</b>                                   | 91,051,745           | 110,909,910          | 131,784,124           | 131,784,124           | 125,963,590            | 139,630,975          | 139,872,134           |
| Changes in Encumbrances and<br>other Balance Sheet Accounts | 862,158              | 2,447,982            | 0                     | 0                     | 0                      | 0                    | 0                     |
| <b>ENDING FUND BALANCE</b>                                  | \$20,013,158         | \$21,691,826         | \$9,184,666           | \$9,184,666           | \$18,195,338           | \$10,143,185         | \$3,050,598           |

# INTERNAL SERVICE FUNDS

## STATEMENT OF REVENUES AND EXPENDITURES

### *Information & Technology Services - Radio*

|   | FY 2021-22<br>Actual | FY 2022-23<br>Actual | FY 2023-24<br>Adopted | FY 2023-24<br>Amended | FY 2023-24<br>Forecast | FY 2024-25<br>Budget | FY 2025-26<br>Planned |
|---|----------------------|----------------------|-----------------------|-----------------------|------------------------|----------------------|-----------------------|
| <b>BEGINNING FUND BALANCE</b>                               | <b>\$1,429,013</b>   | <b>\$2,712,126</b>   | <b>\$2,825,954</b>    | <b>\$2,825,954</b>    | <b>\$6,283,792</b>     | <b>\$10,651,716</b>  | <b>\$7,465,965</b>    |
| <b>REVENUES:</b>  |                      |                      |                       |                       |                        |                      |                       |
| Service to Others   | 1,422,960            | 1,247,471            | 1,869,444             | 1,869,444             | 1,909,207              | 1,855,231            | 1,855,231             |
| Interest  | 9,907                | 145,294              | 10,077                | 10,077                | 399,706                | 10,077               | 10,077                |
| Charges to Other City<br>Departments                        | 11,462,127           | 15,111,328           | 20,384,497            | 20,384,497            | 20,384,497             | 13,948,622           | 15,291,828            |
| Miscellaneous   | 0                    | 0                    | 0                     | 0                     | 0                      | 0                    | 0                     |
| <b>TOTAL REVENUES</b>                                       | <b>12,894,994</b>    | <b>16,504,092</b>    | <b>22,264,018</b>     | <b>22,264,018</b>     | <b>22,693,410</b>      | <b>15,813,930</b>    | <b>17,157,136</b>     |
| <b>TOTAL RESOURCES AVAILABLE</b>                            | <b>14,324,007</b>    | <b>19,216,218</b>    | <b>25,089,972</b>     | <b>25,089,972</b>     | <b>28,977,202</b>      | <b>26,465,646</b>    | <b>24,623,101</b>     |
| Personnel Services  | 2,226,812            | 2,546,051            | 2,728,208             | 2,728,208             | 2,656,687              | 3,027,190            | 3,221,607             |
| Supplies - Materials  | 577,840              | 474,411              | 1,433,876             | 1,433,876             | 1,423,101              | 1,235,470            | 1,232,042             |
| Contractual - Other Services                                | 8,802,076            | 10,153,347           | 14,711,697            | 14,711,697            | 14,245,698             | 14,737,021           | 15,966,154            |
| Capital Outlay  | 36,292               | 0                    | 0                     | 0                     | 0                      | 0                    | 0                     |
| Expense Total   | 11,643,020           | 13,173,809           | 18,873,781            | 18,873,781            | 18,325,486             | 18,999,681           | 20,419,803            |
| Reimbursements  | 0                    | 0                    | 0                     | 0                     | 0                      | 0                    | 0                     |
| <b>TOTAL EXPENDITURES</b>                                   | <b>11,643,020</b>    | <b>13,173,809</b>    | <b>18,873,781</b>     | <b>18,873,781</b>     | <b>18,325,486</b>      | <b>18,999,681</b>    | <b>20,419,803</b>     |
| Changes in Encumbrances and<br>other Balance Sheet Accounts | 31,139               | 241,383              | 0                     | 0                     | 0                      | 0                    | 0                     |
| <b>ENDING FUND BALANCE</b>                                  | <b>\$2,712,126</b>   | <b>\$6,283,792</b>   | <b>\$6,216,191</b>    | <b>\$6,216,191</b>    | <b>\$10,651,716</b>    | <b>\$7,465,965</b>   | <b>\$4,203,298</b>    |



# OTHER FUNDS

## STATEMENT OF REVENUES AND EXPENDITURES

### Employee Benefits

|  | FY 2021-22<br>Actual | FY 2022-23<br>Actual | FY 2023-24<br>Adopted | FY 2023-24<br>Amended | FY 2023-24<br>Forecast | FY 2024-25<br>Budget | FY 2025-26<br>Planned |
|--|----------------------|----------------------|-----------------------|-----------------------|------------------------|----------------------|-----------------------|
| <b>BEGINNING FUND BALANCE</b>                            | <b>\$31,832,928</b>  | <b>\$12,548,707</b>  | <b>\$0</b>            | <b>\$0</b>            | <b>\$7,848,172</b>     | <b>\$2,096,169</b>   | <b>\$3,613,638</b>    |
| <b>REVENUES:</b>   |                      |                      |                       |                       |                        |                      |                       |
| City Contributions                                       | 101,021,548          | 124,952,329          | 134,878,640           | 134,878,640           | 134,947,865            | 142,134,754          | 150,734,424           |
| Employee Contributions                                   | 41,903,574           | 45,011,326           | 46,665,178            | 46,665,178            | 46,665,178             | 50,357,532           | 52,186,147            |
| Retiree Contributions                                    | 25,948,963           | 24,338,625           | 25,583,019            | 25,583,019            | 25,583,019             | 23,752,592           | 24,940,221            |
| All Remaining Revenues                                   | 314,547              | 2,276,962            | 0                     | 0                     | 107,307                | 0                    | 0                     |
| <b>TOTAL REVENUES</b>                                    | <b>169,188,633</b>   | <b>196,579,242</b>   | <b>207,126,836</b>    | <b>207,126,836</b>    | <b>207,303,369</b>     | <b>216,244,878</b>   | <b>227,860,792</b>    |
| <b>TOTAL RESOURCES AVAILABLE</b>                         | <b>201,021,561</b>   | <b>209,127,949</b>   | <b>207,126,836</b>    | <b>207,126,836</b>    | <b>215,151,541</b>     | <b>218,341,047</b>   | <b>231,474,430</b>    |
| <b>TOTAL EXPENDITURES</b>                                | <b>182,756,818</b>   | <b>202,662,483</b>   | <b>\$205,942,598</b>  | <b>205,942,598</b>    | <b>213,055,372</b>     | <b>214,727,409</b>   | <b>229,500,232</b>    |
| Changes in Encumbrances and other Balance Sheet Accounts | (5,716,035)          | 1,382,706            | 0                     | 0                     | 0                      | 0                    | 0                     |
| <b>ENDING FUND BALANCE</b>                               | <b>\$12,548,707</b>  | <b>\$7,848,172</b>   | <b>\$1,184,238</b>    | <b>\$1,184,238</b>    | <b>\$2,096,169</b>     | <b>\$3,613,638</b>   | <b>\$1,974,198</b>    |

### Information & Technology Services - 9-1-1

|  | FY 2021-22<br>Actual | FY 2022-23<br>Actual | FY 2023-24<br>Adopted | FY 2023-24<br>Amended | FY 2023-24<br>Forecast | FY 2024-25<br>Budget | FY 2025-26<br>Planned |
|--|----------------------|----------------------|-----------------------|-----------------------|------------------------|----------------------|-----------------------|
| <b>BEGINNING FUND BALANCE</b>                            | <b>\$6,626,869</b>   | <b>\$5,652,626</b>   | <b>\$4,811,495</b>    | <b>\$4,811,495</b>    | <b>\$9,451,258</b>     | <b>\$10,264,406</b>  | <b>\$10,213,271</b>   |
| <b>REVENUES:</b>   |                      |                      |                       |                       |                        |                      |                       |
| Service to Others  | 12,983,958           | 13,539,489           | 12,779,969            | 12,779,969            | 12,704,666             | 15,169,467           | 15,965,965            |
| Interest   | 46,193               | 282,210              | 117,107               | 117,107               | 479,057                | 117,107              | 117,107               |
| Miscellaneous  | 0                    | 0                    | 0                     | 0                     | 0                      | 0                    | 0                     |
| <b>TOTAL REVENUES</b>                                    | <b>13,030,152</b>    | <b>13,821,699</b>    | <b>12,897,076</b>     | <b>12,897,076</b>     | <b>13,183,723</b>      | <b>15,286,574</b>    | <b>16,083,072</b>     |
| <b>TOTAL RESOURCES AVAILABLE</b>                         | <b>19,657,021</b>    | <b>19,474,325</b>    | <b>17,708,571</b>     | <b>17,708,571</b>     | <b>22,634,981</b>      | <b>25,550,980</b>    | <b>26,296,343</b>     |
| Personnel Services                                       | 671,922              | 794,186              | 841,168               | 841,168               | 816,063                | 868,575              | 909,426               |
| Supplies - Materials                                     | 218,424              | 79,660               | 201,464               | 201,464               | 201,464                | 201,464              | 201,464               |
| Contractual - Other Services                             | 13,049,935           | 9,208,674            | 11,824,129            | 11,824,129            | 11,353,048             | 14,267,670           | 15,066,655            |
| Capital Outlay   | 183,489              | 0                    | 0                     | 0                     | 0                      | 0                    | 0                     |
| Expense Total  | 14,123,770           | 10,082,520           | 12,866,761            | 12,866,761            | 12,370,575             | 15,337,709           | 16,177,545            |
| Reimbursements   | 0                    | 0                    | 0                     | 0                     | 0                      | 0                    | 0                     |
| <b>TOTAL EXPENDITURES</b>                                | <b>14,123,770</b>    | <b>10,082,520</b>    | <b>12,866,761</b>     | <b>12,866,761</b>     | <b>12,370,575</b>      | <b>15,337,709</b>    | <b>16,177,545</b>     |
| Changes in Encumbrances and other Balance Sheet Accounts | 119,375              | 59,453               | 0                     | 0                     | 0                      | 0                    | 0                     |
| <b>ENDING FUND BALANCE</b>                               | <b>\$5,652,626</b>   | <b>\$9,451,258</b>   | <b>\$4,841,810</b>    | <b>\$4,841,810</b>    | <b>\$10,264,406</b>    | <b>\$10,213,271</b>  | <b>\$10,118,798</b>   |

# OTHER FUNDS

## STATEMENT OF REVENUES AND EXPENDITURES

### Office of Risk Management

|  | FY 2021-22<br>Actual | FY 2022-23<br>Actual | FY 2023-24<br>Adopted | FY 2023-24<br>Amended | FY 2023-24<br>Forecast | FY 2024-25<br>Budget | FY 2025-26<br>Planned |
|--|----------------------|----------------------|-----------------------|-----------------------|------------------------|----------------------|-----------------------|
| <b>BEGINNING FUND BALANCE</b>                            | \$30,365,961         | \$35,600,467         | \$27,507,870          | \$27,507,870          | \$35,209,323           | \$29,624,540         | \$20,277,195          |
| <b>REVENUES:</b>   |                      |                      |                       |                       |                        |                      |                       |
| Worker's Compensation                                    | 14,844,570           | 16,579,293           | 18,362,599            | 18,362,599            | 19,138,915             | 18,555,465           | 18,560,672            |
| Third Party Liability                                    | 17,638,963           | 7,199,447            | 10,033,670            | 10,033,670            | 10,444,572             | 10,033,670           | 10,033,670            |
| Purchased Insurance                                      | 11,054,446           | 13,492,673           | 18,139,030            | 18,139,030            | 18,128,146             | 19,139,030           | 20,139,030            |
| Interest and Other                                       | 111,916              | 1,375,589            | 0                     | 0                     | 1,204,485              | 0                    | 0                     |
| <b>TOTAL REVENUES</b>                                    | 43,649,895           | 38,647,002           | 46,535,299            | 46,535,299            | 48,916,118             | 47,728,165           | 48,733,372            |
| <b>TOTAL RESOURCES AVAILABLE</b>                         | 74,015,856           | 74,247,469           | 74,043,169            | 74,043,169            | 84,125,441             | 77,352,705           | 69,010,567            |
| <b>TOTAL EXPENDITURES</b>                                | 39,595,977           | 39,807,414           | 60,094,967            | 60,094,967            | 54,500,901             | 57,075,510           | 60,694,229            |
| Changes in Encumbrances and other Balance Sheet Accounts | 1,180,588            | 769,268              | 0                     | 0                     | 0                      | 0                    | 0                     |
| <b>ENDING FUND BALANCE</b>                               | \$35,600,467         | \$35,209,323         | \$13,948,201          | \$13,948,201          | \$29,624,540           | \$20,277,195         | \$8,316,338           |

### Transportation & Public Works - Transportation Regulation

|  | FY 2021-22<br>Actual | FY 2022-23<br>Actual | FY 2023-24<br>Adopted | FY 2023-24<br>Amended | FY 2023-24<br>Forecast | FY 2024-25<br>Budget | FY 2025-26<br>Planned |
|--|----------------------|----------------------|-----------------------|-----------------------|------------------------|----------------------|-----------------------|
| <b>BEGINNING FUND BALANCE</b>                            | \$0                  | \$0                  | \$0                   | \$0                   | \$0                    | \$538,277            | \$538,277             |
| <b>REVENUES:</b>   |                      |                      |                       |                       |                        |                      |                       |
| Service To Others  | 0                    | 0                    | 0                     | 0                     | 0                      | 48,026               | 48,026                |
| Licenses & Permits                                       | 0                    | 0                    | 0                     | 0                     | 0                      | 471,508              | 480,711               |
| Interest   | 0                    | 0                    | 0                     | 0                     | 0                      | 0                    | 0                     |
| Miscellaneous  | 0                    | 0                    | 0                     | 0                     | 0                      | 0                    | 0                     |
| <b>TOTAL REVENUES</b>                                    | 0                    | 0                    | 0                     | 0                     | 0                      | 519,534              | 528,737               |
| <b>TOTAL RESOURCES AVAILABLE</b>                         | 0                    | 0                    | 0                     | 0                     | 0                      | 1,057,811            | 1,067,014             |
| Personnel Services                                       | 0                    | 0                    | 0                     | 0                     | 0                      | 441,143              | 450,346               |
| Supplies - Materials                                     | 0                    | 0                    | 0                     | 0                     | 0                      | 5,944                | 5,944                 |
| Contractual - Other Services                             | 0                    | 0                    | 0                     | 0                     | 0                      | 351,444              | 351,444               |
| Capital Outlay   | 0                    | 0                    | 0                     | 0                     | 0                      | 0                    | 0                     |
| Expense Total  | 0                    | 0                    | 0                     | 0                     | 0                      | 798,531              | 807,734               |
| Reimbursements   | 0                    | 0                    | 0                     | 0                     | 0                      | (278,997)            | (278,997)             |
| <b>TOTAL EXPENDITURES</b>                                | 0                    | 0                    | 0                     | 0                     | 0                      | 519,534              | 528,737               |
| Changes in Encumbrances and other Balance Sheet Accounts |                      |                      |                       |                       |                        |                      |                       |
| <b>ENDING FUND BALANCE</b>                               | \$0                  | \$0                  | \$0                   | \$0                   | \$0                    | \$538,277            | \$538,277             |

\*Transportation & Public Works includes Transportation Regulation as a special revenue fund beginning in FY 2024-25.

# OTHER FUNDS

## STATEMENT OF REVENUES AND EXPENDITURES

### Debt Service

|   | FY 2021-22<br>Actual | FY 2022-23<br>Actual | FY 2023-24<br>Adopted | FY 2023-24<br>Amended | FY 2023-24<br>Forecast | FY 2024-25<br>Budget | FY 2025-26<br>Planned |
|---|----------------------|----------------------|-----------------------|-----------------------|------------------------|----------------------|-----------------------|
| <b>BEGINNING FUND BALANCE</b>                               | <b>\$69,564,898</b>  | <b>\$84,537,164</b>  | <b>\$114,061,997</b>  | <b>\$114,061,997</b>  | <b>\$100,972,008</b>   | <b>\$126,407,728</b> | <b>\$106,181,881</b>  |
| <b>REVENUES:</b>  |                      |                      |                       |                       |                        |                      |                       |
| Ad Valorem Tax  | 322,461,173          | 364,066,954          | 401,665,941           | 401,665,942           | 394,319,907            | 410,545,551          | 426,953,625           |
| Interest/Transfers/Other                                    | 23,133,339           | 28,878,629           | 42,205,801            | 42,205,800            | 34,192,303             | 54,982,737           | 69,415,703            |
| <b>TOTAL REVENUES</b>                                       | <b>345,594,512</b>   | <b>392,945,583</b>   | <b>443,871,742</b>    | <b>443,871,742</b>    | <b>428,512,210</b>     | <b>465,528,288</b>   | <b>496,369,328</b>    |
| <b>TOTAL RESOURCES AVAILABLE</b>                            | <b>415,159,410</b>   | <b>477,482,747</b>   | <b>557,933,739</b>    | <b>557,933,739</b>    | <b>529,484,218</b>     | <b>591,936,016</b>   | <b>602,551,208</b>    |
| <b>TOTAL EXPENDITURES</b>                                   | <b>329,547,290</b>   | <b>334,180,894</b>   | <b>420,687,511</b>    | <b>420,687,511</b>    | <b>403,076,490</b>     | <b>485,754,134</b>   | <b>509,414,235</b>    |
| Changes in Encumbrances and<br>other Balance Sheet Accounts | (1,074,956)          | (42,329,845)         | 0                     | 0                     | 0                      | 0                    | 0                     |
| <b>ENDING FUND BALANCE</b>                                  | <b>\$84,537,164</b>  | <b>\$100,972,008</b> | <b>\$137,246,228</b>  | <b>\$137,246,228</b>  | <b>\$126,407,728</b>   | <b>\$106,181,881</b> | <b>\$93,136,974</b>   |



# ADDITIONAL RESOURCES

## STATEMENT OF EXPENDITURES

### Overview

Grant, Trust, and Other Funds are used to account for and report the proceeds of a specific revenue source that are restricted or committed to expenditures for a specified purpose. Funds in this section are assigned to departments who are responsible for making sure the funds are used in accordance with the fund's stated purpose. The table below summarizes each Grant, Trust, and Other fund appropriated in FY 2024-25 and FY 2025-26.

| FUND NAME  | FY 2024-25<br>Budget | FY 2025-26<br>Planned |
|--|----------------------|-----------------------|
| <b>Budget &amp; Management Services</b>                    | <b>3,715,609</b>     | <b>3,715,609</b>      |
| FY 2024-25 Community Development Block Grant (CD24)        | 3,553,446            | 0                     |
| FY 2024-25 Emergency Solutions Grant (ES24)                | 23,000               | 0                     |
| FY 2024-25 Housing Opportunities for Persons w/AIDS (HW24) | 139,163              | 0                     |
| FY 2025-26 Community Development Block Grant (CD25)        | 0                    | 3,553,446             |
| FY 2025-26 Emergency Solutions Grant (ES25)                | 0                    | 23,000                |
| FY 2025-26 Housing Opportunities for Persons w/AIDS (HW25) | 0                    | 139,163               |
| <b>Convention &amp; Event Services</b>                     | <b>35,529,708</b>    | <b>29,929,708</b>     |
| Convention Hotel Tax Rebate (0756)                         | 7,974,153            | 7,974,153             |
| Sports Arena Lease Rental (0A71)                           | 9,000,000            | 3,400,000             |
| Venue Project Fund (0820)                                  | 18,555,555           | 18,555,555            |
| <b>Dallas Fire-Rescue</b>                                  | <b>8,100,000</b>     | <b>0</b>              |
| Fire Various Task Forces-State (S226)                      | 8,100,000            | 0                     |
| <b>Facilities &amp; Real Estate Management</b>             | <b>7,500,000</b>     | <b>7,500,000</b>      |
| ARPA Redevelopment Fund (0A72)                             | 7,500,000            | 7,500,000             |
| <b>Housing &amp; Community Development</b>                 | <b>12,557,897</b>    | <b>12,557,897</b>     |
| FY 2024-25 Community Development Block Grant (CD24)        | 6,979,444            | 0                     |
| FY 2024-25 HOME Investment Partnership (HM24)              | 5,578,453            | 0                     |
| FY 2025-26 Community Development Block Grant (CD25)        | 0                    | 6,979,444             |
| FY 2025-26 HOME Investment Partnership (HM25)              | 0                    | 5,578,453             |
| <b>Human Resources</b>                                     | <b>837,569</b>       | <b>0</b>              |
| Fitness Center (0323)                                      | 837,569              | 0                     |
| <b>Information &amp; Technology Services</b>               | <b>3,000,000</b>     | <b>2,000,000</b>      |
| Information Technology Equipment (0897)                    | 3,000,000            | 2,000,000             |
| <b>Judiciary</b>   | <b>985,705</b>       | <b>693,354</b>        |
| Juvenile Case Manager Fund (0396)                          | 985,705              | 693,354               |



# ADDITIONAL RESOURCES

| FUND NAME   | FY 2024-25<br>Budget | FY 2025-26<br>Planned |
|---|----------------------|-----------------------|
| <b>Library</b>  | <b>270,948</b>       | <b>465,647</b>        |
| Central Library Gifts and Donations (0214)                                | 31,775               | 150,000               |
| Children Center Trust (0T22)  | 16,780               | 21,000                |
| Edmond & Louise Kahn E. Trust (0208)                                      | 185,555              | 260,000               |
| Hamon Trust (0458)  | 13,644               | 15,000                |
| Meadows Fund (0734)   | 22,042               | 4,647                 |
| Parrill Estate (0716)   | 1,152                | 15,000                |
| <b>Office of Arts &amp; Culture</b>                                       | <b>10,437,500</b>    | <b>10,625,000</b>     |
| OCA Hotel Occupancy Tax (0435)  | 10,437,500           | 10,625,000            |
| <b>Office of Economic Development</b>                                     | <b>54,457,427</b>    | <b>61,995,181</b>     |
| Dallas Downtown Improvement District (9P02)                               | 9,817,596            | 12,825,651            |
| Deep Ellum Public Improvement District (9P01)                             | 1,824,636            | 2,014,497             |
| Infrastructure Investment Fund (5117)                                     | 5,987,810            | 5,987,810             |
| Klyde Warren Park/Dallas Arts District Public Improvement District (9P03) | 2,252,300            | 2,341,230             |
| Knox Street Public Improvement District (9P04)                            | 736,137              | 772,330               |
| Lake Highlands Public Improvement District (9P05)                         | 1,766,171            | 1,616,626             |
| Midtown Improvement District (9P15)                                       | 1,929,650            | 1,918,603             |
| North Lake Highlands Public Improvement (9P06)                            | 873,505              | 937,858               |
| Oak Lawn-Hi Line Public Improvement District (9P07)                       | 772,533              | 847,641               |
| Prestonwood Public Improvement District (9P08)                            | 855,674              | 636,856               |
| Sales Tax Agreement Fund (0680)   | 418,975              | 640,525               |
| South Side Public Improvement District (9P10)                             | 437,693              | 463,046               |
| Tourism Public Improvement District (9P11)                                | 20,991,032           | 25,037,320            |
| University Crossing Public Improvement District (9P12)                    | 1,373,180            | 1,492,149             |
| Uptown Public Improvement District (9P13)                                 | 4,420,535            | 4,463,039             |
| <b>Office of Management Services</b>                                      | <b>12,868,016</b>    | <b>12,868,016</b>     |
| FY 2024-25 Community Development Block Grant (CD24)                       | 1,951,877            | 0                     |
| FY 2024-25 Emergency Solutions Grant (ES24)                               | 1,190,719            | 0                     |
| FY 2024-25 Housing Opportunities for Persons w/AIDS (HW24)                | 9,725,420            | 0                     |
| FY 2025-26 Community Development Block Grant (CD25)                       | 0                    | 1,951,877             |
| FY 2025-26 Emergency Solutions Grant (ES25)                               | 0                    | 1,190,719             |
| FY 2025-26 Housing Opportunities for Persons w/AIDS (HW25)                | 0                    | 9,725,420             |

# ADDITIONAL RESOURCES

| FUND NAME   | FY 2024-25<br>Budget | FY 2025-26<br>Planned |
|---|----------------------|-----------------------|
| <b>Park &amp; Recreation</b>                        | <b>9,079,615</b>     | <b>13,502,669</b>     |
| City Park Maintenance Fund (2133)                   | 702,000              | 702,000               |
| Fair Park Capital Reserve Fund (9P31)               | 0                    | 1,574,510             |
| Fair Park Debt Service (2134)                       | 5,604,639            | 3,670,000             |
| FY 2024-25 Community Development Block Grant (CD24) | 738,301              | 0                     |
| FY 2025-26 Community Development Block Grant (CD25) | 0                    | 738,301               |
| Golf Improvement Trust (0332)                       | 61,883               | 3,400,000             |
| Park and Rec Beautification (0641)                  | 475,835              | 410,000               |
| Park Land Dedication Program (9P32)                 | 200,000              | 600,000               |
| PKR Program Fund (0395)                             | 0                    | 987,858               |
| Samuell Park Exp. Trust (0330)                      | 647,602              | 1,000,000             |
| Southern Skates Roller Rink (0327)                  | 444,000              | 200,000               |
| White Rock Lake Beautification Fund (9P30)          | 205,355              | 220,000               |
| <b>Planning &amp; Development</b>                   | <b>5,926,512</b>     | <b>0</b>              |
| Reforestation Fund (0T06)                           | 5,926,512            | 0                     |
| <b>Sanitation Services</b>                          | <b>10,490,000</b>    | <b>10,490,000</b>     |
| Dallas Environmental Clean-up Fund (TQ01)           | 10,490,000           | 10,490,000            |
| <b>Transportation &amp; Public Works</b>            | <b>7,408,872</b>     | <b>4,346,043</b>      |
| ARPA Redevelopment Fund (0A72)                      | 3,357,270            | 0                     |
| Bike Lane Fund (0791)                               | 2,026,734            | 2,000,000             |
| Dallas Streetcar System Fund (0992)                 | 1,877,419            | 2,046,043             |
| Freeway Traffic Signals (0670)                      | 147,449              | 300,000               |
| <b>TOTAL ADDITIONAL RESOURCES</b>                   | <b>183,165,378</b>   | <b>170,689,124</b>    |



# FINANCIAL MANAGEMENT PERFORMANCE CRITERIA

## OVERVIEW

City Council originally adopted the Financial Management Performance Criteria (FMPC) on March 15, 1978, to provide standards and guidelines for the City's financial managerial decision making and to provide for a periodic review of the criteria to maintain standards and guidelines consistent with current economic conditions. The FMPC contain 55 criteria in seven different categories, in addition to 13 criteria specific to Dallas Water Utilities.

Operating Program: Criteria 1-14

Pension Program: Criteria 15-16

Budgeting and Planning: Criteria 17-25

Capital and Debt Management: Criteria 26-41

Economic Development: Criteria 42-49

Accounting, Auditing, and Financial Planning: Criteria 50-52

Grants and Trusts: Criteria 53-55

Dallas Water Utilities: Criteria DWU 1-13

City Council approved the most recent revision to the FMPC in August 2022. The status of each criterion is updated annually and presented with the annual budget, at year-end, and for each debt issuance.

Revisions:

09/27/1978

07/08/1981

09/28/2011

10/08/2014

12/13/2017

06/09/2021

08/10/2022

# FINANCIAL MANAGEMENT

## PERFORMANCE CRITERIA

### OPERATING PROGRAM

**1. Property Tax Revenue Limit.** The year-to-year increase of actual revenue from the levy of the ad valorem tax will generally not exceed 3.5%; excluding taxable value gained through annexation or consolidation; excluding the value gained through new construction; excluding expenditure increases mandated by the voters or another governmental entity; and not excluding the valuation gained through revaluation or equalization programs.

Calculation:  
Year-to-year change in revenue: \$57.5 million  
Change in Voter Mandated Debt: \$(59.8) million  
New Construction: \$35.7 million  
Adjusted Revenue: \$(38.1) million  
Percentage Change: (2.6%)

**Status:** In compliance.

**2. Unassigned Fund Balance Minimum.** The unassigned fund balance of the General Fund, which includes the Emergency and Contingency Reserves, shall be maintained within a range of not less than 50 days and not more than 70 days of the General Fund operating expenditures less debt service. Funds will be allocated from unassigned fund balance only after the City Manager has prepared an analysis and presented it to the City Council. If at any point the unassigned fund balance drops below the 50-day minimum, the City Manager will prepare a plan of how the unassigned fund balance will be brought into compliance, including over multiple years if necessary. If unassigned fund balance exceeds 70 days, the City Manager will recommend to the City Council to use the excess for one-time or non-recurring costs.

Calculation:  
FY 2024-25 Emergency Reserve: \$50 million  
FY 2024-25 Contingency Reserve: \$10.3 million  
FY 2024-25 Residual: \$280.1 million  
Total: \$340.4 million (65.3 days)

**Status:** In compliance.

# FINANCIAL MANAGEMENT

## PERFORMANCE CRITERIA

**3. Contingency Reserve.** The Contingency Reserve, a component of unassigned fund balance, shall be used to provide for unanticipated needs that arise during the year; for example, expenses associated with new service needs that have been identified after the budget process, new public safety or health needs, revenue shortfalls, service enhancements, or opportunities to achieve cost savings. Funds shall be allocated from the Contingency Reserve only after an analysis has been prepared by the City Manager and presented to the City Council outlining the initial and recurring costs associated with the adopted expenditure. Additionally, these funds would be used prior to use of the Emergency Reserve Funds. Funds shall be allocated each year in the budget process to establish and maintain the balance of the Contingency Reserve at a level ranging from 0.5 percent to 1.0 percent of General Fund operating expenditures less debt service. **Status:** In compliance. The FY 2024-25 Contingency Reserve level is \$10.3 million, or 0.54% of the FY 2024-25 Proposed General Fund budget.

**4. Emergency Reserve.** The Emergency Reserve, a component of unassigned fund balance, shall be used to provide for temporary financing of unanticipated or unforeseen extraordinary needs of an emergency nature; for example, costs related to a natural disaster or calamity, a 5 percent decline in property values, or an unexpected liability created by federal or state legislative action. Funds shall be allocated from the Emergency Reserve only after an analysis has been prepared by the City Manager and presented to City Council. The analysis shall provide enough evidence to establish that the remaining balance is adequate to offset potential downturns in revenue sources. The analysis shall address the natures of the adopted expenditure and the revenue requirement in subsequent budget years. Prior to allocating funds from the Emergency Reserve, the City Council shall find that an emergency or extraordinary need exists to justify the use of these funds. Management shall designate up to 5 percent of the General Fund operating expenditures less debt service but not less than \$50 million to the Emergency Reserve. Use of the Emergency Reserve shall require a supermajority of City Council. **Status:** In compliance. The FY 2024-25 Emergency Reserve is \$50 million.

**5. Operating Reserve.** The Risk Reserve shall be maintained at a level, which, together with purchased insurance policies, adequately protects the City's assets against loss. An analysis shall be conducted every three years or when the deductible level of the City's property insurance is modified (whichever is earlier), to determine the appropriate level of this reserve. **Status:** In compliance. The FY 2024-25 Risk Reserve in the proposed budget is \$6.6 million.

**6. Prohibition of Debt for Operating Expenditures.** Debt will not be used to fund current operating expenditures. **Status:** In compliance.

# FINANCIAL MANAGEMENT

## PERFORMANCE CRITERIA

**7. Enterprise Funds Full Cost Funding.** Each enterprise fund of the City will maintain revenues which support the full (direct and indirect) cost of the fund. In addition, each Enterprise Fund should maintain at least 30 days of budgeted operations and maintenance expense in net working capital and avoid cash deficits. Enterprise Funds will maintain positive balances. **Status:** In compliance.

**8. Liability/Claim Fund.** A General Fund liability fund shall be budgeted annually to provide for outstanding and anticipated claims expense and resulting liabilities during the budget year. An individual judgment settlement cap is set at \$5,000,000. The Emergency Reserve will be accessed should the cap be exceeded. An independent actuarial analysis shall be conducted every two years to determine the appropriate level of this fund. Additionally, the liability fund will include an allocation for unanticipated affirmative litigation. **Status:** In compliance.

**9. Landfill Closure/Post-Closure Reserve.** Consider the establishment of a Landfill Closure/Post-Closure Reserve to provide for any future potential liabilities. Analysis will be performed periodically to determine appropriate timing and amount of funding needs. Funds could be allocated from an increase in user fees. **Status:** In compliance.

**10. Facilities Replacement versus Maintenance Analysis.** Operating expenditures will be programmed to include current costs of fully maintaining City facilities, including parks, streets, levees, vehicles, buildings, and equipment. A cost-benefit analysis will be performed on replacement cost versus projected required maintenance costs to determine the level at which City facilities should be maintained. The analysis will also determine the long-term cost of any potential deferred maintenance cost. Normal maintenance will be funded through the operating budget. **Status:** Not in compliance.

**11. Annual Assessment of Equipment and Maintenance.** An annual assessment and five-year projection for all equipment and maintenance needs should be performed, and a maintenance and replacement schedule developed based on the projection. **Status:** Not in compliance.

**12. User Fees Review.** An annual review of selected fees and charges will be conducted to determine the extent to which the full cost of associated services is being recovered by revenues. All fees and charges will be reviewed at least once every four years. Where feasible and desirable, the City shall set fees and charges to achieve full cost recovery. The City may subsidize the services funded by fees or charges based on other City objectives. If an individual fee increases to achieve full cost recovery is greater than 50 percent, the City may opt to phase the fee increase over three years. **Status:** In compliance.

# FINANCIAL MANAGEMENT

## PERFORMANCE CRITERIA

**13. Employee Benefits Fund Minimum Cash Reserve.** The Employee Benefits Fund will maintain a cash reserve of at least the anticipated end-of-year claims incurred but not paid, and other current liabilities. This does not include incurred but not reported (IBNR) claims. The Employee Benefits Fund will maintain a positive cash balance. **Status:** In compliance.

**14. Internal Service Funds and Enterprise Funds Cash Balances.** Internal Service Funds and Enterprise Funds will maintain positive cash balances. **Status:** In compliance.

### PENSION PROGRAM

**15. Sufficient Funding for Retirement Systems.** All retirement systems will be financed in a manner to systematically fund liabilities. The City will assure sufficient funds are provided to pay current service plus interest on unfunded liabilities plus amortization of the unfunded liabilities over a programmed period. No less than annual reviews will be provided to City Council by the pension funds. **Status:** In compliance.

Note: The FY2024-25 budget includes funding necessary to fund the first year of both ERF and DPFPS' Funding Soundness Restoration Plans (FSRP) as recommended by the City Manager. The FSRPs have not yet been approved by the Pension Review Board (PRB), however, the City Manager recommended plan complies with the PRB's 30-year funding.

**16. Actuarial Analysis Required on Retirement Systems.** Actuarial analysis will be performed annually on all retirement systems. Adjustments in benefits and contributions will be authorized only after meeting the test of actuarial soundness. All health plans should have actuarial reviews performed at least biennially to determine the required levels of funding necessary. These health plans shall be financed in a manner to ensure sufficient funds are available to fund current liabilities and provide some reserve levels for extraordinary claims. **Status:** In compliance.

Note: Any adjustments to the benefits and contribution to the Dallas Employees' Retirement Fund must be approved by the voters in the City of Dallas. Any adjustment to the benefits and contribution to the Dallas Police and Fire Pension system must be approved by the Legislature of the State of Texas.



# FINANCIAL MANAGEMENT

## PERFORMANCE CRITERIA

### BUDGETING AND FINANCIAL PLANNING

**17. Balanced Budget.** The City shall operate on a current funding basis. Expenditures shall be budgeted and controlled so as not to exceed current revenues plus the planned use of unassigned fund balance accumulated through prior year surplus. Nonrecurring or one-time revenues should, to the extent possible, only be used for one-time expenditures (expenditures not expected to reoccur and requiring future appropriations) to avoid future shortfalls. **Status:** In compliance.

**18. Five-Year Revenue and Expenditure Projection.** Management will project revenues and expenditures annually for at least five years beyond the current year for the General Fund and each Enterprise Fund of the City. **Status:** In compliance.

**19. Financial Monitoring.** Financial systems will be maintained to monitor expenditures, revenues, and performance of all municipal programs on an ongoing basis. **Status:** In compliance.

**20. Operating Impact of Capital Improvements.** Prior to authorization of new or replacement facilities/buildings or renovation of previously decommissioned facilities/buildings, the City Manager will provide the total estimated capital cost and five-year forecast of ongoing operating and maintenance costs to City Council. Operating expenditures will be programmed to include the cost of implementing service of the capital improvements, and future revenues necessary for these expenditures will be estimated and provided for prior to undertaking the capital improvement. The City Council will authorize each new or reopened facility/building by super-majority vote. **Status:** In compliance.

**21. Comparison of Financial Performance to FMPC.** A report reflecting end of fiscal year status of performance against these criteria will be prepared within 60 days after official presentation of the Comprehensive Annual Financial Report to the City Council. A pro forma report reflecting Adopted Budget status will be submitted with the City Manager's Adopted Budget each year. **Status:** In compliance.

**22. Two-Year Balanced Budget.** Each year, the City Manager shall develop and present to the City Council a two-year balanced budget. The City Council will adopt a one-year budget and set the property tax rate in accordance with State law annually. Expenditures shall be budgeted and controlled so as not to exceed current revenues in each year or City Council approved used of fund balance. **Status:** In compliance.

# FINANCIAL MANAGEMENT

## PERFORMANCE CRITERIA

**23. Over-65 and Disabled Homestead Exemption.** The City will compare the current disabled and over-65 exemption to the most recent annual Consumer Price Index for the Elderly (CPI-E), and the year-over-year change in the average residential market value (whichever is greater) annually and provide the analysis of each scenario to City Council for consideration prior to June 30 for possible modification of this property tax exemption. Changes to property tax exemptions must be provided to the appraisal districts no later than June 30. **Status:** In compliance. Increased exemption on June 26, 2024.

**24. No-New-Revenue Tax Rate Scenario.** The City Manager will develop an estimated No-New-Revenue Tax Rate budget scenario and, if different from the City Manager's recommended budget required by Chapter 11, Section 1 of the City Charter, will provide it to the City Council at the same time. The estimated No-New-Revenue Tax Rate budget scenario will include a prioritized list of services/expenses that could be funded and a prioritized list of services/expenses that could not be funded with the estimated no-new-revenue tax rate. **Status:** In compliance.

**25. Competitive Pay.** The City shall attract, develop, motivate, reward, and retain a high-performing and diverse workforce. The City Manager shall provide analyses and recommendations for the City Council to consider each year in the budget development process to adjust employee pay. The recommendation for adjustments to uniformed employee pay will conform with the applicable meet and confer agreement. The recommendation for adjustments to non-uniformed/civilian employee pay will consider: (1) an annual survey of peer governmental entities; (2) an annual review of the Massachusetts Institute of Technology living wage; (3) a total compensation study every three years to assess market competitiveness; (4) parity with uniformed employee pay adjustments; and (5) budget capacity. **Status:** Not in compliance.

## CAPITAL AND DEBT MANAGEMENT

**26. Matching of Bonds and Useful Life of Project.** Any capital projects financed through the issuance of bonds shall be financed for a period not to exceed the expected useful life of the project (for example, bonds issued for street resurfacing shall be financed for a period not to exceed 10 years). **Status:** In compliance.

**27. General Obligation (GO) Debt to Market Value of Taxable Property Limit.** The net (non-self-supporting) General Obligation (GO) debt (principal) of Dallas will not exceed 4.0% of the true market valuation of the taxable property of Dallas. **Status:** In compliance. 1.0%.

# FINANCIAL MANAGEMENT

## PERFORMANCE CRITERIA

**28. Direct and Overlapping Debt to Market Value of Taxable Property Limit.** Total direct plus overlapping debt shall be managed to not exceed 8% of market valuation of taxable property of Dallas. All debt, which causes total direct plus overlapping debt to exceed 6.0% of market valuation, shall be carefully planned and coordinated with all overlapping jurisdictions. **Status:** In compliance. 3.6%.

**29. Average GO Bond Maturities.** Average (weighted) GO bond maturities (exclusive of Pension Obligation bonds) shall be kept at or below 10 years. **Status:** In compliance. 7.0 years.

**30. GO Debt Service to Governmental Fund Expenditure Limit.** Annual GO debt service (contribution), including certificates of obligation (CO) debt for risk management funding, shall not exceed 20% of the total governmental fund expenditures (composed of general fund, special funds, debt service funds, and capital project funds). **Status:** In compliance. 16.9%.

**31. Per Capita GO Debt to Personal Income Limit.** Per capita GO debt, including COs, equipment acquisition notes and GO bonds, will be managed to not exceed 10% of the latest authoritative computation of Dallas' per capita annual personal income as determined by the U.S. Department of Commerce Bureau of Economic Analysis. **Status:** In compliance. 6.7%.

**32. Debt Financing for Betterment of Capital Improvements.** Debt may be used to finance betterments intended to extend service life of original permanent capital improvements under the following conditions:

- the original improvement is at or near the end of its expected service life;
- the betterment extends the life of the original improvement by at least one-third of the original service life;
- the life of the financing is less than the life of the betterment; and
- the betterment is financed through either COs or GOs.

**Status:** In compliance.

**33. Interest Earnings from GO Bond Proceeds.** Interest earnings from GO bonds shall be used solely to fund capital expenditures, debt service, or used to fund a reserve for capital contingencies. **Status:** In compliance.

# FINANCIAL MANAGEMENT

## PERFORMANCE CRITERIA

**34. Certificate of Obligation Uses.** COs should be used only to fund tax-supported projects previously approved by the voters; or for risk management funding as authorized by the City Council; or non-tax revenue-supported projects approved by City Council. **Status:** In compliance.

**35. Certificate of Obligation (CO) Limit as Percentage of GO Debt.** CO debt, including that for risk management funding supported by an ad valorem tax pledge, should not exceed 15% of total authorized and issued GO debt. All COs issued in lieu of revenue bonds should not exceed 10% of outstanding GO debt. **Status:** Not in compliance. 21.3%.

\* CO's issued on behalf of Storm Drainage Management, and Fair Park are reflected in this calculation, the debt is paid by these sources.

**36. COs for Enterprise Projects.** COs for an enterprise system will be limited to only those projects that can demonstrate the capability to support the certificate debt either through its own revenues or another pledged source other than ad valorem taxes. **Status:** In compliance.

**37. CO Authorization Limit.** CO authorization will remain in effect for no more than five years from the date of approval by the City Council. **Status:** In compliance.

**38. CO Authorization Limit for Risk Management Funding.** COs authorized for risk management funding shall be issued for a term not to exceed 20 years. **Status:** In compliance.

**39. Advance and Current Refunding Criteria.** Advance refunding and forward delivery refunding transactions should be considered when the net present value savings as a percentage of the par amount of refunded bonds is at least 4%. Current refunding transactions should be considered when the net present value savings as a percentage of the par amount of refunded bonds is at least 3%. **Status:** In compliance.

**40. Enterprise Fund Debt Reserve Requirements.** Each Enterprise Fund (where applicable) will maintain fully funded debt service reserves. A surety bond (or other type of credit facility such as a letter of credit) may be used in lieu of funding the reserve if the former is economically advantageous. **Status:** In compliance.

**41. GO Debt Service Fund Minimum Reserve.** The City shall maintain a reserve in the General Obligation Debt Service Fund equal to 5% of the following year's annual principal and interest debt service expense. The Debt Service Fund tax rate and/or future debt will be structured to maintain this debt service reserve. **Status:** In compliance.

# FINANCIAL MANAGEMENT

## PERFORMANCE CRITERIA

### ECONOMIC DEVELOPMENT

**42. Tax Increment Financing Zones Revenue Coverage.** Tax Increment Financing zones should be established where revenues will recover 1.25 times the public cost of debt to provide an adequate safety margin. **Status:** In compliance.

**43. Tax Increment Financing Zone Residential Limit.** A Tax Increment Financing Reinvestment Zone may not be created if more than 10% of the property in the adopted zone, excluding property dedicated for public use, is used for residential purposes. “Residential purposes” includes property occupied by a house, which is less than five living units. **Status:** In compliance.

**44. Reinvestment Zones to Total Tax Base Limit.** Pursuant to the provisions of the Texas Tax Code, the City creates reinvestment zones both for tax increment financing (“TIF RZ”) and for tax abatement (“TA RZ”). TA RZs are created to grant tax abatements on real or business personal property or both located in the TA RZ. For the FMPC, TIF RZs and TA RZs shall be referred to as Reinvestment Zones (“RZ”).

No RZ can be created if the total property tax base of certain TIF RZs plus the total real property and business personal property tax base (if there is business personal property tax being abated) of TARZs exceeds 15% of the total tax base (all real and business personal property) of the City. Reinvestment zones that are no longer collecting tax increment or abating taxes (i.e. now contributing 100% to the City of Dallas property tax revenues) will be excluded from the calculation. **Status:** In compliance.

**45. Public Improvement District (PID) and TIF Service Impact Analysis.** All Public Improvement District (PID) and TIF proposals, even “pay-as-you-go” projects, will be evaluated for service impact. A five-year fiscal note must accompany any request to establish a PID or TIF including repayment terms of any inter-fund borrowing. **Status:** In compliance.

**46. PID and TIF Debt Issuance Criteria.** All adopted PID or TIF debt issuances supported by a district's revenues are subject to the following criteria:

- Coverage Tests—The project should provide for revenues, net of overlapping taxes, of 1.25 times maximum annual debt service requirement. The issuance of TIF bonds may be considered prior to achieving coverage ratio of 1.25 if:
  - a developer or property owner provides a credit enhancement, such as a letter of credit or bond insurance from an AAA-rated financial institution, for the entire amount of the debt issue;

# FINANCIAL MANAGEMENT

## PERFORMANCE CRITERIA

- if there is insufficient TIF increment revenues to retire TIF bonds, which event consequently requires that the credit enhancement mechanism be called upon to service the TIF bonded indebtedness, contingent liability to reimburse a credit enhancer would be the sole liability of the developer or its affiliates;
- if there are changes in the rating of the financial institution providing credit enhancement, then that institution shall be replaced with an AAA-rated financial institution within 90 days; and
- If no replacement of an AAA-rated institution is provided, no further TIF bonds in advance of the 1.25 coverage ratio will be provided for any additional TIF projects undertaken by the developer or its affiliates.
- Additional Bonds Test—The project should include an additional bonds test parallel to the coverage test.
- Reserve Fund—The project should include a debt service reserve fund equal to the maximum annual debt service requirements.
- Limitations on Amount of PID/TIF Bonds—The total amount of PID/TIF indebtedness will be included and managed as part of the City's overlapping debt.
- The total amount of PID/TIF debt outstanding should generally not exceed 20% of the City's outstanding GO indebtedness.
- PID/TIF bonds should be limited to projects consistent with the City's previously adopted Financial Management Performance Criteria for debt issuance.
- PID bonds should be limited to those projects that can demonstrate the ability to support the debt either through its own revenues or another pledge source other than ad valorem taxes.
- PID/TIF bond authorizations should remain in effect for no more than five years from the date of City Council approval.

**Status:** In compliance.

**47. PID and TIF Debt Issuances Maturity Limit.** All adopted PID or TIF debt issuances must mature on or before the termination date of the respective PID or TIF district and, further, all bonds must also conform to the district's Financial Plan by maturing on or before the plan's projected date by which all district expenses would be paid. **Status:** In compliance.

**48. PID and TIF Unrated, High Yield Bond Limit.** The City will not propose the issuance of any unrated, high yield PID/TIF bond that could be labeled a "high-risk bond," except for small (less than \$5 million) private placements coordinated with the City's Financial Advisor. All projects must be carefully evaluated for creditworthiness and meet the criteria above, whether a credit rating is obtained. **Status:** In compliance.

# FINANCIAL MANAGEMENT

## PERFORMANCE CRITERIA

**49. PID and TIF Bond Use.** The City should use PID/TIF bonds only when other options have been considered. **Status:** In compliance.

### ACCOUNTING, AUDITING, AND FINANCIAL REPORTING

**50. Conformance with Generally Accepted Accounting Principles (GAAP).** The City will establish and maintain a high degree of accounting practices that conform to Generally Accepted Accounting Principles (GAAP) as set forth by the Governmental Accounting Standards Board (GASB). The GASB is the independent organization that establishes and improves standards of accounting and financial reporting for U.S. state and local governments. **Status:** In compliance.

**51. Annual Independent Audit and Financial Report.** Management will contract with an independent public accounting firm for an annual audit, with the subsequent issuance of an official Annual Comprehensive Financial Report (ACFR) in conformity with GAAP and applicable State statutes. **Status:** In compliance.

**52. Full Disclosure in Financial Statements and Bond Representations.** Full disclosure will be provided in the annual financial statements and bond representations. **Status:** In compliance.

### GRANTS AND TRUSTS

**53. Grants and Gifts Compliance.** All grants will be managed to comply with the laws, regulations and guidance of the grantor; and all gifts and donations will be managed and expended according to the wishes and instructions of the donor. **Status:** In compliance.

**54. Pre-Acceptance Fiscal Review.** Prior to acceptance of proposed gifts and donations and governmental grants, a fiscal review will be conducted. The review should consider matching requirements, impacts on both revenues and expenditures for the next five years, whether the objectives of the gifts, donation or grants meet the strategic goals of the City, and any potential impact of loss of funds. **Status:** In compliance.

**55. Full Cost Recovery from Grants.** For each federal and state grant received by the City, staff will consider the feasibility and appropriateness of minimizing the use of local funds for indirect and/or administrative costs that are attributable to the grant and eligible or allowable expenses based on the grant agreement. Indirect and/or administrative costs will be recovered from the grant as defined by the grant agreement or as defined on the Indirect Cost Rate Proposal Plan calculated based upon the costs established in the Cost Allocation Plan (prepared annually). **Status:** In compliance.

# FINANCIAL MANAGEMENT

## PERFORMANCE CRITERIA

### DALLAS WATER UTILITIES (DWU)

**DWU-1. Matching of Current Revenues and Expenses.** Current revenues will be sufficient to support current expenses including debt service and other obligations of the system. **Status:** In compliance.

**DWU-2. Use of Long-Term Debt.** Long-term debt will be used only for capital expansion, replacement and improvement of plant, not for current expenses. **Status:** In compliance.

**DWU-3. Short-Term Debt Authorization.** Short-term debt, including tax-exempt commercial paper, will be used as authorized for interim financing of projects which result in capital improvements. The authorization of tax-exempt commercial paper will be limited to 20% of the 10-year capital improvement program in effect at the time of the commercial paper authorization. No commercial paper program will be authorized for more than ten years. Outstanding tax-exempt commercial paper will never exceed the amount authorized by City Council. **Status:** In compliance.

**DWU-4. Contingency Reserve Sufficiency.** Contingency reserves will be appropriated at a level sufficient to provide for unanticipated, nonrecurring expenditures. **Status:** In compliance.

**DWU-5. Debt Financing Maturity Limit.** Debt financing for capital projects will not exceed the useful life of the asset, and in no case shall the term exceed 30 years. **Status:** In compliance.

**DWU-6. Unreserved Cash Balance Minimum.** An unreserved cash balance will be maintained such that it provides a minimum quick ratio of 1.50 and at least 30 days of budgeted expenditures for operations and maintenance in net working capital. **Status:** In compliance.

**DWU-7. Debt Service Coverage Requirements.** Net revenues available for debt service should be at least 1.5 times the maximum annual principal and interest requirements of relevant outstanding revenue bonds at the end of the fiscal year, and at least 1.3 times maximum-year requirements at all times, measured during a fiscal year using the previous year net revenues available for debt service. **Status:** In compliance.

**DWU-8. Use of Excess Current Revenues.** Current revenues which are more than operating expenses and debt service will be used for capital expenditures and other water and wastewater purposes. **Status:** In compliance.



# FINANCIAL MANAGEMENT

## PERFORMANCE CRITERIA

**DWU-9. Funding from Current Rates Relationship to Depreciation Expense.** Funds available from current rates in each fiscal year for system rehabilitation, replacement, and expansion will be appropriated equal to or more than financial statement depreciation expense reasonably estimated in the same year. **Status:** In compliance.

**DWU-10. Capital Financing Methods and Equity to Debt Ratio.** Capital financing will be provided through a combination of revenue bonds, current revenues, contributed capital, and short-term debt. An equity to debt ratio of at least 20% should be maintained on all capital projects. **Status:** In compliance.

**DWU-11. Cost of Services Studies.** Retail cost of service studies will be performed at least every two years and reviewed annually. Rate adjustments will be recommended when required, but, normally, no more frequently than annually. **Status:** In compliance.

**DWU-12. Wholesale Water and Wastewater Rates.** Wholesale treated water rates for customer cities and other governmental entities will be determined based on the inter-city agreement currently in effect. Wholesale wastewater and untreated water rates will be determined based on contractual agreements with wholesale customers. Rates shall be adjusted annually if cost of service studies indicates a need therefore. **Status:** In compliance.

**DWU-13. Use of Funds Generated by DWU.** Funds generated by DWU will be used solely for the development, operation, and maintenance of the water and wastewater utility system. **Status:** In compliance.

# DEBT SERVICE

## OVERVIEW

### City of Dallas Total Outstanding Summary As of 09/30/2024

| Entity                      | Total Outstanding<br>Principal | Total Outstanding<br>Interest <sup>1</sup> | Total Outstanding<br>Balance |
|-----------------------------|--------------------------------|--|------------------------------|
| General Obligation Debt     | 1,888,455,416                  | 1,014,321,079                              | 2,902,776,495                |
| Equipment Acquisition Notes | 135,850,000                    | 11,839,448                                 | 147,689,448                  |
| Certificates of Obligation  | 506,505,000                    | 110,470,875                                | 616,975,875                  |
| <b>Tax Supported Debt</b>   | <b>\$ 2,530,810,416</b>        | <b>\$ 1,136,631,401</b>                    | <b>\$ 3,667,441,818</b>      |
| Convention Center           | 203,935,000                    | 66,778,850                                 | 270,713,850                  |
| Dallas Water Utilities      | 2,514,555,000                  | 1,054,029,858                              | 3,568,584,858                |
| <b>Total Revenue Bonds</b>  | <b>\$ 2,718,490,000</b>        | <b>\$ 1,120,808,708</b>                    | <b>\$ 3,839,298,708</b>      |
| <b>Grand Total</b>          | <b>\$ 5,249,300,416</b>        | <b>\$ 2,257,440,109</b>                    | <b>\$ 7,506,740,525</b>      |

1. Total Outstanding Interest does not include the 2010 BABs subsidy

# DEBT SERVICE

## GENERAL OBLIGATION DEBT

### Introduction

The General Obligation Debt Service Fund provides for the payment of principal and interest on the City’s outstanding general obligation (GO) bonds, certificates of obligation (CO), tax notes and contractual obligations, as well as interest on outstanding GO commercial paper. Debt financing is used to pay for large capital projects. By using debt, the project costs are allocated over the life of the asset. Capital projects may include improvements to and/or construction of the City’s street system, parks and recreational facilities, libraries, police and fire protection facilities, and flood protection and the storm drainage system. The Financial Management Performance Criteria (FMPC) address debt management and other requirements adopted by the City Council. The FMPC provide additional guidance on the issuance of debt, including restricting the length of maturities, use of COs, and the amount and purpose for which bonded debt may be issued.

The primary source of revenue for the Debt Service Fund is the property tax, also known as the ad valorem tax. The ad valorem tax rate of 70.47 cents per \$100 assessed value is split into two rates: a debt service tax rate and a rate to support the City’s operating and maintenance costs. Approximately 28 percent (19.38 cents) of the resulting tax revenue is used to pay principal and interest on the City’s outstanding GO debt. The remaining 72 percent (51.09 cents) is used to pay for operating and maintenance costs incurred in the General Fund.

Due to the level principal structure of most bond issues, the principal and interest payments of the existing GO debt decline annually. This repayment schedule creates capacity to issue new debt within the existing debt service tax rate and lowers interest costs versus a level annual payment.

### Credit Ratings

The City of Dallas’ long-term GO debt has been rated by Standard & Poor’s Global Ratings, Fitch Ratings, and Moody’s Investors Service since November 2015 and Kroll Bond Rating Agency since September 2020 and holds the following ratings:

| <u>Credit Rating Service</u> | <u>General Obligation Debt</u> |
|------------------------------|--------------------------------|
| Standard & Poor’s            | AA- (stable outlook)           |
| Fitch Ratings                | AA (stable outlook)            |
| Kroll Bond Rating Agency     | AA+ (stable outlook)           |
| Moody’s Investors Service    | A1 (stable outlook)            |

# DEBT SERVICE

## Legal Debt Margin

The Dallas City Charter (Chapter XXI, Section 3) limits the maximum bonded indebtedness payable from taxation to 10 percent of assessed property value. However, the FMPC limit the net GO debt to four percent of the true market valuation of the taxable property of Dallas. Debt issued as of September 30, 2025 will comprise 1.0 percent of the assessed value of \$215.1 billion and 0.8 percent of the market value of taxable property of \$297.5 billion. Thus, the City will continue to comply with both requirements as of September 30, 2024.

|  |                   |
|--|-------------------|
| Assessed Value                                     | \$215,147,848,879 |
| 10% Legal Debt Margin                              | \$21,514,784,888  |
| Projected GO Debt 9/30/25*                         | \$2,246,838,583   |
| GO Debt as a Percentage of Assessed Property Value | 1.0%              |
| Market Value of Taxable Property                   | \$297,462,581,248 |
| 4% FMPC Limit                                      | \$11,898,503,250  |
| Projected GO Debt 9/30/25*                         | \$2,246,838,583   |
| GO Debt as a Percentage of Market Value            | 0.8%              |

\*Principal only

## FY 2024-25 Debt Service Budget

The FY 2024-25 budget includes principal and interest payments of \$427.2 million on outstanding GO debt. Principal and interest expenses for existing debt in FY 2024-25 are \$284.0 million and \$143.2 million, respectively. The City anticipates issuing \$250.0 million in GO bonds in FY 2024-25 and \$250.0 million in FY 2025-26, \$34.5 million in equipment acquisition notes in FY 2024-25 and \$32.5 million in FY 2025-26, and \$48.0 million in master lease in FY 2024-25 and \$41.1 million in FY 2025-26, and \$39.8 million of Certificates of Obligation in FY 2025-26. General Obligation Bond funded projects will continue to be awarded using commercial paper and refunded later with GO bonds.

In FY 2010-11, the City implemented a commercial paper program to provide interim financing of voter-approved capital improvement projects. The fees associated with the commercial paper program and interest on outstanding commercial paper are included in the General Fund budget. The City may allow cash proceeds in the City’s investment pool to cover the cash need that may exist between the time of project expense and when commercial paper is sold for the interim financing.

# DEBT SERVICE

In FY 2024-25, the Master Lease Purchase Program transitioned from the General Fund to the Debt Service Fund. The structure of the program will remain largely unchanged and the General Fund's payment schedule will phase out in FY 2031-32.

## Selected Financial Management Performance Criteria—Debt Management

These key criteria, established to ensure sound management of the City's financial resources, are listed below to detail the effects of the issuance of new debt.

| Criteria  | 09/30/2023<br>Actual       | 09/30/2024<br>Actual       | 09/30/2025<br>Budget       |
|---|----------------------------|----------------------------|----------------------------|
| Total direct plus overlapping debt not to exceed 8% of the market value of taxable property*          | 4.0%<br>In compliance      | 3.8%<br>In compliance      | 3.8%<br>In compliance      |
| Weighted average GO bond maturities (exclusive of pension obligation bonds) not to exceed 10 years    | 8.6 years<br>In compliance | 8.0 years<br>In compliance | 7.0 years<br>In compliance |
| CO debt not to exceed 15% of total authorized and issued GO debt* **                                  | 5.0%<br>In compliance      | 19.9%<br>Not In compliance | 21.7%<br>Not In compliance |
| Per capita GO debt not to exceed 10% of latest authoritative computation of per capita annual income* | 4.0%<br>In compliance      | 4.6%<br>In compliance      | 6.7%<br>In compliance      |

\* Calculations based on principal only.

\*\* CO's issued on behalf of Storm Drainage Management, and Fair Park are reflected in this calculation, the debt is paid by these sources.

# DEBT SERVICE

## Statement of General Obligation (GO) Bonded Indebtedness As of 09/30/2024

| Unit Number                              | Issue Name  | Issue Date | Original Issue Amount   | True Interest Cost | Outstanding Principal  |
|--|---|------------|-------------------------|--------------------|------------------------|
| 600                                      | GO Pension Bonds (Current Interest), Taxable Series 2005A           | 2/16/2005  | 186,575,000             | 5.0%               | 50,000,000             |
| 601                                      | GO Pension Bonds (Capital Appreciation), Taxable Series 2005B       | 2/16/2005  | 137,772,609             | 5.4%               | 45,315,416             |
| 628                                      | GO Bonds (Build America Bonds), Taxable Series 2010B                | 3/30/2010  | 85,380,000              | 4.7%               | 46,810,000             |
| 638                                      | GO Refunding and Improvement Bonds, Series 2013A                    | 8/6/2013   | 194,470,000             | 3.5%               | 10,230,000             |
| 1700                                     | GO Refunding and Improvement Bonds, Series 2015                     | 12/10/2015 | 195,075,000             | 3.1%               | 108,355,000            |
| 1843                                     | GO Refunding and Improvement Bonds, Series 2017                     | 12/12/2017 | 301,960,000             | 2.9%               | 195,500,000            |
| W257                                     | GO Refunding Bonds, Backpay Lawsuit 1, Series 2018B                 | 8/7/2018   | 58,715,000              | 3.3%               | 47,670,000             |
| 1887                                     | GO Refunding Bonds, Backpay Lawsuit 2, Series 2019B                 | 5/15/2019  | 153,950,000             | 2.7%               | 115,450,000            |
| 1886                                     | GO Improvement Bonds, Series 2019A (2006, 2012, and 2017 BP)        | 5/15/2019  | 235,595,000             | 2.7%               | 176,695,000            |
| 0640                                     | GO Refunding and Improvement Bonds, Series 2020A                    | 11/12/2020 | 208,875,000             | 1.9%               | 138,080,000            |
| 3483                                     | GO Refunding & Improvement Bonds, Series 2021                       | 11/18/2021 | 237,115,000             | 1.7%               | 166,045,000            |
| 3483                                     | GO Improvement Bonds, Taxable Series 2021                           | 11/18/2021 | 3,135,000               | 1.6%               | 2,505,000              |
| W974                                     | GO Refunding and Improvement Bonds, Series 2023A                    | 6/6/2023   | 381,135,000             | 3.4%               | 364,895,000            |
| X067                                     | GO Refunding Bonds, Series 2024A                                    | 3/26/2024  | 48,970,000              | 3.3%               | 48,970,000             |
| X048                                     | GO Refunding and Improvement Bonds, Series 2024B                    | 4/30/2024  | 371,935,000             | 3.2%               | 371,935,000            |
| <b>Total GO Bonds</b>                    |   |            | <b>\$ 2,800,657,609</b> |                    | <b>\$1,888,455,416</b> |
| 643                                      | Equipment Acquisition Note, Series 2020                             | 7/2/2020   | 29,665,000              | 0.4%               | 5,930,000              |
| 649                                      | Equipment Acquisition Note, Series 2020B                            | 11/12/2020 | 24,565,000              | 0.5%               | 9,820,000              |
| 3482                                     | Equipment Acquisition Note, Series 2021                             | 11/18/2021 | 26,880,000              | 0.6%               | 16,125,000             |
| 2395                                     | Equipment Acquisition Note, Series 2023                             | 1/12/2023  | 71,600,000              | 3.4%               | 42,960,000             |
| X047                                     | Equipment Acquisition Note, Series 2023A                            | 12/7/2023  | 76,270,000              | 4.4%               | 61,015,000             |
| <b>Total Equipment Acquisition Notes</b> |   |            | <b>\$ 228,980,000</b>   |                    | <b>\$ 135,850,000</b>  |
| 644                                      | Certificates of Obligation, Series 2020                             | 7/2/2020   | 16,000,000              | 1.5%               | 9,600,000              |
| 3481                                     | Certificates of Obligation, Series 2021                             | 11/18/2021 | 45,920,000              | 1.0%               | 35,710,000             |
| W975                                     | Combination Tax and Revenue Certificates of Obligation, Series 2023 | 6/6/2023   | 55,185,000              | 2.7%               | 49,665,000             |
| X053                                     | Certificates of Obligation, Series 2024A                            | 1/31/2024  | 213,680,000             | 2.6%               | 213,680,000            |
| X069                                     | Certificates of Obligation, Series 2024B                            | 4/30/2024  | 197,850,000             | 3.2%               | 197,850,000            |
| <b>Total Certificates of Obligation</b>  |   |            | <b>\$ 528,635,000</b>   |                    | <b>\$ 506,505,000</b>  |
| <b>Total GO Debt</b>                     |   |            | <b>\$ 3,558,272,609</b> |                    | <b>\$2,530,810,416</b> |

# DEBT SERVICE

## General Obligation Debt Service Requirements As of 09/30/2024

| Fiscal<br>Year | Outstanding Debt <sup>1</sup> |                         |                         |
|----------------|-------------------------------|-------------------------|-------------------------|
|                | Principal                     | Interest <sup>2</sup>   | Total                   |
| 2025           | 283,971,834                   | 143,210,490             | 427,182,324             |
| 2026           | 268,170,114                   | 131,394,433             | 399,564,546             |
| 2027           | 253,717,694                   | 120,530,845             | 374,248,538             |
| 2028           | 212,729,062                   | 110,726,841             | 323,455,903             |
| 2029           | 186,738,642                   | 102,397,904             | 289,136,547             |
| 2030           | 187,025,730                   | 95,057,874              | 282,083,604             |
| 2031           | 176,885,840                   | 88,007,072              | 264,892,912             |
| 2032           | 172,803,960                   | 81,608,965              | 254,412,925             |
| 2033           | 162,432,046                   | 75,920,396              | 238,352,442             |
| 2034           | 111,379,198                   | 71,961,053              | 183,340,251             |
| 2035           | 93,436,297                    | 63,145,600              | 156,581,897             |
| 2036           | 78,655,000                    | 14,614,694              | 93,269,694              |
| 2037           | 78,805,000                    | 11,702,544              | 90,507,544              |
| 2038           | 64,530,000                    | 9,024,431               | 73,554,431              |
| 2039           | 60,250,000                    | 6,746,134               | 66,996,134              |
| 2040           | 40,780,000                    | 4,873,825               | 45,653,825              |
| 2041           | 40,780,000                    | 3,293,300               | 44,073,300              |
| 2042           | 32,660,000                    | 1,832,625               | 34,492,625              |
| 2043           | 25,060,000                    | 582,375                 | 25,642,375              |
|                | <b>\$ 2,530,810,416</b>       | <b>\$ 1,136,631,401</b> | <b>\$ 3,667,441,818</b> |

1. Total Outstanding Debt does not include outstanding Commercial Paper notes.
2. Total Outstanding Interest does not include the 2010 BABs subsidy.

# DEBT SERVICE

## General Obligation Debt Service Fund Statement of Revenues and Expenditures

|   | FY 2022-23<br>Actual | FY 2023-24<br>Budget | FY 2023-24<br>Forecast | FY 2024-25<br>Budget | FY 2025-26<br>Planned |
|---|----------------------|----------------------|------------------------|----------------------|-----------------------|
| <b>Beginning Balance</b>                                    | <b>84,537,164</b>    | <b>114,061,997</b>   | <b>100,972,008</b>     | <b>126,407,727</b>   | <b>106,181,881</b>    |
| <b>Revenues</b>   |                      |                      |                        |                      |                       |
| Ad Valorem Taxes  | 364,066,954          | 401,665,941          | 394,319,907            | 410,545,551          | 426,953,625           |
| Interest Earnings   | 4,717,418            | 500,000              | 3,274,839              | 500,000              | 500,000               |
| Department Transfers  | 5,761,449            | 14,829,282           | 13,076,588             | 26,779,765           | 48,749,590            |
| Pension Obligation Bond Transfers                           | 17,401,070           | 18,001,096           | 16,965,453             | 18,942,958           | 19,527,098            |
| Insurance Payout  |                      |                      | -                      | 8,000,000            |                       |
| "Build America Bonds" Federal Subsidy                       | 1,002,342            | 875,422              | 875,422                | 760,014              | 639,015               |
| <b>Total Revenues</b>                                       | <b>392,949,234</b>   | <b>443,871,742</b>   | <b>428,512,210</b>     | <b>465,528,288</b>   | <b>496,369,328</b>    |
| <b>Total Available Resources</b>                            | <b>477,486,398</b>   | <b>557,933,739</b>   | <b>529,484,218</b>     | <b>591,936,016</b>   | <b>602,551,209</b>    |
| <b>Expenses</b>   |                      |                      |                        |                      |                       |
| Principal and Interest                                      | 278,964,874          | 342,918,024          | 368,981,135            | 427,182,324          | 399,564,546           |
| Commercial Paper Payment and Fees                           | 22,513,281           |                      |                        | 1,900,000            | 1,900,000             |
| TIF Increment Payment                                       | 32,702,739           | 34,463,132           | 34,095,355             | 35,519,680           | 38,576,189            |
| General Obligation (GO) Bonds                               |                      | 15,213,000           |                        | 13,750,000           | 40,657,895            |
| Certificate of Obligation (COs)                             |                      | 9,752,500            |                        |                      | 2,191,091             |
| Master Lease  |                      | 10,560,831           |                        | 5,504,630            | 16,131,181            |
| Equipment Acquisition Notes                                 |                      | 7,780,025            |                        | 1,897,500            | 10,393,333            |
| <b>Total Expenses</b>                                       | <b>334,180,894</b>   | <b>420,687,511</b>   | <b>403,076,490</b>     | <b>485,754,134</b>   | <b>509,414,235</b>    |
| Changes in Encumbrances and<br>other Balance Sheet Accounts | (42,333,496)         |                      |                        |                      |                       |
| <b>Ending Balance</b>                                       | <b>100,972,008</b>   | <b>\$137,246,228</b> | <b>\$126,407,727</b>   | <b>\$106,181,881</b> | <b>\$93,136,974</b>   |

## General Obligation Bond Authority

The City's current authority to issue voted GO debt originates from bond elections conducted in May 4, 2024. The table below lists the amount of debt authorized, the amount issued to date, and the amount remaining unissued.

| Proposition  | Amount<br>Authorized | Amount Issued<br>to Date | Amount<br>Unissued   |
|--|----------------------|--------------------------|----------------------|
| <b>2024 Bond Program- Authorized by voters in May 2024</b> |                      |                          |                      |
| (A) Street and Transportation                              | 521,200,000          |                          | 521,200,000          |
| (B) Park & Recreation                                      | 345,270,000          |                          | 345,270,000          |
| (C) Flood Protection and Storm Drainage                    | 52,100,000           |                          | 52,100,000           |
| (D) Library Facilities                                     | 45,530,000           |                          | 45,530,000           |
| (E) Cultural Arts Facilities                               | 75,200,000           |                          | 75,200,000           |
| (F) Public Safety Facilities                               | 90,000,000           |                          | 90,000,000           |
| (G) Economic Development                                   | 72,300,000           |                          | 72,300,000           |
| (H) Housing  | 26,400,000           |                          | 26,400,000           |
| (I) Homeless   | 19,000,000           |                          | 19,000,000           |
| (J) Information Technology                                 | 5,000,000            |                          | 5,000,000            |
| <b>Total 2024 Bond Program</b>                             | <b>1,252,000,000</b> | <b>-</b>                 | <b>1,252,000,000</b> |



# DEBT SERVICE

## *Master Lease Purchase Program*

The Master Lease Purchase Program (MLPP) is a lease revenue finance program used by the City to finance capital equipment and technology items. The City has used this program since FY 2011-12. The financing vehicle for the MLPP is a tax-exempt revenue commercial paper program established pursuant to Public Property Finance Act, Texas Local Gov't. Code Ann. §271.001 et seq.

Under the program, the City borrows money to pay for equipment or other eligible equipment-type projects by issuing tax-exempt revenue, known as "Schedule A," to the Master Equipment Lease/Purchase Agreement. The financing agent and the City enter a lease pursuant to which the lessor acquires the equipment or other project and leases it to the City, who is required to make lease payments to the lessor to repay the principal and interest on the lease. When the lease is fully paid, possession of the equipment or other financed project is transferred to the City. The City may pay off the lease at any time without penalty.

The City entered a Master Equipment Lease/Purchase Agreement with Bank of America Public Capital Corp. on December 1, 2011, which expired in FY 2015-16. A second five-year agreement was entered on May 24, 2016. On April 14, 2021, an amendment was executed to extend the term of the agreement until September 30, 2022. As of September 2022, the City has entered 67 Schedule A agreements totaling \$337.8 million (principal \$313.0 million and interest \$24.9 million). The MLPP under this structure ended on September 30, 2022. The City entered into a new Master Equipment Lease/Purchase Agreement with J. P. Morgan Chase Bank on May 14, 2024 and anticipates financing capital equipment purchases starting in FY 2024-25.

The MLPP may be used to finance the City's acquisition of heavy equipment, computer hardware/software, and other personal property with a minimum useful life of three years. Lease drawdowns are used to pay invoices or provide up-front funding for systems subject to multi-year implementation schedules. The City has drawn down lease funding in three term types depending on the useful life of the purchased equipment. Technology items such as computer hardware and software are leased over a three-year term, vehicles and heavy equipment are leased over a five-year term, and fire apparatus are leased over a 10-year term.

## *Lease Payments*

The interest rate for each lease is set at the time the funds are drawn and is fixed for the term of the lease. The interest rate is determined through a calculation based on the "Swap Index" published by the Intercontinental Exchange, Inc

# DEBT SERVICE

The table that follows displays detail for completed draws of \$24.3 million for FY 2024-25 and \$15.4 million for FY 2025-26.

| Lease Schedule   | Date of Issue | FY 2024-25 |          |           | FY 2025-26 |          |           |
|--|---------------|------------|----------|-----------|------------|----------|-----------|
|  |               | Principal  | Interest | Total     | Principal  | Interest | Total     |
| Schedule A No. 9<br>Fire Apparatus   | 2/9/2015      | 648,421    | 7,515    | 655,937   | -          | -        | -         |
|  |               | 648,421    | 7,515    | 655,937   | -          | -        | -         |
| Schedule A No. 16<br>Fire Apparatus  | 5/24/2016     | 518,737    | 11,345   | 530,081   | 262,756    | 2,285    | 265,041   |
|  |               | 518,737    | 11,345   | 530,081   | 262,756    | 2,285    | 265,041   |
| Schedule A No. 18<br>Fire Apparatus  | 3/30/2017     | 116,531    | 6,384    | 122,915   | 119,328    | 3,588    | 122,915   |
|  |               | 116,531    | 6,384    | 122,915   | 119,328    | 3,588    | 122,915   |
| Schedule A No. 24<br>Fire Apparatus  | 11/15/2017    | 565,559    | 36,720   | 602,279   | 578,649    | 23,630   | 602,279   |
|  |               | 565,559    | 36,720   | 602,279   | 578,649    | 23,630   | 602,279   |
| Schedule A No. 29<br>Fire Apparatus  | 3/7/2018      | 140,823    | 4,813    | 145,635   | 130,563    | 15,072   | 145,635   |
|  |               | 140,823    | 4,813    | 145,635   | 130,563    | 15,072   | 145,635   |
| Schedule A No. 30<br>P25 Radio System  | 4/30/2018     | 1,758,736  | 192,037  | 1,950,773 | 1,808,028  | 142,745  | 1,950,773 |
|  |               | 1,758,736  | 192,037  | 1,950,773 | 1,808,028  | 142,745  | 1,950,773 |
| Schedule A No. 33<br>Fire Apparatus  | 9/26/2018     | 332,326    | 43,403   | 375,728   | 343,387    | 32,341   | 375,728   |
|  |               | 332,326    | 43,403   | 375,728   | 343,387    | 32,341   | 375,728   |
| Schedule A No. 35<br>Fire Apparatus  | 12/27/2018    | 293,040    | 37,182   | 330,222   | 302,528    | 27,695   | 330,222   |
|  |               | 293,040    | 37,182   | 330,222   | 302,528    | 27,695   | 330,222   |
| Schedule A No. 39<br>P25 Radio System  | 3/27/2019     | 3,182,982  | 410,591  | 3,593,573 | 3,265,345  | 328,227  | 3,593,573 |
|  |               | 3,182,982  | 410,591  | 3,593,573 | 3,265,345  | 328,227  | 3,593,573 |
| Schedule A No. 40<br>Fire Apparatus  | 5/24/2019     | 451,987    | 55,716   | 507,703   | 464,523    | 43,181   | 507,703   |
|  |               | 451,987    | 55,716   | 507,703   | 464,523    | 43,181   | 507,703   |
| Schedule A No. 46<br>Fire Apparatus  | 9/26/2019     | 234,072    | 25,236   | 259,308   | 239,173    | 20,135   | 259,308   |
|  |               | 234,072    | 25,236   | 259,308   | 239,173    | 20,135   | 259,308   |
| Schedule A No. 49<br>Ambulance & Fire Equipment<br>General Fleet & Equipment | 4/16/2020     | 132,022    | 770      | 132,792   | -          | -        | -         |
|  |               | 7,109      | 41       | 7,150     | -          | -        | -         |
|  |               | 124,913    | 729      | 125,642   | -          | -        | -         |
| Schedule A No. 50<br>EFM Shop Equipment                                      | 4/16/2020     | 61,709     | 5,336    | 67,045    | 62,692     | 4,353    | 67,045    |
|  |               | 61,709     | 5,336    | 67,045    | 62,692     | 4,353    | 67,045    |
| Schedule A No. 51<br>Sanitation Fleet & Equipment                            | 4/16/2020     | 620,262    | 3,619    | 623,881   | -          | -        | -         |
|  |               | 620,262    | 3,619    | 623,881   | -          | -        | -         |
| Schedule A No. 53<br>Ambulance & Fire Equipment<br>General Fleet & Equipment | 10/5/2020     | 1,180,893  | 10,284   | 1,191,177 | -          | -        | -         |
|  |               | 559,764    | 4,875    | 564,639   | -          | -        | -         |
|  |               | 621,129    | 5,409    | 626,538   | -          | -        | -         |
| Schedule A No. 54<br>Fire Apparatus  | 10/5/2020     | 684,740    | 62,714   | 747,454   | 695,257    | 52,197   | 747,454   |
|  |               | 684,740    | 62,714   | 747,454   | 695,257    | 52,197   | 747,454   |

# DEBT SERVICE

| Lease Schedule                           | Date of Issue | FY 2024-25          |                    |                     | FY 2025-26          |                    |                     |
|--|---------------|---------------------|--------------------|---------------------|---------------------|--------------------|---------------------|
|  |               | Principal           | Interest           | Total               | Principal           | Interest           | Total               |
| Schedule A No. 55                        | 10/5/2020     | 322,998             | 2,813              | 325,811             | -                   | -                  | -                   |
| Sanitation Fleet & Equipment             |               | 322,998             | 2,813              | 325,811             | -                   | -                  | -                   |
| Schedule A No. 57                        | 6/15/2021     | 554,656             | 9,054              | 563,710             | 280,035             | 1,820              | 281,855             |
| Ambulance & Fire Equipment               |               | 27,147              | 443                | 27,590              | 13,706              | 89                 | 13,795              |
| EFM Shop Equipment                       |               | 60,752              | 992                | 61,743              | 30,672              | 199                | 30,872              |
| General Fleet & Equipment                |               | 466,758             | 7,619              | 474,377             | 235,657             | 1,532              | 237,188             |
| Schedule A No. 58                        | 6/15/2021     | 599,583             | 9,788              | 609,370             | 302,717             | 1,968              | 304,685             |
| Sanitation Fleet & Equipment             |               | 599,583             | 9,788              | 609,370             | 302,717             | 1,968              | 304,685             |
| Schedule A No. 59                        | 6/15/2021     | 500,650             | 63,851             | 564,501             | 510,359             | 54,142             | 564,501             |
| Fire Apparatus                           |               | 32,753              | 4,177              | 36,931              | 33,389              | 3,542              | 36,931              |
| Fire Mobile Air Supply                   |               | 467,896             | 59,674             | 527,570             | 476,970             | 50,600             | 527,570             |
| Schedule A No. 60                        | 7/29/2022     | 554,376             | 9,452              | 563,828             | -                   | -                  | -                   |
| Citywide Technology                      |               | 447,397             | 7,628              | 455,025             | -                   | -                  | -                   |
| DPD TAAG Surveillance Camera Replacement |               | 106,979             | 1,824              | 108,803             | -                   | -                  | -                   |
| Schedule A No. 61                        | 7/29/2022     | 674,517             | 51,846             | 726,363             | 697,097             | 29,266             | 726,363             |
| Ambulance & Fire Equipment               |               | 338,797             | 26,041             | 364,838             | 350,139             | 14,700             | 364,838             |
| General Fleet & Equipment                |               | 335,720             | 25,805             | 361,525             | 346,959             | 14,566             | 361,525             |
| Schedule A No. 62                        | 7/29/2022     | 19,421              | 1,493              | 20,914              | 20,071              | 843                | 20,914              |
| Sanitation Fleet & Equipment             |               | 19,421              | 1,493              | 20,914              | 20,071              | 843                | 20,914              |
| Schedule A No. 63                        | 7/29/2022     | 51,237              | 3,938              | 55,175              | 52,952              | 2,223              | 55,175              |
| EFM Shop Technology                      |               | 17,883              | 1,375              | 19,257              | 18,481              | 776                | 19,257              |
| Fire Apparatus                           |               | 8,562               | 658                | 9,220               | 8,849               | 372                | 9,220               |
| Fire Mobile Air Supply                   |               | 24,792              | 1,906              | 26,698              | 25,622              | 1,076              | 26,698              |
| Schedule A No. 64                        | 9/30/2022     | 4,433,948           | 132,119            | 4,566,066           | -                   | -                  | -                   |
| Citywide Technology                      |               | 1,863,757           | 55,534             | 1,919,292           | -                   | -                  | -                   |
| Public Safety MDC Replacement            |               | 471,199             | 14,040             | 485,239             | -                   | -                  | -                   |
| DPD In-Car DVR Replacement               |               | 1,264,439           | 37,677             | 1,302,115           | -                   | -                  | -                   |
| DPD TAAG Surveillance Camera Replacement |               | 834,553             | 24,867             | 859,421             | -                   | -                  | -                   |
| Schedule A No. 65                        | 9/30/2022     | 3,159,714           | 353,188            | 3,512,902           | 3,283,893           | 229,009            | 3,512,902           |
| Ambulance & Fire Equipment               |               | 33,044              | 3,694              | 36,737              | 34,343              | 2,395              | 36,737              |
| EFM Shop Technology                      |               | 3,562               | 398                | 3,960               | 3,702               | 258                | 3,960               |
| General Fleet & Equipment                |               | 3,123,109           | 349,096            | 3,472,205           | 3,245,849           | 226,356            | 3,472,205           |
| Schedule A No. 66                        | 9/30/2022     | 41,941              | 4,688              | 46,629              | 43,589              | 3,040              | 46,629              |
| Sanitation Fleet & Equipment             |               | 41,941              | 4,688              | 46,629              | 43,589              | 3,040              | 46,629              |
| Schedule A No. 67                        | 9/30/2022     | 696,676             | 252,755            | 949,431             | 725,070             | 224,361            | 949,431             |
| Ambulance & Fire Equipment               |               | 5,772               | 2,094              | 7,866               | 6,007               | 1,859              | 7,866               |
| Fire Apparatus                           |               | 110,961             | 40,257             | 151,218             | 115,483             | 35,734             | 151,218             |
| P25 Radio System                         |               | 579,943             | 210,404            | 790,348             | 603,580             | 186,768            | 790,348             |
| <b>Total Completed Draws</b>             |               | <b>\$22,532,558</b> | <b>\$1,808,648</b> | <b>\$24,341,206</b> | <b>\$14,188,011</b> | <b>\$1,242,121</b> | <b>\$15,430,132</b> |

# DEBT SERVICE

| Lease Schedule                           | Date of Issue | FY 2024-25 |          |           | FY 2025-26 |          |           |
|--|---------------|------------|----------|-----------|------------|----------|-----------|
|  |               | Principal  | Interest | Total     | Principal  | Interest | Total     |
| <i>Schedule A No. 68</i>                 | 12/1/2024     | 986,301    | 97,534   | 1,083,835 | 1,020,722  | 63,113   | 1,083,835 |
| Public Safety MDC Replacement            |               | 107,322    | 10,613   | 117,935   | 111,068    | 6,867    | 117,935   |
| DPD In-Car DVR Replacement               |               | 150,423    | 14,875   | 165,298   | 155,672    | 9,625    | 165,298   |
| DPD TAAG Surveillance Camera Replacement |               | 114,137    | 11,287   | 125,424   | 118,120    | 7,304    | 125,424   |
| IT Network Equipment                     |               | 225,376    | 22,287   | 247,664   | 233,242    | 14,422   | 247,664   |
| IT Security Equipment                    |               | 42,929     | 4,245    | 47,174    | 44,427     | 2,747    | 47,174    |
| Laptop/Desktop Annual Replacement        |               | 241,475    | 23,879   | 265,354   | 249,902    | 15,452   | 265,354   |
| IT Infrastructure                        |               | 104,639    | 10,348   | 114,987   | 108,291    | 6,696    | 114,987   |
| <i>Schedule A No. 69</i>                 | 12/1/2024     | 1,949,315  | 337,639  | 2,286,954 | 2,016,000  | 270,954  | 2,286,954 |
| Ambulance & Fire Equipment               |               | 373,552    | 64,703   | 438,255   | 386,331    | 51,924   | 438,255   |
| EFM - General Fleet & Equipment          |               | 610,752    | 105,788  | 716,540   | 631,646    | 84,894   | 716,540   |
| EFM - General Fleet & Equipment DPD      |               | 965,010    | 167,149  | 1,132,159 | 998,023    | 134,136  | 1,132,159 |
| <i>Schedule A No. 70</i>                 | 12/1/2024     | 212,453    | 86,511   | 298,964   | 220,029    | 78,935   | 298,964   |
| Helicopter                               |               | 212,453    | 86,511   | 298,964   | 220,029    | 78,935   | 298,964   |
| <i>Schedule A No. 71</i>                 | 3/1/2025      | 966,461    | 177,016  | 1,143,477 | 1,982,377  | 304,577  | 2,286,954 |
| Ambulance & Fire Equipment               |               | 185,206    | 33,922   | 219,128   | 379,888    | 58,367   | 438,255   |
| EFM - General Fleet & Equipment          |               | 302,808    | 55,462   | 358,270   | 621,111    | 95,429   | 716,540   |
| EFM - General Fleet & Equipment DPD      |               | 478,448    | 87,632   | 566,080   | 981,378    | 150,781  | 1,132,159 |
| <i>Schedule A No. 72</i>                 | 3/1/2025      | 488,921    | 52,996   | 541,917   | 1,003,364  | 80,471   | 1,083,835 |
| Public Safety MDC Replacement            |               | 53,201     | 5,767    | 58,968    | 109,179    | 8,756    | 117,935   |
| DPD In-Car DVR Replacement               |               | 74,566     | 8,083    | 82,649    | 153,025    | 12,273   | 165,298   |
| DPD TAAG Surveillance Camera Replacement |               | 56,579     | 6,133    | 62,712    | 116,112    | 9,312    | 125,424   |
| IT Network Equipment                     |               | 111,722    | 12,110   | 123,832   | 229,275    | 18,388   | 247,664   |
| IT Security Equipment                    |               | 21,280     | 2,307    | 23,587    | 43,671     | 3,503    | 47,174    |
| Laptop/Desktop Annual Replacement        |               | 119,702    | 12,975   | 132,677   | 245,652    | 19,702   | 265,354   |
| IT Infrastructure                        |               | 51,871     | 5,623    | 57,493    | 106,449    | 8,537    | 114,987   |
| <i>Schedule A No. 73</i>                 | 3/1/2025      | 105,296    | 44,186   | 149,482   | 216,208    | 82,756   | 298,964   |
| Helicopter                               |               | 105,296    | 44,186   | 149,482   | 216,208    | 82,756   | 298,964   |
| <i>Schedule A No. 74</i>                 | 9/1/2025      | -          | -        | -         | 1,949,315  | 337,639  | 2,286,954 |
| Ambulance & Fire Equipment               |               | -          | -        | -         | 373,552    | 64,703   | 438,255   |
| EFM - General Fleet & Equipment          |               | -          | -        | -         | 610,752    | 105,788  | 716,540   |
| EFM - General Fleet & Equipment DPD      |               | -          | -        | -         | 965,010    | 167,149  | 1,132,159 |
| <i>Schedule A No. 75</i>                 | 9/1/2025      | -          | -        | -         | 986,301    | 97,534   | 1,083,835 |
| Public Safety MDC Replacement            |               | -          | -        | -         | 107,322    | 10,613   | 117,935   |
| DPD In-Car DVR Replacement               |               | -          | -        | -         | 150,423    | 14,875   | 165,298   |
| DPD TAAG Surveillance Camera Replacement |               | -          | -        | -         | 114,137    | 11,287   | 125,424   |
| IT Network Equipment                     |               | -          | -        | -         | 225,376    | 22,287   | 247,664   |
| IT Security Equipment                    |               | -          | -        | -         | 42,929     | 4,245    | 47,174    |
| Laptop/Desktop Annual Replacement        |               | -          | -        | -         | 241,475    | 23,879   | 265,354   |
| IT Infrastructure                        |               | -          | -        | -         | 104,639    | 10,348   | 114,987   |
| <i>Schedule A No. 76</i>                 | 9/1/2025      | -          | -        | -         | 212,453    | 86,511   | 298,964   |
| Helicopter                               |               | -          | -        | -         | 212,453    | 86,511   | 298,964   |
| <i>Schedule A No. 77</i>                 | 12/1/2025     | -          | -        | -         | 2,137,093  | 358,985  | 2,496,077 |
| Ambulance & Fire Equipment               |               | -          | -        | -         | 373,552    | 64,703   | 438,255   |
| DPD In-Car DVR Replacement               |               | -          | -        | -         | 150,423    | 14,875   | 165,298   |
| EFM - General Fleet & Equipment          |               | -          | -        | -         | 610,752    | 105,788  | 716,540   |
| EFM - General Fleet & Equipment DPD      |               | -          | -        | -         | 1,002,366  | 173,619  | 1,175,985 |

# DEBT SERVICE

| Lease Schedule                           | Date of Issue | FY 2024-25         |                  |                    | FY 2025-26          |                    |                     |
|--|---------------|--------------------|------------------|--------------------|---------------------|--------------------|---------------------|
|  |               | Principal          | Interest         | Total              | Principal           | Interest           | Total               |
| <i>Schedule A No. 78</i>                 |               | -                  | -                | -                  | 835,878             | 82,659             | 918,537             |
| Public Safety MDC Replacement            | 12/1/2025     | -                  | -                | -                  | 107,322             | 10,613             | 117,935             |
| DPD TAAG Surveillance Camera Replacement |               | -                  | -                | -                  | 114,137             | 11,287             | 125,424             |
| IT Network Equipment                     |               | -                  | -                | -                  | 225,376             | 22,287             | 247,664             |
| IT Security Equipment                    |               | -                  | -                | -                  | 42,929              | 4,245              | 47,174              |
| Laptop/Desktop Annual Replacement        |               | -                  | -                | -                  | 241,475             | 23,879             | 265,354             |
| IT Infrastructure                        |               | -                  | -                | -                  | 104,639             | 10,348             | 114,987             |
| <i>Schedule A No. 80</i>                 |               | -                  | -                | -                  | 984,982             | 180,408            | 1,165,390           |
| Ambulance & Fire Equipment               |               | -                  | -                | -                  | 185,206             | 33,922             | 219,128             |
| EFM - General Fleet & Equipment          |               | -                  | -                | -                  | 302,808             | 55,462             | 358,270             |
| EFM - General Fleet & Equipment DPD      |               | -                  | -                | -                  | 496,968             | 91,024             | 587,992             |
| <i>Schedule A No. 81</i>                 |               | -                  | -                | -                  | 488,921             | 52,996             | 541,917             |
| Public Safety MDC Replacement            |               | -                  | -                | -                  | 53,201              | 5,767              | 58,968              |
| DPD In-Car DVR Replacement               |               | -                  | -                | -                  | 74,566              | 8,083              | 82,649              |
| DPD TAAG Surveillance Camera Replacement |               | -                  | -                | -                  | 56,579              | 6,133              | 62,712              |
| IT Network Equipment                     |               | -                  | -                | -                  | 111,722             | 12,110             | 123,832             |
| IT Security Equipment                    |               | -                  | -                | -                  | 21,280              | 2,307              | 23,587              |
| Laptop/Desktop Annual Replacement        |               | -                  | -                | -                  | 119,702             | 12,975             | 132,677             |
| IT Infrastructure                        |               | -                  | -                | -                  | 51,871              | 5,623              | 57,493              |
| <b>Total Anticipated Draws</b>           |               | <b>\$4,708,746</b> | <b>\$795,883</b> | <b>\$5,504,630</b> | <b>\$14,053,641</b> | <b>\$2,077,539</b> | <b>\$16,131,181</b> |

# DEBT SERVICE

## CONVENTION CENTER

### *Introduction*

The Convention Center Debt Service Fund provides for the payment of principal and interest on the Convention Center’s outstanding revenue bonded indebtedness. In October 2021, the Convention Center issued Hotel Occupancy Tax Revenue Refunding Bonds, Series 2021, resulting in an annual debt service savings of approximately \$4.0 million that is reallocated to support the Kay Bailey Hutchison Convention Center Dallas Master Plan.

Per Chapter 351 of the Texas Tax Code, 4.718 percent of the City's seven percent Hotel Occupancy Tax is pledged for repayment of the debt. Revenues from this source are transferred to the Debt Service Fund to meet annual principal and interest payments.

### *Credit Ratings*

The Convention Center complex currently holds A+ and A ratings from Fitch Ratings and Standard & Poor’s, respectively.

### *FY 2024-25 and FY 2025-26 Debt Service Budget*

The FY 2024-25 budget includes \$11.0 million in principal payments and \$8.4 million in interest payments on existing debt. The FY 2025-26 budget provides for estimated principal and interest of \$11.5 million and \$7.8 million, respectively.

# DEBT SERVICE

*Convention Center  
 Statement of Revenue Bonded Indebtedness  
 As of 09/30/2024*

| Unit<br>Number               | Issue Name   | Issue<br>Date | Original<br>Issue<br>Amount | True<br>Interest<br>Cost | Outstanding<br>Principal |
|------------------------------|--|---------------|-----------------------------|--------------------------|--------------------------|
| 9295                         | Hotel Occupancy Tax Revenue Refunding Bonds, Series 2021 | 11/16/2021    | 232,895,000                 | 2.7%                     | 203,935,000              |
| Total Convention Center Debt |  |               | <u>\$232,895,000</u>        |                          | <u>\$203,935,000</u>     |

# DEBT SERVICE

*Convention Center  
 Debt Service Requirements  
 As of 09/30/2024*

| Fiscal<br>Year | Outstanding Debt      |                      |                       |
|----------------|-----------------------|----------------------|-----------------------|
|                | Principal             | Interest             | Total                 |
| 2025           | 10,955,000            | 8,382,000            | 19,337,000            |
| 2026           | 11,505,000            | 7,834,250            | 19,339,250            |
| 2027           | 12,080,000            | 7,259,000            | 19,339,000            |
| 2028           | 12,560,000            | 6,775,800            | 19,335,800            |
| 2029           | 13,065,000            | 6,273,400            | 19,338,400            |
| 2030           | 13,585,000            | 5,750,800            | 19,335,800            |
| 2031           | 14,130,000            | 5,207,400            | 19,337,400            |
| 2032           | 14,695,000            | 4,642,200            | 19,337,200            |
| 2033           | 15,280,000            | 4,054,400            | 19,334,400            |
| 2034           | 15,890,000            | 3,443,200            | 19,333,200            |
| 2035           | 16,530,000            | 2,807,600            | 19,337,600            |
| 2036           | 17,190,000            | 2,146,400            | 19,336,400            |
| 2037           | 17,880,000            | 1,458,800            | 19,338,800            |
| 2038           | 18,590,000            | 743,600              | 19,333,600            |
|                | <b>\$ 203,935,000</b> | <b>\$ 66,778,850</b> | <b>\$ 270,713,850</b> |



# DEBT SERVICE

## Convention Center Statement of Debt Service Revenues and Expenditures

|                                  | FY 2022-23<br>Actual | FY 2023-24<br>Budget | FY 2023-24<br>Forecast | FY 2024-25<br>Budget | FY 2025-26<br>Planned |
|----------------------------------|----------------------|----------------------|------------------------|----------------------|-----------------------|
| <b>Beginning Balance</b>         | \$ 2,399,371         | \$ 5,818,309         | \$ 2,647,696           | \$ 2,647,696         | \$ 2,647,696          |
| Revenues                         |                      |                      |                        |                      |                       |
| Transfers                        | 19,335,250           | 19,335,250           | 19,333,500             | 19,337,000           | 19,339,250            |
| Interest/Other                   | 248,325              | 0                    | 0                      | 0                    | 0                     |
| <b>Total Revenues</b>            | <b>\$ 19,583,575</b> | <b>\$ 19,335,250</b> | <b>\$ 19,333,500</b>   | <b>\$ 19,337,000</b> | <b>\$ 19,339,250</b>  |
| <b>Total Available Resources</b> | <b>\$ 21,982,946</b> | <b>\$ 25,153,559</b> | <b>\$ 21,981,196</b>   | <b>\$ 21,984,696</b> | <b>\$ 21,986,946</b>  |
| Expenses                         |                      |                      |                        |                      |                       |
| Principal Payments               | \$ 9,935,000         | \$ 9,935,000         | \$ 10,430,000          | \$ 10,955,000        | \$ 11,505,000         |
| Interest Payments                | \$ 9,400,250         | \$ 9,400,250         | \$ 8,903,500           | \$ 8,382,000         | \$ 7,834,250          |
| <b>Total Expenses</b>            | <b>\$ 19,335,250</b> | <b>\$ 19,335,250</b> | <b>\$ 19,333,500</b>   | <b>\$ 19,337,000</b> | <b>\$ 19,339,250</b>  |
| <b>Ending Balance</b>            | <b>\$ 2,647,696</b>  | <b>\$ 5,818,309</b>  | <b>\$ 2,647,696</b>    | <b>\$ 2,647,696</b>  | <b>\$ 2,647,696</b>   |

# DEBT SERVICE

## DALLAS WATER UTILITIES

### Introduction

The debt service component of the operating budget for Dallas Water Utilities (DWU) provides for payment of principal and interest on DWU’s indebtedness. The budget for these payments is prescribed by the following standards:

- The Dallas City Charter provides in Chapter XI, Section 14 that all water and wastewater costs (including debt requirements) shall be paid for from customer service revenues
- Revenue bond ordinances provide that customer service revenues solely secure water and wastewater bonds
- Financial Management Performance Criteria (FMPC) for DWU provide for financing of capital improvements (effectively defined as capital projects with useful life of 20 years or longer) either from debt or directly from revenues, to maintain system equity levels

In addition to revenue bonds, debt sources include tax-exempt commercial paper notes, which are used for interim financing of capital construction projects. On at least a biannual basis, commercial paper is refinanced and retired with revenue bonds. This process lowers overall interest costs and provides greater financing flexibility. Debt sources also include certain contractual obligations whereby DWU will reimburse other agencies for debt incurred to construct joint-use facilities. Under these contractual agreements, DWU makes payments in proportion to its allocated share of the joint-use facilities.

### Credit Ratings

The City of Dallas Waterworks and Sewer System Revenue Bonds are judged to be of high quality by all standards. These credit ratings reflect the sound management of DWU financial resources and allow issuance of bonds with relatively low interest costs. The City of Dallas Waterworks and Sewer System Commercial Paper Notes hold similarly high credit ratings. Ratings as of June 2023 of DWU’s debt instruments are shown in the table below.

| <u>Credit Rating Service</u> | <u>Revenue Bonds</u> | <u>Commercial Paper Notes</u> |
|------------------------------|----------------------|-------------------------------|
| Standard & Poor’s            | AAA                  | A-1+                          |
| Fitch Ratings                | AA                   | F1+                           |
| Moody’s Investors Service    | Aa2                  | Not Rated                     |

# DEBT SERVICE

## Revenue Bond and Commercial Paper Note Coverage

The following standards have been established for DWU net revenue in relation to future debt service payments:

- Revenue bond ordinances require net revenues equal to at least 1.25 times bond principal and interest requirements of the future year when those requirements are highest
- DWU financial criteria state that net revenues should be 1.5 times maximum annual bond requirements at the end of each fiscal year
- Commercial paper coverage requirements state that net revenues should be 1.10 times the maximum annual principal and interest payments required on all debt outstanding in the future year when those requirements are highest

The latest available audited financial statements coverage from September 30, 2023, are summarized in the table below.

### Debt Service Coverage Requirements As of 09/30/24 (000 omitted)

Coverage Net Revenue (CNR) = \$478,955.

| Authority       | Ratio                   | Requirement | Denominator \$ | Actual |
|-----------------|-------------------------|-------------|----------------|--------|
| Bond Ordinance  | CNR/Max Year            | 1.25        | 739,667        | 2.26   |
| DWU Criteria    | CNR/Max Year            | 1.50        | 739,667        | 2.26   |
| DWU Criteria    | CNR/Max CP              | 1.10        | 739,667        | 2.26   |
| Rating Agencies | CNR/Average Annual Debt | N/A         | 127,827        | 3.75   |

DWU FAs: 1.63 is Max DSCR for FYE21 and 2.1 is for FYE22, using FYE22 revenues, which includes the 2023 debt issuances.

Max Year = Maximum amount of debt service required in a single fiscal year for principal and interest payments on outstanding revenue bond indebtedness.

Max CP = Maximum amount of debt service required in a single fiscal year for principal and interest payments on all outstanding debt.

# DEBT SERVICE

## *FY 2024-25 and FY 2025-26 Debt Service Budget*

The FY 2024-25 budget provides principal and interest on existing debt of \$ 114.9 million and \$89.2 million, respectively. Commercial paper issues in FY 2024-25 and FY 2025-26 are forecast at \$246.7 million and \$267.9 million, with an estimated interest cost and fees of \$3.0 million, which are paid from the Water Utilities Operating Fund. The FY 2025-26 budget provides estimated principal and interest on proposed debt of \$104.8 million and 85.1 million.

## *DWU Financial Criteria for Debt Management*

Financial criteria have been established to ensure sound management of DWU's financial resources. Financial criteria that apply to DWU indebtedness are listed below. Compliance with each of the criteria is projected for FY 2023-24 unless otherwise noted.

1. Current revenues will be sufficient to support current expenditures, including debt service and other obligations of the system.
2. Long-term debt will be used only for capital expansion, replacement, and improvement of plant, not for current expenses.
3. Short-term debt, including tax-exempt commercial paper, will be used as authorized for interim financing of projects that will result in capital improvements.
4. Capital projects financed through the issuance of debt will be financed for a period not to exceed the expected useful lives of the projects.
5. An equity target will be maintained for each fiscal year-end of at least 20 percent of the total capital structure, excluding current liabilities.
6. Net revenues available for debt service should be at least 1.50 times the maximum annual principal and interest requirements of relevant outstanding revenue bonds at the end of the same fiscal year, and at least 1.25 times maximum-year requirements at all times, measured during a fiscal year using the previous year net revenues available for debt service.
7. Capital financing will be provided through revenue bonds, current revenues, contributed capital, and short-term debt.
8. Revenue bonds will be issued with serial maturities not to exceed 30 years.
9. Debt refinancing will only be considered when the current refunding has an overall net present value savings of at least three percent of the principal amount to be refunded, and the advance refund has an overall net present value savings at four percent of the principal amount to be refunded.
10. Fully funded debt service reserves shall be maintained. A surety bond (or other type of credit facility such as a letter of credit) may be used in lieu of funding the reserve if the former is economically advantageous.

# DEBT SERVICE

## Dallas Water Utilities Statement of Indebtedness

As of 09/30/2024

| Unit Number                                       | Issue Name   | Issue Date | Original Issue Amount   | True Interest Cost | Outstanding Principal   |
|---|--|------------|-------------------------|--------------------|-------------------------|
| 636   | Waterworks & Sewer Revenue Refunding, Series 2012A         | 9/19/2012  | 259,420,000             | 2.7%               | 23,320,000              |
| 636   | Waterworks & Sewer Revenue Refunding, Taxable Series 2012B | 9/19/2012  | 106,720,000             | 2.7%               | 63,225,000              |
| 1530  | Waterworks & Sewer Revenue Refunding, Series 2013          | 9/17/2013  | 156,540,000             | 4.5%               | 17,465,000              |
| 9712  | Waterworks & Sewer Revenue Refunding, Series 2015A         | 3/25/2015  | 453,630,000             | 3.4%               | 399,160,000             |
| 1727  | Waterworks & Sewer Revenue Refunding, Series 2016A         | 7/7/2016   | 370,100,000             | 3.0%               | 345,815,000             |
| 1727  | Waterworks & Sewer Revenue Refunding, Taxable Series 2016B | 7/7/2016   | 170,245,000             | 2.2%               | 58,585,000              |
| W208  | Waterworks & Sewer Revenue Refunding, Series 2017          | 8/17/2017  | 171,540,000             | 3.6%               | 152,515,000             |
| W309  | Waterworks & Sewer Revenue Bond, Series 2018A              | 5/14/2018  | 22,000,000              | 1.2%               | 18,605,000              |
| W309  | Waterworks & Sewer Revenue Bond, Series 2018B              | 5/14/2018  | 44,000,000              | 1.5%               | 37,465,000              |
| W339  | Waterworks & Sewer Revenue Refunding, Series 2018C         | 9/26/2018  | 152,965,000             | 3.6%               | 138,680,000             |
| FS40  | Waterworks & Sewer Revenue Bond, Series 2019A              | 5/13/2019  | 22,000,000              | 0.9%               | 19,120,000              |
| FW40  | Waterworks & Sewer Revenue Bond, Series 2019B              | 5/13/2019  | 44,000,000              | 1.2%               | 38,440,000              |
| FS40  | Waterworks & Sewer Revenue Bond, Series 2020A              | 5/12/2020  | 22,000,000              | 0.3%               | 19,735,000              |
| FW40  | Waterworks & Sewer Revenue Bond, Series 2020B              | 5/12/2020  | 44,000,000              | 0.5%               | 39,530,000              |
| 637   | Waterworks & Sewer Revenue Refunding, Series 2020C         | 7/7/2020   | 281,825,000             | 2.6%               | 259,645,000             |
| 637   | Waterworks & Sewer Revenue Refunding, Taxable Series 2020D | 7/7/2020   | 363,665,000             | 2.3%               | 324,545,000             |
| FS40  | Waterworks & Sewer Revenue Bond, Series 2021A              | 5/19/2021  | 22,000,000              | 0.1%               | 20,480,000              |
| FW40  | Waterworks & Sewer Revenue Bond, Series 2021B              | 5/19/2021  | 44,000,000              | 0.2%               | 40,970,000              |
| W931  | Waterworks & Sewer Revenue Refunding, Series 2021C         | 9/23/2021  | 126,130,000             | 2.2%               | 121,495,000             |
| FS40  | Waterworks & Sewer Revenue Bond, Series 2022A              | 5/19/2022  | 22,000,000              | 0.1%               | 21,305,000              |
| FW40  | Waterworks & Sewer Revenue Bond, Series 2022B              | 5/19/2022  | 44,000,000              | 0.2%               | 42,665,000              |
| 8360/8361/8362                                    | Waterworks & Sewer Revenue Bond, Series 2022C              | 12/1/2022  | 114,800,000             | 3.7%               | 111,460,000             |
| X007  | Waterworks & Sewer Revenue Bond, Series 2023A              | 3/23/2023  | 166,330,000             | 3.9%               | 166,330,000             |
| 8363  | Waterworks & Sewer Revenue Bond, Series 2023C              | 12/5/2023  | 34,000,000              | 3.7%               | 34,000,000              |
| <b>Total Dallas Water Utilities Revenue Bonds</b> |  |            | <b>\$ 3,257,910,000</b> |                    | <b>\$ 2,514,555,000</b> |
| <b>Total Dallas Water Utilities Debt</b>          |  |            | <b>\$ 3,257,910,000</b> |                    | <b>\$ 2,514,555,000</b> |

# DEBT SERVICE

## Dallas Water Utilities Debt Service Requirements

As of 09/30/2024

| Fiscal<br>Year | Outstanding Debt        |                         |                         |
|----------------|-------------------------|-------------------------|-------------------------|
|                | Principal               | Interest                | Total                   |
| 2025           | 114,850,000             | 89,204,280              | 204,054,280             |
| 2026           | 104,780,000             | 85,108,515              | 189,888,515             |
| 2027           | 108,955,000             | 81,137,322              | 190,092,322             |
| 2028           | 112,950,000             | 77,105,893              | 190,055,893             |
| 2029           | 116,795,000             | 73,222,166              | 190,017,166             |
| 2030           | 113,290,000             | 69,088,909              | 182,378,909             |
| 2031           | 102,875,000             | 64,843,933              | 167,718,933             |
| 2032           | 106,880,000             | 60,814,165              | 167,694,165             |
| 2033           | 111,640,000             | 56,569,839              | 168,209,839             |
| 2034           | 115,935,000             | 52,233,980              | 168,168,980             |
| 2035           | 120,315,000             | 47,854,045              | 168,169,045             |
| 2036           | 124,740,000             | 43,385,906              | 168,125,906             |
| 2037           | 114,265,000             | 39,097,154              | 153,362,154             |
| 2038           | 106,140,000             | 35,195,122              | 141,335,122             |
| 2039           | 100,395,000             | 31,576,168              | 131,971,168             |
| 2040           | 103,915,000             | 28,019,065              | 131,934,065             |
| 2041           | 94,680,000              | 24,701,799              | 119,381,799             |
| 2042           | 88,650,000              | 21,527,728              | 110,177,728             |
| 2043           | 82,440,000              | 18,368,510              | 100,808,510             |
| 2044           | 78,940,000              | 15,323,274              | 94,263,274              |
| 2045           | 82,040,000              | 12,202,505              | 94,242,505              |
| 2046           | 73,180,000              | 9,207,301               | 82,387,301              |
| 2047           | 64,150,000              | 6,670,883               | 70,820,883              |
| 2048           | 55,415,000              | 4,592,263               | 60,007,263              |
| 2049           | 38,405,000              | 3,086,916               | 41,491,916              |
| 2050           | 34,870,000              | 1,963,835               | 36,833,835              |
| 2051           | 20,790,000              | 1,118,930               | 21,908,930              |
| 2052           | 12,255,000              | 609,056                 | 12,864,056              |
| 2053           | 10,020,000              | 200,400                 | 10,220,400              |
|                | <b>\$ 2,514,555,000</b> | <b>\$ 1,054,029,858</b> | <b>\$ 3,568,584,858</b> |

# DEBT SERVICE

## Dallas Water Utilities Statement of Debt Service Revenues and Expenditures

|                                  | FY 2022-23     | FY 2023-24     | FY 2023-24     | FY 2024-25     | FY 2025-26     |
|----------------------------------|----------------|----------------|----------------|----------------|----------------|
|                                  | Actual         | Budget         | Forecast       | Budget         | Planned        |
| <b>Beginning Balance</b>         | \$ 155,825,954 | \$ 167,370,126 | \$ 155,553,809 | \$ 154,906,057 | \$ 155,571,228 |
| Revenues                         |                |                |                |                |                |
| Transfers                        | \$ 210,127,615 | \$ 211,091,911 | \$ 211,091,915 | \$ 204,719,451 | \$ 215,330,581 |
| <b>Total Revenues</b>            | \$ 210,127,615 | \$ 211,091,911 | \$ 211,091,915 | \$ 204,719,451 | \$ 215,330,581 |
| <b>Total Available Resources</b> | \$ 365,953,569 | \$ 378,462,037 | \$ 366,645,724 | \$ 359,625,508 | \$ 370,901,809 |
| Expenses                         |                |                |                |                |                |
| Principal Payments               | \$ 124,510,000 | \$ 119,380,000 | \$ 119,380,000 | \$ 114,850,000 | \$ 104,780,000 |
| Interest Payments                | \$ 85,889,760  | \$ 92,359,667  | \$ 92,359,667  | \$ 89,204,280  | \$ 85,108,515  |
| <b>Total Revenues</b>            | \$ 210,399,760 | \$ 211,739,667 | \$ 211,739,667 | \$ 204,054,280 | \$ 189,888,515 |
| <b>Ending Balance</b>            | \$ 155,553,809 | \$ 166,722,370 | \$ 154,906,057 | \$ 155,571,228 | \$ 181,013,294 |

Note: Commercial paper costs, debt fees, and smaller debt expenses are paid directly from Water Utilities Operating Funds. These payments are made to bond holders and reservoir debt holders and do not include any additional fees or commercial paper interest.

# CAPITAL IMPROVEMENT BUDGET

## OVERVIEW

The \$912.2 million FY 2024-25 capital budget includes \$479.6 million for general purpose capital improvements and \$432.6 million for enterprise fund capital improvements. This document lists project detail for all existing funds and projects with remaining appropriations, as well as those receiving new or upcoming appropriations.

| Program                                | Budget as of 5/31/2024 | Spent or Committed     | Remaining as of 5/31/2024 | FY 2024-25 Budget    | FY 2025-26 Planned   | Future Costs           | Total Project Cost      |
|--|------------------------|------------------------|---------------------------|----------------------|----------------------|------------------------|-------------------------|
| General Purpose Capital Improvement    | 2,640,525,047          | 1,525,465,522          | 1,114,619,479             | 479,645,432          | 568,371,761          | 1,853,100,722          | 5,541,642,961           |
| Enterprise Capital Improvement Program | 6,590,626,178          | 4,611,309,110          | 1,979,317,067             | 432,628,500          | 369,865,000          | 1,380,985,000          | 8,774,104,678           |
| <b>Grand Total</b>                     | <b>\$9,231,151,224</b> | <b>\$6,136,774,633</b> | <b>\$3,093,936,546</b>    | <b>\$912,273,932</b> | <b>\$938,236,761</b> | <b>\$3,234,085,722</b> | <b>\$14,315,747,639</b> |

## GENERAL PURPOSE CAPITAL IMPROVEMENT PROGRAM

The General Purpose Capital Improvement Program (CIP) provides for improvements to and/or construction of the City’s street system; parks and recreational facilities; libraries; police and fire protection facilities; cultural art facilities; flood protection and storm drainage system; other City-owned facilities; and various economic initiatives. General obligation bonds are the primary mechanism for financing these capital improvements. Commercial paper has been used since FY 2010-11 to interim finance capital improvement projects. The City may allow cash proceeds in the City’s investment pool to cover the cash need that may exist between the time of project expense and when commercial paper is sold for the interim financing. The commercial paper is refinanced and retired with general obligation bonds approved by voters.

## ENTERPRISE FUND CAPITAL IMPROVEMENT PROGRAM

The Capital Improvement Program for the enterprise departments consists of improvements to and/or construction of water and wastewater systems, venues for convention activities, airport facilities, and sanitation services. These projects are funded primarily through the transfer of enterprise revenues and the issuance of debt such as commercial paper, equipment acquisition notes, and revenue bonds.



# CAPITAL IMPROVEMENT BUDGET

## FY 2024-25 CAPITAL BUDGET PROCESS

The FY 2024-25 Capital Improvement Program budget was developed according to the same schedule as the City’s operating funds. The foundation of the annual General Purpose Capital Improvement Program budget is the 2024 General Obligation Bond Program, with new and continuing projects from the 2006, 2012, and 2017 General Obligation Bond Programs included as well. The development of these bond programs included the update of a citywide needs inventory; citizen input meetings; analysis of financial and implementation capacity; City Council workshops and amendments; and public hearings. This budget includes existing projects and new appropriations.

## BOND PROGRAMS

On May 4th, 2024, Dallas voters approved the \$1.25 billion 2024 Capital Bond Program. The program’s propositions and budgets by fiscal year are listed below.

| Proposition                             | Voter Approved         | FY 2024-25 Budget    | FY 2025-26 Planned   | Future Costs         | Total Project Cost     |
|---|------------------------|----------------------|----------------------|----------------------|------------------------|
| Street and Transportation [A]           | 521,200,000            | 93,879,198           | 115,826,436          | 311,494,366          | 521,200,000            |
| Park & Recreation [B]                   | 345,270,000            | 69,413,629           | 69,055,677           | 206,800,694          | 345,270,000            |
| Flood Protection and Storm Drainage [C] | 52,100,000             | 1,799,106            | 10,761,575           | 39,539,320           | 52,100,000             |
| Library Facilities [D]                  | 43,530,000             | 3,029,900            | 8,135,100            | 32,365,000           | 43,530,000             |
| Cultural Arts Facilities [E]            | 75,200,000             | 7,809,300            | 19,727,439           | 47,663,261           | 75,200,000             |
| Public Safety Facilities [F]            | 90,000,000             | 50,199,235           | 8,208,665            | 31,592,100           | 90,000,000             |
| Economic Development [G]                | 72,300,000             | 9,789,632            | 9,205,108            | 53,305,259           | 72,300,000             |
| Housing [H]                             | 26,400,000             | 5,280,000            | 5,280,000            | 15,840,000           | 26,400,000             |
| Homeless [I]                            | 19,000,000             | 3,800,000            | 3,800,000            | 11,400,000           | 19,000,000             |
| Information Technology [J]              | 5,000,000              | 5,000,000            | 0                    | 0                    | 5,000,000              |
| <b>Grand Total</b>                      | <b>\$1,250,000,000</b> | <b>\$250,000,000</b> | <b>\$250,000,000</b> | <b>\$750,000,000</b> | <b>\$1,250,000,000</b> |

# CAPITAL IMPROVEMENT BUDGET

On November 7, 2017, Dallas voters approved the \$1.05 billion 2017 Capital Bond Program. The program's propositions and budgets by fiscal year are listed below\*.

| Proposition                             | Voter Approved         | Budget as of 5/31/2024 | Spent or Committed   | Remaining as of 5/31/2024 |
|---|------------------------|------------------------|----------------------|---------------------------|
| Street and Transportation [A]           | 533,981,000            | 533,981,000            | 482,826,461          | 51,154,539                |
| Park and Recreation Facilities [B]**    | 261,807,000            | 255,807,000            | 195,970,575          | 59,836,425                |
| Fair Park [C]                           | 50,000,000             | 50,000,000             | 44,707,919           | 5,292,081                 |
| Flood Protection and Storm Drainage [D] | 48,750,000             | 48,750,000             | 36,397,834           | 12,352,167                |
| Library Facilities [E]                  | 15,589,000             | 15,589,000             | 15,077,896           | 511,104                   |
| Cultural and Performing Arts [F]        | 14,235,000             | 14,235,000             | 13,565,541           | 669,459                   |
| Public Safety Facilities [G]            | 32,081,000             | 32,081,000             | 27,588,709           | 4,492,291                 |
| City Facilities [H]                     | 18,157,000             | 18,157,000             | 4,460,204            | 13,696,796                |
| Economic Development [I]                | 55,400,000             | 55,400,000             | 31,053,679           | 24,346,321                |
| Homeless Assistance Facilities [J]      | 20,000,000             | 20,000,000             | 17,486,140           | 2,513,860                 |
| <b>Grand Total</b>                      | <b>\$1,050,000,000</b> | <b>\$1,044,000,000</b> | <b>\$869,134,958</b> | <b>\$174,865,042</b>      |

\*Budget ITD (Inception-to-Date) and Remaining as of 5/31/2024 include inactive and recently completed projects that have not been closed out in the City's financial system of record

\*\*Inception-to-date appropriations were reduced \$6,000,000 because the Midtown Project required matching funds, which were not secured by the time the City Council scheduled the 2024 bond program election.

On November 6, 2012, Dallas voters approved the \$642 million 2012 Capital Bond Program. The program's propositions and budgets are listed below and reflect remaining balances only\*.

| Proposition                                      | Voter Approved       | Budget as of 5/31/2024 | Spent or Committed   | Remaining as of 5/31/2024 |
|--|----------------------|------------------------|----------------------|---------------------------|
| Street & Transportation Improvements [1]         | 260,625,000          | 266,938,887            | 263,934,914          | 3,003,973                 |
| Flood Protection & Storm Drainage Facilities [2] | 326,375,000          | 326,375,000            | 314,599,485          | 11,775,515                |
| Economic Development [3]                         | 55,000,000           | 55,000,000             | 44,137,036           | 10,862,964                |
| <b>Grand Total</b>                               | <b>\$642,000,000</b> | <b>\$648,313,887</b>   | <b>\$622,671,436</b> | <b>\$25,642,452</b>       |

\*Budget ITD may exceed the voter approved amount due to appropriated interest earnings

# CAPITAL IMPROVEMENT BUDGET

On November 7, 2006, Dallas voters approved the \$1.35 billion 2006 Capital Bond Program. The program's propositions and budgets are listed below and reflect remaining balances only\*.

| Proposition  | Voter Approved         | Budget as of 5/31/24   | Spent or Committed     | Remaining as of 5/31/24 |
|--|------------------------|------------------------|------------------------|-------------------------|
| Street & Transportation Improvements [1]             | 390,420,000            | 406,490,554            | 402,915,010            | 3,575,543               |
| Flood Protection & Storm Drainage Facilities [2]     | 334,315,000            | 342,757,166            | 316,518,567            | 26,238,599              |
| Park & Recreation Facilities [3]                     | 343,230,000            | 353,343,060            | 351,418,907            | 1,924,153               |
| Library Facilities [4]                               | 46,200,000             | 52,148,600             | 47,730,011             | 4,418,589               |
| Cultural Arts Facilities [5]                         | 60,855,000             | 63,821,447             | 63,197,616             | 623,831                 |
| City Hall, City Service & Maintenance Facilities [6] | 34,750,000             | 36,216,478             | 33,628,064             | 2,588,414               |
| Land Acquisition under Land Bank Program [7]         | 1,500,000              | 1,500,000              | 1,474,169              | 25,831                  |
| Economic Development [8]                             | 41,495,000             | 45,060,053             | 44,901,452             | 158,602                 |
| Farmers Market Improvements [9]                      | 6,635,000              | 6,933,754              | 6,584,013              | 349,741                 |
| Land Acquisition in the Cadillac Heights Area [10]   | 22,550,000             | 22,727,451             | 11,840,679             | 10,886,772              |
| Court Facilities [11]                                | 7,945,000              | 8,146,606              | 7,869,762              | 276,844                 |
| Public Safety Facilities & Warning Systems [12]      | 63,625,000             | 66,072,938             | 65,797,224             | 275,714                 |
| <b>Grand Total</b>                                   | <b>\$1,353,520,000</b> | <b>\$1,405,218,107</b> | <b>\$1,353,875,475</b> | <b>\$51,342,632</b>     |

\*Budget ITD may exceed the voter approved amount due to appropriated interest earnings

# CAPITAL IMPROVEMENT BUDGET

## IMPACT OF THE CAPITAL IMPROVEMENT PROGRAM (CIP) ON THE OPERATING BUDGET

The Dallas operating budget is directly affected by the City's CIP. Many new capital improvements entail additional ongoing expenses for routine operation, repair, and maintenance that must be incorporated into the operating budget. Sometimes new capital facilities require the addition of new positions, such as when a new branch library or recreation center is opened. Existing City facilities and equipment that were once state-of-the-art require rehabilitation, renovation, or upgrades to accommodate new uses or address safety and structural improvements. Older facilities usually involve higher maintenance and repair costs as well. The operating budget may also include pay as you go funding for capital projects, grant-matching funds, and lease-purchase capital expenses.

Operating costs are carefully considered in deciding which projects move forward in the CIP, because it is not possible for the City to fund concurrently multiple large-scale projects with significant operating budget impacts. Accordingly, implementation timetables are developed to stagger projects over time.

The City's Financial Management Performance Criterion (FMPC) #20 states that prior to authorization of new or replacement facilities/buildings or renovation of previously decommissioned facilities/buildings, the City Manager will provide the total estimated capital cost and five-year forecast of ongoing operating and maintenance costs to City Council. Operating expenditures will be programmed to include the cost of implementing service of the capital improvements, and future revenues necessary for these expenditures will be estimated and provided for prior to undertaking the capital improvement. The City Council will authorize each new or reopened facility/building by super-majority vote.

# CAPITAL IMPROVEMENT BUDGET

## OPERATION AND MAINTENANCE

| Projects by Strategic Priority   | FY 2024-25<br>O&M Budget | FY 2025-26<br>O&M Budget | FY 2026-27<br>O&M Budget | FY 2027-28<br>O&M Budget | FY 2028-29<br>O&M Budget |
|--|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|
| <b>Quality of Life, Arts, and Culture</b>  | <b>\$0</b>               | <b>\$0</b>               | <b>\$0</b>               | <b>\$0</b>               | <b>\$788,019</b>         |
| 2012 PUBLIC ART ADMIN - STREETS - PA14   | 0                        | 0                        | 0                        | 0                        | 6,752                    |
| 2012 Public Art Projects - Streets - PA13  | 0                        | 0                        | 0                        | 0                        | 7,550                    |
| Major Maintenance Projects-Arts and Cultural Facilities - W130                     | 0                        | 0                        | 0                        | 0                        | 240,000                  |
| Non-City Owned Cultural Facility Repair - W149                                     | 0                        | 0                        | 0                        | 0                        | 60,000                   |
| Public Art Admin - Economic Development - PA49                                     | 0                        | 0                        | 0                        | 0                        | 2,555                    |
| Public Art Admin - Flood Protection and - PA41                                     | 0                        | 0                        | 0                        | 0                        | 19,526                   |
| Public Art Admin - Streets and Transport - PA39                                    | 0                        | 0                        | 0                        | 0                        | 25,651                   |
| Public Art Admin-Flood - PA23  | 0                        | 0                        | 0                        | 0                        | 1,056                    |
| Public Art Administration-Public Works - PA59                                      | 0                        | 0                        | 0                        | 0                        | 17,845                   |
| Public Art Projects - Economic Developme - PA48                                    | 0                        | 0                        | 0                        | 0                        | 10,659                   |
| Public Art Projects - Flood Protection a - PA40                                    | 0                        | 0                        | 0                        | 0                        | 78,107                   |
| Public Art Projects - Library Facilities - PA44                                    | 0                        | 0                        | 0                        | 0                        | 3,643                    |
| Public Art Projects - Public Safety Faci - PA42                                    | 0                        | 0                        | 0                        | 0                        | 13,514                   |
| Public Art Projects-Public Works - PA58  | 0                        | 0                        | 0                        | 0                        | 71,377                   |
| Public Art-Parks - PA56  | 0                        | 0                        | 0                        | 0                        | 186,826                  |
| Pulbic Art Admin-Parks - PA57  | 0                        | 0                        | 0                        | 0                        | 42,957                   |
| <b>Transportation and Infrastructure</b>   | <b>\$6,411,620</b>       | <b>\$6,916,620</b>       | <b>\$5,942,120</b>       | <b>\$6,434,148</b>       | <b>\$6,107,693</b>       |
| Abrams Rd Signals - W979   | 0                        | 0                        | 1,000                    | 1,000                    | 1,000                    |
| Canada Drive From Westmoreland To Hampton - VA08                                   | 15,620                   | 15,620                   | 15,620                   | 15,620                   | 15,620                   |
| Chalk Hill - I 30 EB Frontage Road to Singleton - U780                             | 0                        | 0                        | 5,000                    | 5,000                    | 5,000                    |
| Collete At Tremont And Junius (Pilot Project to Construct Mini Roundabouts) - VA24 | 0                        | 0                        | 1,000                    | 1,000                    | 0                        |
| Columbia Ave/Main St from S Beacon St to - VA12                                    | 0                        | 5,000                    | 5,000                    | 5,000                    | 5,000                    |
| Council District 1 Pedestrian Safety/Crosswalk Program -VA26                       | 0                        | 0                        | 2,000                    | 2,000                    | 0                        |
| Council District 8 Infrastructure Improvements -VA44                               | 0                        | 0                        | 0                        | 3,000                    | 0                        |
| Council District 9 Traffic Signal Improvements - VA29                              | 0                        | 0                        | 0                        | 3,000                    | 3,000                    |
| D10 Transportation Improvements (MCIP) - VA46                                      | 0                        | 0                        | 1,000                    | 0                        | 0                        |
| Elmwood Area Street Lighting - V174  | 0                        | 0                        | 0                        | 5,000                    | 0                        |
| Ewing Ave. From I35 E To Clarendon - VA15  | 0                        | 0                        | 0                        | 5,000                    | 10,000                   |

# CAPITAL IMPROVEMENT BUDGET

| Projects by Strategic Priority   | FY 2024-25<br>O&M Budget | FY 2025-26<br>O&M Budget | FY 2026-27<br>O&M Budget | FY 2027-28<br>O&M Budget | FY 2028-29<br>O&M Budget |
|--|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|
| Ferguson Rd And Lakeland Dr Intersection Improvements - V986             | 2,000                    | 2,000                    | 2,000                    | 2,000                    | 2,000                    |
| Garland/Gaston/ East Grand Intersection Safety Improvements - V132       | 0                        | 0                        | 3,600                    | 3,600                    | 7,200                    |
| Jefferson Blvd From Adams Ave To Polk St - V988                          | 0                        | 0                        | 3,000                    | 3,000                    | 3,000                    |
| Love Fld Major Maintenance - 8707  | 5,000,000                | 5,000,000                | 5,000,000                | 5,000,000                | 5,000,000                |
| Mains-Pumping & Storage Fa - CW40  | 0                        | 0                        | 0                        | 89,600                   | 115,000                  |
| N Pearl St/Flora St Streetscape & Pedestrian Improvements - V982         | 0                        | 0                        | 0                        | 2,500                    | 2,500                    |
| Outdoor Warning Sirens - W984  | 135,000                  | 135,000                  | 135,000                  | 135,000                  | 135,000                  |
| Park Lane from Greenville to Fair Oaks - V899                            | 0                        | 0                        | 0                        | 0                        | 3,500                    |
| Park Row Ave From South Central Expy to Jeffries St-Lighting - V175      | 0                        | 0                        | 1,000                    | 0                        | 0                        |
| Pemberton Hill from Great Trinity Forest - VA10                          | 9,000                    | 9,000                    | 9,000                    | 9,000                    | 9,000                    |
| Relocations Due To Paving - CS42   | 0                        | 0                        | 0                        | 20,328                   | 20,873                   |
| Riverfront From Uppr Tracks To Cadiz - V134                              | 0                        | 0                        | 2,400                    | 2,400                    | 0                        |
| Skillman at Walnut Hill (Complete Street) -VA22                          | 0                        | 0                        | 0                        | 0                        | 5,000                    |
| South Blvd From South Central Expy To Meadow St Lighting - V176          | 0                        | 0                        | 1,000                    | 0                        | 0                        |
| Street Illumination Construction, Replacement, or Upgrade - VA41         | 0                        | 0                        | 0                        | 0                        | 10,000                   |
| Street Lights At Parkdale Dr And Lawnview Ave - V177                     | 0                        | 0                        | 250                      | 0                        | 0                        |
| Street Lights Within Claremont Neighborhood - V179                       | 0                        | 0                        | 1,000                    | 0                        | 0                        |
| Traffic Signal Construction - VA40                                       | 0                        | 0                        | 0                        | 50,000                   | 100,000                  |
| Traffic Signal Infrastructure Asset Management - VA42                    | 0                        | 0                        | 0                        | 0                        | 5,000                    |
| Traffic Signal Installations - VA28                                      | 0                        | 100,000                  | 100,000                  | 415,600                  | 0                        |
| Traffic Signal Synchronization Project - VA27                            | 0                        | 400,000                  | 400,000                  | 400,000                  | 400,000                  |
| Walnut Hill and White Rock Trail Signal - VA43                           | 0                        | 0                        | 3,000                    | 0                        | 0                        |
| Walnut St at Whispering Hills - VA45                                     | 0                        | 0                        | 0                        | 500                      | 0                        |
| Military Parkway Complete St (D7) - X039                                 | 0                        | 0                        | 250                      | 0                        | 0                        |
| DAL Love Connection Project - X083                                       | 1,000,000                | 1,000,000                | 0                        | 0                        | 0                        |
| PC Air Replacement - X084  | 250,000                  | 250,000                  | 250,000                  | 250,000                  | 250,000                  |
| Downtown Elmwood Infrastructure Improvement - X045                       | 0                        | 0                        | 0                        | 5,000                    | 0                        |
| <b>Parks, Trails, and the Environment</b>                                | <b>\$477,485</b>         | <b>\$648,009</b>         | <b>\$695,101</b>         | <b>\$715,954</b>         | <b>\$737,433</b>         |
| Bachman Lake Skatepark - VB11  | 13,656                   | 71,234                   | 73,371                   | 75,572                   | 77,839                   |
| Cadillac Heights Park - VK94   | 145,629                  | 184,732                  | 190,274                  | 195,982                  | 201,862                  |
| Circuit Trail - The LOOP (Match) - VB05                                  | 153,210                  | 186,825                  | 220,082                  | 226,684                  | 233,485                  |
| Coombs Creek Trail - from Hampton/ Davis to Moss Park - VB36             | 38,834                   | 65,680                   | 67,650                   | 69,680                   | 71,770                   |
| Frances Rizo Park - Playground replacement, ADA drinking fountain - VB78 | 7,202                    | 7,525                    | 7,751                    | 7,983                    | 8,223                    |
| Kleberg Trail - VB17   | 22,623                   | 22,853                   | 23,539                   | 24,245                   | 24,972                   |

# CAPITAL IMPROVEMENT BUDGET

| Projects by Strategic Priority                 | FY 2024-25<br>O&M Budget | FY 2025-26<br>O&M Budget | FY 2026-27<br>O&M Budget | FY 2027-28<br>O&M Budget | FY 2028-29<br>O&M Budget |
|--|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|
| Lakeland Hills Dog Park - W936                 | 12,823                   | 14,549                   | 14,985                   | 15,435                   | 15,898                   |
| Parkdale Lake Park - W020                      | 55,675                   | 63,228                   | 65,125                   | 67,079                   | 69,091                   |
| Peary Park Pavillion - W896                    | 3,009                    | 3,913                    | 4,030                    | 4,151                    | 4,276                    |
| R P Brooks Park - Loop Walking Trail - VK34    | 4,622                    | 4,945                    | 5,093                    | 5,246                    | 5,404                    |
| Timberglen Trail - supplemental funding - VK68 | 13,000                   | 15,000                   | 15,450                   | 15,914                   | 16,391                   |
| Timberleaf Park - Playground new - VK35        | 7,202                    | 7,525                    | 7,751                    | 7,983                    | 8,223                    |
| <b>Workforce, Education &amp; Equity</b>       | <b>\$2,677,163</b>       | <b>\$2,677,163</b>       | <b>\$2,677,163</b>       | <b>\$2,677,163</b>       | <b>\$2,677,163</b>       |
| IT Investments - X107                          | 2,677,163                | 2,677,163                | 2,677,163                | 2,677,163                | 2,677,163                |
| <b>Grand Total</b>                             | <b>\$9,566,268</b>       | <b>\$10,241,792</b>      | <b>\$9,314,384</b>       | <b>\$9,827,265</b>       | <b>\$10,310,307</b>      |

## HOW TO READ THE CAPITAL BUDGET

The Capital Budget portion of this document is composed of the following sections:

### *Citywide Summaries*

Provides tables and charts highlighting the City’s priorities for program funding in the upcoming fiscal year.

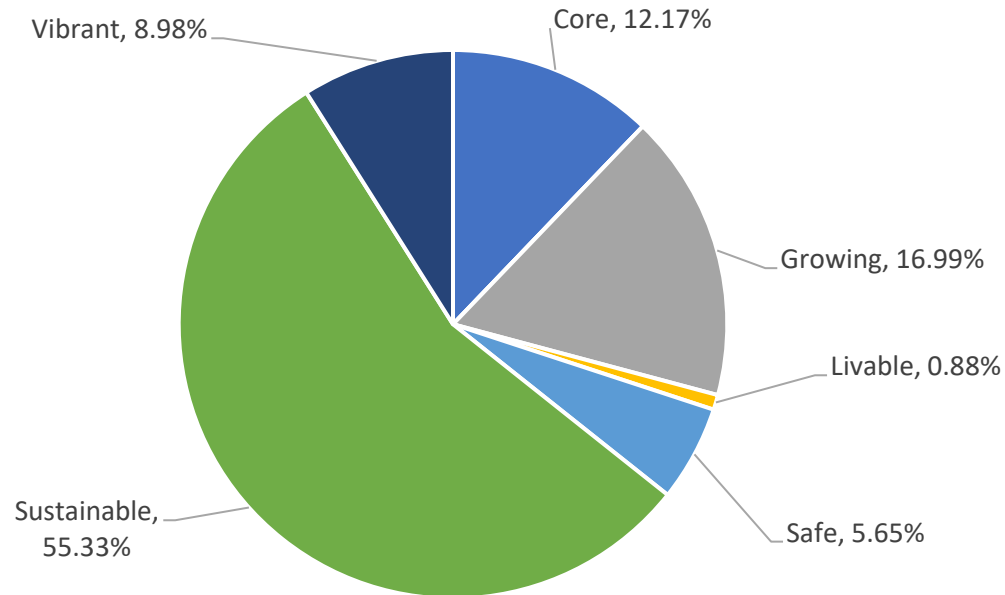
### *Capital Program Sections*

Provides information by capital program, service, and project. Capital program information includes a narrative for the program mission, current year major accomplishments, and objectives for the upcoming fiscal year. Expenditures by funding source and service are summarized for each capital program. A detailed project listing, in alphabetical order, follows the program summaries. Active projects budgeted in prior fiscal years are included, as well as projects that will receive new appropriations. Inactive and recently completed projects are not included. Included in the detail for each project is the service, funding source, council district, estimated completion date, inception-to-date budget, remaining appropriations, and new appropriations for FY 2024-25 and FY 2025-26. Estimated costs for future phases of current projects beyond FY 2025-26 have been indicated where known. Identification of future cost is not a commitment of future funding.

# CAPITAL IMPROVEMENT BUDGET

## USE OF FUNDS BY FOUNDATIONAL STRUCTURES

| Foundational Structure | Budget as of 5/31/2024 | Spent or Committed     | Remaining as of 5/31/2024 | FY 2024-25 Budget    | FY 2025-26 Planned   | Future Costs           | Total Project Cost      |
|------------------------|------------------------|------------------------|---------------------------|----------------------|----------------------|------------------------|-------------------------|
| Core                   | 249,074,886            | 178,707,239            | 70,367,647                | 111,064,523          | 89,538,000           | 259,430,000            | 709,107,409             |
| Fiscally Sound         | 147,746,621            | 59,541,785             | 88,204,836                | 0                    | 0                    | 0                      | 147,746,621             |
| Growing                | 799,016,313            | 311,847,863            | 486,728,405               | 155,036,641          | 203,238,814          | 706,376,588            | 1,860,668,356           |
| Livable                | 46,632,980             | 13,098,564             | 30,534,415                | 8,000,000            | 3,800,000            | 11,400,000             | 66,832,980              |
| Safe                   | 134,045,196            | 61,710,407             | 72,334,789                | 51,579,047           | 10,890,315           | 41,697,568             | 238,212,126             |
| Sustainable            | 7,469,093,027          | 5,256,550,935          | 2,212,542,092             | 504,802,392          | 532,574,416          | 1,945,662,610          | 10,452,132,445          |
| Vibrant                | 388,542,203            | 255,317,840            | 133,224,363               | 81,791,329           | 98,195,216           | 272,518,955            | 841,047,703             |
| <b>Grand Total</b>     | <b>\$9,231,151,224</b> | <b>\$6,136,774,633</b> | <b>\$3,093,936,546</b>    | <b>\$912,273,932</b> | <b>\$938,236,761</b> | <b>\$3,234,085,722</b> | <b>\$14,315,747,639</b> |

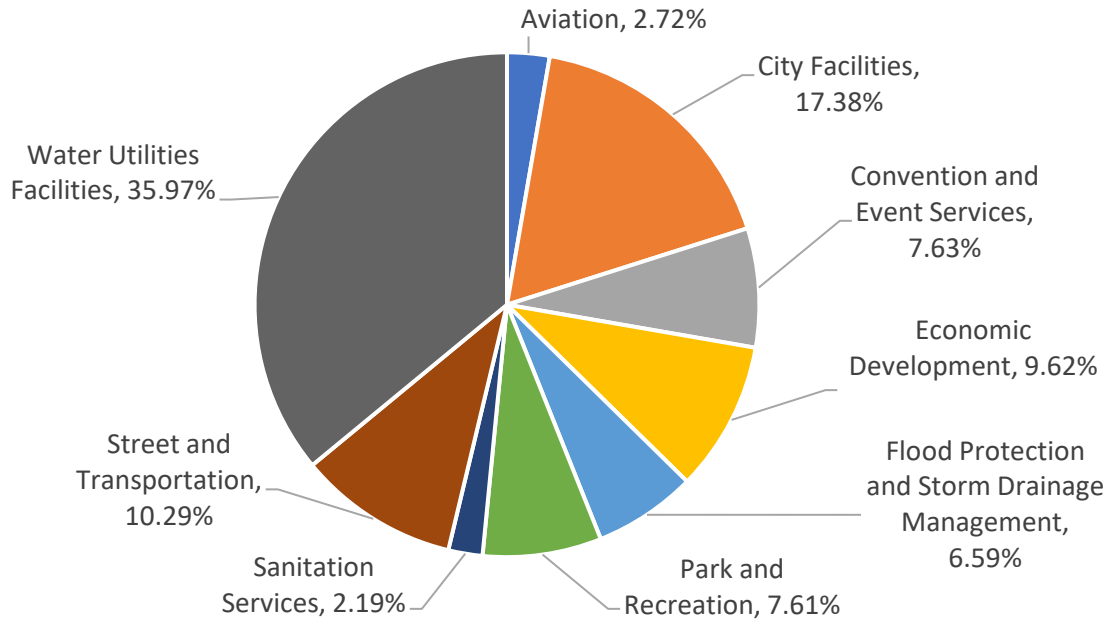




# CAPITAL IMPROVEMENT BUDGET

## PROPOSED BUDGET BY CAPITAL IMPROVEMENT PROGRAM

| Program  | Budget as of 5/31/2024 | Spent or Committed     | Remaining as of 5/31/2024 | FY 2024-25 Budget    | FY 2025-26 Planned   | Future Costs           | Total Project Cost      |
|--|------------------------|------------------------|---------------------------|----------------------|----------------------|------------------------|-------------------------|
| Aviation                                       | 233,276,228            | 110,578,176            | 122,698,052               | 24,850,000           | 3,750,000            | 10,500,000             | 272,376,228             |
| City Facilities                                | 397,646,433            | 261,839,927            | 135,806,506               | 158,527,958          | 112,471,204          | 343,940,361            | 1,012,585,956           |
| Convention and Event Services                  | 163,546,150            | 55,376,166             | 108,169,983               | 69,575,000           | 7,075,000            | 16,050,000             | 256,246,150             |
| Economic Development                           | 662,453,529            | 271,232,951            | 390,780,533               | 87,736,641           | 197,688,814          | 688,226,588            | 1,636,105,573           |
| Flood Protection and Storm Drainage Management | 574,393,831            | 338,631,260            | 235,762,571               | 60,088,006           | 63,329,630           | 272,638,713            | 970,450,179             |
| Park and Recreation                            | 172,999,964            | 72,258,241             | 100,741,724               | 69,413,629           | 69,055,677           | 206,800,694            | 518,269,964             |
| Sanitation Services                            | 64,409,001             | 35,356,129             | 29,052,872                | 20,000,000           | 14,000,000           | 30,000,000             | 128,409,001             |
| Street and Transportation                      | 807,031,290            | 556,417,136            | 250,614,154               | 93,879,198           | 115,826,436          | 311,494,366            | 1,328,231,290           |
| Water Utilities Facilities                     | 6,155,394,799          | 4,435,084,648          | 1,720,310,151             | 328,203,500          | 355,040,000          | 1,354,435,000          | 8,193,073,299           |
| <b>Grand Total</b>                             | <b>\$9,231,151,224</b> | <b>\$6,136,774,633</b> | <b>\$3,093,936,546</b>    | <b>\$912,273,932</b> | <b>\$938,236,761</b> | <b>\$3,234,085,722</b> | <b>\$14,315,747,639</b> |

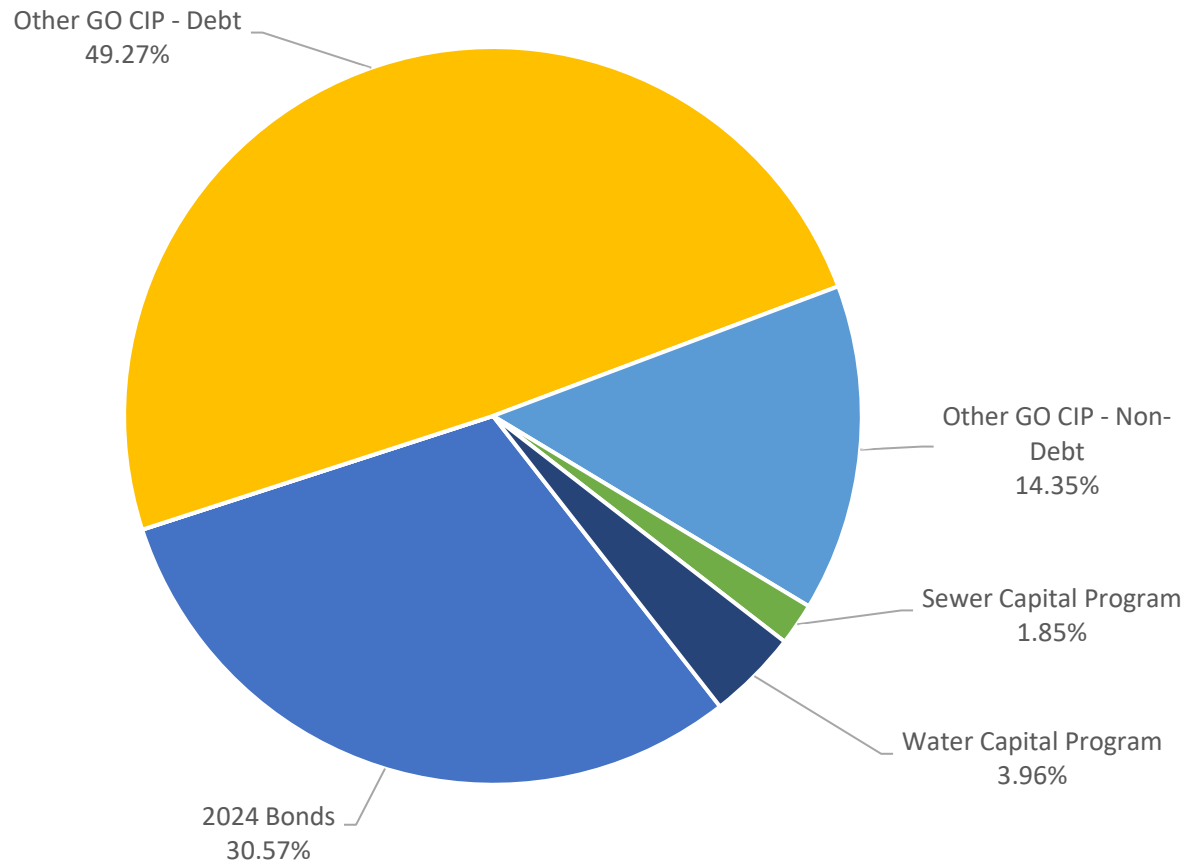


# CAPITAL IMPROVEMENT BUDGET

## SOURCE OF FUNDS

| Source of Funds                   | Budget as of 5/31/2024 | Spent or Committed     | Remaining as of 5/31/2024 | FY 2024-25 Budget    | FY 2025-26 Planned   | Future Costs           | Total Project Cost      |
|-----------------------------------|------------------------|------------------------|---------------------------|----------------------|----------------------|------------------------|-------------------------|
| 1995 Bonds                        | 318,847                | 144,000                | 174,847                   | 0                    | 0                    | 0                      | 318,847                 |
| 1998 Bonds                        | 14,338,163             | 7,350,581              | 6,987,582                 | 0                    | 0                    | 0                      | 14,338,163              |
| 2003 Bonds                        | 5,999,694              | 2,156,938              | 3,842,756                 | 0                    | 0                    | 0                      | 5,999,694               |
| 2006 Bonds                        | 147,564,710            | 101,549,967            | 46,014,742                | 0                    | 0                    | 0                      | 147,564,710             |
| 2012 Bonds                        | 251,061,535            | 229,432,051            | 21,629,483                | 0                    | 0                    | 0                      | 251,061,535             |
| 2017 Bonds                        | 323,624,738            | 193,016,548            | 130,608,191               | 0                    | 0                    | 0                      | 323,624,738             |
| 2024 Bonds                        | 0                      | 0                      | 0                         | 250,000,000          | 250,000,000          | 750,000,000            | 1,250,000,000           |
| Aviation Capital Program          | 227,965,136            | 105,565,440            | 122,399,696               | 24,850,000           | 3,750,000            | 10,500,000             | 267,065,136             |
| Capital Projects Reimbursement    | 924,360                | 848,707                | 75,653                    | 0                    | 0                    | 0                      | 924,360                 |
| Convention Center Capital Program | 163,546,150            | 55,376,166             | 108,169,983               | 69,575,000           | 7,075,000            | 16,050,000             | 256,246,150             |
| FAA Grants                        | 5,311,092              | 5,012,736              | 298,356                   | 0                    | 0                    | 0                      | 5,311,092               |
| Other GO CIP - Debt               | 2,192,295,489          | 1,245,625,992          | 946,669,497               | 402,988,025          | 375,500,000          | 1,379,405,000          | 4,350,188,514           |
| Other GO CIP - Non-Debt           | 1,092,954,922          | 586,646,196            | 505,868,681               | 117,307,407          | 248,771,761          | 873,180,722            | 2,332,214,811           |
| Sewer Capital Program             | 1,900,094,147          | 1,405,867,388          | 494,226,759               | 15,108,000           | 20,420,000           | 52,500,000             | 1,988,122,147           |
| Water Capital Program             | 2,900,711,492          | 2,196,613,945          | 704,097,547               | 32,395,500           | 32,670,000           | 152,300,000            | 3,118,076,992           |
| Water Public Arts Fund            | 4,440,750              | 1,567,978              | 2,872,772                 | 50,000               | 50,000               | 150,000                | 4,690,750               |
| <b>Grand Total</b>                | <b>\$9,231,151,224</b> | <b>\$6,136,774,633</b> | <b>\$3,093,936,546</b>    | <b>\$912,273,932</b> | <b>\$938,236,761</b> | <b>\$3,234,085,722</b> | <b>\$14,315,747,639</b> |

# CAPITAL IMPROVEMENT BUDGET



# AVIATION

## MISSION

The Department of Aviation (AVI) Capital Improvement Program (CIP) is directed toward (1) meeting the obligations of the City's role in the National Airspace System to maintain safe, delay-free, and cost-effective airports; (2) maintaining existing systems, pavement, and buildings at the City's three aviation facilities to meet federal, state, and municipal standards for safety, security, and serviceability; (3) continuously improving aviation facilities for both commercial and general aviation users, and; (4) studying, designing, and constructing facilities that enhance customer service and convenience.

AVI facilities include Dallas Love Field (DAL), the Downtown Vertiport (49T), and Dallas Executive Airport (RBD).

## HIGHLIGHTED ACCOMPLISHMENTS FOR FY 2023-24

- Completed construction of Phase 2 of the Elevator Upgrade Project at DAL
- Completed design of Airport Emergency Operation Center and Airport Operation Center
- Completed design and began construction of Runway 13L/31R Runway Safety Area Improvements and Taxiway A Rehabilitation project at DAL
- Completed design and began construction for a replacement Aircraft Rescue and Fire Fighting Station (DFR Station 21) at DAL
- Began construction of Lemmon Avenue Streetscape Improvement Project at DAL
- Began design on DAL Architecture/Engineering Space Planning Project

## HIGHLIGHTED OBJECTIVES FOR FY 2024-25

- Complete Crossfield taxiways by November 2024
- Complete Lemmon Avenue Streetscape Improvement Project by August 2025
- Complete DAL Architecture/Engineering Space Planning Project by September 2025
- Begin planning for renovation of moving sidewalks in Garage B at DAL
- Begin construction for DEA Streetscape Enhancement project
- Begin construction of Airport Emergency Operation Center and Airport Operation Center
- Begin planning for baggage handling system upgrades at DAL

# AVIATION

## SERVICE DESCRIPTIONS

| AVIATION                          |   |
|-----------------------------------|---|
| Capital Improvement Program       | The Capital Improvement Program (CIP) identifies capital improvement needs of non-leased areas at each AVI facility. AVI maintains a five-year CIP, which identifies the project and the fiscal year in which it is expected to begin. The CIP is developed from multiple sources, such as formal pavement evaluations used to determine current pavement conditions and the projected life expectancy of the pavement, Airport Master Plans identifying improvements based on forecasted projections and needs, and input from AVI staff on the status of equipment and facilities.  |
| Pavement Maintenance/Construction | Federal Aviation Regulations (FAR) establish very detailed requirements for maintenance and construction of pavement areas within the Airport Operating Area (AOA). DAL and RBD maintain a massive amount of concrete and asphalt pavement. These areas require daily inspections. Repair, reconstruction, and new construction projects are scheduled based on inspection findings.  |
| Safety/Security                   | FAR Part 139, associated Advisory Circulars and Transportation Security Administration (TSA) Parts 1540 and 1542 establish very detailed requirements for safety and security at air carrier airports such as DAL. FAR Part 139 addresses safety issues related to preventing inadvertent entry by unauthorized personnel or animals into operational areas of the airport, aircraft rescue and firefighting (ARFF), and ensuring the safety of personnel and aircraft within the confines of the AOA. The TSA Parts 1540 and 1542 focuses on securing the airport from intentional entry into restricted areas by unauthorized personnel and protecting personnel and property from weapons and explosive devices. |
| Terminal                          | Since the airports are the first impression many visitors have of Dallas, the airport terminal facilities must be clean, attractive, and provide a high level of customer service. Millions of passengers pass through the DAL terminal either arriving in Dallas or traveling to other destinations. This usage level places a great strain on existing facilities, requiring aggressive programs for updates, renovation, and maintenance to retain the traveling public's favorable impression of DAL and the city.  |

# AVIATION

## SOURCE OF FUNDS

| Funding Source           | Budget as of 5/31/2024 | Spent or Committed   | Remaining as of 5/31/2024 | FY 2024-25 Budget   | FY 2025-26 Planned | Future Costs        | Total Project Costs  |
|--------------------------|------------------------|----------------------|---------------------------|---------------------|--------------------|---------------------|----------------------|
| Aviation Capital Program | 227,965,136            | 105,565,440          | 122,399,696               | 24,850,000          | 3,750,000          | 10,500,000          | 267,065,136          |
| FAA Grants               | 5,311,092              | 5,012,736            | 298,356                   | 0                   | 0                  | 0                   | 5,311,092            |
| <b>Grand Total</b>       | <b>\$233,276,228</b>   | <b>\$110,578,176</b> | <b>\$122,698,052</b>      | <b>\$24,850,000</b> | <b>\$3,750,000</b> | <b>\$10,500,000</b> | <b>\$272,376,228</b> |

## USE OF FUNDS

| Service                               | Budget as of 5/31/2024 | Spent or Committed   | Remaining as of 5/31/2024 | FY 2024-25 Budget   | FY 2025-26 Planned | Future Costs        | Total Project Costs  |
|---------------------------------------|------------------------|----------------------|---------------------------|---------------------|--------------------|---------------------|----------------------|
| Capital Improvement Program           | 187,774,495            | 88,763,328           | 99,011,167                | 24,850,000          | 3,750,000          | 10,500,000          | 226,874,495          |
| Pavement Maintenance/<br>Construction | 4,137,148              | 2,513,730            | 1,623,418                 | 0                   | 0                  | 0                   | 4,137,148            |
| Safety/ Security                      | 20,008,000             | 4,166,501            | 15,841,499                | 0                   | 0                  | 0                   | 20,008,000           |
| Terminal                              | 21,356,585             | 15,134,616           | 6,221,968                 | 0                   | 0                  | 0                   | 21,356,585           |
| <b>Grand Total</b>                    | <b>\$233,276,228</b>   | <b>\$110,578,176</b> | <b>\$122,698,052</b>      | <b>\$24,850,000</b> | <b>\$3,750,000</b> | <b>\$10,500,000</b> | <b>\$272,376,228</b> |

# AVIATION

## PROJECT LIST

The table below details all active projects in the Capital Improvement Program in alphabetical order. Included in the detail for each project is the service, funding source, council district, estimated completion date, inception-to-date budget, remaining appropriations, and new appropriations for FY 2024-25 and FY 2025-26. The Total Project Cost reflects the total budget over the life of the project, including inception-to-date budget, new appropriations, and estimated Future Cost.

| Project  | Service                            | Funding Source           | Council District | Completion Date | Budget as of 5/31/2024 | Spent or Committed | Remaining as of 5/31/2024 | FY 2024-25 Budget | FY 2025-26 Planned | Future Costs | Total Project Costs |
|--|------------------------------------|--------------------------|------------------|-----------------|------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|---------------------|
| Airfield Pavement Evaluation - W214                | Pavement Maintenance/ Construction | Aviation Capital Program | Citywide         | Ongoing         | 1,521,648              | 1,098,130          | 423,518                   | 0                 | 0                  | 0            | 1,521,648           |
| Airport Emergency Operations Center - W685         | Terminal                           | Aviation Capital Program | Citywide         | 06/2025         | 2,000,000              | 0                  | 2,000,000                 | 0                 | 0                  | 0            | 2,000,000           |
| Airport Planning and Advisory Services - 1725      | Capital Improvement Program        | Aviation Capital Program | Citywide         | Ongoing         | 15,905,000             | 12,209,784         | 3,695,216                 | 2,000,000         | 2,000,000          | 6,000,000    | 25,905,000          |
| Architectural Engineering Roster - W286            | Capital Improvement Program        | Aviation Capital Program | Citywide         | Ongoing         | 2,154,500              | 2,113              | 2,152,387                 | 1,000,000         | 1,000,000          | 2,250,000    | 6,404,500           |
| Aviation Parking Garage - 8738                     | Capital Improvement Program        | Aviation Capital Program | Citywide         | Ongoing         | 5,857,407              | 3,555,794          | 2,301,612                 | 0                 | 0                  | 0            | 5,857,407           |
| CONRAC - W280                                      | Capital Improvement Program        | Aviation Capital Program | Citywide         | Ongoing         | 3,000,800              | 421,184            | 2,579,616                 | 0                 | 0                  | 0            | 3,000,800           |
| Construction Management/ Project Management - W371 | Capital Improvement Program        | Aviation Capital Program | Citywide         | 09/2028         | 4,428,666              | 1,430,186          | 2,998,480                 | 0                 | 0                  | 0            | 4,428,666           |
| DAL A/E Space Planning Implementation - W469       | Terminal                           | Aviation Capital Program | Citywide         | 09/2025         | 750,000                | 628,032            | 121,968                   | 0                 | 0                  | 0            | 750,000             |
| DAL Alternate Entry - W287                         | Capital Improvement Program        | Aviation Capital Program | Citywide         | Ongoing         | 24,960,000             | 0                  | 24,960,000                | 0                 | 0                  | 0            | 24,960,000          |
| DAL Love Connection Project - X083                 | Capital Improvement Program        | Aviation Capital Program | Citywide         | Ongoing         | 0                      | 0                  | 0                         | 18,000,000        | 0                  | 0            | 18,000,000          |

# AVIATION

| Project  | Service                            | Funding Source           | Council District | Completion Date | Budget as of 5/31/2024 | Spent or Committed    | Remaining as of 5/31/2024 | FY 2024-25 Budget    | FY 2025-26 Planned  | Future Costs        | Total Project Costs   |
|--|------------------------------------|--------------------------|------------------|-----------------|------------------------|-----------------------|---------------------------|----------------------|---------------------|---------------------|-----------------------|
| DAL Replacement Fire Station - W358                      | Safety/ Security                   | Aviation Capital Program | Citywide         | 03/2026         | 20,008,000             | 4,166,501             | 15,841,499                | 0                    | 0                   | 0                   | 20,008,000            |
| DAL Streetscape Enhancements - W387                      | Capital Improvement Program        | Aviation Capital Program | Citywide         | Ongoing         | 72,320,947             | 34,206,695            | 38,114,252                | 0                    | 0                   | 0                   | 72,320,947            |
| Dallas Vertiport Fuel System - W215                      | Capital Improvement Program        | Aviation Capital Program | Citywide         | Ongoing         | 1,182,409              | 0                     | 1,182,409                 | 0                    | 0                   | 0                   | 1,182,409             |
| DEA Extend Taxiway E - W388                              | Pavement Maintenance/ Construction | Aviation Capital Program | Citywide         | 09/2028         | 1,321,500              | 971,600               | 349,900                   | 0                    | 0                   | 0                   | 1,321,500             |
| DEA Streetscape Enhancements - W367                      | Capital Improvement Program        | Aviation Capital Program | Citywide         | 09/2026         | 869,851                | 682,754               | 187,096                   | 3,100,000            | 0                   | 0                   | 3,969,851             |
| DEA Taxiway Apron Infill - Design - W334                 | Pavement Maintenance/ Construction | Aviation Capital Program | Citywide         | Ongoing         | 850,000                | 0                     | 850,000                   | 0                    | 0                   | 0                   | 850,000               |
| DEA West Development Payback - W285                      | Capital Improvement Program        | Aviation Capital Program | Citywide         | Ongoing         | 7,764,286              | 2,432,193             | 5,332,093                 | 0                    | 0                   | 0                   | 7,764,286             |
| Drainage Master Plan - Schematic Design - W133           | Capital Improvement Program        | Aviation Capital Program | Citywide         | Ongoing         | 6,252,638              | 101,638               | 6,151,000                 | 0                    | 0                   | 0                   | 6,252,638             |
| Love Fld Major Maintenance - 8707                        | Terminal                           | Aviation Capital Program | Citywide         | Ongoing         | 18,606,585             | 14,506,585            | 4,100,000                 | 0                    | 0                   | 0                   | 18,606,585            |
| Material Testing for Construction Work - W152            | Capital Improvement Program        | Aviation Capital Program | Citywide         | Ongoing         | 551,361                | 0                     | 551,361                   | 0                    | 0                   | 0                   | 551,361               |
| PC Air Replacement - X084                                | Capital Improvement Program        | Aviation Capital Program | Citywide         | Ongoing         | 0                      | 0                     | 0                         | 750,000              | 750,000             | 2,250,000           | 3,750,000             |
| People-mover Connector - 8710                            | Capital Improvement Program        | FAA Grants               | Citywide         | Ongoing         | 5,311,092              | 5,012,736             | 298,356                   | 0                    | 0                   | 0                   | 5,311,092             |
| Reconstruct Taxiway A (Phase 1) TWY D to RWY 31 R - W288 | Capital Improvement Program        | Aviation Capital Program | Citywide         | 09/2026         | 37,215,539             | 28,708,251            | 8,507,288                 | 0                    | 0                   | 0                   | 37,215,539            |
| Rehabilitate Taxiway C Phase 2 - W281                    | Pavement Maintenance/ Construction | Aviation Capital Program | Citywide         | Ongoing         | 444,000                | 444,000               | 0                         | 0                    | 0                   | 0                   | 444,000               |
| <b>Grand Total</b>                                       |                                    |                          |                  |                 | <b>\$ 233,276,228</b>  | <b>\$ 110,578,176</b> | <b>\$ 122,698,052</b>     | <b>\$ 24,850,000</b> | <b>\$ 3,750,000</b> | <b>\$10,500,000</b> | <b>\$ 272,376,228</b> |





# CITY FACILITIES

## MISSION

This program is designed to protect the City's investment in existing cultural, library, public safety, recreation, and other critical facilities; to ensure safe and usable facilities; and to provide a higher level of service to residents and visitors. This is accomplished through major improvements to existing City facilities and, when needed, the construction of new facilities. Assessments are conducted to evaluate existing City facilities to strategically plan and recommend future renovations, expansions, and/or replacements. Additionally, this program provides funding for the purchase of fleet equipment and technology used in the day-to-day operation of the City.

## HIGHLIGHTED ACCOMPLISHMENTS FOR FY 2023-24

- Completed Fire Station 41
- Completed decommission of temporary Fire Station 41
- Completed renovations at Fire Station 11
- Completed the Public Safety Campus Development Plan
- Completed design of Dallas Fire-Rescue (DFR) Training Academy structure repairs of towers
- Initiated design of Dallas Police Regional training facility
- Initiated procurement for the design of Fire Station 11 expansion
- Initiated procurement for the design of Preston Royal Library
- Initiated design of Dallas Police Department (DPD) Southwest Patrol Division parking lot rehabilitation
- Completed ADA improvements at Arcadia Park Branch Library
- Completed ADA improvements at Polk-Wisdom Branch Library
- Completed ADA improvements at the South Dallas Cultural Center
- Completed ADA improvements to men's/women's public restrooms and ADA-accessible parking and path of travel to the entryway at Skyline Branch Library
- Completed ADA improvements to ADA-accessible parking and path of travel to the entryway and exterior seating at Lakewood Branch Library
- Completed ADA improvements to men's/women's 7th-floor restrooms at Dallas City Hall (Green and Blue Sides)
- Completed ADA improvements to men's/women's (1<sup>st</sup> and 2<sup>nd</sup> floors) at 3112 Canton Street
- Completed the installation of security bollards at the Dallas Museum of Art (DMA)
- Completed DMA waterproofing and drainage improvements for Reves Courtyard
- Completed DMA environmental cleanup and mold abatement of the Reves and C3 Galleries.
- Completed the installation of ornamental and security fencing for the perimeter area at Martin Luther King, Jr. Community Center
- Completed environmental assessment and abatement at Fire Station 11

# CITY FACILITIES

- Completed structural repairs at Fire Station 11
- Completed fire damage repairs and kitchen renovations at Fire Station 16
- Completed roof repairs at Fire Station 18
- Completed renovation and refinishing of flooring at Fire Station 22
- Completed environmental assessment, abatement, and duct cleaning at Fire Station 22
- Completed repairs and improvements to exterior approach flatwork at Fire Station 39
- Completed fire damage repairs and kitchen renovations at Fire Station 56
- Completed interior ceiling renovations at Fire Station 57
- Completed excavation and major plumbing repairs at DFR's training facility
- Completed structural assessment for DFR's truck repair shop (Building C)
- Completed repair and replacement of doors at DPD's Southwest Patrol Station
- Completed roof replacement and waterproofing (Phase I) at DPD's Jack Evans Police Headquarters
- Completed major plumbing repairs at Prairie Creek Branch Library
- Completed limited structural repairs to address water infiltration at Central Library
- Completed installation of dehumidification system at the Juanita J. Craft Civil Rights House
- Completed the boiler conversion (steam to hot water) and main loop upgrade project at Dallas City Hall
- Completed replacement of HVAC fan wall system at Stemmons Municipal Center
- Completed demolition, assessment, and reconstruction of entry plaza, steps, and ramps including ADA upgrades at Stemmons Municipal Center
- Completed kitchen renovations at Dallas City Hall (L1AN – DFR Fire Dispatch)
- Completed replacement of damaged roof components at Northwest Transfer Station
- Completed roof replacement at lower roofs and repair at upper roof at Samuell Grand Recreation Center
- Completed minor roof repair to address water infiltration at Dallas City Hall
- Completed roof repairs at Exall Recreation Center
- Completed roof repairs at Skyline Branch Library
- Completed engineering assessment and construction documents for required mechanical improvements at Latino Cultural Center
- Completed improvements to the mechanical wall, screen wall, and louvers at the Latino Cultural Center
- Completed chiller replacement at the Latino Cultural Center
- Completed environmental sampling and testing at ten various City facilities
- Completed Mechanical Electrical and Plumbing (MEP) facility assessment of 109 Hensley Field Circle
- Completed installation of new storage shed at 2545 Valleria Drive
- Completed renovations of DPD's Jack Evans Police Headquarters 6<sup>th</sup> Floor fusion room
- Awarded contract for design and installation of solar photovoltaic (PV) + battery energy storage project at Bachman Recreation Center
- Completed the integration of 13 facilities into the remote generator monitoring platform

# CITY FACILITIES

- Completed boiler tube replacements at Oak Cliff Municipal Center
- Completed the replacement of HVAC split systems at DPD Auto Pound
- Completed the replacement of two boilers at Moody Performance Hall
- Completed domestic water line repair at Fair Oaks Transfer Station
- Completed installation of electric vehicle (EV) charging stations at Central Service Station, Southeast Service Center, and upgrades at Dallas City Hall
- Completed various office reconfigurations and renovations for multiple City departments

## HIGHLIGHTED OBJECTIVES FOR FY 2024-25

- Begin construction of Dallas Police Regional Training Facility
- Complete Southeast Service Center improvement
- Complete design of expansion of Fire Station 11
- Complete design of Preston Royal Library
- Complete Fire Station 5 renovations
- Complete Central Patrol Station
- Complete Northeast Patrol Station
- Complete Southwest Transfer Station
- Complete ADA improvement at City Hall
- Address critical failures and emergency repairs as necessary
- Complete testing and if necessary, abatement of hazardous materials as encountered and/or reported to Facilities and Real Estate Management
- Address proactive maintenance and complete priority deferred maintenance projects to various building systems commensurate with the amount of funding available
- Complete repairs and reconstruction from flood damage at the DMA
- Solicit and award contract to complete replacement of backup generators and associated electrical upgrades at Dallas City Hall
- Complete electrical upgrades at Martin Luther King, Jr. Community Center
- Initiate solicitation for engineering, design, and installation of solar PV system at Martin Luther King, Jr. Community Center
- Complete energy benchmarking of an additional five City facilities for a total of 190 facilities
- Publish the 2024 annual energy report
- Complete ADA improvement projects as selected by the Office of Equity and Inclusion (OEI)
- Award preventative maintenance service contract and develop annual maintenance schedules for all City of Dallas solar PV systems
- Complete the installation and commission of the solar PV + battery storage project at Bachman Recreation Center
- Continue with additional expansion of EV charging facilities in coordination with EFM
- Complete renovation of 7800 Stemmons City Facility (Phase I)

# CITY FACILITIES

## SERVICE DESCRIPTIONS

| CITY FACILITIES                     |   |
|-------------------------------------|---|
| City and Municipal Court Facilities | Provides funding for improvements such as designing, constructing, renovating, equipping and furnishing, and/or acquisition of right-of-way for city and court facilities.  |
| Cultural Facilities                 | Site acquisition, design, construction, and/or renovation of the City's cultural facilities.  |
| Fire Protection Facilities          | Projects include site acquisition, design, and construction of new or replacement fire stations and other Dallas Fire-Rescue facilities.  |
| Fleet/Equipment Replacement         | Provides funding for purchases of fleet equipment such as trucks, sedans, vans, dump trucks, backhoes, and bucket trucks; and fire emergency apparatus and equipment such as pumpers, trucks, ambulances, and self-contained breathing apparatus (SCBA).  |
| Homeless Housing Services           | Funding for property acquisition to provide innovative housing solutions to those experiencing homelessness in the City of Dallas.  |
| Land Acquisition                    | Funding for the purchase of land which will be used for the future location of City facilities.   |
| Major Maintenance                   | Repair and replacement of major building systems and emergency repairs, maintenance repairs and renovation of City facilities to protect the City's General Fund facility investment. This program ensures safe and usable facilities for residents and staff and maintains a positive image for the City. Examples of building systems include elevators, structural components, roofs, HVAC, electrical, plumbing, and interior finishes. |
| Police Facilities                   | Planning, land acquisition, design, construction, renovation, equipping, and furnishing police substations, a police academy, and related facilities.   |
| Public Art                          | Includes public art initiatives throughout the City of Dallas. Funds generated by public art appropriations are used for the design services of artists; for the selection, acquisition, commissioning, and display of artworks; and for administration of public art projects.   |
| Technology                          | Includes the purchase of equipment that will enhance or improve the delivery of services to external and internal users with advances in electronic and computer technology. These capital equipment purchases will also bring the City of Dallas up to current computer industry standards.  |

# CITY FACILITIES

## SOURCE OF FUNDS

| Funding Source                 | Budget as of 5/31/2024 | Spent or Committed   | Remaining as of 5/31/2024 | FY 2024-25 Budget    | FY 2025-26 Planned   | Future Costs         | Total Project Costs    |
|--------------------------------|------------------------|----------------------|---------------------------|----------------------|----------------------|----------------------|------------------------|
| 2003 Bonds                     | 55,238                 | 0                    | 55,238                    | 0                    | 0                    | 0                    | 55,238                 |
| 2006 Bonds                     | 23,004,405             | 2,897,889            | 20,106,516                | 0                    | 0                    | 0                    | 23,004,405             |
| 2012 Bonds                     | 143,025                | 3,000                | 140,025                   | 0                    | 0                    | 0                    | 143,025                |
| 2017 Bonds                     | 28,184,668             | 8,675,542            | 19,509,126                | 0                    | 0                    | 0                    | 28,184,668             |
| 2024 Bonds                     | 0                      | 0                    | 0                         | 69,838,435           | 39,871,204           | 123,020,361          | 232,730,000            |
| Capital Projects Reimbursement | 924,360                | 848,707              | 75,653                    | 0                    | 0                    | 0                    | 924,360                |
| Other GO CIP - Debt            | 248,650,075            | 170,033,768          | 78,616,307                | 70,000,000           | 61,100,000           | 192,420,000          | 572,170,075            |
| Other GO CIP - Non-Debt        | 96,684,661             | 79,381,021           | 17,303,640                | 18,689,523           | 11,500,000           | 28,500,000           | 155,374,184            |
| <b>Grand Total</b>             | <b>\$397,646,433</b>   | <b>\$261,839,927</b> | <b>\$135,806,506</b>      | <b>\$158,527,958</b> | <b>\$112,471,204</b> | <b>\$343,940,361</b> | <b>\$1,012,585,956</b> |

## USE OF FUNDS

| Service                             | Budget as of 5/31/2024 | Spent or Committed   | Remaining as of 5/31/2024 | FY 2024-25 Budget    | FY 2025-26 Planned   | Future Costs         | Total Project Costs    |
|-------------------------------------|------------------------|----------------------|---------------------------|----------------------|----------------------|----------------------|------------------------|
| City and Municipal Court Facilities | 21,219,741             | 5,048,852            | 16,170,889                | 0                    | 0                    | 0                    | 21,219,741             |
| Cultural Facilities                 | 10,727,117             | 6,367,073            | 4,360,044                 | 10,839,200           | 27,862,539           | 80,028,261           | 129,457,117            |
| Fire Protection Facilities          | 9,236,942              | 8,155,903            | 1,081,039                 | 0                    | 6,415,553            | 25,270,729           | 40,923,224             |
| Fleet/Equipment Replacement         | 163,150,190            | 119,901,056          | 43,249,133                | 60,809,900           | 51,909,900           | 163,229,700          | 439,099,690            |
| Homeless Housing Services           | 2,347,969              | 2,696                | 2,345,273                 | 2,000,000            | 3,800,000            | 11,400,000           | 19,547,969             |
| Land Acquisition                    | 11,690,881             | 804,720              | 10,886,161                | 0                    | 0                    | 0                    | 11,690,881             |
| Major Maintenance                   | 93,054,661             | 76,414,007           | 16,640,654                | 20,489,523           | 11,500,000           | 28,500,000           | 153,544,184            |
| Police Facilities                   | 2,478,220              | 556,140              | 1,922,079                 | 50,199,235           | 1,793,112            | 6,321,371            | 60,791,937             |
| Public Art                          | 5,714,087              | 1,595,712            | 4,118,375                 | 0                    | 0                    | 0                    | 5,714,087              |
| Technology                          | 78,026,626             | 42,993,768           | 35,032,858                | 14,190,100           | 9,190,100            | 29,190,300           | 130,597,126            |
| <b>Grand Total</b>                  | <b>\$397,646,433</b>   | <b>\$261,839,927</b> | <b>\$135,806,506</b>      | <b>\$158,527,958</b> | <b>\$112,471,204</b> | <b>\$343,940,361</b> | <b>\$1,012,585,956</b> |

# CITY FACILITIES

## PROJECT LIST

The table below details all active projects in the Capital Improvement Program in alphabetical order. Included in the detail for each project is the service, funding source, council district, estimated completion date, inception-to-date budget, remaining appropriations, and new appropriations for FY 2024-25 and FY 2025-26. The Total Project Cost reflects the total budget over the life of the project, including inception-to-date budget, new appropriations, and estimated Future Cost.

| Project   | Service                             | Funding Source          | Council District | Completion Date | Budget as of 5/31/2024 | Spent or Committed | Remaining as of 5/31/2024 | FY 2024-25 Budget | FY 2025-26 Planned | Future Costs | Total Project Costs |
|---|-------------------------------------|-------------------------|------------------|-----------------|------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|---------------------|
| 2012 PUBLIC ART ADMIN - STREETS - PA14                  | Public Art                          | 2012 Bonds              | Citywide         | 09/2026         | 67,525                 | 0                  | 67,525                    | 0                 | 0                  | 0            | 67,525              |
| 2012 Public Art Projects - Streets - PA13               | Public Art                          | 2012 Bonds              | Citywide         | 09/2025         | 75,500                 | 3,000              | 72,500                    | 0                 | 0                  | 0            | 75,500              |
| 5000 Dolphin Rd - Large Tower - VG50                    | Fire Protection Facilities          | 2017 Bonds              | 2                | 11/2024         | 379,440                | 11,377             | 368,063                   | 0                 | 0                  | 0            | 379,440             |
| 5000 Dolphin Rd - Small Tower - VG49                    | Fire Protection Facilities          | 2017 Bonds              | 2                | 11/2024         | 232,560                | 71,827             | 160,733                   | 0                 | 0                  | 0            | 232,560             |
| 7800 Stemmons Renovation - VH17                         | City and Municipal Court Facilities | 2006 Bonds              | 2                | 12/2024         | 120,729                | 0                  | 120,729                   | 0                 | 0                  | 0            | 120,729             |
| 7800 Stemmons Renovation - VH17                         | City and Municipal Court Facilities | 2017 Bonds              | 2                | 12/2024         | 1,879,271              | 1,879,271          | 0                         | 0                 | 0                  | 0            | 1,879,271           |
| ADA Improvements - W793                                 | City and Municipal Court Facilities | 2006 Bonds              | Citywide         | Ongoing         | 2,124,183              | 0                  | 2,124,183                 | 0                 | 0                  | 0            | 2,124,183           |
| ADA Improvements - Major Maintenance and Repairs - W663 | Major Maintenance                   | Other GO CIP - Non-Debt | Citywide         | Ongoing         | 500,000                | 356,615            | 143,385                   | 0                 | 0                  | 0            | 500,000             |
| ADA Upgrades at Canton - W911                           | City and Municipal Court Facilities | Other GO CIP - Non-Debt | Citywide         | Ongoing         | 630,000                | 263,682            | 366,318                   | 0                 | 0                  | 0            | 630,000             |
| Ambulance & Fire Equipment - E603                       | Fleet/Equipment Replacement         | Other GO CIP - Debt     | Citywide         | Ongoing         | 0                      | 0                  | 0                         | 6,000,000         | 6,000,000          | 18,000,000   | 30,000,000          |
| Annette Strauss Square - YE01                           | Cultural Facilities                 | 2024 Bonds              | 14               | Not Started     | 0                      | 0                  | 0                         | 57,558            | 518,017            | 0            | 575,575             |

# CITY FACILITIES

| Project  | Service                             | Funding Source          | Council District | Completion Date | Budget as of 5/31/2024 | Spent or Committed | Remaining as of 5/31/2024 | FY 2024-25 Budget | FY 2025-26 Planned | Future Costs | Total Project Costs |
|--|-------------------------------------|-------------------------|------------------|-----------------|------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|---------------------|
| Anticipated Critical Failures FY24 - X057      | Major Maintenance                   | Other GO CIP - Non-Debt | Citywide         | Ongoing         | 251,608                | 158,714            | 92,894                    | 0                 | 0                  | 0            | 251,608             |
| Apparatus Replacement - E313                   | Fleet/Equipment Replacement         | Other GO CIP - Debt     | Citywide         | Ongoing         | 33,350,000             | 33,312,369         | 37,631                    | 0                 | 0                  | 0            | 33,350,000          |
| AT&T Performing Arts Center - YE02             | Cultural Facilities                 | 2024 Bonds              | 14               | Not Started     | 0                      | 0                  | 0                         | 88,103            | 792,929            | 0            | 881,032             |
| Bath House Cultural Center - YE03              | Cultural Facilities                 | 2024 Bonds              | 9                | Not Started     | 0                      | 0                  | 0                         | 0                 | 0                  | 1,474,180    | 1,474,180           |
| Bellevue Garage - YF58                         | Fire Protection Facilities          | 2024 Bonds              | 2                | Not Started     | 0                      | 0                  | 0                         | 0                 | 131,000            | 1,179,000    | 1,310,000           |
| Cadillac Heights Land Acquisition - T825       | Land Acquisition                    | 2006 Bonds              | 4                | 09/2025         | 11,690,881             | 804,720            | 10,886,161                | 0                 | 0                  | 0            | 11,690,881          |
| Case Management System - E314                  | Fleet/Equipment Replacement         | Other GO CIP - Debt     | Citywide         | Ongoing         | 3,379,178              | 3,246,908          | 132,270                   | 0                 | 0                  | 0            | 3,379,178           |
| Central Patrol - Electrical - YF61             | Police Facilities                   | 2024 Bonds              | 2                | Not Started     | 0                      | 0                  | 0                         | 0                 | 0                  | 655,000      | 655,000             |
| Central Patrol - Fire System - YF59            | Police Facilities                   | 2024 Bonds              | 2                | Not Started     | 0                      | 0                  | 0                         | 0                 | 0                  | 196,500      | 196,500             |
| Central Patrol - Locker Rooms - YF62           | Police Facilities                   | 2024 Bonds              | 2                | Not Started     | 0                      | 0                  | 0                         | 0                 | 0                  | 655,000      | 655,000             |
| Central Patrol - Restrooms - YF60              | Police Facilities                   | 2024 Bonds              | 2                | Not Started     | 0                      | 0                  | 0                         | 0                 | 0                  | 262,000      | 262,000             |
| Central Patrol Station - VG33                  | Police Facilities                   | 2017 Bonds              | 2                | 10/2024         | 151,000                | 7,456              | 143,544                   | 0                 | 0                  | 0            | 151,000             |
| City Data Center - 1000 Bellevue Street - YJ01 | Technology                          | 2024 Bonds              | 2                | Not Started     | 0                      | 0                  | 0                         | 5,000,000         | 0                  | 0            | 5,000,000           |
| City Hall - VH05                               | City and Municipal Court Facilities | 2017 Bonds              | 2                | 10/2024         | 1,862,857              | 24,770             | 1,838,087                 | 0                 | 0                  | 0            | 1,862,857           |
| City Hall Data Center - Renovations - P478     | Technology                          | Other GO CIP - Debt     | Citywide         | Ongoing         | 5,200,000              | 985,490            | 4,214,510                 | 0                 | 0                  | 0            | 5,200,000           |
| Clothing Warehouse P - YF01                    | Fire Protection Facilities          | 2024 Bonds              | 2                | Not Started     | 0                      | 0                  | 0                         | 0                 | 0                  | 16,478       | 16,478              |



# CITY FACILITIES

| Project   | Service                     | Funding Source          | Council District | Completion Date | Budget as of 5/31/2024 | Spent or Committed | Remaining as of 5/31/2024 | FY 2024-25 Budget | FY 2025-26 Planned | Future Costs | Total Project Costs |
|---|-----------------------------|-------------------------|------------------|-----------------|------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|---------------------|
| Confederate Monument Removal - W640               | Public Art                  | Other GO CIP - Debt     | Citywide         | Ongoing         | 455,000                | 432,344            | 22,656                    | 0                 | 0                  | 0            | 455,000             |
| Contingency Reserve - Capital Construction - P479 | Major Maintenance           | Other GO CIP - Non-Debt | Citywide         | Ongoing         | 3,014,104              | 3,009,214          | 4,890                     | 0                 | 0                  | 0            | 3,014,104           |
| Courts Building - YF02                            | Fire Protection Facilities  | 2024 Bonds              | 14               | Not Started     | 0                      | 0                  | 0                         | 0                 | 0                  | 16,478       | 16,478              |
| Dallas Black Dance Theatre - YE04                 | Cultural Facilities         | 2024 Bonds              | 14               | Not Started     | 0                      | 0                  | 0                         | 0                 | 0                  | 3,127,850    | 3,127,850           |
| Dallas Courts Garage - YF03                       | Fire Protection Facilities  | 2024 Bonds              | 14               | Not Started     | 0                      | 0                  | 0                         | 0                 | 0                  | 16,478       | 16,478              |
| Dallas Museum of Art - YE05                       | Cultural Facilities         | 2024 Bonds              | 14               | Not Started     | 0                      | 0                  | 0                         | 2,001,462         | 18,013,157         | 0            | 20,014,619          |
| Dallas Police Training Academy Facility - VG53    | Police Facilities           | 2017 Bonds              | Citywide         | Ongoing         | 2,000                  | 0                  | 2,000                     | 0                 | 0                  | 0            | 2,000               |
| Dallas Police Training Academy Facility - YF63    | Police Facilities           | 2024 Bonds              | 3                | Not Started     | 0                      | 0                  | 0                         | 50,000,000        | 0                  | 0            | 50,000,000          |
| DFD Apparatus Replacement - E612                  | Fleet/Equipment Replacement | Other GO CIP - Debt     | Citywide         | Ongoing         | 0                      | 0                  | 0                         | 13,800,000        | 11,800,000         | 35,400,000   | 61,000,000          |
| DFD Apparatus/Fleet - E602                        | Fleet/Equipment Replacement | Other GO CIP - Debt     | Citywide         | Ongoing         | 35,600,000             | 830,301            | 34,769,699                | 0                 | 0                  | 0            | 35,600,000          |
| DFD-Ambulance Replacement - E414                  | Fleet/Equipment Replacement | Other GO CIP - Debt     | Citywide         | Ongoing         | 0                      | 0                  | 0                         | 0                 | 0                  | 0            | 0                   |
| DFD-Ambulance Replacement - W961                  | Fleet/Equipment Replacement | Other GO CIP - Debt     | Citywide         | Ongoing         | 4,513,120              | 4,333,943          | 179,177                   | 0                 | 0                  | 0            | 4,513,120           |
| DFR Facilities Maintenance - X132                 | Major Maintenance           | Other GO CIP - Non-Debt | Citywide         | Ongoing         | 0                      | 0                  | 0                         | 7,189,523         | 0                  | 0            | 7,189,523           |
| DFR Improvement Projects FY23 - W932              | Major Maintenance           | Other GO CIP - Non-Debt | Citywide         | Ongoing         | 1,750,000              | 913,435            | 836,565                   | 0                 | 0                  | 0            | 1,750,000           |
| DPD Helicopter - E616                             | Fleet/Equipment Replacement | Other GO CIP - Debt     | Citywide         | Ongoing         | 0                      | 0                  | 0                         | 7,500,000         | 0                  | 7,500,000    | 15,000,000          |
| DPD In-Car DVR 1/5 Annual Replacement E416        | Technology                  | Other GO CIP - Debt     | Citywide         | Ongoing         | 2,799,118              | 1,396,128          | 1,402,990                 | 0                 | 0                  | 0            | 2,799,118           |

# CITY FACILITIES

| Project  | Service                             | Funding Source      | Council District | Completion Date | Budget as of 5/31/2024 | Spent or Committed | Remaining as of 5/31/2024 | FY 2024-25 Budget | FY 2025-26 Planned | Future Costs | Total Project Costs |
|--|-------------------------------------|---------------------|------------------|-----------------|------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|---------------------|
| DPD In-Car DVR Replacement - E605                    | Technology                          | Other GO CIP - Debt | Citywide         | Ongoing         | 0                      | 0                  | 0                         | 1,401,600         | 1,401,600          | 4,204,800    | 7,008,000           |
| DPD Squad Cars - E617                                | Fleet/Equipment Replacement         | Other GO CIP - Debt | Citywide         | Ongoing         | 0                      | 0                  | 0                         | 15,500,000        | 16,100,000         | 48,300,000   | 79,900,000          |
| DPD TAAG Surveillance Camera 1/5 Annual - E417       | Technology                          | Other GO CIP - Debt | Citywide         | Ongoing         | 3,188,048              | 2,124,548          | 1,063,500                 | 0                 | 0                  | 0            | 3,188,048           |
| DPD TAAG Surveillance Camera Replacement - E606      | Technology                          | Other GO CIP - Debt | Citywide         | Ongoing         | 0                      | 0                  | 0                         | 1,063,500         | 1,063,500          | 4,810,500    | 6,937,500           |
| EAN - DPD Public Safety Radio Replacement - W933     | Technology                          | Other GO CIP - Debt | Citywide         | Ongoing         | 34,800,000             | 30,391,642         | 4,408,358                 | 0                 | 0                  | 0            | 34,800,000          |
| EFM - General Fleet - E413                           | Fleet/Equipment Replacement         | Other GO CIP - Debt | Citywide         | Ongoing         | 7,497,824              | 7,483,220          | 14,604                    | 0                 | 0                  | 0            | 7,497,824           |
| EFM - General Fleet & Equipment - E604               | Fleet/Equipment Replacement         | Other GO CIP - Debt | Citywide         | Ongoing         | 0                      | 0                  | 0                         | 9,809,900         | 9,809,900          | 29,429,700   | 49,049,500          |
| EFM General Fleet Replacement - E613                 | Fleet/Equipment Replacement         | Other GO CIP - Debt | Citywide         | Ongoing         | 0                      | 0                  | 0                         | 8,200,000         | 8,200,000          | 24,600,000   | 41,000,000          |
| EFM-General Fleet - E422                             | Fleet/Equipment Replacement         | Other GO CIP - Debt | Citywide         | Ongoing         | 0                      | 0                  | 0                         | 0                 | 0                  | 0            | 0                   |
| Electric Vehicle Infrastructure - X076               | Fleet/Equipment Replacement         | Other GO CIP - Debt | Citywide         | Ongoing         | 0                      | 46,470             | -46,470                   | 0                 | 0                  | 0            | 0                   |
| Electrical Panel Replacement at 37 Facilities - VH07 | City and Municipal Court Facilities | 2017 Bonds          | Citywide         | 03/2025         | 1,010,676              | 199,801            | 810,876                   | 0                 | 0                  | 0            | 1,010,676           |
| Equipment Acquisition Notes - X036                   | Fleet/Equipment Replacement         | Other GO CIP - Debt | Citywide         | Ongoing         | 27,910,000             | 20,583,621         | 7,326,379                 | 0                 | 0                  | 0            | 27,910,000          |
| Fire Maintenance C - YF04                            | Fire Protection Facilities          | 2024 Bonds          | 2                | Not Started     | 0                      | 0                  | 0                         | 0                 | 0                  | 16,478       | 16,478              |
| Fire Rookie Bldg B - YF05                            | Fire Protection Facilities          | 2024 Bonds          | 2                | Not Started     | 0                      | 0                  | 0                         | 0                 | 0                  | 16,478       | 16,478              |
| Fire Station #1 - Electrical - YF06                  | Fire Protection Facilities          | 2024 Bonds          | 6                | Not Started     | 0                      | 0                  | 0                         | 0                 | 52,400             | 0            | 52,400              |

# CITY FACILITIES

| Project  | Service                    | Funding Source | Council District | Completion Date | Budget as of 5/31/2024 | Spent or Committed | Remaining as of 5/31/2024 | FY 2024-25 Budget | FY 2025-26 Planned | Future Costs | Total Project Costs |
|--|----------------------------|----------------|------------------|-----------------|------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|---------------------|
| Fire Station #1 - HVAC - YF07                              | Fire Protection Facilities | 2024 Bonds     | 6                | Not Started     | 0                      | 0                  | 0                         | 0                 | 16,478             | 0            | 16,478              |
| Fire Station #11 Renovation - 3828 Cedar Springs Rd - YF08 | Fire Protection Facilities | 2024 Bonds     | 14               | Not Started     | 0                      | 0                  | 0                         | 0                 | 1,021,800          | 9,196,200    | 10,218,000          |
| Fire Station #11B - VG18                                   | Fire Protection Facilities | 2017 Bonds     | 14               | 10/2024         | 183,238                | 130,669            | 52,568                    | 0                 | 0                  | 0            | 183,238             |
| Fire Station #14 - Electrical - YF09                       | Fire Protection Facilities | 2024 Bonds     | 1                | Not Started     | 0                      | 0                  | 0                         | 0                 | 52,400             | 0            | 52,400              |
| Fire Station #14 - HVAC - YF10                             | Fire Protection Facilities | 2024 Bonds     | 1                | Not Started     | 0                      | 0                  | 0                         | 0                 | 16,478             | 0            | 16,478              |
| Fire Station #15 - YF11                                    | Fire Protection Facilities | 2024 Bonds     | 1                | Not Started     | 0                      | 0                  | 0                         | 0                 | 0                  | 16,478       | 16,478              |
| Fire Station #16 - Electrical - YF12                       | Fire Protection Facilities | 2024 Bonds     | 6                | Not Started     | 0                      | 0                  | 0                         | 0                 | 52,400             | 0            | 52,400              |
| Fire Station #16 - HVAC - YF13                             | Fire Protection Facilities | 2024 Bonds     | 6                | Not Started     | 0                      | 0                  | 0                         | 0                 | 16,478             | 0            | 16,478              |
| Fire Station #18 - YF14                                    | Fire Protection Facilities | 2024 Bonds     | 14               | Not Started     | 0                      | 0                  | 0                         | 0                 | 0                  | 16,478       | 16,478              |
| Fire Station #20 - YF15                                    | Fire Protection Facilities | 2024 Bonds     | 13               | Not Started     | 0                      | 0                  | 0                         | 0                 | 0                  | 16,478       | 16,478              |
| Fire Station #23 - Electrical - YF16                       | Fire Protection Facilities | 2024 Bonds     | 4                | Not Started     | 0                      | 0                  | 0                         | 0                 | 52,400             | 0            | 52,400              |
| Fire Station #23 - HVAC - YF17                             | Fire Protection Facilities | 2024 Bonds     | 4                | Not Started     | 0                      | 0                  | 0                         | 0                 | 16,478             | 0            | 16,478              |
| Fire Station #24 - YF18                                    | Fire Protection Facilities | 2024 Bonds     | 7                | Not Started     | 0                      | 0                  | 0                         | 0                 | 65,500             | 589,500      | 655,000             |
| Fire Station #25 - YF19                                    | Fire Protection Facilities | 2024 Bonds     | 8                | Not Started     | 0                      | 0                  | 0                         | 0                 | 52,400             | 0            | 52,400              |
| Fire Station #26 - Electrical - YF20                       | Fire Protection Facilities | 2024 Bonds     | 1                | Not Started     | 0                      | 0                  | 0                         | 0                 | 52,400             | 0            | 52,400              |
| Fire Station #26 - HVAC - YF21                             | Fire Protection Facilities | 2024 Bonds     | 1                | Not Started     | 0                      | 0                  | 0                         | 0                 | 16,478             | 0            | 16,478              |
| Fire Station #29 - Electrical - YF22                       | Fire Protection Facilities | 2024 Bonds     | 10               | Not Started     | 0                      | 0                  | 0                         | 0                 | 52,400             | 0            | 52,400              |
| Fire Station #29 - HVAC - YF23                             | Fire Protection Facilities | 2024 Bonds     | 10               | Not Started     | 0                      | 0                  | 0                         | 0                 | 16,478             | 0            | 16,478              |
| Fire Station #3 - YF24                                     | Fire Protection Facilities | 2024 Bonds     | 2                | Not Started     | 0                      | 0                  | 0                         | 0                 | 0                  | 16,478       | 16,478              |
| Fire Station #30 - Electrical - YF25                       | Fire Protection Facilities | 2024 Bonds     | 6                | Not Started     | 0                      | 0                  | 0                         | 0                 | 52,400             | 0            | 52,400              |
| Fire Station #30 - HVAC - YF26                             | Fire Protection Facilities | 2024 Bonds     | 6                | Not Started     | 0                      | 0                  | 0                         | 0                 | 16,478             | 0            | 16,478              |
| Fire Station #31 - YF27                                    | Fire Protection Facilities | 2024 Bonds     | 9                | Not Started     | 0                      | 0                  | 0                         | 0                 | 0                  | 16,478       | 16,478              |

# CITY FACILITIES

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|--|----------------------------|----------------|------------------|-----------------|------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|---------------------|
| Fire Station #32 - YF28                                | Fire Protection Facilities | 2024 Bonds     | 5                | Not Started     | 0                      | 0                  | 0                         | 0                 | 0                  | 16,478       | 16,478              |
| Fire Station #34 - Electrical - YF29                   | Fire Protection Facilities | 2024 Bonds     | 5                | Not Started     | 0                      | 0                  | 0                         | 0                 | 52,400             | 0            | 52,400              |
| Fire Station #34 - HVAC - YF30                         | Fire Protection Facilities | 2024 Bonds     | 5                | Not Started     | 0                      | 0                  | 0                         | 0                 | 16,478             | 0            | 16,478              |
| Fire Station #36 - YF31                                | Fire Protection Facilities | 2024 Bonds     | 6                | Not Started     | 0                      | 0                  | 0                         | 0                 | 0                  | 16,478       | 16,478              |
| Fire Station #37 - YF32                                | Fire Protection Facilities | 2024 Bonds     | 13               | Not Started     | 0                      | 0                  | 0                         | 0                 | 0                  | 16,478       | 16,478              |
| Fire Station #39 - Electrical - YF33                   | Fire Protection Facilities | 2024 Bonds     | 9                | Not Started     | 0                      | 0                  | 0                         | 0                 | 52,400             | 0            | 52,400              |
| Fire Station #39 - HVAC - YF34                         | Fire Protection Facilities | 2024 Bonds     | 9                | Not Started     | 0                      | 0                  | 0                         | 0                 | 16,478             | 0            | 16,478              |
| Fire Station #4 - Electrical - YF35                    | Fire Protection Facilities | 2024 Bonds     | 2                | Not Started     | 0                      | 0                  | 0                         | 0                 | 52,400             | 0            | 52,400              |
| Fire Station #4 - HVAC - YF36                          | Fire Protection Facilities | 2024 Bonds     | 2                | Not Started     | 0                      | 0                  | 0                         | 0                 | 16,478             | 0            | 16,478              |
| Fire Station #43 Replacement - 2844 Lombardy Ln - YF37 | Fire Protection Facilities | 2024 Bonds     | 6                | Not Started     | 0                      | 0                  | 0                         | 0                 | 4,192,000          | 12,576,000   | 16,768,000          |
| Fire Station #44 - YF38                                | Fire Protection Facilities | 2024 Bonds     | 7                | Not Started     | 0                      | 0                  | 0                         | 0                 | 0                  | 16,478       | 16,478              |
| Fire Station #45 - YF39                                | Fire Protection Facilities | 2024 Bonds     | 6                | Not Started     | 0                      | 0                  | 0                         | 0                 | 0                  | 16,478       | 16,478              |
| Fire Station #46 - YF40                                | Fire Protection Facilities | 2024 Bonds     | 3                | Not Started     | 0                      | 0                  | 0                         | 0                 | 52,400             | 0            | 52,400              |
| Fire Station #47 - YF41                                | Fire Protection Facilities | 2024 Bonds     | 6                | Not Started     | 0                      | 0                  | 0                         | 0                 | 0                  | 16,478       | 16,478              |
| Fire Station #49 - YF42                                | Fire Protection Facilities | 2024 Bonds     | 3                | Not Started     | 0                      | 0                  | 0                         | 0                 | 0                  | 16,478       | 16,478              |
| Fire Station #5 - Electrical - YF44                    | Fire Protection Facilities | 2024 Bonds     | 5                | Not Started     | 0                      | 0                  | 0                         | 0                 | 5,240              | 47,160       | 52,400              |
| Fire Station #5 - Foundation - YF43                    | Fire Protection Facilities | 2024 Bonds     | 5                | Not Started     | 0                      | 0                  | 0                         | 0                 | 58,950             | 530,550      | 589,500             |
| Fire Station #5 - HVAC - YF45                          | Fire Protection Facilities | 2024 Bonds     | 5                | Not Started     | 0                      | 0                  | 0                         | 0                 | 0                  | 16,478       | 16,478              |
| Fire Station #5 - VG25                                 | Fire Protection Facilities | 2017 Bonds     | 5                | 03/2025         | 85,000                 | 6,400              | 78,600                    | 0                 | 0                  | 0            | 85,000              |
| Fire Station #50 - YF46                                | Fire Protection Facilities | 2024 Bonds     | 3                | Not Started     | 0                      | 0                  | 0                         | 0                 | 0                  | 16,478       | 16,478              |
| Fire Station #51 - YF47                                | Fire Protection Facilities | 2024 Bonds     | 5                | Not Started     | 0                      | 0                  | 0                         | 0                 | 0                  | 16,478       | 16,478              |
| Fire Station #52 - HVAC - YF49                         | Fire Protection Facilities | 2024 Bonds     | 3                | Not Started     | 0                      | 0                  | 0                         | 0                 | 0                  | 16,478       | 16,478              |

# CITY FACILITIES

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|---|-----------------------------|-------------------------|------------------|-----------------|------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|---------------------|
| Fire Station #52 - Structure - YF48             | Fire Protection Facilities  | 2024 Bonds              | 3                | Not Started     | 0                      | 0                  | 0                         | 0                 | 78,600             | 707,400      | 786,000             |
| Fire Station #53 - YF50                         | Fire Protection Facilities  | 2024 Bonds              | 7                | Not Started     | 0                      | 0                  | 0                         | 0                 | 0                  | 16,478       | 16,478              |
| Fire Station #54 - YF51                         | Fire Protection Facilities  | 2024 Bonds              | 8                | Not Started     | 0                      | 0                  | 0                         | 0                 | 0                  | 16,478       | 16,478              |
| Fire Station #55 - YF52                         | Fire Protection Facilities  | 2024 Bonds              | 9                | Not Started     | 0                      | 0                  | 0                         | 0                 | 0                  | 16,478       | 16,478              |
| Fire Station #56 - YF53                         | Fire Protection Facilities  | 2024 Bonds              | 11               | Not Started     | 0                      | 0                  | 0                         | 0                 | 0                  | 16,478       | 16,478              |
| Fire Station #57 - YF54                         | Fire Protection Facilities  | 2024 Bonds              | 10               | Not Started     | 0                      | 0                  | 0                         | 0                 | 0                  | 16,478       | 16,478              |
| Fire Station #6 - YF55                          | Fire Protection Facilities  | 2024 Bonds              | 7                | Not Started     | 0                      | 0                  | 0                         | 0                 | 0                  | 16,478       | 16,478              |
| Fire Station #8 - Electrical - YF56             | Fire Protection Facilities  | 2024 Bonds              | 2                | Not Started     | 0                      | 0                  | 0                         | 0                 | 52,400             | 0            | 52,400              |
| Fire Station #8 - HVAC - YF57                   | Fire Protection Facilities  | 2024 Bonds              | 2                | Not Started     | 0                      | 0                  | 0                         | 0                 | 16,478             | 0            | 16,478              |
| Fire Station 41 Replacement - VG45              | Fire Protection Facilities  | Other GO CIP - Debt     | 13               | 10/2024         | 7,474,067              | 7,474,067          | 0                         | 0                 | 0                  | 0            | 7,474,067           |
| Fire Station Improvements - Generators - W791   | Fire Protection Facilities  | 2006 Bonds              | Citywide         | Ongoing         | 457,637                | 278,510            | 179,127                   | 0                 | 0                  | 0            | 457,637             |
| Fleet/Equipment Replacement - 8199              | Fleet/Equipment Replacement | Other GO CIP - Debt     | Citywide         | Ongoing         | 25,000,000             | 24,646,327         | 353,674                   | 0                 | 0                  | 0            | 25,000,000          |
| Fleet/Equipment Replacement - EBS - E323        | Fleet/Equipment Replacement | Other GO CIP - Debt     | Citywide         | Ongoing         | 3,862,422              | 3,786,780          | 75,642                    | 0                 | 0                  | 0            | 3,862,422           |
| FY21-22 Mid-Year Projects - W701                | Major Maintenance           | Other GO CIP - Non-Debt | Citywide         | Ongoing         | 6,151,861              | 3,294,015          | 2,857,846                 | 0                 | 0                  | 0            | 6,151,861           |
| FY22 EAN-EFM General Fleet Replacement - E446   | Fleet/Equipment Replacement | Other GO CIP - Debt     | Citywide         | Ongoing         | 8,200,000              | 7,894,814          | 305,186                   | 0                 | 0                  | 0            | 8,200,000           |
| FY23 EAN-EFM Fleet-Equipment Replacement - W906 | Fleet/Equipment Replacement | Other GO CIP - Debt     | Citywide         | Ongoing         | 8,200,000              | 8,199,747          | 253                       | 0                 | 0                  | 0            | 8,200,000           |
| General Capital Reserve - 8888                  | Major Maintenance           | Other GO CIP - Non-Debt | Citywide         | Ongoing         | 17,425,249             | 9,425,249          | 8,000,000                 | 0                 | 0                  | 0            | 17,425,249          |

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|---|-----------------------------|-------------------------|------------------|-----------------|------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|---------------------|
| General Capital Reserve Transfer to Capital - P082      | Major Maintenance           | Other GO CIP - Non-Debt | Citywide         | Ongoing         | 38,379,000             | 41,379,000         | -3,000,000                | 0                 | 0                  | 0            | 38,379,000          |
| General Fleet - E381                                    | Fleet/Equipment Replacement | Other GO CIP - Debt     | Citywide         | Ongoing         | 5,637,646              | 5,536,557          | 101,089                   | 0                 | 0                  | 0            | 5,637,646           |
| Homeless Assistance - CDSF Project-CD1 (Prop I) - YI01  | Homeless Housing Services   | 2024 Bonds              | 1                | Not Started     | 0                      | 0                  | 0                         | 0                 | 250,000            | 750,000      | 1,000,000           |
| Homeless Assistance - CDSF Project-CD10 (Prop I) - YI02 | Homeless Housing Services   | 2024 Bonds              | 10               | Not Started     | 0                      | 0                  | 0                         | 0                 | 125,000            | 375,000      | 500,000             |
| Homeless Assistance - CDSF Project-CD13 (Prop I) - YI03 | Homeless Housing Services   | 2024 Bonds              | 13               | Not Started     | 0                      | 0                  | 0                         | 0                 | 250,000            | 750,000      | 1,000,000           |
| Homeless Assistance - CDSF Project-CD2 (Prop I) - YI04  | Homeless Housing Services   | 2024 Bonds              | 2                | Not Started     | 0                      | 0                  | 0                         | 0                 | 250,000            | 750,000      | 1,000,000           |
| Homeless Assistance - CDSF Project-CD7 (Prop I) - YI05  | Homeless Housing Services   | 2024 Bonds              | 7                | Not Started     | 0                      | 0                  | 0                         | 0                 | 1,125,000          | 3,375,000    | 4,500,000           |
| Homeless Assistance - CDSF Project-CD9 (Prop I) - YI06  | Homeless Housing Services   | 2024 Bonds              | 9                | Not Started     | 0                      | 0                  | 0                         | 0                 | 625,000            | 1,875,000    | 2,500,000           |
| HVAC and generator at The Bridge - YI08                 | Major Maintenance           | 2024 Bonds              | Citywide         | Not Started     | 0                      | 0                  | 0                         | 1,800,000         | 0                  | 0            | 1,800,000           |
| IT Infrastructure - E424                                | Technology                  | Other GO CIP - Debt     | Citywide         | Ongoing         | 0                      | 0                  | 0                         | 0                 | 0                  | 0            | 0                   |
| IT Infrastructure - E611                                | Technology                  | Other GO CIP - Debt     | Citywide         | Ongoing         | 0                      | 0                  | 0                         | 975,000           | 975,000            | 2,925,000    | 4,875,000           |
| IT Investments - X107                                   | Technology                  | Other GO CIP - Debt     | Citywide         | Ongoing         | 24,390,100             | 7,247,253          | 17,142,847                | 0                 | 0                  | 0            | 24,390,100          |
| IT Network Equipment - E607                             | Technology                  | Other GO CIP - Debt     | Citywide         | Ongoing         | 0                      | 0                  | 0                         | 2,100,000         | 2,100,000          | 6,300,000    | 10,500,000          |
| IT Network Equipment 1/5 Annual Replacement E418        | Technology                  | Other GO CIP - Debt     | Citywide         | Ongoing         | 2,100,000              | 0                  | 2,100,000                 | 0                 | 0                  | 0            | 2,100,000           |

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|--|---------------------|-------------------------|------------------|-----------------|------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|---------------------|
| IT Security Equipment - E608                       | Technology          | Other GO CIP - Debt     | Citywide         | Ongoing         | 0                      | 0                  | 0                         | 400,000           | 400,000            | 1,200,000    | 2,000,000           |
| IT Security Equipment 1/5 Annual Replacement E420  | Technology          | Other GO CIP - Debt     | Citywide         | Ongoing         | 400,000                | 0                  | 400,000                   | 0                 | 0                  | 0            | 400,000             |
| Kalita Humphreys Theater - YE06                    | Cultural Facilities | 2024 Bonds              | 14               | Not Started     | 0                      | 0                  | 0                         | 0                 | 0                  | 8,983,794    | 8,983,794           |
| Kleberg-Rylie Library - YD02                       | Cultural Facilities | 2024 Bonds              | 8                | Not Started     | 0                      | 0                  | 0                         | 262,000           | 0                  | 0            | 262,000             |
| Lakewood Library - YD03                            | Cultural Facilities | 2024 Bonds              | 14               | Not Started     | 0                      | 0                  | 0                         | 262,000           | 0                  | 0            | 262,000             |
| Laptop/Desktop 1/5 Annual Replacement E415         | Technology          | Other GO CIP - Debt     | Citywide         | Ongoing         | 2,250,000              | 0                  | 2,250,000                 | 0                 | 0                  | 0            | 2,250,000           |
| Laptop/Desktop Annual Replacement E609             | Technology          | Other GO CIP - Debt     | Citywide         | Ongoing         | 0                      | 0                  | 0                         | 2,250,000         | 2,250,000          | 6,750,000    | 11,250,000          |
| Latino Cultural Center - 9286                      | Cultural Facilities | Other GO CIP - Debt     | 14               | Ongoing         | 97,117                 | 0                  | 97,117                    | 0                 | 0                  | 0            | 97,117              |
| Latino Cultural Center - YE07                      | Cultural Facilities | 2024 Bonds              | 14               | Not Started     | 0                      | 0                  | 0                         | 0                 | 403,336            | 3,630,020    | 4,033,356           |
| Library Signage - CDSF Project-CD4 (Prop D) - YD01 | Cultural Facilities | 2024 Bonds              | 4                | Not Started     | 0                      | 0                  | 0                         | 30,000            | 0                  | 0            | 30,000              |
| Majestic Theatre - YE08                            | Cultural Facilities | 2024 Bonds              | 14               | Not Started     | 0                      | 0                  | 0                         | 0                 | 0                  | 8,344,274    | 8,344,274           |
| Major Maintenance and Repairs - BSD - W680         | Major Maintenance   | Other GO CIP - Non-Debt | Citywide         | Ongoing         | 8,934,348              | 5,551,445          | 3,382,904                 | 11,000,000        | 11,000,000         | 28,500,000   | 59,434,348          |
| Major Maintenance and Repairs FY21 - W620          | Major Maintenance   | Other GO CIP - Non-Debt | Citywide         | Ongoing         | 5,583,991              | 5,583,934          | 57                        | 0                 | 0                  | 0            | 5,583,991           |
| Major Maintenance and Repairs FY23 - W927          | Major Maintenance   | Other GO CIP - Non-Debt | Citywide         | Ongoing         | 8,370,000              | 4,832,382          | 3,537,618                 | 0                 | 0                  | 0            | 8,370,000           |

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|--|---------------------------|-------------------------|------------------|-----------------|------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|---------------------|
| Major Maintenance and Repairs FY25 - X085                      | Major Maintenance         | Other GO CIP - Non-Debt | Citywide         | Ongoing         | 0                      | 0                  | 0                         | 0                 | 0                  | 0            | 0                   |
| Major Maintenance Projects-Arts and Cultural Facilities - W130 | Cultural Facilities       | Other GO CIP - Non-Debt | Citywide         | 09/2026         | 2,400,000              | 2,303,332          | 96,668                    | 0                 | 0                  | 0            | 2,400,000           |
| Martin Luther King Jr. Library Building C YD04                 | Cultural Facilities       | 2024 Bonds              | 7                | Not Started     | 0                      | 0                  | 0                         | 262,000           | 0                  | 0            | 262,000             |
| Meyerson - VF05  | Cultural Facilities       | 2017 Bonds              | 14               | 10/2024         | 3,800,000              | 3,653,438          | 146,562                   | 0                 | 0                  | 0            | 3,800,000           |
| Meyerson Symphony Center - YE09                                | Cultural Facilities       | 2024 Bonds              | 14               | Not Started     | 0                      | 0                  | 0                         | 4,500,000         | 0                  | 2,818,996    | 7,318,996           |
| Miramar Hotel- 1950 Fort Worth Ave - VJ08                      | Homeless Housing Services | 2017 Bonds              | 1                | 11/2025         | 2,347,969              | 2,696              | 2,345,273                 | 0                 | 0                  | 0            | 2,347,969           |
| Moody Performance Hall - YE10                                  | Cultural Facilities       | 2024 Bonds              | 14               | Not Started     | 0                      | 0                  | 0                         | 0                 | 0                  | 2,308,978    | 2,308,978           |
| Mountain Creek Library - YD05                                  | Cultural Facilities       | 2024 Bonds              | 3                | Not Started     | 0                      | 0                  | 0                         | 262,000           | 0                  | 0            | 262,000             |
| NE Patrol Station - VG37                                       | Police Facilities         | 2017 Bonds              | 10               | 04/2025         | 1,075,220              | 512,523            | 562,696                   | 0                 | 0                  | 0            | 1,075,220           |
| Non-City Owned Cultural Facility Repair - W149                 | Cultural Facilities       | Other GO CIP - Non-Debt | Citywide         | 09/2025         | 600,000                | 400,000            | 200,000                   | 0                 | 0                  | 0            | 600,000             |
| North Central Patrol HVAC - YF65                               | Police Facilities         | 2024 Bonds              | 12               | Not Started     | 0                      | 0                  | 0                         | 0                 | 0                  | 16,478       | 16,478              |
| North Central Patrol Interior Upgrades - YF66                  | Police Facilities         | 2024 Bonds              | 12               | Not Started     | 0                      | 0                  | 0                         | 0                 | 0                  | 1,965,000    | 1,965,000           |
| North Central Patrol Kitchen - YF64                            | Police Facilities         | 2024 Bonds              | 12               | Not Started     | 0                      | 0                  | 0                         | 0                 | 0                  | 262,000      | 262,000             |
| North Oak Cliff Replacement - 338 W. 10th St. - YD06           | Cultural Facilities       | 2024 Bonds              | 1                | Not Started     | 0                      | 0                  | 0                         | 0                 | 0                  | 16,182,500   | 16,182,500          |
| Northeast Patrol - Chiller - YF67                              | Police Facilities         | 2024 Bonds              | 10               | Not Started     | 0                      | 0                  | 0                         | 0                 | 0                  | 655,000      | 655,000             |



# CITY FACILITIES

| Project   | Service                             | Funding Source                 | Council District | Completion Date | Budget as of 5/31/2024 | Spent or Committed | Remaining as of 5/31/2024 | FY 2024-25 Budget | FY 2025-26 Planned | Future Costs | Total Project Costs |
|---|-------------------------------------|--------------------------------|------------------|-----------------|------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|---------------------|
| Northeast Patrol - Showers - YF68                                       | Police Facilities                   | 2024 Bonds                     | 10               | Not Started     | 0                      | 0                  | 0                         | 0                 | 0                  | 655,000      | 655,000             |
| Oak Cliff Cultural Center - YE11  | Cultural Facilities                 | 2024 Bonds                     | 1                | Not Started     | 0                      | 0                  | 0                         | 0                 | 0                  | 450,000      | 450,000             |
| Oak Lawn Library - YD07   | Cultural Facilities                 | 2024 Bonds                     | 14               | Not Started     | 0                      | 0                  | 0                         | 262,000           | 0                  | 0            | 262,000             |
| Oncor Energy Efficiency Program - W692                                  | Major Maintenance                   | Other GO CIP - Non-Debt        | Citywide         | Ongoing         | 194,500                | 0                  | 194,500                   | 0                 | 0                  | 0            | 194,500             |
| Outdoor Warning Sirens - W984   | City and Municipal Court Facilities | Other GO CIP - Debt            | Citywide         | 12/2024         | 371,435                | 81,239             | 290,196                   | 0                 | 0                  | 0            | 371,435             |
| P25 Radio Project - P776  | Technology                          | Capital Projects Reimbursement | Citywide         | Ongoing         | 924,360                | 848,707            | 75,653                    | 0                 | 0                  | 0            | 924,360             |
| Park Forest Replacement - 3728 High Vista Dr. - YD08                    | Cultural Facilities                 | 2024 Bonds                     | 13               | Not Started     | 0                      | 0                  | 0                         | 0                 | 0                  | 16,182,500   | 16,182,500          |
| Permanent Supportive Housing Projects (Prop I) - YI07                   | Homeless Housing Services           | 2024 Bonds                     | Citywide         | Not Started     | 0                      | 0                  | 0                         | 2,000,000         | 1,175,000          | 3,525,000    | 6,700,000           |
| Preston Royal Branch Library - Renovation - W980                        | Cultural Facilities                 | 2006 Bonds                     | 13               | 12/2025         | 3,830,000              | 10,303             | 3,819,697                 | 0                 | 0                  | 0            | 3,830,000           |
| Preston Royal Branch Library Renovation - 5626 Royal Ln. (Match) - YD09 | Cultural Facilities                 | 2024 Bonds                     | 13               | Not Started     | 0                      | 0                  | 0                         | 903,900           | 8,135,100          | 0            | 9,039,000           |
| Property Division - YF69  | Police Facilities                   | 2024 Bonds                     | 7                | Not Started     | 0                      | 0                  | 0                         | 0                 | 0                  | 16,478       | 16,478              |
| Public Art Admin - Economic Development - PA49                          | Public Art                          | 2006 Bonds                     | Citywide         | 09/2026         | 25,551                 | 0                  | 25,551                    | 0                 | 0                  | 0            | 25,551              |
| Public Art Admin - Flood Protection and - PA41                          | Public Art                          | 2006 Bonds                     | Citywide         | 09/2026         | 195,265                | 0                  | 195,265                   | 0                 | 0                  | 0            | 195,265             |
| Public Art Admin - Streets and Transport - PA39                         | Public Art                          | 2006 Bonds                     | Citywide         | 09/2026         | 256,507                | 27,616             | 228,891                   | 0                 | 0                  | 0            | 256,507             |

# CITY FACILITIES

| Project   | Service    | Funding Source | Council District | Completion Date | Budget as of 5/31/2024 | Spent or Committed | Remaining as of 5/31/2024 | FY 2024-25 Budget | FY 2025-26 Planned | Future Costs | Total Project Costs |
|---|------------|----------------|------------------|-----------------|------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|---------------------|
| Public Art Admin-Flood - PA23                         | Public Art | 2003 Bonds     | Citywide         | 09/2026         | 7,385                  | 0                  | 7,385                     | 0                 | 0                  | 0            | 7,385               |
| Public Art Administration - Court Facilities - PA55   | Public Art | 2006 Bonds     | Citywide         | 09/2029         | 3,039                  | 0                  | 3,039                     | 0                 | 0                  | 0            | 3,039               |
| Public Art Administration - Farmers Market - PA53     | Public Art | 2006 Bonds     | Citywide         | 09/2029         | 2,158                  | 0                  | 2,158                     | 0                 | 0                  | 0            | 2,158               |
| Public Art Administration-Public Works - PA59         | Public Art | 2017 Bonds     | 13               | 12/2028         | 178,445                | 64,611             | 113,834                   | 0                 | 0                  | 0            | 178,445             |
| Public Art Projects - Economic Developme - PA48       | Public Art | 2006 Bonds     | Citywide         | 09/2026         | 106,593                | 0                  | 106,593                   | 0                 | 0                  | 0            | 106,593             |
| Public Art Projects - Flood Protection a - PA40       | Public Art | 2006 Bonds     | Citywide         | 09/2026         | 781,073                | 0                  | 781,073                   | 0                 | 0                  | 0            | 781,073             |
| Public Art Projects - Library Facilities - PA02       | Public Art | 2003 Bonds     | Citywide         | 09/2029         | 47,853                 | 0                  | 47,853                    | 0                 | 0                  | 0            | 47,853              |
| Public Art Projects - Library Facilities - PA44       | Public Art | 2006 Bonds     | Citywide         | 09/2026         | 36,427                 | 34,707             | 1,720                     | 0                 | 0                  | 0            | 36,427              |
| Public Art Projects - Public Safety Faci - PA42       | Public Art | 2006 Bonds     | Citywide         | 09/2026         | 135,141                | 111,100            | 24,041                    | 0                 | 0                  | 0            | 135,141             |
| Public Art Projects - Public Safety Facilities - PA42 | Public Art | 2006 Bonds     | Citywide         | 12/2029         | 1,176                  | 0                  | 1,176                     | 0                 | 0                  | 0            | 1,176               |
| Public Art Projects - Public Safety Facilities - PA42 | Public Art | 2017 Bonds     | Citywide         | 12/2029         | 2,661                  | 0                  | 2,661                     | 0                 | 0                  | 0            | 2,661               |
| Public Art Projects-Court Facilities - PA54           | Public Art | 2006 Bonds     | Citywide         | 09/2029         | 12,156                 | 0                  | 12,156                    | 0                 | 0                  | 0            | 12,156              |
| Public Art Projects-Public Works - PA58               | Public Art | 2017 Bonds     | Citywide         | 09/2028         | 713,774                | 44,449             | 669,326                   | 0                 | 0                  | 0            | 713,774             |

# CITY FACILITIES

| Project  | Service                    | Funding Source      | Council District | Completion Date | Budget as of 5/31/2024 | Spent or Committed | Remaining as of 5/31/2024 | FY 2024-25 Budget | FY 2025-26 Planned | Future Costs | Total Project Costs |
|--|----------------------------|---------------------|------------------|-----------------|------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|---------------------|
| Public Art-Parks - PA56                            | Public Art                 | 2017 Bonds          | Citywide         | 09/2025         | 1,868,257              | 282,572            | 1,585,685                 | 0                 | 0                  | 0            | 1,868,257           |
| Public Arts Administration- City Facilities - PA51 | Public Art                 | 2006 Bonds          | Citywide         | 09/2029         | 18,994                 | 0                  | 18,994                    | 0                 | 0                  | 0            | 18,994              |
| Public Arts Projects-City Facilities - PA50        | Public Art                 | 2006 Bonds          | Citywide         | 09/2029         | 75,974                 | 0                  | 75,974                    | 0                 | 0                  | 0            | 75,974              |
| Public Arts Projects-Farmers Market - PA52         | Public Art                 | 2006 Bonds          | Citywide         | 09/2029         | 8,631                  | 0                  | 8,631                     | 0                 | 0                  | 0            | 8,631               |
| Public Arts Projects-Library Facilities - PA44     | Public Art                 | 2006 Bonds          | Citywide         | 09/2029         | 17,611                 | 108                | 17,504                    | 0                 | 0                  | 0            | 17,611              |
| Public Arts Projects-Public Safety - PA62          | Public Art                 | 2017 Bonds          | Citywide         | 12/2029         | 191,820                | 182,242            | 9,578                     | 0                 | 0                  | 0            | 191,820             |
| Public Safety - Stemmons Renovation - VG51         | Fire Protection Facilities | 2017 Bonds          | 2                | 12/2024         | 300,000                | 96,642             | 203,358                   | 0                 | 0                  | 0            | 300,000             |
| Public Safety Campus - VG48                        | Fire Protection Facilities | 2017 Bonds          | 2                | 10/2024         | 125,000                | 86,410             | 38,590                    | 0                 | 0                  | 0            | 125,000             |
| Public Safety MDC 1/5 Annual Replacement - E419    | Technology                 | Other GO CIP - Debt | Citywide         | Ongoing         | 1,000,000              | 0                  | 1,000,000                 | 0                 | 0                  | 0            | 1,000,000           |
| Public Safety MDC Replacement - E610               | Technology                 | Other GO CIP - Debt | Citywide         | Ongoing         | 0                      | 0                  | 0                         | 1,000,000         | 1,000,000          | 3,000,000    | 5,000,000           |
| Public Art Admin-Parks - PA57                      | Public Art                 | 2017 Bonds          | Citywide         | 09/2025         | 429,569                | 412,963            | 16,607                    | 0                 | 0                  | 0            | 429,569             |
| Quarter Master - YF70                              | Police Facilities          | 2024 Bonds          | 2                | Not Started     | 0                      | 0                  | 0                         | 0                 | 0                  | 16,478       | 16,478              |
| Radio Shop/Communications Building - YF71          | Police Facilities          | 2024 Bonds          | 2                | Not Started     | 0                      | 0                  | 0                         | 0                 | 0                  | 16,478       | 16,478              |
| Renner Frankford Library - YD10                    | Cultural Facilities        | 2024 Bonds          | 12               | Not Started     | 0                      | 0                  | 0                         | 262,000           | 0                  | 0            | 262,000             |
| Sammons Center for the Arts - YE12                 | Cultural Facilities        | 2024 Bonds          | 2                | Not Started     | 0                      | 0                  | 0                         | 0                 | 0                  | 3,789,492    | 3,789,492           |

# CITY FACILITIES

| Project   | Service                             | Funding Source          | Council District | Completion Date | Budget as of 5/31/2024 | Spent or Committed | Remaining as of 5/31/2024 | FY 2024-25 Budget | FY 2025-26 Planned | Future Costs | Total Project Costs |
|---|-------------------------------------|-------------------------|------------------|-----------------|------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|---------------------|
| Skillman Southwestern Library - YD11                    | Cultural Facilities                 | 2024 Bonds              | 9                | Not Started     | 0                      | 0                  | 0                         | 262,000           | 0                  | 0            | 262,000             |
| Skyline Library - YD12                                  | Cultural Facilities                 | 2024 Bonds              | 7                | Not Started     | 0                      | 0                  | 0                         | 262,000           | 0                  | 0            | 262,000             |
| Solar Installation - W799                               | Major Maintenance                   | Other GO CIP - Non-Debt | Citywide         | Ongoing         | 500,000                | 500,000            | 0                         | 500,000           | 500,000            | 0            | 1,500,000           |
| Solar Installation FY24 - X056                          | Major Maintenance                   | Other GO CIP - Non-Debt | Citywide         | Ongoing         | 500,000                | 199,236            | 300,764                   | 0                 | 0                  | 0            | 500,000             |
| Solar Installation Project FY 23 - W928                 | Major Maintenance                   | Other GO CIP - Non-Debt | Citywide         | Ongoing         | 1,500,000              | 1,210,768          | 289,232                   | 0                 | 0                  | 0            | 1,500,000           |
| South Central PD - YF72                                 | Police Facilities                   | 2024 Bonds              | 8                | Not Started     | 0                      | 0                  | 0                         | 0                 | 0                  | 16,478       | 16,478              |
| South Dallas Cultural Center - YE13                     | Cultural Facilities                 | 2024 Bonds              | 7                | Not Started     | 0                      | 0                  | 0                         | 0                 | 0                  | 2,276,078    | 2,276,078           |
| Southeast Patrol - Shower/Locker Room Renovation - YF74 | Police Facilities                   | 2024 Bonds              | 5                | Not Started     | 0                      | 0                  | 0                         | 0                 | 0                  | 655,000      | 655,000             |
| Southeast Patrol - Water/Sewer - YF73                   | Police Facilities                   | 2024 Bonds              | 5                | Not Started     | 0                      | 0                  | 0                         | 0                 | 0                  | 262,000      | 262,000             |
| Southeast Service Center - Construction - T743          | City and Municipal Court Facilities | 2006 Bonds              | 7                | 12/2024         | 15,407                 | 15,407             | 0                         | 0                 | 0                  | 0            | 15,407              |
| Southeast Service Center - Construction - T743          | City and Municipal Court Facilities | 2006 Bonds              | 7                | 12/2024         | 3,089,272              | 1,615,419          | 1,473,853                 | 0                 | 0                  | 0            | 3,089,272           |
| Southeast Service Center - Construction - T743          | City and Municipal Court Facilities | 2017 Bonds              | 7                | 12/2024         | 6,680,910              | 0                  | 6,680,910                 | 0                 | 0                  | 0            | 6,680,910           |
| Southwest Police Station - YF75                         | Police Facilities                   | 2024 Bonds              | 3                | Not Started     | 0                      | 0                  | 0                         | 0                 | 0                  | 16,478       | 16,478              |
| Southwest Transfer Station [24410] - VH11               | City and Municipal Court Facilities | 2017 Bonds              | 3                | 12/2024         | 205,000                | 33,343             | 171,657                   | 0                 | 0                  | 0            | 205,000             |
| SW Patrol Station - VG42                                | Police Facilities                   | 2017 Bonds              | 3                | 02/2026         | 1,250,000              | 36,161             | 1,213,839                 | 0                 | 0                  | 0            | 1,250,000           |

# CITY FACILITIES

| Project                                   | Service                             | Funding Source      | Council District | Completion Date | Budget as of 5/31/2024 | Spent or Committed   | Remaining as of 5/31/2024 | FY 2024-25 Budget    | FY 2025-26 Planned   | Future Costs         | Total Project Costs    |
|---|-------------------------------------|---------------------|------------------|-----------------|------------------------|----------------------|---------------------------|----------------------|----------------------|----------------------|------------------------|
| Technology Infrastructure Redesign - E421 | Technology                          | Other GO CIP - Debt | Citywide         | Ongoing         | 975,000                | 0                    | 975,000                   | 0                    | 0                    | 0                    | 975,000                |
| Unspecified ADA Improvements - VH12       | City and Municipal Court Facilities | 2017 Bonds          | Citywide         | 12/2024         | 3,230,000              | 935,922              | 2,294,078                 | 0                    | 0                    | 0                    | 3,230,000              |
| UST Removal and Replacement - YF76        | Police Facilities                   | 2024 Bonds          | Citywide         | Not Started     | 0                      | 0                    | 0                         | 199,235              | 1,793,112            | 0                    | 1,992,346              |
| Winspear Opera House - YE14               | Cultural Facilities                 | 2024 Bonds          | 14               | Not Started     | 0                      | 0                    | 0                         | 661,419              | 0                    | 5,952,771            | 6,614,190              |
| Wyly Theatre - YE15                       | Cultural Facilities                 | 2024 Bonds          | 14               | Not Started     | 0                      | 0                    | 0                         | 500,758              | 0                    | 4,506,826            | 5,007,584              |
| <b>Grand Total</b>                        |                                     |                     |                  |                 | <b>\$397,646,433</b>   | <b>\$261,839,927</b> | <b>\$135,806,506</b>      | <b>\$158,527,958</b> | <b>\$112,471,204</b> | <b>\$343,940,361</b> | <b>\$1,012,585,956</b> |

# CONVENTION AND EVENT SERVICES

## MISSION

The Department of Convention and Event Services (CES) is dedicated to: (1) renovating, maintaining, managing, and preserving the Kay Bailey Hutchison Convention Center Dallas (KBHCCD) facilities and its abutting greenspaces as well as the Eddie Bernice Johnson Union Station (EBJUS); (2) managing staff and contracts for CES' Office of Special Events, the American Airlines Center, portions of Farmers Market, and the Omni Dallas Hotel; (3) replacing major building systems and equipment to enhance and modernize operations, increase energy efficiency, and improve safety; and (4) implementing the KBHCCD Master Plan to modernize facilities, coordinate and connect with transportation initiatives and private development, and enhance walkability to other areas of downtown Dallas to ensure the KBHCCD remains competitive in attracting and retaining clients and visitors.

## HIGHLIGHTED ACCOMPLISHMENTS FOR FY 2023-24

- Transitioned from concept to implementation of the KBHCCD Master Plan:
  - a. Issued first tranche of bonds
  - b. Awarded project manager and owner's representation contracts for KBHCCD Convention Center and Deck Parks, Dallas Memorial Arena, The Black Academy of Arts and Letters (TBAAL) and Pioneer Plaza and Cemetery
  - c. Awarded architecture and design contract for KBHCCD
- Maintained mechanical system including two boilers, pumps, and control replacement
- Completed KBHCCD modernization of elevators and escalators
- Regraded and replanted geocell wall
- Worked collaboratively with internal and external partners to relocate unsheltered population from Reunion Parking Center
- Preserved EBJUS facility by upgrading exterior door hardware, lighting for Dallas Area Rapid Transit (DART) and Trinity Railway Express (TRE) office, partitions and restroom walls, and faucets & toilet fixtures in lobby restrooms

# CONVENTION AND EVENT SERVICES

## HIGHLIGHTED OBJECTIVES FOR FY 2024-25

- Continue life, health, and safety capital projects and repairs for the KBHCCD, TBAAL, and EBJUS in anticipation of decommissioning the current building according to the KBHCCD Master Plan
- Continue KBHCCD Master Plan implementation, including release of solicitations for architecture, engineering, and design services, constructability review and construction
- Increase physical security and prepare building to host International Federation of Association Football (FIFA) International Broadcasting Center (IBC) in 2026

## SERVICE DESCRIPTIONS

| CONVENTION AND EVENT SERVICES |  |
|-------------------------------|--|
| Convention Center Improvement | CES, in cooperation with its building management partner OVG360, continues to resolve maintenance and repair issues while updating and improving the facility. Planned projects focus on life safety, water infiltration, interior repairs, and building integrity while avoiding redundancy with objectives of the KBHCCD Master Plan |

# CONVENTION AND EVENT SERVICES

## SOURCE OF FUNDS

| Funding Source                    | Budget as of 5/31/2024 | Spent or Committed  | Remaining as of 5/31/2024 | FY 2024-25 Budget   | FY 2025-26 Planned | Future Costs        | Total Project Costs  |
|-----------------------------------|------------------------|---------------------|---------------------------|---------------------|--------------------|---------------------|----------------------|
| Convention Center Capital Program | 163,546,150            | 55,376,166          | 108,169,983               | 69,575,000          | 7,075,000          | 16,050,000          | 256,246,150          |
| <b>Grand Total</b>                | <b>\$163,546,150</b>   | <b>\$55,376,166</b> | <b>\$108,169,983</b>      | <b>\$69,575,000</b> | <b>\$7,075,000</b> | <b>\$16,050,000</b> | <b>\$256,246,150</b> |

## USE OF FUNDS

| Service                       | Budget as of 5/31/2024 | Spent or Committed  | Remaining as of 5/31/2024 | FY 2024-25 Budget   | FY 2025-26 Planned | Future Costs        | Total Project Costs  |
|-------------------------------|------------------------|---------------------|---------------------------|---------------------|--------------------|---------------------|----------------------|
| Convention Center Improvement | 163,546,150            | 55,376,166          | 108,169,983               | 69,575,000          | 7,075,000          | 16,050,000          | 256,246,150          |
| <b>Grand Total</b>            | <b>\$163,546,150</b>   | <b>\$55,376,166</b> | <b>\$108,169,983</b>      | <b>\$69,575,000</b> | <b>\$7,075,000</b> | <b>\$16,050,000</b> | <b>\$256,246,150</b> |



# CONVENTION AND EVENT SERVICES

## PROJECT LIST

The table below details all active projects in the Capital Improvement Program in alphabetical order. Included in the detail for each project is the service, funding source, council district, estimated completion date, inception-to-date budget, remaining appropriations, and new appropriations for FY 2024-25 and FY 2025-26. The Total Project Cost reflects the total budget over the life of the project, including inception-to-date budget, new appropriations, and estimated Future Cost.

| Project   | Service                       | Funding Source                    | Council District | Completion Date | Budget as of 5/31/2024 | Spent or Committed | Remaining as of 5/31/2024 | FY 2024-25 Budget | FY 2025-26 Planned | Future Costs | Total Project Costs |
|---|-------------------------------|-----------------------------------|------------------|-----------------|------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|---------------------|
| Convention Center Facility Improvements - W111                    | Convention Center Improvement | Convention Center Capital Program | 2                | Ongoing         | 12,159,637             | 5,401,849          | 6,757,789                 | 750,000           | 250,000            | 0            | 13,159,637          |
| Convention Center Master Plan - W433                              | Convention Center Improvement | Convention Center Capital Program | 2                | Ongoing         | 107,707,606            | 32,464,740         | 75,242,867                | 66,000,000        | 5,100,000          | 15,300,000   | 194,107,606         |
| Convention Facility Elevator Escalator Improvement Project - W106 | Convention Center Improvement | Convention Center Capital Program | 2                | Ongoing         | 7,071,856              | 6,696,780          | 375,076                   | 0                 | 0                  | 0            | 7,071,856           |
| EBJ Union Station - W602  | Convention Center Improvement | Convention Center Capital Program | 2                | Ongoing         | 1,359,348              | 1,359,348          | 0                         | 175,000           | 175,000            | 350,000      | 2,059,348           |
| Fire Sprinkler Pipe Replacement - W298                            | Convention Center Improvement | Convention Center Capital Program | 2                | Ongoing         | 5,376,867              | 165,367            | 5,211,500                 | 0                 | 0                  | 0            | 5,376,867           |
| JOC Projects - W604   | Convention Center Improvement | Convention Center Capital Program | 2                | Ongoing         | 5,253,826              | 1,939,548          | 3,314,278                 | 1,000,000         | 500,000            | 0            | 6,753,826           |
| KBHCCD Water Infiltration Project - W188                          | Convention Center Improvement | Convention Center Capital Program | 2                | Ongoing         | 7,860,031              | 919,476            | 6,940,555                 | 500,000           | 300,000            | 0            | 8,660,031           |
| Pioneer Plaza - W601  | Convention Center Improvement | Convention Center Capital Program | 2                | Ongoing         | 1,448,350              | 0                  | 1,448,350                 | 0                 | 0                  | 0            | 1,448,350           |

# CONVENTION AND EVENT SERVICES

| Project  | Service                       | Funding Source                    | Council District | Completion Date | Budget as of 5/31/2024 | Spent or Committed  | Remaining as of 5/31/2024 | FY 2024-25 Budget   | FY 2025-26 Planned | Future Costs        | Total Project Costs  |
|--|-------------------------------|-----------------------------------|------------------|-----------------|------------------------|---------------------|---------------------------|---------------------|--------------------|---------------------|----------------------|
| Restroom Modernization and Accessibility Improvements - W431 | Convention Center Improvement | Convention Center Capital Program | 2                | Ongoing         | 7,249,493              | 1,814,290           | 5,435,203                 | 0                   | 0                  | 0                   | 7,249,493            |
| Spectra Projects - W603                                      | Convention Center Improvement | Convention Center Capital Program | 2                | Ongoing         | 5,784,000              | 3,182,164           | 2,601,836                 | 1,000,000           | 750,000            | 250,000             | 7,784,000            |
| TBAAL Capital Improvements - W432                            | Convention Center Improvement | Convention Center Capital Program | 2                | Ongoing         | 2,275,135              | 1,432,604           | 842,531                   | 150,000             | 0                  | 150,000             | 2,575,135            |
| <b>Grand Total</b>   |                               |                                   |                  |                 | <b>\$163,546,150</b>   | <b>\$55,376,166</b> | <b>\$108,169,983</b>      | <b>\$69,575,000</b> | <b>\$7,075,000</b> | <b>\$16,050,000</b> | <b>\$256,246,150</b> |



# ECONOMIC DEVELOPMENT

## MISSION

The Economic Development (ECO) Capital Improvement Program (CIP) promotes an adaptive and resilient economic environment by promoting job growth and increasing the tax base. Bond program projects facilitate economic development by providing catalytic public infrastructure and/or gap financing for private commercial, retail, housing, mixed-use and community development projects. The City's economic development incentive program (formerly known as the Public/Private Partnership Program) includes, but is not limited to, gap financing for private development projects, community development projects, job creation incentives, and other real estate development and business development incentives. The 18 active tax increment financing districts (TIFs) in which the City participates provide funding for TIF-eligible improvements and grants to projects benefitting reinvestment zones.

## HIGHLIGHTED ACCOMPLISHMENTS FOR FY 2023-24

- Continued implementation of the Economic Development Policy 2022-2032 and the Incentives Policy
- City Council approved amendments to the Deep Ellum TIF District Project Plan and Financing Plan
- City Council approved amendments to the Fort Worth Avenue TIF District Project Plan and Financing Plan
- City Council approved a TIF district development agreement with UCR Development Services LLC to support the Lancaster-Corning Retail Development Project on vacant property addressed as 3011-3039 South Lancaster Road in the Transit Oriented Development TIF District
- City Council approved an incentive agreement with WD FW Avenue Partners LP and Columbus Trail-94 Ltd to support the Vista at Kessler/Stevens Retail Redevelopment Project on property addressed as 1340 N. Hampton Road and 2045 Fort Worth Avenue in the Fort Worth Avenue TIF District
- City Manager executed a community development grant agreement with CityBuild Community Development Corporation to support the Bonton Farms Health and Wellness Center Project at 6407 Carlton Garrett Street
- Continued coordination with the City's Park and Recreation Department regarding TIF district funding for the Park at Forest-Audelia and multi-purpose facility in the Skillman Corridor TIF District
- Continued coordination with the City's Transportation and Public Works Department (PBW) regarding TIF district funding to support the Akard Street Sidewalk Improvement Project, the Akard Street Traffic Signal Project, and the I-30 Canyon Redesign Betterments Project in the Cedars TIF District
- Continued administration of the incentive agreement with Sadler Circle Senior Apartments LLC to support the Oaklawn Place project, a new multi-family development with 84 affordable units in the Maple/Mockingbird TIF District
- Continued administration of the incentive agreement with Dallas Housing Opportunity Fund LLC for the management, administration, and implementation of the Dallas Housing Opportunity Fund, a targeted investment fund intended to create or retain at least 1,500 affordable housing units by 2031

# ECONOMIC DEVELOPMENT

- Continued administration of the incentive agreement with Trammell Crow Company Development LLC to support the Mockingbird Station East project, a new mixed-income and transit-oriented development with 429 units (of which 86 are affordable) at 5465 E. Mockingbird Lane in the TOD TIF District
- Continued coordination with Dallas Water Utilities (DWU) regarding implementation of the dredging of the pond in Watercrest Park in the Skillman Corridor TIF District
- Continued administration of the incentive agreement with 3662 Investors LP for the redevelopment of Red Bird Mall in the Mall Area Redevelopment TIF District
- Continued administration of the incentive agreement to support a new mixed-income development with 230 units (of which 184 are affordable) called Gateway Oak Cliff in the Oak Cliff Gateway TIF District
- Continued administration of incentive agreement with 1632 MLK LLC to support the redevelopment of a historic commercial building at 1632 Marting Luther King, Jr. Boulevard in the Forest District area of South Dallas
- Continued administration of incentive agreement with Cornerstone Community Enterprises to support the redevelopment of a commercial building at 2839 S. Ervay in the Forest District area of South Dallas
- Continued administration of the incentive agreement with Villas at WH 20, LP for the development of the Villas at Mariposa, a mixed-income apartment development with 130 residential units (of which 104 are affordable) at 1515 Fort Worth Avenue in the Fort Worth Avenue TIF District
- Continued coordination regarding redevelopment activities in the Valley View - Galleria Mall area (now known as the International District) in the Mall Area Redevelopment TIF District, including implementation of specific strategic planning elements
- Continued administration of TIF funding agreement with Circuit Trail Conservancy for design and construction of the North Victory segment of the Hi-Line Connector Trail Project in the Sports Arena TIF District
- Continued administration of the incentive agreement with 1100 Pearl Street, Inc. to support the Pearl Lofts project, a new mixed-use and mixed-income development with 100 units (of which 30 are affordable) in the Farmers Market TIF District
- Continued administration of the incentive agreement with One Newpark GP, LLC to support the One Newpark project, a new mixed-use and mixed-income development with street-level retail, 225,000 square feet of office, a hotel component with 245 rooms, and 268 units (of which 54 units are affordable) in the Downtown Connection TIF District
- Continued administration of the incentive agreement with Interstate-20 Lancaster Development, LLC to support University Hills Phase I project, a catalyst development with horizontal infrastructure improvements and vertical development of 240 townhomes, 300 single-family detached homes, 250 multifamily units, and 80,000 square feet of retail/office in the University TIF district
- Continued administration of the incentive agreement with Goldman Sachs and Hunt Realty to support a new 800,000 square feet office building to anchor the redevelopment of an 11-acre site in the Victory area of Uptown, leading to the creation or retention of 5,000 jobs

# ECONOMIC DEVELOPMENT

## HIGHLIGHTED OBJECTIVES FOR FY 2024-25

- Continued implementation of the City’s Economic Development Policy 2022-2032 and the Incentives Policy
- City Council approval of incentive agreements to support catalytic mixed-use and/or mixed-income developments and job creation/retention
- City Council approval of incentive agreements to support transit-oriented developments on DART-owned properties adjacent to light rail stations
- City Council approval of incentive agreement to support the proposed Integrated Community Development Project on City-owned property in the 200-300 blocks of St. Augustine Road in Pleasant Grove

## SERVICE DESCRIPTIONS

| ECONOMIC DEVELOPMENT                            |   |
|---|---|
| Cedars Tax Increment Financing District         | Initiated in 1992, the Cedars TIF District provided funding for infrastructure improvements in the Cedars area. The district expired in 2022, and final year close-out activities will occur in FY 2024-25.   |
| City Center Tax Increment Financing District    | Initiated in 1996, the City Center TIF District provides a long-term program to fund the upgrade of the area’s infrastructure and create a vibrant downtown core. The intent of the program is to improve the economics for developing residential property in the downtown core and creating a destination retail district that serves downtown residents and visitors and supports the office market. The original portion of the district expired in 2022; the expanded portion will expire in 2037. |
| Cypress Waters Tax Increment Financing District | Initiated in 2011, the Cypress Waters TIF District promotes the redevelopment, stabilization, and growth of the Cypress Waters area. The district will expire the sooner of 2040 or when increment collections are completed, whichever comes first.  |
| Davis Garden Tax Increment Financing District   | Initiated in 2007, the Davis Garden TIF District provides a long-term program to fund area infrastructure, support redevelopment of structurally obsolete apartment and commercial development in the north Oak Cliff area, and create a vibrant mixed-use district in the area southwest of the intersection of Westmoreland Road and I-30. The district will expire in 2039.  |
| Deep Ellum Tax Increment Financing District     | Initiated in 2005, the Deep Ellum TIF District provides funding to encourage redevelopment of the Deep Ellum area. The district will expire in 2028.  |

# ECONOMIC DEVELOPMENT

|   |   |
|---|---|
| <p>Design District Tax Increment Financing District</p>         | <p>Initiated in 2005, the Design District TIF District provides funding to encourage redevelopment in the Design District area. The district will expire in 2028.</p>   |
| <p>Downtown Connection Tax Increment Financing District</p>     | <p>Initiated in 2005, the Downtown Connection TIF District provides a long-term program to replace and upgrade the area’s infrastructure, fund catalyst projects, and create a vibrant downtown core. The intent of the program is to improve the economics for developing residential property in the downtown core and creating a destination retail district that serves residents and visitors and supports the office market. The original portion of the district will expire in 2035; the expanded portion (Newpark Sub-District) will expire in 2052.</p> |
| <p>Economic Development Bonds</p>                               | <p>Includes general obligation bond program funding under various economic development bond propositions for investment in public infrastructure needed to promote economic development and for economic development incentive agreements for catalyst projects that, in turn, foster greater private sector development, contributing to the tax base and creation of jobs.</p>  |
| <p>Equity Revitalization</p>                                    | <p>Established to support a combination of City priorities ranging from the Comprehensive Housing Policy and the elimination of Racially/Ethnically Concentrated Areas of Poverty (RECAP) to quality-of-life programs. Projects include acquisition and infrastructure investments as well as gap financing for quality-of-life projects, covering targeted areas in all 14 City Council districts.</p>   |
| <p>Farmers Market Tax Increment Financing District</p>          | <p>Initiated in 1998, the Farmers Market TIF District has been instrumental in stimulating private investment and leasing demand in the Farmers Market area. The district will expire in 2028.</p>  |
| <p>Fort Worth Avenue Tax Increment Financing District</p>       | <p>Initiated in 2007, the Fort Worth Avenue TIF District provides a long-term program to fund the upgrade of the area’s infrastructure and support redevelopment of structurally obsolete commercial development in the North Oak Cliff area to foster the redevelopment of the Fort Worth Avenue corridor between the Trinity River and west of Hampton Road. The district will expire in 2029.</p>  |
| <p>Grand Park South Tax Increment Financing District</p>        | <p>Initiated in 2005, the Grand Park South TIF District provides funding for environmental remediation, historic preservation, and infrastructure improvements in the area west of Fair Park and north of Martin Luther King, Jr. Boulevard. Additionally, in 2021, the district was expanded by 151 acres to include an area bounded by Al Lipscomb Way, South Ervay Street, South Boulevard, Pennsylvania Avenue, and Botham Jean Boulevard. The district will expire in 2036.</p>  |
| <p>Mall Area Redevelopment Tax Increment Financing District</p> | <p>Initiated in 2014, the Mall Area Redevelopment TIF District provides a long-term funding program for public infrastructure improvements, economic development grants, and land assembly for public open space, which is intended to stimulate private investment and sustain the orderly redevelopment of two of the City’s commercial core assets—the Galleria-Valley View Mall area in northern Dallas and Red Bird Mall area in southern Dallas. The district will expire in 2044.</p>  |

# ECONOMIC DEVELOPMENT

|   |  |
|---|--|
| <p>Maple-Mockingbird Tax Increment Financing District</p>                     | <p>Initiated in 2008, the Maple-Mockingbird TIF District provides funding to encourage redevelopment of the area between Dallas Love Field Airport (DAL) and the Southwestern Medical District. The district will expire in 2033.</p>  |
| <p>Oak Cliff Gateway Tax Increment Financing District</p>                     | <p>Initiated in 1992, the Oak Cliff Gateway TIF District promotes the redevelopment, stabilization, and growth of the area. The original portion of the district will expire in 2027; the Bishop/Jefferson Sub-District will expire in 2044. In 2022, the new Clarendon/Beckley/Kiest Sub-District (148 acres) was established and will expire in 2052.</p>  |
| <p>Incentive Program (formerly called Public-Private Partnership Program)</p> | <p>This program provides gap financing (loans and grants) for real estate development, tax abatements, job incentives, and other business development incentives to facilitate private investment, job creation, economic development, and community development in the City of Dallas. Substantially similar to the previous Public/Private Partnership Program, the City adopted a new Incentive Policy with a suite of incentive programs in January 2023, all of which superseded the Public/Private Partnership Program.</p>  |
| <p>Infrastructure Investment Fund</p>   | <p>Initiated in 2023 with City Council's approval of the City's Economic Development Policy 2022-2032 and associated the Incentives Policy, the Infrastructure Investment Fund is designed to assist in closing the infrastructure gaps between Dallas' richest and poorest neighborhoods. The goal of the Infrastructure Investment Fund is to use funds to make targeted investments in infrastructure that further a specific area plan and/or to work with private partners to realize private investment and drive new economic activity in historically underserved areas. The Infrastructure Investment Fund is capitalized by ongoing collection of windfall funds from expiring TIF districts. For a period of 10 years after a TIF district expires, the amount of the total annual increment contributed by the City in the TIF district's last year will be earmarked within the General Fund for annual transfer into the Infrastructure Investment Fund.</p> |
| <p>Skillman Corridor Tax Increment Financing District</p>                     | <p>Initiated in 2005, the Skillman Corridor TIF District provides a long-term program to fund the upgrade of the area's infrastructure and fund environmental remediation to support redevelopment of structurally obsolete apartments and commercial development in the Skillman Corridor area between Caruth Haven and Lyndon B. Johnson Freeway. The district will expire in 2036.</p>  |
| <p>Southwestern Medical Tax Increment Financing District</p>                  | <p>Initiated in 2005, the Southwest Medical TIF District provides funding to encourage redevelopment in the Southwestern Medical area. The original portion of the district will expire in 2028; the Medical Campus sub-district will expire in 2046.</p>  |
| <p>Sports Arena Tax Increment Financing District</p>                          | <p>Initiated in 1998, the Sports Arena TIF District is expected to stimulate development and redevelopment that would not otherwise occur solely through private investment in this area of Dallas. The original portion of the district will expire in 2028; the Riverfront Gateway and West Dallas sub-districts will expire in 2042.</p>  |



# ECONOMIC DEVELOPMENT

|   |   |
|---|---|
| Transit-Oriented Development (TOD) Tax Increment Financing District | Initiated in 2008, the TOD TIF District provides funding to support redevelopment in four areas along the DART line: the Lancaster Corridor sub-district, the Cedar Crest sub-district, the Cedars West sub-district, and the Mockingbird/Lovers Lane sub-district. The district will expire in 2038.   |
| University Tax Increment Financing District                         | Initiated in 2017, the University TIF District represents an effort to establish a funding mechanism to stimulate private investment and development in Dallas' southern sector (University Hills sub-district) and provide public amenities including trail connections in northern Dallas (University Center sub-district) while taking advantage of each area's strategic regional location adjacent to major universities and transportation corridors. The district will expire in 2048. |
| Vickery Meadow Tax Increment Financing District                     | Initiated in 2005, the Vickery Meadow TIF District provides funding to support the redevelopment of the Vickery Meadow area. The district will expire in 2028.  |

# ECONOMIC DEVELOPMENT

## SOURCE OF FUNDS

| Funding Source          | Budget as of 5/31/2024 | Spent or Committed   | Remaining as of 5/31/2024 | FY 2024-25 Budget   | FY 2025-26 Planned   | Future Costs         | Total Project Costs    |
|-------------------------|------------------------|----------------------|---------------------------|---------------------|----------------------|----------------------|------------------------|
| 1998 Bonds              | 298,755                | 0                    | 298,755                   | 0                   | 0                    | 0                    | 298,755                |
| 2003 Bonds              | 4,346,704              | 1206762.24           | 3,139,941                 | 0                   | 0                    | 0                    | 4,346,704              |
| 2006 Bonds              | 16,802,182             | 16,718,671           | 83,511                    | 0                   | 0                    | 0                    | 16,802,182             |
| 2012 Bonds              | 13,249,505             | 4,103,967            | 9,145,539                 | 0                   | 0                    | 0                    | 13,249,505             |
| 2017 Bonds              | 23,789,630             | 2,445,969            | 21,343,661                | 0                   | 0                    | 0                    | 23,789,630             |
| 2024 Bonds              | 0                      | 0                    | 0                         | 15,069,632          | 14,485,108           | 69,145,259           | 98,700,000             |
| Other GO CIP - Non-Debt | 603,966,753            | 246,757,581          | 356,769,127               | 72,667,009          | 183,203,706          | 619,081,329          | 1,478,918,796          |
| <b>Grand Total</b>      | <b>\$662,453,529</b>   | <b>\$271,232,951</b> | <b>\$390,780,533</b>      | <b>\$87,736,641</b> | <b>\$197,688,814</b> | <b>\$688,226,588</b> | <b>\$1,636,105,573</b> |

## USE OF FUNDS

| Service  | Budget as of 5/31/2024 | Spent or Committed | Remaining as of 5/31/2024 | FY 2024-25 Budget | FY 2025-26 Planned | Future Costs | Total Project Costs |
|--|------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|---------------------|
| Cedars Tax Increment Financing District              | 3,160,239              | 2,400,944          | 759,295                   | 380,000           | 0                  | 0            | 3,540,239           |
| City Center Tax Increment Financing District         | 39,702,839             | 8,780,609          | 30,922,230                | 0                 | 1,973,646          | 7,186,043    | 48,862,528          |
| Cypress Waters Tax Increment Financing District      | 8,524,686              | 232,906            | 8,291,780                 | 9,316,167         | 10,247,784         | 36,262,563   | 64,351,200          |
| Davis Garden Tax Increment Financing District        | 7,071,985              | 1,268,770          | 5,803,216                 | 0                 | 4,143,495          | 15,086,465   | 26,301,945          |
| Deep Ellum Tax Increment Financing District          | 21,020,725             | 1,038,640          | 19,982,085                | 0                 | 11,091,580         | 29,281,771   | 61,394,076          |
| Design District Tax Increment Financing District     | 44,428,194             | 8,907,666          | 35,520,528                | 0                 | 11,204,697         | 42,650,681   | 98,283,572          |
| Downtown Connection Tax Increment Financing District | 54,600,882             | 15,688,720         | 38,912,163                | 31,260,279        | 52,998,199         | 193,268,387  | 332,127,747         |
| Economic Development Bonds                           | 29,129,845             | 5,829,690          | 23,300,155                | 4,994,816         | 4,502,554          | 26,202,630   | 64,829,845          |
| Equity Revitalization                                | 16,855,396             | 8,161,159          | 8,694,237                 | 0                 | 0                  | 0            | 16,855,396          |
| Farmers Market Tax Increment Financing District      | 9,838,361              | 946,634            | 8,891,727                 | 4,629,297         | 4,768,176          | 15,479,188   | 34,715,023          |
| Fort Worth Avenue Tax Increment Financing District   | 20,915,673             | 3,779,062          | 16,696,567                | 0                 | 7,429,153          | 43,224,692   | 71,569,519          |
| Grand Park South Tax Increment Financing District    | 1,653,215              | 341,178            | 1,312,037                 | 812,399           | 934,259            | 3,239,777    | 6,639,649           |
| Housing  | 35,319,849             | 20,975,560         | 14,344,288                | 16,062,627        | 15,970,365         | 60,906,063   | 128,258,904         |

# ECONOMIC DEVELOPMENT

## USE OF FUNDS

| Service   | Budget as of 5/31/2024 | Spent or Committed   | Remaining as of 5/31/2024 | FY 2024-25 Budget   | FY 2025-26 Planned   | Future Costs         | Total Project Costs    |
|---|------------------------|----------------------|---------------------------|---------------------|----------------------|----------------------|------------------------|
| Mall Area Redevelopment Tax Increment Financing District            | 3,583,082              | 538,832              | 3,044,249                 | 1,586,289           | 1,665,603            | 5,513,354            | 12,348,327             |
| Maple Mockingbird Tax Increment Financing District                  | 17,848,161             | 278,336              | 17,569,824                | 0                   | 6,746,123            | 21,508,845           | 46,103,129             |
| Oak Cliff Gateway Tax Increment Financing District                  | 24,200,117             | 1,681,374            | 22,518,743                | 0                   | 13,192,502           | 54,973,156           | 92,365,774             |
| Public-Private Partnership Program                                  | 121,148,291            | 96,411,295           | 24,736,996                | 7,500,000           | 8,000,000            | 24,000,000           | 160,648,291            |
| Skillman Corridor Tax Increment Financing District                  | 34,252,441             | 13,040,349           | 21,212,092                | 0                   | 13,793,917           | 43,059,201           | 91,105,558             |
| Southwestern Medical Tax Increment Financing District               | 16,845,602             | 461,916              | 16,383,687                | 0                   | 1,603,905            | 5,570,236            | 24,019,742             |
| Sports Arena Tax Increment Financing District                       | 99,398,141             | 53,804,439           | 45,593,702                | 500,000             | 14,616,490           | 21,534,105           | 136,048,736            |
| Transit-Oriented Development (TOD) Tax Increment Financing District | 15,895,696             | 348,977              | 15,546,719                | 5,271,774           | 5,693,516            | 19,962,105           | 46,823,092             |
| University Tax Increment Financing District                         | 7,017,453              | 104,848              | 6,912,605                 | 3,146,659           | 3,303,992            | 11,118,760           | 24,586,864             |
| Vickery Meadow Tax Increment Financing District                     | 30,042,657             | 26,211,048           | 3,831,609                 | 2,276,332           | 3,808,859            | 8,198,568            | 44,326,416             |
| <b>Grand Total</b>  | <b>\$662,453,529</b>   | <b>\$271,232,951</b> | <b>\$390,780,533</b>      | <b>\$87,736,641</b> | <b>\$197,688,814</b> | <b>\$688,226,588</b> | <b>\$1,636,105,573</b> |

# ECONOMIC DEVELOPMENT

## PROJECT LIST

The table below details all active projects in the Capital Improvement Program in alphabetical order. Included in the detail for each project is the service, funding source, council district, estimated completion date, inception-to-date budget, remaining appropriations, and new appropriations for FY 2024-25 and FY 2025-26. The Total Project Cost reflects the total budget over the life of the project, including inception-to-date budget, new appropriations, and estimated Future Cost.

| Project  | Service  | Funding Source          | Council District | Completion Date | Budget as of 5/31/2024 | Spent or Committed | Remaining as of 5/31/2024 | FY 2024-25 Budget | FY 2025-26 Planned | Future Costs | Total Project Costs |
|--|--|-------------------------|------------------|-----------------|------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|---------------------|
| 1712 Commerce Hotel - P952                                   | Downtown Connection Tax Increment Financing District | Other GO CIP - Non-Debt | 14               | 12/2024         | 11,353,240             | 603,650            | 10,749,589                | 0                 | 0                  | 0            | 11,353,240          |
| 411 N Akard Bldg Redevelopment - P943                        | Downtown Connection Tax Increment Financing District | Other GO CIP - Non-Debt | 14               | 12/2025         | 10,009,400             | 5,942,163          | 4,067,237                 | 0                 | 0                  | 0            | 10,009,400          |
| Action Plan for Southern Sector Eco Deve - P525              | Public-Private Partnership Program                   | Other GO CIP - Non-Debt | Citywide         | Ongoing         | 200,000                | 173,719            | 26,281                    | 0                 | 0                  | 0            | 200,000             |
| Affordable Housing Particip - P008                           | Housing  | Other GO CIP - Non-Debt | Citywide         | Ongoing         | 1,620,566              | 1,546,863          | 73,703                    | 0                 | 0                  | 0            | 1,620,566           |
| Bridge Labs at Pegasus Park -W997                            | Public-Private Partnership Program                   | Other GO CIP - Non-Debt | Citywide         | Ongoing         | 3,000,000              | 0                  | 3,000,000                 | 0                 | 0                  | 0            | 3,000,000           |
| Cabana Mixed-Income Multifamily Redevelopment Project - X043 | Design District Tax Increment Financing District     | Other GO CIP - Non-Debt | 6                | 12/2028         | 15,500,000             | 5,000,000          | 10,500,000                | 0                 | 11,089,697         | 19,410,303   | 46,000,000          |
| CD1 - Southern Gateway - W483                                | Equity Revitalization                                | 2003 Bonds              | 1                | 11/2024         | 320,000                | 0                  | 320,000                   | 0                 | 0                  | 0            | 320,000             |

# ECONOMIC DEVELOPMENT

| Project                                       | Service               | Funding Source          | Council District | Completion Date | Budget as of 5/31/2024 | Spent or Committed | Remaining as of 5/31/2024 | FY 2024-25 Budget | FY 2025-26 Planned | Future Costs | Total Project Costs |
|---|-----------------------|-------------------------|------------------|-----------------|------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|---------------------|
| CD1 - Southern Gateway - W483                 | Equity Revitalization | Other GO CIP - Non-Debt | 1                | 11/2024         | 180,000                | 124,121            | 55,879                    | 0                 | 0                  | 0            | 180,000             |
| CD10 - LBJ Skillman - W492                    | Equity Revitalization | 2003 Bonds              | 10               | 11/2024         | 119,322                | 0                  | 119,322                   | 0                 | 0                  | 0            | 119,322             |
| CD10 - LBJ Skillman - W492                    | Equity Revitalization | Other GO CIP - Non-Debt | 10               | 11/2024         | 880,678                | 126,059            | 754,619                   | 0                 | 0                  | 0            | 880,678             |
| CD12 - Streets - W494                         | Equity Revitalization | Other GO CIP - Non-Debt | 12               | 11/2024         | 500,000                | 109,709            | 390,291                   | 0                 | 0                  | 0            | 500,000             |
| CD13 - Vickery Meadows - W495                 | Equity Revitalization | 2003 Bonds              | 13               | 11/2024         | 151,969                | 97,165             | 54,804                    | 0                 | 0                  | 0            | 151,969             |
| CD13 - Vickery Meadows - W495                 | Equity Revitalization | Other GO CIP - Non-Debt | 13               | 11/2024         | 848,031                | 394,407            | 453,624                   | 0                 | 0                  | 0            | 848,031             |
| CD14 - Streets - W496                         | Equity Revitalization | 2003 Bonds              | 14               | 11/2024         | 500,000                | 4,518              | 495,482                   | 0                 | 0                  | 0            | 500,000             |
| CD14 - Streets - W496                         | Equity Revitalization | Other GO CIP - Non-Debt | 14               | 11/2024         | 225,000                | 117,904            | 107,096                   | 0                 | 0                  | 0            | 225,000             |
| CD2 - Jubilee Park - W484                     | Equity Revitalization | Other GO CIP - Non-Debt | 2                | 11/2024         | 500,000                | 500,000            | 0                         | 0                 | 0                  | 0            | 500,000             |
| CD3 - Executive Airport - W485                | Equity Revitalization | Other GO CIP - Non-Debt | 3                | 11/2024         | 620,000                | 218,539            | 401,461                   | 0                 | 0                  | 0            | 620,000             |
| CD4 - The Bottom/10th Street - W486           | Equity Revitalization | 2003 Bonds              | 4                | 11/2024         | 750,000                | 748,978            | 1,022                     | 0                 | 0                  | 0            | 750,000             |
| CD4 - The Bottom/10th Street - W486           | Equity Revitalization | Other GO CIP - Non-Debt | 4                | 11/2024         | 750,000                | 17,206             | 732,794                   | 0                 | 0                  | 0            | 750,000             |
| CD5 - Buckner Station / Pleasant Grove - W487 | Equity Revitalization | 1998 Bonds              | 5                | 11/2024         | 298,755                | 0                  | 298,755                   | 0                 | 0                  | 0            | 298,755             |
| CD5 - Buckner Station / Pleasant Grove - W487 | Equity Revitalization | 2003 Bonds              | 5                | 11/2024         | 2,092,572              | 0                  | 2,092,572                 | 0                 | 0                  | 0            | 2,092,572           |
| CD5 - Buckner Station / Pleasant Grove - W487 | Equity Revitalization | Other GO CIP - Non-Debt | 5                | 11/2024         | 1,197,259              | 111,950            | 1,085,309                 | 0                 | 0                  | 0            | 1,197,259           |

# ECONOMIC DEVELOPMENT

| Project                                 | Service   | Funding Source          | Council District | Completion Date | Budget as of 5/31/2024 | Spent or Committed | Remaining as of 5/31/2024 | FY 2024-25 Budget | FY 2025-26 Planned | Future Costs | Total Project Costs |
|---|---|-------------------------|------------------|-----------------|------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|---------------------|
| CD6 - West Dallas - W488                | Equity Revitalization                                 | Other GO CIP - Non-Debt | 6                | 11/2024         | 1,700,000              | 1,689,482          | 10,518                    | 0                 | 0                  | 0            | 1,700,000           |
| CD7 - Forest Heights - W489             | Equity Revitalization                                 | 2003 Bonds              | 7                | 11/2024         | 382,841                | 356,101            | 26,740                    | 0                 | 0                  | 0            | 382,841             |
| CD7 - Forest Heights - W489             | Equity Revitalization                                 | Other GO CIP - Non-Debt | 7                | 11/2024         | 1,338,969              | 673,537            | 665,432                   | 0                 | 0                  | 0            | 1,338,969           |
| CD8 - University Hills - W490           | Equity Revitalization                                 | Other GO CIP - Non-Debt | 8                | 11/2024         | 2,500,000              | 1,925,243          | 574,757                   | 0                 | 0                  | 0            | 2,500,000           |
| CD9 - Casa View - W491                  | Equity Revitalization                                 | 2003 Bonds              | 9                | 11/2024         | 30,000                 | 0                  | 30,000                    | 0                 | 0                  | 0            | 30,000              |
| CD9 - Casa View - W491                  | Equity Revitalization                                 | Other GO CIP - Non-Debt | 9                | 11/2024         | 970,000                | 946,239            | 23,761                    | 0                 | 0                  | 0            | 970,000             |
| Cedars Branch Bridge - P895             | Southwestern Medical Tax Increment Financing District | Other GO CIP - Non-Debt | 2                | 12/2025         | 826,500                | 0                  | 826,500                   | 0                 | 0                  | 0            | 826,500             |
| Cedars Tax Increment - Q001             | Cedars Tax Increment Financing District               | Other GO CIP - Non-Debt | 2                | 12/2024         | 1,344,047              | 1,344,047          | 0                         | 380,000           | 0                  | 0            | 1,724,047           |
| Cedars-Admin - 9927                     | Cedars Tax Increment Financing District               | Other GO CIP - Non-Debt | 2                | 12/2024         | 1,166,192              | 1,056,897          | 109,295                   | 0                 | 0                  | 0            | 1,166,192           |
| City Center - Administrative - 9870     | City Center Tax Increment Financing District          | Other GO CIP - Non-Debt | 2, 14            | 12/2038         | 2,933,915              | 2,674,827          | 259,088                   | 0                 | 200,000            | 600,000      | 3,733,915           |
| City Center Tax Increment - 9912        | City Center Tax Increment Financing District          | Other GO CIP - Non-Debt | 2, 14            | 12/2038         | 33,768,924             | 6,105,782          | 27,663,142                | 0                 | 1,773,646          | 6,586,043    | 42,128,613          |
| Collective Mixed Use Development - W180 | Fort Worth Avenue Tax Increment Financing District    | Other GO CIP - Non-Debt | 1, 6             | 12/2026         | 819,030                | 819,030            | 0                         | 0                 | 0                  | 0            | 819,030             |

# ECONOMIC DEVELOPMENT

| Project  | Service  | Funding Source          | Council District | Completion Date | Budget as of 5/31/2024 | Spent or Committed | Remaining as of 5/31/2024 | FY 2024-25 Budget | FY 2025-26 Planned | Future Costs | Total Project Costs |
|--|--|-------------------------|------------------|-----------------|------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|---------------------|
| Continental Bldg Increment Repayment - P832                                | Downtown Connection Tax Increment Financing District     | Other GO CIP - Non-Debt | 14               | 09/2029         | 2,374,392              | 1,728,525          | 645,866                   | 144,006           | 144,006            | 1,686,030    | 4,348,434           |
| Cypress Waters Repayment of Advances - P634                                | Cypress Waters Tax Increment Financing District          | Other GO CIP - Non-Debt | 6                | 12/2041         | 8,180,251              | 0                  | 8,180,251                 | 9,246,167         | 10,177,784         | 36,052,563   | 63,656,765          |
| Cypress Waters TIF Admin. - P633   | Cypress Waters Tax Increment Financing District          | Other GO CIP - Non-Debt | 6                | 12/2041         | 344,435                | 232,906            | 111,528                   | 70,000            | 70,000             | 210,000      | 694,435             |
| Dallas Heritage Village - W438   | Cedars Tax Increment Financing District                  | Other GO CIP - Non-Debt | 2                | 12/2024         | 650,000                | 0                  | 650,000                   | 0                 | 0                  | 0            | 650,000             |
| Davis Garden - Repayment of Advances - P563                                | Davis Garden Tax Increment Financing District            | Other GO CIP - Non-Debt | 1, 3             | 12/2040         | 4,750,217              | 70                 | 4,750,147                 | 0                 | 4,008,495          | 14,681,465   | 23,440,177          |
| Davis Garden Admin - P409  | Davis Garden Tax Increment Financing District            | Other GO CIP - Non-Debt | 1, 3             | 12/2040         | 710,500                | 422,758            | 287,742                   | 0                 | 135,000            | 405,000      | 1,250,500           |
| Davis Street Infrastructure Improvements - P754                            | Davis Garden Tax Increment Financing District            | Other GO CIP - Non-Debt | 1, 3             | 12/2026         | 1,601,179              | 845,941            | 755,238                   | 0                 | 0                  | 0            | 1,601,179           |
| Debt Service Transfer to other Departments - W891                          | Farmers Market Tax Increment Financing District          | Other GO CIP - Non-Debt | Citywide         | 12/2029         | 1,922,709              | 0                  | 1,922,709                 | 4,484,297         | 4,623,176          | 0            | 11,030,183          |
| Debt Service Transfer to PPPF (Red Bird Mall Redevelopment Project) - Q008 | Mall Area Redevelopment Tax Increment Financing District | Other GO CIP - Non-Debt | 8                | 12/2044         | 450,677                | 370,838            | 79,840                    | 170,000           | 170,000            | 510,000      | 1,300,677           |

# ECONOMIC DEVELOPMENT

| Project  | Service  | Funding Source          | Council District | Completion Date | Budget as of 5/31/2024 | Spent or Committed | Remaining as of 5/31/2024 | FY 2024-25 Budget | FY 2025-26 Planned | Future Costs | Total Project Costs |
|--|--|-------------------------|------------------|-----------------|------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|---------------------|
| Deep Ellum Admin - P407                                  | Deep Ellum Tax Increment Financing District          | Other GO CIP - Non-Debt | 2, 7, 14         | 09/2028         | 580,527                | 443,216            | 137,311                   | 0                 | 125,000            | 250,000      | 955,527             |
| Deep Ellum Repay Dev Adv - P406                          | Deep Ellum Tax Increment Financing District          | Other GO CIP - Non-Debt | 2, 7, 14         | 09/2028         | 19,049,257             | 595,424            | 18,453,833                | 0                 | 10,966,580         | 29,031,771   | 59,047,607          |
| Design District Admin - P404                             | Design District Tax Increment Financing District     | Other GO CIP - Non-Debt | 2, 6             | 12/2028         | 542,804                | 433,708            | 109,096                   | 0                 | 115,000            | 345,000      | 1,002,804           |
| Design District TIF - Repayment of Advances - P471       | Design District Tax Increment Financing District     | Other GO CIP - Non-Debt | 2, 6             | 12/2028         | 13,695,447             | 0                  | 13,695,447                | 0                 | 0                  | 22,895,378   | 36,590,826          |
| Disc Eco Dev CD6 SDMIF - VI09                            | Economic Development Bonds                           | 2017 Bonds              | Citywide         | 12/2024         | 2,405,000              | 445,969            | 1,959,031                 | 0                 | 0                  | 0            | 2,405,000           |
| DISD - Hogg Elementary - W300                            | Oak Cliff Gateway Tax Increment Financing District   | Other GO CIP - Non-Debt | 1                | 12/2024         | 1,287,222              | 0                  | 1,287,222                 | 0                 | 0                  | 0            | 1,287,222           |
| Downtown Connection TIF - Increment - P305               | Downtown Connection Tax Increment Financing District | Other GO CIP - Non-Debt | 14               | 12/2036         | 18,334,311             | 4,037,366          | 14,296,945                | 31,099,797        | 52,836,398         | 191,215,622  | 293,486,128         |
| Economic Development - CDSF Project-CD1 (Prop G) - YG01  | Economic Development Bonds                           | 2024 Bonds              | 1                | Not Started     | 0                      | 0                  | 0                         | 0                 | 0                  | 2,000,000    | 2,000,000           |
| Economic Development - CDSF Project-CD11 (Prop G) - YG02 | Economic Development Bonds                           | 2024 Bonds              | 11               | Not Started     | 0                      | 0                  | 0                         | 0                 | 0                  | 3,500,000    | 3,500,000           |



# ECONOMIC DEVELOPMENT

| Project  | Service   | Funding Source          | Council District | Completion Date | Budget as of 5/31/2024 | Spent or Committed | Remaining as of 5/31/2024 | FY 2024-25 Budget | FY 2025-26 Planned | Future Costs | Total Project Costs |
|--|---|-------------------------|------------------|-----------------|------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|---------------------|
| Economic Development - CDSF Project-CD3 (Prop G) - YG03    | Economic Development Bonds                      | 2024 Bonds              | 3                | Not Started     | 0                      | 0                  | 0                         | 0                 | 0                  | 1,000,000    | 1,000,000           |
| Economic Development - Citywide - W513                     | Economic Development Bonds                      | 2012 Bonds              | Citywide         | Ongoing         | 1,035,802              | 0                  | 1,035,802                 | 0                 | 0                  | 0            | 1,035,802           |
| Economic Development - EIP aligned project (Prop G) - YG04 | Economic Development Bonds                      | 2024 Bonds              | Citywide         | Not Started     | 0                      | 0                  | 0                         | 4,994,816         | 4,502,554          | 19,702,630   | 29,200,000          |
| Economic Development - Housing Focus (Prop G) - YG05       | Housing   | 2024 Bonds              | Citywide         | Not Started     | 0                      | 0                  | 0                         | 4,794,816         | 4,702,554          | 27,102,630   | 36,600,000          |
| Economic Development and Housing Demand - S801             | Economic Development Bonds                      | 2012 Bonds              | Citywide         | Ongoing         | 7,487,395              | 1,845,000          | 5,642,395                 | 0                 | 0                  | 0            | 7,487,395           |
| Economic Development and Housing Demand - VI26             | Housing   | 2017 Bonds              | Citywide         | Ongoing         | 6,576,698              | 0                  | 6,576,698                 | 0                 | 0                  | 0            | 6,576,698           |
| Economic Development-ECO Transfer Unit - VI01              | Economic Development Bonds                      | 2017 Bonds              | Citywide         | Ongoing         | 11,632,743             | 0                  | 11,632,743                | 0                 | 0                  | 0            | 11,632,743          |
| EDC Contributions - W991                                   | Public-Private Partnership Program              | Other GO CIP - Non-Debt | Citywide         | Ongoing         | 100,000                | 0                  | 100,000                   | 0                 | 0                  | 0            | 100,000             |
| Expired TIF Districts Transfer Receiving Unit - X037       | Housing   | Other GO CIP - Non-Debt | Citywide         | 12/2034         | 5,987,810              | 0                  | 5,987,810                 | 5,987,811         | 5,987,811          | 17,963,433   | 35,926,865          |
| Farmers Mkt Admin - 9576                                   | Farmers Market Tax Increment Financing District | Other GO CIP - Non-Debt | 2                | 12/2029         | 1,326,974              | 946,634            | 380,340                   | 145,000           | 145,000            | 435,000      | 2,051,974           |

# ECONOMIC DEVELOPMENT

| Project  | Service  | Funding Source          | Council District | Completion Date | Budget as of 5/31/2024 | Spent or Committed | Remaining as of 5/31/2024 | FY 2024-25 Budget | FY 2025-26 Planned | Future Costs | Total Project Costs |
|--|--|-------------------------|------------------|-----------------|------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|---------------------|
| Farmers Mkt Tax Increment - Q005   | Farmers Market Tax Increment Financing District    | Other GO CIP - Non-Debt | 2                | 12/2029         | 44,429                 | 0                  | 44,429                    | 0                 | 0                  | 15,044,188   | 15,088,617          |
| Fort Worth Ave Admin - P408  | Fort Worth Avenue Tax Increment Financing District | Other GO CIP - Non-Debt | 1, 6             | 12/2029         | 642,062                | 451,388            | 190,674                   | 0                 | 110,000            | 330,000      | 1,082,062           |
| Fort Worth Ave. - Repayment of Advances - P562                           | Fort Worth Avenue Tax Increment Financing District | Other GO CIP - Non-Debt | 1, 6             | 12/2029         | 6,210,851              | 8,643              | 6,202,207                 | 0                 | 6,587,238          | 38,605,223   | 51,403,311          |
| Gateway Oak Cliff Project - W681   | Oak Cliff Gateway Tax Increment Financing District | Other GO CIP - Non-Debt | 1                | 12/2025         | 4,245,432              | 0                  | 4,245,432                 | 0                 | 0                  | 0            | 4,245,432           |
| Grand Park South - Repayment of Advances - P397                          | Grand Park South Tax Increment Financing District  | Other GO CIP - Non-Debt | 7                | 12/2035         | 1,067,739              | 0                  | 1,067,739                 | 687,399           | 809,259            | 2,864,777    | 5,429,173           |
| Grand Park South - TIF Administration - P396                             | Grand Park South Tax Increment Financing District  | Other GO CIP - Non-Debt | 7                | 12/2035         | 585,476                | 341,178            | 244,298                   | 125,000           | 125,000            | 375,000      | 1,210,476           |
| H Mart - W998  | Public-Private Partnership Program                 | Other GO CIP - Non-Debt | Citywide         | Ongoing         | 2,500,000              | 0                  | 2,500,000                 | 0                 | 0                  | 0            | 2,500,000           |
| Homeowner Stabilization, Home Repair, and Displacement Mitigation - X004 | Deep Ellum Tax Increment Financing District        | Other GO CIP - Non-Debt | 1, 2, 4, 6, 7    | Ongoing         | 1,390,942              | 0                  | 1,390,942                 | 0                 | 0                  | 0            | 1,390,942           |
| Homeowner Stabilization, Home Repair, and Displacement Mitigation - X004 | Oak Cliff Gateway Tax Increment Financing District | Other GO CIP - Non-Debt | 1                | 12/2029         | 1,163,341              | 0                  | 1,163,341                 | 0                 | 0                  | 0            | 1,163,341           |

# ECONOMIC DEVELOPMENT

| Project  | Service  | Funding Source          | Council District | Completion Date | Budget as of 5/31/2024 | Spent or Committed | Remaining as of 5/31/2024 | FY 2024-25 Budget | FY 2025-26 Planned | Future Costs | Total Project Costs |
|--|--|-------------------------|------------------|-----------------|------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|---------------------|
| Homeowner Stabilization, Home Repairs & Mitigation Program | Fort Worth Avenue Tax Increment Financing District | Other GO CIP - Non-Debt | Citywide         | 12/2028         | 440,045                | 0                  | 0                         | 0                 | 731,915            | 4,289,469    | 5,461,430           |
| Hou Prop 8 Acquisition & Demolition - T808                 | Housing  | 2006 Bonds              | Citywide         | Ongoing         | 5,209,692              | 5,164,692          | 45,000                    | 0                 | 0                  | 0            | 5,209,692           |
| Housing - Acquisition and Demolition - T807                | Housing  | 2006 Bonds              | Citywide         | Ongoing         | 8,703,770              | 8,691,090          | 12,680                    | 0                 | 0                  | 0            | 8,703,770           |
| Housing - CDSF Project-CD3 (Prop H) - YH01                 | Housing  | 2024 Bonds              | 3                | Not Started     | 0                      | 0                  | 0                         | 400,000           | 400,000            | 1,200,000    | 2,000,000           |
| Housing - Land Bank - T802                                 | Housing  | 2006 Bonds              | Citywide         | Ongoing         | 1,350,000              | 1,324,169          | 25,831                    | 0                 | 0                  | 0            | 1,350,000           |
| Housing Demand Driven Projects - S803                      | Housing  | 2012 Bonds              | Citywide         | Ongoing         | 2,871,313              | 2,258,967          | 612,346                   | 0                 | 0                  | 0            | 2,871,313           |
| Housing Emergency Repairs Program - W678                   | Public-Private Partnership Program                 | Other GO CIP - Non-Debt | Citywide         | Ongoing         | 2,000,000              | 1,407,312          | 592,688                   | 0                 | 0                  | 0            | 2,000,000           |
| Housing Project - Infrastructure (Prop H) - YH02           | Housing  | 2024 Bonds              | Citywide         | Not Started     | 0                      | 0                  | 0                         | 4,880,000         | 4,880,000          | 14,640,000   | 24,400,000          |
| Housing Purposes - P477                                    | Housing  | Other GO CIP - Non-Debt | Citywide         | Ongoing         | 2,000,000              | 1,989,780          | 10,220                    | 0                 | 0                  | 0            | 2,000,000           |
| I-30 Frontage Road Construction project - P621             | Davis Garden Tax Increment Financing District      | Other GO CIP - Non-Debt | Citywide         | Ongoing         | 10,089                 | 0                  | 10,089                    | 0                 | 0                  | 0            | 10,089              |
| Klyde Warren Park Project (KWP2) Phase II - W677           | City Center Tax Increment Financing District       | Other GO CIP - Non-Debt | Citywide         | 12/2027         | 3,000,000              | 0                  | 3,000,000                 | 0                 | 0                  | 0            | 3,000,000           |
| Lake Highlands Gateway Bridge Enhancemen - W187            | Skillman Corridor Tax Increment Financing District | Other GO CIP - Non-Debt | 9, 10, 13, 14    | 12/2035         | 70,000                 | 35,000             | 35,000                    | 0                 | 0                  | 0            | 70,000              |

# ECONOMIC DEVELOPMENT

| Project   | Service   | Funding Source          | Council District | Completion Date | Budget as of 5/31/2024 | Spent or Committed | Remaining as of 5/31/2024 | FY 2024-25 Budget | FY 2025-26 Planned | Future Costs | Total Project Costs |
|---|---|-------------------------|------------------|-----------------|------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|---------------------|
| Lake Highlands Tower Center - P373                  | Skillman Corridor Tax Increment Financing District                  | Other GO CIP - Non-Debt | 9, 10, 13, 14    | 12/2035         | 11,667,950             | 8,337,751          | 3,330,199                 | 0                 | 0                  | 0            | 11,667,950          |
| Lancaster-Corning Retail Development Project - X072 | Transit-Oriented Development (TOD) Tax Increment Financing District | Other GO CIP - Non-Debt | 4                | 12/2026         | 1,781,750              | 3,750              | 1,778,000                 | 0                 | 1,778,000          | 0            | 3,559,750           |
| LIHTC Oaklawn Place Project - W804                  | Maple Mockingbird Tax Increment Financing District                  | Other GO CIP - Non-Debt | 2                | 12/2025         | 5,414,006              | 0                  | 5,414,006                 | 0                 | 0                  | 0            | 5,414,006           |
| Longhorn Ballroom Project - W892                    | Transit-Oriented Development (TOD) Tax Increment Financing District | Other GO CIP - Non-Debt | 2                | 12/2025         | 2,100,000              | 1                  | 2,099,999                 | 0                 | 0                  | 0            | 2,100,000           |
| Mall Area Redevelopment TIF Admin - W008            | Mall Area Redevelopment Tax Increment Financing District            | Other GO CIP - Non-Debt | 8, 11            | 12/2044         | 1,316,755              | 167,995            | 1,148,760                 | 100,000           | 100,000            | 300,000      | 1,816,755           |
| Mall Area Redevelopment TIF Increment - W185        | Mall Area Redevelopment Tax Increment Financing District            | Other GO CIP - Non-Debt | 8, 11            | 12/2044         | 1,815,650              | 0                  | 1,815,650                 | 1,316,289         | 1,395,603          | 4,703,354    | 9,230,895           |
| Maple/Mockingbird - TIF - P560                      | Maple Mockingbird Tax Increment Financing District                  | Other GO CIP - Non-Debt | 2                | 12/2034         | 605,920                | 278,336            | 327,584                   | 0                 | 100,000            | 300,000      | 1,005,920           |

# ECONOMIC DEVELOPMENT

| Project   | Service   | Funding Source          | Council District | Completion Date | Budget as of 5/31/2024 | Spent or Committed | Remaining as of 5/31/2024 | FY 2024-25 Budget | FY 2025-26 Planned | Future Costs | Total Project Costs |
|---|---|-------------------------|------------------|-----------------|------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|---------------------|
| Maple-Mockingbird - Repayment of Advances - P565                | Maple Mockingbird Tax Increment Financing District                  | Other GO CIP - Non-Debt | 2                | 12/2034         | 11,828,234             | 0                  | 11,828,234                | 0                 | 6,646,123          | 21,208,845   | 39,683,202          |
| Mockingbird Station East Project - W817                         | Transit-Oriented Development (TOD) Tax Increment Financing District | Other GO CIP - Non-Debt | 2                | 12/2028         | 0                      | 0                  | 0                         | 5,121,774         | 3,765,516          | 19,512,105   | 28,399,396          |
| Neighborhood Empowerment Zones - 5548                           | Housing   | Other GO CIP - Non-Debt | Citywide         | Ongoing         | 1,000,000              | 0                  | 1,000,000                 | 0                 | 0                  | 0            | 1,000,000           |
| Newpark Sub-District-TIF Increment - W921                       | Downtown Connection Tax Increment Financing District                | Other GO CIP - Non-Debt | 14               | 12/2036         | 22,204                 | 0                  | 22,204                    | 16,476            | 17,795             | 366,735      | 423,210             |
| North Parking Garage Project - P729                             | Sports Arena Tax Increment Financing District                       | Other GO CIP - Non-Debt | 2                | 12/2028         | 29,132,071             | 23,343,905         | 5,788,165                 | 0                 | 3,986,070          | 0            | 33,118,141          |
| Oak Cliff Gateway Tax Increment - Q002                          | Oak Cliff Gateway Tax Increment Financing District                  | Other GO CIP - Non-Debt | 1                | 12/2045         | 14,490,432             | 591,189            | 13,899,243                | 0                 | 12,992,502         | 54,373,156   | 81,856,090          |
| Oak Cliff/Gateway Admin - 9915                                  | Oak Cliff Gateway Tax Increment Financing District                  | Other GO CIP - Non-Debt | 1                | 12/2045         | 1,513,689              | 1,090,185          | 423,504                   | 0                 | 200,000            | 600,000      | 2,313,689           |
| Pearl Lofts Mixed-Use & Mixed Income Development Project - W819 | Farmers Market Tax Increment Financing District                     | Other GO CIP - Non-Debt | 14               | 12/2026         | 6,544,249              | 0                  | 6,544,249                 | 0                 | 0                  | 0            | 6,544,249           |
| Power and Light Project - X114                                  | Economic Development Bonds  | 2012 Bonds              | 2                | Ongoing         | 1,854,995              | 0                  | 1,854,995                 | 0                 | 0                  | 0            | 1,854,995           |

# ECONOMIC DEVELOPMENT

| Project                                   | Service                                     | Funding Source          | Council District | Completion Date | Budget as of 5/31/2024 | Spent or Committed | Remaining as of 5/31/2024 | FY 2024-25 Budget | FY 2025-26 Planned | Future Costs | Total Project Costs |
|---|---|-------------------------|------------------|-----------------|------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|---------------------|
| Predevelopment Assistance Program - W953  | Public-Private Partnership Program          | Other GO CIP - Non-Debt | Citywide         | Ongoing         | 100,000                | 0                  | 100,000                   | 0                 | 0                  | 0            | 100,000             |
| Project Meadow NEZ 20 - W831              | Public-Private Partnership Program          | Other GO CIP - Non-Debt | 2                | 12/2028         | 4,375,000              | 4,375,000          | 0                         | 0                 | 0                  | 0            | 4,375,000           |
| Project Meadow NEZ 20 - W832              | University Tax Increment Financing District | Other GO CIP - Non-Debt | 8                | 12/2029         | 2,433,624              | 0                  | 2,433,624                 | 3,046,659         | 3,203,992          | 10,818,760   | 19,503,035          |
| Project Turtle - Grocery Store - W971     | Economic Development Bonds                  | 2006 Bonds              | 8                | 06/2025         | 137,211                | 137,211            | 0                         | 0                 | 0                  | 0            | 137,211             |
| Project Turtle - Grocery Store - W985     | Economic Development Bonds                  | 2006 Bonds              | 8                | 06/2025         | 1,220,000              | 1,220,001          | -1                        | 0                 | 0                  | 0            | 1,220,000           |
| Project Turtle - Grocery Store - W986     | Economic Development Bonds                  | 2006 Bonds              | 8                | 06/2025         | 80,000                 | 80,000             | 0                         | 0                 | 0                  | 0            | 80,000              |
| Project Turtle - Grocery Store - W987     | Economic Development Bonds                  | 2006 Bonds              | 8                | 06/2025         | 30,000                 | 30,000             | 0                         | 0                 | 0                  | 0            | 30,000              |
| Project Turtle - Grocery Store - W990     | Economic Development Bonds                  | 2006 Bonds              | 8                | 06/2025         | 1,509                  | 1,509              | 0                         | 0                 | 0                  | 0            | 1,509               |
| Project Turtle - Grocery Store CD3 - VI16 | Economic Development Bonds                  | 2017 Bonds              | 8                | 06/2025         | 1,000,000              | 1,000,000          | 0                         | 0                 | 0                  | 0            | 1,000,000           |
| Project Turtle - Grocery Store CD8 - VI17 | Economic Development Bonds                  | 2017 Bonds              | 8                | 06/2025         | 1,000,000              | 1,000,000          | 0                         | 0                 | 0                  | 0            | 1,000,000           |
| Project Turtle - Grocery Store - W971     | Public-Private Partnership Program          | Other GO CIP - Non-Debt | Citywide         | Ongoing         | 1,661,280              | 1,661,280          | 0                         | 0                 | 0                  | 0            | 1,661,280           |
| Project Turtle - Grocery Store - W988     | Economic Development Bonds                  | 2006 Bonds              | 8                | 06/2025         | 70,000                 | 70,000             | 0                         | 0                 | 0                  | 0            | 70,000              |
| Public Private Partnership - 9992         | Public-Private Partnership Program          | Other GO CIP - Non-Debt | Citywide         | Ongoing         | 57,387,616             | 56,542,035         | 845,582                   | 0                 | 0                  | 0            | 57,387,616          |

# ECONOMIC DEVELOPMENT

| Project  | Service                            | Funding Source          | Council District | Completion Date | Budget as of 5/31/2024 | Spent or Committed | Remaining as of 5/31/2024 | FY 2024-25 Budget | FY 2025-26 Planned | Future Costs | Total Project Costs |
|--|------------------------------------|-------------------------|------------------|-----------------|------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|---------------------|
| Public Private Partnership - P151  | Public-Private Partnership Program | Other GO CIP - Non-Debt | Citywide         | Ongoing         | 30,642,167             | 18,543,597         | 12,098,570                | 7,500,000         | 8,000,000          | 24,000,000   | 70,142,167          |
| Public Private Partnership - Retail Rehabilitation Demonstration - W018              | Public-Private Partnership Program | Other GO CIP - Non-Debt | Citywide         | Ongoing         | 1,000,000              | 0                  | 1,000,000                 | 0                 | 0                  | 0            | 1,000,000           |
| Public Private Partnership- Advisory Services for City's Housing Policy - W055       | Public-Private Partnership Program | Other GO CIP - Non-Debt | Citywide         | Ongoing         | 125,000                | 115,000            | 10,000                    | 0                 | 0                  | 0            | 125,000             |
| Public Private Partnership-BSHD Projects - P777                                      | Public-Private Partnership Program | Other GO CIP - Non-Debt | Citywide         | Ongoing         | 100,000                | 72,695             | 27,305                    | 0                 | 0                  | 0            | 100,000             |
| Public Private Partnership-Dallas Protocol and World Affairs Council Contract - P476 | Public-Private Partnership Program | Other GO CIP - Non-Debt | Citywide         | Ongoing         | 2,920,505              | 2,403,005          | 517,500                   | 0                 | 0                  | 0            | 2,920,505           |
| Public Private Partnership- Downtown Retail Program -Phase III - P435                | Public-Private Partnership Program | Other GO CIP - Non-Debt | Citywide         | Ongoing         | 1,212,008              | 678,074            | 533,934                   | 0                 | 0                  | 0            | 1,212,008           |
| Public Private Partnership-Main Dist.Initiative - P102                               | Public-Private Partnership Program | Other GO CIP - Non-Debt | Citywide         | Ongoing         | 2,963,812              | 2,725,934          | 237,878                   | 0                 | 0                  | 0            | 2,963,812           |
| Public Private Partnership-Public/Private Fee Rebate - 9990                          | Public-Private Partnership Program | Other GO CIP - Non-Debt | Citywide         | Ongoing         | 2,556,194              | 2,442,936          | 113,258                   | 0                 | 0                  | 0            | 2,556,194           |
| Public Private Partnership-Public/Private Infrastructure - 9953                      | Public-Private Partnership Program | Other GO CIP - Non-Debt | Citywide         | Ongoing         | 3,582,988              | 3,554,656          | 28,332                    | 0                 | 0                  | 0            | 3,582,988           |

# ECONOMIC DEVELOPMENT

| Project  | Service   | Funding Source          | Council District | Completion Date | Budget as of 5/31/2024 | Spent or Committed | Remaining as of 5/31/2024 | FY 2024-25 Budget | FY 2025-26 Planned | Future Costs | Total Project Costs |
|--|---|-------------------------|------------------|-----------------|------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|---------------------|
| Public Private Partnership-Southwest Center Mall Redevelopment P587          | Public-Private Partnership Program                    | Other GO CIP - Non-Debt | Citywide         | Ongoing         | 186,200                | 109,186            | 77,014                    | 0                 | 0                  | 0            | 186,200             |
| Public Private Partnership-Workforce Readiness, Placement & Retention - W178 | Public-Private Partnership Program                    | Other GO CIP - Non-Debt | Citywide         | Ongoing         | 1,735,521              | 1,606,867          | 128,654                   | 0                 | 0                  | 0            | 1,735,521           |
| RISD Public Improvement Reimbursement - P684                                 | Skillman Corridor Tax Increment Financing District    | Other GO CIP - Non-Debt | 9, 10, 13, 14    | 12/2035         | 3,654,990              | 3,511,660          | 143,330                   | 0                 | 681,602            | 715,682      | 5,052,274           |
| Saint Elm Hotel & Corrigan Tower - P957                                      | Downtown Connection Tax Increment Financing District  | Other GO CIP - Non-Debt | 14               | 12/2024         | 9,713,482              | 903,605            | 8,809,877                 | 0                 | 0                  | 0            | 9,713,482           |
| Skillman Corridor Admin - P405   | Skillman Corridor Tax Increment Financing District    | Other GO CIP - Non-Debt | 9, 10, 13, 14    | 12/2035         | 620,805                | 537,264            | 83,541                    | 0                 | 110,000            | 330,000      | 1,060,805           |
| Skillman Corridor TIF - Repayment of Advances - P472                         | Skillman Corridor Tax Increment Financing District    | Other GO CIP - Non-Debt | 9, 10, 13, 14    | 12/2035         | 16,668,211             | 25,119             | 16,643,092                | 0                 | 13,002,315         | 42,013,519   | 71,684,046          |
| Skillman Corridor TIF District Fund - W249                                   | Skillman Corridor Tax Increment Financing District    | Other GO CIP - Non-Debt | 9, 10, 13, 14    | 12/2035         | 1,570,484              | 593,555            | 976,929                   | 0                 | 0                  | 0            | 1,570,484           |
| Southwestern Medical TIF - Administration - P468                             | Southwestern Medical Tax Increment Financing District | Other GO CIP - Non-Debt | 14               | 12/2027         | 541,035                | 461,916            | 79,119                    | 0                 | 100,000            | 300,000      | 941,035             |



# ECONOMIC DEVELOPMENT

| Project   | Service   | Funding Source          | Council District | Completion Date | Budget as of 5/31/2024 | Spent or Committed | Remaining as of 5/31/2024 | FY 2024-25 Budget | FY 2025-26 Planned | Future Costs | Total Project Costs |
|---|---|-------------------------|------------------|-----------------|------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|---------------------|
| Southwestern Medical TIF - Repayment of Advances - P469 | Southwestern Medical Tax Increment Financing District               | Other GO CIP - Non-Debt | 2                | 12/2027         | 15,478,067             | 0                  | 15,478,067                | 0                 | 1,503,905          | 5,270,236    | 22,252,208          |
| Sports Arena Admin - 9630                               | Sports Arena Tax Increment Financing District                       | Other GO CIP - Non-Debt | 2, 6, 14         | 12/2043         | 1,646,270              | 1,110,280          | 535,990                   | 0                 | 185,000            | 555,000      | 2,386,270           |
| Sports Arena Advances - Q030                            | Sports Arena Tax Increment Financing District                       | Other GO CIP - Non-Debt | 2                | 12/2025         | 1,835,562              | 1,324,015          | 511,547                   | 0                 | 0                  | 0            | 1,835,562           |
| Sports Arena Increment - Q003                           | Sports Arena Tax Increment Financing District                       | Other GO CIP - Non-Debt | 2, 6, 14         | 12/2043         | 16,626,234             | 1,407,935          | 15,218,300                | 0                 | 9,345,420          | 19,679,105   | 45,650,759          |
| Sports Arena Misc/Prof Sv - Q026                        | Sports Arena Tax Increment Financing District                       | Other GO CIP - Non-Debt | 2                | 12/2025         | 48,000                 | 25,000             | 23,000                    | 0                 | 0                  | 0            | 48,000              |
| Sports Arena TIF N.Parking Garage Mainte - 5094         | Sports Arena Tax Increment Financing District                       | Other GO CIP - Non-Debt | 2                | Ongoing         | 200,000                | 8,933              | 191,067                   | 500,000           | 100,000            | 300,000      | 1,100,000           |
| Stoneleigh Hotel (2927 Maple Ave) - P298                | Downtown Connection Tax Increment Financing District                | Other GO CIP - Non-Debt | 14               | 12/2024         | 2,793,854              | 2,473,410          | 320,444                   | 0                 | 0                  | 0            | 2,793,854           |
| TOD - TIF - P559  | Transit-Oriented Development (TOD) Tax Increment Financing District | Other GO CIP - Non-Debt | 2, 3, 4, 8, 14   | 12/2039         | 352,181                | 345,226            | 6,955                     | 150,000           | 150,000            | 450,000      | 1,102,181           |

# ECONOMIC DEVELOPMENT

| Project  | Service   | Funding Source          | Council District | Completion Date | Budget as of 5/31/2024 | Spent or Committed | Remaining as of 5/31/2024 | FY 2024-25 Budget | FY 2025-26 Planned | Future Costs | Total Project Costs |
|--|---|-------------------------|------------------|-----------------|------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|---------------------|
| Transit Oriented - Repayment of Advances - P564                | Transit-Oriented Development (TOD) Tax Increment Financing District | Other GO CIP - Non-Debt | 2, 3, 4, 8, 14   | 12/2039         | 11,661,765             | 0                  | 11,661,765                | 0                 | 0                  | 0            | 11,661,765          |
| Trinity Groves Mixed Use Project - P924                        | Sports Arena Tax Increment Financing District                       | Other GO CIP - Non-Debt | 2                | 12/2026         | 12,977,861             | 9,398,261          | 3,579,600                 | 0                 | 0                  | 0            | 12,977,861          |
| Trinity Groves Project - P878                                  | Sports Arena Tax Increment Financing District                       | Other GO CIP - Non-Debt | 2                | 12/2025         | 6,076,558              | 3,505,000          | 2,571,558                 | 0                 | 0                  | 0            | 6,076,558           |
| Trinity Strand Hi-Line Span Pedestrian Bridge/Connector - W642 | Design District Tax Increment Financing District                    | Other GO CIP - Non-Debt | Citywide         | 09/2026         | 7,000,000              | 631,225            | 6,368,775                 | 0                 | 0                  | 0            | 7,000,000           |
| University Hills Phase I Catalyst Project - W832               | Public-Private Partnership Program                                  | Other GO CIP - Non-Debt | Citywide         | 12/2028         | 2,800,000              | 0                  | 2,800,000                 | 0                 | 0                  | 0            | 2,800,000           |
| University TIF District-Increment - W467                       | University Tax Increment Financing District                         | Other GO CIP - Non-Debt | 8, 12            | 12/2047         | 4,583,829              | 104,848            | 4,478,981                 | 100,000           | 100,000            | 300,000      | 5,083,829           |
| Vickery Meadow Admin - P403                                    | Vickery Meadow Tax Increment Financing District                     | Other GO CIP - Non-Debt | 13               | 12/2028         | 683,981                | 397,830            | 286,151                   | 75,000            | 75,000             | 150,000      | 983,981             |
| Vickery Meadow TIF Repayment of Advances - P470                | Vickery Meadow Tax Increment Financing District                     | Other GO CIP - Non-Debt | 13               | 12/2028         | 29,358,676             | 25,813,219         | 3,545,457                 | 2,201,332         | 3,733,859          | 8,048,568    | 43,342,435          |

# ECONOMIC DEVELOPMENT

| Project  | Service  | Funding Source          | Council District | Completion Date | Budget as of 5/31/2024 | Spent or Committed   | Remaining as of 5/31/2024 | FY 2024-25 Budget   | FY 2025-26 Planned   | Future Costs         | Total Project Costs    |
|--|--|-------------------------|------------------|-----------------|------------------------|----------------------|---------------------------|---------------------|----------------------|----------------------|------------------------|
| Victory North Hi Line Connector Trail Pr - W697  | Sports Arena Tax Increment Financing District      | Other GO CIP - Non-Debt | 2, 6             | Ongoing         | 11,562,124             | 0                    | 11,562,124                | 0                   | 0                    | 0                    | 11,562,124             |
| Victory Park Lane Public Improvement Pro - P843  | Sports Arena Tax Increment Financing District      | Other GO CIP - Non-Debt | 2                | 12/2025         | 4,767,656              | 1,226,500            | 3,541,156                 | 0                   | 0                    | 0                    | 4,767,656              |
| Victory South Parking Garage Improvements - P780 | Sports Arena Tax Increment Financing District      | Other GO CIP - Non-Debt | 2                | 12/2028         | 8,551,001              | 7,485,001            | 1,066,000                 | 0                   | 1,000,000            | 1,000,000            | 10,551,001             |
| Victory Sub-District Placemaking Project P947    | Sports Arena Tax Increment Financing District      | Other GO CIP - Non-Debt | 2                | 12/2025         | 5,974,804              | 4,969,609            | 1,005,195                 | 0                   | 0                    | 0                    | 5,974,804              |
| Villas at Western Heights - W650                 | Fort Worth Avenue Tax Increment Financing District | Other GO CIP - Non-Debt | 1, 6             | 12/2024         | 7,678,874              | 2,500,000            | 5,178,874                 | 0                   | 0                    | 0                    | 7,678,874              |
| Virgin Hotel Project - W301                      | Design District Tax Increment Financing District   | Other GO CIP - Non-Debt | 6                | 09/2026         | 7,689,943              | 2,842,733            | 4,847,210                 | 0                   | 0                    | 0                    | 7,689,943              |
| Vista at Kessler/Stevens Project - V138          | Economic Development Bonds                         | 2017 Bonds              | 1                | 09/2026         | 1,175,189              | 0                    | 1,175,189                 | 0                   | 0                    | 0                    | 1,175,189              |
| Vista at Kessler/Stevens Project - X058          | Fort Worth Avenue Tax Increment Financing District | Other GO CIP - Non-Debt | 1                | Ongoing         | 5,124,811              | 0                    | 5,124,811                 | 0                   | 0                    | 0                    | 5,124,811              |
| Zang Plaza Public Open Space Project - W821      | Oak Cliff Gateway Tax Increment Financing District | Other GO CIP - Non-Debt | 1                | Ongoing         | 1,500,000              | 0                    | 1,500,000                 | 0                   | 0                    | 0                    | 1,500,000              |
| <b>Grand Total</b>                               |  |                         |                  |                 | <b>\$662,453,529</b>   | <b>\$271,232,951</b> | <b>\$390,780,533</b>      | <b>\$87,736,641</b> | <b>\$197,688,814</b> | <b>\$688,226,588</b> | <b>\$1,636,105,573</b> |

# FLOOD PROTECTION AND STORM DRAINAGE MANAGEMENT

## MISSION

This program focuses on conducting drainage studies and analysis, preparing plans and specifications, and implementing construction projects to improve storm drainage and reduce the loss of lives and property due to flooding and erosion. These projects include construction and replacement of storm drainage systems, inadequate bridges and culverts, erosion control structures, and the implementation of floodplain management plans to improve the flood protection system.

## HIGHLIGHTED ACCOMPLISHMENTS FOR FY 2023-24

- Continued construction of Mill Creek/Peaks Branch/State Thomas Drainage Relief Tunnel Project for flood protection and storm drainage improvements. Continued concrete lining of tunnel and connections to existing drainage systems
- Completed construction of 15 erosion control and 10 storm drainage improvement projects
- Continued construction of Able Sump improvements to include new bridges along Riverfront Boulevard and Cadiz Street
- Completed dredging of Lake Highlands Town Center Pond at Watercrest Park, leveraging matching funds from the Skillman TIF Board for increased dredging capability
- Completed two ponds to enhance stormwater storage capacity and restore original basin functionality
- Awarded design contracts for 24 major erosion control, storm drainage, and dam/spillway rehabilitation projects to address stream bank erosion, storm drainage and dam/spillway improvements
- Continued efforts to complete a Comprehensive Storm Drainage System Assessment. The assessment will provide a framework for improvements and efficiencies in the operations, maintenance and capital investments related to storm drainage management across the City

# FLOOD PROTECTION AND STORM DRAINAGE MANAGEMENT

## HIGHLIGHTED OBJECTIVES FOR FY 2024-25

- Continue construction of Mill Creek/Peaks Branch/State Thomas Drainage Relief Tunnel Project for flood protection and storm drainage improvements including tunnel concrete lining and significant completion of connections to existing drainage systems
- Complete construction of approximately 17 erosion control and storm drainage projects
- Complete construction of Able Sump improvements to include bridges along Riverfront Boulevard and Cadiz Street
- Complete construction for dredging improvements at three lakes, ponds, and detention basins to enhance stormwater storage capacity and restore original basin functionality
- Award design contracts for approximately 20 storm drainage and erosion control projects to address stream bank erosion and storm drainage improvements
- Complete the ongoing Comprehensive Storm Drainage System Assessment. The assessment will provide a framework for improvements and efficiencies in the operations, maintenance, and capital investments related to storm drainage management across the City

# FLOOD PROTECTION AND STORM DRAINAGE MANAGEMENT

## SERVICE DESCRIPTIONS

| FLOOD PROTECTION AND STORM DRAINAGE MANAGEMENT |  |
|--|--|
| Erosion Control                                | Erosion control projects are recommended for structures threatened by creek or channel bank erosion. Typical structures include streets, culverts, bridges, alleys and homes. Erosion occurring in areas not associated with creek banks or man-made channels is not included in this category. This category provides armoring of natural creek banks to protect soil against further erosion loss.   |
| Flood Management                               | Comprised of projects recommended in Floodplain Management Master Plans and Hydrologic Studies of creeks and tributaries. The emphasis is reducing severe flood impact on bridges and neighborhoods bordering floodplain areas. Typical projects in this category are bridge and culvert replacement, creek channelization, detention basins, and construction of flood protection levees.   |
| Storm Drainage Relief System                   | Provides funds for the construction of storm drainage system improvements. Many areas within the City of Dallas are served by storm drainage systems that are inadequate due to age of the system, prior construction utilizing lesser design standards, and increased development densities. In many cases, because of the high cost of retrofitting improvements in fully developed areas, these projects are proposed for phased design and construction. |
| Stormwater Drainage Management                 | Provides funding for projects funded by the City’s monthly stormwater utility fee.   |
| Trinity River Corridor Projects                | Projects along the Trinity River Corridor for flood protection, environmental restoration/preservation, recreation, and transportation improvements.   |

# FLOOD PROTECTION AND STORM DRAINAGE MANAGEMENT

## SOURCE OF FUNDS

| Funding Source          | Budget as of 5/31/2024 | Spent or Committed   | Remaining as of 5/31/2024 | FY 2024-25 Budget   | FY 2025-26 Planned  | Future Costs         | Total Project Costs  |
|-------------------------|------------------------|----------------------|---------------------------|---------------------|---------------------|----------------------|----------------------|
| 1995 Bonds              | 173,847                | 0                    | 173,847                   | 0                   | 0                   | 0                    | 173,847              |
| 1998 Bonds              | 14,039,408             | 7,350,581            | 6,688,827                 | 0                   | 0                   | 0                    | 14,039,408           |
| 2003 Bonds              | 145,606                | 2,250                | 143,356                   | 0                   | 0                   | 0                    | 145,606              |
| 2006 Bonds              | 100,304,835            | 75,432,041           | 24,872,794                | 0                   | 0                   | 0                    | 100,304,835          |
| 2012 Bonds              | 229,522,835            | 217,945,993          | 11,576,842                | 0                   | 0                   | 0                    | 229,522,835          |
| 2017 Bonds              | 28,191,362             | 17,674,122           | 10,517,240                | 0                   | 0                   | 0                    | 28,191,362           |
| 2024 Bonds              | 0                      | 0                    | 0                         | 1,799,106           | 10,761,575          | 39,539,320           | 52,100,000           |
| Other GO CIP - Debt     | 97,940,060             | 0                    | 97,940,060                | 42,338,025          | 2,500,000           | 7,500,000            | 150,278,085          |
| Other GO CIP - Non-Debt | 104,075,879            | 20,226,274           | 83,849,605                | 15,950,875          | 50,068,055          | 225,599,393          | 395,694,202          |
| <b>Grand Total</b>      | <b>\$574,393,831</b>   | <b>\$338,631,260</b> | <b>\$235,762,571</b>      | <b>\$60,088,006</b> | <b>\$63,329,630</b> | <b>\$272,638,713</b> | <b>\$970,450,179</b> |

## USE OF FUNDS

| Service                         | Budget as of 5/31/2024 | Spent or Committed   | Remaining as of 5/31/2024 | FY 2024-25 Budget   | FY 2025-26 Planned  | Future Costs         | Total Project Costs  |
|---------------------------------|------------------------|----------------------|---------------------------|---------------------|---------------------|----------------------|----------------------|
| Erosion Control                 | 7,603,863              | 6,648,520            | 955,343                   | 1,799,106           | 684,250             | 9,511,820            | 19,599,038           |
| Flood Management                | 5,908,516              | 2,579,321            | 3,329,195                 | 0                   | 2,799,100           | 3,387,900            | 12,095,516           |
| Storm Drainage Relief System    | 332,935,251            | 291,403,506          | 41,531,745                | 0                   | 7,032,413           | 21,647,163           | 361,614,826          |
| Stormwater Drainage Management  | 193,217,919            | 16,060,549           | 177,157,370               | 58,288,900          | 52,813,868          | 238,091,831          | 542,412,517          |
| Trinity River Corridor Projects | 34,728,281             | 21,939,364           | 12,788,917                | 0                   | 0                   | 0                    | 34,728,281           |
| <b>Grand Total</b>              | <b>\$574,393,831</b>   | <b>\$338,631,260</b> | <b>\$235,762,571</b>      | <b>\$60,088,006</b> | <b>\$63,329,630</b> | <b>\$272,638,713</b> | <b>\$970,450,179</b> |

# FLOOD PROTECTION AND STORM DRAINAGE MANAGEMENT

## PROJECT LIST

The table below details all active projects in the Capital Improvement Program in alphabetical order. Included in the detail for each project is the service, funding source, council district, estimated completion date, inception-to-date budget, remaining appropriations, and new appropriations for FY 2024-25 and FY 2025-26. The Total Project Cost reflects the total budget over the life of the project, including inception-to-date budget, new appropriations, and estimated Future Cost.

| Project  | Service                        | Funding Source          | Council District | Completion Date | Budget as of 5/31/2024 | Spent or Committed | Remaining as of 5/31/2024 | FY 2024-25 Budget | FY 2025-26 Planned | Future Costs | Total Project Costs |
|--|--------------------------------|-------------------------|------------------|-----------------|------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|---------------------|
| San Gabriel Drive 4300 Blk - W622                  | Stormwater Drainage Management | Other GO CIP - Non-Debt | 7                | 02/2026         | 592,000                | 82,728             | 509,272                   | 0                 | 0                  | 0            | 592,000             |
| 10101 Royal Highlands Drainage Improvements - YC32 | Stormwater Drainage Management | 2024 Bonds              | 10               | Not Started     | 0                      | 0                  | 0                         | 0                 | 0                  | 115,000      | 115,000             |
| 10732 Haven Creek Court - X051                     | Stormwater Drainage Management | 2017 Bonds              | 10               | 12/2025         | 67,705                 | 0                  | 67,705                    | 0                 | 0                  | 0            | 67,705              |
| 11th E 1615 - YC01                                 | Erosion Control                | 2024 Bonds              | 4                | Not Started     | 0                      | 0                  | 0                         | 66,413            | 0                  | 376,338      | 442,750             |
| 1700 N Field Street Drainage Repair - W706         | Stormwater Drainage Management | Other GO CIP - Non-Debt | 14               | 12/2029         | 0                      | 0                  | 0                         | 0                 | 86,250             | 488,750      | 575,000             |
| 17610-17614 Squaw Valley - W919                    | Stormwater Drainage Management | Other GO CIP - Debt     | 12               | 10/2025         | 779,400                | 0                  | 779,400                   | 0                 | 0                  | 0            | 779,400             |
| 2017 Bond Overruns - X112                          | Stormwater Drainage Management | Other GO CIP - Debt     | Citywide         | Ongoing         | 29,958,056             | 0                  | 29,958,056                | 0                 | 0                  | 0            | 29,958,056          |
| 2133 Province - W707                               | Stormwater Drainage Management | Other GO CIP - Non-Debt | 2                | 12/2029         | 0                      | 0                  | 0                         | 0                 | 86,250             | 488,750      | 575,000             |
| 2310 Chart Concrete Drainage Channel Repair - YC21 | Flood Management               | 2024 Bonds              | 7                | Not Started     | 0                      | 0                  | 0                         | 0                 | 0                  | 546,250      | 546,250             |
| 2530 Blanton Outfall Repair - W834                 | Stormwater Drainage Management | Other GO CIP - Non-Debt | 5                | 12/2028         | 0                      | 0                  | 0                         | 0                 | 86,250             | 488,750      | 575,000             |
| 4126 Maybeth Drainage Relief - YC33                | Storm Drainage Relief System   | 2024 Bonds              | 6                | Not Started     | 0                      | 0                  | 0                         | 0                 | 19,838             | 112,413      | 132,250             |



# FLOOD PROTECTION AND STORM DRAINAGE MANAGEMENT

| Project   | Service                        | Funding Source          | Council District | Completion Date | Budget as of 5/31/2024 | Spent or Committed | Remaining as of 5/31/2024 | FY 2024-25 Budget | FY 2025-26 Planned | Future Costs | Total Project Costs |
|---|--------------------------------|-------------------------|------------------|-----------------|------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|---------------------|
| 4209 Rosa Ct, Drainage Relief System - W710         | Stormwater Drainage Management | Other GO CIP - Non-Debt | 13               | 09/2026         | 1,500,000              | 0                  | 1,500,000                 | 0                 | 0                  | 0            | 1,500,000           |
| 5827 Bluffman Storm Drainage Relief - YC34          | Storm Drainage Relief System   | 2024 Bonds              | 8                | Not Started     | 0                      | 0                  | 0                         | 0                 | 60,375             | 342,125      | 402,500             |
| 5th Street Drainage Relief System - W711            | Stormwater Drainage Management | Other GO CIP - Non-Debt | 1                | 12/2030         | 0                      | 0                  | 0                         | 0                 | 542,250            | 3,072,750    | 3,615,000           |
| 6231 Pemberton Drainage Relief System - YC35        | Storm Drainage Relief System   | 2024 Bonds              | 13               | Not Started     | 0                      | 0                  | 0                         | 0                 | 0                  | 586,500      | 586,500             |
| 6900 Royal Lane Drainage Relief System - W875       | Stormwater Drainage Management | Other GO CIP - Debt     | 11, 13           | 12/2029         | 166,327                | 0                  | 166,327                   | 0                 | 0                  | 0            | 166,327             |
| 6900 Royal Lane Drainage Relief System - W875       | Stormwater Drainage Management | Other GO CIP - Non-Debt | 11, 13           | 12/2029         | 166,327                | 0                  | 166,327                   | 0                 | 1,144,000          | 0            | 1,310,327           |
| 9728 Springtree Storm Drainage Relief - YC36        | Storm Drainage Relief System   | 2024 Bonds              | 10               | Not Started     | 0                      | 0                  | 0                         | 0                 | 0                  | 471,500      | 471,500             |
| Abshire Lane - VD62                                 | Erosion Control                | 2017 Bonds              | 2                | 05/2025         | 120,472                | 116,972            | 3,500                     | 0                 | 0                  | 0            | 120,472             |
| Abshire Lane - VD62                                 | Storm Drainage Relief System   | 2017 Bonds              | 2                | 05/2025         | 828,028                | 11,000             | 817,028                   | 0                 | 0                  | 0            | 828,028             |
| Acres/Grady Detention Basins 1 & 2, Dredging - W398 | Stormwater Drainage Management | Other GO CIP - Non-Debt | 5                | 12/2024         | 1,095,761              | 1,095,761          | 0                         | 0                 | 0                  | 0            | 1,095,761           |
| Alderson, 3700 - VD42                               | Storm Drainage Relief System   | 2017 Bonds              | 14               | 05/2025         | 1,211,675              | 213,675            | 998,000                   | 0                 | 0                  | 0            | 1,211,675           |
| Alpha 6919 Drainage Relief System - W712            | Stormwater Drainage Management | Other GO CIP - Non-Debt | 11               | 12/2028         | 0                      | 0                  | 0                         | 0                 | 72,000             | 408,000      | 480,000             |
| Alpha at Peyton (RL Area 3) - W833                  | Stormwater Drainage Management | Other GO CIP - Debt     | 11               | 12/2028         | 0                      | 0                  | 0                         | 1,050,000         | 0                  | 0            | 1,050,000           |
| Alpha at Peyton (RL Area 3) - W833                  | Stormwater Drainage Management | Other GO CIP - Non-Debt | 11               | 12/2028         | 0                      | 0                  | 0                         | 0                 | 0                  | 5,950,000    | 5,950,000           |
| Anderson Ave @ Goodman - W399                       | Stormwater Drainage Management | Other GO CIP - Non-Debt | 6                | 04/2026         | 381,965                | 41,243             | 340,722                   | 0                 | 0                  | 0            | 381,965             |
| Anderson Bonner Park - DWU Location #1 - X104       | Stormwater Drainage Management | Other GO CIP - Debt     | 11               | Ongoing         | 63,078,173             | 0                  | 63,078,173                | 0                 | 0                  | 0            | 63,078,173          |

# FLOOD PROTECTION AND STORM DRAINAGE MANAGEMENT

| Project   | Service                        | Funding Source          | Council District | Completion Date | Budget as of 5/31/2024 | Spent or Committed | Remaining as of 5/31/2024 | FY 2024-25 Budget | FY 2025-26 Planned | Future Costs | Total Project Costs |
|---|--------------------------------|-------------------------|------------------|-----------------|------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|---------------------|
| Anderson Bonner Park - DWU Location #1 - X104                                       | Stormwater Drainage Management | Other GO CIP - Non-Debt | 11               | Ongoing         | 536,555                | 0                  | 536,555                   | 0                 | 0                  | 0            | 536,555             |
| Anderson Bonner Park - DWU Location #2 - X105                                       | Stormwater Drainage Management | Other GO CIP - Non-Debt | 11               | Ongoing         | 665,092                | 0                  | 665,092                   | 0                 | 0                  | 0            | 665,092             |
| Ash Creek - S Fork Channel Improvements at John West - W400                         | Stormwater Drainage Management | Other GO CIP - Debt     | 2, 7             | 02/2026         | 0                      | 0                  | 0                         | 1,691,500         |                    | 0            | 1,691,500           |
| Ash Creek - S Fork Channel Improvements at John West - W400                         | Stormwater Drainage Management | Other GO CIP - Non-Debt | 2, 7             | 02/2026         | 794,449                | 306,449            | 488,000                   | 0                 | 0                  | 0            | 794,449             |
| Ash Creek Trib 5B7 Bridge Improvement @ Peavy - W713                                | Stormwater Drainage Management | Other GO CIP - Non-Debt | 2                | 12/2029         | 0                      | 0                  | 0                         | 0                 | 256,500            | 1,453,500    | 1,710,000           |
| Ash Creek Trib 5B7 Bridge Improvement @ Province - W714                             | Stormwater Drainage Management | Other GO CIP - Debt     | 2                | 12/2028         | 0                      | 0                  | 0                         | 810,000           |                    | 0            | 810,000             |
| Ash Creek Trib 5B7 Bridge Improvement @ Province - W714                             | Stormwater Drainage Management | Other GO CIP - Non-Debt | 2                | 12/2028         | 0                      | 0                  | 0                         | 0                 | 0                  | 4,590,000    | 4,590,000           |
| Atlanta St. - South Blvd. to MLK Jr. Blvd. - YC37                                   | Storm Drainage Relief System   | 2024 Bonds              | 7                | Not Started     | 0                      | 0                  | 0                         | 0                 | 86,250             | 488,750      | 575,000             |
| Audelia Rd 11655 (Building 8 to 10) - YC02  | Erosion Control                | 2024 Bonds              | 10               | Not Started     | 0                      | 0                  | 0                         | 223,388           | 0                  | 1,265,863    | 1,489,250           |
| Beckley @ Coombs Creek Drinage Study - W401   | Stormwater Drainage Management | Other GO CIP - Non-Debt | 1                | 04/2026         | 125,000                | 124,000            | 1,000                     | 0                 | 0                  | 0            | 125,000             |
| Bent Creek Detention Basin, Dredging - W402   | Stormwater Drainage Management | Other GO CIP - Non-Debt | 12               | 12/2024         | 302,787                | 302,787            | 0                         | 0                 | 0                  | 0            | 302,787             |
| Bethany Dr (9908), Province Ln (2008, 2016), and Peavy PI (2334, 2340, 2344) - X013 | Stormwater Drainage Management | Other GO CIP - Debt     | 2                | 12/2027         | 0                      | 0                  | 0                         | 1,874,250         |                    | 0            | 1,874,250           |
| Bethany Dr (9908), Province Ln (2008, 2016), and Peavy PI (2334, 2340, 2344) - X013 | Stormwater Drainage Management | Other GO CIP - Non-Debt | 2                | 12/2027         | 330,750                | 0                  | 330,750                   | 0                 | 0                  | 0            | 330,750             |

# FLOOD PROTECTION AND STORM DRAINAGE MANAGEMENT

| Project  | Service                        | Funding Source          | Council District | Completion Date | Budget as of 5/31/2024 | Spent or Committed | Remaining as of 5/31/2024 | FY 2024-25 Budget | FY 2025-26 Planned | Future Costs | Total Project Costs |
|--|--------------------------------|-------------------------|------------------|-----------------|------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|---------------------|
| Betty Jane, 10225 - VD27                           | Erosion Control                | 2017 Bonds              | 13               | 10/2024         | 359,600                | 202,000            | 157,600                   | 0                 | 0                  | 0            | 359,600             |
| Betty Jane, 10225 - VD27                           | Erosion Control                | Other GO CIP - Non-Debt | 13               | 10/2024         | 269,515                | 269,515            | 0                         | 0                 | 0                  | 0            | 269,515             |
| Birchridge 14721 - W717                            | Stormwater Drainage Management | Other GO CIP - Non-Debt | 11               | 12/2028         | 0                      | 0                  | 0                         | 0                 | 38,850             | 256,150      | 295,000             |
| Bruton Terrace Est. Storm Drainage Relief - YC38   | Storm Drainage Relief System   | 2024 Bonds              | 5                | Not Started     | 0                      | 0                  | 0                         | 0                 | 86,250             | 488,750      | 575,000             |
| BURNINGLOG 13156 - S709                            | Erosion Control                | 2006 Bonds              | 10               | 10/2024         | 398,183                | 398,183            | 0                         | 0                 | 0                  | 0            | 398,183             |
| BURNINGLOG 13156 - S709                            | Erosion Control                | 2012 Bonds              | 10               | 10/2024         | 72,549                 | 72,549             | 0                         | 0                 | 0                  | 0            | 72,549              |
| Cadiz and Riverfront Bridge - W914                 | Stormwater Drainage Management | Other GO CIP - Non-Debt | 2                | 11/2024         | 2,461,919              | 2,461,919          | 0                         | 0                 | 0                  | 0            | 2,461,919           |
| Cadiz and Riverfront Bridge - W914                 | Storm Drainage Relief System   | 2012 Bonds              | 2                | 11/2024         | 13,169,479             | 13,169,479         | 0                         | 0                 | 0                  | 0            | 13,169,479          |
| Calcutta 616 (RL Area 40) - W273                   | Stormwater Drainage Management | Other GO CIP - Non-Debt | 3                | 10/2024         | 440,000                | 201,256            | 238,744                   | 0                 | 0                  | 0            | 440,000             |
| Calm Meadow Drainage Rehabilitation - YC39         | Stormwater Drainage Management | 2024 Bonds              | 12               | Not Started     | 0                      | 0                  | 0                         | 0                 | 0                  | 310,500      | 310,500             |
| Cedar Creek Bridge @ Clarendon - W403              | Stormwater Drainage Management | Other GO CIP - Non-Debt | 4                | 04/2026         | 2,800,000              | 38,090             | 2,761,910                 | 0                 | 0                  | 0            | 2,800,000           |
| Cedar Creek Bridge @ Clarendon (Sta 149+13) - W718 | Stormwater Drainage Management | Other GO CIP - Non-Debt | 4                | 12/2029         | 0                      | 0                  | 0                         | 0                 | 332,250            | 1,882,750    | 2,215,000           |
| Cedar Creek Bridge @ Moore - W404                  | Stormwater Drainage Management | Other GO CIP - Non-Debt | 4                | 04/2026         | 1,476,000              | 31,239             | 1,444,761                 | 0                 | 0                  | 0            | 1,476,000           |
| Cedar Creek Bridge @ Tyler - W719                  | Stormwater Drainage Management | Other GO CIP - Debt     | 1                | 12/2029         | 0                      | 0                  | 0                         | 1,245,000         | 0                  | 0            | 1,245,000           |
| Cedar Creek Bridge @ Tyler - W719                  | Stormwater Drainage Management | Other GO CIP - Non-Debt | 1                | 12/2029         | 0                      | 0                  | 0                         | 0                 | 0                  | 7,055,000    | 7,055,000           |
| Cedar Creek Channel - ATSF RR to Ewing - W720      | Stormwater Drainage Management | Other GO CIP - Debt     | 4                | 12/2028         | 0                      | 0                  | 0                         | 261,000           | 0                  | 0            | 261,000             |

# FLOOD PROTECTION AND STORM DRAINAGE MANAGEMENT

| Project  | Service                        | Funding Source          | Council District | Completion Date | Budget as of 5/31/2024 | Spent or Committed | Remaining as of 5/31/2024 | FY 2024-25 Budget | FY 2025-26 Planned | Future Costs | Total Project Costs |
|--|--------------------------------|-------------------------|------------------|-----------------|------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|---------------------|
| Cedar Creek Channel - ATSF RR to Ewing - W720            | Stormwater Drainage Management | Other GO CIP - Non-Debt | 4                | 12/2028         | 0                      | 0                  | 0                         | 0                 | 0                  | 1,479,000    | 1,479,000           |
| Cedar Creek Channel Improvements (908 S Rosemont) - W721 | Stormwater Drainage Management | Other GO CIP - Non-Debt | 1                | 12/2029         | 0                      | 0                  | 0                         | 0                 | 258,750            | 1,466,250    | 1,725,000           |
| Cedar Creek Culvert @ Polk - W722                        | Stormwater Drainage Management | Other GO CIP - Debt     | 1                | 12/2028         | 0                      | 0                  | 0                         | 150,000           |                    | 0            | 150,000             |
| Cedar Creek Culvert @ Polk - W722                        | Stormwater Drainage Management | Other GO CIP - Non-Debt | 1                | 12/2028         | 0                      | 0                  | 0                         | 0                 | 0                  | 850,000      | 850,000             |
| Cedar Creek Culvert @ Winnetka - W723                    | Stormwater Drainage Management | Other GO CIP - Non-Debt | 1                | 12/2029         | 0                      | 0                  | 0                         | 0                 | 379,500            | 2,150,500    | 2,530,000           |
| Cedar Springs Branch - Lomo Alto Dr @ Lemmon Ave - W836  | Stormwater Drainage Management | Other GO CIP - Non-Debt | 14               | 08/2026         | 450,000                | 132,310            | 317,690                   | 0                 | 0                  | 0            | 450,000             |
| Cedar Springs Branch @ Denton - W725                     | Stormwater Drainage Management | Other GO CIP - Non-Debt | 2                | 12/2029         | 0                      | 0                  | 0                         | 0                 | 91,500             | 518,500      | 610,000             |
| Cedar Springs Branch @ Production - W835                 | Stormwater Drainage Management | Other GO CIP - Non-Debt | 2                | 12/2029         | 0                      | 0                  | 0                         | 0                 | 71,250             | 403,750      | 475,000             |
| Chalk Hill Branch Bridge @ N. Counts - W837              | Stormwater Drainage Management | Other GO CIP - Non-Debt | 3                | 12/2029         | 0                      | 0                  | 0                         | 0                 | 123,750            | 701,250      | 825,000             |
| Chalk Hill Branch Bridge @ S. Counts - W728              | Stormwater Drainage Management | Other GO CIP - Non-Debt | 1                | 12/2029         | 0                      | 0                  | 0                         | 0                 | 206,250            | 1,168,750    | 1,375,000           |
| Chalk Hill Branch Culvert @ Jefferson - W729             | Stormwater Drainage Management | Other GO CIP - Non-Debt | 1                | 12/2029         | 0                      | 0                  | 0                         | 0                 | 93,750             | 531,250      | 625,000             |
| Chalkhill Branch - I30/Loop 12 Interchange - VD33        | Storm Drainage Relief System   | 2017 Bonds              | 6                | 02/2025         | 780,000                | 95,908             | 684,092                   | 0                 | 0                  | 0            | 780,000             |
| Channel - Major Maintenance - W195                       | Stormwater Drainage Management | Other GO CIP - Non-Debt | Citywide         | 12/2032         | 0                      | 0                  | 0                         | 125,000           | 200,000            | 725,000      | 1,050,000           |
| Cherry Hill 8647 Storm Drainage Relief - W838            | Stormwater Drainage Management | Other GO CIP - Non-Debt | 10               | 12/2030         | 0                      | 0                  | 0                         | 0                 | 0                  | 2,504,880    | 2,504,880           |
| Cherrybrook Dam Spillway Rehabilitation - W839           | Stormwater Drainage Management | Other GO CIP - Non-Debt | 5                | 12/2028         | 696,000                | 0                  | 696,000                   | 0                 | 5,104,000          | 0            | 5,800,000           |

# FLOOD PROTECTION AND STORM DRAINAGE MANAGEMENT

| Project   | Service                        | Funding Source          | Council District | Completion Date | Budget as of 5/31/2024 | Spent or Committed | Remaining as of 5/31/2024 | FY 2024-25 Budget | FY 2025-26 Planned | Future Costs | Total Project Costs |
|---|--------------------------------|-------------------------|------------------|-----------------|------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|---------------------|
| Claremont 8017, 8023, and 8030 - YC03             | Erosion Control                | 2024 Bonds              | 7                | Not Started     | 0                      | 0                  | 0                         | 81,506            | 0                  | 461,869      | 543,375             |
| Clearbrook Lane 10837 - X015                      | Stormwater Drainage Management | Other GO CIP - Debt     | 9                | 12/2027         | 0                      | 0                  | 0                         | 133,875           |                    | 0            | 133,875             |
| Clearbrook Lane 10837 - X015                      | Stormwater Drainage Management | Other GO CIP - Non-Debt | 9                | 12/2027         | 23,625                 | 0                  | 23,625                    | 0                 | 0                  | 0            | 23,625              |
| Cliffdale, 322 - W731                             | Stormwater Drainage Management | Other GO CIP - Non-Debt | 1                | 12/2029         | 0                      | 0                  | 0                         | 0                 | 95,250             | 539,750      | 635,000             |
| Conrad - Louisiana Area Relief - W840             | Stormwater Drainage Management | Other GO CIP - Non-Debt | 4                | 12/2030         | 0                      | 0                  | 0                         | 0                 | 0                  | 2,600,000    | 2,600,000           |
| Coombs Creek Bridge @ 9th - W733                  | Stormwater Drainage Management | Other GO CIP - Non-Debt | 1                | 12/2029         | 0                      | 0                  | 0                         | 0                 | 50,250             | 284,750      | 335,000             |
| Coombs Creek Bridge @ Barnett - W734              | Stormwater Drainage Management | Other GO CIP - Non-Debt | 1                | 12/2029         | 0                      | 0                  | 0                         | 0                 | 42,000             | 238,000      | 280,000             |
| Coombs Creek Bridge @ Brooklyndell - W736         | Stormwater Drainage Management | Other GO CIP - Debt     | 1                | 12/2027         | 0                      | 0                  | 0                         | 39,000            |                    | 0            | 39,000              |
| Coombs Creek Bridge @ Brooklyndell - W736         | Stormwater Drainage Management | Other GO CIP - Non-Debt | 1                | 12/2027         | 0                      | 0                  | 0                         | 0                 | 221,000            | 0            | 221,000             |
| Coombs Creek Bridge @ Colorado - W735             | Stormwater Drainage Management | Other GO CIP - Non-Debt | 1                | 12/2029         | 0                      | 0                  | 0                         | 0                 | 215,850            | 1,223,150    | 1,439,000           |
| Coombs Creek Bridge @ Plymouth - W737             | Stormwater Drainage Management | Other GO CIP - Debt     | 1                | 12/2027         | 0                      | 0                  | 0                         | 960,000           |                    | 0            | 960,000             |
| Coombs Creek Bridge @ Plymouth - W737             | Stormwater Drainage Management | Other GO CIP - Non-Debt | 1                | 12/2028         | 0                      | 0                  | 0                         | 0                 | 2,000,000          | 3,440,000    | 5,440,000           |
| Coombs Creek Dr 637 - YC04                        | Erosion Control                | 2024 Bonds              | 1                | Not Started     | 0                      | 0                  | 0                         | 39,244            | 0                  | 222,381      | 261,625             |
| Coombs Creek Flood Management Study Update - YC22 | Flood Management               | 2024 Bonds              | 1                | Not Started     | 0                      | 0                  | 0                         | 0                 | 552,000            | 0            | 552,000             |
| Counts S 4690 - X014                              | Stormwater Drainage Management | Other GO CIP - Debt     | 1                | 12/2027         | 0                      | 0                  | 0                         | 178,500           |                    | 0            | 178,500             |

# FLOOD PROTECTION AND STORM DRAINAGE MANAGEMENT

| Project  | Service                         | Funding Source          | Council District | Completion Date | Budget as of 5/31/2024 | Spent or Committed | Remaining as of 5/31/2024 | FY 2024-25 Budget | FY 2025-26 Planned | Future Costs | Total Project Costs |
|--|---------------------------------|-------------------------|------------------|-----------------|------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|---------------------|
| Counts S 4690 - X014   | Stormwater Drainage Management  | Other GO CIP - Non-Debt | 1                | 12/2027         | 31,500                 | 0                  | 31,500                    | 0                 | 0                  | 0            | 31,500              |
| Creek Bend Road 7028 - VD80  | Erosion Control                 | 2017 Bonds              | 12               | 12/2026         | 79,790                 | 10,485             | 69,305                    | 0                 | 0                  | 0            | 79,790              |
| Creek Bend Road 7028 - VD80  | Storm Drainage Relief System    | 2017 Bonds              | 12               | 12/2026         | 2,210                  | 0                  | 2,210                     | 0                 | 0                  | 0            | 2,210               |
| Cresthaven/Culcourt St Storm Drainage Relief - YC40                          | Storm Drainage Relief System    | 2024 Bonds              | 6                | Not Started     | 0                      | 0                  | 0                         | 0                 | 175,950            | 997,050      | 1,173,000           |
| Crestview East Addition No. 2 (Beechmont 2779) Drainage Relief System - W738 | Stormwater Drainage Management  | Other GO CIP - Non-Debt | 2                | 12/2029         | 0                      | 0                  | 0                         | 0                 | 375,000            | 2,125,000    | 2,500,000           |
| CSDSA Area 31 - Echo Glen - X090   | Stormwater Drainage Management  | Other GO CIP - Non-Debt | 13               | 01/2027         | 0                      | 0                  | 0                         | 1,500,000         | 3,000,000          | 36,111,000   | 40,611,000          |
| CTP - W139   | Stormwater Drainage Management  | Other GO CIP - Non-Debt | Citywide         | 12/2032         | 1,180,293              | 832,509            | 347,784                   | 0                 | 0                  | 0            | 1,180,293           |
| Cypress Branch @ Jennie Lee - VD75   | Flood Management                | 2017 Bonds              | 7                | 02/2025         | 981,337                | 981,337            | 0                         | 0                 | 0                  | 0            | 981,337             |
| Dallas Floodway DFE PPA - W446   | Trinity River Corridor Projects | 1998 Bonds              | Citywide         | 12/2027         | 15,750                 | 15,750             | 0                         | 0                 | 0                  | 0            | 15,750              |
| Dallas Floodway DFE PPA - W446   | Trinity River Corridor Projects | 2006 Bonds              | Citywide         | 12/2027         | 1,365,075              | 1,358,508          | 6,568                     | 0                 | 0                  | 0            | 1,365,075           |
| Dallas Floodway Extension - W632   | Stormwater Drainage Management  | Other GO CIP - Non-Debt | Citywide         | 12/2027         | 2,030,063              | 135,430            | 1,894,633                 | 0                 | 0                  | 0            | 2,030,063           |
| Dallas Floodway Extension - W632   | Trinity River Corridor Projects | 1995 Bonds              | Citywide         | 12/2027         | 173,847                | 0                  | 173,847                   | 0                 | 0                  | 0            | 173,847             |
| Dallas Floodway Extension - W632   | Trinity River Corridor Projects | 1998 Bonds              | Citywide         | 12/2027         | 14,023,658             | 7,334,831          | 6,688,827                 | 0                 | 0                  | 0            | 14,023,658          |
| Dallas Floodway Extension - W632   | Trinity River Corridor Projects | 2003 Bonds              | Citywide         | 12/2027         | 145,606                | 2,250              | 143,356                   | 0                 | 0                  | 0            | 145,606             |
| Dallas Floodway Extension - W632   | Trinity River Corridor Projects | 2006 Bonds              | Citywide         | 12/2027         | 19,002,845             | 13,220,525         | 5,782,320                 | 0                 | 0                  | 0            | 19,002,845          |

# FLOOD PROTECTION AND STORM DRAINAGE MANAGEMENT

| Project   | Service                        | Funding Source          | Council District | Completion Date | Budget as of 5/31/2024 | Spent or Committed | Remaining as of 5/31/2024 | FY 2024-25 Budget | FY 2025-26 Planned | Future Costs | Total Project Costs |
|---|--------------------------------|-------------------------|------------------|-----------------|------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|---------------------|
| Davenport Road 17911 - YC05                           | Erosion Control                | 2024 Bonds              | 12               | Not Started     | 0                      | 0                  | 0                         | 72,450            | 0                  | 410,550      | 483,000             |
| Desco 7108 - YC41                                     | Storm Drainage Relief System   | 2024 Bonds              | 13               | Not Started     | 0                      | 0                  | 0                         | 0                 | 0                  | 281,750      | 281,750             |
| Dixon Branch - E Prong Culvert @ Mediterranean - W740 | Stormwater Drainage Management | Other GO CIP - Non-Debt | 10               | 12/2029         | 0                      | 0                  | 0                         | 0                 | 87,000             | 493,000      | 580,000             |
| Dixon Branch - X002                                   | Storm Drainage Relief System   | 2017 Bonds              | 9                | 11/2024         | 1,394,900              | 1,349,464          | 45,436                    | 0                 | 0                  | 0            | 1,394,900           |
| Dixon Branch Relief System (RL Areas 18 & 19) - W845  | Stormwater Drainage Management | Other GO CIP - Non-Debt | 9                | 12/2035         | 0                      | 0                  | 0                         | 0                 | 6,200,000          | 21,000,000   | 27,200,000          |
| Dorrington Circle 3106 - W741                         | Stormwater Drainage Management | Other GO CIP - Debt     | 7                | 03/2025         | 85,344                 | 0                  | 85,344                    | 0                 | 0                  | 0            | 85,344              |
| Dorrington Circle 3106 - W741                         | Stormwater Drainage Management | Other GO CIP - Non-Debt | 7                | 03/2025         | 160,000                | 5,000              | 155,000                   | 0                 | 0                  | 0            | 160,000             |
| Dredge Maintenance - W405                             | Stormwater Drainage Management | Other GO CIP - Non-Debt | Citywide         | 12/2032         | 350,000                | 0                  | 350,000                   | 125,000           | 200,000            | 725,000      | 1,400,000           |
| Driftway Drive 2415 & 2421 - X091                     | Stormwater Drainage Management | Other GO CIP - Non-Debt | 7                | 01/2030         | 0                      | 0                  | 0                         | 0                 | 0                  | 132,300      | 132,300             |
| East Peaks Upper/Middle Basin Relief System - X092    | Stormwater Drainage Management | Other GO CIP - Non-Debt | Citywide         | 01/2029         | 0                      | 0                  | 0                         | 0                 | 0                  | 2,600,000    | 2,600,000           |
| East Peaks Upper/Middle Basin Relief System - YC42    | Storm Drainage Relief System   | 2024 Bonds              | Citywide         | Not Started     | 0                      | 0                  | 0                         | 0                 | 2,760,000          | 6,440,000    | 9,200,000           |
| El Cerrito 2490 & Hunnicut 8181 - YC06                | Erosion Control                | 2024 Bonds              | 7                | Not Started     | 0                      | 0                  | 0                         | 120,750           | 684,250            | 0            | 805,000             |
| El Cerrito Storm Drainage, 2470 - VD11                | Erosion Control                | 2017 Bonds              | 7                | 10/2024         | 200,001                | 200,001            | 0                         | 0                 | 0                  | 0            | 200,001             |
| El Cerrito Storm Drainage, 2470 - VD11                | Storm Drainage Relief System   | Other GO CIP - Non-Debt | 7                | 10/2024         | 373,873                | 373,873            | 0                         | 0                 | 0                  | 0            | 373,873             |
| El Tivoli @ Reverchon Drainage Relief System - W742   | Stormwater Drainage Management | Other GO CIP - Non-Debt | 1                | 12/2027         | 222,600                | 0                  | 222,600                   | 0                 | 1,632,400          | 0            | 1,855,000           |
| El Tivoli Branch Culvert @ Plymouth Road - W847       | Stormwater Drainage Management | Other GO CIP - Non-Debt | 1                | 12/2028         | 60,000                 | 0                  | 60,000                    | 0                 | 440,000            | 0            | 500,000             |

# FLOOD PROTECTION AND STORM DRAINAGE MANAGEMENT

| Project   | Service                        | Funding Source          | Council District | Completion Date | Budget as of 5/31/2024 | Spent or Committed | Remaining as of 5/31/2024 | FY 2024-25 Budget | FY 2025-26 Planned | Future Costs | Total Project Costs |
|---|--------------------------------|-------------------------|------------------|-----------------|------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|---------------------|
| Elm Fork Trinity River - Upper East @ Skyline Trail Bridge / Trinity View Park W846   | Stormwater Drainage Management | Other GO CIP - Debt     | 6                | 12/2028         | 105,505                | 0                  | 105,505                   | 0                 | 0                  | 0            | 105,505             |
| Elm Fork Trinity River - Upper East @ Skyline Trail Bridge / Trinity View Park W846   | Stormwater Drainage Management | Other GO CIP - Non-Debt | 6                | 12/2028         | 192,000                | 0                  | 192,000                   | 1,408,000         | 0                  | 0            | 1,600,000           |
| Elmwood Branch Bridge @ Melbourne - W743  | Stormwater Drainage Management | Other GO CIP - Non-Debt | 1                | 12/2029         | 0                      | 0                  | 0                         | 0                 | 31,500             | 178,500      | 210,000             |
| Elmwood Branch Culvert @ Edgefield - W744   | Stormwater Drainage Management | Other GO CIP - Non-Debt | 1                | 12/2029         | 0                      | 0                  | 0                         | 0                 | 48,000             | 272,000      | 320,000             |
| Elmwood Branch Culvert @ Tyler & Vernon - W745  | Stormwater Drainage Management | Other GO CIP - Non-Debt | 1                | 12/2029         | 0                      | 0                  | 0                         | 0                 | 36,000             | 204,000      | 240,000             |
| Emergency Pipe Repairs - Major Maintenance of Collapsed Pipe in Critical Areas - W268 | Stormwater Drainage Management | Other GO CIP - Non-Debt | Citywide         | 12/2032         | 187,681                | 0                  | 187,681                   | 125,000           | 200,000            | 725,000      | 1,237,681           |
| Estes Branch Channel Improvements (2704 Mossglen) - W746                              | Stormwater Drainage Management | Other GO CIP - Non-Debt | 7                | 12/2029         | 0                      | 0                  | 0                         | 0                 | 345,000            | 1,955,000    | 2,300,000           |
| Eustis Ave 8600-8800 Blk & KCS Railroad Backwater Analysis - W747                     | Stormwater Drainage Management | Other GO CIP - Debt     | 9                | 12/2030         | 0                      | 0                  | 0                         | 200,000           |                    | 0            | 200,000             |
| Eustis Ave 8600-8800 Blk & KCS Railroad Backwater Analysis - W747                     | Stormwater Drainage Management | Other GO CIP - Non-Debt | 9                | 12/2030         | 0                      | 0                  | 0                         | 0                 | 0                  | 0            | 0                   |
| Eustis Avenue - X003  | Erosion Control                | 2017 Bonds              | 9                | 11/2024         | 254,000                | 254,000            | 0                         | 0                 | 0                  | 0            | 254,000             |
| Fair Oaks Crossing, 8555 - W406   | Stormwater Drainage Management | Other GO CIP - Non-Debt | 10               | 10/2024         | 594,854                | 594,854            | 0                         | 0                 | 0                  | 0            | 594,854             |
| Fair Oaks Detention Basin, Dredging - W407  | Stormwater Drainage Management | Other GO CIP - Non-Debt | 13               | 12/2026         | 793,138                | 101,298            | 691,840                   | 0                 | 0                  | 0            | 793,138             |
| Fairglen Dr 8928 - YC43   | Stormwater Drainage Management | 2024 Bonds              | 10               | Not Started     | 0                      | 0                  | 0                         | 0                 | 0                  | 132,250      | 132,250             |



# FLOOD PROTECTION AND STORM DRAINAGE MANAGEMENT

| Project  | Service                        | Funding Source          | Council District | Completion Date | Budget as of 5/31/2024 | Spent or Committed | Remaining as of 5/31/2024 | FY 2024-25 Budget | FY 2025-26 Planned | Future Costs | Total Project Costs |
|--|--------------------------------|-------------------------|------------------|-----------------|------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|---------------------|
| Flood Management Area - Major Maintenance - W194                         | Stormwater Drainage Management | Other GO CIP - Non-Debt | Citywide         | 12/2032         | 0                      | 0                  | 0                         | 141,875           | 176,555            | 1,090,088    | 1,408,518           |
| Forest Lane 9833 - X011  | Stormwater Drainage Management | Other GO CIP - Non-Debt | 10               | 12/2027         | 21,000                 | 0                  | 21,000                    | 119,000           | 0                  | 0            | 140,000             |
| Forest Ridge 9700 Block- Chiswell 9600 Block - VD76                      | Erosion Control                | 2017 Bonds              | 10               | 02/2025         | -177,755               | 177,755            | -355,510                  | 0                 | 0                  | 0            | -177,755            |
| Forest Ridge 9700 Block- Chiswell 9600 Block - VD76                      | Storm Drainage Relief System   | 2017 Bonds              | 10               | 02/2025         | 1,591,682              | 1,591,682          | 0                         | 0                 | 0                  | 0            | 1,591,682           |
| Forston Ave 18503 - YC07   | Erosion Control                | 2024 Bonds              | 12               | Not Started     | 0                      | 0                  | 0                         | 27,169            | 0                  | 153,956      | 181,125             |
| Fox Hollow Lake, Dredging - W408   | Stormwater Drainage Management | Other GO CIP - Non-Debt | 3                | 12/2024         | 599,809                | 600,809            | -1,000                    | 0                 | 0                  | 0            | 599,809             |
| Gabion - Major Maintenance - W196  | Stormwater Drainage Management | Other GO CIP - Non-Debt | Citywide         | 12/2032         | 225,000                | 0                  | 225,000                   | 125,000           | 210,000            | 625,000      | 1,185,000           |
| Gateridge 6841 Storm Drainage Relief - W849                              | Stormwater Drainage Management | Other GO CIP - Non-Debt | 11               | 12/2030         | 0                      | 0                  | 0                         | 0                 | 0                  | 2,900,000    | 2,900,000           |
| Gifford-Roanoke Area Relief System - Phase II/ Brookhollow Bridge - VD38 | Storm Drainage Relief System   | 2017 Bonds              | 2                | 11/2025         | 1,544,217              | 261,614            | 1,282,603                 | 0                 | 0                  | 0            | 1,544,217           |
| GLEN OAKS 816 - S723   | Erosion Control                | Other GO CIP - Non-Debt | 4                | 03/2025         | 647,705                | 647,705            | 0                         | 0                 | 0                  | 0            | 647,705             |
| Glencairn 216 - YC44   | Stormwater Drainage Management | 2024 Bonds              | 8                | Not Started     | 0                      | 0                  | 0                         | 0                 | 0                  | 327,750      | 327,750             |
| Glencairn 460 - YC08   | Erosion Control                | 2024 Bonds              | 8                | Not Started     | 0                      | 0                  | 0                         | 42,263            | 0                  | 239,488      | 281,750             |
| Grauwylar Gate - W751  | Stormwater Drainage Management | Other GO CIP - Non-Debt | 2                | 12/2029         | 0                      | 0                  | 0                         | 0                 | 75,000             | 425,000      | 500,000             |
| Greendale 1721, 1716 - VD67  | Erosion Control                | Other GO CIP - Non-Debt | 5                | 10/2024         | 95,529                 | 95,529             | 0                         | 0                 | 0                  | 0            | 95,529              |
| Greendale 1721, 1716 - VD67  | Stormwater Drainage Management | 2017 Bonds              | 5                | 10/2024         | 105,000                | 105,000            | 0                         | 0                 | 0                  | 0            | 105,000             |
| Greenhollow/ Sapling Way/ Clearsprings RL - W200                         | Stormwater Drainage Management | Other GO CIP - Non-Debt | 11               | 10/2025         | 1,370,700              | 199,515            | 1,171,185                 | 0                 | 0                  | 0            | 1,370,700           |

# FLOOD PROTECTION AND STORM DRAINAGE MANAGEMENT

| Project  | Service                        | Funding Source          | Council District | Completion Date | Budget as of 5/31/2024 | Spent or Committed | Remaining as of 5/31/2024 | FY 2024-25 Budget | FY 2025-26 Planned | Future Costs | Total Project Costs |
|--|--------------------------------|-------------------------|------------------|-----------------|------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|---------------------|
| Greenspan - Kirnwood Area - VD65                         | Storm Drainage Relief System   | 2017 Bonds              | 8                | 02/2025         | 2,091,890              | 2,091,890          | 0                         | 0                 | 0                  | 0            | 2,091,890           |
| Guildhall-McCree Storm Drainage Relief System - W213     | Stormwater Drainage Management | Other GO CIP - Non-Debt | 10               | 03/2025         | 4,699,970              | 438,570            | 4,261,400                 | 2,600,000         | 0                  | 0            | 7,299,970           |
| Hampton Gate - VD34                                      | Storm Drainage Relief System   | 2017 Bonds              | 6                | 12/2026         | 300,220                | 0                  | 300,220                   | 0                 | 0                  | 0            | 300,220             |
| Hampton N 635 - YC09                                     | Erosion Control                | 2024 Bonds              | 1                | Not Started     | 0                      | 0                  | 0                         | 36,225            | 0                  | 205,275      | 241,500             |
| Harlandale - Strickland Area - YC45                      | Stormwater Drainage Management | 2024 Bonds              | 4                | Not Started     | 0                      | 0                  | 0                         | 0                 | 184,575            | 1,045,925    | 1,230,500           |
| Harry Hines 5323 - YC46                                  | Stormwater Drainage Management | 2024 Bonds              | 2                | Not Started     | 0                      | 0                  | 0                         | 0                 | 0                  | 241,500      | 241,500             |
| Hatfield Branch @ Seagoville Channel Improvements - VD71 | Flood Management               | 2017 Bonds              | 5                | 05/2025         | 563,179                | 276,179            | 287,000                   | 0                 | 0                  | 0            | 563,179             |
| Hatfield Branch Dam Spillway Rehabilitation - W852       | Stormwater Drainage Management | Other GO CIP - Non-Debt | 5                | 12/2028         | 120,000                | 0                  | 120,000                   | 0                 | 880,000            | 0            | 1,000,000           |
| HEALEY 2116 & KINGSMAN 9869 - S731                       | Erosion Control                | 2012 Bonds              | 9                | Ongoing         | 0                      | 5,000              | -5,000                    | 0                 | 0                  | 0            | 0                   |
| Hickory Creek Floodplain Management Study - W270         | Stormwater Drainage Management | Other GO CIP - Non-Debt | Citywide         | 12/2025         | 228,066                | 0                  | 228,066                   | 0                 | 0                  | 0            | 228,066             |
| Hickory Creek Floodplain Management Study - YC23         | Flood Management               | 2024 Bonds              | 8                | Not Started     | 0                      | 0                  | 0                         | 0                 | 253,000            | 0            | 253,000             |
| Highgrove Area Drainage Relief System - W410             | Stormwater Drainage Management | Other GO CIP - Debt     | Citywide         | 03/2025         | 0                      | 0                  | 0                         | 3,000,000         | 0                  | 0            | 3,000,000           |
| Highgrove Area Drainage Relief System - W410             | Stormwater Drainage Management | Other GO CIP - Non-Debt | Citywide         | 03/2025         | 1,155,000              | 0                  | 1,155,000                 | 0                 | 0                  | 0            | 1,155,000           |
| Highland Road, 2447 - VD68                               | Erosion Control                | Other GO CIP - Non-Debt | 7                | 10/2024         | 321,519                | 321,519            | 0                         | 0                 | 0                  | 0            | 321,519             |
| Highland Road, 2447 - VD68                               | Storm Drainage Relief System   | 2017 Bonds              | 7                | 10/2024         | 195,000                | 195,000            | 0                         | 0                 | 0                  | 0            | 195,000             |
| Hillcrest Rd 13059 - YC10                                | Erosion Control                | 2024 Bonds              | 11               | Not Started     | 0                      | 0                  | 0                         | 132,825           | 0                  | 752,675      | 885,500             |

# FLOOD PROTECTION AND STORM DRAINAGE MANAGEMENT

| Project  | Service                        | Funding Source          | Council District | Completion Date | Budget as of 5/31/2024 | Spent or Committed | Remaining as of 5/31/2024 | FY 2024-25 Budget | FY 2025-26 Planned | Future Costs | Total Project Costs |
|--|--------------------------------|-------------------------|------------------|-----------------|------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|---------------------|
| Holland @ Miles Drainage Relief System - X093                  | Stormwater Drainage Management | Other GO CIP - Debt     | 2                | 01/2027         | 0                      | 0                  | 0                         | 750,000           |                    | 0            | 750,000             |
| Holland @ Miles Drainage Relief System - X093                  | Stormwater Drainage Management | Other GO CIP - Non-Debt | 2                | 01/2027         | 0                      | 0                  | 0                         | 0                 | 0                  | 4,250,000    | 4,250,000           |
| Holliday, 3445, 3449, 3605, 3621 - W411                        | Stormwater Drainage Management | Other GO CIP - Non-Debt | 4                | 04/2026         | 1,040,000              | 127,556            | 912,444                   | 0                 | 0                  | 0            | 1,040,000           |
| Hollow Ridge, 4804 - VD74                                      | Storm Drainage Relief System   | 2017 Bonds              | 7                | 05/2025         | 273,821                | 57,828             | 215,993                   | 0                 | 0                  | 0            | 273,821             |
| Homer Street, 3215 - VD43                                      | Storm Drainage Relief System   | 2017 Bonds              | 14               | 02/2025         | 1,178,240              | 1,178,240          | 0                         | 0                 | 0                  | 0            | 1,178,240           |
| Hymie Circle 10105-10109 - YC47                                | Stormwater Drainage Management | 2024 Bonds              | 5                | Not Started     | 0                      | 0                  | 0                         | 0                 | 61,238             | 347,013      | 408,250             |
| Jackson Branch - Church Road Bridge - W753                     | Stormwater Drainage Management | Other GO CIP - Non-Debt | 10               | 12/2029         | 0                      | 0                  | 0                         | 0                 | 205,500            | 1,164,500    | 1,370,000           |
| Jan Creek Culvert @ Wheatland - YC24                           | Flood Management               | 2024 Bonds              | 8                | Not Started     | 0                      | 0                  | 0                         | 0                 | 0                  | 1,035,000    | 1,035,000           |
| Jefferson W 2909 - YC11  | Erosion Control                | 2024 Bonds              | 1                | Not Started     | 0                      | 0                  | 0                         | 42,263            | 0                  | 239,488      | 281,750             |
| Joes Creek - West Fork Channel and Culvert Improvements - W276 | Stormwater Drainage Management | Other GO CIP - Debt     | 6                | 12/2035         | 0                      | 0                  | 0                         | 1,900,000         |                    | 0            | 1,900,000           |
| Joes Creek - West Fork Channel and Culvert Improvements - W276 | Stormwater Drainage Management | Other GO CIP - Non-Debt | 6                | 12/2035         | 0                      | 0                  | 0                         | 0                 | 2,500,000          | 0            | 2,500,000           |
| Joe's Creek West Fork Bridge @ Walnut Hill - VD47              | Flood Management               | 2017 Bonds              | 6                | 05/2025         | 470,000                | 223,343            | 246,657                   | 0                 | 0                  | 0            | 470,000             |
| Keeton Park Lake, Dredging - W412                              | Stormwater Drainage Management | Other GO CIP - Non-Debt | 5                | 12/2027         | 790,798                | 118,966            | 671,832                   | 0                 | 0                  | 0            | 790,798             |
| Kidd Springs Branch @ Colorado - W754                          | Stormwater Drainage Management | Other GO CIP - Non-Debt | 1                | 12/2029         | 0                      | 0                  | 0                         | 0                 | 496,500            | 2,813,500    | 3,310,000           |
| Kidd Springs Tunnel Rehabilitation - W854                      | Stormwater Drainage Management | Other GO CIP - Non-Debt | 1                | 12/2025         | 336,000                | 0                  | 336,000                   | 200,000           | 0                  | 0            | 536,000             |

# FLOOD PROTECTION AND STORM DRAINAGE MANAGEMENT

| Project  | Service                        | Funding Source          | Council District | Completion Date | Budget as of 5/31/2024 | Spent or Committed | Remaining as of 5/31/2024 | FY 2024-25 Budget | FY 2025-26 Planned | Future Costs | Total Project Costs |
|--|--------------------------------|-------------------------|------------------|-----------------|------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|---------------------|
| Kiest Valley Parkway @ Kiest Knoll Outfall Protection - YC12   | Erosion Control                | 2024 Bonds              | 3                | Not Started     | 0                      | 0                  | 0                         | 39,675            | 0                  | 224,825      | 264,500             |
| Kiesthill (3407, 3411, 3431), Kiest Crest (3610), Kiest (3227, 3335, 3419), and Kiest Crest - W414       | Stormwater Drainage Management | Other GO CIP - Debt     | 3                | 04/2026         | 1,276,451              | 0                  | 1,276,451                 | 0                 | 0                  | 0            | 1,276,451           |
| Kiesthill (3425, 3407, 3411, 3431), Kiest Crest (3610), Kiest (3327, 3335, 3419), and Kiest Crest - W414 | Stormwater Drainage Management | Other GO CIP - Non-Debt | 3                | 04/2026         | 3,553,750              | 277,144            | 3,276,606                 | 1,200,000         | 0                  | 0            | 4,753,750           |
| Kiltartan 1511 - S735  | Erosion Control                | 2006 Bonds              | 2                | 02/2025         | 1,140,750              | 1,140,750          | 0                         | 0                 | 0                  | 0            | 1,140,750           |
| Kiltartan 1519 - W755  | Stormwater Drainage Management | Other GO CIP - Non-Debt | 2                | 09/2025         | 224,000                | 5,000              | 219,000                   | 0                 | 0                  | 0            | 224,000             |
| Kings Branch @ Genoa - VD61  | Flood Management               | 2017 Bonds              | 4                | 10/2024         | 275,550                | 262,000            | 13,550                    | 0                 | 0                  | 0            | 275,550             |
| Kings Branch Culvert @ Genoa - VD61  | Storm Drainage Relief System   | Other GO CIP - Non-Debt | 4                | 10/2024         | 627,202                | 627,202            | 0                         | 0                 | 0                  | 0            | 627,202             |
| Kings Branch Culvert @ Stella - VD58   | Flood Management               | 2017 Bonds              | 4                | 10/2024         | 192,000                | 192,000            | 0                         | 0                 | 0                  | 0            | 192,000             |
| Kings Branch Culvert @ Stella - VD58   | Storm Drainage Relief System   | Other GO CIP - Non-Debt | 4                | 10/2024         | 671,403                | 671,403            | 0                         | 0                 | 0                  | 0            | 671,403             |
| Knight Street 2426 & 2428 - W757   | Stormwater Drainage Management | Other GO CIP - Non-Debt | 2                | 12/2029         | 0                      | 0                  | 0                         | 0                 | 210,750            | 1,194,250    | 1,405,000           |
| Knights Branch @ Denton Dr. - W857   | Stormwater Drainage Management | Other GO CIP - Non-Debt | 2                | 12/2032         | 0                      | 0                  | 0                         | 0                 | 0                  | 428,400      | 428,400             |
| Knights Branch Upper Relief System - Inwood/Mockingbird - W856   | Stormwater Drainage Management | Other GO CIP - Non-Debt | 2,13             | 12/2034         | 0                      | 0                  | 0                         | 0                 | 0                  | 3,450,000    | 3,450,000           |
| Knights Branch Upper Relief System Phase 2 - W855  | Stormwater Drainage Management | Other GO CIP - Non-Debt | 2,13             | 12/2035         | 0                      | 0                  | 0                         | 0                 | 0                  | 2,350,000    | 2,350,000           |
| Knights Branch Upper Relief System Study - YC25  | Flood Management               | 2024 Bonds              | Citywide         | Not Started     | 0                      | 0                  | 0                         | 0                 | 649,750            | 0            | 649,750             |
| Kushla 3800 @ Grinnell - W758  | Stormwater Drainage Management | Other GO CIP - Non-Debt | 4                | 12/2029         | 0                      | 0                  | 0                         | 0                 | 276,000            | 1,564,000    | 1,840,000           |

# FLOOD PROTECTION AND STORM DRAINAGE MANAGEMENT

| Project   | Service                        | Funding Source          | Council District | Completion Date | Budget as of 5/31/2024 | Spent or Committed | Remaining as of 5/31/2024 | FY 2024-25 Budget | FY 2025-26 Planned | Future Costs | Total Project Costs |
|---|--------------------------------|-------------------------|------------------|-----------------|------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|---------------------|
| Lafayette Heights Branch Culvert @ Plymouth Road W858               | Stormwater Drainage Management | Other GO CIP - Non-Debt | 1                | 12/2027         | 67,200                 | 0                  | 67,200                    | 0                 | 492,800            | 0            | 560,000             |
| Lake Cliff Dam Rehabilitation - W860                                | Stormwater Drainage Management | Other GO CIP - Non-Debt | 1                | 12/2027         | 1,680,000              | 0                  | 1,680,000                 | 0                 | 0                  | 12,320,000   | 14,000,000          |
| Lake Cliff Dam Seepage Project - W859                               | Stormwater Drainage Management | Other GO CIP - Debt     | 1                | 12/2026         | 0                      | 0                  | 0                         | 1,500,000         | 0                  | 0            | 1,500,000           |
| Lake Cliff Dam Seepage Project - W859                               | Stormwater Drainage Management | Other GO CIP - Non-Debt | 1                | 12/2026         | 0                      | 0                  | 0                         | 0                 | 0                  | 0            | 0                   |
| Lake Highlands Town Center, Dredge Proje - VD77                     | Storm Drainage Relief System   | Other GO CIP - Non-Debt | 10               | 10/2024         | 205,702                | 205,702            | 0                         | 0                 | 0                  | 0            | 205,702             |
| Lake Highlands Town Center, Dredge Project - VD77                   | Storm Drainage Relief System   | 2017 Bonds              | 10               | 10/2024         | 1,807,371              | 1,807,371          | 0                         | 0                 | 0                  | 0            | 1,807,371           |
| Lake June @ St. Augustine - VD72                                    | Flood Management               | 2017 Bonds              | 5                | 05/2025         | 871,272                | 350,569            | 520,703                   | 0                 | 0                  | 0            | 871,272             |
| Lane Park - 7100 to 7300 Block - W760                               | Stormwater Drainage Management | Other GO CIP - Non-Debt | 13               | 12/2029         | 0                      | 0                  | 0                         | 0                 | 488,250            | 2,766,750    | 3,255,000           |
| Lansford 1215 - X016  | Stormwater Drainage Management | Other GO CIP - Non-Debt | 1                | 12/2027         | 199,500                | 0                  | 199,500                   | 0                 | 1,130,500          | 0            | 1,330,000           |
| Lansford 1808 - X017  | Stormwater Drainage Management | Other GO CIP - Non-Debt | 1                | 12/2027         | 52,500                 | 0                  | 52,500                    | 297,500           | 0                  | 0            | 350,000             |
| Linwood Place, Rector Place, Briarwood Storm Drainage Relief - X094 | Stormwater Drainage Management | Other GO CIP - Non-Debt | 6,13             | 01/2028         | 0                      | 0                  | 0                         | 0                 | 1,200,000          | 6,800,000    | 8,000,000           |
| Lisbon Area C - W204  | Stormwater Drainage Management | Other GO CIP - Non-Debt | 4                | 10/2025         | 1,654,300              | 293,063            | 1,361,237                 | 0                 | 0                  | 0            | 1,654,300           |
| Lively Lane, 3808 - VD48  | Storm Drainage Relief System   | 2017 Bonds              | 6                | 12/2026         | 80,000                 | 39,688             | 40,312                    | 0                 | 0                  | 0            | 80,000              |
| LLano Ave 6126 Storm Drainage Relief - X095                         | Stormwater Drainage Management | Other GO CIP - Non-Debt | 14               | 01/2027         | 0                      | 0                  | 0                         | 0                 | 780,000            | 4,420,000    | 5,200,000           |
| Loganwood 3602 - VD69   | Storm Drainage Relief System   | 2017 Bonds              | 5                | 05/2025         | 256,000                | 43,038             | 212,962                   | 0                 | 0                  | 0            | 256,000             |

# FLOOD PROTECTION AND STORM DRAINAGE MANAGEMENT

| Project   | Service                        | Funding Source          | Council District | Completion Date | Budget as of 5/31/2024 | Spent or Committed | Remaining as of 5/31/2024 | FY 2024-25 Budget | FY 2025-26 Planned | Future Costs | Total Project Costs |
|---|--------------------------------|-------------------------|------------------|-----------------|------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|---------------------|
| Loree 1742 - W761   | Stormwater Drainage Management | Other GO CIP - Non-Debt | 2                | 12/2029         | 0                      | 0                  | 0                         | 0                 | 146,250            | 828,750      | 975,000             |
| Mapleleaf Circle/Mapleleaf Lane Area - W763                   | Stormwater Drainage Management | Other GO CIP - Non-Debt | 3                | 12/2029         | 0                      | 0                  | 0                         | 0                 | 194,250            | 1,100,750    | 1,295,000           |
| Marsh Lane 10424 - X096                                       | Stormwater Drainage Management | Other GO CIP - Non-Debt | 13               | 01/2027         | 0                      | 0                  | 0                         | 500,000           | 0                  | 0            | 500,000             |
| McCommas Branch FPMS Alt 4 - W277                             | Stormwater Drainage Management | Other GO CIP - Debt     | 9                | 04/2026         | 0                      | 0                  | 0                         | 6,158,250         | 0                  | 0            | 6,158,250           |
| McCommas Branch FPMS Alt 4 - W277                             | Stormwater Drainage Management | Other GO CIP - Non-Debt | 9                | 04/2026         | 2,498,932              | 442,700            | 2,056,232                 | 0                 | 0                  | 0            | 2,498,932           |
| Meadow Lake Ave 7102 & Westlake 7203 - W764                   | Stormwater Drainage Management | Other GO CIP - Non-Debt | 9                | 12/2030         | 0                      | 0                  | 0                         | 0                 | 656,250            | 3,718,750    | 4,375,000           |
| Meadowcliff 10720, 10726 - VD13                               | Erosion Control                | 2006 Bonds              | 10               | Ongoing         | 0                      | 0                  | 0                         | 0                 | 0                  | 0            | 0                   |
| Meadowcliff 10720, 10726 - VD13                               | Erosion Control                | 2017 Bonds              | 10               | Ongoing         | 690,400                | 121,746            | 568,653                   | 0                 | 0                  | 0            | 690,400             |
| Meadowknoll 8911 - W765                                       | Stormwater Drainage Management | Other GO CIP - Non-Debt | 10               | 12/2029         | 0                      | 0                  | 0                         | 0                 | 26,400             | 149,600      | 176,000             |
| Meandering Way 16209 - VD81                                   | Erosion Control                | 2017 Bonds              | 12               | 11/2025         | 223,486                | 164,622            | 58,864                    | 0                 | 0                  | 0            | 223,486             |
| Medical District Drive Drainage Relief System Phase II - W863 | Stormwater Drainage Management | Other GO CIP - Non-Debt | 2, 6             | 01/2032         | 0                      | 0                  | 0                         | 0                 | 0                  | 1,554,000    | 1,554,000           |
| Melody Lane 6262 Site 1&2 - W766                              | Stormwater Drainage Management | Other GO CIP - Debt     | 13               | 08/2026         | 0                      | 0                  | 0                         | 1,435,650         | 0                  | 0            | 1,435,650           |
| Melody Lane 6262 Site 1&2 - W766                              | Stormwater Drainage Management | Other GO CIP - Non-Debt | 13               | 08/2026         | 253,350                | 229,336            | 24,014                    | 0                 | 0                  | 0            | 253,350             |
| Mercer Place, 9056 - W790                                     | Stormwater Drainage Management | Other GO CIP - Non-Debt | 2                | 04/2026         | 160,000                | 4,000              | 156,000                   | 0                 | 0                  | 0            | 160,000             |
| Military Parkway @ Urbandale Park - YC26                      | Flood Management               | 2024 Bonds              | 5                | Not Started     | 0                      | 0                  | 0                         | 0                 | 0                  | 575,000      | 575,000             |

# FLOOD PROTECTION AND STORM DRAINAGE MANAGEMENT

| Project  | Service                        | Funding Source          | Council District | Completion Date | Budget as of 5/31/2024 | Spent or Committed | Remaining as of 5/31/2024 | FY 2024-25 Budget | FY 2025-26 Planned | Future Costs | Total Project Costs |
|--|--------------------------------|-------------------------|------------------|-----------------|------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|---------------------|
| Mill Creek Drainage Relief System - Phase I - T525                 | Storm Drainage Relief System   | 2006 Bonds              | Citywide         | 11/2025         | 75,240,117             | 56,021,428         | 19,218,688                | 0                 | 0                  | 0            | 75,240,117          |
| Mill Creek Drainage Relief System - Phase I - T525                 | Storm Drainage Relief System   | Other GO CIP - Non-Debt | Citywide         | 11/2025         | 4,700,000              | 0                  | 4,700,000                 | 0                 | 0                  | 0            | 4,700,000           |
| Mill Creek Drainage Relief System - Phase III - W864               | Stormwater Drainage Management | Other GO CIP - Non-Debt | Citywide         | 12/2035         | 0                      | 0                  | 0                         | 0                 | 0                  | 6,900,000    | 6,900,000           |
| Mill Creek Drainage Relief System - Phase III - YC48               | Storm Drainage Relief System   | 2024 Bonds              | Citywide         | Not Started     | 0                      | 0                  | 0                         | 0                 | 3,240,000          | 7,560,000    | 10,800,000          |
| Mill Creek, Peaks Branch and State Thomas - S769                   | Storm Drainage Relief System   | 2012 Bonds              | Citywide         | 11/2025         | 216,093,652            | 204,573,549        | 11,520,103                | 0                 | 0                  | 0            | 216,093,652         |
| Milverton @ Palisade - VD73  | Storm Drainage Relief System   | 2017 Bonds              | 5                | 10/2024         | 870,000                | 870,000            | 0                         | 0                 | 0                  | 0            | 870,000             |
| Milverton @ Palisade - VD73  | Storm Drainage Relief System   | Other GO CIP - Non-Debt | 5                | 10/2024         | 744,050                | 744,050            | 0                         | 0                 | 0                  | 0            | 744,050             |
| Monte Carlo 1600 and 3400 block - W274                             | Stormwater Drainage Management | Other GO CIP - Non-Debt | 4                | 02/2025         | 929,942                | 929,942            | 0                         | 0                 | 0                  | 0            | 929,942             |
| N. Winnetka Ave. @ McBroom Street Drainage Relief - W767           | Stormwater Drainage Management | Other GO CIP - Non-Debt | 6                | 12/2029         | 0                      | 0                  | 0                         | 0                 | 39,750             | 225,250      | 265,000             |
| Nandina - Pine Trail Area - VD63                                   | Storm Drainage Relief System   | 2017 Bonds              | 8                | 05/2025         | 899,950                | 193,016            | 706,933                   | 0                 | 0                  | 0            | 899,950             |
| North Davillia Dr Estates Channel Repair (3755 Clover Lane) - YC27 | Flood Management               | 2024 Bonds              | 6                | Not Started     | 0                      | 0                  | 0                         | 0                 | 79,350             | 449,650      | 529,000             |
| Northcliff Drive 9804 - W768                                       | Stormwater Drainage Management | Other GO CIP - Non-Debt | 9                | Ongoing         | 73,500                 | 0                  | 73,500                    | 416,500           | 0                  | 0            | 490,000             |
| Northwest Highway @ Tulane - W769                                  | Stormwater Drainage Management | Other GO CIP - Debt     | 13               | 12/2032         | 0                      | 0                  | 0                         | 2,550,000         | 0                  | 0            | 2,550,000           |
| Northwest Highway @ Tulane - W769                                  | Stormwater Drainage Management | Other GO CIP - Non-Debt | 13               | 12/2032         | 0                      | 0                  | 0                         | 0                 | 0                  | 4,200,000    | 4,200,000           |
| Nutwood Cir. 6402 - YC13   | Erosion Control                | 2024 Bonds              | 12               | Not Started     | 0                      | 0                  | 0                         | 30,188            | 0                  | 171,063      | 201,250             |
| Oak Haven Lane 8602 - YC28   | Flood Management               | 2024 Bonds              | 8                | Not Started     | 0                      | 0                  | 0                         | 0                 | 0                  | 207,000      | 207,000             |

# FLOOD PROTECTION AND STORM DRAINAGE MANAGEMENT

| Project  | Service                        | Funding Source          | Council District | Completion Date | Budget as of 5/31/2024 | Spent or Committed | Remaining as of 5/31/2024 | FY 2024-25 Budget | FY 2025-26 Planned | Future Costs | Total Project Costs |
|--|--------------------------------|-------------------------|------------------|-----------------|------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|---------------------|
| Ohio W. 412 416 - W236   | Stormwater Drainage Management | Other GO CIP - Non-Debt | 4                | Ongoing         | 23,375                 | 1,000              | 22,375                    | 0                 | 0                  | 0            | 23,375              |
| Outfall at Compton 1203/1205 - YC14                                  | Erosion Control                | 2024 Bonds              | 4                | Not Started     | 0                      | 0                  | 0                         | 72,450            | 0                  | 410,550      | 483,000             |
| Pandora Circle, 13344 - W419   | Stormwater Drainage Management | Other GO CIP - Non-Debt | 9                | 04/2026         | 346,990                | 79,990             | 267,000                   | 0                 | 0                  | 0            | 346,990             |
| Parkdale Bridge - White Rock Creek Tributary - VD08                  | Erosion Control                | 2017 Bonds              | 7                | 12/2026         | 45,180                 | 0                  | 45,180                    | 0                 | 0                  | 0            | 45,180              |
| Parkhurst - Brookhurst (Lake Highlands Baptist) Relief System - W867 | Stormwater Drainage Management | Other GO CIP - Non-Debt | 9                | 12/2031         | 0                      | 0                  | 0                         | 0                 | 0                  | 427,200      | 427,200             |
| Parrish Branch Culvert @ Wheatland Rd. - W237                        | Stormwater Drainage Management | Other GO CIP - Non-Debt | 8                | 09/2026         | 562,536                | 114,036            | 448,500                   | 0                 | 0                  | 0            | 562,536             |
| Peaks Branch Upper Basin Relief System (RL Area 13) - W868           | Stormwater Drainage Management | Other GO CIP - Non-Debt | Citywide         | 12/2035         | 0                      | 0                  | 0                         | 0                 | 0                  | 4,500,000    | 4,500,000           |
| Pensive Drive Channel/Walnut Hill Relief System - W212               | Stormwater Drainage Management | Other GO CIP - Non-Debt | 6                | 05/2025         | 12,828,182             | 1,116,947          | 11,711,235                | 0                 | 0                  | 0            | 12,828,182          |
| Pensive Drive Channel/Walnut Hill Relief System - W212               | Stormwater Drainage Management | Other GO CIP - Debt     | Citywide         | 05/2025         | 10,000                 | 0                  | 10,000                    | 0                 | 0                  | 0            | 10,000              |
| Plano Pky. 8800 - W770   | Stormwater Drainage Management | Other GO CIP - Non-Debt | 10               | 09/2029         | 0                      | 0                  | 0                         | 0                 | 103,500            | 586,500      | 690,000             |
| Planters Glen 12542 - X097   | Stormwater Drainage Management | Other GO CIP - Non-Debt | 13               | 01/2028         | 0                      | 0                  | 0                         | 0                 | 30,000             | 170,000      | 200,000             |
| Pleasant Branch Tonawanda to Bruton - W279                           | Stormwater Drainage Management | Other GO CIP - Non-Debt | 5                | 10/2025         | 4,686,151              | 0                  | 4,686,151                 | 0                 | 0                  | 0            | 4,686,151           |
| Plymouth Road Drainage Relief (Avon to Bahama) - W869                | Stormwater Drainage Management | Other GO CIP - Non-Debt | 1                | 12/2027         | 48,000                 | 0                  | 48,000                    | 0                 | 352,000            | 0            | 400,000             |
| Polk Street 3425 (RL Area 38) - W272                                 | Stormwater Drainage Management | Other GO CIP - Non-Debt | 4                | 12/2026         | 440,000                | 0                  | 440,000                   | 660,000           | 0                  | 0            | 1,100,000           |



# FLOOD PROTECTION AND STORM DRAINAGE MANAGEMENT

| Project   | Service                        | Funding Source          | Council District | Completion Date | Budget as of 5/31/2024 | Spent or Committed | Remaining as of 5/31/2024 | FY 2024-25 Budget | FY 2025-26 Planned | Future Costs | Total Project Costs |
|---|--------------------------------|-------------------------|------------------|-----------------|------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|---------------------|
| Prairie Creek Channel & Bridge Improvement @ 175 - VD70 | Flood Management               | 2017 Bonds              | 5                | 02/2025         | 701,178                | 85,817             | 615,361                   | 0                 | 0                  | 0            | 701,178             |
| Prairie Oak Drive 9321 (RL Area 33) - VD66              | Storm Drainage Relief System   | 2017 Bonds              | 5                | 05/2025         | 425,000                | 70,737             | 354,263                   | 0                 | 0                  | 0            | 425,000             |
| Pratt St @ Mayrant Dr. Erosion Control - W870           | Stormwater Drainage Management | Other GO CIP - Non-Debt | 1                | 12/2027         | 42,000                 | 0                  | 42,000                    | 308,000           | 0                  | 0            | 350,000             |
| Pressure Sewer - X102                                   | Stormwater Drainage Management | Other GO CIP - Non-Debt | Citywide         | Ongoing         | 0                      | 0                  | 0                         | 5,000,000         | 0                  | 0            | 5,000,000           |
| Preston Bend Drive, 17110 - W420                        | Stormwater Drainage Management | Other GO CIP - Non-Debt | 12               | 04/2026         | 653,148                | 95,948             | 557,200                   | 0                 | 0                  | 0            | 653,148             |
| Preston Creek Place 6166 - W771                         | Stormwater Drainage Management | Other GO CIP - Non-Debt | 11               | 12/2029         | 0                      | 0                  | 0                         | 0                 | 22,500             | 127,500      | 150,000             |
| Preston Hollow Channel, Phases 1& 2, Desco - VD51       | Flood Management               | 2017 Bonds              | 13               | 11/2025         | 1,854,000              | 208,076            | 1,645,924                 | 0                 | 0                  | 0            | 1,854,000           |
| Private Creek Assistance - X101                         | Stormwater Drainage Management | Other GO CIP - Non-Debt | Citywide         | 12/2025         | 0                      | 0                  | 0                         | 50,000            | 50,000             | 150,000      | 250,000             |
| Pruitt Branch @ C F Hawn - YC29                         | Flood Management               | 2024 Bonds              | 5, 8             | Not Started     | 0                      | 0                  | 0                         | 0                 | 0                  | 575,000      | 575,000             |
| Ravinia S. 3338 - YC15                                  | Erosion Control                | 2024 Bonds              | 3                | Not Started     | 0                      | 0                  | 0                         | 75,469            | 0                  | 427,656      | 503,125             |
| Ravinia South, 123 - W773                               | Stormwater Drainage Management | Other GO CIP - Debt     | 1                | 12/2027         | 0                      | 0                  | 0                         | 37,500            | 0                  | 0            | 37,500              |
| Ravinia South, 123 - W773                               | Stormwater Drainage Management | Other GO CIP - Non-Debt | 1                | 12/2027         | 0                      | 0                  | 0                         | 0                 | 212,500            | 0            | 212,500             |
| Red Bird Branch Culvert @ Red Bird Lane - W421          | Stormwater Drainage Management | Other GO CIP - Non-Debt | 3                | 02/2026         | 1,178,448              | 341,951            | 836,497                   | 0                 | 0                  | 0            | 1,178,448           |
| Reinhart Branch Flood Management Study Update - YC30    | Flood Management               | 2024 Bonds              | 9                | Not Started     | 0                      | 0                  | 0                         | 0                 | 230,000            | 0            | 230,000             |
| Repetitive Loss Properties - W872                       | Stormwater Drainage Management | Other GO CIP - Non-Debt | Citywide         | 12/2034         | 630,924                | 0                  | 630,924                   | 0                 | 1,000,000          | 900,000      | 2,530,924           |
| Rexford Dr @ Shorecrest Dr - VD53                       | Erosion Control                | 2017 Bonds              | 13               | 02/2025         | 0                      | 18,477             | -18,477                   | 0                 | 0                  | 0            | 0                   |

# FLOOD PROTECTION AND STORM DRAINAGE MANAGEMENT

| Project   | Service                        | Funding Source          | Council District | Completion Date | Budget as of 5/31/2024 | Spent or Committed | Remaining as of 5/31/2024 | FY 2024-25 Budget | FY 2025-26 Planned | Future Costs | Total Project Costs |
|---|--------------------------------|-------------------------|------------------|-----------------|------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|---------------------|
| Rexford Dr @ Shorecrest Dr - VD53                             | Storm Drainage Relief System   | 2017 Bonds              | 13               | 02/2025         | 409,475                | 409,475            | 0                         | 0                 | 0                  | 0            | 409,475             |
| Roof & HVAC Replacements - W873                               | Stormwater Drainage Management | Other GO CIP - Debt     | Citywide         | 02/1932         | 115,755                | 0                  | 115,755                   | 0                 | 0                  | 0            | 115,755             |
| Roof & HVAC Replacements - W873                               | Stormwater Drainage Management | Other GO CIP - Non-Debt | Citywide         | 12/2032         | 750,000                | 0                  | 750,000                   | 200,000           | 750,000            | 650,000      | 2,350,000           |
| Royal Lane, 3162 (RL Area 7) - VD52                           | Storm Drainage Relief System   | 2017 Bonds              | 13               | 11/2025         | 220,000                | 45,466             | 174,534                   | 0                 | 0                  | 0            | 220,000             |
| Royal Lane, 7012 - VD50                                       | Storm Drainage Relief System   | 2017 Bonds              | 11               | 02/2025         | 1,658,995              | 1,658,995          | 0                         | 0                 | 0                  | 0            | 1,658,995           |
| Royal Spring 10510 Storm Drainage Relief - YC49               | Storm Drainage Relief System   | 2024 Bonds              | 13               | Not Started     | 0                      | 0                  | 0                         | 0                 | 0                  | 123,575      | 123,575             |
| Sage Valley - Wisteria Area - W776                            | Stormwater Drainage Management | Other GO CIP - Non-Debt | 3                | 12/2029         | 0                      | 0                  | 0                         | 0                 | 90,750             | 514,250      | 605,000             |
| San Gabriel Drive 4300 Blk - W622                             | Stormwater Drainage Management | Other GO CIP - Non-Debt | 7                | 08/2026         | 1,086,750              | 745,719            | 341,031                   | 0                 | 0                  | 0            | 1,086,750           |
| Sanford Ave Relief System (Little Forest Hill) Phase 2 - YC50 | Storm Drainage Relief System   | 2024 Bonds              | 9                | Not Started     | 0                      | 0                  | 0                         | 0                 | 345,000            | 1,955,000    | 2,300,000           |
| SDM Equipment Notes - E615                                    | Stormwater Drainage Management | Other GO CIP - Debt     | Citywide         | Ongoing         | 0                      | 0                  | 0                         | 2,500,000         | 2,500,000          | 7,500,000    | 12,500,000          |
| Sheldon Ave 3303 (Fire Station 26) - YC16                     | Erosion Control                | 2024 Bonds              | 1                | Not Started     | 0                      | 0                  | 0                         | 120,750           | 0                  | 684,250      | 805,000             |
| Sinclair, 10514 - W423  | Stormwater Drainage Management | Other GO CIP - Non-Debt | 9                | 04/2026         | 162,196                | 31,196             | 131,000                   | 0                 | 0                  | 0            | 162,196             |
| Slaughter Branch Culvert Improvement @ NW Hwy - W876          | Stormwater Drainage Management | Other GO CIP - Non-Debt | 13               | 12/2031         | 0                      | 0                  | 0                         | 0                 | 0                  | 303,600      | 303,600             |
| Sonnet Drive Drainage Relief System - W877                    | Stormwater Drainage Management | Other GO CIP - Debt     | 13               | 12/2026         | 0                      | 0                  | 0                         | 2,728,000         | 0                  | 0            | 2,728,000           |
| Sonnet Drive Drainage Relief System - W877                    | Stormwater Drainage Management | Other GO CIP - Non-Debt | 13               | 12/2026         | 372,000                | 0                  | 372,000                   | 0                 | 0                  | 0            | 372,000             |
| Sonnet Drive Drainage Relief System - W877                    | Stormwater Drainage Management | Other GO CIP - Debt     | 13               | 12/2026         | 310,949                | 0                  | 310,949                   | 0                 | 0                  | 0            | 310,949             |

# FLOOD PROTECTION AND STORM DRAINAGE MANAGEMENT

| Project   | Service                        | Funding Source          | Council District | Completion Date | Budget as of 5/31/2024 | Spent or Committed | Remaining as of 5/31/2024 | FY 2024-25 Budget | FY 2025-26 Planned | Future Costs | Total Project Costs |
|---|--------------------------------|-------------------------|------------------|-----------------|------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|---------------------|
| South Lamar Ph. 2 - Pear, Mooney, Bannock Area - W424       | Stormwater Drainage Management | Other GO CIP - Non-Debt | 7                | 04/2027         | 4,054,518              | 472,518            | 3,582,000                 | 0                 | 0                  | 0            | 4,054,518           |
| Southwood - Franklin (S) Area - YC51                        | Stormwater Drainage Management | 2024 Bonds              | 3                | Not Started     | 0                      | 0                  | 0                         | 0                 | 0                  | 2,012,500    | 2,012,500           |
| Spring Grove 13300 Block - YC52                             | Storm Drainage Relief System   | 2024 Bonds              | 11               | Not Started     | 0                      | 0                  | 0                         | 0                 | 258,750            | 1,466,250    | 1,725,000           |
| Springhill Dr 2302, 2310, 2314, & 2320 - YC17               | Erosion Control                | 2024 Bonds              | 2                | Not Started     | 0                      | 0                  | 0                         | 233,651           | 0                  | 1,324,024    | 1,557,675           |
| State-Thomas - Flora/Boll to Fairmont - VD45                | Storm Drainage Relief System   | 2017 Bonds              | 14               | 11/2025         | 495,000                | 107,850            | 387,150                   | 0                 | 0                  | 0            | 495,000             |
| State-Thomas @ Woodall Rodgers - T536                       | Storm Drainage Relief System   | 2006 Bonds              | Citywide         | 11/2025         | 2,281,875              | 2,410,657          | -128,782                  | 0                 | 0                  | 0            | 2,281,875           |
| Storm Water Operations Facility - W879                      | Stormwater Drainage Management | Other GO CIP - Non-Debt | Citywide         | 09/2026         | 11,000,000             | 0                  | 11,000,000                | 0                 | 0                  | 0            | 11,000,000          |
| Summer Creek Circle 6145, 6153, 6155, 6157 - W426           | Stormwater Drainage Management | Other GO CIP - Non-Debt | 13               | 04/2026         | 1,925,925              | 248,325            | 1,677,600                 | 0                 | 0                  | 0            | 1,925,925           |
| Tamarack 1745, 1739, 1751 - S757                            | Erosion Control                | 2012 Bonds              | 2                | 11/2025         | 187,155                | 125,416            | 61,739                    | 0                 | 0                  | 0            | 187,155             |
| Teakwood Elmridge Drainage Relief - VD49                    | Erosion Control                | 2017 Bonds              | 11               | 10/2024         | 617,500                | 617,500            | 0                         | 0                 | 0                  | 0            | 617,500             |
| Teakwood Elmridge Drainage Relief - VD49                    | Storm Drainage Relief System   | Other GO CIP - Non-Debt | 11               | 10/2024         | 314,226                | 314,226            | 0                         | 0                 | 0                  | 0            | 314,226             |
| Throckmorton-Reagan-Drainage Improvements - W198            | Stormwater Drainage Management | Other GO CIP - Non-Debt | 2                | 03/2025         | 6,553,018              | 682,800            | 5,870,218                 | 0                 | 0                  | 0            | 6,553,018           |
| Trammel Drive, 6561 - W427                                  | Stormwater Drainage Management | Other GO CIP - Non-Debt | 9                | 04/2026         | 162,176                | 31,176             | 131,000                   | 0                 | 0                  | 0            | 162,176             |
| Tree Shadow Trail, 5910 - VD79                              | Erosion Control                | 2017 Bonds              | 12               | 11/2025         | 396,597                | 204,317            | 192,280                   | 0                 | 0                  | 0            | 396,597             |
| Trinity River - Lower East @ Bellevue Pressure Sewer - W880 | Stormwater Drainage Management | Other GO CIP - Non-Debt | 2                | 12/2030         | 0                      | 0                  | 0                         | 0                 | 0                  | 1,600,000    | 1,600,000           |

# FLOOD PROTECTION AND STORM DRAINAGE MANAGEMENT

| Project   | Service                         | Funding Source          | Council District | Completion Date | Budget as of 5/31/2024 | Spent or Committed | Remaining as of 5/31/2024 | FY 2024-25 Budget | FY 2025-26 Planned | Future Costs | Total Project Costs |
|---|---------------------------------|-------------------------|------------------|-----------------|------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|---------------------|
| Trinity River - Lower East @ RR / Courts Building - W882                            | Stormwater Drainage Management  | Other GO CIP - Non-Debt | 6                | 12/2030         | 0                      | 0                  | 0                         | 0                 | 0                  | 1,600,000    | 1,600,000           |
| Trinity River - Lower West @ Margaret Hunt Hill / Ron Kirk Pedestrian Bridge - W881 | Stormwater Drainage Management  | Other GO CIP - Non-Debt | 6                | 12/2030         | 0                      | 0                  | 0                         | 0                 | 0                  | 2,500,000    | 2,500,000           |
| Trinity River Channel Project - X098  | Stormwater Drainage Management  | Other GO CIP - Non-Debt | 2, 6, 7          | 01/2030         | 0                      | 0                  | 0                         | 0                 | 0                  | 2,760,000    | 2,760,000           |
| Turtle Creek @ Bowen Area - Storm Drainage Relief - W428                            | Stormwater Drainage Management  | Other GO CIP - Non-Debt | 14               | 04/2026         | 320,000                | 43,828             | 276,172                   | 0                 | 0                  | 0            | 320,000             |
| Turtle Creek @ Hall - W780  | Stormwater Drainage Management  | Other GO CIP - Non-Debt | 14               | 12/2033         | 0                      | 0                  | 0                         | 0                 | 0                  | 1,164,000    | 1,164,000           |
| Turtle Creek @ Stonebridge - W781   | Stormwater Drainage Management  | Other GO CIP - Non-Debt | 14               | 12/2033         | 0                      | 0                  | 0                         | 0                 | 0                  | 888,000      | 888,000             |
| Twin Creek 9726 - S760  | Erosion Control                 | 2006 Bonds              | 2                | 02/2025         | 874,490                | 874,490            | 0                         | 0                 | 0                  | 0            | 874,490             |
| Twin Lakes, Dredging - W429   | Stormwater Drainage Management  | Other GO CIP - Non-Debt | 5                | 12/2024         | 1,790,643              | 1,790,643          | 0                         | 0                 | 0                  | 0            | 1,790,643           |
| Tyler (S) - Berkley - W884  | Stormwater Drainage Management  | Other GO CIP - Non-Debt | 1                | 12/2030         | 0                      | 0                  | 0                         | 0                 | 490,500            | 2,779,500    | 3,270,000           |
| University Hills (Houston School St) Bridge@ Ricketts Branch - W783                 | Stormwater Drainage Management  | Other GO CIP - Non-Debt | 3                | 09/2026         | 150,000                | 6,000              | 144,000                   | 850,000           | 0                  | 0            | 1,000,000           |
| USACE Partnership Funds - W397  | Trinity River Corridor Projects | 2006 Bonds              | Citywide         | 12/2027         | 1,500                  | 7,500              | -6,000                    | 0                 | 0                  | 0            | 1,500               |
| Van Buren (N) - Cedar Hill Area - W784  | Stormwater Drainage Management  | Other GO CIP - Non-Debt | 1                | 12/2029         | 0                      | 0                  | 0                         | 0                 | 180,000            | 1,020,000    | 1,200,000           |
| Versailles, 3500 - VD83   | Erosion Control                 | 2017 Bonds              | 13               | 02/2025         | 787,199                | 609,990            | 177,209                   | 0                 | 0                  | 0            | 787,199             |
| Weeburn 3677 Storm Drainage Relief - YC53   | Storm Drainage Relief System    | 2024 Bonds              | 13               | Not Started     | 0                      | 0                  | 0                         | 0                 | 0                  | 172,500      | 172,500             |

# FLOOD PROTECTION AND STORM DRAINAGE MANAGEMENT

| Project   | Service                        | Funding Source          | Council District | Completion Date | Budget as of 5/31/2024 | Spent or Committed | Remaining as of 5/31/2024 | FY 2024-25 Budget | FY 2025-26 Planned | Future Costs | Total Project Costs |
|---|--------------------------------|-------------------------|------------------|-----------------|------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|---------------------|
| Welch 11811 - W785  | Stormwater Drainage Management | Other GO CIP - Non-Debt | 13               | 12/2029         | 0                      | 0                  | 0                         | 0                 | 22,500             | 127,500      | 150,000             |
| Wentwood 7314 - YC54  | Stormwater Drainage Management | 2024 Bonds              | 13               | Not Started     | 0                      | 0                  | 0                         | 0                 | 0                  | 241,500      | 241,500             |
| West Dallas - Eagle Ford Sump Basin Phase 2 - W885                        | Stormwater Drainage Management | Other GO CIP - Non-Debt | Citywide         | 12/2032         | 0                      | 0                  | 0                         | 0                 | 0                  | 1,390,200    | 1,390,200           |
| West Dallas - Frances Street Sump Basin - W886                            | Stormwater Drainage Management | Other GO CIP - Non-Debt | Citywide         | 12/2032         | 0                      | 0                  | 0                         | 0                 | 0                  | 661,800      | 661,800             |
| West Fork of Joes Creek Channel Repair - Brockbank Dr @ Channel Dr - W786 | Stormwater Drainage Management | Other GO CIP - Non-Debt | 6                | 12/2029         | 0                      | 0                  | 0                         | 0                 | 172,500            | 977,500      | 1,150,000           |
| White Rock Creek Floodplain Management Study Update - YC31                | Flood Management               | 2024 Bonds              | Citywide         | Not Started     | 0                      | 0                  | 0                         | 0                 | 1,035,000          | 0            | 1,035,000           |
| Whitehall 3870 Storm Drainage Relief - YC55                               | Storm Drainage Relief System   | 2024 Bonds              | 13               | Not Started     | 0                      | 0                  | 0                         | 0                 | 0                  | 161,000      | 161,000             |
| Williamson Branch FPMS Alt 2 - W278                                       | Stormwater Drainage Management | Other GO CIP - Debt     | 4                | 12/2027         | 2,054,100              | 0                  | 2,054,100                 | 0                 | 0                  | 0            | 2,054,100           |
| Williamson Branch FPMS Alt 2 - W278                                       | Stormwater Drainage Management | Other GO CIP - Debt     | 9                | 12/2027         | 0                      | 0                  | 0                         | 4,500,000         | 0                  | 0            | 4,500,000           |
| Williamson Branch FPMS Alt 2 - W278                                       | Stormwater Drainage Management | Other GO CIP - Non-Debt | 9                | 12/2027         | 2,055,000              | 0                  | 2,055,000                 | 0                 | 12,000,000         | 6,245,000    | 20,300,000          |
| Winslow-Henderson-Beeman Area Relief - W888                               | Stormwater Drainage Management | Other GO CIP - Non-Debt | 2,7              | 12/2035         | 0                      | 0                  | 0                         | 0                 | 0                  | 4,258,800    | 4,258,800           |
| Wixom Lane 835 - YC18   | Erosion Control                | 2024 Bonds              | 8                | Not Started     | 0                      | 0                  | 0                         | 30,188            | 0                  | 171,063      | 201,250             |
| Woodlark Trail, 306 - W788  | Stormwater Drainage Management | Other GO CIP - Non-Debt | 3                | 07/2028         | 0                      | 0                  | 0                         | 0                 | 7,650              | 43,350       | 51,000              |
| Woody Branch @ S Polk St - W430   | Stormwater Drainage Management | Other GO CIP - Debt     | 3                | 12/2025         | 0                      | 0                  | 0                         | 5,935,500         | 0                  | 0            | 5,935,500           |

# FLOOD PROTECTION AND STORM DRAINAGE MANAGEMENT

| Project   | Service                        | Funding Source          | Council District | Completion Date | Budget as of 5/31/2024 | Spent or Committed   | Remaining as of 5/31/2024 | FY 2024-25 Budget   | FY 2025-26 Planned  | Future Costs         | Total Project Costs  |
|---|--------------------------------|-------------------------|------------------|-----------------|------------------------|----------------------|---------------------------|---------------------|---------------------|----------------------|----------------------|
| Woody Branch @ S Polk St - W430   | Stormwater Drainage Management | Other GO CIP - Non-Debt | 3                | 12/2025         | 509,500                | 0                    | 509,500                   | 0                   | 0                   | 4,000,000            | 4,509,500            |
| Woody Branch Dam Rehabilitation - X100                                      | Stormwater Drainage Management | Other GO CIP - Debt     | 3                | 01/2031         | 0                      | 0                    | 0                         | 750,000             |                     | 0                    | 750,000              |
| Woody Branch Dam Rehabilitation - X100                                      | Stormwater Drainage Management | Other GO CIP - Non-Debt | 3                | 01/2031         | 0                      | 0                    | 0                         | 0                   | 0                   | 4,250,000            | 4,250,000            |
| Woody Branch Erosion Control - Glen Oaks Blvd & Hunters View Group 5 - X099 | Stormwater Drainage Management | Other GO CIP - Non-Debt | 3                | 01/2031         | 0                      | 0                    | 0                         | 0                   | 0                   | 250,425              | 250,425              |
| Woody Branch Erosion Control- Glen Oaks & Hunters View Grp 2 - YC19         | Erosion Control                | 2024 Bonds              | 4                | Not Started     | 0                      | 0                    | 0                         | 118,438             | 0                   | 672,287              | 790,725              |
| Woody Branch Erosion Control- Glen Oaks & Hunters View Grp 6 - YC20         | Erosion Control                | 2024 Bonds              | 4                | Not Started     | 0                      | 0                    | 0                         | 193,804             | 0                   | 1,098,221            | 1,292,025            |
| Woody Branch Floodplain Management Study - W271                             | Stormwater Drainage Management | Other GO CIP - Non-Debt | Citywide         | 12/2024         | 200,000                | 0                    | 200,000                   | 0                   | 0                   | 0                    | 200,000              |
| Yolanda Circle 5636 - YC56  | Stormwater Drainage Management | 2024 Bonds              | 13               | Not Started     | 0                      | 0                    | 0                         | 0                   | 0                   | 218,500              | 218,500              |
| Yosemite 6664 - W789  | Stormwater Drainage Management | Other GO CIP - Non-Debt | 9                | 07/2028         | 0                      | 0                    | 0                         | 0                   | 6,300               | 35,700               | 42,000               |
| <b>Grand Total</b>  |                                |                         |                  |                 | <b>\$574,393,831</b>   | <b>\$338,631,260</b> | <b>\$235,762,571</b>      | <b>\$60,088,006</b> | <b>\$63,329,630</b> | <b>\$272,638,713</b> | <b>\$970,450,179</b> |



# PARK AND RECREATION

## MISSION

The Dallas Park and Recreation (PKR) Department's mission is to champion lifelong recreation and serve as responsible stewards of the city's parks, trails, and open spaces.

## HIGHLIGHTED ACCOMPLISHMENTS FOR FY 2023-24

- Completed construction of building repairs at Science Place I, Pan American Arena, Centennial Building and Tower Building at Fair Park
- Completed construction of Willie B. Johnson Recreation Center
- Began design at Willis Winter Park
- Began roof repair at Tower Building
- Completed erosion control at Emerald Lake Park
- Completed construction at the Fair Park Coliseum
- Began construction at Anderson Bonner Park Erosion
- Began construction at Coombs Creek extension – Davis to Moss Park
- Began construction at Southern Gateway Green-Ph1 Deck
- Began construction of Glen Meadow Park Playground, Marcus Park, and Juanita J. Craft playgrounds
- Completed construction of R.P. Brooks playground
- Began design of Circuit Loop Trail Trinity Forest Spine Trail Phase IV Lawnview to 175
- Began construction of Eloise Lundy Park and playground upgrades
- Began design of Park at Forest-Audelia improvements
- Began design of the Charlie Pride (Timberglen) Trail
- Began the White Rock Lake dredging preliminary engineering design
- Completed construction at Lake Highlands Trail Phase 2A/2B, northern extension
- Completed construction of the Anderson Bonner Park Playground
- Completed construction of the Kiowa Parkway Trail & Bridge
- Began construction of the Coombs Creek Trail - Bahama Drive to Davis Street
- Completed construction at Emerald Lake Dam
- Completed construction at White Rock Lake Trail
- Completed construction of the Flagpole Hill Phase I improvements
- Completed construction of the Crawford Memorial artwork installation Phase IA
- Completed construction of the Willie Mae playground renovation
- Completed construction at White Rock Lake Dog Park
- Completed construction at Sleepy Hollow
- Completed construction at Creekside Bike Park
- Completed construction at Runyon Creek Trail cameras
- Completed construction at Cherrywood playground replacement
- Completed the light pole testing of 660 poles - Priority poles I, II, III and tennis
- Completed construction at the Garland Road safety barrier
- Completed construction of the Dixon Branch Greenbelt Park playground
- Completed construction at University Crossing trail lighting



# PARK AND RECREATION

- Completed design of the Trinity Strand Trail Phase II
- Began construction of the Circuit Loop Trail Trinity Forest Spine Trail Phase V 175 to Pemberton Hill
- Completed design at the Circuit Loop Trail Gateway Connector Trail at Sylvan Avenue
- Completed design at Tipton Pavilion
- Completed New Park in the Cedars
- Completed Guard Park construction
- Began construction of Southern Pacific Trail Phase IV
- Continued construction at Bachman Lake State Park
- Continued construction at Wheatland Park Football Complex
- Continued construction at Judge Charles R. Rose Park
- Continued construction at Circuit Loop Trail Hi-Line Connector Trail
- Continued design of Circuit Loop Trail Trinity Forest Spine Trail Phase I Santa Fe to Samuell Boulevard
- Continued design of Kleberg Trail
- Continued design of Crawford Memorial Phase I
- Continued design of Circuit Loop Trail Trinity Forest Spine Trail Phase II Samuell to Lawnview
- Began Construction of Anita Martinez Recreation Center
- Began construction of the Cotton Bowl Phase I
- Began Construction of Kleberg-Rylie Recreation Center
- Began Kleberg-Rylie Recreation Center gym repairs through Community Development Block Grant-Disaster Recovery (CDBG-DR) Funds

## HIGHLIGHTED OBJECTIVES FOR FY 2024-25

- Begin construction of the pedestrian bridge at Lakewood Park
- Complete creek stabilization at Anderson Bonner
- Complete construction of parking garage at Dallas Zoo
- Complete construction of Phase II of Coombs Creek Trail
- Complete construction for Reverchon Ballpark improvements
- Begin construction of Park at Forest-Audelia
- Begin and complete construction of Cadillac Heights Park (Roland Parrish Park)
- Complete construction at Tipton Park
- Complete construction at Anderson Bonner Park erosion
- Complete construction at Coombs Creek Trail extension - Davis to Moss Park
- Continue design at Charlie Pride (Timberglen Trail)
- Begin design of the Dixon Branch Greenbelt pedestrian bridge
- Begin design of Five Mile Creek Trail - Federally funded
- Begin design of Timberleaf playground
- Begin design of Westmount Park infrastructure
- Complete construction of playgrounds at Glen Meadow Park Playground, Marcus Park, Jamestown Park, and Juanita J. Craft

# PARK AND RECREATION

- Begin construction at Circuit Loop Trail Trinity Forest Spine Trail Phase III Lawnview to 175
- Complete construction of the Texas Parks and Wildlife Department (TWPD) American Rescue Plan Act (ARPA) Grant Projects (Beckley-Heights Park; Daniieldale Park, Meadow Stone Park, Twin Falls Park, Bluebird Park, Park in the Woods Park, Pecan Grove Park, Thurgood Marshall Recreation Center Field)
- Complete construction of the Eloise Lundy Park and playground upgrades
- Complete construction of the Park at Forest-Audelia site improvements
- Complete construction of Tipton Pavilion
- Complete construction of the Coombs Creek Trail extension - Davis to Moss Park
- Continue construction of the Southern Gateway Green-Ph 1 Deck
- Complete the White Rock Lake Master Plan update
- Complete construction of the Bachman Lake Skate Park
- Complete construction of the Wheatland Park Football Complex
- Complete construction of Judge Charles R. Rose Park
- Complete construction of the Circuit Loop Trail Hi-Line Connector Trail
- Began construction of the Kleberg Trail
- Began construction of Big Thicket Storm Repairs CDBG-DR funds
- Complete construction of Big Thicket Storm Repairs CDBG-DR funds
- Began construction of SoPac Trail Phase 4
- Complete construction of Anderson Bonner Park erosion
- Begin construction of Crawford Memorial Phase 1
- Complete design at Circuit Loop Trail Trinity Forest Spine Trail Phase II Samuell to Lawnview
- Complete construction at Food and Fiber building at Fair Park
- Begin construction at Circuit Loop Trail Trinity Forest Spine Trail Phase III
- Complete construction at Food and Anita Martinez Recreation Center
- Complete construction of the Cotton Bowl Phase I
- Begin construction of the Cotton Bowl Phase II
- Complete construction of Kleberg-Rylie Recreation Center gym replacement

## SERVICE DESCRIPTIONS

| PARK AND RECREATION                            |  |
|--|--|
| Administrative and Internal Service Facilities | Provides service facilities required to effectively and efficiently deliver services in an expanding park system.  |
| Aquatic Facilities                             | These improvements provide for new neighborhood spraygrounds, family aquatic centers, and infrastructure improvements to PKR public swimming pools. The improvements may include new filtration systems, new piping and chlorination systems, re-plastering of pool walls, new perimeter fencing, new decking, and improvements to the restroom and changing facilities. |

# PARK AND RECREATION

|                                      |   |
|--------------------------------------|---|
| Citywide Parks                       | Projects with a broader benefit to residents, including stormwater quality improvements, park accessibility improvements, and land acquisition.   |
| Code Compliance, Safety and Security | Provides a mechanism to address critical needs throughout the city.   |
| Community Parks                      | These parks are larger than Neighborhood Parks and usually comprise 15 to 100 acres and serve a two-mile radius. These parks may include areas for intense recreation activity such as competitive sports, swimming, tennis, playgrounds, and volleyball. They may also offer passive recreation opportunities such as walking, viewing, sitting, and picnicking.   |
| Dallas Arboretum                     | Provides development at the Dallas Arboretum in partnership with the Dallas Arboretum and Botanical Society.  |
| Dallas Zoo                           | Provides development within the park, often in partnership with the Dallas Zoological Society.  |
| Downtown Parks                       | Provides the development of parks within the Central Business District.   |
| Environmental                        | Provides funding to address improvements directly affecting the health and well-being of the citizens of Dallas.  |
| Erosion Control                      | These projects employ a variety of engineering techniques to control erosion around creek, channel, or lake banks. Erosion problems, if left unchecked, will cause damage to existing structures in the park and may create hazardous conditions.   |
| Fair Park                            | Provides the development of projects within Fair Park. These projects often are completed in partnership with the State Fair of Texas, Inc. or other institutions who have a stake in the development of the park.  |
| Hike and Bike Trails                 | All-weather trail projects that encourage walking, bicycling, and other modes of transportation as an alternative to the automobile. These trails offer sufficient width to accommodate bicyclists, pedestrians, and skaters and are recommended under the North Central Texas Council of Government's (NCTCOG) Mobility 2025 Plan and the Texas Natural Resources Conservation Commission's (TNRCC) Emission Reduction Plan for the region.                              |
| Historic Restoration                 | These improvements provide for the restoration and stabilization of historically significant park facilities, particularly those constructed during the 1930's Works Progress Administration era.   |
| Major Maintenance                    | Provides funding for repair and replacement of major building systems that typically cost more than \$10,000 and provide timely and appropriate maintenance to protect the City's General Fund facility investment. This process ensures safe and usable facilities for residents and staff and maintains a positive image for the City. Examples of building systems include elevators, structural components, roofs, HVAC, electrical, plumbing, and interior finishes. |
| Major Park Facilities                | These improvements provide for the development of new park facilities or renovation of existing facilities at regional parks that provide citywide or regional services. Included are projects at Fair Park, Dallas Zoo, Dallas Nature Center, Katy Trail, golf courses, and the Dallas Arboretum.  |

# PARK AND RECREATION

|                              |  |
|------------------------------|--|
| Mini Park                    | These parks address limited, isolated, or unique recreation needs of concentrated populations and are usually one acre or smaller in size with less than ¼-mile service radius.  |
| Neighborhood Park Facilities | These parks are from one to 15 acres in size and service a ½-mile radius and have an area for active recreation such as fields, courts, playgrounds, and picnic areas. Facilities are generally unlit with limited parking.  |
| Park Land Acquisition        | Provides funding for the acquisition of land for future park development.  |
| Playground Improvement       | Includes new playgrounds or replacement of outdated playground equipment. These projects may also include replacement or installation of new groundcover material to ensure playground safety.   |
| Public Art                   | Includes public art initiatives throughout the City of Dallas. Funds generated by public art appropriations are used for the design services of artists, for the selection, acquisition, commissioning, and display of artworks, and for administration of the public art projects.  |
| Recreation Centers           | Provides new recreation centers and additions to or renovation of existing recreation centers. The standard recreation center has program space and a full gymnasium. An addition typically consists of a large multipurpose room. Reservation facilities are available to the public for rental for special events and functions.                       |
| Site Development             | Includes the development and implementation of park master plans. These projects may include installing some or all the components as outlined in the plan. Typical components may include pavilions, sidewalks, barrier-free ramps, hiking and biking trails, drainage, landscaping and irrigation, fencing, lighting, signage, and other improvements. |
| Studies and Master Plans     | Provides funding for resolution of major developmental issues prior to proceeding with design and construction of individual projects.   |

# PARK AND RECREATION

## SOURCE OF FUNDS

| Funding Source          | Budget as of 5/31/2024 | Spent or Committed  | Remaining as of 5/31/2024 | FY 2024-25 Budget   | FY 2025-26 Planned  | Future Costs         | Total Project Costs  |
|-------------------------|------------------------|---------------------|---------------------------|---------------------|---------------------|----------------------|----------------------|
| 2006 Bonds              | 2,970,856              | 2,914,470           | 56,386                    | 0                   | 0                   | 0                    | 2,970,856            |
| 2017 Bonds              | 52,654,014             | 21,322,077          | 31,331,937                | 0                   | 0                   | 0                    | 52,654,014           |
| 2024 Bonds              | 0                      | 0                   | 0                         | 69,413,629          | 69,055,677          | 206,800,694          | 345,270,000          |
| Other GO CIP - Debt     | 91,150,000             | 31,426,620          | 59,723,380                | 0                   | 0                   | 0                    | 91,150,000           |
| Other GO CIP - Non-Debt | 26,225,094             | 16,595,074          | 9,630,020                 | 0                   | 0                   | 0                    | 26,225,094           |
| <b>Grand Total</b>      | <b>\$172,999,964</b>   | <b>\$72,258,241</b> | <b>\$100,741,724</b>      | <b>\$69,413,629</b> | <b>\$69,055,677</b> | <b>\$206,800,694</b> | <b>\$518,269,964</b> |

## USE OF FUNDS

| Service  | Budget as of 5/31/2024 | Spent or Committed  | Remaining as of 5/31/2024 | FY 2024-25 Budget   | FY 2025-26 Planned  | Future Costs         | Total Project Costs  |
|--|------------------------|---------------------|---------------------------|---------------------|---------------------|----------------------|----------------------|
| Administrative and Internal Service Facilities | 0                      | 0                   | 0                         | 1,575,000           | 2,938,000           | 8,510,000            | 13,023,000           |
| Aquatic Facilities                             | 0                      | 0                   | 0                         | 3,600,000           | 9,100,000           | 5,800,000            | 18,500,000           |
| Code Compliance, Safety and Security           | 4,894,786              | 1,729,710           | 3,165,076                 | 0                   | 137,000             | 110,000              | 5,141,786            |
| Community Parks                                | 1,381,305              | 496,212             | 885,094                   | 0                   | 0                   | 0                    | 1,381,305            |
| Dallas Arboretum                               | 0                      | 0                   | 0                         | 0                   | 0                   | 4,000,000            | 4,000,000            |
| Dallas Zoo                                     | 3,495,982              | 234,134             | 3,261,848                 | 0                   | 0                   | 27,000,000           | 30,495,982           |
| Downtown Parks                                 | 5,259,409              | 4,936,299           | 323,110                   | 2,000,000           | 0                   | 0                    | 7,259,409            |
| Erosion Control                                | 72,250                 | 72,250              | 0                         | 3,000,000           | 2,000,000           | 16,000,000           | 21,072,250           |
| Fair Park                                      | 90,900,000             | 32,214,575          | 58,685,425                | 0                   | 0                   | 5,000,000            | 95,900,000           |
| Hike and Bike Trails                           | 23,442,703             | 8,427,629           | 15,015,074                | 2,675,000           | 3,050,000           | 24,741,000           | 53,908,703           |
| Major Maintenance                              | 11,150,000             | 2,445,198           | 8,704,802                 | 0                   | 0                   | 0                    | 11,150,000           |
| Major Park Facilities                          | 176,005                | 71,005              | 105,000                   | 4,750,000           | 3,100,000           | 15,698,000           | 23,724,005           |
| Neighborhood Park Facilities                   | 2,204,221              | 115,466             | 2,088,755                 | 0                   | 0                   | 0                    | 2,204,221            |
| Park Land Acquisition                          | 10,719,381             | 6,001,636           | 4,717,745                 | 10,050,000          | 10,000,000          | 0                    | 30,769,381           |
| Playground Improvement                         | 1,040,157              | 104,589             | 935,568                   | 3,735,000           | 3,425,000           | 16,286,500           | 24,486,657           |
| Public Art                                     | 2,880,375              | 2,369,803           | 510,572                   | 0                   | 0                   | 0                    | 2,880,375            |
| Recreation Centers                             | 1,092,188              | 0                   | 1,092,188                 | 29,536,129          | 14,608,878          | 58,956,000           | 104,193,195          |
| Site Development                               | 14,291,201             | 13,039,735          | 1,251,467                 | 8,492,500           | 20,696,799          | 24,699,194           | 68,179,694           |
| <b>Grand Total</b>                             | <b>\$172,999,964</b>   | <b>\$72,258,241</b> | <b>\$100,741,724</b>      | <b>\$69,413,629</b> | <b>\$69,055,677</b> | <b>\$206,800,694</b> | <b>\$518,269,964</b> |

# PARK AND RECREATION

## PROJECT LIST

The table below details all active projects in the Capital Improvement Program in alphabetical order. Included in the detail for each project is the service, funding source, council district, estimated completion date, inception-to-date budget, remaining appropriations, and new appropriations for FY 2024-25 and FY 2025-26. The Total Project Cost reflects the total budget over the life of the project, including inception-to-date budget, new appropriations, and estimated Future Cost.

| Project  | Service                              | Funding Source          | Council District | Completion Date | Budget as of 5/31/2024 | Spent or Committed | Remaining as of 5/31/2024 | FY 2024-25 Budget | FY 2025-26 Planned | Future Costs | Total Project Costs |
|--|--------------------------------------|-------------------------|------------------|-----------------|------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|---------------------|
| 2017 Bond Reserves - X110  | Major Maintenance                    | Other GO CIP - Debt     | Citywide         | Ongoing         | 1,150,000              | 0                  | 1,150,000                 | 0                 | 0                  | 0            | 1,150,000           |
| 5580 Peterson - W690   | Park Land Acquisition                | Other GO CIP - Non-Debt | Citywide         | Ongoing         | 865,727                | 859,884            | 5,843                     | 0                 | 0                  | 0            | 865,727             |
| Abrams Triangle Park - Monuments - YB16                            | Site Development                     | 2024 Bonds              | 14               | Not Started     | 0                      | 0                  | 0                         | 60,000            | 0                  | 0            | 60,000              |
| Anderson Bonner - Creek Bank Stabilization - VK45                  | Code Compliance, Safety and Security | 2017 Bonds              | 11               | 12/2025         | 1,250,000              | 205,113            | 1,044,887                 | 0                 | 0                  | 0            | 1,250,000           |
| Apache Park - Playground (New) - YB93                              | Playground Improvement               | 2024 Bonds              | 5                | Not Started     | 0                      | 0                  | 0                         | 0                 | 0                  | 300,000      | 300,000             |
| Arcadia Recreation Ctr- Inter Upgrades- Safety and Security - YK46 | Recreation Centers                   | 2024 Bonds              | 3                | Not Started     | 0                      | 0                  | 0                         | 768,670           | 0                  | 0            | 768,670             |
| Arden Terrace Park - Playground Replacement - YB94                 | Playground Improvement               | 2024 Bonds              | 8                | Not Started     | 0                      | 0                  | 0                         | 0                 | 0                  | 300,000      | 300,000             |
| Arlington Park - Playground Replacement - YB95                     | Playground Improvement               | 2024 Bonds              | 2                | Not Started     | 0                      | 0                  | 0                         | 300,000           | 0                  | 0            | 300,000             |

# PARK AND RECREATION

| Project  | Service                | Funding Source | Council District | Completion Date | Budget as of 5/31/2024 | Spent or Committed | Remaining as of 5/31/2024 | FY 2024-25 Budget | FY 2025-26 Planned | Future Costs | Total Project Costs |
|--|------------------------|----------------|------------------|-----------------|------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|---------------------|
| Arlington Recreation Center - Safety and Security - YK47     | Recreation Centers     | 2024 Bonds     | 2                | Not Started     | 0                      | 0                  | 0                         | 1,089,065         | 0                  | 0            | 1,089,065           |
| Bachman Lake - Playground Replacement - YB96                 | Playground Improvement | 2024 Bonds     | 6                | Not Started     | 0                      | 0                  | 0                         | 0                 | 0                  | 750,000      | 750,000             |
| Bachman Lake Park - Shade Structure and PIP Surfacing - YB17 | Playground Improvement | 2024 Bonds     | 6                | Not Started     | 0                      | 0                  | 0                         | 75,000            | 675,000            | 0            | 750,000             |
| Bachman Lake Skatepark - VB11                                | Site Development       | 2017 Bonds     | 6                | 12/2024         | 4,054,068              | 4,054,068          | 0                         | 0                 | 0                  | 0            | 4,054,068           |
| Bachman Lake Trail - Trail Connectivity - YB01               | Hike and Bike Trails   | 2024 Bonds     | 6                | Not Started     | 0                      | 0                  | 0                         | 0                 | 250,000            | 0            | 250,000             |
| Bachman Parking Lot (Aquatics, Skate Park) - YB06            | Aquatic Facilities     | 2024 Bonds     | 6                | Not Started     | 0                      | 0                  | 0                         | 1,500,000         | 0                  | 0            | 1,500,000           |
| Bachman Recreation Center - Auditorium Renovations - YK48    | Recreation Centers     | 2024 Bonds     | 6                | Not Started     | 0                      | 0                  | 0                         | 0                 | 300,000            | 1,200,000    | 1,500,000           |
| Barry H. Barker Park - Playground Replacement - YB97         | Playground Improvement | 2024 Bonds     | 12               | Not Started     | 0                      | 0                  | 0                         | 0                 | 0                  | 300,000      | 300,000             |
| Bel Aire Park - Playground Replacement - YB98                | Playground Improvement | 2024 Bonds     | 9                | Not Started     | 0                      | 0                  | 0                         | 0                 | 0                  | 200,000      | 200,000             |
| Benito Jaurez Parque De Heroes - Park Furnishings Pkg - YB99 | Site Development       | 2024 Bonds     | 6                | Not Started     | 0                      | 0                  | 0                         | 25,000            | 0                  | 0            | 25,000              |

# PARK AND RECREATION

| Project  | Service                      | Funding Source | Council District | Completion Date | Budget as of 5/31/2024 | Spent or Committed | Remaining as of 5/31/2024 | FY 2024-25 Budget | FY 2025-26 Planned | Future Costs | Total Project Costs |
|--|------------------------------|----------------|------------------|-----------------|------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|---------------------|
| Bent Tree Meadow Park - Playground Replacement - YK01          | Playground Improvement       | 2024 Bonds     | 12               | Not Started     | 0                      | 0                  | 0                         | 300,000           | 0                  | 0            | 300,000             |
| Bent Tree Meadow Park Playground - W941                        | Playground Improvement       | 2017 Bonds     | 12               | 09/2025         | 250,000                | 0                  | 250,000                   | 0                 | 0                  | 0            | 250,000             |
| Bickers Park - Park Furnishings Package - YB18                 | Site Development             | 2024 Bonds     | 6                | Not Started     | 0                      | 0                  | 0                         | 45,000            | 0                  | 0            | 45,000              |
| Big Cedar Wilderness - Implementation - YK64                   | Hike and Bike Trails         | 2024 Bonds     | 3                | Not Started     | 0                      | 0                  | 0                         | 0                 | 0                  | 1,500,000    | 1,500,000           |
| Bishop Flores Park - Connecting walkway to neighborhood - VB86 | Neighborhood Park Facilities | 2017 Bonds     | 6                | 09/2025         | 722,750                | 0                  | 722,750                   | 0                 | 0                  | 0            | 722,750             |
| Bitter Creek Park - Playground Replacement - YK02              | Playground Improvement       | 2024 Bonds     | 5                | Not Started     | 0                      | 0                  | 0                         | 0                 | 0                  | 300,000      | 300,000             |
| Bitter Creek Park Trail - YB19                                 | Hike and Bike Trails         | 2024 Bonds     | 5                | Not Started     | 0                      | 0                  | 0                         | 0                 | 0                  | 600,000      | 600,000             |
| Brownwood Park - Soccer Field - VB74                           | Community Parks              | 2017 Bonds     | 6                | 09/2025         | 297,000                | 50,305             | 246,695                   | 0                 | 0                  | 0            | 297,000             |
| Buckner Forney Rec Ctr (New) - YB77                            | Recreation Centers           | 2024 Bonds     | 7                | Not Started     | 0                      | 0                  | 0                         | 1,000,000         | 0                  | 0            | 1,000,000           |
| Bushman Park - Site Development - YB76                         | Site Development             | 2024 Bonds     | 4                | Not Started     | 0                      | 0                  | 0                         | 20,000            | 0                  | 0            | 20,000              |
| Bushmills - Park Site Improvements - YB20                      | Site Development             | 2024 Bonds     | 10               | Not Started     | 0                      | 0                  | 0                         | 300,000           | 0                  | 0            | 300,000             |



# PARK AND RECREATION

| Project  | Service                | Funding Source          | Council District | Completion Date | Budget as of 5/31/2024 | Spent or Committed | Remaining as of 5/31/2024 | FY 2024-25 Budget | FY 2025-26 Planned | Future Costs | Total Project Costs |
|--|------------------------|-------------------------|------------------|-----------------|------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|---------------------|
| Cadillac Heights Park - VK94                                       | Site Development       | 2017 Bonds              | 4                | 12/2025         | 1,224,057              | 1,224,057          | 0                         | 0                 | 0                  | 0            | 1,224,057           |
| Campbell Green Park - Playground Replacement (Large) - YK03        | Playground Improvement | 2024 Bonds              | 12               | Not Started     | 0                      | 0                  | 0                         | 750,000           | 0                  | 0            | 750,000             |
| Campbell Green Rec Ctr- Inter Upgrades-Safety and Security - YK49  | Recreation Centers     | 2024 Bonds              | 12               | Not Started     | 0                      | 0                  | 0                         | 1,564,018         | 0                  | 0            | 1,564,018           |
| Campbell Green Recreation Center - W942                            | Recreation Centers     | 2017 Bonds              | 12               | 09/2025         | 974,000                | 0                  | 974,000                   | 0                 | 0                  | 0            | 974,000             |
| Campbell Green Recreation Ctr - Mjr Renovation/Replacement - YK50  | Recreation Centers     | 2024 Bonds              | 12               | Not Started     | 0                      | 0                  | 0                         | 7,000,000         | 0                  | 0            | 7,000,000           |
| Casa View Park - Playground Replacement - YK04                     | Playground Improvement | 2024 Bonds              | 9                | Not Started     | 0                      | 0                  | 0                         | 200,000           | 0                  | 0            | 200,000             |
| Cedar Crest Golf Course - Facility Improvements - YB21             | Site Development       | 2024 Bonds              | 4                | Not Started     | 0                      | 0                  | 0                         | 0                 | 1,000,000          | 0            | 1,000,000           |
| Cheyenne - Playground Replacement - YK87                           | Playground Improvement | 2024 Bonds              | 5                | Not Started     | 0                      | 0                  | 0                         | 0                 | 0                  | 300,000      | 300,000             |
| Circuit Trail - The LOOP (Match) - VB05                            | Hike and Bike Trails   | 2017 Bonds              | 2, 4, 5, 6, 7, 9 | 06/2027         | 19,854,125             | 6,414,374          | 13,439,751                | 0                 | 0                  | 0            | 19,854,125          |
| City (Pauper's) Cemetary - Sign Design - YB53                      | Site Development       | 2024 Bonds              | 6                | Not Started     | 0                      | 0                  | 0                         | 10,000            | 0                  | 0            | 10,000              |
| City Facilities - Fair Park and Other Park Facility Repairs - W020 | Major Maintenance      | Other GO CIP - Non-Debt | Citywide         | Ongoing         | 1,000,000              | 851,272            | 148,728                   | 0                 | 0                  | 0            | 1,000,000           |

# PARK AND RECREATION

| Project  | Service                              | Funding Source | Council District | Completion Date | Budget as of 5/31/2024 | Spent or Committed | Remaining as of 5/31/2024 | FY 2024-25 Budget | FY 2025-26 Planned | Future Costs | Total Project Costs |
|--|--------------------------------------|----------------|------------------|-----------------|------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|---------------------|
| Cochran Park - Playground Replacement - YK05                     | Playground Improvement               | 2024 Bonds     | 14               | Not Started     | 0                      | 0                  | 0                         | 0                 | 0                  | 300,000      | 300,000             |
| Cole Park - Playground Replacement - YK06                        | Playground Improvement               | 2024 Bonds     | 14               | Not Started     | 0                      | 0                  | 0                         | 0                 | 0                  | 300,000      | 300,000             |
| Community Pools (TBD) (CD8 Prj) - YB07                           | Aquatic Facilities                   | 2024 Bonds     | 8                | Not Started     | 0                      | 0                  | 0                         | 200,000           | 800,000            | 0            | 1,000,000           |
| Coombs Creek Trail - from Hampton/ Davis to Moss Park - VB36     | Hike and Bike Trails                 | 2017 Bonds     | 1                | 04/2025         | 2,179,459              | 1,611,209          | 568,250                   | 0                 | 0                  | 0            | 2,179,459           |
| Cotillion Park - Playground Replacement - YK07                   | Playground Improvement               | 2024 Bonds     | 9                | Not Started     | 0                      | 0                  | 0                         | 0                 | 0                  | 300,000      | 300,000             |
| Cottonbelt Trail - Trailhead Development - YK80                  | Hike and Bike Trails                 | 2024 Bonds     | 12               | Not Started     | 0                      | 0                  | 0                         | 0                 | 1,000,000          | 0            | 1,000,000           |
| Cottonwood Park - Playground - Add Equipment - VK49              | Code Compliance, Safety and Security | 2017 Bonds     | 11               | 09/2025         | 100,000                | 0                  | 100,000                   | 0                 | 0                  | 0            | 100,000             |
| Cottonwood Park - Playground Replacement - YK08                  | Playground Improvement               | 2024 Bonds     | 11               | Not Started     | 0                      | 0                  | 0                         | 300,000           | 0                  | 0            | 300,000             |
| Craddock Park - Shade Structure - YB22                           | Playground Improvement               | 2024 Bonds     | 14               | Not Started     | 0                      | 0                  | 0                         | 20,000            | 0                  | 0            | 20,000              |
| Crawford Memorial Park - Master Plan Implementation Ph II - YK65 | Site Development                     | 2024 Bonds     | 5                | Not Started     | 0                      | 0                  | 0                         | 1,800,000         | 7,200,000          | 0            | 9,000,000           |
| Crestline Park - Playground Replacement - YK09                   | Playground Improvement               | 2024 Bonds     | 13               | Not Started     | 0                      | 0                  | 0                         | 0                 | 0                  | 300,000      | 300,000             |

# PARK AND RECREATION

| Project  | Service                | Funding Source | Council District | Completion Date | Budget as of 5/31/2024 | Spent or Committed | Remaining as of 5/31/2024 | FY 2024-25 Budget | FY 2025-26 Planned | Future Costs | Total Project Costs |
|--|------------------------|----------------|------------------|-----------------|------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|---------------------|
| Cummings Park - Playground Replacement - YK10                      | Playground Improvement | 2024 Bonds     | 4                | Not Started     | 0                      | 0                  | 0                         | 300,000           | 0                  | 0            | 300,000             |
| D5 Sprayground (New) (CD5 Prj) - YK78                              | Aquatic Facilities     | 2024 Bonds     | 5                | Not Started     | 0                      | 0                  | 0                         | 0                 | 0                  | 3,000,000    | 3,000,000           |
| D7 (Park B) - Playground Replacement (TBD) - YK38                  | Playground Improvement | 2024 Bonds     | 7                | Not Started     | 0                      | 0                  | 0                         | 0                 | 0                  | 300,000      | 300,000             |
| Dallas Arboretum - Upgrades Multiple Buildings - YB80              | Dallas Arboretum       | 2024 Bonds     | 9                | Not Started     | 0                      | 0                  | 0                         | 0                 | 0                  | 4,000,000    | 4,000,000           |
| Dallas Cultural Trail - Development - YB23                         | Hike and Bike Trails   | 2024 Bonds     | 2                | Not Started     | 0                      | 0                  | 0                         | 0                 | 0                  | 250,000      | 250,000             |
| Dallas International District - Land Acquisition - YK66            | Park Land Acquisition  | 2024 Bonds     | 11               | Not Started     | 0                      | 0                  | 0                         | 10,000,000        | 10,000,000         | 0            | 20,000,000          |
| Dallas Water Commons - Dvlpmnt; Recr Acc; SMART City, CECAP - YB81 | Major Park Facilities  | 2024 Bonds     | 2                | Not Started     | 0                      | 0                  | 0                         | 0                 | 0                  | 3,000,000    | 3,000,000           |
| Dallas Water Commons - Phase II Completion - YB24                  | Major Park Facilities  | 2024 Bonds     | 2                | Not Started     | 0                      | 0                  | 0                         | 0                 | 0                  | 250,000      | 250,000             |
| Dallas Zoo - Safari Trail Habitat and Security Enhancements - YB82 | Dallas Zoo             | 2024 Bonds     | 4                | Not Started     | 0                      | 0                  | 0                         | 0                 | 0                  | 26,500,000   | 26,500,000          |
| Dallas Zoo (CD4) - YB25  | Dallas Zoo             | 2024 Bonds     | 4                | Not Started     | 0                      | 0                  | 0                         | 0                 | 0                  | 500,000      | 500,000             |
| Dallas Zoo (Match) - VB08  | Dallas Zoo             | 2017 Bonds     | 4                | 07/2025         | 3,495,982              | 234,134            | 3,261,848                 | 0                 | 0                  | 0            | 3,495,982           |
| Dallas Zoo (Mayor) - Site Development - YB26                       | Site Development       | 2024 Bonds     | 4                | Not Started     | 0                      | 0                  | 0                         | 0                 | 0                  | 3,000,000    | 3,000,000           |

# PARK AND RECREATION

| Project  | Service                              | Funding Source          | Council District | Completion Date | Budget as of 5/31/2024 | Spent or Committed | Remaining as of 5/31/2024 | FY 2024-25 Budget | FY 2025-26 Planned | Future Costs | Total Project Costs |
|--|--------------------------------------|-------------------------|------------------|-----------------|------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|---------------------|
| Dickerson Street - P516  | Site Development                     | Other GO CIP - Non-Debt | 12               | Ongoing         | 5,552,932              | 5,553,703          | -771                      | 0                 | 0                  | 0            | 5,552,932           |
| Dixon Branch Greenbelt - Park Furnishings - VK22                   | Code Compliance, Safety and Security | 2017 Bonds              | 9                | 12/2024         | 65,507                 | 55,877             | 9,630                     | 0                 | 0                  | 0            | 65,507              |
| Downtown Park Development - 7087                                   | Downtown Parks                       | Other GO CIP - Non-Debt | Citywide         | Ongoing         | 5,259,409              | 4,936,299          | 323,110                   | 0                 | 0                  | 0            | 5,259,409           |
| Elmwood Parkway - Playground Enhancements - YB27                   | Playground Improvement               | 2024 Bonds              | 1                | Not Started     | 0                      | 0                  | 0                         | 0                 | 0                  | 125,000      | 125,000             |
| Eloise Lundy Rec Cntr - Inter Upgrds Safety and Security - YK51    | Recreation Centers                   | 2024 Bonds              | 4                | Not Started     | 0                      | 0                  | 0                         | 1,360,431         | 0                  | 0            | 1,360,431           |
| Emerald Lake Park - Playground Replacement - YK11                  | Playground Improvement               | 2024 Bonds              | 3                | Not Started     | 0                      | 0                  | 0                         | 0                 | 0                  | 300,000      | 300,000             |
| Emma Carter Park - Playground Rplcmt, Shade Structure - YB28       | Playground Improvement               | 2024 Bonds              | 6                | Not Started     | 0                      | 0                  | 0                         | 0                 | 0                  | 351,500      | 351,500             |
| Everglade Park - Playground Replacement - YK12                     | Playground Improvement               | 2024 Bonds              | 7                | Not Started     | 0                      | 0                  | 0                         | 750,000           | 0                  | 0            | 750,000             |
| Everglade Park Pavilion - W935                                     | Neighborhood Park Facilities         | 2017 Bonds              | 7                | 09/2025         | 150,000                | 0                  | 150,000                   | 0                 | 0                  | 0            | 150,000             |
| Exall Park - Playground - YB29                                     | Playground Improvement               | 2024 Bonds              | 14               | Not Started     | 0                      | 0                  | 0                         | 0                 | 0                  | 300,000      | 300,000             |
| Exall Park Rec Cntr - Demo (New); Splash Pad, Sr Ctr - YK52        | Recreation Centers                   | 2024 Bonds              | 14               | Not Started     | 0                      | 0                  | 0                         | 3,532,000         | 0                  | 14,128,000   | 17,660,000          |
| Fair Park - AAM; MH, Tx DG; C Aq; Public Safety, Prkng Impr - YB83 | Fair Park                            | 2024 Bonds              | 7                | Not Started     | 0                      | 0                  | 0                         | 0                 | 0                  | 5,000,000    | 5,000,000           |
| Fair Park - X074   | Fair Park                            | Other GO CIP - Debt     | 7                | Ongoing         | 31,426,620             | 31,426,620         | 0                         | 0                 | 0                  | 0            | 31,426,620          |

# PARK AND RECREATION

| Project  | Service  | Funding Source      | Council District | Completion Date | Budget as of 5/31/2024 | Spent or Committed | Remaining as of 5/31/2024 | FY 2024-25 Budget | FY 2025-26 Planned | Future Costs | Total Project Costs |
|--|--|---------------------|------------------|-----------------|------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|---------------------|
| Fair Park Improvements - X111  | Fair Park                                      | Other GO CIP - Debt | 7                | Ongoing         | 58,573,380             | 0                  | 58,573,380                | 0                 | 0                  | 0            | 58,573,380          |
| Fair Park Improvements (C) Reserves - W503                               | Site Development                               | 2017 Bonds          | Citywide         | Ongoing         | 627,702                | 404,849            | 222,853                   | 0                 | 0                  | 0            | 627,702             |
| Five Mile Creek Greenbelt Master Plan Impl Kessler Plan - YB84           | Hike and Bike Trails                           | 2024 Bonds          | 3, 4             | Not Started     | 0                      | 0                  | 0                         | 0                 | 0                  | 7,000,000    | 7,000,000           |
| Food and Fiber Building - VC05   | Code Compliance, Safety and Security           | 2017 Bonds          | Citywide         | 09/2025         | 1,500,000              | 471,357            | 1,028,643                 | 0                 | 0                  | 0            | 1,500,000           |
| Forest Audelia Park and Site Development - W940                          | Site Development                               | 2017 Bonds          | 10               | 07/2025         | 332,000                | 330,475            | 1,525                     | 0                 | 0                  | 0            | 332,000             |
| Forest/Audelia - Phase III - First, Second Floor of N Wing - YK67        | Recreation Centers                             | 2024 Bonds          | 10               | Not Started     | 0                      | 0                  | 0                         | 0                 | 0                  | 15,000,000   | 15,000,000          |
| Frances Rizo Park - Add Shade Structure - YK13                           | Playground Improvement                         | 2024 Bonds          | 6                | Not Started     | 0                      | 0                  | 0                         | 0                 | 60,000             | 0            | 60,000              |
| Frances Rizo Park - Half Basketball Court, Benches, Grills - YK15        | Administrative and Internal Service Facilities | 2024 Bonds          | 6                | Not Started     | 0                      | 0                  | 0                         | 0                 | 63,000             | 0            | 63,000              |
| Frances Rizo Park - Playground replacement, ADA drinking fountain - VB78 | Playground Improvement                         | 2017 Bonds          | 6                | 09/2025         | 324,813                | 29,059             | 295,754                   | 0                 | 0                  | 0            | 324,813             |
| Frances Rizo Park - Security Lighting - YK14                             | Code Compliance, Safety and Security           | 2024 Bonds          | 6                | Not Started     | 0                      | 0                  | 0                         | 0                 | 137,000            | 0            | 137,000             |
| Frankford Park - park furnishings package - VK65                         | Code Compliance, Safety and Security           | 2017 Bonds          | 12               | 09/2025         | 31,520                 | 0                  | 31,520                    | 0                 | 0                  | 0            | 31,520              |
| Frankford Park - Playground Replacement - YK16                           | Playground Improvement                         | 2024 Bonds          | 12               | Not Started     | 0                      | 0                  | 0                         | 300,000           | 0                  | 0            | 300,000             |

# PARK AND RECREATION

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|--|--|----------------|------------------|-----------------|------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|---------------------|
| Frankford Park Playground Shade Structure - W943           | Playground Improvement                         | 2017 Bonds     | 12               | 09/2025         | 200,000                | 0                  | 200,000                   | 0                 | 0                  | 0            | 200,000             |
| Frankford Park/School Connection (bridge - W946)           | Neighborhood Park Facilities                   | 2017 Bonds     | 12               | 09/2025         | 250,000                | 0                  | 250,000                   | 0                 | 0                  | 0            | 250,000             |
| Fruitdale Park - Site Development - YB30                   | Site Development                               | 2024 Bonds     | 4                | Not Started     | 0                      | 0                  | 0                         | 0                 | 0                  | 30,000       | 30,000              |
| Gateway Park - Playground Replacement - YK17               | Playground Improvement                         | 2024 Bonds     | 5                | Not Started     | 0                      | 0                  | 0                         | 0                 | 0                  | 300,000      | 300,000             |
| Gateway Park - Parking Area and Entrance - YB10            | Administrative and Internal Service Facilities | 2024 Bonds     | 5                | Not Started     | 0                      | 0                  | 0                         | 550,000           | 0                  | 0            | 550,000             |
| Glen Meadow - Playground replacement - VK74                | Playground Improvement                         | 2017 Bonds     | 13               | 10/2024         | 234,996                | 45,182             | 189,814                   | 0                 | 0                  | 0            | 234,996             |
| Glendale Park - Dvlopmt Plan Phase I; Phase II - YK68      | Site Development                               | 2024 Bonds     | 3                | Not Started     | 0                      | 0                  | 0                         | 1,800,000         | 7,200,000          | 0            | 9,000,000           |
| Glendale Park (CD3) - Land Acq and Site Development - YB32 | Park Land Acquisition                          | 2024 Bonds     | 3                | Not Started     | 0                      | 0                  | 0                         | 50,000            | 0                  | 0            | 50,000              |
| Glendale Park (CD3)- Site Development - YB31               | Site Development                               | 2024 Bonds     | 3                | Not Started     | 0                      | 0                  | 0                         | 200,000           | 800,000            | 0            | 1,000,000           |
| Glendale Park Parking spaces and lighting - VB52           | Community Parks                                | 2017 Bonds     | 3                | 09/2025         | 1,084,305              | 445,907            | 638,399                   | 0                 | 0                  | 0            | 1,084,305           |
| Grove Oaks Park Improvements - P762                        | Recreation Centers                             | 2017 Bonds     | 5                | 09/2025         | 118,188                | 0                  | 118,188                   | 0                 | 0                  | 0            | 118,188             |
| Guard Park - Parking Lot - YB33                            | Site Development                               | 2024 Bonds     | 5                | Not Started     | 0                      | 0                  | 0                         | 0                 | 300,000            | 0            | 300,000             |

# PARK AND RECREATION

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|---|--|----------------|------------------|-----------------|------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|---------------------|
| Guard Park - Playground Shade Structure - YK18                      | Playground Improvement                         | 2024 Bonds     | 5                | Not Started     | 0                      | 0                  | 0                         | 80,000            | 320,000            | 0            | 400,000             |
| Hamilton Park - Tennis Court Repairs - YB34                         | Administrative and Internal Service Facilities | 2024 Bonds     | 10               | Not Started     | 0                      | 0                  | 0                         | 0                 | 75,000             | 0            | 75,000              |
| Harry S. Moss Park - Pavilion - YB35                                | Administrative and Internal Service Facilities | 2024 Bonds     | 10               | Not Started     | 0                      | 0                  | 0                         | 0                 | 0                  | 425,000      | 425,000             |
| Hattie R. Moore Park - Park Furnishings Pckg - YB36                 | Site Development                               | 2024 Bonds     | 6                | Not Started     | 0                      | 0                  | 0                         | 48,000            | 0                  | 0            | 48,000              |
| Hattie R. Moore Park - YK81   | Hike and Bike Trails                           | 2024 Bonds     | 6                | Not Started     | 0                      | 0                  | 0                         | 45,000            | 0                  | 0            | 45,000              |
| Hattie R. Moore Park - Anita Martinez Rec Ctr - HVAC Rplcmnt - YK53 | Recreation Centers                             | 2024 Bonds     | 6                | Not Started     | 0                      | 0                  | 0                         | 0                 | 1,500,000          | 0            | 1,500,000           |
| Helen C. Emory Park - Park Furnishings Pckg - YB39                  | Site Development                               | 2024 Bonds     | 6                | Not Started     | 0                      | 0                  | 0                         | 0                 | 0                  | 42,000       | 42,000              |
| Helen C. Emory Park - Playground Replacement - YB37                 | Playground Improvement                         | 2024 Bonds     | 6                | Not Started     | 0                      | 0                  | 0                         | 0                 | 0                  | 300,000      | 300,000             |
| Helen C. Emory Park - YB38  | Major Park Facilities                          | 2024 Bonds     | 6                | Not Started     | 0                      | 0                  | 0                         | 0                 | 0                  | 48,000       | 48,000              |
| Herndon Park - Shade Structure Replacement - YK19                   | Playground Improvement                         | 2024 Bonds     | 4                | Not Started     | 0                      | 0                  | 0                         | 0                 | 20,000             | 180,000      | 200,000             |
| Herndon Park - Site Improvements - YB91                             | Site Development                               | 2024 Bonds     | 4                | Not Started     | 0                      | 0                  | 0                         | 750,000           | 0                  | 0            | 750,000             |
| Hiawatha Williams Rec Ctr - Fac Upgrds, Mem. Art Dedication - YB40  | Recreation Centers                             | 2024 Bonds     | 4                | Not Started     | 0                      | 0                  | 0                         | 0                 | 0                  | 80,000       | 80,000              |

# PARK AND RECREATION

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|--|--|----------------|------------------|-----------------|------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|---------------------|
| Jaycee Zaragoza Park - Comm Pool (Rpl). Add Pool Bldg, IT - YB08     | Aquatic Facilities                             | 2024 Bonds     | 6                | Not Started     | 0                      | 0                  | 0                         | 900,000           | 3,600,000          | 0            | 4,500,000           |
| Jaycee Zaragoza Park - Playground Replacement - YK20                 | Playground Improvement                         | 2024 Bonds     | 6                | Not Started     | 0                      | 0                  | 0                         | 0                 | 0                  | 1,000,000    | 1,000,000           |
| Jaycee Zaragoza Park - Softball Field Renovations, Fencing - YB11    | Administrative and Internal Service Facilities | 2024 Bonds     | 6                | Not Started     | 0                      | 0                  | 0                         | 0                 | 0                  | 335,000      | 335,000             |
| Jaycee Zaragoza Rec Ctr - Kitchen, Sr Serving Area Rehab - YB41      | Recreation Centers                             | 2024 Bonds     | 6                | Not Started     | 0                      | 0                  | 0                         | 0                 | 0                  | 120,000      | 120,000             |
| John C. Phelps Rec Ctr - Inter Upgrades - Safety and Security - YK54 | Recreation Centers                             | 2024 Bonds     | 4                | Not Started     | 0                      | 0                  | 0                         | 1,154,555         | 0                  | 0            | 1,154,555           |
| K.B. Polk Park - Add Paviolion - YK21                                | Site Development                               | 2024 Bonds     | 2                | Not Started     | 0                      | 0                  | 0                         | 0                 | 0                  | 250,000      | 250,000             |
| K.B. Polk Rec Ctr - Inter Upgrades - Safety and Security - YK55      | Recreation Centers                             | 2024 Bonds     | 2                | Not Started     | 0                      | 0                  | 0                         | 0                 | 1,112,792          | 0            | 1,112,792           |
| K.B. Polk Recreation Center - Community Garden - YB42                | Major Park Facilities                          | 2024 Bonds     | 2                | Not Started     | 0                      | 0                  | 0                         | 250,000           | 0                  | 0            | 250,000             |
| Katy Trail - Fairmount/Maple Entr (New); Knox to Harvard Trl - YB85  | Hike and Bike Trails                           | 2024 Bonds     | 2, 14            | Not Started     | 0                      | 0                  | 0                         | 200,000           | 800,000            | 0            | 1,000,000           |
| Kidd Springs Park - Shade Structure - YB43                           | Playground Improvement                         | 2024 Bonds     | 1                | Not Started     | 0                      | 0                  | 0                         | 0                 | 0                  | 75,000       | 75,000              |
| Kiest Conservation Area - Bridge Repair - YB44                       | Hike and Bike Trails                           | 2024 Bonds     | 4                | Not Started     | 0                      | 0                  | 0                         | 30,000            | 0                  | 0            | 30,000              |



# PARK AND RECREATION

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|--|--------------------------------------|----------------|------------------|-----------------|------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|---------------------|
| Kiest Park - Playground Replacement - YK22                 | Playground Improvement               | 2024 Bonds     | 4                | Not Started     | 0                      | 0                  | 0                         | 0                 | 0                  | 750,000      | 750,000             |
| Kiest Rec Ctr- Inter Upgrades- Safety and Security - YK56  | Recreation Centers                   | 2024 Bonds     | 4                | Not Started     | 0                      | 0                  | 0                         | 1,873,306         | 0                  | 0            | 1,873,306           |
| Kiowa Parkway - Pedestrian Bridge - VK53                   | Code Compliance, Safety and Security | 2017 Bonds     | 11               | 09/2025         | 599,365                | 599,365            | 0                         | 0                 | 0                  | 0            | 599,365             |
| Kiowa Parkway - Playground Replacement - YK23              | Playground Improvement               | 2024 Bonds     | 11               | Not Started     | 0                      | 0                  | 0                         | 0                 | 300,000            | 0            | 300,000             |
| Kleberg Park Loop Trail, Pavilion, Amenities - YK69        | Hike and Bike Trails                 | 2024 Bonds     | 8                | Not Started     | 0                      | 0                  | 0                         | 0                 | 0                  | 1,500,000    | 1,500,000           |
| Kleberg Trail - VB17                                       | Hike and Bike Trails                 | 2017 Bonds     | 5                | 08/2025         | 1,198,500              | 198,032            | 1,000,468                 | 0                 | 0                  | 0            | 1,198,500           |
| Klyde Warren Park - Phase II Implementation (Match) - YB86 | Major Park Facilities                | 2024 Bonds     | 14               | Not Started     | 0                      | 0                  | 0                         | 4,500,000         | 0                  | 0            | 4,500,000           |
| Klyde Warren Park - Site Development (CD14) - YB45         | Downtown Parks                       | 2024 Bonds     | 14               | Not Started     | 0                      | 0                  | 0                         | 1,000,000         | 0                  | 0            | 1,000,000           |
| Klyde Warren Park - Site Development (Mayor) - YB46        | Downtown Parks                       | 2024 Bonds     | 14               | Not Started     | 0                      | 0                  | 0                         | 1,000,000         | 0                  | 0            | 1,000,000           |
| Lakeland Hills Dog Park - W936                             | Neighborhood Park Facilities         | 2017 Bonds     | 7                | 09/2025         | 250,000                | 0                  | 250,000                   | 0                 | 0                  | 0            | 250,000             |
| Lakeland Hills Park - Skate Park (Redevelopment) - YK76    | Site Development                     | 2024 Bonds     | 7                | Not Started     | 0                      | 0                  | 0                         | 200,000           | 0                  | 800,000      | 1,000,000           |
| Lakeland Hills Skate Park - W938                           | Neighborhood Park Facilities         | 2017 Bonds     | 7                | 09/2025         | 212,443                | 0                  | 212,443                   | 0                 | 0                  | 0            | 212,443             |

# PARK AND RECREATION

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|--|--------------------------------------|-------------------------|------------------|-----------------|------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|---------------------|
| Lakewood Park - Pedestrian Bridge and ADA Parking - VK24           | Code Compliance, Safety and Security | 2017 Bonds              | 9                | 06/2025         | 246,250                | 218,413            | 27,837                    | 0                 | 0                  | 0            | 246,250             |
| Land Acq for football complex in CD 5 [supplement CD funds] - VB30 | Park Land Acquisition                | 2017 Bonds              | 5                | Ongoing         | 1,200,000              | 344,148            | 855,852                   | 0                 | 0                  | 0            | 1,200,000           |
| Land Acquisition - 919A  | Park Land Acquisition                | Other GO CIP - Non-Debt | Citywide         | Ongoing         | 3,789,407              | 2,521,449          | 1,267,958                 | 0                 | 0                  | 0            | 3,789,407           |
| Land Acquisition and Partnership Match Funding - VB27              | Park Land Acquisition                | 2017 Bonds              | Citywide         | Ongoing         | 2,300,000              | 1,663,195          | 636,805                   | 0                 | 0                  | 0            | 2,300,000           |
| Ledbetter Eagle Ford Park - Eqpt Replacement - YK24                | Playground Improvement               | 2024 Bonds              | 6                | Not Started     | 0                      | 0                  | 0                         | 0                 | 0                  | 150,000      | 150,000             |
| Magnolia Lounge - VC12   | Fair Park                            | 2017 Bonds              | Citywide         | 07/2025         | 900,000                | 787,955            | 112,045                   | 0                 | 0                  | 0            | 900,000             |
| Major Maintenance and Repairs FY24 - X055                          | Major Maintenance                    | Other GO CIP - Non-Debt | Citywide         | Ongoing         | 9,000,000              | 1,593,926          | 7,406,074                 | 0                 | 0                  | 0            | 9,000,000           |
| Marcus Park - Renovation (Major) - YK57                            | Recreation Centers                   | 2024 Bonds              | 13               | Not Started     | 0                      | 0                  | 0                         | 800,000           | 3,200,000          | 0            | 4,000,000           |
| Maria Luna Park - Playground Replacement - YK25                    | Playground Improvement               | 2024 Bonds              | 2                | Not Started     | 0                      | 0                  | 0                         | 0                 | 0                  | 300,000      | 300,000             |
| Martin Luther King, Jr. - Cmps Renv (Facilities Prp) - YB79        | Recreation Centers                   | 2024 Bonds              | 7                | Not Started     | 0                      | 0                  | 0                         | 1,900,000         | 0                  | 7,600,000    | 9,500,000           |
| Martin Weiss Rec Cntr - Gym/Multi-Purpose/Entry Add (New) - YK58   | Recreation Centers                   | 2024 Bonds              | 1                | Not Started     | 0                      | 0                  | 0                         | 1,800,000         | 7,200,000          | 0            | 9,000,000           |
| Match/Community Partner (CW) - YB90                                | Site Development                     | 2024 Bonds              | Citywide         | Not Started     | 0                      | 0                  | 0                         | 0                 | 0                  | 1,000,000    | 1,000,000           |

# PARK AND RECREATION

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|---|--|----------------|------------------|-----------------|------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|---------------------|
| Match/DISD/Dallas College (CW) - YB02                               | Playground Improvement                         | 2024 Bonds     | Citywide         | Not Started     | 0                      | 0                  | 0                         | 0                 | 0                  | 4,000,000    | 4,000,000           |
| Match/Greening Czar Parks (CW) - YB03                               | Playground Improvement                         | 2024 Bonds     | Citywide         | Not Started     | 0                      | 0                  | 0                         | 0                 | 200,000            | 800,000      | 1,000,000           |
| Match/UNT Dallas Athletic Complex (CW) - YB04                       | Administrative and Internal Service Facilities | 2024 Bonds     | 8                | Not Started     | 0                      | 0                  | 0                         | 0                 | 0                  | 1,000,000    | 1,000,000           |
| McCree Park - Site Improvements (CD10) - YB47                       | Site Development                               | 2024 Bonds     | 10               | Not Started     | 0                      | 0                  | 0                         | 50,000            | 0                  | 450,000      | 500,000             |
| Mildred L. Dunn Park - Shade Structure Over Playground (PIP) - YK26 | Playground Improvement                         | 2024 Bonds     | 7                | Not Started     | 0                      | 0                  | 0                         | 0                 | 0                  | 150,000      | 150,000             |
| Mountain Valley Park - Playground Replacement - YK27                | Playground Improvement                         | 2024 Bonds     | 3                | Not Started     | 0                      | 0                  | 0                         | 0                 | 0                  | 300,000      | 300,000             |
| Multi-Use Facility - Pickleball - 12000 Grnvll Ave (D10 Prj) - YB78 | Administrative and Internal Service Facilities | 2024 Bonds     | 10               | Not Started     | 0                      | 0                  | 0                         | 0                 | 0                  | 1,300,000    | 1,300,000           |
| Nash Davis Park - Soccer Pitch (New) - YB12                         | Administrative and Internal Service Facilities | 2024 Bonds     | 6                | Not Started     | 0                      | 0                  | 0                         | 0                 | 0                  | 450,000      | 450,000             |
| New Park- Site Dvlpmnt (Fish Trap Rd Acr W Dallas MP Ctr) - YK70    | Site Development                               | 2024 Bonds     | 6                | Not Started     | 0                      | 0                  | 0                         | 0                 | 0                  | 110,000      | 110,000             |
| Old City Park - Blum House (CD2) - YB49                             | Major Park Facilities                          | 2024 Bonds     | 2                | Not Started     | 0                      | 0                  | 0                         | 0                 | 100,000            | 400,000      | 500,000             |
| Old City Park - Site Development - YK71                             | Site Development                               | 2024 Bonds     | 2                | Not Started     | 0                      | 0                  | 0                         | 0                 | 54,799             | 219,194      | 273,993             |
| Old City Park - Site Development (CD2) - YB48                       | Site Development                               | 2024 Bonds     | 2                | Not Started     | 0                      | 0                  | 0                         | 0                 | 200,000            | 800,000      | 1,000,000           |

# PARK AND RECREATION

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| Old City Park - Site Development (Mayor) - YB50                   | Site Development             | 2024 Bonds              | 2                | Not Started     | 0                      | 0                  | 0                         | 0                 | 200,000            | 800,000      | 1,000,000           |
| Orbiter Park - Playground (New) - YK28                            | Playground Improvement       | 2024 Bonds              | 10               | Not Started     | 0                      | 0                  | 0                         | 30,000            | 270,000            | 0            | 300,000             |
| Orbiter Park - Site Improvements - YB51                           | Site Development             | 2024 Bonds              | 10               | Not Started     | 0                      | 0                  | 0                         | 0                 | 700,000            | 0            | 700,000             |
| Overlake Park - Playground Replacement - YK29                     | Playground Improvement       | 2024 Bonds              | 6                | Not Started     | 0                      | 0                  | 0                         | 0                 | 0                  | 300,000      | 300,000             |
| Pagewood Park - Playground (North End) - YK30                     | Playground Improvement       | 2024 Bonds              | 11               | Not Started     | 0                      | 0                  | 0                         | 0                 | 300,000            | 0            | 300,000             |
| Park and Recreation Facilities (B) Reserves - W501                | Site Development             | 2017 Bonds              | Citywide         | Ongoing         | 1,933,967              | 924,395            | 1,009,572                 | 0                 | 0                  | 0            | 1,933,967           |
| Park at Dallas Heritage Village - VK93                            | Park Land Acquisition        | 2017 Bonds              | 2                | 09/2025         | 2,564,247              | 612,959            | 1,951,288                 | 0                 | 0                  | 0            | 2,564,247           |
| Parkdale Lake Park - W020   | Major Park Facilities        | Other GO CIP - Non-Debt | 7                | 03/2025         | 70,000                 | 70,000             | 0                         | 0                 | 0                  | 0            | 70,000              |
| Parkdale Lake Park - W955   | Major Park Facilities        | 2006 Bonds              | 5                | 09/2025         | 1,005                  | 1,005              | 0                         | 0                 | 0                  | 0            | 1,005               |
| Parkdale Lake Trail-FPRK to Parkdale Lk/Lawnview Prk (New) - YK72 | Hike and Bike Trails         | 2024 Bonds              | 7                | Not Started     | 0                      | 0                  | 0                         | 0                 | 600,000            | 2,400,000    | 3,000,000           |
| Parkland Acquisition - Site Development - YB52                    | Site Development             | 2024 Bonds              | 1                | Not Started     | 0                      | 0                  | 0                         | 0                 | 0                  | 175,000      | 175,000             |
| Paupers Cemetery - W965   | Neighborhood Park Facilities | 2017 Bonds              | 6                | Ongoing         | 75,028                 | 24,918             | 50,110                    | 0                 | 0                  | 0            | 75,028              |
| Peary Park - Playground Replacement - YK31                        | Playground Improvement       | 2024 Bonds              | 7                | Not Started     | 0                      | 0                  | 0                         | 0                 | 300,000            | 0            | 300,000             |
| Peary Park Pavillion - W896                                       | Major Park Facilities        | 2017 Bonds              | 7                | 09/2025         | 25,000                 | 0                  | 25,000                    | 0                 | 0                  | 0            | 25,000              |

# PARK AND RECREATION

| Project   | Service                              | Funding Source          | Council District | Completion Date | Budget as of 5/31/2024 | Spent or Committed | Remaining as of 5/31/2024 | FY 2024-25 Budget | FY 2025-26 Planned | Future Costs | Total Project Costs |
|---|--------------------------------------|-------------------------|------------------|-----------------|------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|---------------------|
| Pleasant Oaks Comm Pool - (Rp). Add Pool Blg, IT - YB09             | Aquatic Facilities                   | 2024 Bonds              | 5                | Not Started     | 0                      | 0                  | 0                         | 200,000           | 800,000            | 0            | 1,000,000           |
| Pointer Park - Playground (New) - YK32                              | Playground Improvement               | 2024 Bonds              | 6                | Not Started     | 0                      | 0                  | 0                         | 0                 | 30,000             | 270,000      | 300,000             |
| Preston Green Park - park furnishings, ADA drinking fountain - VK72 | Neighborhood Park Facilities         | 2017 Bonds              | 12               | 09/2025         | 98,500                 | 64,000             | 34,500                    | 0                 | 0                  | 0            | 98,500              |
| Preston Hollow Park - Pavilion (Renovate or Replace) - YB66         | Site Development                     | 2024 Bonds              | 13               | Not Started     | 0                      | 0                  | 0                         | 0                 | 0                  | 125,000      | 125,000             |
| Preston Hollow Park - Playground Replacement - YK33                 | Playground Improvement               | 2024 Bonds              | 13               | Not Started     | 0                      | 0                  | 0                         | 0                 | 0                  | 300,000      | 300,000             |
| Preston Ridge Trail Benches/Drinking Fou - W947                     | Major Park Facilities                | 2017 Bonds              | 12               | 09/2025         | 80,000                 | 0                  | 80,000                    | 0                 | 0                  | 0            | 80,000              |
| Public Art Administration-Park - N809                               | Public Art                           | 2006 Bonds              | Citywide         | Ongoing         | 448,898                | 438,714            | 10,184                    | 0                 | 0                  | 0            | 448,898             |
| Public Art Administration-Park - N809                               | Public Art                           | Other GO CIP - Non-Debt | Citywide         | Ongoing         | 95,400                 | 4,526              | 90,874                    | 0                 | 0                  | 0            | 95,400              |
| Public Art Projects-Park - N810                                     | Public Art                           | 2006 Bonds              | Citywide         | Ongoing         | 1,954,476              | 1,926,562          | 27,914                    | 0                 | 0                  | 0            | 1,954,476           |
| Public Art Projects-Park - N810                                     | Public Art                           | Other GO CIP - Non-Debt | Citywide         | Ongoing         | 381,600                | 0                  | 381,600                   | 0                 | 0                  | 0            | 381,600             |
| Pueblo Park (CD6) - Electrical, Lighting - YB55                     | Code Compliance, Safety and Security | 2024 Bonds              | 6                | Not Started     | 0                      | 0                  | 0                         | 0                 | 0                  | 65,000       | 65,000              |
| Pueblo Park (CD6) - Fence Replacement - YB54                        | Playground Improvement               | 2024 Bonds              | 6                | Not Started     | 0                      | 0                  | 0                         | 0                 | 0                  | 20,000       | 20,000              |
| Pueblo Park (CD6) - Park Furnishings Pckg - YB56                    | Site Development                     | 2024 Bonds              | 6                | Not Started     | 0                      | 0                  | 0                         | 48,000            | 0                  | 0            | 48,000              |

# PARK AND RECREATION

| Project   | Service  | Funding Source | Council District | Completion Date | Budget as of 5/31/2024 | Spent or Committed | Remaining as of 5/31/2024 | FY 2024-25 Budget | FY 2025-26 Planned | Future Costs | Total Project Costs |
|---|--|----------------|------------------|-----------------|------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|---------------------|
| R P Brooks Park - Loop Walking Trail - VK34                   | Code Compliance, Safety and Security           | 2017 Bonds     | 10               | 09/2025         | 298,856                | 153,254            | 145,602                   | 0                 | 0                  | 0            | 298,856             |
| R.P. Brooks Trail - Pedestrian Bridge - YB92                  | Site Development                               | 2024 Bonds     | 10               | Not Started     | 0                      | 0                  | 0                         | 750,000           | 0                  | 0            | 750,000             |
| Reserve Citywide - P550                                       | Site Development                               | 2006 Bonds     | Citywide         | Ongoing         | 566,476                | 548,188            | 18,288                    | 0                 | 0                  | 0            | 566,476             |
| Reverchon Rec Ctr- Inter Upgrades- Safety and Security - YK60 | Recreation Centers                             | 2024 Bonds     | 2                | Not Started     | 0                      | 0                  | 0                         | 0                 | 1,296,086          | 0            | 1,296,086           |
| Roland G Parrish Park - Site Development - YB57               | Site Development                               | 2024 Bonds     | 4                | Not Started     | 0                      | 0                  | 0                         | 0                 | 622,000            | 2,488,000    | 3,110,000           |
| Roland G Parrish Park - Site Dvlpmnt Phase II - YK73          | Site Development                               | 2024 Bonds     | 4                | Not Started     | 0                      | 0                  | 0                         | 0                 | 1,400,000          | 5,600,000    | 7,000,000           |
| Rosemeade Park - Site Development Phase I - YK74              | Site Development                               | 2024 Bonds     | 12               | Not Started     | 0                      | 0                  | 0                         | 0                 | 0                  | 4,750,000    | 4,750,000           |
| Rosemeade Park - W956   | Neighborhood Park Facilities                   | 2017 Bonds     | 12               | 09/2025         | 150,000                | 0                  | 150,000                   | 0                 | 0                  | 0            | 150,000             |
| Rosemeade Park - Youth Sports Complex - YB58                  | Administrative and Internal Service Facilities | 2024 Bonds     | 12               | Not Started     | 0                      | 0                  | 0                         | 0                 | 0                  | 5,000,000    | 5,000,000           |
| Royal Park - Tennis and Pickleball Court Renovation - YK86    | Administrative and Internal Service Facilities | 2024 Bonds     | 13               | Not Started     | 0                      | 0                  | 0                         | 325,000           | 0                  | 0            | 325,000             |
| Ruthmeade Park - Playground Enhancements - YB59               | Playground Improvement                         | 2024 Bonds     | 1                | Not Started     | 0                      | 0                  | 0                         | 0                 | 0                  | 125,000      | 125,000             |
| Santa Fe Trail - Master Plan Development - YB60               | Hike and Bike Trails                           | 2024 Bonds     | 2, 9, 14         | Not Started     | 0                      | 0                  | 0                         | 0                 | 0                  | 250,000      | 250,000             |
| Santa Fe Trail - Phase I - YK82                               | Hike and Bike Trails                           | 2024 Bonds     | 2, 9, 14         | Not Started     | 0                      | 0                  | 0                         | 0                 | 400,000            | 1,600,000    | 2,000,000           |

# PARK AND RECREATION

| Project   | Service                | Funding Source | Council District | Completion Date | Budget as of 5/31/2024 | Spent or Committed | Remaining as of 5/31/2024 | FY 2024-25 Budget | FY 2025-26 Planned | Future Costs | Total Project Costs |
|---|------------------------|----------------|------------------|-----------------|------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|---------------------|
| Santos Rodriguez Comm Cnt - HSTR, Utl, Elv Prkg Lot Relc - YK59 | Recreation Centers     | 2024 Bonds     | 2                | Not Started     | 0                      | 0                  | 0                         | 1,000,000         | 0                  | 4,000,000    | 5,000,000           |
| Santos Rodriguez Recreation Center - Improvements - YB61        | Recreation Centers     | 2024 Bonds     | 2                | Not Started     | 0                      | 0                  | 0                         | 200,000           | 0                  | 800,000      | 1,000,000           |
| Singing Hills Recreation Center - Aquatics Upgrades - YB62      | Aquatic Facilities     | 2024 Bonds     | 8                | Not Started     | 0                      | 0                  | 0                         | 800,000           | 3,200,000          | 0            | 4,000,000           |
| Site Improvements - 12000 Greenville - YB15                     | Site Development       | 2024 Bonds     | 10               | Not Started     | 0                      | 0                  | 0                         | 0                 | 0                  | 500,000      | 500,000             |
| Skatepark with Lights (CD14 Prj) - YK75                         | Site Development       | 2024 Bonds     | 14               | Not Started     | 0                      | 0                  | 0                         | 0                 | 0                  | 500,000      | 500,000             |
| Sleepy Hollow Park - Playground Replacement - YK34              | Playground Improvement | 2024 Bonds     | 2                | Not Started     | 0                      | 0                  | 0                         | 0                 | 0                  | 300,000      | 300,000             |
| South Central Park - Playground Expansion - YK35                | Playground Improvement | 2024 Bonds     | 7                | Not Started     | 0                      | 0                  | 0                         | 0                 | 0                  | 200,000      | 200,000             |
| Southern Gateway - Deck Park Dvlpmnt Phase II - YB87            | Major Park Facilities  | 2024 Bonds     | 1, 4             | Not Started     | 0                      | 0                  | 0                         | 0                 | 3,000,000          | 12,000,000   | 15,000,000          |
| St. Augustine Park - Parking Lot - YB63                         | Site Development       | 2024 Bonds     | 5                | Not Started     | 0                      | 0                  | 0                         | 300,000           | 0                  | 0            | 300,000             |
| St. Augustine Park Trail (New) - YK83                           | Hike and Bike Trails   | 2024 Bonds     | 5                | Not Started     | 0                      | 0                  | 0                         | 500,000           | 0                  | 0            | 500,000             |
| Stafford Park - Playground and park furnishings - VB79          | Playground Improvement | 2017 Bonds     | 6                | 09/2025         | 30,349                 | 30,349             | 0                         | 0                 | 0                  | 0            | 30,349              |
| Stafford Park - Playground Replacement - YK36                   | Playground Improvement | 2024 Bonds     | 6                | Not Started     | 0                      | 0                  | 0                         | 300,000           | 0                  | 0            | 300,000             |
| Stafford Park - Sign ID - YB64                                  | Site Development       | 2024 Bonds     | 6                | Not Started     | 0                      | 0                  | 0                         | 6,500             | 0                  | 0            | 6,500               |

# PARK AND RECREATION

| Project   | Service  | Funding Source | Council District | Completion Date | Budget as of 5/31/2024 | Spent or Committed | Remaining as of 5/31/2024 | FY 2024-25 Budget | FY 2025-26 Planned | Future Costs | Total Project Costs |
|---|--|----------------|------------------|-----------------|------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|---------------------|
| Stevens Park - Playground Replacement - YK37                | Playground Improvement                         | 2024 Bonds     | 1                | Not Started     | 0                      | 0                  | 0                         | 0                 | 300,000            | 0            | 300,000             |
| Tama Park - Equipment Repair - YB65                         | Playground Improvement                         | 2024 Bonds     | 4                | Not Started     | 0                      | 0                  | 0                         | 0                 | 20,000             | 0            | 20,000              |
| Taylor Fields - Athletic Field Development - YB13           | Administrative and Internal Service Facilities | 2024 Bonds     | 2                | Not Started     | 0                      | 0                  | 0                         | 500,000           | 2,000,000          | 0            | 2,500,000           |
| The Bottom District Park (501 Sparks) - Site Dvlpmnt - YB67 | Site Development                               | 2024 Bonds     | 4                | Not Started     | 0                      | 0                  | 0                         | 80,000            | 0                  | 0            | 80,000              |
| Thurgood Marshall Park - Site Development - YB68            | Site Development                               | 2024 Bonds     | 3                | Not Started     | 0                      | 0                  | 0                         | 1,000,000         | 0                  | 0            | 1,000,000           |
| Tietze Park - Playground Replacement - YK39                 | Playground Improvement                         | 2024 Bonds     | 14               | Not Started     | 0                      | 0                  | 0                         | 0                 | 30,000             | 270,000      | 300,000             |
| Timberglen Park - Playground Replacement - YK40             | Playground Improvement                         | 2024 Bonds     | 12               | Not Started     | 0                      | 0                  | 0                         | 0                 | 0                  | 300,000      | 300,000             |
| Timberglen Trail - supplemental funding - VK68              | Code Compliance, Safety and Security           | 2017 Bonds     | 12               | 08/2026         | 496,250                | 5,813              | 490,437                   | 0                 | 0                  | 0            | 496,250             |
| Timberleaf Park - Playground new - VK35                     | Code Compliance, Safety and Security           | 2017 Bonds     | 10               | 09/2025         | 307,039                | 20,518             | 286,520                   | 0                 | 0                  | 0            | 307,039             |
| Tipton Park - Picnic pavilion and water fountain - VB85     | Neighborhood Park Facilities                   | 2017 Bonds     | 6                | 12/2024         | 295,500                | 26,548             | 268,952                   | 0                 | 0                  | 0            | 295,500             |
| Tipton Park - Security Cameras - YB69                       | Code Compliance, Safety and Security           | 2024 Bonds     | 6                | Not Started     | 0                      | 0                  | 0                         | 0                 | 0                  | 45,000       | 45,000              |



# PARK AND RECREATION

| Project   | Service                | Funding Source          | Council District | Completion Date | Budget as of 5/31/2024 | Spent or Committed | Remaining as of 5/31/2024 | FY 2024-25 Budget | FY 2025-26 Planned | Future Costs | Total Project Costs |
|---|------------------------|-------------------------|------------------|-----------------|------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|---------------------|
| Tipton Park/Bernal Creek (CD6) - Connecting Walkways - YB71         | Hike and Bike Trails   | 2024 Bonds              | 6                | Not Started     | 0                      | 0                  | 0                         | 0                 | 0                  | 41,000       | 41,000              |
| Tipton Park/Bernal Creek (CD6) - Park Furnishings Pckg - YB70       | Site Development       | 2024 Bonds              | 6                | Not Started     | 0                      | 0                  | 0                         | 0                 | 0                  | 60,000       | 60,000              |
| Tommie M. Allen Rec Ctr- Inter Upgrades-Safety and Security - YK61  | Recreation Centers     | 2024 Bonds              | 8                | Not Started     | 0                      | 0                  | 0                         | 862,084           | 0                  | 0            | 862,084             |
| Trail Connectivity and Park Site Dvlpmnt - YB72                     | Hike and Bike Trails   | 2024 Bonds              | 2                | Not Started     | 0                      | 0                  | 0                         | 0                 | 0                  | 500,000      | 500,000             |
| Trail Development - 7165  | Hike and Bike Trails   | Other GO CIP - Non-Debt | Citywide         | Ongoing         | 210,619                | 204,015            | 6,604                     | 0                 | 0                  | 0            | 210,619             |
| Trinity River Audubon Center - Master Plan Imprvmnts - YB88         | Site Development       | 2024 Bonds              | 8                | Not Started     | 0                      | 0                  | 0                         | 0                 | 0                  | 3,000,000    | 3,000,000           |
| Trinity River Audubon Cntr - Inter Strt Remodel, Ext Ex Rmdl - YK62 | Recreation Centers     | 2024 Bonds              | 8                | Not Started     | 0                      | 0                  | 0                         | 0                 | 0                  | 1,500,000    | 1,500,000           |
| Turtle Creek Park Trl Con Katy Trl; Ntr Tls; AH Rf; ErCtrl - YB89   | Hike and Bike Trails   | 2024 Bonds              | 14               | Not Started     | 0                      | 0                  | 0                         | 0                 | 0                  | 1,500,000    | 1,500,000           |
| Turtle Creek Parkway - Dredging/Erosion Control - YB73              | Erosion Control        | 2024 Bonds              | 14               | Not Started     | 0                      | 0                  | 0                         | 0                 | 0                  | 1,000,000    | 1,000,000           |
| Vickery Meadow - Sprygrnd (New); Pavln Vick Mdw (Fair Oaks) - YK79  | Aquatic Facilities     | 2024 Bonds              | 13               | Not Started     | 0                      | 0                  | 0                         | 0                 | 700,000            | 2,800,000    | 3,500,000           |
| Walnut Hill Park - Playground Replacement - YK41                    | Playground Improvement | 2024 Bonds              | 13               | Not Started     | 0                      | 0                  | 0                         | 0                 | 0                  | 300,000      | 300,000             |

# PARK AND RECREATION

| Project   | Service  | Funding Source | Council District | Completion Date | Budget as of 5/31/2024 | Spent or Committed | Remaining as of 5/31/2024 | FY 2024-25 Budget | FY 2025-26 Planned | Future Costs | Total Project Costs |
|---|--|----------------|------------------|-----------------|------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|---------------------|
| West Trinity Heights Park - Playground (New) - YK42                 | Playground Improvement                         | 2024 Bonds     | 4                | Not Started     | 0                      | 0                  | 0                         | 0                 | 0                  | 300,000      | 300,000             |
| Westmoreland Park - Skatepark (New) (Pivt Match) - YK77             | Site Development                               | 2024 Bonds     | 1                | Not Started     | 0                      | 0                  | 0                         | 1,000,000         | 0                  | 0            | 1,000,000           |
| Wheatland Park - Develop Football Complex (New) - YB14              | Administrative and Internal Service Facilities | 2024 Bonds     | 8                | Not Started     | 0                      | 0                  | 0                         | 200,000           | 800,000            | 0            | 1,000,000           |
| White Rock Crk Trl - Walnut Hill (Lk Hghlnds Trl Con) NW Hwy - YK84 | Hike and Bike Trails                           | 2024 Bonds     | 10               | Not Started     | 0                      | 0                  | 0                         | 1,400,000         | 0                  | 5,600,000    | 7,000,000           |
| White Rock Hills Rec Ctr Dev - YB74                                 | Recreation Centers                             | 2024 Bonds     | 2                | Not Started     | 0                      | 0                  | 0                         | 100,000           | 0                  | 400,000      | 500,000             |
| White Rock Hills Recreation Center (New) - YK63                     | Recreation Centers                             | 2024 Bonds     | 2                | Not Started     | 0                      | 0                  | 0                         | 3,532,000         | 0                  | 14,128,000   | 17,660,000          |
| White Rock Lake - Dredging (Corps) - YB05                           | Erosion Control                                | 2024 Bonds     | 9                | Not Started     | 0                      | 0                  | 0                         | 3,000,000         | 2,000,000          | 15,000,000   | 20,000,000          |
| White Rock Lake - Playground Replacements (WRL; Winsted) - YK43     | Playground Improvement                         | 2024 Bonds     | 9                | Not Started     | 0                      | 0                  | 0                         | 30,000            | 270,000            | 0            | 300,000             |
| White Rock Lake Erosion Control - X054                              | Erosion Control                                | 2017 Bonds     | 9                | 10/2024         | 72,250                 | 72,250             | 0                         | 0                 | 0                  | 0            | 72,250              |
| White Rock Lake Trail - E Lawther - Rcnstrct; Expnd Width - YK85    | Hike and Bike Trails                           | 2024 Bonds     | 9                | Not Started     | 0                      | 0                  | 0                         | 500,000           | 0                  | 2,000,000    | 2,500,000           |
| William Blair Jr. Park - Playground Replacement - YK44              | Playground Improvement                         | 2024 Bonds     | 7                | Not Started     | 0                      | 0                  | 0                         | 0                 | 30,000             | 270,000      | 300,000             |
| Willis C. Winters Park - Flag Pole - YB75                           | Site Development                               | 2024 Bonds     | 14               | Not Started     | 0                      | 0                  | 0                         | 0                 | 20,000             | 0            | 20,000              |

# PARK AND RECREATION

| Project  | Service                | Funding Source | Council District | Completion Date | Budget as of 5/31/2024 | Spent or Committed  | Remaining as of 5/31/2024 | FY 2024-25 Budget   | FY 2025-26 Planned  | Future Costs         | Total Project Costs  |
|--|------------------------|----------------|------------------|-----------------|------------------------|---------------------|---------------------------|---------------------|---------------------|----------------------|----------------------|
| Willis C. Winters Park - Playground Replacement - YK45 | Playground Improvement | 2024 Bonds     | 14               | Not Started     | 0                      | 0                   | 0                         | 0                   | 300,000             | 0                    | 300,000              |
| Willis Winters Park DISD Cool School Match - YK88      | Site Development       | 2024 Bonds     | Citywide         | Not Started     | 0                      | 0                   | 0                         | 0                   | 1,000,000           | 0                    | 1,000,000            |
| <b>Grand Total</b>                                     |                        |                |                  |                 | <b>\$172,999,964</b>   | <b>\$72,258,241</b> | <b>\$100,741,724</b>      | <b>\$69,413,629</b> | <b>\$69,055,677</b> | <b>\$206,800,694</b> | <b>\$518,269,964</b> |

# SANITATION SERVICES

## MISSION

The Department of Sanitation Services' (SAN) mission is to operate a clean, green, and efficient integrated solid waste management system for the residents of Dallas while supporting the City's vision to achieve a sustainable future.

SAN's Capital Improvement Program (CIP) is committed to supporting quality waste management services, promoting sustainable and environmentally sound solutions to preserve the City-owned landfill, and protecting public health by ensuring (1) comprehensive waste cell design and construction; (2) cost effective equipment replacement and purchase; and (3) systematic facility maintenance and improvement.

## HIGHLIGHTED ACCOMPLISHMENTS FOR FY 2023-24

- Initiated solicitation for the construction of new landfill cells, expected to begin in late 2024
- Launched the preliminary assessment for the engineering design of swales and wetlands in compliance with regulatory requirements
- Continued the managed fleet replacement program for collections and landfill equipment
- Ongoing planning, maintenance, repairs, and reconstruction of slopes and roads along the landfill levee

## HIGHLIGHTED OBJECTIVES FOR FY 2024-25

- Complete the FY 2024-25 Managed Fleet Replacement Program for collection and landfill equipment
- Finalize the construction of two new landfill cells to meet waste disposal needs
- Sustain financial support for the Designated Environmental Protection Fund to meet future closure/post-closure requirements

## SERVICE DESCRIPTIONS

| SANITATION SERVICES         |   |
|-----------------------------|---|
| Fleet/Equipment Replacement | Provides funding for purchases of collection equipment such as service trucks, garbage trucks, rotobooms, transfer trucks, transfer trailers; and landfill equipment such as bulldozers, tippers, compactors, excavators, and tractors.   |
| Solid Waste Facilities      | Encompasses construction and expansion of the McCommas Bluff Landfill cells, enhancement of the levee system, excavation and maintenance of swales and wetlands to ensure environmental protection, implementation of drainage enhancements, and the facilitation of utility relocations. |

# SANITATION SERVICES

## SOURCE OF FUNDS

| Funding Source          | Budget as of 5/31/2024 | Spent or Committed  | Remaining as of 5/31/2024 | FY 2024-25 Budget   | FY 2025-26 Planned  | Future Costs        | Total Project Costs  |
|-------------------------|------------------------|---------------------|---------------------------|---------------------|---------------------|---------------------|----------------------|
| Other GO CIP - Debt     | 26,000,000             | 25,086,008          | 913,992                   | 10,000,000          | 10,000,000          | 30,000,000          | 76,000,000           |
| Other GO CIP - Non-Debt | 38,409,001             | 10,270,121          | 28,138,880                | 10,000,000          | 4,000,000           | 0                   | 52,409,001           |
| <b>Grand Total</b>      | <b>\$64,409,001</b>    | <b>\$35,356,129</b> | <b>\$29,052,872</b>       | <b>\$20,000,000</b> | <b>\$14,000,000</b> | <b>\$30,000,000</b> | <b>\$128,409,001</b> |

## USE OF FUNDS

| Service                     | Budget as of 5/31/2024 | Spent or Committed  | Remaining as of 5/31/2024 | FY 2024-25 Budget   | FY 2025-26 Planned  | Future Costs        | Total Project Costs  |
|-----------------------------|------------------------|---------------------|---------------------------|---------------------|---------------------|---------------------|----------------------|
| Fleet/Equipment Replacement | 37,663,410             | 35,356,129          | 2,307,281                 | 14,000,000          | 14,000,000          | 30,000,000          | 95,663,410           |
| Solid Waste Facilities      | 26,745,591             | 0                   | 26,745,591                | 6,000,000           | 0                   | 0                   | 32,745,591           |
| <b>Grand Total</b>          | <b>\$64,409,001</b>    | <b>\$35,356,129</b> | <b>\$29,052,872</b>       | <b>\$20,000,000</b> | <b>\$14,000,000</b> | <b>\$30,000,000</b> | <b>\$128,409,001</b> |

# SANITATION SERVICES

## PROJECT LIST

The table below details all active projects in the Capital Improvement Program in alphabetical order. Included in the detail for each project is the service, funding source, council district, estimated completion date, inception-to-date budget, remaining appropriations, and new appropriations for FY 2024-25 and FY 2025-26. The Total Project Cost reflects the total budget over the life of the project, including inception-to-date budget, new appropriations, and estimated Future Cost.

| Project   | Service                     | Funding Source          | Council District | Completion Date | Budget as of 5/31/2024 | Spent or Committed | Remaining as of 5/31/2024 | FY 2024-25 Budget | FY 2025-26 Planned | Future Costs | Total Project Costs |
|---|-----------------------------|-------------------------|------------------|-----------------|------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|---------------------|
| Collection Equipment Purchase - E601                              | Fleet/Equipment Replacement | Other GO CIP - Non-Debt | Citywide         | Ongoing         | 5,744,556              | 5,744,556          | 0                         | 0                 | 0                  | 0            | 5,744,556           |
| Collection Service Facility Improvement - W901                    | Solid Waste Facilities      | Other GO CIP - Non-Debt | Citywide         | Ongoing         | 1,200,000              | 0                  | 1,200,000                 | 0                 | 0                  | 0            | 1,200,000           |
| Construction of the Swale and Wetlands per the 404 Permit - W324  | Solid Waste Facilities      | Other GO CIP - Non-Debt | Citywide         | Ongoing         | 3,089,775              | 0                  | 3,089,775                 | 0                 | 0                  | 0            | 3,089,775           |
| Equipment Acquisition Notes - X034                                | Fleet/Equipment Replacement | Other GO CIP - Debt     | Citywide         | Ongoing         | 10,000,000             | 9,880,144          | 119,856                   | 0                 | 0                  | 0            | 10,000,000          |
| FY22 EAN-SAN Fleet-Equipment Replacement - E448                   | Fleet/Equipment Replacement | Other GO CIP - Debt     | Citywide         | Ongoing         | 8,000,000              | 7,986,254          | 13,746                    | 0                 | 0                  | 0            | 8,000,000           |
| FY23 EAN-SAN Fleet-Equipment Replacement - W903                   | Fleet/Equipment Replacement | Other GO CIP - Debt     | Citywide         | Ongoing         | 8,000,000              | 7,219,611          | 780,389                   | 0                 | 0                  | 0            | 8,000,000           |
| FY24-26 Landfill Equipment Purchase - E454                        | Fleet/Equipment Replacement | Other GO CIP - Non-Debt | Citywide         | Ongoing         | 3,000,000              | 2,952,593          | 47,407                    | 4,000,000         | 4,000,000          | 0            | 11,000,000          |
| Landfill Levee & Road Repair - W902                               | Solid Waste Facilities      | Other GO CIP - Non-Debt | Citywide         | Ongoing         | 900,000                | 0                  | 900,000                   | 0                 | 0                  | 0            | 900,000             |
| McCommas Bluff Landfill - Cell #7A & #7B Design and Constr - PB01 | Solid Waste Facilities      | Other GO CIP - Non-Debt | Citywide         | Ongoing         | 9,000,000              | 0                  | 9,000,000                 | 6,000,000         | 0                  | 0            | 15,000,000          |

# SANITATION SERVICES

| Project                                | Service                     | Funding Source          | Council District | Completion Date | Budget as of 5/31/2024 | Spent or Committed  | Remaining as of 5/31/2024 | FY 2024-25 Budget   | FY 2025-26 Planned  | Future Costs        | Total Project Costs  |
|--|-----------------------------|-------------------------|------------------|-----------------|------------------------|---------------------|---------------------------|---------------------|---------------------|---------------------|----------------------|
| New Scale House - W316                 | Solid Waste Facilities      | Other GO CIP - Non-Debt | Citywide         | Ongoing         | 1,200,000              | 0                   | 1,200,000                 | 0                   | 0                   | 0                   | 1,200,000            |
| On-Board Camera for MRMP - W653        | Fleet/Equipment Replacement | Other GO CIP - Non-Debt | Citywide         | Ongoing         | 2,918,854              | 1,572,971           | 1,345,883                 | 0                   | 0                   | 0                   | 2,918,854            |
| Other Sanitation Projects - W325       | Solid Waste Facilities      | Other GO CIP - Non-Debt | Citywide         | Ongoing         | 9,155,816              | 0                   | 9,155,816                 | 0                   | 0                   | 0                   | 9,155,816            |
| SAN Fleet-Equipment Replacement - E614 | Fleet/Equipment Replacement | Other GO CIP - Debt     | Citywide         | Ongoing         | 0                      | 0                   | 0                         | 10,000,000          | 10,000,000          | 30,000,000          | 50,000,000           |
| SAN HQ Admin Office - W317             | Solid Waste Facilities      | Other GO CIP - Non-Debt | Citywide         | Ongoing         | 750,000                | 0                   | 750,000                   | 0                   | 0                   | 0                   | 750,000              |
| Transfer Stations - W315               | Solid Waste Facilities      | Other GO CIP - Non-Debt | Citywide         | Ongoing         | 1,450,000              | 0                   | 1,450,000                 | 0                   | 0                   | 0                   | 1,450,000            |
| <b>Grand Total</b>                     |                             |                         |                  |                 | <b>\$64,409,001</b>    | <b>\$35,356,129</b> | <b>\$29,052,872</b>       | <b>\$20,000,000</b> | <b>\$14,000,000</b> | <b>\$30,000,000</b> | <b>\$128,409,001</b> |

# STREET AND TRANSPORTATION

## MISSION

To maintain and enhance the condition and safety of the City of Dallas' streets, alleys, sidewalks, and traffic signal infrastructure while promoting innovative, Service First solutions and a high quality of life for all of the City's residents, businesses, and visitors.

## HIGHLIGHTED ACCOMPLISHMENTS FOR FY 2023-24

- Awarded design contract for two Enhanced Pedestrian Projects (Mockingbird/Greenville and Park Lane/Fair Oaks)
- Awarded Military Parkway corridor study
- Completed construction of five traffic signals and awarded construction of 11 traffic signals from 2017 Bond Program
- Executed development agreement with Texas Trees Foundation and started project design for University of Texas (UT) Southwestern Medical District
- Completed engineering design for approximately 49 projects, including alley petitions, alley reconstruction, street petitions, streetscape/urban design, street reconstruction, sidewalk improvements, bridge repair, thoroughfares, target neighborhoods, intergovernmental partnership projects
- Completed 40 alley reconstruction projects
- Completed four alley petition projects
- Completed one bridge repair project
- Completed one thoroughfares project, and 41 street reconstruction projects
- Completed nine sidewalk projects for a total of 7.3 miles of sidewalk improvements
- Completed 603 slope downs, 561 barrier-free ramps, 243 resident cost-share sidewalk replacement projects, and 142 sidewalk replacement locations for low-income senior citizens
- Completed five miles of unimproved alleys as a continuation of a three-year pilot program.
- Completed maintenance on 46 improved alleys (approximately 7.3 miles)
- Completed a total of 792 lane miles of preservation and maintenance work
- Completed 102 lane miles of resurfacing projects funded through Certificate of Obligation Funds
- Establish a Bridge Maintenance Program and multi-year construction contract for bridge maintenance
- Completed maintenance projects on 25 bridges
- Completed two emergency bridge repairs



# STREET AND TRANSPORTATION

## HIGHLIGHTED OBJECTIVES FOR FY 2024-25

- Continue construction of planned and warranted traffic signals from 2017 Bond Program
- Implement engineering improvements at key Vision Zero identified locations like Ross Avenue Shared Use Project
- Complete upgrade of Advanced Traffic Signal Management System
- Complete adoption of the updated Bike Plan
- Continue implementation of intergovernmental traffic signal and infrastructure improvement projects
- Complete maintenance on 25 bridges
- Complete preservation, maintenance, and resurfacing projects for a total of 575 lane miles
- Complete 12.3 miles of sidewalk projects identified in the Dallas Sidewalk Master Plan's 12 Focus Areas
- Complete 296 slope downs, 403 barrier-free ramps, and 360 resident cost-share sidewalk replacement projects
- Complete 10.4 miles of alley reconstruction projects
- Complete 16 alley reconstruction projects
- Complete three alley petition projects and one street petition project
- Complete three target neighborhood projects
- Complete nine Intergovernmental Partnership projects and four bridge repair projects
- Complete one streetscape/urban design project, one sidewalk improvement project, two thoroughfare projects, and 36 Street Reconstruction projects
- Complete engineering design for approximately six projects, including four street reconstruction, one sidewalk improvement, and one intergovernmental partnership projects
- Complete 5.0 miles of unimproved alleys as a continuation of a three-year pilot program.

# STREET AND TRANSPORTATION

## SERVICE DESCRIPTIONS

| STREET AND TRANSPORTATION                   |   |
|---|---|
| Alley Petitions                             | Engineering and construction of alley paving through petitions from the Property Owners Cost Participation Program (POCPP). Petitions must represent a two-thirds majority of the abutting property owners and/or residents adjacent to unimproved alleys for a valid paving petition. Property owners are assessed for a portion of the cost.  |
| Alley Reconstruction                        | Engineering and construction of alleys that have exceeded their structural life expectancy.   |
| Bridge Repair and Modification              | Provide for repair and modification of bridges due to structural deficiencies identified in the biannual Bridge Inspection and Appraisal Program performed by the Texas Department of Transportation.   |
| Complete Street                             | The Complete Street concept envisions streets that are safe and comfortable for everyone – young and old, motorists and bicyclists, pedestrians and wheelchair users, and bus and train riders alike.   |
| Gateway                                     | Provides for railroad coordination, temporary track relocation, bridges, retaining walls, street paving, including storm drainage, water and wastewater utilities, and other related infrastructure improvements consistent with the City Design Studio West Dallas redevelopment plan.   |
| Hike and Bike Trails                        | Partner with the Dallas Park & Recreation to construct all-weather trail projects that encourage walking, bicycling, and other modes of transportation as an alternative to the automobile. These trails offer enough width to accommodate bicyclists, pedestrians, and skaters, and are recommended under the North Central Texas Council of Governments' (NCTCOG) Mobility 2025 Plan and the Texas Natural Resources Conservation Commission's Emission Reduction Plan for the region. Collaborate with the Department of Transportation to add bike lanes to city streets. |
| Intergovernmental Partnership Projects      | Transportation projects where the City is leveraging funding from other federal, state, and local sources. These projects typically include building a roadway to the standard identified in the Thoroughfare Plan, adding turn lanes at intersections, signal and other ITS upgrades, and trail projects.  |
| Public Art                                  | Includes public art initiatives throughout the city. Funds generated by public art appropriations are used for the design services of artists; selection, acquisition, commissioning, and display of artworks; and for administration of public art projects.   |
| Public/Private Development                  | Provides cost participation for street infrastructure improvements related to public/private development.   |
| Sidewalk and Barrier Free Ramp Improvements | Provides for new sidewalks in high-traffic pedestrian areas, safe routes to school, and the installation of barrier free ramps throughout the city in order to comply with the Americans with Disabilities Act (ADA). Also includes the installation and upkeep of sidewalk petitions.  |

# STREET AND TRANSPORTATION

|   |   |
|---|---|
| Street and Alley Improvements                       | Projects that improve the overall condition of the streets and alleys.  |
| Street Lighting                                     | Projects to improve illumination of streets and neighborhoods through the construction or upgrade of streetlight infrastructure.  |
| Street Petitions                                    | Engineering and construction of street paving petition improvements requested by property owners through the POCPP. Petitions must represent a two-thirds majority of the abutting property owners and/or residents adjacent to unimproved street for a valid paving petition. Property owners are assessed for part of the cost. |
| Street Reconstruction                               | Engineering and construction of streets that have exceeded their structural life expectancy.  |
| Street Resurfacing                                  | Provides the removal of previous asphalt overlays or milling of existing concrete, repairs to base pavement, curb, gutter, and sidewalks, where required for the resurfacing project and placement of new or recycled asphalt overlays or concrete repairs and traffic markings, as necessary.                                    |
| Streetscape-Urban Design                            | Design and installation of sidewalks, barrier-free ramps, brick pavers, trees and planting materials, irrigation systems, street lighting, and pedestrian lighting.   |
| Target Neighborhood                                 | Improvement of substandard residential streets to current City standards without requiring street petition. Property owners will be assessed for a portion of the cost.   |
| Thoroughfares                                       | Roadway projects that improve the capacity of a segment of roadway by constructing it to the standard identified on the Thoroughfare Plan or Central Business District Streets and Vehicular Circulation Plan.  |
| Traffic Intersection Capacity & Safety Improvements | Upgrade intersections to improve flow of traffic and to introduce traffic calming measures.   |
| Traffic Signals                                     | Projects to add or upgrade existing traffic control devices to aid the movement of vehicles through intersections.  |

# STREET AND TRANSPORTATION

## SOURCE OF FUNDS

| Funding Source          | Budget as of 5/31/2024 | Spent or Committed   | Remaining as of 5/31/2024 | FY 2024-25 Budget   | FY 2025-26 Planned   | Future Costs         | Total Project Costs    |
|-------------------------|------------------------|----------------------|---------------------------|---------------------|----------------------|----------------------|------------------------|
| 1995 Bonds              | 145,000                | 144,000              | 1,000                     | 0                   | 0                    | 0                    | 145,000                |
| 2003 Bonds              | 1,452,147              | 947,926              | 504,221                   | 0                   | 0                    | 0                    | 1,452,147              |
| 2006 Bonds              | 4,482,431              | 3,586,896            | 895,535                   | 0                   | 0                    | 0                    | 4,482,431              |
| 2012 Bonds              | 8,146,169              | 7,379,092            | 767,078                   | 0                   | 0                    | 0                    | 8,146,169              |
| 2017 Bonds              | 190,805,065            | 142,898,838          | 47,906,226                | 0                   | 0                    | 0                    | 190,805,065            |
| 2024 Bonds              | 0                      | 0                    | 0                         | 93,879,198          | 115,826,436          | 311,494,366          | 521,200,000            |
| Other GO CIP - Debt     | 378,406,944            | 188,044,258          | 190,362,686               | 0                   | 0                    | 0                    | 378,406,944            |
| Other GO CIP - Non-Debt | 223,593,534            | 213,416,126          | 10,177,408                | 0                   | 0                    | 0                    | 223,593,534            |
| <b>Grand Total</b>      | <b>\$807,031,290</b>   | <b>\$556,417,136</b> | <b>\$250,614,154</b>      | <b>\$93,879,198</b> | <b>\$115,826,436</b> | <b>\$311,494,366</b> | <b>\$1,328,231,290</b> |

## USE OF FUNDS

| Service                                     | Budget as of 5/31/2024 | Spent or Committed | Remaining as of 5/31/2024 | FY 2024-25 Budget | FY 2025-26 Planned | Future Costs | Total Project Costs |
|---|------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|---------------------|
| Alley Petitions                             | 332,170                | 332,170            | 0                         | 234,042           | 2,329,130          | 5,683,076    | 8,578,418           |
| Alley Reconstruction                        | 13,190,960             | 13,002,000         | 188,960                   | 1,572,630         | 9,912,848          | 5,673,870    | 30,350,308          |
| Bridge Repair and Modification              | 10,800,000             | 9,265,293          | 1,534,707                 | 5,625,000         | 31,875,000         | 0            | 48,300,000          |
| Complete Street                             | 1,229,693              | 436,712            | 792,982                   | 12,029,000        | 4,295,000          | 41,786,000   | 59,339,693          |
| Gateway                                     | 3,213,105              | 3,213,105          | 0                         | 0                 | 0                  | 0            | 3,213,105           |
| Hike and Bike Trails                        | 6,354,252              | 6,065,331          | 288,920                   | 500,000           | 0                  | 0            | 6,854,252           |
| Intergovernmental Partnership Projects      | 35,423,044             | 16,836,951         | 18,586,092                | 13,387,550        | 8,110,000          | 82,279,450   | 139,200,044         |
| Public/Private Development                  | 1,215,747              | 265,000            | 950,747                   | 0                 | 0                  | 0            | 1,215,747           |
| Sidewalk and Barrier Free Ramp Improvements | 255,081                | 247,033            | 8,047                     | 3,100,000         | 4,234,680          | 6,450,000    | 14,039,761          |
| Street and Alley Improvements               | 215,208,577            | 207,236,741        | 7,971,836                 | 0                 | 0                  | 0            | 215,208,577         |
| Street Lighting                             | 2,150,000              | 107,642            | 2,042,358                 | 55,000            | 0                  | 2,562,292    | 4,767,292           |
| Street Petitions                            | 1,424,980              | 1,397,345          | 27,635                    | 1,657,859         | 5,045,622          | 37,986,394   | 46,114,855          |
| Street Reconstruction                       | 27,244,286             | 25,461,134         | 1,783,152                 | 6,076,329         | 4,856,672          | 61,953,674   | 100,130,961         |
| Street Resurfacing                          | 378,409,944            | 185,402,902        | 193,007,042               | 45,511,976        | 39,985,834         | 41,114,142   | 505,021,896         |
| Streetscape-Urban Design                    | 3,770,406              | 1,035,986          | 2,734,420                 | 0                 | 0                  | 0            | 3,770,406           |

# STREET AND TRANSPORTATION

## USE OF FUNDS

| Service   | Budget as of 5/31/2024 | Spent or Committed   | Remaining as of 5/31/2024 | FY 2024-25 Budget   | FY 2025-26 Planned   | Future Costs         | Total Project Costs    |
|---|------------------------|----------------------|---------------------------|---------------------|----------------------|----------------------|------------------------|
| Target Neighborhood                                 | 17,022,965             | 16,782,322           | 240,642                   | 0                   | 0                    | 0                    | 17,022,965             |
| Thoroughfares                                       | 48,222,083             | 46,357,098           | 1,864,985                 | 0                   | 0                    | 0                    | 48,222,083             |
| Traffic Intersection Capacity & Safety Improvements | 1,555,773              | 60,307               | 1,495,466                 | 1,379,812           | 2,681,650            | 10,105,468           | 15,722,703             |
| Traffic Signals                                     | 40,008,226             | 22,912,063           | 17,096,163                | 2,750,000           | 2,500,000            | 15,900,000           | 61,158,226             |
| <b>Grand Total</b>                                  | <b>\$807,031,290</b>   | <b>\$556,417,136</b> | <b>\$250,614,154</b>      | <b>\$93,879,198</b> | <b>\$115,826,436</b> | <b>\$311,494,366</b> | <b>\$1,328,231,290</b> |

# STREET AND TRANSPORTATION

## PROJECT LIST

The table below details all active projects in the Capital Improvement Program in alphabetical order. Included in the detail for each project is the service, funding source, council district, estimated completion date, inception-to-date budget, remaining appropriations, and new appropriations for FY 2024-25 and FY 2025-26. The Total Project Cost reflects the total budget over the life of the project, including inception-to-date budget, new appropriations, and estimated Future Cost.

| Project  | Service               | Funding Source | Council District | Completion Date | Budget as of 5/31/2024 | Spent or Committed | Remaining as of 5/31/2024 | FY 2024-25 Budget | FY 2025-26 Planned | Future Costs | Total Project Costs |
|--|-----------------------|----------------|------------------|-----------------|------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|---------------------|
| 100 S Pearl Expy - Y146  | Street Resurfacing    | 2024 Bonds     | 14               | Not Started     | 0                      | 0                  | 0                         | 214,583           | 0                  | 0            | 214,583             |
| 1000 Centre St - Y416  | Street Petitions      | 2024 Bonds     | 1                | Not Started     | 0                      | 0                  | 0                         | 0                 | 24,956             | 141,415      | 166,370             |
| 1000 Forester Dr - Y283  | Street Petitions      | 2024 Bonds     | 4                | Not Started     | 0                      | 0                  | 0                         | 0                 | 53,595             | 303,708      | 357,303             |
| 10000 Spokane Cir - Y191   | Street Resurfacing    | 2024 Bonds     | 13               | Not Started     | 0                      | 0                  | 0                         | 0                 | 192,491            | 0            | 192,491             |
| 10000 Tim Tam Cir - Y192   | Street Resurfacing    | 2024 Bonds     | 13               | Not Started     | 0                      | 0                  | 0                         | 0                 | 182,126            | 0            | 182,126             |
| 10000 Venetian Way - Y193  | Street Resurfacing    | 2024 Bonds     | 13               | Not Started     | 0                      | 0                  | 0                         | 0                 | 338,850            | 0            | 338,850             |
| 1000-1100 N Windomere Ave - Y194                                   | Street Resurfacing    | 2024 Bonds     | 1                | Not Started     | 0                      | 0                  | 0                         | 0                 | 0                  | 592,744      | 592,744             |
| 10007-10211 Lake Gardens Dr & 992-998 N Rustic Cir (A04131) - Y001 | Alley Petitions       | 2024 Bonds     | 9                | Not Started     | 0                      | 0                  | 0                         | 82,805            | 469,229            | 0            | 552,034             |
| 100-128 N Clinton Ave & 103-131 N Winnetka Ave (A01563) - Y395     | Alley Petitions       | 2024 Bonds     | 1                | Not Started     | 0                      | 0                  | 0                         | 0                 | 33,132             | 187,751      | 220,883             |
| 100-200 Konawa Dr - Y195   | Street Resurfacing    | 2024 Bonds     | 8                | Not Started     | 0                      | 0                  | 0                         | 0                 | 0                  | 62,377       | 62,377              |
| 100-200 N Cliff St - Y114  | Street Reconstruction | 2024 Bonds     | 4                | Not Started     | 0                      | 0                  | 0                         | 0                 | 324,911            | 1,841,160    | 2,166,070           |
| 100-200 N Marsalis Ave - Y111                                      | Street Reconstruction | 2024 Bonds     | 1                | Not Started     | 0                      | 0                  | 0                         | 588,256           | 0                  | 3,333,452    | 3,921,708           |

# STREET AND TRANSPORTATION

| Project   | Service               | Funding Source | Council District | Completion Date | Budget as of 5/31/2024 | Spent or Committed | Remaining as of 5/31/2024 | FY 2024-25 Budget | FY 2025-26 Planned | Future Costs | Total Project Costs |
|---|-----------------------|----------------|------------------|-----------------|------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|---------------------|
| 1010-1224 E Ann Arbor Ave & 1111-1225 Neptune Rd (A02240) - Y004  | Alley Reconstruction  | 2024 Bonds     | 4                | Not Started     | 0                      | 0                  | 0                         | 58,184            | 329,707            | 0            | 387,891             |
| 10200-10300 Teagarden Rd - Y165                                   | Street Resurfacing    | 2024 Bonds     | 8                | Not Started     | 0                      | 0                  | 0                         | 573,657           | 0                  | 0            | 573,657             |
| 10200-12300 Creekspan Dr - Y196                                   | Street Resurfacing    | 2024 Bonds     | 10               | Not Started     | 0                      | 0                  | 0                         | 0                 | 455,888            | 0            | 455,888             |
| 102-128 S Clinton Ave & 101-213 S Winnetka Ave (A01560) - Y396    | Alley Petitions       | 2024 Bonds     | 1                | Not Started     | 0                      | 0                  | 0                         | 0                 | 36,021             | 204,119      | 240,140             |
| 10300 Vistadale Cir - Y197  | Street Resurfacing    | 2024 Bonds     | 10               | Not Started     | 0                      | 0                  | 0                         | 0                 | 0                  | 135,394      | 135,394             |
| 10505-10647 Mapleridge Dr & 10506-10642 Estate Ln (A08436) - Y005 | Alley Reconstruction  | 2024 Bonds     | 10               | Not Started     | 0                      | 0                  | 0                         | 88,788            | 503,135            | 0            | 591,923             |
| 10800 Branch Oaks Cir - Y198                                      | Street Resurfacing    | 2024 Bonds     | 11               | Not Started     | 0                      | 0                  | 0                         | 0                 | 0                  | 207,761      | 207,761             |
| 10800 Brockbank Dr - Y199   | Street Resurfacing    | 2024 Bonds     | 6                | Not Started     | 0                      | 0                  | 0                         | 0                 | 252,757            | 0            | 252,757             |
| 10800 Estacado Dr - Y115  | Street Reconstruction | 2024 Bonds     | 9                | Not Started     | 0                      | 0                  | 0                         | 179,286           | 0                  | 1,015,953    | 1,195,239           |
| 10800 Pagewood Pl - Y200  | Street Resurfacing    | 2024 Bonds     | 11               | Not Started     | 0                      | 0                  | 0                         | 0                 | 0                  | 138,074      | 138,074             |
| 10800 Stone Canyon Pl - Y201                                      | Street Resurfacing    | 2024 Bonds     | 11               | Not Started     | 0                      | 0                  | 0                         | 0                 | 0                  | 125,241      | 125,241             |
| 10800-11000 Mandalay Dr - Y202                                    | Street Resurfacing    | 2024 Bonds     | 9                | Not Started     | 0                      | 0                  | 0                         | 0                 | 0                  | 1,712,767    | 1,712,767           |
| 11000 Glen Echo Ct - Y203   | Street Resurfacing    | 2024 Bonds     | 10               | Not Started     | 0                      | 0                  | 0                         | 0                 | 0                  | 273,793      | 273,793             |
| 11000 Pepperidge Cir - Y204                                       | Street Resurfacing    | 2024 Bonds     | 9                | Not Started     | 0                      | 0                  | 0                         | 184,613           | 0                  | 0            | 184,613             |
| 1100-1200 Templecliff Dr - Y443                                   | Street Resurfacing    | 2024 Bonds     | 5                | Not Started     | 0                      | 0                  | 0                         | 522,325           | 0                  | 0            | 522,325             |
| 1100-1300 Ross Ave - Y166   | Street Resurfacing    | 2024 Bonds     | 14               | Not Started     | 0                      | 0                  | 0                         | 500,000           | 0                  | 0            | 500,000             |
| 1100-1400 E Kiest Blvd - Y147                                     | Street Resurfacing    | 2024 Bonds     | 4                | Not Started     | 0                      | 0                  | 0                         | 0                 | 0                  | 2,394,127    | 2,394,127           |

# STREET AND TRANSPORTATION

| Project  | Service               | Funding Source | Council District | Completion Date | Budget as of 5/31/2024 | Spent or Committed | Remaining as of 5/31/2024 | FY 2024-25 Budget | FY 2025-26 Planned | Future Costs | Total Project Costs |
|--|-----------------------|----------------|------------------|-----------------|------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|---------------------|
| 1100-2300 W Illinois Ave (District 1) - Y148                     | Street Resurfacing    | 2024 Bonds     | 1                | Not Started     | 0                      | 0                  | 0                         | 0                 | 2,482,083          | 0            | 2,482,083           |
| 1100-2300 W Illinois Ave (District 4) - Y149                     | Street Resurfacing    | 2024 Bonds     | 4                | Not Started     | 0                      | 0                  | 0                         | 0                 | 2,488,510          | 0            | 2,488,510           |
| 1107 Mirage Canyon Dr & 1205-1225 E Kirnwood Dr (A06398) - Y006  | Alley Reconstruction  | 2024 Bonds     | 8                | Not Started     | 0                      | 0                  | 0                         | 0                 | 15,543             | 88,078       | 103,621             |
| 1108 Mirage Canyon Dr & 1105-1119 Kirnwood Dr (A06399) - Y007    | Alley Reconstruction  | 2024 Bonds     | 8                | Not Started     | 0                      | 0                  | 0                         | 0                 | 16,093             | 91,196       | 107,289             |
| 11100 Rosser Ct - Y205   | Street Resurfacing    | 2024 Bonds     | 13               | Not Started     | 0                      | 0                  | 0                         | 0                 | 151,800            | 0            | 151,800             |
| 11100-11200 Rosser Rd - Y167                                     | Street Resurfacing    | 2024 Bonds     | 13               | Not Started     | 0                      | 0                  | 0                         | 0                 | 665,192            | 0            | 665,192             |
| 11200 Kleberg Rd - Y168  | Street Resurfacing    | 2024 Bonds     | 8                | Not Started     | 0                      | 0                  | 0                         | 0                 | 0                  | 65,545       | 65,545              |
| 11200 Shans St - Y116  | Street Reconstruction | 2024 Bonds     | 13               | Not Started     | 0                      | 0                  | 0                         | 0                 | 79,974             | 453,188      | 533,162             |
| 11212-11232 Inwood Rd & 11280-11298 Russwood Cir (A08979) - Y008 | Alley Reconstruction  | 2024 Bonds     | 13               | Not Started     | 0                      | 0                  | 0                         | 27,636            | 156,607            | 0            | 184,243             |
| 11400 Strait Ln - Y206   | Street Resurfacing    | 2024 Bonds     | 13               | Not Started     | 0                      | 0                  | 0                         | 427,217           | 0                  | 0            | 427,217             |
| 11500-11700 Valleydale Dr - Y207                                 | Street Resurfacing    | 2024 Bonds     | 11               | Not Started     | 0                      | 0                  | 0                         | 0                 | 0                  | 896,750      | 896,750             |
| 11600-11700 Coral Hills Dr - Y208                                | Street Resurfacing    | 2024 Bonds     | 13               | Not Started     | 0                      | 0                  | 0                         | 0                 | 0                  | 366,790      | 366,790             |
| 11800 Lochwood Blvd - Y169                                       | Street Resurfacing    | 2024 Bonds     | 9                | Not Started     | 0                      | 0                  | 0                         | 0                 | 470,183            | 0            | 470,183             |
| 11800-12000 Leisure Dr - Y210                                    | Street Resurfacing    | 2024 Bonds     | 10               | Not Started     | 0                      | 0                  | 0                         | 0                 | 0                  | 690,695      | 690,695             |
| 11900 Cold Harbor Ln - Y211                                      | Street Resurfacing    | 2024 Bonds     | 13               | Not Started     | 0                      | 0                  | 0                         | 0                 | 0                  | 247,833      | 247,833             |
| 11th-Corinth St - Y364   | Traffic Signals       | 2024 Bonds     | 4                | Not Started     | 0                      | 0                  | 0                         | 75,000            | 0                  | 580,000      | 655,000             |



# STREET AND TRANSPORTATION

| Project  | Service               | Funding Source | Council District | Completion Date | Budget as of 5/31/2024 | Spent or Committed | Remaining as of 5/31/2024 | FY 2024-25 Budget | FY 2025-26 Planned | Future Costs | Total Project Costs |
|--|-----------------------|----------------|------------------|-----------------|------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|---------------------|
| 1200 Hoke Smith Dr - Y117  | Street Reconstruction | 2024 Bonds     | 4                | Not Started     | 0                      | 0                  | 0                         | 123,506           | 0                  | 699,868      | 823,374             |
| 1200 Loma Dr - Y212  | Street Resurfacing    | 2024 Bonds     | 9                | Not Started     | 0                      | 0                  | 0                         | 136,774           | 0                  | 0            | 136,774             |
| 12000-12200 Valley Spring Dr - Y213                                | Street Resurfacing    | 2024 Bonds     | 9                | Not Started     | 0                      | 0                  | 0                         | 0                 | 373,612            | 0            | 373,612             |
| 1200-1300 Serenade Ln - Y444                                       | Street Resurfacing    | 2024 Bonds     | 3                | Not Started     | 0                      | 0                  | 0                         | 543,930           | 0                  | 0            | 543,930             |
| 1200-1300 Walter Dr - Y214   | Street Resurfacing    | 2024 Bonds     | 1                | Not Started     | 0                      | 0                  | 0                         | 672,014           | 0                  | 0            | 672,014             |
| 1200-1400 Moran Dr - Y215  | Street Resurfacing    | 2024 Bonds     | 9                | Not Started     | 0                      | 0                  | 0                         | 657,151           | 0                  | 0            | 657,151             |
| 1200-1600 Rowan Ave - Y216   | Street Resurfacing    | 2024 Bonds     | 2                | Not Started     | 0                      | 0                  | 0                         | 0                 | 0                  | 942,639      | 942,639             |
| 1200-1900 W Red Bird Ln - Y441                                     | Street Resurfacing    | 2024 Bonds     | 3                | Not Started     | 0                      | 0                  | 0                         | 1,667,690         | 0                  | 0            | 1,667,690           |
| 1206-1420 Kirnwood Dr & 1223-1429 Mirage Canyon Dr (A06659) - Y009 | Alley Reconstruction  | 2024 Bonds     | 8                | Not Started     | 0                      | 0                  | 0                         | 0                 | 82,461             | 467,281      | 549,742             |
| 12700-12900 Drexelwood Dr - Y217                                   | Street Resurfacing    | 2024 Bonds     | 13               | Not Started     | 0                      | 0                  | 0                         | 455,157           | 0                  | 0            | 455,157             |
| 127-231 W Louisiana Ave - 118-228 Conrad St - V022                 | Alley Reconstruction  | 2017 Bonds     | 4                | 02/2025         | 580,806                | 570,066            | 10,741                    | 0                 | 0                  | 0            | 580,806             |
| 12Th St From Upton To 200 Ft East Of Upton - V992                  | Target Neighborhood   | 2017 Bonds     | 4                | 12/2025         | 91,717                 | 91,717             | 0                         | 0                 | 0                  | 0            | 91,717              |
| 12th-Madison - Y365  | Traffic Signals       | 2024 Bonds     | 1                | Not Started     | 0                      | 0                  | 0                         | 75,000            | 0                  | 580,000      | 655,000             |
| 1300 Claude St - Y118  | Street Reconstruction | 2024 Bonds     | 4                | Not Started     | 0                      | 0                  | 0                         | 157,235           | 0                  | 890,999      | 1,048,234           |
| 1300-1500 Prichard Ln - Y218                                       | Street Resurfacing    | 2024 Bonds     | 5                | Not Started     | 0                      | 0                  | 0                         | 0                 | 889,928            | 0            | 889,928             |
| 1300-1500 Traymore Ave - Y445                                      | Street Resurfacing    | 2024 Bonds     | 5                | Not Started     | 0                      | 0                  | 0                         | 0                 | 846,718            | 0            | 846,718             |

# STREET AND TRANSPORTATION

| Project  | Service               | Funding Source | Council District | Completion Date | Budget as of 5/31/2024 | Spent or Committed | Remaining as of 5/31/2024 | FY 2024-25 Budget | FY 2025-26 Planned | Future Costs | Total Project Costs |
|--|-----------------------|----------------|------------------|-----------------|------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|---------------------|
| 1300-1500 Wasco Ln - Y219                                  | Street Resurfacing    | 2024 Bonds     | 8                | Not Started     | 0                      | 0                  | 0                         | 0                 | 345,185            | 0            | 345,185             |
| 1300-1600 Greenville Ave - Y170                            | Street Resurfacing    | 2024 Bonds     | 14               | Not Started     | 0                      | 0                  | 0                         | 0                 | 999,331            | 0            | 999,331             |
| 13400 Mill Grove Ln - Y220                                 | Street Resurfacing    | 2024 Bonds     | 11               | Not Started     | 0                      | 0                  | 0                         | 0                 | 0                  | 433,958      | 433,958             |
| 13500-13600 Far Hills Ln - Y221                            | Street Resurfacing    | 2024 Bonds     | 11               | Not Started     | 0                      | 0                  | 0                         | 0                 | 0                  | 499,909      | 499,909             |
| 13500-13600 Peyton Dr - Y222                               | Street Resurfacing    | 2024 Bonds     | 11               | Not Started     | 0                      | 0                  | 0                         | 0                 | 0                  | 568,946      | 568,946             |
| 13500-14000 Coit Rd - Y150                                 | Street Resurfacing    | 2024 Bonds     | 11               | Not Started     | 0                      | 0                  | 0                         | 0                 | 2,634,533          | 0            | 2,634,533           |
| 13600-13700 Rolling Hills Ln - Y223                        | Street Resurfacing    | 2024 Bonds     | 11               | Not Started     | 0                      | 0                  | 0                         | 849,074           | 0                  | 0            | 849,074             |
| 1400 Autumn Leaves Trl - Y446                              | Street Resurfacing    | 2024 Bonds     | 3                | Not Started     | 0                      | 0                  | 0                         | 486,751           | 0                  | 0            | 486,751             |
| 14000 Brookcrest Dr - Y224                                 | Street Resurfacing    | 2024 Bonds     | 11               | Not Started     | 0                      | 0                  | 0                         | 481,959           | 0                  | 0            | 481,959             |
| 14000-14800 Lasater Rd - Y171                              | Street Resurfacing    | 2024 Bonds     | 8                | Not Started     | 0                      | 0                  | 0                         | 0                 | 0                  | 1,989,191    | 1,989,191           |
| 14100-14400 Edgecrest Dr - Y225                            | Street Resurfacing    | 2024 Bonds     | 11               | Not Started     | 0                      | 0                  | 0                         | 872,709           | 0                  | 0            | 872,709             |
| 1415-1427 E Illinois Ave & 2127 Corinth St (A02085) - Y010 | Alley Reconstruction  | 2024 Bonds     | 4                | Not Started     | 0                      | 0                  | 0                         | 43,810            | 248,255            | 0            | 292,065             |
| 1500-1600 Market Center Blvd - Y106                        | Street Reconstruction | 2024 Bonds     | 6                | Not Started     | 0                      | 0                  | 0                         | 0                 | 812,757            | 4,605,620    | 5,418,377           |
| 1500-1600 W Five Mile Pkwy - Y226                          | Street Resurfacing    | 2024 Bonds     | 4                | Not Started     | 0                      | 0                  | 0                         | 699,548           | 0                  | 0            | 699,548             |
| 1500-1700 Indian Summer Trl - Y447                         | Street Resurfacing    | 2024 Bonds     | 3                | Not Started     | 0                      | 0                  | 0                         | 0                 | 675,344            | 0            | 675,344             |
| 15700 Daleport Cir - Y227                                  | Street Resurfacing    | 2024 Bonds     | 11               | Not Started     | 0                      | 0                  | 0                         | 335,926           | 0                  | 0            | 335,926             |
| 15800-15900 Ranchita Dr - Y228                             | Street Resurfacing    | 2024 Bonds     | 12               | Not Started     | 0                      | 0                  | 0                         | 0                 | 0                  | 370,688      | 370,688             |
| 1600 Bennett Ave - Y229                                    | Street Resurfacing    | 2024 Bonds     | 2                | Not Started     | 0                      | 0                  | 0                         | 220,594           | 0                  | 0            | 220,594             |
| 1600 Five Mile Ct - Y230                                   | Street Resurfacing    | 2024 Bonds     | 4                | Not Started     | 0                      | 0                  | 0                         | 117,444           | 0                  | 0            | 117,444             |
| 1600-1700 Solitude Dr - Y448                               | Street Resurfacing    | 2024 Bonds     | 3                | Not Started     | 0                      | 0                  | 0                         | 0                 | 431,116            | 0            | 431,116             |

# STREET AND TRANSPORTATION

| Project   | Service               | Funding Source | Council District | Completion Date | Budget as of 5/31/2024 | Spent or Committed | Remaining as of 5/31/2024 | FY 2024-25 Budget | FY 2025-26 Planned | Future Costs | Total Project Costs |
|---|-----------------------|----------------|------------------|-----------------|------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|---------------------|
| 1608-1620 Day Star Dr - 1603-1633 Hanging Cliff Dr - V023 | Alley Reconstruction  | 2017 Bonds     | 4                | 02/2025         | 507,924                | 501,073            | 6,852                     | 0                 | 0                  | 0            | 507,924             |
| 1621-1631 Windchime Dr - 1614-1626 Vatican Ln - V024      | Alley Reconstruction  | 2017 Bonds     | 4                | 02/2025         | 272,530                | 268,153            | 4,377                     | 0                 | 0                  | 0            | 272,530             |
| 16600 Vicarage Ct - Y231                                  | Street Resurfacing    | 2024 Bonds     | 12               | Not Started     | 0                      | 0                  | 0                         | 0                 | 0                  | 164,227      | 164,227             |
| 16800-16900 Hunters Point Dr - Y232                       | Street Resurfacing    | 2024 Bonds     | 12               | Not Started     | 0                      | 0                  | 0                         | 431,116           | 0                  | 0            | 431,116             |
| 1700-1800 Cadiz St - Y112                                 | Street Reconstruction | 2024 Bonds     | 2                | Not Started     | 0                      | 0                  | 0                         | 0                 | 604,469            | 3,425,327    | 4,029,796           |
| 1708-1920 Vatican Ln - 1705-1921 Windchime Dr - V025      | Alley Reconstruction  | 2017 Bonds     | 4                | 02/2025         | 404,410                | 399,774            | 4,637                     | 0                 | 0                  | 0            | 404,410             |
| 17100 Spanky Pl - Y233                                    | Street Resurfacing    | 2024 Bonds     | 12               | Not Started     | 0                      | 0                  | 0                         | 154,643           | 0                  | 0            | 154,643             |
| 17400 Oakington Ct - Y234                                 | Street Resurfacing    | 2024 Bonds     | 12               | Not Started     | 0                      | 0                  | 0                         | 0                 | 259,904            | 0            | 259,904             |
| 17400 Stanworth Dr - Y235                                 | Street Resurfacing    | 2024 Bonds     | 12               | Not Started     | 0                      | 0                  | 0                         | 0                 | 119,556            | 0            | 119,556             |
| 17604-17630 Davenport Alley Construction - VA05           | Target Neighborhood   | 2017 Bonds     | 12               | 04/2026         | 77,624                 | 77,624             | 0                         | 0                 | 0                  | 0            | 77,624              |
| 17800 Windpiper Dr - Y417                                 | Street Petitions      | 2024 Bonds     | 12               | Not Started     | 0                      | 0                  | 0                         | 105,518           | 0                  | 597,933      | 703,450             |
| 1800 Fernwood Ave - Y236                                  | Street Resurfacing    | 2024 Bonds     | 4                | Not Started     | 0                      | 0                  | 0                         | 0                 | 158,785            | 0            | 158,785             |
| 1800 Olive St - Y151                                      | Street Resurfacing    | 2024 Bonds     | 14               | Not Started     | 0                      | 0                  | 0                         | 122,480           | 0                  | 0            | 122,480             |
| 1800-2000 Emmett St - Y418                                | Street Petitions      | 2024 Bonds     | 1                | Not Started     | 0                      | 0                  | 0                         | 0                 | 213,792            | 1,211,488    | 1,425,280           |
| 1900 Cadiz St - Y172                                      | Street Resurfacing    | 2024 Bonds     | 2                | Not Started     | 0                      | 0                  | 0                         | 0                 | 0                  | 289,131      | 289,131             |
| 1900-2000 Mckinney Ave - Y152                             | Street Resurfacing    | 2024 Bonds     | 14               | Not Started     | 0                      | 0                  | 0                         | 543,443           | 0                  | 0            | 543,443             |

# STREET AND TRANSPORTATION

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|---|-------------------------------|---------------------|------------------|-----------------|------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|---------------------|
| 1906-2046 Autumn Meadow Trl & 2019-2067 Chevella Dr (A06415) - Y012 | Alley Reconstruction          | 2024 Bonds          | 8                | Not Started     | 0                      | 0                  | 0                         | 72,214            | 409,211            | 0            | 481,425             |
| 200 Beckley Hills Dr - Y419   | Street Petitions              | 2024 Bonds          | 8                | Not Started     | 0                      | 0                  | 0                         | 0                 | 97,022             | 549,791      | 646,813             |
| 2000 Clymer St - Y119   | Street Reconstruction         | 2024 Bonds          | 6                | Not Started     | 0                      | 0                  | 0                         | 0                 | 46,854             | 265,506      | 312,360             |
| 2000 Live Oak St - Y173   | Street Resurfacing            | 2024 Bonds          | 14               | Not Started     | 0                      | 0                  | 0                         | 256,899           | 0                  | 0            | 256,899             |
| 2000-2200 Montalba Ave - Y238                                       | Street Resurfacing            | 2024 Bonds          | 9                | Not Started     | 0                      | 0                  | 0                         | 613,049           | 0                  | 0            | 613,049             |
| 2000-2200 Oriale Ave - Y239   | Street Resurfacing            | 2024 Bonds          | 4                | Not Started     | 0                      | 0                  | 0                         | 0                 | 412,354            | 0            | 412,354             |
| 2000-2400 Skylark Dr - Y240   | Street Resurfacing            | 2024 Bonds          | 4                | Not Started     | 0                      | 0                  | 0                         | 0                 | 0                  | 1,009,578    | 1,009,578           |
| 2011-2223 San Francisco Dr & 2006-2218 El Capitan (A07879) - Y013   | Alley Reconstruction          | 2024 Bonds          | 9                | Not Started     | 0                      | 0                  | 0                         | 76,275            | 432,225            | 0            | 508,500             |
| 2022 Certificate of Obligation-Streets - W795                       | Street and Alley Improvements | Other GO CIP - Debt | Citywide         | Ongoing         | 40,000,000             | 39,936,997         | 63,003                    | 0                 | 0                  | 0            | 40,000,000          |
| 2022 Certificates of Obligation - Streets Underserved - W803        | Street and Alley Improvements | Other GO CIP - Debt | Citywide         | Ongoing         | 10,000,000             | 9,947,453          | 52,547                    | 0                 | 0                  | 0            | 10,000,000          |
| 2023 Certificates of Obligation - Street - W957                     | Street Resurfacing            | Other GO CIP - Debt | Citywide         | Ongoing         | 11,200,000             | 6,899,200          | 4,300,800                 | 0                 | 0                  | 0            | 11,200,000          |
| 2023 Certificates of Obligation - Unders - W958                     | Street Resurfacing            | Other GO CIP - Debt | Citywide         | Ongoing         | 44,800,000             | 44,774,290         | 25,710                    | 0                 | 0                  | 0            | 44,800,000          |
| 2023 Certificates of Obligation - W827                              | Street and Alley Improvements | Other GO CIP - Debt | Citywide         | Ongoing         | 10,000,000             | 5,219,182          | 4,780,818                 | 0                 | 0                  | 0            | 10,000,000          |
| 2024 Certificates of Obligation - Street - X108                     | Street Resurfacing            | Other GO CIP - Debt | Citywide         | Ongoing         | 183,891,944            | 2,768,136          | 181,123,808               | 0                 | 0                  | 0            | 183,891,944         |

# STREET AND TRANSPORTATION

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|---|-----------------------|----------------|------------------|-----------------|------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|---------------------|
| 203-319 N Willomet Ave & 202-318 N Winnetka Ave (A01565) - Y397   | Alley Petitions       | 2024 Bonds     | 1                | Not Started     | 0                      | 0                  | 0                         | 0                 | 45,000             | 255,000      | 300,000             |
| 2100 N Harwood St - Y107  | Street Reconstruction | 2024 Bonds     | 14               | Not Started     | 0                      | 0                  | 0                         | 382,283           | 0                  | 2,166,270    | 2,548,553           |
| 2100-2200 S Ewing Ave - Y174                                      | Street Resurfacing    | 2024 Bonds     | 4                | Not Started     | 0                      | 0                  | 0                         | 0                 | 346,972            | 0            | 346,972             |
| 2100-2200 Toluca Ave - Y120                                       | Street Reconstruction | 2024 Bonds     | 4                | Not Started     | 0                      | 0                  | 0                         | 0                 | 139,806            | 792,233      | 932,039             |
| 2100-2200 Winsted Dr - Y420                                       | Street Petitions      | 2024 Bonds     | 9                | Not Started     | 0                      | 0                  | 0                         | 0                 | 565,177            | 3,202,667    | 3,767,844           |
| 2100-2300 Barberrry Dr - Y241                                     | Street Resurfacing    | 2024 Bonds     | 1                | Not Started     | 0                      | 0                  | 0                         | 592,013           | 0                  | 0            | 592,013             |
| 2105-2117 Autumn Meadow & 2106-2112 Garden Crest (A06409) - Y014  | Alley Reconstruction  | 2024 Bonds     | 8                | Not Started     | 0                      | 0                  | 0                         | 16,162            | 91,586             | 0            | 107,748             |
| 211-215 S Clinton Ave & 202-226 S Edgefield Ave (A01771) - Y015   | Alley Reconstruction  | 2024 Bonds     | 1                | Not Started     | 0                      | 0                  | 0                         | 0                 | 20,908             | 118,476      | 139,384             |
| 2200 N Harwood St - Y153  | Street Resurfacing    | 2024 Bonds     | 14               | Not Started     | 0                      | 0                  | 0                         | 451,177           | 0                  | 0            | 451,177             |
| 2200-2400 Romine Ave - Y242                                       | Street Resurfacing    | 2024 Bonds     | 7                | Not Started     | 0                      | 0                  | 0                         | 518,752           | 0                  | 0            | 518,752             |
| 2205-2341 Freeland - 2336-2328 Homeway - 2204-2340 Babalos - V060 | Alley Reconstruction  | 2017 Bonds     | 7                | 12/2024         | 968,472                | 968,472            | 0                         | 0                 | 0                  | 0            | 968,472             |
| 2226-2236 Wolcott Dr & 2227-2237 E Pentagon Pkwy (A10911) - Y016  | Alley Reconstruction  | 2024 Bonds     | 8                | Not Started     | 0                      | 0                  | 0                         | 11,761            | 66,643             | 0            | 78,404              |
| 2226-2242 Talco Dr & 2227-2237 Wolcott Dr (A10912) - Y017         | Alley Reconstruction  | 2024 Bonds     | 8                | Not Started     | 0                      | 0                  | 0                         | 17,331            | 98,211             | 0            | 115,542             |

# STREET AND TRANSPORTATION

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|--|-----------------------|----------------|------------------|-----------------|------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|---------------------|
| 2300-2700 Peabody Ave - Y243                               | Street Resurfacing    | 2024 Bonds     | 7                | Not Started     | 0                      | 0                  | 0                         | 1,072,022         | 0                  | 0            | 1,072,022           |
| 2305-2829 Tolosa Dr & 2306-2828 Housley Dr (A07889) - Y018 | Alley Reconstruction  | 2024 Bonds     | 9                | Not Started     | 0                      | 0                  | 0                         | 146,150           | 828,185            | 0            | 974,335             |
| 2400 Merlin St - Y121                                      | Street Reconstruction | 2024 Bonds     | 7                | Not Started     | 0                      | 0                  | 0                         | 105,267           | 0                  | 596,513      | 701,780             |
| 2400 W Five Mile Pkwy - Y449                               | Street Resurfacing    | 2024 Bonds     | 3                | Not Started     | 0                      | 0                  | 0                         | 0                 | 0                  | 421,126      | 421,126             |
| 2400-2600 Meyers St - Y244                                 | Street Resurfacing    | 2024 Bonds     | 7                | Not Started     | 0                      | 0                  | 0                         | 0                 | 757,783            | 0            | 757,783             |
| 2400-2700 Birmingham Ave - Y122                            | Street Reconstruction | 2024 Bonds     | 7                | Not Started     | 0                      | 0                  | 0                         | 472,691           | 0                  | 2,678,580    | 3,151,270           |
| 2400-2700 Homer St - Y245                                  | Street Resurfacing    | 2024 Bonds     | 14               | Not Started     | 0                      | 0                  | 0                         | 0                 | 607,120            | 0            | 607,120             |
| 2400-2800 Kenesaw Dr - Y246                                | Street Resurfacing    | 2024 Bonds     | 6                | Not Started     | 0                      | 0                  | 0                         | 0                 | 0                  | 1,000,000    | 1,000,000           |
| 2400-2800 Ruidosa Ave - Y247                               | Street Resurfacing    | 2024 Bonds     | 9                | Not Started     | 0                      | 0                  | 0                         | 754,696           | 0                  | 0            | 754,696             |
| 2408-2564 Club Manor Dr - 2435-2549 Matland Dr - V017      | Alley Reconstruction  | 2017 Bonds     | 3                | 03/2025         | 743,414                | 724,659            | 18,755                    | 0                 | 0                  | 0            | 743,414             |
| 2508-2532 Warren Ave & 2505-2529 Lenway St (A01307) - Y398 | Alley Petitions       | 2024 Bonds     | 7                | Not Started     | 0                      | 0                  | 0                         | 0                 | 31,155             | 176,546      | 207,701             |
| 2600-2700 Maple Springs Blvd - Y248                        | Street Resurfacing    | 2024 Bonds     | 2                | Not Started     | 0                      | 0                  | 0                         | 0                 | 0                  | 244,066      | 244,066             |
| 2603-2931 Garapan Dr - 2502-2922 Nicholson Dr - V028       | Alley Reconstruction  | 2017 Bonds     | 4                | 02/2025         | 1,047,759              | 1,016,549          | 31,209                    | 0                 | 0                  | 0            | 1,047,759           |
| 2700 Bakersfield St - Y470                                 | Street Petitions      | 2024 Bonds     | 3                | Not Started     | 0                      | 0                  | 0                         | 0                 | 126,142            | 714,805      | 840,947             |
| 2700 Fernwood Ave - Y123                                   | Street Reconstruction | 2024 Bonds     | 4                | Not Started     | 0                      | 0                  | 0                         | 0                 | 128,623            | 728,864      | 857,487             |

# STREET AND TRANSPORTATION

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|--|-----------------------|----------------|------------------|-----------------|------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|---------------------|
| 2711-2733 Groveridge, 9606-9674 Briggs, 9605-9621 Altacrest - V061 | Alley Reconstruction  | 2017 Bonds     | 7                | 12/2024         | 923,615                | 923,615            | 0                         | 0                 | 0                  | 0            | 923,615             |
| 2800 Virgil St - Y421  | Street Petitions      | 2024 Bonds     | 2                | Not Started     | 0                      | 0                  | 0                         | 0                 | 63,559             | 360,169      | 423,728             |
| 2800-2900 Edd Rd - Y175  | Street Resurfacing    | 2024 Bonds     | 8                | Not Started     | 0                      | 0                  | 0                         | 0                 | 0                  | 315,377      | 315,377             |
| 2800-3000 Reagan St - Y249   | Street Resurfacing    | 2024 Bonds     | 14               | Not Started     | 0                      | 0                  | 0                         | 0                 | 455,969            | 0            | 455,969             |
| 2811-2837 Encino Dr & 2810-2836 Quannah St (A07872) - Y019         | Alley Reconstruction  | 2024 Bonds     | 9                | Not Started     | 0                      | 0                  | 0                         | 29,645            | 167,990            | 0            | 197,635             |
| 2874-2880 56Th & 5103 Cardiff St (A17826) - Y020                   | Alley Reconstruction  | 2024 Bonds     | 8                | Not Started     | 0                      | 0                  | 0                         | 9,491             | 53,782             | 0            | 63,273              |
| 2900 El Tovar Ave - Y450   | Street Resurfacing    | 2024 Bonds     | 3                | Not Started     | 0                      | 0                  | 0                         | 0                 | 0                  | 128,734      | 128,734             |
| 2900-3000 Dothan Ln - Y124   | Street Reconstruction | 2024 Bonds     | 6                | Not Started     | 0                      | 0                  | 0                         | 0                 | 374,426            | 2,121,746    | 2,496,172           |
| 2900-3000 Hudnall St - Y422  | Street Petitions      | 2024 Bonds     | 2                | Not Started     | 0                      | 0                  | 0                         | 0                 | 126,341            | 715,932      | 842,273             |
| 2900-3000 S Belt Line Rd - Y108                                    | Street Reconstruction | 2024 Bonds     | 8                | Not Started     | 0                      | 0                  | 0                         | 619,301           | 0                  | 3,509,374    | 4,128,675           |
| 2nd-Pine - Y366  | Traffic Signals       | 2024 Bonds     | 7                | Not Started     | 0                      | 0                  | 0                         | 0                 | 0                  | 655,000      | 655,000             |
| 300 Winslett Dr - Y250   | Street Resurfacing    | 2024 Bonds     | 2                | Not Started     | 0                      | 0                  | 0                         | 0                 | 112,733            | 0            | 112,733             |
| 3000 Clover St - Y251  | Street Resurfacing    | 2024 Bonds     | 2                | Not Started     | 0                      | 0                  | 0                         | 0                 | 0                  | 103,556      | 103,556             |
| 3000 Marideen Ave - Y434   | Street Reconstruction | 2024 Bonds     | 3                | Not Started     | 0                      | 0                  | 0                         | 0                 | 33,489             | 189,771      | 223,260             |
| 3000 Plaudit Pl - Y252   | Street Resurfacing    | 2024 Bonds     | 13               | Not Started     | 0                      | 0                  | 0                         | 0                 | 232,452            | 0            | 232,452             |
| 3000 Storey Ln - Y125  | Street Reconstruction | 2024 Bonds     | 6                | Not Started     | 0                      | 0                  | 0                         | 161,942           | 0                  | 917,672      | 1,079,614           |
| 3000-3300 Newcastle Dr - Y126                                      | Street Reconstruction | 2024 Bonds     | 6                | Not Started     | 0                      | 0                  | 0                         | 0                 | 697,686            | 3,953,552    | 4,651,238           |

# STREET AND TRANSPORTATION

| Project  | Service               | Funding Source | Council District | Completion Date | Budget as of 5/31/2024 | Spent or Committed | Remaining as of 5/31/2024 | FY 2024-25 Budget | FY 2025-26 Planned | Future Costs | Total Project Costs |
|--|-----------------------|----------------|------------------|-----------------|------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|---------------------|
| 300-400 N Henderson Ave - Y253                                     | Street Resurfacing    | 2024 Bonds     | 14               | Not Started     | 0                      | 0                  | 0                         | 0                 | 0                  | 375,561      | 375,561             |
| 3004-3150 Kinkaid Dr - 3045-3155 Park Ln - V037                    | Alley Reconstruction  | 2017 Bonds     | 6                | 01/2025         | 1,147,068              | 1,133,903          | 13,165                    | 0                 | 0                  | 0            | 1,147,068           |
| 3010-3210 Millerdale Ln & 7101-7119 Scyene Rd (A04254) - Y468      | Alley Petitions       | 2024 Bonds     | 5                | Not Started     | 0                      | 0                  | 0                         | 0                 | 54,057             | 306,324      | 360,381             |
| 3011-3051 Timberview Rd & 10209 Dale Crest Dr (A05689) - Y021      | Alley Reconstruction  | 2024 Bonds     | 13               | Not Started     | 0                      | 0                  | 0                         | 0                 | 34,663             | 196,421      | 231,084             |
| 301-411 S Montclair Ave & 302-410 S Rosemont Ave (A01819) - Y399   | Alley Petitions       | 2024 Bonds     | 1                | Not Started     | 0                      | 0                  | 0                         | 0                 | 46,836             | 265,403      | 312,239             |
| 3024-3064 Community (A2985) & A2986 From A2985 To Community - Y022 | Alley Reconstruction  | 2024 Bonds     | 6                | Not Started     | 0                      | 0                  | 0                         | 0                 | 53,507             | 303,206      | 356,713             |
| 303-427 S Clinton Ave & 300-342 S Edgefield Ave (A01772) - Y400    | Alley Petitions       | 2024 Bonds     | 1                | Not Started     | 0                      | 0                  | 0                         | 0                 | 45,254             | 256,439      | 301,693             |
| 3061-3185 Lockmoor Ln & 3026-3098 Newcastle Dr (A05817) - Y023     | Alley Reconstruction  | 2024 Bonds     | 6                | Not Started     | 0                      | 0                  | 0                         | 0                 | 93,672             | 530,805      | 624,477             |
| 3100 Clover St (Alley) - Y024                                      | Alley Reconstruction  | 2024 Bonds     | 2                | Not Started     | 0                      | 0                  | 0                         | 0                 | 22,214             | 125,882      | 148,096             |
| 3100 Flowerdale Ln - Y127  | Street Reconstruction | 2024 Bonds     | 13               | Not Started     | 0                      | 0                  | 0                         | 228,350           | 0                  | 1,293,985    | 1,522,335           |
| 3100 Lemmon Ave - Y154   | Street Resurfacing    | 2024 Bonds     | 14               | Not Started     | 0                      | 0                  | 0                         | 401,146           | 0                  | 0            | 401,146             |
| 3100 Longbow Ct - Y254   | Street Resurfacing    | 2024 Bonds     | 13               | Not Started     | 0                      | 0                  | 0                         | 0                 | 0                  | 268,026      | 268,026             |



# STREET AND TRANSPORTATION

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|---|-----------------------|----------------|------------------|-----------------|------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|---------------------|
| 3100 Tower Trl - Y255   | Street Resurfacing    | 2024 Bonds     | 13               | Not Started     | 0                      | 0                  | 0                         | 0                 | 0                  | 220,025      | 220,025             |
| 3100 Whirlaway Rd - Y128  | Street Reconstruction | 2024 Bonds     | 13               | Not Started     | 0                      | 0                  | 0                         | 199,896           | 0                  | 1,132,747    | 1,332,643           |
| 3100-3116 Main St & 3101-3117 Commerce St (A17768) - Y401       | Alley Petitions       | 2024 Bonds     | 2                | Not Started     | 0                      | 0                  | 0                         | 0                 | 22,490             | 127,441      | 149,930             |
| 3100-3600 Jordan Valley Rd - Y176                               | Street Resurfacing    | 2024 Bonds     | 8                | Not Started     | 0                      | 0                  | 0                         | 0                 | 0                  | 1,319,825    | 1,319,825           |
| 3104-3170 Newcastle Dr & 3205-3271 Lockmoor Ln (A05821) - Y025  | Alley Reconstruction  | 2024 Bonds     | 6                | Not Started     | 0                      | 0                  | 0                         | 0                 | 69,738             | 395,181      | 464,919             |
| 3105-3135 St Croix Dr & 3106-3136 Tower Trl (A05387) - Y026     | Alley Reconstruction  | 2024 Bonds     | 13               | Not Started     | 0                      | 0                  | 0                         | 0                 | 36,165             | 204,932      | 241,097             |
| 3105-3171 Newcastle Dr - 3104-3170 Walnut Hill - V038           | Alley Reconstruction  | 2017 Bonds     | 6                | 01/2025         | 609,559                | 580,115            | 29,444                    | 0                 | 0                  | 0            | 609,559             |
| 3108-3180 Jubilee Trl & 3191-3255 Townsend Dr (A05456) - Y027   | Alley Reconstruction  | 2024 Bonds     | 13               | Not Started     | 0                      | 0                  | 0                         | 75,721            | 429,088            | 0            | 504,809             |
| 3111-3165 Whitehall Dr & 3264-3290 Northaven Rd (A05448) - Y028 | Alley Reconstruction  | 2024 Bonds     | 13               | Not Started     | 0                      | 0                  | 0                         | 50,930            | 288,602            | 0            | 339,532             |
| 3200 Dartmoor Ct - Y256   | Street Resurfacing    | 2024 Bonds     | 13               | Not Started     | 0                      | 0                  | 0                         | 0                 | 0                  | 213,690      | 213,690             |
| 3200 Little River Dr - Y257                                     | Street Resurfacing    | 2024 Bonds     | 8                | Not Started     | 0                      | 0                  | 0                         | 0                 | 268,351            | 0            | 268,351             |
| 3200-3300 Bowen St - Y177                                       | Street Resurfacing    | 2024 Bonds     | 14               | Not Started     | 0                      | 0                  | 0                         | 416,902           | 0                  | 0            | 416,902             |
| 3200-3300 Darvany Dr - Y258                                     | Street Resurfacing    | 2024 Bonds     | 6                | Not Started     | 0                      | 0                  | 0                         | 0                 | 769,478            | 0            | 769,478             |
| 3200-3300 Lockmoor Ln - Y259                                    | Street Resurfacing    | 2024 Bonds     | 6                | Not Started     | 0                      | 0                  | 0                         | 0                 | 811,469            | 0            | 811,469             |

# STREET AND TRANSPORTATION

| Project   | Service               | Funding Source | Council District | Completion Date | Budget as of 5/31/2024 | Spent or Committed | Remaining as of 5/31/2024 | FY 2024-25 Budget | FY 2025-26 Planned | Future Costs | Total Project Costs |
|---|-----------------------|----------------|------------------|-----------------|------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|---------------------|
| 3207-3365 Whitehall Dr & 3306-3390 Northaven Rd (A05446) - Y029 | Alley Reconstruction  | 2024 Bonds     | 13               | Not Started     | 0                      | 0                  | 0                         | 0                 | 109,595            | 621,038      | 730,633             |
| 3300 High Bluff Dr - Y260                                       | Street Resurfacing    | 2024 Bonds     | 13               | Not Started     | 0                      | 0                  | 0                         | 0                 | 0                  | 285,163      | 285,163             |
| 3300 S Ewing Ave - Y129   | Street Reconstruction | 2024 Bonds     | 4                | Not Started     | 0                      | 0                  | 0                         | 111,952           | 0                  | 634,394      | 746,346             |
| 3300-3400 Concho St - Y261                                      | Street Resurfacing    | 2024 Bonds     | 14               | Not Started     | 0                      | 0                  | 0                         | 0                 | 0                  | 287,925      | 287,925             |
| 3300-3400 St Cloud Cir - Y262                                   | Street Resurfacing    | 2024 Bonds     | 13               | Not Started     | 0                      | 0                  | 0                         | 0                 | 0                  | 1,112,227    | 1,112,227           |
| 3400 Bogata Blvd - Y263   | Street Resurfacing    | 2024 Bonds     | 6                | Not Started     | 0                      | 0                  | 0                         | 303,600           | 0                  | 0            | 303,600             |
| 3400 Timbercrest Ln - Y451                                      | Street Resurfacing    | 2024 Bonds     | 3                | Not Started     | 0                      | 0                  | 0                         | 0                 | 0                  | 220,350      | 220,350             |
| 3400-3500 Pacesetter Dr - Y264                                  | Street Resurfacing    | 2024 Bonds     | 8                | Not Started     | 0                      | 0                  | 0                         | 0                 | 615,891            | 0            | 615,891             |
| 3403-3517 Urban Ave & 7118 Day St (A04329) - Y469               | Alley Petitions       | 2024 Bonds     | 5                | Not Started     | 0                      | 0                  | 0                         | 0                 | 37,070             | 210,061      | 247,130             |
| 3500 Ingleside Dr - Y265  | Street Resurfacing    | 2024 Bonds     | 13               | Not Started     | 0                      | 0                  | 0                         | 0                 | 215,964            | 0            | 215,964             |
| 3500 Poquita Dr - Y130  | Street Reconstruction | 2024 Bonds     | 6                | Not Started     | 0                      | 0                  | 0                         | 89,935            | 0                  | 509,629      | 599,564             |
| 3500-3600 Espanola Dr - Y131                                    | Street Reconstruction | 2024 Bonds     | 6                | Not Started     | 0                      | 0                  | 0                         | 308,144           | 0                  | 1,746,150    | 2,054,294           |
| 3500-3600 Valley Ridge Rd - Y266                                | Street Resurfacing    | 2024 Bonds     | 6                | Not Started     | 0                      | 0                  | 0                         | 685,497           | 0                  | 0            | 685,497             |
| 3500-3700 Lawnview Ave - Y178                                   | Street Resurfacing    | 2024 Bonds     | 7                | Not Started     | 0                      | 0                  | 0                         | 0                 | 0                  | 767,285      | 767,285             |
| 3500-3700 N Versailles Ave - Y267                               | Street Resurfacing    | 2024 Bonds     | 13               | Not Started     | 0                      | 0                  | 0                         | 0                 | 0                  | 524,356      | 524,356             |
| 3500-4100 S Fitzhugh Ave (Local) - Y268                         | Street Resurfacing    | 2024 Bonds     | 7                | Not Started     | 0                      | 0                  | 0                         | 0                 | 929,157            | 0            | 929,157             |

# STREET AND TRANSPORTATION

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|---|-----------------------|----------------|------------------|-----------------|------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|---------------------|
| 3506-3658 High Vista Dr - 11960 Highdale Dr - V040                | Alley Reconstruction  | 2017 Bonds     | 6                | 01/2025         | 735,616                | 724,656            | 10,960                    | 0                 | 0                  | 0            | 735,616             |
| 3509-3667 Northaven Rd & 3506-3648 Flair Dr (A05420) - Y030       | Alley Reconstruction  | 2024 Bonds     | 13               | Not Started     | 0                      | 0                  | 0                         | 0                 | 92,676             | 525,166      | 617,842             |
| 3600 Brown St - Y269  | Street Resurfacing    | 2024 Bonds     | 14               | Not Started     | 0                      | 0                  | 0                         | 168,774           | 0                  | 0            | 168,774             |
| 3600 Cedar Springs Rd - Y179                                      | Street Resurfacing    | 2024 Bonds     | 14               | Not Started     | 0                      | 0                  | 0                         | 0                 | 288,981            | 0            | 288,981             |
| 3600 Dorothy Ave - Y132   | Street Reconstruction | 2024 Bonds     | 13               | Not Started     | 0                      | 0                  | 0                         | 0                 | 79,403             | 449,948      | 529,350             |
| 3600 Live Oak St - Y155   | Street Resurfacing    | 2024 Bonds     | 14               | Not Started     | 0                      | 0                  | 0                         | 215,964           | 0                  | 0            | 215,964             |
| 3600 Pinebrook Dr - Y270  | Street Resurfacing    | 2024 Bonds     | 8                | Not Started     | 0                      | 0                  | 0                         | 0                 | 126,784            | 0            | 126,784             |
| 3600 Rockdale Dr - Y271   | Street Resurfacing    | 2024 Bonds     | 6                | Not Started     | 0                      | 0                  | 0                         | 478,000           | 0                  | 0            | 478,000             |
| 3600-3636 Wendelkin St & 3609-3639 S Central Expy (A01339) - Y402 | Alley Petitions       | 2024 Bonds     | 7                | Not Started     | 0                      | 0                  | 0                         | 0                 | 38,789             | 219,805      | 258,594             |
| 3600-3800 Pacesetter Dr - Y272                                    | Street Resurfacing    | 2024 Bonds     | 8                | Not Started     | 0                      | 0                  | 0                         | 0                 | 469,939            | 0            | 469,939             |
| 3600-4300 W Illinois Ave (District 1) - Y156                      | Street Resurfacing    | 2024 Bonds     | 1                | Not Started     | 0                      | 0                  | 0                         | 2,035,536         | 0                  | 0            | 2,035,536           |
| 3600-4300 W Illinois Ave (District 3) - Y157                      | Street Resurfacing    | 2024 Bonds     | 3                | Not Started     | 0                      | 0                  | 0                         | 2,035,536         | 0                  | 0            | 2,035,536           |
| 3605-3625 Silverhill Dr & 3610-3620 Softcloud Dr (A09924) - Y031  | Alley Reconstruction  | 2024 Bonds     | 8                | Not Started     | 0                      | 0                  | 0                         | 14,924            | 84,571             | 0            | 99,495              |
| 3700 Concho St - Y273   | Street Resurfacing    | 2024 Bonds     | 14               | Not Started     | 0                      | 0                  | 0                         | 0                 | 0                  | 121,180      | 121,180             |
| 3700 Kiest Knoll Dr - Y452  | Street Resurfacing    | 2024 Bonds     | 3                | Not Started     | 0                      | 0                  | 0                         | 0                 | 0                  | 287,925      | 287,925             |
| 3700 Meadowdale Ln - Y274   | Street Resurfacing    | 2024 Bonds     | 13               | Not Started     | 0                      | 0                  | 0                         | 0                 | 153,668            | 0            | 153,668             |

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|---|-----------------------|----------------|------------------|-----------------|------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|---------------------|
| 3700 Parry Ave - Y158   | Street Resurfacing    | 2024 Bonds     | 7                | Not Started     | 0                      | 0                  | 0                         | 0                 | 283,214            | 0            | 283,214             |
| 3700 Vilbig Rd - Y180   | Street Resurfacing    | 2024 Bonds     | 6                | Not Started     | 0                      | 0                  | 0                         | 0                 | 0                  | 177,709      | 177,709             |
| 3700-3800 Kiest Valley Pkwy - Y435                                  | Street Reconstruction | 2024 Bonds     | 3                | Not Started     | 0                      | 0                  | 0                         | 0                 | 393,609            | 2,230,448    | 2,624,057           |
| 3700-3800 Pinebrook Dr - Y275                                       | Street Resurfacing    | 2024 Bonds     | 8                | Not Started     | 0                      | 0                  | 0                         | 0                 | 342,342            | 0            | 342,342             |
| 3706-3718 Wendelkin St & 3711-3721 S Central Expy (A01340) - Y403   | Alley Petitions       | 2024 Bonds     | 7                | Not Started     | 0                      | 0                  | 0                         | 0                 | 19,807             | 112,241      | 132,048             |
| 3710-3770 Stagecoach Trl & 3705-3735 Mclarty Ln (A09954) - Y032     | Alley Reconstruction  | 2024 Bonds     | 8                | Not Started     | 0                      | 0                  | 0                         | 28,954            | 164,075            | 0            | 193,029             |
| 3724-3834 Kiest Valley Pkwy & 3805-3865 Kiestmeadow (A11022) - Y011 | Alley Reconstruction  | 2024 Bonds     | 3                | Not Started     | 0                      | 0                  | 0                         | 0                 | 91,041             | 515,898      | 606,939             |
| 3800 Black Oak Dr - Y276  | Street Resurfacing    | 2024 Bonds     | 8                | Not Started     | 0                      | 0                  | 0                         | 250,401           | 0                  | 0            | 250,401             |
| 3800 Treeline Dr - Y277   | Street Resurfacing    | 2024 Bonds     | 4                | Not Started     | 0                      | 0                  | 0                         | 368,739           | 0                  | 0            | 368,739             |
| 3800-3900 Wemdon Dr - Y278  | Street Resurfacing    | 2024 Bonds     | 6                | Not Started     | 0                      | 0                  | 0                         | 501,534           | 0                  | 0            | 501,534             |
| 3806-3860 Kiestmeadow Dr & 3042-3078 Kiestridge Dr (A06048) - Y055  | Alley Reconstruction  | 2024 Bonds     | 3                | Not Started     | 0                      | 0                  | 0                         | 0                 | 48,555             | 275,146      | 323,701             |
| 3807-3835 Kiest Valley Ct & 3938-3944 Kiestmeadow (A09779) - Y209   | Alley Reconstruction  | 2024 Bonds     | 3                | Not Started     | 0                      | 0                  | 0                         | 0                 | 30,536             | 173,038      | 203,574             |

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|---|-----------------------|----------------|------------------|-----------------|------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|---------------------|
| 3827-3925 Morning Dew Trl & 3904-3922 Morning Frost (A02346) - Y033 | Alley Reconstruction  | 2024 Bonds     | 4                | Not Started     | 0                      | 0                  | 0                         | 49,002            | 277,679            | 0            | 326,681             |
| 3864-3872 Treeline Cir - 1618-1626 Five Mile Ct - V030              | Alley Reconstruction  | 2017 Bonds     | 4                | 02/2025         | 384,700                | 378,279            | 6,422                     | 0                 | 0                  | 0            | 384,700             |
| 3900 Lovingood Dr - Y279  | Street Resurfacing    | 2024 Bonds     | 8                | Not Started     | 0                      | 0                  | 0                         | 268,757           | 0                  | 0            | 268,757             |
| 3900 Texas College Dr - Y280  | Street Resurfacing    | 2024 Bonds     | 8                | Not Started     | 0                      | 0                  | 0                         | 360,373           | 0                  | 0            | 360,373             |
| 3908-3938 Kiestmeadow Dr & 3041 Kiestridge Dr (A09779) - Y433       | Alley Reconstruction  | 2024 Bonds     | 3                | Not Started     | 0                      | 0                  | 0                         | 0                 | 23,246             | 131,727      | 154,973             |
| 400 Realoaks Dr - Y281  | Street Resurfacing    | 2024 Bonds     | 8                | Not Started     | 0                      | 0                  | 0                         | 0                 | 0                  | 93,565       | 93,565              |
| 400 S Akard St - Y109   | Street Reconstruction | 2024 Bonds     | 2, 14            | Not Started     | 0                      | 0                  | 0                         | 117,564           | 0                  | 666,196      | 783,760             |
| 4000 Shoreline Dr - Y453  | Street Resurfacing    | 2024 Bonds     | 3                | Not Started     | 0                      | 0                  | 0                         | 0                 | 0                  | 250,401      | 250,401             |
| 4000 Texas College Dr - Y282  | Street Resurfacing    | 2024 Bonds     | 8                | Not Started     | 0                      | 0                  | 0                         | 374,749           | 0                  | 0            | 374,749             |
| 4000-4100 Inwood Rd - Y110  | Street Reconstruction | 2024 Bonds     | 13               | Not Started     | 0                      | 0                  | 0                         | 0                 | 682,337            | 3,866,574    | 4,548,910           |
| 4004-4036 Roswell & 4005-4023 Hall (A455/A11919/Strange St) - Y404  | Alley Petitions       | 2024 Bonds     | 14               | Not Started     | 0                      | 0                  | 0                         | 0                 | 65,783             | 372,768      | 438,551             |
| 400-500 Martinique Ave - Y284                                       | Street Resurfacing    | 2024 Bonds     | 2                | Not Started     | 0                      | 0                  | 0                         | 0                 | 322,606            | 0            | 322,606             |
| 400-800 N Collett Ave - Y285  | Street Resurfacing    | 2024 Bonds     | 14               | Not Started     | 0                      | 0                  | 0                         | 0                 | 0                  | 932,730      | 932,730             |
| 405-419 N Clinton Ave & 410 N Edgefield Ave (A01568) - Y034         | Alley Reconstruction  | 2024 Bonds     | 1                | Not Started     | 0                      | 0                  | 0                         | 0                 | 21,595             | 122,374      | 143,969             |
| 4100 Stagecoach Trl - Y286  | Street Resurfacing    | 2024 Bonds     | 8                | Not Started     | 0                      | 0                  | 0                         | 0                 | 198,339            | 0            | 198,339             |

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| 4100-4700 Elsie Faye Heggins St - Y159                            | Street Resurfacing   | 2024 Bonds     | 7                | Not Started     | 0                      | 0                  | 0                         | 0                 | 0                  | 2,457,960    | 2,457,960           |
| 4107-4209 Firewood Dr & 4108-4154 Happy Canyon Dr (A09979) - Y035 | Alley Reconstruction | 2024 Bonds     | 8                | Not Started     | 0                      | 0                  | 0                         | 56,739            | 321,524            | 0            | 378,263             |
| 4200 Robertson Dr - Y287  | Street Resurfacing   | 2024 Bonds     | 8                | Not Started     | 0                      | 0                  | 0                         | 371,988           | 0                  | 0            | 371,988             |
| 4200 Rust College Dr - Y288                                       | Street Resurfacing   | 2024 Bonds     | 8                | Not Started     | 0                      | 0                  | 0                         | 327,966           | 0                  | 0            | 327,966             |
| 4200-4300 San Jacinto St - Y289                                   | Street Resurfacing   | 2024 Bonds     | 2                | Not Started     | 0                      | 0                  | 0                         | 335,439           | 0                  | 0            | 335,439             |
| 4200-4400 Camden Ave - Y290                                       | Street Resurfacing   | 2024 Bonds     | 9                | Not Started     | 0                      | 0                  | 0                         | 0                 | 0                  | 660,319      | 660,319             |
| 4203-4443 Bonham St & 4224-4372 Royal Ridge Dr (A11701) - Y405    | Alley Petitions      | 2024 Bonds     | 13               | Not Started     | 0                      | 0                  | 0                         | 0                 | 117,055            | 663,312      | 780,367             |
| 4209-4223 Firewood Dr & 5931-5939 Golden Gate Dr (A09980) - Y406  | Alley Petitions      | 2024 Bonds     | 8                | Not Started     | 0                      | 0                  | 0                         | 0                 | 20,014             | 113,410      | 133,424             |
| 4300 Cole Ave - Y160  | Street Resurfacing   | 2024 Bonds     | 14               | Not Started     | 0                      | 0                  | 0                         | 0                 | 399,359            | 0            | 399,359             |
| 4315-4323 Colonial Ave & 1637 Stoneman St (A01359) - Y407         | Alley Petitions      | 2024 Bonds     | 7                | Not Started     | 0                      | 0                  | 0                         | 0                 | 12,586             | 71,320       | 83,906              |
| 4400 Brown St - Y291  | Street Resurfacing   | 2024 Bonds     | 2                | Not Started     | 0                      | 0                  | 0                         | 0                 | 0                  | 131,576      | 131,576             |
| 4407-4423 Colonial Ave & 1634-1638 Stoneman St (A01357) - Y408    | Alley Petitions      | 2024 Bonds     | 7                | Not Started     | 0                      | 0                  | 0                         | 0                 | 25,241             | 143,030      | 168,270             |
| 4500 Druid Ln - Y292  | Street Resurfacing   | 2024 Bonds     | 13               | Not Started     | 0                      | 0                  | 0                         | 153,212           | 0                  | 0            | 153,212             |
| 4502-4518 Roberts Ave & 4503-4519 Bradshaw St (A01316) - Y409     | Alley Petitions      | 2024 Bonds     | 7                | Not Started     | 0                      | 0                  | 0                         | 0                 | 20,495             | 116,138      | 136,633             |

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|---|-----------------------|---------------------|------------------|-----------------|------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|---------------------|
| 4502-4630 Kelton Dr & 4507-4631 Newmore Ave (A02914) - Y410 | Alley Petitions       | 2024 Bonds          | 6                | Not Started     | 0                      | 0                  | 0                         | 0                 | 57,900             | 328,100      | 386,000             |
| 4505-4563 Isabella Ln & 4506-4554 Harrys Ln (A03108) - Y411 | Alley Petitions       | 2024 Bonds          | 13               | Not Started     | 0                      | 0                  | 0                         | 0                 | 67,262             | 381,150      | 448,412             |
| 4600 Cole Ave - Y161  | Street Resurfacing    | 2024 Bonds          | 14               | Not Started     | 0                      | 0                  | 0                         | 0                 | 387,338            | 0            | 387,338             |
| 4700 Lake Ave - Y293  | Street Resurfacing    | 2024 Bonds          | 2                | Not Started     | 0                      | 0                  | 0                         | 0                 | 0                  | 248,370      | 248,370             |
| 4800 Parry Ave - Y294                                       | Street Resurfacing    | 2024 Bonds          | 2                | Not Started     | 0                      | 0                  | 0                         | 0                 | 0                  | 276,392      | 276,392             |
| 4804-4950 Ashbrook Rd - 4803-4945 Chilton Dr - V049         | Alley Reconstruction  | 2017 Bonds          | 7                | Ongoing         | 538,573                | 538,573            | 0                         | 0                 | 0                  | 0            | 538,573             |
| 4900 East Side Ave - Y295                                   | Street Resurfacing    | 2024 Bonds          | 2                | Not Started     | 0                      | 0                  | 0                         | 0                 | 381,978            | 0            | 381,978             |
| 4900 Mangold Cir - Y296                                     | Street Resurfacing    | 2024 Bonds          | 13               | Not Started     | 0                      | 0                  | 0                         | 0                 | 231,802            | 0            | 231,802             |
| 4900 Mill Run Rd - Y297                                     | Street Resurfacing    | 2024 Bonds          | 13               | Not Started     | 0                      | 0                  | 0                         | 495,929           | 0                  | 0            | 495,929             |
| 4900 San Jacinto St - Y298                                  | Street Resurfacing    | 2024 Bonds          | 2                | Not Started     | 0                      | 0                  | 0                         | 197,689           | 0                  | 0            | 197,689             |
| 4900 Santa Fe Ave - Y299                                    | Street Resurfacing    | 2024 Bonds          | 2                | Not Started     | 0                      | 0                  | 0                         | 0                 | 0                  | 185,182      | 185,182             |
| 50/50 Sidewalk City share - X049                            | Street Resurfacing    | Other GO CIP - Debt | Citywide         | Ongoing         | 1,000,000              | 999,000            | 1,000                     | 0                 | 0                  | 0            | 1,000,000           |
| 500 Longbranch Ln - Y133                                    | Street Reconstruction | 2024 Bonds          | 8                | Not Started     | 0                      | 0                  | 0                         | 132,791           | 0                  | 752,480      | 885,270             |
| 500 Ravenwood Dr - Y439                                     | Street Reconstruction | 2024 Bonds          | 5                | Not Started     | 0                      | 0                  | 0                         | 0                 | 86,657             | 491,054      | 577,710             |
| 5000-5100 Bowser Ave - Y300                                 | Street Resurfacing    | 2024 Bonds          | 13               | Not Started     | 0                      | 0                  | 0                         | 0                 | 0                  | 368,333      | 368,333             |
| 500-1000 S Malcolm X Blvd - Y113                            | Street Reconstruction | 2024 Bonds          | 2                | Not Started     | 0                      | 0                  | 0                         | 84,847            | 0                  | 480,798      | 565,645             |
| 500-1200 Hillburn Dr - Y423                                 | Street Petitions      | 2024 Bonds          | 5                | Not Started     | 0                      | 0                  | 0                         | 0                 | 978,767            | 5,546,344    | 6,525,110           |
| 500-900 Cumberland St - Y301                                | Street Resurfacing    | 2024 Bonds          | 4                | Not Started     | 0                      | 0                  | 0                         | 0                 | 626,287            | 0            | 626,287             |

# STREET AND TRANSPORTATION

| Project   | Service               | Funding Source | Council District | Completion Date | Budget as of 5/31/2024 | Spent or Committed | Remaining as of 5/31/2024 | FY 2024-25 Budget | FY 2025-26 Planned | Future Costs | Total Project Costs |
|---|-----------------------|----------------|------------------|-----------------|------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|---------------------|
| 508-534 Seaside Dr & 7930-7938 Greenspan Dr (A06550) - Y036 | Alley Reconstruction  | 2024 Bonds     | 8                | Not Started     | 0                      | 0                  | 0                         | 31,774            | 180,053            | 0            | 211,827             |
| 5100 N Hall St - Y302                                       | Street Resurfacing    | 2024 Bonds     | 2                | Not Started     | 0                      | 0                  | 0                         | 0                 | 0                  | 264,776      | 264,776             |
| 5107-5143 Breakwood Dr - 5116-5152 Colter Dr - V051         | Alley Reconstruction  | 2017 Bonds     | 7                | Ongoing         | 224,679                | 224,679            | 0                         | 0                 | 0                  | 0            | 224,679             |
| 5156-5180 Ivy Ln (A04433) - Y037                            | Alley Reconstruction  | 2024 Bonds     | 8                | Not Started     | 0                      | 0                  | 0                         | 0                 | 10,523             | 59,628       | 70,151              |
| 5179-5107 Chalet - 1404-1550 Drury Dr - V018                | Alley Reconstruction  | 2017 Bonds     | 3                | 03/2025         | 703,155                | 685,405            | 17,750                    | 0                 | 0                  | 0            | 703,155             |
| 5200-5300 Mercedes Ave - Y303                               | Street Resurfacing    | 2024 Bonds     | 14               | Not Started     | 0                      | 0                  | 0                         | 0                 | 0                  | 555,545      | 555,545             |
| 5200-5900 Singing Hills Dr - Y454                           | Street Resurfacing    | 2024 Bonds     | 3                | Not Started     | 0                      | 0                  | 0                         | 1,288,312         | 0                  | 0            | 1,288,312           |
| 5300 Mcommas Blvd - Y304                                    | Street Resurfacing    | 2024 Bonds     | 14               | Not Started     | 0                      | 0                  | 0                         | 0                 | 0                  | 307,174      | 307,174             |
| 5300 Wateka Dr - Y305                                       | Street Resurfacing    | 2024 Bonds     | 13               | Not Started     | 0                      | 0                  | 0                         | 0                 | 263,965            | 0            | 263,965             |
| 5306-5342 Lake Placid Dr - 1572-1568 Drury Pl - V019        | Alley Reconstruction  | 2017 Bonds     | 3                | 03/2025         | 293,555                | 283,750            | 9,805                     | 0                 | 0                  | 0            | 293,555             |
| 5400 Northbrook Dr - Y306                                   | Street Resurfacing    | 2024 Bonds     | 13               | Not Started     | 0                      | 0                  | 0                         | 432,609           | 0                  | 0            | 432,609             |
| 5400 Parry Ave - Y134                                       | Street Reconstruction | 2024 Bonds     | 2                | Not Started     | 0                      | 0                  | 0                         | 0                 | 131,305            | 744,063      | 875,368             |
| 5400-5500 Junius St - Y455                                  | Street Resurfacing    | 2024 Bonds     | 14               | Not Started     | 0                      | 0                  | 0                         | 0                 | 0                  | 325,854      | 325,854             |
| 5500 Ash Ln - Y307  | Street Resurfacing    | 2024 Bonds     | 2                | Not Started     | 0                      | 0                  | 0                         | 0                 | 161,059            | 0            | 161,059             |
| 5500 Ellsworth Ave - Y456                                   | Street Resurfacing    | 2024 Bonds     | 14               | Not Started     | 0                      | 0                  | 0                         | 0                 | 0                  | 226,360      | 226,360             |
| 5700-5800 Hudson St - Y135                                  | Street Resurfacing    | 2024 Bonds     | 14               | Not Started     | 0                      | 0                  | 0                         | 0                 | 200,370            | 0            | 200,370             |



# STREET AND TRANSPORTATION

| Project  | Service               | Funding Source | Council District | Completion Date | Budget as of 5/31/2024 | Spent or Committed | Remaining as of 5/31/2024 | FY 2024-25 Budget | FY 2025-26 Planned | Future Costs | Total Project Costs |
|--|-----------------------|----------------|------------------|-----------------|------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|---------------------|
| 5701-5745 Palo Pinto Ave - 5702-5746 Velasco Ave (Alley Improvements) - VA06 | Target Neighborhood   | 2017 Bonds     | 14               | 09/2025         | 89,524                 | 89,524             | 0                         | 0                 | 0                  | 0            | 89,524              |
| 5800 Beau Purple Dr - Y457   | Street Resurfacing    | 2024 Bonds     | 3                | Not Started     | 0                      | 0                  | 0                         | 0                 | 0                  | 252,757      | 252,757             |
| 5800-5900 Forest Haven Trl - Y237  | Street Resurfacing    | 2024 Bonds     | 4                | Not Started     | 0                      | 0                  | 0                         | 707,020           | 0                  | 0            | 707,020             |
| 5900 Firefly Ln - Y308   | Street Resurfacing    | 2024 Bonds     | 4                | Not Started     | 0                      | 0                  | 0                         | 128,003           | 0                  | 0            | 128,003             |
| 5900 Old Ox Rd - Y442  | Street Resurfacing    | 2024 Bonds     | 3                | Not Started     | 0                      | 0                  | 0                         | 0                 | 215,558            | 0            | 215,558             |
| 5900 Sandhurst Ln - Y309   | Street Resurfacing    | 2024 Bonds     | 9                | Not Started     | 0                      | 0                  | 0                         | 0                 | 0                  | 436,395      | 436,395             |
| 600 Harter Rd - Y136   | Street Reconstruction | 2024 Bonds     | 9                | Not Started     | 0                      | 0                  | 0                         | 207,068           | 0                  | 1,173,383    | 1,380,450           |
| 6000 Milton St - Y137  | Street Reconstruction | 2024 Bonds     | 9                | Not Started     | 0                      | 0                  | 0                         | 291,197           | 0                  | 1,650,114    | 1,941,311           |
| 6000-6100 Churchill Way - Y181   | Street Resurfacing    | 2024 Bonds     | 11               | Not Started     | 0                      | 0                  | 0                         | 0                 | 0                  | 399,196      | 399,196             |
| 6000-6100 Singing Hills Dr - Y458  | Street Resurfacing    | 2024 Bonds     | 3                | Not Started     | 0                      | 0                  | 0                         | 0                 | 794,250            | 0            | 794,250             |
| 6000-6200 Ash Ln - Y310  | Street Resurfacing    | 2024 Bonds     | 2                | Not Started     | 0                      | 0                  | 0                         | 0                 | 369,145            | 0            | 369,145             |
| 600-700 Edgemont Ave - Y311  | Street Resurfacing    | 2024 Bonds     | 4                | Not Started     | 0                      | 0                  | 0                         | 0                 | 327,073            | 0            | 327,073             |
| 6020-6040 Fieldstone - V101  | Alley Reconstruction  | 2017 Bonds     | 12               | 01/2026         | 140,538                | 140,538            | 0                         | 0                 | 0                  | 0            | 140,538             |
| 6100-6200 Warm Mist Ln - Y312  | Street Resurfacing    | 2024 Bonds     | 12               | Not Started     | 0                      | 0                  | 0                         | 0                 | 0                  | 478,711      | 478,711             |
| 6100-6300 Moonglow Dr - Y459   | Street Resurfacing    | 2024 Bonds     | 3                | Not Started     | 0                      | 0                  | 0                         | 0                 | 733,254            | 0            | 733,254             |
| 6100-6300 Old Ox Rd - Y460   | Street Resurfacing    | 2024 Bonds     | 3                | Not Started     | 0                      | 0                  | 0                         | 0                 | 897,481            | 0            | 897,481             |
| 6100-6700 Jeane St - Y424  | Street Petitions      | 2024 Bonds     | 5                | Not Started     | 0                      | 0                  | 0                         | 0                 | 870,102            | 4,930,578    | 5,800,680           |

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|---|-----------------------|----------------|------------------|-----------------|------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|---------------------|
| 6106-6166 Llano Ave & 6107-6167 Velasco Ave (A00686) - Y412         | Alley Petitions       | 2024 Bonds     | 14               | Not Started     | 0                      | 0                  | 0                         | 0                 | 149,353            | 846,333      | 995,686             |
| 6200 Penrose Ave - Y313   | Street Resurfacing    | 2024 Bonds     | 14               | Not Started     | 0                      | 0                  | 0                         | 0                 | 0                  | 249,589      | 249,589             |
| 6216-6226 Autumn Woods Trl - 804-814 W Red Bird Ln - V020           | Alley Reconstruction  | 2017 Bonds     | 3                | 03/2025         | 270,764                | 260,189            | 10,575                    | 0                 | 0                  | 0            | 270,764             |
| 6300 Oakleaf Rd, 6300 Pineview Rd - Y314                            | Street Resurfacing    | 2024 Bonds     | 12               | Not Started     | 0                      | 0                  | 0                         | 0                 | 0                  | 622,308      | 622,308             |
| 6400 Caracas Dr - Y461  | Street Resurfacing    | 2024 Bonds     | 3                | Not Started     | 0                      | 0                  | 0                         | 146,765           | 0                  | 0            | 146,765             |
| 6400 Gentle River Dr - Y315   | Street Resurfacing    | 2024 Bonds     | 8                | Not Started     | 0                      | 0                  | 0                         | 0                 | 254,381            | 0            | 254,381             |
| 6400-6500 Trammel Dr - Y425   | Street Petitions      | 2024 Bonds     | 9                | Not Started     | 0                      | 0                  | 0                         | 0                 | 402,917            | 2,283,194    | 2,686,111           |
| 6439-6445 Rhapsody Ln & 6438 Silvery Moon Dr (A06677) - Y413        | Alley Petitions       | 2024 Bonds     | 3, 8             | Not Started     | 0                      | 0                  | 0                         | 0                 | 8,459              | 47,937       | 56,396              |
| 6500 Barkwood Ln - Y316   | Street Resurfacing    | 2024 Bonds     | 12               | Not Started     | 0                      | 0                  | 0                         | 0                 | 0                  | 247,559      | 247,559             |
| 6500 Forest Creek Dr - Y138   | Street Reconstruction | 2024 Bonds     | 11               | Not Started     | 0                      | 0                  | 0                         | 101,594           | 0                  | 575,702      | 677,296             |
| 6500 Gentle River Dr - Y317   | Street Resurfacing    | 2024 Bonds     | 8                | Not Started     | 0                      | 0                  | 0                         | 0                 | 342,017            | 0            | 342,017             |
| 6500 Gold Dust Trl - Y426   | Street Petitions      | 2024 Bonds     | 12               | Not Started     | 0                      | 0                  | 0                         | 61,993            | 0                  | 351,293      | 413,286             |
| 6510-6580 Calais Dr & 6509-6565 Crestmere Dr (A09343/A09345) - Y038 | Alley Reconstruction  | 2024 Bonds     | 11               | Not Started     | 0                      | 0                  | 0                         | 0                 | 94,222             | 533,923      | 628,145             |
| 6600 Divot Cir - Y462   | Street Resurfacing    | 2024 Bonds     | 3                | Not Started     | 0                      | 0                  | 0                         | 0                 | 134,257            | 0            | 134,257             |
| 6600 Dupper Ct - Y318   | Street Resurfacing    | 2024 Bonds     | 12               | Not Started     | 0                      | 0                  | 0                         | 0                 | 162,440            | 0            | 162,440             |
| 6600-6700 Putting Green Dr - Y463                                   | Street Resurfacing    | 2024 Bonds     | 3                | Not Started     | 0                      | 0                  | 0                         | 0                 | 299,133            | 0            | 299,133             |
| 6600-6700 Shell Flower Ln - Y427                                    | Street Petitions      | 2024 Bonds     | 12               | Not Started     | 0                      | 0                  | 0                         | 0                 | 263,160            | 1,491,238    | 1,754,398           |

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|---|-----------------------|----------------|------------------|-----------------|------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|---------------------|
| 6600-6800 Sawmill Rd - Y428                                       | Street Petitions      | 2024 Bonds     | 12               | Not Started     | 0                      | 0                  | 0                         | 379,782           | 0                  | 2,152,100    | 2,531,882           |
| 6600-7000 Duffield Dr, 6700 Duffield Ct - Y319                    | Street Resurfacing    | 2024 Bonds     | 12               | Not Started     | 0                      | 0                  | 0                         | 1,331,521         | 0                  | 0            | 1,331,521           |
| 6700 Wild Honey Dr - Y320   | Street Resurfacing    | 2024 Bonds     | 8                | Not Started     | 0                      | 0                  | 0                         | 0                 | 74,722             | 0            | 74,722              |
| 6800 Wild Honey Dr - Y321   | Street Resurfacing    | 2024 Bonds     | 8                | Not Started     | 0                      | 0                  | 0                         | 0                 | 96,083             | 0            | 96,083              |
| 6808-7038 Hunters Ridge Dr - 6807-6959 Town Bluff Dr - V089       | Alley Reconstruction  | 2017 Bonds     | 11               | Ongoing         | 625,167                | 625,167            | 0                         | 0                 | 0                  | 0            | 625,167             |
| 6909-7077 Joyce Way (A03336) - Y039                               | Alley Reconstruction  | 2024 Bonds     | 13               | Not Started     | 0                      | 0                  | 0                         | 84,662            | 479,752            | 0            | 564,414             |
| 700 Commerce St - Y162  | Street Resurfacing    | 2024 Bonds     | 14               | Not Started     | 0                      | 0                  | 0                         | 214,583           | 0                  | 0            | 214,583             |
| 7000 Lattimore Dr - Y322  | Street Resurfacing    | 2024 Bonds     | 12               | Not Started     | 0                      | 0                  | 0                         | 0                 | 329,834            | 0            | 329,834             |
| 700-1300 Riverwood Rd - Y323                                      | Street Resurfacing    | 2024 Bonds     | 8                | Not Started     | 0                      | 0                  | 0                         | 847,287           | 0                  | 0            | 847,287             |
| 7006-7066 Whitehill & 7005-7065 Town North (A03463/A03462) - Y040 | Alley Reconstruction  | 2024 Bonds     | 9                | Not Started     | 0                      | 0                  | 0                         | 80,401            | 455,607            | 0            | 536,008             |
| 7021-7029 Nandina Dr & 3014-3018 Pine Trail Ct (A09909) - Y041    | Alley Reconstruction  | 2024 Bonds     | 8                | Not Started     | 0                      | 0                  | 0                         | 16,988            | 96,263             | 0            | 113,250             |
| 7027-7203 Hunnicut Rd - 7012-7108 Belteau Ln - V058               | Alley Reconstruction  | 2017 Bonds     | 7                | Ongoing         | 272,388                | 272,388            | 0                         | 0                 | 0                  | 0            | 272,388             |
| 7100 Elliott Dr - Y139  | Street Reconstruction | 2024 Bonds     | 7                | Not Started     | 0                      | 0                  | 0                         | 202,570           | 0                  | 1,147,896    | 1,350,466           |
| 7107-7239 Currin Dr & 7106-7238 Northaven Rd (A08769) - Y043      | Alley Reconstruction  | 2024 Bonds     | 11               | Not Started     | 0                      | 0                  | 0                         | 81,636            | 462,604            | 0            | 544,240             |
| 7200 Ashington Dr - Y324  | Street Resurfacing    | 2024 Bonds     | 13               | Not Started     | 0                      | 0                  | 0                         | 478,711           | 0                  | 0            | 478,711             |

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|---|-----------------------|----------------|------------------|-----------------|------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|---------------------|
| 7200 Chaucer Pl - Y325                                  | Street Resurfacing    | 2024 Bonds     | 8                | Not Started     | 0                      | 0                  | 0                         | 0                 | 166,663            | 0            | 166,663             |
| 7200 Crooked Oak Dr - Y326                              | Street Resurfacing    | 2024 Bonds     | 12               | Not Started     | 0                      | 0                  | 0                         | 413,166           | 0                  | 0            | 413,166             |
| 7200 Gayglen Dr - Y140                                  | Street Reconstruction | 2024 Bonds     | 8                | Not Started     | 0                      | 0                  | 0                         | 113,190           | 0                  | 641,409      | 754,599             |
| 7200 Merriman Pkwy - Y182                               | Street Resurfacing    | 2024 Bonds     | 10               | Not Started     | 0                      | 0                  | 0                         | 0                 | 0                  | 218,157      | 218,157             |
| 7200 Oakbluff Dr - Y327                                 | Street Resurfacing    | 2024 Bonds     | 11               | Not Started     | 0                      | 0                  | 0                         | 318,382           | 0                  | 0            | 318,382             |
| 7209-7275 Lupton Cir (A03320) - Y042                    | Alley Reconstruction  | 2024 Bonds     | 13               | Not Started     | 0                      | 0                  | 0                         | 23,521            | 133,286            | 0            | 156,807             |
| 7300-7400 Hiddencreek Dr - Y328                         | Street Resurfacing    | 2024 Bonds     | 12               | Not Started     | 0                      | 0                  | 0                         | 0                 | 510,793            | 0            | 510,793             |
| 7300-7700 Maplecrest Dr - Y329                          | Street Resurfacing    | 2024 Bonds     | 11               | Not Started     | 0                      | 0                  | 0                         | 799,205           | 0                  | 0            | 799,205             |
| 7309-7435 Tangleglen Dr - 7364-7450 Tophill Ln - V091   | Alley Reconstruction  | 2017 Bonds     | 11               | Ongoing         | 334,333                | 334,333            | 0                         | 0                 | 0                  | 0            | 334,333             |
| 7400 Midbury Dr - Y330                                  | Street Resurfacing    | 2024 Bonds     | 11               | Not Started     | 0                      | 0                  | 0                         | 0                 | 0                  | 239,030      | 239,030             |
| 7405-7443 Lynworth Dr - 7408-7438 Chattington Dr - V092 | Alley Reconstruction  | 2017 Bonds     | 11               | Ongoing         | 240,661                | 240,661            | 0                         | 0                 | 0                  | 0            | 240,661             |
| 7500 Malabar Ln - Y331                                  | Street Resurfacing    | 2024 Bonds     | 11               | Not Started     | 0                      | 0                  | 0                         | 0                 | 0                  | 413,978      | 413,978             |
| 7500 Partridge Dr - Y332                                | Street Resurfacing    | 2024 Bonds     | 8                | Not Started     | 0                      | 0                  | 0                         | 0                 | 125,566            | 0            | 125,566             |
| 7500-7600 Highmont St - Y333                            | Street Resurfacing    | 2024 Bonds     | 11               | Not Started     | 0                      | 0                  | 0                         | 0                 | 0                  | 422,506      | 422,506             |
| 7501-7631 Ashcrest Ln - 7502-7578 Christie Ln - V021    | Alley Reconstruction  | 2017 Bonds     | 3                | 03/2025         | 563,060                | 548,790            | 14,270                    | 0                 | 0                  | 0            | 563,060             |
| 7605-7611 Olusta Dr (A11224) - Y044                     | Alley Reconstruction  | 2024 Bonds     | 8                | Not Started     | 0                      | 0                  | 0                         | 15,887            | 90,027             | 0            | 105,914             |

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|---|-----------------------|----------------|------------------|-----------------|------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|---------------------|
| 7606-7672 Rolling Acres Dr - 7615-7651 Tophill Ln - V093                    | Alley Reconstruction  | 2017 Bonds     | 11               | Ongoing         | 254,778                | 254,778            | 0                         | 0                 | 0                  | 0            | 254,778             |
| 7700 Los Alamitos Dr - Y334   | Street Resurfacing    | 2024 Bonds     | 8                | Not Started     | 0                      | 0                  | 0                         | 0                 | 331,946            | 0            | 331,946             |
| 7700 Twisted Oaks Cir - Y335  | Street Resurfacing    | 2024 Bonds     | 10               | Not Started     | 0                      | 0                  | 0                         | 103,312           | 0                  | 0            | 103,312             |
| 7700-7800 Aurora St - Y464  | Street Resurfacing    | 2024 Bonds     | 5                | Not Started     | 0                      | 0                  | 0                         | 0                 | 508,762            | 0            | 508,762             |
| 7702-7718 Roper St & 7703-7719 Linwood Ave (A02888) - Y414                  | Alley Petitions       | 2024 Bonds     | 6                | Not Started     | 0                      | 0                  | 0                         | 0                 | 20,400             | 115,600      | 136,000             |
| 7704-78400 Carbondale St - 7703-7835 Brownville (Alley Improvements) - VA01 | Target Neighborhood   | 2017 Bonds     | 7                | 07/2026         | 139,907                | 139,907            | 0                         | 0                 | 0                  | 0            | 139,907             |
| 7706-7734 Lost Mirage Dr & 1420-1428 Kirnwood Dr (A06658) - Y045            | Alley Reconstruction  | 2024 Bonds     | 8                | Not Started     | 0                      | 0                  | 0                         | 35,213            | 199,539            | 0            | 234,752             |
| 7800 Mattison St - Y141   | Street Reconstruction | 2024 Bonds     | 5                | Not Started     | 0                      | 0                  | 0                         | 176,367           | 0                  | 999,410      | 1,175,777           |
| 7800-7900 Goforth Rd - Y336   | Street Resurfacing    | 2024 Bonds     | 10               | Not Started     | 0                      | 0                  | 0                         | 0                 | 0                  | 559,931      | 559,931             |
| 7803-7835 Umphress Rd & 7802-7832 Tomkins Ln (A04653) - Y046                | Alley Reconstruction  | 2024 Bonds     | 5                | Not Started     | 0                      | 0                  | 0                         | 0                 | 34,319             | 194,473      | 228,792             |
| 7900 Greenhollow Ln - Y142  | Street Reconstruction | 2024 Bonds     | 11               | Not Started     | 0                      | 0                  | 0                         | 157,880           | 0                  | 894,653      | 1,052,533           |
| 7905-7933 Olusta Dr - 7932 Great Trinity Forest Way - V067                  | Alley Reconstruction  | 2017 Bonds     | 8                | 12/2024         | 403,437                | 403,437            | 0                         | 0                 | 0                  | 0            | 403,437             |
| 800 Beckleymeade Ave - Y183   | Street Resurfacing    | 2024 Bonds     | 8                | Not Started     | 0                      | 0                  | 0                         | 0                 | 140,592            | 0            | 140,592             |
| 800 Edd Rd - Y184   | Street Resurfacing    | 2024 Bonds     | 8                | Not Started     | 0                      | 0                  | 0                         | 0                 | 0                  | 124,023      | 124,023             |

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|---|----------------------|----------------|------------------|-----------------|------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|---------------------|
| 800 Elm St - Y163   | Street Resurfacing   | 2024 Bonds     | 14               | Not Started     | 0                      | 0                  | 0                         | 232,777           | 0                  | 0            | 232,777             |
| 800-1100 Graham Ave - Y164  | Street Resurfacing   | 2024 Bonds     | 2                | Not Started     | 0                      | 0                  | 0                         | 0                 | 723,903            | 0            | 723,903             |
| 8200 Burroaks Dr - Y337   | Street Resurfacing   | 2024 Bonds     | 8                | Not Started     | 0                      | 0                  | 0                         | 0                 | 0                  | 210,766      | 210,766             |
| 826-1028 Tarryall Dr & 903-947 Channing Cir (A02339) - Y047       | Alley Reconstruction | 2024 Bonds     | 4                | Not Started     | 0                      | 0                  | 0                         | 76,512            | 433,569            | 0            | 510,081             |
| 8300 Midpark Rd - Y185  | Street Resurfacing   | 2024 Bonds     | 11               | Not Started     | 0                      | 0                  | 0                         | 0                 | 289,631            | 0            | 289,631             |
| 8300-8400 Plainview Dr - Y338                                     | Street Resurfacing   | 2024 Bonds     | 8                | Not Started     | 0                      | 0                  | 0                         | 358,830           | 0                  | 0            | 358,830             |
| 8400-8500 Del Monte Dr - Y465                                     | Street Resurfacing   | 2024 Bonds     | 5                | Not Started     | 0                      | 0                  | 0                         | 0                 | 0                  | 421,531      | 421,531             |
| 8400-8800 Fair Oaks Xing - Y339                                   | Street Resurfacing   | 2024 Bonds     | 10               | Not Started     | 0                      | 0                  | 0                         | 0                 | 1,395,909          | 0            | 1,395,909           |
| 8500-8900 Mediterranean Dr - Y340                                 | Street Resurfacing   | 2024 Bonds     | 10               | Not Started     | 0                      | 0                  | 0                         | 0                 | 0                  | 941,015      | 941,015             |
| 8600-8700 Eldon Dr - Y466   | Street Resurfacing   | 2024 Bonds     | 5                | Not Started     | 0                      | 0                  | 0                         | 0                 | 0                  | 508,762      | 508,762             |
| 8600-9000 White Rock Trl - Y341                                   | Street Resurfacing   | 2024 Bonds     | 10               | Not Started     | 0                      | 0                  | 0                         | 0                 | 0                  | 698,492      | 698,492             |
| 8600-9800 Vista Oaks Dr, 8800 Vista Oaks Cir - Y342               | Street Resurfacing   | 2024 Bonds     | 10               | Not Started     | 0                      | 0                  | 0                         | 782,473           | 0                  | 0            | 782,473             |
| 8606-8838 Forest Green Dr & 8603-8833 Skyline Dr (A03399) - Y048  | Alley Reconstruction | 2024 Bonds     | 10               | Not Started     | 0                      | 0                  | 0                         | 92,365            | 523,400            | 0            | 615,765             |
| 8700-8900 Flint Falls Dr - Y343                                   | Street Resurfacing   | 2024 Bonds     | 10               | Not Started     | 0                      | 0                  | 0                         | 528,255           | 0                  | 0            | 528,255             |
| 8800 Bearden Ln - Y467  | Street Resurfacing   | 2024 Bonds     | 5                | Not Started     | 0                      | 0                  | 0                         | 0                 | 0                  | 82,194       | 82,194              |
| 8804-8884 Larchwood Dr & 8805-8871 Liptonshire Dr (A08493) - Y049 | Alley Reconstruction | 2024 Bonds     | 10               | Not Started     | 0                      | 0                  | 0                         | 80,261            | 454,810            | 0            | 535,070             |
| 8900 Gunnison Dr - Y344   | Street Resurfacing   | 2024 Bonds     | 10               | Not Started     | 0                      | 0                  | 0                         | 0                 | 0                  | 178,359      | 178,359             |

# STREET AND TRANSPORTATION

| Project  | Service               | Funding Source | Council District | Completion Date | Budget as of 5/31/2024 | Spent or Committed | Remaining as of 5/31/2024 | FY 2024-25 Budget | FY 2025-26 Planned | Future Costs | Total Project Costs |
|--|-----------------------|----------------|------------------|-----------------|------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|---------------------|
| 8900-9000 Turtle Creek Blvd - Y143                             | Street Reconstruction | 2024 Bonds     | 13               | Not Started     | 0                      | 0                  | 0                         | 143,066           | 0                  | 810,706      | 953,772             |
| 8900-9100 Bluecrest Dr - Y345                                  | Street Resurfacing    | 2024 Bonds     | 8                | Not Started     | 0                      | 0                  | 0                         | 0                 | 435,338            | 0            | 435,338             |
| 9000-9100 Branch Hollow Dr - Y346                              | Street Resurfacing    | 2024 Bonds     | 10               | Not Started     | 0                      | 0                  | 0                         | 398,465           | 0                  | 0            | 398,465             |
| 9000-9100 Stone Creek Place - Y347                             | Street Resurfacing    | 2024 Bonds     | 10               | Not Started     | 0                      | 0                  | 0                         | 705,883           | 0                  | 0            | 705,883             |
| 900-1000 Lausanne Ave - Y144                                   | Street Reconstruction | 2024 Bonds     | 1                | Not Started     | 0                      | 0                  | 0                         | 109,517           | 0                  | 620,598      | 730,115             |
| 900-1200 Dumas St - Y348                                       | Street Resurfacing    | 2024 Bonds     | 14               | Not Started     | 0                      | 0                  | 0                         | 0                 | 0                  | 541,088      | 541,088             |
| 9005-9043 Windy Crest Dr & 9150-9170 Forest Ln (A03529) - Y050 | Alley Reconstruction  | 2024 Bonds     | 10               | Not Started     | 0                      | 0                  | 0                         | 79,693            | 451,593            | 0            | 531,286             |
| 9100 Bryson Dr - Y349  | Street Resurfacing    | 2024 Bonds     | 10               | Not Started     | 0                      | 0                  | 0                         | 0                 | 0                  | 144,815      | 144,815             |
| 9100-9300 Markville Dr - Y186                                  | Street Resurfacing    | 2024 Bonds     | 10               | Not Started     | 0                      | 0                  | 0                         | 975,290           | 0                  | 0            | 975,290             |
| 9100-9600 Boedeker St, 9100 Boedeker Cir - Y187                | Street Resurfacing    | 2024 Bonds     | 13               | Not Started     | 0                      | 0                  | 0                         | 2,062,660         | 0                  | 0            | 2,062,660           |
| 914-934 Sunset Ave & 925-939 W Jefferson Blvd (A01558) - Y415  | Alley Petitions       | 2024 Bonds     | 1                | Not Started     | 0                      | 0                  | 0                         | 0                 | 28,738             | 162,850      | 191,588             |
| 9200 Flickering Shadow Dr - Y350                               | Street Resurfacing    | 2024 Bonds     | 10               | Not Started     | 0                      | 0                  | 0                         | 0                 | 456,294            | 0            | 456,294             |
| 9200 Moss Farm Ln - Y351                                       | Street Resurfacing    | 2024 Bonds     | 10               | Not Started     | 0                      | 0                  | 0                         | 830,637           | 0                  | 0            | 830,637             |
| 9200-9400 Bluecrest Dr - Y352                                  | Street Resurfacing    | 2024 Bonds     | 8                | Not Started     | 0                      | 0                  | 0                         | 0                 | 462,223            | 0            | 462,223             |
| 9400-9500 Timberline Dr - Y188                                 | Street Resurfacing    | 2024 Bonds     | 6                | Not Started     | 0                      | 0                  | 0                         | 0                 | 0                  | 592,337      | 592,337             |
| 9500-9600 Robin Meadow Dr - Y353                               | Street Resurfacing    | 2024 Bonds     | 10               | Not Started     | 0                      | 0                  | 0                         | 0                 | 613,942            | 0            | 613,942             |

# STREET AND TRANSPORTATION

| Project   | Service   | Funding Source          | Council District | Completion Date | Budget as of 5/31/2024 | Spent or Committed | Remaining as of 5/31/2024 | FY 2024-25 Budget | FY 2025-26 Planned | Future Costs | Total Project Costs |
|---|---|-------------------------|------------------|-----------------|------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|---------------------|
| 9600 Glenacre - Y354  | Street Resurfacing                                  | 2024 Bonds              | 10               | Not Started     | 0                      | 0                  | 0                         | 0                 | 166,095            | 0            | 166,095             |
| 9600 Jourdan Way - Y355   | Street Resurfacing                                  | 2024 Bonds              | 13               | Not Started     | 0                      | 0                  | 0                         | 114,926           | 0                  | 0            | 114,926             |
| 9600 Millridge Cir - Y356   | Street Resurfacing                                  | 2024 Bonds              | 10               | Not Started     | 0                      | 0                  | 0                         | 0                 | 120,612            | 0            | 120,612             |
| 9600 Orchard Hill - Y357  | Street Resurfacing                                  | 2024 Bonds              | 10               | Not Started     | 0                      | 0                  | 0                         | 0                 | 226,685            | 0            | 226,685             |
| 9600-9800 Baseline Dr - Y358  | Street Resurfacing                                  | 2024 Bonds              | 10               | Not Started     | 0                      | 0                  | 0                         | 0                 | 437,857            | 0            | 437,857             |
| 9600-9900 Bluffcreek Dr - Y359                                      | Street Resurfacing                                  | 2024 Bonds              | 7                | Not Started     | 0                      | 0                  | 0                         | 0                 | 0                  | 996,651      | 996,651             |
| 9700 Faircloud Dr - Y440  | Street Reconstruction                               | 2024 Bonds              | 5                | Not Started     | 0                      | 0                  | 0                         | 0                 | 240,369            | 1,362,088    | 1,602,457           |
| 9700 Springtree Ln, 9700-9800 Summerwood Cir - Y360                 | Street Resurfacing                                  | 2024 Bonds              | 10               | Not Started     | 0                      | 0                  | 0                         | 0                 | 712,706            | 0            | 712,706             |
| 9800 Matchpoint Pl - Y361   | Street Resurfacing                                  | 2024 Bonds              | 10               | Not Started     | 0                      | 0                  | 0                         | 0                 | 168,206            | 0            | 168,206             |
| 9800 Victorian Ct - Y362  | Street Resurfacing                                  | 2024 Bonds              | 10               | Not Started     | 0                      | 0                  | 0                         | 0                 | 174,867            | 0            | 174,867             |
| 9800-10200 Shiloh Rd - Y189   | Street Resurfacing                                  | 2024 Bonds              | 2                | Not Started     | 0                      | 0                  | 0                         | 2,935,767         | 0                  | 0            | 2,935,767           |
| 9900 Timberline Dr - Y190   | Street Resurfacing                                  | 2024 Bonds              | 6                | Not Started     | 0                      | 0                  | 0                         | 0                 | 0                  | 127,191      | 127,191             |
| Abrams Rd Signals - W979  | Traffic Signals                                     | 2017 Bonds              | 9, 14            | 06/2026         | 700,000                | 0                  | 700,000                   | 0                 | 0                  | 0            | 700,000             |
| Abrams Road from Gaston Ave to Richmond Ave - Y471                  | Traffic Intersection Capacity & Safety Improvements | 2024 Bonds              | 14               | Not Started     | 0                      | 0                  | 0                         | 86,592            | 0                  | 0            | 86,592              |
| ADA Barrier Installation - X027                                     | Street Resurfacing                                  | Other GO CIP - Non-Debt | Citywide         | Ongoing         | 50,000,000             | 42,463,275         | 7,536,725                 | 0                 | 0                  | 0            | 50,000,000          |
| Alley b/w Beechwood and Park from T alley to Midway (A05036) - Y002 | Alley Petitions                                     | 2024 Bonds              | 13               | Not Started     | 0                      | 0                  | 0                         | 84,456            | 478,582            | 0            | 563,038             |



# STREET AND TRANSPORTATION

| Project  | Service                                | Funding Source | Council District | Completion Date | Budget as of 5/31/2024 | Spent or Committed | Remaining as of 5/31/2024 | FY 2024-25 Budget | FY 2025-26 Planned | Future Costs | Total Project Costs |
|--|--|----------------|------------------|-----------------|------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|---------------------|
| Alley b/w Northport and Pemberton from Edgemere to Thackery - Y003       | Alley Petitions                        | 2024 Bonds     | 13               | Not Started     | 0                      | 0                  | 0                         | 66,781            | 378,423            | 0            | 445,204             |
| Alley between Town Creek Drive & Brook V - W926                          | Street and Alley Improvements          | 2017 Bonds     | Citywide         | 12/2025         | 636,635                | 594,167            | 42,468                    | 0                 | 0                  | 0            | 636,635             |
| Alley Improvements Between 8th St - Church From IH 35E To N Cliff - V993 | Target Neighborhood                    | 2017 Bonds     | 4                | 03/2026         | 66,953                 | 66,953             | 0                         | 0                 | 0                  | 0            | 66,953              |
| Alpha Rd From End Of Pavement To Barton Dr - V310                        | Thoroughfares                          | 2017 Bonds     | 11               | 12/2025         | 65,681                 | 65,681             | 0                         | 0                 | 0                  | 0            | 65,681              |
| Amhurst Ave - Stanford Ave From Linwood Ave To Briarwood Ln - V005       | Alley Petitions                        | 2017 Bonds     | 13               | 09/2025         | 114,843                | 114,843            | 0                         | 0                 | 0                  | 0            | 114,843             |
| Babcock Dr From Bernal Dr To Canada Dr - V256                            | Street Reconstruction                  | 2017 Bonds     | 6                | 12/2024         | 534,081                | 534,081            | 0                         | 0                 | 0                  | 0            | 534,081             |
| Beckleymeade-Polk - Y367   | Traffic Signals                        | 2024 Bonds     | 8                | Not Started     | 0                      | 0                  | 0                         | 75,000            | 0                  | 580,000      | 655,000             |
| Belt Line-Lawson - Y368  | Traffic Signals                        | 2024 Bonds     | 8                | Not Started     | 0                      | 0                  | 0                         | 75,000            | 0                  | 580,000      | 655,000             |
| Bernal Trail Project (Tumalo Trail to Norwich) - Y072                    | Intergovernmental Partnership Projects | 2024 Bonds     | 6                | Not Started     | 0                      | 0                  | 0                         | 975,000           | 0                  | 5,525,000    | 6,500,000           |
| Blossomheath Ln From LBJ Service Rd N To Thistle Ln - V275               | Street Reconstruction                  | 2017 Bonds     | 11               | 12/2024         | 549,502                | 424,205            | 125,297                   | 0                 | 0                  | 0            | 549,502             |
| Blossomheath Ln from Thistle Ln to Alpha Rd - V222                       | Street Reconstruction                  | 2017 Bonds     | 11               | 03/2025         | 631,571                | 631,571            | 0                         | 0                 | 0                  | 0            | 631,571             |
| Bonnie View Rd from Ann Arbor Ave to Cummings St - V200                  | Street Reconstruction                  | 2017 Bonds     | 4                | 12/2024         | 2,708,455              | 2,695,300          | 13,155                    | 0                 | 0                  | 0            | 2,708,455           |

# STREET AND TRANSPORTATION

| Project   | Service                        | Funding Source          | Council District | Completion Date | Budget as of 5/31/2024 | Spent or Committed | Remaining as of 5/31/2024 | FY 2024-25 Budget | FY 2025-26 Planned | Future Costs | Total Project Costs |
|---|--------------------------------|-------------------------|------------------|-----------------|------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|---------------------|
| Boyd Street from Berkley Avenue to Wilbur Street - Y102     | Street Petitions               | 2024 Bonds              | 1                | Not Started     | 0                      | 0                  | 0                         | 178,815           | 0                  | 1,013,285    | 1,192,100           |
| Bradford Dr from Maple Springs Blvd to Hedgerow Dr - V194   | Street Reconstruction          | 2017 Bonds              | 2                | 01/2026         | 498,645                | 433,049            | 65,596                    | 0                 | 0                  | 0            | 498,645             |
| Brandon St from S Marlborough Ave to S Montclair Ave - Y429 | Street Petitions               | 2024 Bonds              | 1                | Not Started     | 0                      | 0                  | 0                         | 0                 | 346,282            | 1,962,266    | 2,308,548           |
| Bridge Maintenance/Repair Program - W661                    | Bridge Repair and Modification | Other GO CIP - Non-Debt | Citywide         | Ongoing         | 10,800,000             | 9,265,293          | 1,534,707                 | 0                 | 0                  | 0            | 10,800,000          |
| Brookshire Dr From Orchid Ln To Brookshire Cir - V276       | Street Reconstruction          | 2017 Bonds              | 11               | 12/2025         | 493,565                | 481,205            | 12,360                    | 0                 | 0                  | 0            | 493,565             |
| Buckner-Gross - Y369  | Traffic Signals                | 2024 Bonds              | 2, 7             | Not Started     | 0                      | 0                  | 0                         | 75,000            | 0                  | 580,000      | 655,000             |
| Buford-Camp Wisdom - Y370                                   | Traffic Signals                | 2024 Bonds              | 3, 8             | Not Started     | 0                      | 0                  | 0                         | 0                 | 0                  | 655,000      | 655,000             |
| Burma From Kiska St To Saipan St - VA02                     | Target Neighborhood            | 2017 Bonds              | 7                | 12/2025         | 204,673                | 204,673            | 0                         | 0                 | 0                  | 0            | 204,673             |
| Burma Rd From Carbondale St To Kiska St - VA04              | Target Neighborhood            | 2017 Bonds              | 7                | 12/2025         | 208,646                | 208,646            | 0                         | 0                 | 0                  | 0            | 208,646             |
| Burroaks Cir From Burroaks Dr To End Of Pavement - V263     | Street Reconstruction          | 2017 Bonds              | 8                | 12/2025         | 623,208                | 623,065            | 143                       | 0                 | 0                  | 0            | 623,208             |
| Camp Wisdom from Westmorland to US 67 - W908                | Thoroughfares                  | 2017 Bonds              | 3                | 12/2025         | 1,400,000              | 0                  | 1,400,000                 | 0                 | 0                  | 0            | 1,400,000           |
| Camp Wisdom Rd from FM 1382 to Mountain Creek Pkwy - VA13   | Thoroughfares                  | 2017 Bonds              | 3                | 12/2025         | 697,977                | 644,902            | 53,075                    | 0                 | 0                  | 0            | 697,977             |
| Canada Drive From Westmoreland To Hampton - VA08            | Thoroughfares                  | 2017 Bonds              | 5                | 12/2025         | 21,827,647             | 21,797,647         | 30,000                    | 0                 | 0                  | 0            | 21,827,647          |

# STREET AND TRANSPORTATION

| Project  | Service   | Funding Source | Council District | Completion Date | Budget as of 5/31/2024 | Spent or Committed | Remaining as of 5/31/2024 | FY 2024-25 Budget | FY 2025-26 Planned | Future Costs | Total Project Costs |
|--|---|----------------|------------------|-----------------|------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|---------------------|
| CDSF Project - Corridor Studies in District 9 - CDSF CD9 - Y058                    | Traffic Intersection Capacity & Safety Improvements | 2024 Bonds     | 9                | Not Started     | 0                      | 0                  | 0                         | 90,000            | 529,550            | 0            | 619,550             |
| Central Signal Computer - R090   | Traffic Signals                                     | 2003 Bonds     | 2, 14            | 12/2025         | 794,523                | 607,821            | 186,703                   | 0                 | 0                  | 0            | 794,523             |
| Central Signal Computer - R090   | Traffic Signals                                     | 2006 Bonds     | 2, 14            | 12/2025         | 3,037,461              | 2,947,440          | 90,021                    | 0                 | 0                  | 0            | 3,037,461           |
| Chalk Hill - I 30 EB Frontage Road to Singleton - U780                             | Thoroughfares                                       | 2006 Bonds     | 6                | 12/2025         | 12,359                 | 12,359             | 0                         | 0                 | 0                  | 0            | 12,359              |
| Chevez Dr from Avon St to El Tivoli Dr - Y090                                      | Sidewalk and Barrier Free Ramp Improvements         | 2024 Bonds     | 1                | Not Started     | 0                      | 0                  | 0                         | 0                 | 378,328            | 0            | 378,328             |
| Cheyenne From Big Thicket To Elam - VA18   | Thoroughfares                                       | 2017 Bonds     | 5                | 12/2024         | 657,361                | 657,361            | 0                         | 0                 | 0                  | 0            | 657,361             |
| Cheyenne From Lake June To Big Thickett Phase I - VA17                             | Thoroughfares                                       | 2017 Bonds     | 5                | 12/2025         | 2,301,751              | 2,301,751          | 0                         | 0                 | 0                  | 0            | 2,301,751           |
| Chrysalis-Wheatland - Y371   | Traffic Signals                                     | 2024 Bonds     | 8                | Not Started     | 0                      | 0                  | 0                         | 75,000            | 0                  | 580,000      | 655,000             |
| Clarendon Dr (2-28' Lanes) from Ewing to Upton - V292                              | Street Reconstruction                               | 2017 Bonds     | 4                | 12/2025         | 390,818                | 390,818            | 0                         | 0                 | 0                  | 0            | 390,818             |
| Cockrell Hill - La Reunion to Singleton - U205                                     | Intergovernmental Partnership Projects              | 2006 Bonds     | 6                | 05/2026         | 519                    | 519                | 0                         | 0                 | 0                  | 0            | 519                 |
| Cockrell Hill From La Reunion To Singleton - V136                                  | Intergovernmental Partnership Projects              | 2017 Bonds     | 6                | 01/2027         | 380,176                | 73,744             | 306,432                   | 0                 | 0                  | 0            | 380,176             |
| Collete At Tremont And Junius (Pilot Project to Construct Mini Roundabouts) - VA24 | Traffic Intersection Capacity & Safety Improvements | 2017 Bonds     | 14               | 10/2024         | 67,771                 | 60,307             | 7,464                     | 0                 | 0                  | 0            | 67,771              |

# STREET AND TRANSPORTATION

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|--|---|-------------------------|------------------|-----------------|------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|---------------------|
| Columbia Ave/Main St from S Beacon St to - VA12            | Thoroughfares                                       | 2017 Bonds              | 2                | 12/2025         | 429,601                | 429,601            | 0                         | 0                 | 0                  | 0            | 429,601             |
| Columbia/Main Complete Street - Y061                       | Complete Street                                     | 2024 Bonds              | 2, 14            | Not Started     | 0                      | 0                  | 0                         | 5,000,000         | 0                  | 0            | 5,000,000           |
| Commerce from Good-Latimer to Hall - U733                  | Streetscape-Urban Design                            | 2006 Bonds              | 2                | 10/2026         | 582,225                | 293,875            | 288,350                   | 0                 | 0                  | 0            | 582,225             |
| Commerce Street From Good Latimer To Exposition - VA16     | Thoroughfares                                       | 2017 Bonds              | 2                | 08/2026         | 1,569,558              | 1,562,388          | 7,170                     | 0                 | 0                  | 0            | 1,569,558           |
| Community - Harry Hines to N.W. Hwy. R803                  | Thoroughfares                                       | 2003 Bonds              | 6                | 11/2026         | 527,446                | 340,105            | 187,341                   | 0                 | 0                  | 0            | 527,446             |
| Contingency Reserve 2006 BP - Streets                      | Street Reconstruction                               | 2017 Bonds              | 4                | 09/2025         | 1,276,924              | 753,572            | 523,353                   | 0                 | 0                  | 0            | 1,276,924           |
| Contingency Reserve 2006 BP - Streets                      | Target Neighborhood                                 | 2017 Bonds              | 4                | 03/2026         | 56,311                 | 56,311             | 0                         | 0                 | 0                  | 0            | 56,311              |
| Contingency Reserve 2006 BP - Streets                      | Thoroughfares                                       | 2017 Bonds              | 14               | 12/2025         | 1,040,004              | 1,028,916          | 11,088                    | 0                 | 0                  | 0            | 1,040,004           |
| Contingency Reserve 2006 BP - Streets - P573               | Street Reconstruction                               | 2003 Bonds              | Citywide         | Ongoing         | 130,177                | 0                  | 130,177                   | 0                 | 0                  | 0            | 130,177             |
| Contingency Reserve 2006 BP - Streets - P573               | Street Reconstruction                               | 2006 Bonds              | Citywide         | Ongoing         | 477,204                | 0                  | 477,204                   | 0                 | 0                  | 0            | 477,204             |
| Contingency Reserve 2006 BP - Streets - P573               | Street Reconstruction                               | 2012 Bonds              | Citywide         | Ongoing         | 1,091                  | 0                  | 1,091                     | 0                 | 0                  | 0            | 1,091               |
| Contingency Reserve 2006 BP - Streets - P573               | Street Reconstruction                               | Other GO CIP - Non-Debt | Citywide         | Ongoing         | 564                    | 0                  | 564                       | 0                 | 0                  | 0            | 564                 |
| Corridor Studies in District 9 - CD9 Funds (Prop A) - Y472 | Traffic Intersection Capacity & Safety Improvements | 2024 Bonds              | 9                | Not Started     | 0                      | 0                  | 0                         | 418,364           | 0                  | 0            | 418,364             |
| COs for Sidewalks - W827                                   | Street Resurfacing                                  | Other GO CIP - Debt     | Citywide         | Ongoing         | 4,000,000              | 4,000,000          | 0                         | 0                 | 0                  | 0            | 4,000,000           |

# STREET AND TRANSPORTATION

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|---|---|---------------------|------------------|-----------------|------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|---------------------|
| COs for Streets - W958  | Street Resurfacing                                  | Other GO CIP - Debt | Citywide         | Ongoing         | 58,815,000             | 58,800,000         | 15,000                    | 0                 | 0                  | 0            | 58,815,000          |
| COs for Streets Underserved - W957                            | Street Resurfacing                                  | Other GO CIP - Debt | Citywide         | Ongoing         | 14,700,000             | 14,700,000         | 0                         | 0                 | 0                  | 0            | 14,700,000          |
| Council District 1 Pedestrian Safety/Crosswalk Program - VA26 | Public/Private Development                          | 2017 Bonds          | 1                | 12/2024         | 260,000                | 0                  | 260,000                   | 0                 | 0                  | 0            | 260,000             |
| Council District 8 Infrastructure Improvements - VA44         | Traffic Signals                                     | 2017 Bonds          | 8                | 12/2025         | 350,000                | 0                  | 350,000                   | 0                 | 0                  | 0            | 350,000             |
| Council District 8 Sidewalks - V169                           | Sidewalk and Barrier Free Ramp Improvements         | 2017 Bonds          | 8                | 01/2025         | 31,444                 | 23,397             | 8,047                     | 0                 | 0                  | 0            | 31,444              |
| Council District 9 Traffic Signal Improvements - VA29         | Public/Private Development                          | 2017 Bonds          | 9                | 06/2026         | 746,000                | 265,000            | 481,000                   | 0                 | 0                  | 0            | 746,000             |
| Creek Bend Dr, Davenport Rd To Frankford Rd - Y430            | Street Petitions                                    | 2024 Bonds          | 12               | Not Started     | 0                      | 0                  | 0                         | 0                 | 220,077            | 1,247,103    | 1,467,180           |
| Crouch Rd From Old Ox Rd To S Lancaster Rd - VA19             | Thoroughfares                                       | 2017 Bonds          | 8                | 12/2025         | 705,470                | 705,470            | 0                         | 0                 | 0                  | 0            | 705,470             |
| Currin Dr From Pebbledowne Dr To End Of Pavement - V278       | Street Reconstruction                               | 2017 Bonds          | 11               | 12/2025         | 399,955                | 390,195            | 9,760                     | 0                 | 0                  | 0            | 399,955             |
| Currin Dr from St Michaels Dr to Pebbledowne Dr - V223        | Street Reconstruction                               | 2017 Bonds          | 11               | 01/2025         | 853,478                | 835,804            | 17,674                    | 0                 | 0                  | 0            | 853,478             |
| D10 Transportation Improvements (MCIP) - VA46                 | Traffic Intersection Capacity & Safety Improvements | 2017 Bonds          | 10               | 12/2025         | 1,000,000              | 0                  | 1,000,000                 | 0                 | 0                  | 0            | 1,000,000           |

# STREET AND TRANSPORTATION

| Project   | Service                                | Funding Source | Council District | Completion Date | Budget as of 5/31/2024 | Spent or Committed | Remaining as of 5/31/2024 | FY 2024-25 Budget | FY 2025-26 Planned | Future Costs | Total Project Costs |
|---|--|----------------|------------------|-----------------|------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|---------------------|
| Danieldale Thoroughfare Expansion (Hampton to IH-35E) - Y073  | Intergovernmental Partnership Projects | 2024 Bonds     | 8                | Not Started     | 0                      | 0                  | 0                         | 1,500,000         | 0                  | 8,500,000    | 10,000,000          |
| Davis - Hampton to Westmoreland - U209                        | Intergovernmental Partnership Projects | 2006 Bonds     | 1, 3             | 10/2030         | 343,663                | 305,265            | 38,397                    | 0                 | 0                  | 0            | 343,663             |
| Davis - Hampton to Westmoreland - U209                        | Intergovernmental Partnership Projects | 2017 Bonds     | 1, 3             | 12/2027         | 77,710                 | 77,710             | 0                         | 0                 | 0                  | 0            | 77,710              |
| Davis Phase I Complete Street (Clinton to Hampton) - Y074     | Intergovernmental Partnership Projects | 2024 Bonds     | 1                | Not Started     | 0                      | 0                  | 0                         | 0                 | 0                  | 15,000,000   | 15,000,000          |
| Davis Street from Cockrell Hill to Clint - V135               | Intergovernmental Partnership Projects | 2017 Bonds     | 14               | 12/2027         | 850,637                | 850,637            | 0                         | 0                 | 0                  | 0            | 850,637             |
| Denton Complete Street (Walnut Hill to Mockingbird) - Y075    | Intergovernmental Partnership Projects | 2024 Bonds     | 2, 6             | Not Started     | 0                      | 0                  | 0                         | 0                 | 1,500,000          | 8,500,000    | 10,000,000          |
| Dirk St. - Alley South Of Martel Ave. To Martel Ave. - V187   | Street Petitions                       | 2017 Bonds     | 14               | 09/2025         | 90,597                 | 90,597             | 0                         | 0                 | 0                  | 0            | 90,597              |
| Dolphin Road from Haskell to Spring - V139                    | Intergovernmental Partnership Projects | 2017 Bonds     | 7                | 10/2024         | 4,231,890              | 4,242,327          | -10,437                   | 0                 | 0                  | 0            | 4,231,890           |
| Dove Creek Way From Myrtlewood Drive To Swansee Street - V245 | Street Reconstruction                  | 2017 Bonds     | 3                | 12/2025         | 2,350,092              | 2,349,956          | 136                       | 0                 | 0                  | 0            | 2,350,092           |
| Downtown Elmwood Infrastructure Improvem - X045               | Complete Street                        | 2017 Bonds     | 1                | 10/2026         | 498,517                | 0                  | 498,517                   | 0                 | 0                  | 0            | 498,517             |

# STREET AND TRANSPORTATION

| Project   | Service                                | Funding Source | Council District | Completion Date | Budget as of 5/31/2024 | Spent or Committed | Remaining as of 5/31/2024 | FY 2024-25 Budget | FY 2025-26 Planned | Future Costs | Total Project Costs |
|---|--|----------------|------------------|-----------------|------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|---------------------|
| Downtown Elmwood Streetscape Improvements (CD1 Funds) - Y062        | Complete Street                        | 2024 Bonds     | 1                | Not Started     | 0                      | 0                  | 0                         | 0                 | 180,000            | 1,020,000    | 1,200,000           |
| Duncanville-Ledbetter - Y372  | Traffic Signals                        | 2024 Bonds     | 3                | Not Started     | 0                      | 0                  | 0                         | 75,000            | 0                  | 580,000      | 655,000             |
| Edd Rd From Seagoville To Garden Grove [Design and ROW only] - VA20 | Thoroughfares                          | 2017 Bonds     | 8                | 05/2027         | 608,138                | 449,117            | 159,021                   | 0                 | 0                  | 0            | 608,138             |
| Edd Thoroughfare Expansion (Seagoville to Garden Grove) - Y076      | Intergovernmental Partnership Projects | 2024 Bonds     | 8                | Not Started     | 0                      | 0                  | 0                         | 7,860,000         | 0                  | 0            | 7,860,000           |
| Edelweiss Cir From Hillcrest Rd To End Of Pavement - V279           | Street Reconstruction                  | 2017 Bonds     | 11               | 12/2025         | 111,455                | 111,455            | 0                         | 0                 | 0                  | 0            | 111,455             |
| Elmwood Area Street Lighting - V174                                 | Street and Alley Improvements          | 2017 Bonds     | 1                | 10/2026         | 6,939                  | 6,939              | 0                         | 0                 | 0                  | 0            | 6,939               |
| Elsie Faye Heggins TOD Connections (2nd to Scyene) - Y063           | Complete Street                        | 2024 Bonds     | 7                | Not Started     | 0                      | 0                  | 0                         | 1,372,500         | 0                  | 7,777,500    | 9,150,000           |
| Ervay Two-Way Conversion Design (I-30 to St. Paul) - Y064           | Complete Street                        | 2024 Bonds     | 2                | Not Started     | 0                      | 0                  | 0                         | 0                 | 450,000            | 0            | 450,000             |
| Ewing Ave. From I35 E To Clarendon - VA15                           | Thoroughfares                          | 2017 Bonds     | 4                | 12/2025         | 1,351,146              | 1,351,146          | 0                         | 0                 | 0                  | 0            | 1,351,146           |
| Fellows Ln From Saipan St To End Of Pavement - VA03                 | Target Neighborhood                    | 2017 Bonds     | 7                | 12/2025         | 131,927                | 131,927            | 0                         | 0                 | 0                  | 0            | 131,927             |
| Ferguson Rd And Lakeland Dr Intersection Improvements - V986        | Streetscape-Urban Design               | 2017 Bonds     | 7                | 12/2025         | 182,669                | 182,669            | 0                         | 0                 | 0                  | 0            | 182,669             |

# STREET AND TRANSPORTATION

| Project  | Service                                | Funding Source          | Council District | Completion Date | Budget as of 5/31/2024 | Spent or Committed | Remaining as of 5/31/2024 | FY 2024-25 Budget | FY 2025-26 Planned | Future Costs | Total Project Costs |
|--|--|-------------------------|------------------|-----------------|------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|---------------------|
| Ferguson Rd From Oates Dr To Lakeland Dr - V987                    | Streetscape-Urban Design               | 2017 Bonds              | 7                | 12/2024         | 190,620                | 190,620            | 0                         | 0                 | 0                  | 0            | 190,620             |
| Ferguson-Fenwick - Y373  | Traffic Signals                        | 2024 Bonds              | 9                | Not Started     | 0                      | 0                  | 0                         | 120,000           | 0                  | 1,380,000    | 1,500,000           |
| Ferguson-Graycliff - Y374  | Traffic Signals                        | 2024 Bonds              | 2, 7             | Not Started     | 0                      | 0                  | 0                         | 45,000            | 610,000            | 0            | 655,000             |
| Ferris Branch-Whitehurst - Y375                                    | Traffic Signals                        | 2024 Bonds              | 10               | Not Started     | 0                      | 0                  | 0                         | 75,000            | 0                  | 580,000      | 655,000             |
| Field and Griffin Complete Street (CD14 Funds) - Y080              | Intergovernmental Partnership Projects | 2024 Bonds              | 14               | Not Started     | 0                      | 0                  | 0                         | 0                 | 1,000,000          | 0            | 1,000,000           |
| Fox Creek-Mountain Creek - Y376                                    | Traffic Signals                        | 2024 Bonds              | 3                | Not Started     | 0                      | 0                  | 0                         | 75,000            | 0                  | 580,000      | 655,000             |
| FY18 Street and Alley Improvement Projects - W222                  | Street and Alley Improvements          | Other GO CIP - Non-Debt | Citywide         | Ongoing         | 119,903,971            | 119,853,161        | 50,810                    | 0                 | 0                  | 0            | 119,903,971         |
| FY20 DWU Fee for Unserved Areas - W647                             | Street and Alley Improvements          | Other GO CIP - Non-Debt | Citywide         | Ongoing         | 26,565,224             | 25,892,380         | 672,844                   | 0                 | 0                  | 0            | 26,565,224          |
| Garland/Gaston/ East Grand Intersection Safety Improvements - V132 | Intergovernmental Partnership Projects | 2017 Bonds              | 2, 9, 14         | 12/2026         | 1,104,597              | 315,743            | 788,854                   | 0                 | 0                  | 0            | 1,104,597           |
| Geraldine Dr From Kendale Dr To Lombardy Ln - V257                 | Street Reconstruction                  | 2017 Bonds              | 6                | 12/2025         | 1,269,319              | 1,269,319          | 0                         | 0                 | 0                  | 0            | 1,269,319           |
| Ginger Ave. - Dacki Ave. To Goldie Ave. - Brandon St. - V182       | Street Petitions                       | 2017 Bonds              | 3                | 05/2026         | 248,346                | 248,346            | 0                         | 0                 | 0                  | 0            | 248,346             |
| Glenleigh Dr.- Manning Ln. Existing Pavement To Manchester - V004  | Alley Petitions                        | 2017 Bonds              | 13               | 09/2025         | 97,248                 | 97,248             | 0                         | 0                 | 0                  | 0            | 97,248              |



# STREET AND TRANSPORTATION

| Project   | Service                                | Funding Source | Council District | Completion Date | Budget as of 5/31/2024 | Spent or Committed | Remaining as of 5/31/2024 | FY 2024-25 Budget | FY 2025-26 Planned | Future Costs | Total Project Costs |
|---|--|----------------|------------------|-----------------|------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|---------------------|
| Grassy Ridge Trl From Penguin Dr To Scottsboro Ln - V246            | Street Reconstruction                  | 2017 Bonds     | 3                | 12/2025         | 917,573                | 917,573            | 0                         | 0                 | 0                  | 0            | 917,573             |
| Great Trinity Forest-Longbranch - Y377                              | Traffic Signals                        | 2024 Bonds     | 5, 8             | Not Started     | 0                      | 0                  | 0                         | 0                 | 75,000             | 580,000      | 655,000             |
| Greater Casa View Area Streetscape Impro - W053                     | Streetscape-Urban Design               | 2017 Bonds     | Citywide         | Ongoing         | 185,070                | 68,321             | 116,749                   | 0                 | 0                  | 0            | 185,070             |
| Greenhollow Ln From Coit Rd To Sapling Way - V280                   | Street Reconstruction                  | 2017 Bonds     | 11               | 12/2025         | 150,145                | 150,145            | 0                         | 0                 | 0                  | 0            | 150,145             |
| Greenspan-Wheatland - Y378  | Traffic Signals                        | 2024 Bonds     | 8                | Not Started     | 0                      | 0                  | 0                         | 0                 | 0                  | 655,000      | 655,000             |
| Greenville-Henderson - Y379   | Traffic Signals                        | 2024 Bonds     | 2, 14            | Not Started     | 0                      | 0                  | 0                         | 0                 | 0                  | 655,000      | 655,000             |
| Grove Hill Road from Forney Road to Samuell Blvd - Y431             | Street Petitions                       | 2024 Bonds     | 7                | Not Started     | 0                      | 0                  | 0                         | 0                 | 693,735            | 3,931,163    | 4,624,898           |
| Hartsdale Ave from Remond to existing pave north of Tangiers - Y103 | Street Petitions                       | 2024 Bonds     | 1                | Not Started     | 0                      | 0                  | 0                         | 83,513            | 0                  | 473,238      | 556,750             |
| Harwood - Woodall Rogers To Main (CD14 Funds) - Y065                | Complete Street                        | 2024 Bonds     | 14               | Not Started     | 0                      | 0                  | 0                         | 105,000           | 0                  | 595,000      | 700,000             |
| Harwood - Woodall Rogers To Main (CW Funds) - Y066                  | Complete Street                        | 2024 Bonds     | 14               | Not Started     | 0                      | 0                  | 0                         | 2,235,000         | 0                  | 12,665,000   | 14,900,000          |
| Haskell-Private Driveway - Y380                                     | Traffic Signals                        | 2024 Bonds     | 2, 14            | Not Started     | 0                      | 0                  | 0                         | 75,000            | 0                  | 580,000      | 655,000             |
| Hatcher - Haskell To Indus - L194                                   | Intergovernmental Partnership Projects | 1995 Bonds     | 2, 7             | 10/2024         | 145,000                | 144,000            | 1,000                     | 0                 | 0                  | 0            | 145,000             |
| Haverwood-Pear Ridge - Y381   | Traffic Signals                        | 2024 Bonds     | 12               | Not Started     | 0                      | 0                  | 0                         | 0                 | 0                  | 655,000      | 655,000             |

# STREET AND TRANSPORTATION

| Project   | Service                                | Funding Source | Council District | Completion Date | Budget as of 5/31/2024 | Spent or Committed | Remaining as of 5/31/2024 | FY 2024-25 Budget | FY 2025-26 Planned | Future Costs | Total Project Costs |
|---|--|----------------|------------------|-----------------|------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|---------------------|
| Hord Ave. - Moler St. To Brandon St. - V181                     | Street Petitions                       | 2017 Bonds     | 3                | 05/2026         | 163,559                | 163,559            | 0                         | 0                 | 0                  | 0            | 163,559             |
| Hughes Lane from Churchill Way to Lafayette Way - S605          | Target Neighborhood                    | 2017 Bonds     | 11               | Ongoing         | 1,264,889              | 1,276,822          | -11,933                   | 0                 | 0                  | 0            | 1,264,889           |
| Hughes Ln from Wilderness Ct to Preston Rd - V224               | Street Reconstruction                  | 2017 Bonds     | 11               | 11/2025         | 172,012                | 172,012            | 0                         | 0                 | 0                  | 0            | 172,012             |
| Hutchins - Eads/Colorado to Hutchins/8th - W992                 | Streetscape-Urban Design               | 2017 Bonds     | 4                | 08/2027         | 1,400,000              | 0                  | 1,400,000                 | 0                 | 0                  | 0            | 1,400,000           |
| I-30 East Deep Ellum/ Fair Park Street Grid Improvements - Y081 | Intergovernmental Partnership Projects | 2024 Bonds     | 2, 7             | Not Started     | 0                      | 0                  | 0                         | 0                 | 0                  | 6,900,000    | 6,900,000           |
| Illinois/Mountain Creek-Spur408/Walton Walker - Y382            | Traffic Signals                        | 2024 Bonds     | 3                | Not Started     | 0                      | 0                  | 0                         | 0                 | 75,000             | 580,000      | 655,000             |
| Illinois-Pierce - Y383  | Traffic Signals                        | 2024 Bonds     | 1, 3             | Not Started     | 0                      | 0                  | 0                         | 75,000            | 0                  | 580,000      | 655,000             |
| Illinois-Western Park - Y384                                    | Traffic Signals                        | 2024 Bonds     | 1, 3             | Not Started     | 0                      | 0                  | 0                         | 75,000            | 0                  | 580,000      | 655,000             |
| Irving Blvd (SH356) Over Elm Fork Trinity River - Y051          | Bridge Repair and Modification         | 2024 Bonds     | 6                | Not Started     | 0                      | 0                  | 0                         | 3,712,500         | 21,037,500         | 0            | 24,750,000          |
| JB JACKSON FROM GRAND TO MLK - S437                             | Street Reconstruction                  | 2012 Bonds     | 7                | 09/2025         | 697,428                | 697,428            | 0                         | 0                 | 0                  | 0            | 697,428             |
| JB JACKSON FROM GRAND TO MLK - S437                             | Street Reconstruction                  | 2012 Bonds     | 7                | 12/2024         | 215,293                | 215,293            | 0                         | 0                 | 0                  | 0            | 215,293             |
| Jefferson Blvd From Adams Ave To Polk St - V988                 | Streetscape-Urban Design               | 2017 Bonds     | 1                | 12/2025         | 172,108                | 166,738            | 5,370                     | 0                 | 0                  | 0            | 172,108             |
| Jefferson Complete Street Design (Hampton to Polk) - Y067       | Complete Street                        | 2024 Bonds     | 1                | Not Started     | 0                      | 0                  | 0                         | 0                 | 3,000,000          | 0            | 3,000,000           |

# STREET AND TRANSPORTATION

| Project  | Service                                | Funding Source          | Council District | Completion Date | Budget as of 5/31/2024 | Spent or Committed | Remaining as of 5/31/2024 | FY 2024-25 Budget | FY 2025-26 Planned | Future Costs | Total Project Costs |
|--|--|-------------------------|------------------|-----------------|------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|---------------------|
| Jefferson-Twelfth Connector Lane Diet-Removal - V990             | Target Neighborhood                    | 2017 Bonds              | 1                | 07/2025         | 4,350,786              | 4,331,686          | 19,100                    | 0                 | 0                  | 0            | 4,350,786           |
| Jefferson-Van Buren - Y385                                       | Traffic Signals                        | 2024 Bonds              | 1                | Not Started     | 0                      | 0                  | 0                         | 0                 | 0                  | 655,000      | 655,000             |
| Jim Miller-Piedmont - Y386                                       | Traffic Signals                        | 2024 Bonds              | 5                | Not Started     | 0                      | 0                  | 0                         | 655,000           | 0                  | 0            | 655,000             |
| Katy Trail-Knox - Y387   | Traffic Signals                        | 2024 Bonds              | 14               | Not Started     | 0                      | 0                  | 0                         | 655,000           | 0                  | 0            | 655,000             |
| Kernack St From Phinney Ave To Burns Ave - V237                  | Street Reconstruction                  | 2017 Bonds              | 1                | 12/2025         | 142,632                | 141,632            | 1,000                     | 0                 | 0                  | 0            | 142,632             |
| Knox from Katy Trail to US 75 - S408                             | Complete Street                        | 2012 Bonds              | 14               | 09/2025         | 229,866                | 35,401             | 194,465                   | 0                 | 0                  | 0            | 229,866             |
| Knox from Katy Trail to US 75 - S408                             | Complete Street                        | Other GO CIP - Non-Debt | 14               | 06/2026         | 201,311                | 201,311            | 0                         | 0                 | 0                  | 0            | 201,311             |
| La Manga Drive from Meadowcreek Drive to Shady Bank Drive - X065 | Street Reconstruction                  | 2017 Bonds              | Citywide         | 12/2024         | 482,000                | 482,000            | 0                         | 0                 | 0                  | 0            | 482,000             |
| La Vista - Paulus To Gaston - Y068                               | Complete Street                        | 2024 Bonds              | 14               | Not Started     | 0                      | 0                  | 0                         | 0                 | 165,000            | 935,000      | 1,100,000           |
| Lake Highlands Trail From White Rock Cre - S617                  | Hike and Bike Trails                   | 2012 Bonds              | 10               | Ongoing         | 1,966,267              | 1,965,485          | 782                       | 0                 | 0                  | 0            | 1,966,267           |
| Lake June-Prichard - Y388  | Traffic Signals                        | 2024 Bonds              | 5                | Not Started     | 0                      | 0                  | 0                         | 75,000            | 0                  | 580,000      | 655,000             |
| Lakeland Corridor Study - X109                                   | Complete Street                        | 2017 Bonds              | 1, 2, 9          | 07/2025         | 100,000                | 0                  | 100,000                   | 0                 | 0                  | 0            | 100,000             |
| Lamar Streetscape Project - W045                                 | Streetscape-Urban Design               | 2006 Bonds              | 2, 14            | 12/2025         | 27,000                 | 26,915             | 85                        | 0                 | 0                  | 0            | 27,000              |
| LBJ/Skillman Intersection Improvements - V133                    | Intergovernmental Partnership Projects | 2017 Bonds              | 10               | 10/2024         | 156,161                | 156,161            | 0                         | 0                 | 0                  | 0            | 156,161             |
| Ledbetter Dr (E) From Kolloch Dr to Mayf - S454                  | Street Reconstruction                  | 2012 Bonds              | 5                | 12/2025         | 76,501                 | 57,076             | 19,426                    | 0                 | 0                  | 0            | 76,501              |
| Ledbetter Dr (E) From Kolloch Dr to Mayf - S454                  | Street Reconstruction                  | 2012 Bonds              | 12               | 12/2025         | 325,592                | 76,476             | 249,116                   | 0                 | 0                  | 0            | 325,592             |

# STREET AND TRANSPORTATION

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|--|--|----------------|------------------|-----------------|------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|---------------------|
| Ledbetter Dr (E) From Kolloch Dr to Mayforge Dr - S454             | Street Reconstruction                  | 2017 Bonds     | 5                | 12/2024         | 474,569                | 424,351            | 50,217                    | 0                 | 0                  | 0            | 474,569             |
| Lemmon Ave E from Lemmon Ave E to Oak Grove Ave - V297             | Street Reconstruction                  | 2017 Bonds     | 14               | 12/2025         | 336,856                | 336,856            | 0                         | 0                 | 0                  | 0            | 336,856             |
| Lemmon East-Oak Grove - Y389                                       | Traffic Signals                        | 2024 Bonds     | 14               | Not Started     | 0                      | 0                  | 0                         | 75,000            | 0                  | 580,000      | 655,000             |
| Levelland Rd, Duffield Dr To Winding Creek Rd - Y432               | Street Petitions                       | 2024 Bonds     | 12               | Not Started     | 0                      | 0                  | 0                         | 416,921           | 0                  | 2,362,553    | 2,779,474           |
| Lovers Ln. Complete Street (Lemmon to Lomo Alto) - Y077            | Intergovernmental Partnership Projects | 2024 Bonds     | 6, 13            | Not Started     | 0                      | 0                  | 0                         | 975,000           | 0                  | 5,525,000    | 6,500,000           |
| Malcolm X Over DART - Y052   | Bridge Repair and Modification         | 2024 Bonds     | 7                | Not Started     | 0                      | 0                  | 0                         | 1,912,500         | 10,837,500         | 0            | 12,750,000          |
| Maple Ave from McKinney Ave to Mahon St - V298                     | Street Reconstruction                  | 2017 Bonds     | 14               | 12/2025         | 1,126,284              | 1,131,942          | -5,657                    | 0                 | 0                  | 0            | 1,126,284           |
| Marfa Ave From Biglow St To Easter Ave - V251                      | Street Reconstruction                  | 2017 Bonds     | 4                | 12/2025         | 40,671                 | 40,671             | 0                         | 0                 | 0                  | 0            | 40,671              |
| Marlborough Ave from Brandon to exist concrete S. of Emmett - Y104 | Street Petitions                       | 2024 Bonds     | 1                | Not Started     | 0                      | 0                  | 0                         | 265,275           | 0                  | 1,503,225    | 1,768,500           |
| Martin Luther King Jr. Complete Street - Y082                      | Intergovernmental Partnership Projects | 2024 Bonds     | 7                | Not Started     | 0                      | 0                  | 0                         | 0                 | 900,000            | 5,100,000    | 6,000,000           |
| Matilda-University - Y390  | Traffic Signals                        | 2024 Bonds     | 9                | Not Started     | 0                      | 0                  | 0                         | 0                 | 0                  | 655,000      | 655,000             |
| Mayforge Dr From Le Forge Ave to E Ledbetter Dr - S455             | Street Reconstruction                  | 2012 Bonds     | 4                | 12/2025         | 187,653                | 173,593            | 14,060                    | 0                 | 0                  | 0            | 187,653             |
| Mayforge Dr From Le Forge Ave to E Ledbetter Dr - S455             | Street Reconstruction                  | 2017 Bonds     | 4                | 12/2024         | 334,058                | 334,058            | 0                         | 0                 | 0                  | 0            | 334,058             |
| McCree-Plano - Y391  | Traffic Signals                        | 2024 Bonds     | 10               | Not Started     | 0                      | 0                  | 0                         | 75,000            | 580,000            | 0            | 655,000             |

# STREET AND TRANSPORTATION

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|--|---|----------------|------------------|-----------------|------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|---------------------|
| McKinney Ave/Cole Two Way Conversion - V137                      | Intergovernmental Partnership Projects      | 2017 Bonds     | 14               | 07/2027         | 4,098,681              | 4,094,681          | 4,000                     | 0                 | 0                  | 0            | 4,098,681           |
| Meadow Park Dr from Stone Canyon Rd to Regal Park Ln - V225      | Street Reconstruction                       | 2017 Bonds     | 11               | 01/2025         | 1,241,692              | 1,226,555          | 15,136                    | 0                 | 0                  | 0            | 1,241,692           |
| Military Parkway Complete St (D7) - X039                         | Complete Street                             | 2017 Bonds     | 7                | 10/2025         | 200,000                | 200,000            | 0                         | 0                 | 0                  | 0            | 200,000             |
| Military Pkwy Complete Street (Forney to Buckner) - Y083         | Intergovernmental Partnership Projects      | 2024 Bonds     | 5, 7             | Not Started     | 0                      | 0                  | 0                         | 0                 | 1,000,000          | 0            | 1,000,000           |
| Missing sidewalk on Glencoe St from Martel to Morningside - Y091 | Sidewalk and Barrier Free Ramp Improvements | 2024 Bonds     | 14               | Not Started     | 0                      | 0                  | 0                         | 0                 | 209,600            | 0            | 209,600             |
| Modern Streetcar Extension - W072                                | Intergovernmental Partnership Projects      | 2006 Bonds     | 1                | 12/2024         | 2,000                  | 522                | 1,478                     | 0                 | 0                  | 0            | 2,000               |
| N Hall St from N Central Serv W to Oak Grove Ave - Y069          | Complete Street                             | 2024 Bonds     | 14               | Not Started     | 0                      | 0                  | 0                         | 0                 | 500,000            | 0            | 500,000             |
| N Ira Ave From N Arcadia Dr To W Jefferson Blvd - V999           | Target Neighborhood                         | 2017 Bonds     | 6                | 12/2025         | 1,090,060              | 1,090,060          | 0                         | 0                 | 0                  | 0            | 1,090,060           |
| N Lancaster Ave From E. Colorado Blvd To Addison St - V238       | Street Reconstruction                       | 2017 Bonds     | 1                | 12/2025         | 146,188                | 146,188            | 0                         | 0                 | 0                  | 0            | 146,188             |
| N Masters Dr (east side) - Carolina Oaks Dr to Abraham Dr - Y094 | Sidewalk and Barrier Free Ramp Improvements | 2024 Bonds     | 7                | Not Started     | 0                      | 0                  | 0                         | 290,199           | 0                  | 0            | 290,199             |
| N Morocco Ave From Goodman St To N Justin Ave - V259             | Street Reconstruction                       | 2017 Bonds     | 6                | 12/2025         | 914,582                | 899,172            | 15,410                    | 0                 | 0                  | 0            | 914,582             |

# STREET AND TRANSPORTATION

| Project   | Service                                | Funding Source | Council District | Completion Date | Budget as of 5/31/2024 | Spent or Committed | Remaining as of 5/31/2024 | FY 2024-25 Budget | FY 2025-26 Planned | Future Costs | Total Project Costs |
|---|--|----------------|------------------|-----------------|------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|---------------------|
| N Pearl St/Flora St Streetscape & Pedestrian Improvements - V982    | Streetscape-Urban Design               | 2017 Bonds     | 14               | 01/2026         | 1,030,715              | 106,848            | 923,866                   | 0                 | 0                  | 0            | 1,030,715           |
| Nagle St from Denton Dr to Overlake Dr - V209                       | Street Reconstruction                  | 2017 Bonds     | 6                | 05/2025         | 1,874,441              | 1,874,441          | 0                         | 0                 | 0                  | 0            | 1,874,441           |
| North Boulevard Terrace Extension-Bridget To Plymouth - V991        | Target Neighborhood                    | 2017 Bonds     | 1                | 12/2025         | 552,388                | 552,388            | 0                         | 0                 | 0                  | 0            | 552,388             |
| Northcreek Ln from L B J Serv N to End of Pavement - V227           | Street Reconstruction                  | 2017 Bonds     | 11               | 03/2025         | 802,525                | 802,525            | 0                         | 0                 | 0                  | 0            | 802,525             |
| Northwest Highway/Preston Parking/Transportation Interface - V141   | Intergovernmental Partnership Projects | 2017 Bonds     | 13               | 12/2028         | 10,007,616             | 17,649             | 9,989,967                 | 0                 | 0                  | 0            | 10,007,616          |
| Palo Pinto Ave. And Velasco Ave - Concho St. To Skillman St - V006  | Alley Petitions                        | 2017 Bonds     | 14               | 09/2025         | 120,078                | 120,078            | 0                         | 0                 | 0                  | 0            | 120,078             |
| Park Lane from Greenville to Fair Oaks - V899                       | Street and Alley Improvements          | 2017 Bonds     | 13               | 01/2026         | 585,067                | 26,526             | 558,541                   | 0                 | 0                  | 0            | 585,067             |
| Park Row Ave From South Central Expy to Jeffries St-Lighting - V175 | Street and Alley Improvements          | 2017 Bonds     | 7                | 12/2025         | 424,541                | 541                | 424,000                   | 0                 | 0                  | 0            | 424,541             |
| Pastor Bailey-Red Bird - Y392                                       | Traffic Signals                        | 2024 Bonds     | 3                | Not Started     | 0                      | 0                  | 0                         | 75,000            | 580,000            | 0            | 655,000             |
| Peak Complete Street (Lemmon/Haskell to Parry) - Y070               | Complete Street                        | 2024 Bonds     | 2, 7             | Not Started     | 0                      | 0                  | 0                         | 3,316,500         | 0                  | 18,793,500   | 22,110,000          |
| Peaks Addition Historic Lighting - Y099                             | Street Lighting                        | 2024 Bonds     | 2                | Not Started     | 0                      | 0                  | 0                         | 0                 | 0                  | 1,323,100    | 1,323,100           |
| Pemberton Hill from Great Trinity Forest - VA10                     | Thoroughfares                          | 2017 Bonds     | 5, 7, 8          | 01/2025         | 10,005,070             | 10,005,070         | 0                         | 0                 | 0                  | 0            | 10,005,070          |

# STREET AND TRANSPORTATION

| Project   | Service                                     | Funding Source | Council District | Completion Date | Budget as of 5/31/2024 | Spent or Committed | Remaining as of 5/31/2024 | FY 2024-25 Budget | FY 2025-26 Planned | Future Costs | Total Project Costs |
|---|---|----------------|------------------|-----------------|------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|---------------------|
| Peyton Drive from Meandering Way to Spring Valley Road - Y145       | Street Reconstruction                       | 2024 Bonds     | 11               | Not Started     | 0                      | 0                  | 0                         | 510,636           | 0                  | 2,893,603    | 3,404,239           |
| Prairie Creek Bridge over UPRR Tracks - V143                        | Intergovernmental Partnership Projects      | 2017 Bonds     | 7                | 05/2028         | 808,498                | 808,498            | 0                         | 0                 | 0                  | 0            | 808,498             |
| Preston Royal SC-Royal - Y393                                       | Traffic Signals                             | 2024 Bonds     | 13               | Not Started     | 0                      | 0                  | 0                         | 0                 | 0                  | 655,000      | 655,000             |
| Quiet Zones - Y089  | Intergovernmental Partnership Projects      | 2024 Bonds     | Citywide         | Not Started     | 0                      | 0                  | 0                         | 0                 | 0                  | 500,000      | 500,000             |
| Ridgecrest Rd. - Holly Hill Dr. To Sopac Tr E Of Eastridge - V186   | Street Petitions                            | 2017 Bonds     | 13               | 11/2025         | 728,996                | 701,361            | 27,635                    | 0                 | 0                  | 0            | 728,996             |
| Ridgedale Ave from McMillan Ave to Worcola St - V234                | Street Reconstruction                       | 2017 Bonds     | 14               | 09/2026         | 35,266                 | 35,266             | 0                         | 0                 | 0                  | 0            | 35,266              |
| Riverfront From Uppr Tracks To Cadiz - V134                         | Intergovernmental Partnership Projects      | 2017 Bonds     | 1                | 06/2025         | 4,628,088              | 4,661,688          | -33,600                   | 0                 | 0                  | 0            | 4,628,088           |
| Rosemont Rd From Buckner To Hillburn - V996                         | Target Neighborhood                         | 2017 Bonds     | 5                | 12/2025         | 2,119,285              | 2,119,285          | 0                         | 0                 | 0                  | 0            | 2,119,285           |
| Rosemont Rd From Hillburn To Jim Miller - V997                      | Target Neighborhood                         | 2017 Bonds     | 5                | 12/2025         | 6,267,052              | 6,034,577          | 232,475                   | 0                 | 0                  | 0            | 6,267,052           |
| Ross Ave from IH345 to N Haskell Ave - Y078                         | Intergovernmental Partnership Projects      | 2024 Bonds     | 14               | Not Started     | 0                      | 0                  | 0                         | 90,000            | 0                  | 510,000      | 600,000             |
| S Cockrell Hill Rd (west side)-Alley S of Image to Briarglen - Y095 | Sidewalk and Barrier Free Ramp Improvements | 2024 Bonds     | 3                | Not Started     | 0                      | 0                  | 0                         | 437,704           | 0                  | 0            | 437,704             |
| S Patton Ave from E 10th St to E. Jefferson Blvd - V190             | Street Reconstruction                       | 2017 Bonds     | 1                | Ongoing         | 526,713                | 526,713            | 0                         | 0                 | 0                  | 0            | 526,713             |

# STREET AND TRANSPORTATION

| Project  | Service                                     | Funding Source          | Council District | Completion Date | Budget as of 5/31/2024 | Spent or Committed | Remaining as of 5/31/2024 | FY 2024-25 Budget | FY 2025-26 Planned | Future Costs | Total Project Costs |
|--|---|-------------------------|------------------|-----------------|------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|---------------------|
| San Jacinto Complete Street (Lamar to Ross) - Y071                 | Intergovernmental Partnership Projects      | 2024 Bonds              | 14               | Not Started     | 0                      | 0                  | 0                         | 0                 | 1,035,000          | 5,865,000    | 6,900,000           |
| San Jose Dr from Avon St to Chevez Dr - Y092                       | Sidewalk and Barrier Free Ramp Improvements | 2024 Bonds              | 1                | Not Started     | 0                      | 0                  | 0                         | 0                 | 351,866            | 0            | 351,866             |
| Sapling Way From Clearsprings Rd To Greenhollow Ln - V281          | Street Reconstruction                       | 2017 Bonds              | 11               | 12/2025         | 168,399                | 168,399            | 0                         | 0                 | 0                  | 0            | 168,399             |
| Shaw St from Navaro St to Harston St - V210                        | Street Reconstruction                       | 2017 Bonds              | 6                | 05/2025         | 1,510,659              | 1,480,154          | 30,505                    | 0                 | 0                  | 0            | 1,510,659           |
| Shorecrest Thoroughfare Expansion (Harry Hines to Lemmon) - Y079   | Intergovernmental Partnership Projects      | 2024 Bonds              | 2, 6             | Not Started     | 0                      | 0                  | 0                         | 0                 | 375,000            | 2,125,000    | 2,500,000           |
| Sidewalk (leave outs) (east side only) on Easton Road - Y096       | Sidewalk and Barrier Free Ramp Improvements | 2024 Bonds              | 9                | Not Started     | 0                      | 0                  | 0                         | 88,613            | 0                  | 0            | 88,613              |
| Sidewalk Cost Share Program - Y093                                 | Sidewalk and Barrier Free Ramp Improvements | 2024 Bonds              | Citywide         | Not Started     | 0                      | 0                  | 0                         | 2,150,000         | 2,150,000          | 6,450,000    | 10,750,000          |
| Sidewalk Improvements in CD11 (CD11 Funds) - Y088                  | Sidewalk and Barrier Free Ramp Improvements | 2024 Bonds              | 11               | Not Started     | 0                      | 0                  | 0                         | 0                 | 144,886            | 0            | 144,886             |
| Sidewalk Improvements in CD11 (CDSF Funds) - Y053                  | Sidewalk and Barrier Free Ramp Improvements | 2024 Bonds              | 11               | Not Started     | 0                      | 0                  | 0                         | 0                 | 1,000,000          | 0            | 1,000,000           |
| Sidewalk leave outs Haines (east side) - Neches to Wickford - Y097 | Sidewalk and Barrier Free Ramp Improvements | 2024 Bonds              | 1                | Not Started     | 0                      | 0                  | 0                         | 25,840            | 0                  | 0            | 25,840              |
| Sidewalk leave outs Woodlawn (east side) Neches to Wickford - Y098 | Sidewalk and Barrier Free Ramp Improvements | 2024 Bonds              | 1                | Not Started     | 0                      | 0                  | 0                         | 107,644           | 0                  | 0            | 107,644             |
| Sidewalk Master Plan - X028  | Street Resurfacing                          | Other GO CIP - Non-Debt | Citywide         | Ongoing         | 10,000,000             | 9,999,000          | 1,000                     | 0                 | 0                  | 0            | 10,000,000          |



# STREET AND TRANSPORTATION

| Project   | Service   | Funding Source          | Council District | Completion Date | Budget as of 5/31/2024 | Spent or Committed | Remaining as of 5/31/2024 | FY 2024-25 Budget | FY 2025-26 Planned | Future Costs | Total Project Costs |
|---|---|-------------------------|------------------|-----------------|------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|---------------------|
| Skillman at Walnut Hill (Complete Street) -VA22                       | Public/Private Development                          | 2017 Bonds              | 10               | 12/2026         | 209,747                | 0                  | 209,747                   | 0                 | 0                  | 0            | 209,747             |
| Skillman Street from Live Oak St to E Mockingbird Ln - Y436           | Traffic Intersection Capacity & Safety Improvements | 2024 Bonds              | 14               | Not Started     | 0                      | 0                  | 0                         | 50,000            | 450,000            | 0            | 500,000             |
| Skillman Streetscape Improvements- Walnut Hill to Forest- CD10 - Y084 | Intergovernmental Partnership Projects              | 2024 Bonds              | 10               | Not Started     | 0                      | 0                  | 0                         | 0                 | 300,000            | 1,700,000    | 2,000,000           |
| Skillman Streetscape Improvements- Walnut Hill to Forest- CDSF - Y085 | Intergovernmental Partnership Projects              | 2024 Bonds              | 10               | Not Started     | 0                      | 0                  | 0                         | 0                 | 300,000            | 1,700,000    | 2,000,000           |
| Skillman Streetscape Improvements- Walnut Hill to Forest- CW - Y086   | Intergovernmental Partnership Projects              | 2024 Bonds              | 10               | Not Started     | 0                      | 0                  | 0                         | 0                 | 150,000            | 850,000      | 1,000,000           |
| South Blvd From South Central Expy To Meadow St Lighting - V176       | Street and Alley Improvements                       | 2017 Bonds              | 7                | 12/2025         | 347,736                | 5,683              | 342,053                   | 0                 | 0                  | 0            | 347,736             |
| Street and Alley Improvement Project - I - W913                       | Street and Alley Improvements                       | Other GO CIP - Non-Debt | Citywide         | Ongoing         | 6,122,465              | 5,741,707          | 380,758                   | 0                 | 0                  | 0            | 6,122,465           |
| Street Illumination Construction, Replacement, or Upgrade - VA41      | Street Lighting                                     | 2017 Bonds              | Citywide         | 12/2025         | 2,150,000              | 107,642            | 2,042,358                 | 0                 | 0                  | 0            | 2,150,000           |
| Street Lighting Projects - Citywide - Y100                            | Street Lighting                                     | 2024 Bonds              | Citywide         | Not Started     | 0                      | 0                  | 0                         | 0                 | 0                  | 750,000      | 750,000             |
| Street Lights At Parkdale Dr And Lawnview Ave - V177                  | Street and Alley Improvements                       | 2017 Bonds              | 7                | 12/2025         | 16,000                 | 12,007             | 3,993                     | 0                 | 0                  | 0            | 16,000              |

# STREET AND TRANSPORTATION

| Project   | Service   | Funding Source | Council District | Completion Date | Budget as of 5/31/2024 | Spent or Committed | Remaining as of 5/31/2024 | FY 2024-25 Budget | FY 2025-26 Planned | Future Costs | Total Project Costs |
|---|---|----------------|------------------|-----------------|------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|---------------------|
| Street Lights Within Claremont Neighborhood - V179          | Street and Alley Improvements                       | 2017 Bonds     | 7                | 12/2025         | 600,000                | 0                  | 600,000                   | 0                 | 0                  | 0            | 600,000             |
| Streets, Sidewalks, Alleys, Other - CDSF Project-CD4 - Y054 | Street Resurfacing                                  | 2024 Bonds     | 4                | Not Started     | 0                      | 0                  | 0                         | 0                 | 0                  | 50,000       | 50,000              |
| Streets, Sidewalks, Alleys, Other - CDSF Project-CD6 - Y059 | Street Resurfacing                                  | 2024 Bonds     | 6                | Not Started     | 0                      | 0                  | 0                         | 0                 | 0                  | 1,000,000    | 1,000,000           |
| Streets, Sidewalks, Alleys, Other - CDSF Project-CD7 - Y056 | Street Resurfacing                                  | 2024 Bonds     | 7                | Not Started     | 0                      | 0                  | 0                         | 500,000           | 0                  | 0            | 500,000             |
| Streets, Sidewalks, Alleys, Other - CDSF Project-CD8 - Y057 | Street Resurfacing                                  | 2024 Bonds     | 8                | Not Started     | 0                      | 0                  | 0                         | 1,000,000         | 0                  | 0            | 1,000,000           |
| TBD - CD14 Street Proposition Projects Y475                 | Street Resurfacing                                  | 2024 Bonds     | 14               | Not Started     | 0                      | 0                  | 0                         | 0                 | 0                  | 100,000      | 100,000             |
| The Bottom Phase II - X080                                  | Street Resurfacing                                  | 2017 Bonds     | 4                | Ongoing         | 3,000                  | 0                  | 3,000                     | 0                 | 0                  | 0            | 3,000               |
| The Bottom Phase III - Local Match - Y087                   | Intergovernmental Partnership Projects              | 2024 Bonds     | 4                | Not Started     | 0                      | 0                  | 0                         | 137,550           | 0                  | 779,450      | 917,000             |
| Traffic Signal and Technology Upgrades - Y363               | Intergovernmental Partnership Projects              | 2024 Bonds     | Citywide         | Not Started     | 0                      | 0                  | 0                         | 1,850,000         | 1,550,000          | 13,200,000   | 16,600,000          |
| Traffic Signal Construction - VA40                          | Traffic Signals                                     | 2017 Bonds     | Citywide         | 12/2027         | 10,000,000             | 1,101,493          | 8,898,507                 | 0                 | 0                  | 0            | 10,000,000          |
| Traffic Signal Infrastructure Asset Management - VA42       | Traffic Intersection Capacity & Safety Improvements | 2017 Bonds     | Citywide         | 12/2024         | 350,000                | 0                  | 350,000                   | 0                 | 0                  | 0            | 350,000             |
| Traffic Signal Installations - VA28                         | Traffic Signals                                     | 2017 Bonds     | Citywide         | 06/2026         | 17,333,517             | 13,899,657         | 3,433,861                 | 0                 | 0                  | 0            | 17,333,517          |

# STREET AND TRANSPORTATION

| Project   | Service   | Funding Source | Council District | Completion Date | Budget as of 5/31/2024 | Spent or Committed | Remaining as of 5/31/2024 | FY 2024-25 Budget | FY 2025-26 Planned | Future Costs | Total Project Costs |
|---|---|----------------|------------------|-----------------|------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|---------------------|
| Traffic Signal Synchronization Project - VA27           | Traffic Signals                                     | 2017 Bonds     | Citywide         | 12/2024         | 7,548,725              | 4,111,654          | 3,437,071                 | 0                 | 0                  | 0            | 7,548,725           |
| Traffic Signal Synchronization Project - VA27           | Traffic Signals                                     | 2017 Bonds     | Citywide         | 12/2025         | 0                      | 0                  | 0                         | 0                 | 0                  | 0            | 0                   |
| Trinity River Trail From Sylvan to Moore - S623         | Hike and Bike Trails                                | 2012 Bonds     | Citywide         | 12/2025         | 4,112,420              | 4,099,846          | 12,573                    | 0                 | 0                  | 0            | 4,112,420           |
| Trinity River Trail From Sylvan to Moore - S624         | Hike and Bike Trails                                | 2012 Bonds     | Citywide         | 12/2025         | 275,565                | 0                  | 275,565                   | 0                 | 0                  | 0            | 275,565             |
| Trojan St. - Burma Rd. To Fellows Ln. - V185            | Street Petitions                                    | 2017 Bonds     | 7                | 07/2026         | 193,482                | 193,482            | 0                         | 0                 | 0                  | 0            | 193,482             |
| Tyler-Sylvan-Colorado Intersection Realignment - Y437   | Traffic Intersection Capacity & Safety Improvements | 2024 Bonds     | 1                | Not Started     | 0                      | 0                  | 0                         | 0                 | 400,000            | 3,530,000    | 3,930,000           |
| Upton St From I-35 E To 12th St - V995                  | Target Neighborhood                                 | 2017 Bonds     | 4                | 12/2025         | 154,266                | 154,266            | 0                         | 0                 | 0                  | 0            | 154,266             |
| Uptown - Woodall Rodgers to Olive - Y101                | Street Lighting                                     | 2024 Bonds     | 14               | Not Started     | 0                      | 0                  | 0                         | 55,000            | 0                  | 489,192      | 544,192             |
| UT Southwestern Medical District - V140                 | Intergovernmental Partnership Projects              | 2017 Bonds     | 2                | 12/2028         | 7,509,989              | 9,989              | 7,500,000                 | 0                 | 0                  | 0            | 7,509,989           |
| Vanette Ln From Fitzsimmons Dr To S Marsalis Ave - V253 | Street Reconstruction                               | 2017 Bonds     | 4                | 12/2025         | 756,407                | 738,976            | 17,431                    | 0                 | 0                  | 0            | 756,407             |
| Vision Zero Projects - CD5 - CD5 Funds - Y473           | Traffic Intersection Capacity & Safety Improvements | 2024 Bonds     | 5                | Not Started     | 0                      | 0                  | 0                         | 65,324            | 0                  | 0            | 65,324              |
| Vision Zero Projects - CD5 - CDSF Funds - Y474          | Traffic Intersection Capacity & Safety Improvements | 2024 Bonds     | 5                | Not Started     | 0                      | 0                  | 0                         | 45,000            | 502,100            | 0            | 547,100             |

# STREET AND TRANSPORTATION

| Project   | Service   | Funding Source | Council District | Completion Date | Budget as of 5/31/2024 | Spent or Committed | Remaining as of 5/31/2024 | FY 2024-25 Budget | FY 2025-26 Planned | Future Costs | Total Project Costs |
|---|---|----------------|------------------|-----------------|------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|---------------------|
| Vision Zero Projects - Citywide - Y438                      | Traffic Intersection Capacity & Safety Improvements | 2024 Bonds     | Citywide         | Not Started     | 0                      | 0                  | 0                         | 624,532           | 800,000            | 6,575,468    | 8,000,000           |
| W 12th St from Briscoe Blvd to Hampton Rd - V192            | Street Reconstruction                               | 2017 Bonds     | 1                | 06/2025         | 129,506                | 129,506            | 0                         | 0                 | 0                  | 0            | 129,506             |
| W Ricks Circle from Tibbs St to Northaven Road - Y105       | Street Petitions                                    | 2024 Bonds     | 11               | Not Started     | 0                      | 0                  | 0                         | 166,043           | 0                  | 940,908      | 1,106,950           |
| Walnut Hill and White Rock Trail Signal - VA43              | Traffic Signals                                     | 2017 Bonds     | 10               | Ongoing         | 243,999                | 243,999            | 0                         | 0                 | 0                  | 0            | 243,999             |
| Walnut St at Whispering Hills - VA45                        | Traffic Intersection Capacity & Safety Improvements | 2017 Bonds     | 10               | 12/2025         | 138,002                | 0                  | 138,002                   | 0                 | 0                  | 0            | 138,002             |
| Waneta Dr From Robin Rd To Inwood Rd - V244                 | Street Reconstruction                               | 2017 Bonds     | 2                | 12/2025         | 100,047                | 100,047            | 0                         | 0                 | 0                  | 0            | 100,047             |
| Webb Chapel Rd From Silverton Dr To Northaven Rd - V313     | Thoroughfares                                       | 2017 Bonds     | 13               | 12/2025         | 5,022,875              | 5,005,585          | 17,290                    | 0                 | 0                  | 0            | 5,022,875           |
| West Dallas Gateway - S399                                  | Gateway   | 2017 Bonds     | 6                | 02/2028         | 3,213,105              | 3,213,105          | 0                         | 0                 | 0                  | 0            | 3,213,105           |
| Westshore - Santa Fe Trail - Alley North Of Coronado - VA07 | Target Neighborhood                                 | 2017 Bonds     | 14               | 09/2025         | 156,957                | 155,957            | 1,000                     | 0                 | 0                  | 0            | 156,957             |
| Wheatland Road From City Limits To University Hills - V145  | Intergovernmental Partnership Projects              | 2017 Bonds     | 8                | 07/2026         | 1,077,820              | 1,077,820          | 0                         | 0                 | 0                  | 0            | 1,077,820           |
| White Rock Trail Project - CDSF Project-CD9 (Prop A) - Y060 | Hike and Bike Trails                                | 2024 Bonds     | 9                | Not Started     | 0                      | 0                  | 0                         | 500,000           | 0                  | 0            | 500,000             |

# STREET AND TRANSPORTATION

| Project  | Service                                     | Funding Source | Council District | Completion Date | Budget as of 5/31/2024 | Spent or Committed   | Remaining as of 5/31/2024 | FY 2024-25 Budget   | FY 2025-26 Planned   | Future Costs         | Total Project Costs    |
|--|---|----------------|------------------|-----------------|------------------------|----------------------|---------------------------|---------------------|----------------------|----------------------|------------------------|
| WOODMEADOW FROM LA PRADA WEST TO THE END OF DIVIDED ROADWAY - S320 | Street Reconstruction                       | 2012 Bonds     | 9                | 10/2024         | 58,494                 | 58,494               | 0                         | 0                   | 0                    | 0                    | 58,494                 |
| Worcola-University Crossing Trail - Y394                           | Traffic Signals                             | 2024 Bonds     | 9                | Not Started     | 0                      | 0                    | 0                         | 75,000              | 580,000              | 0                    | 655,000                |
| Wright Street From S. Oak Cliff To Edgefield - V154                | Sidewalk and Barrier Free Ramp Improvements | 2017 Bonds     | 1                | 04/2025         | 223,636                | 223,636              | 0                         | 0                   | 0                    | 0                    | 223,636                |
| <b>Grand Total</b>   |   |                |                  |                 | <b>\$807,031,290</b>   | <b>\$556,417,136</b> | <b>\$250,614,154</b>      | <b>\$93,879,198</b> | <b>\$115,826,436</b> | <b>\$311,494,366</b> | <b>\$1,328,231,290</b> |

# WATER UTILITIES FACILITIES

## MISSION

The Dallas Water Utilities Department (DWU) is a City-owned enterprise utility providing regional water and wastewater services to the residents of Dallas and to surrounding customer cities. DWU's mission is to provide services vital to the health and safety of Dallas residents and our customers and to support the City's efforts toward economic development, environmental protection, and enhancement of quality of life, including water supply, treatment, and distribution, wastewater collection and treatment, billing, credit, collection, and customer service. DWU's Water and Wastewater Capital Improvement Program (CIP) mission is to provide an adequate water supply and wastewater treatment to customers by acquiring future water and wastewater facilities and to renovate and improve existing City facilities.

## HIGHLIGHTED ACCOMPLISHMENTS FOR FY 2023-24

- Awarded water and wastewater replacement and rehabilitation contracts that will result in the installation of approximately 75 miles of water and wastewater mains (41 miles of water; 34 miles of wastewater), including relocation and private development projects
- Awarded two construction contracts to extend water and wastewater service to 19 unserved areas, including approximately 8,935 feet of water mains and 34,875 feet of wastewater mains
- Awarded construction contract for the Garland Road elevated storage tank and associated distribution system improvements
- Advertised construction contract for DWU Operations Service Center at 12000 Greenville Avenue for Wastewater and Stormwater Operation personnel and equipment
- Awarded construction contract for Phase 1 of the McKamy/Osage Branch Wastewater Improvements project to increase capacity, replace deteriorated infrastructure, and improve maintenance accessibility
- Awarded a raw water supply optimization and reliability study in partnership with Tarrant Regional Water District and North Texas Municipal Water District to evaluate the combined use of existing water supplies and infrastructure
- Completed the Long-Range Water Supply Plan (LRWSP) Update. The LRWSP was last updated in 2014 and the update forecasts water supply availability, needs, and timing of future projects/initiatives to ensure adequate supply in the future
- Advertised contract for the Main Stem Balancing Reservoir Preliminary Engineering Study. The Main Stem Balancing Reservoir was identified in the 2014 Long Range Water Supply Plan as a water management strategy
- Awarded engineering contract for Supervisory Control And Data Acquisition (SCADA) architecture assessment, design and programming standards, and server and Programmable Logic Controller (PLC)/Human Machine Interface upgrades at three water treatment plants and a treated water corrosion and chemical optimization study for the water treatment and delivery system

# WATER UTILITIES FACILITIES

- Awarded construction contract for replacement and improvement of large water and wastewater meters and valve infrastructure

## HIGHLIGHTED OBJECTIVES FOR FY 2024-25

- Award water and wastewater replacement and rehabilitation contracts that will result in the installation of approximately 75 miles of water and wastewater mains (41 miles of water; 34 miles of wastewater), including relocation and private development projects
- Award construction contract for Phase 1 of the Southwest Pipeline to improve operational resiliency and complete initial improvements for future capacity to customers in the southern portion of Dallas County. Includes approximately 6 miles of 96-inch diameter water transmission pipeline
- Award construction contract for the first phase of Cedardale High Pressure Zone improvements including a 24-inch diameter water transmission pipeline
- Award construction contract for non-potable water improvements at the Central Wastewater Treatment Plant to provide for current volume and pressure demands and to meet future growth at the plant
- Complete comprehensive strategic plan for wastewater facilities and operations. The plan assesses infrastructure needs, regulatory issues, treatment requirements, operations and maintenance practices, energy management and physical facilities planning for a 20-year planning horizon
- Award Construction Manager-at-Risk (CMAR) contract for preconstruction services associated with over \$400 million in water quality improvements planned at the Elm Fork Water Treatment Plant
- Award Phase 1 construction for the replacement of Lake June Pump Station which includes new ground storage reservoirs. The 360 Million Gallons per Day (MGD) pump station is the largest in the DWU water delivery system and has reached the end of its useful life. It will be fully replaced over the next five to seven years
- Award construction contract for the White Rock Wastewater Interceptor Phase 1 project to address deteriorated infrastructure and increase capacity in the White Rock sewershed
- Complete construction contract for rehabilitation of Abrams Pump Station, SCADA improvements for Water Delivery infrastructure, and the construction of a new pump station to improve service delivery in the Meandering Way High Pressure Plane
- Award contract for Aquifer Storage and Recovery (ASR) Preliminary Engineering study to evaluate storing flood water from Lewisville and Ray Roberts Lakes underground for future use

# WATER UTILITIES FACILITIES

## SERVICE DESCRIPTIONS

| WATER UTILITIES FACILITIES                            |  |
|---|--|
| Homeowner Extensions and Unserved Areas               | Construction of water and wastewater main extensions to homeowners for water and wastewater service and reimbursement of eligible extensions and system capacity enhancements through private development.   |
| Mains, Pump Stations, and Associated Facilities       | Right-of-way acquisition, design, and construction of new and replacement mains, pump stations, lift stations, ground storage, and elevated tanks as required by growth, development, and obsolescence. Surveying, geotechnical, and environmental services are also included. |
| Public Art  | Includes public art initiatives throughout the City of Dallas. Funds generated by public art appropriations are used for the design services of artists, selection, acquisition, commissioning, display of artworks, and for administration of public art projects.            |
| Raw Water Pumping and Transmission                    | Acquisition of right-of-way for transmission facilities and for the design and construction of raw water pumping, transmission facilities and pipelines.   |
| Rehabilitation and Equipment                          | Maintenance and renovation of major water and wastewater facilities.   |
| Relocations in Advance of Paving                      | Replacement and/or relocation of water mains, wastewater mains, and related facilities to permit widening and paving of streets and highways and storm drainage in coordination with City, County, and State programs.   |
| Service Centers, Offices, and Research Facilities     | Renovation of existing service facilities and business and customer service systems.   |
| Studies and Master Plans                              | Studies related to business, planning, water and wastewater operations, and master plan updates.   |
| Wastewater Treatment Plants and Associated Facilities | Design and construction of renovations, expansions, and improvements to the Central and Southside Wastewater Treatment Plants.   |
| Water Supply Reservoirs and Dams                      | Dam inspection, consultation, rehabilitation, and erosion studies for various dams. Also includes acquisition of new water supply sources.   |
| Water Treatment Plants and Associated Facilities      | Design and construction of renovations, expansions, and improvements to the City's three water treatment plants: Bachman Plant, East Side Plant, and Elm Fork Plant.   |
| Wholesale Customer Facilities                         | Construction of facilities necessary to provide service to wholesale customer cities. Funded by customer cities.   |



# WATER UTILITIES FACILITIES

## SOURCE OF FUNDS

| Funding Source         | Budget as of 5/31/2024 | Spent or Committed     | Remaining as of 5/31/2024 | FY 2024-25 Budget    | FY 2025-26 Planned   | Future Costs           | Total Project Costs    |
|------------------------|------------------------|------------------------|---------------------------|----------------------|----------------------|------------------------|------------------------|
| Other GO CIP - Debt    | 1,350,148,410          | 831,035,337            | 519,113,073               | 280,650,000          | 301,900,000          | 1,149,485,000          | 3,082,183,410          |
| Sewer Capital Program  | 1,900,094,147          | 1,405,867,388          | 494,226,759               | 15,108,000           | 20,420,000           | 52,500,000             | 1,988,122,147          |
| Water Capital Program  | 2,900,711,492          | 2,196,613,945          | 704,097,547               | 32,395,500           | 32,670,000           | 152,300,000            | 3,118,076,992          |
| Water Public Arts Fund | 4,440,750              | 1,567,978              | 2,872,772                 | 50,000               | 50,000               | 150,000                | 4,690,750              |
| <b>Grand Total</b>     | <b>\$6,155,394,799</b> | <b>\$4,435,084,648</b> | <b>\$1,720,310,151</b>    | <b>\$328,203,500</b> | <b>\$355,040,000</b> | <b>\$1,354,435,000</b> | <b>\$8,193,073,299</b> |

## USE OF FUNDS

| Service   | Budget as of 5/31/2024 | Spent or Committed     | Remaining as of 5/31/2024 | FY 2024-25 Budget    | FY 2025-26 Planned   | Future Costs           | Total Project Costs    |
|---|------------------------|------------------------|---------------------------|----------------------|----------------------|------------------------|------------------------|
| Homeowner Extensions and Unserved Areas               | 173,925,810            | 145,602,235            | 28,323,575                | 3,388,500            | 4,740,000            | 9,450,000              | 191,504,310            |
| Mains, Pump Stations, and Associated Facilities       | 2,146,649,781          | 1,469,707,549          | 676,942,232               | 189,200,000          | 131,700,000          | 568,735,000            | 3,036,284,781          |
| Public Art  | 4,440,750              | 1,567,978              | 2,872,772                 | 50,000               | 50,000               | 150,000                | 4,690,750              |
| Raw Water Pumping and Transmission                    | 188,203,488            | 119,171,999            | 69,031,488                | 11,000,000           | 5,500,000            | 31,000,000             | 235,703,488            |
| Rehabilitation and Equipment                          | 378,791,134            | 308,333,887            | 70,457,247                | 13,750,000           | 14,300,000           | 41,300,000             | 448,141,134            |
| Relocations in Advance of Paving                      | 459,622,728            | 288,658,925            | 170,963,803               | 37,350,000           | 26,850,000           | 87,050,000             | 610,872,728            |
| Service Centers, Offices, and Research Facilities     | 157,615,827            | 124,897,953            | 32,717,874                | 15,000,000           | 18,000,000           | 37,000,000             | 227,615,827            |
| Studies and Master Plans                              | 110,129,128            | 62,852,431             | 47,276,697                | 3,100,000            | 1,100,000            | 3,300,000              | 117,629,128            |
| Wastewater Treatment Plants and Associated Facilities | 1,035,359,163          | 811,871,752            | 223,487,411               | 27,500,000           | 0                    | 17,500,000             | 1,080,359,163          |
| Water Supply Reservoirs and Dams                      | 329,609,794            | 283,903,183            | 45,706,611                | 3,515,000            | 2,500,000            | 8,200,000              | 343,824,794            |
| Water Treatment Plants and Associated Facilities      | 1,143,002,711          | 798,222,900            | 344,779,811               | 24,350,000           | 149,600,000          | 546,750,000            | 1,863,702,711          |
| Wholesale Customer Facilities                         | 28,044,484             | 20,293,855             | 7,750,629                 | 0                    | 700,000              | 4,000,000              | 32,744,484             |
| <b>Grand Total</b>                                    | <b>\$6,155,394,799</b> | <b>\$4,435,084,648</b> | <b>\$1,720,310,151</b>    | <b>\$328,203,500</b> | <b>\$355,040,000</b> | <b>\$1,354,435,000</b> | <b>\$8,193,073,299</b> |

# WATER UTILITIES FACILITIES

## PROJECT LIST

The table below details all active projects in the Capital Improvement Program in alphabetical order. Included in the detail for each project is the service, funding source, council district, estimated completion date, inception-to-date budget, remaining appropriations, and new appropriations for FY 2024-25 and FY 2025-26. The Total Project Cost reflects the total budget over the life of the project, including inception-to-date budget, new appropriations, and estimated Future Cost.

| Project                           | Service   | Funding Source        | Council District | Completion Date | Budget as of 5/31/2024 | Spent or Committed | Remaining as of 5/31/2024 | FY 2024-25 Budget | FY 2025-26 Planned | Future Costs | Total Project Costs |
|-----------------------------------|---|-----------------------|------------------|-----------------|------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|---------------------|
| 86-87 Ws Rev Bond Complete - 8670 | Relocations in Advance of Paving                  | Sewer Capital Program | Citywide         | Ongoing         | 7,144,857              | 0                  | 7,144,857                 | 0                 | 0                  | 0            | 7,144,857           |
| Administrative Order - CS96       | Service Centers, Offices, and Research Facilities | Sewer Capital Program | Citywide         | Ongoing         | 29,038,136             | 29,035,933         | 2,203                     | 0                 | 0                  | 0            | 29,038,136          |
| AMR - P291                        | Service Centers, Offices, and Research Facilities | Other GO CIP - Debt   | Citywide         | Ongoing         | 5,000,000              | 3,783,787          | 1,216,213                 | 0                 | 0                  | 0            | 5,000,000           |
| Bachman Water Tr Pl - Facs - CW30 | Water Treatment Plants and Associated Facilities  | Water Capital Program | 6                | Ongoing         | 36,983,503             | 36,278,424         | 705,079                   | 0                 | 0                  | 0            | 36,983,503          |
| Bachman Water Tr Pl - Facs - PW30 | Water Treatment Plants and Associated Facilities  | Other GO CIP - Debt   | 6                | Ongoing         | 2,200,000              | 0                  | 2,200,000                 | 3,650,000         | 21,400,000         | 250,000,000  | 277,250,000         |
| Bachman Water Tr Pl - Facs - PW30 | Water Treatment Plants and Associated Facilities  | Other GO CIP - Debt   | 6                | 09/2028         | 4,000,000              | 4,000,000          | 0                         | 3,000,000         | 10,000,000         | 74,200,000   | 91,200,000          |
| Bachman Water Tr Pl - Facs - PW30 | Water Treatment Plants and Associated Facilities  | Water Capital Program | 6                | Ongoing         | 117,230,753            | 100,128,037        | 17,102,716                | 0                 | 0                  | 0            | 117,230,753         |

# WATER UTILITIES FACILITIES

| Project                           | Service   | Funding Source        | Council District | Completion Date | Budget as of 5/31/2024 | Spent or Committed | Remaining as of 5/31/2024 | FY 2024-25 Budget | FY 2025-26 Planned | Future Costs | Total Project Costs |
|-----------------------------------|---|-----------------------|------------------|-----------------|------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|---------------------|
| Central Ww Tr - BS30              | Wastewater Treatment Plants and Associated Facilities | Sewer Capital Program | Citywide         | Ongoing         | 595,000                | 0                  | 595,000                   | 0                 | 0                  | 0            | 595,000             |
| Central Ww Treat PI - Faci - PS30 | Wastewater Treatment Plants and Associated Facilities | Other GO CIP - Debt   | Citywide         | 09/2026         | 28,116,821             | 28,116,821         | 0                         | 0                 | 0                  | 15,000,000   | 43,116,821          |
| Central Ww Treat PI - Faci - PS30 | Wastewater Treatment Plants and Associated Facilities | Other GO CIP - Debt   | 4                | 09/2027         | 51,555,870             | 51,553,268         | 2,602                     | 27,500,000        | 0                  | 0            | 79,055,870          |
| Central Ww Treat PI - Faci - PS30 | Wastewater Treatment Plants and Associated Facilities | Sewer Capital Program | Citywide         | Ongoing         | 304,908,053            | 238,683,224        | 66,224,829                | 0                 | 0                  | 0            | 304,908,053         |
| Central Ww Treat PI - Faci - PS30 | Wastewater Treatment Plants and Associated Facilities | Sewer Capital Program | 4                | Ongoing         | 119,512,982            | 119,448,782        | 64,200                    | 0                 | 0                  | 0            | 119,512,982         |
| Central Ww Treat PI - Facs - 8243 | Wastewater Treatment Plants and Associated Facilities | Sewer Capital Program | 4                | Ongoing         | 47,651,991             | 0                  | 47,651,991                | 0                 | 0                  | 0            | 47,651,991          |
| Central Ww Treat PI - Facs - CS30 | Wastewater Treatment Plants and Associated Facilities | Sewer Capital Program | 4                | Ongoing         | 63,422,504             | 61,852,099         | 1,570,405                 | 0                 | 0                  | 0            | 63,422,504          |
| East Side Water Tr PI - Fa - CW32 | Water Supply Reservoirs and Dams                      | Water Capital Program | Citywide         | Ongoing         | 45,089,738             | 45,089,693         | 45                        | 0                 | 0                  | 0            | 45,089,738          |
| East Side Water Tr PI - Fa - CW32 | Water Treatment Plants and Associated Facilities      | Water Capital Program | Citywide         | Ongoing         | 3,000,000              | 0                  | 3,000,000                 | 0                 | 0                  | 0            | 3,000,000           |

# WATER UTILITIES FACILITIES

| Project  | Service  | Funding Source        | Council District | Completion Date | Budget as of 5/31/2024 | Spent or Committed | Remaining as of 5/31/2024 | FY 2024-25 Budget | FY 2025-26 Planned | Future Costs | Total Project Costs |
|--|--|-----------------------|------------------|-----------------|------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|---------------------|
| East Side Water Tr Pl - Fa - PW32                  | Water Treatment Plants and Associated Facilities | Other GO CIP - Debt   | Citywide         | Ongoing         | 77,402,834             | 74,142,162         | 3,260,671                 | 0                 | 27,400,000         | 5,250,000    | 110,052,834         |
| East Side Water Tr Pl - Fa - PW32                  | Water Treatment Plants and Associated Facilities | Water Capital Program | Citywide         | Ongoing         | 348,159,184            | 201,913,228        | 146,245,956               | 0                 | 0                  | 0            | 348,159,184         |
| Elm Fork Water Tr Pl - Fac - CW31                  | Water Supply Reservoirs and Dams                 | Water Capital Program | Citywide         | Ongoing         | 104,352,341            | 104,266,207        | 86,134                    | 765,000           | 0                  | 0            | 105,117,341         |
| Elm Fork Water Tr Pl - Fac - PW31                  | Water Treatment Plants and Associated Facilities | Other GO CIP - Debt   | Citywide         | Ongoing         | 135,398,780            | 134,905,486        | 493,294                   | 12,700,000        | 34,800,000         | 110,100,000  | 292,998,780         |
| Elm Fork Water Tr Pl - Fac - PW31                  | Water Treatment Plants and Associated Facilities | Other GO CIP - Debt   | Citywide         | 09/2028         | 35,200,000             | 33,923,610         | 1,276,390                 | 5,000,000         | 56,000,000         | 107,200,000  | 203,400,000         |
| Elm Fork Water Tr Pl - Fac - PW31                  | Water Treatment Plants and Associated Facilities | Water Capital Program | Citywide         | Ongoing         | 383,427,658            | 212,931,953        | 170,495,705               | 0                 | 0                  | 0            | 383,427,658         |
| Future Development Initiatives - Wastewater - CS97 | Homeowner Extensions and Unserved Areas          | Sewer Capital Program | Citywide         | Ongoing         | 8,500,000              | 0                  | 8,500,000                 | 0                 | 0                  | 0            | 8,500,000           |
| Future Development Initiatives - Water - CW97      | Homeowner Extensions and Unserved Areas          | Water Capital Program | Citywide         | Ongoing         | 8,500,000              | 0                  | 8,500,000                 | 0                 | 0                  | 0            | 8,500,000           |
| Home-Unserv Extens - Improv - CS41                 | Homeowner Extensions and Unserved Areas          | Sewer Capital Program | Citywide         | Ongoing         | 39,511,984             | 28,689,025         | 10,822,959                | 1,358,000         | 1,970,000          | 3,750,000    | 46,589,984          |

# WATER UTILITIES FACILITIES

| Project                           | Service   | Funding Source        | Council District | Completion Date | Budget as of 5/31/2024 | Spent or Committed | Remaining as of 5/31/2024 | FY 2024-25 Budget | FY 2025-26 Planned | Future Costs | Total Project Costs |
|-----------------------------------|---|-----------------------|------------------|-----------------|------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|---------------------|
| Home-Unserv Exten - Improv - CW41 | Homeowner Extensions and Unserved Areas         | Water Capital Program | Citywide         | Ongoing         | 116,913,826            | 116,913,210        | 616                       | 2,030,500         | 2,770,000          | 5,700,000    | 127,414,326         |
| Home-Unserv Exten & Improv - PW41 | Homeowner Extensions and Unserved Areas         | Sewer Capital Program | Citywide         | Ongoing         | 500,000                | 0                  | 500,000                   | 0                 | 0                  | 0            | 500,000             |
| Mains Intercept - Lift Sta - PS40 | Mains, Pump Stations, and Associated Facilities | Other GO CIP - Debt   | Citywide         | Ongoing         | 290,032,963            | 136,742,943        | 153,290,020               | 40,000,000        | 67,500,000         | 187,000,000  | 584,532,963         |
| Mains Intercept - Lift Sta - PS40 | Mains, Pump Stations, and Associated Facilities | Sewer Capital Program | Citywide         | Ongoing         | 419,630,641            | 286,107,214        | 133,523,427               | 0                 | 0                  | 0            | 419,630,641         |
| Mains Intercept & Lift Sta - BS40 | Mains, Pump Stations, and Associated Facilities | Sewer Capital Program | Citywide         | Ongoing         | 1,822,024              | 0                  | 1,822,024                 | 0                 | 0                  | 0            | 1,822,024           |
| Mains Interecpt - Lift Sta - CS40 | Mains, Pump Stations, and Associated Facilities | Sewer Capital Program | Citywide         | Ongoing         | 165,382,432            | 160,873,583        | 4,508,849                 | 5,100,000         | 7,100,000          | 21,300,000   | 198,882,432         |
| Mains Interecpt & Lift Sta - 8245 | Mains, Pump Stations, and Associated Facilities | Sewer Capital Program | Citywide         | Ongoing         | 5,587,579              | 0                  | 5,587,579                 | 0                 | 0                  | 0            | 5,587,579           |
| Mains-Pumping & Storage Fa - CW40 | Mains, Pump Stations, and Associated Facilities | Water Capital Program | Citywide         | Ongoing         | 230,888,415            | 229,884,655        | 1,003,760                 | 4,600,000         | 7,600,000          | 20,300,000   | 263,388,415         |

# WATER UTILITIES FACILITIES

| Project  | Service   | Funding Source         | Council District | Completion Date | Budget as of 5/31/2024 | Spent or Committed | Remaining as of 5/31/2024 | FY 2024-25 Budget | FY 2025-26 Planned | Future Costs | Total Project Costs |
|--|---|------------------------|------------------|-----------------|------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|---------------------|
| Mains-Pumping & Storage Fa - PW40                  | Mains, Pump Stations, and Associated Facilities   | Other GO CIP - Debt    | Citywide         | Ongoing         | 249,895,005            | 119,397,133        | 130,497,872               | 105,500,000       | 15,500,000         | 272,135,000  | 643,030,005         |
| Mains-Pumping & Storage Fa - PW40                  | Mains, Pump Stations, and Associated Facilities   | Water Capital Program  | Citywide         | Ongoing         | 580,610,722            | 468,557,944        | 112,052,779               | 0                 | 0                  | 0            | 580,610,722         |
| Major Maintenance - Rehab - CW50                   | Rehabilitation and Equipment                      | Water Capital Program  | Citywide         | Ongoing         | 211,585,425            | 202,765,949        | 8,819,476                 | 9,750,000         | 9,800,000          | 28,800,000   | 259,935,425         |
| Major Maintenance - Rehab - CS50                   | Rehabilitation and Equipment                      | Sewer Capital Program  | Citywide         | Ongoing         | 135,372,709            | 99,525,071         | 35,847,638                | 4,000,000         | 4,500,000          | 12,500,000   | 156,372,709         |
| Major Maintenance & Rehab - PW50                   | Rehabilitation and Equipment                      | Water Capital Program  | Citywide         | Ongoing         | 21,758,000             | 5,347,592          | 16,410,408                | 0                 | 0                  | 0            | 21,758,000          |
| Major Maintenance & Rehabilitation - PS50          | Rehabilitation and Equipment                      | Sewer Capital Program  | Citywide         | Ongoing         | 10,075,000             | 695,276            | 9,379,724                 | 0                 | 0                  | 0            | 10,075,000          |
| Pay 1 - P290                                       | Service Centers, Offices, and Research Facilities | Other GO CIP - Debt    | Citywide         | Ongoing         | 21,391,000             | 20,233,154         | 1,157,846                 | 0                 | 0                  | 0            | 21,391,000          |
| Public Art Administration - Water Utilities - CW95 | Public Art  | Water Public Arts Fund | Citywide         | Ongoing         | 2,173,250              | 1,459,476          | 713,774                   | 25,000            | 25,000             | 75,000       | 2,298,250           |
| Raw Water Pump - Trans Fac - CW20                  | Raw Water Pumping and Transmission                | Water Capital Program  | Citywide         | Ongoing         | 63,269,581             | 62,606,351         | 663,230                   | 500,000           | 500,000            | 500,000      | 64,769,581          |
| Raw Water Pump - Trans Fac - PW20                  | Raw Water Pumping and Transmission                | Other GO CIP - Debt    | Citywide         | Ongoing         | 2,000,000              | 129,924            | 1,870,076                 | 10,500,000        | 5,000,000          | 18,500,000   | 36,000,000          |

# WATER UTILITIES FACILITIES

| Project                           | Service                            | Funding Source        | Council District | Completion Date | Budget as of 5/31/2024 | Spent or Committed | Remaining as of 5/31/2024 | FY 2024-25 Budget | FY 2025-26 Planned | Future Costs | Total Project Costs |
|-----------------------------------|------------------------------------|-----------------------|------------------|-----------------|------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|---------------------|
| Raw Water Pump - Trans Fac - PW20 | Raw Water Pumping and Transmission | Other GO CIP - Debt   | Citywide         | 09/2030         | 74,406,000             | 37,180,921         | 37,225,079                | 0                 | 0                  | 12,000,000   | 86,406,000          |
| Raw Water Pump - Trans Fac - PW20 | Raw Water Pumping and Transmission | Water Capital Program | Citywide         | Ongoing         | 48,527,907             | 19,254,803         | 29,273,104                | 0                 | 0                  | 0            | 48,527,907          |
| Relocations Due To Paving - 8247  | Relocations in Advance of Paving   | Sewer Capital Program | Citywide         | Ongoing         | 505,060                | 0                  | 505,060                   | 0                 | 0                  | 0            | 505,060             |
| Relocations Due To Paving - CS42  | Relocations in Advance of Paving   | Sewer Capital Program | Citywide         | Ongoing         | 42,773,211             | 41,357,246         | 1,415,966                 | 3,150,000         | 5,650,000          | 10,950,000   | 62,523,211          |
| Relocations Due To Paving - CW42  | Relocations in Advance of Paving   | Other GO CIP - Debt   | Citywide         | Ongoing         | 237,166                | 237,166            | 0                         | 0                 | 0                  | 0            | 237,166             |
| Relocations Due To Paving - CW42  | Relocations in Advance of Paving   | Water Capital Program | Citywide         | Ongoing         | 124,145,609            | 86,481,018         | 37,664,591                | 3,400,000         | 6,400,000          | 11,700,000   | 145,645,609         |
| Relocations Due To Paving - PS42  | Relocations in Advance of Paving   | Other GO CIP - Debt   | Citywide         | Ongoing         | 300,000                | 0                  | 300,000                   | 0                 | 0                  | 0            | 300,000             |
| Relocations Due To Paving - PS42  | Relocations in Advance of Paving   | Other GO CIP - Debt   | 1, 2, 6          | Ongoing         | 54,293,392             | 40,538,964         | 13,754,427                | 7,400,000         | 7,400,000          | 14,800,000   | 83,893,392          |
| Relocations Due To Paving - PS42  | Relocations in Advance of Paving   | Other GO CIP - Debt   | 1, 2, 6          | 09/2027         | 7,400,000              | 2,375,128          | 5,024,872                 | 16,000,000        | 0                  | 27,400,000   | 50,800,000          |
| Relocations Due To Paving - PS42  | Relocations in Advance of Paving   | Sewer Capital Program | Citywide         | Ongoing         | 55,763,176             | 23,942,877         | 31,820,299                | 0                 | 0                  | 0            | 55,763,176          |
| Relocations Due To Paving - PW42  | Relocations in Advance of Paving   | Other GO CIP - Debt   | Citywide         | Ongoing         | 27,425,965             | 23,396,055         | 4,029,910                 | 0                 | 7,400,000          | 14,800,000   | 49,625,965          |
| Relocations Due To Paving - PW42  | Relocations in Advance of Paving   | Other GO CIP - Debt   | Citywide         | 09/2027         | 7,400,000              | 2,722,688          | 4,677,312                 | 7,400,000         | 0                  | 7,400,000    | 22,200,000          |
| Relocations Due To Paving - PW42  | Relocations in Advance of Paving   | Water Capital Program | Citywide         | Ongoing         | 132,234,292            | 67,607,782         | 64,626,510                | 0                 | 0                  | 0            | 132,234,292         |

# WATER UTILITIES FACILITIES

| Project                                      | Service   | Funding Source        | Council District | Completion Date | Budget as of 5/31/2024 | Spent or Committed | Remaining as of 5/31/2024 | FY 2024-25 Budget | FY 2025-26 Planned | Future Costs | Total Project Costs |
|--|---|-----------------------|------------------|-----------------|------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|---------------------|
| Series 2009A Revenue Bonds - 0624            | Service Centers, Offices, and Research Facilities | Other GO CIP - Debt   | Citywide         | Ongoing         | 6,447,660              | 5,737,536          | 710,124                   | 0                 | 0                  | 0            | 6,447,660           |
| Series 2022 C Water Reveue Bonds TWDB - 8360 | Mains, Pump Stations, and Associated Facilities   | Other GO CIP - Debt   | Citywide         | Ongoing         | 73,300,000             | 0                  | 73,300,000                | 0                 | 0                  | 0            | 73,300,000          |
| Series 2022 C Water Reveue Bonds TWDB - 8361 | Mains, Pump Stations, and Associated Facilities   | Other GO CIP - Debt   | Citywide         | Ongoing         | 7,500,000              | 3,000,000          | 4,500,000                 | 0                 | 0                  | 0            | 7,500,000           |
| Series 2022 C Water Reveue Bonds TWDB - 8362 | Mains, Pump Stations, and Associated Facilities   | Other GO CIP - Debt   | Citywide         | Ongoing         | 34,000,000             | 0                  | 34,000,000                | 0                 | 0                  | 0            | 34,000,000          |
| Series 2023 C Water Reveue Bonds TWDB - 8363 | Mains, Pump Stations, and Associated Facilities   | Other GO CIP - Debt   | Citywide         | 09/2025         | 0                      | 0                  | 0                         | 34,000,000        | 0                  | 0            | 34,000,000          |
| Service Ctr-Ofcs-Research - CW60             | Service Centers, Offices, and Research Facilities | Water Capital Program | Citywide         | Ongoing         | 70,655,030             | 59,834,953         | 10,820,077                | 7,000,000         | 5,000,000          | 9,000,000    | 91,655,030          |
| Service Ctr-Ofcs-Research - PS60             | Service Centers, Offices, and Research Facilities | Sewer Capital Program | Citywide         | Ongoing         | 7,950,001              | 0                  | 7,950,001                 | 0                 | 0                  | 0            | 7,950,001           |
| Service Ctr-Ofcs-Research - PW60             | Service Centers, Offices, and Research Facilities | Other GO CIP - Debt   | Citywide         | 09/2028         | 94,000                 | 93,449             | 551                       | 8,000,000         | 13,000,000         | 28,000,000   | 49,094,000          |



# WATER UTILITIES FACILITIES

| Project                           | Service   | Funding Source        | Council District | Completion Date | Budget as of 5/31/2024 | Spent or Committed | Remaining as of 5/31/2024 | FY 2024-25 Budget | FY 2025-26 Planned | Future Costs | Total Project Costs |
|-----------------------------------|---|-----------------------|------------------|-----------------|------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|---------------------|
| Service Ctr-Ofcs-Research - PW60  | Service Centers, Offices, and Research Facilities     | Water Capital Program | Citywide         | Ongoing         | 17,040,000             | 6,179,141          | 10,860,859                | 0                 | 0                  | 0            | 17,040,000          |
| Southside Ww Tbm - BS31           | Wastewater Treatment Plants and Associated Facilities | Sewer Capital Program | 8                | Ongoing         | 8,458,987              | 0                  | 8,458,987                 | 0                 | 0                  | 0            | 8,458,987           |
| Southside Ww Treat PI - Fa - 8246 | Wastewater Treatment Plants and Associated Facilities | Sewer Capital Program | 8                | Ongoing         | 17,105,225             | 0                  | 17,105,225                | 0                 | 0                  | 0            | 17,105,225          |
| Southside Ww Treat PI - Fa - CS31 | Wastewater Treatment Plants and Associated Facilities | Sewer Capital Program | 8                | Ongoing         | 131,464,011            | 131,461,931        | 2,080                     | 0                 | 0                  | 0            | 131,464,011         |
| Southside Ww Treat PI - Fa - PS31 | Wastewater Treatment Plants and Associated Facilities | Other GO CIP - Debt   | 8                | 09/2026         | 33,342,954             | 21,897,236         | 11,445,718                | 0                 | 0                  | 0            | 33,342,954          |
| Southside Ww Treat PI - Fa - PS31 | Wastewater Treatment Plants and Associated Facilities | Other GO CIP - Debt   | 8                | 09/2028         | 59,308,000             | 32,129,197         | 27,178,803                | 0                 | 0                  | 2,500,000    | 61,808,000          |
| Southside Ww Treat PI - Fa - PS31 | Wastewater Treatment Plants and Associated Facilities | Sewer Capital Program | 8                | Ongoing         | 169,916,765            | 126,729,193        | 43,187,572                | 0                 | 0                  | 0            | 169,916,765         |
| Studies-Master Plan - CW01        | Studies and Master Plans                              | Water Capital Program | Citywide         | Ongoing         | 44,857,674             | 40,977,478         | 3,880,196                 | 1,600,000         | 100,000            | 300,000      | 46,857,674          |
| Studies-Master Plans - CS01       | Studies and Master Plans                              | Sewer Capital Program | Citywide         | Ongoing         | 59,776,454             | 18,478,927         | 41,297,527                | 1,500,000         | 1,000,000          | 3,000,000    | 65,276,454          |
| Studies-Master Plans - PW01       | Studies and Master Plans                              | Water Capital Program | Citywide         | Ongoing         | 5,495,000              | 3,396,026          | 2,098,974                 | 0                 | 0                  | 0            | 5,495,000           |

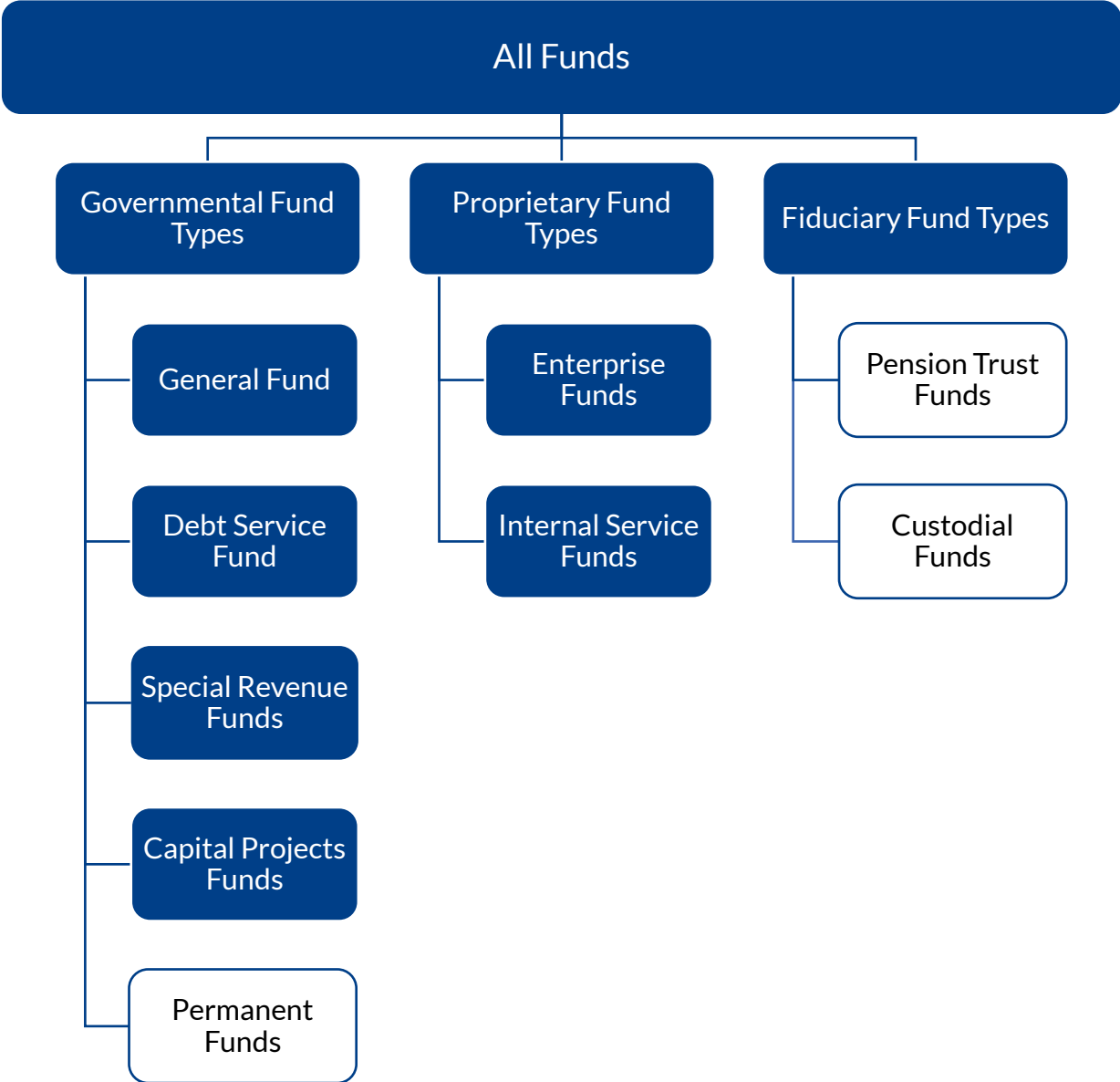
# WATER UTILITIES FACILITIES

| Project  | Service   | Funding Source        | Council District | Completion Date | Budget as of 5/31/2024 | Spent or Committed | Remaining as of 5/31/2024 | FY 2024-25 Budget | FY 2025-26 Planned | Future Costs | Total Project Costs |
|--|---|-----------------------|------------------|-----------------|------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|---------------------|
| Supply Reservoirs - Dams - CW10                      | Water Supply Reservoirs and Dams                | Water Capital Program | Citywide         | Ongoing         | 66,446,070             | 65,010,182         | 1,435,888                 | 2,750,000         | 0                  | 5,000,000    | 74,196,070          |
| Supply Reservoirs - Dams - PW10                      | Water Supply Reservoirs and Dams                | Other GO CIP - Debt   | Citywide         | Ongoing         | 1,500,000              | 0                  | 1,500,000                 | 0                 | 2,500,000          | 1,700,000    | 5,700,000           |
| Supply Reservoirs - Dams - PW10                      | Water Supply Reservoirs and Dams                | Other GO CIP - Debt   | Citywide         | 09/2027         | 60,250,000             | 54,798,707         | 5,451,293                 | 0                 | 0                  | 1,500,000    | 61,750,000          |
| Supply Reservoirs - Dams - PW10                      | Water Supply Reservoirs and Dams                | Water Capital Program | Citywide         | Ongoing         | 51,971,645             | 14,738,395         | 37,233,250                | 0                 | 0                  | 0            | 51,971,645          |
| TWDB (SWIRFT) Water Main Replacement Projects - X087 | Mains, Pump Stations, and Associated Facilities | Other GO CIP - Debt   | Citywide         | 09/2026         | 0                      | 0                  | 0                         | 0                 | 34,000,000         | 0            | 34,000,000          |
| TWDB (SWIRFT) Water Main Replacement Projects - X088 | Mains, Pump Stations, and Associated Facilities | Water Capital Program | Citywide         | 09/2027         | 0                      | 0                  | 0                         | 0                 | 0                  | 34,000,000   | 34,000,000          |
| TWDB (SWIRFT) Water Main Replacement Projects - X089 | Mains, Pump Stations, and Associated Facilities | Water Capital Program | Citywide         | 09/2028         | 0                      | 0                  | 0                         | 0                 | 0                  | 34,000,000   | 34,000,000          |
| TWDB Wastewater (Clean Water) Project - FS40         | Mains, Pump Stations, and Associated Facilities | Sewer Capital Program | Citywide         | Ongoing         | 44,000,000             | 36,403,380         | 7,596,620                 | 0                 | 0                  | 0            | 44,000,000          |
| TWDB Water Drinking Water Project - FW40             | Mains, Pump Stations, and Associated Facilities | Water Capital Program | Citywide         | Ongoing         | 44,000,000             | 28,740,698         | 15,259,302                | 0                 | 0                  | 0            | 44,000,000          |

# WATER UTILITIES FACILITIES

| Project                                 | Service                       | Funding Source         | Council District | Completion Date | Budget as of 5/31/2024 | Spent or Committed     | Remaining as of 5/31/2024 | FY 2024-25 Budget    | FY 2025-26 Planned   | Future Costs           | Total Project Costs    |
|---|-------------------------------|------------------------|------------------|-----------------|------------------------|------------------------|---------------------------|----------------------|----------------------|------------------------|------------------------|
| Wastewater Facilities Public Art - CS95 | Public Art                    | Water Public Arts Fund | Citywide         | Ongoing         | 2,267,500              | 108,501                | 2,158,999                 | 25,000               | 25,000               | 75,000                 | 2,392,500              |
| Wholesale Customer Facilities - PW43    | Wholesale Customer Facilities | Water Capital Program  | Citywide         | Ongoing         | 6,383,000              | 868,556                | 5,514,444                 | 0                    | 0                    | 0                      | 6,383,000              |
| Wholesale Customer Facils - CS43        | Wholesale Customer Facilities | Sewer Capital Program  | Citywide         | Ongoing         | 3,525,365              | 2,525,365              | 1,000,000                 | 0                    | 200,000              | 1,000,000              | 4,725,365              |
| Wholesale Customer Facils - CW43        | Wholesale Customer Facilities | Water Capital Program  | Citywide         | Ongoing         | 17,186,119             | 16,841,671             | 344,448                   | 0                    | 500,000              | 3,000,000              | 20,686,119             |
| Wholesale Customers Facilities - PS43   | Wholesale Customer Facilities | Other GO CIP - Debt    | Citywide         | Ongoing         | 750,000                | 0                      | 750,000                   | 0                    | 0                    | 0                      | 750,000                |
| Wholesale Customers Facilities - PS43   | Wholesale Customer Facilities | Sewer Capital Program  | Citywide         | Ongoing         | 200,000                | 58,263                 | 141,737                   | 0                    | 0                    | 0                      | 200,000                |
| <b>Grand Total</b>                      |                               |                        |                  |                 | <b>\$6,155,394,799</b> | <b>\$4,435,084,648</b> | <b>\$1,720,310,151</b>    | <b>\$328,203,500</b> | <b>\$355,040,000</b> | <b>\$1,354,435,000</b> | <b>\$8,193,073,299</b> |

# CITY OF DALLAS FUND STRUCTURE



**NOTE:** Shading indicates funds included in the biennial budget.



# MAJOR FUND DESCRIPTIONS

## SUMMARY

A fund is a group of related accounts used to control resources for specific activities or objectives. All the City's funds can be divided into three categories: governmental funds, proprietary funds, or fiduciary funds.

The City maintains 26 individual governmental funds, but the general and debt service funds are considered the two major governmental funds. Data from the other 22 funds is consolidated into a single presentation in the City's annual financial report.

Proprietary funds are generally used to account for services for which the City charges customers—either outside customers or other units within the City. Proprietary funds are accounted for using the economic resources measurement focus and the accrual basis of accounting. The City maintains two types of proprietary funds: enterprise funds, which are used to report the same functions presented as business-type activities in the government-wide financial statements, and internal service funds, which accumulate and allocate costs internally among the City's various functions.

Fiduciary funds are used to account for resources held for the benefit of parties outside the City. The City's pension trust and agency funds are reported as fiduciary funds. These resources are not available to support the City's own programs.

## GOVERNMENTAL FUND TYPES

The City reports the major governmental funds below:

The **General Fund** is the general operating fund of the City. It is used to account for all financial resources except those required to be accounted for in another fund. The City adopts an annual appropriated budget for its General Fund.

The **Debt Service Fund** is used to account for the accumulation of resources for and the payment of general long-term debt principal, interest, and related costs.

The City reports the additional non-major governmental funds below:

**Capital project funds** are used to account for and report financial resources that are restricted, committed, or assigned to expenditures for capital outlays, including the acquisition or construction of capital facilities and other capital assets. Capital project funds exclude those types of capital-related outflows financed by proprietary funds or for assets that will be held in trust for individuals, private organizations, or other governments.

# MAJOR FUND DESCRIPTIONS

**Special revenue funds** are used to account for proceeds of specific revenue sources that are restricted or committed to expenditures for specified purposes other than debt service or capital projects.

**Permanent funds** are used to account for private endowments whereby interest earnings are restricted in accordance with the endowment terms.

## PROPRIETARY FUNDS

The City reports the major proprietary funds below:

The **Dallas Water Utilities Fund** accounts for water and wastewater services for Dallas, area customer cities, and governmental entities. Activities necessary to provide such services are accounted for in the fund, including but not limited to administration, operations, maintenance, finance, and related debt service.

The **Convention Center Fund** accounts for convention and event services for the Kay Bailey Hutchison Convention Center. Activities necessary to provide such services are accounted for in the fund, including but not limited to administration, operations, maintenance, finance, and related debt service.

The **Airport Revenues Fund** accounts for the Dallas Airports System, which includes airport services and administration of Dallas Love Field, Dallas Executive Airport, and the Heliport. Activities necessary to provide such services are accounted for in the fund, including but not limited to administration, operations, maintenance, finance, and related debt service. DFW International Airport activity is not included in the financial statements.

The **Sanitation Fund** accounts for solid waste collection and disposal services for residential and commercial customers in Dallas. Activities necessary to provide such services are accounted for in the fund, including but not limited to administration, operations, maintenance, finance, and related debt service.

**Other non-major proprietary funds** consist of enterprise funds used to account for operations other than the major proprietary funds listed above and are operated like private business enterprises. Non-major enterprise funds include the operation of the municipal radio station and building inspections.

**Internal service funds** are used to allocate associated costs of centralized services on a cost-reimbursement basis. These services predominantly benefit governmental rather than business-type functions. The services provided to other City departments are vehicles, vehicle maintenance, fuel and lubrication, communication services, data processing and programming services, office supplies, printing, copying and mailing services,

# MAJOR FUND DESCRIPTIONS

implementation of the general obligation bond program, and risk financing, including insurance-related activities.

## FIDUCIARY FUNDS

**Pension trust funds** account for the activities of the Employees' Retirement Fund, Police and Fire Pension System, and Supplemental Police and Fire Pension Plan. The three contributory-defined benefit plans are used to accumulate resources for pension benefits payments to qualified employees.

**Custodial funds** are used to account for assets held by the City as an agent for individuals (cash escrow deposit funds, confiscated money fund, deferred compensation fund, and employee benefits fund).

## BASIS OF BUDGETING

Governmental funds use the modified accrual basis of accounting. Under the modified accrual method, revenues are recognized when they are measurable and available, and expenditures are recorded when a liability is incurred, in accordance with Generally Accepted Accounting Principles (GAAP). "Measurable" means the amount of the transaction can be determined, and "available" means revenues are considered collectible within the current period or soon enough thereafter to pay liabilities of the current period. The City considers revenue to be available if collected within 60 days of the end of the current fiscal year. Revenues susceptible to accrual under the modified accrual method are ad valorem (property) taxes, sales tax, ambulance fees, parking fines, franchise fees, and interest. In applying this concept to federal and state grants, revenues are recognized when applicable eligibility requirements are met, including time requirements. The availability period for grant revenues and developer and intergovernmental contributions is one year. Licenses and permits, including fines and forfeiture revenues, are not susceptible to accrual because generally they are not measurable until received in cash.

The change in the fair value of investments is not recognized as income/(expenditure) using the budgetary basis of accounting. Expenditures are recognized in the accounting period in which the liability is incurred, if measurable. However, debt service expenditures (principal and interest), as well as expenditures related to compensated absences, arbitrage rebate, claims and judgments, other post-employment benefits, and pollution remediation are recorded only when matured and payment is due. Encumbrances are recognized as an expenditure using the budgetary basis of accounting by governmental funds in the year of the commitment since they represent a commitment of funding for goods or services.

Proprietary funds, which include enterprise and internal service funds, are budgeted on a full accrual basis, with the exception of compensated absences, debt service payments, depreciation, capital outlay, and the change in fair value of investments is not recognized as



# MAJOR FUND DESCRIPTIONS

income/(expenditure). For these items, the City budgets for the payments expected to be paid during the fiscal year and for the revenues once billed. Encumbrances are recognized as expenditures using the budgetary basis of accounting by enterprise and internal service funds in the year of commitment since they represent a commitment of funding for goods or services.

**Fund Balance:** Under state law, the budget must be balanced. The City's Financial Performance Management Criterion #17 states, "the City shall operate on a current funding basis. Expenditures shall be budgeted and controlled so as not to exceed current revenues plus the planned use of unassigned fund balance accumulated through prior year surplus." The fund balance is the difference between planned expenditures and revenues. For the purpose of this document, two different calculations are used. For the General Fund, the unassigned portion of the fund balance is reported. For other funds, fund balance is reported as current revenues less current expenses less reserves for encumbrances, prepaid balances, and inventories.

## BASIS OF ACCOUNTING

The annual financial report shows the status of the City's finances in accordance with GAAP. In most cases, this conforms to the way the City prepares its budget. All governmental funds are accounted for using the current financial resources measurement focus and the modified accrual basis of accounting. This means current assets and current liabilities are generally the primary balances included on the balance sheets. Deferred inflows and outflows are used to account for remaining noncurrent balances. Revenues are recognized in the accounting period in which they become measurable and available. Expenditures are recognized in the accounting period in which the liability is incurred. However, liabilities for compensated absences, debt service expenditures, claims and judgments, other post-employment benefits, net pension liability, pollution remediation, rebate arbitrage, and other long-term liabilities are recorded only when the liability is matured and payment is due.

All proprietary funds are accounted for using the economic resources measurement focus and the accrual basis of accounting. Revenues are recognized in the period in which they are earned and become measurable, and expenses are recognized in the period in which they are incurred and measurable. Expenses are recognized in the accounting period in which the liability is incurred, including compensated absences, interest on debt service, claims and judgments, other post-employment benefits, net pension liability, pollution remediation, rebate arbitrage, and other long-term liabilities. All assets and all liabilities (whether current or noncurrent) associated with the activity are included on balance sheets. The reported proprietary fund net position is segregated into three components: (1) net investment in capital assets, (2) restricted, and (3) unrestricted. Proprietary fund operating statements present increases (revenues, contributions, and transfers in) and decreases (expenses and transfers out) in net position. Proprietary funds also record depreciation and amortization. Payment of principal is recorded as a reduction of long-term liabilities.

# BUDGETING FOR EQUITY

## HISTORY OF EQUITY EFFORTS

The City Council approved the [Resilient Dallas Strategy](#) in 2018, which aims to advance equity in City government through an intentional analysis of service delivery, strategic planning, and budget allocation. Equity is one of our five core values of service and means each person has the resources and services they need to thrive. The goal of equity is to eliminate racial, ethnic, and socioeconomic disparities, improving outcomes for all. Racial equity occurs when race and ethnicity cannot be used to predict outcomes for any group.

In 2019, the City Council adopted an [equity resolution](#) that established, among other things, the Budgeting for Equity (BfE) process. Sections 4 and 5 of the resolution called for the City to commit more resources to areas and populations with the greatest need, based on data and a newly designed equity tool for budget development. The BfE process is an actionable step toward closing gaps and widening opportunities for all Dallas residents.

On March 24, 2021, the City Council unanimously passed a [racial equity resolution](#) that reaffirmed the City's commitment to promote equity through all City policies. Specifically, Section 2 states the City will continue to use equity principles in developing and evaluating the City's budget.

On August 24, 2022, the City Council adopted a [Racial Equity Plan \(REP\)](#) that serves as a strategic framework to provide City leaders with actionable levers to address inequities in Dallas by establishing short-, mid-, and longer-term goals. The plan was co-developed with City departments and communities and will guide City departments and offices to enhance current plans, policies, and initiatives.

On September 28, 2022, the City Council established an [Equity Fund](#) in the amount of \$20,000,000 to support the City in activating the Racial Equity Plan. These efforts are in alignment with the REP's goals and progress measures to address inequities in Dallas. A majority of the Equity Fund was allocated to address infrastructure in areas that demonstrated the greatest need as defined by the REP.

On June 17, 2024, the City of Dallas was awarded the Bloomberg Philanthropies What Works Cities Silver Certification from Results for America for establishing exceptional data capabilities to inform policy, allocate funding, improve services, evaluate programs, and engage residents. The City of Dallas disaggregated data to inform budget decisions that addressed inequities based on race and income contributing to the allocation of \$40,000,000 of equity investments and establishing 220 metrics that are tracked publicly.

# BUDGETING FOR EQUITY

## PROCESS OVERVIEW

The City launched the BfE process in 2018 as a pilot program with selected departments, and for the last four budget cycles, the Office of Equity and Inclusion and Budget and Management Services have collaborated on an annual citywide process. [The BfE tool](#) aids departments in integrating equity into their budget decision-making processes by asking them to analyze demographic data and identify potential disparities in operations or service provisions based on race, ethnicity, or socioeconomic status. Budgeting for Equity is not a one-time endeavor but is intended to spark ongoing improvement as we work together to reduce disparities, especially those faced by historically disadvantaged communities, equity priority areas, and other historically marginalized communities.

During budget development, departments identify a representative to complete the 5-question BfE Tool, which focuses on four areas:

1. **Benefits and Burdens.** Understanding how the implementation of the department's budget will positively or negatively impact different communities.
2. **Disaggregated Data.** Centering qualitative and quantitative conclusions about program and service priorities from the data.
3. **Community Engagement.** Building relationships with impacted communities to improve the budget development process and, ultimately, service delivery.
4. **Accountability for Equity.** Evaluating the department's efforts to advance equity and making changes as needed to be more effective.

During the BfE process, departments can attend virtual presentations or request individual technical assistance with the Equity team. The BfE process has evolved each year to align with best practices, and for the first time this year, it included an [equity impact assessment](#) for the development of long-range planning and investment strategies. In addition, this year the BfE focused on the advancement of the REP.

As the [Dallas Equity Indicators report](#) demonstrates, incorporating equity into our budget is more critical than ever. With continued support from leadership, candid conversations about where we are and where we're going, and intentional work from all of us, we can shape a City government that understands and addresses the needs of all Dallas residents.

# BUDGET PROCESS

## PREPARING THE BUDGET

In January, Budget and Management Services (BMS) staff use preliminary projections of property and sales tax revenue to create a starting point for the upcoming budget. In addition, staff prepare a base budget target for each department by removing one-time funding, providing full-year funding for positions and improvements funded for a partial year, and applying a vacancy adjustment to positions.

In February, departments begin to develop biennial budget requests.

In March, the City Manager's Office and BMS staff hosts listening session meetings with residents to gain feedback about their budget priorities. The City also hosts multiple public hearings at a City Council meeting to garner additional resident feedback.

From March through July, the Budget Priorities Survey is administered through an online web form and paper surveys distributed at libraries and recreation centers in equity-priority areas within Dallas.

From April to May, the Community Survey is administered to provide statistically valid data assessing resident satisfaction with major city services, to help improve the quality of city services, and to determine priorities for the community.

From May to July, the Business Survey is administered to assess how well the City of Dallas is serving the needs of the business community, gather information about the characteristics of businesses in the City, and measure the City's performance over time.

From May to July, City executives meet with department staff to review and discuss budget requests and the impact of proposed changes on service delivery. In May, the City Manager hosts a budget workshop to recap the City Manager's Planned Budget and the latest developments.

## REVIEWING THE BUDGET

The City Council conducts a second public hearing in May to receive additional resident input, and in late June, the City Manager presents an updated outlook to City Council. The City Manager and BMS then adjust the budget where feasible based on City Council and resident input.

By July 25, each appraisal district must provide the City with the certified property tax roll. At that point, the City Manager makes final adjustments to the proposed budget based on confirmed property tax revenues.

# BUDGET PROCESS

In mid-August, the City Manager presents the proposed budget to City Council, after which Councilmembers conduct town hall meetings with their constituents to get feedback on the proposal. In late August, a budget workshop and a third public hearing give City Council and residents another opportunity to share their opinions on the proposed budget.

## AMENDING THE BUDGET

In September, City Council hosts a budget workshop where Councilmembers submit proposed amendments to the City Manager's proposed budget. Proposed amendments submitted by City Council should be balanced with revenue and/or expenditure changes for a net-zero budget impact. A majority "straw" vote is required for an amendment to be included in the final recommended budget.

## ADOPTING THE BUDGET

In September, City Council votes to adopt the budget on its first reading. If needed, an additional budget workshop is hosted in mid-September, as well as an announcement of a public hearing on the tax rate (if needed, the City hosts a tax rate public hearing on the same day as adoption of the tax rate).

# BUDGET PROCESS CALENDAR

The City of Dallas' budget process takes about nine months and consists of presentations, hearings, and deliberations. Dates for the various FY 2024-25 and FY 2025-26 budget activities are below.

|                                  |  |
|----------------------------------|--|
| <b><u>February 22</u></b>        | Operating, Capital, Grant/Trust and Other Multi-year funds budget kickoff: Operating departments, internal service departments, and departments with capital projects receive instructions on development of FY 2024-25 and FY 2025-26 budgets |
| <b><u>March 15</u></b>           | Administer 2024 Community Survey   |
| <b><u>March 15 - July 30</u></b> | Informal online and paper copy survey of residents' budget priorities for the upcoming budget  |
| <b><u>March 25-30</u></b>        | City Manager's Budget Engagement meetings: In-person and virtual community meetings where City staff engage with residents to incorporate their priorities into the proposed budget  |
| <b><u>March 27</u></b>           | Public hearing on the Operating, Capital, and Grants and Trusts Budget   |
| <b><u>April 12</u></b>           | Administer 2024 Business Survey  |
| <b><u>April 23 - June 17</u></b> | City Manager's Office conducts budget deliberations, including individual department presentations   |
| <b><u>May 15</u></b>             | City Council Budget Workshop: FY 2024-25 and FY 2025-26 biennial budget overview   |
| <b><u>May 22</u></b>             | Public hearing on the Operating, Capital, and Grants and Trusts Budget   |
| <b><u>June 21</u></b>            | City Council briefing by memorandum on the 2024 Community Results  |
| <b><u>July 25</u></b>            | Last Day for appraisal districts to certify property tax rolls per state law   |
| <b><u>August 10</u></b>          | Advertise Public Hearing Notice for the Operating, Capital, and Grants and Trusts Budget   |

# BUDGET PROCESS CALENDAR

- August 13** City Council Budget Workshop: City Manager presents recommended FY 2024-25 and FY 2025-26 biennial budget to City Council and receives feedback
- August 15-29** City Council Budget Town Hall meetings (virtual and in-person)
- August 21** City Council Budget Workshop: City Manager presents additional briefings on specific budget-related topics
- August 28** Public hearing on the Operating, Capital, and Grants and Trusts Budget
- September 4** City Council Budget Workshop: Councilmembers meet as a committee of the whole to propose and discuss possible amendments to the budget (straw votes anticipated)
- September 4** City Council discusses amendments to the budget and adopts FY 2024-25 Operating, Capital, and Grants and Trusts Budget on first reading
- September 7** Advertise tax rate notice and budget appropriation ordinance
- September 18** Public hearing on the tax rate
- September 18** City Council discusses amendments to the budget, adopts FY 2024-25 Operating, Capital, and Grants and Trusts Budget on second reading, sets property tax rate, and approves other budget-related items
- October 1** FY 2024-25 begins

# GLOSSARY

## **ACCRUAL ACCOUNTING**

A measure of revenues earned and expenses incurred by the City during the period, regardless of when cash is received or paid

## **ADOPTED BUDGET**

The budget approved by City Council at the beginning of the fiscal year

## **AD VALOREM TAX**

A tax levied on the assessed valuation of real land and improvements and personal property located in the City

## **ADDITIONAL RESOURCES**

Grants, trusts, or any other source of funds (excluding capital funds) that contribute to the service and are receiving new appropriations in the next biennial

## **AGENCY FUND**

Resources retained by the governmental unit as an agent for another governmental unit

## **AMORTIZATION**

An accounting method that reduces the value of a loan or an intangible asset over time

## **APPROPRIATION**

An authorization made by the City Council that permits officials to incur obligations against and make expenditures of governmental resources

## **ARBITRAGE**

The difference between the interest paid on tax-exempt bonds and the interest earned by investing the proceeds of the tax-exempt bonds in higher-yielding taxable securities

## **ASSESSED VALUATION**

The total valuation of land and improvements and personal property, less all properties exempt from tax; also known as taxable valuation



# GLOSSARY

## AUDIT

A comprehensive examination and written report of the way the government's resources were utilized. A financial audit is a review of the accounting system and financial information to determine how government funds were spent and whether expenditures were in compliance with the legislative body's appropriations. A performance audit consists of a review of how well the government met its stated goals. An accounting audit is intended to ascertain whether financial statements fairly present financial position and results of operations.

## BALANCED BUDGET

A budget with revenues equal to expenditures

## BIENNIAL BUDGET

A balanced budget that covers two fiscal years

## BOND

A written promise to pay a sum of money on a specified date at a specified interest rate; general obligation (GO) and revenue bonds are used for funding permanent capital improvements, such as buildings, streets, or water and wastewater pipes

## BUDGET

A financial plan for a specified period that matches all planned revenues and expenditures with various municipal services; the primary means by which most expenditures and service delivery activities of a government are controlled

## CAPITAL CONSTRUCTION FUND

Used to pay for capital projects that are not debt-financed; funding is usually derived from operating fund transfers

## CAPITAL EXPENDITURE

The acquisition or construction of an asset that has a useful life greater than one year

## CAPITAL GIFTS AND DONATIONS

Contributions by individuals or organizations to fund capital improvements within the scope of interest of the donor

## CAPITAL IMPROVEMENT PROGRAM (CIP)

The City's plan to finance major infrastructure development and improvement; primarily funded through GO and revenue bonds

# GLOSSARY

## **CAPITAL PROJECTS FUND**

Used to account for and report financial sources that are restricted, committed, or assigned to expenditure for capital outlays, including the acquisition or construction of capital facilities and other capital assets

## **CERTIFICATE OF OBLIGATION (CO)**

A written promise secured by the full faith and credit of the City used for funding permanent capital improvements; debt service is paid from ad valorem taxes or operating revenues

## **COMMERCIAL PAPER**

A short-term promissory note offering flexibility to borrow as needed at the time of the actual award of projects instead of sale of bonds

## **COMMUNITY DEVELOPMENT BLOCK GRANTS (CDBG)**

Federal funds available to municipalities specifically for activities and programs to create viable urban communities for low- and moderate-income individuals

## **CONTINGENCY RESERVE**

A budgetary reserve that provides for unanticipated and non-recurring expenditures

## **CONTRACTUAL SERVICE**

The cost related to services performed for the City by individuals, businesses, or utilities

## **DEBT SERVICE**

Used to account for the accumulation of financial resources to meet the requirements of general obligation debt service and debt service reserve; sometimes referred to as the Interest and Sinking Fund

## **DEFICIT**

An excess of expenses over revenues at a specific point in time

## **DEPARTMENT**

A major administrative division of the City that indicates overall management responsibility for an operation or a group of related operations within a functional area

## **DEPRECIATION**

A systematic allocation of cost for a tangible asset during its estimated useful life; calculation is based on a reduction in the asset's value over time, particularly because of wear and tear

# GLOSSARY

## **EMERGENCY RESERVE**

A budgetary reserve that provides for temporary financing of unanticipated or unforeseen extraordinary needs of an emergency nature

## **ENCUMBRANCE**

The commitment of appropriated funds to purchase an item or service

## **ENTERPRISE FUND**

Funds fully supported by charges for service; each fund establishes revenue-based fees and charges to recoup the costs of providing the services

## **EQUIPMENT ACQUISITION NOTES**

Short-term note financing secured by the full faith and credit of the City used for funding capital equipment purchases; debt service requirements are met with ad valorem or operating transfers from fee-supported funds

## **FIDUCIARY FUND**

A fund that accounts for assets held by the City in a trustee or agency capacity

## **FINANCIAL MANAGEMENT PERFORMANCE CRITERIA (FMPC)**

Established in the late 1970s to reflect financial policies the City deems necessary for planning purposes and to measure sound financial condition; these criteria apply to the ongoing management of the City's finances and cover the following aspects of financial management: operating programs, capital and debt management, accounting, auditing and financial planning, cash management, grants and trusts, and Dallas Water Utilities

## **FINES AND FORFEITURES**

Charges levied by City departments to individuals and businesses that are resolved through payment or loss of property

## **FISCAL YEAR (FY)**

The 12-month period beginning October 1 and ending the following September 30 to which the annual budget applies

## **FRANCHISE FEE**

A fee levied by the City Council on businesses that use the City's right-of-way to deliver services; this fee is usually charged as a percentage of gross receipts

# GLOSSARY

## **FULL-TIME EQUIVALENT (FTE)**

A unit used to quantify staffing equal to 2,080 hours of paid time; one FTE is a full-year position working 40 hours per week, while a part-time position working 20 hours per week or a temporary full-time position working six months would be 0.5 FTE

**NOTE:** Dallas Fire-Rescue calculates one uniform FTE as 2,080 or 2,808 hours of paid time, depending on the assignment.

## **FULL-YEAR FUNDING (FYF)**

The additional funding needed for 12 full months of operations related to positions or programs added in the previous fiscal year; this funding complements prior-year funding

## **FUND**

A fiscal and accounting entity with a self-balancing set of accounts (assets, liabilities, fund balance) set aside for specific activities or attaining certain objectives in accordance with special regulations, restrictions, or limitations

## **FUND BALANCE**

The difference between a fund's assets and liabilities. For the purposes of this document, two different calculations are used. For the General Fund, the unreserved undesignated portion of fund balance is reported. For other funds, fund balance is reported as current assets, less current liabilities, less reserves for encumbrances. For non-enterprise funds, sick and vacation accruals are excluded. For multi-year funds, reserves for encumbrances are not excluded. For funds that use inventory accounting, inventory encumbrances are not deducted (to avoid double-reduction).

## **GENERAL CAPITAL RESERVE**

The depository for proceeds from property sale, abandonments, or reimbursements of prior loans/advances providing funds for capital improvements and/or to provide interim financing for capital projects

## **GENERAL FUND**

The main operating fund of the City, which accounts for basic operating services such as police, fire, streets, code enforcement, parks and recreation, libraries, and others

## **GENERAL OBLIGATION (GO) BOND**

Bonds used for funding permanent public capital improvements such as buildings, streets, and bridges; these bonds are repaid from the levy of property taxes, and voter approval is required to issue them

# GLOSSARY

## GOVERNMENTAL FUNDS

A type of fund; governmental funds include the General Fund, special revenue funds, capital projects funds, debt service funds, and permanent funds

## GRANT

A contribution by a government or other organization to support a certain function; typically, these contributions are made to a local government from the state or federal government

## HEADCOUNT

The number of employees on payroll at the time the count is calculated (changes daily)

## IN-SERVICE DATE

The date on which a City facility is available to the public

## INTER-DEPARTMENT FINANCING

Short-term interim financing from one City department to another (necessary due to timing of project with permanent financing mechanism) with the repayment of the loan plus interest once permanent financing is in place

## INTEREST EARNED

Assets collected through investment of cash

## INTERFUND REVENUE

Assets transferred from one fund to another for services rendered; includes revenues from various funds that provide indirect cost payments to the General Fund, as well as Dallas Water Utilities street rental payments, and surplus property auction revenue

## INTERGOVERNMENTAL REVENUE

Money collected from other governmental entities

## INTERNAL SERVICE FUND

A fund used to account for goods or services given to one department by another on a cost-reimbursement basis

## LIABILITY RESERVE

Funds reserved for outstanding current and forecasted future liabilities

## LICENSE AND PERMITS REVENUE

Revenues related to various license and permit fees

# GLOSSARY

## MAJOR FUND

Funds whose revenues, expenditures/expenses, assets, or liabilities are at least 10 percent of the total for their fund category (government or enterprise) and five percent of the aggregate of all governmental and enterprise funds in total.

## MASTER LEASE

A short-term financing program offering flexibility to borrow as needed at the time of the actual purchase of equipment or technology improvements instead of the sale of equipment acquisition notes

## MEET & CONFER AGREEMENT

An agreement between the City and police and fire employee associations on wages, benefits, and working conditions for uniform employees in accordance with Chapter 147 of the Texas Local Government Code

## MISCELLANEOUS REVENUE

Revenues from rentals, gifts and donations, and collections for damages to City property

## MODIFIED ACCRUAL BASIS OF ACCOUNTING

A basis of accounting according to which (a) revenues are recognized in the accounting period in which they became available and measurable and (b) expenditures are recognized in the accounting period in which the fund liability is incurred, if measurable, except for unmatured interest on general long-term debt and certain similar accrued obligations, which should be recognized when due

## NON-UNIFORMED EMPLOYEE

Non-sworn City employees in any department, including Dallas Fire-Rescue, the Dallas Police Department, and other Civil Service departments and including part-time and temporary employees, but not independent contractors or City Councilmembers; where eligible, these employees are covered by the Employees' Retirement Fund

## ONE-TIME RESOURCES

Non-recurring revenues that will be used for one-time expenses

## OPERATING AND MAINTENANCE COST

The operational cost incurred by a facility for one year

## OPERATING BUDGET

The personnel, supply, service, and short-term capital expenditures of a department

# GLOSSARY

## **PARTIAL-YEAR FUNDING**

The funding required to partially fund operations related to positions and/or program funding added in a fiscal year

## **PERMANENT FUND**

A fund used to account for and report resources that are restricted to the extent that only earnings, and not principal, may be used for the benefit of the government or its residents

## **PLANNED BUDGET**

The second year of the City's financial operations plan (biennial budget); state law does not allow cities in Texas to adopt a two-year appropriation

## **POSITION**

A specific job with an assigned position identification number, including full-time, part-time, and temporary

## **PROGRAM**

A sub-unit of a department

## **PROPRIETARY FUND**

A fund with profit and loss aspects; the two types are enterprise and internal service funds

## **REIMBURSEMENT**

The repayment of funds from one fund or department to another for a specific purpose

## **REVENUE**

A receipt of cash from another entity that requires a cash receipt to be entered in the financial system

## **REVENUE FUND**

A fund used to account for and report the proceeds of specific revenue sources that are restricted or committed to expenditures for specified purposes other than debt service or capital projects

## **SERVICE**

A specific operation performed within a department or office

# GLOSSARY

## **STRATEGIC PRIORITIES**

Values that allow an organization to achieve its goals; the City Manager and City Council established the following strategic priorities to guide the work of City departments and operations: (1) Economic Development, (2) Environment and Sustainability, (3) Government Performance and Financial Management, (4) Housing and Homelessness Solutions, (5) Public Safety, (6) Quality of Life, Arts, and Culture, (7) Transportation and Infrastructure, and (8) Workforce, Education, and Equity

## **STRUCTURALLY BALANCED BUDGET**

A budget that provides for annual recurring total expenditures and encumbrances, which are equal to or less than the annual recurring revenue estimate for the fund

## **TRUE INTEREST COST**

The full cost of a bond issue accounting for the present value (time value) of money; the rate of interest, compounded semiannually, required to discount the payments of principal and interest to bondholders to the original purchase price

## **UNIFORMED EMPLOYEE**

Sworn City employees in Dallas Fire-Rescue or the Dallas Police Department, including firefighters, police officers, trainee police officers, and park rangers; these employees are covered by the Dallas Police and Fire Pension System





# ACRONYM INDEX

|                |  |
|----------------|--|
| <b>ABLE</b>    | Active Bystander for Law Enforcement                       |
| <b>ACFR</b>    | Annual Comprehensive Financial Report                      |
| <b>ADA</b>     | Americans with Disabilities Act                            |
| <b>ALS</b>     | Advanced Life Support                                      |
| <b>AFRD</b>    | Authorization for Records Disposal                         |
| <b>AIDS</b>    | Acquired Immunodeficiency Syndrome                         |
| <b>ALAANA</b>  | African, Latinx, Asian, Arab, and Native American          |
| <b>ALJ</b>     | Administrative Law Judge                                   |
| <b>ALPR</b>    | Automatic License Plate Reader                             |
| <b>AMTRAK</b>  | American Railroad Passenger Corporation                    |
| <b>AOA</b>     | Airport Operating Area                                     |
| <b>ARC</b>     | Animal Remains Collection                                  |
| <b>ARFF</b>    | Aircraft Rescue and Firefighting                           |
| <b>ARPA</b>    | American Rescue Plan Act                                   |
| <b>ASAP</b>    | Active Senior and Adult Programs                           |
| <b>ASPCA</b>   | American Society for the Prevention of Cruelty to Animals  |
| <b>ASSP</b>    | Ambulance Services Supplemental Payment Program            |
| <b>BAR</b>     | Budget Accountability Report                               |
| <b>BRINSAP</b> | Bridge Inspection and Appraisal Program                    |
| <b>BSC</b>     | Benefits Service Center                                    |
| <b>BSD</b>     | Building Services Department                               |
| <b>BUILD</b>   | Broadening Urban Investment to Leverage Dallas             |
| <b>BVS</b>     | Bureau of Vital Statistics                                 |
| <b>CAD</b>     | Computer-aided dispatch                                    |
| <b>CARE</b>    | Community Animal Resource Effort                           |
| <b>CBD</b>     | Central Business District                                  |
| <b>CBL</b>     | Commercial Driver's License                                |
| <b>CBRNE</b>   | Chemical, Biological, Radiological, Nuclear, and Explosive |
| <b>CDBG</b>    | Community Development Block Grant                          |
| <b>CDC</b>     | City Detention Center                                      |
| <b>CDFI</b>    | Community development financial institutions               |
| <b>CDL</b>     | Commercial driver's license                                |
| <b>CDRC</b>    | City of Dallas Regional Center                             |
| <b>CECAP</b>   | Comprehensive Environmental and Climate Action Plan        |
| <b>CEDP</b>    | COVID-19 Eviction Defense Project                          |
| <b>CERT</b>    | Community Emergency Response Team                          |
| <b>CES</b>     | Convention and Event Services                              |
| <b>CFE</b>     | Certified Fraud Examiner                                   |
| <b>CHDO</b>    | Community Housing Development Organizations                |
| <b>CHP</b>     | Comprehensive Housing Policy                               |
| <b>CIA</b>     | Certified Internal Auditor                                 |
| <b>CIP</b>     | Capital Improvement Program                                |
| <b>CISA</b>    | Certified Information Systems Auditor                      |

# ACRONYM INDEX

|                 |   |
|-----------------|---|
| <b>CLUE</b>     | Clinical Learning and Understanding Engine    |
| <b>CNG</b>      | Compressed Natural Gas                        |
| <b>CNR</b>      | Coverage Net Revenue                          |
| <b>CO</b>       | Certificate of Obligation                     |
| <b>COC</b>      | Continuum of Care                             |
| <b>COC</b>      | Communities of Color                          |
| <b>COG</b>      | Council of Government                         |
| <b>COP</b>      | Cultural Organizations Program                |
| <b>COR</b>      | Contract Office Representative                |
| <b>COVID-19</b> | Coronavirus disease                           |
| <b>CP</b>       | Commercial Paper                              |
| <b>CPA</b>      | Certified Public Accountant                   |
| <b>CPE</b>      | Center for Performance Excellence             |
| <b>CPI</b>      | Consumer Price Index                          |
| <b>CPOB</b>     | Community Police Oversight Board              |
| <b>DAL</b>      | Dallas Love Field Airport                     |
| <b>DART</b>     | Dallas Area Rapid Transit                     |
| <b>D-COR</b>    | Dallas Contracting Officer Representative     |
| <b>DCP</b>      | Dallas Cultural Plan                          |
| <b>DCVB</b>     | Dallas Convention and Visitors Bureau         |
| <b>DEA</b>      | Dallas Executive Airport                      |
| <b>DFW</b>      | Dallas/Fort Worth International Airport       |
| <b>DHAP</b>     | Dallas Homebuyers Assistance Program          |
| <b>DHS</b>      | United States Department of Homeland Security |
| <b>DNVG</b>     | Dallas Neighborhood Vitality Grant            |
| <b>DPL</b>      | Dallas Public Library                         |
| <b>DPM</b>      | Department Progress Measure                   |
| <b>DROP</b>     | Deferred Retirement Option Plan               |
| <b>DRTRR</b>    | Dallas R.E.A.L Time Rapid Rehousing           |
| <b>DSHS</b>     | Department of State Health Services           |
| <b>DVRs</b>     | Digital Voice Recorders                       |
| <b>EAB</b>      | Emerald Ash Borer Mitigation                  |
| <b>EBJUS</b>    | Eddie Bernice Johnson Union Station           |
| <b>ECMS</b>     | Enterprise Contract Management System         |
| <b>ECU</b>      | Environmental Crimes Unit                     |
| <b>EDC</b>      | Economic Development Corporation              |
| <b>EDDI</b>     | Engagement, Development, Diversity, Inclusion |
| <b>EDMS</b>     | Electronic Document Management System         |
| <b>EDP</b>      | Economic Development Policy                   |
| <b>EEOC</b>     | Equal Employment Opportunity Commission       |
| <b>EHS</b>      | Environmental and Health Services             |
| <b>ELC</b>      | Enhanced Library Card                         |
| <b>ELL</b>      | English-language learning                     |

# ACRONYM INDEX

|              |   |
|--------------|---|
| <b>EMS</b>   | Emergency Medical Service                             |
| <b>EMS</b>   | Environmental Management System                       |
| <b>EMT</b>   | Emergency Medical Technician                          |
| <b>EOD</b>   | Explosive Ordnance Disposal                           |
| <b>EPA</b>   | Environmental Protection Agency                       |
| <b>EPO</b>   | Exclusive provider organization                       |
| <b>ER</b>    | Employee Relations                                    |
| <b>ERT</b>   | Estimated response time                               |
| <b>ESA</b>   | Environmental Site Assessment                         |
| <b>ESG</b>   | Emergency Solutions Grant Program                     |
| <b>EV</b>    | Electric Vehicle                                      |
| <b>FAA</b>   | Federal Aviation Administration                       |
| <b>FAR</b>   | Federal Aviation Regulations                          |
| <b>FCC</b>   | Federal Communications Commission                     |
| <b>FEC</b>   | Financial Empowerment Centers                         |
| <b>FEMA</b>  | Federal Emergency Management Agency                   |
| <b>FFATA</b> | Federal Financial Accountability and Transparency Act |
| <b>FMPC</b>  | Financial Management Performance Criteria             |
| <b>FOP</b>   | First Offenders Program                               |
| <b>FROT</b>  | Fire-Rescue Officer Training                          |
| <b>FTE</b>   | Full-time equivalent                                  |
| <b>FY</b>    | Fiscal year   |
| <b>FYF</b>   | Full-year funding                                     |
| <b>GAAP</b>  | Generally Accepted Accounting Principles              |
| <b>GARE</b>  | Government Alliance on Race and Equity                |
| <b>GASB</b>  | Governmental Accounting Standards Board               |
| <b>GED</b>   | General Equivalency Diploma                           |
| <b>GFOA</b>  | Government Finance Officers Association               |
| <b>GIS</b>   | Geographic Information System                         |
| <b>GO</b>    | General Obligation                                    |
| <b>GPFM</b>  | Government Performance and Financial Management       |
| <b>HART</b>  | Homeless Act Response Team                            |
| <b>HB</b>    | House Bill  |
| <b>HDHP</b>  | High-deductible health plan                           |
| <b>HHS</b>   | United States Department of Health and Human Services |
| <b>HIPP</b>  | Housing Improvement Preservation Program              |
| <b>HIV</b>   | Human Immunodeficiency Virus                          |
| <b>HOA</b>   | Home Owner's Association                              |
| <b>HOME</b>  | Home Investment Partnerships Program                  |
| <b>HOPWA</b> | Housing Opportunities for Persons with AIDS           |
| <b>HOT</b>   | Hotel Occupancy Tax                                   |
| <b>HRA</b>   | Health Reimbursement Agreement                        |
| <b>HRC</b>   | Human Resource Consulting                             |

# ACRONYM INDEX

|               |   |
|---------------|---|
| <b>HRIS</b>   | Human Resources Information System                        |
| <b>HRP</b>    | Human Resource Partners                                   |
| <b>HSA</b>    | Health savings account                                    |
| <b>HSR</b>    | High Speed Rail   |
| <b>HUD</b>    | United States Department of Housing and Urban Development |
| <b>HVAC</b>   | Heating, ventilation, and air conditioning                |
| <b>IBNR</b>   | Incurred but not reported (claims)                        |
| <b>IIPD</b>   | International Inland Port of Dallas                       |
| <b>ILSE</b>   | Inspection and Life Safety Education                      |
| <b>IMLS</b>   | Institute of Museum and Library Services                  |
| <b>IMP</b>    | Infrastructure Management Program                         |
| <b>IPL</b>    | Integrated Pipeline                                       |
| <b>IRS</b>    | Internal Revenue Service                                  |
| <b>ISO</b>    | International Organization for Standardization            |
| <b>IT</b>     | Information Technology                                    |
| <b>JCM</b>    | Juvenile case managers                                    |
| <b>KBHCCD</b> | Kay Bailey Hutchison Convention Center Dallas             |
| <b>KPMG</b>   | Klynveld Peat Marwick Goerdeler International Limited     |
| <b>LED</b>    | Light-emitting diode                                      |
| <b>LFMP</b>   | Love Field Modernization Program                          |
| <b>LGC</b>    | Local Government Corporation                              |
| <b>LIHTC</b>  | Low-Income Housing Tax Credit                             |
| <b>LIMS</b>   | Laboratory Information Management System                  |
| <b>LMI</b>    | Low- to moderate-income                                   |
| <b>LPR</b>    | License plate reader                                      |
| <b>M/WBE</b>  | Minority- and women-owned business enterprises            |
| <b>MDC</b>    | Mobile Data Computer                                      |
| <b>MGT</b>    | Management Services                                       |
| <b>MIT</b>    | Massachusetts Institute of Technology                     |
| <b>MLPP</b>   | Master Lease Purchase Program                             |
| <b>MOA</b>    | Memorandum of Agreement                                   |
| <b>MRM</b>    | Mobile resource management                                |
| <b>MS4</b>    | Municipal Separate Storm Sewer System                     |
| <b>MSA</b>    | Metropolitan Statistical Area                             |
| <b>MSD</b>    | Municipal Setting Designation                             |
| <b>MVA</b>    | Market Value Analysis                                     |
| <b>NAICS</b>  | North American Industry Classification System             |
| <b>NAMI</b>   | National Alliance on Mental Illness                       |
| <b>NAR</b>    | National Association of Realtors                          |
| <b>NC</b>     | New construction  |
| <b>NCC</b>    | Neighborhood Code Compliance                              |
| <b>NCTCOG</b> | North Central Texas Council of Governments                |
| <b>NFPA</b>   | National Fire Protection Association                      |

# ACRONYM INDEX

|                 |   |
|-----------------|---|
| <b>NG</b>       | Next Generation                               |
| <b>NGRP</b>     | Neighborhood Grant Reclamation Program        |
| <b>NIBRS</b>    | National Incident-Based Reporting System      |
| <b>NIGP</b>     | National Institute of Governmental Purchasing |
| <b>NJTL</b>     | National Junior Tennis League                 |
| <b>NMTC</b>     | New Markets Tax Credit                        |
| <b>NNA</b>      | Neighborhood Nuisance Abatement               |
| <b>O&amp;M</b>  | Operating and maintenance                     |
| <b>ORR</b>      | Open Records Request                          |
| <b>OSE</b>      | Office of Special Events                      |
| <b>PACE</b>     | Property Assessed Clean Energy                |
| <b>P-Card</b>   | Purchasing card                               |
| <b>PCI</b>      | Pavement Condition Index                      |
| <b>PEG</b>      | Public, Educational, and Governmental         |
| <b>PID</b>      | Public Improvement District                   |
| <b>PILOT</b>    | Payment in lieu of taxes                      |
| <b>PIT</b>      | Point-in-time                                 |
| <b>PM</b>       | Preventive maintenance                        |
| <b>POCPP</b>    | Property Owners Cost Participation Program    |
| <b>PPE</b>      | Personal Protective Equipment                 |
| <b>PPP</b>      | Public Private Partnership Fund               |
| <b>PSAP</b>     | Public Safety Answering Point                 |
| <b>PSN</b>      | Project Safe Neighborhood                     |
| <b>QCT</b>      | Qualified Census Tracts                       |
| <b>RBD</b>      | Dallas Executive Airport                      |
| <b>RBM</b>      | Regulated Building Materials                  |
| <b>REP</b>      | Racial Equity Plan                            |
| <b>RFID</b>     | Radio Frequency Identification                |
| <b>RFP</b>      | Request for proposal                          |
| <b>RIF</b>      | Reduction-in-force                            |
| <b>RIGHT</b>    | Rapid Integrated Group Healthcare Team        |
| <b>RMIS</b>     | Risk Management Information System            |
| <b>RMS</b>      | Record Management System                      |
| <b>ROW</b>      | Right-of-way                                  |
| <b>RSVP</b>     | Rapid Single-Family VIP Program               |
| <b>RTCC</b>     | Real-Time Crime Center                        |
| <b>RTR</b>      | R.E.A.L. Time Rehousing Program               |
| <b>RZ</b>       | Reinvestment Zone                             |
| <b>SAC</b>      | Seniors Affairs Commission                    |
| <b>S.A.V.E.</b> | Spay, Advocate, Vaccinate, and Educate        |
| <b>SB</b>       | Senate Bill                                   |
| <b>SCADA</b>    | Supervisory Control and Data Acquisition      |
| <b>SCBA</b>     | Self-contained breathing apparatus            |

# ACRONYM INDEX

|                |  |
|----------------|--|
| <b>SD/FPOF</b> | South Dallas/Fair Park Opportunity Fund                            |
| <b>SECO</b>    | State Energy Conservation Office                                   |
| <b>SERVE</b>   | Shaping Executives for Results tied to a Vision of Excellence      |
| <b>SFPM</b>    | Single-Function Paramedic  |
| <b>SLA</b>     | Service-level agreement  |
| <b>SLRF</b>    | State and Local Fiscal Recovery Funds                              |
| <b>SMART</b>   | Summer Learning Program that takes place at local Dallas libraries |
| <b>SPEP</b>    | Sales per enplaned passenger                                       |
| <b>SPSS</b>    | Statistical Package for Social Sciences                            |
| <b>SR</b>      | Service request (311)  |
| <b>SSI</b>     | Supplemental Security Income                                       |
| <b>STEM</b>    | Science, Technology, Engineering, and Math                         |
| <b>STR</b>     | Short Term Rentals   |
| <b>TARZ</b>    | Tax Abatement Reinvestment Zone                                    |
| <b>TBALL</b>   | The Black Academy of Arts and Letters                              |
| <b>TCEQ</b>    | Texas Commission on Environmental Quality                          |
| <b>TCO</b>     | Total cost of ownership  |
| <b>TDCJ</b>    | Texas Department of Criminal Justice                               |
| <b>TDH</b>     | Texas Department of Health   |
| <b>TDHCA</b>   | Texas Department of Housing and Community Affairs                  |
| <b>TDSHS</b>   | Texas Department of State Health Services                          |
| <b>TIF</b>     | Tax Increment Financing (districts)                                |
| <b>TIF RZ</b>  | Tax Increment Financing Reinvestment Zone                          |
| <b>TNRCC</b>   | Texas Natural Resources Conservation Commission                    |
| <b>TOD</b>     | Transit-oriented development                                       |
| <b>TPIA</b>    | Texas Public Information Act                                       |
| <b>TPID</b>    | Tourism Public Improvement District                                |
| <b>TRE</b>     | Trinity Railway Express  |
| <b>TRec</b>    | Teen Recreation Program  |
| <b>TSA</b>     | Transportation Security Administration                             |
| <b>TSL</b>     | Time spent listening   |
| <b>TSLAC</b>   | Texas State Library and Archives Commission                        |
| <b>TxDOT</b>   | Texas Department of Transportation                                 |
| <b>UCMR4</b>   | Unregulated Contaminant Monitoring Rule                            |
| <b>UFMP</b>    | Urban Forest Master Plan   |
| <b>UPS</b>     | Uninterrupted Power Supply   |
| <b>USCIS</b>   | United States Citizenship and Immigration Services                 |
| <b>USCMA</b>   | United States Mexico Canada Agreement                              |
| <b>USPS</b>    | U.S. Postal Service  |
| <b>VISTA</b>   | Volunteers in Service to America                                   |
| <b>WAP</b>     | Wireless Access Points   |
| <b>WIC</b>     | Women, Infants, and Children Program                               |
| <b>WRR</b>     | Municipal Radio  |

# ACRONYM INDEX

**WTP**      Water Treatment Plant  
**YSSD**     Youth Support Services Division





# DEPARTMENT ACRONYM INDEX

|              |  |
|--------------|--|
| <b>ATT</b>   | City Attorney's Office                             |
| <b>AUD</b>   | City Auditor's Office                              |
| <b>AVI</b>   | Aviation   |
| <b>BCM</b>   | Bond & Construction Management                     |
| <b>BMS</b>   | Budget & Management Services                       |
| <b>CCO</b>   | City Controller's Office                           |
| <b>CCS</b>   | Code Compliance                                    |
| <b>CCX</b>   | Office of Communications & Customer Experience/311 |
| <b>CDU</b>   | Community Development Unit                         |
| <b>CCT</b>   | Convention & Event Services                        |
| <b>COM</b>   | Office of Communications, Outreach, & Marketing    |
| <b>CMO</b>   | City Manager's Office                              |
| <b>CTJ</b>   | Judiciary  |
| <b>CVS</b>   | Civil Service                                      |
| <b>DAS</b>   | Dallas Animal Services                             |
| <b>DBI</b>   | Data Analytics & Business Intelligence             |
| <b>DEV</b>   | Development Services                               |
| <b>DFR</b>   | Dallas Fire-Rescue                                 |
| <b>DMC</b>   | Dallas Municipal Court                             |
| <b>DPD</b>   | Dallas Police Department                           |
| <b>DWU</b>   | Dallas Water Utilities                             |
| <b>EBC</b>   | Express Business Center                            |
| <b>ECO</b>   | Office of Economic Development                     |
| <b>ECR</b>   | Office of Emergency Management & Crisis Response   |
| <b>EFM</b>   | Equipment & Fleet Management                       |
| <b>FRM</b>   | Facilities & Real Estate Management                |
| <b>HOU</b>   | Housing & Community Development                    |
| <b>ITS</b>   | Information & Technology Services                  |
| <b>LIB</b>   | Dallas Public Library                              |
| <b>MCC</b>   | Mayor & City Council Office                        |
| <b>MGT</b>   | Management Services                                |
| <b>MSH</b>   | City Marshall's Office                             |
| <b>Non-D</b> | Non-Departmental                                   |
| <b>OAC</b>   | Office of Arts & Culture                           |
| <b>OCC</b>   | Office of Community Care & Empowerment             |
| <b>OCPO</b>  | Office of Community Police Oversight               |
| <b>OEI</b>   | Office of Equity & Inclusion                       |
| <b>OEQS</b>  | Office of Environmental Quality & Sustainability   |
| <b>OGA</b>   | Office of Government Affairs                       |
| <b>OHP</b>   | Office of Historic Preservation                    |
| <b>OHS</b>   | Office of Homeless Solutions                       |
| <b>OIPSS</b> | Office of Integrated Public Safety Solutions       |
| <b>ORM</b>   | Office of Risk Management                          |

# DEPARTMENT ACRONYM INDEX

|            |                                |
|------------|--------------------------------|
| <b>PBW</b> | Public Works                   |
| <b>PER</b> | Human Resources                |
| <b>PKR</b> | Park & Recreation              |
| <b>PDV</b> | Planning & Development         |
| <b>PNV</b> | Planning & Urban Design        |
| <b>POM</b> | Procurement Services           |
| <b>SAN</b> | Sanitation Services            |
| <b>SBC</b> | Small Business Center          |
| <b>SDM</b> | Stormwater Drainage Management |
| <b>SEC</b> | City Secretary's Office        |
| <b>TPW</b> | Transportation & Public Works  |
| <b>TRN</b> | Transportation                 |
| <b>WRR</b> | Municipal Radio                |

# 2024 Tax Rate Calculation Worksheet

## Taxing Units Other Than School Districts or Water Districts

AR appraisal  
Form 50-856

JW 8.2.24

City of Dallas  
Taxing Unit Name  
City Hall, 1500 Marilla St., 6th Fl, Dallas TX 75201  
Taxing Unit's Address, City, State, ZIP Code

214.670.5349  
Phone (area code and number)  
www.dallascityhall.com  
Taxing Unit's Website Address  
8/2/24

**GENERAL INFORMATION:** Tax Code Section 26.04(c) requires an officer or employee designated by the governing body to calculate the no-new-revenue (NNR) tax rate and voter-approval tax rate for the taxing unit. These tax rates are expressed in dollars per \$100 of taxable value calculated. The calculation process starts after the chief appraiser delivers to the taxing unit the certified appraisal roll and the estimated values of properties under protest. The designated officer or employee shall certify that the officer or employee has accurately calculated the tax rates and used values shown for the certified appraisal roll or certified estimate. The officer or employee submits the rates to the governing body by Aug. 7 or as soon thereafter as practicable.

School districts do not use this form, but instead use Comptroller Form 50-859 *Tax Rate Calculation Worksheet, School District without Chapter 313 Agreements* or Comptroller Form 50-884 *Tax Rate Calculation Worksheet, School District with Chapter 313 Agreements*.

Water districts as defined under Water Code Section 49.001(1) do not use this form, but instead use Comptroller Form 50-858 *Water District Voter-Approval Tax Rate Worksheet for Low Tax Rate and Developing Districts* or Comptroller Form 50-860 *Developed Water District Voter-Approval Tax Rate Worksheet*.

The Comptroller's office provides this worksheet to assist taxing units in determining tax rates. The information provided in this worksheet is offered as technical assistance and not legal advice. Taxing units should consult legal counsel for interpretations of law regarding tax rate preparation and adoption.

### SECTION 1: No-New-Revenue Tax Rate

The NNR tax rate enables the public to evaluate the relationship between taxes for the prior year and for the current year based on a tax rate that would produce the same amount of taxes (no new taxes) if applied to the same properties that are taxed in both years. When appraisal values increase, the NNR tax rate should decrease.

The NNR tax rate for a county is the sum of the NNR tax rates calculated for each type of tax the county levies.

While uncommon, it is possible for a taxing unit to provide an exemption for only maintenance and operations taxes. In this case, the taxing unit will need to calculate the NNR tax rate separately for the maintenance and operations tax and the debt tax, then add the two components together.

| Line | No-New-Revenue Tax Rate Worksheet  | Amount/Rate         |
|------|--|---------------------|
| 1.   | <b>Prior year total taxable value.</b> Enter the amount of the prior year taxable value on the prior year tax roll today. Include any adjustments since last year's certification; exclude Tax Code Section 25.25(d) one-fourth and one-third over-appraisal corrections from these adjustments. Exclude any property value subject to an appeal under Chapter 42 as of July 25 (will add undisputed value in Line 6). This total includes the taxable value of homesteads with tax ceilings (will deduct in Line 2) and the captured value for tax increment financing (adjustment is made by deducting TIF taxes, as reflected in Line 17). <sup>1</sup> | \$ 163,172,511,313  |
| 2.   | <b>Prior year tax ceilings.</b> Counties, cities and junior college districts. Enter the prior year total taxable value of homesteads with tax ceilings. These include the homesteads of homeowners age 65 or older or disabled. Other taxing units enter 0. If your taxing unit adopted the tax ceiling provision last year or a prior year for homeowners age 65 or older or disabled, use this step. <sup>2</sup>   | \$ 0                |
| 3.   | <b>Preliminary prior year adjusted taxable value.</b> Subtract Line 2 from Line 1.   | \$ 163,172,511,313  |
| 4.   | <b>Prior year total adopted tax rate.</b>  | \$ 0.735700 /\$100  |
| 5.   | <b>Prior year taxable value lost because court appeals of ARB decisions reduced the prior year's appraised value.</b>  |                     |
|      | A. Original prior year ARB values:.....  | \$ 21,183,452,588   |
|      | B. Prior year values resulting from final court decisions:.....  | - \$ 19,042,773,741 |
|      | C. Prior year value loss. Subtract B from A. <sup>3</sup>  | \$ 2,140,678,847    |
| 6.   | <b>Prior year taxable value subject to an appeal under Chapter 42, as of July 25.</b>  |                     |
|      | A. Prior year ARB certified value:.....  | \$ 34,638,385,676   |
|      | B. Prior year disputed value:.....   | - \$ 1,420,620,397  |
|      | C. Prior year undisputed value. Subtract B from A. <sup>4</sup>  | \$ 33,217,765,279   |
| 7.   | <b>Prior year Chapter 42 related adjusted values.</b> Add Line 5C and Line 6C.   | \$ 35,358,444,126   |

<sup>1</sup> Tex. Tax Code §26.012(14)

<sup>2</sup> Tex. Tax Code §26.012(14)

<sup>3</sup> Tex. Tax Code §26.012(13)

<sup>4</sup> Tex. Tax Code §26.012(13)

| Line | No-New-Revenue Tax Rate Worksheet   | Amount/Rate        |
|------|---|--------------------|
| 8.   | <b>Prior year taxable value, adjusted for actual and potential court-ordered adjustments.</b> Add Line 3 and Line 7.  | \$ 198,530,955,439 |
| 9.   | <b>Prior year taxable value of property in territory the taxing unit deannexed after Jan. 1, 2023.</b> Enter the prior year value of property in deannexed territory. <sup>5</sup>  | \$ 0               |
| 10.  | <b>Prior year taxable value lost because property first qualified for an exemption in the current year.</b> If the taxing unit increased an original exemption, use the difference between the original exempted amount and the increased exempted amount. Do not include value lost due to freeport, goods-in-transit, temporary disaster exemptions. Note that lowering the amount or percentage of an existing exemption in the current year does not create a new exemption or reduce taxable value.<br><br><b>A. Absolute exemptions.</b> Use prior year market value: ..... \$ 19,276,618<br><br><b>B. Partial exemptions.</b> Current year exemption amount or current year percentage exemption times prior year value: ..... + \$ 1,735,799,770<br><br><b>C. Value loss.</b> Add A and B. <sup>6</sup>   | \$ 1,755,076,388   |
| 11.  | <b>Prior year taxable value lost because property first qualified for agricultural appraisal (1-d or 1-d-1), timber appraisal, recreational/scenic appraisal or public access airport special appraisal in the current year.</b> Use only properties that qualified for the first time in the current year; do not use properties that qualified in the prior year.<br><br><b>A. Prior year market value:</b> ..... \$ 1,764,260<br><br><b>B. Current year productivity or special appraised value:</b> ..... - \$ 6,890<br><br><b>C. Value loss.</b> Subtract B from A. <sup>7</sup>   | \$ 1,757,370       |
| 12.  | <b>Total adjustments for lost value.</b> Add Lines 9, 10C and 11C.  | \$ 1,756,833,758   |
| 13.  | <b>Prior year captured value of property in a TIF.</b> Enter the total value of the prior year captured appraised value of property taxable by a taxing unit in a tax increment financing zone for which the prior year taxes were deposited into the tax increment fund. <sup>8</sup> If the taxing unit has no captured appraised value in line 18D, enter 0.   | \$ 15,343,270,704  |
| 14.  | <b>Prior year total value.</b> Subtract Line 12 and Line 13 from Line 8.  | \$ 181,430,850,977 |
| 15.  | <b>Adjusted prior year total levy.</b> Multiply Line 4 by Line 14 and divide by \$100.  | \$ 1,334,786,770   |
| 16.  | <b>Taxes refunded for years preceding the prior tax year.</b> Enter the amount of taxes refunded by the taxing unit for tax years preceding the prior tax year. Types of refunds include court decisions, Tax Code Section 25.25(b) and (c) corrections and Tax Code Section 31.11 payment errors. Do not include refunds for the prior tax year. This line applies only to tax years preceding the prior tax year. <sup>9</sup>  | \$ 23,421,157      |
| 17.  | <b>Adjusted prior year levy with refunds and TIF adjustment.</b> Add Lines 15 and 16. <sup>10</sup>   | \$ 1,358,207,927   |
| 18.  | <b>Total current year taxable value on the current year certified appraisal roll today.</b> This value includes only certified values or certified estimate of values and includes the total taxable value of homesteads with tax ceilings (will deduct in Line 20). These homesteads include homeowners age 65 or older or disabled. <sup>11</sup><br><br><b>A. Certified values:</b> ..... \$ 212,947,665,472<br><br><b>B. Counties:</b> Include railroad rolling stock values certified by the Comptroller's office: ..... + \$ .....<br><br><b>C. Pollution control and energy storage system exemption:</b> Deduct the value of property exempted for the current tax year for the first time as pollution control or energy storage system property:..... - \$ 0<br><br><b>D. Tax increment financing:</b> Deduct the current year captured appraised value of property taxable by a taxing unit in a tax increment financing zone for which the current year taxes will be deposited into the tax increment fund. Do not include any new property value that will be included in Line 23 below. <sup>12</sup> ..... - \$ 18,328,008,492<br><br><b>E. Total current year value.</b> Add A and B, then subtract C and D. | \$ 194,619,656,980 |

<sup>5</sup> Tex. Tax Code §26.012(15)  
<sup>6</sup> Tex. Tax Code §26.012(15)  
<sup>7</sup> Tex. Tax Code §26.012(15)  
<sup>8</sup> Tex. Tax Code §26.03(c)  
<sup>9</sup> Tex. Tax Code §26.012(13)  
<sup>10</sup> Tex. Tax Code §26.012(13)  
<sup>11</sup> Tex. Tax Code §26.012, 26.04(c-2)  
<sup>12</sup> Tex. Tax Code §26.03(c)

| Line | No-New-Revenue Tax Rate Worksheet   | Amount/Rate        |
|------|---|--------------------|
| 19.  | <b>Total value of properties under protest or not included on certified appraisal roll.</b> <sup>13</sup>   |                    |
|      | <b>A. Current year taxable value of properties under protest.</b> The chief appraiser certifies a list of properties still under ARB protest. The list shows the appraisal district's value and the taxpayer's claimed value, if any, or an estimate of the value if the taxpayer wins. For each of the properties under protest, use the lowest of these values. Enter the total value under protest. <sup>14</sup> .....  | \$ 2,200,183,407   |
|      | <b>B. Current year value of properties not under protest or included on certified appraisal roll.</b> The chief appraiser gives taxing units a list of those taxable properties that the chief appraiser knows about but are not included in the appraisal roll certification. These properties also are not on the list of properties that are still under protest. On this list of properties, the chief appraiser includes the market value, appraised value and exemptions for the preceding year and a reasonable estimate of the market value, appraised value and exemptions for the current year. Use the lower market, appraised or taxable value (as appropriate). Enter the total value of property not on the certified roll. <sup>15</sup> ..... | + \$ 0             |
|      | <b>C. Total value under protest or not certified.</b> Add A and B.  | \$ 2,200,183,407   |
| 20.  | <b>Current year tax ceilings.</b> Counties, cities and junior colleges enter current year total taxable value of homesteads with tax ceilings. These include the homesteads of homeowners age 65 or older or disabled. Other taxing units enter 0. If your taxing unit adopted the tax ceiling provision in the prior year or a previous year for homeowners age 65 or older or disabled, use this step. <sup>16</sup>  | \$ 0               |
| 21.  | <b>Current year total taxable value.</b> Add Lines 18E and 19C. Subtract Line 20. <sup>17</sup>   | \$ 196,819,840,387 |
| 22.  | <b>Total current year taxable value of properties in territory annexed after Jan. 1, of the prior year.</b> Include both real and personal property. Enter the current year value of property in territory annexed. <sup>18</sup>   | \$ 0               |
| 23.  | <b>Total current year taxable value of new improvements and new personal property located in new improvements.</b> New means the item was not on the appraisal roll in the prior year. An improvement is a building, structure, fixture or fence erected on or affixed to land. New additions to existing improvements may be included if the appraised value can be determined. New personal property in a new improvement must have been brought into the taxing unit after Jan. 1, of the prior year and be located in a new improvement. New improvements <b>do</b> include property on which a tax abatement agreement has expired for the current year. <sup>19</sup>   | \$ 5,064,214,856   |
| 24.  | <b>Total adjustments to the current year taxable value.</b> Add Lines 22 and 23.  | \$ 5,064,214,856   |
| 25.  | <b>Adjusted current year taxable value.</b> Subtract Line 24 from Line 21.  | \$ 191,755,625,531 |
| 26.  | <b>Current year NNR tax rate.</b> Divide Line 17 by Line 25 and multiply by \$100. <sup>20</sup>  | \$ 0.708301 /\$100 |
| 27.  | <b>COUNTIES ONLY.</b> Add together the NNR tax rates for each type of tax the county levies. The total is the current year county NNR tax rate. <sup>21</sup>   | \$ _____ /\$100    |

**SECTION 2: Voter-Approval Tax Rate**

The voter-approval tax rate is the highest tax rate that a taxing unit may adopt without holding an election to seek voter approval of the rate. The voter-approval tax rate is split into two separate rates:

- Maintenance and Operations (M&O) Tax Rate:** The M&O portion is the tax rate that is needed to raise the same amount of taxes that the taxing unit levied in the prior year plus the applicable percentage allowed by law. This rate accounts for such things as salaries, utilities and day-to-day operations.
- Debt Rate:** The debt rate includes the debt service necessary to pay the taxing unit's debt payments in the coming year. This rate accounts for principal and interest on bonds and other debt secured by property tax revenue.

The voter-approval tax rate for a county is the sum of the voter-approval tax rates calculated for each type of tax the county levies. In most cases the voter-approval tax rate exceeds the no-new-revenue tax rate, but occasionally decreases in a taxing unit's debt service will cause the NNR tax rate to be higher than the voter-approval tax rate.

| Line | Voter-Approval Tax Rate Worksheet  | Amount/Rate        |
|------|--|--------------------|
| 28.  | <b>Prior year M&amp;O tax rate.</b> Enter the prior year M&O tax rate.   | \$ 0.531700 /\$100 |
| 29.  | <b>Prior year taxable value, adjusted for actual and potential court-ordered adjustments.</b> Enter the amount in Line 8 of the <i>No-New-Revenue Tax Rate Worksheet</i> . | \$ 198,530,955,439 |

<sup>13</sup> Tex. Tax Code §26.01(c) and (d)  
<sup>14</sup> Tex. Tax Code §26.01(c)  
<sup>15</sup> Tex. Tax Code §26.01(d)  
<sup>16</sup> Tex. Tax Code §26.012(6)(B)  
<sup>17</sup> Tex. Tax Code §26.012(6)  
<sup>18</sup> Tex. Tax Code §26.012(17)  
<sup>19</sup> Tex. Tax Code §26.012(17)  
<sup>20</sup> Tex. Tax Code §26.04(c)  
<sup>21</sup> Tex. Tax Code §26.04(d)

| Line | Veter-Approval Tax Rate Worksheet  | Amount/Rate        |
|------|--|--------------------|
| 30.  | <b>Total prior year M&amp;O levy.</b> Multiply Line 28 by Line 29 and divide by \$100.   | \$ 1,055,589,090   |
| 31.  | <p><b>Adjusted prior year levy for calculating NNR M&amp;O rate.</b></p> <p><b>A. M&amp;O taxes refunded for years preceding the prior tax year.</b> Enter the amount of M&amp;O taxes refunded in the preceding year for taxes before that year. Types of refunds include court decisions, Tax Code Section 25.25(b) and (c) corrections and Tax Code Section 31.11 payment errors. Do not include refunds for tax year 2023. This line applies only to tax years preceding the prior tax year..... + \$ 16,984,464</p> <p><b>B. Prior year taxes in TIF.</b> Enter the amount of taxes paid into the tax increment fund for a reinvestment zone as agreed by the taxing unit. If the taxing unit has no current year captured appraised value in Line 18D, enter 0..... - \$ 125,993,156</p> <p><b>C. Prior year transferred function.</b> If discontinuing all of a department, function or activity and transferring it to another taxing unit by written contract, enter the amount spent by the taxing unit discontinuing the function in the 12 months preceding the month of this calculation. If the taxing unit did not operate this function for this 12-month period, use the amount spent in the last full fiscal year in which the taxing unit operated the function. The taxing unit discontinuing the function will subtract this amount in D below. The taxing unit receiving the function will add this amount in D below. Other taxing units enter 0. .... +/- \$ 0</p> <p><b>D. Prior year M&amp;O levy adjustments.</b> Subtract B from A. For taxing unit with C, subtract if discontinuing function and add if receiving function..... \$ -109,008,692</p> <p><b>E. Add Line 30 to 31D.</b></p> | \$ 946,580,398     |
| 32.  | <b>Adjusted current year taxable value.</b> Enter the amount in Line 25 of the <i>No-New-Revenue Tax Rate Worksheet</i> .  | \$ 191,755,625,531 |
| 33.  | <b>Current year NNR M&amp;O rate (unadjusted).</b> Divide Line 31E by Line 32 and multiply by \$100.   | \$ 0.493638 /\$100 |
| 34.  | <p><b>Rate adjustment for state criminal justice mandate.<sup>23</sup></b></p> <p><b>A. Current year state criminal justice mandate.</b> Enter the amount spent by a county in the previous 12 months providing for the maintenance and operation cost of keeping inmates in county-paid facilities after they have been sentenced. Do not include any state reimbursement received by the county for the same purpose. \$ 0</p> <p><b>B. Prior year state criminal justice mandate.</b> Enter the amount spent by a county in the 12 months prior to the previous 12 months providing for the maintenance and operation cost of keeping inmates in county-paid facilities after they have been sentenced. Do not include any state reimbursement received by the county for the same purpose. Enter zero if this is the first time the mandate applies..... - \$ 0</p> <p><b>C. Subtract B from A and divide by Line 32 and multiply by \$100.....</b> \$ 0.000000 /\$100</p> <p><b>D. Enter the rate calculated in C. If not applicable, enter 0.</b></p>  | \$ 0.000000 /\$100 |
| 35.  | <p><b>Rate adjustment for indigent health care expenditures.<sup>24</sup></b></p> <p><b>A. Current year indigent health care expenditures.</b> Enter the amount paid by a taxing unit providing for the maintenance and operation cost of providing indigent health care for the period beginning on July 1, of the prior tax year and ending on June 30, of the current tax year, less any state assistance received for the same purpose..... \$ 0</p> <p><b>B. Prior year indigent health care expenditures.</b> Enter the amount paid by a taxing unit providing for the maintenance and operation cost of providing indigent health care for the period beginning on July 1, 2022 and ending on June 30, 2023, less any state assistance received for the same purpose..... - \$ 0</p> <p><b>C. Subtract B from A and divide by Line 32 and multiply by \$100.....</b> \$ 0.000000 /\$100</p> <p><b>D. Enter the rate calculated in C. If not applicable, enter 0.</b></p>  | \$ 0.000000 /\$100 |

<sup>23</sup> [Reserved for expansion]  
<sup>24</sup> Tex. Tax Code 526.044  
<sup>25</sup> Tex. Tax Code 526.0441

| Line | Voter-Approval Tax Rate Worksheet   | Amount/Rate          |
|------|---|----------------------|
| D41. | <p><b>Disaster Line 41 (D41): Current year voter-approval M&amp;O rate for taxing unit affected by disaster declaration.</b> If the taxing unit is located in an area declared a disaster area and at least one person is granted an exemption under Tax Code Section 11.35 for property located in the taxing unit, the governing body may direct the person calculating the voter-approval tax rate to calculate in the manner provided for a special taxing unit. The taxing unit shall continue to calculate the voter-approval tax rate in this manner until the earlier of:</p> <p>1) the first year in which total taxable value on the certified appraisal roll exceeds the total taxable value of the tax year in which the disaster occurred; or</p> <p>2) the third tax year after the tax year in which the disaster occurred.</p> <p>If the taxing unit qualifies under this scenario, multiply Line 40C by 1.08. <sup>27</sup> If the taxing unit does not qualify, do not complete Disaster Line 41 (Line D41).</p>  | \$ 0.000000 /\$100   |
| 42.  | <p><b>Total current year debt to be paid with property taxes and additional sales tax revenue.</b> Debt means the interest and principal that will be paid on debts that:</p> <p>(1) are paid by property taxes;</p> <p>(2) are secured by property taxes;</p> <p>(3) are scheduled for payment over a period longer than one year; and</p> <p>(4) are not classified in the taxing unit's budget as M&amp;O expenses.</p> <p><b>A. Debt</b> also includes contractual payments to other taxing units that have incurred debts on behalf of this taxing unit, if those debts meet the four conditions above. Include only amounts that will be paid from property tax revenue. Do not include appraisal district budget payments. If the governing body of a taxing unit authorized or agreed to authorize a bond, warrant, certificate of obligation, or other evidence of indebtedness on or after Sept. 1, 2021, verify if it meets the amended definition of debt before including it here. <sup>28</sup></p> <p>Enter debt amount ..... \$ 448,334,454</p> <p><b>B. Subtract unencumbered fund amount</b> used to reduce total debt. .... - \$ 0</p> <p><b>C. Subtract certified amount spent from sales tax to reduce debt</b> (enter zero if none) ..... - \$ 0</p> <p><b>D. Subtract amount paid</b> from other resources ..... - \$ 45,722,723</p> <p><b>E. Adjusted debt.</b> Subtract B, C and D from A.</p> | \$ 402,611,731       |
| 43.  | <p><b>Certified prior year excess debt collections.</b> Enter the amount certified by the collector. <sup>29</sup></p>  | \$ 21,174,880        |
| 44.  | <p><b>Adjusted current year debt.</b> Subtract Line 43 from Line 42E.</p>   | \$ 381,436,851       |
| 45.  | <p><b>Current year anticipated collection rate.</b></p> <p><b>A.</b> Enter the current year anticipated collection rate certified by the collector. <sup>30</sup> ..... 100.00 %</p> <p><b>B.</b> Enter the prior year actual collection rate..... 98.08 %</p> <p><b>C.</b> Enter the 2022 actual collection rate. .... 100.64 %</p> <p><b>D.</b> Enter the 2021 actual collection rate. .... 101.64 %</p> <p><b>E.</b> If the anticipated collection rate in A is lower than actual collection rates in B, C and D, enter the lowest collection rate from B, C and D. If the anticipated rate in A is higher than at least one of the rates in the prior three years, enter the rate from A. Note that the rate can be greater than 100%. <sup>31</sup></p>  | 100.00 %             |
| 46.  | <p><b>Current year debt adjusted for collections.</b> Divide Line 44 by Line 45E.</p>   | \$ 381,436,851       |
| 47.  | <p><b>Current year total taxable value.</b> Enter the amount on Line 21 of the <i>No-New-Revenue Tax Rate Worksheet</i>.</p>  | \$ 196,819,840,387   |
| 48.  | <p><b>Current year debt rate.</b> Divide Line 46 by Line 47 and multiply by \$100.</p>  | \$ 0.193800 /\$100 ✓ |
| 49.  | <p><b>Current year voter-approval M&amp;O rate plus current year debt rate.</b> Add Lines 41 and 48.</p>  | \$ 0.704715 /\$100 ✓ |
| D49. | <p><b>Disaster Line 49 (D49): Current year voter-approval tax rate for taxing unit affected by disaster declaration.</b> Complete this line if the taxing unit calculated the voter-approval tax rate in the manner provided for a special taxing unit on Line D41. Add Line D41 and 48.</p>  | \$ 0.000000 /\$100   |

<sup>27</sup> Tex. Tax Code §26.042(a)  
<sup>28</sup> Tex. Tax Code §26.012(7)  
<sup>29</sup> Tex. Tax Code §26.012(10) and 26.04(b)  
<sup>30</sup> Tex. Tax Code §26.04(b)  
<sup>31</sup> Tex. Tax Code §526.04(h), (h-1) and (h-2)



| Line | Voter-Approval Tax Rate Worksheet  | Amount/Rate |
|------|--|-------------|
| 36.  | <p><b>Rate adjustment for county indigent defense compensation.</b> <sup>25</sup></p> <p><b>A. Current year indigent defense compensation expenditures.</b> Enter the amount paid by a county to provide appointed counsel for indigent individuals and fund the operations of a public defender's office under Article 26.044, Code of Criminal Procedure for the period beginning on July 1, of the prior tax year and ending on June 30, of the current tax year, less any state grants received by the county for the same purpose. .... \$ 0</p> <p><b>B. Prior year indigent defense compensation expenditures.</b> Enter the amount paid by a county to provide appointed counsel for indigent individuals and fund the operations of a public defender's office under Article 26.044, Code of Criminal Procedure for the period beginning on July 1, 2022 and ending on June 30, 2023, less any state grants received by the county for the same purpose. .... \$ 0</p> <p><b>C.</b> Subtract B from A and divide by Line 32 and multiply by \$100. .... \$ 0.000000 /\$100</p> <p><b>D.</b> Multiply B by 0.05 and divide by Line 32 and multiply by \$100. .... \$ 0.000000 /\$100</p> <p><b>E.</b> Enter the lesser of C and D. If not applicable, enter 0. .... \$ 0.000000 /\$100</p> |             |
| 37.  | <p><b>Rate adjustment for county hospital expenditures.</b> <sup>26</sup></p> <p><b>A. Current year eligible county hospital expenditures.</b> Enter the amount paid by the county or municipality to maintain and operate an eligible county hospital for the period beginning on July 1, of the prior tax year and ending on June 30, of the current tax year. .... \$ 0</p> <p><b>B. Prior year eligible county hospital expenditures.</b> Enter the amount paid by the county or municipality to maintain and operate an eligible county hospital for the period beginning on July 1, 2022 and ending on June 30, 2023. .... \$ 0</p> <p><b>C.</b> Subtract B from A and divide by Line 32 and multiply by \$100. .... \$ 0.000000 /\$100</p> <p><b>D.</b> Multiply B by 0.08 and divide by Line 32 and multiply by \$100. .... \$ 0.000000 /\$100</p> <p><b>E.</b> Enter the lesser of C and D, if applicable. If not applicable, enter 0. .... \$ 0.000000 /\$100</p>  |             |
| 38.  | <p><b>Rate adjustment for defunding municipality.</b> This adjustment only applies to a municipality that is considered to be a defunding municipality for the current tax year under Chapter 109, Local Government Code. Chapter 109, Local Government Code only applies to municipalities with a population of more than 250,000 and includes a written determination by the Office of the Governor. See Tax Code Section 26.0444 for more information.</p> <p><b>A. Amount appropriated for public safety in the prior year.</b> Enter the amount of money appropriated for public safety in the budget adopted by the municipality for the preceding fiscal year. .... \$ 0</p> <p><b>B. Expenditures for public safety in the prior year.</b> Enter the amount of money spent by the municipality for public safety during the preceding fiscal year. .... \$ 0</p> <p><b>C.</b> Subtract B from A and divide by Line 32 and multiply by \$100. .... \$ 0.000000 /\$100</p> <p><b>D.</b> Enter the rate calculated in C. If not applicable, enter 0. .... \$ 0.000000 /\$100</p>  |             |
| 39.  | <p><b>Adjusted current year NNR M&amp;O rate.</b> Add Lines 33, 34D, 35D, 36E, and 37E. Subtract Line 38D. .... \$ 0.493638 /\$100 ✓</p>   |             |
| 40.  | <p><b>Adjustment for prior year sales tax specifically to reduce property taxes.</b> Cities, counties and hospital districts that collected and spent additional sales tax on M&amp;O expenses in the prior year should complete this line. These entities will deduct the sales tax gain rate for the current year in Section 3. Other taxing units, enter zero.</p> <p><b>A.</b> Enter the amount of additional sales tax collected and spent on M&amp;O expenses in the prior year, if any. Counties must exclude any amount that was spent for economic development grants from the amount of sales tax spent. .... \$ 0</p> <p><b>B.</b> Divide Line 40A by Line 32 and multiply by \$100. .... \$ 0.000000 /\$100</p> <p><b>C.</b> Add Line 40B to Line 39. .... \$ 0.493638 /\$100</p>  |             |
| 41.  | <p><b>Current year voter-approval M&amp;O rate.</b> Enter the rate as calculated by the appropriate scenario below.</p> <p><b>Special Taxing Unit.</b> If the taxing unit qualifies as a special taxing unit, multiply Line 40C by 1.08.</p> <p>- or -</p> <p><b>Other Taxing Unit.</b> If the taxing unit does not qualify as a special taxing unit, multiply Line 40C by 1.035. .... \$ 0.510915 /\$100 ✓</p>  |             |

<sup>25</sup> Tex. Tax Code §26.0442

<sup>26</sup> Tex. Tax Code §26.0443

| Line | Voter-Approval Tax Rate Worksheet   | Amount/Rate        |
|------|---|--------------------|
| 50.  | <b>COUNTIES ONLY.</b> Add together the voter-approval tax rates for each type of tax the county levies. The total is the current year county voter-approval tax rate. | \$ 0.000000 /\$100 |

**SECTION 3: NNR Tax Rate and Voter-Approval Tax Rate Adjustments for Additional Sales Tax to Reduce Property Taxes**

Cities, counties and hospital districts may levy a sales tax specifically to reduce property taxes. Local voters by election must approve imposing or abolishing the additional sales tax. If approved, the taxing unit must reduce its NNR and voter-approval tax rates to offset the expected sales tax revenue.

This section should only be completed by a county, city or hospital district that is required to adjust its NNR tax rate and/or voter-approval tax rate because it adopted the additional sales tax.

| Line | Additional Sales and Use Tax Worksheet  | Amount/Rate        |
|------|---|--------------------|
| 51.  | <b>Taxable Sales.</b> For taxing units that adopted the sales tax in November of the prior tax year or May of the current tax year, enter the Comptroller's estimate of taxable sales for the previous four quarters. <sup>32</sup> Estimates of taxable sales may be obtained through the Comptroller's Allocation Historical Summary webpage.<br>Taxing units that adopted the sales tax before November of the prior year, enter 0.  | \$ 0               |
| 52.  | <b>Estimated sales tax revenue.</b> Counties exclude any amount that is or will be spent for economic development grants from the amount of estimated sales tax revenue. <sup>33</sup><br><b>Taxing units that adopted the sales tax in November of the prior tax year or in May of the current tax year.</b> Multiply the amount on Line 51 by the sales tax rate (.01, .005 or .0025, as applicable) and multiply the result by .95. <sup>34</sup><br>- or -<br><b>Taxing units that adopted the sales tax before November of the prior year.</b> Enter the sales tax revenue for the previous four quarters. Do not multiply by .95. | \$ 0               |
| 53.  | <b>Current year total taxable value.</b> Enter the amount from Line 21 of the <i>No-New-Revenue Tax Rate Worksheet</i> .  | \$ 196,819,840,387 |
| 54.  | <b>Sales tax adjustment rate.</b> Divide Line 52 by Line 53 and multiply by \$100.  | \$ 0.000000 /\$100 |
| 55.  | <b>Current year NNR tax rate, unadjusted for sales tax.</b> <sup>35</sup> Enter the rate from Line 26 or 27, as applicable, on the <i>No-New-Revenue Tax Rate Worksheet</i> .   | \$ 0.708301 /\$100 |
| 56.  | <b>Current year NNR tax rate, adjusted for sales tax.</b><br><b>Taxing units that adopted the sales tax in November the prior tax year or in May of the current tax year.</b> Subtract Line 54 from Line 55. Skip to Line 57 if you adopted the additional sales tax before November of the prior tax year.   | \$ 0.708301 /\$100 |
| 57.  | <b>Current year voter-approval tax rate, unadjusted for sales tax.</b> <sup>36</sup> Enter the rate from Line 49, Line D49 (disaster) or Line 50 (counties) as applicable, of the <i>Voter-Approval Tax Rate Worksheet</i> .  | \$ 0.704715 /\$100 |
| 58.  | <b>Current year voter-approval tax rate, adjusted for sales tax.</b> Subtract Line 54 from Line 57.   | \$ 0.704715 /\$100 |

**SECTION 4: Voter-Approval Tax Rate Adjustment for Pollution Control**

A taxing unit may raise its rate for M&O funds used to pay for a facility, device or method for the control of air, water or land pollution. This includes any land, structure, building, installation, excavation, machinery, equipment or device that is used, constructed, acquired or installed wholly or partly to meet or exceed pollution control requirements. The taxing unit's expenses are those necessary to meet the requirements of a permit issued by the Texas Commission on Environmental Quality (TCEQ). The taxing unit must provide the tax assessor with a copy of the TCEQ letter of determination that states the portion of the cost of the installation for pollution control.

This section should only be completed by a taxing unit that uses M&O funds to pay for a facility, device or method for the control of air, water or land pollution.

| Line | Voter-Approval Rate Adjustment for Pollution Control Requirements Worksheet  | Amount/Rate        |
|------|--|--------------------|
| 59.  | <b>Certified expenses from the Texas Commission on Environmental Quality (TCEQ).</b> Enter the amount certified in the determination letter from TCEQ. <sup>37</sup> The taxing unit shall provide its tax assessor-collector with a copy of the letter. <sup>38</sup> | \$ 0               |
| 60.  | <b>Current year total taxable value.</b> Enter the amount from Line 21 of the <i>No-New-Revenue Tax Rate Worksheet</i> .   | \$ 196,819,840,387 |
| 61.  | <b>Additional rate for pollution control.</b> Divide Line 59 by Line 60 and multiply by \$100.   | \$ 0.000000 /\$100 |

<sup>32</sup> Tex. Tax Code §26.041(d)  
<sup>33</sup> Tex. Tax Code §26.041(f)  
<sup>34</sup> Tex. Tax Code §26.041(d)  
<sup>35</sup> Tex. Tax Code §26.04(c)  
<sup>36</sup> Tex. Tax Code §26.04(c)  
<sup>37</sup> Tex. Tax Code §26.045(d)  
<sup>38</sup> Tex. Tax Code §26.045(f)

| Line | Voter-Approval Rate Adjustment for Pollution Control Requirements Worksheet   | Amount/Rate        |
|------|---|--------------------|
| 62.  | <b>Current year voter-approval tax rate, adjusted for pollution control.</b> Add Line 61 to one of the following lines (as applicable): Line 49, Line D49 (disaster), Line 50 (counties) or Line 58 (taxing units with the additional sales tax). | \$ 0.704715 /\$100 |

**SECTION 5: Voter-Approval Tax Rate Adjustment for Unused Increment Rate**

The unused increment rate is the rate equal to the sum of the prior 3 years Foregone Revenue Amounts divided by the current taxable value.<sup>39</sup> The Foregone Revenue Amount for each year is equal to that year's adopted tax rate subtracted from that year's voter-approval tax rate adjusted to remove the unused increment rate multiplied by that year's current total value.<sup>40</sup>

The difference between the adopted tax rate and adjusted voter-approval tax rate is considered zero in the following scenarios:

- a tax year in which a taxing unit affected by a disaster declaration calculates the tax rate under Tax Code Section 26.042;<sup>41</sup>
- a tax year in which the municipality is a defunding municipality, as defined by Tax Code Section 26.0501(a);<sup>42</sup> or
- after Jan. 1, 2022, a tax year in which the comptroller determines that the county implemented a budget reduction or reallocation described by Local Government Code Section 120.002(a) without the required voter approval.<sup>43</sup>

This section should only be completed by a taxing unit that does not meet the definition of a special taxing unit.<sup>44</sup>

| Line | Unused Increment Rate Worksheet  | Amount/Rate   |
|------|--|---|
| 63.  | <b>Year 3 Foregone Revenue Amount. Subtract the 2023 unused increment rate and 2023 actual tax rate from the 2023 voter-approval tax rate. Multiply the result by the 2023 current total value</b><br>A. Voter-approval tax rate (Line 67) .....<br>B. Unused increment rate (Line 66) .....<br>C. Subtract B from A .....<br>D. Adopted Tax Rate .....<br>E. Subtract D from C .....<br>F. 2023 Total Taxable Value (Line 60) .....<br>G. Multiply E by F and divide the results by \$100. If the number is less than zero, enter zero..... | \$ 0.748261 /\$100<br>\$ 0.045429 /\$100<br>\$ 0.702832 /\$100<br>\$ 0.735700 /\$100<br>\$ -0.032868 /\$100<br>\$ 181,464,694.840<br>\$ 0 |
| 64.  | <b>Year 2 Foregone Revenue Amount. Subtract the 2022 unused increment rate and 2022 actual tax rate from the 2022 voter-approval tax rate. Multiply the result by the 2022 current total value</b><br>A. Voter-approval tax rate (Line 67) .....<br>B. Unused increment rate (Line 66) .....<br>C. Subtract B from A .....<br>D. Adopted Tax Rate .....<br>E. Subtract D from C .....<br>F. 2022 Total Taxable Value (Line 60) .....<br>G. Multiply E by F and divide the results by \$100. If the number is less than zero, enter zero..... | \$ 0.812288 /\$100<br>\$ 0.110939 /\$100<br>\$ 0.701349 /\$100<br>\$ 0.745800 /\$100<br>\$ -0.044451 /\$100<br>\$ 164,412,962.022<br>\$ 0 |
| 65.  | <b>Year 1 Foregone Revenue Amount. Subtract the 2021 unused increment rate and 2021 actual tax rate from the 2021 voter-approval tax rate. Multiply the result by the 2021 current total value</b><br>A. Voter-approval tax rate (Line 67) .....<br>B. Unused increment rate (Line 66) .....<br>C. Subtract B from A .....<br>D. Adopted Tax Rate .....<br>E. Subtract D from C .....<br>F. 2021 Total Taxable Value (Line 60) .....<br>G. Multiply E by F and divide the results by \$100. If the number is less than zero, enter zero..... | \$ 0.863180 /\$100<br>\$ 0.110939 /\$100<br>\$ 0.752241 /\$100<br>\$ 0.773300 /\$100<br>\$ -0.021059 /\$100<br>\$ 142,441,534.935<br>\$ 0 |
| 66.  | <b>Total Foregone Revenue Amount.</b> Add Lines 63G, 64G and 65G   | \$ 0 /\$100   |
| 67.  | <b>2024 Unused Increment Rate.</b> Divide Line 66 by Line 21 of the <i>No-New-Revenue Rate Worksheet</i> . Multiply the result by 100  | \$ 0.000000 /\$100  |
| 68.  | <b>Total 2024 voter-approval tax rate, including the unused increment rate.</b> Add Line 67 to one of the following lines (as applicable): Line 49, Line 50 (counties), Line 58 (taxing units with additional sales tax) or Line 62 (taxing units with pollution)  | \$ 0.704715 /\$100  |

<sup>39</sup> Tex. Tax Code §26.013(b)  
<sup>40</sup> Tex. Tax Code §26.013(a)(1)-(d), (1-b), and (2)  
<sup>41</sup> Tex. Tax Code §26.04(c)(2)(A) and 26.042(a)  
<sup>42</sup> Tex. Tax Code §26.0501(a) and (c)  
<sup>43</sup> Tex. Local Gov't Code §120.007(d)  
<sup>44</sup> Tex. Local Gov't Code §120.007(d)

**SECTION 6: De Minimis Rate**

The de minimis rate is the rate equal to the sum of the no-new-revenue maintenance and operations rate, the rate that will raise \$500,000, and the current debt rate for a taxing unit.<sup>44</sup>

This section should only be completed by a taxing unit that is a municipality of less than 30,000 or a taxing unit that does not meet the definition of a special taxing unit.<sup>45</sup>

| Line | De Minimis Rate Worksheet  | Amount/Rate        |
|------|--|--------------------|
| 69.  | <b>Adjusted current year NNR M&amp;O tax rate.</b> Enter the rate from Line 39 of the <i>Voter-Approval Tax Rate Worksheet</i> . | \$ 0.493638 /\$100 |
| 70.  | <b>Current year total taxable value.</b> Enter the amount on Line 21 of the <i>No-New-Revenue Tax Rate Worksheet</i> .           | \$ 196,819,840,387 |
| 71.  | <b>Rate necessary to impose \$500,000 in taxes.</b> Divide \$500,000 by Line 70 and multiply by \$100.                           | \$ 0.000254 /\$100 |
| 72.  | <b>Current year debt rate.</b> Enter the rate from Line 48 of the <i>Voter-Approval Tax Rate Worksheet</i> .                     | \$ 0.193800 /\$100 |
| 73.  | <b>De minimis rate.</b> Add Lines 69, 71 and 72.   | \$ 0.000000 /\$100 |

**SECTION 7: Voter-Approval Tax Rate Adjustment for Emergency Revenue Rate**

In the tax year after the end of the disaster calculation time period detailed in Tax Code Section 26.042(a), a taxing unit that calculated its voter-approval tax rate in the manner provided for a special taxing unit due to a disaster must calculate its emergency revenue rate and reduce its voter-approval tax rate for that year.<sup>46</sup>

Similarly, if a taxing unit adopted a tax rate that exceeded its voter-approval tax rate, calculated normally, without holding an election to respond to a disaster, as allowed by Tax Code Section 26.042(d), in the prior year, it must also reduce its voter-approval tax rate for the current tax year.<sup>49</sup>

This section will apply to a taxing unit other than a special taxing unit that:

- directed the designated officer or employee to calculate the voter-approval tax rate of the taxing unit in the manner provided for a special taxing unit in the prior year; and
- the current year is the first tax year in which the total taxable value of property taxable by the taxing unit as shown on the appraisal roll for the taxing unit submitted by the assessor for the taxing unit to the governing body exceeds the total taxable value of property taxable by the taxing unit on January 1 of the tax year in which the disaster occurred or the disaster occurred four years ago. This section will apply to a taxing unit in a disaster area that adopted a tax rate greater than its voter-approval tax rate without holding an election in the prior year.

Note: This section does not apply if a taxing unit is continuing to calculate its voter-approval tax rate in the manner provided for a special taxing unit because it is still within the disaster calculation time period detailed in Tax Code Section 26.042(a) because it has not met the conditions in Tax Code Section 26.042(a)(1) or (2).

| Line | Emergency Revenue Rate Worksheet  | Amount/Rate        |
|------|---|--------------------|
| 74.  | <b>2023 adopted tax rate.</b> Enter the rate in Line 4 of the <i>No-New-Revenue Tax Rate Worksheet</i> .  | \$ 0.735700 /\$100 |
| 75.  | <b>Adjusted 2023 voter-approval tax rate.</b> Use the taxing unit's Tax Rate Calculation Worksheets from the prior year(s) to complete this line.<br><br>If a disaster occurred in 2023 and the taxing unit calculated its 2023 voter-approval tax rate using a multiplier of 1.08 on Disaster Line 41 (D41) of the 2023 worksheet due to a disaster, complete the applicable sections or lines of <i>Form 50-856-a, Adjusted Voter-Approval Tax Rate for Taxing Units in Disaster Area Calculation Worksheet</i> .<br>- or -<br>If a disaster occurred prior to 2023 for which the taxing unit continued to calculate its voter-approval tax rate using a multiplier of 1.08 on Disaster Line 41 (D41) in 2023, complete <i>Form 50-856-a, Adjusted Voter-Approval Tax Rate for Taxing Units in Disaster Area Calculation Worksheet</i> to recalculate the voter-approval tax rate the taxing unit would have calculated in 2023 if it had generated revenue based on an adopted tax rate using a multiplier of 1.035 in the years following the disaster. <sup>50</sup> Enter the final adjusted 2023 voter-approval tax rate from the worksheet.<br>- or -<br>If the taxing unit adopted a tax rate above the 2023 voter-approval tax rate without calculating a disaster tax rate or holding an election due to a disaster, no recalculation is necessary. Enter the voter-approval tax rate from the prior year's worksheet. | \$ 0.000000 /\$100 |
| 76.  | <b>Increase in 2023 tax rate due to disaster.</b> Subtract Line 75 from Line 74.  | \$ 0.000000 /\$100 |
| 77.  | <b>Adjusted 2023 taxable value.</b> Enter the amount in Line 14 of the <i>No-New-Revenue Tax Rate Worksheet</i> .   | \$ _____           |
| 78.  | <b>Emergency revenue.</b> Multiply Line 76 by Line 77 and divide by \$100.  | \$ _____           |
| 79.  | <b>Adjusted 2023 taxable value.</b> Enter the amount in Line 25 of the <i>No-New-Revenue Tax Rate Worksheet</i> .   | \$ _____           |
| 80.  | <b>Emergency revenue rate.</b> Divide Line 78 by Line 79 and multiply by \$100. <sup>51</sup>   | \$ 0.000000 /\$100 |

<sup>45</sup> Tex. Tax Code §26.04(c)(2)(B)

<sup>46</sup> Tex. Tax Code §26.012(B-a)

<sup>47</sup> Tex. Tax Code §26.003(a)(1)

<sup>48</sup> Tex. Tax Code §26.042(b)

<sup>49</sup> Tex. Tax Code §26.042(f)

<sup>50</sup> Tex. Tax Code §26.042(c)

<sup>51</sup> Tex. Tax Code §26.042(b)

| Line | Emergency Revenue Rate Worksheet  | Amount/Rate        |
|------|---|--------------------|
| 81.  | <b>Current year voter-approval tax rate, adjusted for emergency revenue.</b> Subtract Line 80 from one of the following lines (as applicable):<br>Line 49, Line D49 (disaster), Line 50 (counties), Line 58 (taxing units with the additional sales tax), Line 62 (taxing units with pollution control) or Line 68 (taxing units with the unused increment rate). | \$ 0.704715 /\$100 |

**SECTION 8: Total Tax Rate**

Indicate the applicable total tax rates as calculated above.

**No-new-revenue tax rate.** ..... \$ 0.708301 /\$100  
 As applicable, enter the current year NNR tax rate from: Line 26, Line 27 (counties), or Line 56 (adjusted for sales tax).  
 Indicate the line number used: 26

**Voter-approval tax rate.** ..... \$ 0.704715 /\$100  
 As applicable, enter the current year voter-approval tax rate from: Line 49, Line D49 (disaster), Line 50 (counties), Line 58 (adjusted for sales tax),  
 Line 62 (adjusted for pollution control), Line 68 (adjusted for unused increment), or Line 81 (adjusted for emergency revenue).  
 Indicate the line number used: 49

**De minimis rate.** ..... \$ 0.000000 /\$100  
 If applicable, enter the current year de minimis rate from Line 73.

**SECTION 9: Taxing Unit Representative Name and Signature**

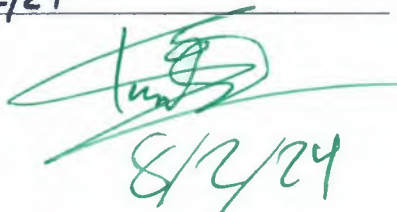
Enter the name of the person preparing the tax rate as authorized by the governing body of the taxing unit. By signing below, you certify that you are the designated officer or employee of the taxing unit and have accurately calculated the tax rates using values that are the same as the values shown in the taxing unit's certified appraisal roll or certified estimate of taxable value, in accordance with requirements in the Tax Code.<sup>52</sup>

**print here** ▶ John R. Ames, PCC, CTA  
 Printed Name of Taxing Unit Representative

**sign here** ▶ John R Ames by Am Loumich  
 Taxing Unit Representative

JW 8.2.24

Date 8/2/24

  
8/2/24

<sup>52</sup> Tex. Tax Code §§26.04(c-2) and (d-2)



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