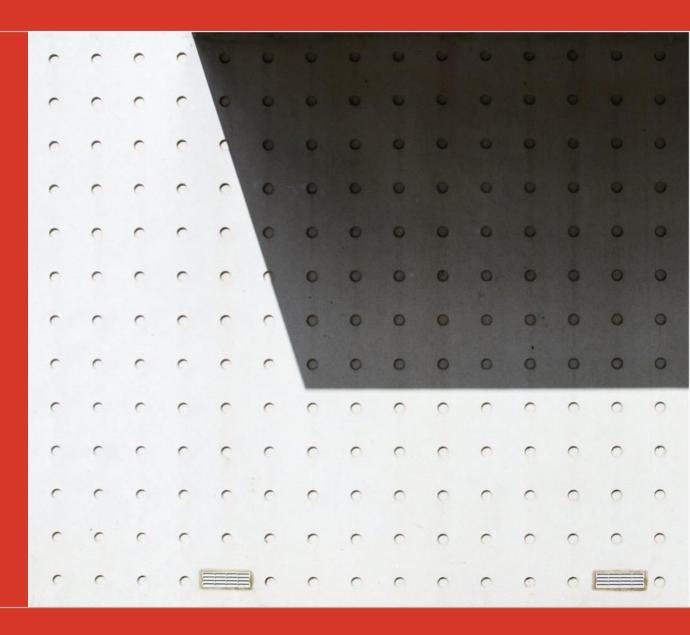
The First 10 Drugs to be Negotiated by Medicare

On August 29, the Centers for Medicare & Medicaid Services announced the first 10 drugs to be negotiated by Medicare. As CMS and pharmaceutical manufacturers prepare for negotiations, they will consider not only the effectiveness of these drugs, but also their financial performance and investment over the years.

To create a public benchmark of these measures, ATI collected data from <u>FDA</u> labels, <u>Evaluate</u> Pharma and Omnium databases, the CMS spending <u>dashboard</u>, and proprietary data. For each drug, we present a high-level summary of its time on the market, use in Medicare, clinical development activity and investment, global and US sales, its position in the manufacturer's portfolio, and deal history.

This work is supported by Arnold Ventures.

ATI Advisory



Our Findings

- On average, selected drugs have been on the market for 13.8 years. Two drugs, Enbrel and Novolog, have been on the market for more than 20 years.
- Only one drug, Imbruvica, is in a protected class. This guarantees its placement on Part D formularies and shields it from competition with other drugs. Most of the remaining drugs, which are indicated for more common conditions, such as autoimmune conditions, heart failure and cardiovascular disease, and diabetes, do face head-to-head competition.
- Competition means rebates, which translates to a lower ceiling in negotiation than the statutory discounts in the IRA, leading to <u>lower</u> negotiated prices.

Sales

- To date, cumulative global sales for these drugs are \$481 billion, of which \$265 billion, or 55% are attributable to the US.
- Several of these drugs are major drivers of their company's earnings. Eliquis, Enbrel, Jardiance, and Stelara accounted for at least 20% of their company's U.S. pharmaceutical sales.

Clinical development

 We did not estimate R&D spending for Novolog and Enbrel because their development preceded modern clinical trial reporting <u>standards</u>.

- Total estimated R&D spending across the remaining drugs is \$34.3 billion, or 11% of their global sales revenues. Spending estimates ranged from \$1.4 billion for Imbruvica to \$7.8 billion for Xarelto.
- Phase I-IV trials for these drugs included over 630,000 subjects.
- Clinical trial activity and spending was unevenly distributed over time. On average, 61% of R&D costs were incurred after a drug's approval. Eliquis (32%), Entresto (47%), and Jardiance (47%) were the only drugs for which post-approval spending fell below pre-approval amounts. By contrast, direct competitors Xarelto (for Eliquis) and Farxiga (for Jardiance) spent 58% and 67%, respectively, during the post-approval period.

Generic/biosimilar competition

 Several drugs, including Stelara and Januvia, are expected to have generic or biosimilar competitors by the time the negotiated prices go into effect. These drugs will be negotiated, but if a generic or biosimilar demonstrates adequate uptake in Part D, they may not become subject to the negotiated price.

For more information, please contact Robert Shalett, Director of Communications, Robert@atiadvisory.com.



Discussion: Spending on Clinical Development

R&D spending estimates in our report appear to be orders of magnitude greater than commonly cited benchmarks, which range from \$1.3 - \$2.5 billion. However, there are important differences in our approach. Previous studies estimate the cost of developing a new drug up to FDA approval. We estimate all spending attributable to Phase I-IV clinical studies of drugs selected for negotiation, including costs incurred post-approval. Considering only pre-approval estimates (\$320 million - \$3 billion), our findings are well within the range of previous studies.

Post-approval studies contribute dramatically to overall R&D spending in our estimates. On average, 61% of spending on clinical studies was incurred after these drugs received their first FDA approval. These studies differ from those done to gain initial FDA approval. After launch, companies usually conduct Phase III or IV studies, which cost more and enroll more study participants than earlier phases. Their purpose is not to develop a new drug, but to facilitate the marketing of an existing one – satisfying post-marketing requirements from the FDA, adding new indications, or demonstrating a drug's value to payers (not all trials are done for the FDA's benefit).

Our findings are also directionally consistent with trade press suggesting that competition among drugs is driving greater post-launch R&D efforts. For example, Farxiga's recent studies in heart failure <u>differentiate</u> it from other drugs in its class. The makers of Xarelto, which competes with market-leader Eliquis, have invested heavily in clinical studies to expand its label, adding <u>numerous</u> indications over the years.

As manufacturers prepare to submit their data to CMS, they may include spending on these types of studies. CMS, in turn, will have to determine whether they merit consideration. It may not matter, either way, since even at these high R&D spending estimates, companies made significant and sustained returns on investment.

Nevertheless, it's important to bear in mind that R&D to bring a new drug to market is different from R&D to advance its position in that market. It's generally less risky to spend money on

expanding the market for an existing drug, particularly one that promises to be a blockbuster, than one that has yet to stand the test of FDA review. By the time a drug is on the market, revenues accrue, and the manufacturer's R&D team has more experience to guide development towards subsequent indications.

There is undoubtedly value in adding new indications and better understanding how well a drug works, under what circumstances and for which patients. Manufacturers assert that under negotiation, added indications may become less attractive as investments. Arguments in this vein should be weighed carefully against other opportunity costs. For example, the more of a manufacturer's R&D budget is dedicated to the perpetuation of an existing product, the less is spent on developing new ones. The reverse is also true – companies that need to replace revenues from aging blockbusters tend to <u>increase</u> spending on new drug development.

To date, most efforts to evaluate R&D spending have focused on quantifying the investment necessary to bring a drug to market. Far less has been written about the economics of post-launch trials, which will take on increasing importance as manufacturers jockey to demonstrate value and improve their negotiating position with Medicare. Our findings suggest that these studies will take on more prominence as negotiation evolves and raises questions about the relative value of different types of R&D efforts.

Please see <u>Methods</u> for additional detail on Evaluate clinical trial and R&D spending data used in this report



Eliquis

(apixaban)

Bristol-Myers Squibb / Pfizer

Originator: DuPont Pharmaceuticals

Tablets for oral use | small molecule

Patents and Exclusivity

Expected loss of exclusivity	2028
Years on the market	9.7

Other Drugs in Therapeutic Class

Xarelto

Lixiana

Bayer/J&J \$2.5B in US Sales, 2022 Daiichi Sankyo \$23M in US Sales, 2022

Indications

✓ Factor Xa inhibitor anticoagulant indicated to reduce the risk of stroke and systemic embolism in patients with nonvalvular atrial fibrillation.

Clinical Development

135,171

Participants enrolled in the **48 clinical trials** WW evaluating Eliquis

54%

of clinical trials started post FDA approval

\$4.3B Estimated R&D spend

Active Programs

Phase III

- Arterial thrombosis
- Atrial fibrillation

Investments in Trials by Study Start Date

	Pre-approval	Post-approval
Trial Cost	\$3.0B	\$1.4B

Medicare Part D, 2021

\$12.6B

3,125,087

Total Gross Spending

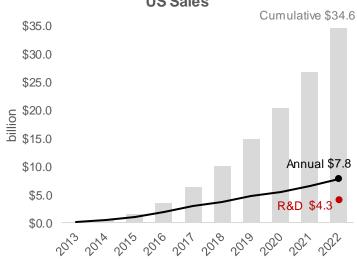
Total Beneficiaries

Portfolio Position

25% of Bristol-Myers Squibb's US Rx Sales, 2022 #2 Sales \$57.1B
Global Lifetime

Rank, 2022 Sales

US Sales



2014: Added indications for pulmonary embolism and deep vein thrombosis

2001: Bristol-Myers Squibb acquires DuPont Pharmaceuticals for \$7.8 bn

2012: FDA approval and US launch for stroke prophylaxis secondary to atrial fibrillation (12/28)

Enbrel

(etanercept)

Amgen

Originator: Immunex Injections | Biologic



Patents and Exclusivity

Expected loss of exclusivity	2029
Years on the market	24.8

Indications

- Rheumatoid arthritis (RA)
- Polyarticular juvenile idiopathic arthritis (JIA) in patients aged 2 years or older
- ✓ Psoriatic arthritis (PsA)
- ✓ Ankylosing spondylitis (AS)
- ✓ Plaque psoriasis (PsO)

Other Drugs in Therapeutic Class

Humira

AbbVie \$18.6B in US Sales, 2022

UCB \$1.5B in US Sales, 2022

Cimzia

Remicade

\$1.5B in US Sales, 2022

Simponi

\$1.2B in US Sales, 2022

Medicare Part D. 2021

\$2.4B

47,739

Total Gross Spending Sureclick, Mini, Enbrel packages **Total Beneficiaries**

Portfolio Position

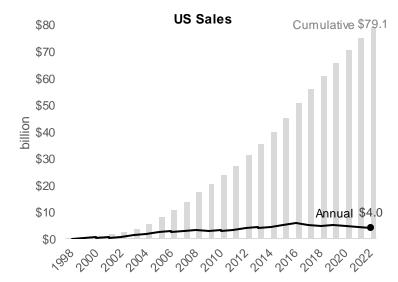
23%

of Amgen's US Sales Rx Sales, 2022

#1

\$132.5B **Global Lifetime**

Rank. 2022 Sales



Clinical Development

Historical data on clinical development is limited because FDA approval for this drug preceded clinical trial reporting requirements.

1998: Enbrel receives FDA approval and launches in US (11/2) for RA; Immunex Key (originator) and Wyeth-Averst enter into a co-**Events** promotion agreement in US & Canada.

1999: FDA approves new indication for JΙΑ

2002: Amgen acquires Immunex for \$10bn; FDA approves use in PsA 2003: FDA approves new indication for AS

2004: FDA approves new indication for PsO

2009: Pfizer acquires Wyeth (AHP); Amgen and Pfizer continue co-promotion agreement

2012: Amgen and Pfizer dissolve partnership as Pfizer launches competitor (tofacitinib, Xeljanz)

Entresto

(sacubitril / valsartan)

Novartis

Originator: Ciba-Geigy

Tablets for oral use | small molecule

Patents and Exclusivity

Expected loss of exclusivity	2025
Years on the market	8.1

Other Drugs in Therapeutic Class

Indications

Indicated to reduce risk of cardiovascular death and hospitalization for heart failure in adult patients with chronic heart failure. Benefits are most clearly evident in patients with left ventricular ejection fraction below normal.

Clinical Development

36,572

Participants enrolled in the **51 clinical trials** WW evaluating Entresto

of clinical trials started post FDA approval

\$4.8B Estimated R&D spend

Active Programs

Phase III

- · Hypertrophic cardiomyopathy
- COVID-19 treatment

		T 1		O4 I	01-1-0-1-	
Investments	ın	iriais	рy	Study	Start Date	

	Pre-approval	Post-approval
Trial Cost	\$2.5B	\$2.3B

Medicare Part D, 2021

\$1.7B

394,848

Total Gross Spending

Total Beneficiaries

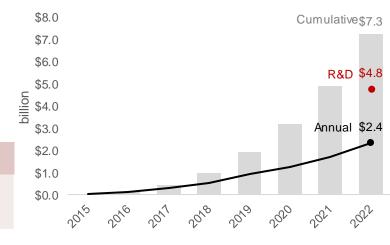
Portfolio Position

15% of Novartis' US Rx Sales, 2022 #2 Sales \$14.3B
Global Lifetime

Rank, 2022 Sale

Sales

US Sales



Key Events **1996:** Ciba-Geigy and Sandoz merge to form Novartis

2015: FDA approval and US launch for chronic heart failure (7/7)

2019: FDA approves use in children with heart failure, granting pediatric exclusivity (10/1)

2021: FDA approves heart failure w/reduced ejection fraction and preserved ejection fraction (2/21)

2023: District court rules patent on combination of sacubitril/valsartan invalid, Novartis announces decision to appeal

Farxiga

(dapagliflozin)

AstraZeneca

Originator: Bristol-Myers Squibb

Tablets for oral use | small molecule

Patents and Exclusivity

Expected loss of exclusivity	2025
Years on the market	9.6

Other Drugs in Therapeutic Class

Jardiance

Boehringer Ingelheim \$3.6B in US Sales, 2022

Steglatro

Merck \$253M in US Sales, 2022

Invokana

\$193M in US Sales, 2022

\$1.4B

385,693 **Total Gross Spending**

Total Beneficiaries

Portfolio Position

Medicare Part D, 2021

\$15.8 6% #7 **Global Lifetime** of AstraZeneca's Sales US Rx Sales, 2022 Rank, 2022 Sales

US Sales \$6.0 \$5.0 Cumulative \$4.8 \$4.0 billion \$3.0 \$2.0 Annual \$1.1 \$1.0 \$0.0 2019

Indications

- ✓ Type 2 diabetes (T2DM): Adjunct to diet and exercise to improve glycemic control
- ✓ Heart Failure: Reduce risk of hospitalization, cardiovascular death
- ✓ Treatment of Chronic Kidney Disease (CKD)

Clinical Development

86,645

Participants enrolled in the 123 clinical trials WW evaluating Farxiga

of clinical trials started post FDA approval

Estimated R&D

Active Programs

Phase III

- Acute myocardial infarction
- COVID-19 treatment
- Liver cirrhosis

Investments in Trials by Study Start Date

	Pre-approval	Post-approval
Trial Cost	\$2.0B	\$3.4B

Key **Events** 2014: FDA approval and US launch for T2DM (1/8); AstraZeneca acquires BMS share of diabetes alliance for \$2.7bn upfront + \$1.7bn milestone payments

2019: FDA approves new indication to reduce risk of hospitalization for heart failure in patients with T2DM

2020: FDA approves new indication for treatment of heart failure in patients w/heart failure with reduced ejection fraction

2021: FDA approves new indication for CKD in patients at risk of progression with and without T2DM

Imbruvica

(ibruntinib)

AbbVie / Johnson & Johnson

Originator: Celera / Pharmacyclics

Capsules for oral use | small molecule

Indications

- Chronic lymphocytic leukemia/small lymphocytic lymphoma
- ✓ Waldenstrom's macroglobulinemia (WM)
- ✓ Graft vs host disease

Patents and Exclusivity

Expected loss of exclusivity 2032
Years on the market 9.8

Other drugs in same therapeutic class

Calquence

AstraZeneca \$1.7B in US Sales, 2022

Brukinsa

BeiGene \$390M in US Sales, 2022

Clinical Development

Participants enrolled in the 127 clinical trials WW evaluating Imbruvica

76% of clinical trials started post FDA approval

\$1.4B Estimated R&D spend

Active Programs

Phase III		Phase II		Phase I
 Acute myeloid leukaemia Acute lymphocytic leukaemia 	Hairy cell leukaemiaGastro-intestinal adenocarcinoma	Multiple myelomaBreast cancerSolid tumor indicationsMelanoma	Renal cell carcinomaBladder cancerHead & neck cancers	 Chronic myelomonocytic leukaemia Myelodysplastic syndrome

Investments in Trials by Study Start Date

	Pre-approval	Post-approval
Trial Cost	\$352M	\$1.2B

Medicare Part D, 2021

\$3.2B

26,044

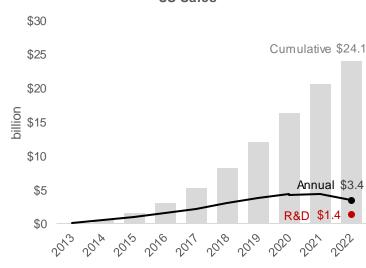
Total Gross Spending

Total Beneficiaries

Portfolio Position

7.5% of AbbVie's US Rx Sales, 2022 #3 Sales rank, 2022 \$36.8B
Global Lifetime
Sales

US Sales



Januvia

(sitagliptin phosphate)

Merck

Tablets for oral use | small molecule

Patents and Exclusivity

Expected loss of exclusivity	2026
Years on the market	16.9

Indications

Januvia is a dipeptidyl peptidase-4 (DPP-4) inhibitor indicated as an adjunct to diet and exercise to improve glycemic control in adults with type 2 diabetes mellitus

Other Drugs in Therapeutic Class

Tradjenta

Boehringer Ingleheim \$862M in US Sales, 2022

Nesina C

Takeda \$93M in US Sales, 2022 \$

Onglyza

AstraZeneca \$76M in US Sales, 2022

Medicare Part D, 2021

\$4.1B

934,542

Total Gross Spending

Total Beneficiaries

Portfolio Position

5%

of Merck's US Rx Sales, 2022 #4 Sales Rank, 2022 \$54.1B

Global Lifetime Sales

Clinical Development

48,237 Participants enrolled in the 93 clinical trials WW evaluating Januvia

75% of clinical trials started post FDA approval*

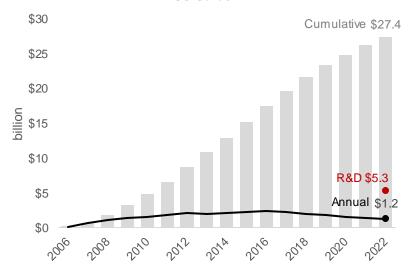
\$5.3B Estimated R&D spend

There are currently no active programs studying new indications for Januvia

Investments in Trials by Study Start Date

	Pre-approval	Post-approval
Trial Cost	\$320M	\$5.0B

US Sales



Key Events

2006: First global launch (8/31); FDA approval (10/16) for Type 2 diabetes

Jardiance

(empagliflozin)

Boehringer Ingelheim/Eli Lilly

Originator: Boehringer Ingelheim

Tablets for oral use | small molecule

Indications

- Reduce the risk of cardiovascular death and hospitalization for heart failure in adults with heart failure. established cardiovascular disease, and Type 2 diabetes.
- ✓ Adjunct to diet and exercise to improve glycemic control in adults with T2DM.

Patents and Exclusivity

Expected loss of exclusivity	2028
Years on the market	9.1

Other Drugs in Therapeutic Class

Farxiga

Astra Zeneca \$1.1B in US Sales, 2022 Steglaro

Merck \$253M in US Sales, 2022 Invokana

J&J \$193M in US Sales, 2022

Medicare Part D, 2021

\$3.7B

884,516

Total Gross Spending

Total Beneficiaries

Portfolio Position

33% of Boehringer Ingelheim's US Rx Sales, 2022

#1 Sales Rank, 2022

\$18.3B **Global Lifetime** Sales

Clinical Development

56,265

Participants enrolled in the 100 clinical trials WW evaluating Jardiance

of clinical trials started post FDA approval

\$3.5B spend

Estimated R&D

Active Programs

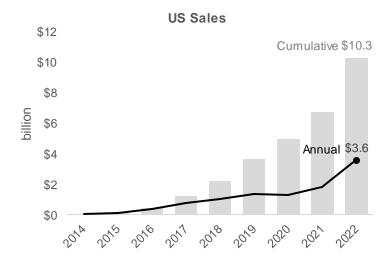
Phase III

- General cardiovascular indications
- Acute myocardial infarction

- Diabetes, type 1
- Acute decompensated heart failure

Investments in Trials by Study Start Date

	Pre-approval	Post-approval
Trial Cost	\$2.2B	\$1.6B



Novolog

(insulin aspart)

Novo Nordisk

Biologic | large molecule



Patents and Exclusivity

Expected loss of exclusivity	2014
Years on the market	23.2

Indications

 Novolog is an insulin analog indicated to improve glycemic control in adults and children with diabetes mellitus.

Other Drugs in Therapeutic Class

Humalog

Eli Lilly \$1.2B in US Sales. 2022

Afrezza

MannKind \$43M in US Sales, 2022

Humulin R Admelog

Sanofi

\$136M in US Sales, 2022

Eli Lilly \$730M in US Sales, 2022

Apidra

Sanofi \$30M in US Sales. 2022

Medicare Part D, 2021

\$2.5B

Total SpendingNovolog, Fiasp, Insulin Aspart packages

874,025
Total Beneficiaries

Portfolio Position

7%

of Novo Nordisk's US Rx Sales, 2022

#4 Sales

Sales G Rank, 2022 Sa

\$42.8B

Global Lifetime Sales

US Sales

Cumulative \$21.1

\$15 Solution | Single | Single

Clinical Development

Historical data on clinical development is limited because FDA approval for this drug preceded clinical trial reporting requirements.

Stelara

(ustekinumab)

Johnson & Johnson

Originator: Centocor

Injection | large molecule

Patents and Exclusivity

Expected loss of exclusivity	2025
Years on the market	13.9

Other Drugs in Therapeutic Class

Dupixent

Sanofi \$6.8B in US Sales, 2022

Cosentyx **Novartis**

\$2.8B in US Sales, 2022

Eli Lilly \$1.7B in US Sales, 2022

2019: New

indication for

ulcerative colitis

Taltz

Indications

- ✓ Moderate to severe plaque psoriasis (Ps)
- ✓ Active psoriatic arthritis (PsA)
- ✓ Moderately to severely active Crohn's disease
- ✓ Moderately to severely active ulcerative colitis

Actemra

Roche \$1.3B in US Sales, 2022

Novartis

llaris

\$570M in US Sales, 2022

Clinical Development

18,282

Participants enrolled in the 61 clinical trials WW evaluating Stelara

of clinical trials started post FDA approval

Estimated R&D .1B

Active Programs

Phase III

- Juvenile idiopathic arthritis
- Type 1 diabetes

Investments in Trials by Study Start Date

	Pre-approval	Post-approval
Trial Cost	\$616M	\$1.6B

Medicare Part D, 2021

\$1.6B

16,156

Total Gross Spending

Total Beneficiaries

Portfolio Position

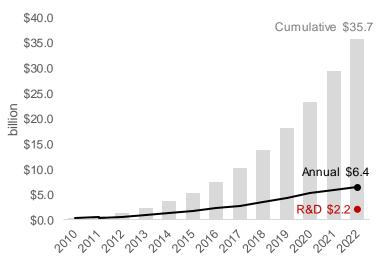
22% of J&J's US Rx

#1 Sales

\$54.8B **Global Lifetime**

Sales, 2022 Rank, 2022 Sales

US Sales



2020: New indication for pediatric psoriasis

2023: J&J settles patent litigation w/Amgen, Alvotech, and Teva to permit biosimilar entry by 1/1/2025

Xarelto

(rivaroxaban)

Bayer / Johnson & Johnson

Originator: Bayer

Tablets for oral use | small molecule



Patents and Exclusivity

Expected loss of exclusivity	2025
Years on the market	15

Other Drugs in Therapeutic Class

Eliquis

Bristol-Myers Squibb \$7.8B in US Sales, 2022 Lixiana

Daiichi Sankyo \$23M in US Sales, 2022

Indications

- Reduce risk of stroke and systemic embolism in patients with nonvalvular atrial fibrillation
- Reduce risk of major thrombotic vascular events in patients with peripheral artery disease
- ✓ Treatment of deep vein thrombosis, pulmonary embolism, and venous thromboembolism

Clinical Development

231,125 Participants enrolled in the 81 clinical trials WW evaluating Xarelto

of clinical trials started post FDA approval

\$7.8B Estimated R&D spend

Active Trials

Trials Investments in Trials by Study Start Date

Phase III		Pre-approval	Post-approval
COVID-19 treatmentChronic kidney diseaseChronic heart failure	Trial Cost	\$3.4B	\$4.5B

Medicare Part D, 2021

\$5.2B

1,258,010Total Beneficiaries

Portfolio Position

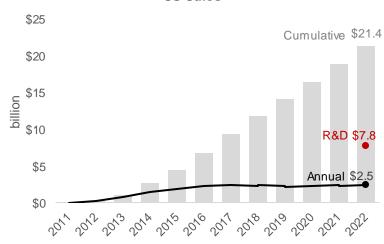
Total Gross Spending

8.7% of J&J's US Rx Sales, 2022 R

#3 Sales Rank, 2022

\$54.3B Global Lifetime Sales

US Sales



Key Events

2005: Bayer and J&J agree to codevelop, with J&J managing US markets and Bayer ex-US **2008:** First launch ex-US (9/16)

2011: FDA approval for stroke prophylaxis secondary to atrial fibrillation, deep vein thrombosis, and pulmonary embolism

2014: FDA approves new indication for thrombosis

2018: FDA approves new indication for peripheral vascular disease



Sources

Indications: <u>Drugs@FDA</u>; or manufacturer website. Key Events: <u>Evaluate</u> Pharma and press releases.

Financial and clinical trial data: Evaluate Pharma and Omnium, accessed August 25, 2023.

Medicare Part D: Medicare spending dashboard, accessed August 25, 2023.

Definitions and Methods

Key events: Dates of key mergers and acquisitions, approvals and launch, and approvals for new indications were obtained from Evaluate Pharma and press releases.

Company's US Rx sales: Total US sales for all prescription drugs in the manufacturer's portfolio in 2022 by total US sales for drug of interest.

Global sales: Sum of worldwide (WW) sales from launch to 2022.

Clinical development: Active programs are based on clinicaltrials.gov status and company disclosures, sourced from Evaluate.

Clinical trials: Phase I-III clinical trials are included if they are registered on clinicaltrials.gov and the company marketing the product in the main comparator arm is listed as a study sponsor or collaborator. Phase IV studies are similarly classified and included for top 20 companies (based on R&D spending). Sourced from <u>Evaluate</u> Omnium.

Clinical trial costs: Annualized estimates are based on R&D spending disclosures from company 10-Ks, where available, to 2022. If spending figures are not disclosed, costs are imputed from disclosures made by other companies for similar technologies and indications. Imputed costs are further adjusted for geography, trial length, and any other company-reported product-level spend. Sourced from Evaluate Omnium.

Therapeutic class: Based on 2023 EphMRA ATC codes.

Therapeutic Class

Product	EphMRA ATC	Definition
Eliquis	B1F	Direct factor Xa inhibitor
Enbrel	L4B	Anti-TNF products
Entresto	C9D9	Angiotensin-II antagonist combinations with other drugs
Farxiga	A10P1	SGLT2 inhibitor antidiabetics, plain
Imbruvica	L1H6	Protein kinase inhibitor antineoplastics, BTK
Januvia	A10N1	DPP-IV inhibitor antidiabetics, plain
Jardiance	A10P1	SGLT2 inhibitor antidiabetics, plain
Novolog	A10C1	Human insulins & analogues, fast-acting
Stelara	L4C	Interleukin inhibitors
Xarelto	B1F	Direct factor Xa inhibitor

Glossary

IRA - Inflation Reduction Act

MFP – maximum fair price

NME - new molecular entity

WW - worldwide

Appendix



Estimating Clinical Trial Costs

Data on clinical trials and costs of clinical development are from Evaluate. Evaluate identifies commercial clinical trials by identifying Phase I-IV studies on clinical trials.gov that list the manufacturer of the drug in the main comparator arm of the trial as a sponsor or collaborator. The number of patients enrolled in such clinical trials are then estimated for each product for any years between 2007-2022 based on the start date of the clinical trial, enrollment accrual, and duration of the study.

Separately, Evaluate maintains a database of product-specific R&D spending as reported by 433 companies in their 10-K filings, which includes approximately 1,600 compounds. These data span from 2007-2021.

Using these two sources, Evaluate calculates total Phase II-IV R&D spending for products with available 10-K spending data across active years, as well as the total number of patients enrolled in its clinical trials. An average cost per patient (CPP) of clinical development for the product is calculated by dividing total R&D spending by total number of patients.

However, not all manufacturers report product-level R&D spending. In these instances, Evaluate imputes an average cost per patient using other companies' spending on comparable products and clinical trials as benchmarks. The benchmarks are selected according to the following algorithm:

- 1. If available, use CPP averages from trials for drugs of the same technology and developed for the same indication (EphMRA level 3),
- 2. If 1 isn't available, use CPP averages from trials for drugs of the same technology (e.g., small molecule, biologic, gene the rapy, etc.) and developed for similar indications (EphMRA level 1),
- 3. If 2 isn't available, use CPP averages from trials for drugs based on the same technology

The closest matching benchmark is then multiplied by the number of patients enrolled in clinical trials for the drug. This estimate is adjusted based on differences between the trials used to calculate the benchmark and the trials for the product, including different geographies and duration of the trials. In addition, adjustments are made for any company-reported disclosures related to R&D spending.

In addition, Evaluate further adjusts the estimates for individual products to reflect their share of the company's R&D spend for the companies included in our analysis.

Phase I spending estimates are based on coefficients from a regression analysis estimating fixed and variable costs for Phase I clinical trials.

We conducted sensitivity analyses to assess the effect of variability in benchmarks and later phase spending on our analysis. We found that imputing costs using different cost benchmarks and excluding Phase IV trials and did not significantly change the magnitude or direction of our estimates.