CERTIFICATE OF INCORPORATION OF FIXING NEW JERSEY, INC.

A NEW JERSEY NONPROFIT CORPORATION

THIS IS TO CERTIFY THAT, there is hereby organized a Nonprofit Corporation under and by virtue of N.J.S.A. 15A:1-1 *et seq.*, entitled the "New Jersey Nonprofit Corporation Act", and any amendments and supplements thereto, for lawful purposes, other than for pecuniary profit, as hereinafter stated:

1. The name of the corporation is as follows: Fixing New Jersey, Inc. (the "Corporation").

2. The Corporation is organized and shall be operated exclusively for social welfare purposes as are within the meaning of Section 501(c)(4) of the Internal Revenue Code of 1986 as the same may be amended from time to time (the "Code"), which purposes shall specifically include without limitation, to: (a) improve voter participation and turnout by increasing the number of low-propensity voters that engage in "off year" elections; and (b) educate, motivate and mobilize New Jersey residents on relevant "kitchen table" issues.

3. The Corporation shall have no members.

4. The method of electing Trustees shall be as set forth in the bylaws of the Corporation.

5. The Corporation's initial registered office shall be located at 382 Springfield Avenue, Suite 300, Summit, New Jersey 07901. The Corporation's initial registered agent at that address shall be Mark Sheridan.

6. The number of Trustees constituting the first Board of Trustees is three (3). The names and addresses of the persons who are to serve as the initial Trustees are as follows:

NAME	ADDRESS	FILED
Alec Taylor	124 Inlet Terrace Belmar, NJ 07719	JAN 20 2022
Ryan Peters	14 N. Deer Place Hainesport, NJ 08036	STATE TREASURER
Regina Egea	P.O. Box 439	0101060108
	32 Welsh Lane New Vernon, NJ 07976	

7. The name and address of the Incorporator is Michael E. Helmer, Esq., P.O. Box 540, Summit, New Jersey 07901.

8. Upon dissolution of the corporation, the Board of Trustees shall, after paying or making provision for payment of all existing, valid liabilities of the corporation, dispose of all of the assets of the corporation to one or more organizations that are (a) organized and operated for purposes similar to those of the Corporation and exempt from taxation under section 501(c)(4) of the Code, or (b) exempt from taxation under section 501(c)(3) of the Code, or as otherwise permitted by law. In no event shall any of such assets or property be distributed to any member, director or officer of the Corporation, or any private individual.

9. No part of the net earnings of the corporation shall inure to the benefit of, or be distributable to, its Trustees, Officers, or other persons, except that the Corporation shall be authorized and empowered to pay reasonable compensation for services rendered to the Corporation, to make reimbursements for expenses incurred in conducting its affairs and carrying out its purposes, and to make payments and disbursements in furtherance of the purposes set forth in paragraph 2 hereof.

In furtherance thereof, the Corporation may receive property by gift, devise, or bequest; invest and reinvest the same; and apply the income and principal thereof, as the Board of Directors may from time to time determine, either directly or through contributions to any charitable organization or other tax-exempt organization organized exclusively for charitable, educational, or social welfare purposes, and engage in any lawful act or activity for which corporations may be organized under the New Jersey Nonprofit Corporation Act and Code.

The Corporation shall not possess or exercise any power or authority, expressly, by interpretation, or by operation of law, that will prevent it at any time from qualifying and continuing to qualify as a corporation described in section 501(c)(4) of the Code, nor shall it engage directly or indirectly in any activity which would cause the loss of such qualification.

The Corporation shall never be operated for the primary purpose of carrying on a trade or business for profit or for the primary purpose of participating in or intervening in political campaigns on behalf of or in opposition to candidates for public office.

10. No Trustee or Officer of the corporation shall be personally liable to the Corporation for damages for breach of any duty owed to the corporation, except as otherwise stated in the New Jersey Nonprofit Corporation Act, as the same may be amended. Every Corporate Agent, as that term is defined by N.J.S.A. 15A:3-4, shall be entitled to indemnification to the full extent provided in the New Jersey Nonprofit

Corporation Act, as the same may be amended. The Corporation may purchase insurance for such indemnification.

IN WITNESS WHEREOF, the undersigned, being over the age of eighteen (18) years, has signed and filed this Certificate of Incorporation pursuant to N.J.S.A. 15A:1-1 et seq., as of this 19^{π} day of January, 2022. Furthermore, the undersigned hereby attests that he is authorized to sign this Certificate of Incorporation on behalf of the Corporation.

Wichard, & Helue Michael E. Helmer, Esq.

Michael E. Helmer, Esq. Authorized Representative and Incorporator