

REPORT OF THE IMPLEMENTATION & IMPACT COMMITTEE

SECTION 1

GENERAL BUSINESS

Minutes of the meeting of the Implementation & Impact Committee, February 3, 2016

A meeting of the Implementation & Impact Committee of The Lynde and Harry Bradley Foundation, Inc., was held on Wednesday, February 3, 2016, by teleconference. Directors Cleta Mitchell, as Chairman of the Committee, Richard W. Graber, and Diane M. Hendricks participated. Director Michael W. Grebe, the Foundation's President and Chief Executive Officer, participated *ex officio*. The absence of Director James Arthur Pope was excused.

Staff members Daniel P. Schmidt, Jessica F. Dean, Michael E. Hartmann, and Dionne M. King also participated.

Chairman Mitchell called the meeting to order at 10:30 a.m. Central time and the Committee approved the minutes of its meeting on October 13, 2015.

At Chairman Mitchell's request, Mr. Schmidt overviewed the sector's 2016 budget situation.

The Committee considered and approved recommending the grant awards listed below, by component, to the full Board during its upcoming meeting.

	\$
Growth & prosperity	
Americans for Tax Reform Foundation	125,000
Benjamin Rush Institute	35,000
Galen Institute	150,000
Manhattan Institute (general operations)	200,000
Mercatus Center	75,000
Opportunity Ohio	150,000
Think Freely Media	250,000
Energy & the environment	
Manhattan Institute (Center for Energy Policy and the Environment)	200,000
Sand County Foundation	100,000
Law & legal reform	
Center for Competitive Politics	125,000
Federalist Society for Law & Public Policy Studies (general operations)	325,000
Foundation for Self Government	35,000
Equal opportunity & individual liberty	
Center for Equal Opportunity	175,000
Education	
American Studies Center	20,000
Classroom, Inc.	75,000
Hudson Institute (Center for American Common Culture)	35,000
Institute for Educational Advancement	265,000
Milwaukee Charter School Advocates	50,000
Montpelier Foundation	50,000

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Family & society

Acton Institute for the Study of Religion and Liberty	150,000
Austin Institute for the Study of Family and Culture	50,000
Center for Bioethics and Culture Network	50,000
Family Research Council	75,000
Howard Center for Family, Religion & Society (World Congress of Families)	75,000
Ruth Institute	20,000
University of Denver	75,000

Chairman Mitchell did not vote on the Americans for Tax Reform Foundation or Galen Institute recommendations.

During its consideration of requests in the sector's Law & legal reform component, the Committee also discussed a brief report on the Goldwater Institute, about which it had some questions.

The Committee approved the list of recommended declinations.

The meeting then adjourned at 11:45 a.m.

Respectfully submitted,

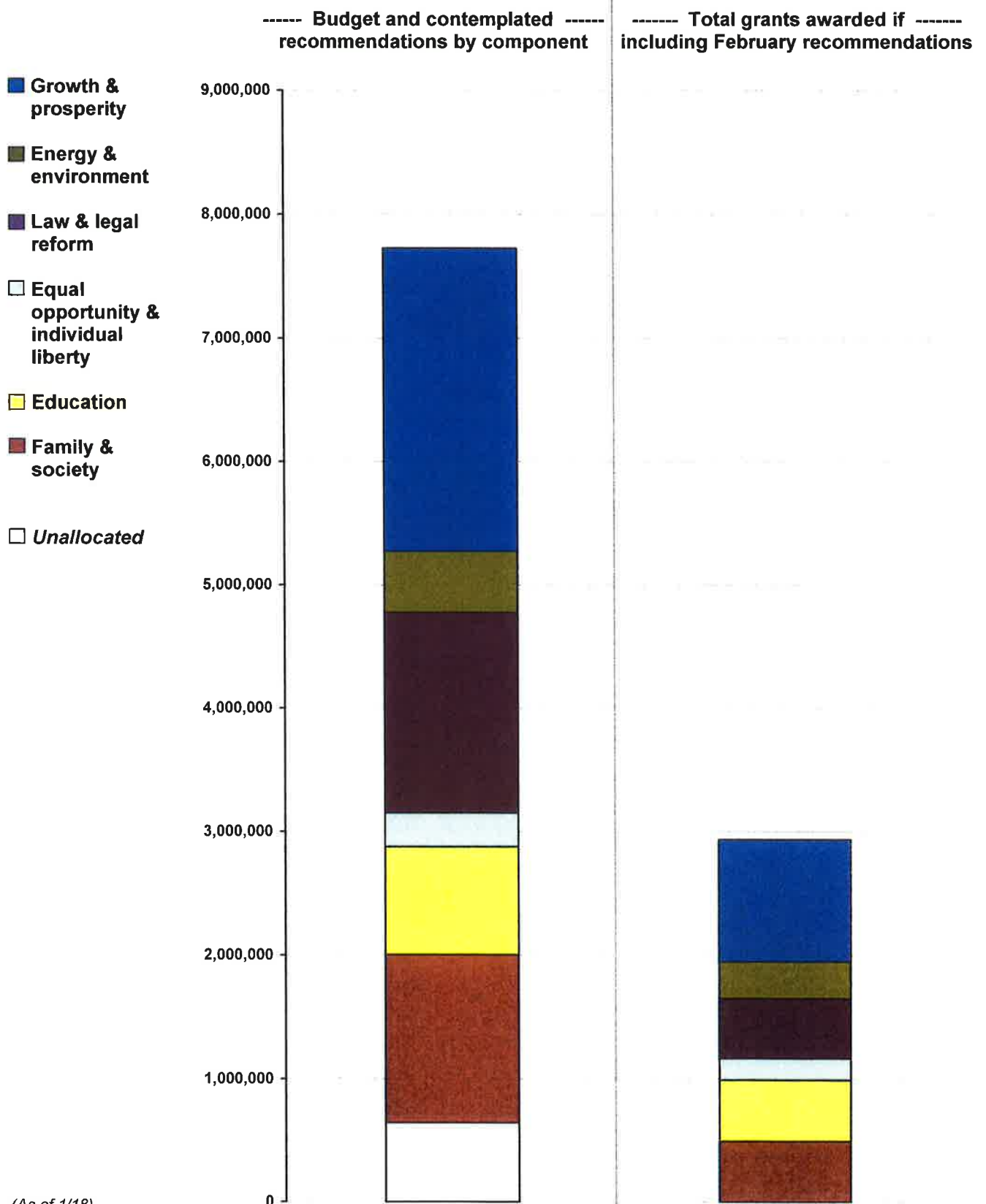


Daniel P. Schmidt

2016 Implementation & impact sector budget and February recommendations

	----- Budget and contemplated ----- recommendations by component		----- Total grants awarded if ----- including February recommendations	
	\$	% of total budget	\$	% of total contemplated for component
<input checked="" type="checkbox"/> Growth & prosperity	2,450,000	31.7	985,000	40.2
<input checked="" type="checkbox"/> Energy & environment	500,000	6.5	300,000	60.0
<input checked="" type="checkbox"/> Law & legal reform	1,625,000	21.0	485,000	29.8
<input type="checkbox"/> Equal opportunity & individual liberty	275,000	3.6	175,000	63.6
<input checked="" type="checkbox"/> Education	870,000	11.3	495,000	56.9
<input checked="" type="checkbox"/> Family & society	1,360,000	17.6	495,000	36.4
<i>Total allocated</i>	<i>7,080,000</i>	<i>91.7</i>		
<input type="checkbox"/> Unallocated	645,000	8.3		
			<i>% of total budget</i>	
TOTAL BUDGET	7,725,000	100.0		
TOTAL GRANTS AWARDED			2,935,000	38.0

CHART: 2016 Implementation & impact sector budget and February recommendations (\$)



(As of 1/18)

SECTION 2

RECOMMENDATIONS

A. Growth & prosperity

GRANT PROPOSAL RECORD

Americans for Tax Reform Foundation

ADDRESS:

722 Twelfth Street NW, Floor 4
Washington, DC 20005

CONTACT:

Mr. Grover G. Norquist

AMOUNT REQUESTED: \$250,000

STAFF RECOMMENDATION: \$125,000

PROJECT TITLE: To support general operations

**BOARD MEMBERS AFFILIATED
WITH REQUEST:**

STAFF: Dan Schmidt

MEETING DATE: 2/23/2016

PROPOSAL ID#: 20151036

BACKGROUND: The Americans for Tax Reform (ATRF) requests Bradley Foundation's continuing support of its general operations in the amount of \$250,000.

In 1985 Grover Norquist helped establish an organization known as Fairness for Families for the express purpose of promoting public awareness of certain public policy approaches that if adopted could result in the simplification of the federal income tax system and through reform of a variety of federal budgetary issues lead to greater growth and prosperity. Six years after its founding Norquist and his colleagues combined Fairness with its sister organization adopting the ATRF name. From that point forward ATRF has stood for the imperative of fundamental tax reform and spending restraint. Steadfastly, ATRF's program design and activities aimed at opposing any and all efforts focused on increasing the overall tax and regulatory burden on taxpayers and businesses.

ATRF's research and public education programs examine and explain the impact of current tax policy and regulations and the steps needed for reform. This research and these programs are presented to policy analysts and decision makers, leading opinion makers, and ATRF's network of center-right coalitions throughout the states. Using the method of a weekly "Wednesday Meeting" in Washington in the offices of ATRF, Norquist organized state-level center-right coalition meetings, 51 in 43 states and 17 outside the United States. Monthly, more than 2,500 grassroots activists assemble at ATRF-sanctioned meetings.

In 2016 ATRF will concentrate on building in numbers and quality the leadership of its national coalition. For the first time Norquist will host two Coalition Leaders Retreats. Over the course of several days leaders will exchange best practices and policy perspectives through individual conversations and formal panels and reports. In order to execute these retreats and, at the same time, address recruitment and retention issues of coalition membership at the state level ATRF will add staff in the form of a fourth State Affairs Coordinator.

A grant of \$250,000 is requested.

BUDGET INFORMATION: ARTF's 2016 budget totals \$1,850,680. ATRF has received support over many years from the Carthage, JM and Scaife Foundations.

STAFF RECOMMENDATION: Over the course of 20 years Grover Norquist and ARTF were most notable for their staunch opposition to any increase in taxes and the imperative of cutting spending. Norquist's infamous "Tax Pledge" presented to candidates running for or holding office, especially national office, was prominent in any public conversation about tax and spend issues. It served as a rallying point for those elected officials and candidates who most favored free markets, low taxes and limited but responsible government.

Over and above the notoriety of the "Tax Pledge," ATRF's significant contribution to organizing and growing grassroots coalitions on the center-right has made a substantive contribution to organizing opposition to more taxing, more spending, and more government regulation. ATRF's "Wednesday Meetings" and state by state coalition organizing provide concerned and committed citizens dedicated to promoting public policies that bring about growth and prosperity.

A grant of \$125,000 is recommended.

Americans for Tax Reform Foundation

Grant History

Project Title	Grant Amount	Approved	Fund
To support general operations	\$100,000	2/24/2015	Regular
To support general operations	\$100,000	2/25/2014	Regular
To support general operations	\$100,000	2/26/2013	Regular
To support general operations	\$100,000	2/28/2012	Regular
To support general operations	\$150,000	8/17/2010	Regular
To support general operations	\$175,000	8/18/2009	Regular
To support the Alliance for Worker Freedom project	\$90,000	8/17/2004	Regular
To support general operations	\$72,500	8/26/2003	Regular
To support general operations	\$10,000	2/25/2003	Regular
To support general program activities	\$25,000	8/26/1996	Regular
To support general operations	\$25,000	1/23/1995	Regular
Grand Totals (11 items)	\$947,500		

GRANT PROPOSAL RECORD

Benjamin Rush Institute

ADDRESS:

P.O. Box 3113
Half Moon Bay, CA 94019

CONTACT:

Dr. Beth Haynes

AMOUNT REQUESTED: \$75,000

STAFF RECOMMENDATION: \$35,000

PROJECT TITLE: To support general operations

**BOARD MEMBERS AFFILIATED
WITH REQUEST:**

STAFF: Dan Schmidt

MEETING DATE: 2/23/2016

PROPOSAL ID#: 20151047

BACKGROUND: The Benjamin Rush Institute (BRI) is seeking a grant of \$75,000 in support of its general program activities.

Founded in 2009, BRI builds networks of medical school students and practicing doctors who believe in the critical role that free markets have in promoting the doctor-patient relationship and in achieving quality, cost-efficient health care. Originally, conceived of by Sally Pipes and her colleagues at the Pacific Research Institute, BRI conducts lectures, debates and a variety of public education programs offering alternative perspectives to the radical liberal/statist public policy curricula presented in the majority of the nation's medical schools.

Since its founding BRI has sponsored 152 lectures, debates and other programs featuring healthcare experts, public intellectuals, and policy leaders such as Senator Rand Paul, Avik Roy, and Congressman Tom Price. In 2014-15 BRI hosted 49 events which focused on free market alternatives to Obamacare, the nature of true insurance, the ethics of the Hippocratic Oath, how markets benefit the poor, and the affordability of healthcare. In the spring of this year BRI hosted its third annual conference. This year's event was co-sponsored by the Heritage Foundation and Docs 4 Patient Care Foundation. It offered attendees a full day of conversation, lectures and discussions with leading healthcare policy experts.

At present, BRI has chapters and affiliates on 212 medical school campuses and is in discussion with interested students at an additional seven schools. Chapters and affiliates include Chicago Medical School, Georgetown, Mayo Medical School (Rochester), Medical College of Georgia, Medical College of Wisconsin, The Ohio State University College of Medicine, St. Louis Medical School, University of Cincinnati School of Medicine, University of South Carolina (Greenville, SC), University of Texas Health Science Center at San Antonio, and the University of Virginia School of Medicine.

In the coming year BRI will continue to present its lecture series program, workshops, and conferences. Plans call for 60 lectures, debates and other events at BRI chapters and affiliates as well as the first annual student healthcare policy conference, and the cosponsoring of at least 12 events with other organizations.

A grant of \$75,000 is requested.

BUDGET INFORMATION: BRI's budget for 2016-17 is \$566,500. The organization has support from nine foundations and over 100 individuals during 2014-15. Funding sources in the foundation space include Achelis, Rupe, Pope, JM, Searle and Thomas W. Smith.

STAFF RECOMMENDATION: Borrowing heavily from the example of the Federalist Society, BRI is an organization focused on introducing medical students and practicing physicians to alternative ways of thinking about our health care delivery and financing system. BRI's commitment to free market principles and the perpetuation of the doctor-patient relationship is pursued in the manner and form of their chapters and affiliates on Medical School campuses. The organization's aim is to challenge what has become conventional thought amongst Medical School faculty members when it comes to educating students, that is, government encroachment into the healthcare market with increased interruptions by bureaucrats and federal regulators accepted as improving the quality of care for citizens.

A grant of \$35,000 is recommended.

Benjamin Rush Institute

Grant History

Project Title	Grant Amount	Approved	Fund
To support general operations	\$30,000	8/18/2015	Regular
To support general operations	\$40,000	2/25/2014	Regular
Grand Totals (2 items)	\$70,000		

GRANT PROPOSAL RECORD

Galen Institute

ADDRESS:

P.O. Box 320010
Alexandria, VA 22320

CONTACT:

Ms. Grace-Marie Turner

AMOUNT REQUESTED: \$225,000

STAFF RECOMMENDATION: \$150,000

PROJECT TITLE: To support a fellowship for Dr. Davis and a special project

**BOARD MEMBERS AFFILIATED
WITH REQUEST:**

Mitchell

STAFF: Dan Schmidt

MEETING DATE: 2/23/2016

PROPOSAL ID#: 20150935

BACKGROUND: The Galen Institute requests a grant of \$225,000 in support of special project on the private practice of medicine.

Under the direction of Grace Marie Turner, the Galen Institute has been a key member of the long-standing conservative free-market coalition (Health Policy Consensus Group) working over many years to achieve reform in the health care area that is attentive to efficiencies with respect to cost and patient-centered delivery. In the face of the Supreme Court's decision in the **King v. Burwell case** last year the coalition has been working on educating policy makers and the general public about the King decision and its consequences. Moreover, over and above its public education activities Galen and its allies have spoken out loudly for legislative action since the decision was handed down last June.

In early January of this year the House of Representatives passed the Senate's Obamacare Repeal Bill. There is little doubt that President Obama will veto the bill. Therefore, the efforts of Galen and the Consensus Group will be required to maintain the momentum that has been gained in terms of opposition to the existing Affordable Care Act and growing support for substantive market-based reform.

Assuming President Obama's veto, Galen and members of the Consensus Group must refine its arguments and present a thoroughly compelling case for a better, more efficient and effective health care reform. Focused as Galen is on the centrality of preserving the patient-doctor relationship to reform, it intends to fight to ensure that any future reform guarantee that independent doctors remain the rule rather than become the exception.

The Galen Institute proposes to undertake a special project in which it would undertake a study of a few specially identified top medical practices to gather data and develop policy and regulatory changes that will be needed for private practices to survive going forward. In collaboration with, and under the supervision of, Grace Marie Turner, Galen would bring on a practicing physician to help develop the data from private practices, document the problems the Affordable Care Act causes for them, and work with Grace Marie to write and publish policy papers which would serve as road map for policy makers and opinion leaders on the policy changes necessary to save private, independent practitioners.

Galen has identified Dr. William Davis to be Galen's visiting fellow for this project. Davis is a well known and highly regarded infectious disease specialist with offices in Bethesda, Maryland, and privileges at Georgetown University Hospital and Sibley Hospitals.

A grant of \$225,000 is requested for this project.

BUDGET INFORMATION: Total project cost is \$225,000. Dr. Davis will receive \$200,000 of that amount as compensation for his work, with the remaining \$25,000 allocated to Galen to assist in preparing and promoting the publications resulting from Dr. Davis' work.

STAFF RECOMMENDATION: The continued advance of ObamaCare agenda will render the once majority of physicians who considered themselves to be independent to be dependent on the government to practice their profession. Increasingly, physicians are have to work through an ever expanding set of reporting requirements. ObamaCare, on average, has force physicians in private practice who typically see somewhere around 40 patients a day to face hours more of paperwork during a typical week of work.

The patient-doctor relationship has been a fundamental one at the center of the nation's most sophisticated and successful health care delivery system over many years. If the ObamaCare agenda stands and beyond that advances further many private practice physicians may quit or retire not to be replaced. If this occurs the health care system will devolve to a second-rate system lacking in innovation and personalized patient care.

The Galen project to be undertaken by Dr. Davis will provide up-to-date information on the impact ObamaCare is having on private physicians and, moreover, demonstrate the damage that Washington-centric policies are doing to the medical profession and the quality of health care.

A grant of \$150,000 is recommended.

Galen Institute

Grant History

Project Title	Grant Amount	Approved	Fund
To support general operations	\$150,000	11/10/2015	Regular
To support general operations	\$150,000	8/19/2014	Regular
to support general operations	\$150,000	8/20/2013	Regular
To support general operations	\$125,000	8/21/2012	Regular
To support a public education campaign	\$75,000	5/10/2011	Regular
To support the activities of the Health Reform Initiative	\$40,000	11/9/2010	Regular
To support public education about health-care reform	\$100,000	8/18/2009	Regular
To support the Entitlement Reform Project	\$25,000	2/24/2009	Regular
To support the Center for Consumer Driven Health Care	\$25,000	8/17/2004	Regular
To support the Institute's work on health care reform	\$50,000	2/25/2003	Regular
To support the Health Policy Consensus Group project	\$25,000	11/13/2001	Regular
To support the Health Policy Consensus Group Project and related activities	\$25,000	11/14/2000	Regular
To support educational activities about free-market health-care reform	\$25,000	11/16/1999	Regular
Grand Totals (13 items)	\$965,000		

GRANT PROPOSAL RECORD

Manhattan Institute for Policy Research, Inc.

ADDRESS:

52 Vanderbilt Avenue
New York, NY 10017

CONTACT:

Ms. Vanessa C. Mendoza, J.D.

AMOUNT REQUESTED: \$200,000

STAFF RECOMMENDATION: \$200,000

PROJECT TITLE: To support general operations

**BOARD MEMBERS AFFILIATED
WITH REQUEST:**

STAFF: Dan Schmidt

MEETING DATE: 2/23/2016

PROPOSAL ID#: 20151030

BACKGROUND: The Manhattan Institute for Policy Research (MI) requests a grant of \$200,000 in support of its general program operations.

Established in the late 1970s MI has created a number of policy divisions and programs that focused on improving public policymaking at the national, state, and local levels. Its work has centered on developing the ideas which would improve American education, public safety, health care, public finances, energy policy, and economic opportunity.

MI's Center for State and Local Leadership (CSLL) develops and promotes policy solutions in key areas of state and local governance such as K-12 education, public safety, and public labor. In terms of education MI fellows have championed ideas that increase competition and choice among schools, making teacher compensation more performance based, and curricula that can effectively prepare students for college or the workforce upon graduation. As of late CSLL scholar Marcus Winters has been studying and analyzing the costs and educational impacts of charter schools. His latest work found, that contrary to teacher union criticisms, charter schools do not experience higher turnover rates among lower-performing students than other city schools. Next year Winters will evaluate the potential advantages and disadvantages of an open enrollment system for New York and other large cities.

For the past year MI fellows have participated in a vigorous public debate over policing and race, especially in large urban centers. Long-time fellow, and Bradley Prize winner, Heather McDonald, has taken the lead in the debate under the auspices of MI's Center for Public Safety and Culture. Her street-level reporting and marshaling of crime data have reinforced the soundness of the idea of proactive policing and have demonstrated the serious consequences resulting from cities abandonment of a commitment to public safety. A second prominent senior fellow in this area is Jason Riley. Riley challenges the liberal narrative regarding current efforts to keep cities safe and demonstrates how criminality is both a personal choice and a result of family and cultural breakdown, not simply a symptom of economic inequality.

CSLL's program on public finances and economic encourages reforming state and local fiscal policies so as to improve economic prosperity. First and foremost is managing the fiscal burdens facing cities, states, and the taxpaying public especially in the area of public-employee pensions and benefits. MI senior fellows Daniel DiSalvo and Steven Malanga will continue to research and write on the nature of public labor and its influence on policymaking in cities and states. Working with Malanga and DiSalvo, CSLL fellow Aaron Renn will continue his work on examining ways in which cities can focus on developing their advantages to attract start-ups and entrepreneurs as well as reduce local tax and regulatory burdens.

MI's project on philanthropy and social entrepreneurship led by Howard Husock will pursue policy ideas which strengthen and renew civil society. MI's annual Social Entrepreneurship Award celebrate the good work of Americans being done through the independent sector. The Award is the centerpiece of Husock and his colleagues effort to challenge those intent on limiting the independent sector by increased taxes and/or bringing it under government control. In the coming year Husock will be developing a policy paper concentrating on the philanthropic giving of foundations located in areas where city finances are in distress, particularly in the Midwest.

Economics21 (e21), MI's Washington, D.C.-based economic policy research division will continue to advance an agenda that favors free markets, sound monetary policy, and personal responsibility. Diana Furchtgott-Roth, former chief economist of the U.S. Department of Labor and economic policy advisor to Presidents Bush oversees the center's daily activities.

Other continuing notable research, publication, and public policy education projects include the Center for Medical Progress featuring the work of Avik Roy. Roy's work highlights consumer-driven solutions which advance reforms cutting costs, improving health care quality, and insuring more Americans.

In response to the failure of college and university to provide adequate curricular opportunities to prepare future business leaders to participate effectively in public discourse on fiscal and monetary issues, MI

launched in 2011 the Adam Smith Society on business school campuses. Modeled on the Federalist Society, the Adam Smith Society has established chapters at 22 business schools across the country. During 2015-16 the Society will increase to 25 MBA student chapters and six professional chapters. Membership currently stands at nearly 4,000 students and alums.

Finally, under the leadership of Brian Anderson, *City Journal* presents writers who provide insights into policy ideas impacting on urban governance broadening to the state, national, and the international levels.

A grant of \$200,000 is requested.

BUDGET INFORMATION: MI's 2015 budget is \$15,200,000. Sources of philanthropic support include the Scaife and Kirby Foundations as well as the Lilly Endowment. It receives donations from numerous individuals including the organization's Chairman Paul Singer, Vice Chairman Michael Fedak, and its trustees.

STAFF RECOMMENDATION: Since its founding in 1978 by Antony Fisher and William Casey MI has been an organization presenting first rate research and publications authored by policy experts and public intellectuals who enjoy national reputations. While the Institute trains its attention on governance issues in the areas of economics, education, civic safety, and labor as they relate to New York City and New York State, its reach and influence is national and international in import.

Under the leadership first of William Hammett and, for the last twenty years Larry Mone, MI has consistently developed and disseminated new ideas that foster greater economic choice and individual responsibility. In so doing MI has done a great deal to advance a sound conservative vision of the potential of our nation's cities to be safe, law-abiding laboratories for ordered growth and prosperity.

A grant of \$200,000 in support of general operations is recommended.

Manhattan Institute

Grant History

Project Title	Grant Amount	Approved	Fund
To support the Future of Cities Symposia	\$75,000	8/18/2015	Regular
To support general operations	\$200,000	6/2/2015	Regular
To support the Family Structure project	\$500,000	6/2/2015	Regular
To support the Center for Energy Policy and the Environment	\$250,000	2/24/2015	Regular
To support a series of symposia on the future of cities	\$200,000	2/25/2014	Regular
To support general operations	\$225,000	2/25/2014	Regular
To support the Center for Energy Policy and the Environment	\$250,000	11/12/2013	Regular
To support the Adam Smith Society project	\$10,000	8/20/2013	Regular
To support general operations	\$225,000	6/11/2013	Regular
To support a project on crime in Milwaukee	\$60,000	2/26/2013	Regular
To support general operations	\$25,000	12/11/2012	ZZ - Donor Intent Program
To support the Center for the American University	\$20,000	11/13/2012	Regular
To support general operations	\$225,000	6/6/2012	Regular
To support general operations	\$25,000	12/5/2011	ZZ - Donor Intent Program
To support the Center for the American University	\$20,000	8/16/2011	Regular
To support general operations and the Center for State and Local Leadership	\$250,000	2/22/2011	Regular
To support general operations	\$25,000	12/2/2010	ZZ - Donor Intent Program
To support the Center for the American University	\$25,000	11/9/2010	Regular
To support RealClearMarkets	\$50,000	5/11/2010	Regular
To support the work of George Kelling	\$135,000	5/11/2010	Regular
To support general operations	\$200,000	5/11/2010	Regular
To support general operations	\$25,000	11/24/2009	ZZ - Donor Intent Program
To support the Center for the American University	\$30,000	11/10/2009	Regular
To support a partnership with RealClearMarkets.com	\$75,000	6/2/2009	Regular
To support general operations	\$200,000	6/2/2009	Regular
To support general operations	\$10,000	12/18/2008	ZZ - Donor Intent Program
To support the Center for the American University	\$50,000	11/18/2008	Regular
To support a project on crime and violence in the Americas	\$70,000	6/3/2008	Regular

Project Title	Grant Amount	Approved	Fund
To support general operations	\$200,000	6/3/2008	Regular
To support general operations	\$75,000	12/7/2007	ZZ - Donor Intent Program
To support PointofLaw.com	\$20,000	5/2/2007	Regular
To support general operations	\$200,000	5/2/2007	Regular
To support the Center for the American University	\$50,000	2/20/2007	Regular
To support general operations	\$75,000	11/29/2006	ZZ - Donor Intent Program
To support PointofLaw.com	\$20,000	5/24/2006	Regular
To support general operations	\$200,000	5/24/2006	Regular
To support general operations	\$75,000	12/16/2005	ZZ - Donor Intent Program
To support the "PointofLaw.com" web site	\$25,000	5/24/2005	Regular
To support general operations	\$220,000	5/24/2005	Regular
To support general operations	\$75,000	12/3/2004	ZZ - Donor Intent Program
To support general operations	\$200,000	8/17/2004	Regular
To support the Center for Legal Policy, including "PointofLaw.com"	\$25,000	6/8/2004	Regular
To support the Inter-American Policy Exchange program (Building Civil Society in Latin America)	\$40,000	6/8/2004	Regular
To support research (three faith factors)	\$25,000	2/26/2004	Regular
To support general operations	\$50,000	12/10/2003	ZZ - Donor Intent Program
To support general operations	\$200,000	8/26/2003	Regular
To support general operations	\$200,000	6/4/2002	Regular
To support general operations	\$300,000	6/5/2001	Regular
To support general operations	\$250,000	6/5/2000	Regular
To support a book project on H.L. Mencken	\$35,000	2/22/2000	Regular
To support general operations and the Jeremiah Project	\$250,000	6/8/1999	Regular
To support the Congregational Mobilization for Community Transformation project	\$21,185	11/17/1998	Regular
To support general operations	\$200,000	6/2/1998	Regular
To support a project on congregational mobilization for community transformation	\$18,875	11/18/1997	Regular
To support a book on the problems of the judiciary	\$20,000	6/3/1997	Regular
To support the Center for Civic Innovation	\$150,000	6/3/1997	Regular
To support the Center for Civic Innovation	\$75,000	11/27/1995	Regular

Project Title	Grant Amount	Approved	Fund
To support a book project by Abigail and Stephen Thernstrom on the problem of race in America	\$50,000	9/27/1993	Regular
To support a seminar series	\$24,000	4/27/1993	Regular
To support a seminar series	\$16,000	1/25/1993	Regular
To support James Atlas' biography of Saul Bellow	\$70,000	9/28/1992	Regular
To support a book project on Saul Bellow by James Atlas	\$70,000	9/23/1991	Regular
To support a book project on term limitations	\$95,000	9/23/1991	Regular
To support a series of economic policy meetings under the direction of Dr. Robert Mundell	\$40,000	8/26/1991	Regular
To support a study of the environmental movement by Alston Chase	\$61,500	9/25/1989	Regular
To support a Bradley Fellowship held by Charles Murray	\$90,000	5/15/1989	Regular
To support a study on Europeanizing the American economy to be conducted by Melvyn Krauss	\$67,000	9/20/1988	Regular
To support the research of the Institute's Bradley Visiting Fellow, Charles Murray.	\$90,000	5/23/1988	Regular
To support publication of the book: "The Rise of Environmental Radicalism"	\$48,000	2/22/1988	Regular
To support completion of research and manuscript of a book on Regulation of Telecommunications in the Electronic Age by Mr. Peter Huber	\$90,000	2/22/1988	Regular
To support research efforts of Bradley Visiting Fellow, Charles Murray	\$90,000	5/28/1987	Regular
To support a Bradley Visiting Fellow - Charles Murray (one year) - to write book re-introducing the public debate of the definition of "happiness" in the constitution	\$90,000	6/2/1986	Regular
Grand Totals (72 items)	\$7,741,560		

GRANT PROPOSAL RECORD

Mercatus Center

ADDRESS:

3434 Washington Blvd., 4th Floor
Arlington, VA 22201

CONTACT:

Mr. Daniel Rothschild

AMOUNT REQUESTED: \$100,000

STAFF RECOMMENDATION: \$75,000

PROJECT TITLE: To support general operations

**BOARD MEMBERS AFFILIATED
WITH REQUEST:**

STAFF: Mike Hartmann

MEETING DATE: 2/23/2016

PROPOSAL ID#: 20151061

BACKGROUND: The Mercatus Center at George Mason University (GMU) in Arlington, Va., requests a \$100,000 grant award in renewed support, this time for its general operations. Last year's first-time support of \$25,000 was for research on state fiscal policy.

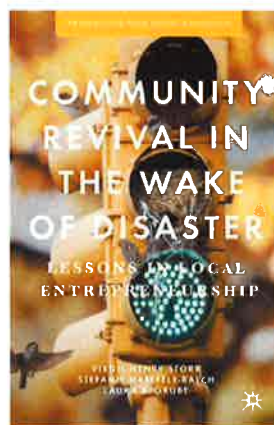
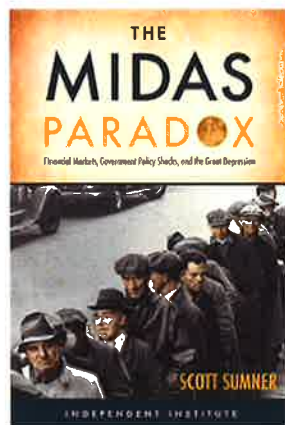
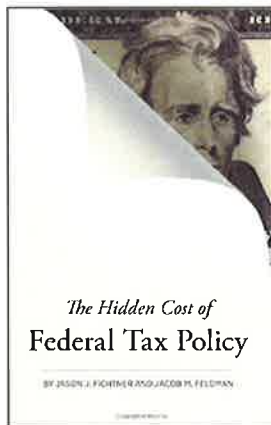
Founded in 1980 as the Center for the Study of Market Processes at Rutgers University, the Mercatus Center conducts economic research and educates policymakers and the public about its findings. It moved to GMU in the mid-1980s and changed its name to Mercatus in 1999.

Mercatus' chairman and general director is GMU economics professor Tyler Cowen. Its board also includes Charles G. Koch and Richard Fink of Koch Industries and Brian Hooks of the Charles Koch Foundation.

Its executive director is Daniel Rothschild, formerly of the R Street Institute and, before that, the American Enterprise Institute.

Mercatus' lengthy list of research areas includes health care, financial markets, globalization and development, government, taxes and spending, state and local fiscal policy, tech policy, and American capitalism in general.

Its comprehensive public-education output includes books; scholarly and popular articles, including op-eds; reports and studies; working papers; testimony; comments to regulatory bodies; television appearances; online videos; podcasts; and radio programs.



At this writing, for example, Mercatus' three most-recent books, are *The Hidden Cost of Federal Tax Policy*, by Mercatus senior research fellow Jason J. Fichtner and Mercatus alumnus Jacob M. Feldman; *The Midas Paradox: Financial Markets, Government Policy Shocks, and the Great Depression*, by Scott Sumner, the Ralph G. Hawtrey Chair of Monetary Policy at Mercatus; and *Community Revival in the*

Wake of Disaster: Lessons in Local Entrepreneurship, by three Mercatus scholars.

With representative Mercatus-like thinking, for further example, Fichtner and Feldman write in *The Hidden Cost of Federal Tax Policy*, "History has shown that tax reforms seldom last when special interests have substantial incentives to lobby Congress for tax breaks. Making the tax code as simple -- by taxing a broad base at the same low rate -- and as transparent as possible will help reduce the ability and incentives to reverse future tax reforms."

In addition to its own in-house and adjunct and visiting scholars, it has a network of cooperative faculty members across the country who contribute to its work.

Budget information: Mercatus' overall annual expense budget in its fiscal-year 2016 is \$26,591,780, up from an actual FY15 budget of \$19,834,997.

In FY15, its ten largest sources of support includes the Charles Koch Foundation (\$9,644,000), Donors Trust (\$4,600,000), the John Templeton Foundation (\$2,098,774), Kenneth Duda (\$1,000,000), the Searle Freedom Trust (\$600,000), the BB&T Charitable Foundation (\$325,000), Google (\$300,000), an

anonymous donor (\$265,000), Elizabeth Koch (\$250,000), the Earhart Foundation (\$200,000), the Thomas W. Smith Foundation (\$200,000), and Patrick Byrne (\$200,000).

STAFF RECOMMENDATION: Mercatus very consciously attempts to bridge the gap between abstract economic ideas and plausible, real-world proposals to solve public-policy problems. It has a well-earned reputation for successfully offering practical, market-based approaches to economic issues, particularly in the anti-regulatory context.

Staff thus recommends a \$75,000 grant for its general operations. If awarded, this would be \$50,000 more than last year's level of support for its efforts in the more-narrow, specific policy area.

Mercatus Center

Grant History

Project Title	Grant Amount	Approved	Fund
To support Adam Smith fellowships at the F.A. Hayek Program	\$25,000	8/18/2015	Regular
To support research on state fiscal policy	\$25,000	2/24/2015	Regular
To support general operations	\$10,000	12/7/2007	ZZ - Donor Intent Program
To support the Mercatus Center	\$10,000	11/29/2006	ZZ - Donor Intent Program
To support the Mercatus Center	\$10,000	12/16/2005	ZZ - Donor Intent Program
To support the Mercatus Center	\$10,000	12/3/2004	ZZ - Donor Intent Program
To support general operations of the Mercatus Center	\$1,500	12/10/2003	ZZ - Donor Intent Program
To support general operations of the Mercatus Center	\$10,000	12/10/2003	ZZ - Donor Intent Program
To support general operations of the Mercatus Center	\$10,000	12/4/2002	ZZ - Donor Intent Program
Grand Totals (9 items)	\$111,500		

GRANT PROPOSAL RECORD

Opportunity Ohio

ADDRESS:

PO Box 98
Dublin, OH 43017-0098

CONTACT:

Mr. Matt Mayer

AMOUNT REQUESTED: \$250,000

STAFF RECOMMENDATION: \$150,000

PROJECT TITLE: To support program activities

**BOARD MEMBERS AFFILIATED
WITH REQUEST:**

STAFF: Mike Hartmann

MEETING DATE: 2/23/2016

PROPOSAL ID#: 20150932

BACKGROUND: Opportunity Ohio (O2) in Dublin, Ohio, requests a \$250,000 in what would be first-time support of the organization, but what would essentially be renewed support of the activities of the Liberty Foundation of America (LFA) on competitive federalism.

O2 is one of the conservative state think tanks in Ohio. It focuses in particular on job creation and economic growth.



Mayer

Its president is Matt A. Mayer, former president of Ohio's Buckeye Institute for Public Policy Solutions. He has worked for Colorado Gov. Bill Owens and U.S. Sen. Wayne Allard from Colorado, and was a top official at the U.S. Department of Homeland Security, where he advised Secretaries Tom Ridge and Michael Chertoff (a participant in the Bradley-supported John Hay Initiative). Mayer is also a former fellow at the Bradley-supported Heritage Foundation, and currently is a visiting fellow in homeland security at the Bradley-supported American Enterprise Institute, as well.

He is the author of three books -- *Homeland Security and National Security and Federalism: Protecting American from Outside the Beltway*, *Taxpayers Don't Stand a Chance: Why Battleground Ohio Loses No Matter Who Wins (And What To Do About It)*, and *The Founding Debate: Where Should the Power Over Our Lives Reside?*

Mayer was chief operating officer and principal architect of many of the programs of LFA, which he left last year.*

Competitive federalism in general

LFA's Competitive Federalism Project (CFP) attempted to augment and improve state-based efforts to diffuse the influence of the federal government and impact policymaking processes. With Bradley's encouragement and at its behest, LFA's CFP well-complemented the work of the Bradley-supported Interstate Policy Alliance and State Policy Network (SPN). SPN itself, in fact, financially supported CFP, too.

On Medicaid policy in particular, working closely with and relying upon help from the Bradley-supported Foundation for Government Accountability (about which see the pending recommendation in § 2.E. of the Bradley IRA materials), LFA's CFP targeted 10 states and allied itself with state-partner think tanks in each of them. In six of these states, Medicaid expansion was rejected.



O2 will continue the CFP work -- mostly by producing or, with state think tanks, co-producing short, online videos. CFP and Mayer have put together previous videos about the impact of Medicaid expansion on state budgets, the competition among states on private-sector job growth, and the massive land requirements of alternative wind and solar energy (see to the left). These videos were viewed by a total of approximately two million people.

* LFA president and chief executive officer Michael Carnuccio, who had also been president of the Oklahoma Council of Public Affairs (OCPA), left OCPA to run a new nonprofit later last year.

They have been and will continue to be accompanied by one- or two-page educational primers with easy-to-understand charts and graphs (one example of which is included within this Tab).

A particular project

With supplemental Bradley support, CFP and Mayer created a particular project to take utmost advantage of what may be a changing overall federal public-policy-making context in which to help the states. It is educating policymakers and key influencers about the effects of potential changes in current federal labor law.

Right now, federal law makes the *de facto* national default position on labor issues to be one of forced unionization. States have to opt out of this stance to become right-to-work (RTW) states. The potential change would simply reverse this status quo by making RTW the default position, while permitting states to opt in to forced unionization status. It would be a much-better, more-fair "field" on which to have true competitive-federalism contests about labor.

While some states (Vermont, say) would opt in to forced unionization, many (maybe Ohio and Pennsylvania) might not. While Ohio may not pass RTW, for example, the bet is that it wouldn't pass forced-unionization legislation, either, and that any effort to put the issue on the ballot would be as problematic for the forced unionizers as doing so has for RTW'ers.

An estimated nine states would switch from forced unionization to RTW -- Alaska, Colorado, Kentucky, Missouri, Montana, New Hampshire, New Mexico, Ohio, and Pennsylvania.

The project has benefited from advice from a top national law firm, Baker Hostetler, on that which would be necessary to make this paradigm-shifting change -- amending §14(b) of the Taft-Hartley Act and § 8(a)(3) and other sections of the Wagner Act. The initial aim would be to include a "grandfathering clause," to accommodate existing collective-bargaining agreements and a one-year "grace period" prior to enactment.

Last year, representatives of state think tanks from 35 states gathered at the Ronald Reagan Presidential Library in Simi Valley, Calif., to consider how to further the idea.

Budget information: O2's overall annual expense budgets vary, but have recently exceeded \$350,000.

The ambitious 2016 budget for its competitive-federalism activities, if it's able to carry them on, is \$675,000.

STAFF RECOMMENDATION: Given Bradley's emphasis on state policy and conservative state infrastructures, and with confidence in Mayer, staff recommends a \$150,000 grant to O2 for its work on competitive federalism -- which could continue to add value to discourse about and, longer term, potentially quite beneficial application of the larger concept.

If awarded, while it would be \$50,000 less than last year's support of LFA, this grant would be of a piece with Bradley's support of the Center for Union Facts and the quite-substantial Barder Fund support of the Wisconsin Institute for Law & Liberty's new Center on Competitive Federalism.

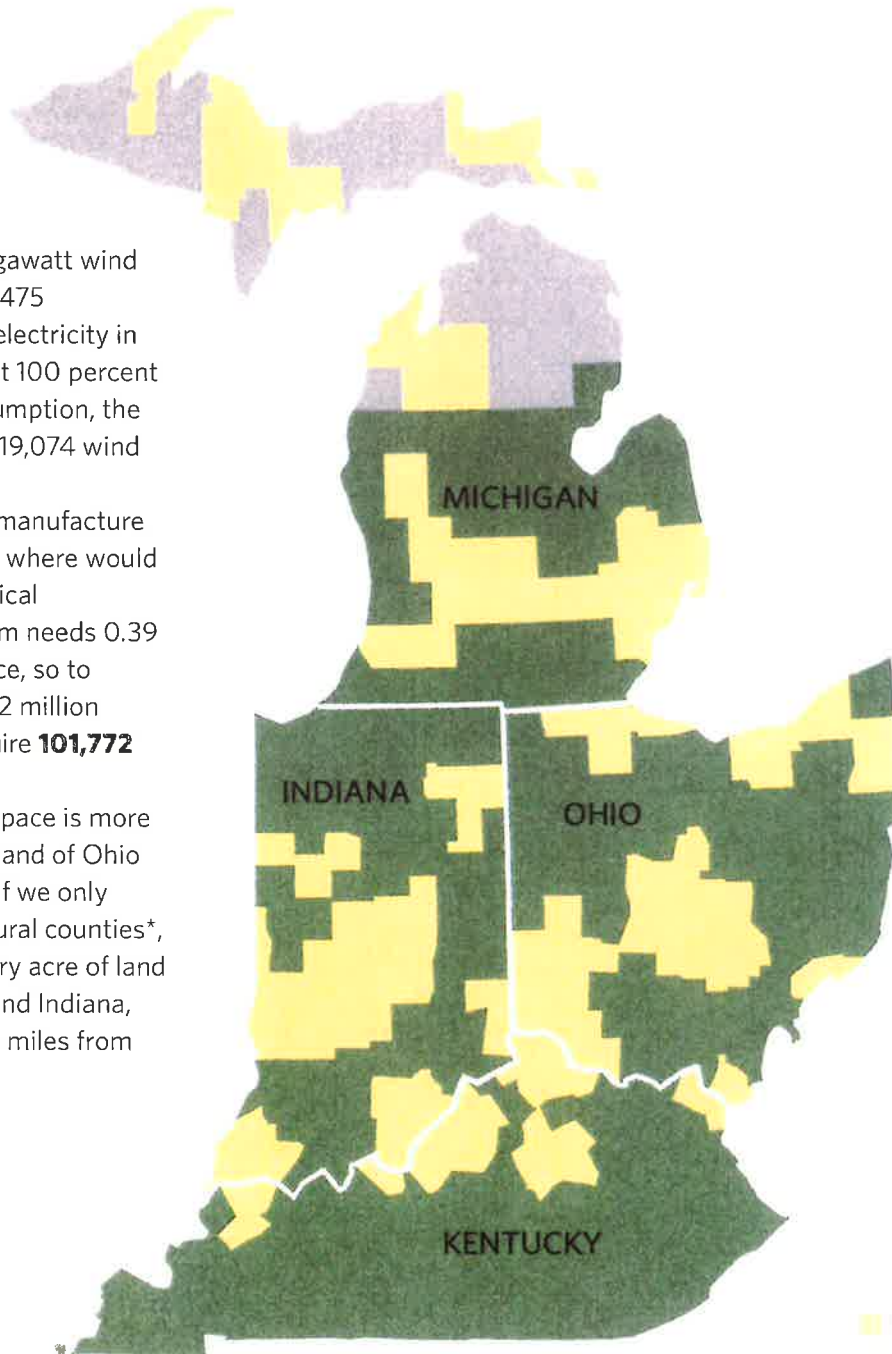
Wind Energy Imposes Heavy Demands on Land

In 2013, the U.S. consumed 28,574,429,271 megawatt hours of energy. Less than 5 percent of that came from wind power, and for good reason: unreliability—the wind doesn't always blow. But even if it did, could the U.S. reasonably get enough power from wind farms to fulfill our energy needs? Hardly, because as it turns out, another major challenge would be finding enough *land* for the necessary equipment.

A typical 2.5-megawatt wind turbine generates 5,475 megawatt hours of electricity in one year. So, to meet 100 percent of U.S. energy consumption, the U.S. would need 5,219,074 wind turbines.

Even if we could manufacture 5.2 million turbines, where would we put them? A typical 20-turbine wind farm needs 0.39 square miles of space, so to accommodate all 5.2 million turbines would require **101,772 SQUARE MILES.**

That amount of space is more than the combined land of Ohio and Kentucky. And if we only placed turbines in rural counties*, we would cover every acre of land in Ohio, Kentucky, and Indiana, plus 20,000 square miles from Michigan.



100% WIND POWER
WOULD REQUIRE

**101,772
SQUARE
MILES,**

the total rural area
of Ohio, Kentucky,
and Indiana, and
about 54
percent of rural
Michigan.

Urban/suburban counties

* Counties not a part of a metropolitan statistical area, as defined by the Office of Management and Budget.
Sources: U.S. Department of Energy, Energy Information Administration; National Wind Watch, "FAQ—Output," <https://www.wind-watch.org/faq-output.php> (accessed August 31, 2015); Wind Measurement International, "FAQ," http://www.windmeasurementinternational.com/wind-info/wind-energy_faq.php (accessed August 31, 2015), and Opportunity Ohio calculations. County land sizes are from U.S. Census Bureau.

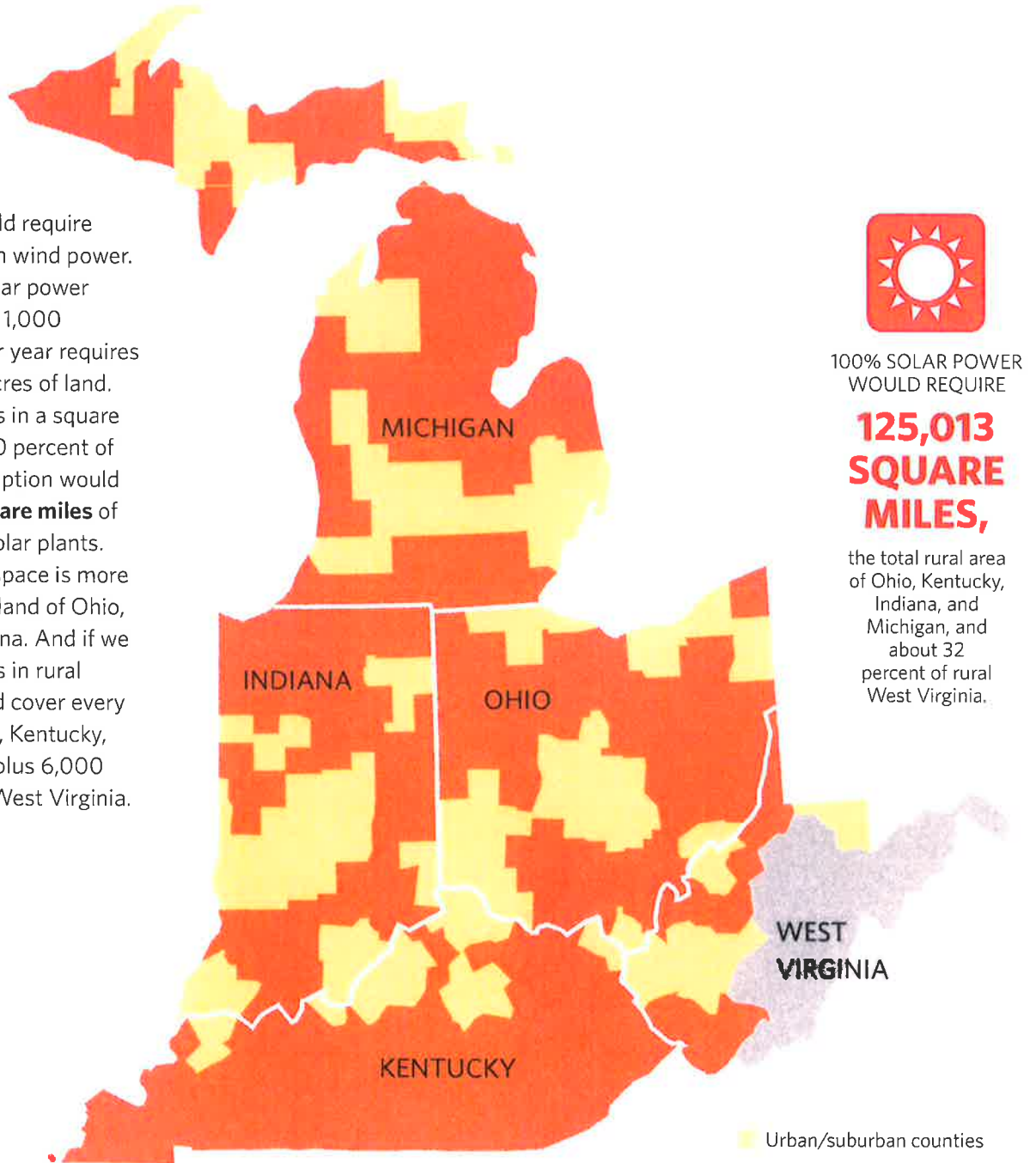
Solar Energy Would Burn Up a Lot of Land

In 2013, the U.S. consumed 28,574,429,271 megawatt hours of energy. Less than 1 percent of that came from solar power, and for good reason: unreliability—the sun doesn't always shine. But even if it did, could the U.S. reasonably get enough power from solar power plants to fulfill our energy needs? Hardly, because as it turns out, another major challenge would be finding enough *land* for the necessary equipment.

Solar power would require even more land than wind power.

A single large solar power plant that produces 1,000 megawatt hours per year requires an average of 2.8 acres of land. There are 640 acres in a square mile, so to meet 100 percent of U.S. energy consumption would require **125,013 square miles** of land dedicated to solar plants.

That amount of space is more than the combined land of Ohio, Kentucky, and Indiana. And if we only placed turbines in rural counties*, we would cover every acre of land in Ohio, Kentucky, Indiana, Michigan, plus 6,000 square miles from West Virginia.



* Counties not a part of a metropolitan statistical area, as defined by the Office of Management and Budget.
Sources: U.S. Department of Energy, Energy Information Administration; National Renewable Energy Laboratory, "Land-Use Requirements for Solar Power Plants in the United States," June 2013, <http://www.nrel.gov/docs/fy13osti/56290.pdf> (accessed August 31, 2015); and Opportunity Ohio calculations. County land sizes are from U.S. Census Bureau.

Opportunity Ohio

Grant History

Project Title	Grant Amount	Approved	Fund
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-- NONE --

GRANT PROPOSAL RECORD

Think Freely Media

ADDRESS:

180 West Adams, 6th Floor
Chicago, IL 60603

CONTACT:

Mr. John Tillman

AMOUNT REQUESTED: \$300,000

STAFF RECOMMENDATION: \$250,000

PROJECT TITLE: To support a public-education project

**BOARD MEMBERS AFFILIATED
WITH REQUEST:**

STAFF: Mike Hartmann

MEETING DATE: 2/23/2016

PROPOSAL ID#: 20150972

BACKGROUND: Think Freely Media (TFM) in Chicago requests a \$300,000 grant award in renewed support, this time for public education in the form of podcasts targeting key demographics nationwide.

TFM uses both traditional and new-media communications to educate people about the benefits of limited government. It tends to create education projects that seek to reach demographic groups that are usually not generally supportive of small government or private solutions to problems.



Tillman

TFM was founded and is led by Illinois Policy Institute (IPI) president and chief executive officer John Tillman, an entrepreneur who has long been personal and professionally involved in grassroots activism, retailing, e-commerce, and Internet access. He has worked for DialAmerica Marketing and helped start eMedia Communications and Sports Ideas, a sporting-goods retailer. He regularly cooperates with organizations affiliated with Rick Berman -- with which and whom Bradley are quite familiar, of course -- including the Interstate Policy Alliance, along with the Mackinac Center (for which there will be pending recommendations in the Bradley IRA sector).

Last year, Bradley supported TFM's special effort to better engage the Latino community and IPI's special effort to better engage the African-American community on criminal-justice issues (about which see the recommendation for renewed support in § 2.E. of the Bradley IRA materials).

The decline of talk radio and rise of podcasting

Here, TFM is asking for support of its podcasting because its usage is increasing, especially among millennials. For the most part, Tillman believes, talk radio is not supplying that which more and more people are demanding today. Consumers are looking for quality and convenience -- not the relatively limited number of options that are available through their car radios, even including satellite radio. News-talk radio listenership and advertising on it are both measurably declining.

Podcasting benefits from the convenience provided by smartphones and other mobile devices with Internet connectivity, in combination with easy-to-use online content-delivery mechanisms like iTunes, Stitcher, Overcast, and Castro. These all make it easier for the 71% of Americans who now own smartphones, up from 10% in 2009, to find content that is interesting to them and listen to it at their leisure.*

Additionally, in recent years, automakers have made it a lot easier to pipe audio from smartphones to their stereo systems. Carmakers added auxiliary audio inputs, then USB ports (which had the added benefit of charging your device). More recently, they've also begun adding support for Bluetooth, which allows you to play podcasts from your smartphone without even taking it out of your pocket or purse.

According to the Pew Research Center's *State of the News Media 2015*: the percentage of Americans who have listened to a podcast within the past month has nearly doubled since 2008 (as shown in CHART 1 at the top of the next page), numbering about 17 million. The percentage of people aware of podcasts, by Pew's count, has doubled since 2006. The total number of podcasts actively hosted by Libsyn, one of the largest commercial podcast-hosting companies, continues to rise (CHART 2 at the top of the next page), Pew reports, and the total number of Libsyn's podcast-download requests is increasing appreciably (CHART 3 on the next page).

Mobile devices are increasingly the preferred way to listen to podcasts. Of Libsyn's 2.6 billion podcast downloads in 2014, 63% were requested from mobile devices -- up from 43% in 2012.

* Online videos, about which see the previous Opportunity Ohio recommendation in this section of these materials, also benefit from this convenience -- but they are not viewable in cars, of course, or at least should not be viewed there.

CHART 1: Americans 12 or older who have listened to a podcast in the past month (%)

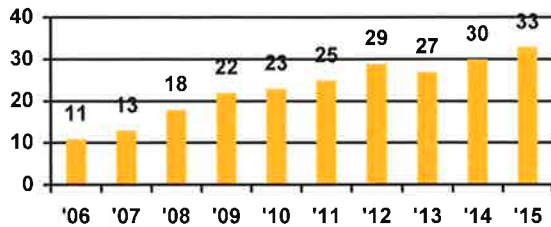


CHART 2: Number of podcasts actively hosted by Libsyn

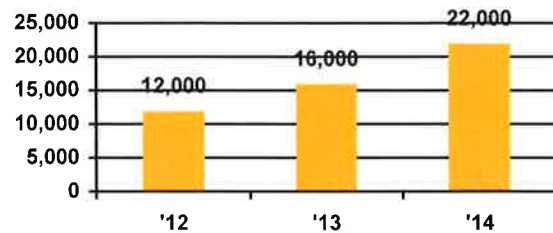
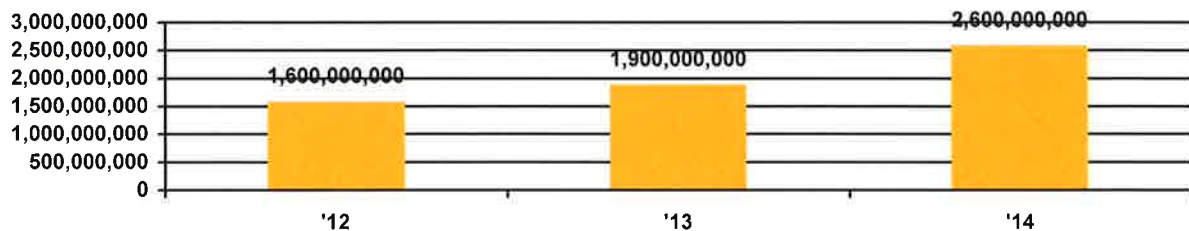


CHART 3: Number of Libsyn's podcast-download requests



Taking strategic advantage of the coming opportunity

Many conservative groups, including many supported by Bradley, already publish podcasts. Tillman and TFM want to try taking better strategic advantage of the coming opportunity they provide, and teach others how to do so, too.

Building on Tillman's, TFM's, and IPI's experience, if able to expand, TFM's Hark! podcasts and its coordinated website will aggregate and produce much more cultural and issue-oriented, "storytelling" content. Hark! already features several successful programs, including *The Federalist Radio Hour* and *The Milt Rosenberg Show*. It could perhaps additionally include, among other programming ideas:

- a weekly show on immigration, examining the intricacies of this complicated issue and sharing real stories about the impact of existing and proposed policies, possibly hosted by Reihan Salam;
- a weekly show on overcriminalization and the real impact on real people of the criminalization of a broad range of socially and economically beneficial activities (about which see the Foundation for Self Government recommendation in § 2.C. of these materials), possibly hosted by Madison Peace;
- a weekly pop-culture roundtable show, where people discuss celebrity culture, movies, television shows, and music; and, ...
- a weekly sports roundtable discussion.

Budget information: TFM's overall 2016 expense budget is \$3,187,000. It receives support from Dick Uihlein, Barre Seid (anonymously), Ethelmae Humphreys, and Keith Colburn.

Its ambitious 2016 budget for an expanded Hark! in particular is \$662,500.

STAFF RECOMMENDATION: Tillman and those on his TFM and IPI teams believe in enlarging the pro-freedom coalition, however incrementally -- and, if and when necessary, in consciously selecting both

demographic and geographic foci where even small incremental gains can yield meaningful policy advancement.

Staff recommends supporting this strategy and testing the tactic of doing so through podcasting with another \$250,000 grant to TFM, this time for Hark! Talk radio is broadcasting. Tactically, by important contrast, podcasting can be quite narrowly *microtargeted* to, and tailored for, those might matter more in any particular geographic or other context -- actually including, because technological advances now allow, down to the individual level.

If awarded, this would be the same level of support as that given TFM last year, for the different project.

Think Freely Media

Grant History

Project Title	Grant Amount	Approved	Fund
To support a public-education project	\$250,000	8/18/2015	Regular
To support the Policy Freedom Fund	\$250,000	6/17/2014	Regular
Grand Totals (2 items)	\$500,000		

B. Energy & environment

GRANT PROPOSAL RECORD

Manhattan Institute for Policy Research, Inc.

ADDRESS:

52 Vanderbilt Avenue
New York, NY 10017

CONTACT:

Mr. Lawrence Mone

AMOUNT REQUESTED: \$250,000

STAFF RECOMMENDATION: \$200,000

PROJECT TITLE: To support the Center for Energy Policy and the Environment

**BOARD MEMBERS AFFILIATED
WITH REQUEST:**

STAFF: Dan Schmidt

MEETING DATE: 2/23/2016

PROPOSAL ID#: 20151035

BACKGROUND: The Manhattan Institute (MI) is seeking a grant of \$250,000 in support of the program activities of its Center for Energy Policy and the Environment (CEPE).

Ten years ago, Peter Huber and Mark Mills wrote **The Bottomless Well**, a book about America's energy resources challenging the popular notion that the United States had reached "peak oil." With that book MI launched a center devoted to research, publication, and public education projects aimed at laying out a new strategy to change public perceptions about American energy abundance explaining how the nation could realize greater economic growth and prosperity by unleashing more of our domestic resources.

Huber and Mills have been joined in this effort by former investigative journalist Robert Bryce. Bryce has concentrated his efforts on studying energy policies that foster the production of high-power density energy. His work has gained notoriety for popularizing the argument that having access to cheap, reliable energy is essential for "keeping the lights on" and helping the American economy to grow. Bryce's 2014 book, **Smaller, Faster, Lighter, Denser, Cheaper: How Innovation Keeps Proving Catastrophists Wrong** refuted environmentalists who preach that the only way to stave off disaster is to deindustrialize and reduce, if not ban, the use of modern energy sources.

In the coming year Mills and Huber will work to elevate the themes of energy abundance and innovation. In preparation for publishing a sequel to **The Bottomless Well**. Mark Mills also research and write on the geopolitical benefits of lifting current limits on exporting U.S. energy sources to other countries. Both Huber and Mills will be available to testify before the Senate Committee on Energy and Natural Resources in the wake of the House passing a bill to lift the crude export ban last October.

In 2016 Bryce will continue his work on nuclear energy as the future of clean electricity. Bryce will write a series of articles encouraging those who wish to reduce carbon emissions to embrace nuclear for its efficiency and climate sensitivity. He will also undertake a new paper in which he will analyze the energy policies of the European Union countries, such as Germany, Spain, and the United Kingdom, where "green" energy mandates have led to higher electricity rates for their citizens. The paper will demonstrate that electricity prices have skyrocketed in these nations as places like Germany shut down their nuclear and coal-fired plants.

Oren Cass, MI's newest member of CEPE's team, former director of domestic policy for former Massachusetts governor Mitt Romney, will concentrate on developing a series of policy proposals that would promote a renaissance in U.S. energy policy. For example, to expedite oil transportation, the Keystone XL Pipeline needs to be approved and Jones Act must be repealed to improve energy production and exportation. Cass will also, through papers, op-eds, and speaking engagements advocate for further reform in domestic climate regulation.

Finally, the CEPE team will be rounded out with the head of MI's Washington-based e21, Diana Furchtgott-Roth. In 2016, working with Mills, Bryce, and Oren Cass, Furchtgott-Roth will examine the economic implications of current and proposed energy policies such as the Clean Air Act and Keystone XL pipeline.

A grant of \$250,000 is requested.

BUDGET INFORMATION:

MI's 2015 BUDGET IS \$15,200,000. Sources of philanthropic support include the Scaife and Kirby Foundations as well the Lilly Endowment. It receives donations from numerous individuals including the organization's Chairman Paul Singer, Vice Chairman Michael Fedak, and its trustees.

STAFF RECOMMENDATION: Manhattan Institute's Center for Energy Policy and the Environment has performed a valuable service through the research, writing and public presentation of its three principal scholars, Huber, Mills and Bryce. They have succeeded in identifying and publicizing so many of the falsehoods that surround energy and the environment. Each in their own fashion have demonstrated that America has an energy-price advantage over other countries and is attracting billions in economic investment. America's abundant, reliable energy supply supported by intelligent policy making at the

state and national level can enhance the country's economic growth and prosperity while, at the same time, respect the environment.

A grant of \$200,000 is recommended.

Manhattan Institute

Grant History

Project Title	Grant Amount	Approved	Fund
To support the Future of Cities Symposia	\$75,000	8/18/2015	Regular
To support general operations	\$200,000	6/2/2015	Regular
To support the Family Structure project	\$500,000	6/2/2015	Regular
To support the Center for Energy Policy and the Environment	\$250,000	2/24/2015	Regular
To support a series of symposia on the future of cities	\$200,000	2/25/2014	Regular
To support general operations	\$225,000	2/25/2014	Regular
To support the Center for Energy Policy and the Environment	\$250,000	11/12/2013	Regular
To support the Adam Smith Society project	\$10,000	8/20/2013	Regular
To support general operations	\$225,000	6/11/2013	Regular
To support a project on crime in Milwaukee	\$60,000	2/26/2013	Regular
To support general operations	\$25,000	12/11/2012	ZZ - Donor Intent Program
To support the Center for the American University	\$20,000	11/13/2012	Regular
To support general operations	\$225,000	6/6/2012	Regular
To support general operations	\$25,000	12/5/2011	ZZ - Donor Intent Program
To support the Center for the American University	\$20,000	8/16/2011	Regular
To support general operations and the Center for State and Local Leadership	\$250,000	2/22/2011	Regular
To support general operations	\$25,000	12/2/2010	ZZ - Donor Intent Program
To support the Center for the American University	\$25,000	11/9/2010	Regular
To support RealClearMarkets	\$50,000	5/11/2010	Regular
To support the work of George Kelling	\$135,000	5/11/2010	Regular
To support general operations	\$200,000	5/11/2010	Regular
To support general operations	\$25,000	11/24/2009	ZZ - Donor Intent Program
To support the Center for the American University	\$30,000	11/10/2009	Regular
To support a partnership with RealClearMarkets.com	\$75,000	6/2/2009	Regular
To support general operations	\$200,000	6/2/2009	Regular
To support general operations	\$10,000	12/18/2008	ZZ - Donor Intent Program
To support the Center for the American University	\$50,000	11/18/2008	Regular
To support a project on crime and violence in the Americas	\$70,000	6/3/2008	Regular

Project Title	Grant Amount	Approved	Fund
To support general operations	\$200,000	6/3/2008	Regular
To support general operations	\$75,000	12/7/2007	ZZ - Donor Intent Program
To support PointofLaw.com	\$20,000	5/2/2007	Regular
To support general operations	\$200,000	5/2/2007	Regular
To support the Center for the American University	\$50,000	2/20/2007	Regular
To support general operations	\$75,000	11/29/2006	ZZ - Donor Intent Program
To support PointofLaw.com	\$20,000	5/24/2006	Regular
To support general operations	\$200,000	5/24/2006	Regular
To support general operations	\$75,000	12/16/2005	ZZ - Donor Intent Program
To support the "PointofLaw.com" web site	\$25,000	5/24/2005	Regular
To support general operations	\$220,000	5/24/2005	Regular
To support general operations	\$75,000	12/3/2004	ZZ - Donor Intent Program
To support general operations	\$200,000	8/17/2004	Regular
To support the Center for Legal Policy, including "PointofLaw.com"	\$25,000	6/8/2004	Regular
To support the Inter-American Policy Exchange program (Building Civil Society in Latin America)	\$40,000	6/8/2004	Regular
To support research (three faith factors)	\$25,000	2/26/2004	Regular
To support general operations	\$50,000	12/10/2003	ZZ - Donor Intent Program
To support general operations	\$200,000	8/26/2003	Regular
To support general operations	\$200,000	6/4/2002	Regular
To support general operations	\$300,000	6/5/2001	Regular
To support general operations	\$250,000	6/5/2000	Regular
To support a book project on H.L. Mencken	\$35,000	2/22/2000	Regular
To support general operations and the Jeremiah Project	\$250,000	6/8/1999	Regular
To support the Congregational Mobilization for Community Transformation project	\$21,185	11/17/1998	Regular
To support general operations	\$200,000	6/2/1998	Regular
To support a project on congregational mobilization for community transformation	\$18,875	11/18/1997	Regular
To support a book on the problems of the judiciary	\$20,000	6/3/1997	Regular
To support the Center for Civic Innovation	\$150,000	6/3/1997	Regular
To support the Center for Civic Innovation	\$75,000	11/27/1995	Regular

Project Title	Grant Amount	Approved	Fund
To support a book project by Abigail and Stephen Thernstrom on the problem of race in America	\$50,000	9/27/1993	Regular
To support a seminar series	\$24,000	4/27/1993	Regular
To support a seminar series	\$16,000	1/25/1993	Regular
To support James Atlas' biography of Saul Bellow	\$70,000	9/28/1992	Regular
To support a book project on Saul Bellow by James Atlas	\$70,000	9/23/1991	Regular
To support a book project on term limitations	\$95,000	9/23/1991	Regular
To support a series of economic policy meetings under the direction of Dr. Robert Mundell	\$40,000	8/26/1991	Regular
To support a study of the environmental movement by Alston Chase	\$61,500	9/25/1989	Regular
To support a Bradley Fellowship held by Charles Murray	\$90,000	5/15/1989	Regular
To support a study on Europeanizing the American economy to be conducted by Melvyn Krauss	\$67,000	9/20/1988	Regular
To support the research of the Institute's Bradley Visiting Fellow, Charles Murray.	\$90,000	5/23/1988	Regular
To support publication of the book: "The Rise of Environmental Radicalism"	\$48,000	2/22/1988	Regular
To support completion of research and manuscript of a book on Regulation of Telecommunications in the Electronic Age by Mr. Peter Huber	\$90,000	2/22/1988	Regular
To support research efforts of Bradley Visiting Fellow, Charles Murray	\$90,000	5/28/1987	Regular
To support a Bradley Visiting Fellow - Charles Murray (one year) - to write book re-introducing the public debate of the definition of "happiness" in the constitution	\$90,000	6/2/1986	Regular
Grand Totals (72 items)	\$7,741,560		

GRANT PROPOSAL RECORD

Sand County Foundation

ADDRESS:

131 W. Wilson Street, Suite 610
Madison, WI 53703

CONTACT:

Mr. Reed Coleman

AMOUNT REQUESTED: \$250,000

STAFF RECOMMENDATION: \$100,000

PROJECT TITLE: To support general operations

**BOARD MEMBERS AFFILIATED
WITH REQUEST:**

STAFF: Mike Hartmann

MEETING DATE: 2/23/2016

PROPOSAL ID#: 20150765

BACKGROUND: The Sand County Foundation (SCF) in Madison, Wis., requests a \$250,000 grant award in renewed support of its general operations.

For nearly 50 years, SCF has tried to defend and promote the voluntary efforts of private landowners who are improving the quality of their land through ethical and scientifically sound management practices. SCF believes that these farmers, ranchers, and foresters -- not the government, nor those prideful self-promoters on the Left traditionally considered "environmentalists" -- hold the key to making critically important environmental improvements in America.

It is named after the land around American ecologist and forester Aldo Leopold's home in Sauk County, Wis. Leopold's 1949 *Sand County Almanac* collects his essays advocating the idea of a "land ethic," or a responsible relationship between people and the land they inhabit.

SCF's chief executive officer and chief scientific officer is Brent Haglund -- formerly an ecological consultant to the Wisconsin Legislative Council on non-point water pollution, a member of the executive committee of the Wisconsin Public Utility Institute, and a private-sector conservation advisor to Premier Nick Greiner of New South Wales, Australia. Last July, 20-year SCF employee Kevin McAleese succeeded Haglund as its president.

SCF's board of directors is chaired by former Bradley Board member Reed Coleman, whose family has known Leopold's, and includes Steven F. Hayward of the Bradley-supported Pacific Research Institute.

Leopold Conservation Award

Its recent programming has three basic components. First, SCF's Leopold Conservation Award has recognized and celebrated almost 80 families for outstanding voluntary conservation on their private lands. The program is active in 10 states -- California, Colorado, Kansas, Kentucky, Nebraska, South Dakota, Texas, Utah, Wisconsin, and Wyoming.

It may next expand to Florida, Iowa, North Dakota, Oklahoma, and Pennsylvania. Beyond that, SCF would like to bring it to states on the Eastern seaboard and in the Great Lakes region.

Agricultural and water-quality initiatives

Second, SCF spearheads watershed-scale demonstration projects in Texas and Wisconsin that incentivize and reward private landowners to conserve by securing higher payments to them for good land and water-quality management -- including by fellow private market participants, who benefit from the cleaner water downstream.

It also educates landowners about the financial and other benefits of treating the maintenance or production of clean water on their land as a "crop," to be treated like a purchasable commodity.

Rare-species recovery through private leadership

Third, SCF defends and promotes rare-species recovery through private leadership. Last year, its persistent demonstration-project and public-education efforts may positively have influenced the U.S. Fish & Wildlife Service (FWS) decision not to list the Greater sage grouse as an endangered species, which would have greatly harmed the ability of private landowners to reap the benefits of their lands' capacity to produce energy. A decision to have listed the showy, chicken-sized bird would have taken a significant economic toll throughout the American West.

(Some conservatives were quick to point out, however, that at about the same time as the "de-listing" announcement, the U.S.



Greater sage grouse

Bureau of Land Management (BLM) and the U.S. Forest Service finalized land-management plans that may serve the same purpose and have the effect of a *de facto* listing. (Others point out, though, that the BLM-Forest Service plans were an essential part of the reasoning behind FWS's decision to de-list.)

Sage grouse populations span 11 agriculture-intensive and energy-rich states. By some estimates, the iconic grouse's overall population has been reduced from millions to perhaps 500,000 today. Sage grouse are predictors of good land health and of the presence of other native species. Pronghorn, mule deer, and hundreds of other plants and animals thrive in sagebrush habitat.

As well, SCF continues to expand its partnership among energy utilities and railroad companies to use rights-of-way to improve habitat for monarch butterflies, pollinators, and other wildlife, while reducing long-term vegetation-management costs and improving safety.

Budget information: SCF's overall annual expense budget last year was \$2,243,171.

Its sources of support include the S.D. Bechtel Foundation, American AgCredit, Cargill, Peabody Energy, the Nebraska Environmental Trust, and Lee and Ramona Bass.

STAFF RECOMMENDATION: At core, SCF's respect for the role any private landowner, unobstructed by government "help"/mandates, can play in furthering environmental interests is quite consistent with the Bradley brothers' belief in that which private enterprise can do to better the lot of more than just the particular, singular private actor.

Therefore, staff recommends another \$100,000 general-operations grant to SCF. If awarded, this grant would be the same level as last year's support for the same purpose.

Sand County Foundation

Grant History

Project Title	Grant Amount	Approved	Fund
To support general operations	\$100,000	2/24/2015	Regular
To support Energy Resource Development	\$100,000	8/19/2014	Regular
To support the Bradley Fund for the Environment	\$263,591	8/20/2013	Regular
To support the Bradley Fund for the Environment	\$550,000	11/13/2012	Regular
To support the Bradley Fund for the Environment	\$575,000	11/8/2011	Regular
To support the Bradley Fund for the Environment	\$675,000	11/9/2010	Regular
To support the Bradley Fund for the Environment	\$720,000	11/10/2009	Regular
To support the Bradley Fund for the Environment	\$900,000	11/18/2008	Regular
To support the "Water as a Crop" project	\$75,000	6/3/2008	Regular
To support the Bradley Fund for the Environment	\$900,000	11/13/2007	Regular
To support general operations	\$2,500	11/29/2006	ZZ - Donor Intent Program
To support the Bradley Fund for the Environment	\$900,000	8/22/2006	Regular
To support general operations	\$2,500	12/16/2005	ZZ - Donor Intent Program
To support the Bradley Fund for the Environment	\$900,000	11/8/2005	Regular
To support general operations	\$2,500	12/3/2004	ZZ - Donor Intent Program
To support the Bradley Fund for the Environment	\$900,000	8/17/2004	Regular
To support general operations	\$2,500	12/10/2003	ZZ - Donor Intent Program
To support the Bradley Fund for the Environment	\$900,000	8/26/2003	Regular
To support the Bradley Fund for the Environment	\$970,000	8/22/2002	Regular
To support the Bradley Fund for the Environment	\$2,275,412	11/14/2000	Regular
To support the Bradley Fund for the Environment	\$1,020,000	11/16/1999	Regular
To support the Bradley Fund for the Environment	\$875,389	11/17/1998	Regular
To support general operations and environmental grant-making for 1998	\$550,000	11/18/1997	Regular
To support challenge a grant for the Technology Testing project	\$25,000	2/25/1997	Regular
To support general operations	\$110,000	2/25/1997	Regular
To support general operations	\$100,000	6/3/1996	Regular
To support general operations	\$80,000	9/25/1995	Regular
To support general operations and program activities	\$100,000	9/26/1994	Regular

Project Title	Grant Amount	Approved	Fund
To support general operations and program activities	\$100,000	2/22/1993	Regular
To support general operations and program activities	\$100,000	11/23/1992	Regular
Grand Totals (30 items)	\$14,774,392		

C. Law & legal reform

Report: Goldwater Institute

In early January, Arizona Gov. Doug Ducey appointed Bradley Prize recipient Clint Bolick to the Arizona Supreme Court. Bolick was vice president for litigation at the Bradley-supported Goldwater Institute in Phoenix. He also co-founded the Bradley-supported Institute for Justice (IJ) and has been president of the Bradley-supported Alliance for School Choice.

Bolick replaces retiring Justice Rebecca Berch. He was among seven candidates recommended to Gov. Ducey by the Commission on Appellate Court Appointments. Bolick will stand for a retention election in six years.

Of the court's five members, four have been appointed by a Republican governor and one was appointed by a Democratic governor. The court has an historic affinity for unanimity in its decision-making. It will be interesting to see if Justice Bolick shows receptiveness to this affinity, or mimics his mentor Justice Clarence Thomas of the U.S. Supreme Court and opts for aggressive, sometimes-scathing dissents if and when warranted.

There are a number of Goldwater cases from which, if they make it to the top Arizona court, Bolick would have to recuse himself. During the last months of 2015, as the prospect of his appointment loomed, he "firewalled" himself from working on any further cases that might make it there, so he can hear them if and when they do.

Since 2007, when Bolick left IJ to join Goldwater, Bradley has awarded Goldwater 10 grants totaling \$790,000 for the Scharf-Norton Center for Constitutional Litigation (CCL) that he has led there. In 2014, as part of its larger effort to improve conservative state infrastructures, Bradley significantly increased its support, from \$25,000 to \$350,000, for a project Bolick initiated to create a state litigation alliance that tries to improve the nature and quality of such infrastructures' legal components in particular.

Last year, as it awarded another \$250,000 for the project, the Implementation & Impact Committee urged staff to closely track its progress. In January, after Bolick's appointment, staff visited Goldwater and met with its president, his fellow Bradley Prize recipient Darcy Olsen, and the new CCL leadership and its team to discuss its programming -- and its future.

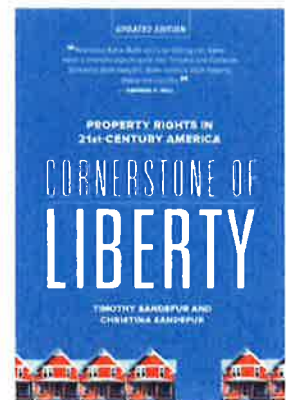
Goldwater's new vice president for litigation and CCL director is Timothy Sandefur, who joins it after serving for 15 years as a litigator at the Pacific Legal Foundation (PLF). He has worked for PLF from Phoenix, and he is an adjunct scholar at the Cato Institute, as well.

Sandefur's most-recent book is *Cornerstone of Liberty: Property Rights in 21st Century America*, co-authored with Christina Sandefur, Goldwater's vice president for policy (and his wife). Ten years after the U.S. Supreme Court's infamous eminent-domain decision, *Kelo v. New London*, the Sandefurs' book



Justice Bolick

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surveys the landscape of property rights in the country, from redevelopment projects that seize people's homes and businesses for the benefit of politically connected developers, to environmental regulations that forbid people from building homes on land they supposedly own, to asset-forfeiture laws that let the police seize property involved in a crime even if the owner is not accused of any wrongdoing.

Olsen, the Sandefurs, and their team are currently thinking about how to best follow up on CCL's state-infrastructure work now that Bolick is gone. They see two principal challenges that were difficult to overcome, and remain, for infrastructures' legal components: fundraising and talent. Not many states can raise enough money to finance as good a legal component as Goldwater's or the Bradley-supported Wisconsin Institute for Law & Liberty, they have found, and there really aren't as many good attorneys willing to work for a lesser, nonprofit salary than they hoped.

Another serious challenge in many states: not enough potential cases of significance, in which case a think tank or separate legal entity essentially just "chases" cases to either raise new money or justify previous support from donors.

Goldwater is currently contemplating trying to create a more-"organic" network of attorneys willing to work *pro bono* on legal matters as they arise around the country. They want to model this effort on one with which they are already quite familiar and which has met with some notable success -- that of the Alliance Defending Freedom, which is in Phoenix, too.

Goldwater is thus currently contemplating trying to create a more-"organic" network of attorneys willing to work *pro bono* on legal matters as they arise around the country. They want to model this effort on one with which they are already quite familiar and which has met with some notable success -- that of the Alliance Defending Freedom (ADF), which is in Phoenix, too.

During the meeting, staff spent much time reminding the Goldwater officials of previous, mostly failed attempts at *pro bono* networks -- including ones put together by the Federalist Society for Law & Public Policy Studies (from which there are two pending requests for other purposes, one described in the subsequent recommendation in this section of these materials and another pending in the Bradley IRA sector) and IJ. The Goldwaterites drew some plausible distinctions between these projects and the one they would like to carry out.

They also might want to partner with ADF, the Federalist Society, and/or IJ on it. They definitely want to continue, and strengthen, their policy partnership with the Mercatus Center at George Mason University (about which see the previous recommendation in § 2.A. of these materials).

Staff anticipates another request from Goldwater later this year for the work.

GRANT PROPOSAL RECORD

Center for Competitive Politics

ADDRESS:

124 S. West Street, Suite 201
Alexandria, VA 22314

CONTACT:

Dr. Bradley A. Smith

AMOUNT REQUESTED: \$235,000

STAFF RECOMMENDATION: \$125,000

PROJECT TITLE: To support general operations

**BOARD MEMBERS AFFILIATED
WITH REQUEST:**

STAFF: Mike Hartmann

MEETING DATE: 2/23/2016

PROPOSAL ID#: 20151018

BACKGROUND: The Center for Competitive Politics (CCP) in Alexandria, Va., requests a \$235,000 grant award in renewed support of its general operations.

CCP works to defend, promote, and expand the First Amendment rights to free political speech, assembly, and petition.

It was founded in 2005 by the chairman of its board of directors, Bradley Prize recipient Bradley A. Smith, the Blackmore-Naught Designated Professor of Law at Capital University Law School in Columbus, Ohio. Smith is a former chairman, vice chairman, and member of the Federal Election Commission (FEC). CCP's board also includes Cato Institute founder and president emeritus Edward H. Crane.

Its president is longtime conservative activist David H. Keating -- formerly executive director of The Club for Growth, executive vice president of the National Taxpayers Union, and executive director of Americans for Fair Taxation.

CCP has a four-part strategy:

1. litigation to strike down bad laws and create precedent to expand speech rights by limiting the activities that require mandatory disclosure;
2. research to analyze the effects of mandatory disclosure on political speech rights;
3. education of policymakers -- in agencies such as the FEC, the U.S. Internal Revenue Service, Securities and Exchange Commission, the Federal Communications Commission, and the Department of Justice -- and in legislatures around the country about the impact of proposed regulations and laws that would impose new disclosure rules and affect First Amendment rights; and,
4. relatedly, education of activists and the general public on the importance of privacy to First Amendment rights.

Right now, CCP has nine cases, five of which are related to various disclosure mandates and four of which relate to various contribution limits or other speech restrictions, and it plans to bring another disclosure case soon.

It could bring many more cases, it believes, for which it would like to add an additional staff attorney to its current roster of five. It wants to take on Wisconsin-like vague campaign-finance laws that can lead to investigations that crush the ability to speak, for example.

Budget information: CCP's overall annual expense budget is \$2,326,550. An additional legal staffer would add another \$134,824.

Its sources of support include the Adolph Coors, Richard & Helen DeVos, Hickory, Holman, McWethy, Randolph, Susquehanna, Triad, and Ed Uihlein Family Foundations; the Robert W. Wilson Charitable Trust; Donors Capital; Donors Trust; and Wisconsin's Fred Young, Jr.

STAFF RECOMMENDATION: Recently, advocates of greater limitations on free speech have promoted intrusive and burdensome new disclosure rules that aim to use the administrative state and criminal-justice system to accomplish indirectly through threats and bullying that which they have not been able to accomplish directly. While the original goal of disclosure may have been to allow citizens to better monitor the government, it is instead used today by the government to monitor citizens and by the government and other allied organizations to exact revenge through official intimidation and harassment to chill speech.

Groups on the Left, in other words, are essentially using disclosure to remove pro-free enterprise voices

from public discourse. If allowed to succeed, of course, this would greatly hinder the Bradley brothers' philanthropic mission and the Bradley Foundation's programmatic vision.

For its efforts to prevent them from succeeding -- and with continued confidence in Smith, Keating, and their team -- staff recommends an increased, \$125,000 general-operations grant to CCP. If awarded, this would be \$25,000 more than last year's grant for the same purpose.

Center for Competitive Politics

Grant History

Project Title	Grant Amount	Approved	Fund
To support general operations	\$100,000	2/24/2015	Regular
To support general operations	\$75,000	2/25/2014	Regular
To support general operations	\$75,000	2/26/2013	Regular
To support general operations	\$10,000	12/11/2012	ZZ - Donor Intent Program
To support general operations	\$10,000	12/5/2011	ZZ - Donor Intent Program
To support general operations	\$85,000	11/8/2011	Regular
To support general operations	\$10,000	12/2/2010	ZZ - Donor Intent Program
To support general operations	\$75,000	8/17/2010	Regular
To support general operations	\$5,000	11/24/2009	ZZ - Donor Intent Program
To support general operations	\$50,000	11/10/2009	Regular
To support litigation and public education efforts	\$20,000	8/19/2008	Regular
Grand Totals (11 items)	\$515,000		

GRANT PROPOSAL RECORD

Federalist Society for Law & Public Policy Studies

ADDRESS:

1776 I Street NW, Suite #300
Washington, DC 20006

CONTACT:

Mr. Eugene B. Meyer

AMOUNT REQUESTED: \$325,000

STAFF RECOMMENDATION: \$325,000

PROJECT TITLE: To support general operations

**BOARD MEMBERS AFFILIATED
WITH REQUEST:**

STAFF: Mike Hartmann

MEETING DATE: 2/23/2016

PROPOSAL ID#: 20151048

BACKGROUND: The Federalist Society for Law & Public Policy Studies in Washington, D.C., requests a \$325,000 grant award in renewed support of its general operations. This request is separate and apart from another one from The Federalist Society, for its Article I Project on the U.S. Congress, that is pending in the Bradley IRA sector.

Since the beginning of its modern iteration, Bradley has steadfastly provided general-operating support to the Society. But for Bradley's early investment, it would probably not exist. Six years ago, the Foundation also awarded the founders and leaders of the Society its Bradley Prize. Others, including with support from the Foundation, are attempting to replicate the Society's success in medical (about which see the Benjamin Rush Institute recommendation in § 2.A. of these materials), international-relations, and business schools.

The Society believes that the state exists to preserve freedom, that the separation of governmental powers is central to the U.S. Constitution, and that it is emphatically the province and duty of the judiciary to say what the law is, not what it should be.

The Society's approximately 200 student chapters annually host more than 1,500 speeches and debates on law-school campuses, reaching an estimated 80,000 attendees. Its lawyers' chapters host about 300 programs in 70 cities across the country, reaching an estimated 26,000 lawyers. The Society has eight practice groups for attorneys. With its alumni chapters, it has established a formal, permanent mechanism to allow law-school graduates to stay in touch with their schools and each other, as well.

Every year, the Society sponsors a national student symposium, a smaller national faculty conference that is always held coincident with the Association of American Law Schools national conference, and a national lawyers' convention.

The Society has an extensive publication program, online presence, and regular teleforum schedule, too, and its state-courts project continues to spark robust public debate about the role of state supreme courts, increasing knowledge of and interest in issues surrounding judicial selection.

Its new State Attorneys General Project complementarily sponsors online publications, events, and online programs to explore the role of state attorneys general and promoting discussion about their proper roles with respect to subject areas like consumer protection and public safety. And its even-newer Executive Branch Review Project tracks and conducts public education about the current federal Administration's use of executive orders and regulations to implement its policy preferences when they are politically untenable in Congress.

The Federalist Society retains CRC Public Relations -- a first-rate, for-profit public-relations firm -- that assists many of its best professors, lawyers, and friendly public-policy experts in media training and placement.

With help from CRC and building upon what it justifiably sees as the success of its State Supreme Courts project's selective placement of role of top state courts in the public discourse, the Society's new SCOTUS Project is seeking to place the role of the Supreme Court of the United States (SCOTUS) closer to the center of discussions and debates.

Last year, in addition to its Article I Project, the Society also started a Law and Innovation Project -- which is examining over-regulation of the economy and the effects that over-regulation has on innovation, productivity, and ultimately the American Dream.

Budget information: The Society's overall annual expense budget exceeds \$15 million.

Its \$100,000+ supporters have regularly included, among others: the Challenge, Claude R. Lambe Charitable, Marcus, Rosenkranz, Sarah Scaife, William Simon, and John Templeton Foundations; Donors Capital; Donors Trust; Koch Industries; the Lilly Endowment; T. Boone Pickens; the Searle Freedom Trust; Paul Singer; and Verizon Communications.

STAFF RECOMMENDATION: As recognized by its founders' receipt of the Bradley Prize, The Federalist Society has successfully changed the legal culture in America -- first among students and faculty members at law schools and then among practicing attorneys, and all the while among the top levels of sympathetically receptive presidential and gubernatorial administrations and legislative-branch members.

Staff thus recommends awarding the Federalist Society another grant of \$325,000 for its general operations. If granted, this would be the same level of support as last year's award for the same purpose.

Federalist Society

Grant History

Project Title	Grant Amount	Approved	Fund
To support a project on Article I	\$200,000	2/24/2015	Regular
To support general operations	\$325,000	2/24/2015	Regular
To support general operations and a public-education project	\$325,000	2/25/2014	Regular
To support the Bork Memorial Lectures and Debates Series	\$75,000	6/11/2013	Regular
To support the International Project	\$150,000	2/26/2013	Regular
to support general operations	\$200,000	2/26/2013	Regular
To support general operations	\$5,000	12/11/2012	ZZ - Donor Intent Program
To support general operations	\$190,000	2/28/2012	Regular
To support the International Project	\$200,000	2/28/2012	Regular
To support general operations	\$5,000	12/5/2011	ZZ - Donor Intent Program
To support general operations and alumni chapters	\$190,000	2/22/2011	Regular
To support a project on American sovereignty and international law	\$400,000	2/22/2011	Regular
To support general operations	\$5,000	12/2/2010	ZZ - Donor Intent Program
To support general operations (\$175,000) and an effort to encourage alumni to become engaged with their law schools (\$50,000)	\$225,000	5/11/2010	Regular
To support general operations	\$5,000	11/24/2009	ZZ - Donor Intent Program
To support the International Law Project	\$1,000,000	8/18/2009	Regular
To support general operations	\$175,000	2/24/2009	Regular
To support general operations and the Young Scholars Initiative	\$275,000	6/3/2008	Regular
To support general operations	\$10,000	12/7/2007	ZZ - Donor Intent Program
To support general operations and 25th Anniversary Project	\$250,000	5/2/2007	Regular
To support general operations	\$240,000	5/24/2006	Regular
To support general operations (\$125,000), the Sovereignty Project (\$100,000) and a conference on the legacy of Chief Justice William Rhenquist (\$40,000)	\$265,000	11/8/2005	Regular
To support general operations and the Sovereignty Project	\$225,000	11/9/2004	Regular
To support general operations	\$125,000	11/4/2003	Regular
To support general operations	\$100,000	11/12/2002	Regular

Project Title	Grant Amount	Approved	Fund
To support general operations	\$160,000	11/13/2001	Regular
To support general operations and a matching grant for the State Constitutions Project	\$185,000	11/14/2000	Regular
To support general operations	\$160,000	11/16/1999	Regular
To support general operations and the Faculty Division	\$135,000	11/17/1998	Regular
To support general operations & Citizen-Lawyer Project	\$135,000	11/18/1997	Regular
To support general operations and the Citizen-Lawyer project	\$135,000	11/25/1996	Regular
To support general program activities	\$110,000	11/27/1995	Regular
To support the Speakers Bureau, 9th annual lawyers convention, three Wisconsin chapters	\$126,000	11/28/1994	Regular
To support the Speakers Bureau, 8th annual lawyers convention, membership expansion, and three Wisconsin chapters	\$126,000	11/22/1993	Regular
To support a speakers program	\$3,000	7/14/1993	GCC
To support the 7th Annual Lawyers Convention, the Speakers Bureau, and general program activities	\$110,000	11/23/1992	Regular
To support the annual convention, speakers bureau, and general program activities	\$120,000	11/25/1991	Regular
To support the 1991 national convention, speakers bureau, and general operations	\$120,000	11/26/1990	Regular
To support the 1990 convention, Speakers Bureau, and general operations	\$120,000	11/27/1989	Regular
To support its 1989 lawyers convention, speakers bureau, and general operations	\$120,000	11/28/1988	Regular
To support its 1988 lawyers convention and speakers bureau	\$100,000	9/28/1987	Regular
To support general operations (\$50K will go to the Society's Nat'l Convention; the other \$50K will go to a Speakers Bureau for the Lawyers Division)	\$100,000	6/2/1986	Regular
Grand Totals (42 items)	\$7,230,000		

GRANT PROPOSAL RECORD

Foundation for Self Government

ADDRESS:

5209 Sea Chase Drive
Amelia Island, FL 32034

CONTACT:

Dr. John S. Baker, Jr.

AMOUNT REQUESTED: \$100,000

STAFF RECOMMENDATION: \$35,000

PROJECT TITLE: To support general operations

**BOARD MEMBERS AFFILIATED
WITH REQUEST:**

STAFF: Mike Hartmann

MEETING DATE: 2/23/2016

PROPOSAL ID#: 20151057

BACKGROUND: The Foundation for Self Government (FSG) requests a \$100,000 grant award in first-time support, of a project on federal overcriminalization.



The chairman of FSG's board of directors is John A. Baker, Jr., a visiting professor at Georgetown Law School. Baker regularly co-teaches a course on the separation of powers with U.S. Supreme Court Justice Antonin Scalia for the Federalist Society for Law & Public Policy Studies (about which see the previous general-operations recommendation in this section of these materials and for a special project in § 2.E. of the Bradley IRA sector materials). He also teaches a course for Bradley Prize recipient Randy Barnett's Bradley-supported Center for the Constitution at Georgetown Law.

FSG's board also includes Bradley Prize recipient and Federalist Society executive vice president Leonard A. Leo and prominent conservative civil-rights attorney William Bradford Reynolds of Baker Botts.

Baker

Later this year, it will host Justice Alito for a lecture at the historic courthouse in Fernand Beach on Amelia Island, Fla., and Justice Samuel Alito for a two-week course on the rule of law at Peking University in Beijing.

FSG would like to start a special project to better educate the judiciary, the legal community, policymakers, and the public about the dangers of federal overcriminalization. Baker is considered an expert on overcriminalization, having researched and written academic papers and articles on the alarming increase in the number and adverse effects of federal criminal laws and their penalties -- and the dire need to return to a requirement of intent in their construction and application. He has done reports on the subject for The Federalist Society and the Bradley-supported Heritage Foundation, too.

The federal government does not formally keep any ongoing list of its crimes. Other efforts to create such a list have used differing definitions of that which constitutes a "crime."

Through FSG, Baker would like to compile a good, fair list -- then bring it to bear on the public discourse about federal overcriminalization through further publication in the popular press, as well as through the various other means now so prevalent -- including, with help, social media. Leo and The Federalist Society are willing to provide this help.

Baker expects a good count to come in at around 5,000.

Budget information: FSG's overall annual expense budget is just more than \$325,000.

Its sources of philanthropic support have included the Koch foundations, Donors Trust, and the Alliance Defending Freedom. A Koch Industries deputy general counsel endorses this FSG request by letter.

STAFF RECOMMENDATION: "There is no one in the United States over the age of 18 who cannot be indicted for some federal crime," according to Baker. "That is not an exaggeration."

This is a threat to limited government and the rule of law that allows for the freedom necessary to thrive, economically, socially, and culturally.

Therefore, to educate the judiciary, the legal community, policymakers, and the public about that that threat and that which could perhaps be done about it, staff recommends a modest \$35,000 grant to FSG.

Foundation for Self-Government

Grant History

Project Title	Grant Amount	Approved	Fund
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-- NONE --

D. Equal opportunity & individual liberty

GRANT PROPOSAL RECORD

Center for Equal Opportunity

ADDRESS:

7700 Leesburg Pike, Suite 231
Falls Church, VA 22043

CONTACT:

Mr. Roger Clegg

AMOUNT REQUESTED: \$225,000

STAFF RECOMMENDATION: \$175,000

PROJECT TITLE: To support general operations

**BOARD MEMBERS AFFILIATED
WITH REQUEST:**

STAFF: Dan Schmidt

MEETING DATE: 2/23/2016

PROPOSAL ID#: 20151034

BACKGROUND: The Center for Equal Opportunity (CEO) is seeking a grant of \$225,000 in support of its general operations.

In 1995 Linda Chavez founded CEO for the express purpose of challenging the use of racial and ethnic preferences in the areas of admissions policies in education, especially higher education, employment and government contracting. Chavez, an author and syndicated columnist, focused the work of CEO on research on the use of preferences in student admissions and employment, amicus brief development for major cases appearing federal courts, and the conduct of a variety of public education activities examining the issue of discrimination. Over the years CEO has released dozens of studies documenting the extent to which race is a factor in college admissions at over 60 colleges and universities. Its research and public education projects have worked to promote fluency in the English language for immigrants in order to end bilingual education in the nation's schools.

CEO's research and amicus briefs have been used by Ward Connerly's "American Civil Rights Institute in its state-by-state battle against affirmative action. Assisted by Roger Clegg, a Deputy Assistant U.S. Attorney General in the Reagan and George H. Bush Administration, Chavez have written and defended dozens of studies numerically proving the disproportionately heavy weight given to race and ethnicity in university admissions - - including the University of Wisconsin - by examining and analyzing the admissions data of universities.

Examples of its long record of filing amici curiae briefs in important cases dealing with the preference issue include the following: *Schuetz v. By Any Means Necessary* (Michigan's ballot initiative Proposal 2 and the Constitution's Equal Protection Clause); *Township of Mt. Holly v. Mt. Holly Gardens Citizens in Action* (the question of whether "disparate impact" causes of action may be brought under the Fair Housing Act; *Arizona v. Intertribal Council of Arizona* (defending Arizona's requirement of proof of U.S. citizenship when registering the vote); *EEOC v. Kaplan* (seeking to limit the EEOC's disparate-impact enforcement policy); *Fisher v. University of Texas* (challenging racial preferences in student admissions); and *Shelby County v. Holder* (coverage formula of Section 5 of the Voting Rights Act.)

In 2016 CEO will be actively involved in the public domain speaking and writing about the Fisher case which was reargued on December 9th 2015 before the Supreme Court and is expected to be decided at the end of the 2015-16 term. CEO will also continue to urge challenges to the use of the disparate-impact approach in housing and other areas. Other activities include work with Pacific Legal Foundation on a cert petition to be filed this year in a Title VII employment case involving racial preferences, filing FOIA requests with the University of North Carolina-Chapel Hill for admission data, and working with the Heritage Foundation on playing the "race card" in criminal justice issues and felon voting.

A grant of \$225,000 is requested in support of CEO's general operations.

BUDGET INFORMATION: CEO's 2016 operating budget totals \$424,000. Of that amount \$110,500 supports research, writing and public education projects with the remaining \$313,500 allocated for salaries, benefits, and administration.

Support in the form of Foundation grants comes from Fred Maytag, Holman, JM and Scaife.

STAFF RECOMMENDATION: Owing to the diligent work of Chavez and Clegg CEO has played an important role in the courts and the court of public opinion in the debate on "affirmative action." Its research and presentations in court especially have challenged effectively the application of racial and ethnic formulae in school admissions, public employment and housing. Indeed, the organization has been of significant assistance to Ward Connerly's work in the states and at the national level.

A grant of \$175,000 is recommended.

Center for Equal Opportunity

Grant History

Project Title	Grant Amount	Approved	Fund
To support general operations	\$150,000	2/24/2015	Regular
To support general operations	\$150,000	2/25/2014	Regular
To support general operations	\$165,000	2/26/2013	Regular
To support general operations	\$150,000	2/28/2012	Regular
To support general operations	\$50,000	11/8/2011	Regular
To support general operations	\$5,000	5/11/2011	BP Selector Designated
To support general operations	\$125,000	5/10/2011	Regular
To supplementarily support general operations	\$45,000	11/9/2010	Regular
To support general operations	\$110,000	5/11/2010	Regular
To supplementarily support general operations	\$50,000	11/10/2009	Regular
To support general operations	\$100,000	2/24/2009	Regular
To support general operations	\$100,000	2/19/2008	Regular
To support the Center's program activities	\$100,000	2/20/2007	Regular
To support the Center's program activities	\$100,000	5/24/2006	Regular
To support general operations and a study of racial preferences in admissions at the University of Wisconsin	\$125,000	5/24/2005	Regular
To support general operations	\$100,000	8/17/2004	Regular
To support general operations	\$90,000	8/26/2003	Regular
To support the work of Roger Clegg at the Center for Equal Opportunity	\$75,000	11/12/2002	Regular
To support the Center for Equal Opportunity	\$25,000	8/22/2002	Regular
To support litigation concerning university admissions policies	\$5,000	9/21/2001	GCC
To support the Center for Equal Opportunity	\$50,000	8/28/2001	Regular
To support general operations of the Center for Equal Opportunity	\$50,000	8/29/2000	Regular
To support general operations of the Center for Equal Opportunity	\$50,000	6/8/1999	Regular
To support the Center for Equal Opportunity's project on racial preferences in undergraduate admissions	\$50,000	6/2/1998	Regular
To support general operations	\$25,000	8/26/1997	Regular
To support general operations	\$25,000	8/26/1996	Regular
To support general operations	\$30,000	1/23/1995	Regular
To support research on the participation of Hispanics in American life	\$25,000	10/24/1988	Regular

Project Title	Grant Amount	Approved Fund
Grand Totals (28 items)	\$2,125,000	

E. Education

GRANT PROPOSAL RECORD

The American Studies Center

ADDRESS:

Radio America & American Veterans Center
1100 North Glebe Road, Suite 900
Arlington, VA 22201

CONTACT:

Mr. James C. Roberts

AMOUNT REQUESTED: \$25,000

STAFF RECOMMENDATION: \$20,000

PROJECT TITLE: To support the programs of the American Veterans Center

**BOARD MEMBERS AFFILIATED
WITH REQUEST:**

STAFF: Dan Schmidt

MEETING DATE: 2/23/2016

PROPOSAL ID#: 20151005

BACKGROUND: The American Studies Center (ASC) is seeking a grant in the amount of \$25,000 for its civic education programming.

Since 1978 ASC under the leadership of Jim Roberts has conducted a variety of programs focused on the civic engagement and education of youth. These programs have as their purpose teaching young people the values and virtues of honor, courage, sacrifice, and patriotism. Roberts does this through presenting the stories of sacrifice and heroism of the men and women who have served in the nation's armed forces.

ASC educates young people on civics through the following programs: the National Youth Leadership Summit; the Veteran Video Oral History Project; the Honors - a televised award show for America's military heroes reaching some 70-80 million homes through DoD News and Reelz TV Network; the World War II Curriculum; a booklet, "Sentries of Integrity," telling the stories of military heroes throughout history (distributed to all who participate in ACS Veterans events; the *American Valor Quarterly*, a magazine devoted to first-hand accounts from American veterans distributed to 30,000 supporters and 200 veterans hospitals; The-I History Video Contest, a nationwide high school project competition in which students record the oral history of a veteran and edit this material into a short video documentary; and the National Memorial Day Parade in Washington, D.C. attended regularly by more than 300,000 spectators and nationally televised through the DoD News and Reelz TV Network.

First in terms of importance is the Center's annual two day youth leadership conference. The Summit gathers hundreds of high school students, JROTC and ROTC students, cadets and midshipmen from each of the nation's military service academies. During the leadership conference students hear from speakers and panels presenting some of America's most distinguished and highly decorated veterans and active duty service members. The conference also serves as an opportunity for ASC to interview the veterans on their experiences. The interviews are turned into production pieces which are distributed to high school students and subsequently presented on Radio America's program *Veterans Chronicles*.

A grant of \$25,000 is requested.

BUDGET INFORMATION: ASC's 2015 budget for its veterans projects amounts to \$3,753,526.

STAFF RECOMMENDATION: Over the past 36 years Jim Roberts has publicized and promoted the heroic service of our nation's veterans through Radio America's Veterans Project. The Project's regular schedule of events each year, especially the Memorial Day Concert on the Mall and the leadership conference provides students with a personal representation of the values and principles that inform our civic life.

The Center's Veterans Project fills a serious void in the education of a majority of our K-12 students. It serves in a modest but vital fashion to inform young people of the stories of sacrifice that make up the country's civic identity.

A grant of \$20,000 is recommended.

American Studies Center

Grant History

Project Title	Grant Amount	Approved	Fund
To support Radio America and a short features initiative (\$45,000) and the 2016 Goodpaster Lecture (\$15,000)	\$60,000	6/2/2015	Regular
To support civic education programs	\$15,000	2/24/2015	Regular
To support Radio America, the 2015 Goodpaster Lecture (\$15,000), and an archival project	\$60,000	6/17/2014	Regular
To support the programs of the American Veterans Center	\$10,000	2/25/2014	Regular
To support Radio America and the 2014 Goodpaster Lecture	\$40,000	8/20/2013	Regular
To support the programs of the American Veterans Center	\$25,000	2/26/2013	Regular
To support Radio America and the 2012 Goodpaster Lecture	\$35,000	8/21/2012	Regular
To support Radio America and the 2011 Goodpaster Lecture	\$40,000	8/16/2011	Regular
To support Radio America's Online News Bureau and the General Andrew Goodpaster Lecture	\$50,000	5/11/2010	Regular
To support Radio America and the Andrew Goodpaster Lecture	\$40,000	8/18/2009	Regular
To support general operations of Radio America and the American Veterans Center's 2008 General Goodpaster lecture	\$60,000	8/19/2008	Regular
To support general operations of Radio America and the American Veterans Center's 2007 General Goodpaster lecture	\$60,000	8/21/2007	Regular
To support Radio America, the WWII Veterans Committee, and the National Vietnam Veterans Committee	\$40,000	8/22/2006	Regular
To support Radio America's "Dateline Washington" and "What's the Story?"	\$30,000	5/24/2005	Regular
To support the "Dateline: Washington" program	\$50,000	6/8/2004	Regular
To support the "Dateline: Washington" program	\$50,000	2/25/2003	Regular
To support Radio America's "Book Talk" program	\$20,000	6/4/2002	Regular
To support Radio America's "Faith and Freedom" and "Book Talk" programs	\$50,000	6/5/2001	Regular
To support Radio America's weekly "Book World" and "Faith and Freedom" programs	\$75,000	6/5/2000	Regular
To support Faith & Freedom	\$65,000	6/8/1999	Regular
To support "Faith and Freedom"	\$60,000	6/2/1998	Regular
To support Radio America's daily radio for college students	\$50,000	6/3/1997	Regular
To support the establishment of Radio America on Town Hall's Internet system	\$25,000	2/25/1997	Regular
To support establishment of a 24-hour conservative radio network	\$35,000	8/22/1994	Regular
To support various projects	\$65,000	6/7/1993	Regular

Project Title	Grant Amount	Approved	Fund
To support two radio programs: "Profile" and "What's the Story?"	\$40,000	4/28/1992	Regular
To support the production and broadcast of the HEADLINE EXCHANGE series.	\$60,000	6/17/1991	Regular
To support Radio America's "Headline Exchange" program.	\$60,000	6/4/1990	Regular
To support Radio America's Satellite Network Project.	\$60,000	5/15/1989	Regular
To support production of a twelve-part radio series on the history of communism.	\$50,000	5/23/1988	Regular
To support its Spanish programming of RADIO AMERICA	\$50,000	5/28/1987	Regular
To support expansion of subscribing station base	\$30,000	6/2/1986	Regular
Grand Totals (32 items)	\$1,460,000		

GRANT PROPOSAL RECORD

Classroom, Inc.

ADDRESS:

245 Fifth Avenue, Floor 20
New York, NY 10016

CONTACT:

Ms. Lisa Holton

AMOUNT REQUESTED: \$225,000

STAFF RECOMMENDATION: \$ 75,000

PROJECT TITLE: To support general operations

**BOARD MEMBERS AFFILIATED
WITH REQUEST:**

STAFF: Dan Schmidt

MEETING DATE: 2/23/2016

PROPOSAL ID#: 20151016

BACKGROUND: Classroom, Inc. is seeking a grant of \$225,000 in support of its general operations.

Established in 1991 Classroom, Inc. is an educational organization dedicated to helping students in high poverty communities build literacy and leadership skills by engaging them in digital learning games in the classroom. The organization's digital learning games and curriculum set in the professional world enables teachers to place students in decision-making roles as professionals in a simulated work place model. The games are designed to improve math and reading comprehension. The in-classroom program is supplemented by the inclusion of professional development materials for teachers providing them with methodology and practical techniques on blended learning programs and ways to leverage technology.

Since its first piloting of Parkside Hotel in 1992 with 100 students in two Brooklyn high schools, Classroom, Inc. has grown significantly. Over the past 24 years the organization has worked with schools in 20 states and has served more than 750,000 students and 12,000 teachers. Each year students and teachers use Classroom, Inc.'s learning games in school day, extended day, and summer school environments in New York City, Chicago, and 14 other U.S. cities. Students are typically low-income and minority students with 40 % Hispanic, 30% African American, 15% Asian, and the remaining 15% Caucasian. In addition 75% of Classroom, Inc. students qualify for free or reduced price lunch (\$44,123 or less for a family of four), 60 % struggling readers, 15% are English Language learners, and 20% are special education students.

In 2013 Classroom, Inc., launched a site in Milwaukee at St. Anthony's school. Students at St. Anthony used the game-based learning programs in a variety of settings including leadership exercises, reading and comprehension, and career exploration programs. Last year *The Sports Network* instructional package focusing on literacy and math was introduced at St. Anthony.

Classroom, Inc. is seeking a grant of \$225,000 from the Foundation for 2016. Included in that request is the following: \$75,000 for new product development and dissemination; \$50,000 to support continued implementation of digital learning programs in Milwaukee schools, St. Anthony Elementary and Middle Schools and Thurston Woods Campus School, and additional sites (this will involve educator training, game and curriculum materials and evaluation); and \$100,000 for general operating support.

BUDGET INFORMATION: Classroom, Inc.'s operating budget for 2014 totaled \$4,286,565. Of that amount \$ 2,759,817 supported educational expenses (direct support to schools, curriculum development, and research and assessment). The remaining \$1,526,748 was allocated to general operations, fundraising and teacher training. Foundations supporting the organization included the Blackstone, Hearst, JM, Morgan Stanley, New York Life and Pinkerton.

STAFF RECOMMENDATION: Concerned about the mounting evidence of an increasing gap in performance in mathematics and reading between urban and suburban schools in the early 90s, Bernard Lewis, former Chief Administrative and Financial Officer at Morgan Stanley, and a number of colleagues and friends in the financial services industry in New York City, established Classroom, Inc. This project, which has now come to be known under the heading of "blended learning" was designed to utilize technology to seek improvement in the academic achievement levels of students performing at unacceptable low levels in reading and math.

The number of schools, teacher and students participating in Classroom Inc.'s game-based blended curriculum, supplemented by teacher training and implementation training materials, has grown each year in New York City since the early 90s. It has grown so significantly, and the test results in both reading and math have improved so much that a number of urban school districts and individual private schools in places like Baltimore Bridgeport, and Chicago have imported the program. Two years ago Classroom, Inc. in cooperation with St. Anthony's elementary and middle schools in Milwaukee adopted the program. Survey results compiled in 2015 at St. Anthony's indicated that 80% of the students learned how to write more clearly and 89% reported learning how to use math to solve real problems.

Continued support for Classroom Inc.'s work in Milwaukee and overall general operations is recommended.

Classroom, Inc.

Grant History

Project Title	Grant Amount	Approved	Fund
To support general operations	\$75,000	2/24/2015	Regular
To support general operations and expansion	\$50,000	2/25/2014	Regular
To support general operations	\$25,000	2/26/2013	Regular
Grand Totals (3 items)	\$150,000		

GRANT PROPOSAL RECORD

Hudson Institute, Inc.

ADDRESS:

1015 Fifteenth Street NW, Suite 600
Washington, DC 20005

CONTACT:

Dr. Kenneth Weinstein

AMOUNT REQUESTED: \$40,000

STAFF RECOMMENDATION: \$35,000

PROJECT TITLE: To support the work of John Fonte and the Center for American
Common Culture

**BOARD MEMBERS AFFILIATED
WITH REQUEST:**

STAFF: Dan Schmidt

MEETING DATE: 2/23/2016

PROPOSAL ID#: 20150969

BACKGROUND: The Hudson Institute is seeking a grant of \$40,000 in support of the work of John Fonte and the Center for American Common Culture.

Under the direction of John Fonte Hudson's Center for American Common Culture conducts research and public education projects designed to strengthen American national identity and promote American sovereignty. His 2012 Encounter book **Sovereignty or Submission: Will Americans Rule Themselves or be Ruled by Others?** Received considerable public attention. Fonte's narrative lays out the case how transnational elites in the United Nations and the European Union seek to subordinate American sovereignty to international norms in politics, society, and economic matters.

In the past year the Center's work has focused on developing and disseminating the core principles of American national identity and patriotic assimilation of immigrants. Toward that end Fonte has helped organize a working group of policy analysts (Mike Gonzalez, Heritage; Matt Spalding, Kirby Center-Hillsdale; Linda Chavez, and Niger Innis (Core) to promote patriotic assimilation. He co-authored articles with Chavez, Gonzalez and Stanley Kurtz on immigrant assimilation and on biased College Board AP US History framework.

In the year ahead Fonte and the working group will focus on the Obama Administration's "New Americans" plan that promotes a multicultural approach to immigrant integration rather than fostering assimilation into American life. Fonte will also be working scholar Althea Nagai to examine the American Community Survey census data on issues of national and ethnic group identity. The two scholars will issue a report on the status of civil society focusing on the challenge of identity politics. Finally, Fonte will remain active in the public debates on immigration policy, the study of American history in the high school classroom, and American sovereignty issues against the backdrop of social and political developments in the European Union.

A grant of \$40,000 is requested.

STAFF RECOMMENDATION: Today, dominant forces in government, the media, universities, secondary schools, labor unions, and professional organizations reject the idea of the "the American way of life." That is these institutions do not favor limited constitutional government, projects that strengthen democratic capitalism, a vigorous civil society and American exceptionalism. The progressive vision of America is group-based. It is based on race, ethnicity, and gender with the purpose of government being the creation of "substantive equality" for oppressed groups.

In the face of the current Administration's interest in using immigration as a means to transform the United States into a multicultural ethnic group-based polity, the work of Hudson's Center for American Common Culture aimed at favoring the traditional approach to immigration which emphasizes Americanization and patriotic assimilation is critical.

American institutions rest solely on good citizenship. John Fonte's work at Hudson year-in and year-out aims to provide an articulate argument in the public square and in local and national policy circles for that core idea.

A grant of \$35,000 is recommended.

Hudson Institute

Grant History

Project Title	Grant Amount	Approved	Fund
To support the work of Douglas Feith	\$35,000	11/10/2015	Regular
To support Rethinking America's Strategic Partnerships	\$150,000	11/10/2015	Regular
To support the work of Gabriel Schoenfeld	\$35,000	8/18/2015	Regular
To support the work of Dr. Charles Fairbanks	\$65,000	8/18/2015	Regular
To support the work of Ronald Radosh	\$20,000	6/2/2015	Regular
To support the work of Lewis Libby	\$35,000	6/2/2015	Regular
To support the Center for Religious Freedom	\$90,000	6/2/2015	Regular
To support the Center on Islam, Democracy and the Future of the Muslim World	\$175,000	6/2/2015	Regular
To support John Fonte's work	\$35,000	2/24/2015	Regular
To support the work of Douglas Feith	\$35,000	11/11/2014	Regular
To support the work of Dr. Charles Fairbanks	\$65,000	8/19/2014	Regular
To support the work of Ronald Radosh	\$20,000	6/17/2014	Regular
To support the research and writing activities of Mr. Lewis Libby	\$35,000	6/17/2014	Regular
To support the Center for Religious Freedom	\$70,000	6/17/2014	Regular
To support the Center on Islam, Democracy and the Future of the Muslim World	\$175,000	6/17/2014	Regular
To support the Boosting Nonprofit Management the Right Way project	\$20,000	2/25/2014	Regular
To support the work of John Fonte	\$35,000	2/25/2014	Regular
To support the work of Douglas Feith	\$50,000	11/12/2013	Regular
To support the Bradley Center for Philanthropy and Civic Renewal	\$350,000	11/12/2013	Regular
To support the work of Charles Fairbanks	\$65,000	8/20/2013	Regular
To support the work of Ronald Radosh	\$15,000	6/11/2013	Regular
To support national security policy research and writing	\$35,000	6/11/2013	Regular
To support the Center for Religious Freedom	\$60,000	6/11/2013	Regular
To support the Center on Islam, Democracy and the Future of the Muslim World	\$150,000	6/11/2013	Regular
To support the work of John Fonte	\$35,000	2/26/2013	Regular
To support the work of Gabriel Schoenfeld	\$40,000	2/26/2013	Regular
To support a project on Israel and the Middle East	\$60,000	11/13/2012	Regular
To support the Bradley Center for Philanthropy and Civic Renewal	\$350,000	11/13/2012	Regular

Project Title	Grant Amount	Approved	Fund
To support the work of Dr. Charles Fairbanks	\$65,000	8/21/2012	Regular
To support a senior fellowship	\$10,000	6/6/2012	Regular
To support research and writing activities	\$35,000	6/6/2012	Regular
To support the Center for Religious Freedom	\$60,000	6/6/2012	Regular
To support the Center on Islam, Democracy and the Future of the Muslim World	\$150,000	6/6/2012	Regular
To support the work of John Fonte	\$25,000	2/28/2012	Regular
To support the Bradley Center for Philanthropy and Civic Renewal	\$375,000	11/8/2011	Regular
To support a senior fellowship	\$75,000	8/16/2011	Regular
To support a visiting scholarship	\$20,000	5/10/2011	Regular
To support research and writing activities	\$50,000	5/10/2011	Regular
To support the Center for Religious Freedom	\$50,000	5/10/2011	Regular
To support the Center on Islam, Democracy and the Future of the Muslim World	\$175,000	5/10/2011	Regular
To support an adjunct senior fellowship	\$10,000	2/22/2011	Regular
To support the work of John Fonte with the Center for American Common Culture (\$25,000) and a conference on identity (\$50,000)	\$75,000	11/9/2010	Regular
To support the Bradley Center for Philanthropy and Civic Renewal	\$400,000	11/9/2010	Regular
To support the work of Dr. Charles Fairbanks	\$90,000	8/17/2010	Regular
To support the Center for Religious Freedom	\$50,000	5/11/2010	Regular
To support research and writing activities	\$65,000	5/11/2010	Regular
To support the Center on Islam, Democracy and the Future of the Muslim World	\$200,000	5/11/2010	Regular
To support the work of Marcello Pera	\$40,000	2/23/2010	Regular
To support the work of John Fonte with the Center for American Common Culture	\$45,000	2/23/2010	Regular
To support the Bradley Center for Philanthropy and Civic Renewal	\$400,000	11/10/2009	Regular
To support the work of Dr. Charles Fairbanks	\$80,000	8/18/2009	Regular
To support general program activities of the Center for Religious Freedom	\$50,000	6/2/2009	Regular
To support the Bradley Legatum Series	\$75,000	6/2/2009	Regular
To support the Center on Islam, Democracy and the Future of the Muslim World	\$200,000	6/2/2009	Regular
To support the Center for American Common Culture	\$25,000	2/24/2009	Regular
To support a conference on radical Islam	\$75,000	2/24/2009	Regular

Project Title	Grant Amount	Approved	Fund
To support the Distinguished Fellowship of Judge Robert Bork	\$75,000	11/18/2008	Regular
To support the Bradley Center for Philanthropy and Civic Renewal	\$440,000	11/18/2008	Regular
To support the work of Dr. Charles Fairbanks	\$100,000	8/19/2008	Regular
To support the Center for Religious Freedom	\$50,000	6/3/2008	Regular
To support a study of private investment in Rwanda	\$100,000	6/3/2008	Regular
To support the Center on Islam, Democracy and the Future of the Muslim World	\$225,000	6/3/2008	Regular
To support the Center for American Common Culture	\$25,000	2/19/2008	Regular
To support the Center for Global Prosperity	\$25,000	11/13/2007	Regular
To support an analysis of private investment in Africa	\$50,000	11/13/2007	Regular
To support the Bradley Center for Philanthropy and Civic Renewal	\$440,000	11/13/2007	Regular
To support the work of Dr. Charles Fairbanks	\$100,000	8/21/2007	Regular
To support the Center for Religious Freedom	\$50,000	5/2/2007	Regular
To support the Center on Islam, Democracy, and the Future of the Muslim World	\$225,000	5/2/2007	Regular
To support the activities of the Center for American Common Culture	\$25,000	2/20/2007	Regular
To support a Distinguished Fellowship	\$75,000	2/20/2007	Regular
To support the work of the Project on Religious Liberty	\$50,000	11/7/2006	Regular
To support the Bradley Center for Philanthropy and Civic Renewal	\$440,000	11/7/2006	Regular
To support the work of Dr. Charles Fairbanks	\$90,000	8/22/2006	Regular
To support the Center on Islam, Democracy and the Future of the Muslim World	\$225,000	5/24/2006	Regular
To support the Center for American Common Culture	\$15,000	2/22/2006	Regular
To support the work of the Project on Religious Liberty	\$25,000	11/8/2005	Regular
To support the Bradley Center for Philanthropy and Civic Renewal	\$440,000	11/8/2005	Regular
To support the Center on Islam, Democracy and the Future of the Muslim World	\$200,000	5/24/2005	Regular
To support the Bradley Center for Philanthropy and Civic Renewal	\$439,100	11/9/2004	Regular
To support the program on America and the Future of Islam	\$150,000	8/17/2004	Regular
To support the Bradley Center for Philanthropy and Civic Renewal	\$446,100	11/4/2003	Regular
To support the Bradley Center for Philanthropy and Civic Renewal	\$460,340	11/12/2002	Regular

Project Title	Grant Amount	Approved	Fund
To support a senior fellowship for Norman Podhoretz	\$50,000	8/22/2002	Regular
To support the Welfare Policy Center	\$100,000	8/22/2002	Regular
To support a senior fellowship for Norman Podhoretz	\$50,000	11/13/2001	Regular
To support the Welfare Policy Center	\$200,000	8/28/2001	Regular
To support a planning grant for the establishment of a college	\$15,000	11/14/2000	Regular
To support a senior fellowship for Norman Podhoretz	\$75,000	8/29/2000	Regular
To support the Welfare Policy Center	\$285,000	8/29/2000	Regular
To support a book project on those who participated in the public discourse about the Cold War	\$35,000	6/5/2000	Regular
To support the Welfare Policy Center & Congregational Mobilization for Community Transformation project	\$285,000	11/16/1999	Regular
To support the Wisconsin Works Management and Evaluation Project	\$70,000	6/8/1999	Regular
To support the fellowship program	\$75,000	6/8/1999	Regular
To support research on antipoverty programs	\$2,500	6/2/1999	GCC
To support the Welfare Policy Center's Wisconsin Faith-Based Organizations Initiative	\$69,000	2/26/1999	Regular
To support general operations of the Welfare Policy Center	\$250,000	8/25/1998	Regular
To support the fellowship program	\$70,000	6/2/1998	Regular
To support research on antipoverty programs	\$39,727	2/24/1998	Regular
To support the National Commission on Philanthropy and Civic Renewal	\$165,000	8/26/1997	Regular
To support the fellowship program	\$70,000	6/3/1997	Regular
To support a book project on Robert McNamara	\$60,000	2/25/1997	Regular
To support the Welfare Policy Center	\$250,000	2/25/1997	Regular
To support "Back To School"	\$100,000	11/25/1996	Regular
To support a fellowship for Norman Podhoretz	\$70,000	6/3/1996	Regular
To support research on pre-New Deal reformers	\$76,390	2/23/1996	Regular
To support the Welfare Policy Center	\$200,000	2/23/1996	Regular
To support a fellowship for Norman Podhoretz	\$70,000	4/21/1995	Regular
To support "The New Promise of American Life"	\$150,000	2/27/1995	Regular
To support continuation of the Wisconsin welfare study	\$175,000	11/28/1994	Regular
To support a project on welfare reform in Wisconsin	\$175,000	6/6/1994	Regular
To support a biography of Robert McNamara by Christopher Brown & Benjamin Frankel	\$100,000	2/28/1994	Regular
To support the project entitled "The American Dream: Renewing the Promise of American Life"	\$150,000	2/28/1994	Regular

Project Title	Grant Amount	Approved	Fund
To support research for a book, +Liberal Responsibility+, by Mark Blitz	\$83,333	9/27/1993	Regular
To support general operations of the Competitiveness Center	\$25,000	8/23/1993	Regular
To support the tort reform project of the Judicial Studies Program	\$25,000	8/23/1993	Regular
To support study of school choices by public educators	\$34,000	8/23/1993	Regular
To support Arturo Cruz's continued work on Latin American nationalism	\$65,000	6/7/1993	Regular
To support Max Green's book on the transformation of American labor	\$60,000	2/22/1993	Regular
To support a book project discussing the founding of the "Drug Czar's" office and the national drug control policy that resulted	\$198,750	2/22/1993	Regular
To support a biography of Robert McNamara	\$100,000	11/23/1992	Regular
To support a research project by Gregory Smith on Platonic thought	\$28,667	2/24/1992	Regular
To support a book project "The American Character" undertaken by John Podhoretz	\$44,850	2/24/1992	Regular
To support a book project on Ethics and Government Act and the Office of Independent Counsel by Elliot Abrams	\$75,000	2/24/1992	Regular
To support a book project on the American labor movement by Max Green	\$75,000	2/24/1992	Regular
To support a book project by Arturo Cruz on origin and consequences of Latin American nationalism	\$135,000	11/26/1990	Regular
To support a book project on U.S. foreign policy in the 1990's and beyond undertaken by Elliot Abrams	\$40,000	6/4/1990	Regular
To support a study of the place of ethics in American political and social institutions	\$250,000	5/15/1989	Regular
To support a reference work on American election, 1788-1988	\$57,580	2/27/1989	Regular
To support its research project on the future of U.S.-European security policy	\$80,000	9/28/1987	Regular
Grand Totals (130 items)	\$15,120,337		

GRANT PROPOSAL RECORD

Institute for Educational Advancement

ADDRESS:

569 South Marengo Avenue
Pasadena, CA 91101

CONTACT:

Ms. Elizabeth D. Jones

AMOUNT REQUESTED: \$265,000

STAFF RECOMMENDATION: \$265,000

PROJECT TITLE: To support general operations, technology development, and the Public Policy Institute

BOARD MEMBERS AFFILIATED WITH REQUEST:

STAFF: Dan Schmidt

MEETING DATE: 2/23/2016

PROPOSAL ID#: 20151000

BACKGROUND: The Institute for Educational Advancement (IEA) requests a grant of \$265,000 in support of its general operations, technology development, and public policy symposium.

Established by Elizabeth Jones, former Associate Director of the Johns Hopkins Center for Talented Youth, and James Davis, former Superintendent of La Canada Unified School District in California, in 1988, IEA seeks to develop the most optimal educational learning strategy for gifted students and the schools they attend. It works with students enrolled in public, independent, parochial, and alternative schools alike. To that end IEA develops and conducts a variety of programs addressing the academic and social interests of students ages 4 through 18 in an educational environment matching students with mentors and teachers who can enhance their individual talents.

IEA also provides parents, educators, schools, and school districts with its expertise in terms of consultation on student testing and course development, seminars for teachers, students and parents, and the creation and presentation of special events for gifted youth.

IEA administers several major programs that aim at developing academic and social opportunities for gifted students. The Pilot High School initiative connects high school students with professors, scientists, experts, and business professionals who mentor the participants as they conduct specialized research and engage in content-specific projects. The Caroline D. Bradley Scholarship awards highly gifted 7th grade students with a four-year high school experience suited to their intellectual abilities. And, finally, the Yunasa summer camps held in Colorado and Michigan which provide an environment for highly gifted youth, ages 10 to 15 to spend time with teachers and leaders in the field of gifted education.

With respect to technology IEA is focusing especially on evaluating and improving communications, marketing and development programs. Special attention will also be paid to improving communication with IEA alums and parents. Website and social media improvements are also in the 2016 plans.

In 2016 IEA plans to its second public policy symposium on gifted education in the United States. The event will focus on data gathered by McKinsey and Company from surveys and interviews with individuals in various fields of business, education, and technology on the content of a national strategy designed to advance educational and professional opportunities for gifted young men and women.

A grant of \$265,000 is requested.

BUDGET INFORMATION: IEA's projected budget for 2016 totals \$5,200,763. Of that amount \$372,526 covers administrative costs.

STAFF RECOMMENDATION: Betsy Jones and her colleagues continue to honor Sarah Donor's donor intent and vision for not only supporting existing programs providing opportunities for academically gifted children but exploring other options that would not only serve them but persuade the public of the serious need to increase efforts on their behalf. IEA's programs serve as a valuable resource for parents, teachers, and policy professional on how to better serve our academically talented K12 students.

A grant of \$265,000 is recommended.

Institute for Educational Advancement

Grant History

Project Title	Grant Amount	Approved Fund
To support the Caroline D. Bradley Scholarship program and the Bradley Seminar	\$3,630,000	4/10/2015 Regular
To support general operations, technology development, and the Public Policy Institute	\$260,000	2/24/2015 Regular
To support general operations and technology development	\$235,000	6/17/2014 Regular
To support the Caroline D. Bradley Scholarship program and related expenses	\$2,415,000	6/17/2014 Regular
To support the Caroline D. Bradley Scholarship Program	\$2,400,000	12/13/2013 Regular
To support general operations, technology development and the Bradley Seminar	\$357,000	11/12/2013 Regular
To support the Caroline D. Bradley Scholarship Program	\$700,000	9/26/2013 Regular
To support the Caroline D. Bradley Scholarship Program	\$250,000	12/6/2012 Regular
To support general operations, technology development and the Bradley Seminar	\$345,000	11/13/2012 Regular
To support the Caroline D. Bradley Scholarship Program	\$700,000	10/4/2012 Regular
To support the Caroline D. Bradley Scholarship Program	\$679,000	12/31/2011 Regular
To support general operations, the Bradley Seminar, and the Technology Development program	\$345,000	11/8/2011 Regular
To support general operations	\$1,000,000	12/31/2010 Regular
To support general operations	\$600,000	12/13/2010 Regular
To support the technology program, general operations and the Scholarship Seminar	\$345,000	11/9/2010 Regular
To support the seventh annual Bradley Seminar	\$100,000	2/23/2010 Regular
To support the Technology Development program	\$60,000	11/10/2009 Regular
To support general operations	\$150,000	11/10/2009 Regular
To support the sixth annual Bradley Seminar	\$100,000	2/24/2009 Regular
To support the Technology Development Program	\$60,000	11/18/2008 Regular
To support general operations	\$150,000	11/18/2008 Regular
To support the Fifth Annual Bradley Seminar	\$100,000	2/19/2008 Regular
To support the Website Development Program	\$60,000	11/13/2007 Regular
To support general operations	\$150,000	11/13/2007 Regular
To support general operations	\$150,000	11/7/2006 Regular
To support the fourth annual Bradley Seminar	\$100,000	8/22/2006 Regular
To support general operations	\$140,000	11/8/2005 Regular

Project Title	Grant Amount	Approved Fund
To support the 2005 Caroline D. Bradley Scholarship program and the Bradley Seminar	\$100,000	8/23/2005 Regular
To support general operations	\$140,000	11/9/2004 Regular
To support the 2004 Caroline D. Bradley Scholarship program and the Bradley Seminar	\$95,412	6/8/2004 Regular
To support general operations	\$140,000	11/4/2003 Regular
To support the Caroline D. Bradley Scholarship national seminars	\$72,158	6/3/2003 Regular
To support general operations	\$140,000	11/12/2002 Regular
To support assistance in the planing and development of the Caroline D. Bradley Scholarship program	\$51,219	6/4/2002 Regular
To support general operations	\$140,000	11/13/2001 Regular
To support general operations	\$140,000	11/14/2000 Regular
To support general operations	\$95,000	2/22/2000 Regular
To support general operations	\$75,000	11/16/1999 Regular
To support start-up costs and general operations	\$375,000	6/2/1998 Regular
Grand Totals (39 items)	\$17,144,789	

GRANT PROPOSAL RECORD

Milwaukee Charter School Advocates

ADDRESS:

1618 West Wells Street
Milwaukee, WI 53233

CONTACT:

Mr. Sean Roberts

AMOUNT REQUESTED: \$75,000

STAFF RECOMMENDATION: \$50,000

PROJECT TITLE: To support general operations

**BOARD MEMBERS AFFILIATED
WITH REQUEST:**

STAFF: Mike Hartmann

MEETING DATE: 2/23/2016

PROPOSAL ID#: 20150931

BACKGROUND: Milwaukee Charter School Advocates (MCSA) requests a \$75,000 grant award in renewed support of its general operations.

MCSA was founded in 2010 with seed funding from The Walton Family Foundation, a longtime stalwart Bradley ally in aggressive education-reform philanthropy. Its executive director is Sean Roberts, a former corps member of the Bradley-supported Teach for America (TFA) (about which see the recommendation in § 2.A. of the Bradley IRA materials).

MCSA's board of directors is chaired by Ricardo Diaz of the United Community Center and includes Howard Fuller of Marquette University's Bradley-supported Institute for the Transformation of Learning (ITL) and Black Alliance for Educational Options (BAEO), Robb Rauh of the Bradley-supported Milwaukee College Preparatory Schools, and Tim Sheehy of the Metropolitan Milwaukee Association of Commerce (MMAC).

It has 30 dues-paying member schools -- all of them independent, or "non-instrumentality" in the technical parlance, charter schools -- and organizations in Milwaukee (and Racine). Listed below, they serve more than 15,000 students. MCSA is a good, effective voice and convener for these schools. It is considerably more reform-minded than the Wisconsin Charter Schools Association.

**Milwaukee Charter School Advocates
member schools**

21st Century Preparatory School
Banner School of Milwaukee
Bruce Guadalupe Community School
Business and Economics Academy of Milwaukee
Capitol West Academy

Carmen High School of Science & Technology
Carmen High School of Science & Technology –
Northwest Campus
Central City Cyberschool
Escuela Verde
Highland Community School

Hmong-American Peace Academy
King's Academy
La Causa Charter School
Milwaukee Academy of Science
Milwaukee College Preparatory School – 36th Street

Milwaukee College Preparatory School – 38th Street
Milwaukee College Preparatory School – Lloyd Street
Milwaukee Collegiate Academy
Milwaukee Community Cyber High School
Milwaukee Math and Science Academy

Milwaukee Scholars Charter School
Next Door Charter School
Rocketship Southside Community Prep
Seeds of Health Elementary School
Tenor High School

Urban Day Charter School
Veritas High School
Woodlands School
Woodlands School East
YMCA Young Leaders Academy

Overall in Milwaukee, there are over than 300 schools of all the various types serving city students, collectively enrolling over 125,000 students. Of these, over 110 are voucher schools, with almost 27,000 students. Independent charter schools in Milwaukee collectively enroll over 14,000.

Working collaboratively with other Bradley grantees and allies, MCSA focuses on trying to remove obstacles inhibiting the survival, expansion, and replication of independent charter (and voucher) schools in the city. These other Bradley-funded organizations include TFA, ITL, BAEO, MMAC, GreatSchools Milwaukee, IFF, Partners Advancing Values in Education, School Choice Wisconsin (from which there is a pending request in the Legacy sector), and Schools That Can Milwaukee (about which see the recommendation in § 2.A. of the IRA materials).

With leaders of almost all of these groups, MCSA's Roberts is a regular and active participant in the Education Reform Coalition of the Bradley-supported Wisconsin Institute for Law & Liberty.

Among other things, it has successfully helped educate policymakers and the public about the effects of education-related provisions in state law and regulations -- principally including charter-school funding and flexibility in teacher licensing, a priority of many charter schools.

Budget information: MCSA's overall expense budget for its next fiscal year is \$310,600, up from \$305,800 this year. The membership fees from its schools total \$30,000.

MCSA's major philanthropic supporter remains Walton.* It is also supported by the local Robert W. Baird, Helen Bader, and Fleck Foundations.

STAFF RECOMMENDATION: Bradley's education-reform strategy is to create and protect competitive K-12 education marketplaces that have a wide universe of options for all families. Under the leadership of Diaz and Roberts, MCSA is and can remain a major part of helping to do this in Milwaukee.

Staff thus recommends a \$50,000 general-operations grant to MCSA. If awarded, this would be the same level of support as that given last year for the same purpose.

* Even after Walton's withdrawal from education grantmaking in Milwaukee, it continues to support MCSA as part of its exception for support of advocacy.

Milwaukee Charter School Advocates

Grant History

Project Title	Grant Amount	Approved	Fund
To support general operations	\$50,000	2/24/2015	Regular
To support general operations	\$75,000	11/12/2013	Regular
To support general operations	\$75,000	11/13/2012	Regular
To support general operations	\$40,000	2/28/2012	Regular
To support general operations	\$50,000	11/9/2010	Regular
Grand Totals (5 items)	\$290,000		

GRANT PROPOSAL RECORD

Montpelier Foundation

ADDRESS:

P.O. Box 911
Orange, VA 22960

CONTACT:

Ms. Kimberly Skelly

AMOUNT REQUESTED: \$100,000

STAFF RECOMMENDATION: \$50,000

PROJECT TITLE: To support general operations

**BOARD MEMBERS AFFILIATED
WITH REQUEST:**

STAFF: Mike Hartmann

MEETING DATE: 2/23/2016

PROPOSAL ID#: 20150461

BACKGROUND: The Montpelier Foundation in Orange, Va., requests a \$100,000 grant award in first-time support of its general operations.



Montpelier mansion

Since 2000, the Montpelier Foundation has administered the plantation estate of the prominent Madison family of Virginia, including James Madison -- father of the Constitution, architect of its Bill of Rights, and fourth President of the United States. The 2,700-acre estate is a National Historic Landmark and listed on the National Register of Historic Places.

Approximately 120,000 people visit Montpelier annually. These include student groups and families traveling with children. Mansion tours are ticketed and include a guided tour of the house by professional "interpretive staff." Tickets are \$18 and \$7 for children ages six to 14. Other discounts are offered for student and adult groups.

Montpelier's Robert H. Smith Center for the Constitution provides world-class residential and online constitutional-studies programs for full-time, K-12 educators. On the Center's "Your Weekly Constitutional" radio programs, host Stewart Harris interviews the nation's top voices on constitutional issues. They can be heard on public radio or online.

Budget information: The Montpelier Foundation's last overall annual operating budget was \$10,411,701. Ticketed visitation, special events, and museum-shop sales gross approximately \$1 million in earned revenue per year.

It has received multi-million-dollar capital support from David Rubinstein and the estate of Paul Mellon.

The Center for the Constitution's annual budget is about \$400,000.

STAFF RECOMMENDATION: Improving the nature and quality of civic education in America has long been a programmatic interest of Bradley's. Preserving and enhancing Montpelier and its programming fit well within this interest. Along with George Washington's Mount Vernon and Thomas Jefferson's Monticello, Madison's Montpelier is a powerful atmosphere for inspiring the study of democratic self-government, citizenship, natural rights, and the rule of law.

Therefore, staff recommends a \$50,000 general-operations grant to the Montpelier Foundation.

Montpelier Foundation

Grant History

Project Title	Grant Amount	Approved	Fund
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-- NONE --

F. Family & society

GRANT PROPOSAL RECORD

Acton Institute for the Study of Religion and Liberty

ADDRESS:

98 East Fulton Street
Grand Rapids, MI 49503

CONTACT:

Reverend Robert A. Sirico

AMOUNT REQUESTED: \$150,000

STAFF RECOMMENDATION: \$150,000

PROJECT TITLE: To support general operations

**BOARD MEMBERS AFFILIATED
WITH REQUEST:**

STAFF: Dan Schmidt

MEETING DATE: 2/23/2016

PROPOSAL ID#: 20151019

BACKGROUND: The Acton Institute is seeking continued Bradley support for its general operations in the amount of \$150,000.

Co-founded by Reverend Robert Sirico and Kris Alan Mauren in 1990 the Acton Institute's mission is to promote a free and virtuous society characterized by individual liberty and sustained by religious principles. It pursues this mission through a variety of programs and projects including conferences and seminars for religious leaders of all denominations, business executives, entrepreneurs, university professors, and academic researchers; fellowships and travel grants for seminarians and graduate students; print publications; a daily-updated Web and social media presence; and documentaries.

Its leading conference program is "Acton University" held each June in Grand Rapids, Michigan. In all, in 2015, approximately 1,000 people from about 75 countries attended some 90 courses taught by 45 faculty members. Its next largest conference is its original one, "Toward a Virtuous Society" directed to instructing seminarians on the essential foundational premises and of democratic capitalism.

Acton's Research Department produces monographs in-house as well as texts published by independent publishers such as Lexington Books and Edward Elgar Publishing. Books forthcoming in 2016 are a study of Lord Acton by Gertrude Himmelfarb, a monograph by Gene Edward Veith examining the Lutheran understanding of vocation and economics; and a book by Acton Research Director Samuel Gregg analyzing Christian contributions to the development of finance and capital. Notable is Acton's semi-annual, peer-reviewed **Journal of Markets and Morality** which brings together philosophers, economists, theologians and other scholars to address topics such as debt and risk, fair trade, and serving God in business.

Acton's *PovertyCure* initiative promotes an understanding of and connection between private property, the rule of law, free association, free markets and microfinance. The *PovertyCure DVD Series*, released originally in 2012 continues with its online sales program and total number of screenings to dated number 100+ universities. To advance the practical use and application of the series Acton has undertaken a major effort to place *PovertyCure* in the hands of thousands of on-the-ground missionaries around the world. A rebranded and redesigned curriculum including two books (poignant questions and real-life accounts) help missionaries think through the effectiveness of their work.

The latest documentary, *Poverty, Inc.*, examines the inefficacy and unintended consequences of foreign aid. The film has been an official selection at over 40 film festivals, earning some 12 awards.

A grant of \$150,000 is requested.

BUDGET INFORMATION: Acton's 2015 budget totaled \$9,250,000. Of that amount 51.4% was devoted to public education.

The organizations is supported by numerous foundations that could be aptly characterized as Bradley allies. Counted amongst Acton's strongest and continuing supporters are th DeVos, Donner, Hansen, Kern Family, Simon, and Scaife Foundations.

Acton has a strong board. Many of these individuals are also loyal financial supporters. Prominent directors and financial backers are Elsa Prince Broekhuizen, Sean Fieler, Frank J. Hanna III, and J.C. Huizenga.

STAFF RECOMMENDATION: Father Sirico and Kris Mauren have been responsible for moving the Action Institute from its inception twenty five years ago to the forefront of the public conversation about the role free markets play in creating and sustaining a free and virtuous society. Its ingenuity in identifying the proper public education instruments to keep in front of the public the compelling nature of the argument for the necessary intersection of morals and markets has served as a model for others representing this essential building block of our democratic way of life.

A grant of \$150,000 is recommended.

Acton Institute for the Study of Religion and Liberty

Grant History

Project Title	Grant Amount	Approved	Fund
To support general operations	\$125,000	2/24/2015	Regular
To support general operations	\$125,000	2/25/2014	Regular
To support general operations	\$100,000	6/11/2013	Regular
To support general operations	\$5,000	12/11/2012	ZZ - Donor Intent Program
To support general operations	\$80,000	2/28/2012	Regular
To support general operations	\$5,000	12/5/2011	ZZ - Donor Intent Program
To support general operations	\$90,000	5/10/2011	Regular
To support general operations	\$5,000	12/2/2010	ZZ - Donor Intent Program
To support general operations	\$100,000	5/11/2010	Regular
To support general operations	\$5,000	11/24/2009	ZZ - Donor Intent Program
To support outreach to bishops from developing countries	\$100,000	11/10/2009	Regular
To support general operations	\$100,000	2/24/2009	Regular
To support general operations	\$90,000	2/19/2008	Regular
To support general operations	\$5,000	12/7/2007	ZZ - Donor Intent Program
To support general program activities	\$100,000	2/20/2007	Regular
To support outreach to church leadership in Latin America	\$100,000	2/20/2007	Regular
To support general operations	\$5,000	11/29/2006	ZZ - Donor Intent Program
To support general operations	\$115,000	2/22/2006	Regular
To support general operations	\$5,000	12/16/2005	ZZ - Donor Intent Program
To support general operations	\$125,000	2/15/2005	Regular
To support general operations	\$5,000	12/3/2004	ZZ - Donor Intent Program
To support general operations	\$125,000	2/26/2004	Regular
To support general operations	\$1,000	12/10/2003	ZZ - Donor Intent Program
To support general operations	\$100,000	2/25/2003	Regular
To support general operations	\$1,000	12/4/2002	ZZ - Donor Intent Program
To support general operations	\$125,000	2/19/2002	Regular

Project Title	Grant Amount	Approved	Fund
To support general operations	\$225,000	2/27/2001	Regular
To support general operations and outreach to church leadership	\$225,000	2/22/2000	Regular
To support general operations and outreach to church leadership	\$225,000	2/26/1999	Regular
To support the purchase of a printing press	\$20,000	8/25/1998	Regular
To support general operations	\$165,000	2/24/1998	Regular
To support general program activities	\$120,000	2/25/1997	Regular
To support the Samaritan Awards, the Visiting Scholars program, and a Conference on the Bishops' Economic Pastoral Letter	\$80,000	2/23/1996	Regular
To support a welfare reform project entitled "A New Vision for Charity"	\$80,000	2/27/1995	Regular
To support the visiting scholars program and The Discovery Project	\$50,000	4/27/1993	Regular
To support general program activities	\$25,000	1/27/1992	Regular
To support general program activities	\$25,000	1/28/1991	Regular
Grand Totals (37 items)	\$2,982,000		

GRANT PROPOSAL RECORD

Austin Institute for the Study of Family and Culture

ADDRESS:

1611 West Avenue
Austin, TX 78701

CONTACT:

Mr. Kevin Stuart, Ph.D.

AMOUNT REQUESTED: \$95,000

STAFF RECOMMENDATION: \$50,000

PROJECT TITLE: To support five projects

**BOARD MEMBERS AFFILIATED
WITH REQUEST:**

STAFF: Dan Schmidt

MEETING DATE: 2/23/2016

PROPOSAL ID#: 20150966

BACKGROUND: The Austin Institute is seeking a grant in the amount of \$95,000 in support of five projects on marriage and family.

Established in 2013 the Austin Institute is an organization dedicated to conducting academic research on questions of family, social structures and human relationships. In particular the Institute is interested in documenting those practices, habits and structures that serve as sources for family stability.

Bradley's support for the research of Mark Regnerus, one of Austin's principle founders, on family structures provoked a national conversation on family structure, parental relationships, and adult outcomes. The Foundation's support for Austin's research agenda in 2013 enabled Regnerus and his colleagues to examine the following topics: the family and social benefits of having more children rather than fewer; is marriage becoming a "religious thing" such that the unreligious are avoiding it; is educational loan debt associated with the choice to cohabit and delay marriage; is monogamy within marriage increasing; and is there a connection between Facebook use and relationship problems.

The Austin Institute requests Bradley's funding support to develop research projects on the family for 2016 and beyond. The research and development ideas under consideration include the following: the production and dissemination of animations for youtube and other social media such as the hazards of nonmonogamy and on the campus sexual environment at colleges and universities; targeted data journalism which will digest new academic publications that reinforce the wisdom and strengths of the traditional family structure and push them on social media, especially Twitter; a study of the Latino American family; completion of a book on men, marriage and monogamy exploring how modern mating market dynamics fuel a quest for "cheap sex" that is hampering Americans' ability to make and keep significant commitments; and, finally, a book on how men and women are (or are not) marrying in five different locations around the world (including Mexico, eastern Europe, and south Asia.)

A grant \$95,000 is requested in support of the Austin Institute's research agenda for 2016.

BUDGET INFORMATION: The total cost for the research agenda is \$255,000.

STAFF RECOMMENDATION: Two years ago Mark Regnerus's groundbreaking survey research on new family structures provoked a strong response inside the academy which spread to the public at large. Inside the university academic departments, especially in the social sciences and humanities, the reaction to Regnerus was ideological and hostile in nature. The research challenged what now has become conventional wisdom among elites, that is, there is no negative impact in a social sense on children of same sex marriages.

The Austin Institute's research and dissemination agenda for 2016 shows promise of impacting on the conversation on marriage and family at both the national and international level. The work of Austin and its collaborators provides an opportunity to present a quality academic argument capable of reshaping how Americans in general have come to think about marriage and family.

A grant of \$50,000 is recommended.

Austin Institute for the Study of Family and Culture

Grant History

Project Title	Grant Amount	Approved	Fund
To support a research study	\$100,000	11/12/2013	Regular
Grand Totals (1 item)	\$100,000		

GRANT PROPOSAL RECORD

Center for Bioethics and Culture Network

ADDRESS:

3380 Vincent Road STE HUB
Pleasant Hill, CA 94523-4324

CONTACT:

Ms. Jennifer Lahl

AMOUNT REQUESTED: \$75,000

STAFF RECOMMENDATION: \$50,000

PROJECT TITLE: To support the Paul Ramsey Institute

**BOARD MEMBERS AFFILIATED
WITH REQUEST:**

STAFF: Mike Hartmann

MEETING DATE: 2/23/2016

PROPOSAL ID#: 20150816

BACKGROUND: The Center for Bioethics and Culture (CBC) Network in Pleasant Hill, Calif., requests a \$75,000 grant award in renewed support, for its Paul Ramsey Institute.



CBC was founded by its president Jennifer Lahl in 2000 to conduct research and educate policymakers and the public about bioethical issues that affect our humanity, especially among the most vulnerable. It consciously seeks to challenge cultural influencers to advance a morally responsible science that respects human dignity.

Before starting CBC, Lahl spent 25 years as a pediatric critical-care nurse, senior-level nursing manager, and hospital administrator. In 2009, she was associate producer of the documentary film *Lines That Divide: The Great Stem Cell Debate*. She made her writing and directing debut producing the documentary film *Eggsplotation*, an updated and expanded version of which was released in 2013.

Lahl

Lahl is also director, executive producer, and co-writer of 2011's *Anonymous Father's Day*, a documentary on men and women who were created by anonymous sperm donation. In 2014, she completed what is now a trilogy of films on the ethics of third-party reproduction with *Breeders: A Subclass of Women?*, which focuses on surrogacy. Last July, she released a documentary short, *Maggie's Story*, following one woman's egg-donation journey.

Paul Ramsey was one of the most-important and -esteemed medical ethicists of the 20th Century. The major portion of his academic career was spent as a professor at Princeton University, where he taught Christian Ethics, until he died in 1988.

CBC's Ramsey Institute was founded in 2012. It brings together leading thinkers in bioethics and culture. It consists of a small number of Ramsey Scholars who are accomplished academic, medical, and scientific professionals, as well as a larger number of Ramsey Fellows who are current graduate and medical students or early-career professionals in the respective fields. (The current roster of Scholars and Fellows is below.)

Paul Ramsey Institute

Scholars

William Hurlbut, *physician and consulting professor, Department of Neurobiology, Stanford University Medical Center*

Gilbert Meilaender, *senior research professor, Department of Theology, Valparaiso University*

Fellows

Aston Ellis, *Ph.D. candidate in political science, Claremont Graduate School*

Morgan Fuller, *dual-degree student earning J.D. and M.A. in Catholic Studies, University of St. Thomas*

Katarina Lee, *earning J.D., University of Minnesota (concentrating in Health Law & Bioethics)*

Bryan Pilkington, *assistant professor of philosophy, Aquinas College, Grand Rapids, Mich.*

Landon Roussel, *clinical fellow in medicine, Harvard Medical School, and senior resident in internal medicine, Mount Auburn Hospital, Cambridge, Mass.*

Daniel Strand, *postdoctoral fellow, Center for Political Thought and Leadership, Arizona State University*

Every two years, a new rotation of Ramsey Fellows is selected and mentored through an ongoing series of quarterly seminars, workshops, and programs led by the Ramsey Scholars.

During the rotation the current Ramsey Fellows are brought together with alumni of the program, as well, for a week-long colloquium that includes a series of paper presentations and topical discussions. Its alumni have received tenure-track positions at schools and universities throughout the U.S., as well as a Rhodes Scholarship.

Ramsey's established Scholars and emerging Fellows deal with the very definition of life and what that means in various contexts, the booming infertility industry, the Hippocratic tradition, the moral covenant between physician and patient, cloning, artificial intelligence, robotics, and pharmacology.

They all look to publish peer-reviewed articles in professional journals.

Budget information: CBC's overall annual expense budget is \$425,000. Its sources of support include the Chiaroscuro, Maclellan, and Marbill Foundations.

The Ramsey Institute's annual budget is \$150,000.

STAFF RECOMMENDATION: CBC's Ramsey Institute is trying to produce and train future leaders in the bioethics field -- be they in academia, health care, science, or public policy -- whose consciences and thinking are informed by a good, truly ethical understanding of human dignity and moral responsibility. Most of its tactics are akin to those of the Bradley Fellows Program, and most of its topics are shared with those covered by the Bradley-supported *New Atlantis* magazine.

For the same reasons underlying support of both of those efforts, staff recommends another \$50,000 grant to CBC for its Ramsey Institute. If granted, this would be the same level of support given CBC last year.

Center for Bioethics and Culture Network

Grant History

Project Title	Grant Amount	Approved	Fund
To support general operations	\$50,000	2/24/2015	Regular
Grand Totals (1 item)	\$50,000		

GRANT PROPOSAL RECORD

Family Research Council

ADDRESS:
801 G Street, NW
Washington, DC 20001

CONTACT:
Mr. Tony Perkins

AMOUNT REQUESTED: \$100,000

STAFF RECOMMENDATION: \$75,000

PROJECT TITLE: To support the Marriage & Religion Research Institute

**BOARD MEMBERS AFFILIATED
WITH REQUEST:**

STAFF: Mike Hartmann

MEETING DATE: 2/23/2016

PROPOSAL ID#: 20150917

BACKGROUND: The Family Research Council (FRC) in Washington, D.C., requests a \$100,000 grant award in renewed support of its Marriage & Religion Research Institute (MARRI).

Founded in 1983, FRC attempts to uphold the family and civil society, personal freedom and responsibility, limited government, religious freedom, and traditional American values in both public policy and the culture. It does so from an avowedly Christian worldview.

FRC's president since 2003 has been Tony Perkins, a former member of the Louisiana State House of Representatives and author of Louisiana's pioneering Covenant Marriage Law -- which allows marrying couples to voluntarily agree to obtain pre-marital counseling and accept more-limited grounds for divorce. He was an unsuccessful U.S. Senate candidate in 2002. FRC's executive vice president is retired U.S. Army Lt. Gen. William G. "Jerry" Boykin.

Its board includes Elsa Prince Broekhuizen, long personally familiar to Bradley.

Founded in 2007, MARRI compiles, calculates, and analyzes research and social-science data on the impact of marriage and religious practice on the lives of children and the future of the country. It is currently seeking its own, free-standing (c)(3) status.

MARRI is directed by FRC senior fellow Patrick F. Fagan. Fagan was a practicing psychologist in Canada when he moved to Washington in 1984 to work on family issues for the Bradley-supported Free Congress Foundation. He then worked for U.S. Sen. Dan Coats, was Deputy Assistant Secretary for Family and Community Policy at the U.S. Department of Health and Human Services under President George H. W. Bush, and was a senior research fellow in marriage and cultural issues at the Bradley-supported Heritage Foundation for 13 years.

MARRI's three major research programs are its:

1. **Biannual Report on the American Family**, which uses the U.S. Census' annual American Community Survey to comprehensively show, for the nation overall and each state, the relationship of family structure and religious practice to things like educational attainment, employment, income, savings, home ownership, welfare and entitlement usage, and fertility.
2. **sociological model of a functional society**, a mathematical population-dynamics model relating family structure and religious practice to personal, social, and economic outcomes that it continues to build on the basis of existing government data; and,
3. **online encyclopedia of family, religion, and the functional society -- "MARRI-pedia" --** a Wikipedia-like synthesis of data and findings on family structure and religious practice from Fagan's, MARRI's, and others in peer-reviewed academic journals that was launched at the Bradley-supported World Congress of Families (WCF) last October.

This February, for one example of a specific research output, MARRI is releasing the searchable, online *The State of The American Family Since 1940: Its Decomposition into Multiple Structures*, with 5,000 charts.

It well-distributes all its work products in the many normal, various ways to policymakers and the public -- though, unlike almost all other think tanks supported by Bradley, it also distributes its work through weekly, one-page church-bulletin inserts. Its one-pagers are turned into three-minute YouTube videos, as well.

MARRI and the affable Fagan have always worked quite well with other Bradley-supported organizations and projects, including the American Conservative Union Foundation's Family Prosperity Initiative, the Austin Institute for the Study of Family and Culture (about which see the previous recommendation in this section of these materials), The Heritage Foundation, the Howard Center for Family, Religion, & Society (about which see the subsequent recommendation for WCF in this section), the Institute for Family

Studies, the National Organization for Marriage, the Ruth Institute (about which also see the subsequent recommendation in this section), and the Witherspoon Institute.

Budget information: FRC's fiscal-year 2015 overall annual expense budget is \$15,600,000, up from \$15,244,000 in 2014. Its largest sources of philanthropic support are the Edgar and Elsa Prince Foundation and the Prince Charitable Trust.

MARRI's 2015 expense budget is \$533,000. Its philanthropic supporters include, among others, the Gaddy Corporation (\$75,000), the Gaby Foundation (\$50,000), and the Mercy Works Foundation (\$20,000).

STAFF RECOMMENDATION: Institutionally, FRC is recognized as a significant, influential factor in the public discourse about policies related to marriage and the family. It is an important part of the national conservative intellectual and activist infrastructure.

Personally, Fagan's data-driven contributions to FRC's output on these matters improve its standing in this discourse, and thus on the ultimate potential for positive outcomes in line with Bradley's mission in this component of its program.

So, staff recommends another \$75,000 grant to FRC for MARRI. If awarded, this would be \$5,000 more than the last level of support for this purpose, in 2014.

Family Research Council

Grant History

Project Title	Grant Amount	Approved	Fund
To support the Marriage & Religion Research Institute	\$70,000	11/11/2014	Regular
to support the Marriage & Religion Research Institute	\$75,000	11/12/2013	Regular
To support the work of the Marriage and Religion Research Institute	\$65,000	11/13/2012	Regular
To support the Marriage and Religion Research Institute	\$65,000	11/8/2011	Regular
To support the activities of the Marriage and Religion Research Institute	\$60,000	8/17/2010	Regular
To support senior education analyst	\$25,000	11/17/1998	Regular
To support general operations	\$25,000	2/24/1998	Regular
To support the Cultural Studies Project	\$55,000	2/27/1995	Regular
To support the Cultural Studies Project	\$55,000	6/7/1993	Regular
To support the activities of the cultural studies program	\$55,000	1/27/1992	Regular
Grand Totals (10 items)	\$550,000		

GRANT PROPOSAL RECORD

The Howard Center for Family, Religion & Society

ADDRESS:

934 North Main Street
Rockford, IL 61103

CONTACT:

Mr. Lawrence D. Jacobs

AMOUNT REQUESTED: \$75,000

STAFF RECOMMENDATION: \$75,000

PROJECT TITLE: To support the World Congress of Families project

**BOARD MEMBERS AFFILIATED
WITH REQUEST:**

STAFF: Dan Schmidt

MEETING DATE: 2/23/2016

PROPOSAL ID#: 20151104

BACKGROUND: The Howard Center is seeking a grant of \$75,000 in support of the convening of the Congress of World Families X.

Nearly twenty years ago Allan Carlson, a professor of history at Hillsdale College and President of the Howard Center, launched the first gathering of the World Congress of Families. The event has served continually since that time as a convener of pro-family groups from around the world. Each Congress serves as forum for the examination and discussion of families and family issues specific to individual countries and regions around the world. Previous World Congress of Families were held in Prague (1997), Mexico City (2004), Warsaw (2007), Amsterdam (2009), Madrid (2012), Sydney (2013), and Salt Lake City (2015). At these Congresses various dignitaries have participated including President George W. Bush; U.S. Congressman, Chris Smith; Polish President, Lech Kaczynski; First Lady of Mexico, Martha Fox; Australian Defense Minister, Kevin Andrews; Kansas Governor, Sam Brownback; and Nobel Laureate Gary Becker.

On May 15th through 18th Tbilisi, Georgia will host the 10th gathering of the World Congress of Families. Plenary speakers, panels, workshops and a variety of artistic performances will be united under the theme of "Civilization at the Crossroads: The Natural Family as The Bulwark of Human Values." Representation from the United States, Europe, Latin America, Asia, and Africa will be presenting their research and insights from the podium and participating as attendees at the Congress events. Attendance is expected to exceed 2,000 delegates who attended in Salt Lake City.

A grant of \$75,000 is requested.

STAFF RECOMMENDATION: As one of the oldest Christian nations and traditional cultures in the world, Georgia is ideally suited to host an international gathering on families. It is a crossroads for Eastern and Western cultures. The event has the endorsement of the secular authorities, the President and Prime Minister, as well as the blessing of His Holiness and Beatitude Catholics-Patriarch Ilia II of Georgia.

In the face of ever-increasing attacks by radical groups that seek to undermine the traditional family, especially in the West, the World Congress of Families represents a significant opportunity on an international scale to affirm the traditional family as the natural, fundamental, and most sustainable unit of society.

A grant of \$75,000 is recommended.

Howard Center for Family, Religion & Society

Grant History

Project Title	Grant Amount	Approved	Fund
To support "The Family in America"	\$10,000	2/24/2015	Regular
To support the World of Congress of Families project	\$90,000	2/24/2015	Regular
To support program activities	\$75,000	2/25/2014	Regular
To support "The Family in America"	\$20,000	11/12/2013	Regular
To support the activities of the World Congress of Families	\$50,000	2/26/2013	Regular
To support general operations	\$10,000	12/11/2012	ZZ - Donor Intent Program
To support The Family in America	\$20,000	11/13/2012	Regular
To support general operations	\$50,000	2/28/2012	Regular
To support general operations	\$10,000	12/5/2011	ZZ - Donor Intent Program
To support The Family in America	\$20,000	11/8/2011	Regular
To support the World Congress of Families	\$30,000	11/8/2011	Regular
To support the World Congress of Families Moscow Demographic Summit	\$20,000	2/22/2011	Regular
To support general operations	\$10,000	12/2/2010	ZZ - Donor Intent Program
To support the World Congress of Families	\$20,000	8/17/2010	Regular
To support general operations	\$10,000	11/24/2009	ZZ - Donor Intent Program
To support general operations	\$5,000	12/18/2008	ZZ - Donor Intent Program
To support general operations	\$25,000	12/13/2007	ZZ - Donor Intent Program
To support general operations	\$25,000	12/7/2007	ZZ - Donor Intent Program
To support a strategic-planning meeting	\$10,000	8/21/2007	Regular
To support the World Congress of Families project	\$50,000	2/20/2007	Regular
To support general operations	\$25,000	11/29/2006	ZZ - Donor Intent Program
To support the World Congress of Families project	\$25,000	11/29/2006	ZZ - Donor Intent Program
To support World Congress of Families project	\$15,000	8/22/2006	Regular
To support the World Congress of Families project	\$25,000	2/22/2006	Regular
To support general operations	\$25,000	12/16/2005	ZZ - Donor Intent Program

Project Title	Grant Amount	Approved	Fund
To support the World Congress of Families project	\$50,000	2/15/2005	Regular
To support general operations	\$10,000	12/3/2004	ZZ - Donor Intent Program
To support general operations	\$5,000	12/10/2003	ZZ - Donor Intent Program
To support general operations	\$5,000	12/4/2002	ZZ - Donor Intent Program
Grand Totals (29 items)	\$745,000		

GRANT PROPOSAL RECORD

Ruth Institute

ADDRESS:

663 S. Rancho Santa Fe Road, Suite 222
San Marcos, CA 92078

CONTACT:

Dr. Jennifer Roback Morse

AMOUNT REQUESTED: \$50,000

STAFF RECOMMENDATION: \$20,000

PROJECT TITLE: To support general operations

**BOARD MEMBERS AFFILIATED
WITH REQUEST:**

STAFF: Mike Hartmann

MEETING DATE: 2/23/2016

PROPOSAL ID#: 20151058

BACKGROUND: The Ruth Institute in San Marcos, Calif., requests a \$50,000 grant award in renewed support of its general operations.

The Ruth Institute was founded in 2008 by prominent pro-family economist, speaker, and author Jennifer Roback Morse. Its mission has been to promote the ideal of lifelong married love among college and university students and other young adults, but it has now broadened its focus to defending and promoting marriage and the family in the general public discourse.

Morse taught economics at Yale University and George Mason University for 15 years. She was a research fellow at Stanford University's Bradley-supported Hoover Institution from 1997 to 2005.

The Ruth Institute's core program used to be its annual It Takes a Family to Raise a Village (ITAF) conference -- an interfaith, interdisciplinary conference to educate students about the importance of marriage to society and in their own lives and help them become advocates for marriage on their campuses and inspire them to persevere in chastity.

Now, while Morse and the Ruth Institute still do work on campuses, she is using the organization as a place from which to speak and write about the deep, underlying causes of the current sexual and family chaos that so many people are experiencing in America. Her main thesis is that the Sexual Revolution has created millions of victims in its wake.

In many various ways, she is forcefully trying to rebut the idea that sex, marriage, and childbearing should, in the name of freedom, be separated from each other. That idea, she thinks, has been harmful -- and maybe most harmful to young women.

Morse went to the Vatican, for instance, during the weeks preceding last year's Synod on the Family to make that case, and she spoke at the Bradley-supported World Congress of Families. Ruth Institute associate director Jennifer Johnson spoke at the annual conference of the International Civil Rights Institute in France, as well.

Last year, Ruth created a series of short publications for 12 distinct groups of people harmed by the Sexual Revolution, including children of divorce and children of same-sex parents. Its other output includes YouTube videos, podcasts, and minute-long "Marriage Minutes" available to hear on its website.

Budget information: The Ruth Institute's expenses last year were approximately \$300,000.

The Ruth Institute's sources of philanthropic support have included the Burleigh Family, GFC, and Edgar and Elsa Prince Foundations -- again, Bradley allies all. They have also included the Apgar, Caritas, Casillas, Cummins Family, G. L. Connolly, Jacobs Family, Moran, and Gil and Dody Weaver Foundations, as well as the Eagle Forum Education and Legal Defense Fund.

STAFF RECOMMENDATION: Again, dating back to the September 2008 Bradley Working Group to Preserve and Strengthen Marriage and the Family, the Implementation & impact sector's Family & society component has constantly been concerned with the implications of severe legal and cultural challenges to the institutions of marriage and the family for the well-being, including the economic well-being, of all of those *in* families.

Morse and her Ruth Institute continue to try to help preserve and strengthen the very concepts of marriage and the family among those most hurt by attacks on the concepts.

While keeping a keen eye on whether she is able to better secure appearances in places where her desired audiences might be more likely to hear her message, staff thus recommends a \$20,000 general-operations grant to the Ruth Institute. If awarded, this would be the same as last year's level of support.

Ruth Institute

Grant History

Project Title	Grant Amount	Approved	Fund
To support general operations	\$20,000	11/11/2014	Regular
Grand Totals (1 item)	\$20,000		

GRANT PROPOSAL RECORD

University of Denver

ADDRESS:

2255 East Evans Avenue
Denver, CO 80208

CONTACT:

Ms. Melinda Taylor

AMOUNT REQUESTED:

\$225,000 over two years

STAFF RECOMMENDATION:

\$ 75,000 for one year

PROJECT TITLE:

To support a project on family fragmentation

**BOARD MEMBERS AFFILIATED
WITH REQUEST:**

STAFF:

Dan Schmidt

MEETING DATE:

2/23/2016

PROPOSAL ID#:

20151108

BACKGROUND: The University of Denver, its Center for Out-of-Court Divorce (COCD), a project of the Institute for the Advancement of the American Legal System (IAALS), is seeking a grant of \$225,000 over two years in support of a national replication of a project on family fragmentation.

In 2006 Rebecca Love Kourlis, former Colorado Supreme Court Justice, established (IAALS). The Institute aimed at improving the nation's justice system. Its research and public education agenda were designed to develop and implement practical solutions to everyday problems experienced by the civil courts resulting in the creation of court calendars overwhelmed to the point of being unable to handle an appropriate number of cases and lack of funding to manage the inadequate number undertaken by the courts. This situation is most serious in the area of separation and divorce cases.

In response to this problem IAALS, with the support of Bradley and other Foundations and the University of Denver started an initiative titled Honoring Families. An important part of this initiative was the creation of the Resource Center for Separating and Divorcing Families, an interdisciplinary approach bringing together the disciplines of law, social work, and psychology to provide families with an affordable way to navigate the significant challenges of separation and divorce in a way that was supportive of children and allowed families to consider carefully the choice of foregoing divorce and coming back together for the sake of the children.

Based on initial successes with respect to restoring health to families on the verge of separation and a study of taking the Resource Center to scale, IAALS began to undertake the process of transforming the Center for Out-of-Court Divorce into an off campus community based institution. This change will enable the Center to restructure its personnel schedule and operating expenses in such a way as to be administratively successful over the long term. It also provided COCD with a structure suitable for offering technical and related forms of assistance to communities across the country interested in addressing the problem of an oversubscribed civil court system and, moreover, an instrumentality to demonstrate the possibility for reform of family law. The approach and the program remain committed to providing families with support and the tools necessary to make decisions in a way that puts children and families first. Should the family choose the route of separation or divorce, COCD will work in partnership with the legal system to offer financial and legal education, education, and individual and family counseling. In this way the COCD approach developed by Kourlis and her colleagues at IAALS helps parents avoid a court process that is often lengthy, expensive and conflicted in order to support the long-term well being of families through and after reorganization.

IAALS proposes to work with other communities around the country to replicate academic or community models of their own. The COCD in Denver will offer its practical expertise and consulting assistance, engage in networking, training, and lessons learned from the research conducted by IAALS, and assist new centers in engaging in a public dialogue designed to inform and influence public and private decision makers to make changes in family law. These out-of-court modes will work differently in the various jurisdictions given the specific needs of each community, but will always focus on building a strong partnership with the local family law professionals to offer financial and legal education, individual and family counseling and mediation. Each new center will need to commit to Denver's COCD goal that is to empower parents across the country by helping them avoid a court process that is lengthy, expensive and conflicted in order to support the long-term well-being of their families, and, in the process, encourage the maintenance rather than dissolution of families.

A grant of \$225,000 over two years is requested.

BUDGET INFORMATION: The 2015 budget for IAALS totals \$2,760,021. The 2016 COCD budget amounts to \$209,000 with a budget estimated at \$301,250 for 2017. Support for COCD is provided by the Anschutz and El Pomar Foundations as well as the Gates Frontiers Fund. Former President of the University of Denver, Daniel Ritchie has offered a matching grant of \$150,000 in support of the launch of COCD's national model.

STAFF RECOMMENDATION: Currently some 40% of all first-time marriages in the United States end in divorce. It has been demonstrated that the current adversarial system can detrimentally impact children and parents during the process leading up to and concluding in separation, divorce, or reconciliation.

Children subjected to a contentious divorce or whose parents struggle for years with divorce-related emotional and financial issues may have difficulties into adulthood. For example, families economically hit by the financial burdens resulting from a divorce or separation. In that condition one income instead of two in the household will result in the children suffering the most.

IAALS, founded by Becky Kourlis provides a program of original research, valuable public education content, and everyday cases of clinical services for families faced with the prospect of family break-up and dissolution resulting from divorce and separation. The contentiousness associated with pursuing a course of legal action in a civil court against a spouse in a divorce most often involving delays in scheduling, and lawyers standing in the way of mediation and reconciliation, exacerbate the adversarial nature of the experience.

The COCD established by Becky Kourlis and her colleagues represents an out-of-court model which in a few years has impacted civil court calendars with regard to scheduling. More importantly, the COCD is proving itself as a means for families to reconsider taking the final steps toward divorce and separation by offering recommendations and follow-on professional assistance which lead to family reconciliation. The COCD has been successful in this regard owing to its emphasis on the children and their future.

While the divorce rate continues to remain for now at unacceptable levels the work of IAALS and its clinical experience does show promise of rationalizing the work load of civil courts and pointing the way to making substantive corrections in family law. All of this may over the long term lead to families staying together rather than pulling apart.

The IAALS plan to replicate, even at this early stage of the COCD's life, at the national level is reasonable worthy of the Foundation's modest support. COCD's vision and the manner in which it executes on the vision, offers families in trouble much needed information about the civil justice system they are attempting to navigate, access to professional to help them problem solve outside an adversarial environment, and other counseling that will place children and the value of an in-tact family front and center.

A one year grant of \$75,000 to support replication of the COCD model is recommended.

University of Denver

Grant History

Project Title	Grant Amount	Approved	Fund
To support an educational program in gifted education for Graduate students	\$75,000	8/18/2015	Regular
To support the work of the 'Honoring Families Initiative"	\$100,000	6/2/2015	Regular
To support an international project	\$20,000	2/24/2015	Regular
To support the Institute for the Advancement of the American Legal System's Honoring Families Initiative	\$50,000	11/11/2014	Regular
To support the Institute for the Development of Gifted Education at the Ricks Center for Gifted Children	\$75,000	8/19/2014	Regular
to support an evaluation of the Institute for the Advancement of the American Legal System's Honoring Families Initiative	\$40,000	11/12/2013	Regular
To support the Institute for the Development of Gifted Education at the Ricks Center for Gifted Children's doctoral teacher training program	\$100,000	6/11/2013	Regular
To support the Institute for the Advancement of the American Legal System	\$25,000	11/8/2011	Regular
To support the program activities of the Institute for the Development of Gifted Education at the Ricks Center for Gifted Children	\$100,000	8/17/2010	Regular
To support general operations	\$1,000	11/17/2009	GCC
To support the program activities of the Institute for the Development of Gifted Education at the Ricks Center for Gifted Children	\$100,000	11/13/2007	Regular
To support the Institute for the Advancement of the American Legal System	\$25,000	5/2/2007	Regular
To support the program activities of the Institute for the Development of Gifted Education at the Ricks Center for Gifted Children	\$85,000	8/22/2006	Regular
To support the Institute for the Advancement of the American Legal System	\$25,000	5/24/2006	Regular
To support the program activities of the Institute for the Development of Gifted Education at the Ricks Center for Gifted Children	\$75,000	5/24/2005	Regular
To support the Ricks Center for Gifted Children's Institute for the Development of Gifted Education	\$75,000	8/29/2000	Regular
To support the Institute for the Development of Gifted Education associated with the Ricks Center for Gifted Children	\$75,000	6/8/1999	Regular
To support launching the Institute for the Development of Gifted Education associated with the Ricks Center for Gifted Children	\$75,000	2/24/1998	Regular
Grand Totals (18 items)	\$1,121,000		

G. Recommended declinations

Recommended Implementation & impact sector declinations

	Amount requested	Previous grantee	First-time applicant	Reason			
				Program priorities	Program redundancy	Available resources	Organization's/ program's effectiveness
Alexander Hamilton Awareness Society	\$112,500		x		x		
American Academy of Distance Learning	25,000				x		
Big Shoulders Fund	75,000			x			
Compact for America	1,000,000		x	x			
Daily Caller News Foundation	300,000	x		x			
Delta Waterfowl Foundation	176,400			x			
Docs 4 Patient Care Foundation	300,000		x		x		
eGeneration Foundation	Unspecified		x		x		
Foundation to Restore Accountability	150,000		x				x
Free Books for Kids Town	Unspecified		x	x			
Freedom & Virtue Institute	180,000			x			
George W. Bush Presidential Center	250,000	x					x
Gift of Adoption Fund	20,000			x			
Grassroot Institute of Hawaii	Unspecified			x			
Heartland Institute	Unspecified					x	
Howard Center for Family, Religion & Society (special project)	\$891,500	x				x	

[Recommended Implementation & impact sector declinations – cont'd]

	[Amount requested]	[Previous grantee]	[First-time applicant]	[Reason]			
				(Program priorities)	(Program redundancy)	(Available resources)	(Organization's/ program's effectiveness)
Immigration Reform Law Institute	250,000			x			
Leadership Institute	20,000	x			x		
Marijuana Policy Project Foundation	100,000		x	x			
Media Institute	Unspecified	x			x		
Menlo College	56,000				x		
National Center for Public Policy Research	100,000	x					x
OpenGov Foundation	100,000		x		x		
Physicians for Reform Foundation	175,000	x			x		
Rush University Medical Center	250,000		x	x			
Selous Foundation for Public Policy Research	150,000				x		
Southeastern Legal Foundation	25,000	x			x		
Students for Liberty	200,000	x					x
Woodrow Wilson International Center for Scholars	203,571	x				x	