



# ANNUAL BUDGET

FY 2023-2024





# **CITY OF DALLAS**

# **ANNUAL OPERATING AND CAPITAL BUDGET**

## **FISCAL YEAR 2023-24**

**October 1, 2023 – September 30, 2024**

***As Submitted To:***

**The Honorable Mayor**

***and***

**Members of the City Council**

**By T.C. Broadnax, City Manager**

**August 8, 2023**

As required by section 102.005 (b) of the Texas Local Government Code, the City of Dallas is providing the following statement on this cover page of the proposed budget:

This budget will raise more total property taxes than last year's budget by \$127,711,192 or 9.54%, and of that amount \$27,723,502 is tax revenue to be raised from new property added to the tax roll this year. \*

The above estimate is based on the City's proposed fiscal year 2023-24 tax rate of 73.93 cents per \$100 assessed valuation. The City's fiscal year 2022-23 tax rate (current rate) is 74.58 cents per \$100 of assessed valuation.

\* The above estimate compares last year's budget based on certified values from Dallas, Collin, and Rockwall Appraisal Districts. Denton Appraisal District provided certified estimates on July 25, 2022.



GOVERNMENT FINANCE OFFICERS ASSOCIATION

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Budget Presentation  
Award*

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**City of Dallas  
Texas**

For the Fiscal Year Beginning

**October 01, 2022**

*Christopher P. Morill*

Executive Director

# **CITY OF DALLAS**

# **ANNUAL OPERATING AND CAPITAL BUDGET**

## **FISCAL YEAR 2023-24**

## **ACKNOWLEDGEMENTS**



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# A MESSAGE FROM THE CITY MANAGER

Honorable Mayor and City Council Members,

I am pleased to share the Fiscal Year (FY) 2023-24 Budget. This \$4.63 billion budget will remain focused on public service and our core values of Empathy, Ethics, Excellence, Equity, and added for FY 2023, Engagement. This budget is designed to reflect our community's priorities and values, with resident feedback and engagement playing a vital role in determining budget priorities.



The General Fund portion of the budget is \$1.8 billion which is \$137.8 million or 8.1 percent more than the past year. The increased funding will allow us to make investments that are important to the residents of Dallas, including 62 percent of the budget going towards public safety. With unprecedented growth in property values, this budget also includes a decreasing property tax rate for the eighth year in a row – by 0.65¢. This will lower the property tax rate from 74.58¢ to 73.93¢ per \$100 valuation. We have once again increased the property exemption for residents who are over 65 or living with a disability—from \$115,500 to \$139,400.

This budget delivers Real, Equitable, Accountable, and Legitimate R.E.A.L. Engagement for the community we serve by making investments that improve the lives of Dallas residents.

Responsible Engagement means that our City evaluates who and what makes up our dynamic city to ensure the policy and standards for outreach and engagement are consistent across departments and to build trust in the communities we serve.

Equitable Engagement means that we are committed to ensuring that we meet specific community needs such as language translation and accessibility of community meetings and publications. This budget provides educational outreach, community programs, and opportunities to engage with children, adults, seniors, and youth through our age-friendly programs.

Accountable Engagement means we will deliver our programs and services transparently, utilize data to increase civic participation, and find solutions to systemic issues. For the City of Dallas, our number one priority is to keep residents safe. Violent crime in Dallas has reduced each year over the past two years due to our continued investments in public safety and through the dedicated service of our uniform employees. This budget includes investments in software, technology, and equipment to support police officers.

Legitimate Engagement means that we will continue to put the priorities of our residents first and collaborate with the community to refine our engagement priorities.

Our budget is developed through an intensive and collaborative annual process, incorporating input from the Dallas City Council and Dallas residents to reflect the values of the community we serve. Dallas continues to be a prosperous, equitable inclusive, and dynamic city by investing in our residents.

Through this budget, we will continue to meet the needs of Dallas residents with a commitment to our core values – Empathy, Ethics, Excellence, Engagement, and Equity. With every obstacle our community has faced in the past and future, we will continue to work hard to make this city run effectively and efficiently for our communities.

In the Spirit of Excellence!

A handwritten signature in black ink, appearing to read 'T.C. Broadnax'. The signature is stylized and fluid, written over a white background.

T.C. Broadnax, City Manager



# EXECUTIVE SUMMARY

## THE BIENNIAL BUDGET

The investments in this budget reflect the priorities and values of the community. The budget for Fiscal Year 2023-24 invests in Responsible, Equitable, Accountable, and Legitimate (R.E.A.L.) Engagement for Dallas residents.

The budget for the first year of the biennial is \$4.63 billion, and the planned budget for the second year is \$4.57 billion.

## BIENNIAL BUDGET OVERVIEW

Per state law, the City Council adopts an annual budget. The City of Dallas develops a biennial budget, which proposes investments for the upcoming fiscal year as well as a planned budget for the subsequent year. This ensures that proposed investments are made in policies and services that are financially sustainable.

Expenditure	FY 2022-23 Budget	FY 2022-23 Amended	FY 2023-24 Proposed	FY 2024-25 Planned
General Fund	1,706,814,187	1,727,562,642	1,844,634,000	1,926,683,000
Aviation	163,476,405	163,476,405	184,832,684	188,631,644
Convention & Event Services	113,231,392	115,690,184	137,145,998	137,860,135
Dallas Water Utilities	761,226,160	834,226,160	791,275,376	814,782,871
Dallas Water Utilities – Storm Drainage Management	72,433,742	82,433,742	80,093,972	85,852,114
Development Services	43,830,455	54,659,486	53,952,347	57,054,933
Municipal Radio	1,003,095	1,100,931	636,398	656,873
Sanitation Services	143,785,140	143,785,140	153,689,531	158,762,727
Debt Service	412,314,869	412,314,869	420,687,511	438,197,886
Additional Resources	127,781,943	156,939,450	166,677,152	127,936,226
<b>Total Operating Budget</b>	<b>\$3,545,897,388</b>	<b>\$3,692,189,009</b>	<b>\$3,833,624,969</b>	<b>\$3,936,418,409</b>
General Purpose Capital	535,427,357	624,374,980	366,769,402	296,794,352
Enterprise Capital	423,782,406	496,782,406	427,850,044	338,783,385
<b>Total Capital Budget</b>	<b>\$959,209,763</b>	<b>\$1,121,157,386</b>	<b>\$794,619,446</b>	<b>\$635,577,737</b>
<b>Total Operating &amp; Capital Budget</b>	<b>\$4,505,107,151</b>	<b>\$4,813,346,395</b>	<b>\$4,628,244,415</b>	<b>\$4,571,996,146</b>



Indicates Equity Investment

# EXECUTIVE SUMMARY

## STRATEGIC PRIORITIES

During the February 2020 City Council strategic planning session, the City Council affirmed the City’s overarching strategic priorities. We have organized the budget by the City’s eight strategic priorities and the stated goal for each. The biennial budget includes major investments aimed at supporting these priorities. In the sections that follow, department programs and initiatives are highlighted for each strategic priority.

Strategic Priorities	Strategic Goals
 <b>ECONOMIC DEVELOPMENT</b>	<i>To be known as a business-friendly city that supports job creation, private investment, a broadened tax base, and economic opportunities for all members of our community</i>
 <b>ENVIRONMENT &amp; SUSTAINABILITY</b>	<i>To be a global leader focused on sustainability, conservation, climate change, and environmental justice to build a more resilient city</i>
 <b>GOVERNMENT PERFORMANCE &amp; FINANCIAL MANAGEMENT</b>	<i>To be a well-managed and fiscally responsible city focused on delivering effective and efficient government services</i>
 <b>HOUSING &amp; HOMELESSNESS SOLUTIONS</b>	<i>To ensure housing opportunities for all residents while promoting fair housing and affordable choices throughout every area of the city while working to eliminate homelessness</i>
 <b>PUBLIC SAFETY</b>	<i>To be the safest large city in the United States while serving and protecting our diverse community with integrity, respect, and equity</i>
 <b>QUALITY OF LIFE, ARTS, &amp; CULTURE</b>	<i>To be a world-class city that fosters clean and appealing neighborhoods while offering recreational, educational, and cultural activities that enhance the quality of life for our residents and visitors</i>
 <b>TRANSPORTATION &amp; INFRASTRUCTURE</b>	<i>To protect and enhance the city’s transportation and infrastructure network while continuing to deliver innovative, safe, and equitable infrastructure solutions and moving Dallas forward with a “service first” mentality</i>
 <b>WORKFORCE, EDUCATION, &amp; EQUITY</b>	<i>To be recognized as a city that is equitable, inclusive, and welcoming for all residents and visitors</i>



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# EXECUTIVE SUMMARY

## TOTAL BUDGET BY STRATEGIC PRIORITY

Strategic Priority	FY 2023-24 Budget All Funds	FY 2024-25 Planned All Funds
Economic Development	\$596,879,447	\$608,726,059
Environment & Sustainability	561,379,781	691,027,046
Government Performance & Financial Management	191,872,031	183,398,907
Housing & Homelessness Solutions	52,413,880	50,256,713
Public Safety	1,195,849,229	1,254,329,280
Quality of Life, Arts, & Culture	312,478,154	318,114,027
Transportation & Infrastructure	1,690,731,553	1,439,459,773
Workforce, Education, & Equity	26,640,340	26,684,341
<b>Total Budget</b>	<b>\$4,628,244,415</b>	<b>\$4,571,996,146</b>

## GENERAL FUND BUDGET BY STRATEGIC PRIORITY

Strategic Priority	FY 2023-24 Budget General Fund	FY 2024-25 Planned General Fund
Economic Development	\$109,450,913	\$108,089,442
Environment & Sustainability	13,122,901	13,742,271
Government Performance & Financial Management	128,699,893	131,952,247
Housing & Homelessness Solutions	19,670,876	19,651,401
Public Safety	1,131,973,815	1,197,564,742
Quality of Life, Arts, & Culture	248,327,642	254,989,818
Transportation & Infrastructure	171,328,172	178,830,768
Workforce, Education, & Equity	22,059,788	21,862,311
<b>Total Budget</b>	<b>\$1,844,634,000</b>	<b>\$1,926,683,000</b>



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# EXECUTIVE SUMMARY

## INVESTMENTS IN EQUITY

### *Embedding Equity*

As you read the Executive Summary, there are elements of equity that are integrated and overlap throughout the various strategic priorities. Equity is not compartmentalized in one specific department or Strategic Priority area but embedded throughout the City. As the Office of Equity and Inclusion states Equity is Everyone’s Work and should be reflected across every department.

- Equity means that each person has the resources and services necessary to thrive in each person’s own unique identities, circumstances, and histories
- Equity focuses on eliminating disparities while improving outcomes for all
- Racial equity is a situation that is achieved when people are thriving and neither race nor ethnicity statistically dictates, determines, or predicts one's social outcome or ability to thrive

### *Aligning Equity to Strategic Priorities*

Equity is both a process and an outcome! Departments highlight intentional equity efforts as it relates to the [City Racial Equity Plan](#) (REP). Additionally, each year departments fine tune their equity lens by submitting the Budgeting for Equity tool (process summarized in the Appendices) to be inclusive of communities who experience the greatest need.

In this budget book, we highlight existing equity efforts with current and future budgetary and staffing resources.



FY 2023-24 Major Equity investments are identified with an equity icon.

### *Budget for All*

Budget and Management Services (BMS) strives to ensure that budget publication materials are accessible to all persons. Below are highlights to embedding equity:

- Ensured translation of information in Spanish (Chinese and Vietnamese where available), such as the town hall meeting schedule
- Expanded engagement opportunities, to include American Sign Language, telephonic services, and additional language dictation and support
- Enhanced accessibility, readability features, and alternate (alt) text for low vision populations
- Increased the advertisement of budget town hall meetings in multicultural publications



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# EXECUTIVE SUMMARY

## FY 2023-24 MAJOR INVESTMENTS

### *Economic Development*

- Launch a Community Development Team to advance community-oriented real estate projects with catalytic potential
- Augment planning and zoning staff with \$400,000 to address high demand for new development workload and oversight
- Continue implementation of the Kay Bailey Hutchison Convention Center Master Plan to transform the convention center
- Increase Public Private Partnership (PPP) investments by \$500,000 to support business development
- Invest \$124.9 million through 18 Tax Increment Financing (TIF) districts and allocate \$6.0 million to the Infrastructure Investment Fund

### *Environment and Sustainability*

- Continue advancement of the Comprehensive Environmental and Climate Action Plan (CECAP)
- Invest in an Urban Agriculture Infrastructure grant program to provide assistance to urban agriculture stakeholders
- Initiate a feasibility study and development of a composting site to turn waste into resources

### *Government Performance and Financial Management*

- Provide property tax relief by reducing the property tax rate by 0.65¢ from 74.58¢ to 73.93¢ per \$100 valuation and by increasing the over-65 disabled exemption from \$115,500 to \$139,400
- Compensate employees fairly through continued implementation of the annual merit program and increasing the minimum wage to \$18.50 per hour
- Increase capacity and staffing to procure goods and services more efficiently
- Invest in staffing resources and long-term solutions to modernize key software applications throughout the city and ensure the City's network is amply protected in everyday operations
- Enhance communications, outreach, and marketing to support crisis communications, media training, and language access

### *Housing and Homeless Solutions*

- House 6,000 unique individuals by 2025 through the R.E.A.L. Time Rehousing (RTR) program which ensures proactive decommissioning of multiple encampments and ensure unsheltered residents are connected to expanded housing opportunities
- Meet the increased demand for cooling and warming shelters by investing an additional \$250,000 and provide relief during inclement weather for Temporary Inclement Weather Shelter (TIWS)
- Support senior residents and invest \$1.7 million in the Minor Home Repair Program



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# EXECUTIVE SUMMARY

## *Public Safety*

- Provide market-based compensation and step increases in accordance with the Meet and Confer Agreement for uniform employees
- Expand police department resources with the hiring of 290 police recruits, through a retention incentive program and increased overtime
- Right size the fire department staffing model by adding 100 firefighters and increasing overtime funding
- Strengthen park security presence and the ability to enforce serious offenses and enhance parks and trails lighting, security cameras, and Emergency Blue Light tower phones
- Continue to invest in the safety of Dallas residents by ensuring that public safety equipment including software, technology, and equipment is readily available to police officers

## *Quality of Life*

- Expand library hours and staffing levels at 15 additional locations to six (6) days per week of service so residents can enhance their lives through education, workforce development, and senior and early literacy programs
- Create a short-term rental registration program and inspection team to ensure compliance and oversight to rental properties
- Continue investments to reduce blight and foster clean, healthy, and safe communities
- Add \$250,000 in operational funding to Dallas Animal Services to support spay and neuter services and promote responsible pet ownership
- Maintain and purchase equipment to upkeep parks, trails, and other recreational amenities to maintain our nationally recognized and award-winning parks

## *Transportation and Infrastructure*

- Invest \$150.2 million in funding for public works projects including improvement and maintenance of 787 lane miles, sidewalk projects, bridge maintenance, and updating paving model to support quality modes of transportation
- Invest \$2.0 million in sidewalk cost-share program for residents
- Ensure quality water resources and services through the continued implementation of the Integrated Pipeline Project (IPL) to connect Lake Palestine to Dallas' water supply and the continued implementation of the Unserved Areas Program
- Invest \$35.1 million in capital improvement projects for stormwater and drainage management to minimize flooding and improve drainage
- Invest \$9.5 million to address City facility maintenance needs



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# EXECUTIVE SUMMARY

## *Workforce, Education, and Equity*

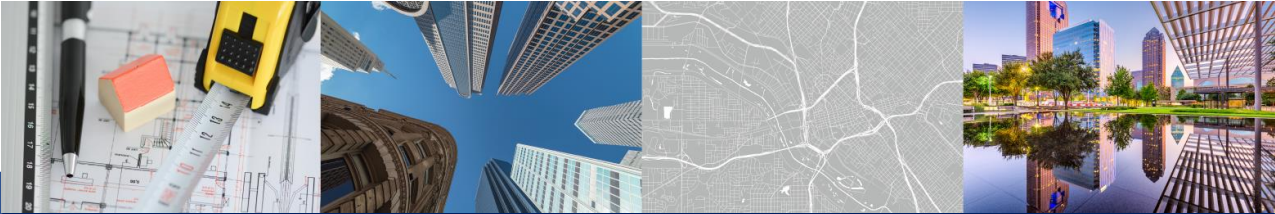
- Expand the Green Job Skills Program that empowers local contractors looking to increase their skill set and fulfill high-demand green jobs in Dallas
- Reduce disparities while improving outcomes in fair housing through the development and implementation of the New Fair Housing Equity Plan
- Minimize barriers and fund \$120,000 in planning efforts that ensure that our numerous facilities and city buildings are accessible to all and comply with the American Disabilities Act (ADA) transition plan
- Support awareness of senior services and cross-departmental alignment of existing senior programs through the appointment of an Age-Friendly Officer
- Complete a comprehensive senior needs assessment and strategic plan to strengthen community engagement and better support future senior programs and services



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# ECONOMIC DEVELOPMENT



*R.E.A.L. Engagement in Economic Development means that Dallas strives to be known as a business-friendly city that supports job creation, private investment, a broadened tax base, and economic opportunities for all members of our community.*

## PROACTIVE STRATEGIES

### *Shared Vision to Deliver Services*

Under a shared vision to support equitable access to employment, economic opportunities, and housing opportunities for all Dallas residents, this budget reallocates existing positions and resources to create the Office of Community Development. Community development involves intentional and proactive strategies that foster relationships through equitable engagement and enhance the physical, economic, environmental, and social well-being of the community. Advancing community-oriented real estate projects with catalytic potential by drawing on the equitable economic development toolkit to launch the office.

The Office of Community Development is dedicated to a collaborative and multifaceted approach to managing and driving physical development with consideration of the



community's diverse needs and aspirations. The goal is to revitalize neighborhoods, promote sustainable economic growth, support entrepreneurship, strengthen workforce development, and attract new businesses. Additionally, this office serves as a concierge for community-oriented projects to support landowners, developers, business owners, and in some cases public agencies to facilitate the completion of projects from concept to completion.

More importantly, this office aligns goals and objectives from the passage of the following comprehensive plans: Comprehensive Environmental and Climate Action Plan (CECAP), the Connect Dallas Strategic Mobility Plan (Connect Dallas), the Racial Equity Plan (REP), the Economic Development Policy (EDP), the Economic Development Incentives Policy (Incentives Policy), and the Housing Policy 2033.



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# ECONOMIC DEVELOPMENT



## *Staff Augmentation and Adaptability*

The level of development applications is driven frequently by economic conditions and thus provide an unpredictable workload. With a high demand for new development to support the economic growth in Dallas, the City has evolved to maintain workload capacity through many processes with both predictable and unpredictable aspects.

Budget investments include \$400,000 in planning and zoning staff augmentation that results in a ‘stop-gap’ approach for zoning changes that are subject to market and economic forces. In efforts to mitigate unpredictable challenges, we are proactively seeking solutions that include outcomes that do not delay rezoning processes and are able to manage workload efficiently.



## **CONTINUED ECONOMIC INVESTMENTS**

### *Expansion of Kay Bailey Hutchison Convention Center (KBHCC)*

Dallas is one of Trade Show Executive Magazine's top ten convention centers boasting over 1 million square feet of meeting and event space. Each year the Kay Bailey Hutchison Convention Center brings in millions of dollars in revenue and economic impact to the Dallas local economy.

The Kay Bailey Hutchison Convention Center Dallas (KBHCCD) Master Plan process was initiated in January 2021. The multi-layered economic development plan aligns the expansion of the KBHCCD with land use interaction with current public-private partnership developments and green space, and multi-modal transportation initiatives. The Plan’s components will be financed using hotel-associated taxes from three sources. Hotel-associated taxes are paid by individuals renting Dallas hotel rooms for conventions, entertainment, or leisure travel.

Dallas collects 13 percent Hotel Occupancy Tax (HOT), with 7 percent designated for local use. Additionally, in 2021, Dallas City Council approved a Project Financing Zone (PFZ) that will collect the state’s portion (six percent) of



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# ECONOMIC DEVELOPMENT

HOT, along with the state’s portion of hotel-related sales and mixed beverage taxes over a 30-year period to use for the convention center expansion. In November 2022, voters overwhelmingly approved Proposition A pursuant to Texas Local Government Code, Chapter 334, more commonly referred to as the “Brimer Bill.”

Proposition A allows for a 30-year increase in HOT of two percent as a designated method of financing for venue projects, bringing the hotel occupancy tax collection from 13 to 15 percent. These collections will be split 80 / up to 20 percent for the convention center expansion and designated projects at Fair Park.

The KBHCCD expansion project is expected to be complete in 2028, with the deck park component in 2030, and the integration of other plan components within the interim years.

Additional information may be accessed at [www.dallasccmasterplan.com](http://www.dallasccmasterplan.com).

## *Public-Private Partnerships to Leverage Opportunities*

The Public-Private Partnership (PPP) fund is the budgetary source for certain programs administered by the Office of Economic Development. Prior to the City Council’s adoption of the Economic Development Incentive Policy in 2023, the PPP Fund was originally used for two purposes: (1) as a source of loans and grants authorized under Chapter 380 of the Texas Local Government Code, and (2) as the funding source for the South Dallas Fair Park Opportunity Fund.

With the passage of the Economic Development Incentive Policy in 2023, the PPP Fund is now the source of capital for two additional programs: (1) the new Predevelopment Loan Fund, which supports community developers and certified women and minority-owned businesses by providing loans during the predevelopment process for vital flexible capital to enable project feasibility; and (2) the Community Development program under Chapter 373 of the Texas Local Government Code, which provides assistance to nonprofit developers carrying out community development projects in Target Areas identified in the Policy, and for other community impact projects in Target Areas.

In response to the Council’s approval of the Policy and the resulting expansion of programs utilizing the PPP Fund, the budget includes an increase in PPP by \$500,000 from \$8.5 million to \$9.0 million per year.

## *Economic Redevelopment - Tax Increment Financing (TIF) Districts*

The City's tax increment financing (TIF) program identifies under-performing real estate in the City, develops redevelopment plans, works with private developers to implement these plans and reinvests a portion of property tax revenues generated from new real estate development into the area to encourage the implementation of the redevelopment plan.



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# ECONOMIC DEVELOPMENT

The FY 2023-24 budget includes increasing the TIF district allocation from \$118.7 million in FY 2022-23 to a projected \$124.9 million to support 18 TIF districts located within the City.

On January 25, 2023, the City Council adopted a new Economic Development Incentive Policy. The Incentive Policy authorized the creation of an Infrastructure Investment Fund, a new incentive tool which will assist in closing the infrastructure gap by directing the general fund portion of tax increments collected by the city from sunseting TIF districts to areas most in need over a ten year period (with an optional five year extension period). Funds are intended to incentivize street, transportation, and other capital improvement



projects in Office of Economic Development Target Areas with loans and grants. Funds can only be spent outside of Target Areas with a three-quarters vote of the City Council. The Infrastructure Investment Fund will be capitalized in FY 2023-24 with a projected \$6 million General Fund transfer based on final increment value of the City Center A & B TIF District and Cedars TIF District which expired on December 31, 2022.



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# ENVIRONMENT & SUSTAINABILITY



*R.E.A.L. Engagement in Environmental & Sustainability means that we are committed to building a more resilient city by leading comprehensive efforts towards environmental stewardship, sustainability, conservation, environmental compliance, and environmental education.*

## UNIQUE ENVIRONMENTAL PROGRAMS



### *Comprehensive Environmental and Climate Action Plan*

The City of Dallas continues to focus on the completion of the goals and actions of the Comprehensive Environmental and Climate Action Plan (CECAP) to ensure a healthy, sustainable Dallas. CECAP was unanimously approved on May 27, 2020 and is a comprehensive roadmap that outlines the activities that the City will undertake to improve quality of life, to reduce greenhouse gas emissions, to prepare for the impacts of climate change, and to create a healthier and more prosperous community. The FY 2023-24 budget ensures that the City’s advancement of commitments for the fourth year of CECAP implementation.



### *Community Gardens*

The FY 2023-24 budget includes \$100,000 in funding to establish an Urban Agriculture Infrastructure Grant program as part of overall Citywide equity-focused initiatives. The Urban Agriculture Infrastructure Grant is being developed to provide a funding mechanism for Dallas urban growers and agriculture stakeholders seeking technical assistance during the process of acquiring a certificate of occupancy, special use permit, or water meter. This program aligns to the Racial Equity Plan and ensures that residents have access to produce, edible goods and supports the local urban agriculture ecosystem in communities overburdened by pollution.



Indicates Equity Investment

# ENVIRONMENT & SUSTAINABILITY

## MAXIMIZING RESOURCES

### *Reducing Waste by Composting*

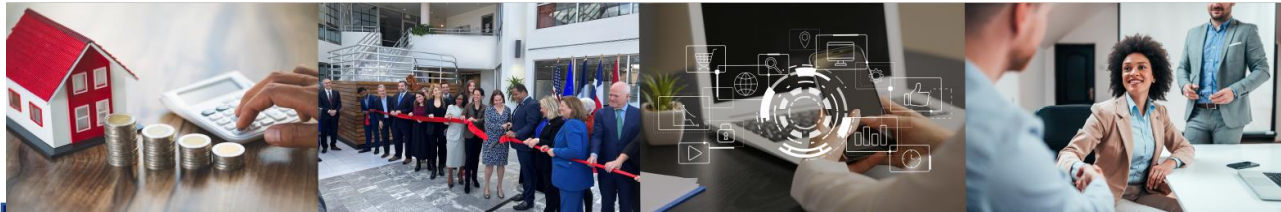
In furtherance of CECAP and Zero Waste goals, Sanitation Services is leading efforts to identify and implement policies, program, and infrastructure that will be needed to manage solid waste and recyclable materials generated in the City over the next 50 years. An estimated 100,000 tons of organic materials—food and vegetative waste—are disposed of each year at McCommas Bluff Landfill. The proposed FY 2023-24 budget anticipates \$500,000 of landfill renewable natural gas revenue will support a feasibility study and development of a composting site and processing system at McCommas Bluff. The City will invest \$1.5 million over the next few fiscal years. The initial composting program will support commercial and resident self-haul of vegetative waste and pre-consumer food waste, with a future aim to divert vegetative waste collected by Sanitation through the brush and bulky item curbside collection program.



Indicates Equity Investment



# GOVERNMENT PERFORMANCE & FINANCIAL MANAGEMENT



*R.E.A.L. Engagement in Government and Financial Management means that we are committed to being a well-managed and fiscally responsible city focused on delivering effective and efficient government service*

## PROPERTY TAX RELIEF

For the eighth year in a row, the City of Dallas is proposing to reduce the property tax rate by 0.65¢ which reduces revenue to the City by \$12.7 million. Since FY 2015-16, Dallas' tax rate has decreased by 5.77¢ or 7.2 percent, representing \$103.0 million in foregone revenue for FY 2023-24.

Additionally, this year the City of Dallas increased the age-65 or older and disabled exemption from \$115,500 to \$139,400. Beginning in 2017, this exemption has been increased four times for a total of 80 percent. This exemption is in addition to the City's 20 percent homestead exemption for owner-occupied residential property owners, which is the highest exemption amount allowed by State law.

## SUPPORT FOR CITY EMPLOYEES



### *Compensation and the Living Wage*

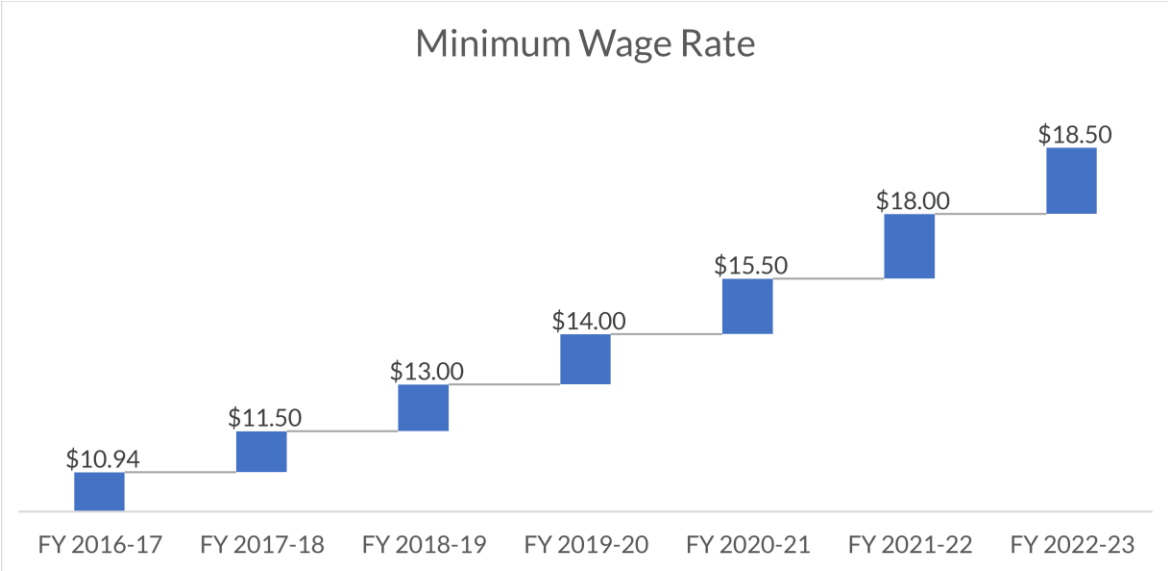
The City of Dallas works to support our diverse workforce who help keep the City running, every day. This budget ensures employees are compensated fairly through continued implementation of the annual merit program and increasing the minimum wage to \$18.50 per hour from the current rate of \$18.00. FY 2023-24 budget also includes annual merit increases and addresses compression for all non-uniform employees. For several years, intentional actions have taken place to increase the minimum wage for employees at the City. In January 2024, the City's minimum wage will increase from \$18.00 to \$18.50 per hour. This investment ensures that the City attracts and retains a talented and diverse workforce.



Indicates Equity Investment

# GOVERNMENT PERFORMANCE & FINANCIAL MANAGEMENT

The chart below shows adjustments to the minimum wage beginning in FY 2016-17.



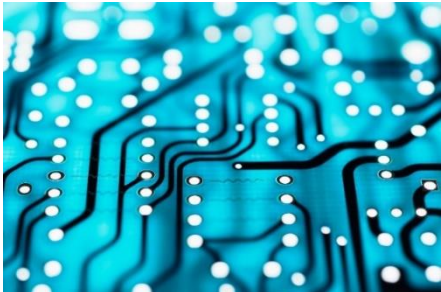
By City Council policy, contract employees are required to be paid a living wage according to the Massachusetts Institute of Technology’s (MIT) living wage for Dallas County in effect at the time of the contract solicitation. The living wage is the hourly rate that an individual must earn to support oneself, accounting for basic needs and is \$18.24 per hour in FY 2023-24. The City of Dallas continues to adjust the minimum wage for City employees to be at or better than the MIT living wage.

Pay increases for sworn public safety personnel are detailed in the Public Safety section.

## PROTECTING TECHNOLOGY INFRASTRUCTURE

Now, more than ever, organizations need to ensure that Information and Technology (IT) infrastructure is optimized and secure for the future to support the digital ecosystem and improve productivity. The goal is for residents and businesses to experience the benefit of efficient and streamlined processes.

IT system enhancements include improvements to areas of data services, 911, and radio systems. Data services provide secure, reliable, and responsive enterprise-level



Indicates Equity Investment

# GOVERNMENT PERFORMANCE & FINANCIAL MANAGEMENT

technology, data, and business solutions that facilitate and enhance the City’s effectiveness in serving the residents and businesses of Dallas and align with the City’s goals and core values. 911 entails telecommunications infrastructure, hardware, software, and technical support for rapidly receiving and dispatching 911 telephone calls. Radio systems provide secure, reliable, and inter-operable enterprise-level radio communication services that facilitate public safety departments’ effectiveness in serving residents and collaborating with other jurisdictions for emergency and operational communication.

The FY 2023-24 budget allocates \$163.5 million in funding for the systems that enhance customer service, cybersecurity, strategic technology deployment, and technical support to departments across the city. Funding also supports service level challenges facing IT including: security and risk management, network stability, performance, and resilience. Additionally, the funding allows the multifaceted world of technology to ensure remediation of technical debt, capacity, and expenses in 911 technology growth.

## IMPROVEMENTS TO PROCESSES



### *Enhanced Communications, Outreach, and Marketing*

The FY 2023-24 budget includes \$481,000 in funding to enhance communications outreach, and marketing to support crisis communications, media training, and translation of languages that adequately meets the needs of our diverse residents and communities. The investments include language access as well as external messaging with an overall city-wide branding to allow for a centralized communications platform. The City will gain an opportunity for accurate and timely marketing and communications in different languages.

### *Efficient Procurement Services*

Procurement Services is responsible for purchasing the City's goods and services and is committed to strategic and innovative purchasing that maximizes taxpayer spending power.

Staffing levels impact solicitation timelines, project and service delivery for residents, contract compliance and utilization, and internal customer satisfaction. FY 2023-24 investments include increased staffing and capacity to procure goods and services more efficiently.



Indicates Equity Investment

# HOUSING & HOMELESSNESS SOLUTIONS



*R.E.AL. Engagement in Housing and Homelessness Solutions means that we ensure fair housing and affordable opportunities are available while working to eliminate homelessness.*

## ENHANCED PROGRAMS FOR UNHOUSED RESIDENTS



### *R.E.A.L. Time Rehousing Program*

This budget highlights innovative approaches to housing and homelessness to provide the most basic needs to residents, such as utilizing public-private partners to overcome barriers to unhoused neighbors.

The Dallas R.E.A.L. Time Rapid Rehousing (DRTRR) initiative’s team of homeless service providers co-led by the Office of Homeless Solutions (OHS) and Housing Forward, lead agency of the local Continuum of Care (CoC), was formed in October of 2021, with City Council approval. The initiative combines rapid rehousing and/or permanent supportive housing subsidies with case management and connection to all required ancillary support services, tailored to each individual, to provide sustainable and long-term housing.

FY 2023-24 budget invests \$937,000 in this program and it is on track to house over 2,700 unique individuals by the end of 2023. Through the addition of new federal funding and housing vouchers for the CoC, the DRTRR has now been rebranded as the R.E.A.L. Time Rehousing (RTR) initiative, with a new goal of housing 6,000 unique individuals by 2025.



### *Protection from Inclement Weather*

Dallas weather can be unpredictable during times of severe or inclement weather. The City of Dallas works with local partners to offer unsheltered neighbors relief in the winter with warming stations, and in the summer with cooling stations. Locations are strategically identified and include libraries and recreation facilities and provide resources including water, food, and other support services. FY 2023-24 proposed budget adds \$250,000 increase for a total annual allocation of \$1.25 million to provide continued relief for residents during inclement weather.



Indicates Equity Investment

# HOUSING & HOMELESSNESS SOLUTIONS

## *Home Repair Support for Seniors*

In February 2023, the Dallas City Council approved a Senior Repair Program in the Department of Housing and Neighborhood Revitalization. The program offers approved applicants up to \$10,000 in grant funds aimed at home repair to improve accessibility within the home and increase safety and efficiency. Funds may also be used to repair or replace HVAC systems, plumbing, or water heaters.

FY 2023-24 investments include \$1.7 million in funding for minor and major rehabilitation and reconstruction and additional staffing adds support to manage application intake, eligibility reviews, contract execution, client services, and contractor payments.



Indicates Equity Investment



# PUBLIC SAFETY



*R.E.A.L. Engagement in Public Safety means that we strive to be the safest large city in the United States while serving and protecting our diverse community with integrity, respect, and equity*

The Public Safety Strategic Priority area include departments such as the City Attorney’s Office, Civil Service, Court & Detention Services, Dallas Fire-Rescue, Dallas Police Department, Judiciary, Emergency Management Operations, Office of Community Police Oversight, and Office of Integrated Public Safety Solutions. A full breakdown of budgetary allocation by department is included in the Summary of Services in the Strategic Priorities section of the budget document.

Public safety departments provide a wide range of educational outreach, community programs, and opportunities to engage with children, adults, and youth. Whether it’s police officers, firefighters, court services, and emergency management staff, the City of Dallas ensures that efforts bring us closer to being the safest large city in the nation.

This budget reinforces public safety priorities by funding the staffing and equipment needs within Dallas Police Department and Dallas Fire-Rescue. Nearly 62 percent of the City’s General Fund budget and all General Fund property tax, funds Public Safety related activities. FY 2023-24 budget for public safety is \$1.13 billion, an increase of 10 percent compared to the FY 2022-23 budget of \$1.03 billion.

The following table represents the Public Safety Strategic Priority and allocation for Dallas Police Department and Dallas-Fire Rescue.

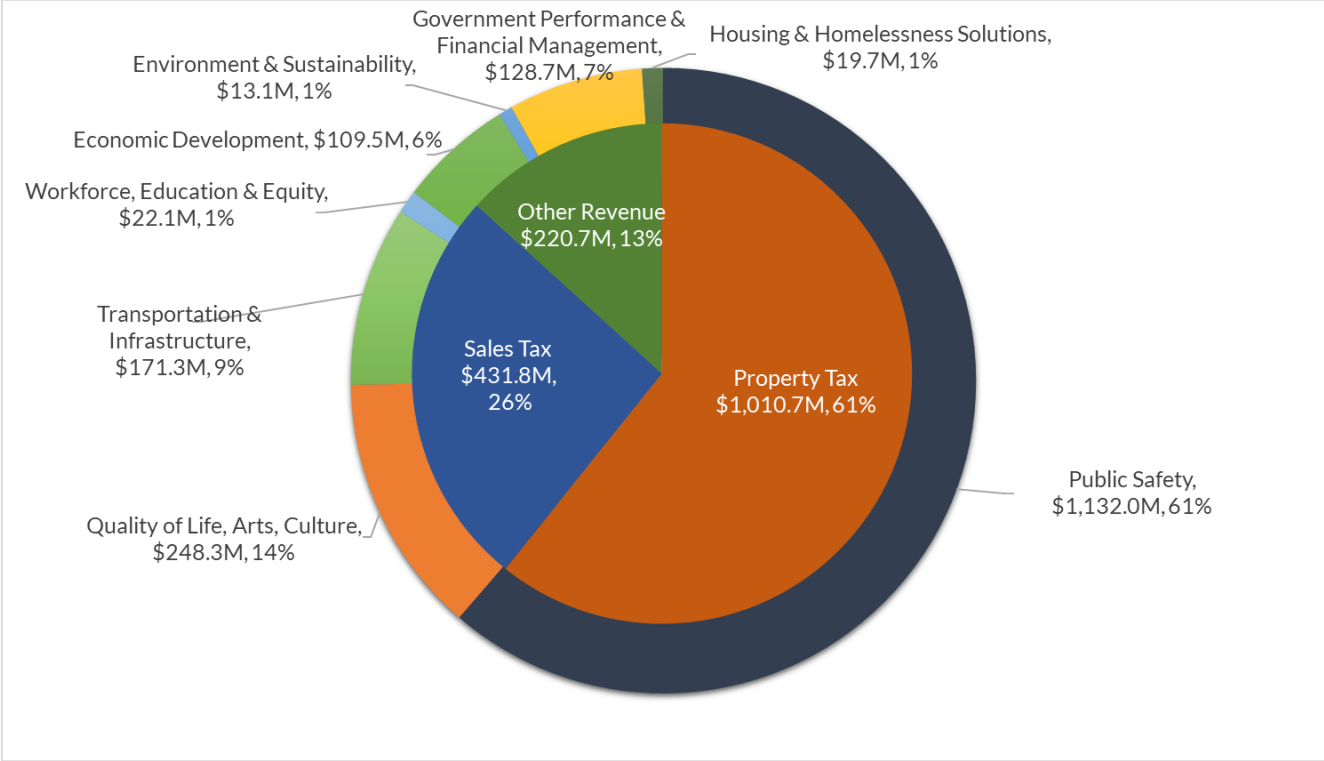
	FY 2022-23		FY2023-24	
Public Safety Strategic Priority	\$1.03 billion	60.4%	\$1.13 billion	61.7%
Police Department	\$611.9 million	35.9%	\$662.0 million	36.1%
Fire Department	\$369.1 million	21.6%	\$413.9 million	22.5%



Indicates Equity Investment

# PUBLIC SAFETY

The pie chart below shows the allocation of all property tax dollars goes to public safety services.



## INVESTMENTS TO PUBLIC SAFETY STAFFING

### Meet and Confer Agreement

The individuals that risk their lives to keep us safe deserve fair and competitive compensation. The Meet and Confer agreement includes two primary compensation components that will be continued in FY 2023-24. This includes a Step Pay increase that provides employees progress through assigned ranks and is implemented on the employee’s anniversary. The second component is a Market-Based Pay adjustment that is determined annually through a pay survey of peer cities. The uniform pay schedules anticipate adjustment in January 2023, and reflect a 5.01 percent adjustment. The total investment in the Meet and Confer agreement in FY 2023-24 is \$18.6 million.

### Retention Incentive Program for Officers

Dallas Police Department (DPD) contributes to an enhanced quality of life for the residents and businesses of Dallas while building upon efforts to improve response times and reduce violent crime. The need for a well-trained and robust police force ensures a safe community. The 2019 KPMG study recommended actions to increase organizational capacity in the



Indicates Equity Investment

# PUBLIC SAFETY

DPD to adequately serve the existing and emerging needs of the nation’s ninth-largest city. The FY 2023-24 planned budget includes \$2.8 million for robust investments in the strength of our police force to ensure that the City attracts and retains officers. Additionally, the budget includes expanding police department resources with the hiring of 290 police recruits, through a retention incentive program and increased overtime.

The table represents headcount actuals or estimate for sworn police officers:

End of Fiscal Year	Sworn Police Officers
Sept 30, 2018 - actual	3,028
Sept 30, 2019 - actual	3,067
Sept 30, 2020 - actual	3,149
Sept 30, 2021 - actual	3,120
Sept 30, 2022 - actual	3,084
Sept 30, 2023 - estimate	3,069
Sept 30, 2024 - estimate	3,184
Sept 30, 2025 - estimate	3,229

### Single Role Paramedic Program

The Single Function Paramedic (SF-PM) is a non-firefighter position that provides Advanced Life Support (ALS) care and transport of patients in the Dallas Fire-Rescue emergency medical service system SF-PM delivers expanded role emergency medical services such as emergency incident rehabilitation, mobile integrated healthcare, and injury reduction/prevention programs. The SF-PM is responsible for recognizing the importance placed on activities by the public and for tactful and respectful treatment of residents. The FY 2023-24 budget includes the addition of nine (9) additional positions in FY 2023-24 to expand Single Role Paramedic Program.

### Right Sizing Dallas-Fire Rescue

The FY 2023-24 budget includes \$8.1 million to right size the fire department staffing model by adding 100 firefighters and increasing overtime funding. This includes investments to increase the headcount to staffing levels. Staffing enhancements include four (4) classes that total 60 recruits and 40 lateral hires (100.00 FTEs).



Indicates Equity Investment

# PUBLIC SAFETY

The table represents headcount actuals or estimate for sworn fire fighters:

End of Fiscal Year	Sworn Fire Fighters
Sept 30, 2018 - actual	1,944
Sept 30, 2019 - actual	1,981
Sept 30, 2020 - actual	1,981
Sept 30, 2021 - actual	1,983
Sept 30, 2022 - actual	1,998
Sept 30, 2023 - estimate	2,043
Sept 30, 2024 - estimate	2,187
Sept 30, 2025 - estimate	2,211

## KEEPING COMMUNITIES SAFE

### *Enhanced Park Security*

A collective effort between Dallas Marshals Office, Dallas Police Department, and Dallas Park and Recreation, ensures that our award-winning parks and trails are safe for everyone, including children and seniors. The FY 2023-24 budget includes \$2.8 million for stronger park security presence and the ability to enforce serious offenses as well as additional enhancements totaling \$701,000 for parks and trails lighting, security cameras, and Emergency Blue Light tower phones so you can safely enjoy over 177 trail miles that our City has to offer.



Dallas residents, the City Council, and the Park and Recreation Board have voiced concern over safety throughout the park system to add stronger park security presence and the ability to enforce serious offenses on park property. Crime reduction strategies include continued deployment of cameras and increased park/trail visits identified as priorities for the Dallas Park and Recreation Board.



Indicates Equity Investment



# QUALITY OF LIFE, ARTS, & CULTURE



*R.E.A.L. Engagement in Quality of Life, Arts, & Culture means that Dallas is a world-class city that fosters clean and appealing neighborhoods while offering recreational, educational, and cultural activities that enhance the quality of life for our residents and visitors*



## LIBRARY HOURS EXPANSION

Our libraries provide valuable resources to the community and engage residents, foster learning opportunities, and enhance their quality of life. This budget includes \$3.1 million in funding to implement Phase II of expanded library operations that allow the Central library and 14 branch locations to extend hours and staffing to include six days a week service, with a total of 55 operating hours. The expanded hours for FY 2023-24 is a 14.5 percent increase from the previous fiscal year. This measured approach rebuilds the Library's hours of operation and demonstrates strategic planning to maintain growth. Additional hours increase access to services, including a renewed focus on senior and early childhood literacy programs as well programs reflective of individual community needs. Additional staff ensures flexible hours, so customers can take advantage of a variety of opportunities to enhance their lives through education, workforce development, and fun and enriching family programs.



## FOSTERING QUALITY NEIGHBORHOODS

### *Short Term Rental Compliance*

Short-term rentals (STRs) are typically residential properties that are rented for overnight accommodation for a period of fewer than 30 consecutive days. This budget includes \$1.4 million in funding to create a short-term rental (STR) registration and inspection team to ensure compliance and oversight of the process.



Indicates Equity Investment

# QUALITY OF LIFE, ARTS, & CULTURE

## *Quality Appearance in Communities*

Abating graffiti and reducing blight to foster clean, healthy, and safe communities continues to be a priority for Code Compliance. The outcome is to reduce blight and crime and clean graffiti from 2,000 locations each year. The funding supports neighborhood code officers to focus on other health and safety violation throughout the city.

## **COMMUNITY RESOURCES**

### *Responsible Pet Ownership*

Dallas Animal Services (DAS) is expanding the City's spay and neuter services for private pets through local service partners. This creates more engagement opportunities to support responsible dog ownership and awareness.



Historically Dallas Animal Services received grant funding to support Spay Neuter surgeries in support of the Community Cat Program. The Community Cat Program works to decrease the number of multiple cats in a community. The \$250,000 in funding in FY 2023-24 allows DAS to expand and increase the number of spay-neuter surgeries provided to assist in controlling the community cat population.

### *Parks and Trails Beautification*

The City of Dallas plans to showcase it's world-class park and trails system by investing \$491,075 to ensure parks are well-maintained and have the proper equipment to upkeep nationally recognized parks and unique amenities and \$1 million for inflationary cost increases and \$1.2 million to operate and maintain new infrastructure.



Indicates Equity Investment



# TRANSPORTATION & INFRASTRUCTURE



*R.E.A.L. Engagement in Transportation & Infrastructure means that we are committed to infrastructure network enhancements while continuing to deliver innovative, safe, and equitable infrastructure solutions and moving Dallas forward with a “service first” mentality.*

## INFRASTRUCTURE INVESTMENTS

### *Quality Modes of Transportation*

Whether residents walk, bike, drive, ride the bus, or train, the City wants to make sure multiple modes of transportation needs will be met through our investments in the City’s sidewalks and roads. Resident feedback for improvements in transportation and infrastructure are echoed as a top priority in the 2023 Community Survey and throughout other resident engagement and outreach opportunities.

In FY 2023-24, funding investments include improvements to the City’s infrastructure through a significant investment of \$150.2 million to improve up to 787 street lane miles (\$138.4 million), 30 alleys (\$2 million), 25 bridges (\$4.4 million), and 13 sidewalks (\$5.3 million). Infrastructure is the foundation for any community and includes bridges, buildings, roadways, and other means to power or transport supplies. Infrastructure funding includes support for the implementation of interagency grant projects with multi-collaborative partnerships with organizations that span local, state, regional, and federal agencies.



### *Sidewalk Cost Share Program*

The City of Dallas partners with residents to share the cost 50/50 for existing residential sidewalk removal and replacement. Single family residences are eligible to participate in this program including condominiums and townhomes. FY 2023-24 investments include \$2.0 million in funding to support a cost share program with residents to improve sidewalks for improved access. Additionally, the sidewalk cost share program enhances pedestrian safety in equity priority areas throughout the city that are heavily populated by historically disadvantaged communities.



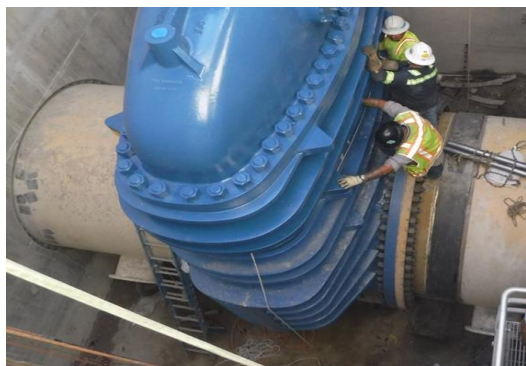
Indicates Equity Investment

# TRANSPORTATION & INFRASTRUCTURE



## *Quality Water Resources and Services*

Dallas Water Utilities (DWU) provides water, wastewater, and storm drainage services to about 2.6 million people in Dallas and 27 nearby communities. Water is a limited resource and to ensure that all continue to have access to clean drinking water in the future, this year's budget funds the ongoing Integrated Pipeline Project (IPL) to bring Lake Palestine water to Dallas' water system. Preliminary design will begin for conveyance infrastructure to take water from the drop-off point at Joe Pool Lake to the Bachman Water Treatment Plant. Planning and engineering efforts will also continue to prepare for the acquisition of necessary easements and land rights and initiating permitting to allow for future construction from the IPL connection to Bachman Water Treatment Plant.



During FY 2023-24, DWU will continue implementation of the Unserved Areas Program by awarding construction contracts to extend service to occupied, unserved areas throughout the City. With the allocation of ARPA funds, the initiative of providing water and wastewater service to all occupied, unserved areas has advanced from a ten-year implementation plan to a three to four-year implementation plan with a goal of completion by the end of 2026.

DWU is committed to providing safe, dependable, and economical water, wastewater, and storm drainage services to residents and includes investments to ensure that all Dallas residents continue to have access to clean drinking water for years to come.

## *Drainage Management and Flood Protection*

Capital funding in FY 2023-24 includes \$35.1 million for improvements that provide flood protection and improve storm drainage. Projects include construction and replacement of storm drainage systems, inadequate bridges and culverts, erosion control structures, and the implementation of floodplain management plans to improve the flood protection system. These efforts protect property and reduce the loss of life when unpredictable rainstorms occur.

## *Funding for Capital Construction Investments*

Building Services Department (BSD) manages the operation and maintenance of over 500 buildings including City Hall, fire stations, libraries, arts and cultural centers, and recreation centers just to name a few. In FY 2023-24, \$9.5 million addresses major system repairs and failures. Major maintenance includes items such as roof replacements, addressing structural issues, replacing HVAC systems, and upgrading elevators.



Indicates Equity Investment



# WORKFORCE, EDUCATION, & EQUITY



*R.E.A.L. Engagement in Workforce, Equity, & Education means that we are recognized as a city that is equitable, inclusive, and welcoming for all residents and visitors.*

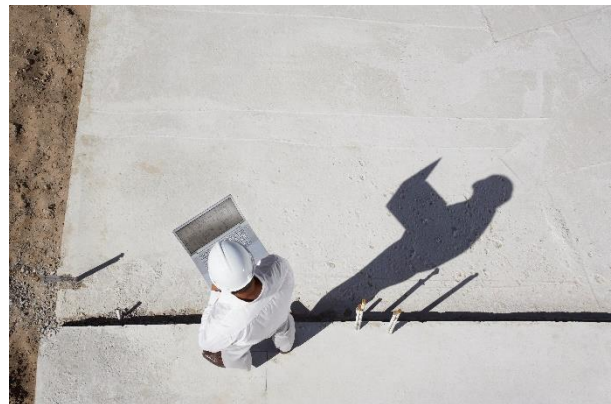
## EXPANDING TRAINING OPPORTUNITIES



### *Empowering Local Contractors*

The national priority of implementing green infrastructure is increasing the demand for green jobs and driving the need for expanded training opportunities. This Green Job Skills program offers local contractors the opportunity to be competitive and help develop a stronger local green workforce. This program is designed to complement the Whole Home Dallas online resource that contains a consolidated list of weatherization, energy efficiency, and renewable energy financial incentive options. The two programs will help Dallas homes be more climate resilient and increase the number of skilled specialists to perform upgrades.

The Green Job Skills program empowers local contractors looking to increase skills sets and fulfill high-demand green jobs in Dallas. The FY 2023-24 budget includes \$100,000 to expand this program from weatherization to training and learning in areas around electric vehicles, solar and energy efficient options.



## REDUCE DISPARITIES WHILE IMPROVING OUTCOMES FOR ALL



### *New Fair Housing Equity Plan*

When the City Council adopted the Racial Equity Plan, this provided a significant step for a new generation of City leaders to work hand in hand with the community to address deep-rooted disparities in a methodical and strategic manner. Departments are working to embed equity into operations so that each person has the resources and services necessary to thrive.



Indicates Equity Investment

# WORKFORCE, EDUCATION, & EQUITY

This budget reflects the investments in equity to ensure that funding continues to reduce disparities while improving outcomes for all. With recent federal mandates around fair housing issues, this budget allocates \$100,000 for the development and community engagement needed for a New Fair Housing Equity Plan as required by the Fair Housing Act that aligns with the City’s Racial Equity Plan and other citywide initiatives.



## *Americans with Disabilities Act (ADA) Compliance and Accessibility*

The Office of Equity and Inclusion (OEI) in collaboration with multiple departments commits to reducing barriers and fund planning efforts that will ensure city buildings and facilities are accessible to all. The FY 2023-24 funding adds \$120,000 in one-time funding for an architectural design consultant to further develop the ADA transition plan.



In June 2023, The City of Dallas agreed to work with the Dallas Area Rapid Transit (DART) to use excess sales tax revenue and other funds to improve transportation across the city. The excess sales tax revenue totals \$50 million to use for ADA-compliant ramp installations.

## COMMUNITY OF ALL AGES



### *Age-Friendly Program Awareness*

During the past year, the Senior Affairs Commission, working with the Office of Business and Data Analytics and the Office of Community Care led the effort to improve understanding of the needs of the City’s older adults by capturing meaningful demographic data for Dallas’ senior population. To provide alignment and coordination of the numerous senior programming and resources, this budget includes funding of an Age Friendly Officer within the Office of Community Care to lead the Senior Services team and serve as a single point of oversight to support awareness of existing services and programs currently available for senior programs throughout the City.



### *Senior Services Strategic Plan*

Dallas is ranked the ninth-fastest growing community of people aged 65 and older in the country. Nearly 24 percent of the city’s population today is over age 50. The FY 2023-24 budget also includes \$250,000 in funding for a comprehensive senior need’s assessment



Indicates Equity Investment

# WORKFORCE, EDUCATION, & EQUITY

and strategic plan. The outcomes result in strengthened community engagement and better support for future senior programs and services.



Indicates Equity Investment



# EXPENSES BY DEPARTMENT

Department	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
<b>General Fund</b>				
Budget & Management Services	4,289,014	4,101,389	4,478,708	4,621,160
Building Services	33,797,107	33,797,107	31,290,010	31,409,695
City Attorney's Office	21,033,650	21,033,650	23,830,610	24,521,507
City Auditor's Office	3,167,416	3,023,886	3,320,456	3,402,983
City Controller's Office	9,349,256	9,349,256	10,074,491	10,349,646
City Manager's Office	3,114,911	3,292,150	3,389,700	3,437,607
City Secretary's Office	5,459,913	5,445,685	5,455,680	7,343,159
Civil Service	3,076,486	2,744,325	3,015,530	3,093,565
Code Compliance	41,565,021	41,374,251	45,202,288	47,233,093
Court & Detention Services	35,377,905	34,823,347	39,760,878	45,068,725
Dallas Animal Services	17,812,125	18,149,367	19,286,548	20,042,960
Dallas Fire-Rescue	372,901,392	378,218,010	413,919,075	419,401,020
Dallas Police Department	612,748,297	612,748,296	661,989,893	716,280,739
Data Analytics & Business Intelligence	5,294,289	5,053,006	6,108,162	6,261,948
Housing & Neighborhood Revitalization	4,651,669	4,395,391	6,920,100	5,004,889
Human Resources	8,365,826	8,365,826	9,451,942	9,761,743
Judiciary	4,282,660	4,058,685	4,469,376	4,574,241
Library	37,751,393	37,318,749	43,489,755	46,008,302
<b>Management Services</b>				
311 Customer Service	5,912,201	5,429,400	6,407,274	6,749,319
Communications, Outreach, & Marketing	3,464,435	3,187,830	4,389,553	4,566,551
Office of Community Development	0	0	1,011,271	1,011,271
Office of Community Care	9,392,529	9,291,195	10,114,699	10,089,119
Office of Community Police Oversight	812,769	566,853	863,890	967,246
Office of Emergency Management	1,347,438	1,347,438	1,251,963	1,288,685
Office of Environmental Quality & Sustainability	6,951,897	6,427,387	5,685,276	6,070,632
Office of Equity & Inclusion	3,818,250	3,435,641	3,842,488	3,518,102
Office of Government Affairs	974,559	994,173	1,112,725	1,166,649

# EXPENSES BY DEPARTMENT

Department	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
Office of Historic Preservation	1,362,424	1,194,501	0	0
Office of Homeless Solutions	16,851,704	16,851,704	16,850,149	16,566,719
Office of Intergrated Public Safety Solutions	5,649,515	4,666,344	5,822,887	6,013,272
Small Business Center	3,752,914	3,493,429	4,102,059	4,232,872
Mayor & Council	6,940,550	6,558,352	7,587,447	7,782,589
Non-Departmental	148,598,782	147,631,590	135,985,713	135,068,283
Office of Arts & Culture	22,524,491	22,523,081	23,366,671	23,781,260
Office of Economic Development	4,019,415	4,014,703	3,679,042	3,863,502
Park & Recreation	111,301,421	111,301,421	120,498,423	121,450,246
Planning & Urban Design	5,177,895	4,694,791	8,024,033	7,811,428
Procurement Services	3,138,877	2,766,875	3,500,823	3,685,505
Public Works	89,445,468	89,445,468	86,156,069	93,579,342
Transportation	52,086,778	52,673,572	59,358,508	59,603,426
<b>General Fund Total</b>	<b>\$1,727,562,642</b>	<b>\$1,725,788,123</b>	<b>\$1,845,064,165</b>	<b>\$1,926,683,000</b>
<b>Enterprise Funds</b>				
Aviation	162,963,846	162,963,846	184,286,553	188,014,606
Aviation - Transportation Regulation	512,559	512,559	546,131	617,038
Convention & Event Services	115,690,184	126,811,551	137,145,998	137,860,135
Dallas Water Utilities	834,226,160	834,226,160	791,275,376	814,782,871
Dallas Water Utilities - SDM	82,433,742	82,433,742	80,093,972	85,852,114
Development Services	54,659,486	60,180,214	53,952,347	57,054,933
Municipal Radio	1,100,931	1,112,529	636,398	656,873
Sanitation Services	143,785,140	143,785,140	153,689,531	158,762,727
<b>Enterprise Funds Total</b>	<b>\$1,395,372,048</b>	<b>\$1,412,025,741</b>	<b>\$1,401,626,306</b>	<b>\$1,443,601,297</b>
<b>Internal Service &amp; Other Funds</b>				
Bond & Construction Management				
Bond & Construction Management	5,259,168	4,824,900	3,599,027	4,038,433
Park & Recreation	4,456,552	4,375,294	4,503,977	4,779,059
Public Works	13,371,426	12,290,792	13,940,473	14,353,506
Employee Benefits	2,071,683	2,071,683	2,175,603	2,249,169
Equipment & Fleet Management	69,531,067	73,542,485	71,794,210	73,347,420
Express Business Center	2,361,983	2,310,385	2,152,280	2,185,965
Information & Technology Services - 911	14,212,742	14,198,597	12,866,761	12,900,113

# EXPENSES BY DEPARTMENT

Department	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
Information & Technology Services - Data	110,191,357	110,064,938	131,784,124	148,555,813
Information & Technology Services - Radio	16,867,557	16,832,941	18,873,781	20,833,885
Office of Risk Management	5,934,974	5,769,927	6,576,610	7,232,287
<b>Internal Service &amp; Other Funds</b>	<b>244,258,509</b>	<b>246,281,942</b>	<b>268,266,846</b>	<b>290,475,650</b>

Note:  
 FY 2022-23 Budget reflects City Council approval on September 28, 2022 and amendments made through July 2023.

# FULL TIME EQUIVALENTS AND POSITIONS

	FTEs			Positions		
	FY 2022-23 Budget	FY 2023-24 Budget	FY 2024-25 Planned	FY 2022-23 Adopted	FY 2023-24 Budget	FY 2024-25 Planned
<b>General Fund</b>						
Budget & Management Services	35.19	34.30	34.30	39	39	39
Building Services	192.17	182.26	182.76	198	200	200
City Attorney's Office	164.25	170.00	170.00	176	176	176
City Auditor's Office	19.80	19.80	19.90	21	21	21
City Controller's Office	70.54	73.04	73.04	77	77	77
City Manager's Office	18.00	17.34	17.34	18	18	18
City Secretary's Office	24.75	25.00	25.00	25	25	25
Civil Service	25.51	26.00	26.00	26	26	26
Code Compliance	440.38	459.31	471.06	471	490	501
Court & Detention Services	236.44	256.50	258.50	257	261	261
Dallas Animal Services	179.71	178.43	178.43	192	194	194
Dallas Fire-Rescue	2,379.48	2,627.18	2,602.78	2,438	2,555	2,555
Dallas Police Department	4,139.94	4,027.93	4,119.29	4,309	4,365	4,365
Data Analytics & Business Intelligence	42.50	40.02	40.02	45	45	45
Housing & Neighborhood Revitalization	25.00	24.90	27.15	25	26	29
Human Resources	80.29	84.04	84.29	111	116	116
Judiciary	34.93	38.30	38.30	57	57	57
Library	375.31	435.44	451.94	402	468	468
Management Services						
311 Customer Service	132.73	122.65	122.65	118	138	138
Communications, Outreach, & Marketing	27.28	27.96	28.71	32	31	31
Office of Community Development	0.00	9.00	9.00	0	9	9
Office of Community Police Oversight	6.49	7.00	7.75	7	7	8
Office of Community Care	45.97	48.91	49.16	49	52	52
Office of Emergency Management	6.00	6.00	6.00	6	6	6
Office of Environmental Quality & Sustainability	102.90	105.01	105.01	106	106	106
Office of Equity & Inclusion	20.96	21.69	21.69	23	23	23
Office of Government Affairs	7.22	8.19	8.44	8	9	9
Office of Historic Preservation	6.78	0.00	0.00	7	0	0

# FULL TIME EQUIVALENTS AND POSITIONS

	FTEs			Positions		
	FY 2022-23	FY 2023-24	FY 2024-25	FY 2022-23	FY 2023-24	FY 2024-25
	Budget	Budget	Planned	Adopted	Budget	Planned
Office of Homeless Solutions	40.00	39.23	39.48	43	44	44
Office of Intergrated Public Safety Solutions	30.28	32.28	32.93	33	34	35
Small Business Center	20.00	21.00	21.00	21	21	21
Mayor & Council	61.80	70.02	70.27	65	70	70
Office of Arts & Culture	63.38	70.11	71.70	111	118	118
Office of Economic Development	39.89	35.35	35.60	45	41	41
Park & Recreation	789.86	823.78	853.92	1,551	1,583	1,583
Planning & Urban Design	58.27	67.15	67.90	63	71	71
Procurement Services	26.32	30.09	31.34	29	34	34
Public Works	448.43	440.10	440.10	491	472	472
Transportation	194.72	190.90	194.42	211	216	216
<b>General Fund Total</b>	<b>10,613.47</b>	<b>10,896.20</b>	<b>11,037.16</b>	<b>11,906</b>	<b>12,244</b>	<b>12,260</b>
<b>Enterprise Funds</b>						
Aviation	366.26	375.26	380.01	357	368	373
Aviation - Transportation Regulation	5.00	5.00	5.00	5	5	5
Convention & Event Services	33.25	40.20	40.97	34	43	47
Dallas Water Utilities	1,615.75	1,656.75	1,656.75	1,563	1,563	1,563
Dallas Water Utilities - SDM	289.60	281.00	281.00	281	281	281
Development Services	321.77	347.72	350.22	341	372	372
Municipal Radio	3.50	1.00	1.00	6	1	1
Sanitation Services	683.76	690.12	696.39	622	629	635
<b>Enterprise Funds Total</b>	<b>3,318.89</b>	<b>3,397.05</b>	<b>3,411.34</b>	<b>3,209</b>	<b>3,262</b>	<b>3,277</b>
<b>Internal Service &amp; Other Funds</b>						
Bond & Construction Management	15.75	17.00	19.25	16	17	20
Employee Benefits	11.00	11.75	12.00	11	12	12
Equipment & Fleet Management	289.60	293.20	293.45	273	273	274
Express Business Center	10.04	10.04	10.04	10	10	10
Information & Technology Services - 911	7.00	7.00	7.00	7	7	7
Information & Technology Services - Data	212.58	220.40	227.65	217	228	237
Information & Technology Services - Radio	30.35	30.25	33.25	31	30	34
Office of Risk Management	53.50	54.25	58.25	55	56	61



# FULL TIME EQUIVALENTS AND POSITIONS

	FTEs			Positions		
	FY 2022-23	FY 2023-24	FY 2024-25	FY 2022-23	FY 2023-24	FY 2024-25
	Budget	Budget	Planned	Adopted	Budget	Planned
Public Works	121.66	120.66	120.66	121	121	121
Park & Recreation	44.00	33.11	35.36	44	44	47
<b>Internal Service &amp; Other Funds Total</b>	<b>795.48</b>	<b>797.66</b>	<b>816.91</b>	<b>785</b>	<b>798</b>	<b>823</b>
<b>Grand Total</b>	<b>14,727.84</b>	<b>15,090.91</b>	<b>15,265.41</b>	<b>15,900</b>	<b>16,304</b>	<b>16,360</b>

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours. Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turnover that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE. A position is a specific job with an assigned position identification number. A position does not indicate the number of employees on payroll, but identifies the number of jobs a department is authorized to fill.

The table above represents regular FTEs, overtime FTEs, City temporary FTEs, and funded positions for the City's operating funds. The table does not include FTEs or positions funded from additional resources such as grant funds, private funds, or other resources.

# GRANT FUNDED POSITIONS

	FY 2022-23 Positions	FY 2023-24 Positions
<b>Grant Funds</b>		
Budget & Management Services	20	20
City Attorney's Office	14	14
Dallas Police Department	21	21
Housing & Neighborhood Revitalization	46	46
Library	0	2
Management Services		
Office of Community Care	225	225
Office of Emergency Management	16	17
Office of Equity and Inclusion	10	10
Office of Homeless Solutions	4	4
Office of Integrated Public Safety Solutions	2	2
Park & Recreation	121	121
Procurement Services	2	2
<b>Grant Funds Total</b>	<b>481</b>	<b>484</b>

**Notes:**

FY 2022-23 Positions represent Grant Funded Positions Open and Filled as of 7/17/2023.

FY 2023-24 Positions represent Forecast of Grants to be received.



# COMMUNITY PROFILE



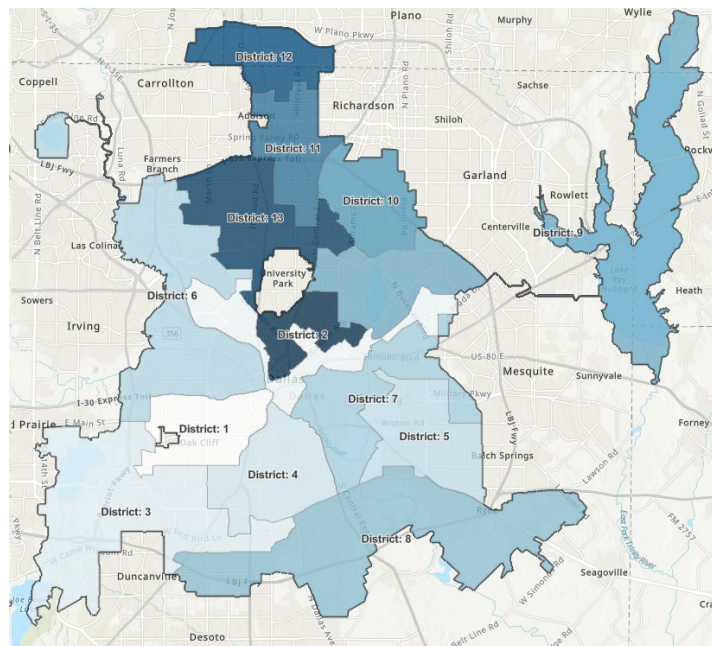
# YOUR ELECTED OFFICIALS

Dallas operates under the council-manager form of government with 14 single-member districts and a mayor elected at-large. Every odd-numbered year, Dallas residents vote for members of the City Council, who represent their district for up to four two-year terms. The Mayor serves up to two four-year terms.

The Mayor and City Council:<sup>1</sup>

- Set policy
- Approve the annual budget and plans for capital improvements
- Determine the tax rate
- Appoint the City Manager, City Attorney, City Auditor, City Secretary, municipal court judges, and resident boards and commissions
- Issue and sell municipal bonds
- Purchase and sell property
- Establish City departments
- Hold weekly council meetings
- Approve City ordinances
- Determine City services

## CITY COUNCIL DISTRICTS



<sup>1</sup> <https://dallascityhall.com/government/Pages/councilresponsibilities.aspx>

# YOUR ELECTED OFFICIALS



**Mayor Eric Johnson**

At-Large

**Chad West**

District 1

**Jesse Moreno**

District 2

**Zarin D. Gracey**

District 3

**Carolyn King Arnold**

Deputy Mayor Pro Tem, District 4

**Jaime Resendez**

District 5

**Omar Narvaez**

District 6

**Adam Bazaldua**

District 7

**Tennell Atkins**

Mayor Pro Tem, District 8

**Paula Blackmon**

District 9

**Kathy Stewart**

District 10

**Jaynie Schultz**

District 11

**Cara Mendelsohn**

District 12

**Gay Donnell Willis**

District 13

**Paul E. Ridley**

District 14










# CITY MANAGEMENT

Your elected officials, the Mayor and City Council, appoint the executive leadership of the City, specifically:

- City Manager T.C. Broadnax, appointed in February 2017
- City Attorney Tammy Palomino, appointed interim March 2023
- City Auditor Mark S. Swann, appointed in May 2019
- City Secretary Bilierae Johnson, appointed in April 2018
- Municipal Court judges

The City Manager appoints an executive leadership team that collectively oversees the City's approximately 16,000 employees and over \$4 billion budget.

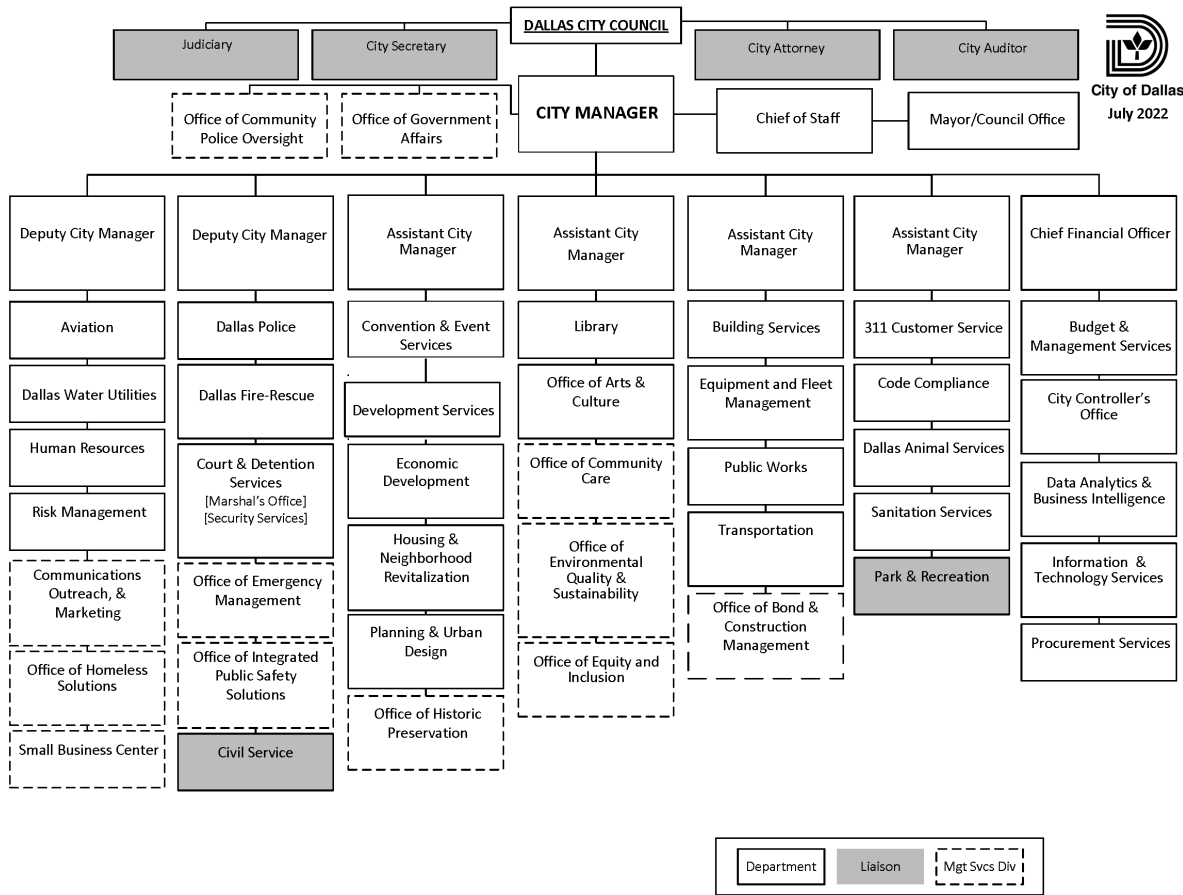
## EXECUTIVE LEADERSHIP TEAM

 <p><b>T. C. Broadnax</b> <i>City Manager</i></p>	 <p><b>Kimberly Bizer Tolbert</b> <i>Deputy City Manager</i></p>	 <p><b>Jon Fortune</b> <i>Deputy City Manager</i></p>
 <p><b>Majed Al-Ghafry</b> <i>Assistant City Manager</i></p>	 <p><b>Liz Cedillo-Pereira</b> <i>Assistant City Manager</i></p>	 <p><b>Robert Perez</b> <i>Assistant City Manager</i></p>
 <p><b>Carl Simpson</b> <i>Assistant City Manager</i></p>	 <p><b>Jack Ireland</b> <i>Chief Financial Officer</i></p>	 <p><b>Genesis Gavino</b> <i>Chief of Staff</i></p>

Additionally, the City Manager appoints all department directors except:

- The Director of Civil Service, who is appointed by the Civil Service Board
- The Director of the Park and Recreation Department, who is appointed by the Park and Recreation Board

# ORGANIZATIONAL CHART





# BOARDS & COMMISSIONS

Civic participation in government is a cornerstone of representative democracy, and boards and commissions offer residents an opportunity to actively participate in their local government. The Mayor and City Council appoint community members to serve in various capacities throughout the city on the boards and commissions below:<sup>2</sup>

Animal Advisory Commission	Arts and Culture Advisory Commission
Board of Adjustment	Building Inspection Advisory, Examining, and Appeals Board
Charter Review Commission	Citizen Homelessness Commission
City Plan and Zoning Commission	Civil Service Board
Commission on Disabilities	Community Development Commission
Community Police Oversight Board	Dallas Area Partnership to End and Prevent Homelessness Local Government Corporation
Dallas Area Rapid Transit Board	Dallas Central Appraisal District
Dallas Housing Authority Board—Housing Solutions for North Texas	Dallas Police and Fire Pension System Board
Dallas Public Facility Corporation	Dallas-Fort Worth International Airport Board
Employees' Retirement Fund Board	Environmental Commission
Ethics Advisory Commission	Fire Code Advisory and Appeals Board
Housing Finance Corporation Board	Judicial Nominating Commission
Landmark Commission	Martin Luther King, Jr. Community Center Board
Municipal Library Board	North Texas Education Finance Corporation
Park and Recreation Board	Permit and License Appeal Board
Redistricting Commission	Senior Affairs Commission
South Dallas/Fair Park Opportunity Fund Board	Trinity River Corridor Local Government Corporation
Veteran Affairs Commission	Youth Commission

## ECONOMIC DEVELOPMENT BOARDS

Cypress Waters Municipal Mgmt. District	North Oak Cliff Municipal Mgmt. District
Reinvestment Zone 3 Board (Oak Cliff Gateway)	Reinvestment Zone 4 Board (Cedars Area)
Reinvestment Zone 5 Board (City Center)	Reinvestment Zone 6 Board (Farmers Market)
Reinvestment Zone 7 Board (Sports Arena)	Reinvestment Zone 8 Board (Design District)
Reinvestment Zone 9 Board (Vickery Meadow)	Reinvestment Zone 10 Board (Southwest Medical)
Reinvestment Zone 11 Board (Downtown Connection)	Reinvestment Zone 12 Board (Deep Ellum)
Reinvestment Zone 13 Board (Grand Park South)	Reinvestment Zone 14 Board (Skillman Corridor)
Reinvestment Zone 15 Board (Fort Worth Avenue)	Reinvestment Zone 16 Board (Davis Garden)
Reinvestment Zone 17 Board (Transit-Oriented Development)	Reinvestment Zone 18 Board (Maple/Mockingbird)
Reinvestment Zone 19 Board (Cypress Waters)	Reinvestment Zone 20 Board (Mall Area Redevelopment)
Reinvestment Zone 21 Board (University)	Trinity River West Municipal Mgmt. District

<sup>2</sup> <http://citysecretary2.dallascityhall.com/pdf/B&C/REPORTS/boardmembers.pdf>

# BOARDS & COMMISSIONS

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## ECONOMIC DEVELOPMENT BOARDS

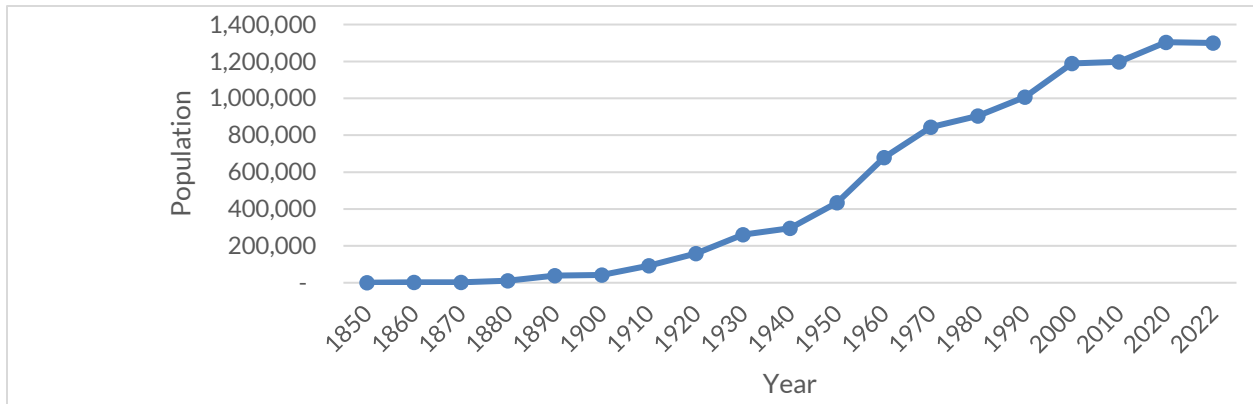
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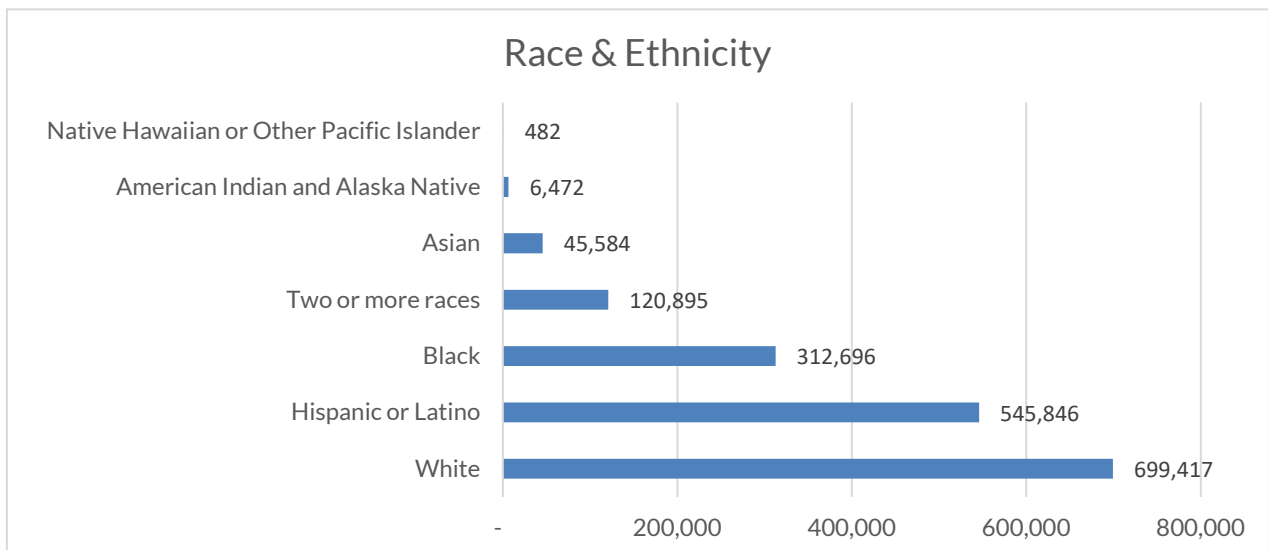
# THE PEOPLE OF DALLAS

## EVERYONE IS WELCOME IN DALLAS!

With an estimated population of close to 1.3 million residents, Dallas is the third-largest city in Texas and the ninth-largest city in the nation.<sup>3</sup> A quick review of U.S. Census data shows nearly a 29 percent increase in population in the last 30 years.<sup>4</sup> Dallas' population growth includes people migrating from all over the world. In fact, nearly one in four Dallas residents was born outside the U.S.<sup>5</sup>



Dallas is a diverse city—about 42 percent of residents identify as Hispanic or Latino and 58 percent identify as non-Hispanic, including 29 percent as White, 24 percent as Black, and four percent as Asian. Less than one percent of people identify as some other race, including American Indian, Alaska Native, Native Hawaiian, or Other Pacific Islander. About two percent of Dallas residents identify as more than one race.<sup>6</sup>



<sup>3</sup> Taken from the U.S. Census Bureau's 2022 American Community Survey 5-Year Estimates Subject Tables - <https://www.census.gov/quickfacts/dallascitytexas>

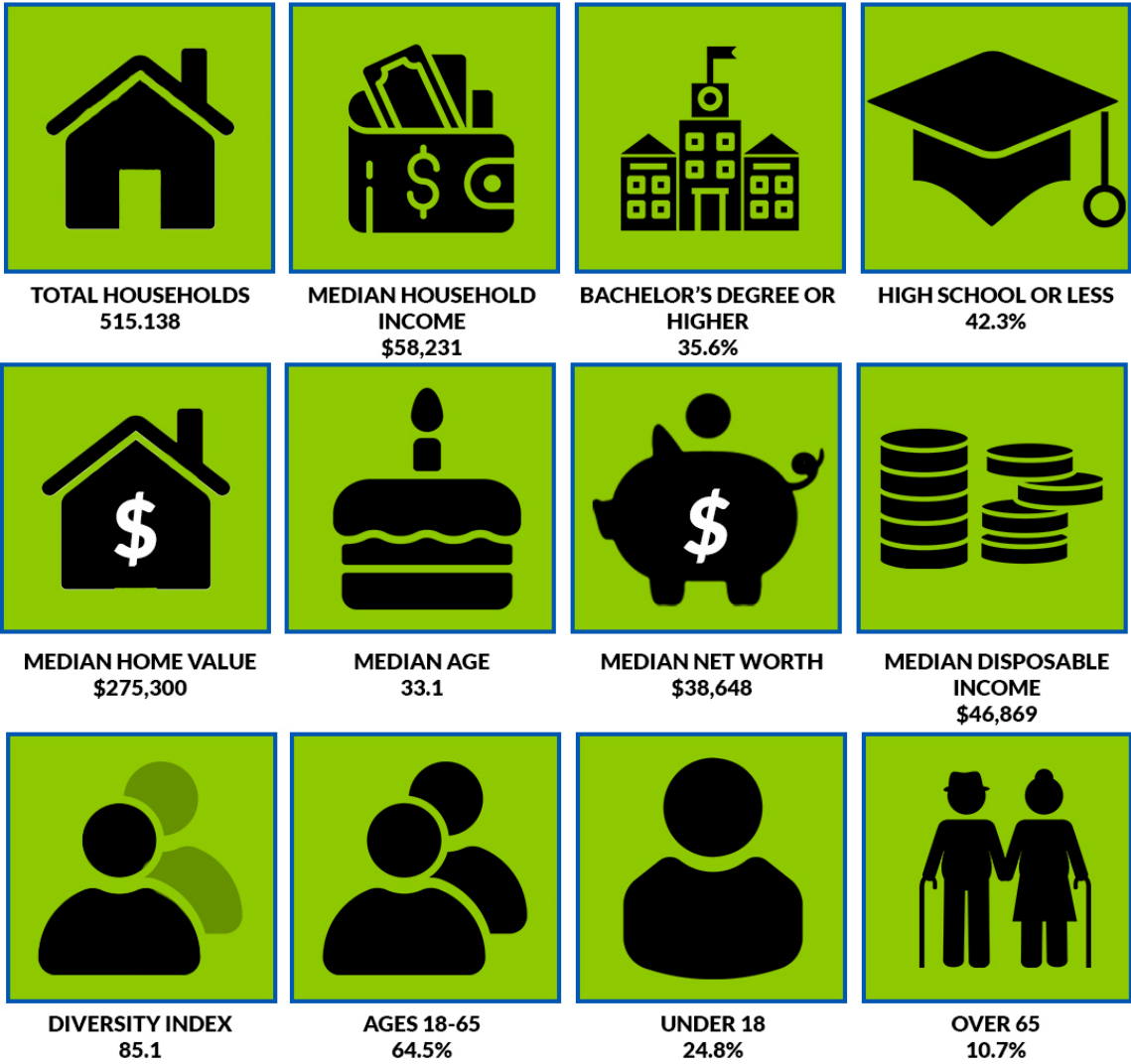
<sup>4</sup> Texas Almanac, <http://www.texasalmanac.com/places/dallas>

<sup>5</sup> <https://www.census.gov/quickfacts/fact/table/dallascitytexas,US/PST045222>

<sup>6</sup> American Community Survey DP05ACS Demographic and Housing Estimates 2021: ACS 5-year Estimates Data profiles

# THE PEOPLE OF DALLAS

Below is a population snapshot of our city at a glance with notable facts about the people that make up our communities<sup>6</sup>:



<sup>6</sup> <https://www.dallas-census-datahub-dallasgis.hub.arcgis.com>

# THE DALLAS ECONOMY

## WE WORK HARD IN DALLAS!

The diverse business environment in Dallas offers almost any career the opportunity to grow. Over 65,000 businesses call the City of Dallas home, including global leaders such as Texas Instruments, AT&T, Comerica, and Southwest Airlines. Our 59,000 small businesses offer numerous employment opportunities.<sup>8</sup>

### *Corporate Headquarters*

The Dallas-Fort Worth metroplex is one of the world's leading corporate headquarters centers. Our business community includes<sup>9</sup>:

- 11 Fortune 500 companies and 41 Fortune 1000 companies
- Seven companies on the 2015 Forbes list of America's Largest Private Companies
- 656 total headquarters operations that employ at least 1,000 globally

Dallas ranks fourth in the U.S. for locally headquartered Fortune 1000 companies, with 20 located within city limits<sup>10</sup>:

- AT&T (No. 30)
- Energy Transfer (No. 43)
- CBRE Group (No. 135)
- Builders FirstSource (No. 172)
- Tenet Healthcare (No. 215)
- HF Sinclair (No. 107)
- Texas Instruments (No. 200)
- Southwest Airlines (No. 165)
- AECOM (No. 310)
- Jacobs Engineering Group (No. 277)
- EnLink Midstream (No. 406)
- AMN Healthcare Services (No. 628)
- Primoris Services (No. 701)
- Atmos Energy (No. 722)
- Allegheny Technologies (No. 765)
- Brinker International (No. 773)
- Comerica (No. 785)
- Copart (No. 820)
- Match Group (No. 869)
- Matador Resources (No. 882)

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<sup>8</sup> City of Dallas Economic Development: <https://www.dallasecodev.org/296/Business-Environment>

<sup>9</sup> <https://fortune.com/ranking/fortune500/2022/search/?hqcity=Dallas&hqstate=TX>

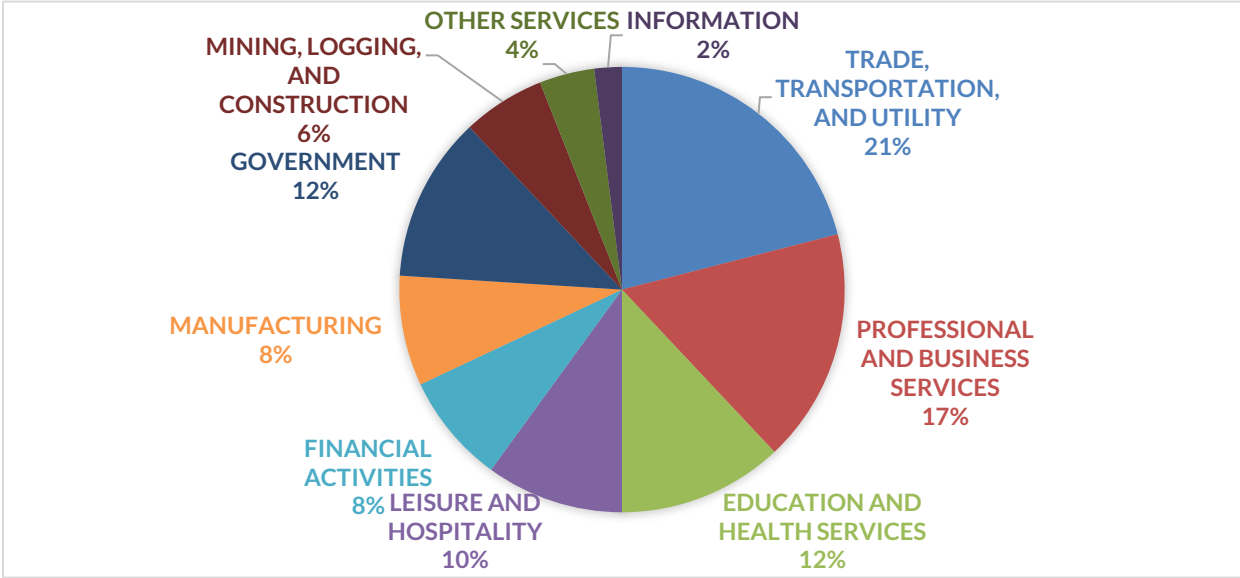
<sup>10</sup> <https://sayyestodallas.com/jobs/fortune-1000/>  
<http://proximityone.com/cbsa/1/cbsa19100.htm>

# THE DALLAS ECONOMY

## Major Industries

As one of the most diverse regional economies in the nation, Dallas-Fort Worth excels in many important industry sectors. Logistics and trade, technology, and advanced and other professional services represent the lifeblood of the economy, offering competitive advantages on both national and international levels.<sup>11</sup>

This graph shows the industry composition for the Dallas region as of May 2023<sup>12</sup>:



## International Trade

According to the International Trade Administration, the Dallas metropolitan area was the 19th largest export market in the U.S. in 2022 with merchandise shipments totaling \$29.8 billion. This accounts for 6.1 percent of Texas goods exports.<sup>13</sup>

The top Dallas-Fort Worth area export markets included USMCA partners Mexico and Canada, as well as South Korea, Taiwan, China, Japan, Singapore, the Netherlands, Germany, the U.K., and the Philippines.

Expansion of the DFW global trade footprint is a primary reason why the region’s Gross Metropolitan Product is the fastest growing among major metropolitan areas over the last decade. The DFW economy punches above its weight: While the region accounts for 26 percent of the population in Texas, the DFW share of the Texas economy is 23 percent.<sup>14</sup>

<sup>11</sup> [https://www.dallaschamber.org/wp-content/uploads/2022/03/EDG2022\\_Industry-IndustryDiversity.pdf](https://www.dallaschamber.org/wp-content/uploads/2022/03/EDG2022_Industry-IndustryDiversity.pdf)

<sup>12</sup> Texas Workforce Commission, Economic Profile for Metropolitan Statistical Area for the Month of May 2023

<sup>13</sup> <http://www.census.gov/foreign-trade/guide/index.html>

<sup>14</sup> <https://comptroller.texas.gov/economy/economic-data/regions/2020/metroplex>

# THE DALLAS ECONOMY

## Accolades

The Dallas metropolitan region is also a hub for financial services, information technology, telecommunications, transportation, and defense, making it one of the most diverse regional economies in the nation in the accelerated growth of the Dallas economy. Below are some recent accolades that Dallas has received.<sup>1516</sup>



### Innovative

Dallas is a place where innovation thrives. In 2022 Dallas ranked 22nd among the 500 most innovative cities. Dallas has also been identified as one of the top ten hottest startup communities in the United States and is one of the top 10 hottest startup communities in America.

### Connected

Dallas is a hub for regional and international connections. In 2022, Dallas Love Field was ranked #3 in airport satisfaction. With its centralized national location, Dallas remains the central focal point for employers and workers.



### Resilient

Dallas is a resilient community of hardworking people. The Dallas metro region ranked #1 in recovering pandemic job losses and #1 in the country for 3-year job growth. The Dallas region also ranked tenth in the Milken Institute's list of "Best Performing cities for 2022".

<sup>15</sup> [https://www.dallaschamber.org/wp-content/uploads/2023/03/EDG2023\\_DFWRegion-Accolades.pdf](https://www.dallaschamber.org/wp-content/uploads/2023/03/EDG2023_DFWRegion-Accolades.pdf)

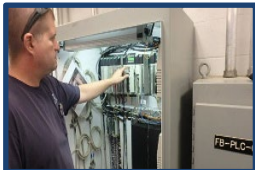
<sup>16</sup> <https://innovation-cities.com/worlds-most-innovative-cities-2022-2023-city-rankings/26453/>

# AT YOUR SERVICE

The City of Dallas serves an area covering about 385 square miles, including 340 square miles of land and 44 square miles of lakes – that’s one-third of the entire state of Rhode Island! Below are just a few ways that we are proud to serve the residents of this city.



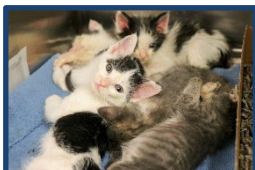
Dallas maintains 11,770 paved lane miles and 9,057 miles of water and wastewater mains, not to mention stormwater and drainage infrastructure. Dallas offers 84 lane miles of on-street bicycle facilities, plus 174 lane miles of trails and other off-street facilities.



Last year, Dallas Water Utilities provided 150 billion gallons of water to Dallas residents, plus 23 other cities, from six reservoirs across an area of about 700 square miles. DWU also treated 280 million gallons of wastewater a day.



The City supports 59 fire stations, 46 full-time ambulances, and seven police stations. We also employ more than 3,000 uniformed police officers and over 2,000 firefighters and inspectors. These vital public safety services grow as our population expands.



Dallas Animal Services (DAS) operates one of the largest municipal shelters in the country, taking in any Dallas pet in need, regardless of space. In 2022, DAS holds a 76.6 percent live release rate for dogs and cats for the fiscal year. DAS has also responded to more than 30,000 resident service calls this year.



Park and Recreation maintains and operates six golf courses, four tennis centers, 46 recreation centers, and more than 23,400 acres of park land. We also provide financial support to the Dallas Arboretum, Texas Discovery Gardens, Trinity River Audubon Center, and Dallas Zoo.



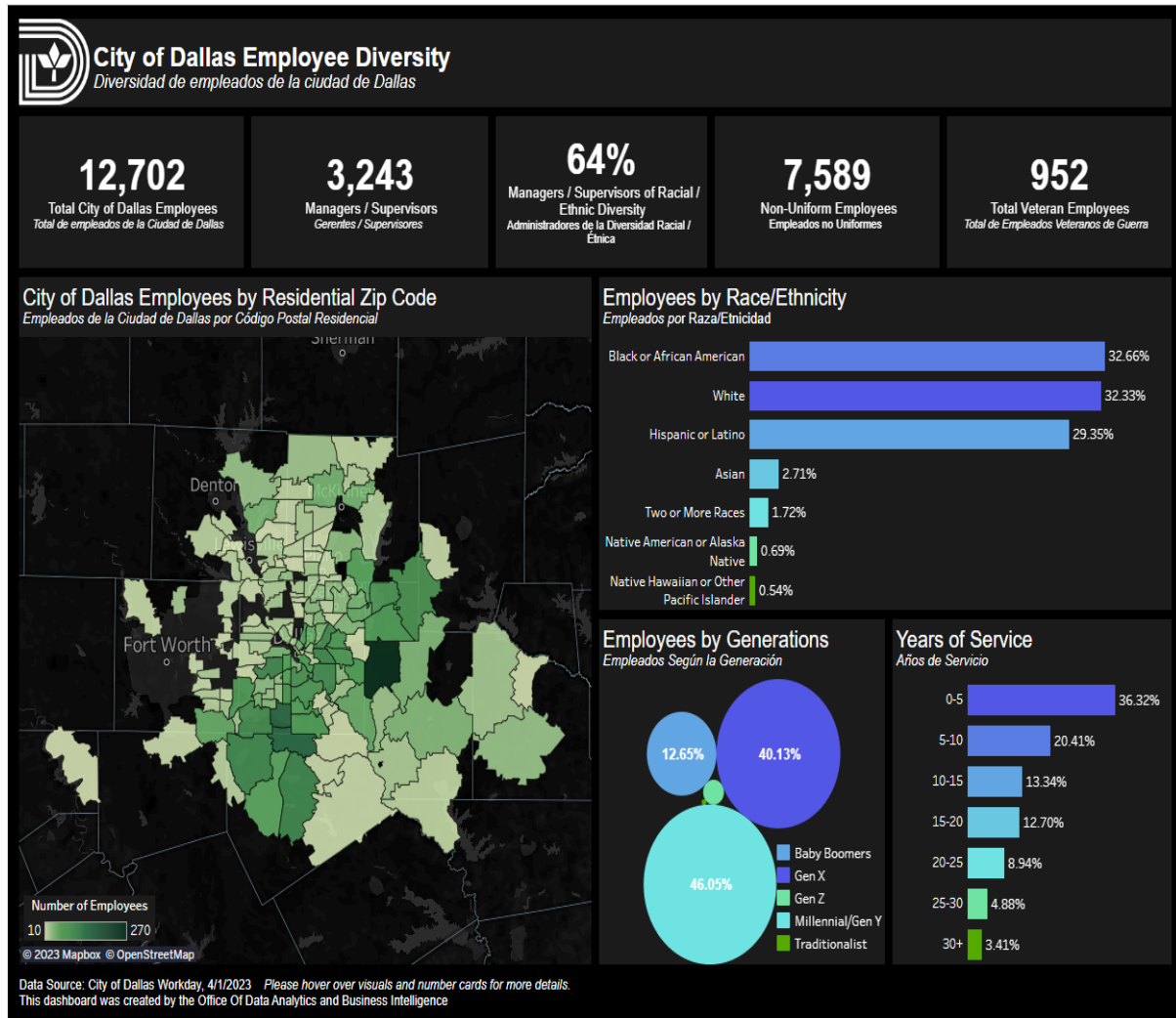
The City operates 27 libraries that serves over six million residents annually. Arts and Culture supported more than 150 local artists and arts providers this year and provided nearly 11,000 in-person arts experiences to residents and visitors—not to mention hundreds of virtual activities.

Note: Data based on FY 2021-22



# AT YOUR SERVICE

The City is the second-largest employer in Dallas after Dallas Independent School District. We are proud to reflect on the community we serve.



Our Employee Diversity Dashboard<sup>17</sup> is one way that the City communicates its commitment to promoting a culture of acceptance, appreciation, and inclusion for a diverse workforce in the City of Dallas. Nearly one-third of our employees are Black or African American (32.66 percent), while 32.33 percent are White, and 29.35 percent are Hispanic or Latino. Our workforce is well-represented across age groups, levels of experience, and geographic locations. The Employee Diversity Dashboard shows the quarterly data of active full-time employees with the City of Dallas.<sup>18</sup>

<sup>17</sup> <https://dallascityhall.com/departments/humanresources/Pages/diversity.aspx>

<sup>18</sup> Based on data compiled as of June 2023

# YEAR IN REVIEW

## October 2022

### VISION ZERO ACTION PLAN

Dallas City Council committed the City to a goal of ZERO traffic fatalities and a 50 percent reduction in severe injuries by 2030. The Vision Zero resolution formed a Task Force that would collaborate with City departments to create the Vision Zero Action Plan. At the heart of Vision Zero is the principle that traffic deaths and serious injuries are unacceptable and preventable. Cities around the globe have seen success in their respective Vision Zero initiatives, but truly reaching ZERO will require the participation and engagement of the entire Dallas community. The planning division has been working with an engineer for low-cost improvements for safety evaluations, road safety, and wide speed limit evaluation.



## November 2022

### ADDRESSING HOMELESSNESS

Mayor Eric Johnson issued a proclamation to recognize November 12 -20<sup>th</sup> as Hunger and Homelessness Awareness Week. The City of Dallas Office of Homeless Solutions is working to reduce the number of homeless residents within our communities and to prevent homelessness through the Dallas Rapid Rehousing Initiative (DRTRR). DRTRR has housed 1,982 individuals, 43 percent are from households consisting of adults with children and 57 percent are adults only. Each participant in the program receives move-in kits containing various items to get them started and personal support services through case management. Partnering with Housing Forward, OHS has launched encampment decommissioning efforts offering individuals in established encampment housing solutions and provide permanent rental subsidies and services.

## December 2022

### HOMELESS ACTION RESPONSE TEAM (HART)

The Office of Homeless Solutions in Dallas has developed a Four-Track strategy to prevent and reduce homelessness. This strategy focuses on meeting the immediate needs of the homeless population through services and shelter while also partnering with other departments and agencies to increase the supply of affordable housing. OHS works with Housing Forward and the Continuum of Care on initiatives like Dallas R.E.A.L. Time Rapid Rehousing, inclement weather sheltering, landlord-subsidized leasing, and encampment decommissioning to provide housing solutions and support to those experiencing homelessness. HART teams received 371 locations based on 203 service requests to visit 159 locations, cleaned 35 sites, and removed 109,700 lbs of debris.



# YEAR IN REVIEW



## January 2023

### EXPANDING LIBRARY ACCESS

Due to the impact of COVID-19, the Dallas Public Library underwent rapid changes to its service model to continue serving the community. Three years later, the City Manager's budget was adopted by the Dallas City Council, resulting in the reintroduction and expansion of library hours at 15 branch locations citywide. The libraries play a crucial role in offering various resources, promoting learning opportunities, engaging residents, and improving their quality of life. The expanded hours have facilitated the implementation of children's services, workforce development initiatives, SMART summer participation, and adult learning programs. Dallas Public Library has successfully filled all additional positions added in FY 2022-23.

## February 2023

### LEADERS IN DIVERSITY AWARD

The Dallas Business Journal awarded the City of Dallas a 'Leaders in Diversity' Award for the City's work to operationalize equity in government and the adoption of the Racial Equity Plan for Fiscal Year 2022-23. Assistant City Manager Cedillo-Pereira accepted the award on behalf of the City at the reception hosted on February 23 at the Arts District Station joining other organizations being recognized for their work in diversity, equity, and inclusion. The Racial Equity Plan is a strategic framework to support the City of Dallas in understanding and addressing racial, ethnic, and socioeconomic disparities across Dallas. This will guide City departments and offices to enhance current plans, policies, and initiatives with measurable goals.



## March 2023

### IRMA P. HALL MEDAL, COMMUNITY ENGAGEMENT

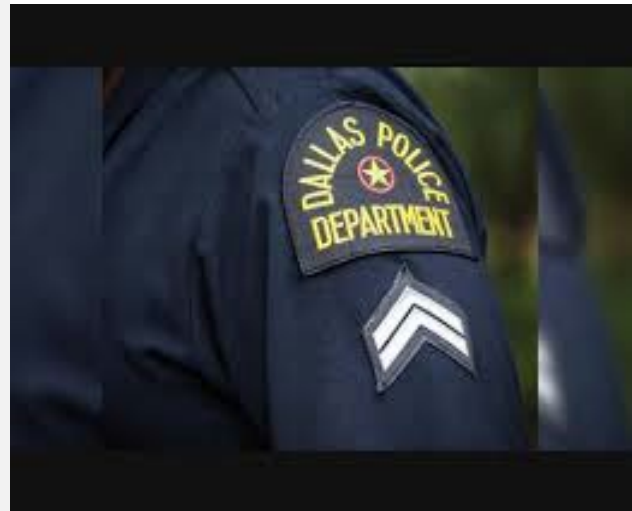
The Office of Arts & Culture (OCA) received the 2023 Irma P. Hall Medal for Community Engagement at the Irma P. Hall Black Theatre Awards presented by the DFW Black Arts Council. The City of Dallas OCA was recognized for community engagement efforts with artists and arts organizations within the City of Dallas. This honor is a testament to OCA's dedication to promoting and supporting the arts across our community and recognizes the department's efforts in creating equitable opportunities for local artists and art organizations and engaging the community in cultural events and programs. The recognition highlights the positive impact that OCA has on the cultural ecosystem of our city in creating a more vibrant and connected community.

# YEAR IN REVIEW

## April 2023

### POLICE RESPONSE TIMES

The Dallas Police Department (DPD) is prioritizing response times to high-priority calls by increasing police and public safety personnel and by implementing a retention incentive program that is targeted to reduce the attrition rate of experienced officers. In efforts to evaluate call volume, DPD measures the number of patrol stations based on call volume and the total number of offenses for consideration in redistricting. This would be determined by DPD's ability to better respond to calls in a timely manner with the goal of hiring 250 officers.



## MAY 2023

### SMART CITIES INITIATIVE

Smart Cities Connect awarded the City of Dallas the top honor of the 2023 Smart 50 Awards, which recognizes 50 cities across the globe for innovative and influential work related to smart cities projects and initiatives. The City won the award for its work on the Red Cloud Neighborhood Smart Cities Pilot Project, Dallas' first smart community located in Southeast Dallas in which all streets, alleys, and sidewalks were reconstructed in conjunction with multiple technological quality-of-life improvements. Through Red Cloud, the City will provide community Wi-Fi to almost 190 homes in the neighborhood, Air Quality Environmental Monitors, and AI-enabled situational awareness cameras at select locations by using newly installed LED streetlights integrated with wireless access points (WAPs).

## June 2023

### NON-EMERGENCY ENFORCEMENT

The City of Dallas has initiated hiring non-sworn personnel to handle lower-priority tasks by transferring non-emergency law enforcement responsibilities the Department of Transportation (TRN). The transfer does not add civilian employees to DPD's staff but allows more time on higher-priority calls and violent crime reduction. DPD is constantly monitoring and looking at ways to improve service throughout the city of Dallas.



# YEAR IN REVIEW



## July 2023

### INSPECTION LIFE SAFETY EDUCATION NIGHT DETAIL TEAM

Effective safety begins with prevention and compliance with safety standards, which has led DFR to launch the Inspection and Life Safety Education Division responsible for code enforcement, inspections, and education. This division provides injury prevention educational programs tailored to specific audiences that address safety concerns. As of April 2023, \$41,607 has been collected in permits and fees with 414 code activities that has resulted in 1,326 hazards identified. The team monitors and inspects venues in the City's entertainment zones during peak hours of operation while also following up on Alternative Fire Watches to ensure compliance with the Dallas Fire Code.

# LIVING OUR VALUES

At the City of Dallas, we lead with a Service First culture. We are guided by our core values of Empathy, Equity, Ethics, Excellence, and Engagement.



# REVENUE

## REVENUE SECTION OVERVIEW

The Revenue Detail Section provides the basis for establishing the FY 2023-24 revenue projections. Included in this section are the major General Fund revenues of Property Tax, Sales Tax, as well as revenues from charges for current services. Also highlighted are revenue projections for the City’s Enterprise Funds including Hotel Occupancy Tax, Sanitation Services, Private Disposal, Storm Drainage Management, and Water/Wastewater.

The revenue budgets for FY 2023-24 are based on initial revenue estimate projections included in the Five-Year Forecast. The projections are developed by both the Office of Budget and Management Services and the responsible departments. Most revenue projections are based on historical trends and known policy changes; however, since a single method of projecting revenue is not feasible, each source is considered on its own merit and projected accordingly. For those revenues closely tied to economic conditions such as Sales Tax and the Hotel Occupancy Tax, additional factors including projected inflation, unemployment rates, and economic growth are considered.

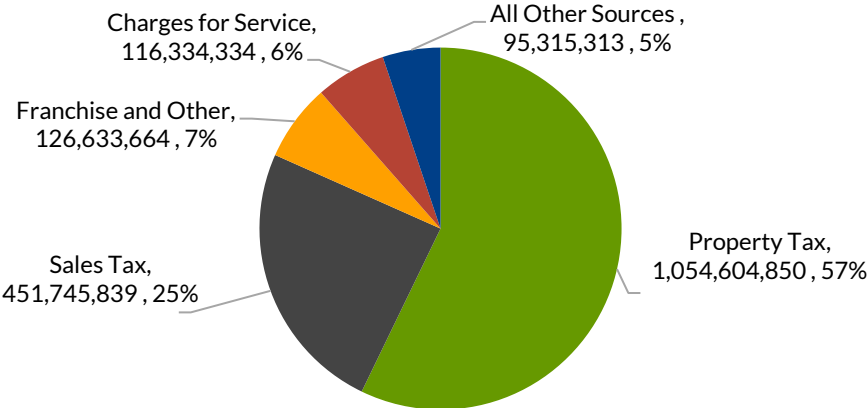
## GENERAL FUND

The revenue sources described in this section account for the City’s total General Fund operating revenues and a portion of tax-supported debt service revenues.

The table and chart below provide a summary of General Fund revenue by revenue category, and the following sections provide more insight into the City’s budget.

Source	FY 2022-23 Amended	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
Property Tax	961,502,880	959,659,397	1,054,604,850	1,111,704,983
Sales Tax	432,750,269	432,750,269	451,745,839	476,575,898
Franchise and Other	127,865,821	127,737,531	126,633,664	125,997,225
Charges for Service	115,554,550	113,553,622	116,334,334	115,810,334
Fines and Forfeitures	23,776,847	23,990,929	20,090,957	20,090,957
Operating Transfers In	28,185,836	28,185,836	28,086,049	30,452,048
Intergovernmental	18,003,652	18,248,501	16,177,900	16,177,900
Miscellaneous	8,355,874	9,412,953	9,068,585	8,923,300
Licenses and Permits	5,616,913	5,980,763	7,891,822	7,950,355
Interest	5,950,000	7,178,818	14,000,000	13,000,000
<b>Total General Fund</b>	<b>\$1,727,562,642</b>	<b>\$1,726,698,619</b>	<b>\$1,844,634,000</b>	<b>\$1,926,683,000</b>

# REVENUE



## Property Tax

Property tax revenue consists of five categories: current year, prior year, special inventory tax, refunds, and penalty and interest revenue. In FY 2023-24, total property tax revenue accounts for \$1,443,838,183 of budgeted revenue and supports both the General Fund (\$1,045,430,244) and the General Obligation Debt Service Fund (\$398,407,939).

Current year property taxes are based on: (1) exemptions allowed by state law and approved by the City Council, (2) the value of property as certified by the appraisal districts, and (3) the tax rate set by the City Council each September.

Ad valorem (property) taxes act as an enforceable lien on property as of January 1 each year. The City’s property tax is levied each September on the assessed value listed as of the prior January 1 for all real property and income-producing personal property located in the city. The appraisal districts in the four counties in which Dallas is located establish the assessed values.

The City is permitted by Article XI, Section 5, of the State of Texas Constitution to levy taxes up to \$2.50 per \$100 of assessed valuation for general governmental services, including the payment of principal and interest on general obligation long-term debt. Taxes are due October 1 after the September levy and are considered delinquent after January 31 of each year. Based upon historical collection trends, current year property tax revenues are estimated to be 98.5 percent of levy. Prior year taxes, penalties and interest, special inventory tax, and refunds produce additional revenues each year.

Residential property exemptions also reduce the tax burden on property owners by exempting a portion of their property value from being taxed. As approved by City Council on April 13, 1988, the City grants a homestead exemption of 20 percent of the market value (the maximum allowed by state law) of residence homesteads or \$5,000, whichever is greater. To qualify for this exemption, the property must be owned and occupied as the owner’s principal residence on January 1, and the



# REVENUE

application must be submitted or postmarked by May 1 of the year for which the exemption is requested. Once an exemption is allowed on a homestead, it will be allowed each year until the property changes ownership or the use of property changes.

Additionally, the City offers an over 65/disabled exemption. On June 14, 2023, City Council also passed a resolution increasing the tax limitation on homesteads of taxpayers who are disabled or age 65 or older from \$115,500 to \$139,400.

Additional state-mandated exemptions are also available for disabled veterans, and some surviving spouses.

Beginning in FY 2020-21, the Texas Property Tax Reform and Transparency Act of 2019 (SB 2) caps the City’s ability to grow property tax revenue at 3.5 percent, plus the unused increment rate, if applicable, without seeking voter approval. Exceeding the cap requires an election on the November uniform election date. Previously, voters could petition for an election if the rate exceeded 8 percent.

Property values continue to grow and were certified by July 25, 2023 by the four appraisal districts within which Dallas resides. The appraisal review board must resolve timely protests by July 20, so the chief appraiser can approve appraisal records, certify tax rolls, and provide them to the City by July 25. The City uses the appraised values of properties in the counties of Collin, Dallas, Denton, and Rockwall.

The 2023 certified value is \$198,272,090,573 or 10.5 percent more than the 2022 certified values.

Appraisal District	2022 Certified Value	2023 Certified Value	Value Change	Percent Change
Dallas	170,764,250,963	188,694,397,965	17,930,147,002	10.5%
Collin	6,561,634,430	7,263,617,719	701,983,289	10.7%
Denton*	2,092,882,195	2,298,657,973	205,775,778	9.8%
Rockwall	14,824,500	15,416,916	592,416	4.0%
<b>Total General Fund</b>	<b>\$179,433,592,088</b>	<b>\$198,272,090,573</b>	<b>\$18,838,498,485</b>	<b>10.5%</b>

\*Denton CAD provided certified values on 9/12/22

The FY 2023-24 budget includes a reduction in the property tax rate from 74.58 cents to 73.93 cents per \$100 of valuation – a 0.65 cent decrease.

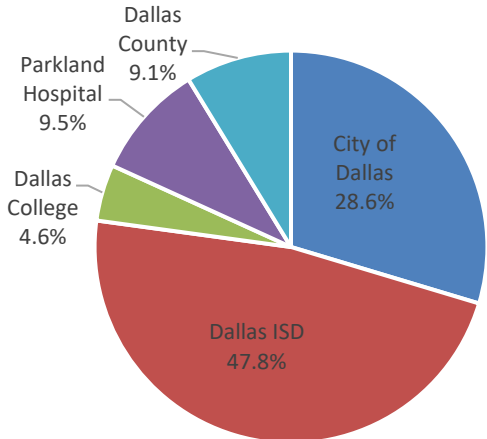
Fiscal Year	Tax Rate	Certified Value	% Change
1984-85	49.18	\$40,696,478,933	
1985-86	49.18	\$45,065,748,235	10.74%
1986-87	50.30	\$49,348,567,661	9.50%
1987-88	53.72	\$47,215,055,132	-4.32%
1988-89	53.72	\$50,562,923,074	7.09%
1989-90	58.83	\$47,583,713,419	-5.89%

# REVENUE

Fiscal Year	Tax Rate	Certified Value	% Change
1990-91	62.97	\$46,209,305,261	-2.89%
1991-92	62.97	\$44,334,936,497	-4.06%
1992-93	67.44	\$41,575,371,885	-6.22%
1993-94	67.44	\$40,539,541,885	-2.49%
1994-95	67.44	\$40,724,172,941	0.46%
1995-96	67.22	\$42,227,901,516	3.69%
1996-97	67.01	\$44,050,335,895	4.32%
1997-98	65.16	\$48,049,433,329	9.08%
1998-99	64.91	\$52,677,672,716	9.63%
1999-00	66.75	\$56,109,156,774	6.51%
2000-01	66.75	\$60,178,611,626	7.25%
2001-02	66.75	\$65,218,425,933	8.37%
2002-03	69.98	\$66,483,637,119	1.94%
2003-04	69.98	\$66,501,655,057	0.03%
2004-05	71.97	\$67,579,877,637	1.62%
2005-06	74.17	\$70,843,801,880	4.83%
2006-07	72.92	\$76,792,536,880	8.40%
2007-08	74.79	\$84,526,933,754	10.07%
2008-09	74.79	\$90,477,932,550	7.04%
2009-10	74.79	\$87,264,095,461	-3.55%
2010-11	79.70	\$83,425,479,138	-4.40%
2011-12	79.70	\$81,993,746,356	-1.72%
2012-13	79.70	\$83,681,721,883	2.06%
2013-14	79.70	\$87,251,522,141	4.27%
2014-15	79.70	\$93,138,210,535	6.75%
2015-16	79.70	\$100,318,936,973	7.71%
2016-17	78.25	\$110,387,629,086	10.04%
2017-18	78.04	\$118,314,677,595	7.18%
2018-19	77.67	\$130,080,986,261	9.94%
2019-20	77.66	\$140,237,631,635	7.81%
2020-21	77.63	\$149,136,781,320	6.35%
2021-22	77.33	\$155,938,191,755	4.56%
2022-23	74.58	\$179,433,592,088	15.07%
2023-24	73.93	\$198,272,090,573	10.50%
2024-25*	73.93	\$209,111,613,743	5.47%

\*Projection assumes a 3.5% reappraisal growth in FY 2024-25 and \$3.9 billion in new construction.

Property taxes are paid not only to the City of Dallas, but also to other jurisdictions, including the school district, Dallas County, Parkland Hospital, and Dallas College (formerly DCCCD). Each jurisdiction sets its own tax rate. The largest share of a Dallas homeowner’s property taxes is for the school district. The graphic shows the share of your tax bill paid to each jurisdiction, assuming the property is located within Dallas County and Dallas



# REVENUE

Independent School District. Dallas extends to four counties and 18 school districts, so percentages may vary, depending on where your property is located.

# REVENUE

## Taxpayer Impact Statement

Estimated Annual Impact of Rate and Fee Changes on a Typical Residential Ratepayer

Service or Fee	FY 2022-23 Yearly Rate	FY 2023-24 Proposed Rate	Annual Change	How we defined "typical"
Water and Wastewater	\$842.28	\$855.96	\$13.68	Residential customer usage of 8,300 gallons of water and 5,300 gallons of wastewater.
Stormwater	\$110.64	\$116.16	\$5.52	Residential customer with 2,000 to 5,500 sq. ft. of impervious cover.
Sanitation	\$429.72	\$455.76	\$26.04	Per single-family home.
Property Tax	\$1,914.62	\$1,979.61	\$64.99	A home with an estimated median taxable value of \$267,768, net of 20% homestead exemption. *
<b>TOTAL YEARLY IMPACT</b>	<b>\$3,297.26</b>	<b>\$3,407.49</b>	<b>\$110.23</b>	<b>Combined projected increase of 3.7%</b>

Estimated Annual Impact of Property Tax Rate (\$0.7393) on a Typical Homestead

**NON-SENIOR HOMESTEADS** General homestead exemption of 20% of assessed value

Property Valuation			Property Tax Bill (Annual)		
Fiscal Year	Median Market Value	Assessed Value	Current vs. Proposed Tax Rate	No-New-Revenue Tax Rate**	Voter-Approval Tax Rate***
FY 2022-23	\$320,900.00	\$256,720.00	\$1,914.62	\$1,664.23	\$2,085.31
FY 2023-24	\$334,710.00	\$267,768.00	\$1,979.61	\$1,824.57	\$2,003.71

General homestead exemption of 20% of assessed value

**SENIOR HOMESTEADS** Senior/disabled homestead exemption of \$139,400

Property Valuation			Property Tax Bill (Annual)		
Fiscal Year	Median Market Value	Assessed Value	Current vs. Proposed Tax Rate	No-New-Revenue Tax Rate**	Voter-Approval Tax Rate***
FY 2022-23	\$320,900.00	\$141,220.00	\$1,053.22	\$915.48	\$1,147.10
FY 2023-24	\$334,710.00	\$128,368.00	\$949.02	\$874.70	\$960.58

**Definitions**

\*Based on FY 2023-24 median market value of \$334,710.

\*\***No-New-Revenue Tax Rate:** Tax rate that generates the same amount of revenue in the new year on property taxed in the previous year.

\*\*\***Voter-Approval Tax Rate:** Tax rate that generates the same amount of revenue in the new year on property taxed in the previous year plus 3.5 percent growth and the additional revenue needed to pay the City’s debt service.

# REVENUE

## Sales Tax

The sales tax rate in Dallas is 8.25 percent of taxable goods or services sold within city limits. The tax is collected by the retailer at the point of sale and forwarded to the Texas Comptroller on a monthly or quarterly basis. Of the 8.25 percent collected, the state retains 6.25 percent and distributes 1 percent to the City of Dallas and 1 percent to the Dallas Area Rapid Transit (DART) transportation authority.

Sales tax revenues are historically volatile; therefore, actual collections may differ significantly from budgeted. The FY 2023-24 sales tax forecast is \$451,745,839, a 4.4 percent increase from the current year forecast of \$432,750,269.

The table below shows the City’s FY 2023-24 and FY 2024-25 projected sales tax revenues relative to FY 2022-23’s budget and historical actuals.

Fiscal Year	Sales Tax Revenues	% Change
1984-85	\$113,944,000	-
1985-86	\$111,859,058	-1.83%
1986-87	\$104,366,695	-6.70%
1987-88	\$110,960,785	6.32%
1988-89	\$117,433,971	5.83%
1989-90	\$126,931,843	8.09%
1990-91	\$134,611,755	6.05%
1991-92	\$125,401,998	-6.84%
1992-93	\$136,252,909	8.65%
1993-94	\$144,994,725	6.42%
1994-95	\$151,147,620	4.24%
1995-96	\$164,550,047	8.87%
1996-97	\$173,032,255	5.15%
1997-98	\$188,816,678	9.12%
1998-99	\$195,402,277	3.49%
1999-00	\$216,933,486	11.02%
2000-01	\$210,748,994	-2.85%
2001-02	\$194,132,603	-7.88%
2002-03	\$183,229,590	-5.62%
2003-04	\$194,988,837	6.42%
2004-05	\$198,441,476	1.77%
2005-06	\$217,240,592	9.47%
2006-07	\$222,926,951	2.62%
2007-08	\$229,856,739	3.11%
2008-09	\$206,914,022	-9.98%
2009-10	\$204,677,318	-1.08%
2010-11	\$215,893,045	5.48%
2011-12	\$229,577,155	6.34%
2012-13	\$241,946,140	5.39%
2013-14	\$255,716,128	5.69%
2014-15	\$273,499,269	6.95%
2015-16	\$283,917,872	3.81%
2016-17	\$293,610,565	3.41%

# REVENUE

Fiscal Year	Sales Tax Revenues	% Change
2017-18	\$305,397,783	4.01%
2018-19	\$313,460,750	2.64%
2019-20	\$310,737,497	-1.33%
2020-21	\$354,287,641	8.64%
2021-22	\$407,309,124	11.77%
2022-23*	\$432,750,269	15.23%
2023-24*	\$451,745,839	4.39%
2024-25*	\$476,575,898	5.50%

\* Projected revenues

## Franchise Fee Revenue

The City maintains nonexclusive franchise agreements with utilities and other service providers that use the City’s rights of way to provide services to the public. These franchise ordinances provide for compensation to the City in the form of franchise fees. These fees are in lieu of all other fees and charges related to the use of the rights of way but in addition to sales and ad valorem taxes.

Generally, franchise fees are calculated based on a percentage of the companies’ gross receipts from doing business in Dallas. Cable TV providers such as Time Warner, and Frontier Communications pay a quarterly fee equal to five percent of gross receipts, due 45 days after the end of the period covered. Certified telecommunications providers, however, do not pay franchise fees to the City. Pursuant to Local Government Code 283, telecommunications providers instead compensate the City for use of right-of-way on a per-access line basis. These fees are to be paid to the City 45 days after the end of each calendar quarter.

Under Texas Senate Bill (SB) 1152, effective January 1, 2020, companies that provide both telecommunications and cable TV services are exempt from paying the lesser of these two fees. All cable TV providers currently serving Dallas also provide telecommunications services and are now exempt from paying the lesser of Cable franchise or Telecommunications access line fees.

Franchise fees from Atmos Energy are also five percent of gross receipts, paid quarterly. Franchise fees from Oncor Electric Delivery are based on a fee per kilowatt hour consumed and are projected using historical data, trended forward using statistical analysis and normalized for weather.

## OTHER GENERAL FUND REVENUES

In total, General Fund revenues account for approximately \$1.8 billion each year, and are used to fund the various General Fund expenses. Property tax and sales tax revenues account for 82 percent of all General Fund revenues. Other notable revenues are explained further in the subsections below.

# REVENUE

## *Ambulance Revenue*

Dallas Fire-Rescue provides emergency ambulance services to anyone requesting aid within city boundaries. Emergency medical staff transport the individual(s) to a hospital providing emergency aid for a transport charge, plus itemized charges. The transport charge for residents and non-residents is \$1,868 per transport to achieve 100 percent cost recovery. The City Manager is proposing a fee change based on the latest fee study amount to \$1,473 per transport. The fee for treatment/non-transport services is \$125.

The billing and collection of ambulance fees and additional supplemental payment from the federal government are provided by vendors contracted by the City. Historical information is used to project the gross amount billed, and a projected collection rate is applied to this amount to estimate revenue for the upcoming fiscal year.

The budget also includes projected reimbursement revenue through the Ambulance Services Supplemental Payment Program (ASSPP) approved by the federal government through the Texas Health and Human Services Commission. The ASSPP program allows governmental ambulance providers to recover a portion of the cost of providing services to Medicaid, Medicaid Managed Care, and uninsured patients. The reimbursement percentage is set by the federal government.

## *Municipal Court Revenues*

Court and Detention Services collects fines and fees on Class C misdemeanors, including traffic violations and state law and city ordinance violations. Delinquent accounts receive a warrant and are contacted via mail and text message. Defendants who do not respond to these efforts are pursued through the Marshal's Office and forwarded to a third-party collection agency, where a 30 percent fee is assessed to their case. The methodology used to project Municipal Court revenues is a combination of projecting future citation volumes and factoring in future collection rates per citation.





# REVENUE

## ANNUAL FEE CHANGES

The City’s Financial Management Performance Criterion (FMPC) #12 states an annual review of selected fees and charges is required to determine whether the City is recovering the full cost of services. Per the policy, we will review all fees at least once every four years, and we may propose changes to achieve full cost recovery or based on other City objectives. Below is a list of fees reviewed, effective October 1, 2023, and the impact the changes may have on the various City services associated with user fees.

*Code Compliance: \$2,576,478 increase in revenue*

Fee Studied	Current Fee	Full Cost	Proposed Fee	Recovery Rate
Annual fee for Wood Vendor license - Wood Vendor	\$44	\$82	\$82	100%
Replacement license for one lost, destroyed, or mutilated - Wood Vendor	\$2	\$20	\$20	100%
Annual fee for a motor vehicle repair license - MV Repair	\$57	\$122	\$122	100%
Replacement license for one lost, destroyed, or mutilated - MV Repair	\$2	\$25	\$25	100%
License - Scrap Tire	\$58	\$163	\$163	100%
Decal - Scrap Tire	\$58	\$163	\$163	100%
Duplicate and renewal - Scrap Tire	\$9	\$39	\$39	100%
License - Electronic Repair	\$58	\$126	\$126	100%
Replacement License	\$2	\$0	\$0	100%
Home repair license fee	\$48	\$117	\$117	100%
Replacement fee - Home Repair	\$2	\$20	\$20	100%
Certificate of occupancy verification fee	\$65	\$113	\$113	100%
First garage sale	\$0	\$11	\$0	0%
Second garage sale (in 12-month period)	\$25	\$95	\$25	26%
Secured Closure -Admin Fee	\$103	\$144	\$144	100%
Fee for each pool owned by an applicant - Public Swimming Pool	\$20	\$24	\$24	100%
Weed Cutting- Admin Fee	\$91	\$145	\$145	100%
Demolition- Admin fee	\$231	\$782	\$782	100%
Swimming Pool Mgr. Fee Resident	\$25	\$50	\$50	100%
Swimming Pool Mgr. Fee Non-Resident	\$25	\$50	\$50	100%
Heavy Cleaning- Admin fee	\$91	\$145	\$145	100%
Litter Cleaning- Admin fee	\$91	\$145	\$145	100%
Vegetation Removal- Admin fee	\$91	\$145	\$145	100%
Reinspection of the interior per unit/building - Multi-Tenant	\$45	\$96	\$96	100%
Reinspection of the exterior - Multi-Tenant	\$20	\$114	\$114	100%
Administrative failure (failure to display required documentation) - Multi-Tenant	\$86	\$146	\$146	100%
Swimming pool reinspection per pool - Multi-Tenant	\$22	\$74	\$74	100%
Annual registration fee – Single Family Rental Registration*	\$43	\$118	\$53	45%
Group Home Permit - License to Operate	\$500	\$889	\$889	100%
Group Home Permit - Reinspection Fee	\$50	\$374	\$150	40%

# REVENUE

Fee Studied	Current Fee	Full Cost	Proposed Fee	Recovery Rate
A certificate of registration is required for a credit access business. - Line 252	\$67	\$28	\$28	100%
Vacant lots- Voluntary registration - no fee	\$0	\$17	\$0	0%
Vacant lots Basic Registration (2 unresolved violations in 6 mo.) (New)	\$0	\$124	\$124	100%
Vacant lots- Initial Registration (3 or more unresolved in 6 mo.) (New)	\$0	\$196	\$196	100%
Vacant lots- Monitoring (New)	\$0	\$219	\$219	100%
Short Term Rental Application and Inspection (New)	\$0	\$252	\$248	99%
Reinspection Fee (New)	\$0	\$160	\$144	90%

## *Dallas Animal Services: \$3,418 decrease in revenue*

Fee Studied	Current Fee	Full Cost	Proposed Fee	Recovery Rate
Annual breeding permit	\$250	\$51	\$51	100%
Animal delivered to the shelter by a City employee or by an individual	\$25	\$191	\$25	13%
Boarding for each night the animal is housed at the shelter	\$10	\$78	\$10	13%
Rabies vaccination	\$10	\$34	\$10	30%
Microchip implant	\$10	\$34	\$10	30%
Spay/neuter surgery	\$40	\$233	\$40	17%
Dog adoption	\$45	\$191	\$45	24%
Cat adoption	\$15	\$191	\$15	8%
Adoption fee if animal 6 years of age or older or ultimate owner is 65 years or older - Dog	\$25	\$21	\$21	100%
Adoption fee if animal 6 years of age or older or ultimate owner is 65 years or older - Cat	\$5	\$3	\$3	100%
Adoption fee if the adopter adopts two or more dogs/cats on the same date - Dog	\$25	\$21	\$21	100%
Adoption fee if the adopter adopts two or more dogs/cats on the same date - Cat	\$5	\$3	\$3	100%
Dangerous dog registration fee	\$250	\$8,128	\$252	3%
Aggressive dog registration fee	\$250	\$201	\$201	100%
Regulated animal permit - Annual	\$350	\$788	\$350	44%
Regulated animal permit - Temporary	\$250	\$451	\$250	56%

## *Dallas Fire Rescue: \$1,003,243 increase in revenue*

Fee Studied	Current Fee	Full Cost	Proposed Fee	Recovery Rate
Air Curtain Incinerator/Pit Burner/Trench burning, daily	\$228	\$327	\$320	98%
Amusement Building, annual	\$155	\$289	\$280	97%
Asphalt (tar) kettles, per kettle, annual	\$243	\$335	\$330	99%
Open Burning/Recreational Fires	\$155	\$194	\$190	98%
Candle and Open Flames	\$200	\$236	\$230	97%
Carnivals and Fairs, daily	\$350	\$385	\$385	100%
Combustible Storage (misc), annual	\$310	\$391	\$390	100%
Comm. Cooking Fire-ext. System	\$209	\$250	\$250	100%

# REVENUE

Fee Studied	Current Fee	Full Cost	Proposed Fee	Recovery Rate
Dry cleaning plant, annual	\$130	\$138	\$135	98%
Explosive/Blasting, daily	\$209	\$266	\$260	98%
Fireworks/Explosive Storage, daily	\$800	\$820	\$820	100%
Fireworks/Explosive Transportation, daily	\$275	\$295	\$295	100%
Fireworks Display (initial)	\$500	\$492	\$490	100%
Fireworks Display (subsequent)	\$264	\$271	\$270	100%
Flammable/Combustible Liquids, annual	\$376	\$450	\$450	100%
Floor/wall Finishing	\$179	\$197	\$195	99%
Fruit and Crop Ripening, annual	\$231	\$246	\$245	100%
Liquid or gas-fueled vehicles or equipment				
1 - 10 vehicles or equipment	\$234	\$237	\$235	99%
11 - 30 vehicles or equipment	\$400	\$478	\$475	99%
31 to 400 vehicles or equipment *per event*	\$550	\$533	\$530	99%
over 400 vehicles or pieces of equipment	\$750	\$779	\$775	99%
Lumber Yards and Woodworking Plants	\$376	\$393	\$385	98%
Private Fire Hydrant and Water Supplies annual	\$443	\$539	\$530	98%
Pyro Special Effects Material, (initial), daily	\$300	\$291	\$290	100%
Pyro Special Effects Material, (subsequent), daily	\$173	\$234	\$230	98%
Refrigeration Equipment, annual	\$234	\$246	\$245	100%
Scrap Tire Storage, annual	\$200	\$197	\$195	99%
State Lic Facilities: Childcare, annual 35 Children or less	\$300	\$294	\$290	99%
State Lic Facilities: Childcare, annual Over 35 children	\$400	\$427	\$420	98%
State Lic Facilities: Residential care, annual	\$350	\$355	\$350	99%
State Lic Facilities: Small assisted living, annual	\$640	\$672	\$640	95%
State Lic Facilities: Adult day care, annual	\$700	\$731	\$700	96%
Foster Home Five Children or Fewer	\$50	\$134	\$50	45%
Temp. Membrane Structures & Tents + plans, per event	\$323	\$386	\$385	100%
Tire-rebuilding Plant, annual	\$188	\$239	\$230	96%
Torch and Open Flames	\$273	\$275	\$275	100%
Waste Handling, annual	\$288	\$286	\$280	98%
Welding/Cutting/Hot works	\$400	\$405	\$400	99%
Fire Prevention Inspection				
Acetylene generator	\$112	\$129	\$125	97%
Aerosol products	\$249	\$246	\$245	100%
Aviation facilities	\$407	\$410	\$410	100%
Calcium carbide storage	\$102	\$148	\$148	100%
Compressed gas filling/storage/use	\$145	\$173	\$170	98%
Cryogenic fluids	\$401	\$425	\$425	100%
Hazardous Materials - Annual	\$382	\$399	\$395	99%
Hazardous production material	\$310	\$349	\$345	99%
High-piled storage	\$450	\$499	\$490	98%
Industrial oven	\$250	\$275	\$275	100%
Limited access gate - annual permit fee (1-3 gates)	\$300	\$338	\$335	99%
Limited access gate - annual permit fee (4-7 gates)	\$450	\$476	\$475	100%
Limited access gate - annual permit fee (8+ gates)	\$550	\$538	\$530	99%
LP-gas storage/use	\$305	\$312	\$310	99%
LP-gas demonstration/portable cooking cart	\$150	\$161	\$160	100%
LP-gas demonstration/portable cooking vehicle	\$202	\$199	\$195	98%
Magnesium	\$223	\$246	\$245	100%

# REVENUE

Fee Studied	Current Fee	Full Cost	Proposed Fee	Recovery Rate
Mobile fueling site survey	\$216	\$246	\$245	100%
Mobile fueling vehicle inspection	\$216	\$273	\$245	90%
Spray painting/dipping	\$350	\$339	\$335	99%
Plan reviews for access gates	\$300	\$333	\$330	99%
Plan reviews for fire lanes/hydrants	\$350	\$382	\$380	100%
New Construction Inspection	\$110	\$203	\$150	74%
Fire 2nd Reinspection Fee	\$205	\$201	\$200	100%
New Construction Re-Test Fee	\$399	\$391	\$390	100%
Fire Registration Fee	\$200	\$282	\$280	99%
Public Assembly Fire Inspection				
Less than 5,000 square feet	\$150	\$226	\$225	100%
5,000 to 9,999 square feet	\$200	\$214	\$200	94%
10,000 to 59,999	\$250	\$255	\$255	100%
60,000 to 99,999	\$300	\$331	\$330	100%
More than 100,000 square feet	\$350	\$365	\$365	100%
Hazardous Materials Fire Inspection				
Less than 5,000 square feet	\$360	\$386	\$385	100%
5,000 to 9,999 square feet	\$370	\$398	\$395	99%
10,000 to 59,999	\$400	\$455	\$455	100%
60,000 to 99,999	\$450	\$495	\$495	100%
More than 100,000 square feet	\$500	\$538	\$535	100%
High-Rise Building Fire Inspection				
Less than 200,000 square feet	\$250	\$410	\$350	85%
200,000 to 600,000 square feet	\$300	\$532	\$450	85%
More than 600,000 square feet	\$400	\$646	\$550	85%
High-Rise Residential Fire Inspection				
Less than 250 units	\$300	\$335	\$335	100%
250 to 600 units	\$440	\$497	\$495	100%
More than 600 units	\$551	\$625	\$625	100%
Health Care Fire Inspection				
Less than 100 beds	\$300	\$335	\$335	100%
100 to 500 beds	\$478	\$568	\$565	100%
More than 500 beds	\$478	\$582	\$580	100%
Additive Manufacturing (New)	\$0	\$197	\$195	99%
Energy Storage Systems (New)	\$0	\$295	\$295	100%
Mobile Food Preparation Vehicles (New)	\$0	\$205	\$205	100%
Outdoor Assembly - Event (New)	\$0	\$197	\$195	99%
Plant Extraction Systems (New)	\$0	\$492	\$490	100%
Wood Products (New)	\$0	\$246	\$245	100%
Special Event/Trade Show Reimb. Fees per hr (Fire Watch/Standby)	\$110	\$139	\$150	108%
Late Submittal Fee for Trade Shows & Special Events (Rush Fee)	\$310	\$566	\$565	100%
Fire Watch Fees (OT hours)	\$110	\$156	\$150	96%
Fire Watch Fees (REG hours)	\$110	\$250	\$150	60%
1st Reinspection Fees	\$171	\$171	\$171	100%
Subsequent Inspection Fees	\$205	\$274	\$255	93%
Exhibits and Trade Shows (New)	\$0	\$207	\$200	97%
Plan reviews for Mobile Fueling	\$350	\$363	\$350	96%

# REVENUE

Fee Studied	Current Fee	Full Cost	Proposed Fee	Recovery Rate
EMS				
Per treatment of a person who is not transported by ambulance	\$125	\$1,144	\$125	11%
Ambulance fees	\$1,868	\$1,473	\$1,473	100%
Per each loaded mile of transport by ambulance	\$15	\$10	\$10	100%

*Dallas Police Department: \$5,031 increase in revenue*

Fee Studied	Current Fee	Full Cost	Proposed Fee	Recovery Rate
Clearance Letter	\$10	\$59	\$20	34%

*Environmental Quality and Sustainability: \$2,731 decrease in revenue*

Fee Studied	Current Fee	Full Cost	Proposed Fee	Recovery Rate
Application fee	\$4,000	\$3,903	\$3,903	100%
Processing fee	\$8,550	\$8,192	\$8,192	100%

\* Represents a phased in fee over a three-year period in accordance with FMPC #12, which allows the City to opt to phase a fee increase greater than 50 percent to achieve full cost recovery.



# REVENUE

## ENTERPRISE CHARGES FOR SERVICES

Enterprise Funds are City operations that generate revenue through charges for specific services they provide. Enterprise Funds are fully self-supporting and include Aviation, Convention Center, Municipal Radio, Sanitation Services, Storm Drainage Management, Development Services, and Dallas Water Utilities. General Fund tax dollars are not used to support the Enterprise Funds.

### Aviation

The Department of Aviation manages Dallas Love Field, Dallas Executive Airport, and the Dallas Vertiport. Dallas Love Field is one of the busiest medium hub air carrier/general aviation airports in the world and has experienced unprecedented growth in passenger traffic since the repeal of the Wright Amendment in 2014. As a result, Dallas Love Field has evolved from a regional air service to a long-haul air service airport requiring enhanced customer service and amenities to match the needs of more than 17 million travelers annually.

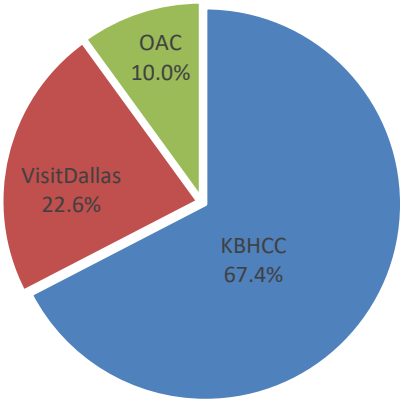
Aviation revenues include:

- Rental payments for leased property and improvements, terminal building space, and associated maintenance and warehouse space at Dallas Love Field and Dallas Executive Airport
- Airport parking revenues
- Revenues relating to concession contract agreements with airport businesses, including food and beverage services, retail stores, advertising, car rental agencies, shoeshine services, and bag cart rentals
- Landing fees paid by commercial aircraft owners to conduct operations at Dallas Love Field

### Hotel Occupancy Taxes

The City’s hotel occupancy tax (HOT) rate is 15 percent of the room rate charged within city limits. The tax is collected by the hotel at the point of sale and forwarded to the state (six percent) and City (nine percent) monthly. Of the percentage the City receives, 67.4 percent supports operations and capital improvements at the Kay Bailey Hutchison Convention Center Dallas, as required by bond ordinance. The FY 2023-24 budget assumes 22.6 percent will be distributed to VisitDallas to market and promote Dallas as a convention and tourist destination and 10.0

HOT City Distribution



# REVENUE

percent will be distributed as a reimbursement to the Office of Arts and Culture (OAC) to encourage, promote, and improve the arts. The FY 2024-25 planned budget assumes VisitDallas will receive 20.1 percent and OAC will receive 12.5 percent. HOT revenues are historically volatile; therefore, actual collections may differ significantly from the budgeted amount.

## *Municipal Radio*

WRR 101.1 FM broadcasts classical music and programming around the clock, and is managed by non-profit KERA (North Texas Public Broadcasting). The City-owned station transitioning programming and sales to KERA in January 2023. KERA reimburses the City for its retained WRR ownership expenses, including staff time, radio tower rents, and attorney fees related to Federal Communications Commission (FCC) matters.

## *Sanitation Services Revenue*

Sanitation Services revenue is collected to recover the cost of providing garbage, brush and bulk trash, and recyclables collection services for residential customers and a few small commercial customers. These fees are collected through monthly utility bills issued by Dallas Water Utilities (DWU). Estimated revenue is determined by multiplying the adopted residential rate by the projected number of residential customers, plus estimated fees for “pack out” service and commercial customers. The Sanitation Services rate is partially offset by revenues from the residential recycling program.

This year’s fee change is included in the table below.

FY 2022-23 Fee	FY 2023-24 Fee	Dollar Change
\$35.81	\$37.98	\$2.17

## *Private Disposal Revenue*

Private disposal revenue is collected primarily at the McCommas Bluff Landfill from private (commercial) waste haulers for the privilege of disposing of solid waste at the site; some revenue is also collected at the Bachman Transfer Station. Dallas residents hauling their own household and yard waste are exempt from the fees (with restrictions). Commercial haulers may also elect to enter into a discount disposal contract with the City, allowing for a discount from the posted rate in exchange for a guaranteed minimum amount of waste disposal during a specific period. Revenues are determined by projecting an estimate for waste tons to be delivered to the landfill multiplied by the gate rate for non-contracted customers or by discounted solid waste disposal rates for contracted customers, as well as other service and transaction fees.



# REVENUE

This year’s fee change is included in the table below.

FY 2022-23 Fee	FY 2023-24 Fee	Dollar Change
\$37.67	\$38.80	\$1.13

## *Storm Drainage Management Revenues*

Storm Drainage Management (SDM) revenue is derived from stormwater fees calculated based on the impervious area of a property, or the amount of land covered by features that cannot absorb water (concrete, asphalt, etc.). SDM revenue is collected to support the cost of compliance with the City's storm drainage discharge permit from the Texas Commission on Environmental Quality (TCEQ), operation, maintenance, and enhancement of the levee system, operation and maintenance of the City’s natural and improved storm drainage system, and debt service for design and construction of drainage system facilities to support services. These fees are also collected through DWU’s monthly utility bills.

Compliance activities include but are not limited to:

- Water quality sampling and analysis
- Creek monitoring
- Public education and outreach
- Construction compliance and industrial facility inspections
- Engineering, design, and inspection of storm sewer infrastructure

Drainage system operation and maintenance activities include but are not limited to:

- Natural and improved channel maintenance
- Creek, river, and levee maintenance
- Cleaning and maintenance of storm sewers and inlets
- Monthly sweeping of the City’s major thoroughfares

SDM also pays a four percent franchise fee to the General Fund that is used to improve sidewalks and neighborhood infrastructure in low-income areas. In FY 2023-24, this is expected to yield \$3,086,651 in revenue.

This year’s fee change is included in the table below.

FY 2022-23 Fee	FY 2023-24 Fee	Dollar Change
\$9.22	\$9.68	\$0.46

## *Development Services*

Development Services provides plan review and inspection services for commercial and residential development to ensure structures are built according to the adopted codes and ordinances, issues construction and trade permits, and processes Certificate of Occupancy

# REVENUE

applications for new and existing businesses. The FY 2023-24 proposed budget assumes an increase in fees to support ongoing operations.

## Water/Wastewater Revenues

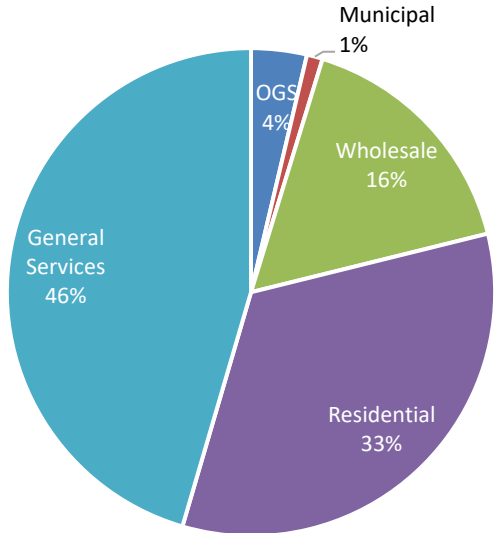
DWU is a self-supporting enterprise fund, owned and operated by the City. The department receives no tax dollars and earns its revenues through the sale of water and wastewater services in five customer classes: residential, general service, municipal, optional general service, and wholesale. The wholesale customer class comprises 23 communities outside the city that receive water service and 11 communities that receive wastewater service.

Retail rates for each class have two components: a customer charge based on meter size and a volume-based usage charge. DWU determined these rates based on a retail cost of service study that assigned costs to each class based on the department’s cost to provide these services. Readers can find current retail rates at [www.dwurates.com](http://www.dwurates.com).

These revenues pay for:

- Operation and maintenance costs of providing water and wastewater services
- Debt service (principal and interest) on outstanding debt used to design and construct the facilities to provide these services
- Street rental payments (equivalent to franchise fees assessed to other utilities) to the General Fund for use of the City’s rights-of-way
- Cash funding for capital improvements not funded through the sale of revenue bonds or other debt

DWU Revenues by Customer Class



DWU receives other miscellaneous revenues, including interest earnings, connection fees, and system improvement contributions. Water revenues can fluctuate depending on summer temperatures and the amount of rainfall in the area.

This year’s fee change is included in the table below.

FY 2022-23 Fee	FY 2023-24 Fee	Dollar Change
\$70.19	\$71.33	\$1.14

# REVENUE

## REVENUE BY FUND AND DEPARTMENT

The table below provides a summary of all City revenue by fund and department.

Department	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
<b>General Fund</b>				
Budget & Management Services	1,504,672,815	1,504,015,174	1,619,172,636	1,699,466,389
Building Services	907,443	947,935	909,011	909,011
City Attorney's Office	725,239	725,239	850,239	850,239
City Controller's Office	514,268	168,914	110,000	110,000
City Manager's Office	0	20,000	0	0
City Secretary's Office	21,500	22,654	20,000	20,000
Civil Service	0	1,200	0	0
Code Compliance	12,443,468	12,055,233	14,614,784	14,684,317
Court & Detention Services	14,549,659	13,386,735	13,714,659	13,714,659
Dallas Animal Services	175,000	65,000	127,831	127,831
Dallas Fire-Rescue	47,847,605	48,996,682	49,981,636	49,981,636
Dallas Police Department	8,959,687	10,508,590	6,305,474	6,305,474
Housing & Neighborhood Revitalization	463,267	719,394	463,267	463,267
Library	496,100	400,673	352,100	352,100
Management Services				
Office of Community Care	1,360,000	1,567,988	1,490,000	1,490,000
Office of Community Development	0	0	0	0
Office of Environmental Quality & Sustainability	194,729	12,000	191,998	191,998
Office of Historic Preservation	37,300	0	0	0
Office of Homeless Solutions	1,000,000	1,000,000	1,000,000	1,000,000
Mayor & Council	0	350	0	0
Non-Departmental	102,010,008	102,538,049	105,665,517	107,386,231
Office of Arts & Culture	1,677,569	1,834,701	1,635,064	1,600,064
Office of Economic Development	30,000	15,016	30,000	30,000
Park & Recreation	11,552,234	8,000,187	10,049,773	10,049,773
Planning & Urban Design	0	0	37,300	37,300
Procurement Services	110,000	110,361	225,000	225,000
Public Works	6,749,856	8,077,135	6,622,816	6,622,816
Transportation	11,064,895	11,509,410	11,064,895	11,064,895

# REVENUE

Department	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
<b>General Fund Total</b>	<b>\$1,727,562,642</b>	<b>\$1,726,698,619</b>	<b>\$1,844,634,000</b>	<b>\$1,926,683,000</b>
<b>Enterprise Funds</b>				
Aviation	158,030,031	174,368,723	182,046,313	187,963,085
Aviation - Transportation Regulation	512,559	512,559	546,131	617,038
Convention & Event Services	115,690,184	126,811,551	137,145,998	137,860,135
Dallas Water Utilities	755,226,160	763,450,514	791,276,133	814,434,320
Dallas Water Utilities - SDM	72,433,742	72,433,742	80,093,972	85,852,114
Development Services	35,340,940	42,960,001	45,465,884	51,465,884
Municipal Radio	1,003,095	877,289	636,398	656,873
Sanitation Services	145,369,518	147,534,865	152,709,535	157,890,918
<b>Enterprise Funds Total</b>	<b>\$1,283,606,229</b>	<b>\$1,328,949,245</b>	<b>\$1,389,920,364</b>	<b>\$1,436,740,367</b>
<b>Internal Service &amp; Other Funds</b>				
Bond & Construction Management				
Bond & Construction Management	5,259,168	6,225,404	3,599,027	4,038,433
Park & Recreation	4,456,552	4,440,276	4,503,977	4,779,059
Public Works	13,371,426	12,290,792	13,940,473	14,353,506
Employee Benefits	2,071,683	2,071,683	2,175,603	2,249,169
Equipment & Fleet Management	64,921,684	68,933,102	68,778,781	70,811,497
Express Business Center	2,593,790	3,582,195	2,868,790	2,868,790
Information & Technology Services - 911	12,017,444	13,357,466	12,897,076	12,897,076
Information & Technology Services - Data	108,985,933	109,380,703	121,639,867	139,371,147
Information & Technology Services - Radio	16,863,428	16,946,769	22,264,018	22,608,697
Office of Risk Management	5,934,974	5,769,927	6,576,610	7,232,287
<b>Internal Service &amp; Other Funds Total</b>	<b>\$236,476,082</b>	<b>\$242,998,317</b>	<b>\$259,244,222</b>	<b>\$281,209,661</b>

# FIVE-YEAR FORECAST

## INTRODUCTION

The Five-Year Forecast provides an early look at potential gaps between revenue and expenses. The forecast and biennial budget are financial planning tools that allow us to project the long-term fiscal sustainability of policy decisions. Many of the assumptions, projections, and cost estimates are based on early and preliminary information and as such, will change in future years. City management will propose budget adjustments necessary to maintain a balanced budget.

## GENERAL FUND

### ECONOMIC INDICATORS

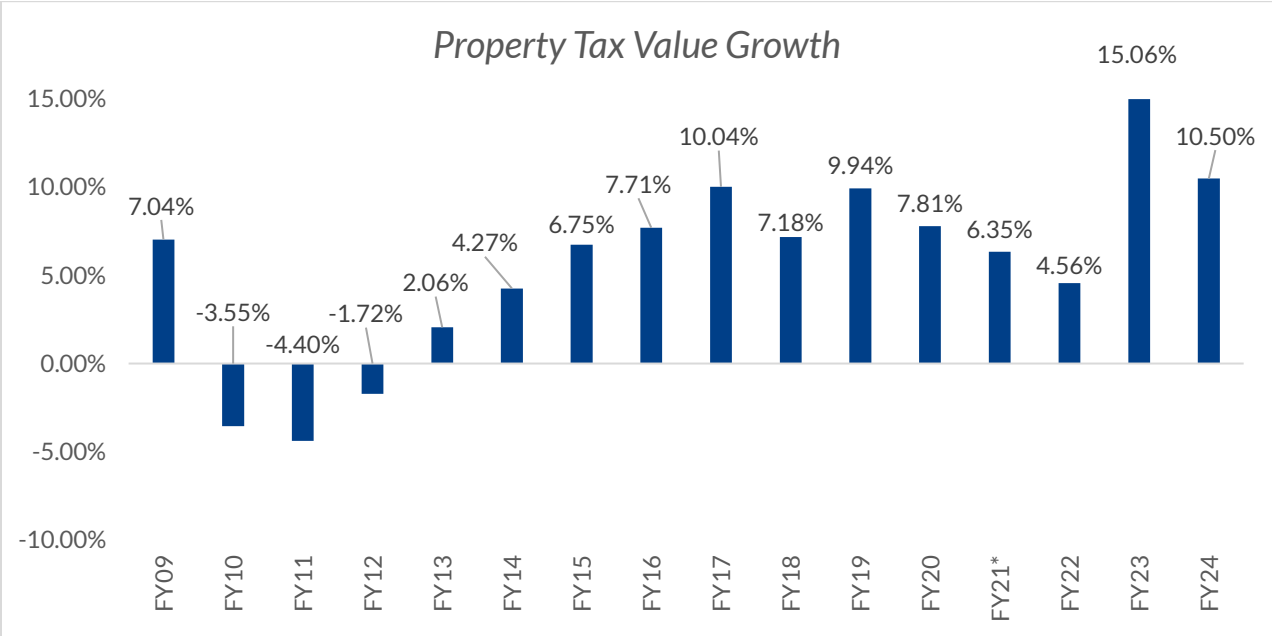
FY 2023-24 General Fund revenue totals \$1.8 billion composed primarily of two main sources: property tax and sales tax. Property and sales tax revenue, account for 81.7 percent of General Fund revenue and the forecast for both are detailed below. The City of Dallas contracts with Dearmon Analytics, LLC to develop the property and sales tax forecast. The projections are based on an analysis of variables including disposable personal income, producer price index, labor force, and historical trends. Additionally, both property and sales tax projections are updated regularly in the Budget Accountability Report (BAR).

### PROPERTY TAXES

Property taxes are levied on net assessed value, which includes locally assessed real property, improvements, and personal property less exemptions. The aggregate assessed value in each of these categories changes from year to year due to market trends, depreciation, exemptions, legislative changes, and construction activity. Certified property tax values increased 10.5 percent in FY 2023-24. Of the \$18.8 billion increase in total value, \$3.7 billion is from new construction. Therefore, of the 10.5 percent growth in total value, 2.1 percent is from new construction and 8.4 percent is from reappraisals. This increase compares FY 2023-24 certified to FY 2022-23 certified. A year-over-year growth comparison of certified values are detailed in the tables below.

Future year property value growth assumptions reflect a 3.5 percent cap resulting from the Texas Reform and Transparency Act of 2019 (Senate Bill 2) and no growth for new construction growth.

# FIVE-YEAR FORECAST



\*Supplemental Values

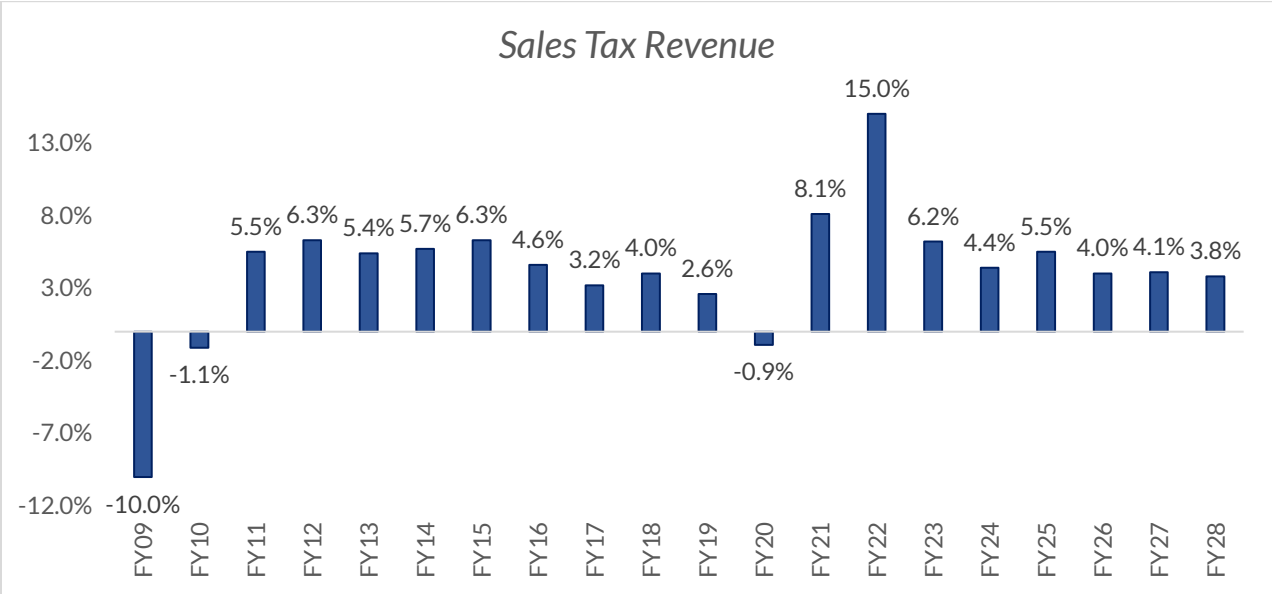
## SALES TAX

The state collects 8.25 percent on taxable goods or services sold within the city limits. Of the 8.25 percent collected, the state retains 6.25 percent and distributes one percent to the City and one percent to Dallas Area Rapid Transit (DART).

Sales tax revenue is the most volatile General Fund revenue the City collects and is greatly affected by, not only the local economy, but also national and global forces. After declines in sales tax revenue from FY 2007-08 to FY 2009-10 due to the Great Recession, year-over-year collections improved (starting in FY 2010-11), and collections have improved every year until the 2021 recession.

Future growth projections assume the nation can orchestrate a smooth transition into a post-pandemic economy. We project sales tax revenue to maintain an average growth rate of 4.4 percent during the five-year forecast period.

# FIVE-YEAR FORECAST



## OTHER REVENUE

This category consists of revenues collected from various sources, including franchise revenues, licenses and permits, intergovernmental, fines and forfeitures, charges for services, and other miscellaneous sources. These revenues are budgeted at \$338.2 million for FY 2023-24, an increase of \$10.2 million or 3.1 percent compared to FY 2022-23. This increase is primarily due to an anticipated spike in natural gas this winter, park and recreation activities starting their return to pre-pandemic levels, inspection fees, and an increase in traffic fines.

Even with the modest growth in property tax revenue and the assumed recovery of sales tax revenues over the next two years, the City is facing a structural deficit in years 3-5, due in part to public safety, and employee costs. The City must make trade-offs and make responsible budget decisions in future years to maintain services.

## EXPENDITURES

Expenditure projections focus on personnel services, supplies, contracts, and capital. Personnel services reflect projections for salaries, medical benefits, and retirement. Supplies and materials, services, and charges include costs required to support utilities, fuel, fleet, risk management, information technology, infrastructure, and contributions to outside agencies.

# FIVE-YEAR FORECAST

## PERSONNEL SERVICES

Personnel services expenditure projections assume a constant level of staffing for non-uniform employees, and an average three percent merit increase annually.

Uniform salary projections reflect hiring 290 officers in the first year of the biennial and 250 in the second year of the biennial, as well as market-based salary increases per the three-year Meet and Confer agreement. Additionally, retention incentives are to be implemented. The FY 2023-24 market-based salary increases raise the starting salary of a Police Officer/Firefighter to \$70,314 from \$66,960 annually. The City adopted a new Meet and Confer agreement on October 26, 2022. The forecast assumes a 5.01 percent market increase in FY 2023-24, and an average three percent step increase annually from FY 2024-25 through FY 2027-28.

The City’s Financial Management Performance Criterion #25 states “the City shall attract, develop, motivate, reward, and retain a high-performing and diverse workforce. The City Manager shall provide analyses and recommendations for the City Council to consider each year in the budget development process to adjust employee pay. The recommendation for adjustments to uniformed employee pay will conform with the applicable meet and confer agreement. The recommendation for adjustments to non-uniformed/civilian employee pay will consider: (1) an annual survey of peer governmental entities; (2) an annual review of the Massachusetts Institute of Technology living wage; (3) a total compensation study every three years to assess market competitiveness; (4) parity with uniformed employee pay adjustments; and (5) budget capacity.” While the forecast assumes salary increases, future increases for both uniform and non-uniform staff will be based on the criteria above.

Projected future pension costs for Police and Fire-Rescue reflect the minimum contributions the City is required to fund for police and fire pension as enacted by the Texas State Legislature through House Bill (HB) 3158. HB 3158 changed the City’s contribution rate to 34.5 percent, changed computation categories, and requires a minimum contribution by the City of more than the calculated rate. The table reflects the City’s minimum contribution by fiscal year. The required minimum contribution ends December 31, 2024 and future costs will be based solely on pensionable uniform salaries. Currently, the budgeted pension costs exceed the minimum contribution.

Fiscal Year	Minimum City Contribution
FY 2017-18	\$150,712,800
FY 2018-19	\$156,818,700
FY 2019-20	\$161,986,377
FY 2020-21	\$165,481,401
FY 2021-22	\$169,023,200
FY 2022-23	\$165,659,700
FY 2023-24	\$168,856,000

Other personnel service expenditures, such as civilian pension, are forecast to remain flat, and health insurance is projected to increase seven percent during the forecast period.



# FIVE-YEAR FORECAST

## OTHER EXPENSES

Growth rates for specific supplies, contractual services, and capital outlay are forecast to increase 5.0 percent based on the three-year average of the Consumer Price Index (CPI). The forecast includes \$90.4 million in FY 2023-24 (a 4.7 percent increase compared to \$86.4 million in FY 2022-23) for the required tax increment financing (TIF) payment and a \$6.0 million annual contribution to the Infrastructure Investment Fund.

Starting in FY 2023-24, the forecast assumes operating and maintenance (O&M) costs associated with capital projects at \$1.0 million, and \$1.0 million for capital construction funding for deferred maintenance annually. Additional increases in FY 2023-24 reflect ongoing costs such as DPD overtime, squad car replacement, street and alley maintenance, and information technology launched to securely and effectively deliver city services.

# FIVE-YEAR FORECAST

## FUND BALANCE

FMPC Criterion #2 states “the unassigned fund balance of the General Fund shall be maintained within a range of not less than 50 days and not more than 70 days of General Fund operating expenditures less debt service.” The establishment and maintenance of a financial reserve policy is critical to prudent financial management. The projection reflects unassigned fund balance at 50+ days of General Fund operating expenditures in FY 2023-24 and FY 2024-25. The General Fund is forecast to be out of structural balance in FY 2025-26 (ongoing expenses exceed ongoing revenues) as shown in the table below. Although that is forecast, the City will not allow that to occur; we will secure a structural balance through budget reductions, revenue increases, or other corrective actions.

General Fund (\$ in millions)					
	FY 2023-24 Budget	FY 2024-25 Planned	FY 2025-26 Planned	FY 2026-27 Planned	FY 2027-28 Planned
Property Tax	\$ 1,054.6	\$ 1,111.7	\$ 1,150.6	\$ 1,190.9	\$ 1,232.6
Sales Tax	451.7	476.6	495.7	515.9	535.5
Franchise Fees	126.6	126.0	126.0	126.0	126.0
Other Revenue	211.6	212.4	214.5	216.7	218.8
<b>Total Revenues</b>	<b>1,844.6</b>	<b>1,926.7</b>	<b>1,986.9</b>	<b>2,049.5</b>	<b>2,112.9</b>
Non-uniform Pay & Overtime	312.8	326.3	336.1	346.1	356.5
Non-uniform Pension	43.2	45.5	46.9	48.3	49.7
Uniform Pay & Overtime	619.2	660.5	696.8	735.2	775.6
Uniform Pension	188.7	194.9	205.6	216.9	228.8
Health Benefits	97.6	103.5	110.7	118.5	126.8
Other Personnel Services	27.4	28.3	29.1	30.0	30.9
<b>Personnel Services</b>	<b>1,288.9</b>	<b>1,358.9</b>	<b>1,425.2</b>	<b>1,494.9</b>	<b>1,568.3</b>
Supplies	92.2	94.7	99.5	104.5	109.7
Contractual	530.7	544.9	572.2	600.8	630.8
Capital Outlay	22.5	20.5	21.6	22.7	23.8
Reimbursements	(89.8)	(92.5)	(93.4)	(94.3)	(95.3)
Other	0	0	8.8	8.8	8.9
<b>Total Expenditures</b>	<b>1,844.6</b>	<b>1,926.7</b>	<b>2,033.8</b>	<b>2,137.3</b>	<b>2,246.3</b>
Change in Balance Sheet	0	0	0	0	0
<b>Ending Fund Balance</b>	<b>\$ 323.2</b>	<b>\$ 323.2</b>	<b>\$ 276.2</b>	<b>\$ 188.4</b>	<b>\$ 54.9</b>
Days of Reserve	65.9	61.2	49.6	32.2	8.9

# FIVE-YEAR FORECAST

## OUTLOOK

The City's Financial Management Performance Criterion (FMPC) #18 states "management will project revenues and expenditures annually for at least five years beyond the current year for the General Fund and each Enterprise Fund of the City." The five-year forecast is presented for the following Enterprise Funds:

- Aviation
- Convention and Event Services
- Dallas Water Utilities (DWU)
- DWU—Storm Drainage Management
- Development Services
- Municipal Radio
- Sanitation Services



# FIVE-YEAR FORECAST

## AVIATION

The Department of Aviation (AVI) manages Dallas Love Field (DAL), Dallas Executive Airport (DEA), and the Dallas Vertiport. DAL is one of the busiest medium-hub air carrier/general aviation airports in the world and has experienced unprecedented growth in passenger traffic since the repeal of the Wright Amendment in 2014. Airport revenues reflect revenue from airlines (57 percent), parking (15 percent), concessions (13 percent), and other miscellaneous fees (15 percent).

### Forecast Highlights

- The FY 2023-24 budget reflects a \$24 million increase in revenue due to an increase in enplanements, concessions, parking, and other miscellaneous fees.
- Dallas Love Field has returned to a pre-pandemic level of passenger traffic with an estimate of 10.2 million enplanements in FY 2023-24.
- Dallas Love Field will receive \$16.4 million from the Bipartisan Infrastructure Law.
- Expenditures for FY 2023-24 will increase by \$25.2 million due to increases in staff, supplies, contracts, terminal repairs, and Commercial Paper debt service interest/insurance payment.

Aviation (\$ in millions)					
	FY 2023-24 Budget	FY 2024-25 Planned	FY 2025-26 Planned	FY 2026-27 Planned	FY 2027-28 Planned
Total Revenues	\$182.6	\$188.6	\$190.7	\$196.4	\$202.3
Total Expenditures	\$184.9	\$188.6	\$183.0	\$188.5	\$194.1
Ending Fund Balance	\$84.8	\$84.8	\$92.5	\$100.4	\$108.6

# FIVE-YEAR FORECAST

## CONVENTION AND EVENT SERVICES

The Kay Bailey Hutchison Convention Center Dallas (KBHCCD) is one of the nation’s largest convention centers and the first named for a woman. The tourism and travel industry is an important element of the Dallas economy and serves as an economic driver for North Texas, bringing millions of visitors to the region annually. The Convention Center’s largest revenue source comes from the 7 percent of Hotel Occupancy Tax (HOT) that the City receives from the 13 percent of the room rate charged within the City limits. In November 2022, the citizens of Dallas approved an additional 2 percent of room rates charged to support the master plan for the expanded convention center and some facility improvements at Fair Park.

### Forecast Highlights

- FY 2022-23 revenues are projected to end the year 8.5 percent over budget due to increased HOT collection, alcohol and beverage tax and event revenue. Historically, the KBHCCD hosts 100 major events per year with attendance ranging from 40-60,000 and averaging \$37 million in event revenues annually. A total of 88 events are forecasted through the end of FY 2022-23.
- HOT revenue is the largest revenue source for the KBHCCD. FY 2023-24 and FY 2024-25 HOT revenue is projected at approximately \$78 million and \$83 million, respectively. This revenue source supports convention center operating and capital costs – namely the master plan, tourism and marketing promotion for Dallas, and arts and culture. In FY 2023-24 Convention and Event Services is projected to contribute approximately \$5 million to arts and culture from this revenue source.
- FY 2023-24 proposed operating expenses are projected to be approximately 19 percent higher than in FY 2022-23 amended budget as the number of bookings continue to increase. Additionally, contractual payments to VisitDallas, Spectra Venue Management, and master plan projects are forecasted as part of this expense increase.

Convention Center (\$ in millions)					
	FY 2023-24 Budget	FY 2024-25 Planned	FY 2025-26 Planned	FY 2026-27 Planned	FY 2027-28 Planned
Total Revenues	\$137.1	\$137.9	\$130.7	\$128.5	\$127.1
Total Expenditures	\$137.1	\$137.9	\$130.7	\$128.5	\$127.1
Ending Fund Balance	\$56.7	\$56.7	\$56.7	\$56.7	\$56.7

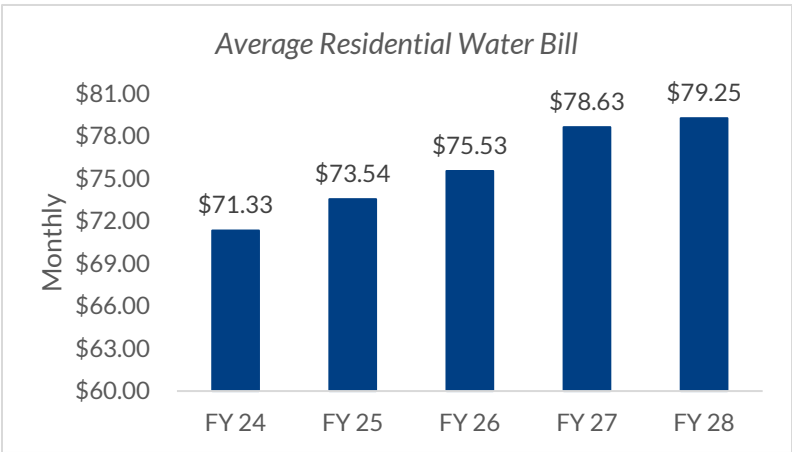
# FIVE-YEAR FORECAST

## DALLAS WATER UTILITIES

Dallas Water Utilities (DWU) is owned and operated by the City as a self-supporting enterprise fund and receives revenues through the sale of water and wastewater services. In FY 2018-19, DWU and Storm Drainage Management were combined. By consolidating storm drainage, water supply, and wastewater utilities, Dallas aligned with national standards and now takes a holistic approach to planning, operating, and future needs. Compliance activities and drainage system operation and maintenance activities continue in the new “one water” system.

### Forecast Highlights

- The proposed retail rate of \$71.33 in FY 2023-24 will cover increased costs for the Integrated Pipeline Project and system maintenance.
- Retail rate increases will average approximately 2.5 percent from FY 2023-24 through FY 2027-28. These increases will cover higher personnel costs, additional payments to connect Lake Palestine to the Dallas water supply system, investment in department fleet, and additional capital program funding necessary to maintain DWU infrastructure.
- Major expenditure categories include operating and maintenance costs, debt service payments, and transfers to capital. Increases in the forecast period reflect inflation.



Dallas Water Utilities (\$ in millions)					
	FY 2023-24 Budget	FY 2024-25 Planned	FY 2025-26 Planned	FY 2026-27 Planned	FY 2027-28 Planned
Total Revenues	\$791.3	\$814.4	\$833.5	\$863.0	\$870.3
Total Expenditures	\$791.3	\$814.8	\$833.5	\$863.0	\$870.3
Ending Fund Balance	\$97.2	\$96.9	\$96.9	\$96.9	\$96.9

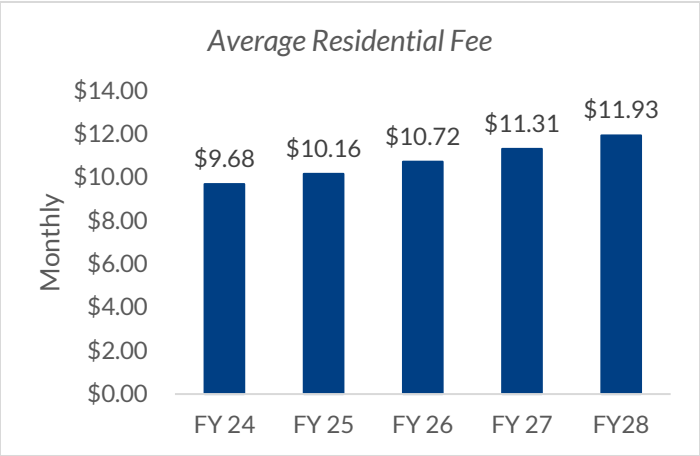
# FIVE-YEAR FORECAST

## DALLAS WATER UTILITIES – STORM DRAINAGE MANAGEMENT

DWU—Storm Drainage Management (SDM) is owned and operated by the City as a self-supporting enterprise fund and receives revenues through monthly stormwater fees. These fees support the cost of compliance with the City’s storm drainage discharge permit with the Texas Commission on Environmental Quality (TCEQ), operation, maintenance, and enhancement of the levee system.

### Forecast Highlights

- Stormwater revenue is projected to grow an average of 5.4 percent during the forecast period (FY 2023-24-2027-28) to fund capital projects, annual operating expense increases, and maintain a 30-day cash balance for operating expenses.
- Upon completion of a Stormwater Comprehensive System Assessment, the utility will be proposing an expanded capital program for more sustainable infrastructure and the associated debt funding.



Dallas Water Utilities – Storm Drainage Management (\$ in millions)					
	FY 2023-24 Budget	FY 2024-25 Planned	FY 2025-26 Planned	FY 2026-27 Planned	FY 2027-28 Planned
Total Revenues	\$80.1	\$85.9	\$90.6	\$95.6	\$100.8
Total Expenditures	\$80.1	\$85.9	\$90.6	\$95.6	\$100.8
Ending Fund Balance	\$10.0	\$10.0	\$10.0	\$10.0	\$10.0



# FIVE-YEAR FORECAST

## DEVELOPMENT SERVICES

Development Services (DEV) provides plan review services for commercial and residential development and redevelopment projects, issues construction and trade permits, and processes Certificates of Occupancy applications for new and existing businesses.

### Forecast Highlights

- A new One Stop Permit Facility acquisition in process to facilitate cross Departmental communication and permit issuance.
- The City will also work towards replacing the core permit processing system over the next two years.
- Restructure the permitting process and continue to implement customer service initiatives.
- Create a team for plan review & inspections group to support single family affordable housing projects.
- Create a Rapid Single-Family VIP Program (RSVP) expedited new single-family projects.
- Launch a Customer Advocate team to increase responsiveness, customers service and reduce permitting processing turn-around time.
- Implement a second Express Plan Review Unit (Q-Team) and expand the current number of projects qualifying for this service.
- Create multi-discipline Inspectors and Plans Examiners to increase departmental efficiencies.
- Continue technology initiatives by updating Electronic Plan Review software and exploring options to replace current Land Management System.
- Implement employee Certification Incentive Pay Program to incentivize cross training, agile workforce, and departmental scalability.
- Additional staff will decrease processing time for the high volume of permit applications and allow more efficient processing of both commercial and residential permit applications.

Development Services (\$ in millions)					
	FY 2023-24 Budget	FY 2024-25 Planned	FY 2025-26 Planned	FY 2026-27 Planned	FY 2027-28 Planned
Total Revenues*	\$45.5	\$51.5	\$55.5	\$58.5	\$60.0
Total Expenditures	\$54.0	\$57.1	\$57.0	\$58.7	\$60.5
Ending Fund Balance	\$12.3	\$6.7	\$5.2	\$4.9	\$4.4

\*Revenue forecast assumes planned increase in fees (from current and future fee studies) to achieve full cost recovery in a phased fashion pending Council approval.

# FIVE-YEAR FORECAST

## MUNICIPAL RADIO

WRR 101.1 FM is owned by the City of Dallas and operated as a classical radio station by management partner KERA. It was the first licensed broadcast station in Texas and the second broadcast station issued a commercial license in the United States. The station provides 24-hour broadcast that includes classical music and other select programming. WRR’s expenses that are paid by the City per Federal Communications Commission requirements are reimbursed by KERA, which fundraises and sells underwriting spots on air to fund operations.

### Forecast Highlights

- The day-to-day operations of WRR has transitioned to management partner KERA.
- City-retained expenses, including 1.00 FTE and radio tower rents, to be reimbursed by KERA per the management agreement.
- Beginning in FY 2023-24, KERA will operate the station for the full fiscal year and will reimburse all City expenses.
- Additional revenue potential is possible from transfer of some of the contractual underwriting spots on KERA’s platforms to other City departments, pending creation of the distribution policy and City Council approval.

Municipal Radio (\$ in millions)					
	FY 2023-24 Budget	FY 2024-25 Planned	FY 2025-26 Planned	FY 2026-27 Planned	FY 2027-28 Planned
Total Revenues	\$0.6	\$0.7	\$0.7	\$0.7	\$0.7
Total Expenditures	\$0.6	\$0.7	\$0.7	\$0.7	\$0.7
Ending Fund Balance	\$0.3	\$0.3	\$0.3	\$0.3	\$0.3

# FIVE-YEAR FORECAST

## SANITATION SERVICES

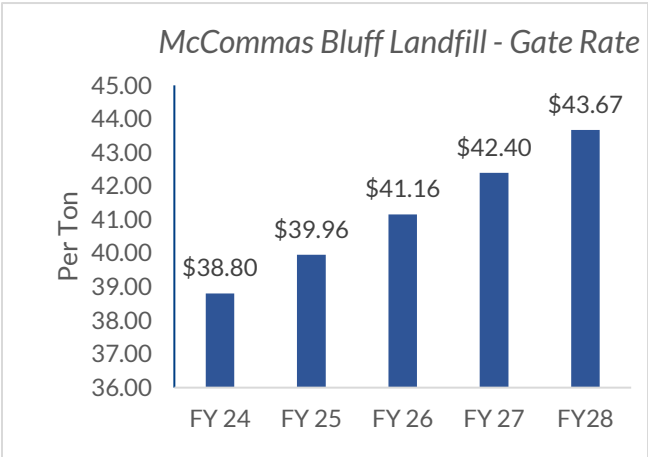
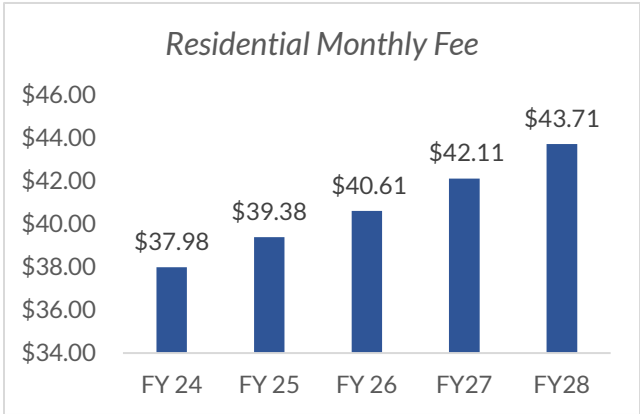
Sanitation Services (SAN) serves approximately 246,000 households in Dallas, and it provides programs and services that effectively and efficiently manage municipal solid waste. In addition to providing customers with reliable solid waste collection, SAN operates and maintains the McCommas Bluff Landfill and three transfer stations.

### Forecast Highlights

- The residential monthly fee is projected to increase by 6.0 percent to \$37.98 in FY 2023-24 and by 3.7 percent to \$39.38 in FY 2023-24 (from \$35.81 per month in FY 2022-23).

Primary causes for the fee increases include increase to industrial temp labor living wage; increases to employee health benefit costs; increase to brush and bulky trash collection contract; and increases in equipment maintenance costs.

To meet increased environmental regulatory requirements and ongoing operational improvement needs, the FY 2023-24 gate rate at McCommas Bluff Landfill is projected to increase by 3.0 percent to \$38.80 per ton in FY 2023-24 and by another 3.0 percent to \$39.96 per ton in FY 2024-25 (from \$37.67 per ton in FY 2022-23).



- The Sanitation Storm Reserve was established in FY 2020-21 and SAN will continue contributing to the reserve in future years to prevent significant fund balance usage caused by unexpected events or natural disasters.
- FY 2023-24 includes funding to continue fleet replacement of 45 pieces of equipment and vehicles and modernization of the fleet.

# FIVE-YEAR FORECAST

Sanitation (\$ in millions)					
	FY 2023-24 Budget	FY 2024-25 Planned	FY 2025-26 Planned	FY 2026-27 Planned	FY 2027-28 Planned
Total Revenues	\$152.7	\$157.9	\$162.1	\$167.3	\$173.0
Total Expenditures	\$153.7	\$158.8	\$162.3	\$167.5	\$173.0
Ending Fund Balance	\$22.4	\$21.5	\$21.3	\$21.0	\$21.0

# SUMMARY OF SERVICES BY DEPARTMENT

	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
<b>General Fund</b>				
Budget & Management Services				
Grant Administration	1,195,631	1,000,605	1,103,777	1,142,416
Operating and Capital Budget	1,741,439	2,030,775	2,149,743	2,219,314
Performance, Innovation, and Strategy	1,087,515	845,278	958,960	985,983
Utility Management	264,429	224,731	266,228	273,447
<b>Budget &amp; Management Services Total</b>	<b>\$4,289,014</b>	<b>\$4,101,389</b>	<b>\$4,478,708</b>	<b>\$4,621,160</b>
<b>Building Services</b>				
Bullington Truck Terminal and Thanksgiving Square	674,675	675,402	678,115	680,534
City Facility Operation, Maintenance and Repair	20,494,633	21,736,203	18,860,436	18,814,227
Custodial Maintenance	5,274,362	5,499,792	6,781,559	6,912,586
Energy Procurement and Monitoring	2,841,997	3,499,987	2,643,600	2,765,702
Renovation and Major Repair	4,511,440	2,385,724	2,326,300	2,236,646
<b>Building Services Total</b>	<b>\$33,797,107</b>	<b>\$33,797,107</b>	<b>\$31,290,010</b>	<b>\$31,409,695</b>
<b>City Attorney's Office</b>				
Administrative Support	1,871,259	1,886,246	2,168,363	2,418,501
Community Courts	651,325	714,644	882,599	894,275
Community Prosecution	2,698,093	2,834,307	3,117,943	3,127,943
DFW International Airport Legal Counsel	466,739	466,739	466,739	466,739
Ethics and Investigations	1,677,425	1,802,126	1,715,275	1,731,899
General Counsel	4,862,545	5,002,916	5,914,516	6,126,368
Litigation	6,188,238	5,946,913	6,420,490	6,533,248
Municipal Prosecution	1,816,391	1,575,148	2,273,955	2,341,804
Police Legal Liaison	801,635	804,611	870,730	880,730
<b>City Attorney's Office Total</b>	<b>\$21,033,650</b>	<b>\$21,033,650</b>	<b>\$23,830,610</b>	<b>\$24,521,507</b>
<b>City Auditor's Office</b>				
Audits, Attestations, Investigations, and Advisory	3,167,416	3,023,886	3,320,456	3,402,983
<b>City Auditor's Office Total</b>	<b>\$3,167,416</b>	<b>\$3,023,886</b>	<b>\$3,320,456</b>	<b>\$3,402,983</b>
<b>City Controller's Office</b>				
Accounts Payable	1,547,716	1,891,404	2,793,088	2,870,501

# SUMMARY OF SERVICES BY DEPARTMENT

	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
Cash and Debt Management	800,759	686,087	702,540	718,233
Contract Compliance and Monitoring	702,238	508,373	650,137	665,745
Deferred Compensation	69,471	257,145	96,915	100,956
EMS Compliance	174,883	75,818	145,688	149,561
Financial Reporting	3,049,222	3,136,942	2,508,115	2,600,906
Independent Audit	755,000	755,000	767,071	767,071
Payroll	2,249,967	2,038,487	2,410,938	2,476,673
<b>City Controller's Office Total</b>	<b>\$9,349,256</b>	<b>\$9,349,256</b>	<b>\$10,074,491</b>	<b>\$10,349,646</b>
<b>City Manager's Office</b>				
City Administration	2,560,296	2,675,445	2,800,089	2,870,808
City Agenda Process	271,014	294,146	277,446	277,446
Ethics and Compliance Division	202,100	165,634	220,664	207,852
Youth & Collegiate Commissions	81,501	156,925	91,501	81,501
<b>City Manager's Office Total</b>	<b>\$3,114,911</b>	<b>\$3,292,150</b>	<b>\$3,389,700</b>	<b>\$3,437,607</b>
<b>City Secretary's Office</b>				
Archives	196,432	196,432	220,255	221,133
Boards and Commissions Support	331,725	331,725	321,317	322,634
City Council Support	1,364,803	1,364,758	1,489,242	1,569,258
Customer Service	224,490	210,307	256,911	258,228
Elections	2,201,129	2,201,129	1,946,292	3,746,731
Open Records	546,526	546,526	588,889	591,084
Records Management	594,808	594,808	632,774	634,091
<b>City Secretary's Office Total</b>	<b>\$5,459,913</b>	<b>\$5,445,685</b>	<b>\$5,455,680</b>	<b>\$7,343,159</b>
<b>Civil Service</b>				
Analysis-Development and Validation	703,121	579,173	645,427	662,594
Applicant Evaluation (Civilian)	974,631	975,340	956,043	979,454
Applicant Evaluation (Uniform)	809,530	627,137	843,355	865,206
Civil Service Board and Employee Appeals Process	589,204	562,675	570,705	586,311
<b>Civil Service Total</b>	<b>\$3,076,486</b>	<b>\$2,744,325</b>	<b>\$3,015,530</b>	<b>\$3,093,565</b>
<b>Code Compliance</b>				
Consumer Health	3,451,048	3,242,094	3,614,004	3,760,913
Neighborhood Code Compliance Services	27,749,989	27,125,702	31,498,020	32,717,193

# SUMMARY OF SERVICES BY DEPARTMENT

	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
Neighborhood Nuisance Abatement	10,363,984	11,006,456	10,090,264	10,754,987
<b>Code Compliance Total</b>	<b>\$41,565,021</b>	<b>\$41,374,251</b>	<b>\$45,202,288</b>	<b>\$47,233,093</b>
<b>Court &amp; Detention Services</b>				
City Detention Center	1,702,847	1,894,964	2,093,385	2,176,322
City Marshal's Office	4,096,031	3,434,200	3,860,015	4,031,201
Environmental Crimes Unit	50,622	57,029	92,187	116,926
Lew Sterrett Jail Contract	8,344,443	8,344,443	8,594,776	8,594,776
Marshal's Park Enforcement	2,298	2,298	2,141	54,350
Municipal Court Services	7,474,932	7,049,405	8,040,313	12,828,065
Parking Adjudication Office	604,562	589,619	705,948	703,330
School Crossing Guard Program	5,860,272	5,860,936	8,438,120	8,438,120
Security Services	6,468,733	6,882,361	7,136,279	7,311,362
Sobering Center	773,165	708,092	797,714	814,273
<b>Court &amp; Detention Services Total</b>	<b>\$35,377,905</b>	<b>\$34,823,347</b>	<b>\$39,760,878</b>	<b>\$45,068,725</b>
<b>Dallas Animal Services</b>				
Dallas Animal Services	17,812,125	18,149,367	19,286,548	20,042,960
<b>Dallas Animal Services Total</b>	<b>\$17,812,125</b>	<b>\$18,149,367</b>	<b>\$19,286,548</b>	<b>\$20,042,960</b>
<b>Dallas Fire-Rescue</b>				
EMS Administration, Contracts, and Community Health	19,797,448	20,669,837	21,857,976	22,213,210
Fire and Rescue Emergency Response and Special Operations	267,792,213	269,129,690	292,415,324	296,220,508
Fire Dispatch and Communications	27,338,009	28,038,780	31,256,124	33,314,561
Fire Inspection for New Construction	0	0	0	0
Fire Investigation - Explosive Ordnance Disposal	5,104,362	5,809,784	5,712,349	5,995,318
Fire Training and Recruitment	22,453,460	20,511,761	33,352,954	29,943,250
Fire-Rescue Equipment Maintenance and Supply	17,040,096	21,694,821	15,304,508	17,324,398
Inspection and Life Safety Education	13,375,804	12,363,337	14,019,839	14,389,774
<b>Dallas Fire-Rescue</b>	<b>\$372,901,392</b>	<b>\$378,218,010</b>	<b>\$413,919,075</b>	<b>\$419,401,020</b>
<b>Dallas Police Department</b>				
Juvenile Case Managers-First Offender Program	10,133	21,761	12,731	13,638

# SUMMARY OF SERVICES BY DEPARTMENT

	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
Police Academy and In-service Training	29,464,440	28,302,657	30,995,286	34,598,853
Police Administrative Support	43,750,880	43,114,558	48,028,568	51,343,507
Police Community Outreach	13,641,042	17,032,664	18,385,150	20,488,484
Police Criminal Investigations	84,245,711	85,202,155	91,294,183	101,613,794
Police Field Patrol	323,767,806	310,341,513	339,265,713	360,331,233
Police Intelligence	13,929,371	14,363,111	16,879,140	18,636,534
Police Investigation of Vice Related Crimes	4,062,062	3,723,592	3,983,582	4,500,553
Police Investigations of Narcotics Related Crimes	12,213,695	12,298,450	13,042,423	14,748,994
Police Operational Support	47,076,786	55,304,154	56,615,511	60,532,325
Police Recruiting and Personnel Service	12,733,126	12,089,465	12,653,543	13,642,608
Police Special Operations	27,853,245	30,954,218	30,834,063	35,830,216
<b>Dallas Police Department Total</b>	<b>\$612,748,297</b>	<b>\$612,748,296</b>	<b>\$661,989,893</b>	<b>\$716,280,739</b>
Data Analytics & Business Intelligence				
Data Analytics	3,224,765	3,209,531	3,745,279	3,919,319
Data Governance	1,320,215	1,572,255	1,530,239	1,401,348
Data Management & Accessibility	749,309	271,219	832,644	941,280
<b>Data Analytics &amp; Business Intelligence Total</b>	<b>\$5,294,289</b>	<b>\$5,053,006</b>	<b>\$6,108,162</b>	<b>\$6,261,948</b>
Housing & Neighborhood Revitalization				
Housing Administration	2,088,370	2,063,136	2,053,227	2,317,182
Housing Preservation	867,500	867,500	767,500	767,500
New Development	1,695,800	1,464,755	4,099,373	1,920,207
<b>Housing &amp; Neighborhood Revitalization Total</b>	<b>\$4,651,669</b>	<b>\$4,395,391</b>	<b>\$6,920,100</b>	<b>\$5,004,889</b>
Human Resources				
Administrative/HRIS	1,730,203	1,040,768	2,434,787	2,819,841
HR Consulting (HRP/Investigations)	3,432,333	3,219,317	3,366,119	3,347,699
Talent, Engagement, and Development (TED)	1,234,410	1,532,229	1,402,990	1,346,158
Talent Acquisition	995,416	1,321,344	1,144,455	1,144,455
Total Rewards & Wellness	973,464	1,252,168	1,103,591	1,103,590
<b>Human Resources Total</b>	<b>\$8,365,826</b>	<b>\$8,365,826</b>	<b>\$9,451,942</b>	<b>\$9,761,743</b>



# SUMMARY OF SERVICES BY DEPARTMENT

	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
<b>Judiciary</b>				
Civil Adjudication Court	366,283	175,031	167,462	173,146
Community Court	106,334	0	106,658	108,080
Court Security	1,053,812	697,617	816,651	837,963
Municipal Judges-Cases Docketed	2,756,231	3,186,036	3,378,606	3,455,052
<b>Judiciary Total</b>	<b>\$4,282,660</b>	<b>\$4,058,685</b>	<b>\$4,469,376</b>	<b>\$4,574,241</b>
<b>Library</b>				
Library Materials and Collection Management	6,366,602	6,398,895	6,444,547	6,454,485
Library Operations and Public Service	29,581,115	29,007,961	34,986,953	37,487,214
Literacy Initiatives, Education, and Community Engagement	1,803,676	1,911,893	2,058,255	2,066,603
<b>Library Total</b>	<b>\$37,751,393</b>	<b>\$37,318,749</b>	<b>\$43,489,755</b>	<b>\$46,008,302</b>
<b>Management Services</b>				
311 Customer Service	5,912,201	5,429,400	6,407,274	6,749,319
Communications, Outreach, and Marketing	3,464,435	3,187,830	4,389,553	4,566,551
Emergency Management Operations	1,347,438	1,347,438	1,251,963	1,288,685
Office of Community Care	9,392,529	9,291,195	10,114,699	10,089,119
Office of Community Development	0	0	1,011,271	1,011,271
Office of Community Police Oversight	812,769	566,853	863,890	967,246
Office of Environmental Quality and Sustainability	6,951,897	6,427,387	5,685,276	6,070,632
Office of Equity & Inclusion	3,818,250	3,435,641	3,842,488	3,518,102
Office of Government Affairs	974,559	994,173	1,112,725	1,166,649
Office of Historic Preservation	1,362,424	1,194,501	0	0
Office of Homeless Solutions	16,851,704	16,851,704	16,850,149	16,566,719
Office of Integrated Public Safety Solutions	5,649,515	4,666,344	5,822,887	6,013,272
Small Business Center	3,752,914	3,493,429	4,102,059	4,232,872
<b>Management Services Total</b>	<b>\$60,290,635</b>	<b>\$56,885,894</b>	<b>\$61,454,234</b>	<b>\$62,240,437</b>
<b>Mayor &amp; City Council</b>				
Administrative Support for the Mayor and City Council	6,940,550	6,558,352	7,587,447	7,782,589

# SUMMARY OF SERVICES BY DEPARTMENT

	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
Mayor & City Council Total	\$6,940,550	\$6,558,352	\$7,587,447	\$7,782,589
Non-Departmental				
General Obligation Commercial Paper and Master Lease Program	22,828,574	21,864,367	18,659,915	15,388,323
Liability-Claims Fund Transfer	3,501,999	3,501,999	3,387,941	3,341,258
Non-Departmental	33,117,585	33,114,600	21,189,263	23,250,438
Salary and Benefit Stabilization	2,790,100	2,790,100	1,886,495	1,886,495
Tax Increment Financing Districts Payments	86,360,524	86,360,524	90,431,934	91,201,769
Non-Departmental Total	\$148,598,782	\$147,631,590	\$135,555,548	\$135,068,283
Office of Arts & Culture				
City-Owned Cultural Venues	15,197,945	15,075,195	16,359,758	16,681,478
Cultural Services Contracts	6,882,493	7,092,376	6,523,239	6,501,789
Public Art for Dallas	444,053	355,509	483,674	597,993
Office of Arts & Culture Total	\$22,524,491	\$22,523,081	\$23,366,671	\$23,781,260
Office of Economic Development				
Business & Community Development	1,791,035	1,789,430	1,405,601	1,479,055
Catalytic Development	1,543,080	1,541,146	586,637	624,611
Finance & Administration	0	0	1,337,393	1,381,146
Performance Monitoring & Compliance	685,300	684,128	349,411	378,690
Office of Economic Development Total	\$4,019,415	\$4,014,703	\$3,679,042	\$3,863,502
Park & Recreation				
Citywide Athletic Reservations Events services (CAREs)	14,027,399	14,275,985	14,961,093	14,961,093
Leisure Venue Management	22,894,758	24,497,284	24,087,818	24,897,705
Park Land Maintained	45,042,381	43,336,648	51,033,189	48,961,325
Partnerships and Strategic Initiatives	881,898	839,001	781,898	781,898
Planning, Design, Construction - EMS and Environ Compliance	3,502,388	3,067,407	3,607,544	3,607,544
Recreation Services	24,952,597	25,285,096	26,026,881	28,240,681
Park & Recreation Total	\$111,301,421	\$111,301,421	\$120,498,423	\$121,450,246
Planning & Urban Design				
Community Planning	4,796,041	4,332,215	5,937,472	6,185,302
Current Planning	(432)	0	0	0

# SUMMARY OF SERVICES BY DEPARTMENT

	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
Preservation & Urban Design	382,286	362,576	2,086,561	1,626,126
<b>Planning &amp; Urban Design Total</b>	<b>\$5,177,895</b>	<b>\$4,694,791</b>	<b>\$8,024,033</b>	<b>\$7,811,428</b>
Procurement Services				
Purchasing-Contract Management	3,138,877	2,766,875	3,500,823	3,685,505
<b>Procurement Services Total</b>	<b>\$3,138,877</b>	<b>\$2,766,875</b>	<b>\$3,500,823</b>	<b>\$3,685,505</b>
Public Works				
Capital and Implementation Program	758,469	940,661	758,469	758,469
Interagency and Transportation Administration	105,864	108,855	105,864	105,864
Land Surveying Services	71,390	150,421	169,141	254,721
Pavement Management	944,976	885,820	950,421	1,536,953
Pavement Preservation	3,156,524	3,012,011	3,538,924	3,647,432
Real Estate and Relocation	1,603,096	1,380,844	1,527,145	1,600,731
Rights-of-Way Maintenance Contracts	6,473,313	6,595,869	6,831,816	7,005,411
Street Cut and Right-of-Way Management [Cut Control]	794,508	841,323	888,083	976,135
Street Maintenance Contracts and Inspections	37,793,548	37,878,770	30,111,548	38,293,548
Street Operation	36,859,674	36,606,339	40,180,364	38,218,611
Urban Forestry Division	884,106	1,044,554	1,094,294	1,181,467
<b>Public Works Total</b>	<b>\$89,445,468</b>	<b>\$89,445,468</b>	<b>\$86,156,069</b>	<b>\$93,579,342</b>
Transportation				
Administration & Interagency Management	3,819,110	3,162,704	4,027,660	4,253,572
Engineering & Operations	16,866,090	17,078,170	16,511,414	16,851,029
Parking Management & Enforcement	8,116,836	7,452,174	11,089,262	11,484,313
Street Lighting & Tunnel Management	18,198,396	19,356,660	21,143,802	22,387,854
Transportation Planning	5,086,347	5,623,864	6,586,370	4,626,658
<b>Transportation Total</b>	<b>\$52,086,778</b>	<b>\$52,673,572</b>	<b>\$59,358,508</b>	<b>\$59,603,426</b>
<b>General Fund Total</b>	<b>\$1,727,562,642</b>	<b>\$1,725,788,123</b>	<b>\$1,844,634,000</b>	<b>\$1,926,683,000</b>

# SUMMARY OF SERVICES BY DEPARTMENT

	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
<b>Enterprise Funds</b>				
Aviation				
Aviation Facilities - Dallas Executive Airport - Vertiport	4,100,694	4,609,353	4,310,694	4,310,694
Capital Construction and Debt Service	47,968,092	47,968,092	51,103,168	49,092,120
Dallas Love Field	110,895,060	110,386,402	128,872,691	134,611,792
<b>Aviation Total</b>	<b>\$162,963,846</b>	<b>\$162,963,846</b>	<b>\$184,286,553</b>	<b>\$188,014,606</b>
Aviation-Transportation Regulation				
Regulation and Enforcement of For Hire Transportation	512,559	512,559	546,131	617,038
<b>Aviation-Transportation Regulation Total</b>	<b>\$512,559</b>	<b>\$512,559</b>	<b>\$546,131</b>	<b>\$617,038</b>
Convention & Event Services				
Convention Center Debt Service Payment	19,335,250	19,335,250	19,333,500	19,337,000
Dallas Convention Center	94,185,002	105,622,817	115,423,200	116,022,192
Office of Special Events	1,084,125	995,403	1,148,142	1,214,911
Union Station	1,085,807	858,080	1,241,156	1,286,032
<b>Convention &amp; Event Services Total</b>	<b>\$115,690,184</b>	<b>\$126,811,551</b>	<b>\$137,145,998</b>	<b>\$137,860,135</b>
Dallas Water Utilities				
DWU General Expense	141,235,197	154,719,480	149,740,065	151,154,411
Wastewater Collection	24,041,694	29,149,043	26,423,293	27,054,368
Wastewater Treatment	57,726,102	73,674,253	59,587,288	60,152,482
Water Capital Funding	425,657,260	425,657,258	362,951,915	374,019,166
Water Planning, Financial and Rate Services	4,337,754	25,980,987	4,831,663	4,949,845
Water Production and Delivery	132,379,364	63,141,579	135,959,775	143,474,573
Water Utilities Capital Program Management	16,902,518	22,723,173	18,031,003	18,945,266
Water Utilities Customer Account Services	31,946,271	39,180,387	33,750,374	35,032,760
<b>Dallas Water Utilities Total</b>	<b>\$834,226,160</b>	<b>\$834,226,160</b>	<b>\$791,275,376</b>	<b>\$814,782,871</b>
Dallas Water Utilities - SDM				
DWU - SDM General Expense	53,837,955	54,336,502	47,535,930	52,495,883
Floodplain and Drainage Management	4,202,921	4,707,937	5,190,325	5,382,574
Floodway Operations	12,809,701	12,809,701	14,778,753	15,483,826

# SUMMARY OF SERVICES BY DEPARTMENT

	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
Neighborhood Drainage Operations	11,583,165	10,579,602	12,588,964	12,489,831
<b>Dallas Water Utilities - SDM Total</b>	<b>\$82,433,742</b>	<b>\$82,433,742</b>	<b>\$80,093,972</b>	<b>\$85,852,114</b>
Development Services				
Construction Plan Review and Permitting	32,679,672	41,684,782	32,574,633	34,950,208
Engineering - Inspection Review for Private Development	3,318,008	3,790,491	5,391,337	6,144,684
Express Plan Review	3,846,854	1,711,207	2,553,354	2,553,354
Field Inspections of Private Development Construction Sites	10,644,568	10,149,374	9,453,911	9,401,384
GIS Mapping for Private Development	1,912,434	1,416,863	1,595,944	1,595,944
Private Development Records and Archival Library	1,125,784	619,437	926,834	926,821
Private Development Survey	522,752	344,087	780,981	807,185
Subdivision Plat Review	609,414	463,974	675,353	675,353
<b>Development Services Total</b>	<b>\$54,659,486</b>	<b>\$60,180,214</b>	<b>\$53,952,347</b>	<b>\$57,054,933</b>
Municipal Radio				
WRR Municipal Radio Classical Music	1,100,931	1,112,529	636,398	656,873
<b>Development Services Total</b>	<b>\$1,100,931</b>	<b>\$1,112,529</b>	<b>\$636,398</b>	<b>\$656,873</b>
Sanitation Services				
Animal Remains Collection	515,362	541,849	528,156	552,315
Brush-Bulk Waste Removal Services	26,660,328	28,964,092	28,371,420	29,284,193
City Facility Services	1,001,595	869,872	832,212	836,772
Landfill Services	42,480,254	33,758,819	45,245,520	46,783,872
Recycling Collection and Waste Diversion	17,127,020	20,606,622	19,462,412	20,224,005
Residential Refuse Collection	56,000,581	59,043,886	59,249,811	61,081,570
<b>Sanitation Services Total</b>	<b>\$143,785,140</b>	<b>\$143,785,140</b>	<b>\$153,689,531</b>	<b>\$158,762,727</b>
<b>Enterprise Funds Total</b>	<b>\$1,395,372,048</b>	<b>\$1,412,025,741</b>	<b>\$1,401,626,306</b>	<b>\$1,443,601,297</b>

# SUMMARY OF SERVICES BY DEPARTMENT

	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
<b>Operating Budget</b>				
General Fund	1,727,562,642	1,725,788,123	1,844,634,000	1,926,683,000
Enterprise Funds	1,395,372,048	1,412,025,741	1,401,626,306	1,443,601,297
Additional Resources	156,939,450	156,939,450	166,677,152	127,936,226
Debt	412,314,869	340,945,504	420,687,511	438,197,886
<b>Operating Budget Total</b>	<b>\$3,279,874,140</b>	<b>\$3,294,753,314</b>	<b>\$3,412,937,458</b>	<b>\$3,498,220,523</b>

# SUMMARY OF SERVICES BY DEPARTMENT

	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
<b>Internal Service and Other Funds</b>				
Bond & Construction Management				
Bond & Construction Management	5,259,168	4,824,900	3,599,027	4,038,433
Park & Recreation	4,456,552	4,375,294	4,503,977	4,779,059
Public Works	13,371,426	12,290,792	13,940,473	14,353,506
Bond & Construction Management Total	\$23,087,146	\$21,490,986	\$22,043,477	\$23,170,998
Employee Benefits				
Administrative/HRIS	2,071,683	2,071,683	2,175,603	2,249,169
Employee Benefits Total	\$2,071,683	\$2,071,683	\$2,175,603	\$2,249,169
Equipment & Fleet Management				
City Fleet Asset Management	3,262,843	3,246,069	3,712,293	3,864,188
City Fleet Maintenance and Repair Services	38,066,875	41,959,491	40,744,443	41,926,295
City Fleet Paint and Body Shop Coordination	2,974,708	2,949,787	2,991,601	3,008,001
Department Support	0	0	0	0
Environmental Services for City Fleet Operations	595,670	477,699	777,929	825,602
Fuel Procurement and Management	24,630,971	24,909,439	23,567,943	23,723,333
Equipment & Fleet Management Total	\$69,531,067	\$73,542,485	\$71,794,210	\$73,347,420
Express Business Center				
Business Services	1,823,764	1,786,930	1,608,375	1,633,779
Disposal of Surplus and Police Unclaimed Property	538,219	523,455	543,905	552,186
Express Business Center Total	\$2,361,983	\$2,310,385	\$2,152,280	\$2,185,965
Information & Technology Services-911				
9-1-1 Technology-Education Services	14,212,742	14,198,597	12,866,761	12,900,113
Information & Technology Services-911 Total	\$14,212,742	\$14,198,597	\$12,866,761	\$12,900,113
Information & Technology Services-Data				
Business Technology Services	30,227,338	30,720,561	40,695,076	44,037,179
City GIS Services	848,223	848,223	848,223	848,223

# SUMMARY OF SERVICES BY DEPARTMENT

	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
Internal Computer Support	13,518,428	14,153,055	16,610,916	16,991,526
Internal Desktop Support	12,986,930	13,168,722	12,823,140	13,075,586
Internal Telephone and Data Communication	21,243,554	21,448,686	26,875,847	27,007,486
Public Safety Technology Support	6,715,412	6,518,512	6,231,051	10,839,370
Strategic Technology Management	24,651,472	23,207,178	27,699,871	35,756,443
Information & Technology Services- Data Total	\$110,191,357	\$110,064,938	\$131,784,124	\$148,555,813
Information & Technology Services-Radio				
Internal Radio Communication	16,867,557	16,832,941	18,873,781	20,833,885
Information & Technology Services- Radio Total	\$16,867,557	\$16,832,941	\$18,873,781	\$20,833,885
Office of Risk Management				
Risk Management Services	5,934,974	5,769,927	6,576,610	7,232,287
Office of Risk Management Total	\$5,934,974	\$5,769,927	\$6,576,610	\$7,232,287
<b>Internal Service and Other Funds</b>	<b>\$244,258,509</b>	<b>\$246,281,942</b>	<b>\$268,266,846</b>	<b>\$290,475,650</b>



# STRATEGIC PRIORITIES OVERVIEW

## OVERVIEW

As highlighted in the Executive Summary, the City's Strategic Priorities guide the work of all City staff in service delivery and operations. This section of the budget book shows the alignment to the strategic priorities related to citywide goals and performance measures.

### Strategic Priorities

City Manager's Goals

Dallas 365

Performance Measures\*

*\*Includes Equity measures*

This section aims to establish a clear connection between the City's Strategic Priorities, city-wide goals, department goals, budget, and performance data.

- The **City Manager's Goals** are a collection of goals reflecting the City Manager's priority projects
- **Dallas 365** highlights 35 citywide measures that are most relevant to the public
- **Performance Measures** are listed by department and include targets and forecast data

## CITY MANAGER'S GOALS

Led by the City Manager's Office, the Executive Leadership Team (ELT) and Departments propose goals that align with the City Manager's priority projects. Goals are approved and presented to City Council annually. In addition, departments provide updates related to goals each quarter, and progress is updated to the [City Manager's Dashboard](#), posted on the City's Financial Transparency Website.

## DALLAS 365

Dallas 365 initiative aligns 35 key performance measures to our eight strategic priorities. The department responsible for each measure is noted in each measure's description, and last year's performance is included if available. Targets may vary based on the seasonality of the work.

Budget and Management Services publishes the [Budget Accountability Report](#) monthly and provides updates on budget activities for the current fiscal year, including financial performance, progress on selected budget initiatives, and performance on Dallas 365 measures. Dallas 365 data compares 1) the Year to Date (YTD) target with the actual performance for the current reporting period and 2) the Year End (YE) target with the department's forecasted performance.

- Measures are designated "on target" (green) if actual YTD performance is equal to or greater than the YTD target.

# STRATEGIC PRIORITIES OVERVIEW

- If actual YTD performance is within five percent of the YTD target, it is “near target” (yellow).
- Otherwise, the measure is designated “not on target” (red). The same methodology applies to YE forecasts.

Dallas 365 data is also available [online](#). The complete list of FY 2023-24 Dallas 365 measures are included on the following page.

**\*\*Denotes a new Dallas 365 measures for FY 2023-24**

## PERFORMANCE MEASURES

The department lists performance measures with targets to forecast data. Budget and Management Services works with Departments each year to set targets and track progress. Quarterly data is reported on the [Financial Transparency](#) website.

During the budget development process, each department provides measures that reflect the priorities of the City of Dallas and align with department operations and service delivery. Departments submit equity measures to align to policy direction from the Office of Equity and Inclusion (OEI) and to the City’s Racial Equity Plan (REP).

Additionally, the General Fund section and subsequent department pages include the departmental mission statement, goals, service description, and budgetary allocation.



## EQUITY FOCUSED BUDGET

The City of Dallas budget development process allows departments to align intentional equity efforts to the budget process. An Equity Focused Budget has an opportunity to transform, reimagine, and evolve service delivery and operations and involve a multitude of collaborators, including the City Manager’s Office, Budget & Management Services (BMS), Office of Equity and Inclusion (OEI), and departments.

Department pages in the General Fund section include a Budgeting for Equity section. Budgeting for equity reflects the intentional process by City departments to identify existing disparities in outcomes across various indicators, develop strategies, and target investments to improve success for Dallas residents. The bullets on each department page reflect an overview of departments’ equity efforts.

The Budgeting for Equity section:

# STRATEGIC PRIORITIES OVERVIEW

- Integrates the OEI's Budgeting for Equity (BfE) impact tool into the budget development process to further fine-tune the department's equity lens.
- Aligns to the City's Racial Equity Plan and Department Progress Measures (DPM)
- Supports policy decisions from OEI and direction from stakeholders
- Streamlines use of department budget submissions, equity initiatives/programs, and data sources to reduce duplicative reporting.
- Highlights department's equity programs and align with relevant data sets.
- Reports outcomes and successes to model future programs and best practices



# PERFORMANCE MEASURES

## DALLAS 365

Through Dallas 365, we inform City Council, residents, businesses, and visitors about our progress on specific City programs and services. Dallas 365 is not just a public finance best practice—it provides transparency and accountability.

We selected 35 performance measures to help gauge the pulse of the city. While City departments track large amounts of data, we believe the measures we chose for Dallas 365 are most relevant to the public based on the results of our community survey, new initiatives being funded, and feedback from various stakeholders during the last year. We report progress on these measures monthly.

To view the latest Dallas 365 report, go to [dallas365.dallascityhall.com](https://dallas365.dallascityhall.com).

### Economic Development

Department	Measure	FY 2023-24 Target	FY 2024-25 Target
Development Services	Average number of business days to complete first review of residential permit application	10	7
Development Services	Average number of business days to complete first review of commercial permit application	15	15
**Office of Economic Development	Percentage of attracted private investment documented by contract that occurs in Target Areas	40.0%	40.0%
MGT - Small Business Center	Percentage spent with local businesses	40.0%	40.0%
MGT - Small Business Center	*Percentage of dollars spent with local M/WBE businesses	70.0%	70.0%

### Environment and Sustainability

Department	Measure	FY 2023-24 Target	FY 2024-25 Target
MGT - Office of Environmental Quality & Sustainability	Percentage of CECAP actions underway annually	75.3%	75.3%
Sanitation Services	Percentage of on-time bulk & brush collections	95.5%	95.5%
Sanitation Services	Residential recycling diversion rate	20.5%	21.0%
**Sanitation Services	Percentage of garbage and recycling routes completed on time	95.0%	95.0%

\*\* Denotes a new Dallas 365 measure for FY 2023-24  
 Equity-focused measure that aligns to the City's Racial Equity Plan (REP) are indicated by an asterisk \*  
 New Dallas 365 measures may not have data available and are indicated as N/A or Not Applicable

# PERFORMANCE MEASURES

## Government Performance and Financial Management

Department	Measure	FY 2023-24 Target	FY 2024-25 Target
City Controller's Office	Percentage of invoices paid within 30 days	85.0%	90.0%
**Equipment & Fleet Management	Percentage of vehicles receiving preventive maintenance on schedule (Compliance I)	90.0%	90.0%
**MGT - 311 Customer Service Center	Percentage of customers satisfied with call experience	88.0%	88.0%
**Procurement Services	Completion rate for informal solicitations	80.0%	80.0%

## Housing and Homelessness Solutions

Department	Measure	FY 2023-24 Target	FY 2024-25 Target
Housing & Neighborhood Revitalization	Percentage of development funding leveraged by private sources	60.0%	60.0%
**MGT - Office of Homeless Solutions	Percentage of service requests resolved within 21 days	85.0%	85.0%
MGT - Office of Homeless Solutions	Percentage of beds utilized under the Pay-to-Stay program	90.0%	90.0%

## Public Safety

Department	Measure	FY 2023-24 Target	FY 2024-25 Target
Dallas Fire-Rescue	Percentage of EMS responses within nine minutes or less (NFPA Standard 1710)	90.0%	90.0%
Dallas Fire-Rescue	Percentage of first company responses to structure fires within five minutes and 20 seconds of dispatch (NFPA Standard 1710)	90.0%	90.0%
Dallas Police Department	Crimes against persons (per 100,000 residents)	2,000	2,000
Dallas Police Department	Percentage of responses to Priority 1 calls within eight minutes or less	60.0%	60.0%
Dallas Police Department	Percentage of 911 calls answered within 10 seconds	90.0%	90.0%
MGT - Office of Community Police Oversight	Monthly complaint resolution rate (DPD and OCPO)	70.0%	70.0%
MGT - Office of Integrated Public Safety Solutions	Percentage of crisis intervention calls handled by the RIGHT Care team	80.0%	75.0%

\*\* Denotes a new Dallas 365 measure for FY 2023-24

Equity-focused measure that aligns to the City's Racial Equity Plan (REP) are indicated by an asterisk \*

New Dallas 365 measures may not have data available and are indicated as N/A or Not Applicable

# PERFORMANCE MEASURES

## Quality of Life, Arts, and Culture

Department	Measure	FY 2023-24 Target	FY 2024-25 Target
City Attorney's Office	Number of cases resolved by community prosecution	450	450
Code Compliance	Percentage of litter and high weed service requests closed within SLA	85.0%	85.0%
Dallas Animal Services	Percentage increase in dogs and cats transferred to rescue partners	5.0%	5.0%
Library	Satisfaction rate with library programs	95.0%	95.0%
Office of Arts & Culture	*Percentage of cultural services funding to ALAANA (African, Latinx, Asian, Arab, Native American) artists and organizations	35.0%	37.0%
Park & Recreation	Average number of recreation programming hours per week (youth, seniors, and athletic leagues)	2,300	2,300

## Transportation and Infrastructure

Department	Measure	FY 2023-24 Target	FY 2024-25 Target
Public Works	Planned lane miles improved (690 of 11,770 miles)	100.0%	100.0%
**Public Works	Percentage of planned sidewalk projects completed	40.0%	40.0%
Public Works	Percentage of potholes repaired within three days	100.0%	100.0%
Transportation	Percentage of signal malfunction responses within 120 minutes	91.0%	91.0%
Transportation	Percentage of long line pavement marking miles restriped (611 of 1,223 miles)	50.0%	50.0%

## Workforce, Education, & Equity

Department	Measure	FY 2023-24 Target	FY 2024-25 Target
**Library	Percentage of users who reported learning a new skill through adult learning or career development programs	92.0%	92.0%
**MGT - Office of Equity & Inclusion	Percentage of annual Racial Equity Plan Department Progress Measures (DPM) completed	75.0%	75.0%

\*\* Denotes a new Dallas 365 measure for FY 2023-24

Equity-focused measure that aligns to the City's Racial Equity Plan (REP) are indicated by an asterisk \*  
New Dallas 365 measures may not have data available and are indicated as N/A or Not Applicable





# PERFORMANCE MEASURES

## DEPARTMENT PERFORMANCE MEASURES

Performance measures gauge R.E.A.L. progress towards the City's goals and demonstrate stewardship of funds. Dallas uses a strategic, outcome-oriented performance planning process to promote accountability and a culture of continuous improvement.

During the performance planning process, departments select performance measures and targets that support the City's strategic direction, align with departmental goals, and demonstrate the efficiency or effectiveness of their work. Targets are chosen based on historical data, resources, department priorities, and benchmarks. Performance monitoring activities, such as forecasting, are essential to achieving goals. Forecasts are based on the most current data and anticipated trends. Performance data allows us to monitor changes over time, manage organizational priorities, allocate resources, and improve our decision making processes.

Visit [financialtransparency.dallascityhall.com/](https://financialtransparency.dallascityhall.com/) to view the latest reports.

### Aviation

Measure	FY 2022-23 Target	FY 2022-23 Forecast	FY 2023-24 Target	FY 2024-25 Target
Overall customer satisfaction index (scale 1-5)	4.45	4.30	4.56	4.62
Sales per enplaned passenger (SPEP)	\$13.32	\$12.35	\$13.85	\$14.12
Percentage increase in private and public sector investment at Dallas Executive Airport	10.0%	10.0%	10.0%	20.0%
Percentage of customer complaints resolved within 15 days	100.0%	100.0%	100.0%	100.0%
*Percentage increase of Black, Asian, Hispanic or Native American collegiate interns	20.0%	20.0%	20.0%	20.0%

### Bond & Construction Management

Measure	FY 2022-23 Target	FY 2022-23 Forecast	FY 2023-24 Target	FY 2024-25 Target
Percentage of appropriated projects completed	82.0%	82.0%	91.0%	99.1%
Percentage of projects awarded for design and construction	97.0%	97.0%	99.4%	100.0%

Equity-focused measure that aligns to the City's Racial Equity Plan (REP) are indicated by an asterisk \*  
 Measures new for FY 2023-24 are indicated as (New)  
 New measures may not have data available and are indicated as N/A or Not Applicable

# PERFORMANCE MEASURES

## *Bond & Construction Management*

Measure	FY 2022-23 Target	FY 2022-23 Forecast	FY 2023-24 Target	FY 2024-25 Target
Percentage of bond appropriations awarded (ITD)	97.0%	97.0%	97.0%	100.0%
*Percentage of 2017 bond appropriations awarded within Racially or Ethnically Concentrated Areas of Poverty (R/ECAPs)	97.0%	97.0%	98.0%	100.0%

## *Budget & Management Services*

Measure	FY 2022-23 Target	FY 2022-23 Forecast	FY 2023-24 Target	FY 2024-25 Target
Percentage of residents reporting grant-related presentations as helpful and informative	90.0%	96.8%	90.0%	92.0%
General Fund revenue variance as percent of estimate	N/A	N/A	5.0%	3.0%
Percentage increase of financial transparency website visitors	10.0%	10.6%	10.0%	10.0%
*Percentage of departments with equity-focused performance measures	83.0%	77.1%	85.0%	90.0%

## *Building Services*

Measure	FY 2022-23 Target	FY 2022-23 Forecast	FY 2023-24 Target	FY 2024-25 Target
Number of custodial service requests received	1,200	1,041	1,200	1,200
Number of quality inspections at contracted custodial facilities each month	400	381	400	400
Number of HVAC system sustainability upgrades from R-22 to new environmentally friendly refrigerant	40	33	40	40
*Number of HVAC indoor air quality upgrades completed in equity priority areas	17	7	18	18

Equity-focused measure that aligns to the City's Racial Equity Plan (REP) are indicated by an asterisk \*  
 Measures new for FY 2023-24 are indicated as (New)  
 New measures may not have data available and are indicated as N/A or Not Applicable

# PERFORMANCE MEASURES

## City Attorney's Office

Measure	FY 2022-23 Target	FY 2022-23 Forecast	FY 2023-24 Target	FY 2024-25 Target
Number of citations handled by municipal prosecution	160,000	83,811	160,000	160,000
Number of cases resolved by community prosecution	450	211	450	450
Number of citations handled by community courts	25,000	3,136	25,000	25,000
Number of open records requests reviewed	1,000	392	1,000	1,000
Number of ordinances, resolutions, and legal opinions drafted	1,500	258	1,500	1,500
Number of civil forfeitures resolved	50	50	50	50
Number of contracts/agreements/AAs prepared	1,750	653	1,750	1,750
Amount collected by litigation	\$2.55M	\$2.21M	\$2.55M	\$2.55M
Number of claims and lawsuits handled	180	38	200	200
*Percentage of low to moderate income persons served in community courts program	60.0%	99.4%	60.0%	60.0%

## City Auditor's Office

Measure	FY 2022-23 Target	FY 2022-23 Forecast	FY 2023-24 Target	FY 2024-25 Target
Percentage of audit report recommendations agreed to by management	90.0%	90.0%	90.0%	90.0%
Percentage of department hours spent on direct project services	82.0%	82.0%	82.0%	82.0%
Number of Audit/Attestation reports	19	36	19	19
*Number of completed equity-focused audit projects	1	2	1	1

Equity-focused measure that aligns to the City's Racial Equity Plan (REP) are indicated by an asterisk \*  
 Measures new for FY 2023-24 are indicated as (New)  
 New measures may not have data available and are indicated as N/A or Not Applicable

# PERFORMANCE MEASURES

## City Controller's Office

Measure	FY 2022-23 Target	FY 2022-23 Forecast	FY 2023-24 Target	FY 2024-25 Target
Percentage of invoices paid within 30 days	92.0%	84.8%	85.0%	90.0%
Percentage of electronic vendor payments (excluding refunds)	80.0%	77.1%	87.0%	90.0%
Percentage of permanent employees enrolled in City's Voluntary Deferred Compensation Plan	52.0%	53.8%	55.0%	55.0%
Payroll error rate	0.5%	0.4%	0.4%	0.4%
*Percentage of M/WBE vendor invoices paid within 30 days	90.0%	83.7%	85.0%	90.0%

## City Manager's Office

Measure	FY 2022-23 Target	FY 2022-23 Forecast	FY 2023-24 Target	FY 2024-25 Target
Overall Quality of Life Satisfaction Rating (Survey)	70.0%	55.0%	70.0%	70.0%
Percentage of 2023 Strategic Priority Goals completed	100.0%	20.0%	100.0%	100.0%
Percentage of City Council Agendas posted on-time and without correction	95.0%	96.1%	95.0%	95.0%

## City Secretary's Office

Measure	FY 2022-23 Target	FY 2022-23 Forecast	FY 2023-24 Target	FY 2024-25 Target
Percentage of background checks initiated within three business days	100.0%	100.0%	100.0%	100.0%
Percentage of City Council voting agendas processed within 10 working days	100.0%	100.0%	100.0%	100.0%
Percentage of public meeting notices processed and posted within one hour	100.0%	100.0%	100.0%	100.0%
Percentage of campaign finance reports locked down within one business day	100.0%	100.0%	100.0%	100.0%

Equity-focused measure that aligns to the City's Racial Equity Plan (REP) are indicated by an asterisk \*  
 Measures new for FY 2023-24 are indicated as (New)  
 New measures may not have data available and are indicated as N/A or Not Applicable

# PERFORMANCE MEASURES

## City Secretary's Office

Measure	FY 2022-23 Target	FY 2022-23 Forecast	FY 2023-24 Target	FY 2024-25 Target
Percentage of service requests completed within 10 business days	100.0%	100.0%	100.0%	100.0%
Percentage of Open Records Requests responded within 10 business days	100.0%	100.0%	100.0%	100.0%

## Civil Service

Measure	FY 2022-23 Target	FY 2022-23 Forecast	FY 2023-24 Target	FY 2024-25 Target
Percentage of hiring managers reporting a satisfaction rating (Satisfied) to post-hire questionnaire	85.0%	89.5%	85.0%	85.0%
Percentage of certified registers to hiring authority within five business days – civilian positions	93.0%	97.2%	93.0%	93.0%
Percentage of certified registers to hiring authority within five business days – uniform positions	95.0%	100.0%	93.0%	93.0%
Percentage of Civil Service trial board appeal hearings heard within 90 business days	100.0%	100.0%	100.0%	100.0%
*Number of Hispanic, Black, Asian American and Native American recruitment and outreach efforts	15	23	15	15

## Code Compliance

Measure	FY 2022-23 Target	FY 2022-23 Forecast	FY 2023-24 Target	FY 2024-25 Target
Percentage of food establishments inspected timely	95.0%	84.7%	95.0%	95.0%
Percentage of mosquito control activities completed within 48 hours	95.0%	92.7%	95.0%	95.0%

Equity-focused measure that aligns to the City's Racial Equity Plan (REP) are indicated by an asterisk \*  
 Measures new for FY 2023-24 are indicated as (New)  
 New measures may not have data available and are indicated as N/A or Not Applicable

# PERFORMANCE MEASURES

## Code Compliance

Measure	FY 2022-23 Target	FY 2022-23 Forecast	FY 2023-24 Target	FY 2024-25 Target
Number of food establishment inspections conducted per FTE	575	739	575	575
Average number of days to demolish a substandard structure after receiving a court order	60	73	60	60
Percentage of 311 service requests completed within estimated response time	96.0%	95.2%	96.0%	96.0%
Percentage of violations in compliance within 180 days by the Intensive Case Resolution Team	85.0%	50.7%	85.0%	85.0%
Percentage of litter and high weed service requests closed within SLA	65.0%	84.6%	85.0%	85.0%
Percentage of graffiti violations abated within 5 days	90.0%	99.2%	90.0%	90.0%
Percentage of illegal dumping sites abated within 5 days	90.0%	96.0%	90.0%	90.0%
Percentage of open and vacant structures abated within 48 hours	90.0%	78.2%	90.0%	90.0%

## Convention & Event Services

Measure	FY 2022-23 Target	FY 2022-23 Forecast	FY 2023-24 Target	FY 2024-25 Target
Percentage of client survey respondents rating their overall experience at KBHCCD as "excellent" or "good"	90.0%	89.6%	90.0%	90.0%
Percentage of pro-forma based revenue increase (OVG360; formally Spectra)	56.0%	56.0%	25.0%	25.0%
Number of planned safety repairs completed	36	36	36	36
Percentage of Kay Bailey Hutchison Convention Center Dallas OVG360 minority-owned business spend	47.0%	47.0%	48.0%	49.0%

Equity-focused measure that aligns to the City's Racial Equity Plan (REP) are indicated by an asterisk \*  
 Measures new for FY 2023-24 are indicated as (New)  
 New measures may not have data available and are indicated as N/A or Not Applicable

# PERFORMANCE MEASURES

## Convention & Event Services

Measure	FY 2022-23 Target	FY 2022-23 Forecast	FY 2023-24 Target	FY 2024-25 Target
Number of hospitality and tourism internships created (New)	N/A	N/A	4	4
Percentage of completion of the KBHCCD Master Plan (New)	N/A	N/A	4.0%	21.0%
Percentage of permit holder survey respondents who rated their overall experience with the Office of Special Events as "excellent" or "good"	80.0%	81.0%	80.0%	80.0%

## Court & Detention Services

Measure	FY 2022-23 Target	FY 2022-23 Forecast	FY 2023-24 Target	FY 2024-25 Target
Percentage of parking adjudication hearings conducted in person	60.0%	58.1%	60.0%	60.0%
Average prisoner processing Time	9.0 min	9.0 min	9.0 min	9.0 min
Average wait time	3.0 min	11.5 min	10.0 min	10.0 min
Pounds of improperly dumped debris/waste abated	160,000	721,255	160,000	160,000
Number of illegally dumped tires	2,000	862	2,000	2,000
Average response time to security incidents	3.0 min	1.7 min	3.0 min	3.0 min
*Percentage of Hispanic and Native American court program referred participants	20.0%	4.9%	20.0%	20.0%

## Dallas Animal Services

Measure	FY 2022-23 Target	FY 2022-23 Forecast	FY 2023-24 Target	FY 2024-25 Target
Combined field and shelter dog return to owner success rate	40.0%	34.6%	40.0%	40.0%
Percentage decrease in year-over-year loose and loose-owned dog bite rate	0%	2.0%	2.0%	2.0%
Percentage increase in dogs and cats transferred to rescue partners	5.0%	5.2%	5.0%	5.0%

Equity-focused measure that aligns to the City's Racial Equity Plan (REP) are indicated by an asterisk \*  
 Measures new for FY 2023-24 are indicated as (New)  
 New measures may not have data available and are indicated as N/A or Not Applicable

# PERFORMANCE MEASURES

## Dallas Animal Services

Measure	FY 2022-23 Target	FY 2022-23 Forecast	FY 2023-24 Target	FY 2024-25 Target
*Number of fully-free annual vaccine clinics in Southern Dallas	1	1	2	2

## Dallas Fire-Rescue

Measure	FY 2022-23 Target	FY 2022-23 Forecast	FY 2023-24 Target	FY 2024-25 Target
Percentage of EMS responses within nine minutes or less (NFPA Standard 1710)	90.0%	86.0%	90.0%	90.0%
Percentage of first company responses to structure fires within five minutes and 20 seconds of dispatch (NFPA Standard 1710)	90.0%	88.0%	90.0%	90.0%
Number of high-risk multi-family dwellings inspected (per MIT study)	120	120	120	120
*Percentage of apparatus pumps tested and passed annually (NFPA Standard 1911)	100.0%	100.0%	100.0%	100.0%
*Number of smoke detectors installed in vulnerable populations	4,300	2,979	3,500	3,500

## Dallas Police Department

Measure	FY 2022-23 Target	FY 2022-23 Forecast	FY 2023-24 Target	FY 2024-25 Target
Percentage of officers trained in alternative solutions, de-escalation, and less-lethal tactics	100.0%	100.0%	100.0%	100.0%
Number of community events attended	1,707	4,850	1,732	2,500
Homicide clearance rate	60.0%	58.1%	60.0%	60.0%
Crimes against persons (per 100,000 residents)	2,000	2,163	2,000	2,000
Percentage of 911 calls answered within 10 seconds	90.0%	93.3%	90.0%	90.0%

Equity-focused measure that aligns to the City's Racial Equity Plan (REP) are indicated by an asterisk \*  
 Measures new for FY 2023-24 are indicated as (New)  
 New measures may not have data available and are indicated as N/A or Not Applicable



# PERFORMANCE MEASURES

## Dallas Police Department

Measure	FY 2022-23 Target	FY 2022-23 Forecast	FY 2023-24 Target	FY 2024-25 Target
Percentage of responses to Priority 1 calls within eight minutes or less	60.0%	52.4%	60.0%	60.0%
*Communities of Color Proportional Representation Ratio to Sworn DPD Employees	(14.5)%	(13.7)%	(14.2)%	(14.0)%

## Dallas Water Utilities

Measure	FY 2022-23 Target	FY 2022-23 Forecast	FY 2023-24 Target	FY 2024-25 Target
Value of capital projects awarded	\$342.75M	\$396.54M	\$323.66M	\$321.28M
Main breaks per 100 miles of main	25	2	25	25
Number of miles of small diameter pipelines replaced annually	73	72	72	72
Average response time to emergency sanitary sewer calls	60.0 min	59.3 min	60.0 min	60.0 min
Number of sanitary sewer overflows per 100 miles of main (cumulative rate number)	6.20	1.54	6.20	6.20
Compliance with state and federal standards and regulations for drinking water	100.0%	100.0%	100.0%	100.0%
Meter reading accuracy rate	99.0%	99.9%	99.0%	99.0%
*Percentage decrease of unserved areas for water and wastewater services	33.0%	14.9%	33.0%	33.0%

## Dallas Water Utilities - SDM

Measure	FY 2022-23 Target	FY 2022-23 Forecast	FY 2023-24 Target	FY 2024-25 Target
Percentage of pump station uptime	92.0%	96.0%	92.0%	92.0%

Equity-focused measure that aligns to the City's Racial Equity Plan (REP) are indicated by an asterisk \*  
 Measures new for FY 2023-24 are indicated as (New)  
 New measures may not have data available and are indicated as N/A or Not Applicable

# PERFORMANCE MEASURES

## Data Analytics & Business Intelligence

Measure	FY 2022-23 Target	FY 2022-23 Forecast	FY 2023-24 Target	FY 2024-25 Target
Percentage of students who successfully complete the Data Academy course	75.0%	87.5%	75.0%	75.0%
Percentage increase in active data software licenses	3.0%	11.0%	3.0%	3.0%
Percentage increase in DBI data products views	3.0%	37.5%	3.0%	3.0%
*Percentage of Spanish-translated public facing products	95.0%	95.0%	95.0%	95.0%
*Percentage of major projects with an equity element	95.0%	88.9%	95.0%	95.0%

## Development Services

Measure	FY 2022-23 Target	FY 2022-23 Forecast	FY 2023-24 Target	FY 2024-25 Target
Average number of business days to complete first review of residential permit application	15	15	10	7
Average number of business days to complete first review of commercial permit application	15	15	15	15
Average number of business days to complete commercial permit application prescreen	5	5	5	5
Average number of business days to complete resubmitted residential permit applications	7	7	5	5
Average number of business days to complete resubmitted commercial permit applications	7	7	7	7
Percentage of next business day inspections performed on time	98.0%	97.8%	98.0%	98.0%
*Average number of business days to complete first review of residential permit applications in 75210, 75216, 75215	15	15	10	7

Equity-focused measure that aligns to the City's Racial Equity Plan (REP) are indicated by an asterisk \*  
 Measures new for FY 2023-24 are indicated as (New)  
 New measures may not have data available and are indicated as N/A or Not Applicable

# PERFORMANCE MEASURES

## Equipment & Fleet Management

Measure	FY 2022-23 Target	FY 2022-23 Forecast	FY 2023-24 Target	FY 2024-25 Target
Percentage of fleet that is replacement eligible	31.5%	32.6%	31.5%	31.5%
Percentage of vehicles receiving preventive maintenance on schedule (Compliance I) (New)	N/A	N/A	90.0%	90.0%
Percentage of fleet that uses alternative fuels or hybrid fueling technologies	40.0%	40.9%	40.0%	40.0%
Maximum deviation rate of vehicles and equipment receiving on-time preventative maintenance by service area (Compliance I)	15.0%	11.4%	15.0%	15.0%

## Housing & Neighborhood Revitalization

Measure	FY 2022-23 Target	FY 2022-23 Forecast	FY 2023-24 Target	FY 2024-25 Target
Average number of days to close DHAP loans	45	30	45	45
Percentage of development funding leveraged by private sources	60.0%	60.0%	60.0%	60.0%
Average number of days to review HIPP applications and prepare contract	180	120	180	180
*Percentage of unrestricted market-rate housing developed in majority black and Hispanic neighborhoods	15.0%	15.0%	19.0%	23.0%

## Human Resources

Measure	FY 2022-23 Target	FY 2022-23 Forecast	FY 2023-24 Target	FY 2024-25 Target
Number of days from offer to start date for executive position	45	47	45	45

Equity-focused measure that aligns to the City's Racial Equity Plan (REP) are indicated by an asterisk \*  
 Measures new for FY 2023-24 are indicated as (New)  
 New measures may not have data available and are indicated as N/A or Not Applicable

# PERFORMANCE MEASURES

## Human Resources

Measure	FY 2022-23 Target	FY 2022-23 Forecast	FY 2023-24 Target	FY 2024-25 Target
Percentage of Individual Development Plans completed through the SERVE executive leadership program	75.0%	75.0%	75.0%	75.0%
Percentage of civilian investigations completed within 25 days	90.0%	90.0%	90.0%	90.0%
Number of days from offer to start date for labor positions	25	27	25	25
Percentage increase in annual physical completion from prior year	5.0%	5.0%	5.0%	5.0%
Percentage increase in wellness program participation from prior year	5.0%	5.0%	5.0%	5.0%
*Dollar increase in minimum wage	\$16.00	\$19.00	\$18.50	\$18.50

## Information & Technology Services - 911

Measure	FY 2022-23 Target	FY 2022-23 Forecast	FY 2023-24 Target	FY 2024-25 Target
Percentage of 911 system availability (Vesta)	100.0%	100.0%	100.0%	100.0%
Percentage of availability of public safety radio network (excluding planned City-approved outages)	99.9%	99.7%	99.9%	99.9%
Percentage of priority 1 repair requests resolved within 24 hours (radio devices)	99.8%	99.8%	99.9%	99.9%
Percentage of service desk issues resolved within SLA	95.0%	89.6%	95.0%	95.0%
Percentage of telephone and data network availability (excluding planned City-approved outages)	99.5%	99.8%	99.5%	99.5%
*Number of events targeting minority students through IT initiatives, PTECH and Innovation Lab	5	7	7	8

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 Measures new for FY 2023-24 are indicated as (New)  
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# PERFORMANCE MEASURES

## Judiciary

Measure	FY 2022-23 Target	FY 2022-23 Forecast	FY 2023-24 Target	FY 2024-25 Target
Percentage of alias warrants per cases filed	33.0%	33.0%	33.0%	33.0%
Percentage of capias warrants per cases filed	18.0%	18.0%	18.0%	18.0%
Percentage of case dispositions per new cases filed (case clearance rate)	95.0%	95.0%	95.0%	95.0%
Percentage of cases disposed of within 60 days of citation	90.0%	90.0%	90.0%	90.0%
Number of cases docketed	175,000	175,000	175,000	175,000
Number of jury trials held	80	80	80	80

## Library

Measure	FY 2022-23 Target	FY 2022-23 Forecast	FY 2023-24 Target	FY 2024-25 Target
Number of library materials used	8.40 M	5.82 M	7.53 M	7.90 M
Percentage of technology devices checked out monthly (Hotspots and Chromebooks)	75.0%	71.8%	75.0%	75.0%
Percentage increase in unique users of e-material platforms (New)	N/A	N/A	10.0%	10.0%
Satisfaction rate with library programs	93.0%	98.2%	95.0%	95.0%
Percentage of users who reported learning a new skill through adult learning or career development programs	90.0%	94.0%	92.0%	92.0%
*Number of S.M.A.R.T Summer Reading Challenge enrollments in 75216, 75241, 75210, and 75211	850	4,087	1,102	1,102

## Mayor & City Council

Measure	FY 2022-23 Target	FY 2022-23 Forecast	FY 2023-24 Target	FY 2024-25 Target
Number of City initiative communications distributed	12,000	12,000	12,000	12,000

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 Measures new for FY 2023-24 are indicated as (New)  
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# PERFORMANCE MEASURES

## Mayor & City Council

Measure	FY 2022-23 Target	FY 2022-23 Forecast	FY 2023-24 Target	FY 2024-25 Target
Number of professional development hours for MCC staff	20	20	20	20
Number of public engagements with 2 or more Council Members	10	10	10	10
Percentage increase in public participation at council district budget townhall meetings	10.0%	10.0%	10.0%	10.0%
*Average number of equity and inclusion professional development hours per MCC employee	8	8	8	8

## MGT - 311 Customer Service Center

Measure	FY 2022-23 Target	FY 2022-23 Forecast	FY 2023-24 Target	FY 2024-25 Target
Percentage of customers satisfied with call experience	87.0%	87.8%	88.0%	88.0%
Percentage of 311 calls answered within 90 seconds	60.0%	66.2%	70.0%	70.0%
Percentage of water customer service calls answered in 90 seconds	45.0%	22.5%	45.0%	45.0%
Percentage of 311 calls abandoned	10.0%	7.9%	10.0%	10.0%
*Percentage of City Hall On-the-Go visits/events in majority Black and Hispanic neighborhoods (New)	N/A	N/A	63.0%	63.0%

## MGT - Communications, Outreach, & Marketing

Measure	FY 2022-23 Target	FY 2022-23 Forecast	FY 2023-24 Target	FY 2024-25 Target
Percentage increase engagement with City of Dallas social media content	20.0%	53.7%	20.0%	20.0%
Value of positive earned media mentions	\$100.00 M	\$53.26 M	\$100.00 M	\$100.00 M

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 Measures new for FY 2023-24 are indicated as (New)  
 New measures may not have data available and are indicated as N/A or Not Applicable

# PERFORMANCE MEASURES

## MGT - Communications, Outreach, & Marketing

Measure	FY 2022-23 Target	FY 2022-23 Forecast	FY 2023-24 Target	FY 2024-25 Target
Percentage increase of advertisement related to citywide and department-specific initiatives (New)	N/A	N/A	25.0%	25.0%
Percentage increase of original content created at the Fair Park Multimedia Center (New)	N/A	N/A	25.0%	25.0%
Percentage increase of engagement with original Spanish content (New)	N/A	N/A	20.0%	20.0%
*Percentage increase of Spanish text notification subscribers	15.0%	(21.4)%	15.0%	15.0%

## MGT - Emergency Management Operations

Measure	FY 2022-23 Target	FY 2022-23 Forecast	FY 2023-24 Target	FY 2024-25 Target
Increase in Community Preparedness Program Outreach and Education attendees	10.0%	10.0%	10.0%	10.0%
Department of Homeland Security Financial Management Compliance Rate (Grant Reporting)	100.0%	100.0%	100.0%	100.0%
Percentage of OEM emergency managers trained in Emergency Operation Center response procedures	100.0%	100.0%	100.0%	100.0%
Participant rating of excellent or above average for the Community Preparedness Programs	85.0%	85.0%	85.0%	80.0%
*Increase in number of partnerships with landlords of multi-dwelling units in equity priority areas	13	13	13	14

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 Measures new for FY 2023-24 are indicated as (New)  
 New measures may not have data available and are indicated as N/A or Not Applicable

# PERFORMANCE MEASURES

## MGT - Office of Community Care

Measure	FY 2022-23 Target	FY 2022-23 Forecast	FY 2023-24 Target	FY 2024-25 Target
Percentage increase in Senior Transportation Program trips	10.0%	66.3%	10.0%	10.0%
Percentage of users who rate Senior Transportation as good or excellent	75.0%	80.0%	75.0%	75.0%
Percentage of long-term Housing Opportunities for Persons With AIDS (HOPWA) clients adhering to service plan	87.0%	97.5%	90.0%	90.0%
Number of clients receiving ESG-Homelessness Prevention and HOPWA Short-term Rental Mortgage Utility (STRMU) assistance	435	536	450	450
Number of monthly clients accessing meals initiative through community centers	4,500	4,221	4,500	4,500
Percentage of over the counter Vital Stats applications processed within 15 minutes	86.0%	98.1%	90.0%	90.0%
Number of WIC clients receiving nutrition services	64,000	71,942	71,185	71,185
Number of children in child care program	300	204	300	300
Number of unduplicated individuals accessing financial coaching	1,000	699	1,000	1,000

## MGT - Office of Community Police Oversight

Measure	FY 2022-23 Target	FY 2022-23 Forecast	FY 2023-24 Target	FY 2024-25 Target
Number of public events	20	22	25	25
Monthly complaint resolution rate (DPD and OCPO)	70.0%	77.6%	70.0%	70.0%
Percentage of Community Police Oversight Board independent investigations completed (cases eligible for review)	85.0%	86.7%	85.0%	85.0%

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 Measures new for FY 2023-24 are indicated as (New)  
 New measures may not have data available and are indicated as N/A or Not Applicable



# PERFORMANCE MEASURES

## MGT - Office of Community Police Oversight

Measure	FY 2022-23 Target	FY 2022-23 Forecast	FY 2023-24 Target	FY 2024-25 Target
*Number of community, outreach, & engagement events in majority Black and Hispanic neighborhoods	6	10	12	12

## MGT - Office of Environmental Quality & Sustainability

Measure	FY 2022-23 Target	FY 2022-23 Forecast	FY 2023-24 Target	FY 2024-25 Target
Percentage of departments demonstrating continual improvement on environmental objectives	90.0%	100.0%	90.0%	90.0%
Percentage of service requests responded to within SLA	98.0%	100.0%	98.0%	98.0%
Number of construction tailgate consultation events	216	218	216	216
Number of gallons saved through incentive-based water conservation programs	76.00M	79.16M	76.00M	76.00M
Number of single family residential households evaluated for recycling participation and compliance	1,750	2,836	1,750	1,750
Percentage of CECAP actions underway annually	75.3%	75.3%	75.3%	75.3%
*Percentage increase of engagements in equity priority areas	5.0%	5.0%	5.0%	5.0%

## MGT - Office of Equity & Inclusion

Measure	FY 2022-23 Target	FY 2022-23 Forecast	FY 2023-24 Target	FY 2024-25 Target
Percentage of planned high priority barriers removed annually	30.0%	30.0%	30.0%	30.0%
Average Fair Housing programming attendance	10	22	11	11

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 Measures new for FY 2023-24 are indicated as (New)  
 New measures may not have data available and are indicated as N/A or Not Applicable

# PERFORMANCE MEASURES

## MGT - Office of Equity & Inclusion

Measure	FY 2022-23 Target	FY 2022-23 Forecast	FY 2023-24 Target	FY 2024-25 Target
Percentage of citizenship clinic attendees that apply for naturalization	50.0%	68.0%	50.0%	50.0%
Percentage of non-litigated cases closed within 120 days (Fair Housing Division)	50.0%	6.7%	50.0%	50.0%
Percentage increase in fair housing programming participants	5.0%	24.0%	10.0%	10.0%
Percentage increase of immigrant and refugee-related WCIA community engagements	40.0%	90.0%	40.0%	40.0%
Percentage increase of multilingual engagements and messaging	20.0%	84.0%	20.0%	20.0%
*Percentage increase of equity policy reviews	10.0%	10.0%	10.0%	10.0%

## MGT - Office of Government Affairs

Measure	FY 2022-23 Target	FY 2022-23 Forecast	FY 2023-24 Target	FY 2024-25 Target
Percentage of legislative priorities achieved (federal and state)	50.0%	60.0%	50.0%	50.0%
Competitive grant dollars received per general fund dollar spent on fund development salaries	\$50.00	\$85.00	\$55.00	\$55.00
Number of grant referrals sent to other departments	120	140	120	120
*Number of community engagement activities to gather feedback on the City's federal and state legislative priorities in ZIP codes 75216, 75241, 75210, and 75211	4	3	4	4

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# PERFORMANCE MEASURES

## MGT - Office of Homeless Solutions

Measure	FY 2022-23 Target	FY 2022-23 Forecast	FY 2023-24 Target	FY 2024-25 Target
Percentage of service requests resolved within 21 days	85.0%	86.7%	85.0%	85.0%
Percentage of unduplicated persons placed in permanent housing who remain housed after six months	85.0%	88.0%	85.0%	85.0%
Percentage of persons exited to positive destinations through the Landlord Subsidized Leasing Program	80.0%	80.0%	80.0%	80.0%
Percentage of persons connected to services through street outreach	90.0%	97.7%	90.0%	90.0%
Percentage of beds utilized under the Pay-to-Stay program	80.0%	140.7%	90.0%	90.0%
Number of unduplicated homeless clients with mental illness/co-occurring substance use/primary care health issues receiving services	750	755	750	750
Percentage of service requests responded within 24-48 hours (HART Team) (New)	N/A	N/A	90.0%	90.0%
Percentage of service requests resolved within 10 days (HART Team) (New)	N/A	N/A	90.0%	90.0%

## MGT - Office of Integrated Public Safety Solutions

Measure	FY 2022-23 Target	FY 2022-23 Forecast	FY 2023-24 Target	FY 2024-25 Target
Percentage of crisis intervention calls handled by the RIGHT Care team	60.0%	59.3%	80.0%	75.0%
Percentage decrease in crime after dark (lighting enhanced areas only)	5.0%	14.4%	5.0%	8.0%
Percent increase of social service referrals and individuals responded to by Crisis Intervention within 72 hours	60.0%	110.3%	80.0%	85.0%

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# PERFORMANCE MEASURES

## MGT - Office of Integrated Public Safety Solutions

Measure	FY 2022-23 Target	FY 2022-23 Forecast	FY 2023-24 Target	FY 2024-25 Target
Percentage increase of individuals assisted by Crisis Intervention	10.0%	(0.4)%	10.0%	10.0%
*Percentage decrease of DPD calls and crime incidents in high risk terrain modeling-defined areas	5.0%	7.1%	5.0%	5.0%

## MGT - Small Business Center

Measure	FY 2022-23 Target	FY 2022-23 Forecast	FY 2023-24 Target	FY 2024-25 Target
Percentage spent with local businesses	40.0%	63.7%	40.0%	40.0%
Number of fresh start clients hired	100	50	200	200
Fresh Start client 12 month retention rate	50.0%	50.0%	50.0%	50.0%
*Percentage of M/WBE participation commitments monthly	25.0%	22.6%	25.0%	25.0%
*Percentage of dollars spent with local M/WBE businesses	70.0%	75.5%	70.0%	70.0%
*Percentage increase of workforce development grant participants in underserved populations	60.0%	22.0%	60.0%	60.0%

## Office of Arts & Culture

Measure	FY 2022-23 Target	FY 2022-23 Forecast	FY 2023-24 Target	FY 2024-25 Target
Number of attendees at City-owned cultural facilities	2.40M	1.99M	2.60M	2.8M
Attendance at Office of Arts and Culture-supported events	5.00M	5.16M	5.25M	5.40M
Dollars leveraged by partner organizations	\$190.00M	\$199.77M	\$190.00 M	\$195.00 M
Number of Public Art events creating active engagement and participation by Dallas residents with the City's Public Art Collection	37	32	40	44

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 Measures new for FY 2023-24 are indicated as (New)  
 New measures may not have data available and are indicated as N/A or Not Applicable

# PERFORMANCE MEASURES

## Office of Arts & Culture

Measure	FY 2022-23 Target	FY 2022-23 Forecast	FY 2023-24 Target	FY 2024-25 Target
WRR 101.1 FM share of local radio market (as measured by Nielsen or comparable market sources)	1.70	1.72	1.90	1.90
*Percentage of cultural services funding to ALAANA (African, Latinx, Asian, Arab, Native American) artists and organizations	32.0%	32.0%	35.0%	37.0%

## Office of Economic Development

Measure	FY 2022-23 Target	FY 2022-23 Forecast	FY 2023-24 Target	FY 2024-25 Target
Dollars in capital investment fostered through written commitment	\$250.00 M	\$250.00 M	\$250.00 M	\$250.00 M
Number of business outreach activities/contacts (Business Development and Catalytic Development divisions)	240	314	240	240
Three-year rolling average number of jobs created or retained through written commitment	2,500	2,500	2,500	2,500
Percentage of attracted private investment documented by contract that occurs in Target Areas (New)	N/A	N/A	40.0%	40.0%
*Three-year rolling average number of minimum wage required jobs indexed to the MIT Living Wage Calculator (of total commitment for jobs to be created/retained)	1,500	1,500	1,500	1,500

## Office of Risk Management

Measure	FY 2022-23 Target	FY 2022-23 Forecast	FY 2023-24 Target	FY 2024-25 Target
Average cost per workers' compensation claim	\$6,600.00	\$6,895.27	\$6,600.00	\$6,600.00

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# PERFORMANCE MEASURES

## Office of Risk Management

Measure	FY 2022-23 Target	FY 2022-23 Forecast	FY 2023-24 Target	FY 2024-25 Target
Claimant contact within 24 hours of new claim notice rate	98.0%	99.7%	98.0%	98.0%
Commercial Driver's License (CDL) workforce drug test rate	50.0%	2.9%	50.0%	50.0%
Subrogation monies recovered	\$456,898.00	\$210,548.75	\$456,898.00	\$456,898.00
Percentage of monies recovered from subrogation claims	27.5%	1.3%	27.5%	27.5%
Percentage decrease in preventable city vehicle and equipment incidents	0.5%	(30.0)%	0.5%	0.5%
Number of safety training courses offered outside of regular hours (multi-shift schedule)	95	64	95	95
*Number of employee training courses offered in Spanish	18	19	18	18

## Park & Recreation

Measure	FY 2022-23 Target	FY 2022-23 Forecast	FY 2023-24 Target	FY 2024-25 Target
Number of daily visits to partnership programs/facilities including the Arboretum, Cedar Ridge Preserve, Zoo, and Audubon Center	4.05M	2.09M	4.05M	4.05M
Percentage of residents within half mile of a park	73.0%	73.0%	73.0%	73.0%
Operating expenditures per acre of land managed or maintained	\$1,651.00	\$309.34	\$1,651.00	\$1,651.00
Percentage of planned park visits completed by Park Rangers (1,800 visits per month)	95.0%	89.6%	95.0%	90.0%
Average number of recreation programming hours per week (youth, seniors, and athletic leagues)	1,615	2,987	2,300	2,300

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# PERFORMANCE MEASURES

## Park & Recreation

Measure	FY 2022-23 Target	FY 2022-23 Forecast	FY 2023-24 Target	FY 2024-25 Target
Dollar value of volunteer hours for park system	\$4.02M	\$4.76M	\$4.02M	\$4.02M
Participation rate at late-night Teen Recreation (TRec) sites	80.0%	38.2%	65.0%	70.0%
Percentage increase in youth athletic activities registration	10.0%	122.3%	10.0%	10.0%
*Percentage increase in active/fitness program enrollment in target areas	5.0%	5.0%	5.0%	5.0%

## Planning & Urban Design

Measure	FY 2022-23 Target	FY 2022-23 Forecast	FY 2023-24 Target	FY 2024-25 Target
Percentage of Comprehensive Plan project milestones completed	100.0%	100.0%	100.0%	100.0%
Percentage of zoning change requests increasing housing density	80.0%	50.5%	80.0%	80.0%
Percentage of zoning change requests with CPC and Council decision following staff recommendation	90.0%	92.1%	90.0%	90.0%
Percentage decrease of zoning change requests	15.0%	15.0%	15.0%	15.0%
Percentage of zoning requests following the CPC schedule	90.0%	90.0%	90.0%	90.0%
Percentage decrease of average process time	10.0%	10.0%	10.0%	10.0%
*Percentage of engagement/public meetings in majority Black and Hispanic neighborhoods	50.0%	61.6%	50.0%	50.0%

## Procurement Services

Measure	FY 2022-23 Target	FY 2022-23 Forecast	FY 2023-24 Target	FY 2024-25 Target
Percentage of mail delivered to post office same day received	90.0%	99.7%	90.0%	90.0%

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 Measures new for FY 2023-24 are indicated as (New)  
 New measures may not have data available and are indicated as N/A or Not Applicable

# PERFORMANCE MEASURES

## Procurement Services

Measure	FY 2022-23 Target	FY 2022-23 Forecast	FY 2023-24 Target	FY 2024-25 Target
Percentage of reprographic completed within three business days	95.0%	98.8%	95.0%	95.0%
Dallas Contracting Officer Representative Program Completion Rate	50.0%	80.4%	75.0%	75.0%
Completion rate for informal solicitations (New)	80.0%	19.9%	80.0%	80.0%
Percentage of extensions completed within 15 business days	80.0%	47.6%	80.0%	80.0%
*Percentage of procurement Masterclass training & technical assistance in Black and Hispanic neighborhoods	50.0%	82.5%	50.0%	80.0%

## Public Works

Measure	FY 2022-23 Target	FY 2022-23 Forecast	FY 2023-24 Target	FY 2024-25 Target
Percentage of planned lane miles completed through In House Onyx Preservation (80 miles)	100.0%	1,449.0%	100.0%	100.0%
Percentage of abandonment/license applications routed within five days	95.0%	98.5%	95.0%	95.0%
Percentage of planned sidewalk projects completed (New)	N/A	N/A	40.0%	40.0%
Sidewalk Master Plan Project Dollars Spent	\$6,300,000	\$585,000	\$5,300,000	\$300,000
Percentage of asphalt service requests completed within SLA	92.0%	89.2%	92.0%	92.0%
Percentage of concrete service requests completed within SLA	92.0%	60.4%	92.0%	92.0%
Percentage of potholes repaired within three days	98.0%	97.7%	98.0%	98.0%
Planned lane miles improved (787 of 11,770 miles)	100.0%	45.5%	100.0%	100.0%

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 Measures new for FY 2023-24 are indicated as (New)  
 New measures may not have data available and are indicated as N/A or Not Applicable



# PERFORMANCE MEASURES

## Public Works

Measure	FY 2022-23 Target	FY 2022-23 Forecast	FY 2023-24 Target	FY 2024-25 Target
*Planned lane miles improved in areas of inequity (157.4 of 787)	100.0%	33.5%	100.0%	100.0%

## Sanitation Services

Measure	FY 2022-23 Target	FY 2022-23 Forecast	FY 2023-24 Target	FY 2024-25 Target
Percentage of on-time bulk & brush collections	95.0%	99.9%	95.5%	95.5%
Tons of CH4 (methane) captured by McCommas Bluff Landfill Gas System	45,000	29,940	47,000	47,000
Residential recycling tons collected	55,000	35,511	58,000	58,000
Residential recycling diversion rate	20.0%	18.7%	20.5%	21.0%
Percentage of garbage and recycling routes completed on time	95.0%	99.9%	95.0%	95.0%
*Percentage of targeted outreach efforts in areas with highest bulk & brush pickup violations	50.0%	67.0%	50.0%	50.0%

## Transportation

Measure	FY 2022-23 Target	FY 2022-23 Forecast	FY 2023-24 Target	FY 2024-25 Target
Percentage of signal malfunction responses within 120 minutes	91.0%	92.0%	91.0%	91.0%
Percentage of traffic signal preventative maintenance for full system PM within 12 months	90.0%	67.9%	70.0%	70.0%
Percentage of long line pavement marking miles restriped (611 of 1,223 miles)	50.0%	50.0%	50.0%	50.0%
*Number of completed street lighting projects in equity priority areas	60	60	80	80

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 Measures new for FY 2023-24 are indicated as (New)  
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# SUMMARY OF SERVICES BY STRATEGIC PRIORITY

	FY 2023-24 Budget All Funds	FY 2024-25 Planned All Funds	FY 2023-24 Budget General Fund	FY 2024-25 Planned General Fund
Economic Development				
Building Services				
Bullington Truck Terminal and Thanksgiving Square	678,115	680,534	678,115	680,534
Building Services Total	678,115	680,534	678,115	680,534
Convention & Event Services				
Convention Center Debt Service Payment	19,333,500	19,337,000	0	0
Dallas Convention Center	115,423,200	116,022,192	0	0
Office of Special Events	1,148,142	1,214,911	0	0
Union Station	1,241,156	1,286,032	0	0
Convention & Event Services Total	137,145,998	137,860,135	0	0
Dallas Fire-Rescue				
Fire Inspection for New Construction	0	0	0	0
Dallas Fire-Rescue Total	0	0	0	0
Development Services				
Construction Plan Review and Permitting	32,574,633	34,950,208	0	0
Engineering - Inspection Review for Private Development	5,391,337	6,144,684	0	0
Express Plan Review	2,553,354	2,553,354	0	0
Field Inspections of Private Development Construction Sites	9,453,911	9,401,384	0	0
GIS Mapping for Private Development	1,595,944	1,595,944	0	0
Private Development Records and Archival Library	926,834	926,821	0	0
Private Development Survey	780,981	807,185	0	0
Subdivision Plat Review	675,353	675,353	0	0
Development Services Total	53,952,347	57,054,933	0	0
Housing & Neighborhood Revitalization				
New Development	4,099,373	1,920,207	4,099,373	1,920,207
Housing & Neighborhood Revitalization Total	4,099,373	1,920,207	4,099,373	1,920,207
Management Services				

# SUMMARY OF SERVICES BY STRATEGIC PRIORITY

	FY 2023-24 Budget All Funds	FY 2024-25 Planned All Funds	FY 2023-24 Budget General Fund	FY 2024-25 Planned General Fund
Office of Community Development	1,011,271	1,011,271	1,011,271	1,011,271
Management Services Total	1,011,271	1,011,271	1,011,271	1,011,271
Non-Departmental				
Tax Increment Financing Districts Payments	90,431,934	91,201,769	90,431,934	91,201,769
Non-Departmental Total	90,431,934	91,201,769	90,431,934	91,201,769
Office of Economic Development				
Business & Community Development	1,405,601	1,479,055	1,405,601	1,479,055
Catalytic Development	586,637	624,611	586,637	624,611
Finance & Administration	1,337,393	1,381,146	1,337,393	1,381,146
Performance Monitoring & Compliance	349,411	378,690	349,411	378,690
Office of Economic Development Total	3,679,042	3,863,502	3,679,042	3,863,502
Planning & Urban Design				
Community Planning	5,937,472	6,185,302	5,937,472	6,185,302
Preservation & Urban Design	2,086,561	1,626,126	2,086,561	1,626,126
Planning & Urban Design Total	8,024,033	7,811,428	8,024,033	7,811,428
Public Works				
Real Estate and Relocation	1,527,145	1,600,731	1,527,145	1,600,731
Public Works Total	1,527,145	1,600,731	1,527,145	1,600,731
Additional Resources	68,910,973	74,802,681	0	0
Capital	166,072,351	167,018,548	0	0
Debt	61,346,865	63,900,320	0	0
Economic Development Total	596,879,447	608,726,059	109,450,913	108,089,442

# SUMMARY OF SERVICES BY STRATEGIC PRIORITY

	FY 2023-24 Budget All Funds	FY 2024-25 Planned All Funds	FY 2023-24 Budget General Fund	FY 2024-25 Planned General Fund
Environment and Sustainability				
Building Services				
Energy Procurement and Monitoring	2,643,600	2,765,702	2,643,600	2,765,702
Building Services Total	2,643,600	2,765,702	2,643,600	2,765,702
Court & Detention Services				
Environmental Crimes Unit	92,187	116,926	92,187	116,926
Court & Detention Services Total	92,187	116,926	92,187	116,926
Dallas Water Utilities				
Wastewater Collection	26,423,293	27,054,368	0	0
Wastewater Treatment	59,587,288	60,152,482	0	0
Water Production and Delivery	135,959,775	143,474,573	0	0
Dallas Water Utilities Total	221,970,356	230,681,423	0	0
Dallas Water Utilities - SDM				
DWU - SDM General Expense	47,535,930	52,495,883	0	0
Floodplain and Drainage Management	5,190,325	5,382,574	0	0
Neighborhood Drainage Operations	12,588,964	12,489,831	0	0
Dallas Water Utilities - SDM Total	65,315,219	70,368,288	0	0
Management Services				
Office of Environmental Quality and Sustainability	5,685,276	6,070,632	5,685,276	6,070,632
Management Services Total	5,685,276	6,070,632	5,685,276	6,070,632
Park & Recreation				
Planning, Design, Construction - EMS and Environ Compliance	3,607,544	3,607,544	3,607,544	3,607,544
Park & Recreation Total	3,607,544	3,607,544	3,607,544	3,607,544
Public Works				
Urban Forestry Division	1,094,294	1,181,467	1,094,294	1,181,467
Public Works Total	1,094,294	1,181,467	1,094,294	1,181,467
Sanitation Services				
Animal Remains Collection	528,156	552,315	0	0

# SUMMARY OF SERVICES BY STRATEGIC PRIORITY

	FY 2023-24 Budget All Funds	FY 2024-25 Planned All Funds	FY 2023-24 Budget General Fund	FY 2024-25 Planned General Fund
Brush-Bulk Waste Removal Services	28,371,420	29,284,193	0	0
City Facility Services	832,212	836,772	0	0
Landfill Services	45,245,520	46,783,872	0	0
Recycling Collection and Waste Diversion	19,462,412	20,224,005	0	0
Residential Refuse Collection	59,249,811	61,081,570	0	0
<b>Sanitation Services Total</b>	<b>153,689,531</b>	<b>158,762,727</b>	<b>0</b>	<b>0</b>
Additional Resources	0	0	0	0
Capital	41,800,000	149,265,000	0	0
Debt	65,481,774	68,207,337	0	0
<b>Environment &amp; Sustainability Total</b>	<b>561,379,781</b>	<b>691,027,046</b>	<b>13,122,901</b>	<b>13,742,271</b>

# SUMMARY OF SERVICES BY STRATEGIC PRIORITY

	FY 2023-24 Budget All Funds	FY 2024-25 Planned All Funds	FY 2023-24 Budget General Fund	FY 2024-25 Planned General Fund
Government Performance and Financial Management				
Budget & Management Services				
Grant Administration	1,103,777	1,142,416	1,103,777	1,142,416
Operating and Capital Budget	2,149,743	2,219,314	2,149,743	2,219,314
Performance, Innovation, and Strategy	958,960	985,983	958,960	985,983
Utility Management	266,228	273,447	266,228	273,447
Budget & Management Services Total	4,478,708	4,621,160	4,478,708	4,621,160
City Attorney's Office				
Administrative Support	2,168,363	2,418,501	2,168,363	2,418,501
Ethics and Investigations	1,715,275	1,731,899	1,715,275	1,731,899
General Counsel	5,914,516	6,126,368	5,914,516	6,126,368
Litigation	6,420,490	6,533,248	6,420,490	6,533,248
City Attorney's Office Total	16,218,644	16,810,016	16,218,644	16,810,016
City Auditor's Office				
Audits, Attestations, Investigations, and Advisory	3,320,456	3,402,983	3,320,456	3,402,983
City Auditor's Office Total	3,320,456	3,402,983	3,320,456	3,402,983
City Controller's Office				
Accounts Payable	2,793,088	2,870,501	2,793,088	2,870,501
Cash and Debt Management	702,540	718,233	702,540	718,233
Contract Compliance and Monitoring	650,137	665,745	650,137	665,745
Deferred Compensation	96,915	100,956	96,915	100,956
EMS Compliance	145,688	149,561	145,688	149,561
Financial Reporting	2,508,115	2,600,906	2,508,115	2,600,906
Independent Audit	767,071	767,071	767,071	767,071
Payroll	2,410,938	2,476,673	2,410,938	2,476,673
City Controller's Office Total	10,074,491	10,349,646	10,074,491	10,349,646
City Manager's Office				
City Administration	2,800,089	2,870,808	2,800,089	2,870,808
City Agenda Process	277,446	277,446	277,446	277,446
Ethics and Compliance Division	220,664	207,852	220,664	207,852
City Manager's Office Total	3,298,199	3,356,106	3,298,199	3,356,106

# SUMMARY OF SERVICES BY STRATEGIC PRIORITY

	FY 2023-24 Budget All Funds	FY 2024-25 Planned All Funds	FY 2023-24 Budget General Fund	FY 2024-25 Planned General Fund
<b>City Secretary's Office</b>				
Archives	220,255	221,133	220,255	221,133
Boards and Commissions Support	321,317	322,634	321,317	322,634
City Council Support	1,489,242	1,569,258	1,489,242	1,569,258
Customer Service	256,911	258,228	256,911	258,228
Elections	1,946,292	3,746,731	1,946,292	3,746,731
Open Records	588,889	591,084	588,889	591,084
Records Management	632,774	634,091	632,774	634,091
<b>City Secretary's Office Total</b>	<b>5,455,680</b>	<b>7,343,159</b>	<b>5,455,680</b>	<b>7,343,159</b>
<b>Civil Service</b>				
Analysis-Development and Validation	645,427	662,594	645,427	662,594
Applicant Evaluation (Civilian)	956,043	979,454	956,043	979,454
Civil Service Board and Employee Appeals Process	570,705	586,311	570,705	586,311
<b>Civil Service Total</b>	<b>2,172,175</b>	<b>2,228,359</b>	<b>2,172,175</b>	<b>2,228,359</b>
<b>Data Analytics &amp; Business Intelligence</b>				
Data Analytics	3,745,279	3,919,319	3,745,279	3,919,319
Data Governance	1,530,239	1,401,348	1,530,239	1,401,348
Data Management & Accessibility	832,644	941,280	832,644	941,280
<b>Data Analytics &amp; Business Intelligence Total</b>	<b>6,108,162</b>	<b>6,261,948</b>	<b>6,108,162</b>	<b>6,261,948</b>
<b>Human Resources</b>				
Administrative / HRIS	2,434,787	2,819,841	2,434,787	2,819,841
HR Consulting (HRP/Investigations)	3,366,119	3,347,699	3,366,119	3,347,699
Talent, Engagement, and Development (TED)	1,402,990	1,346,158	1,402,990	1,346,158
Talent Acquisition	1,144,455	1,144,455	1,144,455	1,144,455
Total Rewards & Wellness	1,103,591	1,103,590	1,103,591	1,103,590
<b>Human Resources Total</b>	<b>9,451,942</b>	<b>9,761,743</b>	<b>9,451,942</b>	<b>9,761,743</b>
<b>Management Services</b>				
311 Customer Service	6,407,274	6,749,319	6,407,274	6,749,319
Communications, Outreach, and Marketing	4,389,553	4,566,551	4,389,553	4,566,551



# SUMMARY OF SERVICES BY STRATEGIC PRIORITY

	FY 2023-24 Budget All Funds	FY 2024-25 Planned All Funds	FY 2023-24 Budget General Fund	FY 2024-25 Planned General Fund
Office of Government Affairs	1,112,725	1,166,649	1,112,725	1,166,649
Management Services Total	11,909,552	12,482,519	11,909,552	12,482,519
Mayor & City Council				
Administrative Support for the Mayor and City Council	7,587,447	7,782,589	7,587,447	7,782,589
Mayor & City Council Total	7,587,447	7,782,589	7,587,447	7,782,589
Non-Departmental				
Financial Reserves	0	0	0	0
General Obligation Commercial Paper and Master Lease Program	18,659,915	15,388,323	18,659,915	15,388,323
Liability-Claims Fund Transfer	3,387,941	3,341,258	3,387,941	3,341,258
Non-Departmental	21,189,263	23,250,438	21,189,263	23,250,438
Salary and Benefit Stabilization	1,886,495	1,886,495	1,886,495	1,886,495
Non-Departmental Total	45,123,614	43,866,514	45,123,614	43,866,514
Procurement Services				
Purchasing-Contract Management	3,500,823	3,685,505	3,500,823	3,685,505
Procurement Services Total	3,500,823	3,685,505	3,500,823	3,685,505
Additonal Resources	16,421,993	12,331,938	0	0
Capital	31,984,900	23,734,900	0	0
Debt	14,765,245	15,379,822	0	0
Government Performance & Financial Management	191,872,031	183,398,907	128,699,893	131,952,247

# SUMMARY OF SERVICES BY STRATEGIC PRIORITY

	FY 2023-24 Budget All Funds	FY 2024-25 Planned All Funds	FY 2023-24 Budget General Fund	FY 2024-25 Planned General Fund
Housing & Homelessness Solutions				
Housing & Neighborhood Revitalization				
Housing Administration	2,053,227	2,317,182	2,053,227	2,317,182
Housing Preservation	767,500	767,500	767,500	767,500
Housing & Neighborhood Revitalization Total	2,820,727	3,084,682	2,820,727	3,084,682
Management Services				
Office of Homeless Solutions	16,850,149	16,566,719	16,850,149	16,566,719
Management Services Total	16,850,149	16,566,719	16,850,149	16,566,719
Additional Resources	31,246,068	29,046,068	0	0
Capital	0	0	0	0
Debt	1,496,936	1,559,244	0	0
Housing & Homelessness Solutions Total	52,413,880	50,256,713	19,670,876	19,651,401

# SUMMARY OF SERVICES BY STRATEGIC PRIORITY

	FY 2023-24 Budget All Funds	FY 2024-25 Planned All Funds	FY 2023-24 Budget General Fund	FY 2024-25 Planned General Fund
<b>Public Safety</b>				
City Attorney's Office				
Municipal Prosecution	2,273,955	2,341,804	2,273,955	2,341,804
Police Legal Liaison	870,730	880,730	870,730	880,730
<b>City Attorney's Office Total</b>	<b>3,144,685</b>	<b>3,222,534</b>	<b>3,144,685</b>	<b>3,222,534</b>
<b>Civil Service</b>				
Applicant Evaluation (Uniform)	843,355	865,206	843,355	865,206
<b>Civil Service Total</b>	<b>843,355</b>	<b>865,206</b>	<b>843,355</b>	<b>865,206</b>
<b>Court &amp; Detention Services</b>				
City Detention Center	2,093,385	2,176,322	2,093,385	2,176,322
City Marshal's Office	3,860,015	4,031,201	3,860,015	4,031,201
Lew Sterrett Jail Contract	8,594,776	8,594,776	8,594,776	8,594,776
Marshal's Park Enforcement	2,141	54,350	2,141	54,350
Municipal Court Services	8,040,313	12,828,065	8,040,313	12,828,065
Parking Adjudication Office	705,948	703,330	705,948	703,330
School Crossing Guard Program	8,438,120	8,438,120	8,438,120	8,438,120
Security Services	7,136,279	7,311,362	7,136,279	7,311,362
Sobering Center	797,714	814,273	797,714	814,273
<b>Court &amp; Detention Services Total</b>	<b>39,668,691</b>	<b>44,951,799</b>	<b>39,668,691</b>	<b>44,951,799</b>
<b>Dallas Fire-Rescue</b>				
EMS Administration, Contracts, and Community Health	21,857,976	22,213,210	21,857,976	22,213,210
Fire and Rescue Emergency Response and Special Operations	292,415,324	296,220,508	292,415,324	296,220,508
Fire Dispatch and Communications	31,256,124	33,314,561	31,256,124	33,314,561
Fire Investigation - Explosive Ordnance Disposal	5,712,349	5,995,318	5,712,349	5,995,318
Fire Training and Recruitment	33,352,954	29,943,250	33,352,954	29,943,250
Fire-Rescue Equipment Maintenance and Supply	15,304,508	17,324,398	15,304,508	17,324,398
Inspection and Life Safety Education	14,019,839	14,389,774	14,019,839	14,389,774
<b>Dallas Fire-Rescue Total</b>	<b>413,919,075</b>	<b>419,401,020</b>	<b>413,919,075</b>	<b>419,401,020</b>
<b>Dallas Police Department</b>				
Juvenile Case Managers-First Offender Program	12,731	13,638	12,731	13,638

# SUMMARY OF SERVICES BY STRATEGIC PRIORITY

	FY 2023-24 Budget All Funds	FY 2024-25 Planned All Funds	FY 2023-24 Budget General Fund	FY 2024-25 Planned General Fund
Police Academy and In-service Training	30,995,286	34,598,853	30,995,286	34,598,853
Police Administrative Support	48,028,568	51,343,507	48,028,568	51,343,507
Police Community Outreach	18,385,150	20,488,484	18,385,150	20,488,484
Police Criminal Investigations	91,294,183	101,613,794	91,294,183	101,613,794
Police Field Patrol	339,265,713	360,331,233	339,265,713	360,331,233
Police Intelligence	16,879,140	18,636,534	16,879,140	18,636,534
Police Investigation of Vice Related Crimes	3,983,582	4,500,553	3,983,582	4,500,553
Police Investigations of Narcotics Related Crimes	13,042,423	14,748,994	13,042,423	14,748,994
Police Operational Support	56,615,511	60,532,325	56,615,511	60,532,325
Police Recruiting and Personnel Service	12,653,543	13,642,608	12,653,543	13,642,608
Police Special Operations	30,834,063	35,830,216	30,834,063	35,830,216
<b>Dallas Police Department Total</b>	<b>661,989,893</b>	<b>716,280,739</b>	<b>661,989,893</b>	<b>716,280,739</b>
<b>Judiciary</b>				
Civil Adjudication Court	167,462	173,146	167,462	173,146
Community Court	106,658	108,080	106,658	108,080
Court Security	816,651	837,963	816,651	837,963
Municipal Judges-Cases Docketed	3,378,606	3,455,052	3,378,606	3,455,052
<b>Judiciary Total</b>	<b>4,469,376</b>	<b>4,574,241</b>	<b>4,469,376</b>	<b>4,574,241</b>
<b>Management Services</b>				
Emergency Management Operations	1,251,963	1,288,685	1,251,963	1,288,685
Office of Community Police Oversight	863,890	967,246	863,890	967,246
Office of Integrated Public Safety Solutions	5,822,887	6,013,272	5,822,887	6,013,272
<b>Management Services Total</b>	<b>7,938,740</b>	<b>8,269,203</b>	<b>7,938,740</b>	<b>8,269,203</b>
<b>Additional Resources</b>	<b>9,236,545</b>	<b>736,545</b>	<b>0</b>	<b>0</b>
<b>Capital</b>	<b>21,265,100</b>	<b>21,265,100</b>	<b>0</b>	<b>0</b>
<b>Debt</b>	<b>33,373,769</b>	<b>34,762,893</b>	<b>0</b>	<b>0</b>
<b>Public Safety Total</b>	<b>1,195,849,229</b>	<b>1,254,329,280</b>	<b>1,131,973,815</b>	<b>1,197,564,742</b>

# SUMMARY OF SERVICES BY STRATEGIC PRIORITY

	FY 2023-24 Budget All Funds	FY 2024-25 Planned All Funds	FY 2023-24 Budget General Fund	FY 2024-25 Planned General Fund
Quality of Life, Arts, Culture				
City Manager's Office				
Youth & Collegiate Commissions	91,501	81,501	91,501	81,501
City Manager's Office Total	91,501	81,501	91,501	81,501
Code Compliance				
Consumer Health	3,614,004	3,760,913	3,614,004	3,760,913
Neighborhood Code Compliance Services	31,498,020	32,717,193	31,498,020	32,717,193
Neighborhood Nuisance Abatement	10,090,264	10,754,987	10,090,264	10,754,987
Code Compliance Total	45,202,288	47,233,093	45,202,288	47,233,093
Dallas Animal Services				
Dallas Animal Services	19,286,548	20,042,960	19,286,548	20,042,960
Dallas Animal Services Total	19,286,548	20,042,960	19,286,548	20,042,960
Library				
Library Materials and Collection Management	6,444,547	6,454,485	6,444,547	6,454,485
Library Operations and Public Service	34,986,953	37,487,214	34,986,953	37,487,214
Literacy Initiatives, Education, and Community Engagement	2,058,255	2,066,603	2,058,255	2,066,603
Library Total	43,489,755	46,008,302	43,489,755	46,008,302
Municipal Radio				
WRR Municipal Radio Classical Music	636,398	656,873	0	0
Municipal Radio Total	636,398	656,873	0	0
Office of Arts & Culture				
City-Owned Cultural Venues	16,359,758	16,681,478	16,359,758	16,681,478
Cultural Services Contracts	6,523,239	6,501,789	6,523,239	6,501,789
Public Art for Dallas	483,674	597,993	483,674	597,993
Office of Arts & Culture Total	23,366,671	23,781,260	23,366,671	23,781,260
Park & Recreation				
Citywide Athletic Reservations Events services (CAREs)	14,961,093	14,961,093	14,961,093	14,961,093
Leisure Venue Management	24,087,818	24,897,705	24,087,818	24,897,705

# SUMMARY OF SERVICES BY STRATEGIC PRIORITY

	FY 2023-24 Budget All Funds	FY 2024-25 Planned All Funds	FY 2023-24 Budget General Fund	FY 2024-25 Planned General Fund
Park Land Maintained	51,033,189	48,961,325	51,033,189	48,961,325
Partnerships and Strategic Initiatives	781,898	781,898	781,898	781,898
Recreation Services	26,026,881	28,240,681	26,026,881	28,240,681
<b>Park &amp; Recreation Total</b>	<b>116,890,879</b>	<b>117,842,702</b>	<b>116,890,879</b>	<b>117,842,702</b>
Additional Resources	8,810,584	5,488,949	0	0
Capital	50,000	50,000	0	0
Debt	54,653,530	56,928,387	0	0
<b>Quality of Life, Arts, Culture</b>	<b>312,478,154</b>	<b>318,114,027</b>	<b>248,327,642</b>	<b>254,989,818</b>

# SUMMARY OF SERVICES BY STRATEGIC PRIORITY

	FY 2023-24 Budget All Funds	FY 2024-25 Planned All Funds	FY 2023-24 Budget General Fund	FY 2024-25 Planned General Fund
<b>Transportation &amp; Infrastructure</b>				
<b>Aviation</b>				
Aviation Facilities - Dallas Executive Airport - Vertiport	4,310,694	4,310,694	0	0
Capital Construction and Debt Service	51,103,168	49,092,120	0	0
Dallas Love Field	128,872,691	134,611,792	0	0
<b>Aviation Total</b>	<b>184,286,553</b>	<b>188,014,606</b>	<b>0</b>	<b>0</b>
<b>Aviation - Transportation Regulation</b>				
Regulation and Enforcement of For Hire Transportation	546,131	617,038	0	0
<b>Aviation - Transportation Regulation Total</b>	<b>546,131</b>	<b>617,038</b>	<b>0</b>	<b>0</b>
<b>Building Services</b>				
City Facility Operation, Maintenance and Repair	18,860,436	18,814,227	18,860,436	18,814,227
Custodial Maintenance	6,781,559	6,912,586	6,781,559	6,912,586
Renovation and Major Repair	2,326,300	2,236,646	2,326,300	2,236,646
<b>Building Services Total</b>	<b>27,968,295</b>	<b>27,963,459</b>	<b>27,968,295</b>	<b>27,963,459</b>
<b>City Attorney's Office</b>				
DFW International Airport Legal Counsel	466,739	466,739	466,739	466,739
<b>City Attorney's Office Total</b>	<b>466,739</b>	<b>466,739</b>	<b>466,739</b>	<b>466,739</b>
<b>Dallas Water Utilities</b>				
DWU General Expense	149,740,065	151,154,411	0	0
Water Capital Funding	362,951,915	374,019,166	0	0
Water Planning, Financial and Rate Services	4,831,663	4,949,845	0	0
Water Utilities Capital Program Management	18,031,003	18,945,266	0	0
Water Utilities Customer Account Services	33,750,374	35,032,760	0	0
<b>Dallas Water Utilities Total</b>	<b>569,305,020</b>	<b>584,101,448</b>	<b>0</b>	<b>0</b>
<b>Dallas Water Utilities - SDM</b>				
Floodway Operations	14,778,753	15,483,826	0	0
<b>Dallas Water Utilities - SDM Total</b>	<b>14,778,753</b>	<b>15,483,826</b>	<b>0</b>	<b>0</b>

# SUMMARY OF SERVICES BY STRATEGIC PRIORITY

	FY 2023-24 Budget All Funds	FY 2024-25 Planned All Funds	FY 2023-24 Budget General Fund	FY 2024-25 Planned General Fund
Public Works				
Capital and Implementation Program	758,469	758,469	758,469	758,469
Interagency & Transportation Administration	105,864	105,864	105,864	105,864
Pavement Management	950,421	1,536,953	950,421	1,536,953
Street Cut & Right-of-Way Management (Cut Control)	888,083	976,135	888,083	976,135
Rights-of-Way Maintenance Contracts	6,831,816	7,005,411	6,831,816	7,005,411
Street Maintenance Contracts	30,111,548	38,293,548	30,111,548	38,293,548
Pavement Preservation	3,538,924	3,647,432	3,538,924	3,647,432
Street Operation	40,180,364	38,218,611	40,180,364	38,218,611
Land Surveying Services	169,141	254,721	169,141	254,721
<b>Public Works Total</b>	<b>83,534,630</b>	<b>90,797,144</b>	<b>83,534,630</b>	<b>90,797,144</b>
Transportation				
Administration & Interagency Management	4,027,660	4,253,572	4,027,660	4,253,572
Engineering & Operations	16,511,414	16,851,029	16,511,414	16,851,029
Parking Management & Enforcement	11,089,262	11,484,313	11,089,262	11,484,313
Street Lighting & Tunnel Management	21,143,802	22,387,854	21,143,802	22,387,854
Transportation Planning	6,586,370	4,626,658	6,586,370	4,626,658
<b>Transportation Total</b>	<b>59,358,508</b>	<b>59,603,426</b>	<b>59,358,508</b>	<b>59,603,426</b>
Additional Resources	30,691,987	4,171,043	0	0
Capital	530,297,095	270,855,689	0	0
Debt	189,497,842	197,385,355	0	0
<b>Transportation &amp; Infrastructure Total</b>	<b>1,690,731,553</b>	<b>1,439,459,773</b>	<b>171,328,172</b>	<b>178,830,768</b>



# SUMMARY OF SERVICES BY STRATEGIC PRIORITY

	FY 2023-24 Budget All Funds	FY 2024-25 Planned All Funds	FY 2023-24 Budget General Fund	FY 2024-25 Planned General Fund
<b>Workforce, Education, &amp; Equity</b>				
City Attorney's Office				
Community Courts	882,599	894,275	882,599	894,275
Community Prosecution	3,117,943	3,127,943	3,117,943	3,127,943
<b>City Attorney's Office Total</b>	<b>4,000,542</b>	<b>4,022,218</b>	<b>4,000,542</b>	<b>4,022,218</b>
<b>Management Services</b>				
Office of Community Care	10,114,699	10,089,119	10,114,699	10,089,119
Office of Equity and Inclusion	3,842,488	3,518,102	3,842,488	3,518,102
Small Business Center	4,102,059	4,232,872	4,102,059	4,232,872
<b>Management Services Total</b>	<b>18,059,246</b>	<b>17,840,093</b>	<b>18,059,246</b>	<b>17,840,093</b>
<b>Additional Resources</b>	<b>1,359,002</b>	<b>1,359,002</b>	<b>0</b>	<b>0</b>
<b>Capital</b>	<b>3,150,000</b>	<b>3,388,500</b>	<b>0</b>	<b>0</b>
<b>Debt</b>	<b>71,550</b>	<b>74,528</b>	<b>0</b>	<b>0</b>
<b>Workforce, Education &amp; Equity Total</b>	<b>26,640,340</b>	<b>26,684,341</b>	<b>22,059,788</b>	<b>21,862,311</b>



# BUDGET & MANAGEMENT SERVICES

## MISSION

Protect the City's financial resources through fiscally responsible forecasting, allocation of resources, monitoring of revenues and expenditures, and compliance with applicable rules and laws to ensure the goals and objectives of the City are met.

## DEPARTMENT GOALS

- Develop and present to the City Council an annual General Fund budget that is balanced with revenues equal to or greater than expenses
- Comply with grant regulations by ensuring grant funds are expended by grantor-established deadlines and by ensuring no disallowed costs
- Enhance data and performance initiatives to better align data to budgetary resources
- Continue budget engagement and outreach to educate, and increase transparency and awareness of the City's financial resources
- Collaborate with departments to ensure that continuous improvement is an intrinsic part of daily operations

## SERVICE DESCRIPTIONS

BUDGET & MANAGEMENT SERVICES	
Operating and Capital Budget	Provides centralized preparation, oversight, and management of the City's operating and capital improvement program budgets. Manages production of the annual budget, Budget Accountability Report, End of Year reports, budget ordinances, and provides financial analysis to the City Manager, City Council, and all City departments.
Grant Administration	Provides planning and program oversight, budget development, and financial management of grant funds for the City's Consolidated Plan and other governmental grants Citywide, in accordance with applicable federal and state regulations. Also provides onsite monitoring of internal programs, maintains timely reporting to grant agencies, conducts community engagement, and serves as the City's liaison to various federal and state agencies from which the City receives funds.
Utility Management	Oversees and manages franchised utilities and certified telecommunication providers use of the public rights-of-way, including electric, natural gas, and cable television.
Performance, Innovation, and Strategy	Conducts Citywide process improvement initiatives, strategic planning, performance measure analysis, and financial communications to assist City management in furtherance of stated goals and to improve the efficiency and effectiveness of operations. Supports a portfolio of city departments through the usage of fiscal shared services to manage budget, accounting services, and procurement.

# BUDGET & MANAGEMENT SERVICES

## SERVICE BUDGET

Service	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
Grant Administration	1,195,631	1,000,605	1,103,777	1,142,416
Operating and Capital Budget	1,741,439	2,030,775	2,149,743	2,219,314
Performance, Innovation, and Strategy	1,087,515	845,278	958,960	985,983
Utility Management	264,429	224,731	266,228	273,447
Expense Total	\$4,289,014	\$4,101,389	\$4,478,708	\$4,621,160

## ANNUAL OPERATING EXPENSE AND REVENUE

The table below provides a summary of the amended budget and forecast for the current year compared to the budget for FY 2023-24 and planned budget for FY 2024-25.

Category	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
Personnel Services	3,844,671	3,524,514	3,931,134	4,047,280
Supplies - Materials	21,260	31,552	26,344	26,349
Contractual - Other Services	488,083	610,323	604,230	633,531
Capital Outlay	0	0	0	0
Expense Total	\$4,354,014	\$4,166,389	\$4,561,708	\$4,707,160
Reimbursements	(65,000)	(65,000)	(83,000)	(86,000)
Department Total	\$4,289,014	\$4,101,389	\$4,478,708	\$4,621,160
Department Revenue Total	\$1,504,672,815	\$1,504,015,174	\$1,619,172,636	\$1,699,466,389

## REIMBURSEMENTS

Reimbursements reflect contributions from various agencies, including federal and state funds, internal service departments, enterprise fund departments, and department support. Department support reflects interdepartmental transfers for the cost of management oversight and administrative support within the department. The table below provides a summary of reimbursements from various sources.

Source of Reimbursement	FY 2023-24 Budget	FY 2024-25 Planned
Capital Bond Program Reimbursement	(83,000)	(86,000)
Reimbursement Total	\$(83,000)	\$(86,000)

# BUDGET & MANAGEMENT SERVICES

## ADDITIONAL RESOURCES

Additional resources are multi-year funds used to account for and report the proceeds of a specific revenue source that are restricted or committed to expenditures for a specified purpose. The table below lists funds that require additional appropriations in FY 2023-24 and FY 2024-25.

Fund	FY 2023-24 Budget	FY 2024-25 Planned
FY 2023-24 Community Development Block Grant (CD23)	1,249,991	0
FY 2023-24 Emergency Solutions Grant (ES23)	23,000	0
FY 2023-24 Housing Opportunities for Persons w/AIDS (HW23)	135,498	0
FY 2024-25 Community Development Block Grant (CD24)	0	1,249,991
FY 2024-25 Emergency Solutions Grant (ES24)	0	23,000
FY 2024-25 Housing Opportunities for Persons w/AIDS (HW24)	0	135,498
Revenue Stabilization (0731)	4,882,450	5,148,449
<b>Additional Resources Total</b>	<b>\$6,290,939</b>	<b>\$6,556,938</b>

## PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours (with the exception of DFR uniform FTEs which may equal 2,808 hours depending upon assignment). Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turnover that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE. The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs funded from additional resources such as grant funds.

Category	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
Regular Civilian	35.19	30.48	34.30	34.30
Regular Uniform	0.00	0.00	0.00	0.00
Civilian Overtime	0.00	0.00	0.00	0.00
Uniform Overtime	0.00	0.00	0.00	0.00
Temporary Help	0.00	0.00	0.00	0.00
<b>Department Total</b>	<b>35.19</b>	<b>30.48</b>	<b>34.30</b>	<b>34.30</b>

# BUDGET & MANAGEMENT SERVICES

## BUDGETING FOR EQUITY

Budgeting for Equity reflects the intentional process by City departments to identify existing disparities in outcomes across various indicators and developing strategies and targeted investments to improve success for Dallas residents. The bullets below reflect departments' equity efforts.

- Expand department efforts in communication and engagement outreach in high impact zip codes to increase reach of department efforts.
- Implement a communication plan to increase translation of publication materials.
- Initiate alignment of Racial Equity Plan (REP) performance activities/measures into the annual budget process and monthly monitoring process for measuring and tracking progress.

## EXPENSE DETAIL

	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
1101 - Salary - Civilian	3,368,038	2,738,020	3,458,881	3,544,096
1117 - Vacancy Savings - Salary	(297,479)	0	(356,565)	(356,565)
1118 - Vacancy Savings - Pension	(40,084)	0	(50,347)	(50,347)
1119 - Vacancy Savings (Medicare)	(4,314)	0	(5,169)	(5,169)
1120 - Wellness Incentive (Uniform and Civilian)	0	0	17,525	17,650
1201 - Overtime - Civilian	0	3,684	0	0
1203 - Service Incentive Pay	6,576	6,576	6,576	6,576
1210 - Vacation Term Pay - Civilian	0	35,552	0	0
1212 - Termination Payment -Attendance Incentive Leave - Civilian	0	3,819	0	0
1301 - Pension - Civilian	473,021	384,460	488,393	500,426
1303 - Life Insurance	2,323	2,323	2,400	2,405
1304 - Health Insurance	278,705	278,705	310,525	328,058
1306 - ER Medicare	48,682	40,678	50,152	51,387
1314 - Worker's Compensation	9,203	9,203	8,763	8,763
1406 - Administrative Leave - Civilian	0	21,494	0	0
<b>Personnel Services</b>	<b>\$3,844,671</b>	<b>\$3,524,514</b>	<b>\$3,931,134</b>	<b>\$4,047,280</b>
2110 - Office Supplies	1,429	2,838	1,430	1,430
2111 - Office Supplies Chargeback	6,615	6,615	6,615	6,615
2181 - Fuel - Lube For Vehicle	42	42	91	96
2232 - Food Supplies	2,000	2,000	2,000	2,000
2252 - Meter Postage Fund Level	158	345	158	158
2280 - Other Supplies	1,250	1,250	1,250	1,250
2710 - Furniture - Fixtures	0	8,696	5,000	5,000
2731 - Data Processing Equipment	8,466	8,466	8,500	8,500
2860 - Books Reference Book Only	1,300	1,300	1,300	1,300
<b>Supplies - Materials</b>	<b>\$21,260</b>	<b>\$31,552</b>	<b>\$26,344</b>	<b>\$26,349</b>
3020 - Food - Laundry Service	0	8,703	0	0

# BUDGET & MANAGEMENT SERVICES

	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
3030 - Printing - Photo Services	18,316	18,316	18,316	18,316
3050 - Communications	61,512	61,512	48,279	48,696
3051 - Telephone Equipment Charges	2,046	2,046	2,046	2,046
3053 - Data Circuit Billing	41,456	41,456	98,816	98,955
3070 - Professional Services	62,879	62,879	69,729	72,729
3090 - City Forces	0	75,555	0	0
3099 - Misc Special Services	8,154	8,154	8,153	8,153
3130 - Copy Machine Rent-Lease-Maint	5,824	7,445	5,824	5,824
3310 - Insurance	4,175	4,175	4,974	4,974
3313 - Liability Premiums	997	997	1,008	1,031
3320 - Advertising	30,000	30,000	40,964	40,964
3340 - Membership Dues	4,500	4,500	4,500	4,500
3341 - Subscriptions-Serials	2,000	6,252	2,000	2,000
3361 - Professional Development	40,050	47,132	40,050	40,050
3363 - Reimb-Vehicle Use,Parking	4,200	4,200	4,200	4,200
3410 - Equip - Automotive Rental	3,615	3,615	3,921	4,187
3416 - GIS Services	2,117	2,117	2,119	2,118
3429 - Cellphone Charges	5,650	9,352	9,768	9,768
3430 - Data Services	47,232	47,232	49,892	49,889
3434 - Programming	143,360	143,360	189,671	215,131
3994 - Outside Temps-Staffing	0	21,326	0	0
Contractual - Other Services	\$488,083	\$610,323	\$604,230	\$633,531
5011 - Reimb Fr Othr Organizaton	(65,000)	(65,000)	(83,000)	(86,000)
Reimbursements	(\$65,000)	(\$65,000)	(\$83,000)	(\$86,000)
<b>Total Expense</b>	<b>\$4,289,014</b>	<b>\$4,101,389</b>	<b>\$4,478,708</b>	<b>\$4,621,160</b>





# BUILDING SERVICES

## MISSION

Provides routine facility maintenance/repair, major maintenance, custodial services, and other ancillary operations in support of service to departments, City staff, and residents.

## DEPARTMENT GOALS

- Continue administration and implementation of Fiscal Year 2022-23 and Fiscal Year 2023-24 major maintenance work plans to address new critical projects and priority projects from the backlog of deferred maintenance
- Support Bond and Construction Management (BCM) and customer departments with regard to potential projects for inclusion on the 2024 Bond Program
- Continue partnership with the Office of Equity and Inclusion to identify, design, and complete additional ADA improvement projects at City facilities
- Support CECAP goals to further enhance facility resilience by completing weatherization projects, solar PV projects, and increasing the number of facilities with environmentally-friendly generators
- Complete energy benchmarking of at least 25 additional facilities, for a total of 200 by Fiscal Year 2023-24
- Expand utilization and data collection using Maximo (computerized maintenance management system) to more efficiently track, process, and complete maintenance work requests

## SERVICE DESCRIPTIONS

BUILDING SERVICES	
Bullington Truck Terminal and Thanksgiving Square	Operates the truck terminal and the pedestrian way including custodial and general maintenance services. This service also bills tenants their pro rata share of operating expenses and pays an annual lease payment to the Thanks-Giving Square Foundation per the 75-year agreement established in 1973.
Renovation and Major Repair	Develops and implements an annual major maintenance work plan, using customer department input, historic work order data, and existing needs inventory, up to the amount of available funding. Reprioritizes the work plan as new critical needs arise and/or as available capital construction funds change.
Custodial Maintenance	Provides for custodial operations and other supporting housekeeping services, using a mix of in-house and contract resources, for 100 City facilities. Also, oversees room reservations and setup for Council meetings, City boards and commissions, special events, and meetings at City Hall.
City Facility Operation, Maintenance and Repair	Provides for routine maintenance and repair services and emergency MEP (mechanical, electrical, and plumbing) repair services for 500+ assigned City facilities.

# BUILDING SERVICES

<b>Energy Procurement and Monitoring</b>	Manages Citywide utility billing for 2,700+ individual utility accounts (electricity, natural gas, etc.), assists with solar PV initiatives, and administers the City's Energy Management System.
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## SERVICE BUDGET

Service	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
Bullington Truck Terminal and Thanksgiving Square	674,675	675,402	678,115	680,534
City Facility Operation, Maintenance and Repair	20,494,633	21,736,203	18,860,436	18,814,227
Custodial Maintenance	5,274,362	5,499,792	6,781,559	6,912,586
Energy Procurement and Monitoring	2,841,997	3,499,987	2,643,600	2,765,702
Renovation and Major Repair	4,511,440	2,385,724	2,326,300	2,236,646
<b>Expense Total</b>	<b>\$33,797,107</b>	<b>\$33,797,107</b>	<b>\$31,290,010</b>	<b>\$31,409,695</b>

## ANNUAL OPERATING EXPENSE AND REVENUE

The table below provides a summary of the amended budget and forecast for the current year compared to the budget for FY 2023-24 and planned budget for FY 2024-25.

Category	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
Personnel Services	14,316,238	13,201,232	14,632,764	15,161,149
Supplies - Materials	5,329,401	5,724,523	5,659,524	5,773,902
Contractual - Other Services	15,196,446	15,059,625	11,206,560	11,222,482
Capital Outlay	778,000	588,896	539,000	0
<b>Expense Total</b>	<b>\$35,620,085</b>	<b>\$34,574,276</b>	<b>\$32,037,848</b>	<b>\$32,157,533</b>
Reimbursements	(1,822,978)	(777,169)	(747,838)	(747,838)
<b>Department Total</b>	<b>\$33,797,107</b>	<b>\$33,797,107</b>	<b>\$31,290,010</b>	<b>\$31,409,695</b>
<b>Department Revenue Total</b>	<b>\$907,443</b>	<b>\$947,935</b>	<b>\$909,011</b>	<b>\$909,011</b>

## REIMBURSEMENTS

Reimbursements reflect contributions from various agencies, including federal and state funds, internal service departments, enterprise fund departments, and department support. Department support reflects interdepartmental transfers for the cost of management oversight and administrative support within the department. The table below provides a summary of reimbursements from various sources.

Source of Reimbursement	FY 2023-24 Budget	FY 2024-25 Planned
Miscellaneous Department Reimbursement (Work Orders)	(747,838)	(747,838)
<b>Reimbursement Total</b>	<b>\$(747,838)</b>	<b>\$(747,838)</b>

# BUILDING SERVICES

## PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours (with the exception of DFR uniform FTEs which may equal 2,808 hours depending upon assignment). Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turnover that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE. The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs funded from additional resources such as grant funds.

Category	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
Regular Civilian	187.69	163.12	178.26	178.76
Regular Uniform	0.00	0.00	0.00	0.00
Civilian Overtime	4.48	4.50	4.00	4.00
Uniform Overtime	0.00	0.00	0.00	0.00
Temporary Help	0.00	0.00	0.00	0.00
Department Total	192.17	167.62	182.26	182.76

## MAJOR BUDGET ITEMS

The FY 2023-24 budget and FY 2024-25 planned budget include adjustments for costs such as employee/retiree health benefits, civilian employee retirement adjustments, civilian merit pay adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers' compensation, liability, and property insurance. The table below lists funding levels for major budget items for each year of the biennial. The amounts in each column are a positive or negative adjustment from the FY 2022-23 amended budget.

Major Budget Item	FY 2023-24 Positions	FY 2023-24 Budget	FY 2024-25 Positions	FY 2024-25 Planned
Add funding for increased training and professional development for Building Services personnel.	0	100,000	0	100,000
Increase funding for custodial contract providing service to City Hall, City Hall Parking Garage, Oak Cliff Municipal Center (OCMC), OCMC Parking Lots, and NE Multi-Purpose Annex - estimated monthly cost of \$145,862.	0	1,212,855	0	1,212,855
Increase funding for cell phone monitoring of generators.	0	94,500	0	94,500

# BUILDING SERVICES

Major Budget Item	FY 2023-24 Positions	FY 2023-24 Budget	FY 2024-25 Positions	FY 2024-25 Planned
Add \$120,000 of one-time funding for an Architectural Design Consultant to develop ADA compliance plan.	0	120,000	0	0
Increase funding for natural gas supplies to City facilities.	0	196,091	0	196,091
Add two Custodian positions to assist with cleaning Central Library and transition from 5 to 6 day operation (1.50 FTEs).	2	82,302	2	109,736
Increase funding for O&M Cost for 7800 N Stemmons (Stemmons) - BSD costs include contractor services, landscaping, custodial services, refuse management, major maintenance funds, and electricity.	0	569,928	0	569,928
<b>Major Budget Items Total</b>	<b>2</b>	<b>\$2,375,676</b>	<b>2</b>	<b>\$2,283,110</b>

## BUDGETING FOR EQUITY

Budgeting for Equity reflects the intentional process by City departments to identify existing disparities in outcomes across various indicators and developing strategies and targeted investments to improve success for Dallas residents. The bullets below reflect departments' equity efforts.

- Improve the indoor air quality at City buildings in equity priority areas with high asthma rates by installing HEPA filtration into 20 percent (35) buildings by October 2024.
- BSD will identify positions to be allocated to the City's FreshStart program, providing a living wage and on-the job training opportunities to individuals from historically disadvantaged groups by 2024.

## EXPENSE DETAIL

	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
1101 - Salary - Civilian	11,000,139	9,429,516	11,465,631	11,798,899
1111 - Cell Phone Stipend	15,000	15,000	15,000	15,000
1117 - Vacancy Savings - Salary	(528,578)	0	(933,557)	(913,277)
1118 - Vacancy Savings - Pension	(72,732)	0	(131,819)	(128,955)
1119 - Vacancy Savings (Medicare)	(7,664)	0	(13,537)	(13,243)
1120 - Wellness Incentive (Uniform and Civilian)	0	0	88,380	88,380
1201 - Overtime - Civilian	386,555	386,494	386,555	386,555
1203 - Service Incentive Pay	19,488	17,240	19,488	19,488
1208 - Sick Leave Term Pay - Civilian	0	63,322	0	0
1210 - Vacation Term Pay - Civilian	0	51,438	0	0

# BUILDING SERVICES

	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
1212 - Termination Payment -Attendance Incentive Leave - Civilian	0	3,633	0	0
1301 -Pension - Civilian	1,641,635	1,380,513	1,707,363	1,792,795
1303 - Life Insurance	9,519	9,519	12,472	12,505
1304 - Health Insurance	1,371,135	1,371,135	1,616,872	1,698,256
1306 - ER Medicare	168,622	142,685	175,370	180,200
1314 - Worker's Compensation	313,119	313,119	224,546	224,546
1406 - Administrative Leave - Civilian	0	14,550	0	0
1453 - Continuance Pay - Civilian	0	3,068	0	0
<b>Personnel Services</b>	<b>\$14,316,238</b>	<b>\$13,201,232</b>	<b>\$14,632,764</b>	<b>\$15,161,149</b>
2110 - Office Supplies	3,442	3,442	3,442	3,442
2111 - Office Supplies Chargeback	4,650	5,394	4,650	4,650
2120 - Min App Inst Tools - Uten	27,771	55,090	24,100	24,100
2130 - Copy McH Supplies	2,212	0	2,212	2,212
2140 - Light - Power	2,039,550	2,039,550	1,683,852	1,791,377
2160 - Fuel Supplies	653,909	1,153,908	850,000	850,000
2170 - Water - Sewer	328,678	328,678	387,777	387,777
2181 - Fuel - Lube For Vehicle	72,480	77,932	103,111	109,964
2220 - Laundry - Cleaning Suppl	394,369	221,906	394,369	394,369
2231 - Clothing	35,378	36,272	35,378	35,378
2232 - Food Supplies	0	761	0	0
2251 - Stamp Postage Fund Level	0	24	0	0
2252 - Meter Postage Fund Level	404	150	404	404
2280 - Other Supplies	5,370	9,819	5,370	5,370
2310 - Building Materials	1,717,004	1,717,004	2,117,004	2,117,004
2720 - Machine Tools	29,684	34,487	33,355	33,355
2731 - Data Processing Equipment	12,500	0	12,500	12,500
2735 - Software Purchase -\$1000	2,000	0	2,000	2,000
2830 - Heating Systems	0	39,345	0	0
2860 - Books Reference Book Only	0	202	0	0
2890 - Miscellaneous Equipment	0	559	0	0
<b>Supplies - Materials</b>	<b>\$5,329,401</b>	<b>\$5,724,523</b>	<b>\$5,659,524</b>	<b>\$5,773,902</b>
3020 - Food - Laundry Service	0	1,929	0	0
3030 - Printing - Photo Services	1,700	450	1,700	1,700
3050 - Communications	317,601	317,601	261,681	263,941
3053 - Data Circuit Billing	213,606	213,606	534,863	535,616
3060 - Equipment Rental [Outside City]	11,775	30,052	11,775	11,775
3062 - Pc Leasing [Outside City]	529	0	529	529
3064 - Contract Instructor Fee	0	4,296	0	0
3070 - Professional Services	212,998	212,998	332,998	212,998
3072 - Contractor Service Fees	523,928	523,928	405,607	405,607
3085 - Freight	220	0	220	220

# BUILDING SERVICES

	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
3090 - City Forces	49,847	49,847	49,847	49,847
3091 - Custodial Services	2,428,981	2,427,117	3,644,506	3,644,506
3097 - Asbestos Abatement	0	62	0	0
3099 - Misc Special Services	155,774	94,951	250,276	250,276
3110 - Equip Repairs and Maintenance	299,890	299,890	299,890	299,890
3113 - Testing Non capital Projects	0	38,800	0	0
3130 - Copy Machine Rent-Lease-Maint	10,915	11,825	10,915	10,915
3150 - Copy Center Charges	700	0	700	700
3201 - Stores Overhead Charges	0	344	0	0
3210 - Building Repairs and Maint	1,735,036	3,702,384	1,735,036	1,735,036
3310 - Insurance	744,719	744,719	753,564	753,564
3313 - Liability Premiums	21,084	21,084	9,542	9,754
3315 - Tolls	0	94	0	0
3320 - Advertising	200	174	200	200
3330 - Rents [Lease]	424,992	425,620	424,992	424,992
3340 - Membership Dues	2,500	1,658	2,500	2,500
3361 - Professional Development	25,159	17,037	125,159	125,159
3364 - Personnel Development	0	4,421	0	0
3410 - Equip - Automotive Rental	282,048	282,048	247,935	255,442
3411 - Wreck Handle Charge (fleet)	36,370	36,370	40,083	40,261
3416 - GIS Services	10,688	10,688	10,695	10,693
3420 - Commun Equip Rental	78,172	78,172	0	0
3429 - Cellphone Charges	95,409	98,178	95,409	95,409
3430 - Data Services	132,450	132,450	123,129	123,112
3434 - Programming	718,439	718,439	828,309	953,340
3460 - Disposal Services	4,500	4,500	4,500	4,500
3690 - Miscellaneous Transfers	6,656,216	4,535,989	1,000,000	1,000,000
3994 - Outside Temps-Staffing	0	17,904	0	0
Contractual - Other Services	\$15,196,446	\$15,059,625	\$11,206,560	\$11,222,482
4310 - Buildings	700,000	500,000	500,000	0
4720 - Mach Tools Implem Major	0	88,896	0	0
4742 - Trucks	78,000	0	39,000	0
Capital Outlay	\$778,000	\$588,896	\$539,000	\$0
5011 - Reimb Fr Othr Organizaton	(1,822,978)	(777,169)	(747,838)	(747,838)
Reimbursements	(\$1,822,978)	(\$777,169)	(\$747,838)	(\$747,838)
Total Expense	\$33,797,107	\$33,797,107	\$31,290,010	\$31,409,695

# CITY ATTORNEY'S OFFICE

## MISSION

Provide the highest quality legal services to the City Council, city departments, and boards and commissions in the most ethical, timely, efficient, and cost-effective manner.

## DEPARTMENT GOALS

- Respond to City Council and department requests in a timely manner
- Actively pursue violations of state law and city ordinances that affect quality of life issues
- Zealously defend claims and litigation against the city, its officials, and employees
- Minimize the impact on taxpayers by increasing expertise in various legal areas to provide legal services in-house

## SERVICE DESCRIPTIONS

CITY ATTORNEY'S OFFICE	
Administrative Support	Provides administrative support for the City Attorney's Office, including grant compliance, budget development and monitoring, accounts payable and receivables, contract management, agenda coordination, information technology, facilities management, and general office management.
Municipal Prosecution	Prosecutes Class C misdemeanors and fine-only state law and city ordinance violations, including assault, public intoxication, zoning and land use, animal cruelty, juvenile, dangerous dog appeals, stormwater, environmental, family violence, and traffic violations.
Police Legal Liaison	Serves as general counsel to the Dallas Police Department, provides legal training and advice concerning subpoenas, public information requests, and expunctions, prepares opinions and bulletins, requests decisions from the attorney general, and files answers in court.
Community Courts	Neighborhood-focused courts that address complex individual problems and build stronger communities. Allows the city to focus and leverage its resources in target areas to maximize program benefits and neighborhood impact.
Community Prosecution	Community prosecutors use creative problem-solving strategies and litigation to address and abate code violations, improve quality of life, increase public safety, and strengthen communities throughout the city.
DFW International Airport Legal Counsel	Provides services to the DFW Airport Board and staff regarding federal regulatory matters, contracts with airlines, commercial real estate, labor and environmental law, contract compliance and procurement, and ground transportation regulations.

# CITY ATTORNEY'S OFFICE

General Counsel	Provides legal advice and counsel to the City Council, the city manager, city boards and commissions, and all city departments. Drafts and reviews contracts and other agreements, real estate matters, legal opinions, ordinances, resolutions, and other transactions of the city and provides legal advice on a wide variety of matters.
Litigation	Represents the city, its officers, and employees in lawsuits, claims, and appeals involving civil rights, personal injuries, employment, collections, eminent domain, bankruptcy, city ordinances, open records requests, zoning, land use, public utilities, and other issues.
Inspector General	Receives, investigates, and prosecutes ethics complaints and makes initial determinations regarding complaints received on the fraud, waste, and abuse hotline and other medium. The division provides advisory opinions and training related to the ethical conduct to city officials, employees, and others doing business with the city.

## SERVICE BUDGET

Service	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
Administrative Support	1,871,259	1,886,246	2,168,363	2,418,501
Community Courts	651,325	714,644	882,599	894,275
Community Prosecution	2,698,093	2,834,307	3,117,943	3,127,943
DFW International Airport Legal Counsel	466,739	466,739	466,739	466,739
Inspector General	1,677,425	1,802,126	1,715,275	1,731,899
General Counsel	4,862,545	5,002,916	5,914,516	6,126,368
Litigation	6,188,238	5,946,913	6,420,490	6,533,248
Municipal Prosecution	1,816,391	1,575,148	2,273,955	2,341,804
Police Legal Liaison	801,635	804,611	870,730	880,730
Expense Total	\$21,033,650	\$21,033,650	\$23,830,610	\$24,521,507



# CITY ATTORNEY'S OFFICE

## ANNUAL OPERATING EXPENSE AND REVENUE

The table below provides a summary of the amended budget and forecast for the current year compared to the budget for FY 2023-24 and planned budget for FY 2024-25.

Category	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
Personnel Services	18,795,519	18,706,630	21,249,355	21,829,655
Supplies - Materials	145,288	209,789	165,657	166,087
Contractual - Other Services	2,092,843	2,117,231	2,415,598	2,525,765
Capital Outlay	0	0	0	0
Expense Total	\$21,033,650	\$21,033,650	\$23,830,610	\$24,521,507
Reimbursements	0	0	0	0
Department Total	\$21,033,650	\$21,033,650	\$23,830,610	\$24,521,507
Department Revenue Total	\$725,239	\$725,239	\$850,239	\$850,239

## ADDITIONAL RESOURCES

Additional resources are multi-year funds used to account for and report the proceeds of a specific revenue source that are restricted or committed to expenditures for a specified purpose. The table below lists funds that require additional appropriations in FY 2023-24 and FY 2024-25.

Fund	FY 2023-24 Budget	FY 2024-25 Planned
FY 2023-24 Community Development Block Grant (CD23)	736,545	0
FY 2024-25 Community Development Block Grant (CD24)	0	736,545
Additional Resources Total	\$736,545	\$736,545

# CITY ATTORNEY'S OFFICE

## PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours (with the exception of DFR uniform FTEs which may equal 2,808 hours depending upon assignment). Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turnover that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE. The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs funded from additional resources such as grant funds.

Category	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
Regular Civilian	164.25	159.12	168.00	168.00
Regular Uniform	0.00	0.00	0.00	0.00
Civilian Overtime	0.00	0.00	0.00	0.00
Uniform Overtime	0.00	0.00	0.00	0.00
Temporary Help	0.00	0.30	2.00	2.00
Department Total	164.25	159.42	170.00	170.00

## MAJOR BUDGET ITEMS

The FY 2023-24 budget and FY 2024-25 planned budget include adjustments for costs such as employee/retiree health benefits, civilian employee retirement adjustments, civilian merit pay adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers' compensation, liability, and property insurance. The table below lists funding levels for major budget items for each year of the biennial. The amounts in each column are a positive or negative adjustment from the FY 2022-23 amended budget.

Major Budget Item	FY 2023-24 Positions	FY 2023-24 Budget	FY 2024-25 Positions	FY 2024-25 Planned
Increase personnel services funding to fully fund hard to fill entry level positions and other pay adjustments.	0	1,700,570	0	1,700,570
Major Budget Items Total	0	\$1,700,570	0	\$1,700,570

## BUDGETING FOR EQUITY

Budgeting for Equity reflects the intentional process by City departments to identify existing disparities in outcomes across various indicators and developing strategies and targeted investments to improve success for Dallas residents. The bullets below reflect departments' equity efforts.

- CAO will continue to collaborate with user departments to provide legal guidance, advice, and support to ensure compliance with city policies and equitable implementation of city programs
- CAO will continue to provide externships and summer internships to law schools that provide opportunities to non-traditional and historically disadvantaged students
- CAO will continue to serve low to moderate income residents through community courts

# CITY ATTORNEY'S OFFICE

## EXPENSE DETAIL

	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
1101 - Salary - Civilian	15,674,225	14,659,658	17,488,563	17,921,770
1113 - One-time Pay - Civilian	0	(46,500)	0	0
1117 - Vacancy Savings - Salary	(623,394)	0	(846,879)	(846,879)
1118 - Vacancy Savings - Pension	(67,867)	0	(117,285)	(117,285)
1119 - Vacancy Savings (Medicare)	(8,613)	0	(12,044)	(12,044)
1120 - Wellness Incentive (Uniform and Civilian)	0	0	84,000	84,000
1201 - Overtime - Civilian	0	872	0	0
1203 - Service Incentive Pay	0	10,928	0	0
1208 - Sick Leave Term Pay - Civilian	0	98,654	0	0
1210 - Vacation Term Pay - Civilian	0	168,377	0	0
1212 - Termination Payment -Attendance Incentive Leave - Civilian	0	2,851	0	0
1301 -Pension - Civilian	2,164,890	2,131,926	2,520,373	2,587,602
1303 - Life Insurance	9,690	9,690	13,512	13,512
1304 - Health Insurance	1,383,074	1,383,074	1,821,553	1,895,137
1306 - ER Medicare	223,205	216,124	253,526	259,806
1314 - Worker's Compensation	40,309	40,309	44,036	44,036
1511 - Temporary Help - Regular	0	30,666	0	0
<b>Personnel Services</b>	<b>\$18,795,519</b>	<b>\$18,706,630</b>	<b>\$21,249,355</b>	<b>\$21,829,655</b>
2110 - Office Supplies	39,000	27,211	34,500	34,500
2111 - Office Supplies Chargeback	0	15,825	0	0
2140 - Light - Power	5,000	5,000	4,949	5,322
2170 - Water - Sewer	0	1,929	2,000	2,000
2181 - Fuel - Lube For Vehicle	941	941	758	815
2231 - Clothing	2,000	2,000	7,000	7,000
2232 - Food Supplies	2,000	2,676	6,000	6,000
2252 - Meter Postage Fund Level	28,050	57,386	47,450	47,450
2280 - Other Supplies	0	25,770	10,500	10,500
2710 - Furniture - Fixtures	60,297	58,500	30,000	30,000
2731 - Data Processing Equipment	8,000	9,824	7,500	7,500
2735 - Software Purchase -\$1000	0	1,000	0	0
2860 - Books Reference Book Only	0	1,000	15,000	15,000
2890 - Miscellaneous Equipment	0	727	0	0
<b>Supplies - Materials</b>	<b>\$145,288</b>	<b>\$209,789</b>	<b>\$165,657</b>	<b>\$166,087</b>
3030 - Printing - Photo Services	6,000	6,000	6,000	6,000
3033 - Legal Fees	0	1,738	5,000	5,000
3050 - Communications	241,155	241,155	191,093	192,743
3051 - Telephone Equipment Charges	1,500	2,782	1,500	1,500

# CITY ATTORNEY'S OFFICE

	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
3053 - Data Circuit Billing	164,823	164,823	393,071	393,621
3070 - Professional Services	305,556	305,556	305,556	305,556
3090 - City Forces	38,273	53,458	46,000	46,000
3092 - Security Services	24,000	27,542	19,500	19,500
3099 - Misc Special Services	31,663	(9,164)	25,425	25,425
3130 - Copy Machine Rent-Lease-Maint	34,619	34,619	47,442	47,442
3310 - Insurance	16,727	16,727	24,382	24,382
3313 - Liability Premiums	3,980	3,980	4,942	5,052
3320 - Advertising	500	500	500	500
3340 - Membership Dues	31,905	32,190	35,000	35,000
3341 - Subscriptions-Serials	1,050	18,596	20,000	20,000
3361 - Professional Development	55,000	76,643	55,000	55,000
3363 - Reimb-Vehicle Use,Parking	10,200	9,324	3,000	3,000
3410 - Equip - Automotive Rental	1,913	1,913	2,458	2,477
3411 - Wreck Handle Charge (fleet)	825	825	1,650	1,650
3416 - GIS Services	9,206	9,206	9,212	9,210
3429 - Cellphone Charges	35,900	51,898	35,180	35,180
3430 - Data Services	137,723	137,723	129,761	129,752
3434 - Programming	898,793	898,793	1,012,394	1,120,243
3438 - Software Maintenance Fee	41,532	30,000	41,532	41,532
3513 - Court Costs	0	405	0	0
Contractual - Other Services	\$2,092,843	\$2,117,231	\$2,415,598	\$2,525,765
<b>Total Expense</b>	<b>\$21,033,650</b>	<b>\$21,033,650</b>	<b>\$23,830,610</b>	<b>\$24,521,507</b>

# CITY AUDITOR'S OFFICE

## MISSION

Collaborate with elected officials and employees to elevate public trust in government by providing objective assurance and advisory services.

## DEPARTMENT GOALS

- Produce 19 audit or attestation reports
- Have 90 percent of audit report recommendations accepted by management
- Focus on our mission by spending 82 percent of available time on assurance and advisory projects
- Have 80 percent of staff achieve a professional certification (CIA, CPA, CISA, or CFE)
- Develop two government or assurance services subject matter experts within the Office of the City Auditor
- Identify other entities (external auditors, grant reviewers, federal and state auditors, etc.) that provide assurance service coverage and consolidate their reports on the Office of the City Auditor website

## SERVICE DESCRIPTIONS

CITY AUDITOR'S OFFICE	
Audits, Attestations, Investigations, and Advisory	The Office of the City Auditor is an independent audit function serving at the direction of the City Council. Information is provided on accountability of resources, the reasonableness of risk management, the accuracy of information, and the efficiency, effectiveness, and equity of City services.

## SERVICE BUDGET

Service	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
Audits, Attestations, Investigations, and Advisory	3,167,416	3,023,886	3,320,456	3,402,983
Expense Total	\$3,167,416	\$3,023,886	\$3,320,456	\$3,402,983

# CITY AUDITOR'S OFFICE

## ANNUAL OPERATING EXPENSE AND REVENUE

The table below provides a summary of the amended budget and forecast for the current year compared to the budget for FY 2023-24 and planned budget for FY 2024-25.

Category	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
Personnel Services	2,462,915	2,319,051	2,552,962	2,620,918
Supplies - Materials	24,991	25,195	24,991	24,991
Contractual - Other Services	679,510	679,640	742,503	757,074
Capital Outlay	0	0	0	0
Expense Total	\$3,167,416	\$3,023,886	\$3,320,456	\$3,402,983
Reimbursements	0	0	0	0
Department Total	\$3,167,416	\$3,023,886	\$3,320,456	\$3,402,983
Department Revenue Total	\$0	\$0	\$0	\$0

## PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours (with the exception of DFR uniform FTEs which may equal 2,808 hours depending upon assignment). Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turnover that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE. The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs funded from additional resources such as grant funds.

Category	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
Regular Civilian	19.80	15.80	19.80	19.80
Regular Uniform	0.00	0.00	0.00	0.00
Civilian Overtime	0.00	0.00	0.00	0.10
Uniform Overtime	0.00	0.00	0.00	0.00
Temporary Help	0.00	0.00	0.00	0.00
Department Total	19.80	15.80	19.80	19.90

# CITY AUDITOR'S OFFICE

## BUDGETING FOR EQUITY

Budgeting for Equity reflects the intentional process by City departments to identify existing disparities in outcomes across various indicators and developing strategies and targeted investments to improve success for Dallas residents. The bullets below reflect departments' equity efforts.

- Determine whether City of Dallas programs, projects, plans, and investments advance equitable outcomes for residents most impacted by inequities utilizing disaggregated data by race, gender, income, ability, geography and other social groups to illuminate differences
- Translate Executive Summaries for new audit reports posted on the Office of the City Auditor's website to increase access for residents of the local community with limited English proficiency

## EXPENSE DETAIL

	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
1101 - Salary - Civilian	2,043,590	1,853,590	2,088,827	2,140,124
1108 - Performance Incentive Pay	4,500	4,500	4,500	4,500
1111 - Cell Phone Stipend	493	659	493	493
1117 - Vacancy Savings - Salary	(54,016)	0	(54,016)	(54,016)
1118 - Vacancy Savings - Pension	(7,433)	0	(7,433)	(7,433)
1119 - Vacancy Savings (Medicare)	(783)	0	(783)	(783)
1120 - Wellness Incentive (Uniform and Civilian)	0	0	9,900	9,900
1210 - Vacation Term Pay - Civilian	0	3,288	0	0
1301 - Pension - Civilian	288,198	265,948	295,173	302,416
1303 - Life Insurance	1,069	1,069	1,386	1,386
1304 - Health Insurance	153,034	153,034	179,784	188,456
1306 - ER Medicare	29,572	32,272	30,289	31,033
1314 - Worker's Compensation	4,691	4,691	4,842	4,842
<b>Personnel Services</b>	<b>\$2,462,915</b>	<b>\$2,319,051</b>	<b>\$2,552,962</b>	<b>\$2,620,918</b>
2110 - Office Supplies	1,200	1,263	1,200	1,200
2111 - Office Supplies Chargeback	0	108	0	0
2232 - Food Supplies	500	500	500	500
2252 - Meter Postage Fund Level	291	291	291	291
2710 - Furniture - Fixtures	1,000	1,141	1,000	1,000
2731 - Data Processing Equipment	20,000	20,000	20,000	20,000
2735 - Software Purchase - \$1000	2,000	1,892	2,000	2,000
<b>Supplies - Materials</b>	<b>\$24,991</b>	<b>\$25,195</b>	<b>\$24,991</b>	<b>\$24,991</b>
3030 - Printing - Photo Services	140	140	140	140
3050 - Communications	27,773	27,773	24,838	25,056
3053 - Data Circuit Billing	20,019	20,019	52,808	52,881
3070 - Professional Services	430,232	430,232	430,230	430,230
3130 - Copy Machine Rent-Lease-Maint	1,563	1,563	1,563	1,563

# CITY AUDITOR'S OFFICE

	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
3310 - Insurance	2,923	2,923	12,399	12,399
3313 - Liability Premiums	698	698	746	762
3320 - Advertising	730	730	730	730
3340 - Membership Dues	10,000	10,048	10,000	10,000
3341 - Subscriptions-Serials	250	287	250	250
3361 - Professional Development	45,000	45,000	45,000	45,000
3363 - Reimb-Vehicle Use,Parking	1,000	1,040	1,000	1,000
3416 - GIS Services	1,191	1,191	1,192	1,192
3429 - Cellphone Charges	0	4	0	0
3430 - Data Services	12,989	12,989	11,761	11,760
3434 - Programming	85,002	85,002	109,846	124,111
3437 - Continual Software License Fee	40,000	40,000	40,000	40,000
Contractual - Other Services	\$679,510	\$679,640	\$742,503	\$757,074
<b>Total Expense</b>	<b>\$3,167,416</b>	<b>\$3,023,886</b>	<b>\$3,320,456</b>	<b>\$3,402,983</b>



# CITY CONTROLLER'S OFFICE

## MISSION

Manage public resources by providing timely and accurate financial services and information to City management, elected officials, and the public. These financial services include accounts payable, bank reconciliation, cash/debt management, deferred compensation, EMS billing compliance, financial compliance, auditing, and monitoring, financial reporting, hotel occupancy tax, Independent Audit, and Payroll.

## DEPARTMENT GOALS

- Complete the Annual Financial Comprehensive Audit (ACFR) for the fiscal year ended September 30, 2023, by February 28, 2024
- By September 30, 2024, increase percentage of vendor payments made electronically from 80 percent to 85 percent
- Maintain a payroll error rate of under five percent
- Work with City departments to implement 90 percent or more of City Auditor recommendations by the due date
- Decrease bank fees by at least three percent

## SERVICE DESCRIPTIONS

CITY CONTROLLER'S OFFICE	
Contract Compliance and Monitoring	Works with city departments to develop and implement City Auditor recommendations. Additional responsibilities include developing and executing a contract compliance workplan, conducting an internal control self-assessment, and managing the EMS compliance group.
Accounts Payable	Processes all payments to vendors and business partners as well expense reimbursements to employees. This group ensures vendor payments and employee reimbursements comply with the city's Administrative Directives and other applicable policies and regulations. They also play a vital role in maintaining positive vendor and employee relationships by ensuring the accuracy and timeliness of vendor payments and employee expense reimbursements.
Cash and Debt Management	Manages all banking services including the contract with the depository bank, currently, Bank of America, merchant services (credit cards), armored car services, new debt issuances, refunding of existing debt issuances, wire transfers, interest and principal payments on existing debt and the investment portfolio. The city's outstanding debt is over \$6 billion, and the investment portfolio is approximately \$3 billion.

# CITY CONTROLLER'S OFFICE

<p>Deferred Compensation</p>	<p>Oversees the mandatory 457(b) Plan as well as the voluntary 401(k) and 457(b) Plans. The plans currently have assets of approximately \$800 million and 14,000 plan accounts with a balance. This group also facilitates communication and education services to support all city employees in their efforts to achieve a financially secure retirement.</p>
<p>Financial Reporting</p>	<p>Prepares the city's Annual Comprehensive Financial Report (ACFR) and the annual financial statements for Dallas Water Utilities, Aviation, Economic Development Tax Increment Finance funds, Local Government Corporations and audits of state and federal grants. This group also manages all independent audits and supervises the hotel occupancy tax group. The hotel occupancy tax group manages the registration and collection of hotel occupancy tax for hotels and short-term rentals. This includes working to identify, register, and collect hotel occupancy tax from unregistered hotels and short-term rentals. This group conducts two types of audits. First, they audit the accuracy of returns filed with the city. Second, they compare hotel occupancy taxes paid to the State of Texas to identify hotels paying the state portion of the hotel occupancy tax but not paying the city portion of the hotel occupancy tax. The bank reconciliation group is responsible for reconciling all bank transactions recorded in the city's bank accountants to the general ledger and the financial statements.</p>
<p>Independent Audit</p>	<p>Independent audits are performed by the city's independent auditors, Weaver and Tidwell, LLP., and includes examining, on a test basis, evidence supporting the amounts and disclosures in the ACFR and other audited financial statements. Their audits are performed in accordance with auditing standards generally accepted in the United States and the standards applicable to financial audits contained in the Government Auditing Standards issued by the Comptroller General of the United States.</p>
<p>Payroll</p>	<p>Accurate and timely payroll processing for city employees, including time monitoring, voluntary and involuntary wage deductions, federal tax withholding and reporting, and benefit reporting. This group ensures the city's compliance with IRS and Social Security Administration reporting requirements as well as other rules and regulations.</p>
<p>EMS Compliance</p>	<p>Promotes an ethical culture of compliance with state and federal laws within the city's healthcare operations and works to prevent, detect, and mitigate any areas of noncompliance. This group provides training for approximately two thousand employees per year on standards for providing services billed to federal health care</p>

# CITY CONTROLLER'S OFFICE

## SERVICE BUDGET

Service	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
Accounts Payable	1,547,716	1,891,404	2,793,088	2,870,501
Cash and Debt Management	800,759	686,087	702,540	718,233
Contract Compliance and Monitoring	702,238	508,373	650,137	665,745
Deferred Compensation	69,471	257,145	96,915	100,956
EMS Compliance	174,883	75,818	145,688	149,561
Financial Reporting	3,049,222	3,136,942	2,508,115	2,600,906
Independent Audit	755,000	755,000	767,071	767,071
Payroll	2,249,967	2,038,487	2,410,938	2,476,673
Expense Total	\$9,349,256	\$9,349,256	\$10,074,491	\$10,349,646

## ANNUAL OPERATING EXPENSE AND REVENUE

The table below provides a summary of the amended budget and forecast for the current year compared to the budget for FY 2023-24 and planned budget for FY 2024-25.

Category	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
Personnel Services	7,163,769	7,418,628	7,751,339	7,972,219
Supplies - Materials	64,940	89,591	64,940	64,940
Contractual - Other Services	3,080,938	2,701,960	3,024,741	3,101,562
Capital Outlay	0	0	0	0
Expense Total	\$10,309,647	\$10,210,180	\$10,841,020	\$11,138,721
Reimbursements	(960,391)	(860,924)	(766,529)	(789,075)
Department Total	\$9,349,256	\$9,349,256	\$10,074,491	\$10,349,646
Department Revenue Total	\$514,268	\$168,914	\$110,000	\$110,000

## REIMBURSEMENTS

Reimbursements reflect contributions from various agencies, including federal and state funds, internal service departments, enterprise fund departments, and department support. Department support reflects interdepartmental transfers for the cost of management oversight and administrative support within the department. The table below provides a summary of reimbursements from various sources.

Source of Reimbursement	FY 2023-24 Budget	FY 2024-25 Planned
Fidelity Deferred Compensation Reimbursement	(175,000)	(175,000)
Convention Center Reimbursement	(381,648)	(395,727)
Aviation Reimbursement	(57,892)	(60,786)
Dallas Water Utilities Reimbursement	(151,989)	(157,562)
Reimbursement Total	\$(766,529)	\$(789,075)

# CITY CONTROLLER'S OFFICE

## PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours (with the exception of DFR uniform FTEs which may equal 2,808 hours depending upon assignment). Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turnover that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE. The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs funded from additional resources such as grant funds.

Category	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
Regular Civilian	70.54	64.95	71.29	71.29
Regular Uniform	0.00	0.00	0.00	0.00
Civilian Overtime	0.00	3.96	1.75	1.75
Uniform Overtime	0.00	0.00	0.00	0.00
Temporary Help	0.00	0.00	0.00	0.00
Department Total	70.54	68.91	73.04	73.04

## MAJOR BUDGET ITEMS

The FY 2023-24 budget and FY 2024-25 planned budget include adjustments for costs such as employee/retiree health benefits, civilian employee retirement adjustments, civilian merit pay adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers' compensation, liability, and property insurance. The table below lists funding levels for major budget items for each year of the biennial. The amounts in each column are a positive or negative adjustment from the FY 2022-23 amended budget.

Major Budget Item	FY 2023-24 Positions	FY 2023-24 Budget	FY 2024-25 Positions	FY 2024-25 Planned
Reallocate \$277,048 from Professional and other Contractual Services to increase funding for overtime and temporary staffing.	0	0	0	0
Add \$150,000 in additional funding for an existing contract with Deloitte for ad-hoc work related to pension programs.	0	150,000	0	150,000
Eliminate reimbursement from Equipment & Fleet Management. The cost is allocated in the Cost Allocation Plan.	0	131,204	0	131,204
Major Budget Items Total	0	\$281,204	0	\$281,204

# CITY CONTROLLER'S OFFICE

## BUDGETING FOR EQUITY

Budgeting for Equity reflects the intentional process by City departments to identify existing disparities in outcomes across various indicators and developing strategies and targeted investments to improve success for Dallas residents. The bullets below reflect departments' equity efforts.

- By September 30, 2024, perform at least 2 living wage audits of vendors providing temporary workers.
- CCO will increase from zero to one socially responsible banking factor during the procurement of banking services, starting in 2024.
- Per the Responsible Banking Ordinance, CCO will become an annual recipient of a report from the City's depository bank detailing the institution's statement of work, including factors related to socially responsible banking according to section 2-78 including commitment to long-term community reinvestment strategies, anti-predatory lending practices, community banking needs, community involvement, homeownership and consumer credit needs, small business lending and other community development services in historically disadvantaged communities in Dallas by 2025.
- Increase the percent of invoices (that are eligible for payment) to M/WBE vendors paid within 30 days from 85 percent to 90 percent by 2025.

## EXPENSE DETAIL

	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
1101 - Salary - Civilian	6,100,693	5,463,231	6,279,107	6,443,211
1111 - Cell Phone Stipend	2,193	96	0	0
1113 - One-time Pay - Civilian	0	25,500	0	0
1117 - Vacancy Savings - Salary	(400,700)	0	(323,610)	(323,610)
1118 - Vacancy Savings - Pension	(55,136)	0	(45,694)	(45,694)
1119 - Vacancy Savings (Medicare)	(5,810)	0	(4,692)	(4,692)
1120 - Wellness Incentive (Uniform and Civilian)	0	0	35,645	35,645
1201 - Overtime - Civilian	2,000	316,730	150,000	150,000
1203 - Service Incentive Pay	13,752	4,656	13,752	13,752
1210 - Vacation Term Pay - Civilian	0	28,937	0	0
1212 - Termination Payment -Attendance Incentive Leave - Civilian	0	3,171	0	0
1301 -Pension - Civilian	856,554	848,931	885,518	908,690
1303 - Life Insurance	3,733	3,733	4,990	4,990
1304 - Health Insurance	541,351	541,351	647,313	678,538
1306 - ER Medicare	88,076	87,172	91,049	93,428
1314 - Worker's Compensation	17,063	17,063	17,961	17,961
1406 - Administrative Leave - Civilian	0	78,057	0	0
<b>Personnel Services</b>	<b>\$7,163,769</b>	<b>\$7,418,628</b>	<b>\$7,751,339</b>	<b>\$7,972,219</b>
2110 - Office Supplies	5,432	9,928	12,000	12,000
2111 - Office Supplies Chargeback	14,987	11,997	14,987	14,987
2130 - Copy McH Supplies	200	200	200	200

# CITY CONTROLLER'S OFFICE

	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
2252 - Meter Postage Fund Level	27,871	27,871	22,403	22,403
2280 - Other Supplies	0	1,111	0	0
2290 - Event Supplies-Ceremony Event Supplies	1,100	1,100	0	0
2710 - Furniture - Fixtures	0	22,034	0	0
2731 - Data Processing Equipment	14,350	14,350	14,350	14,350
2735 - Software Purchase -\$1000	1,000	1,000	1,000	1,000
Supplies - Materials	\$64,940	\$89,591	\$64,940	\$64,940
3020 - Food - Laundry Service	0	56	0	0
3030 - Printing - Photo Services	14,102	14,176	14,102	14,102
3050 - Communications	97,165	97,165	83,837	84,553
3051 - Telephone Equipment Charges	0	427	0	0
3053 - Data Circuit Billing	64,644	64,644	169,399	169,638
3070 - Professional Services	1,737,431	1,202,365	1,651,099	1,673,645
3072 - Contractor Service Fees	10,910	10,910	0	0
3085 - Freight	350	350	0	0
3099 - Misc Special Services	131,129	131,129	131,129	131,129
3130 - Copy Machine Rent-Lease-Maint	9,965	9,965	9,037	9,037
3150 - Copy Center Charges	228	228	228	228
3210 - Building Repairs and Maint	0	11	0	0
3310 - Insurance	7,376	7,376	10,839	10,839
3313 - Liability Premiums	1,762	1,762	2,197	2,246
3320 - Advertising	600	550	600	600
3340 - Membership Dues	45,469	45,469	25,000	25,000
3341 - Subscriptions-Serials	2,207	2,207	0	0
3361 - Professional Development	74,490	74,490	50,000	50,000
3363 - Reimb-Vehicle Use,Parking	6,433	6,433	1,000	1,000
3364 - Personnel Development	78,250	78,328	50,000	50,000
3416 - GIS Services	4,497	4,497	4,500	4,499
3421 - Veh License - Registration Fees	1,616	2,088	1,616	1,616
3429 - Cellphone Charges	7,398	7,398	7,398	7,398
3430 - Data Services	98,191	98,191	78,868	78,861
3434 - Programming	561,273	561,273	479,392	532,671
3537 - Fees -Bond Payments	54,500	54,500	54,500	54,500
3994 - Outside Temps-Staffing	70,952	225,972	200,000	200,000
Contractual - Other Services	\$3,080,938	\$2,701,960	\$3,024,741	\$3,101,562
5011 - Reimb Fr Othr Organizaton	(960,391)	(860,924)	(175,000)	(175,000)
5321 - Reimbursement - Aviation	0	0	(57,892)	(60,786)
5323 - Reimbursement - Convention Center	0	0	(381,648)	(395,727)
5325 - Reimbursement - Dallas Water Utilities	0	0	(151,989)	(157,562)

# CITY CONTROLLER'S OFFICE

	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
Reimbursements	(\$960,391)	(\$860,924)	(\$766,529)	(\$789,075)
Total Expense	\$9,349,256	\$9,349,256	\$10,074,491	\$10,349,646





# CITY MANAGER'S OFFICE

## MISSION

Provide leadership and direction to City departments to effectively implement policies as adopted by the Dallas Mayor and City Council. The office promotes a culture of integrity reducing risks by maintaining empathetic and equitable policies and procedures to align with the City's strategic priorities to effectively lead change.

## DEPARTMENT GOALS

- Provide centralized direction and leadership and effectively manage the efficient delivery of City services
- Support the goals of the Mayor and City Council by researching innovative financial opportunities and meeting the challenges facing the City
- Align resources appropriately through the annual budget process
- Support City Manager's 5th Value of Service of Engagement by increasing community engagement in enhancements, reductions, and overall budget development focused on addressing system issues in ways that are Responsible, Equitable, Accountable, and Legitimate
- Collaborate with advisory groups regarding issues impacting youth and collegiate residents
- Promote and reinforce ethics as the 2nd core value of the City of Dallas and operationalize ethics across city departments through the promotion of the Ethics Hub, accessible resources, advancing employee education, promoting a speak-up culture, and proactive risk mitigation

## SERVICE DESCRIPTIONS

CITY MANAGER'S OFFICE	
Youth & Collegiate Commissions	Aims to inspire Dallas youth and collegiate residents to serve in an advisory board to the Dallas City Council and City Manager's Office regarding issues impacting youth and collegiate residents. The Youth Commission is governed by a talented fifteen-member board consisting of high school students (grade 9-12) and the College Advisory Commission is comprised of students attending colleges and universities in Dallas County.
City Administration	Oversees a budget of more than \$4 billion (Operating and Capital) with an emphasis on financial prudence and a staff of approximately 16,000. Uses a transformational leadership approach that focuses on elevating transparency in the public decision-making process, leveraging data to drive resource allocation, and identifying innovative solutions to solving historical and complex problems rooted in inequities.
City Agenda Process	Ensures all departments present voting and briefing items to the City Council, residents, and concerned parties in an accurate, uniform, and consistent manner.

# CITY MANAGER'S OFFICE

**Ethics and Compliance Division**

Advances and reinforces ethics as the 2nd core value of the City of Dallas, among the 5 values of Empathy, Ethics, Excellence, Engagement, and Equity. The Ethics Office operationalizes ethics across city departments, develops and establishes an Ethics Hub at the heart of the Dallas City Manager's Office, collaborates with city leadership to advance core values, supports and advances employee resource groups, utilizes data analytics to identify priorities and performance measurement, and serves as a liaison between the City Attorney's Office and approximately 16,000 employees of the City of Dallas.

## SERVICE BUDGET

Service	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
City Administration	2,560,296	2,675,445	2,800,089	2,870,808
City Agenda Process	271,014	294,146	277,446	277,446
Ethics and Compliance Division	202,100	165,634	220,664	207,852
Youth & Collegiate Commissions	81,501	156,925	91,501	81,501
Expense Total	\$3,114,911	\$3,292,150	\$3,389,700	\$3,437,607

## ANNUAL OPERATING EXPENSE AND REVENUE

The table below provides a summary of the amended budget and forecast for the current year compared to the budget for FY 2023-24 and planned budget for FY 2024-25.

Category	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
Personnel Services	2,732,063	2,812,740	2,926,972	2,959,159
Supplies - Materials	17,993	23,159	29,493	19,493
Contractual - Other Services	364,855	456,251	433,235	458,955
Capital Outlay	0	0	0	0
Expense Total	\$3,114,911	\$3,292,150	\$3,389,700	\$3,437,607
Reimbursements	0	0	0	0
Department Total	\$3,114,911	\$3,292,150	\$3,389,700	\$3,437,607
Department Revenue Total	\$0	\$20,000	\$0	\$0

# CITY MANAGER'S OFFICE

## PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours (with the exception of DFR uniform FTEs which may equal 2,808 hours depending upon assignment). Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turnover that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE. The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs funded from additional resources such as grant funds.

Category	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
Regular Civilian	18.00	16.30	17.34	17.34
Regular Uniform	0.00	0.00	0.00	0.00
Civilian Overtime	0.00	0.04	0.00	0.00
Uniform Overtime	0.00	0.00	0.00	0.00
Temporary Help	0.00	0.00	0.00	0.00
Department Total	18.00	16.34	17.34	17.34

## MAJOR BUDGET ITEMS

The FY 2023-24 budget and FY 2024-25 planned budget include adjustments for costs such as employee/retiree health benefits, civilian employee retirement adjustments, civilian merit pay adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers' compensation, liability, and property insurance. The table below lists funding levels for major budget items for each year of the biennial. The amounts in each column are a positive or negative adjustment from the FY 2022-23 amended budget.

Major Budget Item	FY 2023-24 Positions	FY 2023-24 Budget	FY 2024-25 Positions	FY 2024-25 Planned
Add funding to support the new College Advisory Commission.	0	10,000	0	10,000
Major Budget Items Total	0	\$10,000	0	\$10,000

## EXPENSE DETAIL

	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
1101 - Salary - Civilian	2,268,681	2,287,004	2,404,417	2,425,695
1104 - Other Wages	20,500	20,500	20,500	20,500
1117 - Vacancy Savings - Salary	(45,030)	0	(40,127)	(40,127)
1118 - Vacancy Savings - Pension	(6,196)	0	(5,666)	(5,666)
1119 - Vacancy Savings (Medicare)	(653)	0	(582)	(582)
1120 - Wellness Incentive (Uniform and Civilian)	0	0	8,670	8,670
1201 - Overtime - Civilian	0	3,915	0	0

# CITY MANAGER'S OFFICE

	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
1203 - Service Incentive Pay	1,824	1,824	1,824	1,824
1210 - Vacation Term Pay - Civilian	0	6,922	0	0
1212 - Termination Payment -Attendance Incentive Leave - Civilian	0	433	0	0
1250 - Executive Auto Allowance	0	5,040	0	0
1301 -Pension - Civilian	333,393	328,319	340,009	343,014
1303 - Life Insurance	881	881	1,214	1,214
1304 - Health Insurance	120,432	120,432	157,447	165,042
1306 - ER Medicare	34,203	33,162	34,865	35,174
1308 - Mandatory Deferred Comp	0	3	0	0
1314 - Worker's Compensation	4,028	4,028	4,401	4,401
1511 - Temporary Help - Regular	0	277	0	0
<b>Personnel Services</b>	<b>\$2,732,063</b>	<b>\$2,812,740</b>	<b>\$2,926,972</b>	<b>\$2,959,159</b>
2110 - Office Supplies	5,766	5,766	17,266	7,266
2111 - Office Supplies Chargeback	2,227	2,227	2,227	2,227
2232 - Food Supplies	10,000	10,000	10,000	10,000
2252 - Meter Postage Fund Level	0	295	0	0
2710 - Furniture - Fixtures	0	4,872	0	0
<b>Supplies - Materials</b>	<b>\$17,993</b>	<b>\$23,159</b>	<b>\$29,493</b>	<b>\$19,493</b>
3030 - Printing - Photo Services	5,000	5,000	5,000	5,000
3050 - Communications	51,831	51,831	45,562	45,960
3051 - Telephone Equipment Charges	0	708	0	0
3053 - Data Circuit Billing	35,287	35,287	94,267	94,399
3070 - Professional Services	7,001	7,001	7,001	7,001
3092 - Security Services	0	440	0	0
3099 - Misc Special Services	137,859	208,887	142,859	142,859
3130 - Copy Machine Rent-Lease-Maint	6,403	6,403	6,627	6,627
3210 - Building Repairs and Maint	0	1,619	0	0
3310 - Insurance	2,844	2,844	3,726	3,726
3313 - Liability Premiums	680	680	755	772
3320 - Advertising	6,500	6,500	6,500	6,500
3340 - Membership Dues	1,380	1,729	1,380	5,000
3361 - Professional Development	6,211	22,304	9,711	21,747
3416 - GIS Services	821	821	822	822
3429 - Cellphone Charges	3,529	4,688	3,529	3,529
3430 - Data Services	44,560	44,560	45,101	45,099
3434 - Programming	54,949	54,949	60,395	69,914
<b>Contractual - Other Services</b>	<b>\$364,855</b>	<b>\$456,251</b>	<b>\$433,235</b>	<b>\$458,955</b>
<b>Total Expense</b>	<b>\$3,114,911</b>	<b>\$3,292,150</b>	<b>\$3,389,700</b>	<b>\$3,437,607</b>

# CITY SECRETARY'S OFFICE

## MISSION

Focus upon areas of responsibility, providing effective resolution of issues, rendering exceptional customer service to citizens, City Council, and staff and producing vital and productive outcomes that positively reflect established priorities for the City of Dallas.

## DEPARTMENT GOALS

- Respond to the administrative/municipal needs of the City Council and their constituents
- Provide access to the City's official record and documents in as many different mediums as possible
- Utilize technology and best business practices for effective service delivery and enhance access to information
- Deliver excellent customer service by constant assessment based on feedback and active benchmarking

## SERVICE DESCRIPTIONS

CITY SECRETARY'S OFFICE	
Archives	Serves as the city's repository for permanently valuable and historical records of city government. The Archive collections contain over 2,000 cubic feet of departmental records in a variety of forms and formats, including ledgers, manuscripts and typescripts, maps, photographs, microforms, and printed materials. Furthermore, Archives maintains thousands of permanently valuable documents, maps, and architectural plans reflecting the actions of every aspect of Dallas government.
Boards and Commissions Support	Oversees nominations and background checks for 57 boards and commissions. Serves as the coordinating unit for the Permit and License Appeal Board and the Ethics Advisory Commission and documents compliance of gift and financial disclosure reports and required personal financial statements.
City Council Support	Provides leadership and administration support to City Council and departments who are the sole source for services by attending all meetings of the City Council, keeping accurate records, preparing minutes of Council meetings, certifying official records, and performing other mandated functions.
Customer Service	Provides support to City Council, staff, and residents, posts meeting notices, accepts legal notices served to the City, registers residents to speak at Council meetings, processes official documents, prepares certifications for legal proceedings, processes payments, and indexes official documents.

# CITY SECRETARY'S OFFICE

Elections	All municipal elections are conducted under the provisions of the City Charter unless the laws of the State of Texas require otherwise. The City Secretary shall serve as the election official for all elections and manage the joint election and related contracts with Dallas, Denton, and Collin Counties.
Records Management	Commits to full disclosure of all public records upon request. Requests for public information, except requests for police information, are managed to ensure the City complies with the requirements of the Texas Public Information Act (TPIA).
Open Records	Administers the citywide oversight of the city's records management practices. Advises the records management policy committee on program policies; inspects city records; ascertains the city's compliance with recordkeeping requirements established by state law, city charter and city code; prepares records retention and disposition schedules; operates the Records Center, trains City staff, quality controls City Council action files, posts resolutions to the website, and creates minute books.

## SERVICE BUDGET

Service	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
Archives	196,432	196,432	220,255	221,133
Boards and Commissions Support	331,725	331,725	321,317	322,634
City Council Support	1,364,803	1,364,758	1,489,242	1,569,258
Customer Service	224,490	210,307	256,911	258,228
Elections	2,201,129	2,201,129	1,946,292	3,746,731
Open Records	546,526	546,526	588,889	591,084
Records Management	594,808	594,808	632,774	634,091
Expense Total	\$5,459,913	\$5,445,685	\$5,455,680	\$7,343,159

# CITY SECRETARY'S OFFICE

## ANNUAL OPERATING EXPENSE AND REVENUE

The table below provides a summary of the amended budget and forecast for the current year compared to the budget for FY 2023-24 and planned budget for FY 2024-25.

Category	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
Personnel Services	2,510,259	2,486,891	2,700,561	2,769,801
Supplies - Materials	17,121	17,121	17,121	17,121
Contractual - Other Services	2,932,533	3,450,737	2,737,998	4,556,237
Capital Outlay	0	12,050	0	0
Expense Total	\$5,459,913	\$5,966,799	\$5,455,680	\$7,343,159
Reimbursements	0	(521,114)	0	0
Department Total	\$5,459,913	\$5,445,685	\$5,455,680	\$7,343,159
Department Revenue Total	\$21,500	\$22,654	\$20,000	\$20,000

## PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours (with the exception of DFR uniform FTEs which may equal 2,808 hours depending upon assignment). Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turnover that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE. The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs funded from additional resources such as grant funds.

Category	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
Regular Civilian	24.75	24.50	25.00	25.00
Regular Uniform	0.00	0.00	0.00	0.00
Civilian Overtime	0.00	0.00	0.00	0.00
Uniform Overtime	0.00	0.00	0.00	0.00
Temporary Help	0.00	0.00	0.00	0.00
Department Total	24.75	24.50	25.00	25.00

# CITY SECRETARY'S OFFICE

## MAJOR BUDGET ITEMS

The FY 2023-24 budget and FY 2024-25 planned budget include adjustments for costs such as employee/retiree health benefits, civilian employee retirement adjustments, civilian merit pay adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers' compensation, liability, and property insurance. The table below lists funding levels for major budget items for each year of the biennial. The amounts in each column are a positive or negative adjustment from the FY 2022-23 amended budget.

Major Budget Item	FY 2023-24 Positions	FY 2023-24 Budget	FY 2024-25 Positions	FY 2024-25 Planned
Add one-time funding in FY 2023-24 for the 2024 bond election, and one-time funding in FY 2024-25 for the 2025 City Council election.	0	1,800,000	0	1,800,000
Add one-time funding for the November 2024 Charter Review election.	0	0	0	1,800,000
<b>Major Budget Items Total</b>	<b>0</b>	<b>\$1,800,000</b>	<b>0</b>	<b>\$3,600,000</b>

## EXPENSE DETAIL

	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
1101 - Salary - Civilian	2,027,505	1,924,450	2,118,668	2,169,253
1117 - Vacancy Savings - Salary	(19,113)	0	0	0
1118 - Vacancy Savings - Pension	(2,630)	0	0	0
1119 - Vacancy Savings (Medicare)	(277)	0	0	0
1120 - Wellness Incentive (Uniform and Civilian)	0	0	12,305	12,305
1203 - Service Incentive Pay	9,060	9,192	8,229	8,229
1208 - Sick Leave Term Pay - Civilian	0	32,253	0	0
1210 - Vacation Term Pay - Civilian	0	23,216	0	0
1212 - Termination Payment -Attendance Incentive Leave - Civilian	0	911	0	0
1301 -Pension - Civilian	269,451	269,451	299,154	306,297
1303 - Life Insurance	1,337	1,337	1,723	1,723
1304 - Health Insurance	191,293	191,293	223,459	234,238
1306 - ER Medicare	27,700	28,855	30,722	31,455
1314 - Worker's Compensation	5,933	5,933	6,301	6,301
<b>Personnel Services</b>	<b>\$2,510,259</b>	<b>\$2,486,891</b>	<b>\$2,700,561</b>	<b>\$2,769,801</b>
2110 - Office Supplies	782	2,045	782	782
2111 - Office Supplies Chargeback	14,602	13,339	14,602	14,602
2252 - Meter Postage Fund Level	1,337	1,337	1,337	1,337
2731 - Data Processing Equipment	400	400	400	400
<b>Supplies - Materials</b>	<b>\$17,121</b>	<b>\$17,121</b>	<b>\$17,121</b>	<b>\$17,121</b>



# CITY SECRETARY'S OFFICE

	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
3020 - Food - Laundry Service	2,200	2,200	2,200	2,200
3030 - Printing - Photo Services	2,161	9,246	2,161	2,161
3050 - Communications	40,028	40,028	27,803	28,049
3053 - Data Circuit Billing	27,410	27,410	58,041	58,123
3070 - Professional Services	1,898,289	2,419,403	1,725,981	3,325,981
3099 - Misc Special Services	303,179	309,567	304,244	304,244
3110 - Equip Repairs and Maintenance	500	500	500	500
3130 - Copy Machine Rent-Lease-Maint	55,111	64,296	55,111	55,111
3310 - Insurance	2,852	2,852	6,004	6,004
3313 - Liability Premiums	681	681	1,217	1,244
3320 - Advertising	336,598	311,876	236,598	436,598
3340 - Membership Dues	1,287	2,279	1,287	1,287
3341 - Subscriptions-Serials	2,100	1,108	2,100	2,100
3361 - Professional Development	11,304	10,881	11,434	11,434
3363 - Reimb-Vehicle Use,Parking	1,520	1,097	1,390	1,390
3416 - GIS Services	1,444	1,444	1,445	1,444
3429 - Cellphone Charges	14,785	14,785	14,785	14,785
3430 - Data Services	22,007	22,007	20,381	20,379
3434 - Programming	195,079	195,079	251,318	269,205
3437 - Continual Software License Fee	13,068	13,068	13,068	13,068
3518 - Credit Card Charges	930	930	930	930
Contractual - Other Services	\$2,932,533	\$3,450,737	\$2,737,998	\$4,556,237
4720 - Mach Tools Implem Major	0	12,050	0	0
Capital Outlay	\$0	\$12,050	\$0	\$0
5011 - Reimb Fr Othr Organizaton	0	(521,114)	0	0
Reimbursements	\$0	(\$521,114)	\$0	\$0
<b>Total Expense</b>	<b>\$5,459,913</b>	<b>\$5,445,685</b>	<b>\$5,455,680</b>	<b>\$7,343,159</b>



# CIVIL SERVICE

## MISSION

Partner with client departments to provide tailored staffing, hiring, and promotional solutions that will enhance the quality and efficiency of the workforce, while upholding the values and principles of the merit system. The department is also dedicated to providing an impartial hearing process allowing eligible employees to appeal charges of discrimination and unfair application of rules and regulations.

## DEPARTMENT GOALS

- Conduct job analyses to identify preferred qualifications for civilian positions to allow hiring departments to select candidates that best fit department needs
- Continue online exam and assessment and test development activities to enhance the quality of the candidate talent pools and increase examination show rates
- Continue expanding active recruiting by utilizing LinkedIn Recruiter & other social media recruitment platforms to actively search for candidates that meet the specific needs of hiring managers
- Enhance community relationships by increasing participation in job fairs, hiring events and community outreach opportunities
- Development of the Civil Service website to enhance the City of Dallas' employment branding strategy and social media presence
- Identify critical and hard-to-fill positions and begin initiating planning sessions with hiring departments to establish strategic recruitment plans to meet hiring goals

## SERVICE DESCRIPTIONS

CIVIL SERVICE	
Analysis-Development and Validation	Provides job-related entry-level, promotional, and physical ability (Fire-Rescue) tests and assessments for civilian/uniform positions under the authority of City Charter Chapter XVI, Sections 5, 6, and 13, Civil Service Rules VIII, IX, X, XIV, XXIII, and XXIV.
Applicant Evaluation (Civilian)	Recruits interested candidates from multiple sources and evaluates applications to ensure candidates meet minimum qualifications for approximately 800 job titles and subsets. Oversees the reduction-in-force (RIF) rules and process.
Applicant Evaluation (Uniform)	Screens applicants for entry-level and promotional Police and Fire-Rescue positions. Certified registers of qualified candidates are provided to Police and Fire-Rescue after evaluation of employment applications, personnel files, and applicable tests.
Civil Service Board and Employee Appeals Process	Coordinates employee discharge/demotion appeals and grievances for eligible employees under the guidelines of City Charter Chapter XVI, Sections 12 and 12.1, and Personnel Rule Sections 34-38, 34-39, and 34-40. Financial responsibilities, testing oversight, and overall administrative duties are also mandated by Chapter XVI of the City Charter and City Council-approved Civil Service Rules and Regulations.

# CIVIL SERVICE

## SERVICE BUDGET

Service	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
Analysis-Development and Validation	703,121	579,173	645,427	662,594
Applicant Evaluation (Civilian)	974,631	975,340	956,043	979,454
Applicant Evaluation (Uniform)	809,530	627,137	843,355	865,206
Civil Service Board and Employee Appeals Process	589,204	562,675	570,705	586,311
<b>Expense Total</b>	<b>\$3,076,486</b>	<b>\$2,744,325</b>	<b>\$3,015,530</b>	<b>\$3,093,565</b>

## ANNUAL OPERATING EXPENSE AND REVENUE

The table below provides a summary of the amended budget and forecast for the current year compared to the budget for FY 2023-24 and planned budget for FY 2024-25.

Category	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
Personnel Services	2,474,593	2,142,431	2,385,183	2,445,167
Supplies - Materials	65,889	65,889	65,889	65,889
Contractual - Other Services	536,004	536,005	564,458	582,509
Capital Outlay	0	0	0	0
<b>Expense Total</b>	<b>\$3,076,486</b>	<b>\$2,744,325</b>	<b>\$3,015,530</b>	<b>\$3,093,565</b>
Reimbursements	0	0	0	0
<b>Department Total</b>	<b>\$3,076,486</b>	<b>\$2,744,325</b>	<b>\$3,015,530</b>	<b>\$3,093,565</b>
<b>Department Revenue Total</b>	<b>\$0</b>	<b>\$1,200</b>	<b>\$0</b>	<b>\$0</b>

# CIVIL SERVICE

## PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours (with the exception of DFR uniform FTEs which may equal 2,808 hours depending upon assignment). Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turnover that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE. The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs funded from additional resources such as grant funds.

Category	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
Regular Civilian	25.26	21.15	26.00	26.00
Regular Uniform	0.00	0.00	0.00	0.00
Civilian Overtime	0.25	0.00	0.00	0.00
Uniform Overtime	0.00	0.00	0.00	0.00
Temporary Help	0.00	0.00	0.00	0.00
Department Total	25.51	21.15	26.00	26.00

## BUDGETING FOR EQUITY

Budgeting for Equity reflects the intentional process by City departments to identify existing disparities in outcomes across various indicators and developing strategies and targeted investments to improve success for Dallas residents. The bullets below reflect departments' equity efforts.

- The Civil Service department is responsible for administering a fair and merit-based selection and hiring system for the City of Dallas. Allocated budget resources facilitate the review and implementation of reformed and enhanced recruitment, hiring and selection strategies designed to increase the representation of people of color and remove barriers to employment and advancement as identified in the 2019 Dallas Equity Indicators Report

## EXPENSE DETAIL

	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
1101 - Salary - Civilian	2,001,572	1,658,989	2,033,201	2,075,251
1117 - Vacancy Savings - Salary	(48,100)	(48,100)	(205,669)	(205,669)
1118 - Vacancy Savings - Pension	(6,801)	(6,801)	(29,040)	(29,040)
1119 - Vacancy Savings (Medicare)	(697)	(697)	(2,982)	(2,982)
1120 - Wellness Incentive (Uniform and Civilian)	0	0	13,000	13,000
1201 - Overtime - Civilian	10,000	10,000	10,000	10,000
1203 - Service Incentive Pay	0	3,312	0	0
1210 - Vacation Term Pay - Civilian	0	9,439	0	0
1212 - Termination Payment -Attendance Incentive Leave - Civilian	0	1,259	0	0

# CIVIL SERVICE

	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
1242 - Language Assignment Pay	4,440	4,440	4,440	4,440
1301 - Pension - Civilian	280,968	234,152	287,099	293,036
1303 - Life Insurance	1,346	1,346	1,820	1,820
1304 - Health Insurance	195,526	195,526	236,080	247,468
1306 - ER Medicare	28,850	23,946	29,479	30,088
1308 - Mandatory Deferred Comp	0	477	0	0
1314 - Worker's Compensation	7,489	7,489	7,755	7,755
1511 - Temporary Help - Regular	0	47,655	0	0
Personnel Services	\$2,474,593	\$2,142,431	\$2,385,183	\$2,445,167
2110 - Office Supplies	10,000	10,000	10,000	10,000
2111 - Office Supplies Chargeback	2,247	2,247	2,247	2,247
2231 - Clothing	1,200	1,200	1,200	1,200
2232 - Food Supplies	2,100	2,100	2,100	2,100
2252 - Meter Postage Fund Level	342	342	342	342
2735 - Software Purchase -\$1000	50,000	50,000	50,000	50,000
Supplies - Materials	\$65,889	\$65,889	\$65,889	\$65,889
3020 - Food - Laundry Service	5,000	5,000	5,000	5,000
3030 - Printing - Photo Services	2,800	2,800	2,800	2,800
3050 - Communications	50,267	50,267	36,042	36,360
3053 - Data Circuit Billing	34,430	34,431	75,289	75,395
3070 - Professional Services	62,700	62,700	62,700	62,700
3099 - Misc Special Services	9,980	9,010	9,981	9,981
3110 - Equip Repairs and Maintenance	2,500	2,500	2,500	2,500
3130 - Copy Machine Rent-Lease-Maint	5,824	6,794	5,824	5,824
3150 - Copy Center Charges	936	936	936	936
3310 - Insurance	2,838	2,838	3,563	3,563
3313 - Liability Premiums	678	678	722	737
3320 - Advertising	30,332	30,332	30,332	30,332
3340 - Membership Dues	600	600	600	600
3361 - Professional Development	66,466	66,387	66,466	66,466
3363 - Reimb-Vehicle Use,Parking	1,700	1,700	1,700	1,700
3416 - GIS Services	1,520	1,520	1,521	1,520
3429 - Cellphone Charges	1,000	1,079	1,000	1,000
3430 - Data Services	21,385	21,385	20,003	20,000
3434 - Programming	143,331	143,331	145,762	163,378
3437 - Continual Software License Fee	89,717	89,717	89,717	89,717
3438 - Software Maintenance Fee	2,000	2,000	2,000	2,000
Contractual - Other Services	\$536,004	\$536,005	\$564,458	\$582,509
Total Expense	\$3,076,486	\$2,744,325	\$3,015,530	\$3,093,565

# CODE COMPLIANCE

## MISSION

Safeguard and support a Strong, Healthy Community.

## DEPARTMENT GOALS

- Develop and implement a short-term rental registration and enforcement program
- Implement a citywide registration process for vacant lots/buildings
- Unattended Drop Box ordinance, registration, and regulations
- Explore and evaluate the establishment of an entertainment venue training and/or regulation program to enhance the safety of patrons, mitigate nuisance, and reduce crime
- Create a proactive Tire Abatement Unit to identify and remove illegally dumped tires from rights-of-way and public properties
- Update the regulations related to parking of commercial vehicles in residential areas

## SERVICE DESCRIPTIONS

CODE COMPLIANCE	
Consumer Health	Committed to enhancing the health and safety of the residents of Dallas. Contains three specialized programs, Food Protection/Education, Commercial Swimming Pools and Spas, and Mosquito Abatement. Consumer Health inspects approximately 6,000 fixed food establishments and 300 mobile units. Also responds to approximately 900 general food complaints and 30,000 mosquito control activities annually.
Neighborhood Code Compliance Services	Fosters safe, healthy, and clean neighborhoods through public education, community outreach programs, and enforcement of City Codes. The division is made up of seven districts within the City of Dallas. Neighborhood Code processes more than 100,000 violations annually with a 96 percent or higher response rate. The division on average attends more than 1,200 community meetings/events annually.
Neighborhood Nuisance Abatement	Responsible for the timely abatement of blight and public nuisances on private property. The division abates illegally dumped tires and other illegally dumped items, and graffiti within 10 days 90 percent of the time. The group secures open and vacant structures within 48 hours or 90 percent of time and mows and cleans approximately 38,000 lots each year within 30 days or 90 percent of the time.

# CODE COMPLIANCE

## SERVICE BUDGET

Service	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
Consumer Health	3,451,048	3,242,094	3,614,004	3,760,913
Neighborhood Code Compliance Services	27,749,989	27,125,702	31,498,020	32,717,193
Neighborhood Nuisance Abatement	10,363,984	11,006,456	10,090,264	10,754,987
Expense Total	\$41,565,021	\$41,374,251	\$45,202,288	\$47,233,093

## ANNUAL OPERATING EXPENSE AND REVENUE

The table below provides a summary of the amended budget and forecast for the current year compared to the budget for FY 2023-24 and planned budget for FY 2024-25.

Category	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
Personnel Services	32,060,088	30,762,884	35,181,200	37,397,826
Supplies - Materials	1,827,097	1,874,536	1,874,269	1,917,082
Contractual - Other Services	8,373,554	8,776,609	9,646,928	9,614,903
Capital Outlay	1,588,297	2,104,305	687,905	491,296
Expense Total	\$43,849,036	\$43,518,334	\$47,390,302	\$49,421,107
Reimbursements	(2,284,015)	(2,144,083)	(2,188,014)	(2,188,014)
Department Total	\$41,565,021	\$41,374,251	\$45,202,288	\$47,233,093
Department Revenue Total	\$12,443,468	\$12,055,233	\$14,614,784	\$14,684,317

## REIMBURSEMENTS

Reimbursements reflect contributions from various agencies, including federal and state funds, internal service departments, enterprise fund departments, and department support. Department support reflects interdepartmental transfers for the cost of management oversight and administrative support within the department. The table below provides a summary of reimbursements from various sources.

Source of Reimbursement	FY 2023-24 Budget	FY 2024-25 Planned
Dallas Water Utilities Reimbursement	(247,671)	(247,671)
Storm Drainage Management Reimbursement	(1,940,343)	(1,940,343)
Reimbursement Total	\$(2,188,014)	\$(2,188,014)



# CODE COMPLIANCE

## PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours (with the exception of DFR uniform FTEs which may equal 2,808 hours depending upon assignment). Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turnover that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE. The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs funded from additional resources such as grant funds.

Category	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
Regular Civilian	434.24	387.00	459.31	471.06
Regular Uniform	0.00	0.00	0.00	0.00
Civilian Overtime	5.59	18.66	0.00	0.00
Uniform Overtime	0.00	0.00	0.00	0.00
Temporary Help	0.55	0.00	0.00	0.00
Department Total	440.38	405.66	459.31	471.06

## MAJOR BUDGET ITEMS

The FY 2023-24 budget and FY 2024-25 planned budget include adjustments for costs such as employee/retiree health benefits, civilian employee retirement adjustments, civilian merit pay adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers' compensation, liability, and property insurance. The table below lists funding levels for major budget items for each year of the biennial. The amounts in each column are a positive or negative adjustment from the FY 2022-23 amended budget.

Major Budget Item	FY 2023-24 Positions	FY 2023-24 Budget	FY 2024-25 Positions	FY 2024-25 Planned
Add 9 positions to form a Short-Term Rental Registration and Inspection team (6.75 FTEs).	9	1,375,057	9	941,175
Increase funding for uniforms.	0	50,000	0	50,000
Add funding to purchase fencing panels to secure open and vacant structures citywide.	0	65,000	0	65,000
Add 6 positions to increase proactive Graffiti abatement through out the City of Dallas (4.50 FTEs).	0	0	6	537,076
Increase funding for demolitions to address shortages and delays in demolishing problematic and dangerous structures.	0	250,000	0	250,000

# CODE COMPLIANCE

Major Budget Item	FY 2023-24 Positions	FY 2023-24 Budget	FY 2024-25 Positions	FY 2024-25 Planned
Add 5 positions in FY 2023-24 and 5 more positions in FY 2024-25 to address crime nuisances created by after-hours entertainment venues (3.75 FTEs).	5	515,121	10	908,249
Add funding to purchase and implement an electronic citation (eCitation) system.	0	298,450	0	98,000
Add two Manager positions and one Code Enforcement Administrator position for Neighborhood Code Compliance (2.25 FTEs).	3	254,887	3	323,267
<b>Major Budget Items Total</b>	<b>17</b>	<b>\$2,808,515</b>	<b>28</b>	<b>\$3,172,767</b>

## BUDGETING FOR EQUITY

Budgeting for Equity reflects the intentional process by City departments to identify existing disparities in outcomes across various indicators and developing strategies and targeted investments to improve success for Dallas residents. The bullets below reflect departments' equity efforts.

- Create two additional Pro-Team Illegal Dumping Teams to proactively find and remove illegal dumping
- Update Code Compliance notices of violation to include a Spanish copy for residents

## EXPENSE DETAIL

	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
1101 - Salary - Civilian	25,683,849	21,988,935	27,665,996	29,148,823
1113 - One-time Pay - Civilian	0	8,000	0	0
1116 - Retroactive Pay - Civilian	0	257	0	0
1117 - Vacancy Savings - Salary	(1,719,306)	0	(1,800,371)	(1,647,571)
1118 - Vacancy Savings - Pension	(237,257)	0	(254,213)	(232,872)
1119 - Vacancy Savings (Medicare)	(24,929)	0	(26,105)	(23,890)
1120 - Wellness Incentive (Uniform and Civilian)	0	0	224,405	224,405
1201 - Overtime - Civilian	334,113	972,747	334,113	334,113
1203 - Service Incentive Pay	74,417	45,964	74,417	74,417
1208 - Sick Leave Term Pay - Civilian	15,000	55,000	15,000	15,000
1210 - Vacation Term Pay - Civilian	16,118	138,617	16,118	16,118
1212 - Termination Payment -Attendance Incentive Leave - Civilian	0	4,309	0	0
1301 -Pension - Civilian	3,656,069	3,275,933	3,992,354	4,237,801
1303 - Life Insurance	22,189	22,189	32,111	32,886
1304 - Health Insurance	3,417,716	3,417,716	4,158,428	4,448,151

# CODE COMPLIANCE

	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
1306 - ER Medicare	377,332	337,211	413,905	435,403
1308 - Mandatory Deferred Comp	5,570	5,570	5,570	5,570
1314 - Worker's Compensation	439,207	439,207	329,472	329,472
1406 - Administrative Leave - Civilian	0	43,191	0	0
1453 - Continuance Pay - Civilian	0	8,038	0	0
<b>Personnel Services</b>	<b>\$32,060,088</b>	<b>\$30,762,884</b>	<b>\$35,181,200</b>	<b>\$37,397,826</b>
2110 - Office Supplies	5,335	5,335	6,696	6,696
2111 - Office Supplies Chargeback	34,782	39,038	34,783	34,783
2120 - Min App Inst Tools - Uten	83,164	168,622	83,163	84,363
2140 - Light - Power	30,500	30,500	32,058	34,327
2160 - Fuel Supplies	3,273	3,663	3,273	3,273
2170 - Water - Sewer	8,500	8,500	8,500	8,500
2181 - Fuel - Lube For Vehicle	467,904	503,098	617,753	659,343
2200 - Chemical Medical Surgical	37,501	37,501	37,501	37,501
2220 - Laundry - Cleaning Suppl	4,300	4,300	4,300	4,300
2231 - Clothing	201,528	201,528	256,584	263,438
2232 - Food Supplies	14,793	35,293	18,094	18,094
2252 - Meter Postage Fund Level	93,140	93,140	107,540	107,540
2264 - Service Pins	0	1,540	0	0
2270 - Printing Supplies	0	735	0	0
2280 - Other Supplies	61,982	61,983	226,981	226,981
2710 - Furniture - Fixtures	21,553	21,553	21,553	21,553
2720 - Machine Tools	250,000	0	0	0
2731 - Data Processing Equipment	61,511	61,511	57,911	48,811
2735 - Software Purchase -\$1000	0	0	1,000	1,000
2770 - Audiovisual Equipment	440,365	589,730	349,613	349,613
2780 - Photography - Film Equipment	6,966	6,966	6,966	6,966
<b>Supplies - Materials</b>	<b>\$1,827,097</b>	<b>\$1,874,536</b>	<b>\$1,874,269</b>	<b>\$1,917,082</b>
3020 - Food - Laundry Service	8,771	8,771	8,770	8,770
3030 - Printing - Photo Services	92,870	111,767	105,830	110,150
3043 - Retrieval Of Records	3,802	3,802	3,802	3,802
3050 - Communications	257,880	257,880	228,590	230,578
3051 - Telephone Equipment Charges	246	1,979	246	246
3053 - Data Circuit Billing	174,257	174,257	470,554	471,216
3060 - Equipment Rental [Outside City]	157,256	187,256	157,256	157,256
3070 - Professional Services	222,265	222,265	222,265	222,265
3072 - Contractor Service Fees	330,698	330,698	330,698	330,698
3085 - Freight	2,000	2,000	2,000	2,000
3090 - City Forces	9,003	9,003	9,003	9,003
3092 - Security Services	3,155	3,155	3,155	3,155
3094 - Wrecker Services	8,023	11,023	8,023	8,023
3095 - Demolition	226,153	633,172	476,153	476,153

# CODE COMPLIANCE

	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
3096 - Closure	0	139,538	0	0
3097 - Asbestos Abatement	300	300	300	300
3098 - Day Labor	284,605	398,815	284,605	284,605
3099 - Misc Special Services	1,200,414	763,516	1,445,857	1,095,407
3110 - Equip Repairs and Maintenance	67,484	67,484	67,484	67,484
3130 - Copy Machine Rent-Lease-Maint	46,244	46,244	34,807	34,807
3150 - Copy Center Charges	298	298	298	298
3210 - Building Repairs and Maint	42,107	78,844	42,107	42,107
3222 - Sewer Relocation	0	(1,737)	0	0
3310 - Insurance	43,015	43,419	54,682	54,682
3313 - Liability Premiums	80,943	80,943	91,412	93,439
3315 - Tolls	0	52	0	0
3320 - Advertising	70,000	70,000	70,000	70,000
3340 - Membership Dues	7,118	7,118	7,118	7,118
3361 - Professional Development	10,431	54,431	17,038	18,846
3363 - Reimb-Vehicle Use,Parking	300	1,400	300	300
3364 - Personnel Development	105,750	105,750	105,750	105,750
3410 - Equip - Automotive Rental	1,103,825	1,103,825	1,286,843	1,298,069
3411 - Wreck Handle Charge (fleet)	262,602	262,602	438,011	439,727
3416 - GIS Services	24,740	24,740	24,756	24,751
3420 - Commun Equip Rental	101,800	101,800	105,465	108,253
3429 - Cellphone Charges	418,705	418,706	426,875	431,135
3430 - Data Services	351,142	351,142	322,799	322,761
3434 - Programming	2,301,602	2,301,602	2,440,326	2,727,999
3437 - Continual Software License Fee	55,250	55,250	55,250	55,250
3460 - Disposal Services	156,000	156,000	156,000	156,000
3511 - Contribution, Gratuities, Rewards	1,213	1,213	1,213	1,213
3518 - Credit Card Charges	30,330	30,330	30,330	30,330
3599 - Misc. Other Charges	2,256	2,256	2,256	2,256
3994 - Outside Temps-Staffing	108,701	153,701	108,701	108,701
Contractual - Other Services	\$8,373,554	\$8,776,609	\$9,646,928	\$9,614,903
4720 - Mach Tools Implem Major	14,622	114,622	8,621	8,621
4742 - Trucks	1,573,675	1,989,683	679,284	482,675
Capital Outlay	\$1,588,297	\$2,104,305	\$687,905	\$491,296
5011 - Reimb Fr Othr Organizaton	(343,672)	(343,672)	(247,671)	(247,671)
5012 - Reimbursements-Stormwater	(1,940,343)	(1,800,411)	(1,940,343)	(1,940,343)
Reimbursements	(\$2,284,015)	(\$2,144,083)	(\$2,188,014)	(\$2,188,014)
Total Expense	\$41,565,021	\$41,374,251	\$45,202,288	\$47,233,093

# COURT & DETENTION SERVICES

## MISSION

Serve the public while efficiently addressing court and adjudication needs, ensuring public safety, and protecting the environment.

## DEPARTMENT GOALS

- Decrease the number of chronic illegal dumping sites citywide by 10 percent by assigning Deputy Marshals to districts and partnering with Code Enforcement to address illegal dumping often occurring in communities of color
- Increase training for all Security personnel and respond to all call within three minutes
- Connect 20 percent of the individuals assessed at the Sobering Center with community-based treatment programs from communities of color
- Obtain a customer satisfaction score of 92 percent regarding Municipal Court services
- Increase utilization of the court case management system through enhanced technology options

## SERVICE DESCRIPTIONS

COURT & DETENTION SERVICES	
Parking Adjudication Office	Provides an effective and efficient administrative appeal process to contest parking citations. The administrative appeal or hearing process is a civil proceeding managed by Courts.
City Detention Center	Detains prisoners arrested for public intoxication and/or Class C misdemeanor charges or warrants 24 hours daily, seven days a week, 365 days a year and takes them before a city magistrate.
City Marshal's Office	Provides law enforcement and clerical support for Municipal Courts, including warrant enforcement, prisoner transfers, internal investigations, civil processing, the school crossing guard program, warrant confirmation, docket preparation, and collection of fines.
Lew Sterrett Jail Contract	Dallas County provides jail services to the City of Dallas through the Lew Sterrett Jail contract, including jail administration, intake, and housing for approximately 18,000 prisoners annually.
Municipal Court Services	Provides administrative support for the Municipal Court, including administering court programs, courtroom support, collecting fines, preparing dockets, managing court records, contract compliance, financial services, and responding to information requests.
Security Services	Provides security, surveillance, and access control at city facilities and/or properties. This service also includes contract management for security services, surveillance, and security consultant services.

# COURT & DETENTION SERVICES

School Crossing Guard Program	To ensure the safety of elementary students walking to and from school, this contract deploys school crossing guards at approved intersections. The program provides crossing guards for seven independent school districts and five private schools located in the Dallas city limits.
Sobering Center	Provides an avenue for diversion from the criminal justice system for individuals brought to the Marshal's Office for public intoxication and other quality of life issues by connecting individuals with community-based treatment programs.
Marshal's Park Enforcement	Provides enhanced safety and security in city parks through public interaction, education, and enforcement to provide safe spaces in city's parks.
Environmental Crimes Unit	Conducts investigations of environmental offenses and arrests individuals violating health, safety, and water statutes. Duties include monitoring chronic dump sites, filing criminal cases, patrolling the Trinity River Corridor, and enforcing City ordinances.

## SERVICE BUDGET

Service	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
City Detention Center	1,702,847	1,894,964	2,093,385	2,176,322
City Marshal's Office	4,096,031	3,434,200	3,860,015	4,031,201
Environmental Crimes Unit	50,622	57,029	92,187	116,926
Lew Sterrett Jail Contract	8,344,443	8,344,443	8,594,776	8,594,776
Marshal's Park Enforcement	2,298	2,298	2,141	54,350
Municipal Court Services	7,474,932	7,049,405	8,040,313	12,828,065
Parking Adjudication Office	604,562	589,619	705,948	703,330
School Crossing Guard Program	5,860,272	5,860,936	8,438,120	8,438,120
Security Services	6,468,733	6,882,361	7,136,279	7,311,362
Sobering Center	773,165	708,092	797,714	814,273
Expense Total	\$35,377,905	\$34,823,347	\$39,760,878	\$45,068,725

# COURT & DETENTION SERVICES

## ANNUAL OPERATING EXPENSE AND REVENUE

The table below provides a summary of the amended budget and forecast for the current year compared to the budget for FY 2023-24 and planned budget for FY 2024-25.

Category	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
Personnel Services	17,042,776	16,150,704	18,697,219	19,264,072
Supplies - Materials	366,115	463,210	817,519	822,950
Contractual - Other Services	20,924,292	21,063,692	24,384,377	29,119,940
Capital Outlay	192,000	192,000	262,100	16,000
Expense Total	\$38,525,183	\$37,869,606	\$44,161,215	\$49,222,962
Reimbursements	(3,147,278)	(3,046,259)	(4,400,337)	(4,154,237)
Department Total	\$35,377,905	\$34,823,347	\$39,760,878	\$45,068,725
Department Revenue Total	\$14,549,659	\$13,386,735	\$13,714,659	\$13,714,659

## REIMBURSEMENTS

Reimbursements reflect contributions from various agencies, including federal and state funds, internal service departments, enterprise fund departments, and department support. Department support reflects interdepartmental transfers for the cost of management oversight and administrative support within the department. The table below provides a summary of reimbursements from various sources.

Source of Reimbursement	FY 2023-24 Budget	FY 2024-25 Planned
Storm Drainage Management Reimbursement	(973,794)	(973,794)
Development Services Reimbursement	(52,000)	(52,000)
Library Reimbursement	(12,000)	(12,000)
Office of Community Care Reimbursement	(124,000)	(124,000)
Public Works Reimbursement	(50,000)	(50,000)
Park & Recreation Reimbursement	(1,955,270)	(1,709,170)
City Attorney's Office Reimbursement	(226,027)	(226,027)
Convention Center Reimbursement	(781,238)	(781,238)
District 8 Allied Security Reimbursement	(49,000)	(49,000)
Office of Arts & Culture Reimbursement	(78,008)	(78,008)
Dallas Animal Services Reimbursement	(99,000)	(99,000)
Reimbursement Total	\$(4,400,337)	\$(4,154,237)

# COURT & DETENTION SERVICES

## PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours (with the exception of DFR uniform FTEs which may equal 2,808 hours depending upon assignment). Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turnover that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE. The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs funded from additional resources such as grant funds.

Category	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
Regular Civilian	230.63	166.00	248.99	250.99
Regular Uniform	0.00	0.00	0.00	0.00
Civilian Overtime	5.30	8.40	7.00	7.00
Uniform Overtime	0.00	0.00	0.00	0.00
Temporary Help	0.51	0.51	0.51	0.51
Department Total	236.44	174.91	256.50	258.50

## MAJOR BUDGET ITEMS

The FY 2023-24 budget and FY 2024-25 planned budget include adjustments for costs such as employee/retiree health benefits, civilian employee retirement adjustments, civilian merit pay adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers' compensation, liability, and property insurance. The table below lists funding levels for major budget items for each year of the biennial. The amounts in each column are a positive or negative adjustment from the FY 2022-23 amended budget.

Major Budget Item	FY 2023-24 Positions	FY 2023-24 Budget	FY 2024-25 Positions	FY 2024-25 Planned
Eliminate three vacant Court Specialist II positions and one vacant Senior Court Specialist position (4.00 FTEs).	(4)	(244,605)	(4)	(244,605)
Increase funding for school crossing guard contract to add new sites/locations and increases the number of hours from 290,000 in FY 2022-23 to 312,228 in FY 2023-24 and 341,600 in FY 2024-25.	0	2,577,848	0	2,577,848
Increase funding for Dallas Marshal's Office and Security Services for an upgraded building camera system, body cameras, and tasers.	0	433,360	0	433,360
Increase funding for Dallas Marshal's Field Officer Training.	0	24,000	0	24,000



# COURT & DETENTION SERVICES

Major Budget Item	FY 2023-24 Positions	FY 2023-24 Budget	FY 2024-25 Positions	FY 2024-25 Planned
Add one Sergeant and seven Deputy Marshal positions to be reimbursed by the Park and Recreation Department (\$988,100 in FY 2023-24 and \$742,000 in FY 2024-25) (6.00 FTEs).	8	0	8	0
Increase funding for Lew Sterrett Criminal Justice Center contract.	0	250,333	0	250,333
<b>Major Budget Items Total</b>	<b>4</b>	<b>\$3,040,936</b>	<b>4</b>	<b>\$3,040,936</b>

## BUDGETING FOR EQUITY

Budgeting for Equity reflects the intentional process by City departments to identify existing disparities in outcomes across various indicators and developing strategies and targeted investments to improve success for Dallas residents. The bullets below reflect departments' equity efforts.

- Increase community engagement meetings to provide education resources to historically disadvantaged communities about illegal dumping.
- Increase percentage of residents from historically disadvantaged communities accepted into the Sobering Center and offered services when brought into the City Detention Center.
- Increase percentage of historically disadvantaged communities who respond within the initial appearance date to avoid additional fines and fees by September 2025.
- Increase participation of historically disadvantaged communities in non-payment court programs by September 2025.

## EXPENSE DETAIL

	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
1101 - Salary - Civilian	13,658,843	11,094,056	14,787,812	15,142,323
1108 - Performance Incentive Pay	0	0	24,000	24,000
1111 - Cell Phone Stipend	0	388	0	0
1117 - Vacancy Savings - Salary	(967,974)	0	(1,370,676)	(1,370,676)
1118 - Vacancy Savings - Pension	(133,194)	0	(193,540)	(193,540)
1119 - Vacancy Savings (Medicare)	(14,036)	0	(19,876)	(19,876)
1120 - Wellness Incentive (Uniform and Civilian)	0	0	123,495	123,495
1201 - Overtime - Civilian	297,098	855,566	600,344	600,344
1203 - Service Incentive Pay	26,627	28,756	29,027	29,027
1208 - Sick Leave Term Pay - Civilian	0	92,909	0	0
1210 - Vacation Term Pay - Civilian	0	85,674	0	0
1212 - Termination Payment -Attendance Incentive Leave - Civilian	0	1,434	0	0
1301 -Pension - Civilian	1,952,875	1,716,610	2,088,041	2,187,062
1303 - Life Insurance	12,692	12,692	17,025	17,025

# COURT & DETENTION SERVICES

	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
1304 - Health Insurance	1,852,720	1,852,720	2,210,961	2,319,143
1306 - ER Medicare	203,318	177,491	217,200	222,339
1308 - Mandatory Deferred Comp	0	114	0	0
1314 - Worker's Compensation	137,324	137,324	164,265	164,265
1406 - Administrative Leave - Civilian	0	68,629	0	0
1453 - Continuance Pay - Civilian	0	9,858	0	0
1511 - Temporary Help - Regular	16,483	16,483	19,141	19,141
Personnel Services	\$17,042,776	\$16,150,704	\$18,697,219	\$19,264,072
2110 - Office Supplies	2,000	2,000	2,000	2,000
2111 - Office Supplies Chargeback	30,684	31,348	30,684	30,684
2181 - Fuel - Lube For Vehicle	56,861	56,861	74,905	80,336
2231 - Clothing	20,835	42,515	20,835	20,835
2232 - Food Supplies	2,137	6,887	2,137	2,137
2252 - Meter Postage Fund Level	135,393	205,393	135,393	135,393
2280 - Other Supplies	93,810	93,810	527,170	527,170
2731 - Data Processing Equipment	23,395	23,395	23,395	23,395
2890 - Miscellaneous Equipment	1,000	1,000	1,000	1,000
Supplies - Materials	\$366,115	\$463,210	\$817,519	\$822,950
3020 - Food - Laundry Service	7,358	7,358	7,358	7,358
3030 - Printing - Photo Services	1,660	1,660	1,660	1,660
3050 - Communications	192,954	192,954	158,736	160,128
3051 - Telephone Equipment Charges	0	427	0	0
3053 - Data Circuit Billing	150,575	150,575	348,567	349,030
3070 - Professional Services	5,860,272	5,860,272	8,438,120	8,438,120
3090 - City Forces	873	873	873	873
3091 - Custodial Services	200	200	200	200
3092 - Security Services	3,050,655	3,050,655	3,050,655	3,050,655
3099 - Misc Special Services	8,554,752	8,554,752	8,805,084	8,805,084
3110 - Equip Repairs and Maintenance	2,460	54,555	2,460	2,460
3130 - Copy Machine Rent-Lease-Maint	20,938	20,938	20,608	20,608
3150 - Copy Center Charges	151	208	151	151
3310 - Insurance	198,212	198,212	261,829	261,829
3313 - Liability Premiums	23,504	23,504	27,333	27,939
3340 - Membership Dues	500	500	500	500
3361 - Professional Development	3,300	4,533	3,300	3,300
3410 - Equip - Automotive Rental	88,777	88,777	95,457	100,905
3411 - Wreck Handle Charge (fleet)	35,994	35,994	30,715	30,738
3416 - GIS Services	14,804	14,804	14,814	14,811
3420 - Commun Equip Rental	84,131	84,131	437,281	444,791
3429 - Cellphone Charges	45,620	45,620	45,620	45,620
3430 - Data Services	232,057	232,057	217,803	217,780
3434 - Programming	2,189,739	2,189,739	2,250,447	6,970,594

# COURT & DETENTION SERVICES

	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
3437 - Continual Software License Fee	0	60,988	0	0
3513 - Court Costs	54,806	54,806	54,806	54,806
3518 - Credit Card Charges	110,000	110,000	110,000	110,000
3994 - Outside Temps-Staffing	0	24,600	0	0
Contractual - Other Services	\$20,924,292	\$21,063,692	\$24,384,377	\$29,119,940
4740 - Motor Vehicles Cap	176,000	176,000	0	0
4742 - Trucks	0	0	246,100	0
4890 - Misc Equipment Capital	16,000	16,000	16,000	16,000
Capital Outlay	\$192,000	\$192,000	\$262,100	\$16,000
5011 - Reimb Fr Othr Organizaton	(2,215,969)	(2,229,950)	(2,593,305)	(2,347,205)
5012 - Reimbursements-Stormwater	(931,309)	(816,309)	(973,794)	(973,794)
5323 - Reimbursement - Convention Center	0	0	(781,238)	(781,238)
5329 - Reimbursement - Building Inspection	0	0	(52,000)	(52,000)
Reimbursements	(\$3,147,278)	(\$3,046,259)	(\$4,400,337)	(\$4,154,237)
Total Expense	\$35,377,905	\$34,823,347	\$39,760,878	\$45,068,725



# DALLAS ANIMAL SERVICES

## MISSION

Help Dallas be a safe, compassionate, and healthy place for people and animals.

## DEPARTMENT GOALS

- Present master plan to bond committee in an effort to be included for bond consideration in May 2024
- Leverage DAS partner coalition to maximize life-saving and provide services to residence
- Develop an updated, comprehensive marketing plan and strategy to re-engage residents with our adoption and foster programs in a post-pandemic environment
- Expand the DAS Spanish Speaking Volunteer Program by 20 percent to support Spanish speakers participating in our programs and provide improved customer service for Spanish-speaking residents
- Repurpose the DAS Officer Alan Davis Pavilion to increase functionality and better serve the community by facilitating onsite community services and providing a reliable wi-fi access point for nearby residents

## SERVICE DESCRIPTIONS

DALLAS ANIMAL SERVICES	
Dallas Animal Services	Supports public safety through administration of the laws pertaining to animals, community-centered outreach services, the operation of Dallas' innovative animal shelter, and various lifesaving programs.

## SERVICE BUDGET

Service	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
Dallas Animal Services	17,812,125	18,149,367	19,286,548	20,042,960
Expense Total	\$17,812,125	\$18,149,367	\$19,286,548	\$20,042,960

# DALLAS ANIMAL SERVICES

## ANNUAL OPERATING EXPENSE AND REVENUE

The table below provides a summary of the amended budget and forecast for the current year compared to the budget for FY 2023-24 and planned budget for FY 2024-25.

Category	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
Personnel Services	13,016,531	12,524,988	13,871,855	14,447,190
Supplies - Materials	1,855,215	2,279,373	1,857,276	1,880,594
Contractual - Other Services	3,040,879	4,213,827	3,822,773	3,980,532
Capital Outlay	164,856	164,856	0	0
Expense Total	\$18,077,481	\$19,183,045	\$19,551,904	\$20,308,316
Reimbursements	(265,356)	(1,033,678)	(265,356)	(265,356)
Department Total	\$17,812,125	\$18,149,367	\$19,286,548	\$20,042,960
Department Revenue Total	\$175,000	\$65,000	\$127,831	\$127,831

## REIMBURSEMENTS

Reimbursements reflect contributions from various agencies, including federal and state funds, internal service departments, enterprise fund departments, and department support. Department support reflects interdepartmental transfers for the cost of management oversight and administrative support within the department. The table below provides a summary of reimbursements from various sources.

Source of Reimbursement	FY 2023-24 Budget	FY 2024-25 Planned
Sanitation Services Reimbursement	(265,356)	(265,356)
Reimbursement Total	\$(265,356)	\$(265,356)

# DALLAS ANIMAL SERVICES

## PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours (with the exception of DFR uniform FTEs which may equal 2,808 hours depending upon assignment). Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turnover that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE. The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs funded from additional resources such as grant funds.

Category	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
Regular Civilian	175.83	142.38	174.09	174.09
Regular Uniform	0.00	0.00	0.00	0.00
Civilian Overtime	0.46	2.93	0.46	0.46
Uniform Overtime	0.00	0.00	0.00	0.00
Temporary Help	3.42	3.77	3.88	3.88
Department Total	179.71	149.08	178.43	178.43

## MAJOR BUDGET ITEMS

The FY 2023-24 budget and FY 2024-25 planned budget include adjustments for costs such as employee/retiree health benefits, civilian employee retirement adjustments, civilian merit pay adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers' compensation, liability, and property insurance. The table below lists funding levels for major budget items for each year of the biennial. The amounts in each column are a positive or negative adjustment from the FY 2022-23 amended budget.

Major Budget Item	FY 2023-24 Positions	FY 2023-24 Budget	FY 2024-25 Positions	FY 2024-25 Planned
Increase funding for Axon contract covering body-worn camera maintenance.	0	55,395	0	55,395
Add funding for Field Hiring Bonus, incentive plan, and field officer uniforms.	0	87,500	0	177,500
Add funding to replace lost grant funding for spay neuter services.	0	250,000	0	250,000
Add two Animal Service Coordinator positions to expand team for Foster Program (1.50 FTEs).	2	113,575	2	151,434
Major Budget Items Total	2	\$506,470	2	\$634,329

# DALLAS ANIMAL SERVICES

## BUDGETING FOR EQUITY

Budgeting for Equity reflects the intentional process by City departments to identify existing disparities in outcomes across various indicators and developing strategies and targeted investments to improve success for Dallas residents. The bullets below reflect departments' equity efforts.

- Increase the number of pop-up pet food pantries available at food pantries in historically disadvantaged communities
- Dallas Animal Services will continue to work with community partner Spay Neuter Network to provide low cost spay and neuter services in equity priority areas
- Expand partnerships with area providers for low-cost animal care and spay-neuter services to support community wellness in southern Dallas while looking towards a new sheltering facility to ensure community demands are met and the goal of Dallas90 is achieved

## EXPENSE DETAIL

	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
1101 - Salary - Civilian	9,881,547	8,208,844	10,295,045	10,619,287
1108 - Performance Incentive Pay	0	0	77,500	167,500
1117 - Vacancy Savings - Salary	(603,102)	0	(727,049)	(727,049)
1118 - Vacancy Savings - Pension	(82,986)	0	(102,690)	(102,690)
1119 - Vacancy Savings (Medicare)	(9,692)	0	(10,731)	(10,731)
1120 - Wellness Incentive (Uniform and Civilian)	0	0	87,045	87,045
1201 - Overtime - Civilian	194,751	591,528	194,751	194,751
1203 - Service Incentive Pay	18,336	19,288	18,336	18,336
1208 - Sick Leave Term Pay - Civilian	0	31,202	0	0
1210 - Vacation Term Pay - Civilian	0	96,058	0	0
1212 - Termination Payment -Attendance Incentive Leave - Civilian	0	1,102	0	0
1301 -Pension - Civilian	1,411,476	1,361,459	1,453,657	1,533,795
1303 - Life Insurance	9,444	9,444	12,186	12,186
1304 - Health Insurance	1,351,724	1,351,724	1,580,737	1,656,989
1306 - ER Medicare	152,995	155,998	156,158	160,861
1308 - Mandatory Deferred Comp	0	4,616	0	0
1314 - Worker's Compensation	221,778	221,778	306,650	306,650
1406 - Administrative Leave - Civilian	0	2,004	0	0
1453 - Continuance Pay - Civilian	0	4,426	0	0
1511 - Temporary Help - Regular	470,260	422,016	470,260	470,260
1512 - Temporary Help - Overtime	0	43,502	0	0
1513 - Temporary Help - Salary Continuance	0	0	60,000	60,000
<b>Personnel Services</b>	<b>\$13,016,531</b>	<b>\$12,524,988</b>	<b>\$13,871,855</b>	<b>\$14,447,190</b>
2110 - Office Supplies	7,000	8,205	7,000	7,000
2111 - Office Supplies Chargeback	19,120	20,160	19,120	19,120



# DALLAS ANIMAL SERVICES

	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
2120 - Min App Inst Tools - Uten	61,157	19,068	61,157	61,157
2140 - Light - Power	250,000	250,000	251,821	265,644
2170 - Water - Sewer	6,000	6,799	6,000	6,000
2181 - Fuel - Lube For Vehicle	131,661	141,564	128,484	137,979
2200 - Chemical Medical Surgical	969,188	1,191,490	969,188	969,188
2220 - Laundry - Cleaning Suppl	60,000	88,150	60,000	60,000
2231 - Clothing	20,718	49,027	30,718	30,718
2232 - Food Supplies	0	2,754	0	0
2241 - Animal Food	100,102	228,619	100,102	100,102
2252 - Meter Postage Fund Level	6,000	9,466	6,000	6,000
2280 - Other Supplies	153,006	228,294	153,006	153,006
2710 - Furniture - Fixtures	5,000	5,000	5,000	5,000
2731 - Data Processing Equipment	27,091	18,315	20,508	20,508
2735 - Software Purchase -\$1000	5,000	3,050	5,000	5,000
2780 - Photography - Film Equipment	500	0	500	500
2890 - Miscellaneous Equipment	33,672	9,414	33,672	33,672
Supplies - Materials	\$1,855,215	\$2,279,373	\$1,857,276	\$1,880,594
3030 - Printing - Photo Services	3,999	4,112	3,999	3,999
3040 - Medical - Laboratory Services	5,000	153,222	5,000	5,000
3050 - Communications	46,449	46,449	39,663	39,975
3053 - Data Circuit Billing	28,958	28,958	73,869	73,973
3060 - Equipment Rental [Outside City]	1,050	1,170	1,050	1,050
3070 - Professional Services	92,340	30,421	342,340	342,340
3072 - Contractor Service Fees	0	5,755	0	0
3085 - Freight	5,000	3,384	5,000	5,000
3091 - Custodial Services	0	32,687	0	0
3092 - Security Services	75,000	162,666	99,000	99,000
3098 - Day Labor	550,149	1,304,327	550,149	550,149
3099 - Misc Special Services	48,289	11,009	77,074	111,042
3110 - Equip Repairs and Maintenance	10,000	9,940	10,000	10,000
3130 - Copy Machine Rent-Lease-Maint	30,524	30,524	9,398	9,398
3210 - Building Repairs and Maint	38,035	59,750	38,035	38,035
3310 - Insurance	15,272	15,272	62,568	62,568
3313 - Liability Premiums	60,168	60,168	70,864	72,435
3315 - Tolls	0	2,281	0	0
3320 - Advertising	10,000	9,000	10,000	10,000
3340 - Membership Dues	4,910	5,046	4,910	4,910
3361 - Professional Development	30,189	23,002	30,189	30,189
3363 - Reimb-Vehicle Use,Parking	150	0	150	150
3364 - Personnel Development	19,000	19,000	19,000	19,000
3410 - Equip - Automotive Rental	243,620	243,620	309,829	312,811
3411 - Wreck Handle Charge (fleet)	29,083	29,083	231,420	231,467
3416 - GIS Services	9,727	9,727	9,734	9,731

# DALLAS ANIMAL SERVICES

	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
3420 - Commun Equip Rental	200,599	200,599	195,852	200,983
3429 - Cellphone Charges	99,604	103,609	99,604	99,604
3430 - Data Services	162,653	162,653	153,807	153,792
3434 - Programming	743,027	743,027	836,790	950,452
3437 - Continual Software License Fee	133,400	180,364	188,795	188,795
3460 - Disposal Services	1,600	1,971	1,600	1,600
3518 - Credit Card Charges	4,000	2,198	4,000	4,000
3599 - Misc. Other Charges	0	39	0	0
3994 - Outside Temps-Staffing	339,084	518,794	339,084	339,084
Contractual - Other Services	\$3,040,879	\$4,213,827	\$3,822,773	\$3,980,532
4742 - Trucks	164,856	164,856	0	0
Capital Outlay	\$164,856	\$164,856	\$0	\$0
5011 - Reimb Fr Othr Organizaton	(265,356)	(1,033,678)	(265,356)	(265,356)
Reimbursements	(\$265,356)	(\$1,033,678)	(\$265,356)	(\$265,356)
Total Expense	\$17,812,125	\$18,149,367	\$19,286,548	\$20,042,960

# DALLAS FIRE-RESCUE

## MISSION

Prevent and suppress fires, educate and rescue residents, provide emergency medical services, promote public safety, and foster community relations.

## DEPARTMENT GOALS

- Improve operational effectiveness through the implementation of programs focused on improving response model efficiency and quality management, including the Emergency Response Review Project and the Squad, Medic Squad, and Blocker Programs
- Facilitate efficient and effective maintenance and operations of DFR facilities in partnership with Building Services
- Improve the stability of DFR's fleet of resources through the acquisition of replacement apparatus (engines, trucks, and rescues) to provide the necessary quality and quantity of necessary front-line and reserve units (10% reserve units of each apparatus type)
- Expand the Single Function Paramedic Program, designed to improve emergency response system performance and provide a more diverse recruiting pool
- Following the launch of the DFR Leadership Development Training program for both Uniform and Civilian members to improve professionalism and employee engagement, ensure program success through robust participation of at least 5% of members
- Through a revamped and revitalized recruitment plan, hire a total of 280 qualified applicants to enter the training academy for the roles of Fire-Rescue Officer and Single Function Paramedic

## SERVICE DESCRIPTIONS

DALLAS FIRE-RESCUE	
EMS Administration, Contracts, and Community Health	Oversees emergency and nonemergency EMS in the City, including patient care, billing, collections, compliance, medical direction, paramedic training, community mobile health care, RIGHT Care, and communicable disease prevention.
Fire and Rescue Emergency Response and Special Operations	Provides fire and EMS response by staffing 59 fire stations and 58 fire engines, 23 ladder trucks, and 46 ambulances. Special Operations includes more than 100 units for aircraft rescue, hazardous material mitigation, urban search and rescue, wildland urban interface response, and water rescue.
Fire Dispatch and Communications	Provides lifesaving medical instructions via telephone while units are en route to an emergency. Provides hardware and software maintenance for computer-aided dispatch (CAD), fleet communications equipment, fire station notification, mobile data computers, geographic information systems, and incident archiving.

# DALLAS FIRE-RESCUE

Fire Investigation - Explosive Ordnance Disposal	Investigates bomb threats and the origin of more than 1,500 fires annually, while also preventing and reducing crime through the prosecution of arsonists and counseling through the Juvenile Fire Setter Intervention Program.
Fire Training and Recruitment	Provides recruitment, selection and screening, hiring and training of new fire and rescue officers and professional development. Manages the wellness-fitness program designed to detect and/or prevent life-threatening diseases. Funds hiring of firefighter recruits.
Fire-Rescue Equipment Maintenance and Supply	Serves as the logistic center for DFR's emergency fire apparatus and equipment purchases, medical supplies, and uniforms. Provides preventative and repair maintenance, which requires adequately trained technicians to handle the diverse fleet on a 24/365 basis.
Inspection and Life Safety Education	Improves safety throughout the city by preventing fires and fire-related deaths and injuries through municipal code development, enforcement, technical assistance, and public fire safety education.
Fire Inspection for New Construction	Performs fire inspections and tests life-safety systems at construction sites to ensure structure safety. Working with Development Services (DEV), the division ensures building plans and specifications comply with fire codes before issuing permits. This service is fully reimbursed by DEV.

## SERVICE BUDGET

Service	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
EMS Administration, Contracts, and Community Health	19,797,448	20,669,837	21,857,976	22,213,210
Fire and Rescue Emergency Response and Special Operations	267,792,213	269,129,690	292,415,324	296,220,508
Fire Dispatch and Communications	27,338,009	28,038,780	31,256,124	33,314,561
Fire Inspection for New Construction	0	0	0	0
Fire Investigation - Explosive Ordnance Disposal	5,104,362	5,809,784	5,712,349	5,995,318
Fire Training and Recruitment	22,453,460	20,511,761	33,352,954	29,943,250
Fire-Rescue Equipment Maintenance and Supply	17,040,096	21,694,821	15,304,508	17,324,398
Inspection and Life Safety Education	13,375,804	12,363,337	14,019,839	14,389,774
Expense Total	\$372,901,392	\$378,218,010	\$413,919,075	\$419,401,020

# DALLAS FIRE-RESCUE

## ANNUAL OPERATING EXPENSE AND REVENUE

The table below provides a summary of the amended budget and forecast for the current year compared to the budget for FY 2023-24 and planned budget for FY 2024-25.

Category	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
Personnel Services	\$349,663,647	\$349,363,852	\$377,252,846	\$381,021,186
Supplies - Materials	13,649,753	16,651,194	14,843,892	15,396,730
Contractual - Other Services	30,523,869	33,711,661	33,451,432	35,339,380
Capital Outlay	1,680,000	1,706,133	580,000	370,000
Expense Total	\$395,517,269	\$401,432,840	\$426,128,170	\$432,127,296
Reimbursements	(22,615,877)	(23,214,830)	(12,209,095)	(12,726,276)
Department Total	\$372,901,392	\$378,218,010	\$413,919,075	\$419,401,020
Department Revenue Total	\$47,847,605	\$48,996,682	\$49,981,636	\$49,981,636

## REIMBURSEMENTS

Reimbursements reflect contributions from various agencies, including federal and state funds, internal service departments, enterprise fund departments, and department support. Department support reflects interdepartmental transfers for the cost of management oversight and administrative support within the department. The table below provides a summary of reimbursements from various sources.

Source of Reimbursement	FY 2023-24 Budget	FY 2024-25 Planned
Aviation Reimbursement	(8,073,612)	(8,442,873)
Development Services Reimbursement	(2,592,217)	(2,730,462)
Convention Center Reimbursement	(301,965)	(311,640)
Storm Drainage Management Reimbursement	(791,301)	(791,301)
Dallas Water Utilities Reimbursement	(450,000)	(450,000)
Reimbursement Total	\$(12,209,095)	\$(12,726,276)

# DALLAS FIRE-RESCUE

## PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours (with the exception of DFR uniform FTEs which may equal 2,808 hours depending upon assignment). Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turnover that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE. The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs funded from additional resources such as grant funds.

Category	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
Regular Civilian	126.53	103.10	122.90	124.50
Regular Uniform	2,040.50	2,047.70	2,183.90	2,168.10
Civilian Overtime	0.00	0.00	0.00	0.00
Uniform Overtime	212.45	312.40	265.38	230.18
Temporary Help	0.00	0.00	0.00	0.00
Department Total	2,379.48	2,463.20	2,572.18	2,522.78

## MAJOR BUDGET ITEMS

The FY 2023-24 budget and FY 2024-25 planned budget include adjustments for costs such as employee/retiree health benefits, civilian employee retirement adjustments, civilian merit pay adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers' compensation, liability, and property insurance. The table below lists funding levels for major budget items for each year of the biennial. The amounts in each column are a positive or negative adjustment from the FY 2022-23 amended budget.

Major Budget Item	FY 2023-24 Positions	FY 2023-24 Budget	FY 2024-25 Positions	FY 2024-25 Planned
Add funding for costs associated with the Meet and Confer agreement for uniform employee pay.	0	7,208,857	0	19,073,415
Increase headcount to optimal staffing levels to reduce overtime – Phase I - 4 classes (60 rookie recruits and 40 lateral hires) (75 FTEs).	100	8,087,161	100	11,581,472
Increase funding for uniform overtime expenses (141.1 FTEs).	0	22,205,406	0	18,461,103
Add eight positions to increase dispatch staffing (10.00 FTEs).	8	1,052,605	8	1,147,120
Add nine additional positions in FY 2023-24 to expand Single Role Paramedic Program (16.85 FTEs).	9	949,440	9	1,525,528

# DALLAS FIRE-RESCUE

Major Budget Item	FY 2023-24 Positions	FY 2023-24 Budget	FY 2024-25 Positions	FY 2024-25 Planned
Major Budget Items Total	117	\$39,503,469	117	\$51,788,639

## BUDGETING FOR EQUITY

Budgeting for Equity reflects the intentional process by City departments to identify existing disparities in outcomes across various indicators and developing strategies and targeted investments to improve success for Dallas residents. The bullets below reflect departments' equity efforts.

- Improve DFR's diversity by increasing female membership by 50 percent through a more inclusive recruiting strategy by October 1, 2027.
- Increase the number of fire safety training/educational programs and smoke alarm installations by 5 percent in the effort to reduce the number of civilian fire fatalities in historically disadvantaged communities by October 1, 2027.
- Assess and recommend enhancements to code enforcement for improving signage and lighting in multi-family dwellings in historically disadvantaged communities to help improve response times by an average of 10 seconds by October 1, 2027.
- Utilize the Pathways in Technology Early College High School (P-Tech) program in the Dallas independent School District to employ 5 percent of their graduates that complete that program into the Dallas Fire-Rescue Department by October 1, 2027.

## EXPENSE DETAIL

	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
1101 - Salary - Civilian	7,724,107	6,183,349	8,196,273	8,805,728
1102 - Salary - Uniform	187,722,838	179,853,782	200,029,982	206,033,335
1112 - NonComputation - Uniform	14,365,898	12,679,397	14,642,521	15,176,396
1114 - One-time Pay - Uniform	0	2,000	0	0
1117 - Vacancy Savings - Salary	(1,599,582)	0	(474,015)	(381,999)
1118 - Vacancy Savings - Pension	(160,774)	0	(66,931)	(64,670)
1119 - Vacancy Savings (Medicare)	(13,278)	0	(6,873)	(6,635)
1120 - Wellness Incentive (Uniform and Civilian)	0	0	1,118,400	1,111,300
1201 - Overtime - Civilian	0	506,171	0	0
1202 - Overtime - Uniform	34,259,238	44,646,930	38,667,167	34,619,531
1203 - Service Incentive Pay	17,904	16,280	13,968	14,160
1208 - Sick Leave Term Pay - Civilian	0	13,096	0	0
1210 - Vacation Term Pay - Civilian	0	34,264	0	0
1212 - Termination Payment -Attendance Incentive Leave - Civilian	0	610	0	0
1226 - Termination Payment Attendance Incentive Leave - Uniform	0	318	0	0
1228 - Sick Leave Term Pay - Uniform	1,298,752	1,141,492	1,298,752	1,298,752

# DALLAS FIRE-RESCUE

	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
1230 - Vacation Term Pay - Uniform	1,032,759	792,129	1,032,759	1,032,759
1231 - Phase Down - Vacation	0	114,741	0	0
1232 - Phase Down - Sick	0	404,653	0	0
1233 - Phase Down - Attendance Incentive Leave	0	226	0	0
1242 - Language Assignment Pay	321,000	0	225,256	225,256
1243 - Service Pay - Uniform	1,198,264	1,082,079	1,016,680	1,105,832
1244 - Education Pay - Uniform	5,666,929	4,954,896	4,465,340	4,465,341
1301 - Pension - Civilian	1,093,399	951,978	1,162,256	1,277,793
1302 - Pension - Uniform	67,132,868	64,142,481	70,901,639	73,003,555
1303 - Life Insurance	118,230	118,230	161,196	169,442
1304 - Health Insurance	16,888,920	16,888,920	20,864,545	21,899,517
1305 - Supplemental Pension - Uniform	460,000	460,000	460,000	460,000
1306 - ER Medicare	3,429,111	3,633,259	3,925,252	3,947,516
1308 - Mandatory Deferred Comp	0	418	0	0
1314 - Worker's Compensation	2,857,064	2,857,064	3,768,679	3,768,679
1320 - DFPF HB 3158 \$13M	5,200,000	5,200,000	5,200,000	2,409,600
1321 - DFPF HB 3158 REQ MIN	0	2,121,398	0	0
1323 - Pensions-Uniform Excess	650,000	558,327	650,000	650,000
1453 - Continuance Pay - Civilian	0	1,581	0	0
1454 - Continuance Pay - Uniform	0	2,405	0	0
1512 - Temporary Help - Overtime	0	1,377	0	0
<b>Personnel Services</b>	<b>\$349,663,647</b>	<b>\$349,363,852</b>	<b>\$377,252,846</b>	<b>\$381,021,186</b>
2110 - Office Supplies	93,520	56,375	93,520	93,520
2111 - Office Supplies Chargeback	0	58,194	0	0
2120 - Min App Inst Tools - Uten	346,000	462,672	346,000	451,944
2140 - Light - Power	731,000	731,000	700,762	743,250
2160 - Fuel Supplies	141,490	170,011	142,360	170,919
2170 - Water - Sewer	225,700	225,700	225,700	242,891
2181 - Fuel - Lube For Vehicle	2,414,070	2,414,070	2,931,105	3,128,037
2182 - Mechanical Supplies Veh	25,000	56,670	25,432	25,432
2183 - Fuel - Lube	4,076	4,076	4,076	4,251
2185 - Tires - Tubes	460,000	460,000	460,000	501,333
2190 - Mechanical Supplies	21,204	50,908	21,204	40,936
2200 - Chemical Medical Surgical	2,647,150	3,454,205	2,686,111	2,679,405
2220 - Laundry - Cleaning Suppl	300,000	300,000	301,696	330,811
2230 - Personal Protective Equipment- Gear	1,687,500	1,668,485	1,990,057	1,773,176
2231 - Clothing	573,307	962,833	1,554,104	1,559,667
2232 - Food Supplies	11,314	13,011	11,314	20,035
2252 - Meter Postage Fund Level	4,522	4,522	4,522	5,507
2261 - Educational - Recr Suppl	8,343	11,384	8,343	9,194
2262 - Botanical - Agric Suppl	2,640	2,640	2,640	2,670



# DALLAS FIRE-RESCUE

	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
2264 - Service Pins	4,237	9,422	4,237	6,505
2270 - Printing Supplies	900	900	900	900
2280 - Other Supplies	242,491	256,733	282,617	310,207
2310 - Building Materials	72,856	87,062	72,856	105,000
2710 - Furniture - Fixtures	104,935	214,672	104,935	179,835
2720 - Machine Tools	5,000	16,952	5,000	6,130
2731 - Data Processing Equipment	88,887	88,887	88,554	115,047
2735 - Software Purchase -\$1000	0	450	0	0
2741 - Motor Vehicle	2,539,000	3,719,668	1,881,236	1,916,970
2760 - Radio - Communication Eqp	11,853	11,853	11,853	11,860
2770 - Audiovisual Equipment	7,500	12,731	7,500	14,300
2790 - Protective Equipment	295,588	242,447	295,588	301,850
2860 - Books Reference Book Only	55,500	96,825	55,500	79,500
2890 - Miscellaneous Equipment	524,170	785,835	524,170	565,648
Supplies - Materials	\$13,649,753	\$16,651,194	\$14,843,892	\$15,396,730
3020 - Food - Laundry Service	506,150	575,256	506,150	515,000
3030 - Printing - Photo Services	17,057	17,057	17,057	21,148
3033 - Legal Fees	7,800	2,500	7,800	7,800
3040 - Medical - Laboratory Services	564,530	564,530	564,530	546,243
3050 - Communications	958,034	966,529	809,353	813,429
3051 - Telephone Equipment Charges	4,465	14,725	4,465	15,764
3053 - Data Circuit Billing	419,039	419,039	965,597	966,956
3060 - Equipment Rental [Outside City]	65,000	100,378	65,000	70,843
3061 - Equip Rental	0	42,000	0	0
3070 - Professional Services	3,198,288	2,931,168	3,652,118	2,981,890
3072 - Contractor Service Fees	3,695,150	3,695,150	3,557,025	3,773,423
3085 - Freight	2,400	57,685	2,400	86,365
3090 - City Forces	993,710	1,210,669	1,098,061	1,098,061
3091 - Custodial Services	62,088	134,419	98,088	150,562
3092 - Security Services	300,000	312,747	264,000	264,000
3099 - Misc Special Services	554,252	783,981	564,731	643,913
3110 - Equip Repairs and Maintenance	955,900	3,319,189	955,900	1,325,012
3130 - Copy Machine Rent-Lease-Maint	55,686	67,659	63,642	63,642
3150 - Copy Center Charges	1,670	1,670	1,670	1,670
3210 - Building Repairs and Maint	777,584	865,300	793,334	897,334
3310 - Insurance	821,778	821,778	1,043,669	1,043,669
3313 - Liability Premiums	284,347	284,347	344,460	352,098
3320 - Advertising	15,800	60,000	4,800	19,691
3330 - Rents [Lease]	353,101	238,010	355,094	374,794
3340 - Membership Dues	41,914	48,482	37,359	37,359
3341 - Subscriptions-Serials	8,844	8,844	8,844	8,844
3342 - Certification Fees	151,642	135,642	151,642	151,642
3361 - Professional Development	371,469	487,062	328,146	328,146

# DALLAS FIRE-RESCUE

	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
3363 - Reimb-Vehicle Use,Parking	4,500	1,500	4,500	4,500
3410 - Equip - Automotive Rental	239,957	239,957	233,212	234,396
3411 - Wreck Handle Charge (fleet)	35,979	35,979	55,277	55,405
3416 - GIS Services	128,745	128,745	128,830	128,802
3420 - Commun Equip Rental	2,799,527	2,799,527	3,798,386	3,858,752
3429 - Cellphone Charges	460,000	504,327	460,000	496,209
3430 - Data Services	1,492,684	1,492,684	1,282,824	1,282,624
3434 - Programming	9,962,942	9,962,942	10,880,267	12,373,876
3437 - Continual Software License Fee	0	127,700	127,700	127,700
3438 - Software Maintenance Fee	110,009	65,009	110,009	110,009
3460 - Disposal Services	25,836	34,163	29,500	29,500
3518 - Credit Card Charges	34,700	34,700	34,700	37,017
3599 - Misc. Other Charges	20,292	20,292	20,292	20,292
3994 - Outside Temps-Staffing	21,000	98,319	21,000	21,000
Contractual - Other Services	\$30,523,869	\$33,711,661	\$33,451,432	\$35,339,380
4720 - Mach Tools Implem Major	0	12,400	0	0
4730 - Inst Apparatus Major	1,470,000	1,439,194	370,000	370,000
4741 - Automobiles	210,000	210,000	210,000	0
4890 - Misc Equipment Capital	0	44,539	0	0
Capital Outlay	\$1,680,000	\$1,706,133	\$580,000	\$370,000
5011 - Reimb Fr Othr Organizaton	(21,824,576)	(22,423,529)	0	0
5012 - Reimbursements-Stormwater	(791,301)	(791,301)	(791,301)	(791,301)
5321 - Reimbursement - Aviation	0	0	(8,073,612)	(8,442,873)
5323 - Reimbursement - Convention Center	0	0	(301,965)	(311,640)
5325 - Reimbursement - Dallas Water Utilities	0	0	(450,000)	(450,000)
5329 - Reimbursement - Building Inspection	0	0	(2,592,217)	(2,730,462)
Reimbursements	(\$22,615,877)	(\$23,214,830)	(\$12,209,095)	(\$12,726,276)
Total Expense	\$372,901,392	\$378,218,010	\$413,919,075	\$419,401,020

# DALLAS POLICE DEPARTMENT

## MISSION

Committed to reducing crime, enhancing community partnerships, and improving overall quality of life for the entire city of Dallas.

## DEPARTMENT GOALS

- Department's Focused Deterrence Group Violence Intervention Strategy as planned in the Violent Crime Reduction plan. DPD has added a Senior Manager and Two (2) Senior Project Coordinators to the team to facilitate the program
- Continue to promote hiring of new officers through programs to effectively recruit and offer competitive market-based wages and develop a retention incentive program to incentivize tenured officers to stay longer
- Continue to monitor vacancy rates and call volumes in the 911 Call Center to ensure that the necessary measures are implemented to adequately recruit and hire call takers to ensure appropriate levels of staffing. Conduct an evaluation and assessment of the existing training facility for 911 Call Takers and Dispatchers to identify future facility needs
- Web RMS upgrade will streamline system configurations, allowing for new data fields to be added in real-time, improving intelligence gathering and Command Staff reports and dashboards. The upgrade will also enhance the implementation of system upgrades and mobile access. This provides a more efficient way of managing data and reporting crime. This tool would improve DPD's ability to track emerging crime trends and reduce system downtime. DPD is slowing down the upgrade to look for a holistic solution to help integrate CAD/RMS and other programs to help accomplish this goal long term
- Added 20 Investigative Support Specialists to help the investigative administrative process to allow detectives to focus on investigating and concluding their cases
- Increase diversity within the Dallas Police Department to proportionately represent the population of the City of Dallas
- Continue to improve and stabilize 911 Call Center performance to consistently answer 90 percent of 911 calls within 10 seconds
- Continue expansion of the use of Body Worn Cameras and Tasers to ensure that all officers will be equipped with this technology
- Increase the dash cam and Stationary camera technology enhanced with ALPR capabilities to increase investigative effectiveness
- Develop a plan and timeline to move evidence vehicle storage from the current Vilbig location to another site

## SERVICE DESCRIPTIONS

DALLAS POLICE DEPARTMENT	
Juvenile Case Managers-First Offender Program	Combats juvenile crime while reducing the likelihood that a juvenile first offender will reoffend through use of case management and education programs. This service is reimbursed from the Juvenile Case Manager Fund.

# DALLAS POLICE DEPARTMENT

Police Academy and In-service Training	Provides 36-week basic training for new recruits and year-round in-service training for tenured officers. The Firearms Training Center conducts weapons training and annual weapon certifications.
Police Administrative Support	Provides administrative support for all divisions of the department including clothing and equipping nearly 4,000 employees, managing General Fund and grant budgets, filing criminal cases, and distributing court notices and subpoenas.
Police Community Outreach	Serves as a liaison between the department, its employees, and the community by establishing and maintaining a positive relationship through safety and educational programs.
Police Criminal Investigations	Provides investigations for all crimes related to homicide, assault, sexual assault, robbery, kidnapping, property and financial theft, domestic violence, offenses involving juveniles, and gang activity.
Police Field Patrol	Serves as primary responder for police service calls. The Neighborhood Police Patrol is a proactive and community-oriented policing group that serves as the primary liaison between neighborhoods and the department.
Police Intelligence	Provides DPD, City Hall, and other agencies with accurate and timely information regarding matters of general crime activity, organized crime, business fraud, terrorism, and public disturbances.
Police Investigation of Vice Related Crimes	Investigates crimes involving prostitution, gambling, and obscenity offenses. Vice-related offenses can often be associated with theft, robbery, sexual assault, and murder.
Police Investigations of Narcotics Related Crimes	Investigates crimes involving the illegal selling, buying, and possession of dangerous drugs or narcotics.
Police Operational Support	Manages operation of the 911 emergency call center and computer aided dispatch, vehicle impoundment, investigation and storage of property used for evidence, and returning recovered property to the lawful owner.
Police Recruiting and Personnel Service	Recruits and conducts background investigations for all police and civilian applicants for employment with the department.
Police Special Operations	Provides support for patrol by responding to emergency calls using special weapons and tactics, assisting from an aerial perspective, enforcing vehicle and traffic laws, and providing security at Love Field Airport.

# DALLAS POLICE DEPARTMENT

## SERVICE BUDGET

Service	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
Juvenile Case Managers-First Offender Program	10,133	21,761	12,731	13,638
Police Academy and In-service Training	29,464,440	28,302,657	30,995,286	34,598,853
Police Administrative Support	43,750,880	43,114,558	48,028,568	51,343,507
Police Community Outreach	13,641,042	17,032,664	18,385,150	20,488,484
Police Criminal Investigations	84,245,711	85,202,155	91,294,183	101,613,794
Police Field Patrol	323,767,806	310,341,513	339,265,713	360,331,233
Police Intelligence	13,929,371	14,363,111	16,879,140	18,636,534
Police Investigation of Vice Related Crimes	4,062,062	3,723,592	3,983,582	4,500,553
Police Investigations of Narcotics Related Crimes	12,213,695	12,298,450	13,042,423	14,748,994
Police Operational Support	47,076,786	55,304,154	56,615,511	60,532,325
Police Recruiting and Personnel Service	12,733,126	12,089,465	12,653,543	13,642,608
Police Special Operations	27,853,245	30,954,218	30,834,063	35,830,216
Expense Total	\$612,748,297	\$612,748,296	\$661,989,893	\$716,280,739

## ANNUAL OPERATING EXPENSE AND REVENUE

The table below provides a summary of the amended budget and forecast for the current year compared to the budget for FY 2023-24 and planned budget for FY 2024-25.

Category	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
Personnel Services	\$544,967,220	\$543,183,927	\$567,785,466	\$618,682,613
Supplies - Materials	12,421,409	12,501,484	14,797,032	15,264,114
Contractual - Other Services	82,443,784	86,107,276	96,979,485	100,470,718
Capital Outlay	6,056,429	6,594,979	6,608,478	6,056,608
Expense Total	\$645,888,842	\$648,387,666	\$686,170,461	\$740,474,053
Reimbursements	(33,140,545)	(35,639,370)	(24,180,568)	(24,193,314)
Department Total	\$612,748,297	\$612,748,296	\$661,989,893	\$716,280,739
Department Revenue Total	\$8,959,687	\$10,508,590	\$6,305,474	\$6,305,474

# DALLAS POLICE DEPARTMENT

## REIMBURSEMENTS

Reimbursements reflect contributions from various agencies, including federal and state funds, internal service departments, enterprise fund departments, and department support. Department support reflects interdepartmental transfers for the cost of management oversight and administrative support within the department. The table below provides a summary of reimbursements from various sources.

Source of Reimbursement	FY 2023-24 Budget	FY 2024-25 Planned
Various Task Force Reimbursement	(454,200)	(454,200)
Texas Department of Transportation Reimbursement	(638,655)	(638,655)
Department Support Reimbursement	(9,430,020)	(9,430,020)
Storm Drainage Management Reimbursement	(300,311)	(300,311)
Park & Recreation Reimbursement	(425,000)	(425,000)
Juvenile Case Manager Fund Reimbursement	(484,906)	(497,652)
Dallas Fire-Rescue Reimbursement	(999,139)	(999,139)
Aviation Reimbursement	(11,448,337)	(11,448,337)
<b>Reimbursement Total</b>	<b>\$(24,180,568)</b>	<b>\$(24,193,314)</b>

## ADDITIONAL RESOURCES

Additional resources are multi-year funds used to account for and report the proceeds of a specific revenue source that are restricted or committed to expenditures for a specified purpose. The table below lists funds that require additional appropriations in FY 2023-24 and FY 2024-25.

Fund	FY 2023-24 Budget	FY 2024-25 Planned
American Rescue Plan Act (ARPA) (FC18)	8,500,000	0
<b>Additional Resources Total</b>	<b>\$8,500,000</b>	<b>\$0</b>

# DALLAS POLICE DEPARTMENT

## PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours (with the exception of DFR uniform FTEs which may equal 2,808 hours depending upon assignment). Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turnover that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE. The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs funded from additional resources such as grant funds.

Category	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
Regular Civilian	661.59	650.00	685.68	685.68
Regular Uniform	3,215.00	3,014.00	3,069.80	3,151.40
Civilian Overtime	66.35	66.00	54.73	54.73
Uniform Overtime	194.00	310.00	217.72	227.48
Temporary Help	3.00	0.00	0.00	0.00
Department Total	4,139.94	4,040.00	4,027.93	4,119.29

## MAJOR BUDGET ITEMS

The FY 2023-24 budget and FY 2024-25 planned budget include adjustments for costs such as employee/retiree health benefits, civilian employee retirement adjustments, civilian merit pay adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers' compensation, liability, and property insurance. The table below lists funding levels for major budget items for each year of the biennial. The amounts in each column are a positive or negative adjustment from the FY 2022-23 amended budget.

Major Budget Item	FY 2023-24 Positions	FY 2023-24 Budget	FY 2024-25 Positions	FY 2024-25 Planned
Add funding for costs associated with the Meet and Confer agreement for uniform employee pay.	0	11,424,607	0	29,125,455
Increase funding for uniform overtime expenses. ARPA funding is budgeted in the amount of \$8.5 million.	0	14,285,555	0	18,079,352
Add funding for a 30 year retention incentive program to retain officers up to 30 years of service.	0	0	0	2,840,600
Add funding to purchase 120 stationary Automated License Plate Recognition (ALPR) cameras to stop violence on roadways and highways and 1,540 Automated License Plate Recognition (ALPR) for marked squad cars.	0	1,010,720	0	1,010,720

# DALLAS POLICE DEPARTMENT

Major Budget Item	FY 2023-24 Positions	FY 2023-24 Budget	FY 2024-25 Positions	FY 2024-25 Planned
Reallocate 20 vacant (unfunded) non-uniform positions for Investigative Support Specialist positions in Investigations and Operations Bureaus to improve the efficiency and effectiveness of the investigative process (15.00 FTEs).	0	1,099,164	0	1,370,303
Reallocate six vacant (unfunded) non-uniform positions to create Senior Communications Police Report Rep positions and two Supervisor - Public Safety Communications positions in NCIC (6.00 FTEs).	0	462,233	0	589,641
Add one Manager III position and five Criminal Intel Analyst positions in Fusion (4.50 FTEs).	6	411,323	6	529,258
Add one-time funding to replace two REACT trucks.	0	180,000	0	0
Add two National Integrated Ballistic Information Network (NIBIN) Analyst positions and two Forensic Firearm and Toolmark Examiner positions in Crime Scene Response (3.00 FTEs).	4	278,467	4	358,508
Add one Supervisor - Police Operations positions and two Laborer I positions in Mounted Unit (2.25 FTEs), replacing the existing funding for Day Labor.	3	32,144	3	75,855
Add funding for renewal of Brief Cam software that uses artificial intelligence to monitor cameras.	0	92,700	0	92,700
Add one-time funding for nine camera trailers.	0	200,000	0	0
Add five positions to create Forensic Lab in Police Technology Unit to streamline forensic analysis of digital evidence (3.75 FTEs).	5	344,403	5	442,495
Add one Senior Manager position and two Senior Project Specialist positions for Focused Deterrence (2.25 FTEs).	3	246,110	3	315,560
Add one-time funding for 911 training space and additional IT equipment.	0	316,017	0	0



# DALLAS POLICE DEPARTMENT

Major Budget Item	FY 2023-24 Positions	FY 2023-24 Budget	FY 2024-25 Positions	FY 2024-25 Planned
Add funding for veterinarian services for investigations.	0	50,000	0	50,000
Add funding for unlimited 3rd-party data storage for the current Axon contract.	0	998,400	0	998,400
Increase funding for the Axon contract for body-worn cameras and tasers.	0	2,096,609	0	2,096,609
Add funding to expand and maintain deployment of 3,000 body-worn cameras and tasers by the end of FY 2023-24 and 3,500 body-worn cameras and tasers by end of FY 2024-25.	0	728,605	0	1,800,000
Reduce operating expenses and eliminate associated positions based on implementation of the new auto pound contract (13.00 FTEs).	(13)	(837,497)	(13)	(837,497)
Squad Cars Decoy & Expanded Neighborhood Patrol (ENP) expansion from current fleet of 49 to 69.	0	78,980	0	78,980
Increase funding for the Dallas County Highway program contract.	0	600,000	0	600,000
Increase funding for a contract with University of Texas at San Antonio for consulting and technical assistance.	0	42,169	0	42,169
Add funding to purchase 80 flock cameras.	0	0	0	200,000
Add funding for Gartner IT consulting services.	0	250,000	0	0
Add funding to purchase 150 nighthawk licenses for a digital platform to process evidence.	0	0	0	224,850
Increase funding for tactical training equipment to increase the number and frequency of training for staff.	0	150,000	0	150,000
True up auto pound revenue based on implementation of new contract.	0	(2,975,890)	0	(2,975,890)
Add funding for gate repairs at Southwest and South Central Patrol Stations.	0	238,000	0	0
<b>Major Budget Items Total</b>	<b>8</b>	<b>\$31,802,819</b>	<b>8</b>	<b>\$57,258,068</b>

# DALLAS POLICE DEPARTMENT

## BUDGETING FOR EQUITY

Budgeting for Equity reflects the intentional process by City departments to identify existing disparities in outcomes across various indicators and developing strategies and targeted investments to improve success for Dallas residents. The bullets below reflect departments' equity efforts.

- DPD will continue to train on de-escalation tactics, utilize the additional body and dashboard cameras that were acquired, share camera footage with the public when appropriate, and monitor, as well as actively update, the Open Data Portal.
- In 2021, DPD released the Violent Crime Reduction Plan, which is a key strategic plan for reducing violent crime in Dallas' most violence-prone areas. This plan focuses on micro-locations where violent crime is concentrated and prioritizes street-level deterrence and arrest of repeat offenders. This strategy is evidence-based and relies on intelligence-led offender targeting rather than generalized "stop and frisk" or other dragnet tactics. The plan has already seen a decrease in violent crime with fewer arrests compared to the same time frame in the previous year.
- The City of Dallas has a Community Police Oversight Board which aims to enhance the public's trust, ensure that complaints of misconduct against departmental employees are conducted fairly, thoroughly, and in a transparent manner, and that Dallas residents have an accessible means of to the complaint process.
- DPD produces an annual department-wide "Racial Profiling Analysis" specifically aimed at reporting motor vehicle stop activities for each calendar year. This report is generated for the purpose of evaluating racial disparities with an emphasis on continuous improvement. Additionally, DPD recently completed a Refined Equity Indicators Alignment questionnaire that was sent to a contractor to select targeted equity indicator measurements and explain therefined program measures that will be used to achieve those goals.

## EXPENSE DETAIL

	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
1101 - Salary - Civilian	45,222,007	36,132,563	49,119,462	51,054,633
1102 - Salary - Uniform	279,029,703	261,946,441	285,387,831	317,393,413
1112 - NonComputation - Uniform	22,958,234	22,075,202	24,019,987	24,259,274
1114 - One-time Pay - Uniform	90,000	90,000	90,000	2,890,000
1115 - Retroactive Pay - Uniform	0	25,304	0	0
1116 - Retroactive Pay - Civilian	0	561	0	0
1117 - Vacancy Savings - Salary	(8,009,685)	0	(9,518,241)	(9,518,241)
1118 - Vacancy Savings - Pension	(1,102,402)	0	(1,343,975)	(1,343,975)
1119 - Vacancy Savings (Medicare)	(117,057)	0	(138,015)	(138,015)
1120 - Wellness Incentive (Uniform and Civilian)	0	0	1,884,240	1,925,040
1201 - Overtime - Civilian	4,366,330	4,540,787	3,661,781	3,661,781
1202 - Overtime - Uniform	28,025,879	44,904,666	33,990,977	37,495,239
1203 - Service Incentive Pay	125,000	122,338	110,000	110,000
1208 - Sick Leave Term Pay - Civilian	185,000	275,000	185,000	185,000
1210 - Vacation Term Pay - Civilian	155,000	260,000	155,000	155,000

# DALLAS POLICE DEPARTMENT

	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
1211 - Compensatory Time Pay - Uni	1,824,998	1,350,000	1,824,998	1,824,998
1212 - Termination Payment - Attendance Incentive Leave - Civilian	0	2,829	0	0
1226 - Termination Payment Attendance Incentive Leave - Uniform	0	22,905	0	0
1228 - Sick Leave Term Pay - Uniform	2,175,000	2,435,000	2,175,000	2,175,000
1230 - Vacation Term Pay - Uniform	1,410,000	1,510,000	1,410,000	1,410,000
1231 - Phase Down - Vacation	0	249,574	0	0
1232 - Phase Down - Sick	0	323,195	0	0
1233 - Phase Down - Attendance Incentive Leave	0	235	0	0
1234 - Phase Down - Compensatory	0	2,816	0	0
1242 - Language Assignment Pay	914,880	0	35,640	35,640
1243 - Service Pay - Uniform	1,893,543	1,721,410	1,865,384	1,997,404
1244 - Education Pay - Uniform	7,313,041	7,181,194	7,329,600	7,329,600
1301 - Pension - Civilian	6,983,139	5,970,488	7,618,419	7,910,676
1302 - Pension - Uniform	99,441,519	93,442,920	101,631,072	112,718,544
1303 - Life Insurance	224,623	224,623	262,936	268,648
1304 - Health Insurance	31,277,723	31,277,723	34,114,747	36,542,010
1305 - Supplemental Pension - Uniform	1,724,200	2,215,000	1,724,200	1,724,200
1306 - ER Medicare	5,715,711	5,589,041	5,967,421	6,580,342
1314 - Worker's Compensation	4,924,421	4,924,421	6,005,589	6,005,589
1320 - DFPB HB 3158 \$13M	7,800,000	7,800,000	7,800,000	3,614,400
1321 - DFPB HB 3158 REQ MIN	0	5,998,599	0	0
1323 - Pensions-Uniform Excess	290,000	290,000	290,000	290,000
1406 - Administrative Leave - Civilian	0	54,798	0	0
1453 - Continuance Pay - Civilian	0	670	0	0
1454 - Continuance Pay - Uniform	0	223,623	0	0
1511 - Temporary Help - Regular	126,413	0	126,413	126,413
<b>Personnel Services</b>	<b>\$544,967,220</b>	<b>\$543,183,927</b>	<b>\$567,785,466</b>	<b>\$618,682,613</b>
2110 - Office Supplies	55,008	28,179	55,000	55,000
2111 - Office Supplies Chargeback	335,000	472,978	360,000	360,000
2120 - Min App Inst Tools - Uten	50,000	35,725	50,000	50,000
2130 - Copy McH Supplies	0	3,251	0	0
2140 - Light - Power	1,290,000	1,290,000	1,276,938	1,331,738
2170 - Water - Sewer	90,000	90,000	90,000	90,000
2181 - Fuel - Lube For Vehicle	6,356,438	5,931,351	5,889,793	6,335,036
2182 - Mechanical Supplies Veh	0	336	0	0
2183 - Fuel - Lube	110,900	176,081	162,500	162,500
2185 - Tires - Tubes	15,800	35,239	15,800	15,800
2200 - Chemical Medical Surgical	40,000	40,000	80,000	80,000
2220 - Laundry - Cleaning Suppl	5,000	1,045	3,000	3,000
2231 - Clothing	1,355,663	1,184,201	1,407,860	1,407,860

# DALLAS POLICE DEPARTMENT

	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
2232 - Food Supplies	24,780	47,291	35,000	35,000
2241 - Animal Food	70,015	50,000	100,000	100,000
2252 - Meter Postage Fund Level	266,499	190,089	266,499	266,499
2261 - Educational - Recr Suppl	0	47	0	0
2264 - Service Pins	0	5,973	0	0
2280 - Other Supplies	1,572,976	1,826,244	2,272,976	2,489,197
2290 - Event Supplies-Ceremony Event Supplies	0	2,015	0	0
2310 - Building Materials	0	6,038	0	0
2710 - Furniture - Fixtures	31,000	175,000	31,000	31,000
2720 - Machine Tools	0	11,664	0	0
2731 - Data Processing Equipment	175,000	100,000	252,022	256,711
2735 - Software Purchase -\$1000	0	2,240	150,000	150,000
2760 - Radio - Communication Eqp	0	57,271	239,551	0
2770 - Audiovisual Equipment	20,000	20,000	20,000	20,000
2780 - Photography - Film Equipment	50,000	20,000	50,000	50,000
2790 - Protective Equipment	380,621	329,899	536,465	536,465
2850 - Live Stock	37,000	40,000	37,000	37,000
2890 - Miscellaneous Equipment	89,709	329,328	1,415,628	1,401,308
Supplies - Materials	\$12,421,409	\$12,501,484	\$14,797,032	\$15,264,114
3030 - Printing - Photo Services	103,822	116,963	130,000	130,000
3040 - Medical - Laboratory Services	5,360,873	5,338,874	4,755,540	5,213,812
3043 - Retrieval Of Records	12,500	27,447	12,500	12,500
3050 - Communications	2,623,957	2,623,957	1,991,373	2,006,613
3051 - Telephone Equipment Charges	10,000	2,338	10,000	10,000
3053 - Data Circuit Billing	1,958,796	1,958,796	3,950,279	3,955,360
3060 - Equipment Rental [Outside City]	468,632	606,292	355,134	355,134
3070 - Professional Services	1,265,031	1,928,655	2,539,245	2,575,479
3081 - Grant Cash Match	0	47,291	0	0
3090 - City Forces	300,000	200,000	300,000	300,000
3094 - Wrecker Services	19,252	20,500	19,252	19,252
3098 - Day Labor	171,605	151,678	64,288	64,288
3099 - Misc Special Services	987,597	890,050	936,494	936,494
3110 - Equip Repairs and Maintenance	1,211,250	984,442	1,262,914	1,262,914
3130 - Copy Machine Rent-Lease-Maint	328,115	328,115	283,228	484,401
3151 - Department Support	9,372,957	10,661,103	9,430,020	9,430,020
3201 - Stores Overhead Charges	0	1,254	0	0
3210 - Building Repairs and Maint	453,118	555,618	691,118	453,118
3310 - Insurance	1,080,901	1,080,901	1,081,233	1,081,233
3313 - Liability Premiums	869,721	869,721	1,047,250	1,070,471
3320 - Advertising	250,000	150,000	250,000	250,000
3330 - Rents [Lease]	2,310,733	2,227,100	2,342,546	1,358,900
3340 - Membership Dues	20,000	11,946	20,000	20,000

# DALLAS POLICE DEPARTMENT

	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
3341 - Subscriptions-Serials	145,500	133,000	145,500	145,500
3361 - Professional Development	350,200	350,200	350,200	350,200
3363 - Reimb-Vehicle Use,Parking	33,548	32,794	33,548	33,548
3364 - Personnel Development	13,500	13,500	13,500	13,500
3410 - Equip - Automotive Rental	9,116,393	9,116,393	9,935,763	10,259,221
3411 - Wreck Handle Charge (fleet)	2,493,738	2,493,738	2,980,893	2,989,021
3416 - GIS Services	243,132	243,132	243,298	243,242
3420 - Commun Equip Rental	9,225,080	9,225,080	13,315,160	13,514,209
3429 - Cellphone Charges	1,045,000	1,663,914	1,687,749	2,116,774
3430 - Data Services	3,340,770	3,340,770	2,915,111	2,914,735
3434 - Programming	20,844,883	20,844,883	21,908,866	24,729,470
3437 - Continual Software License Fee	5,954,244	7,404,556	11,482,440	11,667,095
3438 - Software Maintenance Fee	308,440	313,094	344,547	353,718
3460 - Disposal Services	55,496	55,496	55,496	55,496
3518 - Credit Card Charges	95,000	93,481	95,000	95,000
3599 - Misc. Other Charges	0	205	0	0
Contractual - Other Services	\$82,443,784	\$86,107,276	\$96,979,485	\$100,470,718
4730 - Inst Apparatus Major	0	47,000	0	0
4735 - Computer Software Licenses	1,004,765	1,004,765	0	0
4740 - Motor Vehicles Cap	5,025,000	5,372,548	6,228,478	6,056,608
4742 - Trucks	0	0	180,000	0
4750 - Other Vehicles	0	111,480	200,000	0
4890 - Misc Equipment Capital	26,664	59,186	0	0
Capital Outlay	\$6,056,429	\$6,594,979	\$6,608,478	\$6,056,608
5002 - Dept Support Reimb	(10,585,839)	(12,352,816)	(9,430,020)	(9,430,020)
5011 - Reimb Fr Othr Organizaton	(22,254,395)	(22,977,628)	(2,363,245)	(2,375,991)
5012 - Reimbursements-Stormwater	(300,311)	(300,311)	(300,311)	(300,311)
5110 - Refunds	0	(8,616)	0	0
5321 - Reimbursement - Aviation	0	0	(11,448,337)	(11,448,337)
5331 - Reimbursement - TxDOT	0	0	(638,655)	(638,655)
Reimbursements	(\$33,140,545)	(\$35,639,370)	(\$24,180,568)	(\$24,193,314)
Total Expense	\$612,748,297	\$612,748,296	\$661,989,893	\$716,280,739



# DATA ANALYTICS & BUSINESS INTELLIGENCE

## MISSION

Use data to improve the lives of the people of Dallas.

## DEPARTMENT GOALS

- Define and lead Data Governance through education and oversight to empower effective data driven decisions
- Enhance Data Accessibility so that city staff and the public can have access to the resources they need to gain insight into core city services
- Develop and nurture a Team that can deliver all aspects of high quality data products and initiatives
- Cultivate and invest in a strong Data Culture in the City of Dallas to expand learner access, understand, visualize, and speak data
- Research, scope, design, execute and publish high impact Data Projects that serve the City of Dallas

## SERVICE DESCRIPTIONS

DATA ANALYTICS & BUSINESS INTELLIGENCE	
Data Management and Accessibility	Responsible for the City's Data Access and Integration, services include supporting location data emergency routing for first responders, data for drainage systems, permit compliance reporting, location services for 311 and the official City limits.
Data Analytics	Provides critical data insight to support data driven decision making throughout the organization, including the City's Geographical Information Services.
Data Governance	Develops and defines the City's Data Governance Efforts, leads and administers the City's Data Programs, including oversight of the City's Open Data Portal, the Data Classification specifications and proper treatment of sensitive data.

## SERVICE BUDGET

Service	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
Data Management and Accessibility	749,309	271,219	832,644	941,280
Data Analytics	3,224,765	3,209,531	3,745,279	3,919,319
Data Governance	1,320,215	1,572,255	1,530,239	1,401,348
Expense Total	\$5,294,289	\$5,053,006	\$6,108,162	\$6,261,948

# DATA ANALYTICS & BUSINESS INTELLIGENCE

## ANNUAL OPERATING EXPENSE AND REVENUE

The table below provides a summary of the amended budget and forecast for the current year compared to the budget for FY 2023-24 and planned budget for FY 2024-25.

Category	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
Personnel Services	4,386,086	4,105,288	4,514,833	4,642,377
Supplies - Materials	332,499	364,427	306,599	306,599
Contractual - Other Services	575,704	583,290	1,286,730	1,312,972
Capital Outlay	0	0	0	0
Expense Total	\$5,294,289	\$5,053,006	\$6,108,162	\$6,261,948
Reimbursements	0	0	0	0
Department Total	\$5,294,289	\$5,053,006	\$6,108,162	\$6,261,948
Department Revenue Total	\$0	\$0	\$0	\$0

## PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours (with the exception of DFR uniform FTEs which may equal 2,808 hours depending upon assignment). Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turnover that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE. The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs funded from additional resources such as grant funds.

Category	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
Regular Civilian	42.50	35.60	40.02	40.02
Regular Uniform	0.00	0.00	0.00	0.00
Civilian Overtime	0.00	0.00	0.00	0.00
Uniform Overtime	0.00	0.00	0.00	0.00
Temporary Help	0.00	0.25	0.00	0.00
Department Total	42.50	35.85	40.02	40.02



# DATA ANALYTICS & BUSINESS INTELLIGENCE

## MAJOR BUDGET ITEMS

The FY 2023-24 budget and FY 2024-25 planned budget include adjustments for costs such as employee/retiree health benefits, civilian employee retirement adjustments, civilian merit pay adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers' compensation, liability, and property insurance. The table below lists funding levels for major budget items for each year of the biennial. The amounts in each column are a positive or negative adjustment from the FY 2022-23 amended budget.

Major Budget Item	FY 2023-24 Positions	FY 2023-24 Budget	FY 2024-25 Positions	FY 2024-25 Planned
Add funding for professional development for conference travel and executive development.	0	25,000	0	25,000
Major Budget Items Total	0	\$25,000	0	\$25,000

## BUDGETING FOR EQUITY

Budgeting for Equity reflects the intentional process by City departments to identify existing disparities in outcomes across various indicators and developing strategies and targeted investments to improve success for Dallas residents. The bullets below reflect departments' equity efforts.

- Advise departments to include an equity element (who- demographics or where- location is impacted) on 95 percent of new major projects that are published externally.
- In partnership with OEI, support the tracking of Department's REP progress measures by 2023.
- Increase the number of staff trained on data disaggregation from: 0 to 30 by December 2023; 30 to 60 by December 2024; 60 to 90 by December 2025.
- Maintain Spanish translation on 95 percent of all our public facing products.

## EXPENSE DETAIL

	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
1101 - Salary - Civilian	3,851,924	3,226,884	3,997,037	4,092,232
1117 - Vacancy Savings - Salary	(407,259)	0	(482,989)	(482,989)
1118 - Vacancy Savings - Pension	(56,613)	0	(68,198)	(68,198)
1119 - Vacancy Savings (Medicare)	(5,906)	0	(7,003)	(7,003)
1120 - Wellness Incentive (Uniform and Civilian)	0	0	20,010	20,010
1301 - Pension - Civilian	592,699	455,553	615,050	628,491
1303 - Life Insurance	2,502	2,502	2,801	2,801
1304 - Health Insurance	338,095	338,095	363,382	380,910
1306 - ER Medicare	62,056	46,862	64,351	65,731
1308 - Mandatory Deferred Comp	0	265	0	0
1314 - Worker's Compensation	8,588	8,588	10,392	10,392
1511 - Temporary Help - Regular	0	26,143	0	0

# DATA ANALYTICS & BUSINESS INTELLIGENCE

	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
1512 - Temporary Help - Overtime	0	396	0	0
Personnel Services	\$4,386,086	\$4,105,288	\$4,514,833	\$4,642,377
2110 - Office Supplies	61,225	63,108	61,225	61,225
2111 - Office Supplies Chargeback	0	296	0	0
2731 - Data Processing Equipment	65,900	65,900	40,000	40,000
2735 - Software Purchase -\$1000	205,374	235,124	205,374	205,374
Supplies - Materials	\$332,499	\$364,427	\$306,599	\$306,599
3050 - Communications	28,658	28,658	20,957	21,143
3053 - Data Circuit Billing	19,674	19,674	43,918	43,980
3130 - Copy Machine Rent-Lease-Maint	4,640	4,640	3,311	3,311
3310 - Insurance	3,796	3,796	6,140	6,140
3313 - Liability Premiums	907	907	1,245	1,272
3361 - Professional Development	25,000	31,246	25,000	25,000
3429 - Cellphone Charges	0	1,340	0	0
3430 - Data Services	39,135	39,135	40,065	40,062
3434 - Programming	453,894	453,894	1,146,094	1,172,064
Contractual - Other Services	\$575,704	\$583,290	\$1,286,730	\$1,312,972
<b>Total Expense</b>	<b>\$5,294,289</b>	<b>\$5,053,006</b>	<b>\$6,108,162</b>	<b>\$6,261,948</b>

# HOUSING & NEIGHBORHOOD REVITALIZATION

## MISSION

Enhance the vitality and quality of life for all in the Dallas community. Create and maintain available and affordable housing in Dallas Simultaneously refine and activate the Comprehensive Housing Policy Promote greater fair housing choices overcome patterns of segregation and concentrations of poverty and blight.

## DEPARTMENT GOALS

- Foster inclusive neighborhood redevelopment

## SERVICE DESCRIPTIONS

HOUSING & NEIGHBORHOOD REVITALIZATION	
Housing Preservation	Home Improvement and Preservation Program (HIPP) finances accessibility modifications, reconstruction, and deferred maintenance deficiencies. Rehabilitation of single-family (one to four) rental housing units.
New Development	Offers new construction for single and multi-family housing units and substantial rehabilitation to incentivize private investment for the development of quality, sustainable, and affordable housing.
Housing Administration	Provides management oversight and support for program and contract administration, including technical assistance, compliance monitoring, and regulatory reporting of activities for public service and portfolio management of housing assistance and loans.

## SERVICE BUDGET

Service	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
Housing Administration	2,088,370	2,063,136	2,053,227	2,317,182
Housing Preservation	867,500	867,500	767,500	767,500
New Development	1,695,800	1,464,755	4,099,373	1,920,207
Expense Total	\$4,651,669	\$4,395,391	\$6,920,100	\$5,004,889

# HOUSING & NEIGHBORHOOD REVITALIZATION

## ANNUAL OPERATING EXPENSE AND REVENUE

The table below provides a summary of the amended budget and forecast for the current year compared to the budget for FY 2023-24 and planned budget for FY 2024-25.

Category	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
Personnel Services	2,559,308	2,197,235	2,645,415	2,904,487
Supplies - Materials	77,270	78,814	147,905	153,308
Contractual - Other Services	2,598,744	2,702,993	4,760,325	2,580,639
Capital Outlay	0	0	0	0
Expense Total	\$5,235,321	\$4,979,043	\$7,553,645	\$5,638,434
Reimbursements	(583,652)	(583,652)	(633,545)	(633,545)
Department Total	\$4,651,669	\$4,395,391	\$6,920,100	\$5,004,889
Department Revenue Total	\$463,267	\$719,394	\$463,267	\$463,267

## REIMBURSEMENTS

Reimbursements reflect contributions from various agencies, including federal and state funds, internal service departments, enterprise fund departments, and department support. Department support reflects interdepartmental transfers for the cost of management oversight and administrative support within the department. The table below provides a summary of reimbursements from various sources.

Source of Reimbursement	FY 2023-24 Budget	FY 2024-25 Planned
Home Investment Partnership Program Reimbursement	(400,000)	(400,000)
One Dallas Options Support	(233,545)	(233,545)
Reimbursement Total	\$(633,545)	\$(633,545)

## ADDITIONAL RESOURCES

Additional resources are multi-year funds used to account for and report the proceeds of a specific revenue source that are restricted or committed to expenditures for a specified purpose. The table below lists funds that require additional appropriations in FY 2023-24 and FY 2024-25.

Fund	FY 2023-24 Budget	FY 2024-25 Planned
Emerging Developers Fund (0762)	500,000	500,000
FY 2023-24 Community Development Block Grant (CD23)	10,925,764	0
FY 2023-24 HOME Investment Partnership (HM23)	6,933,179	0
FY 2024-25 Community Development Block Grant (CD24)	0	10,925,764
FY 2024-25 HOME Investment Partnership (HM24)	0	6,933,179
Equity Fund (0722)	2,200,000	0
Additional Resources Total	\$20,558,943	\$18,358,943

# HOUSING & NEIGHBORHOOD REVITALIZATION

## PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours (with the exception of DFR uniform FTEs which may equal 2,808 hours depending upon assignment). Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turnover that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE. The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs funded from additional resources such as grant funds.

Category	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
Regular Civilian	25.00	25.00	24.90	27.15
Regular Uniform	0.00	0.00	0.00	0.00
Civilian Overtime	0.00	0.00	0.00	0.00
Uniform Overtime	0.00	0.00	0.00	0.00
Temporary Help	0.00	0.00	0.00	0.00
Department Total	25.00	25.00	24.90	27.15

## MAJOR BUDGET ITEMS

The FY 2023-24 budget and FY 2024-25 planned budget include adjustments for costs such as employee/retiree health benefits, civilian employee retirement adjustments, civilian merit pay adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers' compensation, liability, and property insurance. The table below lists funding levels for major budget items for each year of the biennial. The amounts in each column are a positive or negative adjustment from the FY 2022-23 amended budget.

Major Budget Item	FY 2023-24 Positions	FY 2023-24 Budget	FY 2024-25 Positions	FY 2024-25 Planned
Add two Senior Outreach Specialist and one Housing Program Manager position to build relationships with residents and support the 7 pillars in the new Dallas Housing Policy 2023 (2.25 FTEs).	0	0	3	188,361
Transfer one Senior Development Project Coordinator position from Housing & Neighborhood Revitalization to Development Services (\$92,671) (1.00 FTE) to support Affordable Housing reviews.	(1)	0	(1)	0

# HOUSING & NEIGHBORHOOD REVITALIZATION

Major Budget Item	FY 2023-24 Positions	FY 2023-24 Budget	FY 2024-25 Positions	FY 2024-25 Planned
Add one-time transfer to the Equity Fund for study of redevelopment sites and adaptive reuse leading to affordable development (\$500,000) and Senior Housing Repair Program in priority areas (\$1,700,000), including funding for one Housing Project Manager position to facilitate the three year program, as part of overall Citywide equity-focused initiatives.	1	2,200,000	1	0
<b>Major Budget Items Total</b>	<b>0</b>	<b>\$2,200,000</b>	<b>3</b>	<b>\$188,361</b>

## BUDGETING FOR EQUITY

Budgeting for Equity reflects the intentional process by City departments to identify existing disparities in outcomes across various indicators and developing strategies and targeted investments to improve success for Dallas residents. The bullets below reflect departments' equity efforts.

- Housing completed the study and draft of the Dallas Housing Policy 2033 (DHP33) that incorporate the eleven recommendations provided by the equity study. Housing will hire a consultant to implement the DHP33, select target neighborhoods to concentrate revitalization efforts, and develop a community engagement plan

## EXPENSE DETAIL

	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
1101 - Salary - Civilian	2,250,235	1,664,877	2,311,085	2,558,589
1117 - Vacancy Savings - Salary	(209,918)	0	(247,879)	(296,306)
1118 - Vacancy Savings - Pension	(28,885)	0	(35,000)	(41,837)
1119 - Vacancy Savings (Medicare)	(3,044)	0	(3,594)	(4,296)
1120 - Wellness Incentive (Uniform and Civilian)	0	0	12,950	12,950
1201 - Overtime - Civilian	0	56	0	0
1203 - Service Incentive Pay	2,508	2,508	2,508	2,508
1210 - Vacation Term Pay - Civilian	0	31,822	0	0
1212 - Termination Payment -Attendance Incentive Leave - Civilian	0	2,133	0	0
1301 -Pension - Civilian	316,931	269,229	325,477	360,081
1303 - Life Insurance	1,476	1,476	1,747	1,945
1304 - Health Insurance	191,564	191,564	227,245	256,424
1306 - ER Medicare	32,518	27,647	34,638	38,191
1314 - Worker's Compensation	5,923	5,923	16,238	16,238
<b>Personnel Services</b>	<b>\$2,559,308</b>	<b>\$2,197,235</b>	<b>\$2,645,415</b>	<b>\$2,904,487</b>

# HOUSING & NEIGHBORHOOD REVITALIZATION

	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
2111 - Office Supplies Chargeback	7,517	8,840	4,542	4,542
2140 - Light - Power	50,000	50,000	123,856	129,168
2181 - Fuel - Lube For Vehicle	1,441	1,549	1,195	1,286
2232 - Food Supplies	2,000	2,007	2,000	2,000
2252 - Meter Postage Fund Level	400	400	400	400
2261 - Educational - Recr Suppl	117	117	117	117
2280 - Other Supplies	600	707	600	600
2731 - Data Processing Equipment	15,195	15,195	15,195	15,195
Supplies - Materials	\$77,270	\$78,814	\$147,905	\$153,308
3015 - Development Loans	246,754	246,754	246,754	246,754
3030 - Printing - Photo Services	3,000	3,000	3,000	3,000
3050 - Communications	91,789	91,789	81,141	81,844
3053 - Data Circuit Billing	58,361	58,361	166,303	166,537
3070 - Professional Services	162,574	216,157	162,574	162,574
3099 - Misc Special Services	555,173	603,273	558,144	558,144
3100 - Homeowner Repair-Reconstruct	247,500	247,500	147,500	147,500
3101 - HOU Deferred Forgivable Loans	120,000	120,000	120,000	120,000
3130 - Copy Machine Rent-Lease-Maint	8,059	8,617	7,386	7,386
3150 - Copy Center Charges	210	210	210	210
3310 - Insurance	102,238	102,238	10,790	10,790
3313 - Liability Premiums	1,443	1,443	1,654	1,690
3315 - Tolls	330	330	330	330
3320 - Advertising	35,000	35,000	35,000	35,000
3340 - Membership Dues	2,000	2,000	2,000	2,000
3341 - Subscriptions-Serials	1,000	2,499	1,000	1,000
3361 - Professional Development	35,868	35,868	35,868	35,868
3363 - Reimb-Vehicle Use,Parking	700	700	700	700
3410 - Equip - Automotive Rental	4,834	4,834	5,858	6,617
3411 - Wreck Handle Charge (fleet)	48	48	0	0
3416 - GIS Services	1,504	1,504	1,505	1,505
3429 - Cellphone Charges	11,120	11,629	11,120	11,120
3430 - Data Services	47,168	47,168	42,991	42,989
3434 - Programming	117,312	117,312	173,738	192,322
3690 - Miscellaneous Transfers	500,000	500,000	2,700,000	500,000
3994 - Outside Temps-Staffing	244,759	244,759	244,759	244,759
Contractual - Other Services	\$2,598,744	\$2,702,993	\$4,760,325	\$2,580,639
5011 - Reimb Fr Othr Organizaton	(489,905)	(489,905)	(633,545)	(633,545)
5329 - Reimbursement - Building Inspection	(93,747)	(93,747)	0	0
Reimbursements	(\$583,652)	(\$583,652)	(\$633,545)	(\$633,545)
Total Expense	\$4,651,669	\$4,395,391	\$6,920,100	\$5,004,889





# HUMAN RESOURCES

## MISSION

Partner with managers at the City of Dallas as they develop, motivate, and reward their teams. We provide tools, processes, and systems to enable managers to attract, recruit, and retain talented people to serve our residents

## DEPARTMENT GOALS

- **Upskilling:** Implement Workday Learning (approved for 2023). Expand Educational partnerships (Underway in 2023). Implement formal upskilling process (Underway in 2023)
- **Recruitment:** Implement a robust online recruitment dashboard to assist departments and executive management in identifying and prioritizing recruitment efforts at the department level. The dashboard will provide on-demand information on recruitment efforts and increase transparency and performance through actionable metrics
- **Engagement:** In collaboration with Forrester Marketing and Research Firm, to develop a Service First framework (Customer Experience (CX) Vision) with input from employees and managers via Stakeholder sessions. The framework will define expectations for interactions with external and internal customers and drive a culture of service, effectiveness, and accountability
- **Performance:** Implement an enhanced Executive Performance Review process for Assistant Directors and above, based on executive core competencies (ECQs) and goal attainment, to improve the performance of leaders City-wide
- **Compensation & Benefits:** Implement pay-for-performance program for executives (approved for 2023). Use whole market comparables for competitive and hard-to-fill positions and functions
- **Strengthen Employer Brand:** Launch employee recruitment campaign
- **Develop a Formal Mentoring Program:** Conduct a pilot program to use mentoring to drive professional development and employee retention
- **Continue to Invest in Supervisor Training and Resources:** Allocate resources, such as time and money, towards developing and improving the skills and knowledge of supervisors and managers
- **Continue Biennial Employee Engagement Survey:** Compare results to previous years' results to identify and recognize progress, trends, and areas for improvement

## SERVICE DESCRIPTIONS

HUMAN RESOURCES	
Talent Acquisition	Hire and onboard diverse and talented employees who value building trust within our communities and delivering exceptional services.
Total Rewards & Wellness	Provides employees with market-competitive benefits and salaries ensures that we attract and retain the talent we need to guarantee continuity of services and sustainable operations. Compensation, health, and overall well-being are important to our employees and their families.

# HUMAN RESOURCES

Talent, Engagement, and Development (TED)	Identifies and enhances the skills of staff to prepare them to advance in their careers at the City. We recognize high-quality work and encourage innovation from our workforce to improve quality of life for all at the City of Dallas.
HR Consulting (HRP/Investigations)	Partners with the management team to build and sustain a culture that values people. Establishes sound policies to foster the equitable treatment of employees and we work with our departments to ensure alignment of organizational goals with our core values of service. Our team provides expert guidance on HR matters and leads by example with Empathy, Ethics, Excellence, Engagement, and Equity.
Administrative/HRIS	Oversees the data management of all HR records and manages oversight of Workday, the City's HR system of record. Team also manages all HR open records requests, updates the Personnel Rules, edits Administrative Directives, drafts new Administrative Directives and provides consultative support for process development. Team also includes budget/contracts administration and other supporting functions for Human Resources including benefits fund administration.

## SERVICE BUDGET

Service	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
Administrative/HRIS	1,730,203	1,040,768	2,434,787	2,819,841
HR Consulting (HRP/Investigations)	3,432,333	3,219,317	3,366,119	3,347,699
Talent Acquisition	995,416	1,321,344	1,144,455	1,144,455
Talent, Engagement, and Development (TED)	1,234,410	1,532,229	1,402,990	1,346,158
Total Rewards & Wellness	973,464	1,252,168	1,103,591	1,103,590
Expense Total	\$8,365,826	\$8,365,826	\$9,451,942	\$9,761,743

# HUMAN RESOURCES

## ANNUAL OPERATING EXPENSE AND REVENUE

The table below provides a summary of the amended budget and forecast for the current year compared to the budget for FY 2023-24 and planned budget for FY 2024-25.

Category	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
Personnel Services	6,558,601	5,346,230	7,401,969	7,695,455
Supplies - Materials	25,245	21,245	25,245	25,245
Contractual - Other Services	2,024,775	3,241,146	2,267,523	2,283,838
Capital Outlay	0	0	0	0
Expense Total	\$8,608,621	\$8,608,621	\$9,694,737	\$10,004,538
Reimbursements	(242,795)	(242,795)	(242,795)	(242,795)
Department Total	\$8,365,826	\$8,365,826	\$9,451,942	\$9,761,743
Department Revenue Total	\$0	\$0	\$0	\$0

## REIMBURSEMENTS

Reimbursements reflect contributions from various agencies, including federal and state funds, internal service departments, enterprise fund departments, and department support. Department support reflects interdepartmental transfers for the cost of management oversight and administrative support within the department. The table below provides a summary of reimbursements from various sources.

Source of Reimbursement	FY 2023-24 Budget	FY 2024-25 Planned
Benefits Administration Reimbursement	(242,795)	(242,795)
Reimbursement Total	\$(242,795)	\$(242,795)

# HUMAN RESOURCES

## PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours (with the exception of DFR uniform FTEs which may equal 2,808 hours depending upon assignment). Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turnover that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE. The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs funded from additional resources such as grant funds.

Category	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
Regular Civilian	69.12	56.00	72.87	73.12
Regular Uniform	0.00	0.00	0.00	0.00
Civilian Overtime	0.00	0.00	0.00	0.00
Uniform Overtime	0.00	0.00	0.00	0.00
Temporary Help	11.17	11.17	11.17	11.17
Department Total	80.29	67.17	84.04	84.29

## MAJOR BUDGET ITEMS

The FY 2023-24 budget and FY 2024-25 planned budget include adjustments for costs such as employee/retiree health benefits, civilian employee retirement adjustments, civilian merit pay adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers' compensation, liability, and property insurance. The table below lists funding levels for major budget items for each year of the biennial. The amounts in each column are a positive or negative adjustment from the FY 2022-23 amended budget.

Major Budget Item	FY 2023-24 Positions	FY 2023-24 Budget	FY 2024-25 Positions	FY 2024-25 Planned
Add funding for a Total Pay Analysis software to ensure fairness and equity in compensation practices.	0	177,000	0	177,000
Add one-time funding for a consultant for the "Future of Work" initiative.	0	100,000	0	0
Add funding for city-wide Anti-Harassment and Diversity and Inclusion training/development annually as a new employee mandate/policy.	0	70,000	0	70,000
Add one position for talent acquisition assigned to the Workday recruitment module (0.75 FTEs).	1	72,001	1	96,204
Major Budget Items Total	1	\$419,001	1	\$343,204

# HUMAN RESOURCES

## BUDGETING FOR EQUITY

Budgeting for Equity reflects the intentional process by City departments to identify existing disparities in outcomes across various indicators and developing strategies and targeted investments to improve success for Dallas residents. The bullets below reflect departments' equity efforts.

- Improve engagement of employees in the childcare subsidy program through refinement of existing program criteria, educational programs and outreach to eligible participants. Initiatives will be designed to gain potential participant input in all aspects of program
- Develop outreach initiatives designed to better educate and increase enrollment of lower-wage employees in the health plan by a minimum of 1 percent-3 percent by 2027
- Increase diversity and the percentage of hourly employees positively responding to "sense of community" questions in the City of Dallas Employee Engagement survey 1 percent-3 percent annually from FY 2021-22 through FY 2026-27
- Create system that will allow us to monitor equitable compensation for all employees, especially lower wage earners and those in hard to fill positions to ensure we remain aligned with the marketplace by 2027 and ongoing

## EXPENSE DETAIL

	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
1101 - Salary - Civilian	5,440,148	3,984,393	6,163,575	6,299,672
1111 - Cell Phone Stipend	0	318	0	0
1116 - Retroactive Pay - Civilian	0	(2,687)	0	0
1117 - Vacancy Savings - Salary	(623,002)	(623,002)	(675,791)	(675,791)
1118 - Vacancy Savings - Pension	(85,788)	(85,788)	(92,450)	(92,450)
1119 - Vacancy Savings (Medicare)	(13,098)	(13,094)	(13,682)	(13,682)
1120 - Wellness Incentive (Uniform and Civilian)	0	0	34,560	39,810
1201 - Overtime - Civilian	0	49,159	374	374
1203 - Service Incentive Pay	4,944	4,944	4,944	4,944
1210 - Vacation Term Pay - Civilian	0	12,462	0	0
1242 - Language Assignment Pay	3,600	3,600	3,600	3,600
1301 - Pension - Civilian	769,574	772,707	809,978	829,195
1303 - Life Insurance	3,796	3,796	4,839	5,573
1304 - Health Insurance	533,499	533,499	627,610	757,823
1306 - ER Medicare	83,901	83,901	88,051	90,025
1308 - Mandatory Deferred Comp	0	2,318	0	0
1313 - College Tuition Reimbursement	100,000	100,000	100,000	100,000
1314 - Worker's Compensation	30,017	30,017	35,352	35,352
1406 - Administrative Leave - Civilian	0	271	0	0
1511 - Temporary Help - Regular	311,010	483,897	311,010	311,010
1512 - Temporary Help - Overtime	0	5,519	0	0
Personnel Services	\$6,558,601	\$5,346,230	\$7,401,969	\$7,695,455
2110 - Office Supplies	6,930	2,930	6,930	6,930

# HUMAN RESOURCES

	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
2111 - Office Supplies Chargeback	9,580	9,580	9,580	9,580
2232 - Food Supplies	2,100	2,100	2,100	2,100
2252 - Meter Postage Fund Level	180	180	180	180
2280 - Other Supplies	6,455	6,455	6,455	6,455
Supplies - Materials	\$25,245	\$21,245	\$25,245	\$25,245
3050 - Communications	211,562	211,562	199,393	200,327
3051 - Telephone Equipment Charges	10,650	35,246	10,650	10,650
3053 - Data Circuit Billing	81,524	81,524	221,879	222,191
3070 - Professional Services	871,384	871,384	679,829	679,829
3090 - City Forces	1,676	1,676	1,684	1,485
3099 - Misc Special Services	194,705	194,705	195,435	174,521
3130 - Copy Machine Rent-Lease-Maint	9,368	9,368	11,155	52,046
3140 - Copy Machine Excess Use Chrge	62	0	62	62
3150 - Copy Center Charges	1,490	0	346	346
3310 - Insurance	6,600	6,600	9,464	9,464
3313 - Liability Premiums	1,577	1,577	1,918	1,961
3340 - Membership Dues	2,000	2,000	2,000	2,000
3361 - Professional Development	61,177	70,000	61,177	4,345
3364 - Personnel Development	112,692	112,692	112,692	112,692
3416 - GIS Services	4,395	4,395	4,397	4,397
3430 - Data Services	91,353	91,353	74,216	74,209
3434 - Programming	332,560	332,560	404,226	456,313
3436 - Data Services Training	0	0	70,000	70,000
3437 - Continual Software License Fee	0	0	177,000	177,000
3532 - Payment To Dart	30,000	50,000	30,000	30,000
3994 - Outside Temps-Staffing	0	1,164,504	0	0
Contractual - Other Services	\$2,024,775	\$3,241,146	\$2,267,523	\$2,283,838
5011 - Reimb Fr Othr Organizaton	(242,795)	(242,795)	(242,795)	(242,795)
Reimbursements	(\$242,795)	(\$242,795)	(\$242,795)	(\$242,795)
<b>Total Expense</b>	<b>\$8,365,826</b>	<b>\$8,365,826</b>	<b>\$9,451,942</b>	<b>\$9,761,743</b>

# JUDICIARY

## MISSION

Provide the residents of Dallas with an independent, fair, and competent court system that will interpret and apply the laws that govern us in keeping with the American concepts of the integrity and independence of the judiciary, of justice, and the rule of the law.

## DEPARTMENT GOALS

- Increase the efficiency of case disposition by 25 percent through improved accessibility to the court
- Reduce the number of quality of life offenses by 25 percent through diversion programs and alternatives to incarceration
- Reduce jail expenses by 10 percent by offering twice-daily City detention center dockets, allowing defendants to clear City warrant(s) in an efficient and timely manner
- Increase civil adjudication compliance rate by 20 percent through public awareness of various laws, ordinances, and procedures related to public nuisance offenses
- Reduce the number of potential threats in the courtroom and building facility by 25 percent by proactively monitoring public activity
- Reduce number of Capias Warrants signed Increase compliance with court programs

## SERVICE DESCRIPTIONS

JUDICIARY	
Civil Adjudication Court	Adjudicates civil hearings where administrative penalties may be imposed for property code violations. Provides an appellate process for parking and school bus stop-arm offenses and provides for the disposition of urban rehabilitation causes of action.
Community Court	Provides a platform for community-based solutions to neighborhood problems through a partnership between the City Attorney's Office, Dallas Police Department, communities, and private organizations to promote public safety and enhance neighborhood quality of life.
Court Security	Maintains order, security, and decorum in 10 municipal courtrooms, five community courts, two jail arraignments, and a City detention center docket, veterans court, civil adjudication hearings, and provides additional protection to the occupants of the Municipal Courts Building.
Municipal Judges-Cases Docketed	Provides fair and impartial trials within a reasonable period to those charged with violations of 225,000 class C misdemeanors, state statutes, City ordinances, and traffic offenses. Judges serve as magistrate in the issuance of 3,900 search and arrest warrants for all criminal offenses.

# JUDICIARY

## SERVICE BUDGET

Service	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
Civil Adjudication Court	366,283	175,031	167,462	173,146
Community Court	106,334	0	106,658	108,080
Court Security	1,053,812	697,617	816,650	837,963
Municipal Judges-Cases Docketed	2,756,231	3,186,036	3,378,606	3,455,052
Expense Total	\$4,282,660	\$4,058,685	\$4,469,376	\$4,574,241

## ANNUAL OPERATING EXPENSE AND REVENUE

The table below provides a summary of the amended budget and forecast for the current year compared to the budget for FY 2023-24 and planned budget for FY 2024-25.

Category	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
Personnel Services	3,712,080	3,314,758	3,798,439	3,867,915
Supplies - Materials	18,759	37,883	13,972	13,987
Contractual - Other Services	551,821	706,044	656,965	692,339
Capital Outlay	0	0	0	0
Expense Total	\$4,282,660	\$4,058,685	\$4,469,376	\$4,574,241
Reimbursements	0	0	0	0
Department Total	\$4,282,660	\$4,058,685	\$4,469,376	\$4,574,241
Department Revenue Total	\$0	\$0	\$0	\$0



# JUDICIARY

## PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours (with the exception of DFR uniform FTEs which may equal 2,808 hours depending upon assignment). Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turnover that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE. The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs funded from additional resources such as grant funds.

Category	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
Regular Civilian	34.93	29.00	36.10	36.10
Regular Uniform	0.00	0.00	0.00	0.00
Civilian Overtime	0.00	0.50	1.20	1.20
Uniform Overtime	0.00	0.00	0.00	0.00
Temporary Help	0.00	1.95	1.00	1.00
Department Total	34.93	31.45	38.30	38.30

## MAJOR BUDGET ITEMS

The FY 2023-24 budget and FY 2024-25 planned budget include adjustments for costs such as employee/retiree health benefits, civilian employee retirement adjustments, civilian merit pay adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers' compensation, liability, and property insurance. The table below lists funding levels for major budget items for each year of the biennial. The amounts in each column are a positive or negative adjustment from the FY 2022-23 amended budget.

Major Budget Item	FY 2023-24 Positions	FY 2023-24 Budget	FY 2024-25 Positions	FY 2024-25 Planned
Add funding for overtime and supplies to complete the "Great Texas Warrant Round-Up" two weekends per year.	0	0	0	24,238
Add funding for education and outreach materials for Municipal Court Week.	0	0	0	8,344
Major Budget Items Total	0	\$0	0	\$32,582

# JUDICIARY

## EXPENSE DETAIL

	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
1101 - Salary - Civilian	3,134,641	2,404,454	4,555,562	4,584,454
1117 - Vacancy Savings - Salary	(182,671)	0	(1,762,235)	(1,762,235)
1118 - Vacancy Savings - Pension	(31,769)	0	(238,675)	(238,675)
1119 - Vacancy Savings (Medicare)	(2,649)	0	(25,552)	(25,552)
1120 - Wellness Incentive (Uniform and Civilian)	0	0	17,150	17,150
1201 - Overtime - Civilian	14,336	33,990	43,336	61,560
1203 - Service Incentive Pay	17,424	17,424	17,424	17,424
1250 - Executive Auto Allowance	14,148	21,554	12,216	12,216
1301 - Pension - Civilian	409,306	282,100	643,244	649,898
1303 - Life Insurance	1,886	1,886	2,401	2,401
1304 - Health Insurance	269,973	269,973	311,444	326,467
1306 - ER Medicare	46,984	35,179	68,141	68,825
1308 - Mandatory Deferred Comp	0	2,256	0	0
1314 - Worker's Compensation	20,471	20,471	10,179	10,179
1511 - Temporary Help - Regular	0	222,232	143,804	143,804
1512 - Temporary Help - Overtime	0	3,238	0	0
<b>Personnel Services</b>	<b>\$3,712,080</b>	<b>\$3,314,758</b>	<b>\$3,798,439</b>	<b>\$3,867,915</b>
2110 - Office Supplies	8,640	8,640	3,070	3,070
2111 - Office Supplies Chargeback	0	2,340	0	0
2181 - Fuel - Lube For Vehicle	76	372	209	224
2231 - Clothing	8,038	8,038	8,688	8,688
2232 - Food Supplies	1,250	1,250	1,250	1,250
2251 - Stamp Postage Fund Level	80	80	80	80
2252 - Meter Postage Fund Level	255	288	255	255
2731 - Data Processing Equipment	0	16,455	0	0
2860 - Books Reference Book Only	420	420	420	420
<b>Supplies - Materials</b>	<b>\$18,759</b>	<b>\$37,883</b>	<b>\$13,972</b>	<b>\$13,987</b>
3050 - Communications	58,351	58,351	42,674	43,052
3053 - Data Circuit Billing	40,225	40,225	89,579	89,705
3090 - City Forces	12,000	12,000	12,000	12,000
3099 - Misc Special Services	100,000	239,080	145,456	156,977
3130 - Copy Machine Rent-Lease-Maint	1,563	1,563	1,563	1,563
3310 - Insurance	3,466	3,466	4,969	4,969
3313 - Liability Premiums	828	828	1,007	1,030
3320 - Advertising	640	640	640	640
3340 - Membership Dues	7,170	9,520	7,170	7,170
3361 - Professional Development	4,590	17,383	4,590	4,590
3363 - Reimb-Vehicle Use,Parking	1,130	1,130	1,130	1,130
3364 - Personnel Development	75	75	75	75

# JUDICIARY

	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
3410 - Equip - Automotive Rental	1,704	1,704	2,077	2,094
3416 - GIS Services	2,011	2,011	2,013	2,012
3429 - Cellphone Charges	5,980	5,980	5,980	5,980
3430 - Data Services	171,785	171,785	187,552	187,549
3434 - Programming	138,303	138,303	146,490	169,803
3999 - Petty Cash Contributions	2,000	2,000	2,000	2,000
Contractual - Other Services	\$551,821	\$706,044	\$656,965	\$692,339
<b>Total Expense</b>	<b>\$4,282,660</b>	<b>\$4,058,685</b>	<b>\$4,469,376</b>	<b>\$4,574,241</b>



# LIBRARY

## MISSION

Strengthens communities by connecting people, inspiring curiosity, advancing lives, and working for racial equity.

## DEPARTMENT GOALS

- Increase workforce development programs by five percent to support employability and socioeconomic development
- Increase digital literacy workshops and tutoring sessions by 10 percent by developing staff and volunteer-led classes
- Increase early childhood literacy initiatives, i.e. storytime, 1,000 Books Before Kindergarten, kindergarten readiness programs, and reading ready kits by 10 percent
- Increase availability of digital materials by three percent annually
- Increase participation in High School Equivalency (HSE, formerly GED) and English Language Learning (ELL) by five percent

## SERVICE DESCRIPTIONS

LIBRARY	
Library Materials-Collection Management	Provides selection, ongoing acquisition, and delivery of digital and physical library resources to customers in the format and location of their choice to meet changing customer needs, including books, media, databases, downloadable materials, and a searchable catalog of these materials.
Library Operations and Public Service	Provides expert professional and customer service staff at all locations and day-to-day oversight of operations, including facilities, website, and business office in support of our mission to inspire curiosity and advance lives by strengthening the diverse communities we serve.
Literacy Initiatives, Education, and Community Engagement	Provides expert staff to foster participation in artistic, cultural, civic, and literary events. To promote lifelong learning and literacy, the library provides free citizenship, HSE and ELL classes, digital resources, and engages the community through targeted outreach.

# LIBRARY

## SERVICE BUDGET

Service	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
Library Materials-Collection Management	6,366,602	6,398,895	6,444,547	6,454,485
Library Operations and Public Service	29,581,115	29,007,961	34,986,953	37,487,214
Literacy Initiatives, Education, and Community Engagement	1,803,676	1,911,893	2,058,255	2,066,603
<b>Expense Total</b>	<b>\$37,751,393</b>	<b>\$37,318,749</b>	<b>\$43,489,755</b>	<b>\$46,008,302</b>

## ANNUAL OPERATING EXPENSE AND REVENUE

The table below provides a summary of the amended budget and forecast for the current year compared to the budget for FY 2023-24 and planned budget for FY 2024-25.

Category	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
Personnel Services	24,314,814	23,596,766	29,292,481	31,457,581
Supplies - Materials	1,933,276	1,934,427	1,678,603	1,764,795
Contractual - Other Services	8,668,303	7,962,087	8,486,081	8,753,336
Capital Outlay	2,835,000	4,032,590	4,032,590	4,032,590
<b>Expense Total</b>	<b>\$37,751,393</b>	<b>\$37,525,871</b>	<b>\$43,489,755</b>	<b>\$46,008,302</b>
Reimbursements	0	(207,122)	0	0
<b>Department Total</b>	<b>\$37,751,393</b>	<b>\$37,318,749</b>	<b>\$43,489,755</b>	<b>\$46,008,302</b>
<b>Department Revenue Total</b>	<b>\$496,100</b>	<b>\$400,673</b>	<b>\$352,100</b>	<b>\$352,100</b>

## ADDITIONAL RESOURCES

Additional resources are multi-year funds used to account for and report the proceeds of a specific revenue source that are restricted or committed to expenditures for a specified purpose. The table below lists funds that require additional appropriations in FY 2023-24 and FY 2024-25.

Fund	FY 2023-24 Budget	FY 2024-25 Planned
Children Center Trust (0T22)	3,472	21,000
Edmond & Louise Kahn E. Trust (0208)	248,335	260,000
Hamon Trust (0458)	7,326	14,000
Parrill Estate (0716)	18,708	15,000
Meadows Fund (0734)	28,519	30,000
<b>Additional Resources Total</b>	<b>\$306,360</b>	<b>\$340,000</b>

# LIBRARY

## PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours (with the exception of DFR uniform FTEs which may equal 2,808 hours depending upon assignment). Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turnover that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE. The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs funded from additional resources such as grant funds.

Category	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
Regular Civilian	375.31	339.88	435.44	451.94
Regular Uniform	0.00	0.00	0.00	0.00
Civilian Overtime	0.00	0.00	0.00	0.00
Uniform Overtime	0.00	0.00	0.00	0.00
Temporary Help	0.00	0.00	0.00	0.00
Department Total	375.31	339.88	435.44	451.94

## MAJOR BUDGET ITEMS

The FY 2023-24 budget and FY 2024-25 planned budget include adjustments for costs such as employee/retiree health benefits, civilian employee retirement adjustments, civilian merit pay adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers' compensation, liability, and property insurance. The table below lists funding levels for major budget items for each year of the biennial. The amounts in each column are a positive or negative adjustment from the FY 2022-23 amended budget.

Major Budget Item	FY 2023-24 Positions	FY 2023-24 Budget	FY 2024-25 Positions	FY 2024-25 Planned
Add funding to implement Phase II of increased service level hours that will bring Central and the remaining 14 branch libraries from 5 days of service to 6 days (48.75 FTEs).	65	3,064,170	65	3,972,226
Add equity funding to enhance programs for seniors.	0	50,000	0	50,000
Add one Circulation Specialist position to support library programs including performers and supplies to to support education and family engagement at all library locations (0.75 FTEs).	1	41,007	1	54,676
Major Budget Items Total	66	\$3,155,177	66	\$4,076,902

# LIBRARY

## BUDGETING FOR EQUITY

Budgeting for Equity reflects the intentional process by City departments to identify existing disparities in outcomes across various indicators and developing strategies and targeted investments to improve success for Dallas residents. The bullets below reflect departments' equity efforts.

- Increase enrollment in HSE programs from 66 to 120 in libraries serving equity priority areas by September 30, 2024
- Increase workforce development programs from 100 to 200 offered at libraries equity priority areas by September 30, 2024
- Increase early childhood literacy initiatives, i.e. storytimes, kindergarten readiness programs, early literacy outreach, from 12 to 48 at libraries serving by September 30, 2024
- Increase enrollment in the S.M.A.R.T Summer Reading Challenge from 394 to 1,102 at libraries serving equity priority areas by September 30, 2024

## EXPENSE DETAIL

	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
1101 - Salary - Civilian	19,704,762	17,711,157	23,333,151	24,220,515
1111 - Cell Phone Stipend	0	469	0	0
1117 - Vacancy Savings - Salary	(1,305,641)	0	(1,704,769)	(1,021,338)
1118 - Vacancy Savings - Pension	(181,697)	0	(240,713)	(144,213)
1119 - Vacancy Savings (Medicare)	(18,933)	0	(24,719)	(14,809)
1120 - Wellness Incentive (Uniform and Civilian)	0	0	192,970	192,971
1201 - Overtime - Civilian	0	2,820	0	0
1203 - Service Incentive Pay	53,376	53,376	53,376	53,376
1208 - Sick Leave Term Pay - Civilian	0	33,934	0	0
1210 - Vacation Term Pay - Civilian	0	27,505	0	0
1212 - Termination Payment -Attendance Incentive Leave - Civilian	0	1,681	0	0
1301 -Pension - Civilian	2,716,883	2,442,747	3,288,981	3,463,075
1303 - Life Insurance	20,603	20,603	30,283	31,372
1304 - Health Insurance	2,937,000	2,937,000	3,896,722	4,196,568
1306 - ER Medicare	278,510	251,457	334,726	347,591
1309 - Wellness Program	8,181	8,181	8,181	8,181
1314 - Worker's Compensation	101,770	101,770	124,292	124,292
1406 - Administrative Leave - Civilian	0	170	0	0
1453 - Continuance Pay - Civilian	0	3,898	0	0
<b>Personnel Services</b>	<b>\$24,314,814</b>	<b>\$23,596,766</b>	<b>\$29,292,481</b>	<b>\$31,457,581</b>
2110 - Office Supplies	1,738	1,738	1,738	1,738
2111 - Office Supplies Chargeback	39,619	39,619	39,619	39,619
2140 - Light - Power	1,216,000	1,216,000	923,496	983,616
2170 - Water - Sewer	166,990	166,990	166,990	166,990
2181 - Fuel - Lube For Vehicle	15,299	16,450	14,130	15,202



# LIBRARY

	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
2231 - Clothing	1,000	1,000	1,000	1,000
2252 - Meter Postage Fund Level	13,233	13,233	13,233	13,233
2280 - Other Supplies	115,330	115,330	180,330	205,330
2731 - Data Processing Equipment	364,067	364,067	338,067	338,067
Supplies - Materials	\$1,933,276	\$1,934,427	\$1,678,603	\$1,764,795
3050 - Communications	498,305	498,305	386,362	389,060
3051 - Telephone Equipment Charges	2,500	2,500	2,500	2,500
3053 - Data Circuit Billing	287,178	287,178	639,584	640,483
3060 - Equipment Rental [Outside City]	0	450	0	0
3070 - Professional Services	32,000	32,000	57,000	82,000
3090 - City Forces	266,500	266,500	266,500	266,500
3091 - Custodial Services	45,000	45,000	80,000	80,000
3092 - Security Services	533,865	533,865	683,865	683,865
3099 - Misc Special Services	721,238	1,177,721	721,236	721,236
3110 - Equip Repairs and Maintenance	461,319	461,319	461,319	461,319
3130 - Copy Machine Rent-Lease-Maint	81,684	81,684	81,460	81,460
3150 - Copy Center Charges	960	960	960	960
3310 - Insurance	856,403	856,403	1,101,696	1,101,696
3313 - Liability Premiums	7,334	7,334	13,494	13,793
3340 - Membership Dues	7,000	7,000	7,000	7,000
3341 - Subscriptions-Serials	1,847,590	650,000	650,000	650,000
3361 - Professional Development	1,000	1,000	0	0
3363 - Reimb-Vehicle Use,Parking	3,125	3,125	4,125	4,125
3410 - Equip - Automotive Rental	16,901	16,901	13,214	13,517
3411 - Wreck Handle Charge (fleet)	156	301	1,541	1,553
3416 - GIS Services	20,442	20,442	20,455	20,451
3429 - Cellphone Charges	881,244	881,244	881,244	881,244
3430 - Data Services	407,857	407,857	515,737	515,705
3434 - Programming	1,679,014	1,679,014	1,887,101	2,125,181
3460 - Disposal Services	138	138	138	138
3518 - Credit Card Charges	8,300	8,300	8,300	8,300
3549 - Miscellaneous Refunds	1,250	1,250	1,250	1,250
3994 - Outside Temps-Staffing	0	34,296	0	0
Contractual - Other Services	\$8,668,303	\$7,962,087	\$8,486,081	\$8,753,336
4860 - Books	2,835,000	4,032,590	4,032,590	4,032,590
Capital Outlay	\$2,835,000	\$4,032,590	\$4,032,590	\$4,032,590
5011 - Reimb Fr Othr Organizaton	0	(207,122)	0	0
Reimbursements	\$0	(\$207,122)	\$0	\$0
Total Expense	\$37,751,393	\$37,318,749	\$43,489,755	\$46,008,302



# MANAGEMENT SERVICES

## MISSION

Enhance the vitality and quality of life for all in the Dallas community.

## SERVICE DESCRIPTIONS

<p>311 Customer Service Center</p>	<p>Delivers courteous and knowledgeable customer service to residents requesting non-emergency City services via phone, web, mobile app, and City Hall On-the-Go. Reported 311 service requests are passed along to city departments, who address and solve the problem. We provide service 24 hours a day, seven days a week, and 365 days a year.</p>
<p>Communications, Outreach, &amp; Marketing</p>	<p>Enhances transparency, engaging internal and external stakeholders, by strategically marketing One Dallas through Public Information; A/V Production; Design, Brand and Visual Identity; Language Access.</p>
<p>Office of Community Care</p>	<p>Provides human and social services including emergency assistance, financial empowerment, WIC, Senior services, administration and support of community centers, and Vital Statistics.</p>
<p>Office of Community Development</p>	<p>Proactively facilitates the planning and implementation of real estate projects that advance the City's equitable economic development and community priorities, including housing affordability, livable wages and workforce development, entrepreneurship and innovation, inclusive arts and culture, racial equity, public safety, and environmental justice.</p>
<p>Office of Community Police Oversight</p>	<p>Improves police service to the community, civilian trust in the Dallas Police Department, and officer safety and working conditions. By working with the police and the community, we can not only reduce violence but we can create real community – all of us sharing in this city by living according to the rules of mutual accountability and respect. The community we are building will be safe for everyone, regardless of race or socioeconomic status.</p>
<p>Office of Emergency Management</p>	<p>Coordinates responses for all departments for large-scale incidents and staffs the Emergency Operations Center during significant emergencies. Writes and maintains emergency plans and procedures and manages a multitude of emergency response programs and projects including severe weather, hazardous materials, pandemic flu, other public health programs, disaster exercises, and public outreach programs. Manages and administers Department of Homeland Security grant funds received annually. These funds aid in providing equipment, personnel, and other resources to meet a variety of Public Safety needs.</p>

# MANAGEMENT SERVICES

<p>Office of Environmental Quality &amp; Sustainability</p>	<p>Reduces environmental risks through: Stormwater Management (inspections, complaint &amp; spill response, permit administration, DFR-support, waste management, and education), Air Quality (inspections, monitoring, and complaint response), Environmental Management (Environmental Management System, Due Diligence, and Brownfields), Comprehensive Environmental &amp; Climate Action Plan (CECAP) Measures (Climate Issues, Greenhouse Gas Emissions, &amp; Urban Agriculture Initiatives), Zero Waste (Recycling Audits, Multi-family Recycling, City Facility Zero Waste), Water Conservation (Minor Plumbing Home Repairs, Water Use Assessment Programs, and Local/Regional Conservation Education and Outreach).</p>
<p>Office of Equity &amp; Inclusion</p>	<p>Utilizes disaggregated data, inclusive community engagement, and accountability to the public to operationalize equity to improve outcomes for all Dallas residents. Investigates discrimination in employment, housing, and public accommodation, provides education and outreach to the community, and oversees implementation of the ADA Transition Plan, Welcoming Dallas Strategic Plan, and continually improving and updating Racial Equity Plan.</p>
<p>Office of Government Affairs</p>	<p>Serves as lead policy and communications liaison to local, regional, state, federal, and international levels of government and other independent agencies, including but not limited to outreach on citywide initiatives; develops and manages the City's state and federal legislative initiatives impacting the City and its 1.3 million residents in coordination with internal and external stakeholders; and secures funding and other resources for City programs</p>
<p>Office of Historic Preservation*</p>	<p>Provides services related to historic districts, historic structures, and potential historic districts and structures. These services include Landmark (historic) Designation, Certificates of Appropriateness (approval forms for work on landmark structures) and administering tax incentive programs with Historic Districts and on individual structures. *Office of Historic Preservation will be moved to Planning &amp; Urban Design effective October 1, 2023.</p>
<p>Office of Homeless Solutions</p>	<p>Renders contracts, grants, and general funding to direct providers of homeless services to continually improve the health and safety of the target population, readying them for and moving them out of homelessness and into housing. The Office of Homeless Solutions (OHS) also utilizes a Street Outreach Team to identify and meet with actively unsheltered individuals and families connecting them to shelter opportunities and resources. OHS supports the cultivation of intentional homeless services that maximize impact and effectiveness, delivering positive, sustainable outcomes.</p>
<p>Office of Integrated Public Safety Solutions</p>	<p>Works proactively to address systematic factors that contribute to criminal activity and provides non-law enforcement solutions to improve the quality of life in the community and thereby reducing the demand for police services.</p>

# MANAGEMENT SERVICES

Small Business Center	Provides capital resources and learning labs to support new entrepreneurs and existing small business to support economic development and stability in Dallas. Ensure the compliance of the Business Inclusion Policy is adhered by all internal departments. Creates and manages workforce programs to meet the needs of residents and employers of Dallas.
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## SERVICE BUDGET

Service	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
311 Customer Service Center	5,912,201	5,429,400	6,407,274	6,749,319
Communications, Outreach, & Marketing	3,464,435	3,187,830	4,389,553	4,566,551
Office of Community Care	9,392,529	9,291,195	10,114,699	10,089,119
Office of Community Development	0	0	1,011,271	1,011,271
Office of Community Police Oversight	812,769	566,853	863,890	967,246
Office of Emergency Management	1,347,438	1,347,438	1,251,963	1,288,685
Office of Environmental Quality & Sustainability	6,951,897	6,427,387	5,685,276	6,070,632
Office of Equity & Inclusion	3,818,250	3,435,641	3,842,488	3,518,102
Office of Government Affairs	974,559	994,173	1,112,725	1,166,649
Office of Historic Preservation*	1,362,424	1,194,501	0	0
Office of Homeless Solutions	16,851,704	16,851,704	16,850,149	16,566,719
Office of Integrated Public Safety Solutions	5,649,515	4,666,344	5,822,887	6,013,272
Small Business Center	3,752,914	3,493,429	4,102,059	4,232,872
<b>Expense Total</b>	<b>\$60,290,635</b>	<b>\$56,885,894</b>	<b>\$61,454,234</b>	<b>\$62,240,437</b>

# MANAGEMENT SERVICES

## ANNUAL OPERATING EXPENSE AND REVENUE

The table below provides a summary of the amended budget and forecast for the current year compared to the budget for FY 2023-24 and planned budget for FY 2024-25.

Category	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
Personnel Services	36,720,014	33,744,416	39,375,545	41,061,818
Supplies - Materials	1,246,776	1,406,036	1,408,132	1,367,371
Contractual - Other Services	37,630,367	36,575,426	36,516,238	35,729,083
Capital Outlay	557,711	674,711	202,396	134,396
Expense Total	\$76,154,868	\$72,400,589	\$77,502,311	\$78,292,668
Reimbursements	(15,864,233)	(15,514,695)	(16,048,077)	(16,052,231)
Department Total	\$60,290,635	\$56,885,894	\$61,454,234	\$62,240,437
Department Revenue Total	\$2,592,029	\$2,579,988	\$2,681,998	\$2,681,998

## REIMBURSEMENTS

Reimbursements reflect contributions from various agencies, including federal and state funds, internal service departments, enterprise fund departments, and department support. Department support reflects interdepartmental transfers for the cost of management oversight and administrative support within the department. The table below provides a summary of reimbursements from various sources.

Source of Reimbursement	FY 2023-24 Budget	FY 2024-25 Planned
311 Customer Service Center: Dallas Water Utilities Reimbursement	(3,965,665)	(3,965,665)
Office of Community Care: Housing Opportunities for Persons with AIDS (HOPWA) Reimbursement	(110,000)	(110,000)
Office of Community Care: Women, Infants, and Children (WIC) Program Reimbursement	(250,000)	(250,000)
Office of Emergency Management: Dallas Water Utilities Reimbursement	(40,000)	(40,000)
Office of Emergency Management: Urban Area Security Initiative (UASI)	(75,311)	(75,311)
Office of Emergency Management: Storm Drainage Management Reimbursement	(40,000)	(40,000)
Office of Environmental Quality and Sustainability: Storm Drainage Management Reimbursement	(4,753,100)	(4,756,770)
Office of Environmental Quality and Sustainability: Water Utilities Reimbursement	(4,467,013)	(4,467,348)

# MANAGEMENT SERVICES

Source of Reimbursement	FY 2023-24 Budget	FY 2024-25 Planned
Office of Environmental Quality and Sustainability: Sanitation Services Reimbursement	(988,059)	(988,208)
Office of Environmental Quality and Sustainability: Texas Commission on Environmental Quality (TCEQ) Grants	(1,220,530)	(1,220,530)
Office of Government Affairs: Justice Assistant Grant	(78,399)	(78,399)
Office of Homeless Solutions: Emergency Solutions Grants Program	(20,000)	(20,000)
Office of Homeless Solutions: HOME American Rescue Plan (HOME-ARP) Grants Program	(40,000)	(40,000)
<b>Reimbursement Total</b>	<b>\$(16,048,077)</b>	<b>\$(16,052,231)</b>

## ADDITIONAL RESOURCES

Additional resources are multi-year funds used to account for and report the proceeds of a specific revenue source that are restricted or committed to expenditures for a specified purpose. The table below lists funds that require additional appropriations in FY 2023-24 and FY 2024-25.

Fund	FY 2023-24 Budget	FY 2024-25 Planned
FY 2023-24 Community Development Block Grant (CD23)	1,359,002	0
FY 2023-24 Emergency Solutions Grant (ES23)	1,218,010	0
FY 2023-24 Housing Opportunities for Persons w/AIDS (HW23)	9,469,115	0
FY 2024-25 Community Development Block Grant (CD24)	0	1,359,002
FY 2024-25 Emergency Solutions Grant (ES24)	0	1,218,010
FY 2024-25 Housing Opportunities for Persons w/AIDS (HW24)	0	9,469,115
<b>Additional Resources Total</b>	<b>\$12,046,127</b>	<b>\$12,046,127</b>

# MANAGEMENT SERVICES

## PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours (with the exception of DFR uniform FTEs which may equal 2,808 hours depending upon assignment). Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turnover that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE. The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs funded from additional resources such as grant funds.

Category	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
Regular Civilian	421.13	374.25	445.59	448.49
Regular Uniform	0.00	0.00	0.00	0.00
Civilian Overtime	10.48	5.60	3.33	3.33
Uniform Overtime	0.00	0.00	0.00	0.00
Temporary Help	15.00	15.57	0.00	0.00
Department Total	446.61	395.42	448.92	451.82

## MAJOR BUDGET ITEMS

The FY 2023-24 budget and FY 2024-25 planned budget include adjustments for costs such as employee/retiree health benefits, civilian employee retirement adjustments, civilian merit pay adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers' compensation, liability, and property insurance. The table below lists funding levels for major budget items for each year of the biennial. The amounts in each column are a positive or negative adjustment from the FY 2022-23 amended budget.

### 311 Customer Service Center

Major Budget Item	FY 2023-24 Positions	FY 2023-24 Budget	FY 2024-25 Positions	FY 2024-25 Planned
Reallocate \$535,871 from temporary staffing to create 21 Customer Service Agent Trainee positions (-4.50 FTEs).	20	\$0	20	\$0
Major Budget Items Total	20	\$0	20	\$0



# MANAGEMENT SERVICES

## Communications, Outreach, & Marketing

Major Budget Item	FY 2023-24 Positions	FY 2023-24 Budget	FY 2024-25 Positions	FY 2024-25 Planned
Add funding for one Senior Outreach Specialist position and two Multimedia Specialist positions previously funded through ARPA (3.00 FTEs).	3	\$179,729	3	\$179,729
Add funding for custodial services at Fair Park Multimedia Center.	0	\$24,995	0	\$24,995
Add one Assistant Director, one Public Information Coordinator II, and one Graphic Designer position and upgrade three existing positions to provide equitable excellent communications, outreach, marketing, and language access.	3	\$281,065	3	\$368,138
Add funding for crisis communications and media training.	0	\$100,000	0	\$100,000
Add funding for equitable language access.	0	\$100,000	0	\$100,000
<b>Major Budget Items Total</b>	<b>6</b>	<b>\$685,789</b>	<b>6</b>	<b>\$772,862</b>

## Office of Community Care

Major Budget Item	FY 2023-24 Positions	FY 2023-24 Budget	FY 2024-25 Positions	FY 2024-25 Planned
Add funding for one Supervisor position for West Dallas Community Center (0.75 FTEs).	1	\$65,145	1	\$86,861
Add funding for one Intern position for Financial Empowerment (0.75 FTEs).	1	\$38,636	1	\$51,516
Add funding for one Age Friendly Officer position to improve communication and outreach of the Senior Services team (0.75 FTEs).	1	\$102,903	1	\$137,204
Add one-time funding for consulting resources to assess and develop a strategic plan for senior services.	0	\$250,000	0	\$0
<b>Major Budget Items Total</b>	<b>3</b>	<b>\$456,684</b>	<b>3</b>	<b>\$275,581</b>

# MANAGEMENT SERVICES

## Office of Community Development

Major Budget Item	FY 2023-24 Positions	FY 2023-24 Budget	FY 2024-25 Positions	FY 2024-25 Planned
Establish the Office of Community Development, transfer five positions from the Office of Economic Development, and increase contractual services to support service delivery (5.00 FTEs).	5	\$624,325	5	\$624,325
Reallocate funding from Planning & Urban Design to create two Senior Outreach Specialists, one Chief Planner, and one Senior Supervisor - Service Area Planning position (4.00 FTEs).	4	\$386,946	4	\$386,946
<b>Major Budget Items Total</b>	<b>9</b>	<b>\$1,011,271</b>	<b>9</b>	<b>\$1,011,271</b>

## Office of Community Police Oversight

Major Budget Item	FY 2023-24 Positions	FY 2023-24 Budget	FY 2024-25 Positions	FY 2024-25 Planned
Add one Special Investigator position to assist with requests from the Community Police Oversight Board and independent investigations launched by the Office of Community Police Oversight (0.75 FTEs).	0	\$0	1	\$84,861
<b>Major Budget Items Total</b>	<b>0</b>	<b>\$0</b>	<b>1</b>	<b>\$84,861</b>

## Office of Emergency Management

Major Budget Item	FY 2023-24 Positions	FY 2023-24 Budget	FY 2024-25 Positions	FY 2024-25 Planned
Increase funding for siren preventative maintenance budget for the Outdoor Warning System (OWS) sirens.	0	\$100,000	0	\$100,000
<b>Major Budget Items Total</b>	<b>0</b>	<b>\$100,000</b>	<b>0</b>	<b>\$100,000</b>

## Office of Environmental Quality & Sustainability

Major Budget Item	FY 2023-24 Positions	FY 2023-24 Budget	FY 2024-25 Positions	FY 2024-25 Planned
Add funding for additional Green Job Skills program curriculum as part of overall Citywide equity-focused initiatives.	0	\$100,000	0	\$100,000

# MANAGEMENT SERVICES

## Office of Environmental Quality & Sustainability

Major Budget Item	FY 2023-24 Positions	FY 2023-24 Budget	FY 2024-25 Positions	FY 2024-25 Planned
Add funding to establish an Urban Agriculture Infrastructure Grant program as part of overall Citywide equity-focused initiatives.	0	\$100,000	0	\$100,000
<b>Major Budget Items Total</b>	<b>0</b>	<b>\$200,000</b>	<b>0</b>	<b>\$200,000</b>

## Office of Equity & Inclusion

Major Budget Item	FY 2023-24 Positions	FY 2023-24 Budget	FY 2024-25 Positions	FY 2024-25 Planned
Add one-time funding to hire a consultant to assist with the new Fair Housing Equity plan.	0	\$100,000	0	\$0
<b>Major Budget Items Total</b>	<b>0</b>	<b>\$100,000</b>	<b>0</b>	<b>\$0</b>

## Office of Government Affairs

Major Budget Item	FY 2023-24 Positions	FY 2023-24 Budget	FY 2024-25 Positions	FY 2024-25 Planned
Add one Sr. Governmental Affairs position to provide support in international affairs (0.75 FTEs).	1	\$62,655	1	\$83,540
<b>Major Budget Items Total</b>	<b>1</b>	<b>\$62,655</b>	<b>1</b>	<b>\$83,540</b>

## Office of Historic Preservation

Major Budget Item	FY 2023-24 Positions	FY 2023-24 Budget	FY 2024-25 Positions	FY 2024-25 Planned
Transfer seven positions and consolidate the Office of Historic Preservation into Planning and Urban Design.	(7)	\$(1,597,044)	(7)	\$(1,118,652)
<b>Major Budget Items Total</b>	<b>(7)</b>	<b>\$(1,597,044)</b>	<b>(7)</b>	<b>\$(1,118,652)</b>

## Office of Homeless Solutions

Major Budget Item	FY 2023-24 Positions	FY 2023-24 Budget	FY 2024-25 Positions	FY 2024-25 Planned
Replace lost grant funding for the Temporary Inclement Weather Shelter (TIWS).	0	\$250,000	0	\$250,000

# MANAGEMENT SERVICES

## Office of Homeless Solutions

Major Budget Item	FY 2023-24 Positions	FY 2023-24 Budget	FY 2024-25 Positions	FY 2024-25 Planned
Reallocate \$181,613 in FY 2023-24 and then decrease to \$149,515 in FY 2024-25 from outsourced outreach services to purchase one vehicle and add one General Manager position for the Outreach & Emergency Services Division (0.75 FTEs).	1	\$0	1	\$0
Add \$1,000,000 of one-time funding in FY 2023-24 for increased costs of fencing and cleaning for homeless encampment closure cost.	0	\$1,000,000	0	\$0
Increase funding for contract services to support the R.E.A.L. Time Rehousing (RTR) contract that works to decommission encampments and ensure unsheltered residents are connected to expanded housing opportunities.	0	\$937,000	0	\$1,500,000
Increase funding for Building Security costs related to three City-owned buildings acquired by the Office of Homeless Solutions.	0	\$200,000	0	\$200,000
Back out one-time funding to support and stabilize small emerging non-profits that make up the homeless provider ecosystem and increase existing shelter capacity.	0	\$(1,000,000)	0	\$(1,000,000)
<b>Major Budget Items Total</b>	<b>1</b>	<b>\$1,387,000</b>	<b>1</b>	<b>\$950,000</b>

## Office of Integrated Public Safety Solutions

Major Budget Item	FY 2023-24 Positions	FY 2023-24 Budget	FY 2024-25 Positions	FY 2024-25 Planned
Transfer one Program and Compliance position from DPD to IPSS and add funding in FY 2024-25 to pay for the partial cost of this position currently supported by grant program which will end in May 2025 (0.40 FTEs).	0	\$0	1	\$64,516

# MANAGEMENT SERVICES

## Office of Integrated Public Safety Solutions

Major Budget Item	FY 2023-24 Positions	FY 2023-24 Budget	FY 2024-25 Positions	FY 2024-25 Planned
Add one Sr. Project Specialist position for Parent Project to work with the District Attorney, Dallas Independent School District, Dallas Police Department, Community Organizations and Counseling Services to address teen behavior (0.75 FTEs).	1	\$177,550	1	\$203,400
<b>Major Budget Items Total</b>	<b>1</b>	<b>\$177,550</b>	<b>2</b>	<b>\$267,916</b>

### Small Business Center

Major Budget Item	FY 2023-24 Positions	FY 2023-24 Budget	FY 2024-25 Positions	FY 2024-25 Planned
Reallocate \$83,533 in funding from Professional Services to support a filled Talent Acquisition Partner position in Human Resources for the Fresh Start Program.	0	\$0	0	\$0
<b>Major Budget Items Total</b>	<b>0</b>	<b>\$0</b>	<b>0</b>	<b>\$0</b>

## BUDGETING FOR EQUITY

Budgeting for Equity reflects the intentional process by City departments to identify existing disparities in outcomes across various indicators and developing strategies and targeted investments to improve success for Dallas residents. The bullets below reflect departments' equity efforts.

### 311 Customer Service Center

- Eliminate the wait time gap between English and Spanish speaking residents calling 311 by 3:00 minutes by the end of 2024.
- Continue to increase the percent of bilingual Customer Service Agents from 9 percent to 30 percent by December 2026.
- Continue to increase the percent of bilingual Supervisors from 0 percent to 30 percent by December 2026.
- Continue to add additional self-service transactions in Spanish and other languages.

# MANAGEMENT SERVICES

## Communications, Outreach, & Marketing

- Procure master agreement service contracts for translation and interpretation to equitably support language access, ensuring written translations and oral interpreters increasing engagement with all City-sponsored communication, outreach, and marketing strategies. Language access includes top non-English local languages based on 2020 Census data: Spanish, Chinese, Korean, Amharic and Vietnamese.
- Increase collaboration with city departments to create and implement effective marketing strategies that develop engaging content equitably targeted to communicate community needs.
- Support CMO implementation of an equitable engagement framework informing planning processes to identify and increase participation timely reaching segmented audiences based on demographics, psychographics, current behaviors, and preferred information sources.
- Invest professional development funds to administer cultural competency training for MGT and executive staff. Increase knowledge of and capacity for strategic communication engaging multicultural and limited English proficiency communities to meaningfully increase access to services. Training increases confidence messages and materials are appropriate, understandable, believable, and culturally sensitive.

## Office of Community Care

- Identify budget requests advance equitable outcomes for residents most impacted by inequities utilizing disaggregated data by race and ethnicity.
- Align efforts to Equity Indicators to create cross-collaboration among city departments and anchoring institutions.
- Verify programs, projects, plans, and investments are helping to reduce disparities.
- Increase community engagement in enhancements, reductions, and overall budget development.

## Office of Community Development

- Increase percentage of projects undertaken or supported in Equity Priority Areas (as defined in the 2023 Racial Equity Plan) and Target Areas (as defined in the 2023 Incentives Policy).
- Offer capacity building and development entitlement process support to BIPOC developers and small business owners.

## Office of Community Police Oversight

- By December 2024, make a recommendation to DPD to extend the time to make a complaint from 60 days to 90 days.
- Increase the number of community-based organizations serving as OCPO Complaint Intake sites from 0 participant to 20 participants by December 2027.
- Increase the number of outreach and education efforts in majority Black and Hispanic neighborhoods from 12 efforts to 25 efforts by May 2024.

# MANAGEMENT SERVICES

## Office of Emergency Management

- Increase the number of Community Emergency Response Team (CERT) participants in equity priority areas from 134 to 168 by December 2025 (25 percent).
- Translate 100 percent of our digital emergency preparedness outreach materials into the five most commonly spoken languages in the City of Dallas by December 2023.
- Increased number of community partnerships supporting renters' insurance in equity priority areas from 0 to 20 by May 2025.
- Increase number of partnerships with landlords of multi-dwelling units in equity priority areas from 0 to 40 by May 2025.

## Office of Environmental Quality & Sustainability

- Continue to work with City Departments to support use of EJ & GIS Tools in implementing neighborhood projects and services, and to measure improvement through tracking number of staff trained to use the tool to support operations.
- Continue to deploy additional non-regulatory air quality monitors in Equity Priority Areas throughout the City; and work with local public health experts to evaluate data, and develop and implement appropriate bilingual health interventions and community information.
- Continue community outreach and engagement efforts communicating City efforts to Equity Priority Areas.
- Increase acreage of neighborhood growing sites (e.g.: commercial, community, and residential gardens) serving historically disadvantaged communities from 7 acres to 17 acres by December 2027.

## Office of Equity & Inclusion

- Increase the percent of progress reporting on REP implementation across departments to WEE Committee and Community Stakeholders (residents, business, and other partners) by 10 percent.
- Increase the number of Fair Housing education and outreach programs by 20 percent by May 2024 (outreach, marketing, and other partnerships across a variety of stakeholders).

## Office of Government Affairs

- Seek diversity by increasing the number of referrals to departments for grants and other resources that support equity-focused initiatives in equity priority areas
- Increase number of community members engaged in providing feedback on the City's federal and state legislative priorities in equity priority areas.
- Track and report City's federal and state legislative programs and provide a corresponding report to the City Council on specific legislative initiatives that impact historically disadvantaged communities.

# MANAGEMENT SERVICES

## Office of Homeless Solutions

- In partnership with HOU, OCC, Housing Forward, and Dallas County, OHS, through the local Continuum of Care and the R.E.A.L. Time Rehousing Initiative, has added an additional 248 units to the availability of permanent supportive housing stock and continues to secure additional PSH stock beyond this original goal.
- Decrease the average placement time from program enrollment to housing placement for single, Black REAL Time Rehousing applicants from an average of 77 days to an average of 59 days by December 2027.

## Office of Integrated Public Safety Solutions

- Reduce incidents of gun violence in high risk areas by 5 percent.
- Increase the number of mental health calls for service responded to by Crisis Intervention Team or RIGHT Care Team by 5 percent.
- Increase in the number of services provided to individuals served under each of the community violence intervention programs by 10 percent.
- Decrease in the number of police calls for service and criminal offenses after implementation of Crime Prevention through Environmental Design at public safety nuisance properties by 10 percent.

## Small Business Center

- Annually track how many MWBE subcontractors transition to become Primes in the City of Dallas on an annual basis.
- Increase spending by 25 percent with M/WBE subcontractors in accordance with the City's Business and Inclusion Development plan.
- By 2024, breakdown and publish the percentages within the City's M/WBE Categories.
- Increase the number of M/WBE businesses engaged in the Mentor/Protege program from 10 participants to 20 participants by December 2024.

## EXPENSE DETAIL

	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
1101 - Salary - Civilian	29,909,723	25,201,708	32,434,174	33,430,386
1111 - Cell Phone Stipend	26,768	19,320	26,768	26,768
1113 - One-time Pay - Civilian	1,000	3,800	0	0
1116 - Retroactive Pay - Civilian	0	976	0	0
1117 - Vacancy Savings - Salary	(1,939,463)	(51,434)	(2,439,398)	(2,317,416)
1118 - Vacancy Savings - Pension	(268,651)	(7,264)	(344,562)	(331,272)



# MANAGEMENT SERVICES

	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
1119 - Vacancy Savings (Medicare)	(25,891)	(746)	(35,372)	(34,004)
1120 - Wellness Incentive (Uniform and Civilian)	0	0	210,795	211,265
1201 - Overtime - Civilian	206,107	370,438	227,116	227,116
1203 - Service Incentive Pay	32,546	26,508	33,054	33,054
1207 - Compensatory Time Pay - Civ	721	0	721	721
1210 - Vacation Term Pay - Civilian	15,000	131,349	18,500	18,500
1212 - Termination Payment -Attendance Incentive Leave - Civilian	2,000	7,354	6,000	6,000
1242 - Language Assignment Pay	2,640	2,640	3,000	3,000
1301 - Pension - Civilian	4,272,691	3,575,122	4,562,405	4,728,450
1303 - Life Insurance	30,439	30,439	30,949	31,130
1304 - Health Insurance	3,290,624	3,290,624	3,993,755	4,366,037
1305 - Supplemental Pension - Uniform	28,984	0	38,645	38,645
1306 - ER Medicare	441,133	375,426	470,722	485,165
1308 - Mandatory Deferred Comp	4,077	4,884	5,077	5,077
1314 - Worker's Compensation	137,575	137,575	133,196	133,196
1406 - Administrative Leave - Civilian	0	22,594	0	0
1453 - Continuance Pay - Civilian	0	(288)	0	0
1511 - Temporary Help - Regular	545,991	597,391	0	0
1512 - Temporary Help - Overtime	6,000	6,000	0	0
<b>Personnel Services</b>	<b>36,720,014</b>	<b>33,744,416</b>	<b>39,375,545</b>	<b>41,061,818</b>
2110 - Office Supplies	102,243	56,665	90,902	95,902
2111 - Office Supplies Chargeback	49,551	53,249	46,039	46,039
2120 - Min App Inst Tools - Uten	5,700	60,700	5,000	5,000
2130 - Copy McH Supplies	1,100	0	1,100	1,100
2140 - Light - Power	155,000	159,539	94,943	101,515
2170 - Water - Sewer	40,000	51,210	80,000	80,000
2181 - Fuel - Lube For Vehicle	49,154	53,699	121,143	129,926
2220 - Laundry - Cleaning Suppl	4,122	582	4,122	4,122
2231 - Clothing	61,175	65,520	64,175	64,175
2232 - Food Supplies	87,191	91,769	90,300	90,100
2252 - Meter Postage Fund Level	42,370	28,829	39,747	39,947
2261 - Educational - Recr Suppl	246,315	332,531	285,159	285,159
2264 - Service Pins	1,500	0	1,500	1,500
2270 - Printing Supplies	0	558	0	0
2280 - Other Supplies	191,746	259,149	287,378	287,378
2290 - Event Supplies-Ceremony Event Supplies	0	560	0	0
2710 - Furniture - Fixtures	2,500	22,307	62,616	1,500
2720 - Machine Tools	179	0	179	179
2731 - Data Processing Equipment	89,822	77,936	68,721	68,721
2735 - Software Purchase -\$1000	89,257	87,071	39,257	39,257

# MANAGEMENT SERVICES

	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
2770 - Audiovisual Equipment	529	500	529	529
2780 - Photography - Film Equipment	4,110	0	4,110	4,110
2790 - Protective Equipment	400	0	400	400
2860 - Books Reference Book Only	2,892	263	892	892
2890 - Miscellaneous Equipment	19,920	3,399	19,920	19,920
Supplies - Materials	1,246,776	1,406,036	1,408,132	1,367,371
3020 - Food - Laundry Service	17,851	10,340	3,951	3,951
3030 - Printing - Photo Services	167,456	180,677	232,499	232,499
3050 - Communications	949,686	949,686	772,604	775,441
3051 - Telephone Equipment Charges	4,562	5,566	6,822	6,822
3053 - Data Circuit Billing	389,970	389,970	671,326	672,269
3060 - Equipment Rental [Outside City]	177,201	276,787	177,201	177,201
3061 - Equip Rental	0	74,881	30,000	30,000
3062 - Pc Leasing [Outside City]	176	0	176	176
3070 - Professional Services	19,077,805	18,409,079	18,935,917	18,831,015
3072 - Contractor Service Fees	1,407,000	1,400,500	1,407,000	1,407,000
3074 - Music License Fees	1,000	0	1,000	1,000
3080 - Cable Tv Services	1,400	1,400	1,400	1,400
3085 - Freight	700	1,500	700	700
3090 - City Forces	420,828	421,387	437,468	437,468
3091 - Custodial Services	0	0	24,995	24,995
3092 - Security Services	201,000	212,941	401,000	401,000
3099 - Misc Special Services	4,489,800	3,403,210	4,156,785	4,164,926
3110 - Equip Repairs and Maintenance	43,193	34,693	301,193	301,193
3130 - Copy Machine Rent-Lease-Maint	47,198	53,453	37,729	37,729
3150 - Copy Center Charges	18,514	6,649	19,302	19,302
3201 - Stores Overhead Charges	500	79	500	500
3210 - Building Repairs and Maint	240,000	307,601	995,600	229,600
3310 - Insurance	45,937	45,937	168,232	168,232
3313 - Liability Premiums	10,541	10,541	19,328	19,755
3315 - Tolls	2,450	3,333	2,450	2,450
3320 - Advertising	1,314,429	1,289,025	1,805,429	1,805,429
3330 - Rents [Lease]	2,411,348	2,409,248	749,208	749,208
3340 - Membership Dues	114,955	132,421	142,805	142,805
3341 - Subscriptions-Serials	931	3,838	25,931	25,931
3350 - Rents-Rental Assistance Pgm	0	327	0	0
3360 - Purchased Transportation	26,000	38,938	46,000	51,000
3361 - Professional Development	349,925	379,186	382,414	382,414
3363 - Reimb-Vehicle Use,Parking	28,880	29,504	26,480	26,480
3364 - Personnel Development	108,299	28,647	84,063	84,063
3410 - Equip - Automotive Rental	180,185	180,185	207,497	219,896
3411 - Wreck Handle Charge (fleet)	20,889	20,889	61,510	61,918
3416 - GIS Services	24,572	24,572	24,019	24,013

# MANAGEMENT SERVICES

	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
3420 - Commun Equip Rental	278,307	278,307	112,342	117,157
3421 - Veh License - Registration Fees	0	262	0	0
3429 - Cellphone Charges	114,591	159,068	122,693	122,693
3430 - Data Services	467,300	467,300	444,705	444,669
3434 - Programming	1,816,549	1,816,549	2,087,366	2,370,185
3460 - Disposal Services	900,346	1,188,501	1,134,346	900,346
3599 - Misc. Other Charges	1,200	144	1,200	1,200
3690 - Miscellaneous Transfers	1,500,000	1,500,000	0	0
3899 - Other Misc Exp - Reimb	0	0	3,000	3,000
3994 - Outside Temps-Staffing	256,893	428,308	250,052	250,052
Contractual - Other Services	37,630,367	36,575,426	36,516,238	35,729,083
4599 - Improvements non-Building	0	117,000	0	0
4730 - Inst Apparatus Major	156,616	156,616	60,909	60,909
4740 - Motor Vehicles Cap	247,728	247,728	68,000	0
4741 - Automobiles	103,367	103,367	23,487	23,487
4742 - Trucks	50,000	50,000	50,000	50,000
Capital Outlay	557,711	674,711	202,396	134,396
5011 - Reimb Fr Othr Organizaton	(2,942,105)	(2,980,646)	(2,782,299)	(2,782,448)
5012 - Reimbursements-Stormwater	(4,593,050)	(4,344,023)	(4,793,100)	(4,796,770)
5110 - Refunds	0	(204)	0	0
5325 - Reimbursement - Dallab Water Utilities	(8,329,078)	(8,189,822)	(8,472,678)	(8,473,013)
Reimbursements	(15,864,233)	(15,514,695)	(16,048,077)	(16,052,231)
Total Expense	\$60,290,635	\$56,885,894	\$61,454,234	\$62,240,437



# MAYOR & CITY COUNCIL

## MISSION

Serve as a catalyst for meaningful engagement flowing between residents, elected officials, and staff through empathy, ethics, excellence, and equity.

## DEPARTMENT GOALS

- Foster public engagement and increase outreach into community
- Enhance MCC department financial reporting and compliance through process improvements and technology adoption
- Provide outreach support to Council Members to ensure all Boards and Commissions have a vacancy rate under 40 percent
- Maintain 90 percent submission rate of Annual Reports for Boards and Commissions

## SERVICE DESCRIPTIONS

MAYOR & CITY COUNCIL	
Administrative Support for the Mayor and City Council	Provides policy, communications, and administrative support to the Mayor and the 14 City Council members. Support staff serves as constituent liaisons to the Mayor and City Council through resident communication and issue resolution with peer departments, initiating community outreach opportunities for the elected body on City initiatives, researching policies and programs on behalf of the elected body, organizing neighborhood events and annual budget town hall meetings, and disseminating pertinent information to the residents of Dallas.

## SERVICE BUDGET

Service	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
Administrative Support for the Mayor and City Council	6,940,550	6,558,352	7,587,447	7,782,589
Expense Total	\$6,940,550	\$6,558,352	\$7,587,447	\$7,782,589

# MAYOR & CITY COUNCIL

## ANNUAL OPERATING EXPENSE AND REVENUE

The table below provides a summary of the amended budget and forecast for the current year compared to the budget for FY 2023-24 and planned budget for FY 2024-25.

Category	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
Personnel Services	5,654,818	5,193,298	6,011,190	6,173,979
Supplies - Materials	118,014	118,026	67,247	64,092
Contractual - Other Services	1,167,718	1,247,028	1,509,010	1,544,518
Capital Outlay	0	0	0	0
Expense Total	\$6,940,550	\$6,558,352	\$7,587,447	\$7,782,589
Reimbursements	0	0	0	0
Department Total	\$6,940,550	\$6,558,352	\$7,587,447	\$7,782,589
Department Revenue Total	\$0	\$350	\$0	\$0

## PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours (with the exception of DFR uniform FTEs which may equal 2,808 hours depending upon assignment). Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turnover that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE. The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs funded from additional resources such as grant funds.

Category	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
Regular Civilian	61.80	62.12	69.55	69.80
Regular Uniform	0.00	0.00	0.00	0.00
Civilian Overtime	0.00	0.63	0.47	0.47
Uniform Overtime	0.00	0.00	0.00	0.00
Temporary Help	0.00	0.00	0.00	0.00
Department Total	61.80	62.75	70.02	70.27

# MAYOR & CITY COUNCIL

## MAJOR BUDGET ITEMS

The FY 2023-24 budget and FY 2024-25 planned budget include adjustments for costs such as employee/retiree health benefits, civilian employee retirement adjustments, civilian merit pay adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers' compensation, liability, and property insurance. The table below lists funding levels for major budget items for each year of the biennial. The amounts in each column are a positive or negative adjustment from the FY 2022-23 amended budget.

Major Budget Item	FY 2023-24 Positions	FY 2023-24 Budget	FY 2024-25 Positions	FY 2024-25 Planned
Reallocate \$56,475 from Contractual - Other Services to add one Administrative Specialist Position for Mayor & City Council (0.75 FTEs).	1	0	1	0
Increase funding for Annual Boards & Commission Event.	0	40,000	0	40,000
Add funding for two additional District Offices.	0	40,000	0	10,000
Add one-time funding for 2025 Inauguration Ceremony.	0	0	0	40,000
<b>Major Budget Items Total</b>	<b>1</b>	<b>\$80,000</b>	<b>1</b>	<b>\$90,000</b>

## BUDGETING FOR EQUITY

Budgeting for Equity reflects the intentional process by City departments to identify existing disparities in outcomes across various indicators and developing strategies and targeted investments to improve success for Dallas residents. The bullets below reflect departments' equity efforts.

- Increase the number of cross-city Council events focused on an equity-indicator.
- Increase the number of cross-collaborative City Council partnerships focused on an equity indicator.
- Make a recommendation to City Council to adopt a policy end goal that Boards and Commissions represent the demographics of those most impacted by the decisions.

## EXPENSE DETAIL

	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
1101 - Salary - Civilian	4,550,630	4,032,219	4,732,443	4,833,677
1111 - Cell Phone Stipend	2,659	3,158	2,474	2,474
1117 - Vacancy Savings - Salary	(154,257)	0	(32,047)	(18,497)
1118 - Vacancy Savings - Pension	(24,139)	0	(4,525)	(2,612)
1119 - Vacancy Savings (Medicare)	(2,489)	0	(465)	(268)
1120 - Wellness Incentive (Uniform and Civilian)	0	0	34,400	34,400
1201 - Overtime - Civilian	50,300	50,300	37,500	37,500

# MAYOR & CITY COUNCIL

	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
1203 - Service Incentive Pay	6,000	1,200	1,200	1,200
1208 - Sick Leave Term Pay - Civilian	0	30,000	0	0
1210 - Vacation Term Pay - Civilian	0	25,276	0	0
1212 - Termination Payment -Attendance Incentive Leave - Civilian	0	2,995	0	0
1250 - Executive Auto Allowance	168,000	60,000	0	0
1301 -Pension - Civilian	512,529	443,278	520,360	534,654
1303 - Life Insurance	3,252	3,252	4,866	4,866
1304 - Health Insurance	463,853	463,852	630,649	660,783
1306 - ER Medicare	65,984	59,185	69,223	70,690
1308 - Mandatory Deferred Comp	0	6,087	0	0
1314 - Worker's Compensation	12,496	12,496	15,112	15,112
<b>Personnel Services</b>	<b>\$5,654,818</b>	<b>\$5,193,298</b>	<b>\$6,011,190</b>	<b>\$6,173,979</b>
2110 - Office Supplies	28,850	28,852	29,050	29,050
2111 - Office Supplies Chargeback	7,500	7,500	11,300	11,300
2181 - Fuel - Lube For Vehicle	6,064	6,064	4,547	4,892
2252 - Meter Postage Fund Level	20,600	20,610	15,850	15,850
2280 - Other Supplies	0	0	3,000	3,000
2710 - Furniture - Fixtures	2,500	2,500	0	0
2731 - Data Processing Equipment	52,500	52,500	3,500	0
<b>Supplies - Materials</b>	<b>\$118,014</b>	<b>\$118,026</b>	<b>\$67,247</b>	<b>\$64,092</b>
3020 - Food - Laundry Service	105,600	105,595	120,525	120,525
3030 - Printing - Photo Services	25,100	25,097	23,100	23,100
3050 - Communications	112,214	112,213	92,713	93,528
3051 - Telephone Equipment Charges	2,000	2,499	3,500	3,500
3053 - Data Circuit Billing	77,147	77,146	193,485	193,757
3060 - Equipment Rental [Outside City]	0	164	0	0
3073 - Honorarium Payments	0	0	9,500	9,500
3090 - City Forces	70,200	70,200	70,000	70,000
3099 - Misc Special Services	211,888	171,887	344,407	342,246
3130 - Copy Machine Rent-Lease-Maint	6,251	11,793	6,251	6,251
3131 - Copy Machine Rent-Copy Center	3,700	3,700	0	0
3150 - Copy Center Charges	6,500	6,500	7,500	7,500
3310 - Insurance	5,176	5,176	7,727	7,727
3313 - Liability Premiums	1,237	1,237	1,566	1,601
3315 - Tolls	600	600	1,400	1,400
3340 - Membership Dues	8,900	9,564	9,100	9,100
3341 - Subscriptions-Serials	6,000	5,999	6,900	6,900
3361 - Professional Development	108,800	108,813	132,000	132,000
3363 - Reimb-Vehicle Use,Parking	10,350	10,350	20,200	20,200
3364 - Personnel Development	0	784	0	0
3410 - Equip - Automotive Rental	6,320	6,320	3,672	4,383



# MAYOR & CITY COUNCIL

	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
3411 - Wreck Handle Charge (fleet)	923	923	0	0
3416 - GIS Services	3,053	3,053	3,055	3,054
3429 - Cellphone Charges	33,124	28,777	32,410	32,410
3430 - Data Services	58,391	58,390	55,477	55,472
3434 - Programming	304,244	304,243	343,822	379,664
3450 - Bldg Servs-City Hall Oper	0	100,000	0	0
3994 - Outside Temps-Staffing	0	16,004	20,700	20,700
Contractual - Other Services	\$1,167,718	\$1,247,028	\$1,509,010	\$1,544,518
<b>Total Expense</b>	<b>\$6,940,550</b>	<b>\$6,558,352</b>	<b>\$7,587,447</b>	<b>\$7,782,589</b>



# NON-DEPARTMENTAL

## MISSION

Provide excellent governmental services to the needs of the City by supporting various Citywide programs.

## DEPARTMENT GOALS

- Ensure sufficient financial resources and reserves are available to comply with Financial Management Performance Criteria (FMPC)
- Set aside funds to meet the City's financial commitment to Tax Increment Financing (TIF) districts

## SERVICE DESCRIPTIONS

NON-DEPARTMENTAL	
Tax Increment Financing Districts Payment	Provides funding for the City's required General Fund payment to TIF districts based on TIF agreements. Additional payments to each TIF district are included in the City's Debt Service Fund.
General Obligation Bond Program and Master Lease Program	The General Obligation Bond Program funds interim financing for capital improvement projects. Expenses include credit facility fees and agent fees. Commercial paper interest costs are paid by the Debt Service Fund. Commercial paper is retired through the issuance of bonds previously approved by voters. The Master Lease Program funds the purchase of equipment and technology improvements, and expenses include payments for principal and interest.
Liability-Claims Fund Transfer	Used by the City to pay claims, settlements, and judgments for damages to real or personal property and for personal injury suffered by any member of the public resulting from actions that should not have been taken by officers, agents, or employees of the City while engaged in the performance of a governmental function.
Non-Departmental	Provides funding for contracts, intergovernmental agreements, and partnerships that either span departments or are not specific to a department. Some of the most significant items funded in this service include the General Fund's portion of unemployment payments, professional services for legislative services, bank contracts, appraisal district contracts, Dallas County tax collection contract, contract wrecker services, Citywide memberships, Public Improvement District assessment payments, and the TIF infrastructure fund payment.
Salary and Benefit Stabilization	Includes funding for payment of civilian employees' termination payments, including sick leave and vacation.

# NON-DEPARTMENTAL

## SERVICE BUDGET

Service	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
General Obligation Bond Program and Master Lease Program	22,828,574	21,864,367	18,659,915	15,388,323
Liability-Claims Fund Transfer	3,501,999	3,501,999	3,387,941	3,341,258
Non-Departmental	33,117,585	33,114,600	21,619,428	23,250,438
Salary and Benefit Stabilization	2,790,100	2,790,100	1,886,495	1,886,495
Tax Increment Financing Districts Payment	86,360,524	86,360,524	90,431,934	91,201,769
<b>Expense Total</b>	<b>\$148,598,782</b>	<b>\$147,631,590</b>	<b>\$135,985,713</b>	<b>\$135,068,283</b>

## ANNUAL OPERATING EXPENSE AND REVENUE

The table below provides a summary of the amended budget and forecast for the current year compared to the budget for FY 2023-24 and planned budget for FY 2024-25.

Category	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
Personnel Services	500,000	500,000	500,000	500,000
Supplies - Materials	0	0	0	0
Contractual - Other Services	148,098,782	147,131,590	135,485,713	134,568,283
Capital Outlay	0	0	0	0
<b>Expense Total</b>	<b>\$148,598,782</b>	<b>\$147,631,590</b>	<b>\$135,985,713</b>	<b>\$135,068,283</b>
Reimbursements	0	0	0	0
<b>Department Total</b>	<b>\$148,598,782</b>	<b>\$147,631,590</b>	<b>\$135,985,713</b>	<b>\$135,068,283</b>
<b>Department Revenue Total</b>	<b>\$102,010,008</b>	<b>\$102,538,049</b>	<b>\$105,665,517</b>	<b>\$107,386,231</b>

# NON-DEPARTMENTAL

## PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours (with the exception of DFR uniform FTEs which may equal 2,808 hours depending upon assignment). Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turnover that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE. The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs funded from additional resources such as grant funds.

Category	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
Regular Civilian	0.00	0.00	0.00	0.00
Regular Uniform	0.00	0.00	0.00	0.00
Civilian Overtime	0.00	0.00	0.00	0.00
Uniform Overtime	0.00	0.00	0.00	0.00
Temporary Help	0.00	0.00	0.00	0.00
Department Total	0.00	0.00	0.00	0.00

## MAJOR BUDGET ITEMS

The FY 2023-24 budget and FY 2024-25 planned budget include adjustments for costs such as employee/retiree health benefits, civilian employee retirement adjustments, civilian merit pay adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers' compensation, liability, and property insurance. The table below lists funding levels for major budget items for each year of the biennial. The amounts in each column are a positive or negative adjustment from the FY 2022-23 amended budget.

Major Budget Item	FY 2023-24 Positions	FY 2023-24 Budget	FY 2024-25 Positions	FY 2024-25 Planned
Increase General Fund portion of TIF district payments to \$90,431,934. Other funds are included in the Debt Service Fund (\$34,463,132).	0	4,071,410	0	4,841,245
Reduce Liability/Claims Fund Transfer to \$3,387,941 in FY 2023-24 and \$3,341,258 in FY 2024-25.	0	(69,754)	0	(116,437)
Adjust Master Lease program payments to \$15,548,492 in FY 2023-24 and \$12,705,731 in FY 2024-25.	0	(4,318,666)	0	(7,161,427)
Add transfer funding to the Infrastructure Investment Fund to contribute the last increments for Cedars and City Center Tax Increment Financing (TIF) Districts.	0	5,987,810	0	5,987,810

# NON-DEPARTMENTAL

Major Budget Item	FY 2023-24 Positions	FY 2023-24 Budget	FY 2024-25 Positions	FY 2024-25 Planned
Reduce Salary and Benefit Stabilization funding to \$1,886,495 to reflect historical usage.	0	(903,605)	0	(903,605)
Add funding for non-uniform equity adjustments due to Salary Survey, effective June 2024.	0	833,334	0	2,500,000
Eliminate funding for contract wrecker services due to new Auto Pound contract.	0	(4,900,000)	0	(4,900,000)
Increase payments to Collin, Dallas, Denton, and Rockwall Central Appraisal Districts (CAD) for FY 2023-24 budget, plus 3 percent assumed increase in FY 2024-25.	0	617,686	0	782,574
Add one-time funding to reimburse Bond & Construction Management for 2024 Bond Program administration.	0	428,831	0	0
<b>Major Budget Items Total</b>	<b>0</b>	<b>\$1,747,046</b>	<b>0</b>	<b>\$1,030,160</b>

## EXPENSE DETAIL

	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
1311 - Unemployment Insurance	500,000	500,000	500,000	500,000
Personnel Services	\$500,000	\$500,000	\$500,000	\$500,000
3035 - Lobbyist	395,000	520,375	488,700	488,700
3070 - Professional Services	4,766,691	4,723,668	4,524,189	4,524,985
3079 - Appraisal Dist Support	4,878,564	4,878,856	5,496,250	5,661,138
3090 - City Forces	1,369,302	1,371,374	1,798,133	1,369,302
3099 - Misc Special Services	11,490,640	11,359,988	3,005,902	4,282,921
3330 - Rents [Lease]	0	9,900	0	0
3340 - Membership Dues	518,551	518,551	536,109	536,109
3361 - Professional Development	0	32,993	0	0
3363 - Reimb-Vehicle Use,Parking	0	58	0	0
3570 - TIF Transfer	86,360,524	86,360,524	90,431,934	91,201,769
3599 - Misc. Other Charges	696,000	696,000	614,012	638,572
3621 - Transfer To Risk Funds	3,501,999	3,501,999	3,387,941	3,341,258
3690 - Miscellaneous Transfers	10,464,253	10,464,253	6,767,556	6,931,303
3702 - Master Lease Expense	19,867,158	18,902,951	15,548,492	12,705,731
3980 - Reserve For Contingencies	1,000,000	1,000,000	1,000,000	1,000,000

# NON-DEPARTMENTAL

	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
3981 - Salary Reserve	2,790,100	2,790,100	1,886,495	1,886,495
Contractual - Other Services	\$148,098,782	\$147,131,590	\$135,485,713	\$134,568,283
<b>Total Expense</b>	<b>\$148,598,782</b>	<b>\$147,631,590</b>	<b>\$135,985,713</b>	<b>\$135,068,283</b>





# OFFICE OF ARTS & CULTURE

## MISSION

Support and grow a sustainable cultural ecosystem that ensures all residents and visitors have opportunities to experience arts and culture throughout the city. Our vision is an equitable, diverse, and connected community, whose residents and visitors thrive through meaningful arts and cultural experiences in every neighborhood across Dallas.

## DEPARTMENT GOALS

- Further implement and reassess priorities within the 2018 Dallas Cultural Plan by aligning and activating tactics with six key priorities: equity, diversity, space, support for artists, sustainable arts ecosystem, and communications
- Build new relationships with artists, South Dallas schools and neighbors at the new Juanita J. Craft Civil Rights House and Museum
- Increase support for cultural equity through facilitating cultural celebrations throughout the year (e.g., Black History Month, Hispanic Heritage Month, Indigenous People's Month, Pride, Women's History Month, AAPI Heritage Month)
- Ensure an equity lens to the 2024 bond for cultural facilities through the Public Finance Initiative's Racial Equity Grant & Technical Assistance Program
- In partnership with Communications, Outreach and Marketing, advance community engagement and story-telling around diverse cultures by increasing stories on the City's TV channels and in culturally-specific media outlets (e.g., Univision, the Dallas Weekly, the Dallas Voice)
- Increase proactive maintenance and conservation to address needs of the 300+ works in the Public Art collection across Dallas neighborhoods
- Increase percentage of cultural services funding to historically disadvantaged (or ALAANA/African, Latinx, Asian, Arab, Native American) artists and organizations to 35%

## SERVICE DESCRIPTIONS

OFFICE OF ARTS & CULTURE	
City-Owned Cultural Venues	Manages and supports the operations of 19 City-owned cultural venues across Dallas. Supports programming and operations at seven Office of Arts and Culture-managed cultural centers and 12 venues managed by nonprofit partners.
Cultural Services Contracts	Manages cultural services contracts with more than 200 nonprofit organizations and artists who provide more than 50,000 cultural services across the city. These contracts are awarded through the Cultural Organizations Program, Arts Activate, Community Artists Program, and pop-up cultural programming.
Public Art for Dallas	Leads and stewards the City's Public Art Program through the commission and maintenance of public artworks for City facilities and properties, such as libraries, fire stations, Love Field, parks, recreation centers, and other public spaces. There are approximately 300 City-owned public artworks across Dallas.

# OFFICE OF ARTS & CULTURE

## SERVICE BUDGET

Service	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
City-Owned Cultural Venues	15,197,945	15,075,195	16,359,758	16,681,478
Cultural Services Contracts	6,882,493	7,092,376	6,523,239	6,501,789
Public Art for Dallas	444,053	355,509	483,674	597,993
Expense Total	\$22,524,491	\$22,523,081	\$23,366,671	\$23,781,260

## ANNUAL OPERATING EXPENSE AND REVENUE

The table below provides a summary of the amended budget and forecast for the current year compared to the budget for FY 2023-24 and planned budget for FY 2024-25.

Category	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
Personnel Services	5,125,535	4,921,346	5,789,667	6,087,544
Supplies - Materials	2,691,893	2,805,579	2,616,932	2,693,514
Contractual - Other Services	20,520,082	20,609,175	21,935,244	24,341,970
Capital Outlay	0	0	51,427	51,427
Expense Total	\$28,337,510	\$28,336,100	\$30,393,270	\$33,174,455
Reimbursements	(5,813,019)	(5,813,019)	(7,026,599)	(9,393,195)
Department Total	\$22,524,491	\$22,523,081	\$23,366,671	\$23,781,260
Department Revenue Total	\$1,677,569	\$1,834,701	\$1,635,064	\$1,600,064

## REIMBURSEMENTS

Reimbursements reflect contributions from various agencies, including federal and state funds, internal service departments, enterprise fund departments, and department support. Department support reflects interdepartmental transfers for the cost of management oversight and administrative support within the department. The table below provides a summary of reimbursements from various sources.

Source of Reimbursement	FY 2023-24 Budget	FY 2024-25 Planned
Hotel Occupancy Tax Reimbursement	(6,747,040)	(9,113,636)
Capital Bond Program Reimbursement	(240,000)	(240,000)
Municipal Radio Reimbursement	(39,559)	(39,559)
Reimbursement Total	\$(7,026,599)	\$(9,393,195)

# OFFICE OF ARTS & CULTURE

## ADDITIONAL RESOURCES

Additional resources are multi-year funds used to account for and report the proceeds of a specific revenue source that are restricted or committed to expenditures for a specified purpose. The table below lists funds that require additional appropriations in FY 2023-24 and FY 2024-25.

Fund	FY 2023-24 Budget	FY 2024-25 Planned
OCA Hotel Occupancy Tax (0435)	6,747,040	9,113,636
<b>Additional Resources Total</b>	<b>\$6,747,040</b>	<b>\$9,113,636</b>

## PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours (with the exception of DFR uniform FTEs which may equal 2,808 hours depending upon assignment). Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turnover that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE. The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs funded from additional resources such as grant funds.

Category	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
Regular Civilian	56.50	47.75	60.03	61.53
Regular Uniform	0.00	0.00	0.00	0.00
Civilian Overtime	2.40	2.86	2.48	2.57
Uniform Overtime	0.00	0.00	0.00	0.00
Temporary Help	4.48	5.52	7.60	7.60
<b>Department Total</b>	<b>63.38</b>	<b>56.13</b>	<b>70.11</b>	<b>71.70</b>

## MAJOR BUDGET ITEMS

The FY 2023-24 budget and FY 2024-25 planned budget include adjustments for costs such as employee/retiree health benefits, civilian employee retirement adjustments, civilian merit pay adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers' compensation, liability, and property insurance. The table below lists funding levels for major budget items for each year of the biennial. The amounts in each column are a positive or negative adjustment from the FY 2022-23 amended budget.

Major Budget Item	FY 2023-24 Positions	FY 2023-24 Budget	FY 2024-25 Positions	FY 2024-25 Planned
Reallocate \$390,808 from contractual services to fund five new positions (3.75 FTEs), upgrade seven existing positions, and purchase a new vehicle for the facilities maintenance division.	5	0	5	0

# OFFICE OF ARTS & CULTURE

Major Budget Item	FY 2023-24 Positions	FY 2023-24 Budget	FY 2024-25 Positions	FY 2024-25 Planned
Reallocate \$190,000 from contractual services for OAC headquarters relocation from the Majestic Theater to ensure Americans with Disabilities Act accessibility.	0	0	0	0
Add funding to launch a temporary public art initiative to advance Racial Equity Plan and Cultural Plan goals.	0	0	0	100,000
Reallocate \$174,524 from contractual services to increase contract security and add one part-time Intern position at the Juanita Craft House (0.51 FTEs).	1	0	1	0
Reallocate \$215,259 from contractual services to launch a capacity-building pilot for small arts organizations and professional development of OAC staff.	0	0	0	0
Increase conservation and maintenance funding by 50 percent, from \$160,000 to \$240,000, for the 300+ works in the City's Public Art collection.	0	80,000	0	80,000
Add funding for preventative and operating maintenance for cultural facilities.	0	444,674	0	444,674
Add one Events Supervisor position and programming funding for cultural celebrations (e.g. heritage months) throughout the year at City Hall, the International District, and other locations (0.75 FTE).	1	105,347	1	105,347
<b>Major Budget Items Total</b>	<b>7</b>	<b>\$630,021</b>	<b>7</b>	<b>\$730,021</b>

# OFFICE OF ARTS & CULTURE

## BUDGETING FOR EQUITY

Budgeting for Equity reflects the intentional process by City departments to identify existing disparities in outcomes across various indicators and developing strategies and targeted investments to improve success for Dallas residents. The bullets below reflect departments' equity efforts.

- Begin work on accessibility improvements in partnership with Public Works, Parks and Recreation, and Transportation for Martyr's Park
- Complete installation and artwork dedication event of the Memorial for Victims of Racial Violence Public Art project entitled "Shadow Lines" by RE:site at Martyr's Park
- Increase percentage of cultural services funding to historically disadvantaged (or ALAANA/African, Latinx, Asian, Arab, Native American) artists and organizations to 35 percent

## EXPENSE DETAIL

	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
1101 - Salary - Civilian	3,897,589	3,444,298	4,544,791	4,693,730
1106 - Merits	0	0	7,809	8,195
1111 - Cell Phone Stipend	0	4,500	0	0
1113 - One-time Pay - Civilian	0	16,500	0	0
1117 - Vacancy Savings - Salary	(126,424)	0	(489,480)	(400,989)
1118 - Vacancy Savings - Pension	(17,397)	0	(69,114)	(56,619)
1119 - Vacancy Savings (Medicare)	(1,832)	0	(7,097)	(5,814)
1120 - Wellness Incentive (Uniform and Civilian)	0	0	27,885	28,010
1201 - Overtime - Civilian	153,500	222,823	193,000	200,000
1203 - Service Incentive Pay	1,632	2,112	1,632	1,632
1210 - Vacation Term Pay - Civilian	0	19,490	0	0
1212 - Termination Payment -Attendance Incentive Leave - Civilian	0	3,205	0	0
1242 - Language Assignment Pay	7,200	0	5,400	5,400
1301 -Pension - Civilian	567,681	524,265	668,033	690,107
1303 - Life Insurance	2,788	2,788	4,152	4,251
1304 - Health Insurance	398,044	398,044	536,118	572,563
1306 - ER Medicare	60,892	56,677	72,600	74,865
1308 - Mandatory Deferred Comp	1,699	2,123	2,738	2,520
1314 - Worker's Compensation	12,201	12,201	15,498	15,498
1511 - Temporary Help - Regular	167,962	212,320	275,702	254,195
Personnel Services	\$5,125,535	\$4,921,346	\$5,789,667	\$6,087,544
2110 - Office Supplies	0	3,210	0	0
2111 - Office Supplies Chargeback	11,400	12,017	9,900	11,400
2120 - Min App Inst Tools - Uten	2,547	2,547	2,547	2,547
2140 - Light - Power	2,200,000	2,200,000	2,129,758	2,204,364
2160 - Fuel Supplies	45,225	12,008	47,825	47,825

# OFFICE OF ARTS & CULTURE

	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
2170 - Water - Sewer	197,062	155,907	197,562	197,562
2181 - Fuel - Lube For Vehicle	375	375	451	478
2220 - Laundry - Cleaning Suppl	3,000	10,224	3,000	3,000
2231 - Clothing	1,500	8,173	1,500	1,500
2232 - Food Supplies	9,000	9,373	7,000	9,000
2252 - Meter Postage Fund Level	1,000	1,000	500	1,000
2270 - Printing Supplies	1,200	1,897	1,200	1,200
2280 - Other Supplies	60,584	81,906	59,584	60,584
2310 - Building Materials	4,000	0	4,000	4,000
2710 - Furniture - Fixtures	25,000	25,094	25,000	25,000
2731 - Data Processing Equipment	28,500	17,700	25,605	22,554
2735 - Software Purchase -\$1000	1,000	1,000	1,000	1,000
2770 - Audiovisual Equipment	100,000	261,126	100,000	100,000
2860 - Books Reference Book Only	500	500	500	500
2890 - Miscellaneous Equipment	0	1,522	0	0
Supplies - Materials	\$2,691,893	\$2,805,579	\$2,616,932	\$2,693,514
3020 - Food - Laundry Service	9,000	9,000	9,000	9,000
3030 - Printing - Photo Services	11,250	11,250	8,750	11,250
3035 - Lobbyist	2,500	3,000	2,500	2,500
3050 - Communications	211,862	211,862	181,905	183,416
3051 - Telephone Equipment Charges	1,477	1,691	1,477	1,477
3053 - Data Circuit Billing	665,388	665,388	359,005	359,508
3060 - Equipment Rental [Outside City]	3,000	4,621	3,000	3,000
3068 - Security Monitoring Services	0	23,984	40,000	40,000
3070 - Professional Services	593,025	635,063	1,126,225	1,126,225
3085 - Freight	5,000	5,211	5,000	5,000
3089 - Artistic Services	8,380,934	8,387,126	9,096,287	11,434,528
3090 - City Forces	118,562	118,728	138,568	138,568
3091 - Custodial Services	369,074	332,729	409,074	409,074
3092 - Security Services	234,899	412,007	469,604	469,604
3099 - Misc Special Services	6,135,998	6,206,922	5,464,565	5,464,408
3110 - Equip Repairs and Maintenance	0	12,127	0	0
3130 - Copy Machine Rent-Lease-Maint	10,360	10,360	15,916	15,916
3151 - Department Support	706,222	706,222	0	0
3210 - Building Repairs and Maint	1,045,112	751,776	1,599,786	1,599,786
3211 - Interest Calculation to Vendors	0	3,339	0	0
3310 - Insurance	1,397,152	1,397,152	2,170,573	2,170,573
3313 - Liability Premiums	7,049	7,049	6,310	6,450
3315 - Tolls	0	38	0	0
3320 - Advertising	25,000	0	10,000	25,000
3330 - Rents [Lease]	135,000	135,000	211,500	211,500
3340 - Membership Dues	9,700	9,700	9,700	9,700
3361 - Professional Development	0	28,543	87,759	95,259

# OFFICE OF ARTS & CULTURE

	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
3363 - Reimb-Vehicle Use,Parking	2,960	2,960	2,960	2,960
3364 - Personnel Development	0	1,094	0	0
3410 - Equip - Automotive Rental	8,550	8,550	11,653	12,005
3411 - Wreck Handle Charge (fleet)	27	27	0	0
3416 - GIS Services	3,366	3,366	3,369	3,368
3420 - Commun Equip Rental	72,214	72,214	56,700	58,135
3429 - Cellphone Charges	0	6,209	0	0
3430 - Data Services	66,980	66,980	64,330	64,325
3434 - Programming	226,421	226,421	272,568	312,275
3437 - Continual Software License Fee	15,000	21,392	15,000	15,000
3994 - Outside Temps-Staffing	47,000	110,074	82,160	82,160
Contractual - Other Services	\$20,520,082	\$20,609,175	\$21,935,244	\$24,341,970
4742 - Trucks	0	0	51,427	51,427
Capital Outlay	\$0	\$0	\$51,427	\$51,427
5002 - Dept Support Reimb	(706,222)	(706,222)	0	0
5011 - Reimb Fr Othr Organizaton	(5,106,797)	(5,106,797)	(7,026,599)	(9,393,195)
Reimbursements	(\$5,813,019)	(\$5,813,019)	(\$7,026,599)	(\$9,393,195)
Total Expense	\$22,524,491	\$22,523,081	\$23,366,671	\$23,781,260





# OFFICE OF ECONOMIC DEVELOPMENT

## MISSION

Promote Dallas as a diverse, equitable, and globally competitive business destination that fosters economic opportunities for all areas of the City.

## DEPARTMENT GOALS

- Continue to advance equitable economic development policy priorities specified in City's new Economic Development Policy and Incentive Policy
- Continue to implement and refine new incentive tools such as Infrastructure Investment Fund, Predevelopment Assistance Fund, and Chapter 373 Community Development program
- Continue to support the City's Economic Development Corporation (EDC) as identified in the Economic Development Policy, as it hires staff and begins its business and real estate development work
- Develop a business retention and recruitment strategy for the City of Dallas in partnership with the newly established EDC
- Set a target of creating or retaining three-year rolling average of 1,500 jobs through incentive agreements that require a minimum wage indexed to the MIT Living Wage Calculator figures by September 2024

## SERVICE DESCRIPTIONS

OFFICE OF ECONOMIC DEVELOPMENT	
Catalytic Development	Facilitates real estate development incentives City-wide, coordinates and implements development/redevelopment efforts in collaboration with cross departmental teams, and supports major initiatives and development projects.
Business & Community Development	Focuses on outreach activities to recruit new investment, provide support for expanding and retaining existing businesses, and the creation and retention of jobs with incentives tied in part to the recruitment of local talent. In addition, strengthens the City's relationship with site selectors, developers, and business development partners. Supports rehabilitation or new construction Community Development projects in targeted areas for qualified non-profit or community developers.
Performance Monitoring & Compliance	Provides centralized oversight for City's Public Improvement District (PID) program. Conducts compliance monitoring reviews for TIF development projects with affordable housing unit requirements.
Finance & Administration	Oversees all financial activities for department, including budget development, financial reporting, accounts payable, and accounting functions. This service also includes funding for administrative support activities including records management, centralized agenda support, open records, and office management.

# OFFICE OF ECONOMIC DEVELOPMENT

## SERVICE BUDGET

Service	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
Finance & Administration	0	0	1,337,393	1,381,146
Business & Community Development	1,791,035	1,789,430	1,405,601	1,479,055
Catalytic Development	1,543,080	1,541,146	586,637	624,611
Performance Monitoring & Compliance	685,300	684,128	349,411	378,690
Expense Total	\$4,019,415	\$4,014,703	\$3,679,042	\$3,863,502

## ANNUAL OPERATING EXPENSE AND REVENUE

The table below provides a summary of the amended budget and forecast for the current year compared to the budget for FY 2023-24 and planned budget for FY 2024-25.

Category	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
Personnel Services	4,762,419	4,367,178	4,313,735	4,471,957
Supplies - Materials	36,251	36,251	31,723	31,612
Contractual - Other Services	2,144,672	2,144,672	1,161,916	1,188,265
Capital Outlay	0	0	0	0
Expense Total	\$6,943,342	\$6,548,101	\$5,507,374	\$5,691,834
Reimbursements	(2,923,927)	(2,533,398)	(1,828,332)	(1,828,332)
Department Total	\$4,019,415	\$4,014,703	\$3,679,042	\$3,863,502
Department Revenue Total	\$30,000	\$15,016	\$30,000	\$30,000

## REIMBURSEMENTS

Reimbursements reflect contributions from various agencies, including federal and state funds, internal service departments, enterprise fund departments, and department support. Department support reflects interdepartmental transfers for the cost of management oversight and administrative support within the department. The table below provides a summary of reimbursements from various sources.

Source of Reimbursement	FY 2023-24 Budget	FY 2024-25 Planned
Economic Development Programs Reimbursement	(1,729,198)	(1,729,198)
Convention Center Reimbursement	(99,134)	(99,134)
Reimbursement Total	\$(1,828,332)	\$(1,828,332)

# OFFICE OF ECONOMIC DEVELOPMENT

## ADDITIONAL RESOURCES

Additional resources are multi-year funds used to account for and report the proceeds of a specific revenue source that are restricted or committed to expenditures for a specified purpose. The table below lists funds that require additional appropriations in FY 2023-24 and FY 2024-25.

Fund	FY 2023-24 Budget	FY 2024-25 Planned
Dallas Downtown Improvement District (9P02)	11,845,311	13,168,517
Deep Ellum Public Improvement District (9P01)	1,704,975	1,838,272
Klyde Warren Park/Dallas Arts District Public Improvement District (9P03)	1,993,474	2,196,115
Knox Street Public Improvement District (9P04)	644,887	715,537
Lake Highlands Public Improvement District (9P05)	1,250,871	1,372,920
Midtown Improvement District (9P15)	1,545,922	1,761,883
North Lake Highlands Public Improvement (9P06)	737,183	822,453
Oak Lawn-Hi Line Public Improvement District (9P07)	627,332	704,541
Prestonwood Public Improvement District (9P08)	515,664	558,599
Sales Tax Agreement Fund (0680)	779,747	943,493
South Side Public Improvement District (9P10)	387,905	426,653
Tourism Public Improvement District (9P11)	21,179,944	24,063,270
University Crossing Public Improvement District (9P12)	1,267,205	1,383,369
Uptown Public Improvement District (9P13)	3,721,550	4,057,803
Infrastructure Investment Fund (0739)	5,987,810	5,987,810
<b>Additional Resources Total</b>	<b>\$54,189,780</b>	<b>\$60,001,235</b>

## PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours (with the exception of DFR uniform FTEs which may equal 2,808 hours depending upon assignment). Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turnover that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE. The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs funded from additional resources such as grant funds.

Category	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
Regular Civilian	39.89	35.44	35.35	35.60
Regular Uniform	0.00	0.00	0.00	0.00
Civilian Overtime	0.00	0.01	0.00	0.00
Uniform Overtime	0.00	0.00	0.00	0.00
Temporary Help	0.00	0.00	0.00	0.00
<b>Department Total</b>	<b>39.89</b>	<b>35.45</b>	<b>35.35</b>	<b>35.60</b>

# OFFICE OF ECONOMIC DEVELOPMENT

## MAJOR BUDGET ITEMS

The FY 2023-24 budget and FY 2024-25 planned budget include adjustments for costs such as employee/retiree health benefits, civilian employee retirement adjustments, civilian merit pay adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers' compensation, liability, and property insurance. The table below lists funding levels for major budget items for each year of the biennial. The amounts in each column are a positive or negative adjustment from the FY 2022-23 amended budget.

Major Budget Item	FY 2023-24 Positions	FY 2023-24 Budget	FY 2024-25 Positions	FY 2024-25 Planned
Transfer two Economic Analyst positions and three Economic Development Manager positions to establish the Office of Community Development in FY 2023-24 (5.00 FTEs).	(5)	(529,940)	(5)	(529,940)
Add one Economic Development Manager - International Business Development to focus on international outreach activities to promote Dallas as a global location for new or expanding businesses, as well as the retention of those already located in the City, and strengthens its relationship with site selectors, developers, and international business development partners (0.75 FTEs).	1	99,802	1	133,070
<b>Major Budget Items Total</b>	<b>(4)</b>	<b>(\$430,138)</b>	<b>(4)</b>	<b>(\$396,870)</b>

# OFFICE OF ECONOMIC DEVELOPMENT

## BUDGETING FOR EQUITY

Budgeting for Equity reflects the intentional process by City departments to identify existing disparities in outcomes across various indicators and developing strategies and targeted investments to improve success for Dallas residents. The bullets below reflect departments' equity efforts.

- Continue to direct incentive funding toward designated Target Areas that align with the state's designated Enterprise Zones, which are census block groups designated as distressed areas. Specific tools that advance equity include as-of-right Tax Abatements located in Target Areas; and streamlined approval processes for negotiated incentives at or below \$1 million for projects that are either inside Target Areas or that are led by certified women and/or minority developers.
- Support predevelopment loans for projects that are led by certified women and minority developers (city-wide).
- Increase the amount of incentive dollars or number of incentivized projects that assist non-residential projects in distressed Census tracts.
- Measure progress in area of median hourly wage/income disparity by setting a target of creating or retaining average of 1,500 jobs over three-year rolling period through incentive agreements that require a minimum wage indexed to the MIT Living Wage Calculator.

## EXPENSE DETAIL

	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
1101 - Salary - Civilian	4,221,264	3,472,014	3,936,802	4,029,817
1117 - Vacancy Savings - Salary	(380,408)	0	(521,873)	(495,253)
1118 - Vacancy Savings - Pension	(52,344)	0	(73,780)	(69,930)
1119 - Vacancy Savings (Medicare)	(5,516)	0	(7,567)	(7,181)
1120 - Wellness Incentive (Uniform and Civilian)	0	0	20,175	20,300
1201 - Overtime - Civilian	500	853	0	0
1203 - Service Incentive Pay	4,620	4,608	4,716	4,812
1210 - Vacation Term Pay - Civilian	0	35,888	0	0
1212 - Termination Payment -Attendance Incentive Leave - Civilian	0	1,667	0	0
1301 -Pension - Civilian	595,483	483,668	557,412	570,560
1303 - Life Insurance	2,341	2,341	2,495	2,512
1304 - Health Insurance	305,418	305,418	326,778	346,393
1306 - ER Medicare	61,308	50,968	57,205	58,555
1314 - Worker's Compensation	9,753	9,753	11,372	11,372
<b>Personnel Services</b>	<b>\$4,762,419</b>	<b>\$4,367,178</b>	<b>\$4,313,735</b>	<b>\$4,471,957</b>
2110 - Office Supplies	8,309	8,309	8,309	8,309
2111 - Office Supplies Chargeback	5,275	5,275	5,275	5,275
2232 - Food Supplies	4,000	4,000	3,669	3,669
2252 - Meter Postage Fund Level	4,900	3,492	3,546	3,546
2280 - Other Supplies	800	800	600	489
2710 - Furniture - Fixtures	1,647	3,055	3,000	3,000

# OFFICE OF ECONOMIC DEVELOPMENT

	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
2731 - Data Processing Equipment	11,320	11,320	7,324	7,324
Supplies - Materials	\$36,251	\$36,251	\$31,723	\$31,612
3020 - Food - Laundry Service	1,500	1,500	1,500	1,500
3030 - Printing - Photo Services	2,902	2,902	2,902	2,902
3050 - Communications	44,127	44,127	45,773	46,177
3051 - Telephone Equipment Charges	0	214	0	0
3053 - Data Circuit Billing	30,214	32,232	95,679	95,814
3060 - Equipment Rental [Outside City]	0	66	0	0
3070 - Professional Services	97,592	68,682	97,592	97,592
3072 - Contractor Service Fees	406,000	406,000	406,000	406,000
3130 - Copy Machine Rent-Lease-Maint	11,927	11,927	15,190	15,190
3151 - Department Support	1,089,305	1,089,305	0	0
3310 - Insurance	3,075	3,075	4,556	4,556
3313 - Liability Premiums	735	735	924	944
3320 - Advertising	37,242	37,242	37,242	37,242
3340 - Membership Dues	47,155	47,155	49,055	49,055
3341 - Subscriptions-Serials	117,253	117,253	94,942	94,942
3361 - Professional Development	17,688	44,302	36,628	36,628
3363 - Reimb-Vehicle Use,Parking	835	835	835	835
3364 - Personnel Development	6,500	6,500	6,500	6,500
3416 - GIS Services	2,166	2,166	2,167	2,167
3429 - Cellphone Charges	13,818	13,818	13,818	13,818
3430 - Data Services	33,808	33,808	31,384	31,380
3434 - Programming	180,830	180,830	219,229	245,023
Contractual - Other Services	\$2,144,672	\$2,144,672	\$1,161,916	\$1,188,265
5002 - Dept Support Reimb	(1,089,305)	(1,089,305)	0	0
5011 - Reimb Fr Othr Organizaton	(1,038,956)	(648,427)	(936,883)	(936,883)
5323 - Reimbursement - Convention Center	0	0	(99,134)	(99,134)
5998 - Reimbursement - Bond and TIF Projects	(795,666)	(795,666)	(792,315)	(792,315)
Reimbursements	(\$2,923,927)	(\$2,533,398)	(\$1,828,332)	(\$1,828,332)
Total Expense	\$4,019,415	\$4,014,703	\$3,679,042	\$3,863,502

# PARK & RECREATION

## MISSION

Champion lifelong recreation and serve as responsible stewards of the City's parks, trails, and open spaces.

## DEPARTMENT GOALS

- Increase Dallas Marshal Park Unit engagement with community stakeholders by conducting a minimum of two safety awareness meetings per month
- Enhance 10 percent of existing hard court surfaces through renovation and resurfacing projects
- Increase out of school program enrollment for youth ages five to 12 by five percent

## SERVICE DESCRIPTIONS

PARK & RECREATION	
Leisure Venue Management	Provides financial support and contract management for visitor destinations including the Dallas Arboretum, Texas Discovery Gardens, Cedar Ridge Preserve, Trinity River Audubon Center, Dallas Zoo, MoneyGram Soccer Complex, Fair Park, and Klyde Warren Park.
Park Land Maintained	Provides maintenance, infrastructure improvements, and volunteer coordination for more than 20,678 managed acres at 400 parks, park facilities, trails, athletic fields, and playgrounds.
Planning, Design, Construction - EMS and Environ Compliance	Manages the implementation of the Park and Recreation Department's capital program and the management of the environmental compliance program as required by an Environmental Protection Agency Consent Decree.
Recreation Services	Operates 42 recreation centers, including two centers dedicated to senior programming. Provides more than 16,800 programs and serves more than 1,400,000 participants annually.
Citywide Athletic Reservations Events services (CAREs)	City Wide Athletics Events and Reservations (CARE) Division is a consolidation of the department's management and oversight for its outdoor sports activities and youth programs, aquatics centers, skating rink, and reservations program. The golf and tennis component provides for the management of six golf courses and five tennis centers offering activities to over 300,000 participants annually and are opened 364 days a year. Aquatics operations maintain 9 community pools, eight family aquatic centers, Bahama Beach Waterpark, Bachman Indoor Pool and provides aquatics programming at one Dallas Independent School District indoor pools. The Special Events Division provides reservation services for our athletic fields use, building reservations, park pavilion, outdoor weddings, temporary food and drink permitting and special events reservations.

# PARK & RECREATION

**Partnerships and Strategic Initiatives** Manages the relationships with all Department partners including capital development and management partners such as the Dallas Zoo, Klyde Warren Park, the Dallas Arboretum, and the Circuit Trail Conservancy. The division also manages and implements various park improvement projects with partners such as Cool School parks with DISD and the Texas Trees Foundation. And the division is responsible for various department initiatives such as performance reporting, comprehensive planning, and revenue generation through sponsorships.

## SERVICE BUDGET

Service	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
Citywide Athletic Reservations Events services (CAREs)	14,027,399	14,275,985	14,961,093	14,961,093
Leisure Venue Management	22,894,758	24,497,284	24,087,818	24,897,705
Park Land Maintained	45,042,381	43,336,648	51,033,189	48,961,325
Partnerships and Strategic Initiatives	881,898	839,001	781,898	781,898
Planning, Design, Construction - EMS and Environ Compliance	3,502,388	3,067,407	3,607,544	3,607,544
Recreation Services	24,952,597	25,285,096	26,026,881	28,240,681
<b>Expense Total</b>	<b>\$111,301,421</b>	<b>\$111,301,421</b>	<b>\$120,498,423</b>	<b>\$121,450,246</b>

## ANNUAL OPERATING EXPENSE AND REVENUE

The table below provides a summary of the amended budget and forecast for the current year compared to the budget for FY 2023-24 and planned budget for FY 2024-25.

Category	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
Personnel Services	51,807,842	51,807,842	54,918,200	57,425,164
Supplies - Materials	13,258,421	14,268,356	14,770,070	14,603,178
Contractual - Other Services	46,335,297	45,827,619	52,473,748	50,431,112
Capital Outlay	3,844,403	3,405,108	2,280,947	2,935,334
<b>Expense Total</b>	<b>\$115,245,963</b>	<b>\$115,308,925</b>	<b>\$124,442,965</b>	<b>\$125,394,788</b>
Reimbursements	(3,944,542)	(4,007,504)	(3,944,542)	(3,944,542)
<b>Department Total</b>	<b>\$111,301,421</b>	<b>\$111,301,421</b>	<b>\$120,498,423</b>	<b>\$121,450,246</b>
<b>Department Revenue Total</b>	<b>\$11,552,234</b>	<b>\$8,000,187</b>	<b>\$10,049,773</b>	<b>\$10,049,773</b>



# PARK & RECREATION

## REIMBURSEMENTS

Reimbursements reflect contributions from various agencies, including federal and state funds, internal service departments, enterprise fund departments, and department support. Department support reflects interdepartmental transfers for the cost of management oversight and administrative support within the department. The table below provides a summary of reimbursements from various sources.

Source of Reimbursement	FY 2023-24 Budget	FY 2024-25 Planned
Storm Drainage Management Reimbursement	(2,550,912)	(2,550,912)
Dallas Water Utilities Reimbursement	(400,000)	(400,000)
Junior Golf Program Reimbursement	(378,751)	(378,751)
Building Services Reimbursement	(357,319)	(357,319)
Southern Skates Roller Rink Reimbursement	(75,000)	(75,000)
Dallas Police Department Reimbursement	(61,161)	(61,161)
Samuel Park Fund Trust Reimbursement	(45,000)	(45,000)
Office of Arts and Culture Reimbursement	(35,554)	(35,554)
Housing and Neighborhood Revitalization Reimbursement	(20,624)	(20,624)
Office of Community Care Reimbursement	(13,250)	(13,250)
Library Reimbursement	(6,971)	(6,971)
<b>Reimbursement Total</b>	<b>\$(3,944,542)</b>	<b>\$(3,944,542)</b>

## ADDITIONAL RESOURCES

Additional resources are multi-year funds used to account for and report the proceeds of a specific revenue source that are restricted or committed to expenditures for a specified purpose. The table below lists funds that require additional appropriations in FY 2023-24 and FY 2024-25.

Fund	FY 2023-24 Budget	FY 2024-25 Planned
FY 2023-24 Community Development Block Grant (CD23)	738,301	0
Southern Skates Roller Rink (0327)	74,396	160,000
Golf Improvement Trust (0332)	4,252,156	2,300,000
PKR Program Fund (0395)	932,775	800,000
Park and Rec Beautification (0641)	0	287,844
White Rock Lake Beautification Fund (9P30)	6,596	200,000
Fair Park Capital Reserve Fund (9P31)	0	162,804
Park Land Dedication Program (9P32)	0	500,000
FY 2024-25 Community Development Block Grant (CD24)	0	738,301
Equity Fund (0722)	2,500,000	0
<b>Additional Resources Total</b>	<b>\$8,504,224</b>	<b>\$5,148,949</b>

# PARK & RECREATION

## PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours (with the exception of DFR uniform FTEs which may equal 2,808 hours depending upon assignment). Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turnover that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE. The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs funded from additional resources such as grant funds.

Category	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
Regular Civilian	770.86	639.56	814.71	844.89
Regular Uniform	0.00	0.00	0.00	0.00
Civilian Overtime	0.00	22.00	8.54	8.50
Uniform Overtime	0.00	0.00	0.00	0.00
Temporary Help	19.00	36.00	0.53	0.53
Department Total	789.86	697.56	823.78	853.92

## MAJOR BUDGET ITEMS

The FY 2023-24 budget and FY 2024-25 planned budget include adjustments for costs such as employee/retiree health benefits, civilian employee retirement adjustments, civilian merit pay adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers' compensation, liability, and property insurance. The table below lists funding levels for major budget items for each year of the biennial. The amounts in each column are a positive or negative adjustment from the FY 2022-23 amended budget.

Major Budget Item	FY 2023-24 Positions	FY 2023-24 Budget	FY 2024-25 Positions	FY 2024-25 Planned
Add four Park Ranger positions and funding for seven Deputy Marshal positions and one Sergeant position in Court and Detention services to increase safety and security at park facilities (3.00 FTEs).	4	2,802,780	4	2,866,938
Add additional funding to reimburse Court and Detention Services for additional vehicles for the Marshals.	0	375,000	0	0
Increase funding for annual stipend to Fair Park First for the management and operations of Fair Park.	0	0	0	400,000

# PARK & RECREATION

Major Budget Item	FY 2023-24 Positions	FY 2023-24 Budget	FY 2024-25 Positions	FY 2024-25 Planned
Increase funding for annual stipend to ALW Entertainment for the annual Grambling State University vs Prarie View A&M University game held at Cotton Bowl Stadium. This will bring the annual stipend to a total of \$500,000.	0	0	0	350,000
Add funding to operate and maintain newly purchased, constructed, or improved capital park land, trails, and/or facilities.	0	1,159,699	0	1,159,699
Adding funding for Phase II of IV fire alarm systems replacement to be compatible with current Dallas Fire-Rescue codes including components such as fire alarm panels, sensors, smoke detectors, probes, fire-rated wiring, and strobes, at 10 recreation centers.	0	320,000	0	320,000
Adding funding for Phase II of III for specialized equipment and supplies for the Citywide Park Maintenance Trail team, providing enhanced maintenance of the Dallas Park Trail system that is currently 180 miles and will expand to over 300 miles.	0	491,075	0	491,075
Add funding for security cameras, lighting upgrades, and installation of Emergency Blue Light Tower Phones throughout our park and trail system.	0	700,750	0	700,750
Add one Supervisor position for the HART Team (0.75 FTEs).	1	117,646	1	132,363
Add funding to cover inflation-driven cost increases to various contracts, supplies and materials.	0	1,000,000	0	1,000,000
Add one-time transfer to the Equity Fund for the Northhaven Trail Infrastructure.	0	1,000,000	0	0
Add one-time transfer to the Equity Fund for Cadillac Heights park infrastructure.	0	1,500,000	0	0
<b>Major Budget Items Total</b>	<b>5</b>	<b>\$9,466,950</b>	<b>5</b>	<b>\$7,420,825</b>

# PARK & RECREATION

## BUDGETING FOR EQUITY

Budgeting for Equity reflects the intentional process by City departments to identify existing disparities in outcomes across various indicators and developing strategies and targeted investments to improve success for Dallas residents. The bullets below reflect departments' equity efforts.

- Increase out of school programming in historically disadvantaged communities by 10 percent by May 2024.
- Increase the percentage of residents enrolled in Park and Recreation active/fitness programming in historically disadvantaged communities by 10 percent of baseline by May 2024.
- Increase the percent of residents in historically disadvantaged communities with access to a parks within a 10-minute walk from 73 percent to 78 percent impacting 46,000 residents by May 2027.

## EXPENSE DETAIL

	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
1101 - Salary - Civilian	42,418,935	35,193,728	44,832,034	46,492,697
1106 - Merits	13,659	13,659	13,659	13,659
1111 - Cell Phone Stipend	36,655	36,655	36,655	36,655
1113 - One-time Pay - Civilian	0	40,000	0	0
1116 - Retroactive Pay - Civilian	0	495	0	0
1117 - Vacancy Savings - Salary	(3,873,750)	0	(4,056,880)	(3,919,692)
1118 - Vacancy Savings - Pension	(235,590)	0	(564,337)	(553,668)
1119 - Vacancy Savings (Medicare)	(24,860)	0	(52,166)	(56,738)
1120 - Wellness Incentive (Uniform and Civilian)	0	0	359,250	359,250
1201 - Overtime - Civilian	428,689	1,104,953	428,689	427,139
1203 - Service Incentive Pay	167,599	167,599	167,599	167,599
1208 - Sick Leave Term Pay - Civilian	0	172,274	0	0
1210 - Vacation Term Pay - Civilian	0	253,071	0	0
1212 - Termination Payment -Attendance Incentive Leave - Civilian	0	16,681	0	0
1228 - Sick Leave Term Pay - Uniform	0	13,299	0	0
1251 - Off-road Vehicle Use	0	180	0	0
1301 -Pension - Civilian	5,390,107	5,390,107	5,748,921	6,122,120
1302 - Pension - Uniform	0	0	(34,988)	(34,988)
1303 - Life Insurance	42,215	42,215	50,164	50,253
1304 - Health Insurance	6,042,245	6,042,245	6,538,702	6,847,498
1306 - ER Medicare	607,278	607,278	644,571	667,054
1308 - Mandatory Deferred Comp	26,023	26,023	26,023	26,023
1314 - Worker's Compensation	768,637	768,637	753,312	753,312
1406 - Administrative Leave - Civilian	0	71,564	0	0
1453 - Continuance Pay - Civilian	0	19,805	0	0
1511 - Temporary Help - Regular	0	1,817,922	26,992	26,992
1512 - Temporary Help - Overtime	0	9,452	0	0
<b>Personnel Services</b>	<b>\$51,807,842</b>	<b>\$51,807,842</b>	<b>\$54,918,200</b>	<b>\$57,425,164</b>

# PARK & RECREATION

	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
2110 - Office Supplies	115,800	58,479	120,800	116,600
2111 - Office Supplies Chargeback	7,386	64,706	7,886	7,786
2120 - Min App Inst Tools - Uten	260,805	359,959	242,345	242,345
2130 - Copy McH Supplies	955	955	955	955
2140 - Light - Power	2,650,000	2,650,000	3,151,494	3,356,260
2160 - Fuel Supplies	84,574	377,711	84,574	84,574
2170 - Water - Sewer	2,788,188	2,788,188	2,828,188	2,835,568
2181 - Fuel - Lube For Vehicle	652,001	701,042	824,486	879,637
2183 - Fuel - Lube	12,662	12,662	12,662	10,662
2185 - Tires - Tubes	24,003	57,273	23,003	23,003
2190 - Mechanical Supplies	2,590	4,711	3,590	3,590
2200 - Chemical Medical Surgical	311,228	311,228	278,948	278,663
2220 - Laundry - Cleaning Suppl	205,670	205,670	205,670	372,570
2231 - Clothing	226,085	239,487	245,585	231,585
2232 - Food Supplies	283,944	283,944	318,944	308,344
2252 - Meter Postage Fund Level	8,306	8,357	8,356	8,306
2261 - Educational - Recr Suppl	847,833	847,833	937,435	896,935
2262 - Botanical - Agric Suppl	1,265,096	1,265,096	1,326,596	1,381,116
2264 - Service Pins	0	2,652	0	0
2270 - Printing Supplies	5,000	5,541	5,000	5,000
2280 - Other Supplies	650,550	448,004	676,700	653,288
2290 - Event Supplies-Ceremony Event Supplies	71,651	41,149	71,901	71,401
2310 - Building Materials	97,390	70,102	97,690	97,690
2320 - Filtration Plants	5,000	5,000	5,000	5,000
2420 - Other Structures	755,911	755,911	771,821	854,310
2571 - Service Connections	0	130	0	0
2590 - Other Improvements	797,136	1,406,497	518,434	487,094
2710 - Furniture - Fixtures	192,951	259,339	192,951	189,611
2720 - Machine Tools	306,024	548,516	304,124	304,124
2730 - Major Apparatus	0	30,043	700,750	30,000
2731 - Data Processing Equipment	467,602	234,879	486,002	477,002
2735 - Software Purchase -\$1000	35,599	35,599	35,599	35,599
2760 - Radio - Communication Eqp	0	70	0	0
2770 - Audiovisual Equipment	31,864	92,819	31,864	31,624
2780 - Photography - Film Equipment	3,300	3,300	3,300	3,300
2790 - Protective Equipment	33,320	33,507	34,920	34,920
2890 - Miscellaneous Equipment	57,997	57,997	212,497	284,717
<b>Supplies - Materials</b>	<b>\$13,258,421</b>	<b>\$14,268,356</b>	<b>\$14,770,070</b>	<b>\$14,603,178</b>
3020 - Food - Laundry Service	99,217	134,070	99,217	99,117
3030 - Printing - Photo Services	93,988	93,988	93,988	93,838
3050 - Communications	1,005,461	1,005,461	794,197	800,890

# PARK & RECREATION

	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
3051 - Telephone Equipment Charges	1,000	5,376	1,000	1,000
3053 - Data Circuit Billing	874,332	874,332	1,794,525	1,796,756
3060 - Equipment Rental [Outside City]	29,126	552,472	169,126	166,626
3063 - Field Trips-Child-Senior Activities	654,300	304,479	704,300	704,300
3064 - Contract Instructor Fee	1,127,382	1,127,382	1,300,000	1,300,000
3065 - Sport Officiating Service	264,000	264,000	264,000	264,000
3068 - Security Monitoring Services	348,785	348,785	448,785	548,035
3070 - Professional Services	1,453,017	1,422,556	1,298,211	940,866
3072 - Contractor Service Fees	21,528,888	21,528,888	21,337,790	23,814,503
3074 - Music License Fees	6,500	6,500	6,500	6,500
3080 - Cable Tv Services	17,500	17,500	17,500	17,150
3090 - City Forces	907,503	907,503	2,264,753	2,263,811
3091 - Custodial Services	50,298	99,146	56,298	55,723
3092 - Security Services	337,224	548,008	1,212,309	1,211,309
3094 - Wrecker Services	0	1,238	0	0
3098 - Day Labor	20,064	20,064	20,064	20,064
3099 - Misc Special Services	70,953	240,230	1,511,240	1,013,394
3109 - Encampment Cleanup	489,742	489,742	0	0
3110 - Equip Repairs and Maintenance	95,306	95,306	95,306	95,056
3130 - Copy Machine Rent-Lease-Maint	132,442	149,602	134,946	134,946
3150 - Copy Center Charges	6,046	6,046	6,046	6,046
3201 - Stores Overhead Charges	1,260	2,438	1,260	1,260
3210 - Building Repairs and Maint	8,221,735	6,649,792	7,108,245	5,172,229
3310 - Insurance	1,544,328	1,544,328	2,006,991	2,006,991
3313 - Liability Premiums	91,504	91,504	145,215	148,435
3315 - Tolls	0	13	0	0
3320 - Advertising	468,903	277,875	468,903	468,903
3321 - Advertising Fees	0	4,335	0	0
3330 - Rents [Lease]	34,734	83,750	34,734	34,734
3340 - Membership Dues	0	6,934	0	0
3341 - Subscriptions-Serials	500	3,682	500	500
3361 - Professional Development	98,258	128,978	98,258	98,258
3363 - Reimb-Vehicle Use,Parking	53,376	53,376	53,376	53,376
3364 - Personnel Development	79,898	55,222	54,898	54,898
3410 - Equip - Automotive Rental	1,197,867	1,197,867	1,123,523	1,172,870
3411 - Wreck Handle Charge (fleet)	158,516	158,516	242,068	243,164
3412 - Fuel And Lube	20,927	20,927	20,927	20,927
3415 - Entertainment Rental - Service	97,750	97,750	97,750	97,750
3416 - GIS Services	52,811	52,811	52,846	52,835
3420 - Commun Equip Rental	243,923	243,923	130,309	133,726
3429 - Cellphone Charges	8,088	68,550	9,588	9,088
3430 - Data Services	588,311	588,311	571,829	571,777
3434 - Programming	3,520,369	3,520,369	3,889,263	4,502,296
3437 - Continual Software License Fee	1,450	4,750	1,450	1,450

# PARK & RECREATION

	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
3438 - Software Maintenance Fee	31,350	31,350	31,350	31,350
3460 - Disposal Services	93,008	93,008	87,008	87,008
3518 - Credit Card Charges	57,513	57,513	57,513	57,513
3599 - Misc. Other Charges	27,697	27,697	27,697	27,697
3690 - Miscellaneous Transfers	0	0	2,500,000	0
3994 - Outside Temps-Staffing	28,147	519,377	28,147	28,147
Contractual - Other Services	\$46,335,297	\$45,827,619	\$52,473,748	\$50,431,112
4090 - City Forces	0	24,714	0	0
4111 - Engineering Design	520,000	520,000	623,000	623,000
4112 - Architectural Design	0	16,085	0	0
4113 - Testing	0	1,225	0	0
4310 - Buildings	0	103,848	0	0
4599 - Improvements non-Building	2,595,017	1,563,929	255,000	755,000
4720 - Mach Tools Implem Major	394,438	809,242	735,924	862,811
4730 - Inst Apparatus Major	0	0	0	220,000
4735 - Computer Software Licenses	0	0	0	2,500
4740 - Motor Vehicles Cap	18,182	49,299	18,182	18,182
4742 - Trucks	232,822	232,822	564,897	369,897
4890 - Misc Equipment Capital	83,944	83,944	83,944	83,944
Capital Outlay	\$3,844,403	\$3,405,108	\$2,280,947	\$2,935,334
5011 - Reimb Fr Othr Organizaton	(1,393,630)	(1,456,592)	(1,393,630)	(1,393,630)
5012 - Reimbursements-Stormwater	(2,550,912)	(2,550,912)	(2,550,912)	(2,550,912)
Reimbursements	(\$3,944,542)	(\$4,007,504)	(\$3,944,542)	(\$3,944,542)
Total Expense	\$111,301,421	\$111,301,421	\$120,498,423	\$121,450,246





# PLANNING & URBAN DESIGN

## MISSION

Serve the public interest with compassion, integrity and inclusivity through community-based planning that guides the future of Dallas.

## DEPARTMENT GOALS

- Complete an equitable ForwardDallas update and create a Future Land Use Map for public review and City Council consideration by December 2023
- Develop and recommend amendments to Section 51A-4.501 of the Dallas Development Code that improve customer service, reflect excellence, and support the City's Economic Development Policy and Racial Equity Plan
- Complete equitable and inclusive community engagement in advance of a Historic and Cultural Preservation Strategic Plan by Spring 2024
- Target engagement opportunities and public meetings held in census tracts with a majority of Black and Hispanic residents with a goal of 50 percent target to ensure equitable engagement opportunities are provided with ForwardDallas and the overhaul of the Dallas Development Code
- Initiate process improvements to automate, streamline, and modernize the self-service zoning change process for better efficiency and customer service

## SERVICE DESCRIPTIONS

PLANNING & URBAN DESIGN	
Community Planning	Develops land use plans at all scales including the Citywide ForwardDallas and smaller area or neighborhood plans. Processes code amendments, City-initiated rezonings, and Neighborhood Stabilization Overlays. Oversees the Dallas Development Code. Supports the functions of the City Plan Commission subcommittees: Comprehensive Land Use Plan and Zoning Ordinance Advisory.
Current Planning	Administers the City's Development Code. Ensures that all rezoning activities follow the City's Development Code, plans and all other applicable codes and laws, and that such regulations are administered, interpreted, and maintained in a manner that promotes and protects the public interest and equitable development. Supports the functions of the City Plan Commission.

# PLANNING & URBAN DESIGN

**Preservation & Urban Design** Provides services related to conservation districts including new and expanded districts, building permit review, and issuance of citations. Historic Preservation provides services related to historic districts, historic structures, and potential historic districts and structures. These services include Landmark (historic) Designation, Certificates of Appropriateness (approval for work in historic districts) and administering tax incentive programs with Historic Districts and on individual structures. Supports the functions of the Landmark Commission; leads the development of the overall urban design strategy for the City's public spaces and for private development's relationship to public space; supports the Urban Design Peer Review Panel.

## SERVICE BUDGET

Service	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
Community Planning	4,796,041	4,332,215	5,937,472	6,185,302
Current Planning	0	0	0	0
Preservation & Urban Design	381,854	362,576	2,086,561	1,626,126
<b>Expense Total</b>	<b>\$5,177,895</b>	<b>\$4,694,791</b>	<b>\$8,024,033</b>	<b>\$7,811,428</b>

## ANNUAL OPERATING EXPENSE AND REVENUE

The table below provides a summary of the amended budget and forecast for the current year compared to the budget for FY 2023-24 and planned budget for FY 2024-25.

Category	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
Personnel Services	6,392,255	5,432,881	7,391,605	7,637,690
Supplies - Materials	118,131	92,663	132,831	129,892
Contractual - Other Services	838,083	893,210	3,062,985	2,607,234
Capital Outlay	0	20,000	0	0
<b>Expense Total</b>	<b>\$7,348,469</b>	<b>\$6,438,754</b>	<b>\$10,587,421</b>	<b>\$10,374,816</b>
Reimbursements	(2,170,574)	(1,743,962)	(2,563,388)	(2,563,388)
<b>Department Total</b>	<b>\$5,177,895</b>	<b>\$4,694,791</b>	<b>\$8,024,033</b>	<b>\$7,811,428</b>
<b>Department Revenue Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$37,300</b>	<b>\$37,300</b>

# PLANNING & URBAN DESIGN

## REIMBURSEMENTS

Reimbursements reflect contributions from various agencies, including federal and state funds, internal service departments, enterprise fund departments, and department support. Department support reflects interdepartmental transfers for the cost of management oversight and administrative support within the department. The table below provides a summary of reimbursements from various sources.

Source of Reimbursement	FY 2023-24 Budget	FY 2024-25 Planned
Development Services Reimbursement	(2,563,388)	(2,563,388)
Reimbursement Total	\$(2,563,388)	\$(2,563,388)

## PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours (with the exception of DFR uniform FTEs which may equal 2,808 hours depending upon assignment). Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turnover that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE. The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs funded from additional resources such as grant funds.

Category	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
Regular Civilian	58.27	49.62	67.15	67.90
Regular Uniform	0.00	0.00	0.00	0.00
Civilian Overtime	0.00	0.09	0.00	0.00
Uniform Overtime	0.00	0.00	0.00	0.00
Temporary Help	0.00	0.00	0.00	0.00
Department Total	58.27	49.71	67.15	67.90

# PLANNING & URBAN DESIGN

## MAJOR BUDGET ITEMS

The FY 2023-24 budget and FY 2024-25 planned budget include adjustments for costs such as employee/retiree health benefits, civilian employee retirement adjustments, civilian merit pay adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers' compensation, liability, and property insurance. The table below lists funding levels for major budget items for each year of the biennial. The amounts in each column are a positive or negative adjustment from the FY 2022-23 amended budget.

Major Budget Item	FY 2023-24 Positions	FY 2023-24 Budget	FY 2024-25 Positions	FY 2024-25 Planned
Transfer seven positions and consolidate the Office of Historic Preservation into Planning and Urban Design (6.88 FTEs).	7	1,447,044	7	968,625
Increase funding for various supplies and contractual services such as printing supplies, computers and audiovisual equipment, translation, transcribing, and GIS services for Historic Preservation.	0	150,000	0	150,000
Eliminate one Supervisor - Service Area Planning position, two Senior Outreach Specialist positions, and one Chief Planner position (-4.00 FTEs).	(4)	(386,946)	(4)	(386,946)
Reduce Miscellaneous Special Services funding.	0	(20,000)	0	(20,000)
Increase funding to Professional Services contracts for (\$400,000) Current Planning and Zoning staff augmentation and (\$10,000) for City Plan Commission training and receive full reimbursement from Development Services Department.	0	0	0	0
Increase funding for legally mandated mailouts for Authorized Hearings and Conservation District.	0	22,280	0	22,280
Eliminate Tax Increment Financing (TIF) Reimbursement.	0	45,000	0	45,000
Add funding for Translation Services for approximately 18 meetings and four full plans.	0	20,000	0	20,000

# PLANNING & URBAN DESIGN

Major Budget Item	FY 2023-24 Positions	FY 2023-24 Budget	FY 2024-25 Positions	FY 2024-25 Planned
Add \$2,000,000 over two fiscal years for a consultant contract to update the Development Code (zoning and subdivision) and to review the current development process and provide implementation measures to reduce the total land development timeframe (\$1,000,000 in FY 2023-24 and \$1,000,000 in FY 2024-25).	0	1,000,000	0	1,000,000
Add one Planner II position to Conservation District (0.75 FTEs).	1	67,297	1	85,280
Add one Senior Planner position and one Planner II position to expand Code Amendments Team (1.50 FTEs).	2	150,198	2	190,241
<b>Major Budget Items Total</b>	<b>6</b>	<b>\$2,494,873</b>	<b>6</b>	<b>\$2,074,480</b>

## BUDGETING FOR EQUITY

Budgeting for Equity reflects the intentional process by City departments to identify existing disparities in outcomes across various indicators and developing strategies and targeted investments to improve success for Dallas residents. The bullets below reflect departments' equity efforts.

- Expand and increase engagement of planning initiatives amongst under-represented communities, with an emphasis on targeting millennial Latinx and Spanish speakers.
- Host regular forums with emphasis on Black, Spanish speaking, and low-income audiences to share ForwardDallas and Dallas Development Code overhaul implementation progress updates, answer questions and respond to concerns.
- Make land use recommendations through ForwardDallas to provide for equitable development opportunities for historically disenfranchised communities and in areas with environmental justice concerns and reprioritize City-initiated rezonings with higher priority being given to these areas.
- Work with the City Secretary's Office to develop training for community members on service on boards and commissions to accurately represent the demographic makeup of the City on the Landmark Commission and City Plan Commission.

## EXPENSE DETAIL

	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
1101 - Salary - Civilian	5,501,912	4,232,085	6,210,438	6,374,473
1111 - Cell Phone Stipend	0	794	0	0
1117 - Vacancy Savings - Salary	(405,275)	0	(397,794)	(381,452)
1118 - Vacancy Savings - Pension	(55,765)	0	(56,169)	(53,920)
1119 - Vacancy Savings (Medicare)	(5,877)	0	(5,768)	(5,531)

# PLANNING & URBAN DESIGN

	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
1120 - Wellness Incentive (Uniform and Civilian)	0	0	35,575	35,700
1201 - Overtime - Civilian	0	11,061	0	0
1203 - Service Incentive Pay	0	1,200	0	0
1210 - Vacation Term Pay - Civilian	0	29,333	0	0
1301 - Pension - Civilian	781,096	603,872	880,370	903,532
1303 - Life Insurance	3,589	3,523	4,717	4,767
1304 - Health Insurance	473,129	465,209	614,362	651,869
1306 - ER Medicare	79,693	61,098	89,967	92,345
1314 - Worker's Compensation	19,753	19,753	15,907	15,907
1406 - Administrative Leave - Civilian	0	2,765	0	0
1453 - Continuance Pay - Civilian	0	2,187	0	0
<b>Personnel Services</b>	<b>\$6,392,255</b>	<b>\$5,432,881</b>	<b>\$7,391,605</b>	<b>\$7,637,690</b>
2110 - Office Supplies	11,854	7,827	14,064	14,064
2111 - Office Supplies Chargeback	0	4,427	1,662	1,662
2181 - Fuel - Lube For Vehicle	423	455	875	936
2231 - Clothing	0	300	0	0
2232 - Food Supplies	3,300	2,060	6,300	6,300
2252 - Meter Postage Fund Level	30,011	28,384	53,184	53,184
2270 - Printing Supplies	0	0	5,000	5,000
2280 - Other Supplies	10,381	5,182	11,906	11,906
2290 - Event Supplies-Ceremony Event Supplies	14,946	14,946	14,946	14,946
2731 - Data Processing Equipment	40,846	23,347	20,024	17,024
2735 - Software Purchase -\$1000	5,030	4,335	4,030	4,030
2860 - Books Reference Book Only	540	600	40	40
2890 - Miscellaneous Equipment	800	800	800	800
<b>Supplies - Materials</b>	<b>\$118,131</b>	<b>\$92,663</b>	<b>\$132,831</b>	<b>\$129,892</b>
3020 - Food - Laundry Service	9,846	11,115	9,846	9,846
3030 - Printing - Photo Services	17,675	16,835	33,275	33,275
3048 - Consultant Fees	0	0	87,700	87,700
3050 - Communications	59,520	59,520	45,813	46,217
3051 - Telephone Equipment Charges	3,975	2,085	2,275	2,275
3053 - Data Circuit Billing	40,754	40,754	95,679	95,814
3060 - Equipment Rental [Outside City]	0	1,500	0	0
3070 - Professional Services	105,000	109,500	2,038,891	1,538,891
3090 - City Forces	165	52,546	165	165
3099 - Misc Special Services	30,770	30,770	63,496	63,496
3110 - Equip Repairs and Maintenance	2,850	2,850	2,850	2,850
3130 - Copy Machine Rent-Lease-Maint	7,559	12,184	4,959	4,959
3150 - Copy Center Charges	245	245	1,245	1,245
3310 - Insurance	3,977	3,977	7,548	7,548

# PLANNING & URBAN DESIGN

	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
3313 - Liability Premiums	950	950	1,530	1,564
3320 - Advertising	68,241	57,741	69,242	69,242
3340 - Membership Dues	25,405	20,392	25,705	25,705
3341 - Subscriptions-Serials	500	540	500	500
3360 - Purchased Transportation	1,000	1,000	1,000	1,000
3361 - Professional Development	91,049	70,248	102,049	102,049
3363 - Reimb-Vehicle Use,Parking	785	208	2,585	2,585
3410 - Equip - Automotive Rental	9,513	9,513	13,678	14,756
3411 - Wreck Handle Charge (fleet)	825	825	0	0
3416 - GIS Services	3,200	3,200	3,579	3,578
3429 - Cellphone Charges	5,019	7,532	4,544	4,544
3430 - Data Services	61,935	61,935	62,657	62,652
3434 - Programming	286,440	286,440	381,289	423,893
3599 - Misc. Other Charges	885	0	885	885
3994 - Outside Temps-Staffing	0	28,804	0	0
Contractual - Other Services	\$838,083	\$893,210	\$3,062,985	\$2,607,234
4731 - Equip-Data Processing	0	20,000	0	0
Capital Outlay	\$0	\$20,000	\$0	\$0
5011 - Reimb Fr Othr Organizaton	(2,170,574)	(1,743,962)	0	0
5329 - Reimbursement - Building Inspection	0	0	(2,563,388)	(2,563,388)
Reimbursements	(\$2,170,574)	(\$1,743,962)	(\$2,563,388)	(\$2,563,388)
Total Expense	\$5,177,895	\$4,694,791	\$8,024,033	\$7,811,428





# PROCUREMENT SERVICES

## MISSION

Provide excellent customer service with strategic and sustainable purchasing, increasing competition, transparency, and equity in all procurement for goods and services.

## DEPARTMENT GOALS

- Monitor and report compliance with AD 4-5 citywide procurement AD 4-15 the citywide procurement and travel card program
- Continue master class training, technical assistance, outreach and community engagement to increase and build a pipeline of diverse contractors, vendors, and suppliers to increase economic stability and equity
- Continue implementation of Lean Six Sigma process improvement projects and identify operational enhancements as a result of the Salesforce deployment

## SERVICE DESCRIPTIONS

PROCUREMENT SERVICES	
Purchasing-Contract Management	Purchases goods along with general and professional services in compliance with respective prevailing local, state, and federal statutes, and provides oversight for contract management across all City departments.

## SERVICE BUDGET

Service	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
Purchasing-Contract Management	3,138,877	2,766,875	3,500,823	3,685,505
Expense Total	\$3,138,877	\$2,766,875	\$3,500,823	\$3,685,505

# PROCUREMENT SERVICES

## ANNUAL OPERATING EXPENSE AND REVENUE

The table below provides a summary of the amended budget and forecast for the current year compared to the budget for FY 2023-24 and planned budget for FY 2024-25.

Category	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
Personnel Services	2,526,297	2,153,065	2,888,612	3,064,048
Supplies - Materials	12,412	13,873	21,806	9,306
Contractual - Other Services	600,168	599,938	590,405	612,151
Capital Outlay	0	0	0	0
Expense Total	\$3,138,877	\$2,766,875	\$3,500,823	\$3,685,505
Reimbursements	0	0	0	0
Department Total	\$3,138,877	\$2,766,875	\$3,500,823	\$3,685,505
Department Revenue Total	\$110,000	\$110,361	\$225,000	\$225,000

## PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours (with the exception of DFR uniform FTEs which may equal 2,808 hours depending upon assignment). Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turnover that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE. The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs funded from additional resources such as grant funds.

Category	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
Regular Civilian	26.27	21.66	30.06	31.31
Regular Uniform	0.00	0.00	0.00	0.00
Civilian Overtime	0.05	0.05	0.03	0.03
Uniform Overtime	0.00	0.00	0.00	0.00
Temporary Help	0.00	0.00	0.00	0.00
Department Total	26.32	21.71	30.09	31.34

# PROCUREMENT SERVICES

## MAJOR BUDGET ITEMS

The FY 2023-24 budget and FY 2024-25 planned budget include adjustments for costs such as employee/retiree health benefits, civilian employee retirement adjustments, civilian merit pay adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers' compensation, liability, and property insurance. The table below lists funding levels for major budget items for each year of the biennial. The amounts in each column are a positive or negative adjustment from the FY 2022-23 amended budget.

Major Budget Item	FY 2023-24 Positions	FY 2023-24 Budget	FY 2024-25 Positions	FY 2024-25 Planned
Add four Procurement Specialist positions and one Procurement Manager for contract compliance and bid solicitation (3.75 FTEs).	5	337,618	5	434,068
<b>Major Budget Items Total</b>	<b>5</b>	<b>\$337,618</b>	<b>5</b>	<b>\$434,068</b>

## BUDGETING FOR EQUITY

Budgeting for Equity reflects the intentional process by City departments to identify existing disparities in outcomes across various indicators and developing strategies and targeted investments to improve success for Dallas residents. The bullets below reflect departments' equity efforts.

- Increase procurement educational training in predominantly equity priority areas from zero to four annually by May 2024.
- Increase the opportunity for Minority/Women-owned Business Enterprises (M/WBE) firms to propose or bid where the City's M/WBE program does not apply by October 2027.
- Increase the amount or percentage of large contracts broken down to smaller contracts targeting M/WBE from 0 to 15 by 2024.

## EXPENSE DETAIL

	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
1101 - Salary - Civilian	2,135,575	1,592,748	2,524,434	2,571,992
1111 - Cell Phone Stipend	721	0	721	721
1117 - Vacancy Savings - Salary	(162,392)	0	(284,624)	(199,373)
1118 - Vacancy Savings - Pension	(22,345)	0	(40,190)	(28,151)
1119 - Vacancy Savings (Medicare)	(2,355)	0	(4,561)	(2,891)
1120 - Wellness Incentive (Uniform and Civilian)	0	0	13,155	13,155
1201 - Overtime - Civilian	7,000	7,000	3,820	3,820
1203 - Service Incentive Pay	6,240	6,240	6,240	6,240
1208 - Sick Leave Term Pay - Civilian	0	21,629	0	0
1210 - Vacation Term Pay - Civilian	0	35,815	0	0
1212 - Termination Payment -Attendance Incentive Leave - Civilian	0	1,760	0	0
1301 -Pension - Civilian	300,957	231,822	355,865	362,580

# PROCUREMENT SERVICES

	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
1303 - Life Insurance	1,566	1,566	2,092	2,172
1304 - Health Insurance	224,141	224,141	268,620	290,054
1306 - ER Medicare	30,965	24,120	36,604	37,293
1314 - Worker's Compensation	6,224	6,224	6,436	6,436
Personnel Services	\$2,526,297	\$2,153,065	\$2,888,612	\$3,064,048
2110 - Office Supplies	4,574	800	1,468	1,468
2111 - Office Supplies Chargeback	5,426	5,426	5,426	5,426
2232 - Food Supplies	0	5,005	0	0
2252 - Meter Postage Fund Level	2,412	2,412	2,412	2,412
2710 - Furniture - Fixtures	0	230	0	0
2731 - Data Processing Equipment	0	0	12,500	0
Supplies - Materials	\$12,412	\$13,873	\$21,806	\$9,306
3030 - Printing - Photo Services	200	200	200	200
3050 - Communications	55,308	55,308	50,186	50,630
3053 - Data Circuit Billing	38,188	38,188	105,335	105,483
3099 - Misc Special Services	15,001	14,771	2,000	2,000
3130 - Copy Machine Rent-Lease-Maint	5,877	5,877	5,877	5,877
3150 - Copy Center Charges	28	28	28	28
3310 - Insurance	2,761	2,761	3,504	3,504
3313 - Liability Premiums	660	660	710	726
3361 - Professional Development	40,080	40,080	69,368	69,368
3363 - Reimb-Vehicle Use,Parking	100	100	100	100
3416 - GIS Services	1,745	1,745	1,746	1,746
3429 - Cellphone Charges	6,500	6,500	6,500	6,500
3430 - Data Services	35,157	35,157	37,412	37,409
3434 - Programming	263,775	263,775	307,439	328,580
3994 - Outside Temps-Staffing	134,788	134,788	0	0
Contractual - Other Services	\$600,168	\$599,938	\$590,405	\$612,151
<b>Total Expense</b>	<b>\$3,138,877</b>	<b>\$2,766,875</b>	<b>\$3,500,823</b>	<b>\$3,685,505</b>

# PUBLIC WORKS

## MISSION

To maintain and enhance the condition and safety of the City of Dallas' streets, alleys, and sidewalks while promoting innovative, Service First solutions and a high quality of life for all the city's residents, businesses and visitors.

## DEPARTMENT GOALS

- Reconstruct or provide maintenance of 787 lane miles of streets in FY 2023-24
- Route 95% of abandonment/license applications within five days
- Complete pothole repairs within three days

## SERVICE DESCRIPTIONS

PUBLIC WORKS	
Street Operation	Maintains inventory of approximately 6,200 lane miles of asphalt streets, 5,500 lane miles of concrete streets, 1,254 lane miles of alleys, and provides major and temporary maintenance repairs on streets and alleys generated by service requests and planned program.
Pavement Preservation	The in-house preservation group will be applying Onyx, a new preventative maintenance treatment, designed to extend the useful life of asphalt pavement.
Capital and Implementation Program	Awards nearly \$100 million annually in design and construction projects. Creates and maintains the fundamental transportation infrastructure systems required for economic growth.
Interagency and Transportation Administration	Leverages approximately \$10 million in outside funds by implementing partnership projects related to transit, freeways/tollways, bike lanes, sidewalks, bridges, intersections, and thoroughfares.
Pavement Management	Collects data and assesses the condition of approximately 11,700 lane miles of streets, 700 lane miles of alleys, and street assets throughout Dallas, and analyzes data to identify current and projected pavement conditions in support of street maintenance and capital improvement programs.
Real Estate and Relocation	Acquires easements and property for public use, provides necessary relocation benefits to qualified persons and businesses displaced due to public acquisitions, assists property owners in obtaining abandonments, licenses, and leases, and sells surplus and tax-foreclosed properties.

# PUBLIC WORKS

<p>Rights-of-Way Maintenance Contracts</p>	<p>Administers contracted services including major thoroughfare sweeping of approximately 2,200 gutter miles, maintenance of approximately 1,700 acres of median/ROW mowing, TxDOT ROW mowing and oversees the MOWMentum Program, and provide inspections for outside contractors to ensure quality control. The service provides rights-of-way maintenance, guardrail and drainage maintenance, and responds to weather-related activity such as major rain, flooding, straight-line winds, and snow and ice events. Also, Night Operations responds during night, weekends, and holidays to citywide emergencies such as roadway hazards, obstructions, downed trees, and provides aid with traffic control during fires and traffic accident cleanup, as well as street sweeping in the Central Business District (CBD).</p>
<p>Street Cut and Right-of-Way Management [Cut Control]</p>	<p>Monitors and enforces activities within the public right-of-way infrastructure by permitting, inspecting, and reviewing more than 10,000 permits and construction.</p>
<p>Urban Forestry Division</p>	<p>Performs the maintenance of median trees, including clearance pruning, removals, and assessment of tree health and hazards. Works with the MOWmentum program to approve and assist with tree planting projects in City ROW. Prepares responses to unexpected tree failures in the City ROW. Provides mowing and litter removal for over 1,000 City surplus properties and Floodway Management Areas.</p>
<p>Street Maintenance Contracts and Inspections</p>	<p>Administers and inspects street maintenance contracts for pavement treatments such as resurfacing, partial reconstruction, restoration, and micro surfacing programs.</p>
<p>Land Surveying Services</p>	<p>Completes approximately 8,200 research requests annually. Provides land surveying services and project management and reviews consultant proposals and submittals for surveying for all City departments.</p>

## SERVICE BUDGET

Service	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
Capital and Implementation Program	758,469	940,661	758,469	758,469
Interagency and Transportation Administration	105,864	108,855	105,864	105,864
Land Surveying Services	71,390	150,421	169,141	254,721
Pavement Management	944,976	885,820	950,421	1,536,953
Pavement Preservation	3,156,524	3,012,011	3,538,924	3,647,432
Real Estate and Relocation	1,603,096	1,380,844	1,527,145	1,600,731
Rights-of-Way Maintenance Contracts	6,473,313	6,595,869	6,831,816	7,005,411
Street Cut and Right-of-Way Management [Cut Control]	794,508	841,323	888,083	976,135

# PUBLIC WORKS

Service	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
Street Maintenance Contracts and Inspections	37,793,548	37,878,770	30,111,548	38,293,548
Street Operation	36,859,674	36,606,339	40,180,364	38,218,611
Urban Forestry Division	884,106	1,044,554	1,094,294	1,181,467
Expense Total	\$89,445,468	\$89,445,468	\$86,156,069	\$93,579,342

## ANNUAL OPERATING EXPENSE AND REVENUE

The table below provides a summary of the amended budget and forecast for the current year compared to the budget for FY 2023-24 and planned budget for FY 2024-25.

Category	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
Personnel Services	31,410,042	31,833,156	33,415,338	34,677,159
Supplies - Materials	9,678,214	10,068,248	10,157,288	10,239,953
Contractual - Other Services	56,001,018	56,829,432	50,459,663	57,356,450
Capital Outlay	3,644,088	3,833,554	3,554,491	2,736,491
Expense Total	\$100,733,362	\$102,564,391	\$97,586,780	\$105,010,053
Reimbursements	(11,287,894)	(13,118,923)	(11,430,711)	(11,430,711)
Department Total	\$89,445,468	\$89,445,468	\$86,156,069	\$93,579,342
Department Revenue Total	\$6,749,856	\$8,077,135	\$6,622,816	\$6,622,816

## REIMBURSEMENTS

Reimbursements reflect contributions from various agencies, including federal and state funds, internal service departments, enterprise fund departments, and department support. Department support reflects interdepartmental transfers for the cost of management oversight and administrative support within the department. The table below provides a summary of reimbursements from various sources.

Source of Reimbursement	FY 2023-24 Budget	FY 2024-25 Planned
Dallas Water Utilities Reimbursement	(391,787)	(391,787)
Department Support	(3,163,755)	(3,163,755)
Development Services Reimbursement	(30,000)	(30,000)
Office of Community Care Reimbursement	(3,720)	(3,720)
Women, Infants, and Children (WIC) Program Reimbursement	(59,302)	(59,302)
Property Acquisition and Lease Reimbursement	(1,808,887)	(1,808,887)
Storm Drainage Management Reimbursement	(5,973,260)	(5,973,260)
Reimbursement Total	\$(11,430,711)	\$(11,430,711)

# PUBLIC WORKS

## ADDITIONAL RESOURCES

Additional resources are multi-year funds used to account for and report the proceeds of a specific revenue source that are restricted or committed to expenditures for a specified purpose. The table below lists funds that require additional appropriations in FY 2023-24 and FY 2024-25.

Fund	FY 2023-24 Budget	FY 2024-25 Planned
American Rescue Plan Act (ARPA) (FC18)	8,500,000	0
DART Public Transportation System Projects Fund (Operating) (0726)	200,000	0
Equity Fund (0722)	3,000,000	0
<b>Additional Resources Total</b>	<b>\$11,700,000</b>	<b>\$0</b>

## PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours (with the exception of DFR uniform FTEs which may equal 2,808 hours depending upon assignment). Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turnover that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE. The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs funded from additional resources such as grant funds.

Category	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
Regular Civilian	422.54	353.51	414.21	414.21
Regular Uniform	0.00	0.00	0.00	0.00
Civilian Overtime	25.89	25.89	25.89	25.89
Uniform Overtime	0.00	0.00	0.00	0.00
Temporary Help	0.00	0.00	0.00	0.00
<b>Department Total</b>	<b>448.43</b>	<b>379.40</b>	<b>440.10</b>	<b>440.10</b>



# PUBLIC WORKS

## MAJOR BUDGET ITEMS

The FY 2023-24 budget and FY 2024-25 planned budget include adjustments for costs such as employee/retiree health benefits, civilian employee retirement adjustments, civilian merit pay adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers' compensation, liability, and property insurance. The table below lists funding levels for major budget items for each year of the biennial. The amounts in each column are a positive or negative adjustment from the FY 2022-23 amended budget.

Major Budget Item	FY 2023-24 Positions	FY 2023-24 Budget	FY 2024-25 Positions	FY 2024-25 Planned
Add one-time General Fund funding for staff time to work on non-2017 Bond Program work pending voter approval of the 2024 Bond Program.	0	818,000	0	0
Increase funding for the annual pavement management firm contract to update the paving model.	0	0	0	500,000
Increase contract to review bridge inspections.	0	0	0	500,000
Eliminate 15 vacant positions in Public Works due to internal cleanup.	(15)	0	(15)	0
Transfer Street and Alley funding back to the General Fund from ARPA funding.	0	0	0	8,500,000
Reallocate funding from Street and Alley Maintenance allocation for the Pavement Condition Inventory to occur annually instead of every three years (\$760,000).	0	0	0	0
Add one time transfer to the Equity Fund for the resident share of the sidewalk cost share program as part of overall Citywide equity-focused initiatives.	0	2,000,000	0	0
Add one-time transfer to the Equity Fund for the installation of decomposed granite trails in select alleys as part of overall Citywide equity-focused initiatives.	0	1,000,000	0	0
<b>Major Budget Items Total</b>	<b>(15)</b>	<b>\$3,818,000</b>	<b>(15)</b>	<b>\$9,500,000</b>

# PUBLIC WORKS

## BUDGETING FOR EQUITY

Budgeting for Equity reflects the intentional process by City departments to identify existing disparities in outcomes across various indicators and developing strategies and targeted investments to improve success for Dallas residents. The bullets below reflect departments' equity efforts.

- Sidewalk Masterplan will include 20% of the projects in equity priority areas by FY 2026-27.
- Paving model will be refined to have a minimum of 20% of lane miles come from Areas of Inequity starting in FY 2022-23.

## EXPENSE DETAIL

	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
1101 - Salary - Civilian	24,107,493	20,561,629	24,683,032	25,613,969
1111 - Cell Phone Stipend	6,000	11,907	6,000	6,000
1116 - Retroactive Pay - Civilian	0	1,309	0	0
1117 - Vacancy Savings - Salary	(2,203,638)	0	(1,646,390)	(1,646,390)
1118 - Vacancy Savings - Pension	(303,535)	0	(232,470)	(232,470)
1119 - Vacancy Savings (Medicare)	(31,953)	0	(23,873)	(23,873)
1120 - Wellness Incentive (Uniform and Civilian)	0	0	207,105	207,105
1201 - Overtime - Civilian	1,538,328	3,002,078	1,538,328	1,538,328
1203 - Service Incentive Pay	105,596	88,660	105,596	105,596
1208 - Sick Leave Term Pay - Civilian	0	102,066	0	0
1210 - Vacation Term Pay - Civilian	0	113,161	0	0
1212 - Termination Payment - Attendance Incentive Leave - Civilian	0	4,173	0	0
1301 - Pension - Civilian	3,611,058	3,358,375	3,799,454	3,935,414
1303 - Life Insurance	23,420	23,420	28,995	28,995
1304 - Health Insurance	3,350,016	3,350,016	3,761,034	3,942,458
1306 - ER Medicare	370,674	373,995	381,514	395,014
1314 - Worker's Compensation	836,583	836,583	807,013	807,013
1406 - Administrative Leave - Civilian	0	2,756	0	0
1453 - Continuance Pay - Civilian	0	3,028	0	0
<b>Personnel Services</b>	<b>\$31,410,042</b>	<b>\$31,833,156</b>	<b>\$33,415,338</b>	<b>\$34,677,159</b>

# PUBLIC WORKS

	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
2111 - Office Supplies Chargeback	30,599	20,000	30,599	30,599
2120 - Min App Inst Tools - Uten	213,625	213,625	265,407	265,407
2130 - Copy McH Supplies	7,500	0	7,500	7,500
2140 - Light - Power	121,000	121,000	77,773	82,763
2160 - Fuel Supplies	25,442	31,000	25,442	25,442
2170 - Water - Sewer	25,000	25,000	25,000	25,000
2181 - Fuel - Lube For Vehicle	912,984	912,984	1,206,510	1,284,185
2182 - Mechanical Supplies Veh	64,400	64,400	64,400	64,400
2183 - Fuel - Lube	2,875	2,875	2,875	2,875
2185 - Tires - Tubes	18,739	21,000	18,739	18,739
2190 - Mechanical Supplies	38,172	59,301	53,172	53,172
2200 - Chemical Medical Surgical	52,078	51,378	52,078	52,078
2220 - Laundry - Cleaning Suppl	32,829	68,550	32,829	32,829
2231 - Clothing	217,702	385,874	217,702	217,702
2232 - Food Supplies	12,475	18,000	12,475	12,475
2252 - Meter Postage Fund Level	675	5,705	675	675
2261 - Educational - Recr Suppl	1,500	9,372	1,500	1,500
2262 - Botanical - Agric Suppl	2,400	1,000	2,400	2,400
2264 - Service Pins	0	600	0	0
2280 - Other Supplies	225,748	333,802	269,530	269,530
2290 - Event Supplies-Ceremony Event Supplies	0	1,198	0	0
2510 - Streets Roadways-Highways	7,219,171	7,454,171	7,581,382	7,581,382
2550 - Waterworks Mains	3,242	2,000	3,242	1,142
2551 - Water Relocation	0	0	0	2,100
2560 - Sanitary Sewer	0	922	0	0
2571 - Service Connections	1,375	1,375	1,375	1,375
2710 - Furniture - Fixtures	6,700	50,000	3,700	3,700
2720 - Machine Tools	157,428	80,000	157,428	157,428
2731 - Data Processing Equipment	2,300	7,732	2,300	2,300
2735 - Software Purchase -\$1000	3,000	0	3,000	3,000
2741 - Motor Vehicle	34,430	58,353	34,430	34,430
2790 - Protective Equipment	2,000	0	2,000	2,000
2860 - Books Reference Book Only	1,825	350	1,825	1,825
2890 - Miscellaneous Equipment	241,000	66,683	0	0
Supplies - Materials	\$9,678,214	\$10,068,248	\$10,157,288	\$10,239,953
3020 - Food - Laundry Service	400	11,260	400	400
3030 - Printing - Photo Services	11,443	7,767	11,443	11,443
3050 - Communications	326,953	326,953	312,078	314,656
3051 - Telephone Equipment Charges	0	1,282	0	0
3053 - Data Circuit Billing	210,305	210,305	610,364	611,224
3060 - Equipment Rental [Outside City]	135,550	754,181	135,550	135,550
3070 - Professional Services	7,701,456	7,701,456	8,521,456	8,761,456

# PUBLIC WORKS

	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
3071 - Management Service Fees	0	0	45,029	45,029
3072 - Contractor Service Fees	25,300,194	25,300,194	24,440,194	25,200,194
3080 - Cable Tv Services	0	258	0	0
3085 - Freight	20	11,620	20	20
3090 - City Forces	49,518	24,518	34,550	34,550
3092 - Security Services	36,666	51,836	36,666	36,666
3094 - Wrecker Services	4,200	0	4,200	4,200
3099 - Misc Special Services	276,991	522,517	207,501	207,501
3110 - Equip Repairs and Maintenance	161,820	70,000	180,846	180,846
3130 - Copy Machine Rent-Lease-Maint	27,468	31,956	30,959	30,959
3150 - Copy Center Charges	465	0	465	465
3151 - Department Support	3,163,755	2,829,259	3,163,755	3,163,755
3201 - Stores Overhead Charges	0	2,740	0	0
3210 - Building Repairs and Maint	0	6,004	0	0
3310 - Insurance	98,815	98,815	137,985	137,985
3313 - Liability Premiums	168,275	168,275	282,943	289,217
3315 - Tolls	7,223	5,046	7,223	7,223
3320 - Advertising	4,330	4,330	4,330	4,330
3340 - Membership Dues	5,050	7,822	5,050	5,050
3361 - Professional Development	4,820	46,591	4,820	4,820
3363 - Reimb-Vehicle Use,Parking	200	0	200	200
3364 - Personnel Development	16,700	7,500	16,700	16,700
3410 - Equip - Automotive Rental	2,214,559	2,214,559	2,463,000	2,543,637
3411 - Wreck Handle Charge (fleet)	562,852	562,852	409,064	408,600
3416 - GIS Services	25,751	25,751	25,768	25,763
3420 - Commun Equip Rental	655,237	655,237	277,200	284,523
3421 - Veh License - Registration Fees	5,601	400	5,601	5,601
3429 - Cellphone Charges	56,195	56,195	56,195	56,195
3430 - Data Services	346,214	346,214	334,776	334,736
3434 - Programming	2,171,675	2,171,675	2,043,015	2,342,639
3438 - Software Maintenance Fee	118,000	101,956	18,000	18,000
3460 - Disposal Services	212,935	280,000	212,935	212,935
3518 - Credit Card Charges	0	40,000	0	0
3599 - Misc. Other Charges	19,382	21,000	19,382	19,382
3637 - Capital Const Transfer	11,900,000	11,900,000	3,400,000	11,900,000
3690 - Miscellaneous Transfers	0	0	3,000,000	0
3994 - Outside Temps-Staffing	0	251,108	0	0
Contractual - Other Services	\$56,001,018	\$56,829,432	\$50,459,663	\$57,356,450
4090 - City Forces	1,330,195	1,330,195	2,148,195	1,330,195
4113 - Testing	10,571	10,571	0	0
4510 - Strts Roadwys Hiwy Alleys	500,000	500,000	500,000	500,000
4530 - Sidewlks Curbs Steps Gutr	347,780	347,780	347,780	347,780
4720 - Mach Tools Implem Major	795,159	795,159	541,330	541,330

# PUBLIC WORKS

	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
4740 - Motor Vehicles Cap	79,026	253,343	0	0
4742 - Trucks	256,563	256,563	0	0
4750 - Other Vehicles	324,794	324,794	17,186	17,186
4890 - Misc Equipment Capital	0	15,150	0	0
Capital Outlay	\$3,644,088	\$3,833,554	\$3,554,491	\$2,736,491
5002 - Dept Support Reimb	(3,163,755)	(2,829,259)	(3,163,755)	(3,163,755)
5011 - Reimb Fr Othr Organizaton	(2,017,548)	(3,404,617)	(1,871,909)	(1,871,909)
5012 - Reimbursements-Stormwater	(5,678,804)	(5,973,260)	(5,973,260)	(5,973,260)
5325 - Reimbursement - Dallas Water Utilities	(391,787)	(891,787)	(391,787)	(391,787)
5329 - Reimbursement - Building Inspection	(36,000)	(20,000)	(30,000)	(30,000)
Reimbursements	(\$11,287,894)	(\$13,118,923)	(\$11,430,711)	(\$11,430,711)
Total Expense	\$89,445,468	\$89,445,468	\$86,156,069	\$93,579,342



# TRANSPORTATION

## MISSION

Provide a safe, efficient, and inclusive transportation system for the City of Dallas that advances economic vitality, quality of life, and access to mobility for our communities and businesses through the core values of empathy, ethics, excellence, engagement, and equity.

## DEPARTMENT GOALS

- Reduce safety risks on the City's transportation infrastructure through quality planning, engineering, parking management, illuminated streets, well-operating signals, and clear markings and signage for our multimodal system
- Maximize operational efficiency through responsible and strategic planning using quantifiable data and innovative transportation solutions
- Support the City's housing, economic development, equity, and sustainability goals in collaboration with our internal and external stakeholders and partnering organizations
- Support the modernization of the city's transportation infrastructure to enhance multi-modal mobility choices and systems resiliency

## SERVICE DESCRIPTIONS

TRANSPORTATION	
Administration and Interagency Management	Assesses the department's progress toward strategic objectives using data-driven performance metrics. Responsible for department administration, finance, and business operations. Also, manages the coordination and implementation of programs and/or projects involving partnering agencies and major initiatives such as High-Speed Rail, the Harold Simmons Park, transportation grants management, and the streetcar operations.
Street Lighting & Tunnel Management	Manages maintenance and operations of the city's street lights and highway tunnel (deck caps) safety systems. Also responsible for installation of new or upgrading of existing streetlights through coordination with the Office of Integrated Public Safety Solutions.
Engineering and Operations	Manages traffic engineering and operation functions, including review of development plans for transportation impacts, signalization and signage, traffic calming, pavement markings, and related initiatives.
Transportation Planning	Responsible for developing comprehensive plans for transportation needs. This division manages the City's Strategic Mobility Plan, Thoroughfare Plan, Bikeway System, Vision Zero, curb lane management coordination, Dockless Vehicles Program, and other related long-range planning initiatives.

# TRANSPORTATION

## Parking Management and Enforcement

Provides for the management of operations covering the parking and citation management contracts which include parking meters maintenance and collections, city owned parking lot maintenance, and citation management system and collections. It also includes department personnel responsible for parking enforcement and city street blockages.

## SERVICE BUDGET

Service	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
Street Lighting & Tunnel Management	18,198,396	19,356,660	21,143,802	22,387,854
Administration and Interagency Management	3,819,110	3,162,704	4,027,660	4,253,572
Engineering and Operations	16,866,090	17,078,170	16,511,414	16,851,029
Parking Management and Enforcement	8,116,836	7,452,174	11,089,262	11,484,313
Transportation Planning	5,086,347	5,623,864	6,586,370	4,626,658
Expense Total	\$52,086,778	\$52,673,572	\$59,358,508	\$59,603,426

## ANNUAL OPERATING EXPENSE AND REVENUE

The table below provides a summary of the amended budget and forecast for the current year compared to the budget for FY 2023-24 and planned budget for FY 2024-25.

Category	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
Personnel Services	15,214,004	13,541,608	15,772,998	16,621,676
Supplies - Materials	17,899,701	20,487,138	20,596,643	21,903,025
Contractual - Other Services	17,238,657	16,127,361	20,483,715	18,579,282
Capital Outlay	3,269,447	3,413,320	3,721,805	3,721,805
Expense Total	\$53,621,809	\$53,569,427	\$60,575,161	\$60,825,788
Reimbursements	(1,535,031)	(895,855)	(1,216,653)	(1,222,362)
Department Total	\$52,086,778	\$52,673,572	\$59,358,508	\$59,603,426
Department Revenue Total	\$11,064,895	\$11,509,410	\$11,064,895	\$11,064,895



# TRANSPORTATION

## REIMBURSEMENTS

Reimbursements reflect contributions from various agencies, including federal and state funds, internal service departments, enterprise fund departments, and department support. Department support reflects interdepartmental transfers for the cost of management oversight and administrative support within the department. The table below provides a summary of reimbursements from various sources.

Source of Reimbursement	FY 2023-24 Budget	FY 2024-25 Planned
Convention Center Reimbursement	(36,000)	(36,000)
Development Services Reimbursement	(297,101)	(302,580)
Miscellaneous Department Reimbursement (Work Orders)	(608,552)	(608,782)
Texas Department of Transportation	(275,000)	(275,000)
<b>Reimbursement Total</b>	<b>\$(1,216,653)</b>	<b>\$(1,222,362)</b>

## ADDITIONAL RESOURCES

Additional resources are multi-year funds used to account for and report the proceeds of a specific revenue source that are restricted or committed to expenditures for a specified purpose. The table below lists funds that require additional appropriations in FY 2023-24 and FY 2024-25.

Fund	FY 2023-24 Budget	FY 2024-25 Planned
American Rescue Plan Act (ARPA) (FC18)	8,301,863	0
Bike Lane Fund (0791)	1,681,719	2,000,000
Freeway Traffic Signals (0670)	531,345	300,000
Dallas Streetcar System Fund (0992)	1,727,060	1,871,043
DART Public Transportation System Projects Fund (Operating) (0726)	4,750,000	0
Equity Fund (0722)	2,000,000	0
<b>Additional Resources Total</b>	<b>\$18,991,987</b>	<b>\$4,171,043</b>

# TRANSPORTATION

## PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours (with the exception of DFR uniform FTEs which may equal 2,808 hours depending upon assignment). Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turnover that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE. The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs funded from additional resources such as grant funds.

Category	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
Regular Civilian	190.97	163.30	187.45	190.97
Regular Uniform	0.00	0.00	0.00	0.00
Civilian Overtime	2.08	3.37	2.02	2.02
Uniform Overtime	0.00	0.00	0.00	0.00
Temporary Help	1.67	1.13	1.43	1.43
Department Total	194.72	167.80	190.90	194.42

## MAJOR BUDGET ITEMS

The FY 2023-24 budget and FY 2024-25 planned budget include adjustments for costs such as employee/retiree health benefits, civilian employee retirement adjustments, civilian merit pay adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers' compensation, liability, and property insurance. The table below lists funding levels for major budget items for each year of the biennial. The amounts in each column are a positive or negative adjustment from the FY 2022-23 amended budget.

Major Budget Item	FY 2023-24 Positions	FY 2023-24 Budget	FY 2024-25 Positions	FY 2024-25 Planned
Increase funding for parking management to implement a comprehensive approach to parking management citywide. Funding will be used to upgrade approximately 500 of the combined total of 2,800 2G and coin operated meters. Meter selection will be mapped and strategically implemented.	0	500,000	0	500,000
Add two Electrician positions to create a second crew and additional funds \$200,000 for lighting maintenance. (1.50 FTEs)	2	361,713	2	391,584

# TRANSPORTATION

Major Budget Item	FY 2023-24 Positions	FY 2023-24 Budget	FY 2024-25 Positions	FY 2024-25 Planned
Add funding for Southern Gateway and tunnel management and add one Project Coordinator position (0.75 FTEs).	1	690,374	1	711,148
Add one Bicycle and Micromobility Facilities Engineer position to facilitate the implementation of the Dallas Bike Plan (0.75 FTEs).	1	98,956	1	127,556
Add one Traffic Signal Supervisor position for morning shift to oversee the Traffic Signal Electronic Technicians (0.75 FTEs).	1	68,346	1	91,128
Add funding for traffic signal ATMS modem billing - 4G cellular modems.	0	150,000	0	150,000
Add funding for traffic signal communication infrastructure migration to 5G cell networks.	0	315,000	0	315,000
Add funding for traffic signal equipment repair for knockdowns and damages.	0	660,000	0	660,000
Add one-time transfer to the Equity Fund for Walton Walker/Loop 12 corridor lighting and continuation of public safety street light program as part of overall Citywide equity-focused initiatives.	0	2,000,000	0	0
Add funding for defensive equipment and for Parking Enforcement personnel to improve their safety while on duty.	0	150,000	0	150,000
<b>Major Budget Items Total</b>	<b>5</b>	<b>\$4,994,389</b>	<b>5</b>	<b>\$3,096,416</b>

## EXPENSE DETAIL

	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
1101 - Salary - Civilian	12,472,597	9,836,668	13,180,489	13,790,929
1111 - Cell Phone Stipend	0	96	0	0
1117 - Vacancy Savings - Salary	(993,546)	0	(1,567,650)	(1,567,651)
1118 - Vacancy Savings - Pension	(140,290)	0	(221,352)	(221,352)
1119 - Vacancy Savings (Medicare)	(14,404)	0	(22,730)	(22,729)
1120 - Wellness Incentive (Uniform and Civilian)	0	0	93,725	95,485
1201 - Overtime - Civilian	158,446	243,227	153,546	168,964
1203 - Service Incentive Pay	18,192	17,092	13,920	15,360

# TRANSPORTATION

	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
1208 - Sick Leave Term Pay - Civilian	0	41,811	0	0
1210 - Vacation Term Pay - Civilian	0	40,637	0	0
1212 - Termination Payment -Attendance Incentive Leave - Civilian	0	3,676	0	0
1301 -Pension - Civilian	1,778,905	1,460,361	1,916,782	2,011,459
1303 - Life Insurance	10,793	10,793	13,122	13,368
1304 - Health Insurance	1,425,174	1,425,174	1,702,046	1,817,652
1306 - ER Medicare	185,040	147,656	195,174	204,265
1314 - Worker's Compensation	200,911	200,911	203,740	203,740
1511 - Temporary Help - Regular	112,186	113,505	112,186	112,186
<b>Personnel Services</b>	<b>\$15,214,004</b>	<b>\$13,541,608</b>	<b>\$15,772,998</b>	<b>\$16,621,676</b>
2110 - Office Supplies	5,000	5,188	5,600	5,600
2111 - Office Supplies Chargeback	5,000	7,500	5,000	5,000
2120 - Min App Inst Tools - Uten	14,309	6,509	12,800	12,800
2140 - Light - Power	14,296,000	14,296,000	15,988,150	17,214,888
2143 - Street Light Maintenance Chg	1,018,000	2,128,424	1,285,358	1,277,794
2160 - Fuel Supplies	5,000	12,334	5,000	5,000
2170 - Water - Sewer	3,250	2,408	3,250	3,250
2181 - Fuel - Lube For Vehicle	197,424	197,424	280,418	298,328
2183 - Fuel - Lube	0	7,240	0	0
2231 - Clothing	61,713	63,560	63,700	63,700
2252 - Meter Postage Fund Level	3,000	2,848	3,000	3,000
2280 - Other Supplies	358,800	1,089,528	389,500	389,500
2281 - TRN Other Supplies	1,010,200	1,284,076	1,022,251	1,022,282
2290 - Event Supplies-Ceremony Event Supplies	0	2,475	2,077	0
2710 - Furniture - Fixtures	0	14,557	0	0
2731 - Data Processing Equipment	64,505	138,414	62,543	60,000
2735 - Software Purchase -\$1000	17,500	0	0	0
2790 - Protective Equipment	0	0	120,000	121,883
2820 - Signal Systems	280,000	231,903	250,000	250,000
2822 - TRN Signal Systems Usage	560,000	996,750	1,097,996	1,170,000
<b>Supplies - Materials</b>	<b>\$17,899,701</b>	<b>\$20,487,138</b>	<b>\$20,596,643</b>	<b>\$21,903,025</b>
3020 - Food - Laundry Service	4,000	4,000	4,000	4,000
3021 - Planning Studies	100,000	25,000	100,000	100,000
3030 - Printing - Photo Services	1,600	700	1,600	1,600
3050 - Communications	114,338	114,338	93,066	93,874
3053 - Data Circuit Billing	77,404	77,404	191,472	191,741
3060 - Equipment Rental [Outside City]	120,000	47,000	120,000	120,000
3070 - Professional Services	5,165,000	4,867,751	5,680,000	5,608,000
3072 - Contractor Service Fees	3,080,828	3,080,828	3,219,768	3,219,768
3090 - City Forces	9,000	37,753	9,000	9,000

# TRANSPORTATION

	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
3099 - Misc Special Services	15,070	4,821	58,348	58,348
3108 - ATMS Modem Billing	650,000	650,000	750,000	750,000
3110 - Equip Repairs and Maintenance	694,500	322,858	694,500	694,500
3111 - Tunnel Management	1,100,000	750,000	1,680,000	1,680,000
3130 - Copy Machine Rent-Lease-Maint	8,479	11,190	9,059	9,059
3310 - Insurance	55,990	55,990	75,065	75,065
3313 - Liability Premiums	76,074	76,074	26,462	27,049
3315 - Tolls	300	182	250	250
3320 - Advertising	13,316	30,851	3,000	3,000
3330 - Rents [Lease]	120,000	0	0	0
3340 - Membership Dues	35,000	66,650	75,900	79,150
3341 - Subscriptions-Serials	20,500	103,156	20,500	20,500
3361 - Professional Development	50,000	50,000	80,000	80,000
3410 - Equip - Automotive Rental	361,850	361,850	369,750	391,531
3411 - Wreck Handle Charge (fleet)	82,083	82,083	84,128	84,291
3416 - GIS Services	19,888	19,888	19,896	19,893
3420 - Commun Equip Rental	21,218	21,218	192,587	197,624
3429 - Cellphone Charges	84,921	92,606	87,221	87,221
3430 - Data Services	163,447	163,447	143,921	143,903
3434 - Programming	920,417	920,417	936,654	1,072,347
3438 - Software Maintenance Fee	15,000	26,692	36,525	36,525
3460 - Disposal Services	0	1,400	0	0
3637 - Capital Const Transfer	2,500,000	2,500,000	4,000,000	2,000,000
3690 - Miscellaneous Transfers	1,558,434	1,558,434	1,721,043	1,721,043
3994 - Outside Temps-Staffing	0	2,780	0	0
Contractual - Other Services	\$17,238,657	\$16,127,361	\$20,483,715	\$18,579,282
4110 - Planning-Program Consulting	0	152,435	0	0
4210 - Property Purchase Price	50,000	0	0	0
4432 - Traffic Signals - Signs	0	10,557	0	0
4599 - Improvements non-Building	1,000,000	1,100,340	1,000,000	1,000,000
4742 - Trucks	95,000	17,282	185,000	185,000
4820 - Signal System	2,124,447	2,132,706	2,536,805	2,536,805
Capital Outlay	\$3,269,447	\$3,413,320	\$3,721,805	\$3,721,805
5011 - Reimb Fr Othr Organizaton	(1,130,231)	(519,255)	(876,653)	(882,362)
5331 - Reimbursement - TxDOT	(354,800)	(376,600)	(340,000)	(340,000)
5998 - Reimbursement - Bond and TIF Projects	(50,000)	0	0	0
Reimbursements	(\$1,535,031)	(\$895,855)	(\$1,216,653)	(\$1,222,362)
Total Expense	\$52,086,778	\$52,673,572	\$59,358,508	\$59,603,426



# AVIATION

## MISSION

Create innovative airport experiences by promoting safety and comfort, valuing our employees, developing our facilities, recognizing our unique role in the Dallas Community, and contributing a positive economic impact.

## DEPARTMENT GOALS

- Increase the public's knowledge about Aviation's (AVI) virtual and live events by responding to media requests within 24 hours and using social media to promote events
- Deepen the relationship with the community by conducting regular neighborhood meetings, providing communication tools, and publishing up-to-date information regarding airport projects
- Update the Voluntary Noise Program for DAL to enhance the noise reduction goal to reduce the impact of the Airport's operations on the surrounding neighborhoods
- Enrich the quality of life for the residents of Dallas and enhance the cultural appeal to city visitors by integrating high-quality visual art and performances into public spaces
- Provide award-winning food, beverage, and retail experiences for the visitors and employees at Dallas Love Field (DAL) and Dallas Executive Airport (RBD) to create excellent customer service and economic vitality
- Undertake a Terminal Area Master Plan at DAL to balance capacity, and optimize infrastructure and resources in an operationally, financially, and environmentally sustainable manner

## SERVICE DESCRIPTIONS

AVIATION	
Capital Construction and Debt Service	Provides for debt payments toward revenue supported bonds for the Love Field Modernization Program terminal construction and debt service reimbursement to Southwest Airlines. Also included is the planned transfer of operating revenues in excess of expense requirements for capital-intensive projects.
Dallas Love Field	Provides for the continued operation and maintenance of Dallas Love Field. The City of Dallas owns and operates DAL, one of the finest general-purpose airports in the nation.
Aviation Facilities - Dallas Executive Airport - Vertiport	Provides for the continued operation and maintenance of Dallas Executive Airport and the Dallas Vertiport. The City of Dallas owns and operates Dallas Executive Airport (RBD) and the downtown Vertiport and provides outstanding infrastructure for the city and region's general aviation community.

# AVIATION

## SERVICE BUDGET

Service	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
Aviation Facilities - Dallas Executive Airport - Vertiport	4,100,694	4,609,353	4,310,694	4,310,694
Capital Construction and Debt Service	47,968,092	47,968,092	51,103,168	49,092,120
Dallas Love Field	110,895,060	110,386,402	128,872,691	134,611,792
Expense Total	\$162,963,846	\$162,963,846	\$184,286,553	\$188,014,606

## ANNUAL OPERATING EXPENSE AND REVENUE

The table below provides a summary of the amended budget and forecast for the current year compared to the budget for FY 2023-24 and planned budget for FY 2024-25.

Category	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
Personnel Services	27,948,587	25,388,043	31,273,094	32,494,571
Supplies - Materials	9,764,964	10,089,804	11,775,059	12,933,285
Contractual - Other Services	123,135,750	125,371,454	131,988,059	132,409,127
Capital Outlay	8,411,370	8,411,370	15,547,166	16,474,448
Expense Total	\$169,260,671	\$169,260,671	\$190,583,378	\$194,311,431
Reimbursements	(6,296,825)	(6,296,825)	(6,296,825)	(6,296,825)
Department Total	\$162,963,846	\$162,963,846	\$184,286,553	\$188,014,606
Department Revenue Total	\$158,030,031	\$174,368,723	\$182,046,313	\$187,963,085

## REIMBURSEMENTS

Reimbursements reflect contributions from various agencies, including federal and state funds, internal service departments, enterprise fund departments, and department support. Department support reflects interdepartmental transfers for the cost of management oversight and administrative support within the department. The table below provides a summary of reimbursements from various sources.

Source of Reimbursement	FY 2023-24 Budget	FY 2024-25 Planned
Department Support	(5,670,125)	(5,670,125)
Texas Department of Transportation	(100,000)	(100,000)
Transportation Security Administration Reimbursement	(526,700)	(526,700)
Reimbursement Total	\$(6,296,825)	\$(6,296,825)



# AVIATION

## PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours (with the exception of DFR uniform FTEs which may equal 2,808 hours depending upon assignment). Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turnover that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE. The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs funded from additional resources such as grant funds.

Category	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
Regular Civilian	364.51	304.51	356.76	361.51
Regular Uniform	0.00	0.00	0.00	0.00
Civilian Overtime	1.75	21.00	18.50	18.50
Uniform Overtime	0.00	0.00	0.00	0.00
Temporary Help	0.00	0.00	0.00	0.00
Department Total	366.26	325.51	375.26	380.01

## MAJOR BUDGET ITEMS

The FY 2023-24 budget and FY 2024-25 planned budget include adjustments for costs such as employee/retiree health benefits, civilian employee retirement adjustments, civilian merit pay adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers' compensation, liability, and property insurance. The table below lists funding levels for major budget items for each year of the biennial. The amounts in each column are a positive or negative adjustment from the FY 2022-23 amended budget.

Major Budget Item	FY 2023-24 Positions	FY 2023-24 Budget	FY 2024-25 Positions	FY 2024-25 Planned
Add one Operations Research Analyst, one Administrative Specialist I, one Administrative Specialist II, and one Aviation Compliance Specialist to sustain growth and ensure safety (3.00 FTEs).	4	242,187	4	322,915
Add one Senior Contract Compliance Administrator, one Operations Research Analyst, two Programmer Analysts and one Compliance Coordinator to sustain growth and ensure safety (3.75 FTEs).	0	0	5	294,086
Add funding for increased overtime due to staff shortage and to respond to natural disaster events at the airport.	0	497,598	0	497,598

# AVIATION

Major Budget Item	FY 2023-24 Positions	FY 2023-24 Budget	FY 2024-25 Positions	FY 2024-25 Planned
Add funding to cover contract and supply increases due to economic inflation, contract renewals, new contracts, and aging terminal furniture.	0	6,455,000	0	10,330,308
Transfer \$2,518,965 in FY 2023-24 and \$509,917 in FY 2024-25 to the Aviation Construction Fund for Lemmon Avenue Streetscape Enhancements.	0	2,518,965	0	507,917
Add one-time funding to cover the replacement of ten aging maintenance vehicles, to purchase winter operations equipment, a new golf cart, and a forklift to use in the terminal building.	0	897,551	0	0
Add one-time funding to cover the replacement of ten aging maintenance vehicles and terminal renovations using fund balance.	0	0	0	13,515,000
Add funding to cover the replacement of six aging maintenance vehicles and the purchase of network servers to enhance the server system of the airport.	0	12,590,000	0	12,590,000
Add four Senior Airport Operation Officers, one Financial Accountant, one Financial Specialist, and one Environmental Supervisor to sustain growth and ensure safety (5.25 FTEs).	7	395,948	7	716,469
<b>Major Budget Items Total</b>	<b>11</b>	<b>\$23,597,249</b>	<b>16</b>	<b>\$38,774,293</b>

## BUDGETING FOR EQUITY

Budgeting for Equity reflects the intentional process by City departments to identify existing disparities in outcomes across various indicators and developing strategies and targeted investments to improve success for Dallas residents. The bullets below reflect departments' equity efforts.

- Invest in Aviation's education initiative and provide career days for residents most impacted by inequities, as noted in the Equity Impact Assessment Tool.
- Increase the percentage of Black, Asian, Hispanic, or Native American collegiate interns.

# AVIATION

## EXPENSE DETAIL

	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
1101 - Salary - Civilian	21,292,630	17,982,224	22,561,142	23,449,691
1111 - Cell Phone Stipend	6,200	6,200	6,200	6,198
1116 - Retroactive Pay - Civilian	0	329	0	0
1120 - Wellness Incentive (Uniform and Civilian)	0	0	176,880	176,880
1201 - Overtime - Civilian	381,300	956,152	1,211,860	1,211,860
1203 - Service Incentive Pay	50,897	50,897	50,898	50,897
1210 - Vacation Term Pay - Civilian	0	153,869	0	0
1212 - Termination Payment -Attendance Incentive Leave - Civilian	0	4,417	0	0
1301 - Pension - Civilian	3,003,935	3,003,935	3,437,576	3,564,705
1303 - Life Insurance	19,093	19,093	24,962	25,276
1304 - Health Insurance	2,706,771	2,706,771	3,235,922	3,428,522
1306 - ER Medicare	308,744	308,744	344,712	357,600
1309 - Wellness Program	243	243	243	243
1314 - Worker's Compensation	178,774	178,774	222,699	222,699
1406 - Administrative Leave - Civilian	0	13,730	0	0
1453 - Continuance Pay - Civilian	0	2,665	0	0
<b>Personnel Services</b>	<b>\$27,948,587</b>	<b>\$25,388,043</b>	<b>\$31,273,094</b>	<b>\$32,494,571</b>
2110 - Office Supplies	64,864	64,864	79,601	84,810
2111 - Office Supplies Chargeback	48,149	48,149	47,149	47,149
2120 - Min App Inst Tools - Uten	72,350	72,350	80,430	80,430
2130 - Copy McH Supplies	300	300	300	300
2140 - Light - Power	2,250,000	2,250,000	2,614,316	2,659,468
2160 - Fuel Supplies	263,066	426,272	266,066	266,066
2170 - Water - Sewer	310,870	450,820	332,870	332,870
2181 - Fuel - Lube For Vehicle	288,293	309,977	393,223	420,847
2182 - Mechanical Supplies Veh	103,000	102,999	98,000	98,000
2183 - Fuel - Lube	6,500	6,500	6,500	6,500
2185 - Tires - Tubes	11,990	11,990	11,990	11,990
2190 - Mechanical Supplies	6,000	6,000	6,000	6,000
2200 - Chemical Medical Surgical	285,682	285,682	223,682	225,682
2220 - Laundry - Cleaning Suppl	25,940	25,940	32,728	35,516
2231 - Clothing	125,819	125,819	139,700	147,513
2232 - Food Supplies	49,053	49,053	51,252	52,752
2251 - Stamp Postage Fund Level	0	0	449	0
2252 - Meter Postage Fund Level	4,000	4,000	4,001	4,450
2262 - Botanical - Agric Suppl	152,500	152,500	142,500	142,500
2270 - Printing Supplies	6,400	6,400	26,400	26,400
2280 - Other Supplies	3,931,519	3,931,519	4,555,339	5,085,957

# AVIATION

	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
2290 - Event Supplies-Ceremony Event Supplies	10,160	10,160	28,020	46,020
2310 - Building Materials	26,929	26,929	126,929	126,929
2510 - Streets Roadways-Highways	91,124	91,124	137,124	137,124
2590 - Other Improvements	563	563	563	563
2710 - Furniture - Fixtures	385,142	385,142	711,143	792,643
2720 - Machine Tools	161,341	161,341	191,341	191,341
2730 - Major Apparatus	10,250	10,250	8,250	8,250
2731 - Data Processing Equipment	188,939	188,940	161,939	321,939
2735 - Software Purchase -\$1000	661	661	55,061	56,261
2740 - Motor Vehicles	190,000	190,000	125,940	125,940
2760 - Radio - Communication Eqp	50,000	50,000	100,000	100,000
2770 - Audiovisual Equipment	155,345	155,345	416,877	686,409
2790 - Protective Equipment	32,833	32,833	32,833	32,833
2860 - Books Reference Book Only	4,000	4,000	0	0
2890 - Miscellaneous Equipment	451,382	451,382	566,543	571,833
<b>Supplies - Materials</b>	<b>\$9,764,964</b>	<b>\$10,089,804</b>	<b>\$11,775,059</b>	<b>\$12,933,285</b>
3020 - Food - Laundry Service	67,241	67,241	89,666	89,666
3030 - Printing - Photo Services	79,583	79,583	79,199	79,199
3050 - Communications	494,466	494,466	400,194	403,330
3051 - Telephone Equipment Charges	13,481	13,481	4,331	4,331
3053 - Data Circuit Billing	342,732	342,732	776,877	777,922
3060 - Equipment Rental [Outside City]	2,081,451	2,081,451	2,023,395	2,023,395
3062 - Pc Leasing [Outside City]	48,000	48,000	0	0
3068 - Security Monitoring Services	1,953,517	1,953,517	1,955,717	1,955,717
3070 - Professional Services	4,330,317	4,330,317	6,028,629	6,286,629
3071 - Management Service Fees	22,730	22,730	26,730	26,730
3072 - Contractor Service Fees	3,325,153	3,325,153	4,777,253	5,277,253
3080 - Cable Tv Services	34,200	34,200	53,200	53,200
3090 - City Forces	413,545	413,545	398,545	398,545
3091 - Custodial Services	3,950,060	3,950,060	4,740,072	5,530,084
3092 - Security Services	11,722,220	13,922,220	11,448,337	11,448,337
3099 - Misc Special Services	2,130,922	2,109,238	2,021,104	2,324,261
3110 - Equip Repairs and Maintenance	1,831,449	1,831,449	1,937,689	2,637,689
3130 - Copy Machine Rent-Lease-Maint	48,662	48,662	52,129	52,129
3150 - Copy Center Charges	800	800	0	0
3151 - Department Support	5,670,125	5,670,125	5,670,125	5,670,125
3210 - Building Repairs and Maint	9,428,422	9,428,422	10,604,230	10,235,165
3310 - Insurance	2,027,663	2,027,663	2,647,410	2,647,410
3313 - Liability Premiums	112,929	112,929	109,293	109,293
3315 - Tolls	1,000	1,000	0	0
3320 - Advertising	458,996	458,996	600,908	600,908
3321 - Advertising Fees	60,510	60,680	0	0

# AVIATION

	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
3330 - Rents [Lease]	9,793,113	9,793,114	9,546,011	8,779,630
3340 - Membership Dues	158,135	158,135	193,243	193,543
3341 - Subscriptions-Serials	26,200	26,200	24,000	24,000
3361 - Professional Development	492,536	492,536	625,737	642,737
3363 - Reimb-Vehicle Use,Parking	1,979	1,979	1,979	1,979
3364 - Personnel Development	5,000	5,000	18,000	18,000
3410 - Equip - Automotive Rental	213,225	213,225	235,965	238,103
3411 - Wreck Handle Charge (fleet)	8,872	8,872	33,445	33,664
3416 - GIS Services	20,913	20,913	20,927	20,922
3422 - Toll Tag Fees Dallas Parking Garage	748,750	748,750	748,750	748,750
3429 - Cellphone Charges	136,602	193,820	138,252	148,552
3430 - Data Services	303,902	303,902	275,015	274,983
3434 - Programming	1,751,312	1,751,312	1,898,796	2,141,188
3437 - Continual Software License Fee	2,400	2,400	44,000	26,000
3460 - Disposal Services	8,000	8,000	8,000	8,000
3518 - Credit Card Charges	367,450	367,450	452,766	452,766
3538 - Interest Exp Short Term	3,150	3,150	3,150	3,150
354A - Loan Payments	266,039	266,039	266,039	266,039
3637 - Capital Const Transfer	0	0	2,518,965	507,917
3650 - Fire Station Reimb	7,919,661	7,919,661	8,073,612	8,442,677
3651 - Gen Fund Cost Reimb	1,958,772	1,958,772	1,960,906	1,960,906
3661 - Debt Svc Reimb -Transfers	45,827,500	45,827,500	45,827,500	45,827,500
3851 - Pension Bond Debt Service	1,491,705	1,491,705	1,499,948	1,674,783
3994 - Outside Temps-Staffing	980,360	980,360	1,128,020	1,342,020
Contractual - Other Services	\$123,135,750	\$125,371,454	\$131,988,059	\$132,409,127
4310 - Buildings	1,115,000	1,115,000	1,015,000	1,515,000
4599 - Improvements non-Building	4,150,000	4,150,000	11,508,776	12,477,532
4710 - Furniture Fixtures Equip	250,000	250,000	40,000	0
4720 - Mach Tools Implem Major	221,034	221,034	100,000	0
4731 - Equip-Data Processing	1,132,151	1,132,151	1,132,151	1,132,151
4735 - Computer Software Licenses	593,825	593,825	743,825	743,825
4742 - Trucks	490,000	490,000	963,054	561,580
4770 - Audiovisual Equipment Cap	15,000	15,000	0	0
4890 - Misc Equipment Capital	444,360	444,360	44,360	44,360
Capital Outlay	\$8,411,370	\$8,411,370	\$15,547,166	\$16,474,448
5002 - Dept Support Reimb	(5,670,125)	(5,670,125)	(5,670,125)	(5,670,125)
5011 - Reimb Fr Othr Organizaton	(626,700)	(626,700)	(626,700)	(626,700)
Reimbursements	(\$6,296,825)	(\$6,296,825)	(\$6,296,825)	(\$6,296,825)
Total Expense	\$162,963,846	\$162,963,846	\$184,286,553	\$188,014,606



# AVIATION - TRANSPORTATION REGULATION

## MISSION

Create innovative airport experiences by promoting safety and comfort, valuing our employees, developing our facilities, recognizing our unique role in the Dallas Community, and contributing a positive economic impact.

## DEPARTMENT GOALS

- Increase the public's knowledge about Aviation's (AVI) virtual and live events by responding to media requests within 24 hours and using social media to promote events
- Enrich the quality of life for the residents of Dallas and enhance the cultural appeal to city visitors by integrating high-quality visual art and performances into public spaces
- Provide award-winning food, beverages, and retail experiences for the visitors and employees at Dallas Love Field (DAL) to create excellent customer service and economic vitality
- Take a proactive approach to cybersecurity by evaluating critical assets, risks, and vulnerabilities through cybersecurity risk assessments
- Deepen the relationship with the community by conducting regular neighborhood meetings, providing communication tools, and publishing up-to-date information regarding airport projects
- Expand upon the airport's culture of maintenance and safety by continuing the preventive maintenance program for buildings and utilizing industry knowledge to implement safety measures for all employees, residents, and visitors

## SERVICE DESCRIPTIONS

AVIATION - TRANSPORTATION REGULATION	
Regulation and Enforcement of For Hire Transportation	Provides regulation and enforcement of the City's for-hire transportation services. This ensures transportation for-hire services continue to be a viable component of the transportation system and provide consumers options when using transportation services.

## SERVICE BUDGET

Service	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
Regulation and Enforcement of For Hire Transportation	512,559	512,559	546,131	617,038
Expense Total	\$512,559	\$512,559	\$546,131	\$617,038

# AVIATION - TRANSPORTATION REGULATION

## ANNUAL OPERATING EXPENSE AND REVENUE

The table below provides a summary of the amended budget and forecast for the current year compared to the budget for FY 2023-24 and planned budget for FY 2024-25.

Category	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
Personnel Services	360,850	341,823	388,451	409,547
Supplies - Materials	5,210	3,894	3,380	3,444
Contractual - Other Services	215,396	235,739	304,197	353,944
Capital Outlay	0	0	0	0
Expense Total	\$581,456	\$581,456	\$696,028	\$766,935
Reimbursements	(68,897)	(68,897)	(149,897)	(149,897)
Department Total	\$512,559	\$512,559	\$546,131	\$617,038
Department Revenue Total	\$512,559	\$512,559	\$546,131	\$617,038

## REIMBURSEMENTS

Reimbursements reflect contributions from various agencies, including federal and state funds, internal service departments, enterprise fund departments, and department support. Department support reflects interdepartmental transfers for the cost of management oversight and administrative support within the department. The table below provides a summary of reimbursements from various sources.

Source of Reimbursement	FY 2023-24 Budget	FY 2024-25 Planned
Aviation Reimbursement	(149,897)	(149,897)
Reimbursement Total	\$(149,897)	\$(149,897)



# AVIATION - TRANSPORTATION REGULATION

## PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours (with the exception of DFR uniform FTEs which may equal 2,808 hours depending upon assignment). Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turnover that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE. The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs funded from additional resources such as grant funds.

Category	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
Regular Civilian	5.00	5.00	5.00	5.00
Regular Uniform	0.00	0.00	0.00	0.00
Civilian Overtime	0.00	0.00	0.00	0.00
Uniform Overtime	0.00	0.00	0.00	0.00
Temporary Help	0.00	0.00	0.00	0.00
Department Total	5.00	5.00	5.00	5.00

## MAJOR BUDGET ITEMS

The FY 2023-24 budget and FY 2024-25 planned budget include adjustments for costs such as employee/retiree health benefits, civilian employee retirement adjustments, civilian merit pay adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers' compensation, liability, and property insurance. The table below lists funding levels for major budget items for each year of the biennial. The amounts in each column are a positive or negative adjustment from the FY 2022-23 amended budget.

Major Budget Item	FY 2023-24 Positions	FY 2023-24 Budget	FY 2024-25 Positions	FY 2024-25 Planned
Add funding for Department of Public Safety Background service contract with Fast Track Gov and ID Works badging.	0	0	0	43,000
Major Budget Items Total	0	\$0	0	\$43,000

## EXPENSE DETAIL

	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
1101 - Salary - Civilian	263,893	219,222	280,824	297,162
1120 - Wellness Incentive (Uniform and Civilian)	0	0	2,500	2,500
1201 - Overtime - Civilian	0	25,914	0	0
1203 - Service Incentive Pay	2,400	2,400	0	0
1301 - Pension - Civilian	37,231	31,190	40,576	42,907

# AVIATION - TRANSPORTATION REGULATION

	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
1303 - Life Insurance	270	324	350	350
1304 - Health Insurance	38,645	45,008	45,400	47,590
1306 - ER Medicare	3,827	3,180	4,073	4,310
1314 - Worker's Compensation	14,584	14,584	14,728	14,728
Personnel Services	\$360,850	\$341,823	\$388,451	\$409,547
2110 - Office Supplies	250	250	250	250
2111 - Office Supplies Chargeback	250	538	250	250
2181 - Fuel - Lube For Vehicle	1,935	2,081	1,380	1,444
2231 - Clothing	250	250	750	750
2252 - Meter Postage Fund Level	250	274	250	250
2270 - Printing Supplies	500	500	500	500
2280 - Other Supplies	1,775	0	0	0
Supplies - Materials	\$5,210	\$3,894	\$3,380	\$3,444
3030 - Printing - Photo Services	758	758	758	758
3050 - Communications	1,453	6,693	1,926	1,939
3053 - Data Circuit Billing	703	830	3,137	3,141
3070 - Professional Services	98,641	103,141	139,141	167,141
3099 - Misc Special Services	38,225	40,780	80,000	95,000
3310 - Insurance	379	379	0	0
3313 - Liability Premiums	3,376	3,376	315	315
3410 - Equip - Automotive Rental	3,615	3,615	3,152	3,175
3416 - GIS Services	301	351	301	301
3429 - Cellphone Charges	1,200	1,226	1,200	1,200
3430 - Data Services	2,621	3,058	2,135	2,134
3434 - Programming	35,342	41,175	40,970	44,456
3518 - Credit Card Charges	1,114	2,690	3,514	3,514
3851 - Pension Bond Debt Service	27,668	27,668	27,648	30,870
Contractual - Other Services	\$215,396	\$235,739	\$304,197	\$353,944
5011 - Reimb Fr Othr Organizaton	(68,897)	(68,897)	(149,897)	(149,897)
Reimbursements	(\$68,897)	(\$68,897)	(\$149,897)	(\$149,897)
Total Expense	\$512,559	\$512,559	\$546,131	\$617,038

# CONVENTION & EVENT SERVICES

## MISSION

Serves as an economic engine for the City of Dallas through efficient management, marketing and promotion of the Kay Bailey Hutchison Convention Center Dallas (KBHCCD) and other venues. Directs the Office of Special Events (OSE) and the KBHCCD Master Planning process, while providing quality customer experiences.

## DEPARTMENT GOALS

- Continue with the KBHCCD Master Plan implementation including: (1) Onboard the procured Project Management/Owner's Representative Team (2) Complete hiring of the internal Convention and Event Services Master Plan Unit (3) Release solicitations and complete procurement for Architecture, Engineering and Design Services, Constructability Review and Construction Management and (4) Complete revenue bond sale and other financial transactions necessary for project implementation
- Fully staff and develop processes and data management to implement the Nighttime Economy and Responsible Hospitality Unit

## SERVICE DESCRIPTIONS

CONVENTION & EVENT SERVICES	
Convention Center Debt Service Payment	Sustains the Debt Service Fund, which provides for the payment of principal and interest on the KBHCCD's outstanding revenue refunding and improvement bonds.
Dallas Convention Center	Operates the KBHCCD through a management agreement with OVG360 and a contract with Visit Dallas. The KBHCCD functions as an enterprise fund generating millions in hotel occupancy taxes (HOT), creating regionwide employment, and fostering larger economic impact. With more than two million square feet of functional space, the KBHCCD hosts an average of 100 professional, religious, corporate, consumer, trade sports, and educational events annually. Department further manages contracts related to the Omni Dallas Hotel and the American Airlines Center.
Office of Special Events	Serves as the regulatory authority for permitting outdoor special events, street pole banners, street seats, filming, the Dallas Farmers Market, neighborhood farmers markets, and Fair Park parking through the Special Events Ordinance - Chapter 42A, Promoters Ordinance - Chapter 38A, and the Fair Park Parking Area and Fair Park Parking Licenses Ordinance - Chapter 32 - Division 2.
Union Station	Serves as a hub for major transportation providers, including Dallas Area Rapid Transit (DART) light rail, National Railroad Passenger Corporation (dba Amtrak), and Trinity Railway Express (TRE). Oversees the lease agreement, capital projects and general operations of the Eddie Bernice Johnson Union Station.

# CONVENTION & EVENT SERVICES

## SERVICE BUDGET

Service	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
Convention Center Debt Service Payment	19,335,250	19,335,250	19,333,500	19,337,000
Dallas Convention Center	94,185,002	105,622,817	115,423,200	116,022,192
Office of Special Events	1,084,125	995,403	1,148,142	1,214,911
Union Station	1,085,807	858,080	1,241,156	1,286,032
Expense Total	\$115,690,184	\$126,811,551	\$137,145,998	\$137,860,135

## ANNUAL OPERATING EXPENSE AND REVENUE

The table below provides a summary of the amended budget and forecast for the current year compared to the budget for FY 2023-24 and planned budget for FY 2024-25.

Category	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
Personnel Services	3,318,471	2,752,686	4,294,325	4,520,728
Supplies - Materials	3,072,822	3,201,096	3,254,984	3,460,359
Contractual - Other Services	109,585,891	121,150,314	129,596,689	129,879,048
Capital Outlay	0	0	0	0
Expense Total	\$115,977,184	\$127,104,095	\$137,145,998	\$137,860,135
Reimbursements	(287,000)	(292,545)	0	0
Department Total	\$115,690,184	\$126,811,551	\$137,145,998	\$137,860,135
Department Revenue Total	\$115,690,184	\$126,811,551	\$137,145,998	\$137,860,135

## ADDITIONAL RESOURCES

Additional resources are multi-year funds used to account for and report the proceeds of a specific revenue source that are restricted or committed to expenditures for a specified purpose. The table below lists funds that require additional appropriations in FY 2023-24 and FY 2024-25.

Fund	FY 2023-24 Budget	FY 2024-25 Planned
Convention Hotel Tax Rebate (0756)	7,974,153	5,687,810
Sports Arena Lease Rental (0A71)	1,300,000	3,400,000
Additional Resources Total	\$9,274,153	\$9,087,810

# CONVENTION & EVENT SERVICES

## PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours (with the exception of DFR uniform FTEs which may equal 2,808 hours depending upon assignment). Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turnover that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE. The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs funded from additional resources such as grant funds.

Category	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
Regular Civilian	32.25	24.54	39.77	40.54
Regular Uniform	0.00	0.00	0.00	0.00
Civilian Overtime	0.31	0.06	0.43	0.43
Uniform Overtime	0.00	0.00	0.00	0.00
Temporary Help	0.69	0.69	0.00	0.00
<b>Department Total</b>	<b>33.25</b>	<b>25.29</b>	<b>40.20</b>	<b>40.97</b>

## MAJOR BUDGET ITEMS

The FY 2023-24 budget and FY 2024-25 planned budget include adjustments for costs such as employee/retiree health benefits, civilian employee retirement adjustments, civilian merit pay adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers' compensation, liability, and property insurance. The table below lists funding levels for major budget items for each year of the biennial. The amounts in each column are a positive or negative adjustment from the FY 2022-23 amended budget.

Major Budget Item	FY 2023-24 Positions	FY 2023-24 Budget	FY 2024-25 Positions	FY 2024-25 Planned
Increase funding for capital construction transfer from \$24,136,435 to \$32,983,295 in FY 2023-24 and \$34,384,703 in FY 2024-25.	0	8,846,860	0	10,248,268
Add funding for four intern positions in FY 2023-24 and four intern positions in FY 2024-25 to perform administrative duties for executives (0.77 FTEs).	4	31,684	8	63,368
Add five positions for Convention Center Master Plan work (addition that occurred at FY 2023 Mid year). Reallocate \$672,000 from existing resources.	5	0	5	0
<b>Major Budget Items Total</b>	<b>9</b>	<b>\$8,878,544</b>	<b>13</b>	<b>\$10,311,636</b>

# CONVENTION & EVENT SERVICES

## BUDGETING FOR EQUITY

Budgeting for Equity reflects the intentional process by City departments to identify existing disparities in outcomes across various indicators and developing strategies and targeted investments to improve success for Dallas residents. The bullets below reflect departments' equity efforts.

- Engagement of stakeholders from all facets of the community including those currently experiencing burdens because of the past orientation of the center, transportation impediments, employment challenges, and access to outdoor spaces to ensure full opportunity for engagement.
- Issue procurements for implementation of the overall master plan project and coordinate with the Office of Procurement Services, the Small Business Center, the Dallas City Attorney's Office, and the City Manager's Office.
- Continue investment in the Tourism and Hospitality Internship Program which includes proposed funding for four (4) interns who will participate in a 16-week program at an hourly rate up to \$19.52 per hour.

# CONVENTION & EVENT SERVICES

## EXPENSE DETAIL

	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
1101 - Salary - Civilian	2,522,902	2,027,257	3,182,290	3,329,793
1120 - Wellness Incentive (Uniform and Civilian)	0	0	19,500	19,500
1201 - Overtime - Civilian	30,079	30,079	41,410	46,634
1203 - Service Incentive Pay	8,500	4,464	6,575	6,773
1210 - Vacation Term Pay - Civilian	0	9,648	0	0
1212 - Termination Payment -Attendance Incentive Leave - Civilian	0	351	0	0
1301 -Pension - Civilian	355,524	286,249	469,962	491,992
1303 - Life Insurance	1,716	1,716	2,730	2,730
1304 - Health Insurance	245,397	245,397	354,120	371,202
1306 - ER Medicare	37,914	29,396	47,584	50,266
1308 - Mandatory Deferred Comp	0	1,690	0	0
1314 - Worker's Compensation	24,639	24,639	17,239	17,239
1511 - Temporary Help - Regular	91,800	91,800	152,915	184,599
<b>Personnel Services</b>	<b>\$3,318,471</b>	<b>\$2,752,686</b>	<b>\$4,294,325</b>	<b>\$4,520,728</b>
2110 - Office Supplies	8,500	4,979	4,025	4,210
2111 - Office Supplies Chargeback	10,830	3,830	3,500	3,661
2140 - Light - Power	2,450,000	2,450,000	2,631,365	2,676,812
2160 - Fuel Supplies	221,000	350,201	233,199	389,890
2170 - Water - Sewer	340,000	340,000	340,000	355,640
2181 - Fuel - Lube For Vehicle	122	122	186	194
2190 - Mechanical Supplies	3,000	1,750	0	0
2230 - Personal Protective Equipment-Gear	2,500	1,250	0	0
2231 - Clothing	1,400	2,523	1,400	1,464
2252 - Meter Postage Fund Level	2,250	8,871	3,825	4,001
2264 - Service Pins	200	200	0	0
2280 - Other Supplies	3,600	6,937	10,550	11,036
2290 - Event Supplies-Ceremony Event Supplies	9,300	5,300	7,500	7,845
2310 - Building Materials	0	4,664	3,000	3,138
2710 - Furniture - Fixtures	2,120	3,904	0	0
2731 - Data Processing Equipment	12,000	12,000	13,966	0
2735 - Software Purchase -\$1000	2,000	1,579	2,468	2,468
2770 - Audiovisual Equipment	4,000	2,986	0	0
<b>Supplies - Materials</b>	<b>\$3,072,822</b>	<b>\$3,201,096</b>	<b>\$3,254,984</b>	<b>\$3,460,359</b>

# CONVENTION & EVENT SERVICES

	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
3020 - Food - Laundry Service	0	45,839	37,506	56,454
3030 - Printing - Photo Services	2,300	2,300	4,500	4,707
3050 - Communications	131,393	131,393	103,001	103,882
3051 - Telephone Equipment Charges	2,835	0	1,500	1,569
3053 - Data Circuit Billing	88,623	88,623	209,404	209,698
3060 - Equipment Rental [Outside City]	50,334	50,334	35,000	35,000
3070 - Professional Services	563,300	33,300	302,500	316,415
3071 - Management Service Fees	500,000	500,000	500,000	500,000
3072 - Contractor Service Fees	35,406,642	35,406,642	40,518,935	37,637,169
3080 - Cable Tv Services	996	996	996	996
3085 - Freight	100	100	100	105
3090 - City Forces	1,684,098	1,684,097	2,155,679	2,017,207
3091 - Custodial Services	0	810,619	672,712	763,282
3092 - Security Services	726,767	610,541	841,238	879,935
3099 - Misc Special Services	703,422	397,780	653,542	683,606
3110 - Equip Repairs and Maintenance	50,000	10,000	55,000	55,920
3130 - Copy Machine Rent-Lease-Maint	16,693	16,693	13,766	13,766
3210 - Building Repairs and Maint	172,000	64,315	157,576	163,778
3310 - Insurance	2,372,591	2,372,591	3,199,935	3,199,935
3313 - Liability Premiums	77,271	77,271	71,000	71,000
3320 - Advertising	16,737,350	16,737,350	17,693,601	16,720,378
3321 - Advertising Fees	500	0	500	523
3340 - Membership Dues	2,000	250	1,500	1,569
3341 - Subscriptions-Serials	271	401	271	283
3361 - Professional Development	21,500	24,467	22,000	23,012
3410 - Equip - Automotive Rental	4,059	4,059	3,992	4,031
3411 - Wreck Handle Charge (fleet)	50	50	0	0
3416 - GIS Services	1,865	1,865	1,866	1,866
3420 - Commun Equip Rental	244,115	244,115	245,630	252,114
3429 - Cellphone Charges	15,500	15,500	15,500	16,213
3430 - Data Services	35,355	35,355	26,052	26,049
3434 - Programming	126,594	126,594	171,308	193,848
3460 - Disposal Services	150,000	145,477	150,000	156,900
3518 - Credit Card Charges	78,000	78,000	78,000	81,588
3537 - Fees -Bond Payments	0	200	28,490	0
3599 - Misc. Other Charges	314,223	306,757	314,694	389,015
3637 - Capital Const Transfer	24,136,435	35,957,731	32,983,295	34,384,703
3651 - Gen Fund Cost Reimb	666,546	666,546	1,044,096	1,044,096
3690 - Miscellaneous Transfers	5,001,200	5,001,200	7,829,027	10,398,245
3851 - Pension Bond Debt Service	162,713	162,713	116,477	130,054
3870 - Revn Bnd-Conv Cnt Fnd 080	19,335,250	19,335,250	19,333,500	19,337,000
3994 - Outside Temps-Staffing	3,000	3,000	3,000	3,138
<b>Contractual - Other Services</b>	<b>\$109,585,891</b>	<b>\$121,150,314</b>	<b>\$129,596,689</b>	<b>\$129,879,048</b>



# CONVENTION & EVENT SERVICES

	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
5011 - Reimb Fr Othr Organizaton	(287,000)	(292,545)	0	0
Reimbursements	(\$287,000)	(\$292,545)	\$0	\$0
Total Expense	\$115,690,184	\$126,811,551	\$137,145,998	\$137,860,135



# DALLAS WATER UTILITIES

## MISSION

Provide water and wastewater services vital to the health and safety of City of Dallas residents and customers.

## DEPARTMENT GOALS

- Continue the Integrated Pipeline Project (IPL) to connect Lake Palestine to Dallas' water supply system by finalizing the pipeline route to the Bachman Water Treatment Plant, preparing for the acquisition of necessary easements and land rights, and initiating permitting to allow for future construction from the IPL connection to Bachman Water Treatment Plant
- Continue addressing water and wastewater needs within the City of Dallas through the design and construction of infrastructure improvements for all occupied, unserved areas
- Provide a high-quality supply of safe, clean drinking water to retail and wholesale customers that is compliant with local, state, and federal requirements and regulations as outlined in the Safe Drinking Water Act while simultaneously ensuring adequate pressure for fire protection at all times
- Provide wastewater collection and treatment services for retail and wholesale customers while meeting U.S. Environmental Protection Agency (EPA) and Texas Commission on Environmental Quality (TCEQ) treatment plant discharge requirements and Trinity River Stream Standards as required by the Clean Water Act
- Continue enhancing the customer service experience and improving water conservation with the development of the Advanced Metering Infrastructure project

## SERVICE DESCRIPTIONS

DALLAS WATER UTILITIES	
Water Capital Funding	Provides funding related to the DWU Capital Improvement Program through the issuance of long-term and short-term debt, as well as cash funding to meet the City's Financial Management Performance Criteria goals.
Water Production and Delivery	Operates and maintains three water purification plants, pump stations, storage tanks, and over 5,000 miles of distribution system pipelines to provide 137 billion gallons of drinking water and fire protection to more than 2.5 million people.
Water Utilities Capital Program Management	Provides management for capital improvement projects totaling approximately over \$340 million annually from inception through startup. This includes capital planning, professional services, construction administration, and inspection of the required improvements.
Wastewater Collection	Provides 24/7 operation and maintenance of more than 4,050 miles of wastewater mains in the sanitary sewer system to ensure the collection and transport of domestic and industrial wastewater.

# DALLAS WATER UTILITIES

<b>Wastewater Treatment</b>	Operates and maintains two wastewater treatment plants that treat 67 billion gallons of domestic and industrial wastewater, process and dispose of biosolids, and provide reused effluent water to local area golf courses as a service for the residents of Dallas.
<b>DWU General Expense</b>	Includes payments for services received by DWU from other City departments, Payment in Lieu of Taxes (PILOT), fleet replacement, and street rental.
<b>Water Planning, Financial and Rate Services</b>	Develops and manages DWU's annual operating budget of more than \$770 million, coordinates and prepares the annual capital budget of more than \$320 million, and ensures the City has water now and in the future to meet the needs of the residents of Dallas and customer cities.
<b>Water Utilities Customer Account Services</b>	Provides water meter reading, billing, collection, and customer service activities for more than 300,000 water, wastewater, sanitation, and stormwater utility accounts monthly.

## SERVICE BUDGET

Service	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
DWU General Expense	141,235,197	154,719,480	149,740,065	151,154,411
Wastewater Collection	24,041,694	29,149,043	26,423,293	27,054,368
Wastewater Treatment	57,726,102	73,674,253	59,587,288	60,152,482
Water Capital Funding	425,657,260	425,657,258	362,951,915	374,019,166
Water Planning, Financial and Rate Services	4,337,754	25,980,987	4,831,663	4,949,845
Water Production and Delivery	132,379,364	63,141,579	135,959,775	143,474,573
Water Utilities Capital Program Management	16,902,518	22,723,173	18,031,003	18,945,266
Water Utilities Customer Account Services	31,946,271	39,180,387	33,750,374	35,032,760
<b>Expense Total</b>	<b>\$834,226,160</b>	<b>\$834,226,160</b>	<b>\$791,275,376</b>	<b>\$814,782,871</b>

# DALLAS WATER UTILITIES

## ANNUAL OPERATING EXPENSE AND REVENUE

The table below provides a summary of the amended budget and forecast for the current year compared to the budget for FY 2023-24 and planned budget for FY 2024-25.

Category	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
Personnel Services	\$118,067,302	\$117,066,351	\$128,017,852	\$131,788,293
Supplies - Materials	111,697,597	111,668,409	115,568,032	115,769,829
Contractual - Other Services	600,290,437	601,320,577	544,969,079	564,407,475
Capital Outlay	13,226,125	13,226,124	12,269,851	12,629,851
Expense Total	\$843,281,461	\$843,281,462	\$800,824,814	\$824,595,448
Reimbursements	(9,055,301)	(9,055,301)	(9,549,438)	(9,812,577)
Department Total	\$834,226,160	\$834,226,160	\$791,275,376	\$814,782,871
Department Revenue Total	\$755,226,160	\$763,450,514	\$791,276,133	\$814,434,320

## REIMBURSEMENTS

Reimbursements reflect contributions from various agencies, including federal and state funds, internal service departments, enterprise fund departments, and department support. Department support reflects interdepartmental transfers for the cost of management oversight and administrative support within the department. The table below provides a summary of reimbursements from various sources.

Source of Reimbursement	FY 2023-24 Budget	FY 2024-25 Planned
Department Support	(4,332,826)	(4,498,295)
Contractor Reimbursement	(250,000)	(250,000)
General Fund Reimbursement	(1,147,950)	(1,147,950)
Dallas Water Utilities Reimbursement	(3,818,662)	(3,916,332)
Reimbursement Total	\$(9,549,438)	\$(9,812,577)

# DALLAS WATER UTILITIES

## PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours (with the exception of DFR uniform FTEs which may equal 2,808 hours depending upon assignment). Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turnover that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE. The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs funded from additional resources such as grant funds.

Category	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
Regular Civilian	1,475.50	1,443.00	1,516.50	1,516.50
Regular Uniform	0.00	0.00	0.00	0.00
Civilian Overtime	140.25	146.00	140.25	140.25
Uniform Overtime	0.00	0.00	0.00	0.00
Temporary Help	0.00	0.00	0.00	0.00
Department Total	1,615.75	1,589.00	1,656.75	1,656.75

## BUDGETING FOR EQUITY

Budgeting for Equity reflects the intentional process by City departments to identify existing disparities in outcomes across various indicators and developing strategies and targeted investments to improve success for Dallas residents. The bullets below reflect departments' equity efforts.

- Complete design and continue construction of water and wastewater infrastructure improvements to all occupied, unserved areas throughout the City as part of DWU's Unserved Areas Program identified as reinvestment areas in the City's Comprehensive Housing Policy.
- Assist with development of programs and funds to assist with private connections once infrastructure has been extended to identified occupied, unserved areas.
- Continue to partner and participate in national conversations with the US Water Alliance Water Network and state wide Texas Water Equity Cohort to pursue collective best management practices for utilities to ensure socio-economic and racially equitable programs continue and new programs are developed.

# DALLAS WATER UTILITIES

## EXPENSE DETAIL

	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
1101 - Salary - Civilian	80,526,781	75,784,108	86,789,210	89,572,015
1111 - Cell Phone Stipend	215,000	211,581	219,240	219,240
1113 - One-time Pay - Civilian	0	50,000	0	0
1116 - Retroactive Pay - Civilian	0	511	0	0
1120 - Wellness Incentive (Uniform and Civilian)	0	0	758,250	639,780
1201 - Overtime - Civilian	9,117,136	12,225,063	9,211,938	9,216,311
1203 - Service Incentive Pay	502,533	504,641	502,533	502,533
1208 - Sick Leave Term Pay - Civilian	235,000	546,290	235,000	235,000
1210 - Vacation Term Pay - Civilian	238,693	439,982	238,693	238,693
1212 - Termination Payment -Attendance Incentive Leave - Civilian	0	30,037	0	0
1251 - Off-road Vehicle Use	22,875	25,175	22,875	22,875
1301 -Pension - Civilian	12,759,037	12,702,960	12,690,568	13,087,235
1303 - Life Insurance	77,192	77,192	106,155	106,155
1304 - Health Insurance	11,048,528	11,048,528	13,769,820	14,434,047
1306 - ER Medicare	1,310,242	1,276,664	1,271,045	1,311,884
1314 - Worker's Compensation	2,014,285	2,014,285	2,202,525	2,202,525
1406 - Administrative Leave - Civilian	0	113,045	0	0
1453 - Continuance Pay - Civilian	0	16,289	0	0
<b>Personnel Services</b>	<b>\$118,067,302</b>	<b>\$117,066,351</b>	<b>\$128,017,852</b>	<b>\$131,788,293</b>

# DALLAS WATER UTILITIES

	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
2110 - Office Supplies	251,342	166,250	249,368	249,368
2111 - Office Supplies Chargeback	164,565	159,607	164,108	164,108
2120 - Min App Inst Tools - Uten	3,023,128	2,938,911	3,071,279	3,091,279
2130 - Copy McH Supplies	54,300	28,550	54,300	54,300
2140 - Light - Power	24,200,888	24,200,888	24,200,888	24,200,888
2160 - Fuel Supplies	354,160	476,323	354,160	354,160
2170 - Water - Sewer	23,945	18,786	24,445	24,945
2171 - Purchase Of Treated Water	25,000	20,736	25,000	25,000
2181 - Fuel - Lube For Vehicle	2,067,917	2,223,459	2,453,745	2,621,042
2182 - Mechanical Supplies Veh	41,500	40,922	41,500	41,500
2183 - Fuel - Lube	257,569	191,331	250,000	250,000
2185 - Tires - Tubes	75,000	37,925	76,750	76,750
2190 - Mechanical Supplies	166,366	168,478	176,366	196,366
2200 - Chemical Medical Surgical	38,500,000	38,500,000	38,488,000	38,488,000
2220 - Laundry - Cleaning Suppl	247,061	219,273	243,336	243,836
2231 - Clothing	1,027,211	1,068,309	1,034,711	1,036,711
2232 - Food Supplies	61,000	66,393	68,900	69,900
2251 - Stamp Postage Fund Level	1,000	433	1,000	1,000
2252 - Meter Postage Fund Level	150,200	124,065	150,000	150,000
2261 - Educational - Recr Suppl	40,736	118,236	30,736	35,736
2262 - Botanical - Agric Suppl	3,000	700	9,000	4,500
2264 - Service Pins	8,000	8,000	8,000	8,000
2270 - Printing Supplies	4,000	0	4,000	4,000
2280 - Other Supplies	1,304,015	1,085,451	1,319,015	1,324,015
2310 - Building Materials	259,040	197,461	267,040	267,040
2320 - Filtration Plants	75,000	75,000	75,000	75,000
2420 - Other Structures	25,017,921	25,017,921	28,335,952	28,335,952
2550 - Waterworks Mains	4,734,000	4,451,903	4,734,000	4,734,000
2560 - Sanitary Sewer	1,407,750	1,483,993	1,407,750	1,407,750
2571 - Service Connections	966,950	772,180	966,950	966,950
2590 - Other Improvements	27,500	0	27,500	27,500
2710 - Furniture - Fixtures	570,368	427,891	555,368	540,368
2720 - Machine Tools	3,923,400	4,753,711	4,013,400	4,013,400
2730 - Major Apparatus	1,098,300	1,140,332	1,093,300	1,093,300
2731 - Data Processing Equipment	412,900	356,512	412,900	412,900
2735 - Software Purchase -\$1000	75,000	75,000	75,000	75,000
2760 - Radio - Communication Eqp	71,000	71,000	71,000	71,000
2762 - Lost Damaged Comm Equ	7,300	7,000	7,300	7,300
2770 - Audiovisual Equipment	21,600	13,300	21,600	21,600
2780 - Photography - Film Equipment	5,600	100	5,600	5,600
2790 - Protective Equipment	65,000	89,078	86,500	86,500
2810 - Meters - Settings	15,000	15,000	15,000	15,000
2840 - Fire Hydrants	660,100	633,699	660,100	660,100
2860 - Books Reference Book Only	11,965	3,541	13,165	13,165



# DALLAS WATER UTILITIES

	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
2890 - Miscellaneous Equipment	220,000	204,254	225,000	225,000
2991 - Inventory Adj-Physical Inv	0	16,506	0	0
2995 - Inventory Adj-Cost Error	0	0	0	0
2998 - Inventory Purchase	0	0	0	0
Supplies - Materials	\$111,697,597	\$111,668,409	\$115,568,032	\$115,769,829
3020 - Food - Laundry Service	10,000	10,258	10,000	10,000
3030 - Printing - Photo Services	110,000	129,907	149,000	149,000
3033 - Legal Fees	500,000	500,000	500,000	500,000
3040 - Medical - Laboratory Services	430,000	357,080	430,000	430,000
3041 - Litigation Expenses Defendant	50,000	50,000	50,000	50,000
3043 - Retrieval Of Records	1,000	0	1,000	1,000
3050 - Communications	1,402,157	1,402,157	1,100,193	1,108,875
3051 - Telephone Equipment Charges	13,063	65,949	13,093	13,100
3053 - Data Circuit Billing	1,098,930	1,098,930	2,273,261	2,276,155
3060 - Equipment Rental [Outside City]	2,208,785	2,208,785	2,165,870	2,165,870
3070 - Professional Services	2,737,689	2,250,812	3,312,376	3,324,365
3072 - Contractor Service Fees	8,719,247	8,719,247	8,069,247	14,146,100
3083 - Wastewater Treatment	7,300,000	7,300,000	8,743,825	8,743,825
3084 - Wastewater Treatment	1,500,000	1,500,000	1,500,000	1,500,000
3085 - Freight	7,500	2,831	7,394	7,394
3086 - Wastewater Transmission	46,000	39,182	46,000	46,000
3090 - City Forces	11,342,794	11,342,794	11,686,224	11,686,224
3091 - Custodial Services	493,100	493,100	523,100	523,100
3092 - Security Services	3,757,646	3,502,296	3,652,646	3,677,646
3097 - Asbestos Abatement	30,000	0	0	0
3098 - Day Labor	300,000	404,642	300,000	300,000
3099 - Misc Special Services	3,991,385	3,630,861	4,605,711	4,647,711
3110 - Equip Repairs and Maintenance	4,007,748	5,586,935	3,970,748	3,985,748
3130 - Copy Machine Rent-Lease-Maint	142,058	142,058	121,478	121,478
3140 - Copy Machine Excess Use Chrg	14,700	1,000	14,700	14,700
3150 - Copy Center Charges	24,406	15,029	24,406	24,406
3151 - Department Support	4,084,830	4,084,830	4,332,826	4,498,295
3201 - Stores Overhead Charges	3,612,521	3,612,521	3,818,662	3,916,331
3210 - Building Repairs and Maint	1,146,800	1,055,842	1,090,000	1,090,000
3310 - Insurance	1,398,989	1,398,989	2,340,791	2,340,791
3313 - Liability Premiums	1,400,777	1,400,777	1,524,022	1,524,022
3315 - Tolls	3,404	5,160	3,404	3,404
3320 - Advertising	90,300	51,622	90,300	90,300
3330 - Rents [Lease]	1,316,005	1,049,830	1,316,005	1,316,005
3340 - Membership Dues	500,660	522,005	500,910	501,160
3341 - Subscriptions-Serials	28,775	21,411	28,975	29,175
3360 - Purchased Transportation	2,500	0	2,500	2,500
3361 - Professional Development	391,808	391,808	351,287	351,287

# DALLAS WATER UTILITIES

	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
3363 - Reimb-Vehicle Use,Parking	545,919	460,240	529,879	529,879
3364 - Personnel Development	353,456	292,323	343,113	343,113
3371 - Local Agency Commission	293,000	293,000	293,000	293,000
3410 - Equip - Automotive Rental	4,160,389	4,160,389	4,431,206	4,466,370
3411 - Wreck Handle Charge (fleet)	935,603	935,603	1,613,886	1,621,128
3412 - Fuel And Lube	3,000	0	3,000	3,000
3416 - GIS Services	85,647	85,647	85,704	85,686
3420 - Commun Equip Rental	1,151,669	1,151,669	1,317,362	1,351,907
3421 - Veh License - Registration Fees	9,000	0	6,339	6,339
3429 - Cellphone Charges	182,150	264,330	182,150	182,150
3430 - Data Services	1,235,873	1,235,873	1,103,861	1,103,728
3434 - Programming	12,948,823	12,948,823	13,831,507	14,833,390
3438 - Software Maintenance Fee	1,431,005	1,344,714	1,422,488	1,422,546
3460 - Disposal Services	914,711	914,711	814,711	814,711
3511 - Contribution, Gratuities, Rewards	14,800	656	14,800	14,800
3514 - Street Rental	39,200,000	39,200,000	40,550,000	40,550,000
3518 - Credit Card Charges	4,500,000	5,008,386	4,500,000	4,500,000
3599 - Misc. Other Charges	690	0	690	690
3637 - Capital Const Transfer	160,000,000	160,000,000	90,000,000	90,000,000
3651 - Gen Fund Cost Reimb	5,415,967	5,415,967	6,006,636	6,006,636
3690 - Miscellaneous Transfers	27,436,001	27,436,001	26,460,325	26,460,325
3803 - Bond Fees	800,000	800,000	800,000	800,000
3821 - Debt Svc Reserve Req	2,000,000	2,000,000	2,000,000	2,000,000
3826 - Commercial Paper Interest	1,000,000	1,000,000	1,000,000	1,000,000
3827 - Commercial Paper Fees	2,700,000	2,700,000	2,700,000	2,700,000
3830 - Interest Expense Customer	10,000	10,000	10,000	10,000
3836 - Integrated Pipeline Joint Project	48,000,000	48,000,000	54,800,000	63,500,000
3851 - Pension Bond Debt Service	7,099,725	7,099,725	7,261,381	8,107,772
3857 - Revenue Bonds Series 2012	20,342,597	20,342,597	20,243,098	15,685,478
3858 - Revenue Bonds Series 2013	4,910,500	4,910,500	4,918,250	4,921,000
3859 - Revenue Bonds Series 2015	60,078,065	60,078,065	60,259,600	50,427,600
3862 - Revenue Bonds Series 2016A	20,570,150	20,570,150	20,574,900	20,579,400
3863 - Revenue Bonds Series 2016B	11,332,815	11,332,815	4,294,081	4,295,675
3864 - Revenue Bonds Series 2017	10,895,950	10,895,950	10,901,950	10,903,700
3865 - Revenue Bonds Series 2018A	903,512	903,512	900,018	900,977
3866 - Revenue Bonds Series 2018B	1,877,754	1,877,754	1,882,062	1,880,181
3867 - Revenue Bonds Series 2018C	9,125,450	9,125,450	9,132,950	9,132,200
3868 - Revenue Bonds Series 2019A	846,459	846,459	846,459	846,459
3869 - Revenue Bonds Series 2019B	1,770,408	1,770,408	1,772,060	1,773,140
3872 - Revenue Bonds Series 2020A	776,525	776,525	776,525	776,525
3873 - Revenue Bonds Series 2020B	1,608,228	1,608,228	1,608,228	1,608,228
3874 - Revenue Bonds Series 2020C	18,055,250	18,055,250	18,065,500	18,070,750
3875 - Revenue Bonds Series 2020D	23,869,613	23,869,613	18,584,700	18,595,460
3876 - Revenue Bonds Series 2021A	761,596	761,596	761,596	761,596

# DALLAS WATER UTILITIES

	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
3877 - Revenue Bonds Series 2021B	1,529,477	1,529,477	1,529,477	1,529,477
3878 - Revenue Bonds Series 2021C	6,814,350	6,814,350	6,820,600	6,820,600
3879 - Revenue Bonds Series 2022A	0	569,618	854,288	857,759
3880 - Revenue Bonds Series 2022B	0	1,192,244	1,789,094	1,787,126
3881 - Revenue Bonds Series 2022C	0	3,981,695	6,636,159	7,269,553
3882 - Revenue Bonds Series 2023A	0	1,322,937	0	0
3899 - Other Misc Exp - Reimb	14,097	51	14,097	14,097
3980 - Reserve For Contingencies	2,260,000	2,260,000	2,260,000	2,260,000
3982 - Bonds To Be Sold	14,528,561	7,462,067	17,940,320	34,036,282
3994 - Outside Temps-Staffing	776,075	1,356,563	851,075	851,075
Contractual - Other Services	\$600,290,437	\$601,320,577	\$544,969,079	\$564,407,475
4310 - Buildings	50,000	50,000	30,000	30,000
4420 - Other Structures	22,294	22,294	0	0
4710 - Furniture Fixtures Equip	160,000	160,000	223,100	223,100
4720 - Mach Tools Implem Major	162,863	162,863	0	0
4730 - Inst Apparatus Major	217,098	217,098	94,000	94,000
4731 - Equip-Data Processing	100,000	100,000	0	0
4740 - Motor Vehicles Cap	185,000	185,000	0	0
4741 - Automobiles	0	116,729	0	0
4742 - Trucks	0	1,696,662	42,296	42,296
4750 - Other Vehicles	155,000	155,000	421,000	421,000
4810 - Meters And Settings	0	331	0	0
4890 - Misc Equipment Capital	12,173,870	10,360,148	11,459,455	11,819,455
Capital Outlay	\$13,226,125	\$13,226,124	\$12,269,851	\$12,629,851
5002 - Dept Support Reimb	(4,044,830)	(4,044,830)	(4,332,826)	(4,498,295)
5011 - Reimb Fr Othr Organizaton	(1,147,950)	(1,147,950)	(1,147,950)	(1,147,951)
5021 - Trans To Acct Rec Gl 110	(250,000)	(250,000)	(250,000)	(250,000)
5110 - Refunds	0	8,600	0	0
5201 - Credit For Stores Overhd	(3,612,521)	(3,621,121)	(3,818,662)	(3,916,331)
Reimbursements	(\$9,055,301)	(\$9,055,301)	(\$9,549,438)	(\$9,812,577)
Total Expense	\$834,226,160	\$834,226,160	\$791,275,376	\$814,782,871



# DALLAS WATER UTILITIES - SDM

## MISSION

Enhance the quality of life for Dallas residents through management of the Trinity River watershed, associated neighborhood and systemwide flood protection, floodplain, and surface water quality activities.

## DEPARTMENT GOALS

- Meet state and federal storm water regulations
- Ensure public/private infrastructure and development are designed to minimize flooding
- Plan and implement drainage infrastructure projects to improve drainage system efficiency and function
- Monitor and respond to floodway and neighborhood drainage issues during rainfall events
- Maintain pump station uptime at 92 percent or greater

## SERVICE DESCRIPTIONS

DALLAS WATER UTILITIES - SDM	
Floodway Operations	Facilitates City activities in compliance with the City's MS4 permit, operation, maintenance, and repairs of storm drainage system, and floodplain management in compliance with federal and state regulations.
Floodplain and Drainage Management	Provides design, construction, and implementation of capital drainage projects, studies, and mapping to ensure infrastructure/development are designed to minimize flooding.
DWU - SDM General Expense	Provides floodway maintenance and flood risk management emergency response. Builds on existing resources and enhances funding for staff, equipment, and contract services to maintain, repair, and replace drainage infrastructure.
Neighborhood Drainage Operations	Manages operates, and maintains neighborhood drainage systems by inspecting, clearing, and repairing infrastructure. Monitors water quality through sampling and responds to water quality issues.

## SERVICE BUDGET

Service	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
DWU - SDM General Expense	53,837,955	54,336,502	47,535,930	52,495,883
Floodplain and Drainage Management	4,202,921	4,707,937	5,190,325	5,382,574
Floodway Operations	12,809,701	12,809,701	14,778,753	15,483,826
Neighborhood Drainage Operations	11,583,165	10,579,602	12,588,964	12,489,831
Expense Total	\$82,433,742	\$82,433,742	\$80,093,972	\$85,852,114

# DALLAS WATER UTILITIES - SDM

## ANNUAL OPERATING EXPENSE AND REVENUE

The table below provides a summary of the amended budget and forecast for the current year compared to the budget for FY 2023-24 and planned budget for FY 2024-25.

Category	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
Personnel Services	20,511,283	19,262,095	23,434,607	24,099,734
Supplies - Materials	3,741,527	3,948,522	4,269,857	4,368,362
Contractual - Other Services	58,150,115	59,065,130	52,257,839	57,265,149
Capital Outlay	213,148	340,326	314,000	301,200
Expense Total	\$82,616,073	\$82,616,073	\$80,276,303	\$86,034,445
Reimbursements	(182,331)	(182,331)	(182,331)	(182,331)
Department Total	\$82,433,742	\$82,433,742	\$80,093,972	\$85,852,114
Department Revenue Total	\$72,433,742	\$72,433,742	\$80,093,972	\$85,852,114

## REIMBURSEMENTS

Reimbursements reflect contributions from various agencies, including federal and state funds, internal service departments, enterprise fund departments, and department support. Department support reflects interdepartmental transfers for the cost of management oversight and administrative support within the department. The table below provides a summary of reimbursements from various sources.

Source of Reimbursement	FY 2023-24 Budget	FY 2024-25 Planned
General Fund Reimbursement	(182,331)	(182,331)
Reimbursement Total	\$(182,331)	\$(182,331)

# DALLAS WATER UTILITIES - SDM

## PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours (with the exception of DFR uniform FTEs which may equal 2,808 hours depending upon assignment). Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turnover that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE. The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs funded from additional resources such as grant funds.

Category	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
Regular Civilian	281.00	224.75	272.40	272.40
Regular Uniform	0.00	0.00	0.00	0.00
Civilian Overtime	8.60	11.56	8.60	8.60
Uniform Overtime	0.00	0.00	0.00	0.00
Temporary Help	0.00	0.00	0.00	0.00
Department Total	289.60	236.31	281.00	281.00

## BUDGETING FOR EQUITY

Budgeting for Equity reflects the intentional process by City departments to identify existing disparities in outcomes across various indicators and developing strategies and targeted investments to improve success for Dallas residents. The bullets below reflect departments' equity efforts.

- Provide history, outreach and community engagement through the development of two separate public art projects with partner departments (Martyr's Park and Rochester Flood Gates); continue to partner with the US Army Corps of Engineers and affected neighborhoods to provide flood protection through the design and construction of the Dallas Floodway and Dallas Floodway Extension; and continue to participate in national conversations with the US Water Alliance- Water Network and state wide conversations with the Texas Water Equity Cohort.
- During FY 2023-24, the City will continue to partner with the US Army Corps of Engineers to invest additional stormwater funding to complete the levee raise and flattening of the East and West Levees, monitor the construction progress of the Trinity Portland Pump Station located at 5490 Mexicana Rd (75212), break ground on Charlie Pump Station and Delta Pump Station, and continue design and acquisition of properties associated with the Cadillac Heights and Lamar Levees.
- Staff participates in neighborhood meetings in all Council Districts, and meets with residents, businesses, and stakeholders.
- Construct the Memorial for Victims of Racial Violence public art project at Martyr's Park, in collaboration with the Office of Cultural Affairs and other internal and external stakeholders.

# DALLAS WATER UTILITIES - SDM

## EXPENSE DETAIL

	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
1101 - Salary - Civilian	15,002,371	13,524,351	17,115,131	17,588,110
1111 - Cell Phone Stipend	27,840	27,840	33,120	30,480
1120 - Wellness Incentive (Uniform and Civilian)	0	0	126,022	136,202
1201 - Overtime - Civilian	335,661	451,409	412,085	394,894
1203 - Service Incentive Pay	27,264	29,352	28,476	28,476
1208 - Sick Leave Term Pay - Civilian	0	106,833	0	0
1210 - Vacation Term Pay - Civilian	0	175,430	0	0
1301 - Pension - Civilian	2,149,918	1,994,928	2,499,940	2,567,315
1303 - Life Insurance	15,258	15,258	19,067	19,068
1304 - Health Insurance	2,173,186	2,173,186	2,473,392	2,592,703
1306 - ER Medicare	216,911	200,633	254,507	269,619
1314 - Worker's Compensation	562,874	562,874	472,867	472,867
<b>Personnel Services</b>	<b>\$20,511,283</b>	<b>\$19,262,095</b>	<b>\$23,434,607</b>	<b>\$24,099,734</b>
2110 - Office Supplies	17,232	3,801	17,776	17,859
2111 - Office Supplies Chargeback	0	7,709	0	0
2120 - Min App Inst Tools - Uten	123,550	166,059	199,935	199,578
2130 - Copy McH Supplies	200	0	0	0
2140 - Light - Power	1,800,000	1,800,000	2,344,797	2,383,210
2160 - Fuel Supplies	6,391	15,001	6,401	6,444
2170 - Water - Sewer	25,000	31,156	25,000	25,000
2181 - Fuel - Lube For Vehicle	309,596	332,883	366,248	389,293
2182 - Mechanical Supplies Veh	17,350	45,026	9,538	9,631
2183 - Fuel - Lube	8,166	1,802	9,228	9,258
2185 - Tires - Tubes	27,112	27,112	27,466	27,642
2190 - Mechanical Supplies	90,000	91,827	70,000	70,000
2200 - Chemical Medical Surgical	18,993	36,512	20,454	20,834
2220 - Laundry - Cleaning Suppl	27,284	21,662	13,000	15,000
2231 - Clothing	90,142	116,998	137,988	134,972
2232 - Food Supplies	15,652	10,205	15,702	15,702
2252 - Meter Postage Fund Level	5,350	2,446	3,325	3,325
2261 - Educational - Recr Suppl	4,569	8,132	9,569	9,569
2262 - Botanical - Agric Suppl	241,000	141,749	205,000	205,000
2270 - Printing Supplies	0	707	300	300
2280 - Other Supplies	110,528	121,971	71,251	71,251
2310 - Building Materials	17,184	61,406	28,684	28,850
2510 - Streets Roadways-Highways	182,500	176,159	75,000	75,000
2530 - Sidewalks Steps Curbs Cul	0	1,648	0	0
2540 - Storm Sewers	50,000	53,126	20,000	20,000
2590 - Other Improvements	21,686	60,530	20,000	20,000
2710 - Furniture - Fixtures	0	598	0	21,000



# DALLAS WATER UTILITIES - SDM

	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
2720 - Machine Tools	77,384	77,384	54,884	69,756
2730 - Major Apparatus	40,100	43,001	10,100	11,110
2731 - Data Processing Equipment	133,283	187,149	350,200	350,200
2735 - Software Purchase -\$1000	42,400	38,400	44,408	44,751
2741 - Motor Vehicle	204,522	204,522	68,000	68,000
2760 - Radio - Communication Eqp	0	4,800	0	0
2770 - Audiovisual Equipment	0	13,639	0	0
2780 - Photography - Film Equipment	12,175	21,224	16,175	16,399
2860 - Books Reference Book Only	2,500	2,500	3,250	3,250
2890 - Miscellaneous Equipment	19,678	19,678	26,178	26,178
Supplies - Materials	\$3,741,527	\$3,948,522	\$4,269,857	\$4,368,362
3020 - Food - Laundry Service	500	0	0	0
3030 - Printing - Photo Services	3,136	31,198	5,480	13,330
3033 - Legal Fees	200,000	200,000	200,000	200,000
3040 - Medical - Laboratory Services	248,820	242,504	293,834	331,383
3050 - Communications	37,791	37,791	27,691	27,909
3053 - Data Circuit Billing	23,890	23,890	51,761	51,834
3060 - Equipment Rental [Outside City]	181,320	366,023	176,000	181,506
3070 - Professional Services	597,350	522,696	647,300	647,300
3071 - Management Service Fees	931,431	931,431	931,431	931,431
3072 - Contractor Service Fees	1,718,079	1,984,104	1,849,197	1,481,728
3085 - Freight	700	625	644	625
3090 - City Forces	18,653,172	18,684,207	18,724,131	18,724,601
3091 - Custodial Services	17,000	35,120	17,000	17,000
3092 - Security Services	144,000	112,780	144,000	144,000
3094 - Wrecker Services	0	129	300	430
3099 - Misc Special Services	291,300	481,966	293,455	293,860
3110 - Equip Repairs and Maintenance	730,411	177,642	830,489	819,789
3113 - Testing Non capital Projects	0	0	4,000	33,000
3130 - Copy Machine Rent-Lease-Maint	9,163	9,163	13,076	13,076
3210 - Building Repairs and Maint	0	38,628	0	5,000
3310 - Insurance	116,479	116,479	84,214	84,214
3313 - Liability Premiums	180,724	180,724	171,640	171,640
3315 - Tolls	1,900	500	2,242	2,242
3320 - Advertising	458	0	0	0
3330 - Rents [Lease]	0	75	0	0
3340 - Membership Dues	106,064	125,982	125,309	125,309
3341 - Subscriptions-Serials	0	10,000	0	0
3361 - Professional Development	83,820	83,820	115,559	115,559
3363 - Reimb-Vehicle Use,Parking	10,250	19,207	27,100	27,100
3364 - Personnel Development	46,205	42,115	83,370	83,370
3410 - Equip - Automotive Rental	1,016,068	1,016,068	846,943	852,959
3411 - Wreck Handle Charge (fleet)	143,553	143,553	125,325	125,263

# DALLAS WATER UTILITIES - SDM

	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
3416 - GIS Services	28,429	28,429	28,440	28,436
3420 - Commun Equip Rental	626	626	421	540
3429 - Cellphone Charges	26,594	96,817	108,300	108,700
3430 - Data Services	141,774	141,774	116,077	116,052
3434 - Programming	1,109,107	1,109,107	1,218,870	1,409,948
3437 - Continual Software License Fee	0	34,171	0	0
3438 - Software Maintenance Fee	98,000	68,000	70,000	71,000
3514 - Street Rental	2,772,583	2,772,583	3,086,651	3,344,501
3599 - Misc. Other Charges	0	0	0	1,000
3637 - Capital Const Transfer	22,393,984	22,875,224	6,776,951	6,166,500
3651 - Gen Fund Cost Reimb	595,941	595,941	831,247	831,247
3661 - Debt Svc Reimb -Transfers	3,250,000	3,250,000	6,911,600	6,911,600
3702 - Master Lease Expense	1,150,000	1,150,000	1,725,000	2,300,000
3850 - Debt Serv Pay - Principal	0	0	4,500,000	4,500,000
3851 - Pension Bond Debt Service	1,089,493	1,089,493	1,092,791	1,220,167
3899 - Other Misc Exp - Reimb	0	0	0	4,750,000
3994 - Outside Temps-Staffing	0	234,545	0	0
Contractual - Other Services	\$58,150,115	\$59,065,130	\$52,257,839	\$57,265,149
4720 - Mach Tools Implem Major	147,148	146,292	138,000	125,200
4730 - Inst Apparatus Major	0	10,156	0	0
4731 - Equip-Data Processing	66,000	152,825	176,000	176,000
4890 - Misc Equipment Capital	0	31,053	0	0
Capital Outlay	\$213,148	\$340,326	\$314,000	\$301,200
5011 - Reimb Fr Othr Organizaton	(182,331)	(182,331)	(182,331)	(182,331)
Reimbursements	(\$182,331)	(\$182,331)	(\$182,331)	(\$182,331)
Total Expense	\$82,433,742	\$82,433,742	\$80,093,972	\$85,852,114

# DEVELOPMENT SERVICES

## MISSION

Together we are building a safe and united Dallas!

## DEPARTMENT GOALS

- Establish a culture of customer service, accountability, and continuous improvement
- Leverage ongoing technology enhancements to include the DallasNow land management system, permit customer queueing system, and Call Center customer management system
- Implement employee Certification & Performance Incentive Pay Programs to incentivize cross training, an agile workforce, and departmental scalability
- Implement online Commercial Permitting Dashboard to track departmental performance goals
- Continue and finalize recommendations on potential Self-Certification program
- Finalize and transition into 7800 N. Stemmons – One-Stop-Shop Permitting Center
- Implement recruitment and retention strategic plan
- Launch a training program for existing staff to promote professional development and succession planning
- Develop and implement a comprehensive onboarding training program for all new hires

## SERVICE DESCRIPTIONS

DEVELOPMENT SERVICES	
Construction Plan Review and Permitting	Safeguards the public health, safety, and general welfare through the application of the City's construction codes. Reviews and issues development permits and provides information on the development process.
Engineering - Inspection Review for Private Development	Reviews and approves engineering plans for infrastructure improvements that private developers will dedicate to the City and inspects the construction of infrastructure improvements to ensure all construction is to City standards and specifications.
Express Plan Review	Provides an expedited and coordinated construction plan review process for an additional fee and provides pre-development trade coordination meetings for projects.
Field Inspections of Private Development Construction Sites	Ensures commercial and residential structures are constructed to meet mandatory standards for quality of life and building safety and enforces all development code requirements through field inspection of construction activity and changes in property use.
GIS Mapping for Private Development	Provides mapping and application development, creates plat parcel GIS data, maintains the official zoning map of the City, generates mandated notifications for public hearings, and maintains applications that provide data to staff and residents.
Private Development Records and Archival Library	Records and archives building plans and permits, maintains, and provides historical records on permitted building plans and inspection reports and responds to Open Records Requests.

# DEVELOPMENT SERVICES

<b>Private Development Survey</b>	Reviews plats, field notes, easements, abandonments, and covenant agreements associated with private development for accuracy, completeness, and compliance with City and state professional survey standards.
<b>Subdivision Plat Review</b>	Administers and processes plat and replat submissions, responds to inquiries on platting regulations and grows the tax base through the creation of legal building sites for new construction.

## SERVICE BUDGET

Service	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
Construction Plan Review and Permitting	32,679,672	41,684,782	32,574,633	34,950,208
Engineering - Inspection Review for Private Development	3,318,008	3,790,491	5,391,337	6,144,684
Express Plan Review	3,846,854	1,711,207	2,553,354	2,553,354
Field Inspections of Private Development Construction Sites	10,644,568	10,149,374	9,453,911	9,401,384
GIS Mapping for Private Development	1,912,434	1,416,863	1,595,944	1,595,944
Private Development Records and Archival Library	1,125,784	619,437	926,834	926,821
Private Development Survey	522,752	344,087	780,981	807,185
Subdivision Plat Review	609,414	463,974	675,353	675,353
Expense Total	\$54,659,486	\$60,180,214	\$53,952,347	\$57,054,933

## ANNUAL OPERATING EXPENSE AND REVENUE

The table below provides a summary of the amended budget and forecast for the current year compared to the budget for FY 2023-24 and planned budget for FY 2024-25.

Category	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
Personnel Services	27,818,569	26,597,844	33,854,710	34,923,869
Supplies - Materials	376,691	870,519	493,503	408,885
Contractual - Other Services	21,969,596	27,737,416	19,843,020	20,271,044
Capital Outlay	5,093,747	5,573,551	93,747	1,793,747
Expense Total	\$55,258,603	\$60,779,331	\$54,284,980	\$57,397,545
Reimbursements	(599,117)	(599,117)	(332,633)	(342,612)
Department Total	\$54,659,486	\$60,180,214	\$53,952,347	\$57,054,933
Department Revenue Total	\$35,340,940	\$42,960,001	\$45,465,884	\$51,465,884

# DEVELOPMENT SERVICES

## REIMBURSEMENTS

Reimbursements reflect contributions from various agencies, including federal and state funds, internal service departments, enterprise fund departments, and department support. Department support reflects interdepartmental transfers for the cost of management oversight and administrative support within the department. The table below provides a summary of reimbursements from various sources.

Source of Reimbursement	FY 2023-24 Budget	FY 2024-25 Planned
Dallas Water Utilities Reimbursement	(332,633)	(342,612)
<b>Reimbursement Total</b>	<b>\$(332,633)</b>	<b>\$(342,612)</b>

## PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours (with the exception of DFR uniform FTEs which may equal 2,808 hours depending upon assignment). Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turnover that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE. The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs funded from additional resources such as grant funds.

Category	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
Regular Civilian	318.77	310.35	344.72	347.22
Regular Uniform	0.00	0.00	0.00	0.00
Civilian Overtime	3.00	6.00	3.00	3.00
Uniform Overtime	0.00	0.00	0.00	0.00
Temporary Help	0.00	1.00	0.00	0.00
<b>Department Total</b>	<b>321.77</b>	<b>317.35</b>	<b>347.72</b>	<b>350.22</b>

# DEVELOPMENT SERVICES

## MAJOR BUDGET ITEMS

The FY 2023-24 budget and FY 2024-25 planned budget include adjustments for costs such as employee/retiree health benefits, civilian employee retirement adjustments, civilian merit pay adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers' compensation, liability, and property insurance. The table below lists funding levels for major budget items for each year of the biennial. The amounts in each column are a positive or negative adjustment from the FY 2022-23 amended budget.

Major Budget Item	FY 2023-24 Positions	FY 2023-24 Budget	FY 2024-25 Positions	FY 2024-25 Planned
Add funding for Accela five-year service price agreement for additional licenses, maintenance and support of a building permitting and land management solution.	0	967,170	0	996,185
Add two Senior Engineer positions as part of growth series (1.50 FTEs).	2	213,179	2	274,408
Add two Senior Plans Examiner positions to increase timeliness of project reviews (1.50 FTEs).	2	138,350	2	174,636
Add one Survey Supervisor position to oversee Surveyors and offer technical support (0.75 FTEs).	1	93,394	1	119,611
Add five Intern positions to create a new Intern Pilot Program to increase growth series for Engineers (3.75 FTEs).	5	202,709	5	245,706
Add \$1,700,000 to replace 25 percent of total department vehicles identified as in need of replacement.	0	0	0	1,700,000
Increase personnel funding to adjust salaries to the 50th percentile of the private market data and change salary grades for these positions as appropriate for hard to fill positions such as Lead Inspector, Permit Clerk, Senior Planner, Senior Plans Examiner, and Engineer.	0	1,203,675	0	1,203,675
Add funding to provide a performance incentive to current and newly hired employees in the listed hard-to-fill positions such as Engineer, Senior Architect, Senior Geographic Information System Support Technician, and Senior Plans Examiner.	0	819,142	0	819,142

# DEVELOPMENT SERVICES

Major Budget Item	FY 2023-24 Positions	FY 2023-24 Budget	FY 2024-25 Positions	FY 2024-25 Planned
Add funding to provide Signing and Referral Incentives to increase hiring and retention for hard to fill positions such as Senior Project Coordinator, Plans Examiner, Engineer Assistant, and Senior Inspector.	0	231,719	0	231,719
Add funding for legal support, immigration fees, and travel reimbursement to recruit international engineers.	0	250,000	0	250,000
Create a program that allows trade professionals to work part-time as building inspectors for the City (5.46 FTEs).	15	461,379	15	406,089
Reimburse Planning and Urban Design for Professional Services contract for Current Planning and Zoning staff augmentation and City Plan Commission training.	0	410,000	0	410,000
Transfer one Senior Development Project Coordinator position from Housing & Neighborhood Revitalization to Development Services and eliminate \$93,747 reimbursement to the General Fund (1.00 FTEs).	1	0	1	0
<b>Major Budget Items Total</b>	<b>26</b>	<b>\$4,990,717</b>	<b>26</b>	<b>\$6,831,171</b>

## BUDGETING FOR EQUITY

Budgeting for Equity reflects the intentional process by City departments to identify existing disparities in outcomes across various indicators and developing strategies and targeted investments to improve success for Dallas residents. The bullets below reflect departments' equity efforts.

- Development Services Department (DSD) launched the Affordable Housing Team in January 2023. Development Services Department (DSD) has coordinated ongoing working sessions with the Housing and Neighborhood Revitalization Department. Development Services Department (DSD) is also responsible for sharing monthly permitting performance metric to the development community. The Affordable Housing Team is expected to report to the Development Advisory, Economic Development, and Government Performance and Financial Management Committees.

# DEVELOPMENT SERVICES

## EXPENSE DETAIL

	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
1101 - Salary - Civilian	21,573,367	20,096,919	25,219,459	26,007,311
1108 - Performance Incentive Pay	0	0	909,100	909,100
1111 - Cell Phone Stipend	0	434	0	0
1120 - Wellness Incentive (Uniform and Civilian)	0	0	165,380	165,380
1201 - Overtime - Civilian	260,864	495,521	261,155	261,155
1203 - Service Incentive Pay	47,568	47,568	47,568	47,568
1208 - Sick Leave Term Pay - Civilian	0	59,625	0	0
1210 - Vacation Term Pay - Civilian	0	108,082	0	0
1212 - Termination Payment -Attendance Incentive Leave - Civilian	0	5,718	0	0
1301 -Pension - Civilian	3,093,731	2,877,731	3,686,622	3,791,650
1303 - Life Insurance	38,882	38,882	23,349	23,513
1304 - Health Insurance	2,383,839	2,383,839	3,026,831	3,191,521
1305 - Supplemental Pension - Uniform	0	0	7,927	7,927
1306 - ER Medicare	315,033	297,033	388,805	400,230
1307 - Social Security	0	0	1,076	1,076
1308 - Mandatory Deferred Comp	0	550	0	0
1314 - Worker's Compensation	105,285	105,285	117,438	117,438
1406 - Administrative Leave - Civilian	0	25,532	0	0
1453 - Continuance Pay - Civilian	0	87	0	0
1511 - Temporary Help - Regular	0	55,039	0	0
<b>Personnel Services</b>	<b>\$27,818,569</b>	<b>\$26,597,844</b>	<b>\$33,854,710</b>	<b>\$34,923,869</b>
2110 - Office Supplies	1,320	1,320	1,320	1,320
2111 - Office Supplies Chargeback	43,854	43,854	48,239	48,239
2140 - Light - Power	500	500	500	500
2181 - Fuel - Lube For Vehicle	97,687	97,687	100,294	107,826
2231 - Clothing	25,000	51,895	42,009	42,009
2232 - Food Supplies	0	998	0	0
2252 - Meter Postage Fund Level	47,724	3,883	17,301	17,301
2280 - Other Supplies	31,428	23,465	61,851	61,851
2710 - Furniture - Fixtures	60,737	504,712	60,737	60,737
2731 - Data Processing Equipment	49,339	57,559	142,150	50,000
2735 - Software Purchase -\$1000	4,477	4,477	4,477	4,477
2860 - Books Reference Book Only	14,625	80,169	14,625	14,625
<b>Supplies - Materials</b>	<b>\$376,691</b>	<b>\$870,519</b>	<b>\$493,503</b>	<b>\$408,885</b>
3020 - Food - Laundry Service	19,000	32,850	26,913	26,913
3030 - Printing - Photo Services	10,630	18,058	10,950	10,950
3050 - Communications	451,433	451,433	372,270	375,312
3051 - Telephone Equipment Charges	8,000	8,000	4,709	4,709



# DEVELOPMENT SERVICES

	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
3053 - Data Circuit Billing	290,711	290,711	720,464	721,478
3060 - Equipment Rental [Outside City]	0	29,125	0	0
3070 - Professional Services	8,416,943	14,104,943	3,934,342	3,963,357
3072 - Contractor Service Fees	25,204	778	0	0
3090 - City Forces	4,694,859	4,694,859	5,422,161	5,559,885
3099 - Misc Special Services	81,241	17,292	62,241	72,241
3110 - Equip Repairs and Maintenance	5,359	5,359	6,430	6,430
3130 - Copy Machine Rent-Lease-Maint	77,645	147,929	159,276	159,276
3150 - Copy Center Charges	105	599	105	105
3210 - Building Repairs and Maint	66,437	66,437	73,080	73,080
3310 - Insurance	36,243	36,243	51,349	51,349
3313 - Liability Premiums	83,864	83,864	55,137	55,137
3315 - Tolls	1,541	1,541	1,695	1,695
3320 - Advertising	34,700	34,700	35,900	35,900
3330 - Rents [Lease]	484,757	484,757	489,758	489,758
3340 - Membership Dues	1,000	1,000	0	0
3341 - Subscriptions-Serials	1,700	4,500	1,870	1,870
3361 - Professional Development	310,644	210,644	192,480	54,756
3363 - Reimb-Vehicle Use,Parking	505	505	505	505
3410 - Equip - Automotive Rental	141,867	141,867	233,693	236,001
3411 - Wreck Handle Charge (fleet)	16,735	16,735	66,463	66,918
3416 - GIS Services	16,522	16,522	16,533	16,530
3429 - Cellphone Charges	59,776	115,000	62,860	62,860
3430 - Data Services	257,157	257,157	250,987	250,961
3434 - Programming	2,015,924	2,015,924	2,365,864	2,557,367
3437 - Continual Software License Fee	4,500	4,500	4,500	4,500
3454 - Security Services Payment to EBS	57,500	57,500	57,500	57,500
3518 - Credit Card Charges	650,000	650,000	650,000	650,000
3538 - Interest Exp Short Term	3,469	3,469	3,469	3,469
3599 - Misc. Other Charges	321,572	228,955	257,921	257,921
3651 - Gen Fund Cost Reimb	1,815,935	1,815,935	2,602,826	2,602,826
3661 - Debt Svc Reimb -Transfers	12,572	12,572	12,572	12,572
3851 - Pension Bond Debt Service	1,493,546	1,493,546	1,636,197	1,826,913
3994 - Outside Temps-Staffing	0	181,607	0	0
Contractual - Other Services	\$21,969,596	\$27,737,416	\$19,843,020	\$20,271,044
4090 - City Forces	93,747	40,193	93,747	93,747
4230 - Acquisition - Court Costs	0	4,400	0	0
4310 - Buildings	0	4,432,868	0	0
4599 - Improvements non-Building	5,000,000	1,093,515	0	0
4740 - Motor Vehicles Cap	0	2,575	0	0
4741 - Automobiles	0	0	0	1,700,000
Capital Outlay	\$5,093,747	\$5,573,551	\$93,747	\$1,793,747

# DEVELOPMENT SERVICES

	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
5011 - Reimb Fr Othr Organizaton	(599,117)	(599,117)	0	0
5325 - Reimbursement - Dallas Water Utilities	0	0	(332,633)	(342,612)
Reimbursements	(\$599,117)	(\$599,117)	(\$332,633)	(\$342,612)
Total Expense	\$54,659,486	\$60,180,214	\$53,952,347	\$57,054,933

# MUNICIPAL RADIO

## MISSION

Provide the WRR 101.1 FM audience within the Dallas and North Texas region with an engaging and entertaining classical listening experience.

## DEPARTMENT GOALS

- Maintain or grow WRR market share of at least 1.5 percent in partnership with KERA (as reported by Nielsen ratings)
- Continue sustainable classical radio operations on 101.1 FM, with full cost recovery from KERA reimbursement

## SERVICE DESCRIPTIONS

MUNICIPAL RADIO	
WRR Municipal Radio Classical Music	In partnership with KERA, broadcasts classical music and promotes culture and arts in Dallas and North Texas.

## SERVICE BUDGET

Service	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
WRR Municipal Radio Classical Music	1,100,931	1,112,529	636,398	656,873
Expense Total	\$1,100,931	\$1,112,529	\$636,398	\$656,873

## ANNUAL OPERATING EXPENSE AND REVENUE

The table below provides a summary of the amended budget and forecast for the current year compared to the budget for FY 2023-24 and planned budget for FY 2024-25.

Category	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
Personnel Services	478,967	368,742	75,584	78,503
Supplies - Materials	58,728	49,909	62,457	63,524
Contractual - Other Services	563,236	693,879	498,357	514,846
Capital Outlay	0	0	0	0
Expense Total	\$1,100,931	\$1,112,529	\$636,398	\$656,873
Reimbursements	0	0	0	0
Department Total	\$1,100,931	\$1,112,529	\$636,398	\$656,873
Department Revenue Total	\$1,003,095	\$877,289	\$636,398	\$656,873

# MUNICIPAL RADIO

## PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours (with the exception of DFR uniform FTEs which may equal 2,808 hours depending upon assignment). Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turnover that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE. The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs funded from additional resources such as grant funds.

Category	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
Regular Civilian	3.50	2.50	1.00	1.00
Regular Uniform	0.00	0.00	0.00	0.00
Civilian Overtime	0.00	0.00	0.00	0.00
Uniform Overtime	0.00	0.00	0.00	0.00
Temporary Help	0.00	0.00	0.00	0.00
Department Total	3.50	2.50	1.00	1.00

## MAJOR BUDGET ITEMS

The FY 2023-24 budget and FY 2024-25 planned budget include adjustments for costs such as employee/retiree health benefits, civilian employee retirement adjustments, civilian merit pay adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers' compensation, liability, and property insurance. The table below lists funding levels for major budget items for each year of the biennial. The amounts in each column are a positive or negative adjustment from the FY 2022-23 amended budget.

Major Budget Item	FY 2023-24 Positions	FY 2023-24 Budget	FY 2024-25 Positions	FY 2024-25 Planned
Increase funding for custodial services in Fair Park, to be reimbursed by KERA.	0	13,670	0	20,955
Major Budget Items Total	0	\$13,670	0	\$20,955

## BUDGETING FOR EQUITY

Budgeting for Equity reflects the intentional process by City departments to identify existing disparities in outcomes across various indicators and developing strategies and targeted investments to improve success for Dallas residents. The bullets below reflect departments' equity efforts.

- Distribute at least \$62,500 or 25 percent, of the City's announcements on WRR and related platforms to ALAANA non-profit organizations (African, Latinx, Asian, Arab, Native American).
- Continue work to diversify listenership on WRR in partnership with KERA.

# MUNICIPAL RADIO

## EXPENSE DETAIL

	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
1101 - Salary - Civilian	225,018	124,479	56,074	58,219
1201 - Overtime - Civilian	0	0	500	500
1208 - Sick Leave Term Pay - Civilian	0	12,561	0	0
1210 - Vacation Term Pay - Civilian	0	24,366	0	0
1212 - Termination Payment -Attendance Incentive Leave - Civilian	0	2,215	0	0
1301 -Pension - Civilian	46,229	29,153	8,109	8,413
1303 - Life Insurance	486	486	70	70
1304 - Health Insurance	69,561	69,561	9,080	9,518
1306 - ER Medicare	5,098	3,614	814	846
1309 - Wellness Program	81	81	81	81
1314 - Worker's Compensation	5,994	5,994	856	856
1520 - Sales Commissions	126,500	96,231	0	0
<b>Personnel Services</b>	<b>\$478,967</b>	<b>\$368,742</b>	<b>\$75,584</b>	<b>\$78,503</b>
2111 - Office Supplies Chargeback	0	435	0	0
2140 - Light - Power	48,500	48,500	60,927	61,979
2170 - Water - Sewer	1,062	1,062	1,362	1,362
2181 - Fuel - Lube For Vehicle	249	249	168	183
2280 - Other Supplies	0	82	0	0
2760 - Radio - Communication Eqp	8,917	(610)	0	0
2890 - Miscellaneous Equipment	0	191	0	0
<b>Supplies - Materials</b>	<b>\$58,728</b>	<b>\$49,909</b>	<b>\$62,457</b>	<b>\$63,524</b>
3050 - Communications	29,047	29,047	24,097	24,216
3053 - Data Circuit Billing	13,148	13,148	28,733	28,773
3070 - Professional Services	8,456	12,588	8,456	8,456
3074 - Music License Fees	20,004	7,640	0	0
3080 - Cable Tv Services	0	7,603	0	0
3090 - City Forces	0	30,000	39,559	39,559
3091 - Custodial Services	0	3,030	28,210	28,210
3099 - Misc Special Services	109,708	167,620	11,872	11,872
3110 - Equip Repairs and Maintenance	43,200	45,663	0	0
3130 - Copy Machine Rent-Lease-Maint	2,546	2,970	2,546	2,546
3210 - Building Repairs and Maint	0	700	0	0
3310 - Insurance	1,692	1,692	10,930	10,930
3313 - Liability Premiums	1,228	1,228	616	616
3320 - Advertising	2,166	0	0	0
3330 - Rents [Lease]	162,262	174,684	179,902	187,187
3371 - Local Agency Commission	0	9,509	0	0
3373 - National Agency Commission	0	1,219	0	0
3416 - GIS Services	542	542	542	542

# MUNICIPAL RADIO

	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
3430 - Data Services	5,611	5,611	3,757	3,756
3434 - Programming	36,013	36,013	39,439	45,715
3437 - Continual Software License Fee	0	4,563	0	0
3518 - Credit Card Charges	0	2,000	0	0
3651 - Gen Fund Cost Reimb	86,100	86,100	77,923	77,923
3851 - Pension Bond Debt Service	41,513	41,513	41,775	44,545
3994 - Outside Temps-Staffing	0	9,196	0	0
Contractual - Other Services	\$563,236	\$693,879	\$498,357	\$514,846
<b>Total Expense</b>	<b>\$1,100,931</b>	<b>\$1,112,529</b>	<b>\$636,398</b>	<b>\$656,873</b>

# SANITATION SERVICES

## MISSION

Operate a clean, green, and efficient integrated solid waste management system for the residents of Dallas while supporting the City's vision to achieve a sustainable future. Our vision is to be a best-in-class and resilient integrated solid waste management agency, continually advancing progress toward Zero Waste, in alignment with the City's Comprehensive Environmental and Climate Action Plan.

## DEPARTMENT GOALS

- Empower residents and businesses to reduce the amount of discarded material generated through proactive education, outreach and compliance efforts
- Establish and implement innovative operational best practices to provide efficient, cost effective, and environmentally responsible service
- Provide excellent customer service and support to residents and businesses to maximize diversion from the landfill
- Operate a clean, green, and efficient waste system that seeks to generate energy from organics
- Establish Post Closure and Environmental Protection Reserve Fund to provide financial assurance for future liabilities related to the city's landfill
- Implement additional fleet resources and improve equipment availability
- Initiate long-term environment protection projects at McCommas Bluff Landfill

## SERVICE DESCRIPTIONS

SANITATION SERVICES	
Animal Remains Collection	Provides the funding and support for the Animal Remains Collection (ARC) service. The service is managed by Dallas Animal Services and provides for the prompt (seven days a week) and respectful recovery and disposal of animal remains from residences, public rights-of-way, and animal clinics.
Brush-Bulk Waste Removal Services	Provides monthly bulk and brush collections to approximately 246,000 households throughout Dallas. This service provides residents the option to discard larger, less frequently disposed-of items with convenient monthly curbside collection.
City Facility Services	Provides waste collection services for City facilities, recycling collection locations, and other neighborhood drop-off sites. This service is mainly provided through contracted vendors and Sanitation Services staff provides assistance in recycling collections.
Landfill Services	The McCommas Bluff Landfill accepts more than 1.5 million tons of waste annually from residential and business customers and disposes of the waste in accordance with government rules and regulations. The landfill also utilizes advanced landfill gas recovery technology to create positive revenue for the General Fund.

# SANITATION SERVICES

Recycling Collection and Waste Diversion	Provides weekly residential recycling collection services to approximately 246,000 customers. This service budget also provides funding for Zero Waste programs in the General Fund and funds household hazardous waste disposal services.
Residential Refuse Collection	Provides weekly refuse collection service to 246,000 households and the residential collection crews remove approximately 250,000 tons of garbage each year. This division also operates three regional transfer stations.

## SERVICE BUDGET

Service	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
Animal Remains Collection	515,362	541,849	528,156	552,315
Brush-Bulk Waste Removal Services	26,660,328	28,964,092	28,371,420	29,284,193
City Facility Services	1,001,595	869,872	832,212	836,772
Landfill Services	42,480,254	33,758,819	45,245,520	46,783,872
Recycling Collection and Waste Diversion	17,127,020	20,606,622	19,462,412	20,224,005
Residential Refuse Collection	56,000,581	59,043,886	59,249,811	61,081,570
Expense Total	\$143,785,140	\$143,785,140	\$153,689,531	\$158,762,727

## ANNUAL OPERATING EXPENSE AND REVENUE

The table below provides a summary of the amended budget and forecast for the current year compared to the budget for FY 2023-24 and planned budget for FY 2024-25.

Category	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
Personnel Services	49,279,144	46,233,262	53,048,134	54,941,487
Supplies - Materials	8,354,460	9,482,003	9,244,548	9,604,792
Contractual - Other Services	86,202,888	83,121,227	91,618,201	94,437,800
Capital Outlay	170,000	5,170,000	0	0
Expense Total	\$144,006,492	\$144,006,492	\$153,910,883	\$158,984,079
Reimbursements	(221,352)	(221,352)	(221,352)	(221,352)
Department Total	\$143,785,140	\$143,785,140	\$153,689,531	\$158,762,727
Department Revenue Total	\$145,369,518	\$147,534,865	\$152,709,535	\$157,890,918



# SANITATION SERVICES

## REIMBURSEMENTS

Reimbursements reflect contributions from various agencies, including federal and state funds, internal service departments, enterprise fund departments, and department support. Department support reflects interdepartmental transfers for the cost of management oversight and administrative support within the department. The table below provides a summary of reimbursements from various sources.

Source of Reimbursement	FY 2023-24 Budget	FY 2024-25 Planned
General Fund Reimbursement	(221,352)	(221,352)
Reimbursement Total	\$(221,352)	\$(221,352)

## PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours (with the exception of DFR uniform FTEs which may equal 2,808 hours depending upon assignment). Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turnover that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE. The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs funded from additional resources such as grant funds.

Category	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
Regular Civilian	562.76	482.97	569.30	575.57
Regular Uniform	0.00	0.00	0.00	0.00
Civilian Overtime	121.00	143.88	120.82	120.82
Uniform Overtime	0.00	0.00	0.00	0.00
Temporary Help	0.00	0.00	0.00	0.00
Department Total	683.76	626.85	690.12	696.39

# SANITATION SERVICES

## MAJOR BUDGET ITEMS

The FY 2023-24 budget and FY 2024-25 planned budget include adjustments for costs such as employee/retiree health benefits, civilian employee retirement adjustments, civilian merit pay adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers' compensation, liability, and property insurance. The table below lists funding levels for major budget items for each year of the biennial. The amounts in each column are a positive or negative adjustment from the FY 2022-23 amended budget.

Major Budget Item	FY 2023-24 Positions	FY 2023-24 Budget	FY 2024-25 Positions	FY 2024-25 Planned
Add one Crew Leader, one Hazardous Waste Inspector, two Heavy Equipment Operators, one Customer Service Representative, one Laborer I, and one Laborer II position to create a third shift to expand landfill operation hours (3.50 FTEs).	7	230,010	7	460,019
Add two Heavy Equipment Operators, one Heavy Equipment Mechanic, one Mechanic, and two Laborers I positions to further augment a third shift at the landfill (3.00 FTEs).	0	0	6	191,864
Add funding to establish a Landfill Closure and Post Closure Fund to set aside funds for the future closure of the McCommas Bluff landfill.	0	2,000,000	0	2,000,000
Add funding for principal and interest payments for Equipment Acquisition Notes series 2020, 2020B, and 2021.	0	0	0	1,817,465
Increase funding for temp labor: (\$1,298,378); bulky & brush collection contract assistance: (\$1,000,000); and credit card charges: (\$100,000).	0	2,398,378	0	2,398,378
Add funding for a feasibility study and development of a composting site to turn waste into resources.	0	500,000	0	1,000,000
<b>Major Budget Items Total</b>	<b>7</b>	<b>\$5,128,388</b>	<b>13</b>	<b>\$7,867,726</b>

# SANITATION SERVICES

## BUDGETING FOR EQUITY

Budgeting for Equity reflects the intentional process by City departments to identify existing disparities in outcomes across various indicators and developing strategies and targeted investments to improve success for Dallas residents. The bullets below reflect departments' equity efforts.

- Sanitation Services is working to ensure all customers have equitable access to resources and services to effectively manage and dispose of municipal solid waste while striving to eliminate racial inequities within our neighborhoods. With the FY 2023-24 budget, our services and programs strive to continue this mission.
- Sanitation Services will continue to partner with other City departments to further reduce illegal dumping and litter (while taking care to control costs for ratepayers), attend public meetings in historically underserved and disenfranchised communities and specifically explore areas where we are falling short and what improvements can be made.
- In FY 2021-22, City Council approved an update on the City's Local Solid Waste Management Plan (LSWMP), also known as the zero waste plan. A top priority of the plan is to ensure that the policies and programs that are conceived for future development in this update include thoughtful consideration of racial equity and impacts to communities which have been historically underserved.
- Sanitation Services will continue to work with the Office of Equity and Inclusion to further define Communities of Color and Low-Income Neighborhoods in the department's service areas and continue developing programs and policies that focus on service improvement in these identified communities and areas.

## EXPENSE DETAIL

	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
1101 - Salary - Civilian	28,701,480	24,585,884	31,192,391	32,569,459
1111 - Cell Phone Stipend	328,105	328,105	328,105	328,105
1113 - One-time Pay - Civilian	0	75,339	0	0
1201 - Overtime - Civilian	8,102,865	9,645,248	8,102,865	8,102,865
1203 - Service Incentive Pay	175,961	48,016	175,961	175,961
1208 - Sick Leave Term Pay - Civilian	70,719	70,719	70,719	70,719
1210 - Vacation Term Pay - Civilian	88,150	106,654	88,150	88,150
1212 - Termination Payment -Attendance Incentive Leave - Civilian	0	4,839	0	0
1301 -Pension - Civilian	5,306,096	4,943,751	5,754,315	5,950,959
1303 - Life Insurance	30,797	30,797	39,821	40,250
1304 - Health Insurance	4,401,505	4,401,505	5,163,121	5,462,365
1306 - ER Medicare	546,046	508,705	578,063	598,030
1314 - Worker's Compensation	1,336,359	1,336,359	1,363,563	1,363,563
1406 - Administrative Leave - Civilian	0	147,341	0	0
1455 - Task Incentive	191,061	0	191,061	191,061
Personnel Services	\$49,279,144	\$46,233,262	\$53,048,134	\$54,941,487

# SANITATION SERVICES

	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
2110 - Office Supplies	25,134	25,134	25,134	25,134
2111 - Office Supplies Chargeback	35,633	35,633	35,633	35,633
2120 - Min App Inst Tools - Uten	114,004	114,004	114,004	114,004
2140 - Light - Power	120,000	120,000	110,247	112,151
2160 - Fuel Supplies	40,180	40,180	40,180	40,180
2170 - Water - Sewer	87,174	87,174	87,174	87,174
2181 - Fuel - Lube For Vehicle	4,538,481	4,879,850	5,450,822	5,809,162
2183 - Fuel - Lube	5,945	94,293	5,945	5,945
2190 - Mechanical Supplies	0	42	0	0
2200 - Chemical Medical Surgical	28,723	28,723	28,723	28,723
2220 - Laundry - Cleaning Suppl	14,346	14,346	14,346	14,346
2231 - Clothing	220,000	304,989	220,000	220,000
2232 - Food Supplies	60,183	60,183	60,183	60,183
2252 - Meter Postage Fund Level	19,427	19,427	19,427	19,427
2261 - Educational - Recr Suppl	7,415	7,415	7,415	7,415
2262 - Botanical - Agric Suppl	11,621	11,621	11,621	11,621
2270 - Printing Supplies	0	691	0	0
2280 - Other Supplies	113,865	113,865	113,865	113,865
2310 - Building Materials	0	426	0	0
2571 - Service Connections	0	13	0	0
2710 - Furniture - Fixtures	8,237	8,237	8,237	8,237
2720 - Machine Tools	24,621	24,621	24,621	24,621
2730 - Major Apparatus	0	1,929	0	0
2731 - Data Processing Equipment	45,911	45,911	33,411	33,411
2741 - Motor Vehicle	676,343	676,343	676,343	676,343
2760 - Radio - Communication Eqp	156,068	156,068	156,068	156,068
2770 - Audiovisual Equipment	1,149	1,149	1,149	1,149
2790 - Protective Equipment	0	864	0	0
2890 - Miscellaneous Equipment	2,000,000	2,608,872	2,000,000	2,000,000
Supplies - Materials	\$8,354,460	\$9,482,003	\$9,244,548	\$9,604,792
3020 - Food - Laundry Service	0	1,138	0	0
3030 - Printing - Photo Services	83,118	88,719	83,118	83,118
3040 - Medical - Laboratory Services	12,191	12,191	12,191	12,191
3050 - Communications	216,753	216,753	158,994	160,386
3051 - Telephone Equipment Charges	0	214	0	0
3053 - Data Circuit Billing	148,462	148,462	330,294	330,757
3060 - Equipment Rental [Outside City]	63,863	63,863	63,863	63,863
3070 - Professional Services	551,900	908,611	551,900	551,900
3071 - Management Service Fees	540,812	540,812	540,812	540,812
3072 - Contractor Service Fees	5,115,404	9,069,623	6,115,404	6,115,404
3090 - City Forces	1,549,628	1,255,191	1,549,628	1,549,628
3092 - Security Services	75,973	139,154	75,973	75,973
3098 - Day Labor	10,966,540	12,268,280	12,264,918	12,264,918

# SANITATION SERVICES

	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
3099 - Misc Special Services	1,509,361	2,367,846	2,100,284	2,600,283
3110 - Equip Repairs and Maintenance	73,180	73,180	73,180	73,180
3130 - Copy Machine Rent-Lease-Maint	26,360	26,360	21,236	21,236
3131 - Copy Machine Rent-Copy Center	0	0	0	1,000,000
3150 - Copy Center Charges	5,742	5,742	5,742	5,742
3201 - Stores Overhead Charges	7,162	8,345	7,162	7,162
3210 - Building Repairs and Maint	156,564	156,564	156,564	156,564
3310 - Insurance	192,451	192,451	261,586	261,586
3313 - Liability Premiums	2,476,231	2,476,231	1,885,685	1,885,685
3320 - Advertising	522	522	522	522
3340 - Membership Dues	4,611	4,611	4,611	4,611
3341 - Subscriptions-Serials	1,091	7,250	1,091	1,091
3361 - Professional Development	29,077	29,077	29,077	29,077
3363 - Reimb-Vehicle Use,Parking	5,035	5,035	5,035	5,035
3364 - Personnel Development	0	3,301	0	0
3410 - Equip - Automotive Rental	14,626,780	14,626,780	14,908,905	15,034,081
3411 - Wreck Handle Charge (fleet)	862,202	862,202	1,390,461	840,873
3413 - Motor Pool Vehicle Charges	1,241	1,241	1,241	1,241
3416 - GIS Services	34,242	34,242	34,264	34,257
3420 - Commun Equip Rental	209,589	209,589	252,775	259,435
3429 - Cellphone Charges	20,000	51,657	20,000	20,000
3430 - Data Services	364,707	364,707	345,153	345,099
3434 - Programming	2,300,500	2,300,500	2,551,719	2,949,521
3438 - Software Maintenance Fee	736,343	736,343	736,343	736,343
3460 - Disposal Services	1,903,148	1,903,148	1,903,148	1,903,148
3518 - Credit Card Charges	250,000	250,000	350,000	350,000
3599 - Misc. Other Charges	0	34	0	0
3637 - Capital Const Transfer	11,661,077	416,339	13,884,695	13,065,814
3651 - Gen Fund Cost Reimb	5,448,959	5,448,959	5,752,690	5,752,690
3652 - Sanitation Transfers	4,500,000	4,500,000	4,500,000	4,500,000
3661 - Debt Svc Reimb -Transfers	850,115	850,115	4,019,164	3,649,923
3690 - Miscellaneous Transfers	4,167,318	4,167,318	4,167,318	4,167,318
3702 - Master Lease Expense	8,453,273	8,453,273	4,299,774	6,486,480
3851 - Pension Bond Debt Service	2,716,899	2,716,899	2,917,217	3,257,250
3899 - Other Misc Exp - Reimb	3,203,961	5,075,918	3,203,961	3,203,100
3994 - Outside Temps-Staffing	80,503	82,437	80,503	80,503
Contractual - Other Services	\$86,202,888	\$83,121,227	\$91,618,201	\$94,437,800
4740 - Motor Vehicles Cap	0	5,000,000	0	0
4742 - Trucks	170,000	170,000	0	0
Capital Outlay	\$170,000	\$5,170,000	\$0	\$0
5011 - Reimb Fr Othr Organizaton	(221,352)	(221,352)	(221,352)	(221,352)
Reimbursements	(\$221,352)	(\$221,352)	(\$221,352)	(\$221,352)
Total Expense	\$143,785,140	\$143,785,140	\$153,689,531	\$158,762,727



# BOND & CONSTRUCTION MANAGEMENT

## MISSION

Provide oversight of the City's bond programs to ensure the efficient, equitable, and transparent delivery of infrastructure improvements to the Dallas community.

## SERVICE DESCRIPTIONS

BOND & CONSTRUCTION MANAGEMENT	
Bond & Construction Management	Provides administrative and project delivery services including best practices to all client City departments to establish clear guidance regarding ownership and accountability for project management services. Services provided include value engineering, project design and management, surveying, quality control testing, and construction inspection of all General Obligation bond-funded projects.
Park & Recreation	Manages the implementation of the Park and Recreation Department's capital bond program, including public improvements to existing park and recreation facilities, acquisition of land for future facilities, and rehabilitation of 12 buildings at Fair Park.
Public Works	Creates and maintains the fundamental transportation infrastructure systems required for economic growth.

## SERVICE BUDGET

Service	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
Bond & Construction Management	5,259,168	4,824,900	3,599,027	4,038,433
Park & Recreation	4,456,552	4,375,294	4,503,977	4,779,059
Public Works	13,371,426	12,290,792	13,940,473	14,353,506
Expense Total	23,087,146	21,490,986	22,043,477	23,170,998

# BOND & CONSTRUCTION MANAGEMENT

## ANNUAL OPERATING EXPENSE AND REVENUE

The table below provides a summary of the amended budget and forecast for the current year compared to the budget for FY 2023-24 and planned budget for FY 2024-25.

Category	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
Personnel Services	16,815,802	14,731,007	17,501,848	18,377,200
Supplies - Materials	513,885	348,947	571,879	600,926
Contractual - Other Services	5,712,459	6,366,032	4,394,581	4,192,872
Capital Outlay	45,000	45,000	0	0
Expense Total	\$23,087,146	\$21,490,986	\$22,468,308	\$23,170,998
Reimbursements	0	0	(424,831)	0
Department Total	\$23,087,146	\$21,490,986	\$22,043,477	\$23,170,998
Department Revenue Total	\$23,087,146	\$22,956,472	\$22,043,477	\$23,170,998

## REIMBURSEMENTS

Reimbursements reflect contributions from various agencies, including federal and state funds, internal service departments, enterprise fund departments, and department support. Department support reflects interdepartmental transfers for the cost of management oversight and administrative support within the department. The table below provides a summary of reimbursements from various sources.

Source of Reimbursement	FY 2023-24 Budget	FY 2024-25 Planned
General Fund Reimbursement	(424,831)	0
Reimbursement Total	(\$424,831)	\$0



# BOND & CONSTRUCTION MANAGEMENT

## PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours (with the exception of DFR uniform FTEs which may equal 2,808 hours depending upon assignment). Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turnover that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE. The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs funded from additional resources such as

Category	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
Regular Civilian	180.75	139.62	170.11	174.61
Regular Uniform	0.00	0.00	0.00	0.00
Civilian Overtime	0.66	2.50	0.66	0.66
Uniform Overtime	0.00	0.00	0.00	0.00
Temporary Help	0.00	0.00	0.00	0.00
Department Total	181.41	142.12	170.77	175.27

## MAJOR BUDGET ITEMS

The FY 2023-24 budget and FY 2024-25 planned budget include adjustments for costs such as employee/retiree health benefits, civilian employee retirement adjustments, civilian merit pay adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers' compensation, liability, and property insurance. The table below lists funding levels for major budget items for each year of the biennial. The amounts in each column are a positive or negative adjustment from the FY 2022-23 amended budget.

Major Budget Item	FY 2023-24 Positions	FY 2023-24 Budget	FY 2024-25 Positions	FY 2024-25 Planned
Add funding for one Senior Architect, one Architect, and one Senior Project Coordinator that will assist with project delivery, contract/data management, and community outreach (2.25 FTEs).	0	\$0	3	\$281,521
Reduce funding for professional services due to the expiration of program management contracts.	0	\$(1,825,674)	0	\$(1,825,674)
Add funding for one Manager-Community Engagement position for the 2024 bond election, to be partially reimbursed by the General Fund in FY 2023-24 (\$96,025) (1.00 FTE).	1	\$56,141	1	\$152,166

# BOND & CONSTRUCTION MANAGEMENT

Major Budget Item	FY 2023-24 Positions	FY 2023-24 Budget	FY2024-25 Positions	FY 2024-25 Planned
Add funding for one Crew Leader - Park Construction, one Heavy Equipment Operator, and one Senior Plumber to complete project management and oversight of contracted design/construction vendors (2.25 FTEs).	0	\$0	3	\$158,225
<b>Major Budget Items Total</b>	<b>1</b>	<b>\$(1,769,533)</b>	<b>7</b>	<b>\$(1,233,762)</b>

## BUDGETING FOR EQUITY

Budgeting for Equity reflects the intentional process by City departments to identify existing disparities in outcomes across various indicators and developing strategies and targeted investments to improve success for Dallas residents. The bullets below reflect departments' equity efforts.

- By December 2023, develop a Community Outreach Strategy that engages residents through neighborhood meetings, social media, surveys, and other mediums to create an effective two-way communication channel between City staff and residents to prioritize the infrastructure needs of historically underserved communities in the future bond program.
- Based on the equity-driven selection framework recommend an increase of future bond allocation to address housing needs in Racially or Ethnically Concentrated Areas of Poverty (R/ECAPs) in the next Bond program [Specific amount to be updated in by December 2023].

## EXPENSE DETAIL

	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
1101 - Salary - Civilian	13,187,433	11,041,423	13,509,097	14,170,323
1111 - Cell Phone Stipend	27,360	24,100	25,696	25,696
1120 - Wellness Incentive (Uniform and Civilian)	0	0	84,555	84,555
1201 - Overtime - Civilian	79,821	316,308	79,821	79,821
1203 - Service Incentive Pay	14,400	15,332	13,200	13,200
1208 - Sick Leave Term Pay - Civilian	0	72,826	0	0
1210 - Vacation Term Pay - Civilian	0	68,142	0	0
1212 - Termination Payment -Attendance Incentive Leave - Civilian	0	3,899	0	0
1251 - Off-road Vehicle Use	0	540	0	0
1301 -Pension - Civilian	1,895,271	1,602,593	1,986,811	2,081,599
1303 - Life Insurance	9,545	9,545	11,904	12,150
1304 - Health Insurance	1,366,423	1,366,423	1,543,446	1,652,950
1306 - ER Medicare	191,261	161,328	195,883	205,471
1314 - Worker's Compensation	44,288	44,288	51,435	51,435
1453 - Continuance Pay - Civilian	0	4,259	0	0

# BOND & CONSTRUCTION MANAGEMENT

	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
Personnel Services	16,815,802	14,731,007	17,501,848	18,377,200
2110 - Office Supplies	7,000	7,000	7,000	7,000
2111 - Office Supplies Chargeback	40,685	17,117	43,685	43,685
2120 - Min App Inst Tools - Uten	42,835	42,835	35,050	35,050
2130 - Copy McH Supplies	7,360	3,060	7,360	7,360
2170 - Water - Sewer	6,001	9,001	6,001	6,001
2181 - Fuel - Lube For Vehicle	49,022	52,832	85,616	91,663
2200 - Chemical Medical Surgical	270	0	270	270
2220 - Laundry - Cleaning Suppl	5,000	2,539	1,476	1,476
2231 - Clothing	40,129	30,656	29,310	29,310
2232 - Food Supplies	4,150	4,900	3,500	3,500
2252 - Meter Postage Fund Level	6,110	3,777	6,110	6,110
2261 - Educational - Recr Suppl	1,500	200	1,500	1,500
2280 - Other Supplies	9,220	9,220	9,220	9,220
2420 - Other Structures	155,430	100,816	155,430	155,430
2590 - Other Improvements	0	4,354	2,689	2,689
2710 - Furniture - Fixtures	15,818	7,500	15,818	15,818
2731 - Data Processing Equipment	59,787	16,365	103,287	111,287
2735 - Software Purchase -\$1000	52,007	20,214	58,007	73,007
2741 - Motor Vehicle	0	10,590	0	0
2790 - Protective Equipment	11,011	5,871	0	0
2860 - Books Reference Book Only	550	100	550	550
Supplies - Materials	513,885	348,947	571,879	600,926
3020 - Food - Laundry Service	3,708	3,708	3,578	3,578
3030 - Printing - Photo Services	7,200	5,000	7,200	7,200
3050 - Communications	71,172	71,992	52,890	53,341
3051 - Telephone Equipment Charges	2,160	2,374	2,160	2,160
3053 - Data Circuit Billing	48,273	48,273	106,659	106,809
3060 - Equipment Rental [Outside City]	82,500	103,955	82,500	82,500
3070 - Professional Services	2,455,712	3,038,908	620,000	620,000
3072 - Contractor Service Fees	0	0	237,605	237,605
3085 - Freight	239	0	239	239
3090 - City Forces	9,553	132	337,452	9,553
3099 - Misc Special Services	384,193	613,259	387,119	387,119
3110 - Equip Repairs and Maintenance	1,201	0	1,201	1,201
3130 - Copy Machine Rent-Lease-Maint	11,840	13,286	1,563	1,563
3150 - Copy Center Charges	3,893	2,500	3,893	3,893
3310 - Insurance	20,669	20,669	47,569	47,569
3313 - Liability Premiums	24,874	24,874	71,033	71,033
3315 - Tolls	300	0	300	300
3340 - Membership Dues	12,000	18,410	12,000	12,000
3361 - Professional Development	35,238	31,714	36,238	36,238

# BOND & CONSTRUCTION MANAGEMENT

	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
3363 - Reimb-Vehicle Use,Parking	43,955	12,587	35,255	35,255
3364 - Personnel Development	38,167	14,035	38,167	38,167
3410 - Equip - Automotive Rental	101,562	101,634	114,268	115,394
3411 - Wreck Handle Charge (fleet)	13,599	13,599	103	0
3416 - GIS Services	11,733	11,733	10,656	10,655
3429 - Cellphone Charges	27,504	32,461	27,504	27,504
3430 - Data Services	113,332	113,332	81,910	81,893
3434 - Programming	806,839	806,839	848,059	972,643
3438 - Software Maintenance Fee	185,886	39,472	185,886	185,886
3599 - Misc. Other Charges	0	700	0	0
3651 - Gen Fund Cost Reimb	1,195,157	1,195,157	1,041,574	1,041,574
3994 - Outside Temps-Staffing	0	25,429	0	0
Contractual - Other Services	5,712,459	6,366,032	4,394,581	4,192,872
4510 - Strts Roadwys Hiwy Alleys	45,000	45,000	0	0
Capital Outlay	45,000	45,000	0	0
5011 - Reimb Fr Othr Organizaton	0	0	(424,831)	0
Reimbursements	0	0	(424,831)	0
<b>Total Expense</b>	<b>\$23,087,146</b>	<b>\$21,490,986</b>	<b>\$22,043,477</b>	<b>\$23,170,998</b>

# EMPLOYEE BENEFITS

## MISSION

Create and sustain a culture of improved health and wellness for employees, retirees, and their families. To that end, the HR team has adopted the Center for Disease Control's (CDC's) Evaluation Model to create an evidence-based approach to improve the overall health and well-being of all employees and retirees

## DEPARTMENT GOALS

- Identify virtual and on-site solutions to support employees and retirees in selecting, utilizing, and accessing their health plan benefits to achieve their wellness goals
- Create a comprehensive employee health and well-being model (addressing physical, mental, social, community, and financial health) by utilizing the Clinical Learning and Understanding Engine (CLUE) wellness model and data
- Continue integration of core health benefits administration with wellness initiatives and programs that address healthcare costs for both the employee and organization through strategic plan design and implementation using data-driven statistics
- Establish a quarterly review of all HR vendor contracts to ensure compliance and service level delivery expectations
- Redesign City of Dallas fitness facilities and wellness offerings based upon input from the employee engagement survey and the Employee Health and Well-Being Committee

## SERVICE DESCRIPTIONS

EMPLOYEE BENEFITS	
Administrative/HRIS	Administers the health benefits program for all City employees, retirees, and their eligible dependents. Assists customers by working as a liaison between the employees/retirees, the City, and the various vendors contracted to provide benefits products and/or services.

## SERVICE BUDGET

Service	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
Administrative/HRIS	2,071,683	2,071,683	2,175,603	2,249,169
Expense Total	\$2,071,683	\$2,071,683	\$2,175,603	\$2,249,169

# EMPLOYEE BENEFITS

## ANNUAL OPERATING EXPENSE AND REVENUE

The table below provides a summary of the amended budget and forecast for the current year compared to the budget for FY 2023-24 and planned budget for FY 2024-25.

Category	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
Personnel Services	1,035,821	1,037,467	1,147,929	1,184,679
Supplies - Materials	22,755	22,781	22,755	22,755
Contractual - Other Services	1,013,107	1,011,435	1,004,919	1,041,735
Capital Outlay	0	0	0	0
Expense Total	\$2,071,683	\$2,071,683	\$2,175,603	\$2,249,169
Reimbursements	0	0	0	0
Department Total	\$2,071,683	\$2,071,683	\$2,175,603	\$2,249,169
Department Revenue Total	2,071,683	2,071,683	2,175,603	2,249,169

## PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours (with the exception of DFR uniform FTEs which may equal 2,808 hours depending upon assignment). Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turnover that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE. The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs funded from additional resources such as grant funds.

Category	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
Regular Civilian	11.00	8.32	11.75	12.00
Regular Uniform	0.00	0.00	0.00	0.00
Civilian Overtime	0.00	0.00	0.00	0.00
Uniform Overtime	0.00	0.00	0.00	0.00
Temporary Help	0.00	1.00	0.00	0.00
Department Total	11.00	9.32	11.75	12.00

# EMPLOYEE BENEFITS

## MAJOR BUDGET ITEMS

The FY 2023-24 budget and FY 2024-25 planned budget include adjustments for costs such as employee/retiree health benefits, civilian employee retirement adjustments, civilian merit pay adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers' compensation, liability, and property insurance. The table below lists funding levels for major budget items for each year of the biennial. The amounts in each column are a positive or negative adjustment from the FY 2022-23 amended budget.

Major Budget Item	FY 2023-24 Positions	FY 2023-24 Budget	FY 2024-25 Positions	FY 2024-25 Planned
Add one position to process oversight and administration of all employee-requested leaves (0.75 FTEs).	1	72,001	1	96,210
<b>Major Budget Items Total</b>	<b>1</b>	<b>\$72,001</b>	<b>1</b>	<b>\$96,210</b>

## BUDGETING FOR EQUITY

Budgeting for Equity reflects the intentional process by City departments to identify existing disparities in outcomes across various indicators and developing strategies and targeted investments to improve success for Dallas residents. The bullets below reflect departments' equity efforts.

- Improve access to disease management programs for employees and retirees such as high blood pressure management, diabetes prevention, and expanded mental health network

## EXPENSE DETAIL

	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
1101 - Salary - Civilian	803,368	771,776	883,956	909,101
1120 - Wellness Incentive (Uniform and Civilian)	0	0	5,875	6,000
1203 - Service Incentive Pay	2,256	0	2,256	2,256
1242 - Language Assignment Pay	1,800	0	1,800	1,800
1301 - Pension - Civilian	116,562	111,867	131,022	134,594
1303 - Life Insurance	612	612	823	840
1304 - Health Insurance	84,728	84,728	106,690	114,216
1306 - ER Medicare	11,648	11,193	12,817	13,182
1308 - Mandatory Deferred Comp	0	502	0	0
1314 - Worker's Compensation	14,847	14,847	2,690	2,690
1511 - Temporary Help - Regular	0	37,331	0	0
1512 - Temporary Help - Overtime	0	4,613	0	0
<b>Personnel Services</b>	<b>\$1,035,821</b>	<b>\$1,037,467</b>	<b>\$1,147,929</b>	<b>\$1,184,679</b>
2110 - Office Supplies	4,000	4,000	4,000	4,000
2111 - Office Supplies Chargeback	3,019	3,019	3,019	3,019
2232 - Food Supplies	500	500	500	500

# EMPLOYEE BENEFITS

	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
2252 - Meter Postage Fund Level	15,236	15,262	15,236	15,236
Supplies - Materials	\$22,755	\$22,781	\$22,755	\$22,755
3050 - Communications	10,235	10,235	7,485	7,551
3051 - Telephone Equipment Charges	4,000	4,000	4,000	4,000
3053 - Data Circuit Billing	7,026	7,026	15,685	15,707
3070 - Professional Services	17,000	17,792	17,000	17,000
3090 - City Forces	242,795	242,795	242,795	242,795
3091 - Custodial Services	4,500	4,500	4,500	4,500
3099 - Misc Special Services	74,774	74,939	74,774	96,828
3130 - Copy Machine Rent-Lease-Maint	2,780	2,780	2,780	2,780
3150 - Copy Center Charges	3,475	3,475	3,475	3,475
3310 - Insurance	1,806	1,806	2,409	2,409
3313 - Liability Premiums	1,311	1,311	1,274	1,274
3320 - Advertising	1,000	1,000	1,000	1,000
3340 - Membership Dues	1,500	1,500	1,500	1,500
3361 - Professional Development	5,000	2,371	5,000	5,000
3363 - Reimb-Vehicle Use,Parking	500	500	500	500
3416 - GIS Services	662	662	662	662
3430 - Data Services	5,655	5,655	4,592	4,591
3434 - Programming	121,133	121,133	73,869	81,543
3651 - Gen Fund Cost Reimb	446,272	446,272	481,559	481,559
3851 - Pension Bond Debt Service	61,683	61,683	60,060	67,061
Contractual - Other Services	\$1,013,107	\$1,011,435	\$1,004,919	\$1,041,735
<b>Total Expense</b>	<b>\$2,071,683</b>	<b>\$2,071,683</b>	<b>\$2,175,603</b>	<b>\$2,249,169</b>



# EQUIPMENT & FLEET MANAGEMENT

## MISSION

Provide effective and efficient fleet services in support of City service delivery.

## DEPARTMENT GOALS

- Continue to implement recommendations from the December 2018 Fleet Management Study to increase operational efficiency
- Utilize Equipment and Fleet Management's Fleet Governance Committee to design a sustainable enterprise approach to fleet management
- Strengthen the City's total cost of ownership (TCO) approach, including vehicle procurement, preventive maintenance, and mechanic training
- Develop and capitalize on the M5 Fleet Management System to improve the work order process, eliminate manual processes, and activate system modules and flags
- Strategically implement procurement and replacement strategies that align with the goals of the Comprehensive Environmental & Climate Action Plan (CECAP) for fleet electrification
- Minimize the gap between fleet replacement needs and delays in delivery through the implementation of new funding strategies and focus on refurbishment of eligible vehicles
- Encourage retention and recruitment by developing a career series, expanding training opportunities, and providing equitable pay

## SERVICE DESCRIPTIONS

EQUIPMENT & FLEET MANAGEMENT	
City Fleet Asset Management	Provides life-cycle coordination for most of the City's fleet. Major activities include specification and procurement of new fleet, preparation of new units for service, disposal of units, and coordination of Citywide outside rental and an internal motor pool.
City Fleet Maintenance and Repair Services	Repairs and maintains 5,700 vehicles/equipment. Staff performs approximately 156,000 scheduled and non-routine maintenance/repairs (preventive maintenance, inspections, towing, welding, and modifications/ rebuilds). This includes management of parts inventory.
City Fleet Paint and Body Shop Coordination	Oversees contracted paint and body repairs of City equipment.
Environmental Services for City Fleet Operations	Supports compliance with federal, state, and local environmental and safety regulations including environmental, occupational health and safety, and quality management systems.
Fuel Procurement and Management	Provides centralized fuel procurement and management for City fleet. Equipment and Fleet Management maintains eight self-service fuel islands with bulk inventory at strategic locations. The blended fuel rate for FY 2023-24 and FY 2024-25 is \$3.01 per gallon. (This consists of Compressed Natural Gas, Diesel, Bio-Diesel, Off-road Diesel, Super and Unleaded gasoline).

# EQUIPMENT & FLEET MANAGEMENT

## SERVICE BUDGET

Service	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
City Fleet Asset Management	3,262,843	3,246,069	3,712,293	3,864,188
City Fleet Maintenance and Repair Services	38,066,875	41,959,491	40,744,443	41,926,295
City Fleet Paint and Body Shop Coordination	2,974,708	2,949,787	2,991,601	3,008,001
Environmental Services for City Fleet Operations	595,670	477,699	777,929	825,602
Fuel Procurement and Management	24,630,971	24,909,439	23,567,943	23,723,333
<b>Expense Total</b>	<b>\$69,531,067</b>	<b>\$73,542,485</b>	<b>\$71,794,210</b>	<b>\$73,347,420</b>

## ANNUAL OPERATING EXPENSE AND REVENUE

The table below provides a summary of the amended budget and forecast for the current year compared to the budget for FY 2023-24 and planned budget for FY 2024-25.

Category	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
Personnel Services	20,901,110	19,051,243	22,146,542	23,299,606
Supplies - Materials	32,173,176	34,515,349	32,550,298	32,596,621
Contractual - Other Services	19,473,251	22,833,088	20,944,278	21,337,876
Capital Outlay	651,873	711,110	70,846	70,846
<b>Expense Total</b>	<b>\$73,199,410</b>	<b>\$77,110,789</b>	<b>\$75,711,964</b>	<b>\$77,304,949</b>
Reimbursements	(3,668,343)	(3,568,304)	(3,917,754)	(3,957,529)
<b>Department Total</b>	<b>\$69,531,067</b>	<b>\$73,542,485</b>	<b>\$71,794,210</b>	<b>\$73,347,420</b>
<b>Department Revenue Total</b>	<b>\$64,921,684</b>	<b>\$68,933,102</b>	<b>\$68,778,781</b>	<b>\$70,811,497</b>

## REIMBURSEMENTS

Reimbursements reflect contributions from various agencies, including federal and state funds, internal service departments, enterprise fund departments, and department support. Department support reflects interdepartmental transfers for the cost of management oversight and administrative support within the department. The table below provides a summary of reimbursements from various sources.

Source of Reimbursement	FY 2023-24 Budget	FY 2024-25 Planned
Storm Drainage Management Reimbursement	(1,613,271)	(1,613,271)
Department Support	(2,304,483)	(2,344,258)
<b>Reimbursement Total</b>	<b>\$(3,917,754)</b>	<b>\$(3,957,529)</b>

# EQUIPMENT & FLEET MANAGEMENT

## PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours (with the exception of DFR uniform FTEs which may equal 2,808 hours depending upon assignment). Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turnover that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE. The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs funded from additional resources such as grant funds.

Category	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
Regular Civilian	269.60	242.43	273.50	273.75
Regular Uniform	0.00	0.00	0.00	0.00
Civilian Overtime	20.00	23.52	19.70	19.70
Uniform Overtime	0.00	0.00	0.00	0.00
Temporary Help	0.00	5.95	0.00	0.00
Department Total	289.60	271.90	293.20	293.45

## MAJOR BUDGET ITEMS

The FY 2023-24 budget and FY 2024-25 planned budget include adjustments for costs such as employee/retiree health benefits, civilian employee retirement adjustments, civilian merit pay adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers' compensation, liability, and property insurance. The table below lists funding levels for major budget items for each year of the biennial. The amounts in each column are a positive or negative adjustment from the FY 2022-23 amended budget.

Major Budget Item	FY 2023-24 Positions	FY 2023-24 Budget	FY 2024-25 Positions	FY 2024-25 Planned
Add one-time funding for Bridgeport Body Replacement for refuse trucks to allow Sanitation Services to meet collection service levels for residential customers.	0	550,000	0	0
Add funding for a refuse truck wash and grease program for Sanitation.	0	400,000	0	400,000
Add funding for extended life repairs for Dallas Water Utilities vehicles and equipment.	0	500,000	0	500,000
Add funding for parts to maintain adequate supply with increasing prices on Parts Master Agreements.	0	1,000,000	0	1,000,000
Add funding to cover fuel cost increases.	0	600,000	0	600,000

# EQUIPMENT & FLEET MANAGEMENT

Major Budget Item	FY 2023-24 Positions	FY 2023-24 Budget	FY 2024-25 Positions	FY 2024-25 Planned
Add funding for salary adjustments from the HR compensation review.	0	0	0	350,919
Add funding for enhanced generator support at six Equipment & Fleet Management facilities.	0	500,000	0	500,000
Add one Administrative Specialist position to support two Assistant Directors (0.75 FTEs).	0	0	1	56,797
Add funding for EV charging software to provide data on use, fueling and management controls of electric vehicles.	0	0	0	50,000
Add funding for career series and incentives for Mechanics that will allow them to promote as their skill level is enhanced.	0	0	0	150,000
Add funding to install the remaining GPS devices on General Fund assets.	0	0	0	375,000
Add funding for training enhancements for Mechanics.	0	0	0	100,000
<b>Major Budget Items Total</b>	<b>0</b>	<b>\$3,550,000</b>	<b>1</b>	<b>\$4,082,716</b>

## BUDGETING FOR EQUITY

Budgeting for Equity reflects the intentional process by City departments to identify existing disparities in outcomes across various indicators and developing strategies and targeted investments to improve success for Dallas residents. The bullets below reflect departments' equity efforts.

- Develop credible supplier/vendor list comprised of businesses from historically disadvantaged communities that provide services to fleet management organizations with the purpose to share this database with the Office of Procurement Services to enhance outreach and entrepreneurial opportunity in equity priority areas.
- Use EFM's position on various Advisory Boards of Automotive and Diesel Technology vocational schools (UTI, TSTC, Dallas College, Lincoln Tech) to enhance the diversity of recruiting students from historically disadvantaged communities.
- Seek female diversity by increasing inclusive pool of candidates for technicians hired by the Equipment and Fleet Department by 5 percent annually thru December 2025 by enhancing the recruitment via the temp-to-hire program.
- Promote no greater than 15 percent difference for on-time preventative maintenance by service area.

# EQUIPMENT & FLEET MANAGEMENT

## EXPENSE DETAIL

	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
1101 - Salary - Civilian	14,379,135	12,598,825	14,880,403	15,764,863
1104 - Other Wages	56,625	0	56,625	56,625
1111 - Cell Phone Stipend	4,691	861	4,691	4,691
1113 - One-time Pay - Civilian	0	125,732	0	0
1116 - Retroactive Pay - Civilian	0	(697)	0	0
1120 - Wellness Incentive (Uniform and Civilian)	0	0	136,750	136,500
1201 - Overtime - Civilian	1,280,276	1,500,289	1,280,276	1,280,276
1203 - Service Incentive Pay	50,160	25,440	50,160	50,160
1208 - Sick Leave Term Pay - Civilian	67,278	77,279	67,278	67,278
1210 - Vacation Term Pay - Civilian	34,387	50,821	34,387	34,387
1212 - Termination Payment -Attendance Incentive Leave - Civilian	0	4	0	0
1301 -Pension - Civilian	2,260,874	2,020,253	2,350,552	2,484,848
1303 - Life Insurance	14,585	14,585	19,146	19,160
1304 - Health Insurance	2,087,603	2,087,603	2,483,381	2,604,359
1306 - ER Medicare	226,094	208,500	236,681	250,247
1314 - Worker's Compensation	335,302	335,302	442,112	442,112
1315 - Equipment Allowance	104,100	0	104,100	104,100
1406 - Administrative Leave - Civilian	0	782	0	0
1453 - Continuance Pay - Civilian	0	5,664	0	0
<b>Personnel Services</b>	<b>\$20,901,110</b>	<b>\$19,051,243</b>	<b>\$22,146,542</b>	<b>\$23,299,606</b>
2110 - Office Supplies	15,414	15,413	15,414	15,414
2111 - Office Supplies Chargeback	0	66,823	0	0
2120 - Min App Inst Tools - Uten	285,392	285,392	284,392	284,392
2140 - Light - Power	285,000	285,000	319,329	324,843
2160 - Fuel Supplies	555,715	574,972	555,715	555,715
2170 - Water - Sewer	47,191	47,608	47,191	47,191
2181 - Fuel - Lube For Vehicle	625,630	257,752	790,453	831,262
2182 - Mechanical Supplies Veh	5,400	5,400	5,400	5,400
2183 - Fuel - Lube	21,581,900	22,165,350	20,795,748	20,795,748
2190 - Mechanical Supplies	0	1,399	0	0
2200 - Chemical Medical Surgical	300	300	300	300
2220 - Laundry - Cleaning Suppl	349	349	349	349
2231 - Clothing	112,942	131,055	112,842	112,842
2232 - Food Supplies	4,500	13,365	4,500	4,500
2252 - Meter Postage Fund Level	596	596	596	596
2261 - Educational - Recr Suppl	50,000	50,000	50,000	50,000
2270 - Printing Supplies	285	285	0	0
2280 - Other Supplies	44,709	44,709	20,000	20,000

# EQUIPMENT & FLEET MANAGEMENT

	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
2290 - Event Supplies-Ceremony Event Supplies	0	4,095	0	0
2720 - Machine Tools	106,684	452,431	106,684	106,684
2731 - Data Processing Equipment	11,308	11,308	11,308	11,308
2735 - Software Purchase -\$1000	0	6,057	0	0
2741 - Motor Vehicle	8,415,161	10,070,684	9,415,161	9,415,161
2770 - Audiovisual Equipment	0	252	0	0
2860 - Books Reference Book Only	24,700	24,700	14,916	14,916
2890 - Miscellaneous Equipment	0	53	0	0
Supplies - Materials	\$32,173,176	\$34,515,349	\$32,550,298	\$32,596,621
3020 - Food - Laundry Service	0	24,695	0	0
3030 - Printing - Photo Services	1,730	2,335	1,000	1,000
3043 - Retrieval Of Records	0	120	0	0
3044 - Messenger Service	50,317	50,317	50,317	50,317
3050 - Communications	90,651	104,426	54,747	55,217
3053 - Data Circuit Billing	61,284	61,284	111,517	111,674
3060 - Equipment Rental [Outside City]	3,200	29,640	3,200	3,200
3070 - Professional Services	0	9,600	0	0
3090 - City Forces	208,552	208,552	208,552	208,552
3094 - Wrecker Services	714,362	714,362	714,362	714,362
3099 - Misc Special Services	1,363,911	1,363,911	1,431,747	1,481,747
3110 - Equip Repairs and Maintenance	8,711,075	11,470,819	8,663,870	8,539,870
3130 - Copy Machine Rent-Lease-Maint	22,796	26,472	22,690	22,690
3151 - Department Support	2,055,072	1,955,033	2,304,483	2,344,258
3201 - Stores Overhead Charges	534	534	534	534
3210 - Building Repairs and Maint	351,234	376,622	851,234	851,232
3310 - Insurance	52,601	52,601	237,441	237,441
3313 - Liability Premiums	84,040	84,040	116,514	116,514
3315 - Tolls	1,600	1,600	1,600	1,600
3320 - Advertising	966	966	966	966
3361 - Professional Development	5,000	167,265	5,000	105,000
3362 - Non Taxable Tution Reimbursemt	5,000	5,001	5,000	5,000
3363 - Reimb-Vehicle Use,Parking	4,279	4,278	2,045	2,045
3364 - Personnel Development	0	12,074	0	0
3410 - Equip - Automotive Rental	669,624	437,178	610,395	616,480
3411 - Wreck Handle Charge (fleet)	87,759	87,759	126,109	126,582
3416 - GIS Services	16,071	16,071	16,081	16,078
3420 - Commun Equip Rental	139,782	139,782	0	0
3421 - Veh License - Registration Fees	30,571	30,571	30,571	30,571
3429 - Cellphone Charges	33,372	33,372	33,372	33,372
3430 - Data Services	229,366	229,366	207,230	207,205
3434 - Programming	1,113,917	1,113,917	1,258,885	1,446,301
3438 - Software Maintenance Fee	225,257	225,257	225,257	225,257

# EQUIPMENT & FLEET MANAGEMENT

	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
3460 - Disposal Services	140,472	140,472	140,472	140,472
3651 - Gen Fund Cost Reimb	1,921,636	1,921,636	2,365,934	2,365,934
3851 - Pension Bond Debt Service	1,077,220	1,077,220	1,143,153	1,276,405
3994 - Outside Temps-Staffing	0	653,938	0	0
Contractual - Other Services	\$19,473,251	\$22,833,088	\$20,944,278	\$21,337,876
4599 - Improvements non-Building	0	59,237	0	0
4720 - Mach Tools Implem Major	70,846	70,846	70,846	70,846
4890 - Misc Equipment Capital	581,027	581,027	0	0
Capital Outlay	\$651,873	\$711,110	\$70,846	\$70,846
5002 - Dept Support Reimb	(2,055,072)	(1,955,033)	(2,304,483)	(2,344,258)
5012 - Reimbursements-Stormwater	(1,613,271)	(1,613,271)	(1,613,271)	(1,613,271)
Reimbursements	(\$3,668,343)	(\$3,568,304)	(\$3,917,754)	(\$3,957,529)
Total Expense	\$69,531,067	\$73,542,485	\$71,794,210	\$73,347,420





# EXPRESS BUSINESS CENTER

## MISSION

Provide excellent customer service with efficient and cost-effective methods of disposal of surplus and unclaimed property, reprographic services, notary, and City postal needs.

## DEPARTMENT GOALS

- Increase productivity and cost-saving efficiencies in all lines of services
- Increase revenue through effective and wide-spread marketing of City Store auctions of unclaimed property

## SERVICE DESCRIPTIONS

EXPRESS BUSINESS CENTER	
Express Business Center	Express Business Center provides reprographic services and manages City office supplies and mail services.
Disposal of Surplus and Police Unclaimed Property	The City Store disposes of surplus, police-confiscated, and unclaimed property in compliance with Administrative Directive 6-1 and the City Charter. Procurement Services also manages public auctions, sealed bids, and a store front concept (City Store) to display and sell a wide range of property to the public. This service generates revenue for the City.

## SERVICE BUDGET

Service	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
Disposal of Surplus and Police Unclaimed Property	538,219	523,455	543,905	552,186
Express Business Center	1,823,764	1,786,930	1,608,375	1,633,779
Expense Total	\$2,361,983	\$2,310,385	\$2,152,280	\$2,185,965

# EXPRESS BUSINESS CENTER

## ANNUAL OPERATING EXPENSE AND REVENUE

The table below provides a summary of the amended budget and forecast for the current year compared to the budget for FY 2023-24 and planned budget for FY 2024-25.

Category	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
Personnel Services	740,894	704,777	795,481	817,724
Supplies - Materials	1,827,234	1,827,234	1,826,675	1,826,919
Contractual - Other Services	993,855	978,375	730,124	741,322
Capital Outlay	0	0	0	0
Expense Total	\$3,561,983	\$3,510,385	\$3,352,280	\$3,385,965
Reimbursements	(1,200,000)	(1,200,000)	(1,200,000)	(1,200,000)
Department Total	\$2,361,983	\$2,310,385	\$2,152,280	\$2,185,965
Department Revenue Total	\$2,593,790	\$3,582,195	\$2,868,790	\$2,868,790

## REIMBURSEMENTS

Reimbursements reflect contributions from various agencies, including federal and state funds, internal service departments, enterprise fund departments, and department support. Department support reflects interdepartmental transfers for the cost of management oversight and administrative support within the department. The table below provides a summary of reimbursements from various sources.

Source of Reimbursement	FY 2023-24 Budget	FY 2024-25 Planned
Office Supply Sales Reimbursement	(1,200,000)	(1,200,000)
Reimbursement Total	\$(1,200,000)	\$(1,200,000)

# EXPRESS BUSINESS CENTER

## PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours (with the exception of DFR uniform FTEs which may equal 2,808 hours depending upon assignment). Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turnover that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE. The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs funded from additional resources such as grant funds.

Category	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
Regular Civilian	10.00	9.44	10.00	10.00
Regular Uniform	0.00	0.00	0.00	0.00
Civilian Overtime	0.04	0.04	0.04	0.04
Uniform Overtime	0.00	0.00	0.00	0.00
Temporary Help	0.00	0.00	0.00	0.00
Department Total	10.04	9.48	10.04	10.04

## BUDGETING FOR EQUITY

Budgeting for Equity reflects the intentional process by City departments to identify existing disparities in outcomes across various indicators and developing strategies and targeted investments to improve success for Dallas residents. The bullets below reflect departments' equity efforts.

- Increase procurement educational training in predominantly equity priority areas from 0 to 4 annually by May 2024.
- Increase the opportunity for M/WBE firms to propose or bid where the City's M/WBE program does not apply by October 2027.
- Increase the amount or percentage of large contracts broken down to smaller contracts targeting M/WBE from 0 to 15 by 2024.
- Reduce solicitation and Bonfire excessive requirements and red tape.

## EXPENSE DETAIL

	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
1101 - Salary - Civilian	567,880	536,313	585,558	601,000
1111 - Cell Phone Stipend	720	859	720	720
1120 - Wellness Incentive (Uniform and Civilian)	0	0	5,000	5,000
1201 - Overtime - Civilian	2,500	2,680	2,500	2,500
1203 - Service Incentive Pay	3,456	3,456	3,456	3,456
1210 - Vacation Term Pay - Civilian	0	2,176	0	0
1301 - Pension - Civilian	83,614	77,022	88,184	90,381
1303 - Life Insurance	500	500	700	700

# EXPRESS BUSINESS CENTER

	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
1304 - Health Insurance	71,493	71,493	90,800	95,180
1306 - ER Medicare	8,362	7,910	8,617	8,841
1314 - Worker's Compensation	2,369	2,369	9,946	9,946
Personnel Services	\$740,894	\$704,777	\$795,481	\$817,724
2111 - Office Supplies Chargeback	1,057,291	1,057,291	1,057,291	1,057,291
2140 - Light - Power	6,001	6,001	6,454	6,540
2160 - Fuel Supplies	1,600	1,600	1,600	1,600
2181 - Fuel - Lube For Vehicle	1,422	1,422	411	569
2252 - Meter Postage Fund Level	800	800	800	800
2280 - Other Supplies	5,000	5,000	5,000	5,000
2731 - Data Processing Equipment	0	6,104	0	0
2999 - Cost of Goods Sold	755,120	749,016	755,119	755,119
Supplies - Materials	\$1,827,234	\$1,827,234	\$1,826,675	\$1,826,919
3050 - Communications	14,329	14,329	10,479	10,571
3053 - Data Circuit Billing	9,837	9,837	21,959	21,990
3060 - Equipment Rental [Outside City]	30,600	0	30,600	30,600
3090 - City Forces	1,200	1,200	1,200	1,200
3092 - Security Services	414	414	414	414
3099 - Misc Special Services	5,858	8,270	5,859	5,859
3130 - Copy Machine Rent-Lease-Maint	76,274	76,274	77,100	77,100
3310 - Insurance	2,159	2,159	2,746	2,746
3313 - Liability Premiums	1,567	1,567	1,453	1,453
3320 - Advertising	150,838	100,838	92,236	92,236
3330 - Rents [Lease]	88,200	110,957	146,802	146,802
3363 - Reimb-Vehicle Use,Parking	200	200	200	200
3410 - Equip - Automotive Rental	12,890	12,890	14,504	14,934
3411 - Wreck Handle Charge (fleet)	75	75	1,256	1,271
3416 - GIS Services	557	557	557	557
3430 - Data Services	5,830	5,830	4,567	4,566
3434 - Programming	37,012	37,012	40,532	46,983
3518 - Credit Card Charges	800	1,228	800	800
3530 - Relocation Cost	500	1,650	500	500
3651 - Gen Fund Cost Reimb	521,713	521,713	240,497	240,497
3851 - Pension Bond Debt Service	33,002	33,002	35,863	40,043
3994 - Outside Temps-Staffing	0	38,373	0	0
Contractual - Other Services	\$993,855	\$978,375	\$730,124	\$741,322
5011 - Reimb Fr Othr Organizaton	(1,200,000)	(1,200,000)	(1,200,000)	(1,200,000)
Reimbursements	(\$1,200,000)	(\$1,200,000)	(\$1,200,000)	(\$1,200,000)
Total Expense	\$2,361,983	\$2,310,385	\$2,152,280	\$2,185,965

# INFORMATION & TECHNOLOGY SERVICES - 911

## MISSION

Provide secure, reliable, and responsive Public Safety Answering Point (PSAP)/911 system technology and business solutions that facilitate public safety departments' effectiveness in serving residents with emergency services.

## DEPARTMENT GOALS

- Ensure all phones and computers are up to date and available for public safety answering points (PSAP) operations
- Update to the Next Generation 911 digital and redundant telephone network for GIS data conversion to provide first responders with more precise location information
- Create with local and national agencies to allow the transfer of 911 calls between local agencies during emergencies when there are call overflows or a disaster declaration

## SERVICE DESCRIPTIONS

INFORMATION & TECHNOLOGY SERVICES - 911	
9-1-1 Technology-Education Services	Provides the IT infrastructure, hardware, software, and technical support for processing 911 telephone calls. 911 funds are also used to partially reimburse Police and Fire-Rescue for 911 call-taking and dispatch services.

## SERVICE BUDGET

Service	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
9-1-1 Technology-Education Services	14,212,742	14,198,597	12,866,761	12,900,113
Expense Total	\$14,212,742	\$14,198,597	\$12,866,761	\$12,900,113

# INFORMATION & TECHNOLOGY SERVICES - 911

## ANNUAL OPERATING EXPENSE AND REVENUE

The table below provides a summary of the amended budget and forecast for the current year compared to the budget for FY 2023-24 and planned budget for FY 2024-25.

Category	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
Personnel Services	805,612	775,245	841,168	863,912
Supplies - Materials	201,465	118,669	201,464	201,464
Contractual - Other Services	13,205,665	13,304,683	11,824,129	11,834,737
Capital Outlay	0	0	0	0
Expense Total	\$14,212,742	\$14,198,597	\$12,866,761	\$12,900,113
Reimbursements	0	0	0	0
Department Total	\$14,212,742	\$14,198,597	\$12,866,761	\$12,900,113
Department Revenue Total	\$12,017,444	\$13,357,466	\$12,897,076	\$12,897,076

## PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours (with the exception of DFR uniform FTEs which may equal 2,808 hours depending upon assignment). Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turnover that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE. The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs funded from additional resources such as grant funds.

Category	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
Regular Civilian	7.00	5.74	7.00	7.00
Regular Uniform	0.00	0.00	0.00	0.00
Civilian Overtime	0.00	0.00	0.00	0.00
Uniform Overtime	0.00	0.00	0.00	0.00
Temporary Help	0.00	0.00	0.00	0.00
Department Total	7.00	5.74	7.00	7.00

# INFORMATION & TECHNOLOGY SERVICES - 911

## MAJOR BUDGET ITEMS

The FY 2023-24 budget and FY 2024-25 planned budget include adjustments for costs such as employee/retiree health benefits, civilian employee retirement adjustments, civilian merit pay adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers' compensation, liability, and property insurance. The table below lists funding levels for major budget items for each year of the biennial. The amounts in each column are a positive or negative adjustment from the FY 2022-23 amended budget.

Major Budget Item	FY 2023-24 Positions	FY 2023-24 Budget	FY 2024-25 Positions	FY 2024-25 Planned
Add funding to renew a contract for annual maintenance of the Computer Aided Dispatch (CAD) system used by Dallas Police Department and Dallas Fire-Rescue to dispatch 911 emergency calls.	0	196,813	0	196,813
<b>Major Budget Items Total</b>	<b>0</b>	<b>\$196,813</b>	<b>0</b>	<b>\$196,813</b>

## BUDGETING FOR EQUITY

Budgeting for Equity reflects the intentional process by City departments to identify existing disparities in outcomes across various indicators and developing strategies and targeted investments to improve success for Dallas residents. The bullets below reflect departments' equity efforts.

- Continue to work with the Office of Equity and Inclusion and customer departments to identify opportunities to advance the City's Racial Equity Plan.

## EXPENSE DETAIL

	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
1101 - Salary - Civilian	643,798	525,713	661,024	678,395
1120 - Wellness Incentive (Uniform and Civilian)	0	0	3,500	3,500
1203 - Service Incentive Pay	3,600	4,200	2,400	2,400
1208 - Sick Leave Term Pay - Civilian	0	69,848	0	0
1210 - Vacation Term Pay - Civilian	1,273	33,822	2,873	2,516
1212 - Termination Payment -Attendance Incentive Leave - Civilian	0	3,110	0	0
1301 -Pension - Civilian	91,413	74,738	95,983	98,400
1303 - Life Insurance	378	378	490	490
1304 - Health Insurance	54,103	54,103	63,560	66,626
1306 - ER Medicare	9,389	7,676	9,626	9,873
1314 - Worker's Compensation	1,658	1,658	1,712	1,712
<b>Personnel Services</b>	<b>\$805,612</b>	<b>\$775,245</b>	<b>\$841,168</b>	<b>\$863,912</b>
2261 - Educational - Recr Suppl	85,700	2,904	85,700	85,700

# INFORMATION & TECHNOLOGY SERVICES - 911

	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
2731 - Data Processing Equipment	115,765	115,765	115,764	115,764
Supplies - Materials	\$201,465	\$118,669	\$201,464	\$201,464
3020 - Food - Laundry Service	1,600	1,600	1,600	1,600
3050 - Communications	1,629,385	2,056,624	1,728,422	1,632,948
3051 - Telephone Equipment Charges	342,256	267,500	342,256	342,256
3053 - Data Circuit Billing	84,460	84,460	88,424	142,634
3070 - Professional Services	148,148	148,148	2,209,528	2,209,528
3090 - City Forces	6,500	55,830	6,500	6,500
3099 - Misc Special Services	2,156,037	2,042,768	2,156,122	2,156,037
3110 - Equip Repairs and Maintenance	1,251,091	1,339,533	1,251,091	1,251,091
3130 - Copy Machine Rent-Lease-Maint	5,203	7,804	5,203	5,203
3210 - Building Repairs and Maint	0	4,866	0	0
3310 - Insurance	13,049	13,049	16,524	16,524
3313 - Liability Premiums	9,472	9,472	8,740	8,740
3320 - Advertising	500	500	500	500
3340 - Membership Dues	1,000	1,000	1,000	1,000
3361 - Professional Development	12,000	12,000	12,000	12,000
3363 - Reimb-Vehicle Use,Parking	2,000	1,000	2,000	2,000
3416 - GIS Services	421	421	421	421
3429 - Cellphone Charges	2,550	2,550	2,550	2,550
3430 - Data Services	5,906	5,906	5,906	5,300
3434 - Programming	191,609	191,609	191,908	238,879
3438 - Software Maintenance Fee	2,014,756	1,730,321	2,211,569	2,211,569
3440 - IT Cloud Services	1,046,767	1,046,767	1,046,767	1,046,767
3651 - Gen Fund Cost Reimb	276,649	276,649	128,654	128,654
3702 - Master Lease Expense	358,466	358,466	358,466	358,466
3851 - Pension Bond Debt Service	45,840	45,840	47,978	53,570
3899 - Other Misc Exp - Reimb	3,600,000	3,600,000	0	0
Contractual - Other Services	\$13,205,665	\$13,304,683	\$11,824,129	\$11,834,737
<b>Total Expense</b>	<b>\$14,212,742</b>	<b>\$14,198,597</b>	<b>\$12,866,761</b>	<b>\$12,900,113</b>



# INFORMATION & TECHNOLOGY SERVICES - DATA

## MISSION

Provide secure, reliable, and responsive enterprise-level technology, data, and business solutions that facilitate and enhance the City's effectiveness in serving the residents of Dallas and align with the City's goals and core values.

## DEPARTMENT GOALS

- Close 95 percent of Service Desk tickets within the service-level agreements
- Manage all business technology requests through the IT Governance Board
- Manage the City's technology assets in a Service Desk system to reduce losses and increase service deliveries
- Continue redesign of the City's internet and intranet
- Increase security awareness across the City (internally and externally)
- Deploy a solution to allow the City to maintain effective network and internet connectivity at remote locations during outages at main facilities and during catastrophes
- Deploy a solution to allow the City to enhance operational mobility and communications that is feature rich and designed to be compatible across multiple systems

## SERVICE DESCRIPTIONS

INFORMATION & TECHNOLOGY SERVICES - DATA	
City GIS Services	Provides technology maintenance and support for ESRI GIS enterprise software solutions.
Business Technology Services	Provides technology expertise in the identification, implementation, and maintenance of systems to fulfil City goals. Services include package software implementations, custom software solutions, website designs, e-commerce, and 24/7 operational maintenance support of mission-critical systems.
Internal Computer Support	Provides 24/7 computer support for the City's computers, data storage systems, data repositories, print facility, and file server complex. Manages backup and data retention systems for City servers. Installs, maintains, and manages applications to approximately 440 servers.
Internal Desktop Support	Supports the City's desktop computers, laptops, smartphones/tablets, email and copiers. Technical support includes problem resolution and desk-side support for PCs and software.
Internal Telephone and Data Communication	Provides maintenance and support for the City's voice and data communication network system for more than 20,000 landline telephones and data lines connecting City facilities.
Public Safety Technology Support	Provides technology expertise in identifying, implementing, and maintaining public safety systems that enable Police, Fire-Rescue, Court and Detention Services, and Emergency Management to accomplish their respective missions.

# INFORMATION & TECHNOLOGY SERVICES - DATA

**Strategic Technology Management** Leads the direction of technology in the City through portfolio management, IT governance, project management, solution analysis and architecture, data analytics, financial and contract management, and Citywide technology acquisitions in alignment with all City strategic priorities.

## SERVICE BUDGET

Service	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
Business Technology Services	30,227,338	30,720,561	40,695,076	44,037,179
City GIS Services	848,223	848,223	848,223	848,223
Internal Computer Support	13,518,428	14,153,055	16,610,916	16,991,526
Internal Desktop Support	12,986,930	13,168,722	12,823,140	13,075,586
Internal Telephone and Data Communication	21,243,554	21,448,686	26,875,847	27,007,486
Public Safety Technology Support	6,715,412	6,518,512	6,231,051	10,839,370
Strategic Technology Management	24,651,472	23,207,178	27,699,871	35,756,443
Expense Total	\$110,191,357	\$110,064,938	\$131,784,124	\$148,555,813

## ANNUAL OPERATING EXPENSE AND REVENUE

The table below provides a summary of the amended budget and forecast for the current year compared to the budget for FY 2023-24 and planned budget for FY 2024-25.

Category	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
Personnel Services	25,748,381	21,110,443	27,093,084	28,542,707
Supplies - Materials	759,552	817,921	764,420	1,643,451
Contractual - Other Services	83,683,424	88,136,574	103,926,620	118,369,655
Capital Outlay	0	0	0	0
Expense Total	\$110,191,357	\$110,064,938	\$131,784,124	\$148,555,813
Reimbursements	0	0	0	0
Department Total	\$110,191,357	\$110,064,938	\$131,784,124	\$148,555,813
Department Revenue Total	\$108,985,933	\$109,380,703	\$121,639,867	\$139,371,147

# INFORMATION & TECHNOLOGY SERVICES - DATA

## ADDITIONAL RESOURCES

Additional resources are multi-year funds used to account for and report the proceeds of a specific revenue source that are restricted or committed to expenditures for a specified purpose. The table below lists funds that require additional appropriations in FY 2023-24 and FY 2024-25.

Fund	FY 2023-24 Budget	FY 2024-25 Planned
Information Technology Equipment (0897)	8,831,054	2,375,000
<b>Additional Resources Total</b>	<b>\$8,831,054</b>	<b>\$2,375,000</b>

## PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours (with the exception of DFR uniform FTEs which may equal 2,808 hours depending upon assignment). Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turnover that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE. The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs funded from additional resources such as grant funds.

Category	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
Regular Civilian	207.98	166.64	216.00	223.25
Regular Uniform	0.00	0.00	0.00	0.00
Civilian Overtime	0.60	0.60	0.40	0.40
Uniform Overtime	0.00	0.00	0.00	0.00
Temporary Help	4.00	0.00	4.00	4.00
<b>Department Total</b>	<b>212.58</b>	<b>167.24</b>	<b>220.40</b>	<b>227.65</b>

## MAJOR BUDGET ITEMS

The FY 2023-24 budget and FY 2024-25 planned budget include adjustments for costs such as employee/retiree health benefits, civilian employee retirement adjustments, civilian merit pay adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers' compensation, liability, and property insurance. The table below lists funding levels for major budget items for each year of the biennial. The amounts in each column are a positive or negative adjustment from the FY 2022-23 amended budget.

Major Budget Item	FY 2023-24 Positions	FY 2023-24 Budget	FY 2024-25 Positions	FY 2024-25 Planned
Increase funding for contract increases for ChatBot and Tableau Data Analytics server software previously funded by ARPA. Use of fund balance.	0	546,821	0	546,821

# INFORMATION & TECHNOLOGY SERVICES - DATA

Major Budget Item	FY 2023-24 Positions	FY 2023-24 Budget	FY 2024-25 Positions	FY 2024-25 Planned
Increase funding for Okta multifactor authentication and Malwarebytes PC security software previously funded by ARPA. Use of fund balance.	0	1,052,270	0	1,052,270
Increase funding for contract increases for BeyondTrust Remote PC access tool, WebEx Teleconferencing, Laptop Security software, and LIB Digital Divide Public use laptop software previously funded by ARPA. Use of fund balance.	0	742,924	0	742,924
Increase funding for contract increases for additional mobile hot spots previously funded by ARPA. Use of fund balance.	0	339,782	0	339,782
Increase funding for contract increases to streaming services for Council Meetings & Briefings, POSSE Support (until new contract is implemented), AMS Financial System, SAP Managed Services Support, and NeoGov. Use of fund balance.	0	1,326,000	0	1,763,835
Increase funding for additional features for the VERITAS eDiscovery Platform, Okta Multifactor Authentication, and Malwarebytes PC Security used to increase network/PC security for telework. Use of fund balance.	0	2,024,536	0	2,053,226
Increase funding for a contract increase for Adobe Internal Desktop Support. Use of fund balance.	0	159,000	0	159,000
Increase funding for a contract increase for dedicated circuits for Dallas Police Department projects that include RedCloud free public wi-fi, traffic light connects, license plate readers, and gun shot detection off the Omnia co-op. Use of fund balance.	0	619,860	0	619,860
Contract increase for Strategic Technology Management Contract with Gartner and Forrester.	0	954,912	0	1,023,166

# INFORMATION & TECHNOLOGY SERVICES - DATA

Major Budget Item	FY 2023-24 Positions	FY 2023-24 Budget	FY 2024-25 Positions	FY 2024-25 Planned
Increase funding for maintenance and support of the Salesforce platform. Use of fund balance.	0	2,218,370	0	2,218,370
Increase funding for ServiceNow Platform Licensing to support IT Operations. Use of fund balance.	0	2,621,500	0	2,621,500
Increase funding for renewal of Cisco Network Infrastructure Enterprise Agreement.	0	1,486,977	0	1,486,977
Add funding to continue software subscriptions that allow residents to conduct business online, enhance communication between City and residents, manage the City's COVID dashboard, and support employee telework.	0	1,120,641	0	1,120,641
Increase funding for enhancements and upgrades for Microsoft Premier Support, RedHat, Hyperflex, and SFTP Solutions.	0	314,138	0	314,138
Increase funding for increased monthly recurring charges for network bandwidth/connectivity (data circuit) for Divide Public Wi-Fi at City Sites & ExpressRoute.	0	1,337,225	0	1,337,225
Add funding to upgrade Oracle Database to Unlimited License Agreement (ULA) that is currently being utilized for SAP Billing & Invoicing, CGI Advantage Financial System (AMS), Oracle Budgeting System & Police Record Management System (RMS).	0	1,467,085	0	1,767,085
Add funding for Master Lease debt payments for capital purchases.	0	2,208,832	0	8,770,188
Add funding for Phase III of the Enterprise Work Order and Asset Management System (EWAMS) for customer facing assets and work activities.	0	0	0	1,127,382

# INFORMATION & TECHNOLOGY SERVICES - DATA

Major Budget Item	FY 2023-24 Positions	FY 2023-24 Budget	FY 2024-25 Positions	FY 2024-25 Planned
Transfer one Senior Information Technology Project Manager position from Information & Technology Services - Radio to Information & Technology Services - Data (\$118,625).	1	0	1	0
Add one Risk Analyst position to help monitor risk and ensure compliance (0.75 FTEs).	1	59,632	1	79,719
Add five temporary positions (two Accounts Payable positions for the City Controller's Office, one Budget and Strategy Manager, one Budget Systems Analyst, and one Senior Budget Analyst position in Budget & Management Services) to support the CGI Advantage Financial System upgrade. Reallocate funding from contract services.	5	0	5	0
Eliminate the North TX Threat Center SaaS fees.	0	(175,000)	0	(175,000)
Reallocate \$137,000 from temporary staffing to one Senior Information Technology Engineer - Supervisory Control and Data Acquisition (SCADA) position to provide real-time monitoring and control of industrial equipment, ensuring that operations run smoothly.	0	0	1	0
Add funding for one Security Analyst position to manage and integrate the Cybersecurity Environment to detect and respond to security threats effectively (0.75 FTEs).	0	0	1	57,592
Add funding for one Senior Information Technology Network Engineer position to provide specialized technical skills for routers, switches, wireless offerings and fiber infrastructure which are under supported (0.75 FTEs).	0	0	1	93,893

# INFORMATION & TECHNOLOGY SERVICES - DATA

Major Budget Item	FY 2023-24 Positions	FY 2023-24 Budget	FY 2024-25 Positions	FY 2024-25 Planned
Add funding for one Senior Security Analyst position to manage and integrate Cybersecurity tools to provide comprehensive security and detect and respond to security threats effectively (0.75 FTEs).	0	0	1	81,924
Add funding for one Computer Operator I position to provide a basic two-person shift 24x7 (0.75 FTEs).	0	0	1	43,893
Add funding for one Programmer Analyst II position for the Incode Court Case Management System (0.75 FTEs).	0	0	1	81,924
Add funding for one Programmer Analyst I position to ensure faster response to issues around the public safety court system's performance (0.75 FTEs).	0	0	1	65,488
Add funding for two Training and Development Specialist positions to create and lead the Information Technology departments customer training programs (1.50 FTEs).	0	0	2	121,272
Add funding to reclassify a Department Budget Analyst to a Manager - Information Technology position to properly support the Business Relationship Management Division (BRM). Use of fund balance.	0	0	0	56,348
Add funding to replace the Legacy Courts Incode Case Management System for Court and Detention Services.	0	0	0	4,400,000
Increase funding for Canon Copier Contract to add feature for Dallas Police Department and Human Resources the ability to scan to OneDrive.	0	0	0	242,064
Add funding for Human Resources Case Management Solution to easily scale their service solutions across HR, IT, Workplace Services, and Legal.	0	0	0	1,260,000
<b>Major Budget Items Total</b>	<b>7</b>	<b>\$20,425,505</b>	<b>16</b>	<b>\$35,473,508</b>

# INFORMATION & TECHNOLOGY SERVICES - DATA

## BUDGETING FOR EQUITY

Budgeting for Equity reflects the intentional process by City departments to identify existing disparities in outcomes across various indicators and developing strategies and targeted investments to improve success for Dallas residents. The bullets below reflect departments' equity efforts.

- In collaboration with other City departments, expand network bandwidth to be prioritized in communities with greatest need in order to bridge the digital divide and to securely and effectively deliver City services.
- Continue partnership with Dallas ISD's Pathways in Technology Early College High School (P-TECH) program, James Madison High School and Dallas College to support students who are underrepresented in the tech industry through site visits, job shadowing, mentorships, and internships.
- Continue to work with the Office of Equity and Inclusion and customer departments to identify opportunities to advance the City's Racial Equity Plan.

## EXPENSE DETAIL

	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
1101 - Salary - Civilian	20,152,694	16,398,861	20,914,938	22,036,577
1113 - One-time Pay - Civilian	0	9,802	0	0
1120 - Wellness Incentive (Uniform and Civilian)	0	0	105,500	105,625
1201 - Overtime - Civilian	41,612	41,612	31,612	31,612
1203 - Service Incentive Pay	25,776	24,528	23,760	22,752
1208 - Sick Leave Term Pay - Civilian	123,507	123,507	115,615	116,623
1210 - Vacation Term Pay - Civilian	135,074	134,641	121,960	121,960
1212 - Termination Payment -Attendance Incentive Leave - Civilian	0	433	0	0
1301 - Pension - Civilian	2,858,569	2,319,008	3,027,737	3,188,560
1303 - Life Insurance	11,168	11,168	14,770	15,254
1304 - Health Insurance	1,598,208	1,598,208	1,915,880	2,066,166
1306 - ER Medicare	298,952	240,133	313,780	330,046
1308 - Mandatory Deferred Comp	8,895	8,895	8,895	8,895
1309 - Wellness Program	0	0	0	0
1314 - Worker's Compensation	49,182	49,182	53,893	53,893
1403 - Holiday Leave - Civilian	0	0	0	0
1406 - Administrative Leave - Civilian	0	465	0	0
1511 - Temporary Help - Regular	444,744	150,000	444,744	444,744
Personnel Services	\$25,748,381	\$21,110,443	\$27,093,084	\$28,542,707
2110 - Office Supplies	6,589	6,589	6,589	6,589
2111 - Office Supplies Chargeback	10,000	10,000	10,000	10,000
2140 - Light - Power	32,000	32,000	60,550	939,376
2181 - Fuel - Lube For Vehicle	2,657	2,857	3,975	4,180



# INFORMATION & TECHNOLOGY SERVICES - DATA

	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
2252 - Meter Postage Fund Level	500	500	500	500
2280 - Other Supplies	1,000	2,500	1,000	1,000
2710 - Furniture - Fixtures	400,000	400,000	400,000	400,000
2731 - Data Processing Equipment	85,000	95,041	60,000	60,000
2735 - Software Purchase -\$1000	18,000	21,585	18,000	18,000
2860 - Books Reference Book Only	2,500	2,500	2,500	2,500
2890 - Miscellaneous Equipment	201,306	244,349	201,306	201,306
Supplies - Materials	\$759,552	\$817,921	\$764,420	\$1,643,451
3020 - Food - Laundry Service	4,000	14,000	4,000	4,000
3030 - Printing - Photo Services	500	500	500	500
3050 - Communications	1,884,482	1,826,189	1,884,482	1,884,482
3051 - Telephone Equipment Charges	345,353	267,500	345,353	345,353
3053 - Data Circuit Billing	7,687,036	7,535,029	12,279,995	12,279,995
3060 - Equipment Rental [Outside City]	25,000	48,317	25,000	25,000
3070 - Professional Services	2,884,197	3,885,852	2,430,664	6,758,046
3085 - Freight	3,500	2,500	3,500	3,500
3090 - City Forces	4,600	9,874	4,600	4,600
3099 - Misc Special Services	2,134,879	1,910,682	2,310,172	2,328,922
3110 - Equip Repairs and Maintenance	2,341,498	3,767,456	4,467,357	4,467,357
3130 - Copy Machine Rent-Lease-Maint	1,296,660	1,730,302	1,296,660	1,538,724
3310 - Insurance	118,958	118,958	128,113	128,113
3313 - Liability Premiums	69,553	69,553	54,696	54,696
3320 - Advertising	2,500	2,500	2,500	2,500
3340 - Membership Dues	1,124,117	2,060,493	2,079,029	2,147,283
3341 - Subscriptions-Serials	15,000	0	15,000	15,000
3361 - Professional Development	540,506	515,506	515,676	515,676
3410 - Equip - Automotive Rental	2,014	2,014	2,145	2,164
3411 - Wreck Handle Charge (fleet)	24	24	0	0
3429 - Cellphone Charges	321,805	319,913	393,805	393,805
3437 - Continual Software License Fee	785,916	671,542	906,914	906,914
3438 - Software Maintenance Fee	12,832,135	10,886,621	13,648,904	13,948,904
3440 - IT Cloud Services	16,957,061	18,834,536	24,864,493	27,772,268
3441 - IT Managed Services	16,530,590	16,365,552	17,087,519	17,087,519
3651 - Gen Fund Cost Reimb	1,838,229	1,838,229	1,788,310	1,788,310
3690 - Miscellaneous Transfers	2,375,000	2,375,000	2,375,000	2,375,000
3702 - Master Lease Expense	7,543,565	7,043,565	9,752,397	16,313,753
3851 - Pension Bond Debt Service	1,370,196	1,370,196	1,326,680	1,481,319
3994 - Outside Temps-Staffing	2,644,550	4,664,169	3,933,156	3,795,952
Contractual - Other Services	\$83,683,424	\$88,136,574	\$103,926,620	\$118,369,655
Total Expense	\$110,191,357	\$110,064,938	\$131,784,124	\$148,555,813



# INFORMATION & TECHNOLOGY SERVICES - RADIO

## MISSION

Provide secure, reliable, and responsive enterprise-level radio communication services that facilitate public safety departments' effectiveness in serving residents with emergency and operational communication.

## DEPARTMENT GOALS

- Provide 99.6 percent availability of the radio network
- Close radio service requests within the service level objectives
- Expand usage and inter-operability of radio system to support technology enhancements with and support from other agencies and jurisdictions
- Complete the implementation of software and hardware asset management into the City's service desk system

## SERVICE DESCRIPTIONS

INFORMATION & TECHNOLOGY SERVICES - RADIO	
Internal Radio Communication	Provides installation, repair, and replacement of handhelds, fixed, and in-car mobile radio communication technology for City departments like Police, Fire-Rescue, and Sanitation Services. Maintains all two-way radio and microwave communication networks

## SERVICE BUDGET

Service	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
Internal Radio Communication	16,867,557	16,832,941	18,873,781	20,833,885
Expense Total	\$16,867,557	\$16,832,941	\$18,873,781	\$20,833,885

# INFORMATION & TECHNOLOGY SERVICES - RADIO

## ANNUAL OPERATING EXPENSE AND REVENUE

The table below provides a summary of the amended budget and forecast for the current year compared to the budget for FY 2023-24 and planned budget for FY 2024-25.

Category	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
Personnel Services	2,604,316	2,470,707	2,728,208	3,147,645
Supplies - Materials	1,156,482	645,434	1,433,876	1,434,487
Contractual - Other Services	13,106,759	13,716,800	14,711,697	16,251,753
Capital Outlay	0	0	0	0
Expense Total	\$16,867,557	\$16,832,941	\$18,873,781	\$20,833,885
Reimbursements	0	0	0	0
Department Total	\$16,867,557	\$16,832,941	\$18,873,781	\$20,833,885
Department Revenue Total	\$16,863,428	\$16,946,769	\$22,264,018	\$22,608,697

## PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours (with the exception of DFR uniform FTEs which may equal 2,808 hours depending upon assignment). Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turnover that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE. The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs funded from additional resources such as grant funds.

Category	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
Regular Civilian	29.50	26.89	29.00	32.00
Regular Uniform	0.00	0.00	0.00	0.00
Civilian Overtime	0.85	1.70	1.25	1.25
Uniform Overtime	0.00	0.00	0.00	0.00
Temporary Help	0.00	0.00	0.00	0.00
Department Total	30.35	28.59	30.25	33.25

# INFORMATION & TECHNOLOGY SERVICES - RADIO

## MAJOR BUDGET ITEMS

The FY 2023-24 budget and FY 2024-25 planned budget include adjustments for costs such as employee/retiree health benefits, civilian employee retirement adjustments, civilian merit pay adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers' compensation, liability, and property insurance. The table below lists funding levels for major budget items for each year of the biennial. The amounts in each column are a positive or negative adjustment from the FY 2022-23 amended budget.

Major Budget Item	FY 2023-24 Positions	FY 2023-24 Budget	FY 2024-25 Positions	FY 2024-25 Planned
Add funding for In-Car DVR Enterprise Software Licensing Contract by DPD.	0	3,744,898	0	3,744,898
Add one Manager - Information Technology to support all Radio functionality in addition to providing support for the P25 radio system (0.75 FTEs).	0	0	1	107,748
Add two Configuration Specialists for the P25 Radio system (1.50 FTEs).	0	0	2	171,444
Add one Data Coordinator for the P25 Radio system (0.75 FTEs).	0	0	1	65,489
Add funding for the buildout of the P25 radio network.	0	590,112	0	590,112
Add funding for fuel to support the upgrades/replacements of liquid propane generators.	0	10,000	0	10,000
Add funding for mowing and grounds maintenance at radio sites.	0	70,840	0	70,840
Add funding for the replacement of service monitors for the Mobile Technology Center and Radio Network Group.	0	213,984	0	213,984
Reduce funding for Master Lease debt Payments for capital purchases.	0	(2,921,806)	0	(1,439,562)
Transfer one Senior Information Technology Project Manager position from Information & Technology Services - Radio to Information & Technology Services - Data (\$118,625) (1.00 FTE).	(1)	0	(1)	0
<b>Major Budget Items Total</b>	<b>(1)</b>	<b>\$1,708,028</b>	<b>3</b>	<b>\$3,534,953</b>

# INFORMATION & TECHNOLOGY SERVICES - RADIO

## BUDGETING FOR EQUITY

Budgeting for Equity reflects the intentional process by City departments to identify existing disparities in outcomes across various indicators and developing strategies and targeted investments to improve success for Dallas residents. The bullets below reflect departments' equity efforts.

- Continue partnership with Dallas ISD's Pathways in Technology Early College High School (P-TECH) program, James Madison High School and Dallas College to support students who are underrepresented in the tech industry through site visits, job shadowing, mentorships, and internships.
- Continue to work with the Office of Equity and Inclusion and customer departments to identify opportunities to advance the City's Racial Equity Plan.

## EXPENSE DETAIL

	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
1101 - Salary - Civilian	1,995,477	1,738,043	1,995,239	2,327,664
1113 - One-time Pay - Civilian	0	388	0	0
1120 - Wellness Incentive (Uniform and Civilian)	0	0	15,000	15,000
1201 - Overtime - Civilian	51,320	195,000	96,632	94,113
1203 - Service Incentive Pay	2,256	2,256	2,304	2,352
1210 - Vacation Term Pay - Civilian	0	8,985	0	0
1301 - Pension - Civilian	282,080	255,671	303,582	351,160
1303 - Life Insurance	1,626	1,626	2,100	2,300
1304 - Health Insurance	232,797	232,797	272,400	309,321
1306 - ER Medicare	28,663	25,844	29,992	34,776
1314 - Worker's Compensation	7,197	7,197	8,059	8,059
1315 - Equipment Allowance	2,900	2,900	2,900	2,900
Personnel Services	\$2,604,316	\$2,470,707	\$2,728,208	\$3,147,645
2110 - Office Supplies	560	1,296	560	560
2111 - Office Supplies Chargeback	1,610	874	1,610	1,610
2120 - Min App Inst Tools - Uten	0	45	0	0
2140 - Light - Power	50,126	77,037	103,099	103,099
2160 - Fuel Supplies	10,000	41,536	20,000	20,000
2170 - Water - Sewer	3,435	3,435	3,435	3,435
2181 - Fuel - Lube For Vehicle	7,613	8,186	8,050	8,661
2220 - Laundry - Cleaning Suppl	0	957	0	0
2231 - Clothing	15,000	15,000	15,000	15,000
2280 - Other Supplies	0	3	0	0
2760 - Radio - Communication Eqp	1,068,138	497,065	1,068,138	1,068,138
2890 - Miscellaneous Equipment	0	0	213,984	213,984
Supplies - Materials	\$1,156,482	\$645,434	\$1,433,876	\$1,434,487
3050 - Communications	33,340	33,340	23,592	23,778

# INFORMATION & TECHNOLOGY SERVICES - RADIO

	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
3053 - Data Circuit Billing	25,208	25,208	48,047	48,109
3085 - Freight	1,000	1,000	1,000	1,000
3090 - City Forces	1,879	2,556	1,879	1,879
3099 - Misc Special Services	296,216	297,296	295,643	295,643
3110 - Equip Repairs and Maintenance	627,262	933,112	1,217,374	1,217,374
3130 - Copy Machine Rent-Lease-Maint	3,997	4,664	3,997	3,997
3201 - Stores Overhead Charges	0	315	0	0
3210 - Building Repairs and Maint	54,900	88,300	125,740	125,740
3310 - Insurance	11,354	11,354	47,850	47,850
3313 - Liability Premiums	8,242	8,242	10,372	10,372
3340 - Membership Dues	1,755	1,755	1,755	1,755
3361 - Professional Development	95,000	95,000	95,000	95,000
3410 - Equip - Automotive Rental	39,962	39,962	53,023	53,559
3411 - Wreck Handle Charge (fleet)	76	76	4,377	4,581
3416 - GIS Services	1,812	1,812	1,806	1,812
3429 - Cellphone Charges	14,640	14,640	14,640	14,640
3430 - Data Services	28,116	28,116	28,478	29,727
3434 - Programming	130,739	130,739	144,166	180,327
3440 - IT Cloud Services	3,180	17,440	3,748,078	3,748,078
3651 - Gen Fund Cost Reimb	355,394	355,394	372,918	372,918
3702 - Master Lease Expense	11,227,267	11,227,267	8,305,461	9,787,705
3851 - Pension Bond Debt Service	145,420	145,420	166,501	185,909
3994 - Outside Temps-Staffing	0	253,793	0	0
Contractual - Other Services	\$13,106,759	\$13,716,800	\$14,711,697	\$16,251,753
<b>Total Expense</b>	<b>\$16,867,557</b>	<b>\$16,832,941</b>	<b>\$18,873,781</b>	<b>\$20,833,885</b>





# OFFICE OF RISK MANAGEMENT

## MISSION

Protect the City of Dallas's assets and guard against risks and safety hazards that could adversely impact City operations. ORM is committed to providing a safe and healthy environment for the protection of City employees and the public

## DEPARTMENT GOALS

- Liability/Subrogation: Recover subrogation monies owed to the City due to property damage or body injuries suffered by City employees in the amount of \$400,000. Achieve an annual 80 percent closing ration of claims filed against the City
- Workers' Compensation: Maintain an average cost per claim of \$6,200. Achieve an indemnity vs. medical only ratio of 20:80 (20 percent/80 percent)
- Occupational Health and Safety: Drug test 50 percent of civilian commercial driver's license (CDL) employees to comply with the Department of Transportation (DOT) requirement. Drug test 10 percent of civilian CDL employees to comply with DOT requirement. Conduct 192 workplace exposure assessments. Conduct 320 position specific and identified trends safety training
- Risk Transfer: Process 85 percent of insurance review requests for pending projects/contracts within five business days of receipt to expedite the procurement process. Process 85 percent of insurance documents (e.g., certificates, policies, etc.) within 4 days of receipt to expedite the procurement and insurance/bond compliance tracking processes

## SERVICE DESCRIPTIONS

OFFICE OF RISK MANAGEMENT	
Risk Management Services	Provides risk management services to enable the City to optimize its level of risk in decision making and to meet the objectives under Occupational Health and Safety Administration, Texas Department of Insurance, Department of Transportation, Texas Tort Claims Act, and City ordinances.

## SERVICE BUDGET

Service	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
Risk Management Services	5,934,974	5,769,927	6,576,610	7,232,287
Expense Total	\$5,934,974	\$5,769,927	\$6,576,610	\$7,232,287

# OFFICE OF RISK MANAGEMENT

## ANNUAL OPERATING EXPENSE AND REVENUE

The table below provides a summary of the amended budget and forecast for the current year compared to the budget for FY 2023-24 and planned budget for FY 2024-25.

Category	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
Personnel Services	4,949,635	4,765,889	5,480,762	6,055,815
Supplies - Materials	18,408	20,583	23,296	33,675
Contractual - Other Services	1,128,638	1,145,162	1,239,110	1,309,355
Capital Outlay	0	0	0	0
Expense Total	\$6,096,681	\$5,931,634	\$6,743,168	\$7,398,845
Reimbursements	(161,707)	(161,707)	(166,558)	(166,558)
Department Total	\$5,934,974	\$5,769,927	\$6,576,610	\$7,232,287
Department Revenue Total	\$5,934,974	\$5,769,927	\$6,576,610	\$7,232,287

## REIMBURSEMENTS

Reimbursements reflect contributions from various agencies, including federal and state funds, internal service departments, enterprise fund departments, and department support. Department support reflects interdepartmental transfers for the cost of management oversight and administrative support within the department. The table below provides a summary of reimbursements from various sources.

Source of Reimbursement	FY 2023-24 Budget	FY 2024-25 Planned
Park & Recreation Reimbursement	(73,505)	(73,505)
Sanitation Services Reimbursement	(93,053)	(93,053)
Reimbursement Total	\$(166,558)	\$(166,558)

# OFFICE OF RISK MANAGEMENT

## PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours (with the exception of DFR uniform FTEs which may equal 2,808 hours depending upon assignment). Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turnover that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE. The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs funded from additional resources such as grant funds.

Category	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
Regular Civilian	53.50	51.20	54.25	58.25
Regular Uniform	0.00	0.00	0.00	0.00
Civilian Overtime	0.00	0.00	0.00	0.00
Uniform Overtime	0.00	0.00	0.00	0.00
Temporary Help	0.00	0.00	0.00	0.00
Department Total	53.50	51.20	54.25	58.25

## MAJOR BUDGET ITEMS

The FY 2023-24 budget and FY 2024-25 planned budget include adjustments for costs such as employee/retiree health benefits, civilian employee retirement adjustments, civilian merit pay adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers' compensation, liability, and property insurance. The table below lists funding levels for major budget items for each year of the biennial. The amounts in each column are a positive or negative adjustment from the FY 2022-23 amended budget.

Major Budget Item	FY 2023-24 Positions	FY 2023-24 Budget	FY 2024-25 Positions	FY 2024-25 Planned
Add two Records Analyst II positions to handle highly confidential information related to employee drug and alcohol testing and HIPPA documentation (1.50 FTEs).	0	0	2	137,970
Add one Executive Assistant position to provide professional support and assistance for the executive staff (0.75 FTEs).	0	0	1	68,406
Add one Workers' Compensation Manager to develop, recommend and implement the City's Workers' Compensation, wage supplementation and return-to-work policies and procedures (0.75 FTEs).	0	0	1	92,626

# OFFICE OF RISK MANAGEMENT

Major Budget Item	FY 2023-24 Positions	FY 2023-24 Budget	FY 2024-25 Positions	FY 2024-25 Planned
Add one Manager position to oversee the three Claims divisions: 1) Workers' Compensation, 2) General Liability, and 3) Subrogation (0.75 FTEs).	0	0	1	97,332
Add one Manager position to oversee the Rolling/Owner Controlled Insurance Program (R/OCIP) (0.75 FTEs)	1	97,332	1	125,191
<b>Major Budget Items Total</b>	<b>1</b>	<b>\$97,332</b>	<b>6</b>	<b>\$521,525</b>

## BUDGETING FOR EQUITY

Budgeting for Equity reflects the intentional process by City departments to identify existing disparities in outcomes across various indicators and developing strategies and targeted investments to improve success for Dallas residents. The bullets below reflect departments' equity efforts.

- Conduct 36 Spanish Language safety training courses
- Conduct 95 Multi-shift safety training courses

## EXPENSE DETAIL

	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
1101 - Salary - Civilian	3,991,354	3,825,816	4,232,637	4,782,513
1111 - Cell Phone Stipend	960	1,426	960	960
1117 - Vacancy Savings - Salary	(98,750)	(98,750)	0	(101,459)
1118 - Vacancy Savings - Pension	(13,963)	(13,963)	0	(14,326)
1119 - Vacancy Savings (Medicare)	(1,432)	(1,432)	0	(1,471)
1120 - Wellness Incentive (Uniform and Civilian)	0	0	26,750	26,750
1201 - Overtime - Civilian	0	3,373	0	0
1203 - Service Incentive Pay	11,760	11,760	11,760	11,760
1210 - Vacation Term Pay - Civilian	0	7,110	0	0
1301 - Pension - Civilian	577,618	550,961	635,105	714,141
1303 - Life Insurance	2,832	2,832	3,795	4,060
1304 - Health Insurance	409,443	409,443	491,725	546,866
1306 - ER Medicare	57,876	55,375	62,203	70,194
1314 - Worker's Compensation	11,937	11,937	15,827	15,827
<b>Personnel Services</b>	<b>\$4,949,635</b>	<b>\$4,765,889</b>	<b>\$5,480,762</b>	<b>\$6,055,815</b>
2110 - Office Supplies	0	2,174	0	0
2111 - Office Supplies Chargeback	3,500	4,062	3,600	4,100
2160 - Fuel Supplies	7,290	6,728	0	0
2181 - Fuel - Lube For Vehicle	5,043	5,422	4,728	5,035

# OFFICE OF RISK MANAGEMENT

	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
2231 - Clothing	0	137	0	0
2232 - Food Supplies	165	165	165	165
2252 - Meter Postage Fund Level	2,260	739	2,260	2,260
2270 - Printing Supplies	150	150	150	150
2280 - Other Supplies	0	1,005	0	0
2731 - Data Processing Equipment	0	0	12,393	21,965
Supplies - Materials	\$18,408	\$20,583	\$23,296	\$33,675
3030 - Printing - Photo Services	0	125	0	0
3050 - Communications	0	16,525	41,275	41,632
3051 - Telephone Equipment Charges	0	1,483	0	0
3053 - Data Circuit Billing	34,160	34,160	85,133	85,252
3099 - Misc Special Services	101,645	61,870	69,039	69,039
3130 - Copy Machine Rent-Lease-Maint	5,067	13,549	7,808	7,808
3310 - Insurance	5,118	5,118	6,900	6,900
3313 - Liability Premiums	3,715	3,715	3,650	3,650
3340 - Membership Dues	0	408	0	0
3361 - Professional Development	0	12,860	0	0
3363 - Reimb-Vehicle Use,Parking	0	943	0	0
3410 - Equip - Automotive Rental	4,427	4,427	6,353	6,421
3411 - Wreck Handle Charge (fleet)	126	563	1	0
3416 - GIS Services	2,918	2,918	2,920	2,919
3429 - Cellphone Charges	0	15,034	1,537	3,662
3430 - Data Services	48,160	48,160	48,072	48,068
3434 - Programming	200,148	200,148	235,089	269,370
3651 - Gen Fund Cost Reimb	457,509	457,509	445,638	445,638
3851 - Pension Bond Debt Service	265,645	265,645	285,695	318,996
Contractual - Other Services	\$1,128,638	\$1,145,162	\$1,239,110	\$1,309,355
5011 - Reimb Fr Othr Organizaton	(161,707)	(161,707)	(73,505)	(73,505)
5012 - Reimbursements-Stormwater	0	0	(93,053)	(93,053)
Reimbursements	(\$161,707)	(\$161,707)	(\$166,558)	(\$166,558)
Total Expense	\$5,934,974	\$5,769,927	\$6,576,610	\$7,232,287



# PROJECTED CHANGES IN FUND BALANCE

	FY 2023-24 BEGINNING BALANCE	FY 2023-24 BUDGETED REVENUES	FY 2023-24 BUDGETED EXPENDITURES	FY 2023-24 ENDING BALANCE
<b>GENERAL FUND</b>	\$323,159,062	\$1,844,634,000	\$1,844,634,000	\$323,159,062
<b>ENTERPRISE FUNDS</b>				
Aviation	87,104,190	182,592,444	184,832,684	84,863,950
Convention & Event Services	56,656,767	137,145,998	137,145,998	56,656,767
Dallas Water Utilities	97,247,412	791,276,133	791,275,376	97,248,169
Dallas Water Utilities - Storm Drainage Management	9,962,402	80,093,972	80,093,972	9,962,402
Development Services	20,815,859	45,465,884	53,952,347	12,329,396
Municipal Radio	337,211	636,398	636,398	337,211
Sanitation Services	23,377,689	152,709,535	153,689,531	22,397,693
<b>INTERNAL SERVICE FUNDS</b>				
Bond & Construction Management	64,982	22,043,477	22,043,477	64,982
Equipment & Fleet Management	6,399,526	68,778,781	71,794,210	3,384,097
Express Business Center	7,212,164	2,868,790	2,152,280	7,928,674
Information & Technology Services - Data	19,328,923	121,639,867	131,784,124	9,184,666
Information & Technology Services - Radio	2,825,954	22,264,018	18,873,781	6,216,191
<b>OTHER REVENUE FUNDS</b>				
Employee Benefits	0	207,126,836	205,942,598	1,184,238
Information & Technology Services - 911	4,811,495	12,897,076	12,866,761	4,841,810
Office of Risk Management	27,507,870	46,535,299	60,094,967	13,948,202
Debt Service	114,061,997	443,871,742	420,687,511	137,246,228
<b>TOTAL CITY FUNDS</b>	<b>\$800,873,503</b>	<b>\$4,182,580,250</b>	<b>\$4,192,500,015</b>	<b>\$790,953,738</b>

# PROJECTED CHANGES IN FUND BALANCE

	FY 2024-25 BEGINNING BALANCE	FY 2024-25 PLANNED REVENUES	FY 2024-25 PLANNED EXPENDITURES	FY 2024-25 ENDING BALANCE
<b>GENERAL FUND</b>	\$323,159,062	\$1,926,683,000	\$1,926,683,000	\$323,159,062
<b>ENTERPRISE FUNDS</b>				
Aviation	84,863,950	188,580,123	188,631,644	84,812,429
Convention & Event Services	56,656,767	137,860,135	137,860,135	56,656,767
Dallas Water Utilities	97,248,169	814,434,320	814,782,871	96,899,618
Dallas Water Utilities - Storm Drainage Management	9,962,402	85,852,114	85,852,114	9,962,402
Development Services	12,329,396	51,465,884	57,054,933	6,740,347
Municipal Radio	337,211	656,873	656,873	337,210
Sanitation Services	22,397,693	157,890,918	158,762,727	21,525,884
<b>INTERNAL SERVICE FUNDS</b>				
Bond & Construction Management	64,982	23,170,998	23,170,998	64,982
Equipment & Fleet Management	3,384,097	70,811,497	73,347,420	848,174
Express Business Center	7,928,674	2,868,790	2,185,965	8,611,499
Information & Technology Services - Data	9,184,666	139,371,147	148,555,813	0
Information & Technology Services - Radio	6,216,191	22,608,697	20,833,885	7,991,003
<b>OTHER REVENUE FUNDS</b>				
Employee Benefits	1,184,238	216,722,414	214,727,409	3,179,243
Information & Technology Services - 911	4,841,810	12,897,076	12,900,113	4,838,773
Office of Risk Management	13,948,201	46,535,299	57,146,129	3,337,370
Debt Service	137,246,228	468,377,362	438,197,886	167,425,705
<b>TOTAL CITY FUNDS</b>	<b>\$790,953,737</b>	<b>\$4,366,786,646</b>	<b>\$4,361,349,915</b>	<b>\$796,390,468</b>



# GENERAL FUND

## STATEMENT OF REVENUES AND EXPENDITURES

	FY 2020-21 Actual	FY 2021-22 Actual	FY 2022-23 Adopted	FY 2022-23 Amended	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
<b>BEGINNING FUND BALANCE</b>	<b>\$250,424,498</b>	<b>\$287,241,830</b>	<b>\$308,405,349</b>	<b>\$308,405,349</b>	<b>\$322,248,566</b>	<b>\$323,159,062</b>	<b>\$323,159,062</b>
<b>REVENUES:</b>							
Property Tax	844,970,151	880,483,648	961,502,880	961,502,880	959,659,397	1,054,604,850	1,111,704,983
Sales Tax	354,287,641	407,309,124	417,232,383	432,750,269	432,750,269	451,745,839	476,575,898
Franchise & Other	120,444,838	132,750,263	127,865,821	127,865,821	127,737,531	126,633,664	125,997,225
Service to Others	104,149,298	111,138,850	115,360,511	115,554,550	113,553,622	116,334,334	115,810,334
Fines & Forfeitures	25,074,409	24,081,688	23,776,847	23,776,847	23,990,929	20,090,957	20,090,957
Operating Transfers In	21,027,322	23,383,394	28,379,875	28,185,836	28,185,836	28,086,049	30,452,048
Intergovernmental	12,290,776	18,181,798	13,161,563	18,003,652	18,248,501	16,177,900	16,177,900
Miscellaneous	11,787,656	12,429,451	7,967,394	8,355,874	9,412,953	9,068,585	8,923,300
Licenses & Permits	9,363,311	5,960,602	5,616,913	5,616,913	5,980,763	7,891,822	7,950,355
Interest	1,342,331	2,636,878	5,950,000	5,950,000	7,178,818	14,000,000	13,000,000
<b>TOTAL REVENUES</b>	<b>1,504,737,733</b>	<b>1,618,355,695</b>	<b>1,706,814,187</b>	<b>1,727,562,642</b>	<b>1,726,698,619</b>	<b>1,844,634,000</b>	<b>1,926,683,000</b>
<b>TOTAL RESOURCES AVAILABLE</b>	<b>1,755,162,231</b>	<b>1,905,597,525</b>	<b>2,015,219,536</b>	<b>2,035,967,991</b>	<b>2,048,947,185</b>	<b>2,167,793,062</b>	<b>2,249,842,062</b>
<b>EXPENDITURES:</b>							
Personnel Services	1,064,571,544	1,116,425,416	1,188,305,887	1,212,585,178	1,196,653,541	1,288,948,883	1,358,907,087
Supplies - Materials	87,054,608	88,963,456	84,389,204	83,242,712	91,689,583	92,218,943	94,746,119
Contractual - Other Services	400,989,296	463,615,004	507,274,125	515,563,105	522,665,850	530,720,414	544,945,059
Capital Outlay	10,691,192	13,229,606	16,465,953	24,610,231	26,742,502	22,521,139	20,545,947
Expense Total	1,563,306,640	1,682,233,482	1,796,435,169	1,836,001,226	1,837,751,475	1,934,409,379	2,019,144,211
Reimbursements	(110,879,423)	(111,339,523)	(89,620,981)	(108,438,584)	(111,963,352)	(89,775,379)	(92,461,211)
<b>TOTAL EXPENDITURES</b>	<b>1,452,427,217</b>	<b>1,570,893,959</b>	<b>1,706,814,187</b>	<b>1,727,562,642</b>	<b>1,725,788,123</b>	<b>1,844,634,000</b>	<b>1,926,683,000</b>
Changes in Encumbrances and other Balance Sheet Accounts	(15,493,184)	(12,454,999)	0	0	0	0	0
<b>ENDING FUND BALANCE</b>	<b>\$287,241,830</b>	<b>\$322,248,566</b>	<b>\$308,405,349</b>	<b>\$308,405,349</b>	<b>\$323,159,062</b>	<b>\$323,159,062</b>	<b>\$323,159,062</b>



# ENTERPRISE FUNDS

## STATEMENT OF REVENUES AND EXPENDITURES

### Aviation

	FY 2020-21 Actual	FY 2021-22 Actual	FY 2022-23 Adopted	FY 2022-23 Amended	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
<b>BEGINNING FUND BALANCE</b>	<b>\$15,319,809</b>	<b>\$48,029,990</b>	<b>\$53,227,959</b>	<b>\$53,227,959</b>	<b>\$75,699,313</b>	<b>\$87,104,190</b>	<b>\$84,863,950</b>
<b>REVENUES:</b>							
Service To Others	141,946,059	161,302,615	157,608,057	157,608,057	172,035,146	181,314,339	187,231,111
Licenses & Permits	0	402,724	459,533	459,533	623,794	498,105	569,012
Interest	121,969	521,526	0	0	1,465,082	260,000	260,000
Customer Charges	193,357	194,533	195,000	195,000	195,000	195,000	195,000
Miscellaneous	328,312	2,679,526	280,000	280,000	562,260	325,000	325,000
<b>TOTAL REVENUES</b>	<b>142,589,697</b>	<b>165,100,923</b>	<b>158,542,590</b>	<b>158,542,590</b>	<b>174,881,282</b>	<b>182,592,444</b>	<b>188,580,123</b>
<b>TOTAL RESOURCES AVAILABLE</b>	<b>157,909,506</b>	<b>213,130,914</b>	<b>211,770,549</b>	<b>211,770,549</b>	<b>250,580,595</b>	<b>269,696,634</b>	<b>273,444,073</b>
Personnel Services	21,295,107	22,851,025	28,309,437	28,309,437	25,729,866	31,661,545	32,904,118
Supplies - Materials	7,018,663	9,313,737	9,762,559	9,770,174	10,093,698	11,778,439	12,936,729
Contractual - Other Services	96,327,182	121,153,979	123,514,795	123,351,146	125,607,194	132,292,256	132,763,071
Capital Outlay	1,455,874	1,837,871	8,255,336	8,411,370	8,411,370	15,547,166	16,474,448
Expense Total	126,096,826	155,156,612	169,842,127	169,842,127	169,842,127	191,279,406	195,078,366
Reimbursements	(18,597,080)	(7,559,758)	(6,365,722)	(6,365,722)	(6,365,722)	(6,446,722)	(6,446,722)
<b>TOTAL EXPENDITURES</b>	<b>107,499,746</b>	<b>147,596,855</b>	<b>163,476,405</b>	<b>163,476,405</b>	<b>163,476,405</b>	<b>184,832,684</b>	<b>188,631,644</b>
Changes in Encumbrances and other Balance Sheet Accounts	(2,379,770)	10,165,254	0	0	0	0	0
<b>ENDING FUND BALANCE</b>	<b>\$48,029,990</b>	<b>\$75,699,313</b>	<b>\$48,294,144</b>	<b>\$48,294,144</b>	<b>87,104,190</b>	<b>\$84,863,950</b>	<b>\$84,812,429</b>

\*Aviation includes Transportation Regulation beginning in FY 2016-17.

### Convention & Event Services

	FY 2020-21 Actual	FY 2021-22 Actual	FY 2022-23 Adopted	FY 2022-23 Amended	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
<b>BEGINNING FUND BALANCE</b>	<b>\$39,553,867</b>	<b>\$43,463,337</b>	<b>\$43,463,338</b>	<b>\$43,463,338</b>	<b>\$56,656,767</b>	<b>\$56,656,767</b>	<b>\$56,656,767</b>
<b>REVENUES:</b>							
Service To Others	22,939,235	30,932,925	34,539,944	34,540,944	41,216,579	40,870,291	36,149,208
Licenses & Permits	1,400	1,800	500	500	1,850	600	600
Interest	180,234	497,059	0	0	1,116,607	0	0
Alcoholic Beverage Tax	12,935,497	16,939,554	12,236,075	14,694,867	17,500,000	17,984,338	18,523,868
Hotel Occupancy Tax	38,792,167	66,851,484	66,453,873	66,453,873	66,357,055	78,290,269	83,185,959
Miscellaneous	2,453	(25,786)			619,461	500	500
<b>TOTAL REVENUES</b>	<b>74,850,986</b>	<b>115,197,036</b>	<b>113,230,392</b>	<b>115,690,184</b>	<b>126,811,552</b>	<b>137,145,998</b>	<b>137,860,135</b>
<b>TOTAL RESOURCES AVAILABLE</b>	<b>114,404,853</b>	<b>158,660,373</b>	<b>156,693,730</b>	<b>159,153,522</b>	<b>183,468,319</b>	<b>193,802,765</b>	<b>194,516,902</b>
Personnel Services	2,532,704	2,310,279	3,318,471	3,318,471	2,752,687	4,294,325	4,520,728
Supplies - Materials	2,625,795	3,030,101	3,066,702	3,072,822	3,201,096	3,254,984	3,460,359
Contractual - Other Services	66,448,325	95,775,745	107,133,219	109,585,891	121,150,314	129,596,689	129,879,048
Capital Outlay			0		-	0	0
Expense Total	71,606,824	101,116,125	113,518,392	115,977,184	127,104,097	137,145,998	137,860,135
Reimbursements	(763,587)	(657,039)	(287,000)	(287,000)	(292,545)	0	0
<b>TOTAL EXPENDITURES</b>	<b>70,843,237</b>	<b>100,459,086</b>	<b>113,231,392</b>	<b>115,690,184</b>	<b>126,811,552</b>	<b>137,145,998</b>	<b>137,860,135</b>
Changes in Encumbrances and other Balance Sheet Accounts	(98,279)	(1,544,520)	0	0	0	0	0
<b>ENDING FUND BALANCE</b>	<b>\$43,463,337</b>	<b>\$56,656,767</b>	<b>\$43,462,338</b>	<b>\$43,463,338</b>	<b>56,656,767</b>	<b>\$56,656,767</b>	<b>\$56,656,767</b>

# ENTERPRISE FUNDS

## STATEMENT OF REVENUES AND EXPENDITURES

### Dallas Water Utilities

	FY 2020-21 Actual	FY 2021-22 Actual	FY 2022-23 Adopted	FY 2022-23 Amended	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
<b>BEGINNING FUND BALANCE</b>	<b>\$131,522,556</b>	<b>\$136,997,769</b>	<b>\$133,050,983</b>	<b>\$133,050,983</b>	<b>\$168,023,058</b>	<b>\$97,247,412</b>	<b>\$97,248,169</b>
<b>REVENUES:</b>							
Operating Transfer In	0	0	0	0	-	0	0
Service To Others	4,521,371	5,415,858	6,543,312	6,543,312	5,996,959	6,527,777	6,527,778
Fines and Forfeitures	0	0	2,500	2,500	951	2,500	2,500
Interest	1,216,725	2,716,548	3,800,000	3,800,000	9,083,745	4,295,462	4,530,858
Customer Charges	670,387,883	769,765,644	0	744,637,848	749,260,564	780,207,894	803,130,684
Miscellaneous	3,190,754	2,525,060	744,880,348	242,500	(891,704)	242,500	242,500
<b>TOTAL REVENUES</b>	<b>679,316,733</b>	<b>780,423,111</b>	<b>755,226,160</b>	<b>755,226,160</b>	<b>763,450,514</b>	<b>791,276,133</b>	<b>814,434,320</b>
<b>TOTAL RESOURCES AVAILABLE</b>	<b>810,839,289</b>	<b>917,420,880</b>	<b>888,277,143</b>	<b>888,277,143</b>	<b>931,473,572</b>	<b>888,523,545</b>	<b>911,682,489</b>
Personnel Services	104,275,692	107,668,028	118,067,302	118,067,302	117,066,351	128,017,852	131,788,293
Supplies - Materials	82,398,281	108,190,456	111,697,597	111,697,597	111,668,409	115,568,032	115,769,829
Contractual - Other Services	473,132,792	529,199,997	527,290,437	600,290,437	601,320,577	544,969,079	564,407,475
Capital Outlay	1,197,229	11,462,633	13,226,125	13,226,125	13,226,124	12,269,851	12,629,851
Expense Total	661,003,994	756,521,114	770,281,461	843,281,461	843,281,462	800,824,814	824,595,448
Reimbursements	(7,741,132)	(7,523,745)	(9,055,301)	(9,055,301)	(9,055,301)	(9,549,438)	(9,812,577)
<b>TOTAL EXPENDITURES</b>	<b>653,262,862</b>	<b>748,997,368</b>	<b>761,226,160</b>	<b>834,226,160</b>	<b>834,226,160</b>	<b>791,275,376</b>	<b>814,782,871</b>
Changes in Encumbrances and other Balance Sheet Accounts	(20,578,659)	(400,453)	0	0	0	0	0
<b>ENDING FUND BALANCE</b>	<b>\$136,997,769</b>	<b>\$168,023,058</b>	<b>\$127,050,983</b>	<b>\$54,050,983</b>	<b>\$97,247,412</b>	<b>\$97,248,169</b>	<b>\$96,899,618</b>

### Dallas Water Utilities - Storm Drainage Management

	FY 2020-21 Actual	FY 2021-22 Actual	FY 2022-23 Adopted	FY 2022-23 Amended	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
<b>BEGINNING FUND BALANCE</b>	<b>\$10,383,149</b>	<b>\$18,863,503</b>	<b>\$15,732,597</b>	<b>\$15,732,597</b>	<b>\$19,962,402</b>	<b>\$9,962,402</b>	<b>\$9,962,402</b>
<b>REVENUES:</b>							
Service To Others	68,676,333	72,549,246	72,407,742	72,407,742	72,015,939	80,067,972	85,826,114
Interest	76,036	138,626	0	0	441,683	0	0
Licenses & Permits	53,000	63,500	26,000	26,000	52,000	26,000	26,000
Miscellaneous					(75,880)	0	0
<b>TOTAL REVENUES</b>	<b>68,805,369</b>	<b>72,751,372</b>	<b>72,433,742</b>	<b>72,433,742</b>	<b>72,433,742</b>	<b>80,093,972</b>	<b>85,852,114</b>
<b>TOTAL RESOURCES AVAILABLE</b>	<b>79,188,518</b>	<b>91,614,875</b>	<b>88,166,339</b>	<b>88,166,339</b>	<b>92,396,144</b>	<b>90,056,374</b>	<b>95,814,516</b>
Personnel Services	15,187,669	16,616,398	20,511,283	20,511,283	19,262,095	23,434,607	24,099,734
Supplies - Materials	3,131,528	3,886,408	3,741,527	3,741,527	3,948,522	4,269,857	4,368,362
Contractual - Other Services	41,145,978	50,809,710	48,150,115	58,150,115	59,065,130	52,257,839	57,265,149
Capital Outlay	198,965	395,745	213,148	213,148	340,326	314,000	301,200
Expense Total	59,664,140	71,708,261	72,616,073	82,616,073	82,616,073	80,276,303	86,034,445
Reimbursements	(264,169)	(177,043)	(182,331)	(182,331)	(182,331)	(182,331)	(182,331)
<b>TOTAL EXPENDITURES</b>	<b>59,399,971</b>	<b>71,531,217</b>	<b>72,433,742</b>	<b>82,433,742</b>	<b>82,433,742</b>	<b>80,093,972</b>	<b>85,852,114</b>
Changes in Encumbrances and other Balance Sheet Accounts	(925,044)	(121,256)	0	0	0	0	0
<b>ENDING FUND BALANCE</b>	<b>\$18,863,503</b>	<b>\$19,962,402</b>	<b>\$15,732,597</b>	<b>\$5,732,597</b>	<b>\$9,962,402</b>	<b>\$9,962,402</b>	<b>\$9,962,402</b>

# ENTERPRISE FUNDS

## STATEMENT OF REVENUES AND EXPENDITURES

### Development Services

	FY 2020-21 Actual	FY 2021-22 Actual	FY 2022-23 Adopted	FY 2022-23 Amended	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
<b>BEGINNING FUND BALANCE</b>	<b>\$51,667,089</b>	<b>\$49,020,764</b>	<b>\$45,375,814</b>	<b>\$45,375,814</b>	<b>\$38,036,071</b>	<b>\$20,815,859</b>	<b>\$12,329,396</b>
<b>REVENUES:</b>							
Service To Others	35,366,004	41,790,519	34,906,708	34,906,708	42,346,577	44,725,335	50,664,007
Licenses & Permits	324,957	402,958	307,982	307,982	337,601	491,771	550,611
Interest	183,421	361,819	0	0	-	0	0
Miscellaneous	103,631	105,505	126,250	126,250	275,824	248,778	251,266
<b>TOTAL REVENUES</b>	<b>35,978,013</b>	<b>42,660,802</b>	<b>35,340,940</b>	<b>35,340,940</b>	<b>42,960,001</b>	<b>45,465,884</b>	<b>51,465,884</b>
<b>TOTAL RESOURCES AVAILABLE</b>	<b>87,645,102</b>	<b>91,681,566</b>	<b>80,716,754</b>	<b>80,716,754</b>	<b>80,996,073</b>	<b>66,281,743</b>	<b>63,795,280</b>
Personnel Services	23,617,038	22,550,502	27,818,569	27,818,569	26,597,844	33,854,710	34,923,869
Supplies - Materials	480,958	360,761	376,691	376,691	870,519	493,503	408,885
Contractual - Other Services	13,447,300	16,168,417	16,140,565	21,969,596	27,737,416	19,843,020	20,271,044
Capital Outlay	114,400	14,195,040	93,747	5,093,747	5,573,551	93,747	1,793,747
Expense Total	37,659,696	53,274,720	44,429,572	55,258,603	60,779,331	54,284,980	57,397,545
Reimbursements	(981,152)	(599,089)	(599,117)	(599,117)	(599,117)	(332,633)	(342,612)
<b>TOTAL EXPENDITURES</b>	<b>36,678,544</b>	<b>52,675,631</b>	<b>43,830,455</b>	<b>54,659,486</b>	<b>60,180,214</b>	<b>53,952,347</b>	<b>57,054,933</b>
Changes in Encumbrances and other Balance Sheet Accounts	(1,945,794)	(969,864)	0	0	0	0	0
<b>ENDING FUND BALANCE</b>	<b>\$49,020,764</b>	<b>\$38,036,071</b>	<b>\$36,886,299</b>	<b>\$26,057,268</b>	<b>\$20,815,859</b>	<b>\$12,329,396</b>	<b>\$6,740,347</b>

### Municipal Radio

	FY 2020-21 Actual	FY 2021-22 Actual	FY 2022-23 Adopted	FY 2022-23 Amended	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
<b>BEGINNING FUND BALANCE</b>	<b>\$725,264</b>	<b>\$909,189</b>	<b>\$745,490</b>	<b>\$745,490</b>	<b>\$572,451</b>	<b>\$337,211</b>	<b>\$337,211</b>
<b>REVENUES:</b>							
Service To Others	61,247	54,892	497,574	497,574	558,125	636,398	656,873
Interest	2,164	1,857	0	0	2,970	0	0
Customer Charges	1,228,605	1,395,794	505,521	505,521	316,194	0	0
<b>TOTAL REVENUES</b>	<b>1,292,016</b>	<b>1,452,543</b>	<b>1,003,095</b>	<b>1,003,095</b>	<b>877,289</b>	<b>636,398</b>	<b>656,873</b>
<b>TOTAL RESOURCES AVAILABLE</b>	<b>2,017,280</b>	<b>2,361,732</b>	<b>1,748,585</b>	<b>1,748,585</b>	<b>1,449,739</b>	<b>973,609</b>	<b>994,083</b>
Personnel Services	891,119	846,681	478,967	478,967	368,742	75,584	78,503
Supplies - Materials	56,843	65,188	58,728	58,728	49,909	62,457	63,524
Contractual - Other Services	690,540	720,304	465,400	563,236	693,879	498,357	514,846
Capital Outlay					-	0	0
Expense Total	1,638,502	1,632,173	1,003,095	1,100,931	1,112,529	636,398	656,873
Reimbursements	0	0	0	0	0	0	0
<b>TOTAL EXPENDITURES</b>	<b>1,638,502</b>	<b>1,632,174</b>	<b>1,003,095</b>	<b>1,100,931</b>	<b>1,112,529</b>	<b>636,398</b>	<b>656,873</b>
Changes in Encumbrances and other Balance Sheet Accounts	530,411	(157,108)	0	0	0	0	0
<b>ENDING FUND BALANCE</b>	<b>\$909,189</b>	<b>\$572,451</b>	<b>\$745,490</b>	<b>\$647,654</b>	<b>\$337,211</b>	<b>\$337,211</b>	<b>\$337,211</b>

# ENTERPRISE FUNDS

## STATEMENT OF REVENUES AND EXPENDITURES

### Sanitation Services

	FY 2020-21 Actual	FY 2021-22 Actual	FY 2022-23 Adopted	FY 2022-23 Amended	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
<b>BEGINNING FUND BALANCE</b>	\$22,151,461	\$18,206,255	\$19,328,242	\$19,328,242	\$19,627,964	\$23,377,689	\$22,397,693
<b>REVENUES</b>							
Service To Others	131,262,928	143,277,398	145,169,518	145,169,518	147,157,267	152,409,535	157,590,918
Licenses & Permits	1,275	400	0	0	400	0	0
Interest	105,930	201,129	200,000	200,000	435,088	300,000	300,000
Miscellaneous	250,901	588,070	0	0	(57,890)	0	0
<b>TOTAL REVENUES</b>	<u>131,621,033</u>	<u>144,066,996</u>	<u>145,369,518</u>	<u>145,369,518</u>	<u>147,534,865</u>	<u>152,709,535</u>	<u>157,890,918</u>
<b>TOTAL RESOURCES AVAILABLE</b>	<u>153,772,494</u>	<u>162,273,251</u>	<u>164,697,760</u>	<u>164,697,760</u>	<u>167,162,829</u>	<u>176,087,224</u>	<u>180,288,611</u>
Personnel Services	39,160,306	42,351,200	49,279,144	49,279,144	46,233,262	53,048,134	54,941,487
Supplies - Materials	7,584,712	10,737,167	8,354,460	8,354,460	9,482,003	9,244,548	9,604,792
Contractual - Other Services	83,506,721	87,800,583	86,202,888	86,202,888	83,121,227	91,618,201	94,437,800
Capital Outlay	37,392		170,000	170,000	5,170,000	0	0
Expense Total	<u>130,289,131</u>	<u>140,888,950</u>	<u>144,006,492</u>	<u>144,006,492</u>	<u>144,006,492</u>	<u>153,910,883</u>	<u>158,984,079</u>
Reimbursements	(221,352)	(221,352)	(221,352)	(221,352)	(221,352)	(221,352)	(221,352)
<b>TOTAL EXPENDITURES</b>	<u>130,067,779</u>	<u>140,667,598</u>	<u>143,785,140</u>	<u>143,785,140</u>	<u>143,785,140</u>	<u>153,689,531</u>	<u>158,762,727</u>
Changes in Encumbrances and other Balance Sheet Accounts	(5,498,460)	(1,977,690)	0	0	0	0	0
<b>ENDING FUND BALANCE</b>	\$18,206,255	\$19,627,964	\$20,912,620	\$20,912,620	\$23,377,689	\$22,397,693	\$21,525,884

# INTERNAL SERVICE FUNDS

## STATEMENT OF REVENUES AND EXPENDITURES

### Bond & Construction Management

	FY 2020-21 Actual	FY 2021-22 Actual	FY 2022-23 Adopted	FY 2022-23 Amended	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
<b>BEGINNING FUND BALANCE</b>	<b>(\$1,173,960)</b>	<b>(\$2,279,033)</b>	<b>(\$14,768)</b>	<b>(\$14,768)</b>	<b>(\$1,400,504)</b>	<b>\$64,982</b>	<b>\$64,982</b>
<b>REVENUES:</b>							
Service to Others	26,073	28,690	99,000	99,000	44,665	99,000	99,000
Licenses & Permits	14,271	0	0	0	0	0	0
Charges to Other City Departments	18,217,957	20,312,258	22,988,146	22,988,146	22,911,807	21,944,477	23,071,998
<b>TOTAL REVENUES</b>	<b>18,258,301</b>	<b>20,340,948</b>	<b>23,087,146</b>	<b>23,087,146</b>	<b>22,956,472</b>	<b>22,043,477</b>	<b>23,170,998</b>
<b>TOTAL RESOURCES AVAILABLE</b>	<b>17,084,341</b>	<b>18,061,915</b>	<b>23,072,378</b>	<b>23,072,378</b>	<b>21,555,968</b>	<b>22,108,459</b>	<b>23,235,980</b>
Personnel Services	13,223,717	13,323,576	16,815,802	16,815,802	14,731,007	17,501,848	18,377,200
Supplies - Materials	167,179	528,197	513,885	513,885	348,947	571,879	600,926
Contractual - Other Services	4,796,533	5,766,994	5,712,459	5,712,459	6,366,032	4,394,581	4,192,872
Capital Outlay	85,971	36,604	45,000	45,000	45,000	0	0
<b>Expense Total</b>	<b>18,273,400</b>	<b>19,655,371</b>	<b>23,087,146</b>	<b>23,087,146</b>	<b>21,490,986</b>	<b>22,468,308</b>	<b>23,170,998</b>
Reimbursements	(606,709)	0	0	0	0	(424,831)	0
<b>TOTAL EXPENDITURES</b>	<b>17,666,691</b>	<b>19,655,371</b>	<b>23,087,146</b>	<b>23,087,146</b>	<b>21,490,986</b>	<b>22,043,477</b>	<b>23,170,998</b>
Changes in Encumbrances and other Balance Sheet Accounts	(1,696,683)	192,952	0	0	0	0	0
<b>ENDING FUND BALANCE</b>	<b>(\$2,279,033)</b>	<b>(\$1,400,504)</b>	<b>(\$14,768)</b>	<b>(\$14,768)</b>	<b>\$64,982</b>	<b>\$64,982</b>	<b>\$64,982</b>

### Equipment & Fleet Management

	FY 2020-21 Actual	FY 2021-22 Actual	FY 2022-23 Adopted	FY 2022-23 Amended	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
<b>BEGINNING FUND BALANCE</b>	<b>\$11,979,713</b>	<b>\$12,577,658</b>	<b>\$10,783,384</b>	<b>\$10,783,384</b>	<b>\$11,008,909</b>	<b>\$6,399,526</b>	<b>\$3,384,097</b>
<b>REVENUES:</b>							
Interest	8,209	3,351	20,000	20,000	20,000	20,000	20,000
Charges to Other City Departments	53,223,209	63,072,473	60,536,852	64,198,970	68,172,919	68,056,067	70,088,783
Proceeds - Sale of Fixed Assets	272,324	226,039	675,714	675,714	675,714	675,714	675,714
Miscellaneous	415,832	6,426	27,000	27,000	64,469	27,000	27,000
<b>TOTAL REVENUES</b>	<b>53,919,574</b>	<b>63,308,290</b>	<b>61,259,566</b>	<b>64,921,684</b>	<b>68,933,102</b>	<b>68,778,781</b>	<b>70,811,497</b>
<b>TOTAL RESOURCES AVAILABLE</b>	<b>65,899,287</b>	<b>75,885,948</b>	<b>72,042,950</b>	<b>75,705,068</b>	<b>79,942,011</b>	<b>75,178,307</b>	<b>74,195,594</b>
Personnel Services	16,374,773	16,797,269	20,901,110	20,901,110	19,051,243	22,146,542	23,299,606
Supplies - Materials	45,814,152	30,656,855	30,787,024	32,173,176	34,515,349	32,550,298	32,596,621
Contractual - Other Services	15,121,620	19,284,338	17,928,484	19,473,251	22,833,088	20,944,278	21,337,876
Capital Outlay	267,380	225,790	651,873	651,873	711,110	70,846	70,846
<b>Expense Total</b>	<b>77,577,925</b>	<b>66,964,252</b>	<b>70,268,491</b>	<b>73,199,410</b>	<b>77,110,789</b>	<b>75,711,964</b>	<b>77,304,949</b>
Reimbursements	(5,144,853)	(2,760,667)	(3,668,343)	(3,668,343)	(3,568,304)	(3,917,754)	(3,957,529)
<b>TOTAL EXPENDITURES</b>	<b>72,433,072</b>	<b>64,203,585</b>	<b>66,600,148</b>	<b>69,531,067</b>	<b>73,542,485</b>	<b>71,794,210</b>	<b>73,347,420</b>
Changes in Encumbrances and other Balance Sheet Accounts	19,111,443	(673,453)	0	0	0	0	0
<b>ENDING FUND BALANCE</b>	<b>\$12,577,658</b>	<b>\$11,008,909</b>	<b>\$5,442,802</b>	<b>\$6,174,001</b>	<b>\$6,399,526</b>	<b>\$3,384,097</b>	<b>\$848,174</b>

# INTERNAL SERVICE FUNDS

## STATEMENT OF REVENUES AND EXPENDITURES

### Express Business Center

	FY 2020-21 Actual	FY 2021-22 Actual	FY 2022-23 Adopted	FY 2022-23 Amended	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
<b>BEGINNING FUND BALANCE</b>	<b>\$4,153,287</b>	<b>\$5,029,721</b>	<b>\$5,684,817</b>	<b>\$5,684,817</b>	<b>\$5,940,355</b>	<b>\$7,212,164</b>	<b>\$7,928,674</b>
<b>REVENUES:</b>							
Service to Others	2,795,152	2,905,070	2,375,740	2,302,690	3,210,811	2,577,690	2,577,690
Interest	13,825	27,910	0	0	95,312	0	0
Charges to Other City Departments	54,837	65,291	73,050	73,050	73,050	73,050	73,050
Miscellaneous	(112,180)	168,116	145,000	218,050	203,021	218,050	218,050
<b>TOTAL REVENUES</b>	<b>2,751,634</b>	<b>3,166,387</b>	<b>2,593,790</b>	<b>2,593,790</b>	<b>3,582,195</b>	<b>2,868,790</b>	<b>2,868,790</b>
<b>TOTAL RESOURCES AVAILABLE</b>	<b>6,904,921</b>	<b>8,196,108</b>	<b>8,278,607</b>	<b>8,278,607</b>	<b>9,522,550</b>	<b>10,080,954</b>	<b>10,797,464</b>
Personnel Services	629,549	556,336	740,894	740,894	704,777	795,481	817,724
Supplies - Materials	1,446,987	1,666,444	1,827,233	1,827,234	1,827,234	1,826,675	1,826,919
Contractual - Other Services	936,808	970,776	993,855	993,855	978,375	730,124	741,322
Capital Outlay	0	0	0	0	0	0	0
<b>Expense Total</b>	<b>3,013,344</b>	<b>3,193,556</b>	<b>3,561,982</b>	<b>3,561,983</b>	<b>3,510,385</b>	<b>3,352,280</b>	<b>3,385,965</b>
Reimbursements	(937,036)	(982,997)	(1,200,000)	(1,200,000)	(1,200,000)	(1,200,000)	(1,200,000)
<b>TOTAL EXPENDITURES</b>	<b>2,076,308</b>	<b>2,210,559</b>	<b>2,361,983</b>	<b>2,361,983</b>	<b>2,310,385</b>	<b>2,152,280</b>	<b>2,185,965</b>
Changes in Encumbrances and other Balance Sheet Accounts	201,108	(45,194)	0	0	0	0	0
<b>ENDING FUND BALANCE</b>	<b>\$5,029,721</b>	<b>\$5,940,355</b>	<b>\$5,916,624</b>	<b>\$5,916,624</b>	<b>\$7,212,164</b>	<b>\$7,928,674</b>	<b>\$8,611,499</b>

### Information & Technology Services - Data

	FY 2020-21 Actual	FY 2021-22 Actual	FY 2022-23 Adopted	FY 2022-23 Amended	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
<b>BEGINNING FUND BALANCE</b>	<b>\$7,667,186</b>	<b>\$9,307,658</b>	<b>\$9,119,837</b>	<b>\$9,119,837</b>	<b>\$20,013,158</b>	<b>\$19,328,923</b>	<b>\$9,184,666</b>
<b>REVENUES:</b>							
Service to Others	765	765	1,020	1,020	1,020	1,020	1,020
Interest	45,830	114,773	130,604	130,604	583,118	130,604	130,604
Charges to Other City Departments	84,105,610	100,740,569	108,854,309	108,854,309	108,854,891	121,508,243	139,239,523
Miscellaneous	80,980	38,979	0	0	(58,325)	0	0
<b>TOTAL REVENUES</b>	<b>84,233,185</b>	<b>100,895,086</b>	<b>108,985,933</b>	<b>108,985,933</b>	<b>109,380,703</b>	<b>121,639,867</b>	<b>139,371,147</b>
<b>TOTAL RESOURCES AVAILABLE</b>	<b>91,900,371</b>	<b>110,202,744</b>	<b>118,105,770</b>	<b>118,105,770</b>	<b>129,393,861</b>	<b>140,968,790</b>	<b>148,555,813</b>
Personnel Services	19,581,742	19,709,080	25,748,381	25,748,381	21,110,443	27,093,084	28,542,707
Supplies - Materials	463,553	877,958	759,552	759,552	817,921	764,420	1,643,451
Contractual - Other Services	57,460,527	69,851,366	83,683,424	83,683,424	88,136,574	103,926,620	118,369,655
Capital Outlay	0	613,340	0	0	0	0	0
<b>Expense Total</b>	<b>77,505,822</b>	<b>91,051,745</b>	<b>110,191,357</b>	<b>110,191,357</b>	<b>110,064,938</b>	<b>131,784,124</b>	<b>148,555,813</b>
Reimbursements	0	0	0	0	0	0	0
<b>TOTAL EXPENDITURES</b>	<b>77,505,822</b>	<b>91,051,745</b>	<b>110,191,357</b>	<b>110,191,357</b>	<b>110,064,938</b>	<b>131,784,124</b>	<b>148,555,813</b>
Changes in Encumbrances and other Balance Sheet Accounts	(5,086,891)	862,158	0	0	0	0	0
<b>ENDING FUND BALANCE</b>	<b>\$9,307,658</b>	<b>\$20,013,158</b>	<b>\$7,914,413</b>	<b>\$7,914,413</b>	<b>\$19,328,923</b>	<b>\$9,184,666</b>	<b>\$0</b>



# INTERNAL SERVICE FUNDS

## STATEMENT OF REVENUES AND EXPENDITURES

### *Information & Technology Services - Radio*

	FY 2020-21 Actual	FY 2021-22 Actual	FY 2022-23 Adopted	FY 2022-23 Amended	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
<b>BEGINNING FUND BALANCE</b>	<b>\$1,351,631</b>	<b>\$1,429,013</b>	<b>\$1,139,315</b>	<b>\$1,139,315</b>	<b>\$2,712,126</b>	<b>\$2,825,954</b>	<b>\$6,216,191</b>
<b>REVENUES:</b>							
Service to Others	1,271,379	1,422,960	2,781,119	2,781,119	2,781,119	1,869,444	1,816,471
Interest	6,474	9,907	10,077	10,077	103,695	10,077	10,077
Charges to Other City Departments	10,912,005	11,462,127	14,072,232	14,072,232	14,072,232	20,384,497	20,782,149
Miscellaneous	0	0	0	0	(10,277)	0	0
<b>TOTAL REVENUES</b>	<b>12,189,857</b>	<b>12,894,994</b>	<b>16,863,428</b>	<b>16,863,428</b>	<b>16,946,769</b>	<b>22,264,018</b>	<b>22,608,697</b>
<b>TOTAL RESOURCES AVAILABLE</b>	<b>13,541,489</b>	<b>14,324,007</b>	<b>18,002,743</b>	<b>18,002,743</b>	<b>19,658,895</b>	<b>25,089,972</b>	<b>28,824,888</b>
Personnel Services	2,102,183	2,226,812	2,604,316	2,604,316	2,470,707	2,728,208	3,147,645
Supplies - Materials	651,556	577,840	1,156,482	1,156,482	645,434	1,433,876	1,434,487
Contractual - Other Services	9,027,529	8,802,076	13,106,759	13,106,759	13,716,800	14,711,697	16,251,753
Capital Outlay	0	36,292	0	0	0	0	0
Expense Total	11,781,268	11,643,020	16,867,557	16,867,557	16,832,941	18,873,781	20,833,885
Reimbursements	0	0	0	0	0	0	0
<b>TOTAL EXPENDITURES</b>	<b>11,781,268</b>	<b>11,643,020</b>	<b>16,867,557</b>	<b>16,867,557</b>	<b>16,832,941</b>	<b>18,873,781</b>	<b>20,833,885</b>
Changes in Encumbrances and other Balance Sheet Accounts	(331,208)	31,139	0	0	0	0	0
<b>ENDING FUND BALANCE</b>	<b>\$1,429,013</b>	<b>\$2,712,126</b>	<b>\$1,135,186</b>	<b>\$1,135,186</b>	<b>\$2,825,954</b>	<b>\$6,216,191</b>	<b>\$7,991,003</b>



# OTHER FUNDS

## STATEMENT OF REVENUES AND EXPENDITURES

### Employee Benefits

	FY 2020-21 Actual	FY 2021-22 Actual	FY 2022-23 Adopted	FY 2022-23 Amended	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
<b>BEGINNING FUND BALANCE</b>	<b>\$30,819,428</b>	<b>\$31,832,928</b>	<b>\$25,972,362</b>	<b>\$25,972,362</b>	<b>\$12,548,707</b>	<b>\$0</b>	<b>\$1,184,238</b>
<b>REVENUES:</b>							
Employee Contributions	52,943,394	41,903,574	44,675,798	44,675,798	45,149,717	\$46,665,178	47,869,891
Retiree Contributions	26,340,563	25,948,963	26,927,732	26,927,732	24,938,089	\$25,583,019	26,272,734
City Contributions	103,802,414	101,021,548	108,965,789	108,965,789	115,062,347	\$134,878,640	142,579,789
All Remaining Revenues	15,576	314,547	0	0	151,734	\$0	0
<b>TOTAL REVENUES</b>	<b>183,101,947</b>	<b>169,188,633</b>	<b>180,569,319</b>	<b>180,569,319</b>	<b>185,301,887</b>	<b>\$207,126,836</b>	<b>216,722,414</b>
<b>TOTAL RESOURCES AVAILABLE</b>	<b>213,921,375</b>	<b>201,021,560</b>	<b>206,541,681</b>	<b>206,541,681</b>	<b>197,850,594</b>	<b>\$207,126,836</b>	<b>217,906,652</b>
<b>TOTAL EXPENDITURES</b>	<b>173,614,600</b>	<b>182,756,818</b>	<b>189,583,785</b>	<b>189,583,785</b>	<b>197,850,594</b>	<b>\$205,942,598</b>	<b>214,727,409</b>
Changes in Encumbrances and other Balance Sheet Accounts	(8,473,847)	(5,716,035)	0	0	0	0	0
<b>ENDING FUND BALANCE</b>	<b>\$31,832,928</b>	<b>\$12,548,707</b>	<b>\$16,957,896</b>	<b>\$16,957,896</b>	<b>\$0</b>	<b>\$1,184,238</b>	<b>\$3,179,243</b>

### Information & Technology Services - 9-1-1

	FY 2020-21 Actual	FY 2021-22 Actual	FY 2022-23 Adopted	FY 2022-23 Amended	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
<b>BEGINNING FUND BALANCE</b>	<b>\$8,723,705</b>	<b>\$6,626,869</b>	<b>\$4,180,269</b>	<b>\$4,180,269</b>	<b>\$5,652,626</b>	<b>\$4,811,495</b>	<b>\$4,841,810</b>
<b>REVENUES:</b>							
Service to Others	13,225,088	12,983,958	11,900,337	11,900,337	13,176,057	12,779,969	12,779,969
Interest	33,266	46,193	117,107	117,107	204,049	117,107	117,107
Miscellaneous	0				(22,640)		
<b>TOTAL REVENUES</b>	<b>13,258,354</b>	<b>13,030,152</b>	<b>12,017,444</b>	<b>12,017,444</b>	<b>13,357,466</b>	<b>12,897,076</b>	<b>12,897,076</b>
<b>TOTAL RESOURCES AVAILABLE</b>	<b>21,982,059</b>	<b>19,657,021</b>	<b>16,197,713</b>	<b>16,197,713</b>	<b>19,010,092</b>	<b>17,708,571</b>	<b>17,738,886</b>
Personnel Services	718,496	671,922	805,612	805,612	775,245	841,168	863,912
Supplies - Materials	30,755	218,424	201,465	201,465	118,669	201,464	201,464
Contractual - Other Services	13,772,244	13,049,935	13,205,665	13,205,665	13,304,683	11,824,129	11,834,737
Capital Outlay	0	183,489	0	0	0	0	0
Expense Total	14,521,495	14,123,770	14,212,742	14,212,742	14,198,597	12,866,761	12,900,113
Reimbursements	0	0	0	0	0	0	0
<b>TOTAL EXPENDITURES</b>	<b>14,521,495</b>	<b>14,123,770</b>	<b>14,212,742</b>	<b>14,212,742</b>	<b>14,198,597</b>	<b>12,866,761</b>	<b>12,900,113</b>
Changes in Encumbrances and other Balance Sheet Accounts	(833,695)	119,375	0	0	0	0	0
<b>ENDING FUND BALANCE</b>	<b>\$6,626,869</b>	<b>\$5,652,626</b>	<b>\$1,984,971</b>	<b>\$1,984,971</b>	<b>\$4,811,495</b>	<b>\$4,841,810</b>	<b>\$4,838,773</b>

# OTHER FUNDS

## STATEMENT OF REVENUES AND EXPENDITURES

### Office of Risk Management

	FY 2020-21 Actual	FY 2021-22 Actual	FY 2022-23 Adopted	FY 2022-23 Amended	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
<b>BEGINNING FUND BALANCE</b>	<b>\$15,874,216</b>	<b>\$30,365,961</b>	<b>\$31,716,238</b>	<b>\$31,716,238</b>	<b>\$35,600,467</b>	<b>\$27,507,870</b>	<b>\$13,948,201</b>
<b>REVENUES:</b>							
Worker's Compensation	23,537,942	14,844,570	16,041,001	16,041,001	16,041,001	18,362,599	18,362,599
Third Party Liability	13,841,742	17,638,963	10,033,670	10,033,670	10,033,670	10,033,670	10,033,670
Purchased Insurance	7,204,412	11,054,446	13,445,548	13,445,548	13,445,548	18,139,030	18,139,030
Interest and Other	1,020,011	111,916	0	0	482,081	0	0
<b>TOTAL REVENUES</b>	<b>45,604,107</b>	<b>43,649,895</b>	<b>39,520,219</b>	<b>39,520,219</b>	<b>40,002,300</b>	<b>46,535,299</b>	<b>46,535,299</b>
<b>TOTAL RESOURCES AVAILABLE</b>	<b>61,478,323</b>	<b>74,015,856</b>	<b>71,236,457</b>	<b>71,236,457</b>	<b>75,602,767</b>	<b>74,043,169</b>	<b>60,483,500</b>
<b>TOTAL EXPENDITURES</b>	<b>24,348,842</b>	<b>39,595,977</b>	<b>57,449,878</b>	<b>57,449,878</b>	<b>48,094,896</b>	<b>60,094,967</b>	<b>57,146,129</b>
Changes in Encumbrances and other Balance Sheet Accounts	(6,763,520)	1,180,588	0	0	0	0	0
<b>ENDING FUND BALANCE</b>	<b>\$30,365,961</b>	<b>\$35,600,467</b>	<b>\$13,786,579</b>	<b>\$13,786,579</b>	<b>\$27,507,870</b>	<b>\$13,948,201</b>	<b>\$3,337,370</b>

### Debt Service

	FY 2020-21 Actual	FY 2021-22 Actual	FY 2022-23 Adopted	FY 2022-23 Amended	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
<b>BEGINNING FUND BALANCE</b>	<b>\$46,554,041</b>	<b>\$69,564,898</b>	<b>\$88,548,482</b>	<b>\$88,548,482</b>	<b>\$84,537,164</b>	<b>\$114,061,997</b>	<b>\$137,246,228</b>
<b>REVENUES:</b>							
Ad Valorem Taxes	308,503,982	322,461,173	365,670,959	365,670,959	364,764,284	401,665,941	423,446,879
Interest/Transfers/Other	20,665,479	23,133,339	42,627,202	42,627,202	28,111,054	42,205,801	44,930,483
<b>TOTAL REVENUES</b>	<b>329,169,461</b>	<b>345,594,512</b>	<b>408,298,161</b>	<b>408,298,161</b>	<b>392,875,338</b>	<b>443,871,742</b>	<b>468,377,362</b>
<b>TOTAL RESOURCES AVAILABLE</b>	<b>375,723,502</b>	<b>415,159,410</b>	<b>496,846,643</b>	<b>496,846,643</b>	<b>477,412,502</b>	<b>557,933,739</b>	<b>605,623,590</b>
<b>TOTAL EXPENDITURES</b>	<b>302,656,373</b>	<b>329,547,290</b>	<b>412,314,869</b>	<b>412,314,869</b>	<b>363,350,504</b>	<b>420,687,511</b>	<b>438,197,886</b>
Changes in Encumbrances and other Balance Sheet Accounts	(3,502,232)	(1,074,956)	0	0	0	0	0
<b>ENDING FUND BALANCE</b>	<b>\$69,564,898</b>	<b>\$84,537,164</b>	<b>\$84,531,774</b>	<b>\$84,531,774</b>	<b>\$114,061,997</b>	<b>\$137,246,228</b>	<b>\$167,425,705</b>

# ADDITIONAL RESOURCES

## STATEMENT OF EXPENDITURES

### Overview

Grant, Trust, and Other Funds are used to account for and report the proceeds of a specific revenue source that are restricted or committed to expenditures for a specified purpose. Funds in this section are assigned to departments who are responsible for making sure the funds are used in accordance with the fund's stated purpose. The table below summarizes each Grant, Trust, and Other fund appropriated in FY 2023-24 and FY 2024-25.

FUND NAME	FY 2023-24 BUDGET	FY 2024-25 PLANNED
<b>Budget &amp; Management Services</b>	<b>6,290,939</b>	<b>6,556,938</b>
FY 2023-24 Community Development Block Grant (CD23)	1,249,991	0
FY 2023-24 Emergency Solutions Grant (ES23)	23,000	0
FY 2023-24 Housing Opportunities for Persons w/AIDS (HW23)	135,498	0
FY 2024-25 Community Development Block Grant (CD24)	0	1,249,991
FY 2024-25 Emergency Solutions Grant (ES24)	0	23,000
FY 2024-25 Housing Opportunities for Persons w/AIDS (HW24)	0	135,498
Revenue Stabilization (0731)	4,882,450	5,148,449
<b>City Attorney's Office</b>	<b>736,545</b>	<b>736,545</b>
FY 2023-24 Community Development Block Grant (CD23)	736,545	0
FY 2024-25 Community Development Block Grant (CD24)	0	736,545
<b>Convention &amp; Event Services</b>	<b>9,274,153</b>	<b>9,087,810</b>
Convention Hotel Tax Rebate (0756)	7,974,153	5,687,810
Sports Arena Lease Rental (0A71)	1,300,000	3,400,000
<b>Dallas Police Department</b>	<b>8,500,000</b>	<b>0</b>
American Rescue Plan Act (ARPA) (FC18)	8,500,000	0
<b>Housing &amp; Neighborhood Revitalization</b>	<b>20,558,943</b>	<b>18,358,943</b>
Emerging Developers Fund (0762)	500,000	500,000
Equity Fund (0722)	2,200,000	0
FY 2023-24 Community Development Block Grant (CD23)	10,925,764	0
FY 2023-24 HOME Investment Partnership (HM23)	6,933,179	0
FY 2024-25 Community Development Block Grant (CD24)	0	10,925,764
FY 2024-25 HOME Investment Partnership (HM24)	0	6,933,179
<b>Information &amp; Technology Services</b>	<b>8,831,054</b>	<b>2,375,000</b>
Information Technology Equipment (0897)	8,831,054	2,375,000

# ADDITIONAL RESOURCES

FUND NAME	FY 2023-24 BUDGET	FY 2024-25 PLANNED
<b>Library</b>	<b>306,360</b>	<b>340,000</b>
Children Center Trust (0T22)	3,472	21,000
Edmond & Louise Kahn E. Trust (0208)	248,335	260,000
Hamon Trust (0458)	7,326	14,000
Meadows Fund (0734)	28,519	30,000
Parrill Estate (0716)	18,708	15,000
<b>Office of Arts &amp; Culture</b>	<b>6,747,040</b>	<b>9,113,636</b>
OCA Hotel Occupancy Tax (0435)	6,747,040	9,113,636
<b>Office of Economic Development</b>	<b>54,189,780</b>	<b>60,001,235</b>
Dallas Downtown Improvement District (9P02)	11,845,311	13,168,517
Deep Ellum Public Improvement District (9P01)	1,704,975	1,838,272
Infrastructure Investment Fund (5117)	5,987,810	5,987,810
Klyde Warren Park/Dallas Arts District Public Improvement District (9P03)	1,993,474	2,196,115
Knox Street Public Improvement District (9P04)	644,887	715,537
Lake Highlands Public Improvement District (9P05)	1,250,871	1,372,920
Midtown Improvement District (9P15)	1,545,922	1,761,883
North Lake Highlands Public Improvement (9P06)	737,183	822,453
Oak Lawn-Hi Line Public Improvement District (9P07)	627,332	704,541
Prestonwood Public Improvement District (9P08)	515,664	558,599
Sales Tax Agreement Fund (0680)	779,747	943,493
South Side Public Improvement District (9P10)	387,905	426,653
Tourism Public Improvement District (9P11)	21,179,944	24,063,270
University Crossing Public Improvement District (9P12)	1,267,205	1,383,369
Uptown Public Improvement District (9P13)	3,721,550	4,057,803
<b>Office of Management Services</b>	<b>12,046,127</b>	<b>12,046,127</b>
FY 2023-24 Community Development Block Grant (CD23)	1,359,002	0
FY 2023-24 Emergency Solutions Grant (ES23)	1,218,010	0
FY 2023-24 Housing Opportunities for Persons w/AIDS (HW23)	9,469,115	0
FY 2024-25 Community Development Block Grant (CD24)	0	1,359,002
FY 2024-25 Emergency Solutions Grant (ES24)	0	1,218,010
FY 2024-25 Housing Opportunities for Persons w/AIDS (HW24)	0	9,469,115
<b>Park &amp; Recreation</b>	<b>8,504,224</b>	<b>5,148,949</b>
Equity Fund (0722)	2,500,000	0
Fair Park Capital Reserve Fund (9P31)	0	162,804
FY 2023-24 Community Development Block Grant (CD23)	738,301	0
FY 2024-25 Community Development Block Grant (CD24)	0	738,301
Golf Improvement Trust (0332)	4,252,156	2,300,000
Park and Rec Beautification (0641)	0	287,844
Park Land Dedication Program (9P32)	0	500,000
PKR Program Fund (0395)	932,775	800,000
Southern Skates Roller Rink (0327)	74,396	160,000
White Rock Lake Beautification Fund (9P30)	6,596	200,000

# ADDITIONAL RESOURCES

FUND NAME	FY 2023-24 BUDGET	FY 2024-25 PLANNED
<b>Public Works</b>	<b>11,700,000</b>	<b>0</b>
American Rescue Plan Act (ARPA) (FC18)	8,500,000	0
DART Public Transportation System Projects Fund (Operating) (0726)	200,000	0
Equity Fund (0722)	3,000,000	0
<b>Transportation</b>	<b>18,991,987</b>	<b>4,171,043</b>
American Rescue Plan Act (ARPA) (FC18)	8,301,863	0
Bike Lane Fund (0791)	1,681,719	2,000,000
Dallas Streetcar System Fund (0992)	1,727,060	1,871,043
DART Public Transportation System Projects Fund (Operating) (0726)	4,750,000	0
Equity Fund (0722)	2,000,000	0
Freeway Traffic Signals (0670)	531,345	300,000
<b>TOTAL ADDITIONAL RESOURCES</b>	<b>166,677,152</b>	<b>127,936,226</b>





# FINANCIAL MANAGEMENT PERFORMANCE CRITERIA

## OVERVIEW

City Council originally adopted the Financial Management Performance Criteria (FMPC) on March 15, 1978, to provide standards and guidelines for the City's financial managerial decision making and to provide for a periodic review of the criteria to maintain standards and guidelines consistent with current economic conditions. The FMPC contain 55 criteria in seven different categories, in addition to 13 criteria specific to Dallas Water Utilities.

Operating Program: Criteria 1-14

Pension Program: Criteria 15-16

Budgeting and Planning: Criteria 17-25

Capital and Debt Management: Criteria 26-41

Economic Development: Criteria 42-49

Accounting, Auditing, and Financial Planning: Criteria 50-52

Grants and Trusts: Criteria 53-55

Dallas Water Utilities: Criteria DWU 1-13

City Council approved the most recent revision to the FMPC in August 2022. The status of each criterion is updated annually and presented with the annual budget, at year-end, and for each debt issuance.

Revisions:

09/27/1978

07/08/1981

09/28/2011

10/08/2014

12/13/2017

06/09/2021

08/10/2022

# FINANCIAL MANAGEMENT

## PERFORMANCE CRITERIA

### OPERATING PROGRAM

**1. Property Tax Revenue Limit.** The year-to-year increase of actual revenue from the levy of the ad valorem tax will generally not exceed 3.5%; excluding taxable value gained through annexation or consolidation; excluding the value gained through new construction; excluding expenditure increases mandated by the voters or another governmental entity; and not excluding the valuation gained through revaluation or equalization programs.

Calculation:  
Year-to-year change in revenue: \$127.7 million  
Less  
Change in Voter Mandated Debt: \$(119.2) million  
New Construction: \$27.9 million  
Adjusted Revenue: \$(19.4) million  
Percentage Change: (1.5%)

**Status:** In compliance.

**2. Unassigned Fund Balance Minimum.** The unassigned fund balance of the General Fund, which includes the Emergency and Contingency Reserves, shall be maintained within a range of not less than 50 days and not more than 70 days of the General Fund operating expenditures less debt service. Funds will be allocated from unassigned fund balance only after the City Manager has prepared an analysis and presented it to the City Council. If at any point the unassigned fund balance drops below the 50-day minimum, the City Manager will prepare a plan of how the unassigned fund balance will be brought into compliance, including over multiple years if necessary. If unassigned fund balance exceeds 70 days, the City Manager will recommend to the City Council to use the excess for one-time or non-recurring costs.

Calculation:  
FY 2023-24 Emergency Reserve: \$50 million  
FY 2023-24 Contingency Reserve: \$9.3 million  
FY 2023-24 Residual: \$260.3 million  
Total: \$319.6 million (63.2 days)

**Status:** In compliance.

# FINANCIAL MANAGEMENT

## PERFORMANCE CRITERIA

**3. Contingency Reserve.** The Contingency Reserve, a component of unassigned fund balance, shall be used to provide for unanticipated needs that arise during the year; for example, expenses associated with new service needs that have been identified after the budget process, new public safety or health needs, revenue shortfalls, service enhancements, or opportunities to achieve cost savings. Funds shall be allocated from the Contingency Reserve only after an analysis has been prepared by the City Manager and presented to the City Council outlining the initial and recurring costs associated with the adopted expenditure. Additionally, these funds would be used prior to use of the Emergency Reserve Funds. Funds shall be allocated each year in the budget process to establish and maintain the balance of the Contingency Reserve at a level ranging from 0.5 percent to 1.0 percent of General Fund operating expenditures less debt service. **Status:** In compliance. The FY 2023-24 Contingency Reserve level is \$9.3 million, or 0.50% of the FY 2023-24 Proposed General Fund budget.

**4. Emergency Reserve.** The Emergency Reserve, a component of unassigned fund balance, shall be used to provide for temporary financing of unanticipated or unforeseen extraordinary needs of an emergency nature; for example, costs related to a natural disaster or calamity, a 5 percent decline in property values, or an unexpected liability created by federal or state legislative action. Funds shall be allocated from the Emergency Reserve only after an analysis has been prepared by the City Manager and presented to City Council. The analysis shall provide enough evidence to establish that the remaining balance is adequate to offset potential downturns in revenue sources. The analysis shall address the natures of the adopted expenditure and the revenue requirement in subsequent budget years. Prior to allocating funds from the Emergency Reserve, the City Council shall find that an emergency or extraordinary need exists to justify the use of these funds. Management shall designate up to 5 percent of the General Fund operating expenditures less debt service but not less than \$50 million to the Emergency Reserve. Use of the Emergency Reserve shall require a supermajority of City Council. **Status:** In compliance. The FY 2023-24 Emergency Reserve is \$50 million.

**5. Operating Reserve.** The Risk Reserve shall be maintained at a level, which, together with purchased insurance policies, adequately protects the City's assets against loss. An analysis shall be conducted every three years or when the deductible level of the City's property insurance is modified (whichever is earlier), to determine the appropriate level of this reserve. **Status:** In compliance. The FY 2023-24 Risk Reserve in the proposed budget is \$6.6 million.

**6. Prohibition of Debt for Operating Expenditures.** Debt will not be used to fund current operating expenditures. **Status:** In compliance.

# FINANCIAL MANAGEMENT

## PERFORMANCE CRITERIA

**7. Enterprise Funds Full Cost Funding.** Each enterprise fund of the City will maintain revenues which support the full (direct and indirect) cost of the fund. In addition, each Enterprise Fund should maintain at least 30 days of budgeted operations and maintenance expense in net working capital and avoid cash deficits. Enterprise Funds will maintain positive balances. **Status:** In compliance.

**8. Liability/Claim Fund.** A General Fund liability fund shall be budgeted annually to provide for outstanding and anticipated claims expense and resulting liabilities during the budget year. An individual judgment settlement cap is set at \$5,000,000. The Emergency Reserve will be accessed should the cap be exceeded. An independent actuarial analysis shall be conducted every two years to determine the appropriate level of this fund. Additionally, the liability fund will include an allocation for unanticipated affirmative litigation. **Status:** In compliance.

**9. Landfill Closure/Post-Closure Reserve.** Consider the establishment of a Landfill Closure/Post-Closure Reserve to provide for any future potential liabilities. Analysis will be performed periodically to determine appropriate timing and amount of funding needs. Funds could be allocated from an increase in user fees. **Status:** Sanitation will establish a reserve in FY 2023-24 of \$2.0 million.

**10. Facilities Replacement versus Maintenance Analysis.** Operating expenditures will be programmed to include current costs of fully maintaining City facilities, including parks, streets, levees, vehicles, buildings, and equipment. A cost-benefit analysis will be performed on replacement cost versus projected required maintenance costs to determine the level at which City facilities should be maintained. The analysis will also determine the long-term cost of any potential deferred maintenance cost. Normal maintenance will be funded through the operating budget. **Status:** Not in compliance.

**11. Annual Assessment of Equipment and Maintenance.** An annual assessment and five-year projection for all equipment and maintenance needs should be performed, and a maintenance and replacement schedule developed based on the projection. **Status:** Not in compliance.

**12. User Fees Review.** An annual review of selected fees and charges will be conducted to determine the extent to which the full cost of associated services is being recovered by revenues. All fees and charges will be reviewed at least once every four years. Where feasible and desirable, the City shall set fees and charges to achieve full cost recovery. The City may subsidize the services funded by fees or charges based on other City objectives. If an individual fee increases to achieve full cost recovery is greater than 50 percent, the City may opt to phase the fee increase over three years. **Status:** In compliance.

# FINANCIAL MANAGEMENT

## PERFORMANCE CRITERIA

**13. Employee Benefits Fund Minimum Cash Reserve.** The Employee Benefits Fund will maintain a cash reserve of at least the anticipated end-of-year claims incurred but not paid, and other current liabilities. This does not include incurred but not reported (IBNR) claims. The Employee Benefits Fund will maintain a positive cash balance. **Status:** In compliance.

**14. Internal Service Funds and Enterprise Funds Cash Balances.** Internal Service Funds and Enterprise Funds will maintain positive cash balances. **Status:** In compliance.

### PENSION PROGRAM

**15. Sufficient Funding for Retirement Systems.** All retirement systems will be financed in a manner to systematically fund liabilities. The City will assure sufficient funds are provided to pay current service plus interest on unfunded liabilities plus amortization of the unfunded liabilities over a programmed period. No less than annual reviews will be provided to City Council by the pension funds. **Status:** In compliance.

**16. Actuarial Analysis Required on Retirement Systems.** Actuarial analysis will be performed annually on all retirement systems. Adjustments in benefits and contributions will be authorized only after meeting the test of actuarial soundness. All health plans should have actuarial reviews performed at least biennially to determine the required levels of funding necessary. These health plans shall be financed in a manner to ensure sufficient funds are available to fund current liabilities and provide some reserve levels for extraordinary claims. **Status:** In compliance.

### BUDGETING AND FINANCIAL PLANNING

**17. Balanced Budget.** The City shall operate on a current funding basis. Expenditures shall be budgeted and controlled so as not to exceed current revenues plus the planned use of unassigned fund balance accumulated through prior year surplus. Nonrecurring or one-time revenues should, to the extent possible, only be used for one-time expenditures (expenditures not expected to reoccur and requiring future appropriations) to avoid future shortfalls. **Status:** In compliance.

**18. Five-Year Revenue and Expenditure Projection.** Management will project revenues and expenditures annually for at least five years beyond the current year for the General Fund and each Enterprise Fund of the City. **Status:** In compliance.

# FINANCIAL MANAGEMENT

## PERFORMANCE CRITERIA

**19. Financial Monitoring.** Financial systems will be maintained to monitor expenditures, revenues, and performance of all municipal programs on an ongoing basis. **Status:** In compliance.

**20. Operating Impact of Capital Improvements.** Prior to authorization of new or replacement facilities/buildings or renovation of previously decommissioned facilities/buildings, the City Manager will provide the total estimated capital cost and five-year forecast of ongoing operating and maintenance costs to City Council. Operating expenditures will be programmed to include the cost of implementing service of the capital improvements, and future revenues necessary for these expenditures will be estimated and provided for prior to undertaking the capital improvement. The City Council will authorize each new or reopened facility/building by super-majority vote. **Status:** In compliance.

**21. Comparison of Financial Performance to FMPC.** A report reflecting end of fiscal year status of performance against these criteria will be prepared within 60 days after official presentation of the Comprehensive Annual Financial Report to the City Council. A pro forma report reflecting Adopted Budget status will be submitted with the City Manager's Adopted Budget each year. **Status:** In compliance.

**22. Two-Year Balanced Budget.** Each year, the City Manager shall develop and present to the City Council a two-year balanced budget. The City Council will adopt a one-year budget and set the property tax rate in accordance with State law annually. Expenditures shall be budgeted and controlled so as not to exceed current revenues in each year or City Council approved used of fund balance. **Status:** In compliance.

**23. Over-65 and Disabled Homestead Exemption.** The City will compare the current disabled and over-65 exemption to the most recent annual Consumer Price Index for the Elderly (CPI-E), and the year-over-year change in the average residential market value (whichever is greater) annually and provide the analysis of each scenario to City Council for consideration prior to June 30 for possible modification of this property tax exemption. Changes to property tax exemptions must be provided to the appraisal districts no later than June 30. **Status:** In compliance. Increased exemption on June 14, 2023.

**24. No-New-Revenue Tax Rate Scenario.** The City Manager will develop an estimated No-New-Revenue Tax Rate budget scenario and, if different from the City Manager's recommended budget required by Chapter 11, Section 1 of the City Charter, will provide it to the City Council at the same time. The estimated No-New-Revenue Tax Rate budget scenario will include a prioritized list of services/expenses that could be funded and a prioritized list of services/expenses that could not be funded with the estimated no-new-revenue tax rate. **Status:** In compliance.

# FINANCIAL MANAGEMENT

## PERFORMANCE CRITERIA

**25. Competitive Pay.** The City shall attract, develop, motivate, reward, and retain a high-performing and diverse workforce. The City Manager shall provide analyses and recommendations for the City Council to consider each year in the budget development process to adjust employee pay. The recommendation for adjustments to uniformed employee pay will conform with the applicable meet and confer agreement. The recommendation for adjustments to non-uniformed/civilian employee pay will consider: (1) an annual survey of peer governmental entities; (2) an annual review of the Massachusetts Institute of Technology living wage; (3) a total compensation study every three years to assess market competitiveness; (4) parity with uniformed employee pay adjustments; and (5) budget capacity. **Status:** In compliance.

### CAPITAL AND DEBT MANAGEMENT

**26. Matching of Bonds and Useful Life of Project.** Any capital projects financed through the issuance of bonds shall be financed for a period not to exceed the expected useful life of the project (for example, bonds issued for street resurfacing shall be financed for a period not to exceed 10 years). **Status:** In compliance.

**27. General Obligation (GO) Debt to Market Value of Taxable Property Limit.** The net (non-self-supporting) General Obligation (GO) debt (principal) of Dallas will not exceed 4.0% of the true market valuation of the taxable property of Dallas. **Status:** In compliance. 1.3%.

**28. Direct and Overlapping Debt to Market Value of Taxable Property Limit.** Total direct plus overlapping debt shall be managed to not exceed 8% of market valuation of taxable property of Dallas. All debt, which causes total direct plus overlapping debt to exceed 6.0% of market valuation, shall be carefully planned and coordinated with all overlapping jurisdictions. **Status:** In compliance. 3.6%.

**29. Average GO Bond Maturities.** Average (weighted) GO bond maturities (exclusive of Pension Obligation bonds) shall be kept at or below 10 years. **Status:** In compliance. 7.0 years.

**30. GO Debt Service to Governmental Fund Expenditure Limit.** Annual GO debt service (contribution), including certificates of obligation (CO) debt for risk management funding, shall not exceed 20% of the total governmental fund expenditures (composed of general fund, special funds, debt service funds, and capital project funds). **Status:** In compliance. 16.9%.

# FINANCIAL MANAGEMENT

## PERFORMANCE CRITERIA

**31. Per Capita GO Debt to Personal Income Limit.** Per capita GO debt, including COs, equipment acquisition notes and GO bonds, will be managed to not exceed 10% of the latest authoritative computation of Dallas' per capita annual personal income as determined by the U.S. Department of Commerce Bureau of Economic Analysis. **Status:** In compliance. 5.2%.

**32. Debt Financing for Betterment of Capital Improvements.** Debt may be used to finance betterments intended to extend service life of original permanent capital improvements under the following conditions:

- the original improvement is at or near the end of its expected service life;
- the betterment extends the life of the original improvement by at least one-third of the original service life;
- the life of the financing is less than the life of the betterment; and
- the betterment is financed through either COs or GOs.

**Status:** In compliance.

**33. Interest Earnings from GO Bond Proceeds.** Interest earnings from GO bonds shall be used solely to fund capital expenditures, debt service, or used to fund a reserve for capital contingencies. **Status:** In compliance.

**34. Certificate of Obligation Uses.** COs should be used only to fund tax-supported projects previously approved by the voters; or for risk management funding as authorized by the City Council; or non-tax revenue-supported projects approved by City Council. **Status:** In compliance.

**35. Certificate of Obligation (CO) Limit as Percentage of GO Debt.** CO debt, including that for risk management funding supported by an ad valorem tax pledge, should not exceed 15% of total authorized and issued GO debt. All COs issued in lieu of revenue bonds should not exceed 10% of outstanding GO debt. **Status:** In compliance. 8.6%.

**36. COs for Enterprise Projects.** COs for an enterprise system will be limited to only those projects that can demonstrate the capability to support the certificate debt either through its own revenues or another pledged source other than ad valorem taxes. **Status:** In compliance.

**37. CO Authorization Limit.** CO authorization will remain in effect for no more than five years from the date of approval by the City Council. **Status:** In compliance.



# FINANCIAL MANAGEMENT

## PERFORMANCE CRITERIA

**38. CO Authorization Limit for Risk Management Funding.** COs authorized for risk management funding shall be issued for a term not to exceed 20 years. **Status:** In compliance.

**39. Advance and Current Refunding Criteria.** Advance refunding and forward delivery refunding transactions should be considered when the net present value savings as a percentage of the par amount of refunded bonds is at least 4%. Current refunding transactions should be considered when the net present value savings as a percentage of the par amount of refunded bonds is at least 3%. **Status:** In compliance.

**40. Enterprise Fund Debt Reserve Requirements.** Each Enterprise Fund (where applicable) will maintain fully funded debt service reserves. A surety bond (or other type of credit facility such as a letter of credit) may be used in lieu of funding the reserve if the former is economically advantageous. **Status:** In compliance.

**41. GO Debt Service Fund Minimum Reserve.** The City shall maintain a reserve in the General Obligation Debt Service Fund equal to 5% of the following year's annual principal and interest debt service expense. The Debt Service Fund tax rate and/or future debt will be structured to maintain this debt service reserve. **Status:** In compliance.

## ECONOMIC DEVELOPMENT

**42. Tax Increment Financing Zones Revenue Coverage.** Tax Increment Financing zones should be established where revenues will recover 1.25 times the public cost of debt to provide an adequate safety margin. **Status:** In compliance.

**43. Tax Increment Financing Zone Residential Limit.** A Tax Increment Financing Reinvestment Zone may not be created if more than 10% of the property in the adopted zone, excluding property dedicated for public use, is used for residential purposes. "Residential purposes" includes property occupied by a house, which is less than five living units. **Status:** In compliance.

# FINANCIAL MANAGEMENT

## PERFORMANCE CRITERIA

**44. Reinvestment Zones to Total Tax Base Limit.** Pursuant to the provisions of the Texas Tax Code, the City creates reinvestment zones both for tax increment financing (“TIF RZ”) and for tax abatement (“TA RZ”). TA RZs are created to grant tax abatements on real or business personal property or both located in the TA RZ. For the FMPC, TIF RZs and TA RZs shall be referred to as Reinvestment Zones (“RZ”).

No RZ can be created if the total property tax base of certain TIF RZs plus the total real property and business personal property tax base (if there is business personal property tax being abated) of TARZs exceeds 15% of the total tax base (all real and business personal property) of the City. Reinvestment zones that are no longer collecting tax increment or abating taxes (i.e. now contributing 100% to the City of Dallas property tax revenues) will be excluded from the calculation. **Status:** In compliance.

**45. Public Improvement District (PID) and TIF Service Impact Analysis.** All Public Improvement District (PID) and TIF proposals, even “pay-as-you-go” projects, will be evaluated for service impact. A five-year fiscal note must accompany any request to establish a PID or TIF including repayment terms of any inter-fund borrowing. **Status:** In compliance.

**46. PID and TIF Debt Issuance Criteria.** All adopted PID or TIF debt issuances supported by a district's revenues are subject to the following criteria:

- Coverage Tests—The project should provide for revenues, net of overlapping taxes, of 1.25 times maximum annual debt service requirement. The issuance of TIF bonds may be considered prior to achieving coverage ratio of 1.25 if:
  - a developer or property owner provides a credit enhancement, such as a letter of credit or bond insurance from an AAA-rated financial institution, for the entire amount of the debt issue;
  - if there is insufficient TIF increment revenues to retire TIF bonds, which event consequently requires that the credit enhancement mechanism be called upon to service the TIF bonded indebtedness, contingent liability to reimburse a credit enhancer would be the sole liability of the developer or its affiliates;
  - if there are changes in the rating of the financial institution providing credit enhancement, then that institution shall be replaced with an AAA-rated financial institution within 90 days; and
  - If no replacement of an AAA-rated institution is provided, no further TIF bonds in advance of the 1.25 coverage ratio will be provided for any additional TIF projects undertaken by the developer or its affiliates.
- Additional Bonds Test—The project should include an additional bonds test parallel to the coverage test.

# FINANCIAL MANAGEMENT

## PERFORMANCE CRITERIA

- Reserve Fund—The project should include a debt service reserve fund equal to the maximum annual debt service requirements.
- Limitations on Amount of PID/TIF Bonds—The total amount of PID/TIF indebtedness will be included and managed as part of the City's overlapping debt.
- The total amount of PID/TIF debt outstanding should generally not exceed 20% of the City's outstanding GO indebtedness.
- PID/TIF bonds should be limited to projects consistent with the City's previously adopted Financial Management Performance Criteria for debt issuance.
- PID bonds should be limited to those projects that can demonstrate the ability to support the debt either through its own revenues or another pledge source other than ad valorem taxes.
- PID/TIF bond authorizations should remain in effect for no more than five years from the date of City Council approval.

**Status:** In compliance.

**47. PID and TIF Debt Issuances Maturity Limit.** All adopted PID or TIF debt issuances must mature on or before the termination date of the respective PID or TIF district and, further, all bonds must also conform to the district's Financial Plan by maturing on or before the plan's projected date by which all district expenses would be paid. **Status:** In compliance.

**48. PID and TIF Unrated, High Yield Bond Limit.** The City will not propose the issuance of any unrated, high yield PID/TIF bond that could be labeled a “high-risk bond,” except for small (less than \$5 million) private placements coordinated with the City’s Financial Advisor. All projects must be carefully evaluated for creditworthiness and meet the criteria above, whether a credit rating is obtained. **Status:** In compliance.

**49. PID and TIF Bond Use.** The City should use PID/TIF bonds only when other options have been considered. **Status:** In compliance.

## ACCOUNTING, AUDITING, AND FINANCIAL REPORTING

**50. Conformance with Generally Accepted Accounting Principles (GAAP).** The City will establish and maintain a high degree of accounting practices that conform to Generally Accepted Accounting Principles (GAAP) as set forth by the Governmental Accounting Standards Board (GASB). The GASB is the independent organization that establishes and improves standards of accounting and financial reporting for U.S. state and local governments. **Status:** In compliance.

# FINANCIAL MANAGEMENT

## PERFORMANCE CRITERIA

**51. Annual Independent Audit and Financial Report.** Management will contract with an independent public accounting firm for an annual audit, with the subsequent issuance of an official Annual Comprehensive Financial Report (ACFR) in conformity with GAAP and applicable State statutes. **Status:** In compliance.

**52. Full Disclosure in Financial Statements and Bond Representations.** Full disclosure will be provided in the annual financial statements and bond representations. **Status:** In compliance.

### GRANTS AND TRUSTS

**53. Grants and Gifts Compliance.** All grants will be managed to comply with the laws, regulations and guidance of the grantor; and all gifts and donations will be managed and expended according to the wishes and instructions of the donor. **Status:** In compliance.

**54. Pre-Acceptance Fiscal Review.** Prior to acceptance of proposed gifts and donations and governmental grants, a fiscal review will be conducted. The review should consider matching requirements, impacts on both revenues and expenditures for the next five years, whether the objectives of the gifts, donation or grants meet the strategic goals of the City, and any potential impact of loss of funds. **Status:** In compliance.

**55. Full Cost Recovery from Grants.** For each federal and state grant received by the City, staff will consider the feasibility and appropriateness of minimizing the use of local funds for indirect and/or administrative costs that are attributable to the grant and eligible or allowable expenses based on the grant agreement. Indirect and/or administrative costs will be recovered from the grant as defined by the grant agreement or as defined on the Indirect Cost Rate Proposal Plan calculated based upon the costs established in the Cost Allocation Plan (prepared annually). **Status:** In compliance.

# FINANCIAL MANAGEMENT

## PERFORMANCE CRITERIA

### DALLAS WATER UTILITIES (DWU)

**DWU-1. Matching of Current Revenues and Expenses.** Current revenues will be sufficient to support current expenses including debt service and other obligations of the system. **Status:** In compliance.

**DWU-2. Use of Long-Term Debt.** Long-term debt will be used only for capital expansion, replacement and improvement of plant, not for current expenses. **Status:** In compliance.

**DWU-3. Short-Term Debt Authorization.** Short-term debt, including tax-exempt commercial paper, will be used as authorized for interim financing of projects which result in capital improvements. The authorization of tax-exempt commercial paper will be limited to 20% of the 10-year capital improvement program in effect at the time of the commercial paper authorization. No commercial paper program will be authorized for more than ten years. Outstanding tax-exempt commercial paper will never exceed the amount authorized by City Council. **Status:** In compliance.

**DWU-4. Contingency Reserve Sufficiency.** Contingency reserves will be appropriated at a level sufficient to provide for unanticipated, nonrecurring expenditures. **Status:** In compliance.

**DWU-5. Debt Financing Maturity Limit.** Debt financing for capital projects will not exceed the useful life of the asset, and in no case shall the term exceed 30 years. **Status:** In compliance.

**DWU-6. Unreserved Cash Balance Minimum.** An unreserved cash balance will be maintained such that it provides a minimum quick ratio of 1.50 and at least 30 days of budgeted expenditures for operations and maintenance in net working capital. **Status:** In compliance.

**DWU-7. Debt Service Coverage Requirements.** Net revenues available for debt service should be at least 1.5 times the maximum annual principal and interest requirements of relevant outstanding revenue bonds at the end of the fiscal year, and at least 1.3 times maximum-year requirements at all times, measured during a fiscal year using the previous year net revenues available for debt service. **Status:** In compliance.

**DWU-8. Use of Excess Current Revenues.** Current revenues which are more than operating expenses and debt service will be used for capital expenditures and other water and wastewater purposes. **Status:** In compliance.

# FINANCIAL MANAGEMENT

## PERFORMANCE CRITERIA

**DWU-9. Funding from Current Rates Relationship to Depreciation Expense.** Funds available from current rates in each fiscal year for system rehabilitation, replacement, and expansion will be appropriated equal to or more than financial statement depreciation expense reasonably estimated in the same year. **Status:** In compliance.

**DWU-10. Capital Financing Methods and Equity to Debt Ratio.** Capital financing will be provided through a combination of revenue bonds, current revenues, contributed capital, and short-term debt. An equity to debt ratio of at least 20% should be maintained on all capital projects. **Status:** In compliance.

**DWU-11. Cost of Services Studies.** Retail cost of service studies will be performed at least every two years and reviewed annually. Rate adjustments will be recommended when required, but, normally, no more frequently than annually. **Status:** In compliance.

**DWU-12. Wholesale Water and Wastewater Rates.** Wholesale treated water rates for customer cities and other governmental entities will be determined based on the inter-city agreement currently in effect. Wholesale wastewater and untreated water rates will be determined based on contractual agreements with wholesale customers. Rates shall be adjusted annually if cost of service studies indicates a need therefore. **Status:** In compliance.

**DWU-13. Use of Funds Generated by DWU.** Funds generated by DWU will be used solely for the development, operation, and maintenance of the water and wastewater utility system. **Status:** In compliance.

# DEBT SERVICE

## OVERVIEW

### City of Dallas Total Outstanding Summary As of 9/30/2023

Entity	Total Outstanding Principal	Total Outstanding Interest <sup>1</sup>	Total Outstanding Balance
General Obligation Debt	1,948,280,416	1,023,484,397	2,971,764,814
Equipment Acquisition Notes	105,375,000	9,151,325	114,526,325
Certificates of Obligation	107,200,000	22,562,750	129,762,750
<b>Tax Supported Debt</b>	<b>\$ 2,160,855,416</b>	<b>\$ 1,055,198,472</b>	<b>\$ 3,216,053,889</b>
Convention Center	214,365,000	75,682,350	290,047,350
Dallas Water Utilities	2,599,935,000	1,128,303,144	3,728,238,144
<b>Total Revenue Bonds</b>	<b>\$ 2,814,300,000</b>	<b>\$ 1,203,985,494</b>	<b>\$ 4,018,285,494</b>
<b>Grand Total</b>	<b>\$ 4,975,155,416</b>	<b>\$ 2,259,183,966</b>	<b>\$ 7,234,339,383</b>

1. Total Outstanding Interest does not include the 2010 BABs subsidy

# DEBT SERVICE

## GENERAL OBLIGATION DEBT

### *Introduction*

The General Obligation Debt Service Fund provides for the payment of principal and interest on the City's outstanding general obligation (GO) bonds, certificates of obligation (CO), tax notes and contractual obligations, as well as interest on outstanding GO commercial paper. Debt financing is used to pay for large capital projects. By using debt, the project costs are allocated over the life of the asset. Capital projects may include improvements to and/or construction of the City's street system, parks and recreational facilities, libraries, police and fire protection facilities, and flood protection and the storm drainage system. The Financial Management Performance Criteria (FMPC) address debt management and other requirements adopted by the City Council. The FMPC provide additional guidance on the issuance of debt, including restricting the length of maturities, use of COs, and the amount and purpose for which bonded debt may be issued.

The primary source of revenue for the Debt Service Fund is the property tax, also known as the ad valorem tax. The ad valorem tax rate of 73.93 cents per \$100 assessed value is split into two rates: a debt service tax rate and a rate to support the City's operating and maintenance costs. Approximately 28 percent (20.40 cents) of the resulting tax revenue is used to pay principal and interest on the City's outstanding GO debt. The remaining 72 percent (53.53 cents) is used to pay for operating and maintenance costs incurred in the General Fund.

Due to the level principal structure of most bond issues, the principal and interest payments of the existing GO debt decline annually. This repayment schedule creates capacity to issue new debt within the existing debt service tax rate and lowers interest costs versus a level annual payment.



# DEBT SERVICE

## Legal Debt Margin

The Dallas City Charter (Chapter XXI, Section 3) limits the maximum bonded indebtedness payable from taxation to 10 percent of assessed property value. However, the FMPC limit the net GO debt to four percent of the true market valuation of the taxable property of Dallas. Debt issued as of September 30, 2024 will comprise 1.3 percent of the assessed value of \$198.3 billion and 1.0 percent of the market value of taxable property of \$268.0 billion. Thus, the City will continue to comply with both requirements as of September 30, 2023.

Assessed Value	\$198,272,090,573
10% Legal Debt Margin	\$19,827,209,057
Projected GO Debt 9/30/24*	\$2,565,388,438
GO Debt as a Percentage of Assessed Property Value	1.3%
Market Value of Taxable Property	\$268,000,549,586
4% FMPC Limit	\$10,720,021,983
Projected GO Debt 9/30/24*	\$2,565,388,438
GO Debt as a Percentage of Market Value	1.0%

\*Principal only

## FY 2023-24 Debt Service Budget

The FY 2023-24 budget includes principal and interest payments of \$386.2 million on outstanding GO debt. Principal and interest expenses for existing debt in FY 2023-24 are \$277.9 million and \$109.0 million, respectively. The City anticipates issuing \$134.8 million in GO bonds in FY 2023-24, \$30.5 million in equipment acquisition notes in FY 2023-24 and \$30.5 million in FY 2024-25, \$78.5 million in COs in FY 2023-24, and \$105.7 million in master lease in FY 2023-24 and \$9.2 million in FY 2024-25. The FY 2023-24 issuance of master lease includes \$89.7 million of unissued appropriations from FY 2022-23. General Obligation Bond funded projects will continue to be awarded using commercial paper and refunded later with GO bonds.

In FY 2010-11, the City implemented a commercial paper program to provide interim financing of voter-approved capital improvement projects. The fees associated with the commercial paper program and interest on outstanding commercial paper are included in the General Fund budget. The City may allow cash proceeds in the City’s investment pool to cover the cash need that may exist between the time of project expense and when commercial paper is sold for the interim financing.

# DEBT SERVICE

In FY 2023-24, the Master Lease Purchase Program transitioned from the General Fund to the Debt Service Fund. The structure of the program will remain largely unchanged and the General Fund's payment schedule will phase out in FY 2031-32.

## *Selected Financial Management Performance Criteria—Debt Management*

These key criteria, established to ensure sound management of the City's financial resources, are listed below to detail the effects of the issuance of new debt.

Criteria	09/30/22 Actual	09/30/23 Actual	09/30/24 Budget
Total direct plus overlapping debt not to exceed 8% of the market value of taxable property*	3.9% In compliance	3.6% In compliance	3.5% In compliance
Weighted average GO bond maturities (exclusive of pension obligation bonds) not to exceed 10 years	7.9 years In compliance	7.4 years In compliance	7.0 years In compliance
CO debt not to exceed 15% of total authorized and issued GO debt*	3.0% In compliance	5.0% In compliance	8.6% In compliance
Per capita GO debt not to exceed 10% of latest authoritative computation of per capita annual income*	4.9% In compliance	4.8% In compliance	5.2% In compliance

\*Calculations based on principal only

# DEBT SERVICE

## Statement of General Obligation (GO) Bonded Indebtedness As of 09/30/2023

Unit Number	Issue Name	Issue Date	Original Issue Amount	True Interest Cost	Outstanding Principal
600	GO Pension Bonds (Current Interest), Taxable Series 2005A	2/16/2005	186,575,000	5.0%	50,000,000
601	GO Pension Bonds (Capital Appreciation), Taxable Series 2005B	2/16/2005	137,772,609	5.4%	45,315,416
628	GO Bonds (Build America Bonds), Taxable Series 2010B	3/30/2010	85,380,000	4.7%	53,740,000
1692	GO Refunding and Improvement Bonds, Series 2014	12/22/2014	529,365,000	2.5%	305,875,000
1700	GO Refunding and Improvement Bonds, Series 2015	12/10/2015	195,075,000	3.1%	119,195,000
1843	GO Refunding and Improvement Bonds, Series 2017	12/12/2017	301,960,000	2.9%	212,600,000
W257	GO Refunding Bonds, Backpay Lawsuit 1, Series 2018B	8/7/2018	58,715,000	3.3%	50,105,000
1887	GO Refunding Bonds, Backpay Lawsuit 2, Series 2019B	5/15/2019	153,950,000	2.7%	123,150,000
1886	GO Improvement Bonds, Series 2019A (2006, 2012, and 2017 BP)	5/15/2019	235,595,000	2.7%	188,475,000
0640	GO Refunding and Improvement Bonds, Series 2020A	11/12/2020	208,875,000	1.9%	146,205,000
0647	GO Refunding Bonds, Taxable Series 2020B	11/12/2020	76,920,000	0.8%	37,395,000
3483	GO Refunding & Improvement Bonds, Series 2021	11/18/2021	237,115,000	1.7%	201,570,000
3483	GO Improvement Bonds, Taxable Series 2021	11/18/2021	3,135,000	1.6%	2,820,000
W974	GO Refunding and Improvement Bonds, Series 2023A	6/6/2023	381,135,000	-	381,135,000
W958	GO Refunding and Improvement Bonds, Series 2013A	6/6/2023	30,700,000	-	30,700,000
<b>Total GO Bonds</b>			<b>\$ 2,822,267,609</b>		<b>\$1,948,280,416</b>
643	Equipment Acquisition Note, Series 2020	7/2/2020	29,665,000	0.4%	11,860,000
0649	Equipment Acquisition Note, Series 2020B	11/12/2020	24,565,000	0.5%	14,735,000
3482	Equipment Acquisition Note, Series 2021	11/18/2021	26,880,000	0.6%	21,500,000
X022	Equipment Acquisition Note, Series 2023	1/12/2023	71,600,000	-	57,280,000
<b>Total Equipment Acquisition Notes</b>			<b>\$ 152,710,000</b>		<b>\$ 105,375,000</b>
0644	Certificates of Obligation, Series 2020	7/2/2020	16,000,000	1.5%	11,200,000
3481	Certificates of Obligation, Series 2021	11/18/2021	45,920,000	1.0%	40,815,000
W975	Combination Tax and Revenue Certificates of Obligation, Series 2023	6/6/2023	55,185,000	-	55,185,000
<b>Total Certificates of Obligation</b>			<b>\$ 117,105,000</b>		<b>\$ 107,200,000</b>
<b>Total GO Debt</b>			<b>\$ 3,092,082,609</b>		<b>\$2,160,855,416</b>

# DEBT SERVICE

## General Obligation Debt Service Requirements As of 09/30/2023

Fiscal Year	Outstanding Debt <sup>1</sup>		
	Principal	Interest <sup>2</sup>	Total
2024	253,095,000	89,823,024	342,918,024
2025	215,576,834	113,700,077	329,276,910
2026	199,845,114	105,214,303	305,059,416
2027	185,472,694	97,677,248	283,149,942
2028	144,569,062	91,195,779	235,764,841
2029	133,918,642	86,184,904	220,103,547
2030	134,290,730	81,483,749	215,774,479
2031	124,250,840	77,067,197	201,318,037
2032	120,188,960	73,380,090	193,569,050
2033	109,757,046	70,483,271	180,240,317
2034	104,359,198	68,175,803	172,535,001
2035	84,611,297	59,836,225	144,447,522
2036	69,830,000	11,746,569	81,576,569
2037	69,980,000	9,275,669	79,255,669
2038	55,705,000	7,038,806	62,743,806
2039	51,425,000	5,157,634	56,582,634
2040	31,955,000	3,638,325	35,593,325
2041	31,955,000	2,410,800	34,365,800
2042	23,835,000	1,303,125	25,138,125
2043	16,235,000	405,875	16,640,875
	<b>\$ 2,160,855,416</b>	<b>\$ 1,055,198,472</b>	<b>\$ 3,216,053,889</b>

1. Total Outstanding Debt does not include outstanding Commercial Paper notes.
2. Total Outstanding Interest does not include the 2010 BABs subsidy.

# DEBT SERVICE

## General Obligation Debt Service Fund Statement of Revenues and Expenditures

	FY 2021-22 Actual	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
<b>Beginning Balance</b>	<b>69,564,897</b>	<b>88,548,482</b>	<b>84,537,164</b>	<b>114,061,997</b>	<b>137,246,228</b>
<b>Revenues</b>					
Ad Valorem Taxes	322,461,172	365,670,959	364,764,284	401,665,941	423,446,879
Interest Earnings	510,885	200,000	2,004,925	500,000	500,000
Department Transfers	4,399,642	16,005,958	7,699,486	14,829,282	23,571,152
Pension Obligation Bond Transfers	16,386,105	17,431,049	17,416,447	18,001,096	20,099,317
Insurance Payout		8,000,000		8,000,000	
"Build America Bonds" Federal Subsidy	1,094,193	990,195	990,195	875,422	760,014
<b>Total Revenues</b>	<b>344,851,997</b>	<b>408,298,161</b>	<b>392,875,338</b>	<b>443,871,742</b>	<b>468,377,362</b>
<b>Total Available Resources</b>	<b>414,416,894</b>	<b>496,846,643</b>	<b>477,412,502</b>	<b>557,933,739</b>	<b>605,623,590</b>
<b>Expenses</b>					
Principal and Interest	296,141,781	302,494,011	308,242,766	342,918,024	329,276,910
Commercial Paper Payment		15,000,000	22,405,000		
TIF Increment Payment	28,005,563	32,846,729	32,702,739	34,463,132	37,370,862
General Obligation (GO) Bonds		20,498,500		15,213,000	22,303,987
Certificate of Obligation (COs)		14,865,000		9,752,500	9,748,450
Master Lease		24,933,129		10,560,831	24,273,236
Equipment Acquisition Notes		1,677,500		7,780,025	15,224,440
<b>Total Expenses</b>	<b>324,147,344</b>	<b>412,314,869</b>	<b>363,350,504</b>	<b>420,687,511</b>	<b>438,197,886</b>
Changes in Encumbrances and other Balance Sheet Accounts	(5,732,386)				
<b>Ending Balance</b>	<b>84,537,164</b>	<b>\$84,531,774</b>	<b>\$114,061,997</b>	<b>\$137,246,228</b>	<b>\$167,425,705</b>

## General Obligation Bond Authority

The City's current authority to issue voted GO debt originates from bond elections conducted in 2017. The table below lists the amount of debt authorized, the amount issued to date, and the amount remaining unissued.

Proposition	Amount Authorized	Amount Issued to Date	Amount Unissued
<b>2017 Bond Program- Authorized by voters in November 2017</b>			
(A) Street and Transportation Improvements	533,981,000	502,225,000	31,756,000
(B) Parks and Recreation Facilities	261,807,000	188,836,000	72,971,000
(C) Fair Park Improvements	50,000,000	47,420,000	2,580,000
(D) Flood Protection and Storm Drainage Improvements	48,750,000	37,660,000	11,090,000
(E) Library Facilities and Improvements	15,589,000	15,589,000	-
(F) Cultural and Performing Arts Facilities	14,235,000	14,235,000	-
(G) Public Safety Facilities	32,081,000	30,039,000	2,042,000
(H) City Hall and City Service and Admin. Facilities Repairs and Improvements	18,157,000	11,286,000	6,871,000
(I) Economic Development Program	55,400,000	47,912,000	7,488,000
(J) Housing Facilities for the Homeless	20,000,000	20,000,000	-
<b>Total 2017 Bond Program</b>	<b>1,050,000,000</b>	<b>915,202,000</b>	<b>134,798,000</b>

# DEBT SERVICE

## *Master Lease Purchase Program*

The Master Lease Purchase Program (MLPP) is a lease revenue finance program used by the City to finance capital equipment and technology items. The City has used this program since FY 2011-12. The financing vehicle for the MLPP is a tax-exempt revenue commercial paper program established pursuant to Public Property Finance Act, Texas Local Gov't. Code Ann. §271.001 et seq.

Under the program, the City borrows money to pay for equipment or other eligible equipment-type projects by issuing tax-exempt revenue, known as "Schedule A," to the Master Equipment Lease/Purchase Agreement. The financing agent and the City enter a lease pursuant to which the lessor acquires the equipment or other project and leases it to the City, who is required to make lease payments to the lessor to repay the principal and interest on the lease. When the lease is fully paid, possession of the equipment or other financed project is transferred to the City. The City may pay off the lease at any time without penalty.

The City entered a Master Equipment Lease/Purchase Agreement with Bank of America Public Capital Corp. on December 1, 2011, which expired in FY 2015-16. A second five-year agreement was entered on May 24, 2016. On April 14, 2021, an amendment was executed to extend the term of the agreement until September 30, 2022. As of September 2022, the City has entered 67 Schedule A agreements totaling \$337.8 million (principal \$313.0 million and interest \$24.9 million). The MLPP under this structure ended on September 30, 2022. The City completed a Request for Proposal (RFP) seeking a new bank to provide an MLPP and is currently anticipating the outcome of the RFP.

The MLPP may be used to finance the City's acquisition of heavy equipment, computer hardware/software, and other personal property with a minimum useful life of three years. Lease drawdowns are used to pay invoices or provide up-front funding for systems subject to multi-year implementation schedules. The City has drawn down lease funding in three term types depending on the useful life of the purchased equipment. Technology items such as computer hardware and software are leased over a three-year term, vehicles and heavy equipment are leased over a five-year term, and fire apparatus are leased over a 10-year term.

## *Lease Payments*

The interest rate for each lease is set at the time the funds are drawn and is fixed for the term of the lease. The interest rate is determined through a calculation based on the "Swap Index" published by the Intercontinental Exchange, Inc

# DEBT SERVICE

The table that follows displays detail for completed draws of \$28.8 million for FY 2023-24 and \$24.3 million for FY 2024-25.

Lease Schedule	Date of Issue	FY 2023-24			FY 2024-25		
		Principal	Interest	Total	Principal	Interest	Total
Schedule A No. 9 Fire Apparatus	2/9/2015	1,274,640	37,233	1,311,873	648,421	7,515	655,937
Schedule A No. 16 Fire Apparatus	5/24/2016	509,832	20,249	530,081	518,737	11,345	530,081
Schedule A No. 18 Fire Apparatus	3/30/2017	113,801	9,114	122,915	116,531	6,384	122,915
Schedule A No. 24 Fire Apparatus	11/15/2017	552,766	49,513	602,279	565,559	36,720	602,279
Schedule A No. 29 Fire Apparatus	3/7/2018	137,085	8,550	145,635	140,823	4,813	145,635
Schedule A No. 30 P25 Radio System	4/30/2018	1,710,789	239,985	1,950,773	1,758,736	192,037	1,950,773
Schedule A No. 33 Fire Apparatus	9/26/2018	321,621	54,108	375,728	332,326	43,403	375,728
Schedule A No. 35 Fire Apparatus	12/27/2018	283,850	46,373	330,222	293,040	37,182	330,222
Schedule A No. 39 P25 Radio System	3/27/2019	3,102,695	490,877	3,593,573	3,182,982	410,591	3,593,573
Schedule A No. 40 Fire Apparatus	5/24/2019	439,790	67,914	507,703	451,987	55,716	507,703
Schedule A No. 42 Ambulance & Fire Equipment General Fleet & Equipment	5/24/2019	409,329	5,045	414,374	-	-	-
Schedule A No. 43 Sanitation Fleet & Equipment	5/24/2019	119,912	1,478	121,389	-	-	-
Schedule A No. 45 Sanitation Fleet & Equipment	9/26/2019	75,399	1,083	76,483	-	-	-
Schedule A No. 46 Fire Apparatus	9/26/2019	229,080	30,228	259,308	234,072	25,236	259,308

# DEBT SERVICE

Lease Schedule	Date of Issue	FY 2023-24			FY 2024-25		
		Principal	Interest	Total	Principal	Interest	Total
Schedule A No. 47	9/26/2019	1,328,878	19,093	1,347,972	-	-	-
General Fleet & Equipment		1,328,878	19,093	1,347,972	-	-	-
Schedule A No. 49	4/16/2020	261,751	3,834	265,584	132,022	770	132,792
Ambulance & Fire Equipment		14,094	206	14,300	7,109	41	7,150
General Fleet & Equipment		247,657	3,627	251,284	124,913	729	125,642
Schedule A No. 50	4/16/2020	60,742	6,303	67,045	61,709	5,336	67,045
EFM Shop Equipment		60,742	6,303	67,045	61,709	5,336	67,045
Schedule A No. 51	4/16/2020	1,229,751	18,011	1,247,762	620,262	3,619	623,881
Sanitation Fleet & Equipment		1,229,751	18,011	1,247,762	620,262	3,619	623,881
Schedule A No. 53	10/5/2020	1,167,313	23,864	1,191,177	1,180,893	10,284	1,191,177
Ambulance & Fire Equipment		553,327	11,312	564,639	559,764	4,875	564,639
General Fleet & Equipment		613,986	12,552	626,538	621,129	5,409	626,538
Schedule A No. 54	10/5/2020	674,383	73,071	747,454	684,740	62,714	747,454
Fire Apparatus		674,383	73,071	747,454	684,740	62,714	747,454
Schedule A No. 55	10/5/2020	319,284	6,527	325,811	322,998	2,813	325,811
Sanitation Fleet & Equipment		319,284	6,527	325,811	322,998	2,813	325,811
Schedule A No. 56	6/15/2021	486,671	2,604	489,274	-	-	-
Citywide Technology		283,990	1,519	285,510	-	-	-
DPD Technology		304	2	306	-	-	-
DPD In-Car DVR Replacement		20,961	112	21,074	-	-	-
DPD TAAG Surveillance Camera Replacement		181,415	971	182,385	-	-	-
Schedule A No. 57	6/15/2021	547,515	16,195	563,710	554,656	9,054	563,710
Ambulance & Fire Equipment		26,797	793	27,590	27,147	443	27,590
EFM Shop Equipment		59,969	1,774	61,743	60,752	992	61,743
General Fleet & Equipment		460,748	13,629	474,377	466,758	7,619	474,377
Schedule A No. 58	6/15/2021	591,863	17,507	609,370	599,583	9,788	609,370
Sanitation Fleet & Equipment		591,863	17,507	609,370	599,583	9,788	609,370
Schedule A No. 59	6/15/2021	491,125	73,376	564,501	500,650	63,851	564,501
Fire Apparatus		32,130	4,800	36,931	32,753	4,177	36,931
Fire Mobile Air Supply		458,995	68,575	527,570	467,896	59,674	527,570
Schedule A No. 60	7/29/2022	1,082,267	47,376	1,129,643	555,216	9,605	564,821
Citywide Technology		873,420	38,233	911,653	448,075	7,752	455,827
DPD TAAG Surveillance Camera Replacement		208,847	9,142	217,989	107,141	1,854	108,995
Schedule A No. 61	7/29/2022	652,932	75,351	728,282	675,254	53,029	728,282
Ambulance & Fire Equipment		327,955	37,847	365,802	339,167	26,635	365,802
General Fleet & Equipment		324,976	37,503	362,480	336,087	26,393	362,480
Schedule A No. 62	7/29/2022	18,799	2,170	20,969	19,442	1,527	20,969
Sanitation Fleet & Equipment		18,799	2,170	20,969	19,442	1,527	20,969
Schedule A No. 63	7/29/2022	49,597	5,724	55,321	51,293	4,028	55,321
EFM Shop Technology		17,311	1,998	19,308	17,902	1,406	19,308
Fire Apparatus		8,288	956	9,245	8,572	673	9,245
Fire Mobile Air Supply		23,999	2,770	26,768	24,819	1,949	26,768



# DEBT SERVICE

Lease Schedule	Date of Issue	FY 2023-24			FY 2024-25		
		Principal	Interest	Total	Principal	Interest	Total
<i>Schedule A No. 64</i>	8/30/2022	4,263,444	302,622	4,566,066	4,433,948	132,119	4,566,066
Citywide Technology		1,792,088	127,204	1,919,292	1,863,757	55,534	1,919,292
Public Safety MDC Replacement		453,079	32,160	485,239	471,199	14,040	485,239
DPD In-Car DVR Replacement		1,215,816	86,299	1,302,115	1,264,439	37,677	1,302,115
DPD TAAG Surveillance Camera Replacement		802,461	56,959	859,421	834,553	24,867	859,421
<i>Schedule A No. 65</i>	8/30/2022	3,040,231	472,671	3,512,902	3,159,714	353,188	3,512,902
Ambulance & Fire Equipment		31,794	4,943	36,737	33,044	3,694	36,737
EFM Shop Technology		3,427	533	3,960	3,562	398	3,960
General Fleet & Equipment		3,005,010	467,195	3,472,205	3,123,109	349,096	3,472,205
<i>Schedule A No. 66</i>	8/30/2022	40,355	6,274	46,629	41,941	4,688	46,629
Sanitation Fleet & Equipment		40,355	6,274	46,629	41,941	4,688	46,629
<i>Schedule A No. 67</i>	9/30/2022	669,394	280,037	949,431	696,676	252,755	949,431
Ambulance & Fire Equipment		5,546	2,320	7,866	5,772	2,094	7,866
Fire Apparatus		106,616	44,602	151,218	110,961	40,257	151,218
P25 Radio System		557,233	233,115	790,348	579,943	210,404	790,348
<b>Total Completed Draws</b>		<b>\$ 26,256,885</b>	<b>\$ 2,514,358</b>	<b>\$ 28,771,242</b>	<b>\$ 22,534,211</b>	<b>\$ 1,810,108</b>	<b>\$ 24,344,319</b>
<i>Schedule A No. 68</i>	12/1/2023	3,519,243	600,985	4,120,229	3,727,043	393,185	4,120,229
DPD TAAG Surveillance Camera 1/5 Annual		222,912	38,067	260,979	236,074	24,905	260,979
Public Safety MDC 1/5 Annual Replacement		209,602	35,794	245,396	221,979	23,418	245,396
DPD In-Car DVR 1/5 Annual Replacement		293,779	50,169	343,947	311,125	32,822	343,947
Laptop/Desktop 1/5 Annual Replacement		471,605	80,537	552,142	499,452	52,690	552,142
IT Network Equipment 1/5 Annual Replacement		440,165	75,167	515,332	466,155	49,177	515,332
IT Security Equipment 1/5 Annual Replacement		83,841	14,318	98,159	88,791	9,367	98,159
Technology Infrastructure Redesign		1,797,340	306,934	2,104,273	1,903,467	200,807	2,104,273
<i>Schedule A No. 69</i>	12/1/2023	1,073,656	314,864	1,388,520	1,133,409	255,111	1,388,520
DFD-Ambulance Replacement		1,073,656	314,864	1,388,520	1,133,409	255,111	1,388,520
<i>Schedule A No. 70</i>	12/1/2023	924,279	607,526	1,531,805	973,441	558,364	1,531,805
DFD- Apparatus Replacement		924,279	607,526	1,531,805	973,441	558,364	1,531,805
<i>Schedule A No. 71</i>	3/1/2024	1,734,386	325,728	2,060,114	3,621,653	498,575	4,120,229
DPD TAAG Surveillance Camera 1/5 Annual		109,858	20,632	130,489	229,399	31,580	260,979
Public Safety MDC 1/5 Annual Replacement		103,298	19,400	122,698	215,702	29,695	245,396
DPD In-Car DVR 1/5 Annual Replacement		144,783	27,191	171,974	302,328	41,620	343,947
Laptop/Desktop 1/5 Annual Replacement		232,421	43,650	276,071	485,329	66,813	552,142
IT Network Equipment 1/5 Annual Replacement		216,926	40,740	257,666	452,974	62,359	515,332
IT Security Equipment 1/5 Annual Replacement		41,319	7,760	49,079	86,281	11,878	98,159
Technology Infrastructure Redesign		885,782	166,355	1,052,137	1,849,642	254,631	2,104,273
<i>Schedule A No. 72</i>	3/1/2024	529,560	164,700	694,260	1,103,128	285,392	1,388,520
DFD-Ambulance Replacement		529,560	164,700	694,260	1,103,128	285,392	1,388,520
<i>Schedule A No. 73</i>	3/1/2024	456,153	309,750	765,903	948,541	583,264	1,531,805
DFD- Apparatus Replacement		456,153	309,750	765,903	948,541	583,264	1,531,805

# DEBT SERVICE

Lease Schedule	Date of Issue	FY 2023-24			FY 2024-25		
		Principal	Interest	Total	Principal	Interest	Total
<i>Schedule A No. 74</i>	9/1/2024	-	-	-	3,519,243	600,985	4,120,229
DPD TAAG Surveillance Camera 1/5 Annual		-	-	-	222,912	38,067	260,979
Public Safety MDC 1/5 Annual Replacement		-	-	-	209,602	35,794	245,396
DPD In-Car DVR 1/5 Annual Replacement		-	-	-	293,779	50,169	343,947
Laptop/Desktop 1/5 Annual Replacement		-	-	-	471,605	80,537	552,142
IT Network Equipment 1/5 Annual Replacement		-	-	-	440,165	75,167	515,332
IT Security Equipment 1/5 Annual Replacement		-	-	-	83,841	14,318	98,159
Technology Infrastructure Redesign		-	-	-	1,797,340	306,934	2,104,273
<i>Schedule A No. 75</i>	9/1/2024	-	-	-	1,073,656	314,864	1,388,520
DFD-Ambulance Replacement		-	-	-	1,073,656	314,864	1,388,520
<i>Schedule A No. 76</i>	9/1/2024	-	-	-	924,279	607,526	1,531,805
DFD- Apparatus Replacement		-	-	-	924,279	607,526	1,531,805
<i>Schedule A No. 77</i>	12/1/2024	-	-	-	963,133	164,475	1,127,608
DPD TAAG Surveillance Camera 1/5 Annual		-	-	-	111,456	19,033	130,489
Public Safety MDC 1/5 Annual Replacement		-	-	-	104,801	17,897	122,698
DPD In-Car DVR 1/5 Annual Replacement		-	-	-	146,889	25,084	171,974
Laptop/Desktop 1/5 Annual Replacement		-	-	-	235,803	40,268	276,071
IT Network Equipment 1/5 Annual Replacement		-	-	-	220,082	37,584	257,666
IT Security Equipment 1/5 Annual Replacement		-	-	-	41,920	7,159	49,079
Technology Infrastructure Redesign		-	-	-	102,181	17,450	119,631
<i>Schedule A No. 78</i>	12/1/2024	-	-	-	357,885	104,955	462,840
DFD-Ambulance Replacement		-	-	-	357,885	104,955	462,840
<i>Schedule A No. 79</i>		-	-	-	308,093	202,509	510,602
DFD- Apparatus Replacement		-	-	-	308,093	202,509	510,602
<i>Schedule A No. 80</i>	3/1/2025	-	-	-	474,660	89,144	563,804
DPD TAAG Surveillance Camera 1/5 Annual		-	-	-	54,929	10,316	65,245
Public Safety MDC 1/5 Annual Replacement		-	-	-	51,649	9,700	61,349
DPD In-Car DVR 1/5 Annual Replacement		-	-	-	72,391	13,596	85,987
Laptop/Desktop 1/5 Annual Replacement		-	-	-	116,210	21,825	138,035
IT Network Equipment 1/5 Annual Replacement		-	-	-	108,463	20,370	128,833
IT Security Equipment 1/5 Annual Replacement		-	-	-	20,660	3,880	24,540
Technology Infrastructure Redesign		-	-	-	50,358	9,458	59,815
<i>Schedule A No. 81</i>	3/1/2025	-	-	-	176,520	54,900	231,420
DFD-Ambulance Replacement		-	-	-	176,520	54,900	231,420
<i>Schedule A No. 82</i>	3/1/2025	-	-	-	152,051	103,250	255,301
DFD- Apparatus Replacement		-	-	-	152,051	103,250	255,301
<b>Total Anticipated Draws</b>		\$ 8,237,278	\$ 2,323,553	\$ 10,560,831	\$ 19,456,738	\$ 4,816,498	\$ 24,273,236

# DEBT SERVICE

## CONVENTION CENTER

### *Introduction*

The Convention Center Debt Service Fund provides for the payment of principal and interest on the Convention Center’s outstanding revenue bonded indebtedness. In October 2021, the Convention Center issued Hotel Occupancy Tax Revenue Refunding Bonds, Series 2021, resulting in an annual debt service savings of approximately \$4.0 million that is reallocated to support the Kay Bailey Hutchison Convention Center Dallas Master Plan.

Per Chapter 351 of the Texas Tax Code, 4.718 percent of the City's seven percent Hotel Occupancy Tax is pledged for repayment of the debt. Revenues from this source are transferred to the Debt Service Fund to meet annual principal and interest payments.

### *Credit Ratings*

The Convention Center complex currently holds A+ and A ratings from Fitch Ratings and Standard & Poor’s, respectively.

### *FY 2023-24 and FY 2024-25 Debt Service Budget*

The FY 2023-24 budget includes \$10.4 million in principal payments and \$8.9 million in interest payments on existing debt. The FY 2024-25 budget provides for estimated principal and interest of \$11.0 million and \$8.4 million, respectively.

# DEBT SERVICE

*Convention Center  
 Statement of Revenue Bonded Indebtedness  
 As of 09/30/2023*

Unit Number	Issue Name	Issue Date	Original Issue Amount	True Interest Cost	Outstanding Principal
9295	Hotel Occupancy Tax Revenue Refunding Bonds, Series 2021	11/16/2021	232,895,000	2.7%	214,365,000
<b>Total Convention Center Debt</b>			<u>\$232,895,000</u>		<u>\$214,365,000</u>

# DEBT SERVICE

*Convention Center  
Debt Service Requirements  
As of 9/30/2023*

Fiscal Year	Outstanding Debt		
	Principal	Interest	Total
2024	10,430,000	8,903,500	19,333,500
2025	10,955,000	8,382,000	19,337,000
2026	11,505,000	7,834,250	19,339,250
2027	12,080,000	7,259,000	19,339,000
2028	12,560,000	6,775,800	19,335,800
2029	13,065,000	6,273,400	19,338,400
2030	13,585,000	5,750,800	19,335,800
2031	14,130,000	5,207,400	19,337,400
2032	14,695,000	4,642,200	19,337,200
2033	15,280,000	4,054,400	19,334,400
2034	15,890,000	3,443,200	19,333,200
2035	16,530,000	2,807,600	19,337,600
2036	17,190,000	2,146,400	19,336,400
2037	17,880,000	1,458,800	19,338,800
2038	18,590,000	743,600	19,333,600
	<b>\$ 214,365,000</b>	<b>\$ 75,682,350</b>	<b>\$ 290,047,350</b>

# DEBT SERVICE

## Convention Center Statement of Debt Service Revenues and Expenditures

	FY 2021-22 Actual	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
<b>Beginning Balance</b>	\$ 4,209,452	\$ 11,773,226	\$ 5,818,309	\$ 5,818,309	\$ 5,818,309
Revenues					
Transfers	17,551,465	19,335,250	19,335,250	19,333,500	19,337,000
Interest/Other	(2,414)	-	-	-	-
<b>Total Revenues</b>	<b>\$ 17,549,051</b>	<b>\$ 19,335,250</b>	<b>\$ 19,335,250</b>	<b>\$ 19,333,500</b>	<b>\$ 19,337,000</b>
<b>Total Available Resources</b>	<b>\$ 21,758,503</b>	<b>\$ 31,108,476</b>	<b>\$ 25,153,559</b>	<b>\$ 25,151,809</b>	<b>\$ 25,155,309</b>
Expenses					
Principal Payments	\$ 8,595,000	\$ 9,935,000	\$ 9,935,000	\$ 10,430,000	\$ 10,955,000
Interest Payments	\$ 7,345,194	\$ 9,400,250	\$ 9,400,250	\$ 8,903,500	\$ 8,382,000
<b>Total Expenses</b>	<b>\$ 15,940,194</b>	<b>\$ 19,335,250</b>	<b>\$ 19,335,250</b>	<b>\$ 19,333,500</b>	<b>\$ 19,337,000</b>
<b>Ending Balance</b>	<b>\$ 5,818,309</b>	<b>\$ 11,773,226</b>	<b>\$ 5,818,309</b>	<b>\$ 5,818,309</b>	<b>\$ 5,818,309</b>

# DEBT SERVICE

## DALLAS WATER UTILITIES

### *Introduction*

The debt service component of the operating budget for Dallas Water Utilities (DWU) provides for payment of principal and interest on DWU's indebtedness. The budget for these payments is prescribed by the following standards:

- The Dallas City Charter provides in Chapter XI, Section 14 that all water and wastewater costs (including debt requirements) shall be paid for from customer service revenues
- Revenue bond ordinances provide that customer service revenues solely secure water and wastewater bonds
- Financial Management Performance Criteria (FMPC) for DWU provide for financing of capital improvements (effectively defined as capital projects with useful life of 20 years or longer) either from debt or directly from revenues, to maintain system equity levels

In addition to revenue bonds, debt sources include tax-exempt commercial paper notes, which are used for interim financing of capital construction projects. On at least a biannual basis, commercial paper is refinanced and retired with revenue bonds. This process lowers overall interest costs and provides greater financing flexibility. Debt sources also include certain contractual obligations whereby DWU will reimburse other agencies for debt incurred to construct joint-use facilities. Under these contractual agreements, DWU makes payments in proportion to its allocated share of the joint-use facilities.

### *Credit Ratings*

The City of Dallas Waterworks and Sewer System Revenue Bonds are judged to be of high quality by all standards. These credit ratings reflect the sound management of DWU financial resources and allow issuance of bonds with relatively low interest costs. The City of Dallas Waterworks and Sewer System Commercial Paper Notes hold similarly high credit ratings.

# DEBT SERVICE

## Revenue Bond and Commercial Paper Note Coverage

The following standards have been established for DWU net revenue in relation to future debt service payments:

- Revenue bond ordinances require net revenues equal to at least 1.25 times bond principal and interest requirements of the future year when those requirements are highest
- DWU financial criteria state that net revenues should be 1.5 times maximum annual bond requirements at the end of each fiscal year
- Commercial paper coverage requirements state that net revenues should be 1.10 times the maximum annual principal and interest payments required on all debt outstanding in the future year when those requirements are highest

The latest available audited financial statements coverage from September 30, 2022, are summarized in the table below.

*Debt Service Coverage Requirements  
As of 9/30/2023  
(000 omitted)*

Coverage Net Revenue (CNR) = \$439,560.

<u>Authority</u>	<u>Ratio</u>	<u>Requirement</u>	<u>Denominator \$</u>	<u>Actual</u>
Bond Ordinance	CNR/Max Year	1.25	209,081	2.10
DWU Criteria	CNR/Max Year	1.50	209,081	2.10
DWU Criteria	CNR/Max CP	1.10	209,081	2.10
Rating Agencies	CNR/Average Annual Debt	N/A	115,302	3.81

DWU FAs: 1.68 is Max DSCR for FYE20 and 1.63 is for FYE21, using FYE22 revenues, which includes the 2023 debt issuances.

Max Year = Maximum amount of debt service required in a single fiscal year for principal and interest payments on outstanding revenue bond indebtedness.

Max CP = Maximum amount of debt service required in a single fiscal year for principal and interest payments on all outstanding debt.



# DEBT SERVICE

## *FY 2023-24 and FY 2024-25 Debt Service Budget*

The FY 2023-24 budget provides principal and interest on existing debt of \$ 119.4 million and \$92.4 million, respectively. Commercial paper issues in FY 2023-24 and FY 2024-25 are forecast at \$159.8 million and \$242.8 million, with an estimated interest cost and fees of \$3.0 million, which are paid from the Water Utilities Operating Fund. The FY 2024-25 budget provides estimated principal and interest on proposed debt of \$113.9 million and \$88.0 million.

## *DWU Financial Criteria for Debt Management*

Financial criteria have been established to ensure sound management of DWU's financial resources. Financial criteria that apply to DWU indebtedness are listed below. Compliance with each of the criteria is projected for FY 2022-23 unless otherwise noted.

1. Current revenues will be sufficient to support current expenditures, including debt service and other obligations of the system.
2. Long-term debt will be used only for capital expansion, replacement, and improvement of plant, not for current expenses.
3. Short-term debt, including tax-exempt commercial paper, will be used as authorized for interim financing of projects that will result in capital improvements.
4. Capital projects financed through the issuance of debt will be financed for a period not to exceed the expected useful lives of the projects.
5. An equity target will be maintained for each fiscal year-end of at least 20 percent of the total capital structure, excluding current liabilities.
6. Net revenues available for debt service should be at least 1.50 times the maximum annual principal and interest requirements of relevant outstanding revenue bonds at the end of the same fiscal year, and at least 1.25 times maximum-year requirements at all times, measured during a fiscal year using the previous year net revenues available for debt service.
7. Capital financing will be provided through revenue bonds, current revenues, contributed capital, and short-term debt.
8. Revenue bonds will be issued with serial maturities not to exceed 30 years.
9. Debt refinancing will only be considered when the current refunding has an overall net present value savings of at least three percent of the principal amount to be refunded, and the advance refund has an overall net present value savings at four percent of the principal amount to be refunded.
10. Fully funded debt service reserves shall be maintained. A surety bond (or other type of credit facility such as a letter of credit) may be used in lieu of funding the reserve if the former is economically advantageous.

# DEBT SERVICE

## Dallas Water Utilities Statement of Indebtedness As of 9/30/2023

Unit Number	Issue Name	Issue Date	Original Issue Amount	True Interest Cost	Outstanding Principal
636	Waterworks & Sewer Revenue Refunding, Series 2012A	9/19/2012	259,420,000	2.7%	39,810,000
636	Waterworks & Sewer Revenue Refunding, Taxable Series 2012B	9/19/2012	106,720,000	2.7%	63,225,000
1530	Waterworks & Sewer Revenue Refunding, Series 2013	9/17/2013	156,540,000	4.5%	21,310,000
9712	Waterworks & Sewer Revenue Refunding, Series 2015A	3/25/2015	453,630,000	3.4%	425,550,000
9712	Waterworks & Sewer Revenue Refunding, Taxable Series 2015B	3/25/2015	150,630,000	2.5%	13,375,000
1727	Waterworks & Sewer Revenue Refunding, Series 2016A	7/7/2016	370,100,000	3.0%	349,820,000
1727	Waterworks & Sewer Revenue Refunding, Taxable Series 2016B	7/7/2016	170,245,000	2.2%	68,195,000
W208	Waterworks & Sewer Revenue Refunding, Series 2017	8/17/2017	171,540,000	3.6%	156,095,000
W309	Waterworks & Sewer Revenue Bond, Series 2018A	5/14/2018	22,000,000	1.2%	19,290,000
W309	Waterworks & Sewer Revenue Bond, Series 2018B	5/14/2018	44,000,000	1.5%	38,785,000
W339	Waterworks & Sewer Revenue Refunding, Series 2018C	9/26/2018	152,965,000	3.6%	141,830,000
FS40	Waterworks & Sewer Revenue Bond, Series 2019A	5/13/2019	22,000,000	0.9%	19,840,000
FW40	Waterworks & Sewer Revenue Bond, Series 2019B	5/13/2019	44,000,000	1.2%	39,835,000
FS40	Waterworks & Sewer Revenue Bond, Series 2020A	5/12/2020	22,000,000	0.3%	20,490,000
FW40	Waterworks & Sewer Revenue Bond, Series 2020B	5/12/2020	44,000,000	0.5%	41,020,000
637	Waterworks & Sewer Revenue Refunding, Series 2020C	7/7/2020	281,825,000	2.6%	265,440,000
637	Waterworks & Sewer Revenue Refunding, Taxable Series 2020D	7/7/2020	363,665,000	2.3%	341,300,000
FS40	Waterworks & Sewer Revenue Bond, Series 2021A	5/19/2021	22,000,000	0.1%	21,240,000
FW40	Waterworks & Sewer Revenue Bond, Series 2021B	5/19/2021	44,000,000	0.2%	42,485,000
W931	Waterworks & Sewer Revenue Refunding, Series 2021C	9/23/2021	126,130,000	2.2%	123,870,000
FS40	Waterworks & Sewer Revenue Bond, Series 2022A	5/19/2022	22,000,000	0.1%	22,000,000
FW40	Waterworks & Sewer Revenue Bond, Series 2022B	5/19/2022	44,000,000	0.2%	44,000,000
8360/8361/8362	Waterworks & Sewer Revenue Bond, Series 2022C	12/1/2022	114,800,000	3.7%	114,800,000
X007	Waterworks & Sewer Revenue Bond, Series 2023A	3/23/2023	166,330,000	3.9%	166,330,000
<b>Total Dallas Water Utilities Revenue Bonds</b>			<b>\$ 3,374,540,000</b>		<b>\$ 2,599,935,000</b>
<b>Total Dallas Water Utilities Debt</b>			<b>\$ 3,374,540,000</b>		<b>\$ 2,599,935,000</b>

# DEBT SERVICE

*Dallas Water Utilities  
Debt Service Requirements  
As of 9/30/2023*

Fiscal Year	Outstanding Debt		
	Principal	Interest	Total
2024	119,380,000	92,359,667	211,739,667
2025	113,920,000	88,013,812	201,933,812
2026	103,825,000	83,947,075	187,772,075
2027	107,975,000	80,005,143	187,980,143
2028	111,940,000	76,003,012	187,943,012
2029	115,760,000	72,148,936	187,908,936
2030	112,225,000	68,046,077	180,271,077
2031	101,785,000	63,832,458	165,617,458
2032	105,760,000	59,835,348	165,595,348
2033	110,485,000	55,625,149	166,110,149
2034	114,750,000	51,324,566	166,074,566
2035	119,095,000	46,981,678	166,076,678
2036	123,485,000	42,553,150	166,038,150
2037	112,970,000	38,306,869	151,276,869
2038	104,800,000	34,450,235	139,250,235
2039	99,010,000	30,879,456	129,889,456
2040	102,485,000	27,374,386	129,859,386
2041	93,195,000	24,112,948	117,307,948
2042	87,110,000	20,997,416	108,107,416
2043	80,845,000	17,899,572	98,744,572
2044	77,285,000	14,918,361	92,203,361
2045	80,325,000	11,863,638	92,188,638
2046	71,395,000	8,937,934	80,332,934
2047	62,300,000	6,474,943	68,774,943
2048	53,490,000	4,472,578	57,962,578
2049	36,405,000	3,046,516	39,451,516
2050	34,870,000	1,963,835	36,833,835
2051	20,790,000	1,118,930	21,908,930
2052	12,255,000	609,056	12,864,056
2053	10,020,000	200,400	10,220,400
	<b>\$ 2,599,935,000</b>	<b>\$ 1,128,303,144</b>	<b>\$ 3,728,238,144</b>

# DEBT SERVICE

*Dallas Water Utilities  
Statement of Debt Service Revenues and Expenditures*

	FY 2021-22 Actual	FY 2022-23 Budget	FY 2022-23 Forecast	FY 2023-24 Budget	FY 2024-25 Planned
<b>Beginning Balance</b>	\$ 168,523,774	\$ 175,319,211	\$ 167,935,141	\$ 167,370,126	\$ 166,722,370
Revenues					
Transfers	\$ 210,872,737	210,597,257	210,597,257	211,091,911	213,459,161
<b>Total Revenues</b>	<b>\$ 210,872,737</b>	<b>\$ 210,597,257</b>	<b>\$ 210,597,257</b>	<b>\$ 211,091,911</b>	<b>\$ 213,459,161</b>
<b>Total Available Resources</b>	<b>\$ 379,396,511</b>	<b>\$ 385,916,468</b>	<b>\$ 378,532,398</b>	<b>\$ 378,462,037</b>	<b>\$ 380,181,531</b>
Expenses					
Principal Payments	\$ 125,635,000	124,510,000	\$ 124,510,000	119,380,000	113,920,000
Interest Payments	\$ 85,826,370	86,652,272	\$ 86,652,272	92,359,667	88,013,812
<b>Total Revenues</b>	<b>\$ 211,461,370</b>	<b>\$ 211,162,272</b>	<b>\$ 211,162,272</b>	<b>\$ 211,739,667</b>	<b>\$ 201,933,812</b>
<b>Ending Balance</b>	<b>\$ 167,935,141</b>	<b>\$ 174,754,196</b>	<b>\$ 167,370,126</b>	<b>\$ 166,722,370</b>	<b>\$ 178,247,719</b>

Note: Commercial paper costs, debt fees, and smaller debt expenses are paid directly from Water Utilities Operating Funds. These payments are made to bond holders and reservoir debt holders and do not include any additional fees or commercia

# CAPITAL IMPROVEMENT BUDGET

## OVERVIEW

The \$794.6 million FY 2023-24 capital budget includes \$366.8 million for general purpose capital improvements and \$427.9 million for enterprise fund capital improvements. This document lists project detail for all existing funds and projects with remaining appropriations, as well as those receiving new or upcoming appropriations.

Program	Budget as of 5/31/2023	Spent or Committed	Remaining as of 5/31/2023	FY 2023-24 Budget	FY 2024-25 Planned	Future Costs	Total Project Cost
General Purpose Capital Improvement	2,220,087,236	1,323,111,854	896,975,382	366,769,402	296,794,352	893,713,032	3,777,364,022
Enterprise Capital Improvement Program	6,838,391,353	4,914,530,201	1,923,861,152	427,850,044	338,783,385	934,155,000	8,539,179,782
<b>Grand Total</b>	<b>\$9,058,478,589</b>	<b>\$6,237,642,055</b>	<b>\$2,820,836,534</b>	<b>\$794,619,446</b>	<b>\$635,577,737</b>	<b>\$1,827,868,032</b>	<b>\$12,316,543,803</b>

## GENERAL PURPOSE CAPITAL IMPROVEMENT PROGRAM

The General Purpose Capital Improvement Program provides for improvements to and/or construction of the City’s street system; parks and recreational facilities; libraries; police and fire protection facilities; cultural art facilities; flood protection and storm drainage system; other City-owned facilities; and various economic initiatives. General obligation bonds are the primary mechanism for financing these capital improvements. Commercial paper has been used since FY 2010-11 to interim finance capital improvement projects. The City may allow cash proceeds in the City’s investment pool to cover the cash need that may exist between the time of project expense and when commercial paper is sold for the interim financing. The commercial paper is refinanced and retired with general obligation bonds approved by voters.

## ENTERPRISE FUND CAPITAL IMPROVEMENT PROGRAM

The Capital Improvement Program for the enterprise departments consists of improvements to and/or construction of water and wastewater systems, venues for convention activities, airport facilities, and sanitation services. These projects are funded primarily through the transfer of enterprise revenues and the issuance of debt such as commercial paper, equipment acquisition notes, and revenue bonds.

# CAPITAL IMPROVEMENT BUDGET

## FY 2023-24 CAPITAL BUDGET PROCESS

The FY 2023-24 Capital Improvement Program budget was developed according to the same schedule as the City’s operating funds. The foundation of the annual General Purpose Capital Improvement Program budget is the 2017 General Obligation Bond Program, with new and continuing projects from the 2006 and 2012 General Obligation Bond Programs included as well. The development of these bond programs included the update of a citywide needs inventory; citizen input meetings; analysis of financial and implementation capacity; City Council workshops and amendments; and public hearings. This budget includes existing projects and new appropriations.

## BOND PROGRAMS

On November 7, 2017, Dallas voters approved the \$1.05 billion 2017 Capital Bond Program. The program’s propositions and budgets by fiscal year are listed below\*.

Proposition	Voter Approved	Budget as of 5/31/2023	Spent or Committed	Remaining as of 5/31/2023	FY 2023-24 Budget	FY 2024-25 Planned
Street and Transportation [A]	533,981,000	533,981,000	420,318,065	113,662,935	0	0
Park and Recreation Facilities [B]	261,807,000	261,807,000	182,849,511	78,957,489	0	0
Fair Park [C]	50,000,000	50,000,000	35,510,452	14,489,548	0	0
Flood Protection and Storm Drainage [D]	48,750,000	48,750,000	25,844,784	22,905,216	0	0
Library Facilities [E]	15,589,000	15,589,000	15,066,366	522,634	0	0
Cultural and Performing Arts [F]	14,235,000	14,235,000	13,496,890	738,110	0	0
Public Safety Facilities [G]	32,081,000	32,081,000	26,754,912	5,326,088	0	0
City Facilities [H]	18,157,000	18,157,000	2,456,331	15,700,669	0	0
Economic Development [I]	55,400,000	55,400,000	29,310,647	26,089,353	0	0
Homeless Assistance Facilities [J]	20,000,000	20,000,000	17,341,533	2,658,467	0	0
<b>Grand Total</b>	<b>\$1,050,000,000</b>	<b>\$1,050,000,000</b>	<b>\$768,949,491</b>	<b>\$281,050,509</b>	<b>\$0</b>	<b>\$0</b>

\*Budget ITD and Remaining as of 5/31/2023 include inactive and recently completed projects that have not been closed out in the City’s financial system of record

# CAPITAL IMPROVEMENT BUDGET

On November 6, 2012, Dallas voters approved the \$642 million 2012 Capital Bond Program. The program's propositions and budgets are listed below and reflect remaining balances only\*.

Proposition	Voter Approved	Budget as of 5/31/2023	Spent or Committed	Remaining as of 5/31/2023
Street & Transportation Improvements [1]	260,625,000	266,938,887	263,116,081	3,822,806
Flood Protection & Storm Drainage Facilities [2]	326,375,000	326,375,000	301,299,085	25,075,915
Economic Development [3]	55,000,000	55,000,000	42,384,538	12,615,462
<b>Grand Total</b>	<b>\$642,000,000</b>	<b>\$648,313,887</b>	<b>\$606,799,705</b>	<b>\$41,514,183</b>

\*Budget ITD may exceed the voter approved amount due to appropriated interest earnings

On November 7, 2006, Dallas voters approved the \$1.35 billion 2006 Capital Bond Program. The program's propositions and budgets are listed below and reflect remaining balances only\*.

Proposition	Voter Approved	Budget as of 5/31/2023	Spent or Committed	Remaining as of 5/31/2023
Street & Transportation Improvements [1]	390,420,000	406,490,554	401,895,420	4,595,134
Flood Protection & Storm Drainage Facilities [2]	334,315,000	342,757,166	314,155,095	28,602,071
Park & Recreation Facilities [3]	343,230,000	353,343,060	349,244,945	4,098,115
Library Facilities [4]	46,200,000	52,148,600	47,680,515	4,468,084
Cultural Arts Facilities [5]	60,855,000	63,821,447	63,144,998	676,449
City Hall, City Service & Maintenance Facilities [6]	34,750,000	36,216,478	32,577,741	3,638,737
Land Acquisition under Land Bank Program [7]	1,500,000	1,500,000	1,474,169	25,831
Economic Development [8]	41,495,000	45,060,053	43,657,857	1,402,196
Farmers Market Improvements [9]	6,635,000	6,933,754	6,584,013	349,741
Land Acquisition in the Cadillac Heights Area [10]	22,550,000	22,727,451	11,830,432	10,897,019
Court Facilities [11]	7,945,000	8,146,606	7,838,454	308,152
Public Safety Facilities & Warning Systems [12]	63,625,000	66,072,938	65,610,947	461,991
<b>Grand Total</b>	<b>\$1,353,520,000</b>	<b>\$1,405,218,107</b>	<b>\$1,345,732,384</b>	<b>\$59,485,723</b>

\*Budget ITD may exceed the voter approved amount due to appropriated interest earnings

## IMPACT OF THE CAPITAL IMPROVEMENT PROGRAM (CIP) ON THE OPERATING BUDGET

The Dallas operating budget is directly affected by the City's CIP. Many new capital improvements entail additional ongoing expenses for routine operation, repair, and maintenance that must be incorporated into the operating budget. Sometimes new capital facilities require the addition of new positions, such as when a new branch library or recreation center is opened. Existing City facilities and equipment that were once state-of-the-art require rehabilitation, renovation, or upgrades to accommodate new uses or address safety and structural improvements. Older facilities usually involve higher maintenance and repair costs as well. The operating budget may also include pay as you go funding for capital projects, grant-matching funds, and lease-purchase capital expenses.

# CAPITAL IMPROVEMENT BUDGET

Operating costs are carefully considered in deciding which projects move forward in the CIP, because it is not possible for the City to fund concurrently multiple large-scale projects with significant operating budget impacts. Accordingly, implementation timetables are developed to stagger projects over time.

The City’s Financial Management Performance Criterion (FMPC) #20 states that prior to authorization of new or replacement facilities/buildings or renovation of previously decommissioned facilities/buildings, the City Manager will provide the total estimated capital cost and five-year forecast of ongoing operating and maintenance costs to City Council. Operating expenditures will be programmed to include the cost of implementing service of the capital improvements, and future revenues necessary for these expenditures will be estimated and provided for prior to undertaking the capital improvement. The City Council will authorize each new or reopened facility/building by super-majority vote.

## OPERATION AND MAINTENANCE

Projects by Strategic Priority	FY 2023-24 O&M Budget	FY 2024-25 O&M Budget	FY 2025-26 O&M Budget	FY 2026-27 O&M Budget	FY 2027-28 O&M Budget
<b>Quality of Life, Arts, and Culture</b>	<b>\$449,873</b>	<b>\$934,727</b>	<b>\$958,412</b>	<b>\$987,164</b>	<b>\$1,016,779</b>
Bachman Lake Skatepark - VB11	20,126	20,730	21,352	21,992	22,652
Bachman Regional Family Aquatic Center - Phase 1 (with CD 6) - VB48	195,000	200,850	206,876	213,082	219,474
Cadillac Heights Park - VK94	46,136	170,516	175,632	180,901	186,328
Circuit Trail - The LOOP (Match) - VB05	26,779	156,526	161,222	166,058	171,040
Glendale Park Parking spaces and lighting - VB52	0	68,134	70,178	72,283	74,452
Kleberg Trail - VB17	0	13,502	13,907	14,324	14,754
R P Brooks Park - Loop Walking Trail - VK34	4,833	7,003	7,213	7,429	7,652
Timberglen Trail - supplemental funding - VK68	3,250	15,416	15,878	16,355	16,845
Wheatland Park Football Field - VK91	0	85,443	88,006	90,646	93,366
Parkdale Lake Park - W020	12,749	51,377	52,919	54,506	56,142
Forest Audelia Park and Site Development - W940	141,000	145,230	145,230	149,587	154,075
<b>Transportation and Infrastructure</b>	<b>\$5,000,000</b>	<b>\$5,009,000</b>	<b>\$5,007,000</b>	<b>\$5,105,150</b>	<b>\$5,166,400</b>
DAL Streetscape Enhancements - W387	0	0	3,000	3,000	3,000
DEA Extend Taxiway E - W388	0	0	4,000	4,000	4,000
Love Fld Major Maintenance - 8707	5,000,000	5,000,000	5,000,000	5,000,000	5,000,000
Pemberton Hill from Great Trinity Forest - VA10	0	9,000	0	0	0
Relocations Due To Paving - CS42	0	0	0	18,150	18,150
Mains/Pumping & Storage Fa - CW40	0	0	0	80,000	141,250
<b>Grand Total</b>	<b>\$5,449,873</b>	<b>\$5,943,727</b>	<b>\$5,965,412</b>	<b>\$6,092,315</b>	<b>\$6,183,180</b>



# CAPITAL IMPROVEMENT BUDGET

## HOW TO READ THE CAPITAL BUDGET

The Capital Budget portion of this document is composed of the following sections:

### Citywide Summaries

Provides tables and charts highlighting the City's priorities for program funding in the upcoming fiscal year.

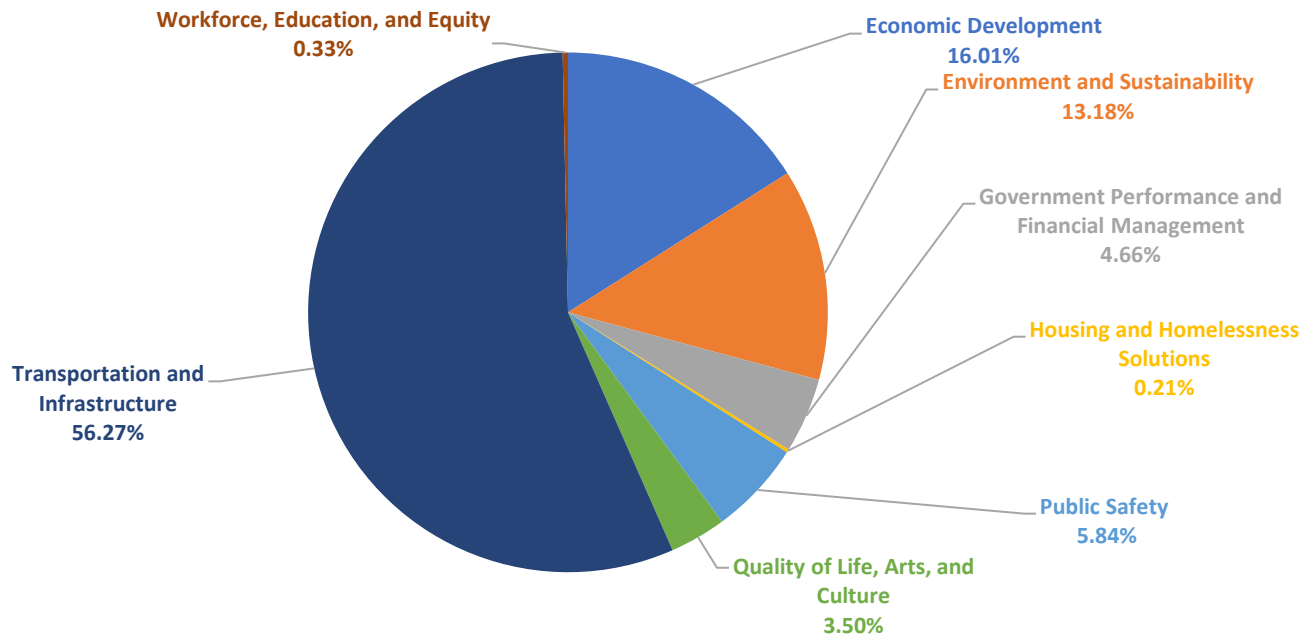
### Capital Program Sections

Provides information by capital program, service, and project. Capital program information includes a narrative for the program mission, current year major accomplishments, and objectives for the upcoming fiscal year. Expenditures by funding source and service are summarized for each capital program. A detailed project listing, in alphabetical order, follows the program summaries. Active projects budgeted in prior fiscal years are included, as well as projects that will receive new appropriations. Inactive and recently completed projects are not included. Included in the detail for each project is the service, funding source, council district, estimated completion date, inception-to-date budget, remaining appropriations, and new appropriations for FY 2023-24 and FY 2024-25. Estimated costs for future phases of current projects beyond FY 2024-25 have been indicated where known. Identification of future cost is not a commitment of future funding.

# CAPITAL IMPROVEMENT BUDGET

## USE OF FUNDS BY STRATEGIC PRIORITY

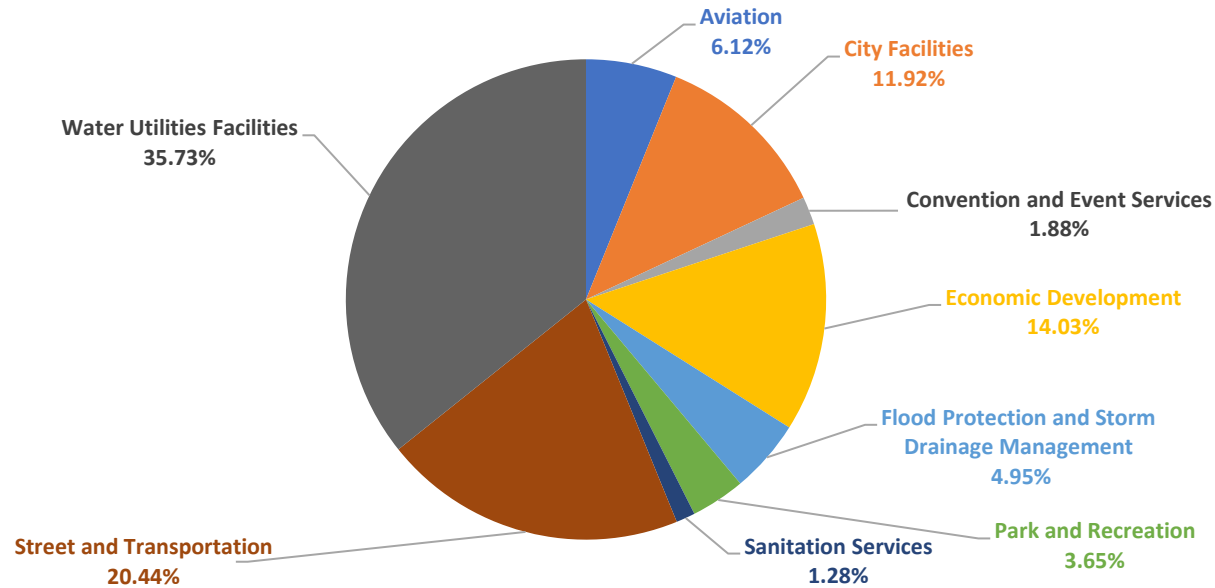
Strategic Priority	Budget as of 5/31/2023	Spent or Committed	Remaining as of 5/31/2023	FY 2023-24 Budget	FY 2024-25 Planned	Future Costs	Total Project Cost
Economic Development	767,546,525	366,008,506	401,538,019	166,072,351	167,018,548	522,392,484	1,623,029,908
Environment and Sustainability	2,918,065,875	2,199,821,711	718,244,163	41,800,000	149,265,000	371,500,000	3,480,630,875
Government Performance and Financial Management	173,221,458	111,974,859	61,246,599	31,984,900	23,734,900	71,704,700	300,645,958
Housing and Homelessness Solutions	2,347,969	2,696	2,345,273	0	0	0	2,347,969
Public Safety	132,266,928	89,024,640	43,242,288	21,265,100	21,265,100	63,795,300	238,592,428
Quality of Life, Arts, and Culture	152,959,067	84,954,100	68,004,967	50,000	50,000	150,000	153,209,067
Transportation and Infrastructure	4,748,115,773	3,246,098,348	1,502,017,425	530,297,095	270,855,689	787,285,548	6,336,554,104
Workforce, Education, and Equity	163,954,996	139,757,197	24,197,799	3,150,000	3,388,500	11,040,000	181,533,496
<b>Grand Total</b>	<b>\$9,058,478,589</b>	<b>\$6,237,642,055</b>	<b>\$2,820,836,534</b>	<b>\$794,619,446</b>	<b>\$635,577,737</b>	<b>\$1,827,868,032</b>	<b>\$12,316,543,803</b>



# CAPITAL IMPROVEMENT BUDGET

## PROPOSED BUDGET BY CAPITAL IMPROVEMENT PROGRAM

Program	Budget as of 5/31/2023	Spent or Committed	Remaining as of 5/31/2023	FY 2023-24 Budget	FY 2024-25 Planned	Future Costs	Total Project Cost
Aviation	428,664,313	243,188,739	185,475,574	11,300,044	23,299,885	35,100,000	498,364,242
City Facilities	445,012,874	303,923,141	141,089,733	58,000,000	58,000,000	161,750,000	722,762,874
Convention and Event Services	132,202,151	96,346,054	35,856,096	88,300,000	14,425,000	22,975,000	252,902,151
Economic Development	651,408,443	275,463,863	375,944,580	82,772,351	152,593,548	499,417,484	1,386,191,826
Flood Protection and Storm Drainage Management	457,886,796	309,485,256	148,401,541	37,557,497	47,553,400	202,545,548	745,543,241
Park and Recreation	138,111,887	78,363,055	59,748,832	0	0	0	138,111,887
Sanitation Services	84,069,977	59,701,003	24,368,974	23,800,000	21,650,000	48,000,000	177,519,977
Street and Transportation	480,706,261	315,945,491	164,760,770	178,439,554	28,647,404	0	687,793,218
Water Utilities Facilities	6,240,415,888	4,555,225,454	1,685,190,434	319,450,000	289,408,500	858,080,000	7,707,354,388
<b>Grand Total</b>	<b>\$9,058,478,589</b>	<b>\$6,237,642,055</b>	<b>\$2,820,836,534</b>	<b>\$794,619,446</b>	<b>\$635,577,737</b>	<b>\$1,827,868,032</b>	<b>\$12,316,543,803</b>

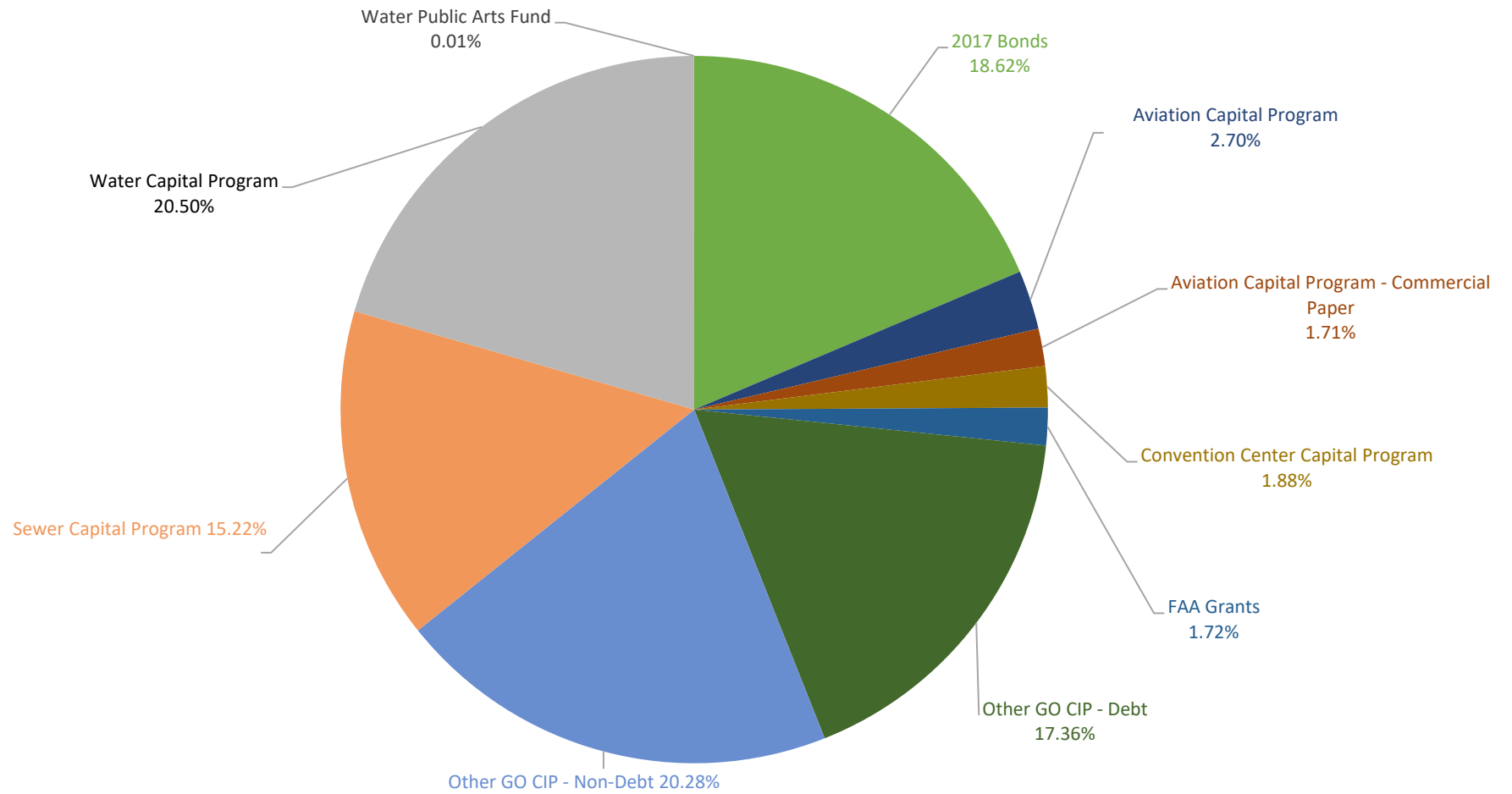


# CAPITAL IMPROVEMENT BUDGET

## SOURCE OF FUNDS

Source of Funds	Budget as of 5/31/2023	Spent or Committed	Remaining as of 5/31/2023	FY 2023-24 Budget	FY 2024-25 Planned	Future Costs	Total Project Cost
1995 Bonds	375,198	144,000	231,198	0	0	0	375,198
1998 Bonds	10,813,889	5,978,181	4,835,708	0	0	0	10,813,889
2003 Bonds	5,509,566	1,682,514	3,827,051	0	0	0	5,509,566
2006 Bonds	151,177,974	98,776,999	52,400,976	0	0	0	151,177,974
2012 Bonds	262,978,705	225,366,141	37,612,564	0	0	0	262,978,705
2017 Bonds	434,458,802	209,842,877	224,615,925	0	0	0	434,458,802
Aviation Capital Program	301,347,839	97,354,786	203,993,053	11,300,044	17,999,885	11,800,000	342,447,768
Aviation Capital Program - Commercial Paper	122,005,382	140,821,218	(18,815,835)	0	5,300,000	23,300,000	150,605,382
Capital Projects Reimbursement	4,399,360	2,725,018	1,674,342	0	0	0	4,399,360
Convention Center Capital Program	77,482,151	43,369,731	34,112,420	78,300,000	9,425,000	22,975,000	188,182,151
FAA Grants	5,311,092	5,012,736	298,356	0	0	0	5,311,092
Other GO CIP - Debt	1,482,893,563	936,793,761	546,099,802	402,600,000	300,005,000	905,940,000	3,096,438,563
Other GO CIP - Non-Debt	1,032,859,180	586,829,749	446,029,431	249,569,402	255,944,352	739,213,032	2,277,585,965
Sewer Capital Program	2,073,274,757	1,540,634,477	532,640,280	14,600,000	15,708,000	48,020,000	2,151,602,757
Water Capital Program	3,089,200,381	2,340,989,889	748,210,492	33,200,000	31,145,500	76,470,000	3,230,015,881
Water Public Arts Fund	4,390,750	1,319,980	3,070,770	50,000	50,000	150,000	4,640,750
<b>Grand Total</b>	<b>\$9,058,478,589</b>	<b>\$6,237,642,055</b>	<b>\$2,820,836,534</b>	<b>\$789,619,446</b>	<b>\$635,577,737</b>	<b>\$1,827,868,032</b>	<b>\$12,316,543,803</b>

# CAPITAL IMPROVEMENT BUDGET





# AVIATION

## MISSION

The Department of Aviation (AVI) Capital Improvement Program (CIP) is directed toward (1) meeting the obligations of the City's role in the National Airspace System to maintain safe, delay-free, and cost-effective airports; (2) maintaining existing systems, pavement, and buildings at the City's three aviation facilities to meet federal, state, and municipal standards for safety, security, and serviceability; (3) continuously improving aviation facilities for both commercial and general aviation users, and; (4) studying, designing, and constructing facilities that enhance customer service and convenience.

AVI facilities include Dallas Love Field (DAL), the Downtown Vertiport (49T), and Dallas Executive Airport (DEA).

## HIGHLIGHTED ACCOMPLISHMENTS FOR FY 2022-23

- Completed construction of the Entry Road Enhancements Project at Dallas Love Field
- Began construction of Crossfield Taxiways project at Dallas Love Field
- Began design for a replacement Aircraft Rescue and Fire Fighting Station (DFR Station 21) at Dallas Love Field
- Completed construction of the DAS Exterior Lighting Project at Dallas Love Field
- Began design of RSA Improvements & TWY A Rehabilitation projects at Dallas Love Field
- Completed construction of Phase 1 of the Elevator Upgrade Project at Dallas Love Field
- Completed design of Lemmon Avenue Streetscape Improvement Project at Dallas Love Field

## HIGHLIGHTED OBJECTIVES FOR FY 2023-24

- Begin construction of RSA Improvements & TWY A Rehabilitation projects at Dallas Love Field
- Begin construction of Lemmon Avenue Streetscape Improvement Project at Dallas Love Field
- Complete construction of the TNC Relocation Project at Dallas Love Field
- Complete Phase 2 of the construction on Elevator Upgrade Project at Dallas Love Field
- Begin construction of a replacement Aircraft Rescue and Fire Fighting Station (DFR Station 21) at Dallas Love Field

# AVIATION

## SERVICE DESCRIPTIONS

AVIATION	
Capital Improvement Program	The Capital Improvement Program (CIP) identifies capital improvement needs of non-leased areas at each AVI facility. AVI maintains a five-year CIP, which identifies the project and the fiscal year in which it is expected to begin. The CIP is developed from multiple sources, such as formal pavement evaluations used to determine current pavement conditions and the projected life expectancy of the pavement, Airport Master Plans identifying improvements based on forecasted projections and needs, and input from AVI staff on the status of equipment and facilities.
Pavement Maintenance/Construction	Federal Aviation Regulations (FAR) establish very detailed requirements for maintenance and construction of pavement areas within the Airport Operating Area (AOA). Dallas Love Field and Dallas Executive Airport maintain a massive amount of concrete and asphalt pavement. These areas require daily inspections. Repair, reconstruction, and new construction projects are scheduled based on inspection findings.
Safety/Security	FAR Part 139, associated Advisory Circulars and Transportation Security Administration (TSA) Parts 1540 and 1542 establish very detailed requirements for safety and security at air carrier airports such as Dallas Love Field. FAR Part 139 addresses safety issues related to preventing inadvertent entry by unauthorized personnel or animals into operational areas of the airport, aircraft rescue and firefighting (ARFF), and ensuring the safety of personnel and aircraft within the confines of the AOA. The TSA Parts 1540 and 1542 focuses on securing the airport from intentional entry into restricted areas by unauthorized personnel and protecting personnel and property from weapons and explosive devices.
Terminal	Since the airports are the first impression many visitors have of Dallas, the airport terminal facilities must be clean, attractive, and provide a high level of customer service. Millions of passengers pass through the Dallas Love Field terminal either arriving in Dallas or traveling to other destinations. This usage level places a great strain on existing facilities, requiring aggressive programs for updates, renovation, and maintenance to retain the traveling public's favorable impression of Dallas Love Field and the city.



# AVIATION

## SOURCE OF FUNDS

Funding Source	Budget as of 5/31/2023	Spent or Committed	Remaining as of 5/31/2023	FY 2023-24 Budget	FY 2024-25 Planned	Future Costs	Total Project Cost
Aviation Capital Program	301,347,839	97,354,786	203,993,053	11,300,044	17,999,885	11,800,000	342,447,768
Aviation Capital Program - Commercial Paper	122,005,382	140,821,218	(18,815,835)	0	5,300,000	23,300,000	150,605,382
FAA Grants	5,311,092	5,012,736	298,356	0	0	0	5,311,092
<b>Grand Total</b>	<b>\$428,664,313</b>	<b>\$243,188,739</b>	<b>\$185,475,574</b>	<b>\$11,300,044</b>	<b>\$23,299,885</b>	<b>\$35,100,000</b>	<b>\$498,364,242</b>

## USE OF FUNDS

Service	Budget as of 5/31/2023	Spent or Committed	Remaining as of 5/31/2023	FY 2023-24 Budget	FY 2024-25 Planned	Future Costs	Total Project Cost
Capital Improvement Program	131,897,102	39,156,745	92,740,357	8,300,044	14,999,885	11,800,000	166,997,031
Pavement Maintenance/ Construction	258,402,626	185,434,150	72,968,476	0	5,300,000	23,300,000	287,002,626
Safety/ Security	20,008,000	4,060,965	15,947,035	0	0	0	20,008,000
Terminal	18,356,585	14,536,879	3,819,706	3,000,000	3,000,000	0	24,356,585
<b>Grand Total</b>	<b>\$428,664,313</b>	<b>\$243,188,739</b>	<b>\$185,475,574</b>	<b>\$11,300,044</b>	<b>\$23,299,885</b>	<b>\$35,100,000</b>	<b>\$498,364,242</b>

# AVIATION

## PROJECT LIST

The table below details all active projects in the Capital Improvement Program in alphabetical order. Included in the detail for each project is the service, funding source, council district, estimated completion date, inception-to-date budget, remaining appropriations, and new appropriations for FY 2023-24 and FY 2024-25. The Total Project Cost reflects the total budget over the life of the project, including inception-to-date budget, new appropriations, and estimated Future Cost.

Project	Service	Funding Source	Council District	Completion Date	Budget as of 5/31/2023	Spent or Committed	Remaining as of 5/31/2023	FY 2023-24 Budget	FY 2024-25 Planned	Future Costs	Total Project Cost
Airfield Pavement Evaluation - W214	Pavement Maintenance/ Construction	Aviation Capital Program	Citywide	Ongoing	1,521,648	505,587	1,016,061	0	0	0	1,521,648
Airport Emergency Operations Center - W685	Terminal	Aviation Capital Program	Citywide	06/2025	2,000,000	0	2,000,000	0	0	0	2,000,000
Airport Planning and Advisory Services - 1725	Capital Improvement Program	Aviation Capital Program	Citywide	Ongoing	11,905,000	9,283,184	2,621,816	2,000,000	2,000,000	6,000,000	21,905,000
Airport Planning and Advisory Services - 1725	Capital Improvement Program	Aviation Capital Program	Citywide	09/2025	2,000,000	0	2,000,000	0	0	0	2,000,000
Architectural Engineering Roster - W286	Capital Improvement Program	Aviation Capital Program	Citywide	Ongoing	154,500	1,329	153,171	2,000,000	2,000,000	4,000,000	8,154,500
Aviation Parking Garage - 8738	Capital Improvement Program	Aviation Capital Program	Citywide	Ongoing	3,757,407	3,241,341	516,065	2,100,000	600,000	1,800,000	8,257,407

# AVIATION

Project	Service	Funding Source	Council District	Completion Date	Budget as of 5/31/2023	Spent or Committed	Remaining as of 5/31/2023	FY 2023-24 Budget	FY 2024-25 Planned	Future Costs	Total Project Cost
CONRAC - W280	Capital Improvement Program	Aviation Capital Program	Citywide	Ongoing	3,000,800	421,184	2,579,616	0	0	0	3,000,800
Construction Management/ Project Management - W371	Capital Improvement Program	Aviation Capital Program	Citywide	09/2028	4,428,666	1,430,186	2,998,480	0	3,000,000	0	7,428,666
Crossfield Taxiway Reconfiguration - W125	Pavement Maintenance/ Construction	Aviation Capital Program	Citywide	09/2024	32,731,969	28,827,376	3,904,593	0	0	0	32,731,969
DAL A/E Space Planning Implementation - W469	Terminal	Aviation Capital Program	Citywide	09/2025	750,000	30,294	719,706	0	0	0	750,000
DAL Alternate Entry - W287	Capital Improvement Program	Aviation Capital Program	Citywide	Ongoing	24,960,000	0	24,960,000	0	0	0	24,960,000
DAL Replacement Fire Station - W358	Safety/ Security	Aviation Capital Program	Citywide	03/2026	20,008,000	4,060,965	15,947,035	0	0	0	20,008,000
DAL Streetscape Enhancements - W387	Capital Improvement Program	Aviation Capital Program	Citywide	Ongoing	41,813,675	3,813,858	37,999,818	349,886	349,885	0	42,513,446
DAL-Entrance Road Improvements - W167	Capital Improvement Program	Aviation Capital Program	Citywide	12/2023	16,395,575	15,068,436	1,327,140	0	0	0	16,395,575
Dallas Vertiport Fuel System - W215	Capital Improvement Program	Aviation Capital Program	Citywide	Ongoing	1,182,409	0	1,182,409	0	0	0	1,182,409

# AVIATION

Project	Service	Funding Source	Council District	Completion Date	Budget as of 5/31/2023	Spent or Committed	Remaining as of 5/31/2023	FY 2023-24 Budget	FY 2024-25 Planned	Future Costs	Total Project Cost
DEA Extend Taxiway E - W388	Pavement Maintenance/Construction	Aviation Capital Program	Citywide	09/2028	1,321,500	463,300	858,200	0	0	0	1,321,500
DEA Streetscape Enhancements - W367	Capital Improvement Program	Aviation Capital Program	Citywide	09/2024	719,693	682,754	36,938	150,158	6,500,000	0	7,369,851
DEA Taxiway Apron Infill - Design - W334	Pavement Maintenance/Construction	Aviation Capital Program	Citywide	Ongoing	850,000	0	850,000	0	0	0	850,000
DEA West Development Payback - W285	Capital Improvement Program	Aviation Capital Program	Citywide	Ongoing	7,764,286	100,100	7,664,186	0	0	0	7,764,286
Drainage Master Plan - Schematic Design - W133	Capital Improvement Program	Aviation Capital Program	Citywide	Ongoing	6,252,638	101,638	6,151,000	0	0	0	6,252,638
Elevator Upgrades - W391	Capital Improvement Program	Aviation Capital Program	Citywide	09/2025	0	0	0	0	550,000	0	550,000
Elevator Upgrades-Ph 2 - W889	Capital Improvement Program	Aviation Capital Program	Citywide	09/2024	1,700,000	0	1,700,000	1,700,000	0	0	3,400,000
Love Fld Major Maintenance - 8707	Terminal	Aviation Capital Program	Citywide	Ongoing	15,606,585	14,506,585	1,100,000	3,000,000	3,000,000	0	21,606,585
Material Testing for Construction Work - W152	Capital Improvement Program	Aviation Capital Program	Citywide	Ongoing	551,361	0	551,361	0	0	0	551,361
People-mover Connector - 8710	Capital Improvement Program	FAA Grants	Citywide	Ongoing	5,311,092	5,012,736	298,356	0	0	0	5,311,092

# AVIATION

Project	Service	Funding Source	Council District	Completion Date	Budget as of 5/31/2023	Spent or Committed	Remaining as of 5/31/2023	FY 2023-24 Budget	FY 2024-25 Planned	Future Costs	Total Project Cost
Reconstruct RWY 13R 31L - D019	Pavement Maintenance/Construction	Aviation Capital Program	Citywide	10/2023	71,280,927	10,516,118	60,764,809	0	0	0	71,280,927
Reconstruct RWY 13R 31L - D019	Pavement Maintenance/Construction	Aviation Capital Program - Commercial Paper	Citywide	10/2023	87,156,407	82,160,407	4,996,000	0	0	0	87,156,407
Rehabilitate Taxiway C Phase 2 - W281	Pavement Maintenance/Construction	Aviation Capital Program	Citywide	09/2026	193,200	444,000	(250,800)	0	0	0	193,200
Rehabilitate Taxiway C: Taxi D to Taxi C - W122	Pavement Maintenance/Construction	Aviation Capital Program	Citywide	02/2026	24,898,000	3,856,552	21,041,448	0	0	0	24,898,000
Rehabilitate Taxiway C: Taxi D to Taxi C - W122	Pavement Maintenance/Construction	Aviation Capital Program - Commercial Paper	Citywide	02/2026	18,443,140	58,660,811	(40,217,671)	0	0	0	18,443,140
Reconstruct Taxiway A (Phase 1) TWY D to - W288	Pavement Maintenance/Construction	Aviation Capital Program - Commercial Paper	Citywide	09/2027	16,405,836	0	16,405,836	0	5,300,000	23,300,000	45,005,836
Reconstruct Taxiway A (Phase 1) TWY D to - W798	Pavement Maintenance/Construction	Aviation Capital Program	Citywide	09/2027	3,600,000	0	3,600,000	0	0	0	3,600,000
<b>Grand Total</b>					<b>\$ 428,664,313</b>	<b>\$ 243,188,739</b>	<b>\$ 185,475,574</b>	<b>\$ 11,300,044</b>	<b>\$ 23,299,885</b>	<b>\$ 35,100,000</b>	<b>\$ 498,364,242</b>



# CITY FACILITIES

## MISSION

This program is designed to protect the City's investment in existing cultural, library, public safety, recreation, and other facilities; to ensure safe and usable facilities; and to provide a higher level of service to residents and visitors. This is accomplished through major improvements to existing City facilities and, when needed, the construction of new facilities. Assessments are conducted to evaluate existing City facilities to strategically plan and recommend future renovations, expansions, and/or replacements. Additionally, this program provides funding for the purchase of fleet equipment and technology used in the day-to-day operation of the City.

## HIGHLIGHTED ACCOMPLISHMENTS FOR FY 2022-23

- Completed construction of Fire Stations 19, 41, and 36
- Completed fire alarm installation at the Dallas Museum of Art
- Completed bond funded construction of the South Dallas Cultural Center to improve drainage and lighting
- Completed bond funded renovations at fire stations and complete parking lot expansions at two Sub Patrol Stations
- Completed renovations at 4150 Independence (Phase I)
- Completed expansion of West Dallas Multipurpose Center
- Completed renovations at Southwest Transfer Station
- Completed HVAC (mechanical) rehabilitation at 10 fire stations
- Completed air purifier installations at 15 facilities in racial equity identified zip codes.
- Completed air quality upgrades (advanced air filtration) at 17 facilities in racial equity identified zip codes
- Completed the installation of generators in 8 resiliency center locations (8 individual Council districts)
- Completed electrical upgrades at 4 facilities
- Completed the replacement of 13 R-22 refrigerant-based HVAC systems to more environmentally friendly refrigerant
- Completed HVAC rehab of J. Erik Jonsson Central Library lobby to better support sheltering operations
- Completed full modernization of all City Hall passenger elevators
- Completed the replacement of boilers and chiller at The Bridge Homeless Shelter
- Completed full system rehabilitation / repairs of all HVAC units at Dallas Animal Shelter
- Completed security rehabilitation at all DPD substations (gate controller and fence repairs)
- Replacement of HVAC systems at Southern Skate (multiple systems)
- Completed 60 projects for environmental assessment & abatement
- Completed 18 Roofing repairs and/or replacements
- Completed 4 Fire Station ADA kitchen improvements

# CITY FACILITIES

- Completed 4 City Hall ADA restroom renovations
- Completed 3112 Canton ADA ramp improvements
- Completed flooring replacements at 5 facilities
- Completed Dallas City Hall fitness center locker room improvements
- Completed Juanita Craft House renovations
- Completed Fair Park Multimedia Center ADA assessment & improvements
- Completed sanitary sewer line replacement at 2 facilities
- Completed Lakewood Library Plaza and Handicapped parking improvements
- Completed 15 space planning & renovation projects
- Completed 2721 Municipal HVAC & office renovation
- Completed Arcadia Park Recreation Center structural repairs and interior renovation
- Completed 7 structural assessments for different City facilities: Fire Stations 5, 11, 26 & 56, The Bridge, and Latino Cultural Center
- Completed ADA ramp improvements 3112 Canton
- Completed SW Service Center overhead door replacement
- Completed Central Service Center car wash improvements
- Completed DWU SESC storage shed installations
- Completed fencing & enclosure installation at 2 facilities
- Completed DMA Reeves Courtyard assessment & repair recommendations
- Completed DMA assessment & environmental remediation of August 2022 flood areas
- Completed major renovation at City Hall's new Innovation Lab
- Completed Energy Benchmarking for 25 City facilities in Energy Star Portfolio Manager
- Completed and published 2022 Annual Energy Report for Energy Benchmarked Buildings
- Completed construction for 3 solar PV projects: Dallas West Branch Library, Pleasant Oaks Recreation Center and Fretz Park Recreation Center
- Completed construction for 3 high efficiency lighting retrofit projects: City Hall parking garage, Junita Craft Recreation Center, and Hampton Illinois Branch Library
- Completed Energy benchmark additional 10 City facilities in Energy State Portfolio Manager to a total of 185 facilities
- Completed RFP solicitation to select a contractor for installation of solar PV + battery energy storage project at Bachman Recreation Center

## HIGHLIGHTED OBJECTIVES FOR FY 2023-24

- Complete SW Patrol Station Parking Lot Expansion
- Initiate Southeast Service Center Construction
- Complete the Public Safety Campus Development Plan
- Complete construction of 7800 Stemmons City Facility (Phase I)
- Initiate design of Preston Royal Library
- Complete rehabilitation for Fire Station 21



# CITY FACILITIES

- Planned upgrade of air filtration upgrades at 18 facilities in racial equity identified zip codes
- Planned installation of air purifier systems at 8 facilities in racial equity identified zip codes
- Upgrade of City Hall mechanical systems from steam heat to hot water system, with new high-efficiency hot water boilers. Project includes replacement of all steam piping with new hot water piping, reducing utility usage (gas) by approximately 20% or greater
- Publish 2023 annual energy report for energy benchmarked buildings
- Complete installation of solar PV and battery energy storage project
- Complete roofing repairs and/or replacement of 9 City facilities
- Complete structural repair at 2 fire stations
- Complete major plumbing repairs at 5 facilities

## SERVICE DESCRIPTIONS

CITY FACILITIES	
City and Municipal Court Facilities	Provides funding for improvements such as designing, constructing, renovating, equipping and furnishing, and/or acquisition of right-of-way for court facilities.
Cultural Facilities	Site acquisition, design, construction, and/or renovation of the City’s cultural facilities.
Fire Protection Facilities	Projects include site acquisition, design, and construction of new or replacement fire stations and other Fire-Rescue facilities.
Fleet/Equipment Replacement	Provides funding for purchases of fleet equipment such as trucks, sedans, vans, dump trucks, backhoes, and bucket trucks; and fire emergency apparatus and equipment such as pumpers, trucks, ambulances, and self-contained breathing apparatus (SCBA).
Homeless Housing Services	Funding for property acquisition to provide innovative housing solutions to those experiencing homelessness in the City of Dallas.
Land Acquisition	Funding for the purchase of land which will be used for the future location of City Facilities.
Major Maintenance	Repair and replacement of major building systems and emergency repairs, maintenance repairs and renovation of City facilities to protect the City's General Fund facility investment. This program ensures safe and usable facilities for residents and staff and maintains a positive image for the City. Examples of building systems include elevators, structural components, roofs, HVAC, electrical, plumbing, and interior finishes.
Police Facilities	Planning, land acquisition, design, construction, renovation, equipping, and furnishing police substations, a police academy, and related facilities.

# CITY FACILITIES

Public Art	Includes public art initiatives throughout the city of Dallas. Funds generated by public art appropriations are used for the design services of artists; for the selection, acquisition, commissioning, and display of artworks; and for administration of public art projects.
Technology	Includes the purchase of equipment that will enhance or improve the delivery of services to external and internal users with advances in electronic and computer technology. These capital equipment purchases will also bring the City of Dallas up to current computer industry standards.

# CITY FACILITIES

## SOURCE OF FUNDS

Funding Source	Budget as of 5/31/2023	Spent or Committed	Remaining as of 5/31/2023	FY 2023-24 Budget	FY 2024-25 Planned	Future Costs	Total Project Cost
2003 Bonds	155,750	17,473	138,277	0	0	0	155,750
2006 Bonds	23,160,209	2,421,005	20,739,204	0	0	0	23,160,209
2012 Bonds	143,025	3,000	140,025	0	0	0	143,025
2017 Bonds	53,353,878	32,809,924	20,543,955	0	0	0	53,353,878
Capital Projects Reimbursement	924,360	848,707	75,653	0	0	0	924,360
Other GO CIP - Debt	241,382,588	160,540,616	80,841,972	45,000,000	45,000,000	135,000,000	466,382,588
Other GO CIP - Non-Debt	125,893,063	107,282,415	18,610,648	13,000,000	13,000,000	26,750,000	178,643,063
<b>Grand Total</b>	<b>\$445,012,874</b>	<b>\$303,923,141</b>	<b>\$141,089,733</b>	<b>\$58,000,000</b>	<b>\$58,000,000</b>	<b>\$161,750,000</b>	<b>\$722,762,874</b>

## USE OF FUNDS

Service	Budget as of 5/31/2023	Spent or Committed	Remaining as of 5/31/2023	FY 2023-24 Budget	FY 2024-25 Planned	Future Costs	Total Project Cost
City and Municipal Court Facilities	19,734,438	2,558,273	17,176,165	0	0	0	19,734,438
Cultural Facilities	27,439,652	22,108,521	5,331,130	0	0	0	27,439,652
Fire Protection Facilities	29,503,785	26,460,385	3,043,400	0	0	0	29,503,785
Fleet/Equipment Replacement	158,546,870	112,589,840	45,957,029	35,809,900	35,809,900	107,429,700	337,596,370
Homeless Housing Services	2,347,969	2,696	2,345,273	0	0	0	2,347,969
Land Acquisition	11,687,578	794,156	10,893,421	0	0	0	11,687,578
Major Maintenance	118,721,794	101,870,982	16,850,812	13,000,000	13,000,000	26,750,000	171,471,794
Police Facilities	2,476,220	517,007	1,959,213	0	0	0	2,476,220
Public Art	5,718,044	1,371,614	4,346,429	0	0	0	5,718,044
Technology	68,836,526	35,649,666	33,186,860	9,190,100	9,190,100	27,570,300	114,787,026
<b>Grand Total</b>	<b>\$445,012,874</b>	<b>\$303,923,141</b>	<b>\$141,089,733</b>	<b>\$58,000,000</b>	<b>\$58,000,000</b>	<b>\$161,750,000</b>	<b>\$722,762,874</b>

# CITY FACILITIES

## PROJECT LIST

The table below details all active projects in the Capital Improvement Program in alphabetical order. Included in the detail for each project is the service, funding source, council district, estimated completion date, inception-to-date budget, remaining appropriations, and new appropriations for FY 2023-24 and FY 2024-25. The Total Project Cost reflects the total budget over the life of the project, including inception-to-date budget, new appropriations, and estimated Future Cost.

Project	Service	Funding Source	Council District	Completion Date	Budget as of 5/31/2023	Spent or Committed	Remaining as of 5/31/2023	FY 2023-24 Budget	FY 2024-25 Planned	Future Costs	Total Project Cost
2012 PUBLIC ART ADMIN - STREETS - PA14	Public Art	2012 Bonds	Citywide	09/2026	67,525	0	67,525	0	0	0	67,525
2012 Public Art Projects - Streets - PA13	Public Art	2012 Bonds	Citywide	09/2025	75,500	3,000	72,500	0	0	0	75,500
5000 Dolphin Rd - Large Tower - VG50	Fire Protection Facilities	2017 Bonds	2	02/2024	379,440	0	379,440	0	0	0	379,440
5000 Dolphin Rd - Small Tower - VG49	Fire Protection Facilities	2017 Bonds	2	02/2024	232,560	0	232,560	0	0	0	232,560
5580 Peterson BSD - X024	City and Municipal Court Facilities	Other GO CIP - Non-Debt	Citywide	Ongoing	0	0	0	0	0	0	-
ADA Improvements - W793	City and Municipal Court Facilities	2006 Bonds	Citywide	Ongoing	2,264,118	0	2,264,118	0	0	0	2,264,118

# CITY FACILITIES

Project	Service	Funding Source	Council District	Completion Date	Budget as of 5/31/2023	Spent or Committed	Remaining as of 5/31/2023	FY 2023-24 Budget	FY 2024-25 Planned	Future Costs	Total Project Cost
ADA Improvements-Major Maintenance and Repairs - W663	Major Maintenance	Other GO CIP - Non-Debt	Citywide	Ongoing	500,000	356,615	143,385	0	0	0	500,000
ADA Upgrades at Canton - W911	City and Municipal Court Facilities	Other GO CIP - Non-Debt	Citywide	Ongoing	630,000	0	630,000	0	0	0	630,000
Apparatus Replacement - E313	Fleet/Equipment Replacement	Other GO CIP - Debt	Citywide	Ongoing	33,350,000	33,251,180	98,820	0	0	0	33,350,000
Cadillac Heights Land Acquisition - T825	Land Acquisition	2006 Bonds	4	09/2024	11,687,578	794,156	10,893,421	0	0	0	11,687,578
Case Management System - E314	Fleet/Equipment Replacement	Other GO CIP - Debt	Citywide	Ongoing	3,379,178	3,246,908	132,270	0	0	0	3,379,178
Central Library - Elevators - W156	Cultural Facilities	2003 Bonds	2	11/2023	96,691	17,473	79,218	0	0	0	96,691
Central Patrol Station - VG33	Police Facilities	2017 Bonds	2	11/2023	151,000	7,456	143,544	0	0	0	151,000
Central Service Center-Sanitation Building - VH04	City and Municipal Court Facilities	2017 Bonds	2	11/2023	129,595	127,595	2,000	0	0	0	129,595
City Facilities Improvements - W221	Major Maintenance	Other GO CIP - Non-Debt	Citywide	09/2024	7,140,997	7,099,451	41,546	0	0	0	7,140,997
City Hall - VH05	City and Municipal Court Facilities	2017 Bonds	2	01/2024	1,876,084	19,514	1,856,570	0	0	0	1,876,084

# CITY FACILITIES

Project	Service	Funding Source	Council District	Completion Date	Budget as of 5/31/2023	Spent or Committed	Remaining as of 5/31/2023	FY 2023-24 Budget	FY 2024-25 Planned	Future Costs	Total Project Cost
City Hall Data Center - Renovations - P478	Technology	Other GO CIP - Debt	Citywide	Ongoing	5,200,000	985,490	4,214,510	0	0	0	5,200,000
Confederate Monument Removal - W640	Public Art	Other GO CIP - Debt	Citywide	Ongoing	455,000	432,344	22,656	0	0	0	455,000
Contingency Reserve - Capital Construction - P479	Major Maintenance	Other GO CIP - Non-Debt	Citywide	Ongoing	3,014,104	3,009,214	4,890	0	0	0	3,014,104
Dallas Museum of Art - VF03	Cultural Facilities	2017 Bonds	14	11/2023	6,014,313	6,014,313	0	0	0	0	6,014,313
DFD- Apparatus Replacement - E407	Fleet/Equipment Replacement	Other GO CIP - Debt	Citywide	Ongoing	0	0	0	11,800,000	11,800,000	35,400,000	59,000,000
DFD-Ambulance Replacement - E414	Fleet/Equipment Replacement	Other GO CIP - Debt	Citywide	Ongoing	17,800,000	0	17,800,000	6,000,000	6,000,000	18,000,000	47,800,000
DFD-Ambulance Replacement - W961	Fleet/Equipment Replacement	Other GO CIP - Debt	Citywide	Ongoing	6,000,000	3,517,483	2,482,517	0	0	0	6,000,000
DFR Improvement Projects FY23 - W932	Major Maintenance	Other GO CIP - Non-Debt	Citywide	Ongoing	1,750,000	899,450	850,550	0	0	0	1,750,000
DPD In-Car DVR 1/5 Annual Replacement - E416	Technology	Other GO CIP - Debt	Citywide	Ongoing	2,799,118	1,396,128	1,402,990	1,401,600	1,401,600	4,204,800	9,807,118

# CITY FACILITIES

Project	Service	Funding Source	Council District	Completion Date	Budget as of 5/31/2023	Spent or Committed	Remaining as of 5/31/2023	FY 2023-24 Budget	FY 2024-25 Planned	Future Costs	Total Project Cost
DPD TAAG Surveillance Camera 1/5 Annual - E417	Technology	Other GO CIP - Debt	Citywide	Ongoing	3,188,048	2,124,548	1,063,500	1,063,500	1,063,500	3,190,500	8,505,548
EAN - DPD Public Safety Radio Replacemen	Technology	Other GO CIP - Debt	Citywide	Ongoing	34,800,000	30,294,793	4,505,207	0	0	0	34,800,000
EFM - General Fleet - E413	Fleet/Equipment Replacement	Other GO CIP - Debt	Citywide	Ongoing	7,497,824	7,461,864	35,960	0	0	0	7,497,824
EFM-General Fleet - E422	Fleet/Equipment Replacement	Other GO CIP - Debt	Citywide	Ongoing	27,819,800	9,103,755	18,716,045	0	0	0	27,819,800
Electrical Panel Replacement at 37 Facilities - VH07	City and Municipal Court Facilities	2017 Bonds	Citywide	11/2023	1,010,676	108,009	902,668	0	0	0	1,010,676
Equipment Acquisition Notes - X036	Fleet/Equipment Replacement	Other GO CIP - Debt	Citywide	Ongoing	0	0	0	18,009,900	18,009,900	54,029,700	90,049,500
Fire Station # 46 - VG02	Fire Protection Facilities	2017 Bonds	3	11/2023	6,047,030	5,997,030	50,000	0	0	0	6,047,030
Fire Station #11B - VG18	Fire Protection Facilities	2017 Bonds	14	11/2023	101,000	8,848	92,152	0	0	0	101,000
Fire Station #21 - VG19	Fire Protection Facilities	2017 Bonds	2	11/2023	85,000	2,762	82,238	0	0	0	85,000
Fire Station #36 - VG13	Fire Protection Facilities	2017 Bonds	6	11/2023	7,551,353	7,528,506	22,847	0	0	0	7,551,353
Fire Station #5 - VG25	Fire Protection Facilities	2017 Bonds	5	11/2023	85,000	6,400	78,600	0	0	0	85,000
Fire Station 19 Replacement - VG44	Fire Protection Facilities	Other GO CIP - Debt	2	11/2023	6,811,221	5,518,405	1,292,816	0	0	0	6,811,221

# CITY FACILITIES

Project	Service	Funding Source	Council District	Completion Date	Budget as of 5/31/2023	Spent or Committed	Remaining as of 5/31/2023	FY 2023-24 Budget	FY 2024-25 Planned	Future Costs	Total Project Cost
Fire Station 41 Replacement - VG45	Fire Protection Facilities	Other GO CIP - Debt	13	11/2023	7,188,779	7,154,479	34,300	0	0	0	7,188,779
Fire Station Improvements - Generators - W791	Fire Protection Facilities	2006 Bonds	Citywide	Ongoing	597,402	243,955	353,447	0	0	0	597,402
Fleet/Equipment Replacement - 8199	Fleet/Equipment Replacement	Other GO CIP - Debt	Citywide	Ongoing	25,000,000	25,183,672	(183,672)	0	0	0	25,000,000
Fleet/Equipment Replacement - EBS - E323	Fleet/Equipment Replacement	Other GO CIP - Debt	Citywide	Ongoing	3,862,422	3,786,780	75,642	0	0	0	3,862,422
Forest Green Branch Library - VE01	Cultural Facilities	2017 Bonds	10	11/2023	7,060,262	7,050,262	10,000	0	0	0	7,060,262
FY21 Year End Major Maintenance Generator Project - W802	Major Maintenance	Other GO CIP - Non-Debt	Citywide	Ongoing	3,280,000	3,279,095	906	0	0	0	3,280,000
FY21-22 Mid-Year Projects - W701	Major Maintenance	Other GO CIP - Non-Debt	Citywide	Ongoing	6,095,457	2,797,813	3,297,643	0	0	0	6,095,457
FY22 EAN-EFM General Fleet Replacement - E446	Fleet/Equipment Replacement	Other GO CIP - Debt	Citywide	Ongoing	8,200,000	8,214,761	(14,761)	0	0	0	8,200,000
FY22-23 Mid-Year Projects - W994	Major Maintenance	Other GO CIP - Non-Debt	2	10/2023	3,309,137	0	3,309,137	0	0	0	3,309,137



# CITY FACILITIES

Project	Service	Funding Source	Council District	Completion Date	Budget as of 5/31/2023	Spent or Committed	Remaining as of 5/31/2023	FY 2023-24 Budget	FY 2024-25 Planned	Future Costs	Total Project Cost
FY23 EAN-EFM Fleet-Equipment Replacement - W906	Fleet/Equipment Replacement	Other GO CIP - Debt	Citywide	Ongoing	8,200,000	0	8,200,000	0	0	0	8,200,000
FY23 Equipment Notes DFR - W905	Fleet/Equipment Replacement	Other GO CIP - Debt	Citywide	Ongoing	11,800,000	13,286,880	(1,486,880)	0	0	0	11,800,000
General Capital Reserve - 8888	Major Maintenance	Other GO CIP - Non-Debt	Citywide	Ongoing	17,425,249	9,425,249	8,000,000	0	0	0	17,425,249
General Capital Reserve Transfer to Capital - P082	Major Maintenance	Other GO CIP - Non-Debt	Citywide	Ongoing	34,879,000	41,379,000	(6,500,000)	3,500,000	3,500,000	0	41,879,000
General Fleet - E381	Fleet/Equipment Replacement	Other GO CIP - Debt	Citywide	Ongoing	5,637,646	5,536,557	101,089	0	0	0	5,637,646
IT Infrastructure - E424	Technology	Other GO CIP - Debt	Citywide	Ongoing	15,200,000	0	15,200,000	0	0	0	15,200,000
IT Network Equipment 1/5 Annual Replacement - E418	Technology	Other GO CIP - Debt	Citywide	Ongoing	2,100,000	0	2,100,000	2,100,000	2,100,000	6,300,000	12,600,000
IT Security Equipment 1/5 Annual Replacement - E420	Technology	Other GO CIP - Debt	Citywide	Ongoing	400,000	0	400,000	400,000	400,000	1,200,000	2,400,000

# CITY FACILITIES

Project	Service	Funding Source	Council District	Completion Date	Budget as of 5/31/2023	Spent or Committed	Remaining as of 5/31/2023	FY 2023-24 Budget	FY 2024-25 Planned	Future Costs	Total Project Cost
Laptop/Desktop 1/5 Annual Replacement - E415	Technology	Other GO CIP - Debt	Citywide	Ongoing	2,250,000	0	2,250,000	2,250,000	2,250,000	6,750,000	13,500,000
Latino Cultural Center - 9286	Cultural Facilities	Other GO CIP - Debt	14	Ongoing	97,117	0	97,117	0	0	0	97,117
Major Maintenance and Repairs FY20 - W504	Major Maintenance	Other GO CIP - Non-Debt	Citywide	09/2024	6,163,354	6,270,421	(107,067)	0	0	0	6,163,354
Major Maintenance and Repairs FY21 - W620	Major Maintenance	Other GO CIP - Non-Debt	Citywide	Ongoing	5,866,914	5,611,913	255,001	0	0	0	5,866,914
Major Maintenance and Repairs FY22 - BSD - W680	Major Maintenance	Other GO CIP - Non-Debt	Citywide	Ongoing	8,990,752	8,745,702	245,050	9,000,000	9,500,000	26,750,000	54,240,752
Major Maintenance and Repairs FY23 - W927	Major Maintenance	Other GO CIP - Non-Debt	Citywide	Ongoing	8,370,000	3,348,841	5,021,159	0	0	0	8,370,000
Major Maintenance and Repairs FY24 - W999	Major Maintenance	Other GO CIP - Non-Debt	Citywide	Ongoing	0	0	0	0	0	0	0
Major Maintenance Projects-Arts and Cultural Facilities - W130	Cultural Facilities	Other GO CIP - Non-Debt	Citywide	09/2026	2,400,000	2,320,815	79,185	0	0	0	2,400,000

# CITY FACILITIES

Project	Service	Funding Source	Council District	Completion Date	Budget as of 5/31/2023	Spent or Committed	Remaining as of 5/31/2023	FY 2023-24 Budget	FY 2024-25 Planned	Future Costs	Total Project Cost
Meyerson - VF05	Cultural Facilities	2017 Bonds	14	11/2023	3,800,000	3,615,041	184,959	0	0	0	3,800,000
Meyerson Maintenance Support - W629	Cultural Facilities	Other GO CIP - Non-Debt	14	09/2024	3,541,269	2,690,618	850,651	0	0	0	3,541,269
Miramar Hotel-1950 Fort Worth Ave - VJ08	Homeless Housing Services	2017 Bonds	1	06/2024	2,347,969	2,696	2,345,273	0	0	0	2,347,969
NE Patrol Station - VG37	Police Facilities	2017 Bonds	10	11/2023	1,075,220	498,098	577,122	0	0	0	1,075,220
Non-City Owned Cultural Facility Repair - W149	Cultural Facilities	Other GO CIP - Non-Debt	Citywide	09/2025	600,000	400,000	200,000	0	0	0	600,000
Oak Cliff Municipal Center - VH10	City and Municipal Court Facilities	2017 Bonds	1	10/2024	2,000,000	97,566	1,902,434	0	0	0	2,000,000
Oncor Energy Efficiency Program - W692	Major Maintenance	Other GO CIP - Non-Debt	Citywide	Ongoing	194,500	0	194,500	0	0	0	194,500
Outdoor Warning Sirens - W984	City and Municipal Court Facilities	Other GO CIP - Debt	Citywide	12/2023	371,435	44,589	326,846	0	0	0	371,435
P25 Radio Project - P776	Technology	Capital Projects Reimbursement	Citywide	Ongoing	924,360	848,707	75,653	0	0	0	924,360
Preston Royal Branch Library - Renovation - W980	Cultural Facilities	2006 Bonds	13	Ongoing	3,830,000	0	3,830,000	0	0	0	3,830,000

# CITY FACILITIES

Project	Service	Funding Source	Council District	Completion Date	Budget as of 5/31/2023	Spent or Committed	Remaining as of 5/31/2023	FY 2023-24 Budget	FY 2024-25 Planned	Future Costs	Total Project Cost
Priority Major Maintenance - P717	Major Maintenance	Other GO CIP - Non-Debt	Citywide	09/2024	9,242,331	8,564,466	677,865	0	0	0	9,242,331
Public Art Admin - Economic Development - PA49	Public Art	2006 Bonds	Citywide	09/2026	25,551	0	25,551	0	0	0	25,551
Public Art Admin - Flood Protection and - PA41	Public Art	2006 Bonds	Citywide	09/2026	195,265	0	195,265	0	0	0	195,265
Public Art Admin - Streets and Transport - PA39	Public Art	2006 Bonds	Citywide	09/2026	256,507	27,616	228,891	0	0	0	256,507
Public Art Admin-Flood - PA23	Public Art	2003 Bonds	Citywide	09/2026	10,559	0	10,559	0	0	0	10,559
Public Art Administration - Court Facilities - PA55	Public Art	2006 Bonds	Citywide	09/2029	3,039	0	3,039	0	0	0	3,039
Public Art Administration - Farmers Market - PA53	Public Art	2006 Bonds	Citywide	09/2029	2,158	0	2,158	0	0	0	2,158
Public Art Administration-Library Facilities - PA45	Public Art	2006 Bonds	Citywide	09/2024	136	0	136	0	0	0	136

# CITY FACILITIES

Project	Service	Funding Source	Council District	Completion Date	Budget as of 5/31/2023	Spent or Committed	Remaining as of 5/31/2023	FY 2023-24 Budget	FY 2024-25 Planned	Future Costs	Total Project Cost
Public Art Administration- Public Works - PA59	Public Art	2017 Bonds	13	12/2028	178,445	15,710	162,735	0	0	0	178,445
Public Art Projects - Economic Developme - PA48	Public Art	2006 Bonds	Citywide	09/2026	106,593	0	106,593	0	0	0	106,593
Public Art Projects - Flood Protection a - PA40	Public Art	2006 Bonds	Citywide	09/2026	781,073	0	781,073	0	0	0	781,073
Public Art Projects - Library Facilities - PA02	Public Art	2003 Bonds	Citywide	09/2029	47,853	0	47,853	0	0	0	47,853
Public Art Projects - Library Facilities - PA02	Public Art	2003 Bonds	Citywide	09/2024	647	0	647	0	0	0	647
Public Art Projects - Library Facilities - PA44	Public Art	2006 Bonds	Citywide	09/2026	36,427	34,707	1,720	0	0	0	36,427
Public Art Projects - Public Safety Faci - PA42	Public Art	2006 Bonds	Citywide	09/2026	135,141	111,100	24,041	0	0	0	135,141
Public Art Projects - Public Safety Facilities - PA42	Public Art	2006 Bonds	Citywide	12/2029	1,176	0	1,176	0	0	0	1,176

# CITY FACILITIES

Project	Service	Funding Source	Council District	Completion Date	Budget as of 5/31/2023	Spent or Committed	Remaining as of 5/31/2023	FY 2023-24 Budget	FY 2024-25 Planned	Future Costs	Total Project Cost
Public Art Projects - Public Safety Facilities - PA42	Public Art	2017 Bonds	Citywide	12/2029	2,661	0	2,661	0	0	0	2,661
Public Art Projects- Court Facilities - PA54	Public Art	2006 Bonds	Citywide	09/2029	12,156	0	12,156	0	0	0	12,156
Public Art Projects-Public Works - PA58	Public Art	2017 Bonds	Citywide	09/2028	713,774	44,449	669,326	0	0	0	713,774
Public Art-Parks - PA56	Public Art	2017 Bonds	Citywide	09/2025	1,868,257	193,097	1,675,159	0	0	0	1,868,257
Public Arts Administration-City Facilities - PA51	Public Art	2006 Bonds	Citywide	09/2029	18,994	0	18,994	0	0	0	18,994
Public Arts Projects- City Facilities - PA50	Public Art	2006 Bonds	Citywide	09/2029	75,974	0	75,974	0	0	0	75,974
Public Arts Projects-Farmers Market - PA52	Public Art	2006 Bonds	Citywide	09/2029	8,631	0	8,631	0	0	0	8,631
Public Arts Projects- Library Facilities - PA44	Public Art	2006 Bonds	Citywide	09/2029	17,611	108	17,504	0	0	0	17,611
Public Arts Projects-Public Safety - PA62	Public Art	2017 Bonds	Citywide	12/2029	191,820	182,242	9,578	0	0	0	191,820
Public Safety - Stemmons Renovation - VG51	Fire Protection Facilities	2017 Bonds	2	08/2024	300,000	0	300,000	0	0	0	300,000

# CITY FACILITIES

Project	Service	Funding Source	Council District	Completion Date	Budget as of 5/31/2023	Spent or Committed	Remaining as of 5/31/2023	FY 2023-24 Budget	FY 2024-25 Planned	Future Costs	Total Project Cost
Public Safety Campus - VG48	Fire Protection Facilities	2017 Bonds	2	Ongoing	125,000	0	125,000	0	0	0	125,000
Public Safety MDC 1/5 Annual Replacement - E419	Technology	Other GO CIP - Debt	Citywide	Ongoing	1,000,000	0	1,000,000	1,000,000	1,000,000	3,000,000	6,000,000
Pulbic Art Admin-Parks - PA57	Public Art	2017 Bonds	Citywide	09/2025	429,569	327,241	102,328	0	0	0	429,569
Solar Installation W799	Major Maintenance	Other GO CIP - Non-Debt	Citywide	Ongoing	500,000	500,000	0	500,000	0	0	1,000,000
Solar Installation Project FY 23 - W928	Major Maintenance	Other GO CIP - Non-Debt	Citywide	Ongoing	1,500,000	131,298	1,368,702	0	0	0	1,500,000
Southeast Service Center - Construction - T743	City and Municipal Court Facilities	2006 Bonds	7	03/2024	15,407	0	15,407	0	0	0	15,407
Southeast Service Center - Construction - T743	City and Municipal Court Facilities	2006 Bonds	7	03/2024	3,089,272	1,209,363	1,879,909	0	0	0	3,089,272
Southeast Service Center - Construction - T743	City and Municipal Court Facilities	2017 Bonds	7	03/2024	4,912,851	0	4,912,851	0	0	0	4,912,851
Southwest Transfer Station [24410] - VH11	City and Municipal Court Facilities	2017 Bonds	3	11/2023	205,000	21,943	183,057	0	0	0	205,000

# CITY FACILITIES

Project	Service	Funding Source	Council District	Completion Date	Budget as of 5/31/2023	Spent or Committed	Remaining as of 5/31/2023	FY 2023-24 Budget	FY 2024-25 Planned	Future Costs	Total Project Cost
Space Planning-Major Maintenance and Repairs - W664	Major Maintenance	Other GO CIP - Non-Debt	Citywide	Ongoing	500,000	452,455	47,545	0	0	0	500,000
SW Patrol Station - VG42	Police Facilities	2017 Bonds	3	04/2024	1,250,000	11,453	1,238,547	0	0	0	1,250,000
Technology Infrastructure Redesign - E421	Technology	Other GO CIP - Debt	Citywide	Ongoing	975,000	0	975,000	975,000	975,000	2,925,000	5,850,000
Unspecified ADA Improvements - VH12	City and Municipal Court Facilities	2017 Bonds	Citywide	01/2024	3,230,000	929,695	2,300,305	0	0	0	3,230,000
<b>Grand Total</b>					<b>\$ 445,012,874</b>	<b>\$ 303,923,141</b>	<b>\$ 141,089,733</b>	<b>\$ 58,000,000</b>	<b>\$ 58,000,000</b>	<b>\$ 161,750,000</b>	<b>\$ 722,762,874</b>



# CONVENTION AND EVENT SERVICES

## MISSION

The Department of Convention and Event Services (CCT) is dedicated to: (1) renovating, maintaining, managing, and preserving the Kay Bailey Hutchison Convention Center Dallas (KBHCCD) facilities and its abutting greenspaces as well as the Eddie Bernice Johnson Union Station (EBJUS); (2) managing staff and/or contracts for the Office of Special Events, the American Airlines Center, portions of Farmers Market, and the Omni Dallas Hotel; (3) replacing major building systems and equipment to enhance and modernize operations, increase energy efficiency, and improve safety; and (4) implementing the KBHCCD Master Plan to modernize facilities, coordinate and connect with transportation initiatives and private development, and enhance walkability to other areas of downtown Dallas to ensure the KBHCCD remains competitive in attracting and retaining clients and visitors.

## HIGHLIGHTED ACCOMPLISHMENTS FOR FY 2022-23

- Progressed with the KBHCCD Master Plan,
  - a. Completed the Master Plan draft and briefed City Council
  - b. Drafted the advanced planning document
  - c. Completed the proposed funding model with the passage of Proposition A
  - d. Released the solicitation for the Project Manager/Owner's Representative
- Maintained KBHCCD mechanical system including two boilers, pumps, and control replacement
- Completed KBHCCD modernization of elevators 2, 6, 7, 8 and escalators 9 & 10
- Coordinated with TBAAL to implement facility improvements including two air handler unit replacements, conference room door improvements, and door hardware improvements
- Completed facility upgrades at the EBJUS including door hardware, electrical, and mechanical equipment improvements
- Continued the process of returning the bronze steers to Pioneer Plaza
- Continued to maintain the security perimeter fence at the Reunion Parking Center

# CONVENTION AND EVENT SERVICES

## HIGHLIGHTED OBJECTIVES FOR FY 2023-24

- Continue with the KBHCCD Master Plan implementation including, but is not limited to:
  - a. Release of solicitations to procure Architecture, Engineering and Design services, Constructability Review and Construction
  - b. Establish and full-staff the Convention and Event Services Master Plan Unit
- Replace Cooling Tower 2 to assist with better water flow and less water loss.
- Coordinate autonomous food and beverage stations for healthier grab and go options
- Replace aged door infrastructure for increased security
- Continue life, health, and safety capital projects and repairs for the KBHCCD, The Black Academy of Arts and Letters (TBAAL) and Eddie Bernice Johnson (EBJ) Union Station in anticipation of major renovation related to the KBHCCD Master Plan

## SERVICE DESCRIPTIONS

CONVENTION AND EVENT SERVICES	
Convention Center Improvement	Convention and Event Services, in cooperation with its building management partner OVG360, continues to resolve maintenance and repair issues while updating and improving the facility. Planned projects focus on life safety, water infiltration, interior repairs, and building integrity while avoiding redundancy with objectives of the KBHCCD Master Plan

# CONVENTION AND EVENT SERVICES

## SOURCE OF FUNDS

Funding Source	Budget as of 5/31/2023	Spent or Committed	Remaining as of 5/31/2023	FY 2023-24 Budget	FY 2024-25 Planned	Future Costs	Total Project Cost
Convention Center Capital Program	77,482,151	43,369,731	34,112,420	78,300,000	9,425,000	22,975,000	188,182,151
Other GO CIP - Non-Debt	54,720,000	52,976,324	1,743,676	5,000,000	5,000,000	0	64,720,000
<b>Grand Total</b>	<b>\$132,202,151</b>	<b>\$96,346,054</b>	<b>\$35,856,096</b>	<b>\$83,300,000</b>	<b>\$14,425,000</b>	<b>\$22,975,000</b>	<b>\$252,902,151</b>

## USE OF FUNDS

Service	Budget as of 5/31/2023	Spent or Committed	Remaining as of 5/31/2023	FY 2023-24 Budget	FY 2024-25 Planned	Future Costs	Total Project Cost
Convention Center Improvement	132,202,151	96,346,054	35,856,096	83,300,000	14,425,000	22,975,000	252,902,151
<b>Grand Total</b>	<b>\$132,202,151</b>	<b>\$96,346,054</b>	<b>\$35,856,096</b>	<b>\$83,300,000</b>	<b>\$14,425,000</b>	<b>\$22,975,000</b>	<b>\$252,902,151</b>

# CONVENTION AND EVENT SERVICES

## PROJECT LIST

The table below details all active projects in the Capital Improvement Program in alphabetical order. Included in the detail for each project is the service, funding source, council district, estimated completion date, inception-to-date budget, remaining appropriations, and new appropriations for FY 2023-24 and FY 2024-25. The Total Project Cost reflects the total budget over the life of the project, including inception-to-date budget, new appropriations, and estimated Future Cost.

Project	Service	Funding Source	Council District	Completion Date	Budget as of 5/31/2023	Spent or Committed	Remaining as of 5/31/2023	FY 2023-24 Budget	FY 2024-25 Planned	Future Costs	Total Project Cost
Convention Center Facility Improvements - W111	Convention Center Improvement	Convention Center Capital Program	2	Ongoing	11,159,638	5,401,849	5,757,789	1,000,000	750,000	250,000	13,159,638
Convention Center Master Plan - W433	Convention Center Improvement	Convention Center Capital Program	2	Ongoing	24,457,637	22,457,637	2,000,000	72,000,000	5,000,000	17,300,000	118,757,637
Convention Facility ElevatorEscalator Improvement Project - W106	Convention Center Improvement	Convention Center Capital Program	2	Ongoing	7,671,579	6,619,609	1,051,970	0	0	0	7,671,579
EBJ Union Station - W602	Convention Center Improvement	Convention Center Capital Program	2	Ongoing	530,625	1,049,576	(518,951)	175,000	175,000	525,000	1,405,625
Eco Redev Transfer To Ppp - 8850	Convention Center Improvement	Other GO CIP - Non-Debt	Citywide	Ongoing	400,000	400,000	0	0	0	0	400,000
Fire Sprinkler Pipe Replacement - W298	Convention Center Improvement	Convention Center Capital Program	2	Ongoing	5,376,867	165,367	5,211,500	0	0	0	5,376,867

# CONVENTION AND EVENT SERVICES

Project	Service	Funding Source	Council District	Completion Date	Budget as of 5/31/2023	Spent or Committed	Remaining as of 5/31/2023	FY 2023-24 Budget	FY 2024-25 Planned	Future Costs	Total Project Cost
JOC Projects - W604	Convention Center Improvement	Convention Center Capital Program	2	Ongoing	3,878,826	1,447,578	2,431,248	1,375,000	1,000,000	500,000	6,753,826
KBHCCD Water Infiltration Project - W188	Convention Center Improvement	Convention Center Capital Program	2	Ongoing	10,400,000	919,476	9,480,524	1,000,000	500,000	300,000	12,200,000
Pioneer Plaza - W601	Convention Center Improvement	Convention Center Capital Program	2	Ongoing	1,348,350	0	1,348,350	100,000	100,000	3,200,000	4,748,350
Restroom Modernization and Accessibility Improvements - W431	Convention Center Improvement	Convention Center Capital Program	2	Ongoing	6,249,493	1,814,290	4,435,203	1,000,000	750,000	0	7,999,493
Spectra Projects - W603	Convention Center Improvement	Convention Center Capital Program	2	Ongoing	4,284,000	2,308,528	1,975,472	1,500,000	1,000,000	750,000	7,534,000
Sports Arena Rental Lease - 8851	Convention Center Improvement	Other GO CIP - Non-Debt	Citywide	Ongoing	50,920,000	52,576,324	(1,656,324)	5,000,000	5,000,000	0	60,920,000
Sports Arena-Transfer G/F - 8852	Convention Center Improvement	Other GO CIP - Non-Debt	Citywide	Ongoing	3,400,000	0	3,400,000	0	0	0	3,400,000
TBAAL Capital Improvements - W432	Convention Center Improvement	Convention Center Capital Program	2	Ongoing	2,125,135	1,185,820	939,315	150,000	150,000	150,000	2,575,135
<b>Grand Total</b>					<b>\$ 132,202,151</b>	<b>\$ 96,346,054</b>	<b>\$ 35,856,096</b>	<b>\$ 83,300,000</b>	<b>\$ 14,425,000</b>	<b>\$ 22,975,000</b>	<b>\$ 252,902,151</b>



# ECONOMIC DEVELOPMENT

## MISSION

The Economic Development Capital Improvement Program (CIP) promotes an adaptive and resilient economic environment by promoting job growth and increasing the tax base. Bond program projects facilitate economic development by providing catalytic public infrastructure and/or gap financing for private commercial, retail, housing, and mixed-use projects. The City's economic development incentive program (formerly known as the Public/Private Partnership Program) includes, but is not limited to, gap financing for private development projects, job creation incentives, workforce development programs, and other real estate development and business incentives. The 18 active tax increment financing districts (TIFs) in which the City participates provide gap financing for TIF-eligible improvements and grants to projects benefitting reinvestment zones.

## HIGHLIGHTED ACCOMPLISHMENTS FOR FY 2022-23

- City Council approved the revised Economic Development Policy 2022-2032 and the new Incentives Policy
- City Council approved amendments to the Skillman Corridor TIF District Project Plan and Financing Plan and also approved TIF district funding for the City's Forest/Audelia park and multi-purpose facility in the Skillman Corridor TIF District
- City Council approved amendments to the Oak Cliff Gateway TIF District Project Plan and Financing Plan, including an expansion of the TIF District by approximately 148 acres to add the Clarendon/Beckley/Kiest Sub-District
- City Council approved amendments to the City Center TIF District Project Plan and Financing Plan and also approved TIF district funding for Harwood Park
- City Council selected the most advantageous proposal for the development of City-owned vacant properties addressed as 3011-3039 S. Lancaster Road and authorized a development and sale agreement with the developer, UCR Development Services
- City Council approved a TIF district funding agreement with Dallas County Heritage Society to support the restoration of buildings in Old City Park in the Cedars TIF District
- City Council approved TIF district funding to support the Akard Street Sidewalk Improvement Project, the Akard Street Traffic Signal Project, and the I-30 Canyon Redesign Betterments Project in the Cedars TIF District
- Continued administration of the incentive agreement with Sadler Circle Senior Apartments LLC to support the Oaklawn Place project, a new multi-family development with 84 units (of which 84 are affordable) in the Maple/Mockingbird TIF District
- Continued administration of the incentive agreement with Dallas Housing Opportunity Fund LLC for the management, administration, and implementation of the Dallas Housing Opportunity Fund, a targeted investment fund intended to create or retain at least 1,500 affordable housing units by 2031
- Continued administration of the incentive agreement with Trammell Crow Company Development LLC to support the Mockingbird Station East project, a new mixed-income and transit-oriented development with 429 units (of which 86 are affordable) at 5465 E. Mockingbird Lane in the TOD TIF District

# ECONOMIC DEVELOPMENT

- Continued coordination with the Transportation Department regarding implementation of the public street lighting improvements project in the Skillman Corridor TIF District
- Continued coordination with Dallas Water Utilities regarding implementation of the dredging of the pond in Watercrest Park in the Skillman Corridor TIF District
- Continued administration of the incentive agreement with 3662 Investors LP for the redevelopment of Red Bird Mall in the Mall Area Redevelopment TIF District
- Continued administration of the incentive agreement to support a new mixed-income development with 230 units (of which 184 are affordable) called Gateway Oak Cliff in the Oak Cliff Gateway TIF District
- Continued administration of incentive agreement with 1632 MLK LLC to support the redevelopment of a historic commercial building at 1632 MLK Blvd in the Forest District area of South Dallas
- Continued administration of incentive agreement with Cornerstone Community Enterprises to support the redevelopment of a commercial building at 2839 S. Ervay in the Forest District area of South Dallas
- Continued administration of incentive agreement with Buckner and Peavy, LLC to support the redevelopment of a grocery-anchored shopping center at 3035 N. Buckner Blvd.
- Continued administration of the TIF district funding agreement for the development of a permanent Public Safety Building/Fire Station #58 in the Cypress Waters TIF District
- Continued administration of the incentive agreement with WH 20, LP for the development of the Villas at Western Heights, a mixed-income apartment development with 130 residential units (of which 104 are affordable) at 1515 Fort Worth Avenue in the Fort Worth Avenue TIF District
- Continued coordination regarding redevelopment activities in the Valley View - Galleria Mall area (now known as the International District) in the Mall Area Redevelopment TIF District, including implementation of specific strategic planning elements
- Continued administration of TIF funding agreement with Circuit Trail Conservancy for design and construction of the North Victory segment of the Hi Line Connector Trail Project in the Sports Arena TIF District
- Continued administration of the incentive agreement with 1100 Pearl Street, Inc. to support the Pearl Lofts project, a new mixed-use and mixed-income development with 100 units (of which 30 are affordable) in the Farmers Market TIF District
- Continued administration of the incentive agreement with One Newpark GP, LLC to support the One Newpark project, a new mixed-use and mixed-income development with street-level retail, 225,000 square feet of office, a hotel component with 245 rooms, and 268 units (of which 54 units are affordable) in the Downtown Connection TIF District
- Continued administration of the incentive agreement with I-20 Lancaster Development, LLC to support University Hills Phase I project, a catalyst development with historical horizontal infrastructure improvements and vertical development of 240 townhomes, 300 single-family detached homes, 250 multifamily units, and 80,000 square feet of retail/office in the University TIF district



# ECONOMIC DEVELOPMENT

- Continued administration of the incentive agreement with Goldman Sachs and Hunt Realty to support a new 800,000 sq ft office building to anchor the redevelopment of an 11-acre site in the Victory area of Uptown, leading to the creation or retention of 5,000 jobs

## HIGHLIGHTED OBJECTIVES FOR FY 2023-24

- Continued implementation of the City’s Economic Development Strategic Plan and the Economic Development Policy 2022-2032
- City Council approval of incentive agreements to support catalytic mixed-use and/or mixed-income developments and job creation/retention
- City Council approval of incentive agreements to support transit-oriented developments on City-owned or DART-owned properties adjacent to light rail stations
- City Council approval of incentive agreement to support the proposed Integrated Community Development Project on City-owned property in the 200- 300 blocks of St. Augustine Road in Pleasant Grove

## SERVICE DESCRIPTIONS

ECONOMIC DEVELOPMENT	
Cedars Tax Increment Financing District	Initiated in 1992, the Cedars TIF District provides infrastructure improvements in the Cedars area. The district expired in 2022, but final year close-out activities will occur in FY 2023-24.
City Center Tax Increment Financing District	Initiated in 1996, the City Center TIF District provides a long-term program to replace and upgrade the area’s infrastructure and create a vibrant downtown core district. The intent of the program is to improve the economics for developing residential property in the downtown core and creating a destination retail district that serves downtown residents and visitors and supports the office market. The original portion of the district expired in 2022; the expanded portion will expire in 2037.
Cypress Waters Tax Increment Financing District	Initiated in 2011, the Cypress Waters TIF District promotes the redevelopment, stabilization, and growth of the Cypress Waters area. The district will expire the sooner of 2040 or when increment collections are completed.
Davis Garden Tax Increment Financing District	Initiated in 2007, the Davis Garden TIF District provides a long-term program to replace and upgrade the area’s infrastructure, support redevelopment of structurally obsolete apartment and commercial development in the North Oak Cliff area and create a vibrant mixed-use district in the area southwest of the intersection of Westmoreland Road and I-30. The district will expire in 2039.
Deep Ellum Tax Increment Financing District	Initiated in 2005, the Deep Ellum TIF District provides funding to encourage redevelopment of the Deep Ellum area. The district will expire in 2028.

# ECONOMIC DEVELOPMENT

Design District Tax Increment Financing District	Initiated in 2005, the Design District TIF District provides funding to encourage redevelopment in the Design District area. The district expires in 2028.
Downtown Connection Tax Increment Financing District	Initiated in 2005, the Downtown Connection TIF District provides a long-term program to replace and upgrade the area’s infrastructure, fund catalyst projects, and create a vibrant downtown core district. The intent of the program is to improve the economics for developing residential property in the downtown core and creating a destination retail district that serves residents and visitors and supports the office market. The original portion of the district expires in 2035; the expanded portion (Newpark Sub-District) expires in 2052.
Economic Development Bonds	Includes general obligation bond program funding under various economic development bond propositions for investment in public infrastructure needed to promote economic development and for economic development incentive agreements for catalyst projects that in turn foster greater private sector development, contributing to the tax base and creation of jobs.
Equity Revitalization	Established to support a combination of City priorities ranging from the Comprehensive Housing Policy and the elimination of Racially/Ethnically Concentrated Areas of Poverty (RECAP) to quality-of-life programs. Projects include acquisition and infrastructure investments as well as gap financing for quality-of-life projects already underway, covering targeted areas in all 14 Council districts.
Farmers Market Tax Increment Financing District	Initiated in 1998, the Farmers Market TIF District has been instrumental in stimulating private investment and leasing demand in the Farmers Market area. The district expires in 2028.
Fort Worth Avenue Tax Increment Financing District	Initiated in 2007, the Fort Worth Avenue TIF District provides a long-term program to replace and upgrade the area’s infrastructure and support redevelopment of structurally obsolete commercial development in the North Oak Cliff area to foster the redevelopment of the Fort Worth Avenue corridor between the Trinity River and west of Hampton Road. The district expires in 2029.
Grand Park South Tax Increment Financing District	Initiated in 2005, the Grand Park South TIF District provides funding for environmental remediation, historic preservation, and infrastructure improvements in the area west of Fair Park and north of Martin Luther King, Jr. Boulevard. Additionally, in 2021, the district was expanded by 151 acres to include an area bounded by Al Lipscomb Way, S. Ervay Street, South Boulevard, Pennsylvania Avenue, and Botham Jean Boulevard. The district expires in 2036.
Housing	Land acquisition for the development of low and moderate-income, owner-occupied, single-family homes.
Mall Area Redevelopment Tax Increment Financing District	Initiated in 2014, the Mall Area Redevelopment TIF District provides a long-term funding program for public infrastructure improvements, economic development grants, and land assembly for public open space, which is intended to stimulate private investment and sustain the orderly redevelopment of two of the City’s commercial core assets—the Valley View Center Mall area in northern Dallas and the Southwest Center (now Red Bird) Mall area in southern Dallas. The district expires in 2044.

# ECONOMIC DEVELOPMENT

<p>Maple-Mockingbird Tax Increment Financing District</p>	<p>Initiated in 2008, the Maple-Mockingbird TIF District provides funding to encourage redevelopment of the area between Dallas Love Field Airport and the Southwestern Medical District. The district expires in 2033.</p>
<p>Oak Cliff Gateway Tax Increment Financing District</p>	<p>Initiated in 1992, the Oak Cliff Gateway TIF District promotes the redevelopment, stabilization, and growth of the area. The original portion of the district expires in 2027; the Bishop/Jefferson Sub-District expires in 2044. In 2022, the new Clarendon/Beckley/Kiest Sub-District (148 acres) was established and expires in 2052.</p>
<p>Incentive Program (formerly called Public-Private Partnership Program)</p>	<p>This program provides gap financing loans and grants, tax abatements, job incentives, workforce incentives, and other business incentives to facilitate private investment, job creation, and real estate development in the city of Dallas. Previously called the Public/Private Partnership Program, the City adopted a new Incentive Policy with a suite of incentive programs in January 2023, all of which superseded the Public/Private Partnership Program.</p>
<p>Skillman Corridor Tax Increment Financing District</p>	<p>Initiated in 2005, the Skillman Corridor TIF District provides a long-term program to replace and upgrade the area’s infrastructure and fund environmental remediation to support redevelopment of structurally obsolete apartments and commercial development in the Skillman Corridor area between Caruth Haven and LBJ Freeway. The district expires in 2036.</p>
<p>Southwestern Medical Tax Increment Financing District</p>	<p>Initiated in 2005, the Southwest Medical TIF District provides funding to encourage redevelopment in the Southwestern Medical area. The original portion of the district will expire in 2028; the Medical Campus sub-district expires in 2046.</p>
<p>Sports Arena Tax Increment Financing District</p>	<p>Initiated in 1998, the Sports Arena TIF District is expected to stimulate development and redevelopment that would not otherwise occur solely through private investment in this area of Dallas. The original portion of the district will expire in 2028; the Riverfront Gateway and West Dallas sub-districts expires in 2042.</p>
<p>Transit-Oriented Development (TOD) Tax Increment Financing District</p>	<p>Initiated in 2008, the TOD TIF District provides funding to support redevelopment in three areas along the DART line: the Lancaster-Corridor/8th and Corinth area, the Cedars West area, and the Mockingbird/Lovers Lane area. The district expires in 2038.</p>
<p>University Tax Increment Financing District</p>	<p>Initiated in 2017, the University TIF District represents an effort to establish a funding mechanism to stimulate private investment and development in Dallas’ southern sector (University Hills sub-district) and provide public amenities including trail connections in northern Dallas (University Center sub-district) while taking advantage of each area’s strategic regional location adjacent to major universities and transportation corridors. The district expires in 2048.</p>
<p>Vickery Meadow Tax Increment Financing District</p>	<p>Initiated in 2005, the Vickery Meadow TIF District provides funding to support the redevelopment of the Vickery Meadow area. The district expires in 2028.</p>

# ECONOMIC DEVELOPMENT

## SOURCE OF FUNDS

Funding Source	Budget as of 5/31/2023	Spent or Committed	Remaining as of 5/31/2023	FY 2023-24 Budget	FY 2024-25 Planned	Future Costs	Total Project Cost
1998 Bonds	407,428	0	407,428	0	0	0	407,428
2003 Bonds	4,346,704	1,206,762	3,139,941	0	0	0	4,346,704
2006 Bonds	16,802,182	15,179,950	1,622,232	0	0	0	16,802,182
2012 Bonds	23,640,742	12,742,706	10,898,036	0	0	0	23,640,742
2017 Bonds	24,645,802	306,551	24,339,251	0	0	0	24,645,802
Other GO CIP - Non-Debt	581,565,585	246,027,893	335,537,692	82,772,351	152,593,548	499,417,484	1,316,348,968
<b>Grand Total</b>	<b>\$651,408,443</b>	<b>\$275,463,863</b>	<b>\$375,944,580</b>	<b>\$82,772,351</b>	<b>\$152,593,548</b>	<b>\$499,417,484</b>	<b>\$1,386,191,826</b>

## USE OF FUNDS

Service	Budget as of 5/31/2023	Spent or Committed	Remaining as of 5/31/2023	FY 2023-24 Budget	FY 2024-25 Planned	Future Costs	Total Project Cost
Cedars Tax Increment Financing District	14,060,239	2,317,779	11,742,460	0	0	0	14,060,239
City Center Tax Increment Financing District	39,849,088	8,713,130	31,135,957	0	1,592,598	5,271,697	46,713,382
Cypress Waters Tax Increment Financing District	813,271	175,462	637,809	7,711,415	8,713,899	31,727,306	48,965,891
Davis Garden Tax Increment Financing District	7,111,472	3,301,706	3,809,766	3,379,333	2,849,824	9,433,273	22,773,903
Deep Ellum Tax Increment Financing District	21,020,725	970,218	20,050,507	0	9,639,401	11,335,311	41,995,437
Design District Tax Increment Financing District	44,428,194	3,832,141	40,596,053	0	9,653,424	35,148,118	89,229,736
Downtown Connection Tax Increment Financing District	63,894,874	30,899,848	32,995,026	35,926,316	41,222,794	158,579,270	299,623,254
Economic Development Bonds	37,789,658	12,003,782	25,785,876	0	0	0	37,789,658
Equity Revitalization	16,964,069	646,212	10,501,948	0	0	0	16,964,069

# ECONOMIC DEVELOPMENT

Service	Budget as of 5/31/2023	Spent or Committed	Remaining as of 5/31/2023	FY 2023-24 Budget	FY 2024-25 Planned	Future Costs	Total Project Cost
Farmers Market Tax Increment Financing District	10,501,801	4,109,873	6,391,928	3,765,578	3,953,857	13,087,761	31,308,998
Fort Worth Avenue Tax Increment Financing District	16,051,378	3,367,684	12,683,694	4,864,295	5,253,439	18,419,145	44,588,257
Grand Park South Tax Increment Financing District	1,009,711	265,156	744,555	643,504	707,855	2,343,088	4,704,158
Housing	35,149,634	20,975,560	14,174,073	0	0	0	35,149,634
Mall Area Redevelopment Tax Increment Financing District	2,455,908	302,034	2,153,874	1,127,174	1,239,891	4,514,444	9,337,417
Maple Mockingbird Tax Increment Financing District	17,848,161	217,706	17,630,454	0	6,008,732	17,530,573	41,387,465
Oak Cliff Gateway Tax Increment Financing District	13,974,583	1,581,339	12,393,244	10,225,534	13,293,194	55,392,738	92,886,047
Public-Private Partnership Program	111,103,436	91,375,017	19,728,420	9,000,000	9,000,000	27,000,000	156,103,436
Skillman Corridor Tax Increment Financing District	34,311,895	12,220,459	22,091,435	0	11,666,015	42,475,962	88,453,872
Southwestern Medical Tax Increment Financing District	16,845,602	407,277	16,438,325	0	1,373,698	4,547,114	22,766,414
Sports Arena Tax Increment Financing District	99,398,141	48,796,386	50,601,755	0	14,516,490	21,234,105	135,148,736
Transit-Oriented Development (TOD) Tax Increment Financing District	15,895,696	254,943	15,640,753	0	5,364,908	18,809,969	40,070,573
University Tax Increment Financing District	4,483,829	50,333	4,433,496	2,533,624	2,660,305	8,952,591	18,630,348
Vickery Meadow Tax Increment Financing District	26,447,079	22,863,908	3,583,171	3,595,578	3,883,224	13,615,020	47,540,901
<b>Grand Total</b>	<b>\$651,408,443</b>	<b>\$275,463,863</b>	<b>\$375,944,580</b>	<b>\$82,772,351</b>	<b>\$152,593,548</b>	<b>\$499,417,484</b>	<b>\$1,386,191,826</b>

# ECONOMIC DEVELOPMENT

## PROJECT LIST

The table below details all active projects in the Capital Improvement Program in alphabetical order. Included in the detail for each project is the service, funding source, council district, estimated completion date, inception-to-date budget, remaining appropriations, and new appropriations for FY 2023-24 and FY 2024-25. The Total Project Cost reflects the total budget over the life of the project, including inception-to-date budget, new appropriations, and estimated Future Cost.

Project	Service	Funding Source	Council District	Completion Date	Budget as of 5/31/2023	Spent or Committed	Remaining as of 5/31/2023	FY 2023-24 Budget	FY 2024-25 Planned	Future Costs	Total Project Cost
1712 Commerce Hotel - P952	Downtown Connection Tax Increment Financing District	Other GO CIP - Non-Debt	14	12/2024	1,462,133	461,447	1,000,686	9,891,107	0	0	11,353,240
2101 Taylor St Development - P847	Farmers Market Tax Increment Financing District	Other GO CIP - Non-Debt	2	12/2023	3,553,480	3,231,519	321,961	0	0	0	3,553,480
411 N Akard Bldg Redevelopment - P943	Downtown Connection Tax Increment Financing District	Other GO CIP - Non-Debt	14	12/2024	5,459,743	1,877,879	3,581,864	3,426,075	0	0	8,885,818
Action Plan for Southern Sector Eco Deve - P525	Public-Private Partnership Program	Other GO CIP - Non-Debt	Citywide	Ongoing	200,000	173,719	26,281	0	0	0	200,000
Affordable Housing Partcip - P008	Housing	Other GO CIP - Non-Debt	Citywide	Ongoing	1,620,566	1,546,863	73,703	0	0	0	1,620,566
Akard Street Sidewalk Improvement Projec - W950	Cedars Tax Increment Financing District	Other GO CIP - Non-Debt	2	12/2024	500,000	0	500,000	0	0	0	500,000

# ECONOMIC DEVELOPMENT

Project	Service	Funding Source	Council District	Completion Date	Budget as of 5/31/2023	Spent or Committed	Remaining as of 5/31/2023	FY 2023-24 Budget	FY 2024-25 Planned	Future Costs	Total Project Cost
Akard Street Traffic Signals Replacement - W951	Cedars Tax Increment Financing District	Other GO CIP - Non-Debt	2	12/2024	2,000,000	0	2,000,000	0	0	0	2,000,000
Bridge Labs at Pegasus Park - W997	Public-Private Partnership Program	Other GO CIP - Non-Debt	Citywide	Ongoing	3,000,000	0	3,000,000	0	0	0	3,000,000
Cabana Hotel 899 N. Stemmons - W500	Design District Tax Increment Financing District	Other GO CIP - Non-Debt	6	09/2026	15,500,000	0	15,500,000	0	0	0	15,500,000
CD1 - Southern Gateway - W483	Equity Revitalization	2003 Bonds	1	11/2023	320,000	0	320,000	0	0	0	320,000
CD1 - Southern Gateway - W483	Equity Revitalization	Other GO CIP - Non-Debt	1	11/2023	180,000	91,727	88,273	0	0	0	180,000
CD10 - LBJ Skillman - W492	Equity Revitalization	2003 Bonds	10	11/2023	119,322	0	119,322	0	0	0	119,322
CD10 - LBJ Skillman - W492	Equity Revitalization	Other GO CIP - Non-Debt	10	11/2023	880,678	126,059	754,619	0	0	0	880,678
CD12 - Streets - W494	Equity Revitalization	Other GO CIP - Non-Debt	12	11/2023	500,000	109,709	390,291	0	0	0	500,000
CD13 - Vickery Meadows - W495	Equity Revitalization	2003 Bonds	13	11/2023	151,969	97,165	54,804	0	0	0	151,969
CD13 - Vickery Meadows - W495	Equity Revitalization	Other GO CIP - Non-Debt	13	11/2023	848,031	394,407	453,624	0	0	0	848,031
CD14 - Streets - W496	Equity Revitalization	2003 Bonds	14	11/2023	500,000	4,518	495,482	0	0	0	500,000
CD14 - Streets - W496	Equity Revitalization	Other GO CIP - Non-Debt	14	11/2023	225,000	117,904	107,096	0	0	0	225,000

# ECONOMIC DEVELOPMENT

Project	Service	Funding Source	Council District	Completion Date	Budget as of 5/31/2023	Spent or Committed	Remaining as of 5/31/2023	FY 2023-24 Budget	FY 2024-25 Planned	Future Costs	Total Project Cost
CD2 - Jubilee Park W484	Equity Revitalization	Other GO CIP - Non-Debt	2	11/2023	500,000	49,500	450,500	0	0	0	500,000
CD3 - Executive Airport - W485	Equity Revitalization	Other GO CIP - Non-Debt	3	11/2023	620,000	218,539	401,461	0	0	0	620,000
CD4 -The Bottom/10th Street - W486	Equity Revitalization	2003 Bonds	4	11/2023	750,000	748,978	1,022	0	0	0	750,000
CD4 -The Bottom/10th Street - W486	Equity Revitalization	Other GO CIP - Non-Debt	4	11/2023	750,000	17,206	732,794	0	0	0	750,000
CD5 - Buckner Station / Pleasant Grove - W487	Equity Revitalization	1998 Bonds	5	11/2023	407,428	0	407,428	0	0	0	407,428
CD5 - Buckner Station / Pleasant Grove - W487	Equity Revitalization	2003 Bonds	5	11/2023	2,092,572	0	2,092,572	0	0	0	2,092,572
CD5 - Buckner Station / Pleasant Grove - W487	Equity Revitalization	Other GO CIP - Non-Debt	5	11/2023	1,197,259	12,950	1,184,309	0	0	0	1,197,259
CD6 - West Dallas W488	Equity Revitalization	Other GO CIP - Non-Debt	6	11/2023	1,700,000	1,215,218	484,782	0	0	0	1,700,000
CD7 - Forest Heights - W489	Equity Revitalization	2003 Bonds	7	11/2023	382,841	356,101	26,740	0	0	0	382,841
CD7 - Forest Heights - W489	Equity Revitalization	Other GO CIP - Non-Debt	7	11/2023	1,338,969	673,537	665,432	0	0	0	1,338,969
CD8 - University Hills - W490	Equity Revitalization	Other GO CIP - Non-Debt	8	11/2023	2,500,000	1,925,243	574,757	0	0	0	2,500,000
CD9 - Casa View - W491	Equity Revitalization	2003 Bonds	9	11/2023	30,000	0	30,000	0	0	0	30,000



# ECONOMIC DEVELOPMENT

Project	Service	Funding Source	Council District	Completion Date	Budget as of 5/31/2023	Spent or Committed	Remaining as of 5/31/2023	FY 2023-24 Budget	FY 2024-25 Planned	Future Costs	Total Project Cost
CD9 - Casa View - W491	Equity Revitalization	Other GO CIP - Non-Debt	9	11/2023	970,000	303,359	666,641	0	0	0	970,000
Cedars Branch Bridge - P895	Southwestern Medical Tax Increment Financing District	Other GO CIP - Non-Debt	2	12/2024	826,500	0	826,500	0	0	0	826,500
Cedars Tax Increment - Q001	Cedars Tax Increment Financing District	Other GO CIP - Non-Debt	2	12/2024	3,248,284	1,344,047	1,904,237	0	0	0	3,248,284
Cedars-Admin - 9927	Cedars Tax Increment Financing District	Other GO CIP - Non-Debt	2	12/2024	1,179,071	973,732	205,339	0	0	0	1,179,071
City Center - Administrative - 9870	City Center Tax Increment Financing District	Other GO CIP - Non-Debt	2, 14	12/2038	2,933,915	2,607,348	326,567	0	200,000	600,000	3,733,915
City Center Tax Increment - 9912	City Center Tax Increment Financing District	Other GO CIP - Non-Debt	2, 14	12/2038	31,315,173	6,105,782	25,209,391	0	1,392,598	4,671,697	37,379,468
Collective Mixed Use Development - P887	Fort Worth Avenue Tax Increment Financing District	Other GO CIP - Non-Debt	1, 6	09/2025	0	0	0	327,500	0	0	327,500
Collective Mixed Use Development - W180	Fort Worth Avenue Tax Increment Financing District	Other GO CIP - Non-Debt	1, 6	09/2024	531,663	496,432	35,231	0	0	0	531,663
Community Garden & Futsal Field - P848	Farmers Market Tax Increment Financing District	Other GO CIP - Non-Debt	2	12/2023	589,888	0	589,888	0	0	0	589,888
Continental Bldg Increment Repayment - P832	Downtown Connection Tax Increment Financing District	Other GO CIP - Non-Debt	14	09/2028	2,230,386	1,581,955	648,431	144,006	144,006	1,686,030	4,204,428

# ECONOMIC DEVELOPMENT

Project	Service	Funding Source	Council District	Completion Date	Budget as of 5/31/2023	Spent or Committed	Remaining as of 5/31/2023	FY 2023-24 Budget	FY 2024-25 Planned	Future Costs	Total Project Cost
Cypress Waters Repayment of Advances - P634	Cypress Waters Tax Increment Financing District	Other GO CIP - Non-Debt	6	12/2041	538,836	0	538,836	7,641,415	8,643,899	31,517,306	48,341,456
Cypress Waters TIF Admin. - P633	Cypress Waters Tax Increment Financing District	Other GO CIP - Non-Debt	6	12/2041	274,435	175,462	98,973	70,000	70,000	210,000	624,435
Dallas Heritage Village - W438	Cedars Tax Increment Financing District	Other GO CIP - Non-Debt	2	12/2024	650,000	0	650,000	0	0	0	650,000
Davis Garden - Repayment of Advances - P563	Davis Garden Tax Increment Financing District	Other GO CIP - Non-Debt	1, 3	12/2040	2,417,255	70	2,417,185	2,444,333	2,714,824	9,028,273	16,604,685
Davis Garden Admin - P409	Davis Garden Tax Increment Financing District	Other GO CIP - Non-Debt	1, 3	12/2040	575,500	351,988	223,512	135,000	135,000	405,000	1,250,500
Davis Street Infrastructure Improvements - P754	Davis Garden Tax Increment Financing District	Other GO CIP - Non-Debt	1, 3	09/2024	801,179	795,441	5,738	800,000	0	0	1,601,179
Debt Service Transfer to other Departments - W891	Farmers Market Tax Increment Financing District	Other GO CIP - Non-Debt	Citywide	12/2029	1,922,709	0	1,922,709	0	885,186	12,652,761	15,460,657
Debt Service Transfer to PPPF (Red Bird Mall Redev Project) - Q008	Mall Area Redevelopment Tax Increment Financing District	Other GO CIP - Non-Debt	8	12/2044	360,677	202,070	158,607	90,000	90,000	270,000	810,677
Deep Ellum Admin P407	Deep Ellum Tax Increment Financing District	Other GO CIP - Non-Debt	2, 7, 14	09/2028	580,527	374,794	205,732	0	125,000	375,000	1,080,527
Deep Ellum Repay Dev Adv - P406	Deep Ellum Tax Increment Financing District	Other GO CIP - Non-Debt	2, 7, 14	09/2028	20,440,199	595,424	19,844,775	0	9,514,401	10,960,311	40,914,911

# ECONOMIC DEVELOPMENT

Project	Service	Funding Source	Council District	Completion Date	Budget as of 5/31/2023	Spent or Committed	Remaining as of 5/31/2023	FY 2023-24 Budget	FY 2024-25 Planned	Future Costs	Total Project Cost
Design District Admin - P404	Design District Tax Increment Financing District	Other GO CIP - Non-Debt	2, 6	12/2028	542,804	358,183	184,620	0	115,000	345,000	1,002,804
Design District TIF Repayment of Advances - P471	Design District Tax Increment Financing District	Other GO CIP - Non-Debt	2, 6	12/2028	16,164,447	0	16,164,447	0	7,169,649	34,803,118	58,137,214
Digital Realty Expansion and Renovation - W675	Public-Private Partnership Program	Other GO CIP - Non-Debt	Citywide	Ongoing	200,000	0	200,000	0	0	0	200,000
Disc Eco Dev CD6 SDMIF - VI09	Economic Development Bonds	2017 Bonds	Citywide	12/2024	2,405,000	180,000	2,225,000	0	0	0	2,405,000
DISD - Hogg Elementary - W300	Oak Cliff Gateway Tax Increment Financing District	Other GO CIP - Non-Debt	1	12/2023	1,287,222	0	1,287,222	0	0	0	1,287,222
Downtown Connection TIF - Increment - P305	Downtown Connection Tax Increment Financing District	Other GO CIP - Non-Debt	14	12/2036	4,319,405	3,912,359	407,046	13,596,513	40,932,788	153,437,328	212,286,034
Economic Development - Citywide - W513	Economic Development Bonds	2012 Bonds	Citywide	Ongoing	1,035,802	0	1,035,802	0	0	0	1,035,802
Economic Development and Housing Demand - S801	Economic Development Bonds	2012 Bonds	Citywide	09/2024	3,643,303	1,845,000	1,798,303	0	0	0	3,643,303
Economic Development and Housing Demand - S801	Housing	2012 Bonds	Citywide	Ongoing	5,642,395	0	5,642,395	0	0	0	5,642,395

# ECONOMIC DEVELOPMENT

Project	Service	Funding Source	Council District	Completion Date	Budget as of 5/31/2023	Spent or Committed	Remaining as of 5/31/2023	FY 2023-24 Budget	FY 2024-25 Planned	Future Costs	Total Project Cost
Economic Development and Housing Demand - VI26	Housing	2017 Bonds	Citywide	Ongoing	6,751,898	0	6,751,898	0	0	0	6,751,898
Economic Development and Housing Demand Driven Projects - S801	Economic Development Bonds	2012 Bonds	Citywide	Ongoing	8,147,929	8,141,027	6,902	0	0	0	8,147,929
Economic Development-ECO Transfer Unit - VI01	Economic Development Bonds	2017 Bonds	Citywide	Ongoing	12,827,061	0	12,827,061	0	0	0	12,827,061
Farmers Market GT Defeasance 2013 - 1737	Economic Development Bonds	Other GO CIP - Non-Debt	2	Ongoing	3,230,000	1,213,492	2,016,508	0	0	0	3,230,000
Farmers Mkt Admin - 9576	Farmers Market Tax Increment Financing District	Other GO CIP - Non-Debt	2	12/2029	1,094,219	878,354	215,865	145,000	145,000	435,000	1,819,219
Farmers Mkt Tax Increment - Q005	Farmers Market Tax Increment Financing District	Other GO CIP - Non-Debt	2	12/2029	3,055,855	0	3,055,855	0	0	0	3,055,855
Fort Worth Ave Admin - P408	Fort Worth Avenue Tax Increment Financing District	Other GO CIP - Non-Debt	1, 6	12/2029	532,062	362,610	169,453	110,000	110,000	330,000	1,082,062
Fort Worth Ave. - Repayment of Advances - P562	Fort Worth Avenue Tax Increment Financing District	Other GO CIP - Non-Debt	1, 6	12/2029	7,308,779	8,643	7,300,136	4,426,795	5,143,439	18,089,145	34,968,158
Gateway Oak Cliff Project - W681	Oak Cliff Gateway Tax Increment Financing District	Other GO CIP - Non-Debt	1	12/2023	4,245,432	0	4,245,432	0	0	0	4,245,432

# ECONOMIC DEVELOPMENT

Project	Service	Funding Source	Council District	Completion Date	Budget as of 5/31/2023	Spent or Committed	Remaining as of 5/31/2023	FY 2023-24 Budget	FY 2024-25 Planned	Future Costs	Total Project Cost
Grand Park South - Repayment of Advances - P397	Grand Park South Tax Increment Financing District	Other GO CIP - Non-Debt	7	12/2035	549,235	0	549,235	518,504	582,855	1,968,088	3,618,682
Grand Park South - TIF Administration - P396	Grand Park South Tax Increment Financing District	Other GO CIP - Non-Debt	7	12/2035	460,476	265,156	195,321	125,000	125,000	375,000	1,085,476
H Mart - W998	Public-Private Partnership Program	Other GO CIP - Non-Debt	Citywide	Ongoing	2,500,000	0	2,500,000	0	0	0	2,500,000
Harwood Park Project - W925	City Center Tax Increment Financing District	Other GO CIP - Non-Debt	2, 14	Ongoing	2,600,000	0	2,600,000	0	0	0	2,600,000
Homeowner Stabilization, Home Repair, and Displacement Mitigation - X004	Oak Cliff Gateway Tax Increment Financing District	Other GO CIP - Non-Debt	1	12/2029	0	0	0	1,080,021	1,157,278	4,202,631	6,439,930
Hou Prop 8 Acquisition & Demolition - T808	Housing	2006 Bonds	Citywide	Ongoing	5,209,692	5,164,692	45,000	0	0	0	5,209,692
Housing - Acquisition and Demolition - T807	Housing	2006 Bonds	Citywide	Ongoing	8,703,770	8,691,090	12,680	0	0	0	8,703,770
Housing - Land Bank - T802	Housing	2006 Bonds	Citywide	Ongoing	1,350,000	1,324,169	25,831	0	0	0	1,350,000
Housing Demand Driven Projects - S803	Housing	2012 Bonds	Citywide	Ongoing	2,871,313	2,258,967	612,346	0	0	0	2,871,313
Housing Emergency Repairs Program - W678	Public-Private Partnership Program	Other GO CIP - Non-Debt	Citywide	Ongoing	2,000,000	1,407,312	592,688	0	0	0	2,000,000

# ECONOMIC DEVELOPMENT

Project	Service	Funding Source	Council District	Completion Date	Budget as of 5/31/2023	Spent or Committed	Remaining as of 5/31/2023	FY 2023-24 Budget	FY 2024-25 Planned	Future Costs	Total Project Cost
Housing Purposes - P477	Housing	Other GO CIP - Non-Debt	Citywide	Ongoing	2,000,000	1,989,780	10,220	0	0	0	2,000,000
I-30 Canyon Redesign Betterment Project - W952	Cedars Tax Increment Financing District	Other GO CIP - Non-Debt	2	12/2024	6,482,884	0	6,482,884	0	0	0	6,482,884
I-30 Frontage Road Construction project - P621	Davis Garden Tax Increment Financing District	Other GO CIP - Non-Debt	Citywide	Ongoing	10,089	0	10,089	0	0	0	10,089
Integrated Community Development Project - VI29	Economic Development Bonds	2017 Bonds	5	12/2023	141,496	126,551	14,945	0	0	0	141,496
Klyde Warren Park Project (KWP2) Phase II - W677	City Center Tax Increment Financing District	Other GO CIP - Non-Debt	Citywide	12/2024	3,000,000	0	3,000,000	0	0	0	3,000,000
Lake Highlands Gateway Bridge Enhancemen - W187	Skillman Corridor Tax Increment Financing District	Other GO CIP - Non-Debt	9, 10, 13, 14	12/2035	70,000	35,000	35,000	0	0	0	70,000
Lake Highlands Tower Center - P373	Skillman Corridor Tax Increment Financing District	Other GO CIP - Non-Debt	9, 10, 13, 14	12/2035	11,667,950	8,337,751	3,330,199	0	0	0	11,667,950
LED Conversion-Priority Zones - W655	Economic Development Bonds	2012 Bonds	Citywide	Ongoing	500,000	497,712	2,288	0	0	0	500,000
LIHTC Oaklawn Place Project - W804	Maple Mockingbird Tax Increment Financing District	Other GO CIP - Non-Debt	2	12/2025	4,438,154	0	4,438,154	0	0	0	4,438,154

# ECONOMIC DEVELOPMENT

Project	Service	Funding Source	Council District	Completion Date	Budget as of 5/31/2023	Spent or Committed	Remaining as of 5/31/2023	FY 2023-24 Budget	FY 2024-25 Planned	Future Costs	Total Project Cost
Longhorn Ballroom Project - W892	Economic Development Bonds	2012 Bonds	Citywide	12/2026	1,800,000	0	1,800,000	0	0	0	1,800,000
Longhorn Ballroom Project - W892	Transit-Oriented Development (TOD) Tax Increment Financing District	Other GO CIP - Non-Debt	2	12/2026	2,100,000	0	2,100,000	0	0	0	2,100,000
Mall Area Redevelopment TIF Admin - W008	Mall Area Redevelopment Tax Increment Financing District	Other GO CIP - Non-Debt	8, 11	12/2044	1,216,755	99,963	1,116,791	100,000	100,000	300,000	1,716,755
Mall Area Redevelopment TIF Admin - W818	Mall Area Redevelopment Tax Increment Financing District	Other GO CIP - Non-Debt	8, 11	12/2027	0	0	0	0	1,049,891	738,235	1,788,126
Mall Area Redevelopment TIF Increment - W185	Mall Area Redevelopment Tax Increment Financing District	Other GO CIP - Non-Debt	8, 11	12/2044	878,476	0	878,476	937,174	0	3,206,210	5,021,859
Maple/Mockingbird - TIF - P560	Maple Mockingbird Tax Increment Financing District	Other GO CIP - Non-Debt	2	12/2034	373,169	217,706	155,463	0	100,000	300,000	773,169
Maple-Mockingbird - Repayment of Advances - P565	Maple Mockingbird Tax Increment Financing District	Other GO CIP - Non-Debt	2	12/2034	13,036,837	0	13,036,837	0	5,908,732	17,230,573	36,176,142
Mockingbird Station East Project - W817	Transit-Oriented Development (TOD) Tax Increment Financing District	Other GO CIP - Non-Debt	2	12/2030	0	0	0	0	5,239,908	18,434,969	23,674,877

# ECONOMIC DEVELOPMENT

Project	Service	Funding Source	Council District	Completion Date	Budget as of 5/31/2023	Spent or Committed	Remaining as of 5/31/2023	FY 2023-24 Budget	FY 2024-25 Planned	Future Costs	Total Project Cost
Neighborhood Empowerment Zones - 5548	Housing	Other GO CIP - Non-Debt	Citywide	Ongoing	1,000,000	0	1,000,000	0	0	0	1,000,000
Newpark Sub-District-TIF Admin - W970	Downtown Connection Tax Increment Financing District	Other GO CIP - Non-Debt	14	12/2036	0	0	0	5,000	45,000	75,000	125,000
Newpark Sub-District-TIF Increment - W921	Downtown Connection Tax Increment Financing District	Other GO CIP - Non-Debt	14	12/2036	25,000	0	25,000	0	101,000	3,380,912	3,506,912
North Parking Garage Project - P729	Sports Arena Tax Increment Financing District	Other GO CIP - Non-Debt	2	12/2028	23,343,905	21,350,870	1,993,035	0	3,986,070	3,986,070	31,316,046
Oak Cliff Gateway Tax Increment - Q002	Oak Cliff Gateway Tax Increment Financing District	Other GO CIP - Non-Debt	1	12/2045	7,128,239	591,189	6,537,050	8,945,513	11,035,916	49,990,107	77,099,774
Oak Cliff/Gateway Admin - 9915	Oak Cliff Gateway Tax Increment Financing District	Other GO CIP - Non-Debt	1	12/2045	1,313,689	990,150	323,539	200,000	200,000	600,000	2,313,689
Open Space Public Improvements at 888 S - P575	Davis Garden Tax Increment Financing District	Other GO CIP - Non-Debt	1, 3	Ongoing	118,820	0	118,820	0	0	0	118,820
Pearl Lofts Mixed-Use & Mixed Income Development Project - W819	Farmers Market Tax Increment Financing District	Other GO CIP - Non-Debt	14	12/2026	0	0	0	3,620,578	2,923,671	0	6,544,249
Pearl Street Public Improvement Project - W820	Farmers Market Tax Increment Financing District	Other GO CIP - Non-Debt	2	12/2023	285,650	0	285,650	0	0	0	285,650



# ECONOMIC DEVELOPMENT

Project	Service	Funding Source	Council District	Completion Date	Budget as of 5/31/2023	Spent or Committed	Remaining as of 5/31/2023	FY 2023-24 Budget	FY 2024-25 Planned	Future Costs	Total Project Cost
Predevelopment Assistance Program - W953	Public-Private Partnership Program	Other GO CIP - Non-Debt	Citywide	Ongoing	100,000	0	100,000	0	0	0	100,000
Project Turnpike - W633	Public-Private Partnership Program	Other GO CIP - Non-Debt	Citywide	Ongoing	250,000	0	250,000	0	0	0	250,000
Project Turtle - Grocery Store - W971	Economic Development Bonds	2006 Bonds	8	06/2025	137,211	0	137,211	0	0	0	137,211
Project Turtle - Grocery Store - W985	Economic Development Bonds	2006 Bonds	8	06/2025	1,220,000	0	1,220,000	0	0	0	1,220,000
Project Turtle - Grocery Store - W986	Economic Development Bonds	2006 Bonds	8	06/2025	80,000	0	80,000	0	0	0	80,000
Project Turtle - Grocery Store - W987	Economic Development Bonds	2006 Bonds	8	06/2025	30,000	0	30,000	0	0	0	30,000
Project Turtle - Grocery Store - W990	Economic Development Bonds	2006 Bonds	8	06/2025	1,509	0	1,509	0	0	0	1,509
Project Turtle - Grocery Store CD3 - VI16	Economic Development Bonds	2017 Bonds	8	06/2025	1,000,000	0	1,000,000	0	0	0	1,000,000
Project Turtle - Grocery Store CD8 - VI17	Economic Development Bonds	2017 Bonds	8	06/2025	1,000,000	0	1,000,000	0	0	0	1,000,000
Project Turtle - Grocery Store - W971	Public-Private Partnership Program	Other GO CIP - Non-Debt	Citywide	Ongoing	1,661,280	0	1,661,280	0	0	0	1,661,280
Project Turtle - Grocery Store - W988	Economic Development Bonds	2006 Bonds	8	06/2025	70,000	0	70,000	0	0	0	70,000

# ECONOMIC DEVELOPMENT

Project	Service	Funding Source	Council District	Completion Date	Budget as of 5/31/2023	Spent or Committed	Remaining as of 5/31/2023	FY 2023-24 Budget	FY 2024-25 Planned	Future Costs	Total Project Cost
Public Private Partnership - 9992	Public-Private Partnership Program	Other GO CIP - Non-Debt	Citywide	Ongoing	57,387,616	56,042,037	1,345,580	0	0	0	57,387,616
Public Private Partnership - P151	Public-Private Partnership Program	Other GO CIP - Non-Debt	Citywide	Ongoing	25,922,313	18,543,597	7,378,715	9,000,000	9,000,000	27,000,000	70,922,313
Public Private Partnership - Retail Rehabilitation Demonstration - W018	Public-Private Partnership Program	Other GO CIP - Non-Debt	Citywide	Ongoing	1,000,000	0	1,000,000	0	0	0	1,000,000
Public Private Partnership- Advisory Services for City's Housing Policy - W055	Public-Private Partnership Program	Other GO CIP - Non-Debt	Citywide	Ongoing	125,000	115,000	10,000	0	0	0	125,000
Public Private Partnership-BSHD Projects - P777	Public-Private Partnership Program	Other GO CIP - Non-Debt	Citywide	Ongoing	100,000	72,695	27,305	0	0	0	100,000
Public Private Partnership-Dallas Protocol and World Affairs Council Contract - P476	Public-Private Partnership Program	Other GO CIP - Non-Debt	Citywide	Ongoing	2,920,505	2,403,005	517,500	0	0	0	2,920,505
Public Private Partnership-Downtown Retail Program -Phase III - P435	Public-Private Partnership Program	Other GO CIP - Non-Debt	Citywide	Ongoing	1,212,008	678,074	533,934	0	0	0	1,212,008

# ECONOMIC DEVELOPMENT

Project	Service	Funding Source	Council District	Completion Date	Budget as of 5/31/2023	Spent or Committed	Remaining as of 5/31/2023	FY 2023-24 Budget	FY 2024-25 Planned	Future Costs	Total Project Cost
Public Private Partnership-Main Dist.Initiative - P102	Public-Private Partnership Program	Other GO CIP - Non-Debt	Citywide	Ongoing	2,963,812	2,725,934	237,878	0	0	0	2,963,812
Public Private Partnership-Public/Private Fee Rebate - 9990	Public-Private Partnership Program	Other GO CIP - Non-Debt	Citywide	Ongoing	2,556,194	2,442,936	113,258	0	0	0	2,556,194
Public Private Partnership-Public/Private Infrastructure - 9953	Public-Private Partnership Program	Other GO CIP - Non-Debt	Citywide	Ongoing	3,582,988	3,554,656	28,332	0	0	0	3,582,988
Public Private Partnership-Southwest Center Mall Redevelopment - P587	Public-Private Partnership Program	Other GO CIP - Non-Debt	Citywide	Ongoing	186,200	109,186	77,014	0	0	0	186,200
Public Private Partnership-Workforce Readiness, Placement & Retention - W178	Public-Private Partnership Program	Other GO CIP - Non-Debt	Citywide	Ongoing	1,735,521	1,606,867	128,654	0	0	0	1,735,521
Redbird Hotel Project - W818	Public-Private Partnership Program	Other GO CIP - Non-Debt	Citywide	Ongoing	1,500,000	1,500,000	0	0	0	0	1,500,000
RISD Public Improvement Reimbursement - P684	Skillman Corridor Tax Increment Financing District	Other GO CIP - Non-Debt	9, 10, 13, 14	12/2035	3,654,990	2,765,752	889,238	0	649,145	1,397,284	5,701,418

# ECONOMIC DEVELOPMENT

Project	Service	Funding Source	Council District	Completion Date	Budget as of 5/31/2023	Spent or Committed	Remaining as of 5/31/2023	FY 2023-24 Budget	FY 2024-25 Planned	Future Costs	Total Project Cost
Saint Elm Hotel & Corrigan Tower - P957	Downtown Connection Tax Increment Financing District	Other GO CIP - Non-Debt	14	12/2024	887,152	719,697	167,455	8,817,363	0	0	9,704,515
Skillman Corridor Admin - P405	Skillman Corridor Tax Increment Financing District	Other GO CIP - Non-Debt	9, 10, 13, 14	12/2035	620,805	455,201	165,604	0	110,000	330,000	1,060,805
Skillman Corridor TIF - Repayment of Advances - P472	Skillman Corridor Tax Increment Financing District	Other GO CIP - Non-Debt	9, 10, 13, 14	12/2035	16,727,665	25,119	16,702,546	0	10,906,871	40,748,678	68,383,215
Skillman Corridor TIF District Fund - W249	Skillman Corridor Tax Increment Financing District	Other GO CIP - Non-Debt	9, 10, 13, 14	12/2035	1,570,484	601,636	968,848	0	0	0	1,570,484
Southwestern Medical TIF - Administration - P468	Southwestern Medical Tax Increment Financing District	Other GO CIP - Non-Debt	14	12/2027	541,035	407,277	133,758	0	100,000	300,000	941,035
Southwestern Medical TIF - Repayment of Advances - P469	Southwestern Medical Tax Increment Financing District	Other GO CIP - Non-Debt	2	12/2027	15,478,067	0	15,478,067	0	1,273,698	4,247,114	20,998,879
Sports Arena Admin - 9630	Sports Arena Tax Increment Financing District	Other GO CIP - Non-Debt	2, 6, 14	12/2043	1,646,270	1,047,152	599,119	0	185,000	555,000	2,386,270
Sports Arena Advances - Q030	Sports Arena Tax Increment Financing District	Other GO CIP - Non-Debt	2	12/2025	1,835,562	1,324,015	511,547	0	0	0	1,835,562
Sports Arena Increment - Q003	Sports Arena Tax Increment Financing District	Other GO CIP - Non-Debt	2, 6, 14	12/2043	33,976,524	1,407,935	32,568,589	0	0	11,143,959	45,120,483
Sports Arena Misc/Prof Sv - Q026	Sports Arena Tax Increment Financing District	Other GO CIP - Non-Debt	2	12/2025	48,000	25,000	23,000	0	0	0	48,000

# ECONOMIC DEVELOPMENT

Project	Service	Funding Source	Council District	Completion Date	Budget as of 5/31/2023	Spent or Committed	Remaining as of 5/31/2023	FY 2023-24 Budget	FY 2024-25 Planned	Future Costs	Total Project Cost
Sports Arena TIF N.Parking Garage Mainte - 5094	Sports Arena Tax Increment Financing District	Other GO CIP - Non-Debt	2	Ongoing	200,000	0	200,000	0	0	0	200,000
Statler/Library Jackson/ST Redev. - P884	Downtown Connection Tax Increment Financing District	Other GO CIP - Non-Debt	14	12/2023	46,763,454	20,032,943	26,730,511	0	0	0	46,763,454
Stoneleigh Hotel (2927 Maple Ave) - P298	Downtown Connection Tax Increment Financing District	Other GO CIP - Non-Debt	14	12/2023	2,747,602	2,313,569	434,032	46,252	0	0	2,793,854
Streetcar Project-North Oak Cliff Streetcar System - P674	Davis Garden Tax Increment Financing District	Other GO CIP - Non-Debt	1, 3	09/2024	3,188,629	2,154,207	1,034,422	0	0	0	3,188,629
TOD - TIF - P559	Transit-Oriented Development (TOD) Tax Increment Financing District	Other GO CIP - Non-Debt	2, 3, 4, 8, 14	12/2039	11,446,475	254,943	11,191,532	0	125,000	375,000	11,946,475
Transit Oriented - Repayment of Advances - P564	Transit-Oriented Development (TOD) Tax Increment Financing District	Other GO CIP - Non-Debt	2, 3, 4, 8, 14	12/2039	2,349,221	0	2,349,221	0	0	0	2,349,221
Trinity Groves Mixed-Use Project P924	Sports Arena Tax Increment Financing District	Other GO CIP - Non-Debt	2	12/2026	12,977,861	6,955,305	6,022,556	0	1,332,371	0	14,310,232
Trinity Groves Project - P878	Sports Arena Tax Increment Financing District	Other GO CIP - Non-Debt	2	12/2025	6,076,558	3,505,000	2,571,558	0	0	0	6,076,558

# ECONOMIC DEVELOPMENT

Project	Service	Funding Source	Council District	Completion Date	Budget as of 5/31/2023	Spent or Committed	Remaining as of 5/31/2023	FY 2023-24 Budget	FY 2024-25 Planned	Future Costs	Total Project Cost
Trinity Strand Hi-Line Span Pedestrian Bridge/Connector W642	Design District Tax Increment Financing District	Other GO CIP - Non-Debt	Citywide	09/2026	4,531,000	631,225	3,899,775	0	2,368,775	0	6,899,775
University TIF District-Increment W467	University Tax Increment Financing District	Other GO CIP - Non-Debt	8, 12	12/2047	4,483,829	50,333	4,433,496	100,000	100,000	300,000	4,983,829
University TIF District-Increment W467	University Tax Increment Financing District	Other GO CIP - Non-Debt	8	12/2031	0	0	0	2,433,624	2,560,305	8,652,591	13,646,519
Vickery Meadow Admin - P403	Vickery Meadow Tax Increment Financing District	Other GO CIP - Non-Debt	13	12/2028	558,981	346,621	212,360	125,000	125,000	375,000	1,183,981
Vickery Meadow TIF - Repayment of Advances - P470	Vickery Meadow Tax Increment Financing District	Other GO CIP - Non-Debt	13	12/2028	25,888,098	22,517,287	3,370,811	3,470,578	3,758,224	13,240,020	46,356,920
Victory North Hi Line Connector Trail Project - W697	Sports Arena Tax Increment Financing District	Other GO CIP - Non-Debt	2	12/2027	0	0	0	0	8,013,049	3,549,075	11,562,124
Victory Park Lane Public Improvement Pro - P843	Sports Arena Tax Increment Financing District	Other GO CIP - Non-Debt	2	12/2025	4,767,656	1,226,500	3,541,156	0	0	0	4,767,656
Victory South Parking Garage Improvements - P780	Sports Arena Tax Increment Financing District	Other GO CIP - Non-Debt	2	12/2028	8,551,001	6,985,001	1,566,000	0	1,000,000	2,000,000	11,551,001

# ECONOMIC DEVELOPMENT

Project	Service	Funding Source	Council District	Completion Date	Budget as of 5/31/2023	Spent or Committed	Remaining as of 5/31/2023	FY 2023-24 Budget	FY 2024-25 Planned	Future Costs	Total Project Cost
Victory Sub-District Placemaking Project - P947	Sports Arena Tax Increment Financing District	Other GO CIP - Non-Debt	2	12/2025	5,974,804	4,969,609	1,005,195	0	0	0	5,974,804
Villas at Western Heights - W650	Fort Worth Avenue Tax Increment Financing District	Other GO CIP - Non-Debt	1, 6	09/2024	7,678,874	2,500,000	5,178,874	0	0	0	7,678,874
Virgin Hotel Project - W301	Design District Tax Increment Financing District	Other GO CIP - Non-Debt	6	12/2023	7,689,943	2,842,733	4,847,210	0	0	0	7,689,943
Wastewater System Improvements-7th St & Beckley Ave - VI37	Economic Development Bonds	2017 Bonds	6	Ongoing	520,347	0	520,347	0	0	0	520,347
Zang Plaza Project - W821	Oak Cliff Gateway Tax Increment Financing District	Other GO CIP - Non-Debt	1	12/2027	0	0	0	0	900,000	600,000	1,500,000
<b>Grand Total</b>					<b>\$ 651,408,443</b>	<b>\$ 275,463,863</b>	<b>\$ 375,944,580</b>	<b>\$ 82,772,351</b>	<b>\$ 152,593,548</b>	<b>\$ 499,417,484</b>	<b>\$ 1,386,191,826</b>





# FLOOD PROTECTION AND STORM DRAINAGE MANAGEMENT

## MISSION

This program focuses on conducting drainage studies and analysis, preparing plans and specifications, and implementing construction projects to improve storm drainage and reduce the loss of lives and property due to flooding and erosion. These projects include construction and replacement of storm drainage systems, inadequate bridges and culverts, erosion control structures, and the implementation of floodplain management plans to improve the flood protection system.

## HIGHLIGHTED ACCOMPLISHMENTS FOR FY 2022-23

- Continued construction of Mill Creek/Peaks Branch/State Thomas Drainage Relief Tunnel Project for flood protection and storm drainage improvements. Completed 5-mile-long tunnel excavation and initiated concrete lining
- Completed construction of seventeen (17) erosion control and nine (9) storm drainage improvement projects
- Completed construction of Stormwater Facility with a 21,200 square-foot two-story LEED Certified and ADA Compliant Operations Center. The facility includes a SCADA Control Center, offices, training area, conference rooms, electrical/mechanical shops, common areas and communication tower
- Initiated construction of Able Sump improvements to include new bridges along Riverfront Boulevard and Cadiz Street
- Initiated dredging of Lake Highlands Town Center Pond at Watercrest Park, leveraging matching funds from the Skillman TIF Board for increased dredging capability
- Awarded construction of dredging improvements for five (5) lakes, ponds, and detention basins to enhance stormwater storage capacity and restore original basin functionality
- Awarded design contracts for ten (10) major storm drainage and erosion control projects to address stream bank erosion and storm drainage improvements
- Continued efforts to complete a Comprehensive Storm Drainage System Assessment. The assessment will provide a framework for improvements and efficiencies in the operations, maintenance and capital investments related to storm drainage management across the City

# FLOOD PROTECTION AND STORM DRAINAGE MANAGEMENT

## HIGHLIGHTED OBJECTIVES FOR FY 2023-24

- Continue construction of Mill Creek/Peaks Branch/State Thomas Drainage Relief Tunnel Project for flood protection and storm drainage improvements including tunnel concrete lining
- Complete construction of approximately twenty (20) erosion control, storm drainage, and other major maintenance projects
- Award construction of fifteen (15) major storm drainage and erosion control sites.
- Continue construction of Able Sump improvements to include bridges along Riverfront Boulevard and Cadiz Street
- Complete dredging of Lake Highlands Town Center Pond at Watercrest Park, leveraging matching funds from the Skillman TIF Board for increased dredging capability
- Continue construction for dredging improvements at five (5) lakes, ponds, and detention basins to enhance stormwater storage capacity and restore original basin functionality
- Award design contracts for twenty (20) storm drainage and erosion control projects to address stream bank erosion and storm drainage improvements
- Complete the ongoing Comprehensive Storm Drainage System Assessment. The assessment will provide a framework for improvements and efficiencies in the operations, maintenance and capital investments related to storm drainage management across the City

## SERVICE DESCRIPTIONS

FLOOD PROTECTION AND STORM DRAINAGE MANAGEMENT	
Erosion Control	Erosion control projects are recommended for structures threatened by creek or channel bank erosion. Typical structures include streets, culverts, bridges, alleys and homes. Erosion occurring in areas not associated with creek banks or man-made channels is not included in this category. This category provides armoring of natural creek banks to protect soil against further erosion loss.
Flood Management	Comprised of projects recommended in Floodplain Management Master Plans and Hydrologic Studies of creeks and tributaries. The emphasis is reducing severe flood impact on bridges and neighborhoods bordering floodplain areas. Typical projects in this category are bridge and culvert replacement, creek channelization, detention basins, and construction of flood protection levees.

# FLOOD PROTECTION AND STORM DRAINAGE MANAGEMENT

Storm Drainage Relief System	Provides funds for the construction of storm drainage system improvements. Many areas within the City of Dallas are served by storm drainage systems that are inadequate due to age of the system, prior construction utilizing lesser design standards, and increased development densities. In many cases, because of the high cost of retrofitting improvements in fully developed areas, these projects are proposed for phased design and construction.
Stormwater Drainage Management	Provides funding for projects funded by the City's monthly stormwater utility fee.
Trinity River Corridor Projects	Projects along the Trinity River Corridor for flood protection, environmental restoration/preservation, recreation, and transportation improvements.

# FLOOD PROTECTION AND STORM DRAINAGE MANAGEMENT

## SOURCE OF FUNDS

Funding Source	Budget as of 5/31/2023	Spent or Committed	Remaining as of 5/31/2023	FY 2023-24 Budget	FY 2024-25 Planned	Future Costs	Total Project Cost
1995 Bonds	230,198	0	230,198	0	0	0	230,198
1998 Bonds	9,811,938	556,543	4,246,504	0	0	0	9,811,938
2003 Bonds	145,606	2,250	143,356	0	0	0	145,606
2006 Bonds	100,475,144	73,336,242	27,138,901	0	0	0	100,475,144
2012 Bonds	229,543,062	205,414,665	24,128,398	0	0	0	229,543,062
2017 Bonds	31,225,529	8,029,412	23,196,117	0	0	0	31,225,529
Other GO CIP - Debt	5,000,000	2,636,458	2,363,542	2,500,000	2,500,000	7,500,000	17,500,000
Other GO CIP - Non-Debt	81,455,319	14,500,795	66,954,525	35,057,497	45,053,400	195,045,548	356,611,764
<b>Grand Total</b>	<b>\$457,886,796</b>	<b>\$309,485,256</b>	<b>\$148,401,541</b>	<b>\$37,557,497</b>	<b>\$47,553,400</b>	<b>\$202,545,548</b>	<b>\$745,543,241</b>

## USE OF FUNDS

Service	Budget as of 5/31/2023	Spent or Committed	Remaining as of 5/31/2023	FY 2023-24 Budget	FY 2024-25 Planned	Future Costs	Total Project Cost
Erosion Control	5,127,829	2,414,515	2,713,314	0	0	0	5,127,829
Flood Management	229,561,828	207,203,265	22,358,563	0	0	0	229,561,828
Storm Drainage Relief System	2,233,267	369,333	1,863,934	0	0	0	2,233,267
Stormwater Drainage Management	197,337,151	82,180,979	115,156,172	37,557,497	47,553,400	202,545,548	484,993,596
Trinity River Corridor Projects	23,626,721	17,317,163	6,309,558	0	0	0	23,626,721
<b>Grand Total</b>	<b>\$457,886,796</b>	<b>\$309,485,256</b>	<b>\$148,401,541</b>	<b>\$37,557,497</b>	<b>\$47,553,400</b>	<b>\$202,545,548</b>	<b>\$745,543,241</b>

# FLOOD PROTECTION AND STORM DRAINAGE MANAGEMENT

## PROJECT LIST

The table below details all active projects in the Capital Improvement Program in alphabetical order. Included in the detail for each project is the service, funding source, council district, estimated completion date, inception-to-date budget, remaining appropriations, and new appropriations for FY 2023-24 and FY 2024-25. The Total Project Cost reflects the total budget over the life of the project, including inception-to-date budget, new appropriations, and estimated Future Cost.

Project	Service	Funding Source	Council District	Completion Date	Budget as of 5/31/2023	Spent or Committed	Remaining as of 5/31/2023	FY 2023-24 Budget	FY 2024-25 Planned	Future Costs	Total Project Cost
San Gabriel Drive 4300 Blk - W622	Stormwater Drainage Management	Other GO CIP - Non-Debt	7	02/2026	592,000	77,728	514,272	0	0	0	592,000
"Betty Jane, 10225" - VD27	Stormwater Drainage Management	Other GO CIP - Non-Debt	13	10/2024	269,515	0	269,515	0	0	0	269,515
"El Cerrito Storm Drainage, 2470" - VD11	Stormwater Drainage Management	Other GO CIP - Non-Debt	7	10/2024	373,873	0	373,873	0	0	0	373,873
"Greendale 1721, 1716" - VD67	Stormwater Drainage Management	Other GO CIP - Non-Debt	5	10/2024	95,529	0	95,529	0	0	0	95,529
"Highland Road, 2447" - VD68	Stormwater Drainage Management	Other GO CIP - Non-Debt	7	10/2024	321,519	0	321,519	0	0	0	321,519
1700 N Field Street Drainage Repair - W706	Stormwater Drainage Management	Other GO CIP - Non-Debt	14	Ongoing	0	0	0	0	0	575,000	575,000
2133 Province - W707	Stormwater Drainage Management	Other GO CIP - Non-Debt	2	Ongoing	0	0	0	0	0	575,000	575,000
2530 Blanton Outfall Repair - W834	Stormwater Drainage Management	Other GO CIP - Non-Debt	5	Ongoing	0	0	0	0	0	575,000	575,000

# FLOOD PROTECTION AND STORM DRAINAGE MANAGEMENT

Project	Service	Funding Source	Council District	Completion Date	Budget as of 5/31/2023	Spent or Committed	Remaining as of 5/31/2023	FY 2023-24 Budget	FY 2024-25 Planned	Future Costs	Total Project Cost
408 Glen Oak - W356	Stormwater Drainage Management	Other GO CIP - Non-Debt	4	11/2023	143,000	480,227	(337,227)	0	0	0	143,000
4126 Maybeth Drainage Relief - W709	Stormwater Drainage Management	Other GO CIP - Non-Debt	6	Ongoing	0	0	0	0	0	115,000	115,000
4209 Rosa Ct, Drainage Relief System - W710	Stormwater Drainage Management	Other GO CIP - Non-Debt	13	09/2026	225,000	0	225,000	1,275,000	0	0	1,500,000
5th Street Drainage Relief System - W711	Stormwater Drainage Management	Other GO CIP - Non-Debt	1	Ongoing	0	0	0	0	0	3,615,000	3,615,000
6900 Royal Lane Drainage Relief System - W875	Stormwater Drainage Management	Other GO CIP - Non-Debt	11, 13	Ongoing	0	0	0	156,000	0	1,144,000	1,300,000
Abshire Lane - VD62	Stormwater Drainage Management	2017 Bonds	2	05/2025	948,500	127,972	820,528	0	0	0	948,500
Acres/Grady Detention Basins 1 & 2, Dredging - W398	Stormwater Drainage Management	Other GO CIP - Non-Debt	5	12/2024	1,220,262	142,936	1,077,326	0	0	0	1,220,262
Alderson, 3700 - VD42	Stormwater Drainage Management	2017 Bonds	14	05/2025	1,211,675	208,675	1,003,000	0	0	0	1,211,675
Alpha 6919 Drainage Relief System - W712	Stormwater Drainage Management	Other GO CIP - Non-Debt	11	Ongoing	0	0	0	0	0	480,000	480,000
Alpha at Peyton (RL Area 3) - W833	Stormwater Drainage Management	Other GO CIP - Non-Debt	11	Ongoing	0	0	0	0	1,050,000	5,950,000	7,000,000
Anderson Ave @ Goodman - W399	Stormwater Drainage Management	Other GO CIP - Non-Debt	6	04/2026	381,965	0	381,965	0	0	0	381,965

# FLOOD PROTECTION AND STORM DRAINAGE MANAGEMENT

Project	Service	Funding Source	Council District	Completion Date	Budget as of 5/31/2023	Spent or Committed	Remaining as of 5/31/2023	FY 2023-24 Budget	FY 2024-25 Planned	Future Costs	Total Project Cost
Ash Creek - S Fork Channel Improvements at John West - W400	Stormwater Drainage Management	Other GO CIP - Non-Debt	2, 7	02/2026	294,449	294,449	0	500,000	1,691,500	0	2,485,949
Ash Creek Trib 5B7 Bridge Improvement @ Peavy - W713	Stormwater Drainage Management	Other GO CIP - Non-Debt	9	Ongoing	0	0	0	0	0	1,710,000	1,710,000
Ash Creek Trib 5B7 Bridge Improvement @ Province - W714	Stormwater Drainage Management	Other GO CIP - Non-Debt	2	Ongoing	0	0	0	0	810,000	4,590,000	5,400,000
Audelia 11601 (Audelia - E Bank) - S702	Erosion Control	2012 Bonds	10	Ongoing	2,500	526,720	(524,220)	0	0	0	2,500
Beckley @ Coombs Creek Drainage Study - W401	Stormwater Drainage Management	Other GO CIP - Non-Debt	1	04/2026	125,000	124,000	1,000	0	0	0	125,000
Bent Creek Detention Basin, Dredging - W402	Stormwater Drainage Management	Other GO CIP - Non-Debt	12	12/2024	124,169	37,369	86,800	0	0	0	124,169
Bethany Dr (9908), Province Ln (2008, 2016), and Peavy PI (2334, 2340, 2344) - X013	Stormwater Drainage Management	Other GO CIP - Non-Debt	2	Ongoing	0	0	0	330,750	1,874,250	0	2,205,000
Betty Jane, 10225-VD27	Erosion Control	2017 Bonds	13	10/2024	354,600	43,485	311,115	0	0	0	354,600
Birchridge 14721 - W717	Stormwater Drainage Management	Other GO CIP - Non-Debt	11	Ongoing	0	0	0	0	0	295,000	295,000

# FLOOD PROTECTION AND STORM DRAINAGE MANAGEMENT

Project	Service	Funding Source	Council District	Completion Date	Budget as of 5/31/2023	Spent or Committed	Remaining as of 5/31/2023	FY 2023-24 Budget	FY 2024-25 Planned	Future Costs	Total Project Cost
Burninglog 13156 - S709	Erosion Control	2012 Bonds	10	10/2024	68,600	37,939	30,661	0	0	0	68,600
Cadiz and Riverfront Bridge - W914	Stormwater Drainage Management	2012 Bonds	2	11/2024	13,169,479	0	13,169,479	0	0	0	13,169,479
Cadiz and Riverfront Bridge - W914	Stormwater Drainage Management	Other GO CIP - Non-Debt	2	11/2024	2,002,998	0	2,002,998	0	0	0	2,002,998
Calcutta 616 (RL Area 40) - W273	Stormwater Drainage Management	Other GO CIP - Non-Debt	3	10/2024	440,000	67,397	372,603	0	0	0	440,000
Cedar Creek Bridge @ Clarendon - W403	Stormwater Drainage Management	Other GO CIP - Non-Debt	4	04/2026	281,000	23,090	257,910	2,519,000	0	0	2,800,000
Cedar Creek Bridge @ Clarendon (Sta 149+13) - W718	Stormwater Drainage Management	Other GO CIP - Non-Debt	4	Ongoing	0	0	0	0	0	2,215,000	2,215,000
Cedar Creek Bridge @ Moore - W404	Stormwater Drainage Management	Other GO CIP - Non-Debt	4	04/2026	147,600	16,239	131,361	1,328,400	0	0	1,476,000
Cedar Creek Bridge @ Tyler - W719	Stormwater Drainage Management	Other GO CIP - Non-Debt	1	Ongoing	0	0	0	0	1,245,000	7,055,000	8,300,000
Cedar Creek Channel - ATSF RR to Ewing - W720	Stormwater Drainage Management	Other GO CIP - Non-Debt	4	Ongoing	0	0	0	0	261,000	1,479,000	1,740,000
Cedar Creek Channel Improvements (908 S Rosemont) - W721	Stormwater Drainage Management	Other GO CIP - Non-Debt	1	Ongoing	0	0	0	0	0	1,725,000	1,725,000



# FLOOD PROTECTION AND STORM DRAINAGE MANAGEMENT

Project	Service	Funding Source	Council District	Completion Date	Budget as of 5/31/2023	Spent or Committed	Remaining as of 5/31/2023	FY 2023-24 Budget	FY 2024-25 Planned	Future Costs	Total Project Cost
Cedar Creek Culvert @ Polk - W722	Stormwater Drainage Management	Other GO CIP - Non-Debt	1	Ongoing	0	0	0	0	150,000	850,000	1,000,000
Cedar Creek Culvert @ Winnetka - W723	Stormwater Drainage Management	Other GO CIP - Non-Debt	1	Ongoing	0	0	0	0	0	2,530,000	2,530,000
Cedar Springs Branch - Lomo Alto Dr @ Lemmon Ave W836	Stormwater Drainage Management	Other GO CIP - Non-Debt	14	08/2026	450,000	0	450,000	0	0	0	450,000
Cedar Springs Branch @ Denton - W725	Stormwater Drainage Management	Other GO CIP - Non-Debt	2	Ongoing	0	0	0	0	0	610,000	610,000
Cedar Springs Branch @ Production - W835	Stormwater Drainage Management	Other GO CIP - Non-Debt	2	Ongoing	0	0	0	0	0	475,000	475,000
Chalk Hill Branch Bridge @ N. Counts - W837	Stormwater Drainage Management	Other GO CIP - Non-Debt	1	Ongoing	0	0	0	0	0	825,000	825,000
Chalk Hill Branch Bridge @ S. Counts - W728	Stormwater Drainage Management	Other GO CIP - Non-Debt	1	Ongoing	0	0	0	0	0	1,375,000	1,375,000
Chalk Hill Branch Culvert @ Jefferson - W729	Stormwater Drainage Management	Other GO CIP - Non-Debt	3	Ongoing	0	0	0	0	0	625,000	625,000
Chalkhill Branch - I30/Loop 12 Interchange - VD33	Stormwater Drainage Management	2017 Bonds	6	02/2025	780,000	95,908	684,092	0	0	0	780,000
Channel - Major Maintenance - W195	Stormwater Drainage Management	Other GO CIP - Non-Debt	Citywide	12/2032	0	0	0	250,000	250,000	700,000	1,200,000

# FLOOD PROTECTION AND STORM DRAINAGE MANAGEMENT

Project	Service	Funding Source	Council District	Completion Date	Budget as of 5/31/2023	Spent or Committed	Remaining as of 5/31/2023	FY 2023-24 Budget	FY 2024-25 Planned	Future Costs	Total Project Cost
Cherry Hill 8647 Storm Drainage Relief - W838	Stormwater Drainage Management	Other GO CIP - Non-Debt	10	Ongoing	0	0	0	0	0	1,260,000	1,260,000
Cherrybrook Dam Spillway Rehabilitation - W839	Stormwater Drainage Management	Other GO CIP - Non-Debt	5	Ongoing	0	0	0	696,000	0	5,104,000	5,800,000
Clearbrook Lane 10837 - X015	Stormwater Drainage Management	Other GO CIP - Non-Debt	9	Ongoing	0	0	0	23,625	133,875	0	157,500
Cliffdale, 322 - W731	Stormwater Drainage Management	Other GO CIP - Non-Debt	1	Ongoing	0	0	0	0	0	635,000	635,000
Conrad - Louisiana Area Relief - W840	Stormwater Drainage Management	Other GO CIP - Non-Debt	4	Ongoing	0	0	0	0	0	812,000	812,000
Contingency - W509	Flood Management	Other GO CIP - Non-Debt	Citywide	Ongoing	2,500,000	0	2,500,000	0	0	0	2,500,000
Coombs Creek Bridge @ 9th - W733	Stormwater Drainage Management	Other GO CIP - Non-Debt	1	Ongoing	0	0	0	0	0	335,000	335,000
Coombs Creek Bridge @ Barnett - W734	Stormwater Drainage Management	Other GO CIP - Non-Debt	1	Ongoing	0	0	0	0	0	280,000	280,000
Coombs Creek Bridge @ Brooklyndell - W736	Stormwater Drainage Management	Other GO CIP - Non-Debt	1	Ongoing	0	0	0	0	39,000	221,000	260,000
Coombs Creek Bridge @ Colorado W735	Stormwater Drainage Management	Other GO CIP - Non-Debt	1	Ongoing	0	0	0	0	0	1,439,000	1,439,000

# FLOOD PROTECTION AND STORM DRAINAGE MANAGEMENT

Project	Service	Funding Source	Council District	Completion Date	Budget as of 5/31/2023	Spent or Committed	Remaining as of 5/31/2023	FY 2023-24 Budget	FY 2024-25 Planned	Future Costs	Total Project Cost
Coombs Creek Bridge @ Plymouth - W737	Stormwater Drainage Management	Other GO CIP - Non-Debt	1	Ongoing	0	0	0	0	960,000	5,440,000	6,400,000
Counts S 4690 - X014	Stormwater Drainage Management	Other GO CIP - Non-Debt	1	Ongoing	0	0	0	31,500	178,500	0	210,000
Creek Bend Road 7028 - VD80	Erosion Control	2017 Bonds	12	09/2024	73,515	2,000	71,515	0	0	0	73,515
Creek Bend Road 7028 - VD80	Stormwater Drainage Management	2017 Bonds	12	09/2024	2,210	0	2,210	0	0	0	2,210
Creek Bend Road 7028 - VD80	Storm Drainage Relief System	2017 Bonds	12	09/2024	6,275	8,485	(2,210)	0	0	0	6,275
Crestview East Addition No. 2 (Beechmont 2779) Drainage Relief System - W738	Stormwater Drainage Management	Other GO CIP - Non-Debt	2	Ongoing	0	0	0	0	0	2,500,000	2,500,000
CTP - W139	Stormwater Drainage Management	Other GO CIP - Non-Debt	Citywide	12/2032	1,180,293	832,509	347,784	0	0	0	1,180,293
Cypress Branch @ Jennie Lee - VD75	Flood Management	2017 Bonds	7	02/2025	981,337	113,942	867,395	0	0	0	981,337
Dallas Floodway DFE PPA - W446	Stormwater Drainage Management	1998 Bonds	Citywide	12/2027	15,072	15,750	(678)	0	0	0	15,072
Dallas Floodway DFE PPA - W446	Stormwater Drainage Management	2006 Bonds	Citywide	12/2027	610,899	598,081	12,818	0	0	0	610,899
Dallas Floodway DFE PPA - W446	Trinity River Corridor Projects	2006 Bonds	Citywide	12/2027	591,135	584,443	6,692	0	0	0	591,135
Dallas Floodway Extension - W632	Erosion Control	1995 Bonds	Citywide	12/2027	20,990	0	20,990	0	0	0	20,990

# FLOOD PROTECTION AND STORM DRAINAGE MANAGEMENT

Project	Service	Funding Source	Council District	Completion Date	Budget as of 5/31/2023	Spent or Committed	Remaining as of 5/31/2023	FY 2023-24 Budget	FY 2024-25 Planned	Future Costs	Total Project Cost
Dallas Floodway Extension - W632	Flood Management	2006 Bonds	Citywide	12/2027	1,278,436	218,118	1,060,318	0	0	0	1,278,436
Dallas Floodway Extension - W632	Stormwater Drainage Management	1995 Bonds	Citywide	12/2027	209,208	0	209,208	0	0	0	209,208
Dallas Floodway Extension - W632	Stormwater Drainage Management	1998 Bonds	Citywide	12/2027	346,151	1,644	344,507	0	0	0	346,151
Dallas Floodway Extension - W632	Stormwater Drainage Management	2003 Bonds	Citywide	12/2027	145,606	2,250	143,356	0	0	0	145,606
Dallas Floodway Extension - W632	Stormwater Drainage Management	2006 Bonds	Citywide	12/2027	4,141,038	1,800,996	2,340,042	0	0	0	4,141,038
Dallas Floodway Extension - W632	Stormwater Drainage Management	Other GO CIP - Non-Debt	Citywide	12/2027	1,492,598	0	1,492,598	0	0	0	1,492,598
Dallas Floodway Extension - W632	Trinity River Corridor Projects	1998 Bonds	Citywide	12/2027	9,450,715	5,548,040	3,902,675	0	0	0	9,450,715
Dallas Floodway Extension - W632	Trinity River Corridor Projects	2006 Bonds	Citywide	12/2027	13,574,371	11,177,179	2,397,192	0	0	0	13,574,371
Dixon Branch - E Prong Culvert @ Mediterranean - W740	Stormwater Drainage Management	Other GO CIP - Non-Debt	10	Ongoing	0	0	0	0	0	580,000	580,000
Dixon Branch Relief System (RL Areas 18 & 19) - W845	Stormwater Drainage Management	Other GO CIP - Non-Debt	9	Ongoing	0	0	0	0	0	7,500,000	7,500,000
Dorrington Circle 3106 - W741	Stormwater Drainage Management	Other GO CIP - Non-Debt	7	03/2025	24,000	0	24,000	136,000	0	0	160,000

# FLOOD PROTECTION AND STORM DRAINAGE MANAGEMENT

Project	Service	Funding Source	Council District	Completion Date	Budget as of 5/31/2023	Spent or Committed	Remaining as of 5/31/2023	FY 2023-24 Budget	FY 2024-25 Planned	Future Costs	Total Project Cost
Dredge Maintenance - W405	Stormwater Drainage Management	Other GO CIP - Non-Debt	Citywide	12/2032	350,000	0	350,000	250,000	200,000	700,000	1,500,000
El Cerrito Storm Drainage, 2470 - VD11	Erosion Control	2017 Bonds	7	10/2024	200,001	31,783	168,218	0	0	0	200,001
El Tivoli @ Reverchon Drainage Relief System - W742	Stormwater Drainage Management	Other GO CIP - Non-Debt	1	Ongoing	0	0	0	222,600	0	1,632,400	1,855,000
El Tivoli Branch Culvert @ Plymouth Road - W847	Stormwater Drainage Management	Other GO CIP - Non-Debt	1	Ongoing	0	0	0	60,000	0	440,000	500,000
Elm Fork Trinity River - Upper East @ Skyline Trail Bridge / Trinity View Park - W846	Stormwater Drainage Management	Other GO CIP - Non-Debt	6	Ongoing	0	0	0	192,000	1,408,000	0	1,600,000
Elmwood Branch Bridge @ Melbourne - W743	Stormwater Drainage Management	Other GO CIP - Non-Debt	1	Ongoing	0	0	0	0	0	210,000	210,000
Elmwood Branch Culvert @ Edgefield - W744	Stormwater Drainage Management	Other GO CIP - Non-Debt	1	Ongoing	0	0	0	0	0	320,000	320,000
Elmwood Branch Culvert @ Tyler & Vernon - W745	Stormwater Drainage Management	Other GO CIP - Non-Debt	1	Ongoing	0	0	0	0	0	240,000	240,000

# FLOOD PROTECTION AND STORM DRAINAGE MANAGEMENT

Project	Service	Funding Source	Council District	Completion Date	Budget as of 5/31/2023	Spent or Committed	Remaining as of 5/31/2023	FY 2023-24 Budget	FY 2024-25 Planned	Future Costs	Total Project Cost
Emergency Pipe Repairs - Major Maintenance of Collapsed Pipe in Critical Areas - W268	Stormwater Drainage Management	Other GO CIP - Non-Debt	Citywide	12/2032	101,058	0	101,058	250,000	200,000	700,000	1,251,058
Equipment Acquisition Notes - X035	Stormwater Drainage Management	Other GO CIP - Debt	Citywide	Ongoing		-	-	2,500,000	2,500,000	7,500,000	12,500,000
Estes Branch Channel Improvements (2704 Moss Glen) - W746	Stormwater Drainage Management	Other GO CIP - Non-Debt	7	Ongoing	0	0	0	0	0	2,300,000	2,300,000
Eustis Ave 8600-8800 Blk & KCS Railroad Backwater Analysis - W747	Stormwater Drainage Management	Other GO CIP - Non-Debt	9	Ongoing	0	0	0	0	200,000	0	200,000
Fair Oaks Crossing, 8555 - W406	Stormwater Drainage Management	Other GO CIP - Non-Debt	10	10/2024	588,854	60,165	528,689	0	0	0	588,854
Fair Oaks Detention Basin, Dredging - W407	Stormwater Drainage Management	Other GO CIP - Non-Debt	13	08/2024	793,138	101,298	691,840	0	0	0	793,138
Flood Management Area Major Maintenance - W194	Stormwater Drainage Management	Other GO CIP - Non-Debt	Citywide	12/2032	0	0	0	225,000	6,375	675,000	906,375
Forest Lane 9833 - X011	Stormwater Drainage Management	Other GO CIP - Non-Debt	10	Ongoing	0	0	0	21,000	119,000	0	140,000

# FLOOD PROTECTION AND STORM DRAINAGE MANAGEMENT

Project	Service	Funding Source	Council District	Completion Date	Budget as of 5/31/2023	Spent or Committed	Remaining as of 5/31/2023	FY 2023-24 Budget	FY 2024-25 Planned	Future Costs	Total Project Cost
Forest Ridge 9700 Block-Chiswell 9600 Block - VD76	Stormwater Drainage Management	2017 Bonds	10	02/2025	1,413,927	185,755	1,228,172	0	0	0	1,413,927
Fox Hollow Lake, Dredging - W408	Stormwater Drainage Management	Other GO CIP - Non-Debt	3	12/2024	137,770	31,006	106,764	0	0	0	137,770
Funds to Supplement 2017 Bond Projects - W848	Stormwater Drainage Management	Other GO CIP - Non-Debt	Citywide	09/2024	2,548,202	0	2,548,202	8,000,000	0	0	10,548,202
FY22 EAN-SDM Fleet-Equipment Replacement - E449	Stormwater Drainage Management	Other GO CIP - Debt	Citywide	Ongoing	2,500,000	2,338,581	161,419	0	0	0	2,500,000
FY23 EAN-SDM Storm Drainage Management - W904	Stormwater Drainage Management	Other GO CIP - Debt	Citywide	Ongoing	2,500,000	297,877	2,202,123	0	0	0	2,500,000
Gabion - Major Maintenance - W196	Stormwater Drainage Management	Other GO CIP - Non-Debt	Citywide	12/2032	0	0	0	225,000	200,000	650,000	1,075,000
Gateridge 6841 Storm Drainage Relief - W849	Stormwater Drainage Management	Other GO CIP - Non-Debt	11	Ongoing	0	0	0	0	0	348,000	348,000
Gifford-Roanoke Area Relief System Phase II/ Brookhollow Bridge - VD38	Storm Drainage Relief System	2017 Bonds	2	11/2025	1,544,217	261,614	1,282,603	0	0	0	1,544,217
Glen Oaks 816 - S723	Stormwater Drainage Management	Other GO CIP - Non-Debt	4	10/2023	647,705	0	647,705	0	0	0	647,705

# FLOOD PROTECTION AND STORM DRAINAGE MANAGEMENT

Project	Service	Funding Source	Council District	Completion Date	Budget as of 5/31/2023	Spent or Committed	Remaining as of 5/31/2023	FY 2023-24 Budget	FY 2024-25 Planned	Future Costs	Total Project Cost
Grauwlyer Gate - W751	Stormwater Drainage Management	Other GO CIP - Non-Debt	2	Ongoing	0	0	0	0	0	500,000	500,000
Greendale 1721, 1716 - VD67	Stormwater Drainage Management	2017 Bonds	5	10/2024	105,000	20,814	84,186	0	0	0	105,000
Greenhollow/ Sapling Way/ Clearsprings RL - W200	Stormwater Drainage Management	Other GO CIP - Non-Debt	11	10/2025	1,370,700	199,515	1,171,185	0	0	0	1,370,700
Greenspan - Kirnwood Area - VD65	Stormwater Drainage Management	2017 Bonds	8	02/2025	2,091,890	72,790	2,019,100	0	0	0	2,091,890
Guildhall-McCree Storm Drainage Relief System - W213	Stormwater Drainage Management	Other GO CIP - Non-Debt	10	03/2025	4,699,970	436,170	4,263,800	0	0	0	4,699,970
Hampton Gate - VD34	Stormwater Drainage Management	2017 Bonds	6	09/2024	300,220	0	300,220	0	0	0	300,220
Hatfield Branch @ Seagoville Channel Improvements - VD71	Flood Management	2017 Bonds	5	05/2025	563,179	276,179	287,000	0	0	0	563,179
Hatfield Branch Dam Spillway Rehabilitation - W852	Stormwater Drainage Management	Other GO CIP - Non-Debt	5	Ongoing	0	0	0	120,000	0	880,000	1,000,000
Hickory Creek Floodplain Management Study - W270	Stormwater Drainage Management	Other GO CIP - Non-Debt	Citywide	12/2025	228,066	0	228,066	0	0	0	228,066



# FLOOD PROTECTION AND STORM DRAINAGE MANAGEMENT

Project	Service	Funding Source	Council District	Completion Date	Budget as of 5/31/2023	Spent or Committed	Remaining as of 5/31/2023	FY 2023-24 Budget	FY 2024-25 Planned	Future Costs	Total Project Cost
Highgrove Area Drainage Relief System - W410	Stormwater Drainage Management	Other GO CIP - Non-Debt	Citywide	03/2025	415,500	0	415,500	739,500	3,000,000	0	4,155,000
Highland Road, 2447 - VD68	Storm Drainage Relief System	2017 Bonds	7	10/2024	195,000	39,069	155,931	0	0	0	195,000
Holland @ Miles Drainage Relief System - X012	Stormwater Drainage Management	Other GO CIP - Non-Debt	13	Ongoing	0	0	0	0	750,000	4,250,000	5,000,000
Holliday, 3445, 3449, 3605, 3621 - W411	Stormwater Drainage Management	Other GO CIP - Non-Debt	4	04/2026	1,040,000	117,556	922,444	0	0	0	1,040,000
Hollow Ridge, 4804 - VD74	Stormwater Drainage Management	2017 Bonds	7	05/2025	273,821	57,828	215,993	0	0	0	273,821
Homer Street, 3215 - VD43	Stormwater Drainage Management	2017 Bonds	14	02/2025	1,178,240	24,400	1,153,840	0	0	0	1,178,240
Jackson Branch - Church Road Bridge - W753	Stormwater Drainage Management	Other GO CIP - Non-Debt	10	Ongoing	0	0	0	0	0	1,370,000	1,370,000
Joes Creek - West Fork Channel and Culvert Improvements - W276	Stormwater Drainage Management	Other GO CIP - Non-Debt	6	Ongoing	0	0	0	0	1,900,000	13,600,000	15,500,000
Joe's Creek West Fork Bridge @ Walnut Hill - VD47	Flood Management	2017 Bonds	6	05/2025	470,000	223,343	246,657	0	0	0	470,000
Keeton Park Lake, Dredging - W412	Stormwater Drainage Management	Other GO CIP - Non-Debt	5	08/2024	790,798	118,966	671,832	0	0	0	790,798

# FLOOD PROTECTION AND STORM DRAINAGE MANAGEMENT

Project	Service	Funding Source	Council District	Completion Date	Budget as of 5/31/2023	Spent or Committed	Remaining as of 5/31/2023	FY 2023-24 Budget	FY 2024-25 Planned	Future Costs	Total Project Cost
Kidd Springs Branch @ Colorado - W754	Stormwater Drainage Management	Other GO CIP - Non-Debt	1	Ongoing	0	0	0	0	0	3,310,000	3,310,000
Kidd Springs Tunnel Rehabilitation - W854	Stormwater Drainage Management	Other GO CIP - Non-Debt	1	12/2025	36,000	0	36,000	300,000	0	0	336,000
Kiest Boulevard W. 2412 - W234	Stormwater Drainage Management	Other GO CIP - Non-Debt	3	12/2023	383,381	383,381	0	192,400	0	0	575,781
Kiesthill (3425, 3407, 3411, 3431), Kiest Crest (3610), Kiest (3327, 3335, 3419), and Kiest Crest - W414	Stormwater Drainage Management	Other GO CIP - Non-Debt	3	04/2026	3,553,750	236,600	3,317,150	0	0	0	3,553,750
Kiltartan 1511 - S735	Erosion Control	2006 Bonds	2	02/2025	1,140,750	0	1,140,750	0	0	0	1,140,750
Kiltartan 1519 - W755	Stormwater Drainage Management	Other GO CIP - Non-Debt	2	09/2025	33,600	0	33,600	190,400	0	0	224,000
Kings Branch @ Genoa - VD61	Flood Management	2017 Bonds	4	10/2024	262,000	41,525	220,475	0	0	0	262,000
Kings Branch Culvert @ Genoa - VD61	Stormwater Drainage Management	Other GO CIP - Non-Debt	4	10/2024	627,202	0	627,202	0	0	0	627,202
Kings Branch Culvert @ Stella - VD58	Flood Management	2017 Bonds	4	10/2024	192,000	32,298	159,702	0	0	0	192,000
Kings Branch Culvert @ Stella - VD58	Stormwater Drainage Management	Other GO CIP - Non-Debt	4	10/2024	671,403	0	671,403	0	0	0	671,403

# FLOOD PROTECTION AND STORM DRAINAGE MANAGEMENT

Project	Service	Funding Source	Council District	Completion Date	Budget as of 5/31/2023	Spent or Committed	Remaining as of 5/31/2023	FY 2023-24 Budget	FY 2024-25 Planned	Future Costs	Total Project Cost
Knight Street 2426 & 2428 - W757	Stormwater Drainage Management	Other GO CIP - Non-Debt	2	Ongoing	0	0	0	0	0	1,405,000	1,405,000
Knights Branch Upper Relief System Phase 2 - W855	Stormwater Drainage Management	Other GO CIP - Non-Debt	2, 6, 13	Ongoing	0	0	0	0	0	2,400,000	2,400,000
Knights Branch Upper Relief System Study - W756	Stormwater Drainage Management	Other GO CIP - Non-Debt	4	Ongoing	0	0	0	0	0	565,000	565,000
Kushla 3800 @ Grinnell - W758	Stormwater Drainage Management	Other GO CIP - Non-Debt	4	Ongoing	0	0	0	0	0	1,840,000	1,840,000
Lafayette Heights Branch Culvert @ Plymouth Road - W858	Stormwater Drainage Management	Other GO CIP - Non-Debt	1	Ongoing	0	0	0	67,200	0	492,800	560,000
Lake Cliff Dam Rehabilitation - W860	Stormwater Drainage Management	Other GO CIP - Non-Debt	1	Ongoing	0	0	0	1,680,000	0	12,320,000	14,000,000
Lake Cliff Dam Seepage Project - W859	Stormwater Drainage Management	Other GO CIP - Non-Debt	1	Ongoing	0	0	0	0	1,500,000	0	1,500,000
Lake Highlands Town Center, Dredge Proje - VD77	Stormwater Drainage Management	Other GO CIP - Non-Debt	10	10/2024	205,702	0	205,702	0	0	0	205,702
Lake Highlands Town Center, Dredge Project - VD77	Stormwater Drainage Management	2017 Bonds	10	10/2024	1,764,043	1,710,306	53,737	0	0	0	1,764,043
Lake June @ St. Augustine - VD72	Flood Management	2017 Bonds	5	05/2025	871,272	350,569	520,703	0	0	0	871,272

# FLOOD PROTECTION AND STORM DRAINAGE MANAGEMENT

Project	Service	Funding Source	Council District	Completion Date	Budget as of 5/31/2023	Spent or Committed	Remaining as of 5/31/2023	FY 2023-24 Budget	FY 2024-25 Planned	Future Costs	Total Project Cost
Lane Park - 7100 to 7300 Block - W760	Stormwater Drainage Management	Other GO CIP - Non-Debt	13	Ongoing	0	0	0	0	0	3,255,000	3,255,000
Lansford 1215 - X016	Stormwater Drainage Management	Other GO CIP - Non-Debt	1	Ongoing	0	0	0	199,500		1,130,500	1,330,000
Lansford 1808 - X017	Stormwater Drainage Management	Other GO CIP - Non-Debt	1	Ongoing	0	0	0	52,500	297,500	0	350,000
Linwood Place, Rector Place, Briarwood Storm Drainage Relief - X018	Stormwater Drainage Management	Other GO CIP - Non-Debt	6, 13	Ongoing	0	0	0	0	0	1,200,000	1,200,000
Lisbon Area C - W204	Stormwater Drainage Management	Other GO CIP - Non-Debt	4	10/2025	1,654,300	293,063	1,361,237	0	0	0	1,654,300
Lively Lane, 3808 - VD48	Storm Drainage Relief System	2017 Bonds	6	09/2024	80,000	39,688	40,312	0	0	0	80,000
LLano Ave 6126 Storm Drainage Relief - X019	Stormwater Drainage Management	Other GO CIP - Non-Debt	14	Ongoing	0	0	0	0	0	5,200,000	5,200,000
Loganwood 3602 - VD69	Stormwater Drainage Management	2017 Bonds	5	05/2025	256,000	43,038	212,962	0	0	0	256,000
Loree 1742 - W761	Stormwater Drainage Management	Other GO CIP - Non-Debt	2	Ongoing	0	0	0	0	0	975,000	975,000
Mapleleaf Circle/Mapleleaf Lane Area - W763	Stormwater Drainage Management	Other GO CIP - Non-Debt	3	Ongoing	0	0	0	0	0	1,295,000	1,295,000

# FLOOD PROTECTION AND STORM DRAINAGE MANAGEMENT

Project	Service	Funding Source	Council District	Completion Date	Budget as of 5/31/2023	Spent or Committed	Remaining as of 5/31/2023	FY 2023-24 Budget	FY 2024-25 Planned	Future Costs	Total Project Cost
Master Plans / Floodplain Management Studies - W417	Stormwater Drainage Management	Other GO CIP - Non-Debt	Citywide	08/2024	4,540,000	6,782,800	(2,242,800)	0	0	0	4,540,000
McCommas Branch FPMS Alt 4 - W277	Stormwater Drainage Management	Other GO CIP - Non-Debt	9	04/2026	1,098,932	430,700	668,232	1,400,000	0	0	2,498,932
McCree Branch-White Rock-Flood Management - T515	Flood Management	2006 Bonds	10	11/2023	41,527	96,901	(55,374)	0	0	0	41,527
Meadow Lake Ave 7102 & Westlake 7203 - W764	Stormwater Drainage Management	Other GO CIP - Non-Debt	9	Ongoing	0	0	0	0	0	4,375,000	4,375,000
Meadowcliff 10720, 10726 - VD13	Erosion Control	2006 Bonds	10	Ongoing	398,183	398,183	0	0	0	0	398,183
Meadowcliff 10720, 10726 - VD13	Erosion Control	2017 Bonds	10	Ongoing	690,400	840,783	(150,384)	0	0	0	690,400
Meadowknoll 8911 - W765	Stormwater Drainage Management	Other GO CIP - Non-Debt	10	Ongoing	0	0	0	0	0	176,000	176,000
Meandering Way 16209 - VD81	Erosion Control	2017 Bonds	12	11/2025	218,318	156,470	61,848	0	0	0	218,318
Meandering Way 16209 - VD81	Stormwater Drainage Management	2017 Bonds	12	11/2025	5,168	8,152	(2,984)	0	0	0	5,168
Medical District Drive Drainage Relief System Phase II - W863	Stormwater Drainage Management	Other GO CIP - Non-Debt	2, 6	Ongoing	0	0	0	0	0	1,554,000	1,554,000

# FLOOD PROTECTION AND STORM DRAINAGE MANAGEMENT

Project	Service	Funding Source	Council District	Completion Date	Budget as of 5/31/2023	Spent or Committed	Remaining as of 5/31/2023	FY 2023-24 Budget	FY 2024-25 Planned	Future Costs	Total Project Cost
Melody Lane 6262 Site 1&2 - W766	Stormwater Drainage Management	Other GO CIP - Non-Debt	13	08/2026	253,350	0	253,350	0	1,435,650	0	1,689,000
Mercer Place, 9056 - W790	Stormwater Drainage Management	Other GO CIP - Non-Debt	2	04/2026	160,000	0	160,000	0	0	0	160,000
Mill Creek Drainage Relief System - Phase I - T525	Flood Management	2006 Bonds	Citywide	11/2025	153,470	152,894	576	0	0	0	153,470
Mill Creek Drainage Relief System - Phase I - T525	Stormwater Drainage Management	2006 Bonds	Citywide	11/2025	75,238,953	55,891,290	19,347,663	0	0	0	75,238,953
Mill Creek Drainage Relief System - Phase I - T525	Stormwater Drainage Management	Other GO CIP - Non-Debt	Citywide	11/2025	4,700,000	0	4,700,000	0	0	0	4,700,000
Mill Creek, Peaks Branch and State Thomas - S769	Flood Management	2012 Bonds	Citywide	11/2025	216,093,652	204,573,549	11,520,103	0	0	0	216,093,652
Milverton @ Palisade - VD73	Stormwater Drainage Management	2017 Bonds	5	10/2024	870,000	91,760	778,240	0	0	0	870,000
Milverton @ Palisade - VD73	Stormwater Drainage Management	Other GO CIP - Non-Debt	5	10/2024	744,050	0	744,050	0	0	0	744,050
Monte Carlo 1600 and 3400 block - W274	Stormwater Drainage Management	Other GO CIP - Non-Debt	4	02/2025	923,942	72,041	851,901	0	0	0	923,942
N. Winnetka Ave. @ McBroom Street Drainage Relief - W767	Stormwater Drainage Management	Other GO CIP - Non-Debt	6	Ongoing	0	0	0	0	0	265,000	265,000

# FLOOD PROTECTION AND STORM DRAINAGE MANAGEMENT

Project	Service	Funding Source	Council District	Completion Date	Budget as of 5/31/2023	Spent or Committed	Remaining as of 5/31/2023	FY 2023-24 Budget	FY 2024-25 Planned	Future Costs	Total Project Cost
Nandina - Pine Trail Area - VD63	Stormwater Drainage Management	2017 Bonds	8	05/2025	913,500	193,016	720,483	0	0	0	913,500
Northcliff Drive 9804 - W768	Stormwater Drainage Management	Other GO CIP - Non-Debt	9	Ongoing	0	0	0	73,500	416,500	0	490,000
Northwest Highway @ Tulane W769	Stormwater Drainage Management	Other GO CIP - Non-Debt	13	Ongoing	0	0	0	0	2,550,000	9,225,000	11,775,000
Ohio W. 412 416 - W236	Stormwater Drainage Management	Other GO CIP - Non-Debt	4	Ongoing	23,375	1,000	22,375	0	0	0	23,375
Pandora Circle, 13344 - W419	Stormwater Drainage Management	Other GO CIP - Non-Debt	9	04/2026	346,990	0	346,990	0	0	0	346,990
Parkdale Bridge - White Rock Creek Tributary - VD08	Erosion Control	2017 Bonds	7	09/2024	97,000	0	97,000	0	0	0	97,000
Parkhurst - Brookhurst (Lake Highlands Baptist) Relief System - W867	Stormwater Drainage Management	Other GO CIP - Non-Debt	9	Ongoing	0	0	0	0	0	427,200	427,200
Parrish Branch Culvert @ Wheatland Rd. - W237	Stormwater Drainage Management	Other GO CIP - Non-Debt	8	09/2024	562,536	114,036	448,500	0	0	0	562,536
Peaks Branch Upper Basin Relief System (RL Area 13) - W868	Stormwater Drainage Management	Other GO CIP - Non-Debt	Citywide	Ongoing	0	0	0	0	0	19,500,000	19,500,000

# FLOOD PROTECTION AND STORM DRAINAGE MANAGEMENT

Project	Service	Funding Source	Council District	Completion Date	Budget as of 5/31/2023	Spent or Committed	Remaining as of 5/31/2023	FY 2023-24 Budget	FY 2024-25 Planned	Future Costs	Total Project Cost
Pensive Drive Channel/ Walnut Hill Relief System - W212	Stormwater Drainage Management	Other GO CIP - Non-Debt	6	05/2025	11,025,000	1,116,051	9,908,949	0	0	0	11,025,000
Plano Pky. 8800 - W770	Stormwater Drainage Management	Other GO CIP - Non-Debt	10	Ongoing	0	0	0	0	0	690,000	690,000
Planters Glen 12542 - X020	Stormwater Drainage Management	Other GO CIP - Non-Debt	13	Ongoing	0	0	0	0	0	200,000	200,000
Pleasant Branch Tonawanda to Bruton - W279	Stormwater Drainage Management	Other GO CIP - Non-Debt	5	10/2025	4,686,151	0	4,686,151	0	0	0	4,686,151
Plymouth Road Drainage Relief (Avon to Bahama) - W869	Stormwater Drainage Management	Other GO CIP - Non-Debt	1	Ongoing	0	0	0	48,000	0	352,000	400,000
Polk Street 3425 (RL Area 38) - W272	Stormwater Drainage Management	Other GO CIP - Non-Debt	4	12/2026	440,000	0	440,000	0	660,000	0	1,100,000
Prairie Creek Channel & Bridge Improvement @ 175 - VD70	Flood Management	2017 Bonds	5	02/2025	701,178	85,817	615,361	0	0	0	701,178
Prairie Oak Drive 9321 (RL Area 33) - VD66	Stormwater Drainage Management	2017 Bonds	5	05/2025	425,000	70,737	354,263	0	0	0	425,000
Pratt St @ Mayrant Dr. Erosion Control - W870	Stormwater Drainage Management	Other GO CIP - Non-Debt	1	Ongoing	0	0	0	42,000	308,000	0	350,000
Preston Bend Drive, 17110 - W420	Stormwater Drainage Management	Other GO CIP - Non-Debt	12	04/2026	653,148	0	653,148	0	0	0	653,148



# FLOOD PROTECTION AND STORM DRAINAGE MANAGEMENT

Project	Service	Funding Source	Council District	Completion Date	Budget as of 5/31/2023	Spent or Committed	Remaining as of 5/31/2023	FY 2023-24 Budget	FY 2024-25 Planned	Future Costs	Total Project Cost
Preston Creek Place 6166 - W771	Stormwater Drainage Management	Other GO CIP - Non-Debt	11	Ongoing	0	0	0	0	0	150,000	150,000
Preston Hollow Channel, Phases 1& 2, Desco - VD51	Flood Management	2017 Bonds	13	11/2025	1,854,000	208,076	1,645,924	0	0	0	1,854,000
Pyka 3918 - W239	Stormwater Drainage Management	Other GO CIP - Non-Debt	3	12/2023	519,617	519,663	(46)	0	0	0	519,617
Ravinia South, 123 W773	Stormwater Drainage Management	Other GO CIP - Non-Debt	1	Ongoing	0	0	0	0	37,500	212,500	250,000
Red Bird Branch Culvert @ Red Bird Lane - W421	Stormwater Drainage Management	Other GO CIP - Non-Debt	3	02/2026	1,178,448	323,951	854,497	0	0	0	1,178,448
Repetitive Loss Properties - W872	Stormwater Drainage Management	Other GO CIP - Non-Debt	Citywide	12/2032	750,000	0	750,000	888,622	0	559,748	2,198,370
Rexford Dr @ Shorecrest Dr - VD53	Storm Drainage Relief System	2017 Bonds	13	02/2025	407,775	20,477	387,298	0	0	0	407,775
Roof & HVAC Replacements - W873	Stormwater Drainage Management	Other GO CIP - Non-Debt	Citywide	12/2032	250,000	0	250,000	500,000	300,000	1,800,000	2,850,000
Royal Lane, 3162 (RL Area 7) - VD52	Stormwater Drainage Management	2017 Bonds	13	11/2025	220,000	45,466	174,534	0	0	0	220,000
Royal Lane, 7012 - VD50	Stormwater Drainage Management	2017 Bonds	11	02/2025	1,658,995	115,809	1,543,186	0	0	0	1,658,995
Sage Valley - Wisteria Area - W776	Stormwater Drainage Management	Other GO CIP - Non-Debt	3	Ongoing	0	0	0	0	0	605,000	605,000

# FLOOD PROTECTION AND STORM DRAINAGE MANAGEMENT

Project	Service	Funding Source	Council District	Completion Date	Budget as of 5/31/2023	Spent or Committed	Remaining as of 5/31/2023	FY 2023-24 Budget	FY 2024-25 Planned	Future Costs	Total Project Cost
San Gabriel Drive 4300 Blk - W622	Stormwater Drainage Management	Other GO CIP - Non-Debt	7	08/2026	1,086,750	0	1,086,750	0	6,158,250	0	7,245,000
Sinclair, 10514 - W423	Stormwater Drainage Management	Other GO CIP - Non-Debt	9	04/2026	162,196	0	162,196	0	0	0	162,196
Slaughter Branch Culvert Improvement @ NW Hwy - W876	Stormwater Drainage Management	Other GO CIP - Non-Debt	13	Ongoing	0	0	0	0	0	303,600	303,600
Sonnet Drive Drainage Relief System - W877	Stormwater Drainage Management	Other GO CIP - Non-Debt	13	12/2026	372,000	0	372,000	0	2,728,000	0	3,100,000
Sorcey Road @ White Ash - VD41	Flood Management	2017 Bonds	3	02/2024	261,267	244,767	16,500	0	0	0	261,267
South Lamar Ph. 2 - Pear, Mooney, Bannock Area - W424	Stormwater Drainage Management	Other GO CIP - Non-Debt	7	04/2026	454,518	454,518	0	3,600,000	0	0	4,054,518
Spring Grove 13316 - S751	Erosion Control	2012 Bonds	11	Ongoing	208,831	208,252	580	0	0	0	208,831
State-Thomas - Flora/Boll to Fairmont - VD45	Stormwater Drainage Management	2017 Bonds	14	11/2025	495,000	107,850	387,150	0	0	0	495,000
State-Thomas - Hallsville/ Worthington - VD44	Stormwater Drainage Management	2017 Bonds	14	05/2024	987,050	328,477	658,574	0	0	0	987,050
State-Thomas @ Woodall Rodgers - T536	Stormwater Drainage Management	2006 Bonds	Citywide	11/2025	2,421,392	2,410,657	10,736	0	0	0	2,421,392
Storm Water Operations Facility - W879	Stormwater Drainage Management	Other GO CIP - Non-Debt	Citywide	Ongoing	0	0	0	8,000,000	0	0	8,000,000

# FLOOD PROTECTION AND STORM DRAINAGE MANAGEMENT

Project	Service	Funding Source	Council District	Completion Date	Budget as of 5/31/2023	Spent or Committed	Remaining as of 5/31/2023	FY 2023-24 Budget	FY 2024-25 Planned	Future Costs	Total Project Cost
Summer Creek Circle 6145, 6153, 6155, 6157 - W426	Stormwater Drainage Management	Other GO CIP - Non-Debt	13	04/2026	1,925,925	0	1,925,925	0	0	0	1,925,925
Tamarack 1745, 1739, 1751 - S757	Erosion Control	2012 Bonds	2	11/2025	0	68,205	(68,205)	0	0	0	0
Teakwood Elmridge Drainage Relief - VD49	Erosion Control	2017 Bonds	11	10/2024	617,500	64,089	553,411	0	0	0	617,500
Teakwood Elmridge Drainage Relief - VD49	Stormwater Drainage Management	Other GO CIP - Non-Debt	11	10/2024	314,226	0	314,226	0	0	0	314,226
Throckmorton-Reagan-Drainage Improvements - W198	Stormwater Drainage Management	Other GO CIP - Non-Debt	2	03/2025	6,553,018	530,768	6,022,250	0	0	0	6,553,018
Trammel Drive, 6561 - W427	Stormwater Drainage Management	Other GO CIP - Non-Debt	9	04/2026	162,176	0	162,176	0	0	0	162,176
Tree Shadow Trail, 5910 - VD79	Stormwater Drainage Management	2017 Bonds	12	11/2025	396,597	204,317	192,280	0	0	0	396,597
Trinity River - Lower East @ Bellevue Pressure Sewer - W880	Stormwater Drainage Management	Other GO CIP - Non-Debt	2	Ongoing	0	0	0	0	0	192,000	192,000
Trinity River - Lower East @ RR / Courts Building - W882	Stormwater Drainage Management	Other GO CIP - Non-Debt	6	Ongoing	0	0	0	0	0	192,000	192,000

# FLOOD PROTECTION AND STORM DRAINAGE MANAGEMENT

Project	Service	Funding Source	Council District	Completion Date	Budget as of 5/31/2023	Spent or Committed	Remaining as of 5/31/2023	FY 2023-24 Budget	FY 2024-25 Planned	Future Costs	Total Project Cost
Trinity River - Lower West @ Margaret Hunt Hill / Ron Kirk Pedestrian Bridge - W881	Stormwater Drainage Management	Other GO CIP - Non-Debt	6	Ongoing	0	0	0	0	0	300,000	300,000
Turnpike Distribution IV IH30-Commerce - VD36	Erosion Control	2017 Bonds	6	09/2024	162,152	36,607	125,545	0	0	0	162,152
Turtle Creek - Trib 1 Culvert - VD46	Flood Management	2017 Bonds	2	Ongoing	250,000	0	250,000	0	0	0	250,000
Turtle Creek @ Bowen Area - Storm Drainage Relief - W428	Stormwater Drainage Management	Other GO CIP - Non-Debt	14	04/2026	48,000	0	48,000	272,000	0	0	320,000
Turtle Creek @ Hall - W780	Stormwater Drainage Management	Other GO CIP - Non-Debt	14	Ongoing	0	0	0	0	0	1,164,000	1,164,000
Turtle Creek @ Stonebridge - W781	Stormwater Drainage Management	Other GO CIP - Non-Debt	14	Ongoing	0	0	0	0	0	888,000	888,000
Twin Creek 9726 - S760	Erosion Control	2006 Bonds	2	02/2025	874,490	0	874,490	0	0	0	874,490
Twin Lakes, Dredging - W429	Stormwater Drainage Management	Other GO CIP - Non-Debt	5	12/2024	619,603	81,603	538,000	0	0	0	619,603
Tyler (S) - Berkley - W884	Stormwater Drainage Management	Other GO CIP - Non-Debt	1	Ongoing	0	0	0	0	0	3,270,000	3,270,000

# FLOOD PROTECTION AND STORM DRAINAGE MANAGEMENT

Project	Service	Funding Source	Council District	Completion Date	Budget as of 5/31/2023	Spent or Committed	Remaining as of 5/31/2023	FY 2023-24 Budget	FY 2024-25 Planned	Future Costs	Total Project Cost
University Hills (Houston School St) Bridge@ Ricketts Branch - W783	Stormwater Drainage Management	Other GO CIP - Non-Debt	3	09/2026	150,000	0	150,000	0	850,000	0	1,000,000
USACE Partnership Funds - W397	Trinity River Corridor Projects	2006 Bonds	Citywide	12/2027	10,500	7,500	3,000	0	0	0	10,500
Van Buren (N) - Cedar Hill Area - W784	Stormwater Drainage Management	Other GO CIP - Non-Debt	1	Ongoing	0	0	0	0	0	1,200,000	1,200,000
Versailles, 3500 - VD83	Stormwater Drainage Management	2017 Bonds	13	02/2025	787,199	609,990	177,209	0	0	0	787,199
Vinemont Channel, Drainage Diversion - VD29	Flood Management	2017 Bonds	9	09/2024	3,088,511	585,288	2,503,223	0	0	0	3,088,511
Welch 11811 - W785	Stormwater Drainage Management	Other GO CIP - Non-Debt	13	Ongoing	0	0	0	0	0	150,000	150,000
West Fork of Joes Creek Channel Repair - Brockbank Dr @ Channel Dr - W786	Stormwater Drainage Management	Other GO CIP - Non-Debt	6	Ongoing	0	0	0	0	0	1,150,000	1,150,000
White Rock Creek Drainage Study update of 1989 FPMS Study - W269	Stormwater Drainage Management	Other GO CIP - Non-Debt	Citywide	09/2024	275,000	0	275,000	0	0	0	275,000
Williamson Branch FPMS Alt 2 - W278	Stormwater Drainage Management	Other GO CIP - Non-Debt	9	12/2027	2,055,000	0	2,055,000	0	4,500,000	7,145,000	13,700,000

# FLOOD PROTECTION AND STORM DRAINAGE MANAGEMENT

Project	Service	Funding Source	Council District	Completion Date	Budget as of 5/31/2023	Spent or Committed	Remaining as of 5/31/2023	FY 2023-24 Budget	FY 2024-25 Planned	Future Costs	Total Project Cost
Winslow-Henderson-Beeman Area Relief - W888	Stormwater Drainage Management	Other GO CIP - Non-Debt	2, 7	Ongoing	0	0	0	0	0	4,258,800	4,258,800
Woodlark Trail, 306 - W788	Stormwater Drainage Management	Other GO CIP - Non-Debt	3	Ongoing	0	0	0	0	0	51,000	51,000
Woody Branch @ S Polk St - W430	Stormwater Drainage Management	Other GO CIP - Non-Debt	3	12/2025	659,500	0	659,500	0	5,935,500	0	6,595,000
Woody Branch Dam Rehabilitation - X021	Stormwater Drainage Management	Other GO CIP - Non-Debt	3	Ongoing	0	0	0	0	750,000	4,250,000	5,000,000
Woody Branch Floodplain Management Study - W271	Stormwater Drainage Management	Other GO CIP - Non-Debt	Citywide	12/2024	200,000	0	200,000	0	0	0	200,000
Yosemite 6664 - W789	Stormwater Drainage Management	Other GO CIP - Non-Debt	9	Ongoing	0	0	0	0	0	42,000	42,000
<b>Grand Total</b>					<b>\$ 457,886,796</b>	<b>\$ 309,485,256</b>	<b>\$ 148,401,541</b>	<b>\$ 37,557,497</b>	<b>\$ 47,553,400</b>	<b>\$ 202,545,548</b>	<b>\$ 745,543,241</b>

# PARK AND RECREATION

## MISSION

The Dallas Park and Recreation (PKR) Department's mission is to champion lifelong recreation and serve as responsible stewards of the city's parks, trails, and open spaces.

## HIGHLIGHTED ACCOMPLISHMENTS FOR FY 2022-23

- Began construction of the Bachman Lake Skate Park
- Began White Rock Lake Master Plan Update
- Began design for White Rock Lake Dredging
- Began Samuell Farm Master Plan
- Began Parkdale Lake Master Plan
- Began Skate Park Master Plan
- Began design for SoPac Trail Phase 4
- Began construction of the Hi Line Connector Trail as part of The Loop
- Began construction of the Coombs Creek Trail Southern Extension
- Began construction for Cadillac Heights Park (Roland Parrish Park)
- Began construction of building repairs at Science Place I, Pan American Arena, Centennial Building and Tower Building at Fair Park
- Began construction of Reverchon Park Baseball Field, Magnolia Lounge at Fair Park, Lakeland Hills Dog Park, and Willie Mae Butler Park playground improvements
- Completed construction of Casa Linda Park improvements
- Completed construction of a new park in the Cedars neighborhood
- Completed construction of Harwood Park
- Completed design for Glendale Park Phase I
- Completed design and begin construction at Friendship Park
- Completed construction for Lake Highlands Trail Phase 1A/2B and Northern Extension
- Completed design and bid construction for Cadillac Heights Park
- Completed Design-Build for Reverchon Park
- Completed construction of Campbell Green Pickleball Court
- Completed design of building repairs at Science Place I, Pan American Arena, Centennial Building and Tower Building at Fair Park
- Completed construction for Kidd Springs Japanese Garden
- Completed construction of playgrounds at Arapaho, Devon Anderson, Martin Luther King Jr, and Westmount Parks
- Completed construction of Willie B. Johnson Recreation Center, Bachman Lake Aquatics Center, Trinity Strand Trail Phase II, White Rock Lake Trail, Harwood Park, Parkhill Junior High Dog Park
- Completed Flag Pole Hill Phase I construction
- Completed design of Marcus, Glen Meadow and Jamestown Park playgrounds
- Completed Samuell Farm Master Plan
- Completed construction of Paul D. Dyer building

# PARK AND RECREATION

- Completed construction of Casa View Park improvements
- Completed construction of Phase 1 of the Trinity Forest Spine Trail as part of The Loop
- Completed construction of the Northaven Trail bridge over US 75
- Completed site improvements at Twin Lakes Park
- Completed the land acquisition for Parkdale Lake
- Completed construction of Fair Park Coliseum Improvements
- Completed acquisition of land for parking at the Bachman Aquatics Center

## HIGHLIGHTED OBJECTIVES FOR FY 2023-24

- Begin construction of the Forest / Audelia City Park
- Complete construction of Cadillac Heights Park (Roland Parrish Park)
- Begin construction of the R.P. Brooks Park trail
- Begin design of the Frankford Park playground
- Continue design for White Rock Lake Dredging
- Complete the Lakeland Hills Park exercise stations
- Complete Phase 1 of the Southern Gateway Green Deck Park
- Complete the playground replacement at Glen Meadow Park
- Complete the playground replacement at Jamestown Park
- Complete the playground replacement at Marcus Park
- Complete the Wheatland Park football field
- Complete Phase 1 of the Kleberg Trail
- Complete construction of the Bachman Lake Skate Park
- Complete the Park in the Cedars at Heritage Village (Old City Park)
- Complete Glendale Park improvements Phase One
- Complete Phase 1 of Crawford Memorial Park improvements
- Complete Skate Park master plan
- Complete White Rock Lake Master Plan Update
- Complete construction of the Lakeland Hills Dog Park
- Complete Samuell Farm Master Plan
- Complete Parkdale Master Plan
- Complete Skate Park Master Plan
- Continue design for SoPac Trail Phase 4
- Complete construction of the Hi Line Connector Trail as part of The Loop
- Complete construction of the Coombs Creek Trail Southern Extension



# PARK AND RECREATION

## SERVICE DESCRIPTIONS

PARK AND RECREATION	
Administrative and Internal Service Facilities	Provides for service facilities required to effectively and efficiently deliver services in an expanding park system.
Aquatic Facilities	These improvements provide for new neighborhood spraygrounds, family aquatic centers, and infrastructure improvements to PKR public swimming pools. The improvements may include new filtration systems, new piping and chlorination systems, re-plastering of pool walls, new perimeter fencing, new decking, and improvements to the restroom and changing facilities.
Citywide Parks	Projects with a broader benefit to residents, including stormwater quality improvements, park accessibility improvements, and land acquisition.
Code Compliance, Safety and Security	Provides a mechanism to address critical needs throughout the city.
Community Parks	These parks are larger than Neighborhood Parks and usually comprise 15 to 100 acres and serve a two-mile radius. These parks may include areas for intense recreation activity such as competitive sports, swimming, tennis, playgrounds, and volleyball. They may also offer passive recreation opportunities such as walking, viewing, sitting, and picnicking.
Dallas Arboretum	Provides for development at the Dallas Arboretum in partnership with the Dallas Arboretum and Botanical Society.
Dallas Zoo	Provides for development within the park, often in partnership with the Dallas Zoological Society.
Downtown Parks	Provides for the development of parks within the Central Business District.
Environmental	Provides funding to address improvements directly affecting the health and well-being of the citizens of Dallas.
Erosion Control	These projects employ a variety of engineering techniques to control erosion around creek, channel, or lake banks. Erosion problems, if left unchecked, will cause damage to existing structures in the park and may create hazardous conditions.
Fair Park	Provides for the development of projects within Fair Park. These projects often are completed in partnership with the State Fair of Texas, Inc. or other institutions who have a stake in the development of the park.
Hike and Bike Trails	All-weather trail projects that encourage walking, bicycling, and other modes of transportation as an alternative to the automobile. These trails offer sufficient width to accommodate bicyclists, pedestrians, and skaters and are recommended under the North Central Texas Council of Government's (NCTCOG) Mobility 2025 Plan and the Texas Natural Resources Conservation Commission's (TNRCC) Emission Reduction Plan for the region.

# PARK AND RECREATION

Historic Restoration	These improvements provide for the restoration and stabilization of historically significant park facilities, particularly those constructed during the 1930s Works Progress Administration era.
Major Maintenance	Provides funding for repair and replacement of major building systems that typically cost more than \$10,000 and provide timely and appropriate maintenance to protect the City's General Fund facility investment. This process ensures safe and usable facilities for residents and staff and maintains a positive image for the City. Examples of building systems include elevators, structural components, roofs, HVAC, electrical, plumbing, and interior finishes.
Major Park Facilities	These improvements provide for the development of new park facilities or renovation of existing facilities at regional parks that provide citywide or regional services. Included are projects at Fair Park, Dallas Zoo, Dallas Nature Center, Katy Trail, golf courses, and the Arboretum.
Mini Park	These parks address limited, isolated, or unique recreation needs of concentrated populations and are usually one acre or smaller in size with less than ¼-mile service radius.
Neighborhood Park Facilities	These parks are from one to 15 acres in size and service a ½-mile radius and have an area for active recreation such as fields, courts, playgrounds, and picnic areas. Facilities are generally unlighted with limited parking.
Park Land Acquisition	Provides funding for the acquisition of land for future park development.
Playground Improvement	Includes new playgrounds or replacement of outdated playground equipment. These projects may also include replacement or installation of new groundcover material to ensure playground safety.
Public Art	Includes public art initiatives throughout the city of Dallas. Funds generated by public art appropriations are used for the design services of artists, for the selection, acquisition, commissioning, and display of artworks, and for administration of the public art projects.
Recreation Centers	Provides for new recreation centers and additions to or renovation of existing recreation centers. The standard recreation center has program space and a full gymnasium. An addition typically consists of a large multipurpose room. Reservation facilities are available to the public for rental for special events and functions.
Site Development	Includes the development and implementation of park master plans. These projects may include installing some or all the components as outlined in the plan. Typical components may include pavilions, sidewalks, barrier-free ramps, hiking and biking trails, drainage, landscaping and irrigation, fencing, lighting, signage, and other improvements.
Studies and Master Plans	Provides funding for resolution of major developmental issues prior to proceeding with design and construction of individual projects.

# PARK AND RECREATION

## SOURCE OF FUNDS

Funding Source	Budget as of 5/31/2023	Spent or Committed	Remaining as of 5/31/2023	FY 2023-24 Budget	FY 2024-25 Planned	Future Costs	Total Project Cost
2006 Bonds	5,388,538	4,013,079	1,375,459	0	0	0	5,388,538
2017 Bonds	113,074,180	57,515,566	55,558,614	0	0	0	113,074,180
Other GO CIP - Non-Debt	19,649,169	16,834,409	2,814,759	0	0	0	19,649,169
<b>Grand Total</b>	<b>\$138,111,887</b>	<b>\$78,363,055</b>	<b>\$59,748,832</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$138,111,887</b>

## USE OF FUNDS

Service	Budget as of 5/31/2023	Spent or Committed	Remaining as of 5/31/2023	FY 2023-24 Budget	FY 2024-25 Planned	Future Costs	Total Project Cost
Aquatic Facilities	3,665,923	2,911,867	754,055	0	0	0	3,665,923
Code Compliance, Safety and Security	36,842,218	26,853,690	9,988,528	0	0	0	36,842,218
Community Parks	4,656,238	705,239	3,950,999	0	0	0	4,656,238
Dallas Arboretum	985,000	899,580	85,420	0	0	0	985,000
Dallas Zoo	3,495,982	62,448	3,433,534	0	0	0	3,495,982
Downtown Parks	12,548,740	11,988,382	560,358	0	0	0	12,548,740
Erosion Control	2,075,000	1,911,001	163,999	0	0	0	2,075,000
Fair Park	900,000	660,710	239,291	0	0	0	900,000
Hike and Bike Trails	24,461,456	9,360,738	15,100,718	0	0	0	24,461,456
Major Maintenance	1,000,000	851,272	148,728	0	0	0	1,000,000
Major Park Facilities	7,863,940	29,519	7,834,421	0	0	0	7,863,940
Neighborhood Park Facilities	7,204,221	5,001,769	2,202,452	0	0	0	7,204,221
Park Land Acquisition	9,646,002	4,966,394	4,679,608	0	0	0	9,646,002
Playground Improvement	1,460,151	104,521	1,355,630	0	0	0	1,460,151
Public Art	2,880,375	2,216,298	664,076	0	0	0	2,880,375
Recreation Centers	1,092,188	0	1,092,188	0	0	0	1,092,188
Site Development	17,334,454	9,839,627	7,494,827	0	0	0	17,334,454
<b>Grand Total</b>	<b>\$138,111,887</b>	<b>\$78,363,055</b>	<b>\$59,748,832</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$138,111,887</b>

# PARK AND RECREATION

## PROJECT LIST

The table below details all active projects in the Capital Improvement Program in alphabetical order. Included in the detail for each project is the service, funding source, council district, estimated completion date, inception-to-date budget, remaining appropriations, and new appropriations for FY 2023-24 and FY 2024-25. The Total Project Cost reflects the total budget over the life of the project, including inception-to-date budget, new appropriations, and estimated Future Cost.

Project	Service	Funding Source	Council District	Completion Date	Budget as of 5/31/2023	Spent or Committed	Remaining as of 5/31/2023	FY 2023-24 Budget	FY 2024-25 Planned	Future Costs	Total Project Cost
5580 Peterson - W690	Park Land Acquisition	Other GO CIP - Non-Debt	Citywide	Ongoing	865,727	508,306	357,421	0	0	0	865,727
ADA/Code Allowance - VB14	Code Compliance, Safety and Security	2017 Bonds	Citywide	Ongoing	150,000	143,520	6,480	0	0	0	150,000
Anderson Bonner - Creek Bank Stabilization - VK45	Code Compliance, Safety and Security	2017 Bonds	11	12/2023	750,000	148,877	601,123	0	0	0	750,000
Anderson Bonner - Playground - New - VK46	Code Compliance, Safety and Security	2017 Bonds	11	12/2023	269,550	24,699	244,851	0	0	0	269,550
Anderson Bonner - Renovate Soccer Field #3 with Lights and Bleachers - VK47	Code Compliance, Safety and Security	2017 Bonds	11	12/2023	498,933	104,187	394,746	0	0	0	498,933
Bachman Lake Skatepark - VB11	Site Development	2017 Bonds	6	09/2024	3,940,000	390,013	3,549,987	0	0	0	3,940,000

# PARK AND RECREATION

Project	Service	Funding Source	Council District	Completion Date	Budget as of 5/31/2023	Spent or Committed	Remaining as of 5/31/2023	FY 2023-24 Budget	FY 2024-25 Planned	Future Costs	Total Project Cost
Bachman Regional Family Aquatic Center - Phase 1 (with CD 6) - VB48	Aquatic Facilities	2017 Bonds	2	09/2024	2,915,600	2,911,867	3,733	0	0	0	2,915,600
Bent Tree Meadow Park Playground - W941	Playground Improvement	2017 Bonds	12	09/2024	250,000	0	250,000	0	0	0	250,000
Bishop Flores Park - Connecting walkway to neighborhood - VB86	Neighborhood Park Facilities	2017 Bonds	6	09/2024	772,750	0	772,750	0	0	0	772,750
Brownwood Park - Soccer Field - VB74	Community Parks	2017 Bonds	6	10/2023	297,000	50,305	246,695	0	0	0	297,000
Cadillac Heights Park - VK94	Site Development	2017 Bonds	4	12/2025	1,201,491	1,148,487	53,004	0	0	0	1,201,491
Campbell Green Recreation Center - W942	Recreation Centers	2017 Bonds	12	09/2024	974,000	0	974,000	0	0	0	974,000
Casa Linda Park Picnic Pavilion - VK17	Code Compliance, Safety and Security	2017 Bonds	9	09/2024	418,625	351,222	67,403	0	0	0	418,625
Casa view Park - Walking Trail - VK19	Code Compliance, Safety and Security	2017 Bonds	9	09/2024	397,000	395,029	1,971	0	0	0	397,000
Cherry Wood Park VK96	Community Parks	2017 Bonds	2	10/2023	296,250	16,500	279,750	0	0	0	296,250
Circuit Trail - The LOOP (Match) - VB05	Hike and Bike Trails	2017 Bonds	2, 4, 5, 6, 7, 9	12/2024	19,854,125	6,267,803	13,586,322	0	0	0	19,854,125

# PARK AND RECREATION

Project	Service	Funding Source	Council District	Completion Date	Budget as of 5/31/2023	Spent or Committed	Remaining as of 5/31/2023	FY 2023-24 Budget	FY 2024-25 Planned	Future Costs	Total Project Cost
City Facilities - Fair Park and Other Park Facility Repairs - W020	Major Maintenance	Other GO CIP - Non-Debt	Citywide	Ongoing	1,000,000	851,272	148,728	0	0	0	1,000,000
Citywide Security Lighting - T044	Code Compliance, Safety and Security	2006 Bonds	Citywide	09/2024	200,000	194,234	5,766	0	0	0	200,000
Coliseum - VC06	Code Compliance, Safety and Security	2017 Bonds	Citywide	09/2024	9,239,188	8,136,303	1,102,885	0	0	0	9,239,188
Community Pool Conversion Projects - W645	Aquatic Facilities	2006 Bonds	Citywide	09/2024	750,323	0	750,323	0	0	0	750,323
Coombs Creek Trail - from Hampton/ Davis to Moss Park - VB36	Hike and Bike Trails	2017 Bonds	1	09/2024	1,844,877	1,527,481	317,396	0	0	0	1,844,877
Cottonwood Park - Playground - Add Equipment - VK49	Code Compliance, Safety and Security	2017 Bonds	11	09/2024	100,000	0	100,000	0	0	0	100,000
Dallas Arboretum (Match) - VB09	Dallas Arboretum	2017 Bonds	9	12/2023	985,000	899,580	85,420	0	0	0	985,000
Dallas Water Gardens (Match) - VB31	Major Park Facilities	2017 Bonds	2	03/2024	7,391,440	29,436	7,362,004	0	0	0	7,391,440
Dallas Zoo (Match) VB08	Dallas Zoo	2017 Bonds	4	09/2024	3,495,982	62,448	3,433,534	0	0	0	3,495,982
Dickerson Street - P516	Site Development	Other GO CIP - Non-Debt	12	Ongoing	5,526,055	5,537,676	(11,621)	0	0	0	5,526,055

# PARK AND RECREATION

Project	Service	Funding Source	Council District	Completion Date	Budget as of 5/31/2023	Spent or Committed	Remaining as of 5/31/2023	FY 2023-24 Budget	FY 2024-25 Planned	Future Costs	Total Project Cost
Dixon Branch Greenbelt - Park Furnishings - VK22	Code Compliance, Safety and Security	2017 Bonds	9	10/2023	65,507	0	65,507	0	0	0	65,507
Downtown Park Development - 7087	Downtown Parks	Other GO CIP - Non-Debt	Citywide	09/2024	2,698,740	2,357,171	341,569	0	0	0	2,698,740
Emerald Lake Park - Dam safety and erosion control - VB49	Erosion Control	2017 Bonds	3	10/2023	2,075,000	1,911,001	163,999	0	0	0	2,075,000
Everglade Park - Musical Play Equipment - W897	Major Park Facilities	2017 Bonds	7	10/2023	162,000	83	161,917	0	0	0	162,000
Everglade Park Pavilion - W935	Neighborhood Park Facilities	2017 Bonds	7	12/2023	150,000	0	150,000	0	0	0	150,000
Fair Park Improvements (C) Reserves - W503	Site Development	2017 Bonds	Citywide	Ongoing	790,488	404,849	385,639	0	0	0	790,488
Food and Fiber Building - VC05	Code Compliance, Safety and Security	2017 Bonds	Citywide	12/2023	1,500,000	197,047	1,302,953	0	0	0	1,500,000
Forest Audelia Park and Site Development - W940	Site Development	2017 Bonds	10	09/2024	332,000	330,475	1,525	0	0	0	332,000
Frances Rizo Park - Playground replacement, ADA drinking fountain - VB78	Playground Improvement	2017 Bonds	6	09/2024	324,813	20,135	304,677	0	0	0	324,813

# PARK AND RECREATION

Project	Service	Funding Source	Council District	Completion Date	Budget as of 5/31/2023	Spent or Committed	Remaining as of 5/31/2023	FY 2023-24 Budget	FY 2024-25 Planned	Future Costs	Total Project Cost
Frankford Park - park furnishings package - VK65	Code Compliance, Safety and Security	2017 Bonds	12	09/2024	31,520	0	31,520	0	0	0	31,520
Frankford Park Playground Shade Structur - W943	Playground Improvement	2017 Bonds	12	09/2024	200,000	0	200,000	0	0	0	200,000
Frankford Park/School Connection (bridge) - W946	Neighborhood Park Facilities	2017 Bonds	12	09/2024	250,000	0	250,000	0	0	0	250,000
Friendship Park - Site Development (Supplemental funding) - VK42	Code Compliance, Safety and Security	2017 Bonds	10	09/2024	131,005	253	130,752	0	0	0	131,005
Glen Meadow - Playground replacement - VK74	Playground Improvement	2017 Bonds	13	04/2024	220,000	33,975	186,025	0	0	0	220,000
Glendale Park Parking spaces and lighting - VB52	Community Parks	2017 Bonds	3	12/2023	1,084,305	395,003	689,302	0	0	0	1,084,305
Grove Oaks Park Improvements - P762	Recreation Centers	2017 Bonds	5	09/2024	118,188	0	118,188	0	0	0	118,188
Guard Dr. - Phase 2 Site Development - VB66	Site Development	2017 Bonds	5	11/2023	591,000	47,965	543,035	0	0	0	591,000
Hall of State - VC01	Code Compliance, Safety and Security	2017 Bonds	Citywide	09/2024	14,092,409	13,821,091	271,319	0	0	0	14,092,409



# PARK AND RECREATION

Project	Service	Funding Source	Council District	Completion Date	Budget as of 5/31/2023	Spent or Committed	Remaining as of 5/31/2023	FY 2023-24 Budget	FY 2024-25 Planned	Future Costs	Total Project Cost
Jamestown Park - Playground equipment - swingset and park furnishings - VK76	Playground Improvement	2017 Bonds	13	05/2024	239,400	4,697	234,704	0	0	0	239,400
Kidd Springs - Japanese Garden Restoration - Phase 1 - VB35	Site Development	2017 Bonds	1	09/2024	1,236,287	1,233,007	3,280	0	0	0	1,236,287
Kiowa Parkway - Pedestrian Bridge - VK53	Code Compliance, Safety and Security	2017 Bonds	11	12/2023	344,750	161,353	183,397	0	0	0	344,750
Kleberg Trail - VB17	Hike and Bike Trails	2017 Bonds	5	08/2024	1,198,500	184,039	1,014,461	0	0	0	1,198,500
Klyde Warren Park Improvements (Match) - VB32	Downtown Parks	2017 Bonds	14	09/2024	9,850,000	9,631,211	218,789	0	0	0	9,850,000
Lakeland Hills Dog Park - W936	Neighborhood Park Facilities	2017 Bonds	7	09/2024	250,000	0	250,000	0	0	0	250,000
Lakeland Hills Skate Park - W938	Neighborhood Park Facilities	2017 Bonds	7	09/2024	212,443	0	212,443	0	0	0	212,443
Lakewood Park - Basketball Renovate - VK23	Code Compliance, Safety and Security	2017 Bonds	9	12/2023	26,895	0	26,895	0	0	0	26,895
Lakewood Park - Pedestrian Bridge and ADA Parking - VK24	Code Compliance, Safety and Security	2017 Bonds	9	12/2023	246,250	135,507	110,743	0	0	0	246,250

# PARK AND RECREATION

Project	Service	Funding Source	Council District	Completion Date	Budget as of 5/31/2023	Spent or Committed	Remaining as of 5/31/2023	FY 2023-24 Budget	FY 2024-25 Planned	Future Costs	Total Project Cost
Land Acq for football complex in CD 5 [supplement CD funds] - VB30	Park Land Acquisition	2017 Bonds	5	05/2024	1,200,000	343,969	856,031	0	0	0	1,200,000
Land Acquisition - 919A	Park Land Acquisition	Other GO CIP - Non-Debt	Citywide	09/2024	3,801,028	2,425,027	1,376,001	0	0	0	3,801,028
Land Acquisition and Partnership Match Funding - VB27	Park Land Acquisition	2017 Bonds	Citywide	09/2024	2,300,000	1,506,539	793,461	0	0	0	2,300,000
Magnolia Lounge - VC12	Fair Park	2017 Bonds	Citywide	09/2024	900,000	660,710	239,291	0	0	0	900,000
Marcus Park - Playground replacement - VK75	Playground Improvement	2017 Bonds	13	01/2024	200,000	24,437	175,563	0	0	0	200,000
Neighborhood Park - Site Development - TBD - VB47	Site Development	2017 Bonds	2	03/2025	1,085,000	0	1,085,000	0	0	0	1,085,000
Northaven Trail (75 to Hillcrest) - T241	Hike and Bike Trails	2006 Bonds	11	09/2024	1,222,243	1,088,519	133,724	0	0	0	1,222,243
Park and Recreation Facilities (B) Reserves - W501	Site Development	2017 Bonds	Citywide	Ongoing	1,951,127	335,897	1,615,230	0	0	0	1,951,127
Park at Dallas Heritage Village - VK93	Park Land Acquisition	2017 Bonds	2	12/2024	1,479,247	182,553	1,296,694	0	0	0	1,479,247
Parkdale Lake Park - W020	Major Park Facilities	Other GO CIP - Non-Debt	7	09/2025	70,000	0	70,000	0	0	0	70,000

# PARK AND RECREATION

Project	Service	Funding Source	Council District	Completion Date	Budget as of 5/31/2023	Spent or Committed	Remaining as of 5/31/2023	FY 2023-24 Budget	FY 2024-25 Planned	Future Costs	Total Project Cost
Parkdale Lake Park - W955	Major Park Facilities	2006 Bonds	5	09/2025	500	0	500	0	0	0	500
Paupers Cemetery - W965	Neighborhood Park Facilities	2017 Bonds	6	09/2024	25,028	24,918	110	0	0	0	25,028
Peary Park Pavillion - W896	Major Park Facilities	2017 Bonds	7	10/2023	25,000	0	25,000	0	0	0	25,000
Preston Green Park - park furnishings, ADA drinking fountain - VK72	Neighborhood Park Facilities	2017 Bonds	12	09/2024	98,500	0	98,500	0	0	0	98,500
Preston Ridge Trail Benches/Drinking Fou - W947	Major Park Facilities	2017 Bonds	12	09/2024	80,000	0	80,000	0	0	0	80,000
Public Art Administration-Park - N809	Public Art	2006 Bonds	Citywide	Ongoing	448,898	383,656	65,242	0	0	0	448,898
Public Art Administration-Park - N809	Public Art	Other GO CIP - Non-Debt	Citywide	Ongoing	95,400	4,526	90,874	0	0	0	95,400
Public Art Projects-Park - N810	Public Art	2006 Bonds	Citywide	Ongoing	1,954,476	1,828,116	126,361	0	0	0	1,954,476
Public Art Projects-Park - N810	Public Art	Other GO CIP - Non-Debt	Citywide	Ongoing	381,600	0	381,600	0	0	0	381,600
R P Brooks Park - Loop Walking Trail VK34	Code Compliance, Safety and Security	2017 Bonds	10	03/2024	298,856	153,254	145,602	0	0	0	298,856
Reserve Citywide - P550	Site Development	2006 Bonds	Citywide	Ongoing	681,006	411,258	269,749	0	0	0	681,006

# PARK AND RECREATION

Project	Service	Funding Source	Council District	Completion Date	Budget as of 5/31/2023	Spent or Committed	Remaining as of 5/31/2023	FY 2023-24 Budget	FY 2024-25 Planned	Future Costs	Total Project Cost
Reverchon Ballpark Construction - W955	Neighborhood Park Facilities	Other GO CIP - Non-Debt	2	09/2024	5,000,000	4,964,832	35,168	0	0	0	5,000,000
Rosemeade Park - W956	Neighborhood Park Facilities	2017 Bonds	12	09/2024	150,000	0	150,000	0	0	0	150,000
Runyon Creek Trail - W354	Hike and Bike Trails	2006 Bonds	Citywide	09/2024	131,092	107,297	23,795	0	0	0	131,092
Science Place 1 (Phase 1) - VC10	Code Compliance, Safety and Security	2017 Bonds	Citywide	09/2024	3,728,441	2,330,045	1,398,396	0	0	0	3,728,441
Stafford Park - Playground and park furnishings - VB79	Playground Improvement	2017 Bonds	6	09/2024	25,939	21,277	4,662	0	0	0	25,939
Timberglen Trail - supplemental funding - VK68	Code Compliance, Safety and Security	2017 Bonds	12	12/2024	496,250	5,813	490,437	0	0	0	496,250
Timberleaf Park - Playground new - VK35	Code Compliance, Safety and Security	2017 Bonds	10	09/2024	307,039	20,518	286,520	0	0	0	307,039
Tipton Park - Picnic pavilion and water fountain - VB85	Neighborhood Park Facilities	2017 Bonds	6	12/2023	295,500	12,019	283,481	0	0	0	295,500
Tower Building - VC07	Code Compliance, Safety and Security	2017 Bonds	Citywide	12/2023	3,500,000	530,737	2,969,263	0	0	0	3,500,000
Trail Development 7165	Hike and Bike Trails	Other GO CIP - Non-Debt	Citywide	09/2024	210,619	185,600	25,019	0	0	0	210,619
Twin Lakes Park - park furnishings package - VK69	Code Compliance, Safety and Security	2017 Bonds	12	09/2024	50,000	0	50,000	0	0	0	50,000

# PARK AND RECREATION

Project	Service	Funding Source	Council District	Completion Date	Budget as of 5/31/2023	Spent or Committed	Remaining as of 5/31/2023	FY 2023-24 Budget	FY 2024-25 Planned	Future Costs	Total Project Cost
Walnut Hill Park - Basketball - Renovate existing and add new - VK77	Community Parks	2017 Bonds	13	09/2024	160,000	0	160,000	0	0	0	160,000
Walnut Hill Park - Replace softball backstop and bleachers on existing pad - VK78	Community Parks	2017 Bonds	13	09/2024	230,000	0	230,000	0	0	0	230,000
Wheatland Park Football Field - VK91	Community Parks	2017 Bonds	8	02/2024	2,588,682	243,430	2,345,252	0	0	0	2,588,682
White Rock Lake Dog Park - X001	Major Park Facilities	2017 Bonds	9	09/2024	135,000	0	135,000	0	0	0	135,000
<b>Grand Total</b>					<b>\$ 138,111,887</b>	<b>\$ 78,363,055</b>	<b>\$ 59,748,832</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$ 138,111,887</b>



# SANITATION SERVICES

## MISSION

The Department of Sanitation Services' mission is to operate a clean, green, and efficient integrated solid waste management system for the residents of Dallas while supporting the City's vision to achieve a sustainable future.

Sanitation's Capital Improvement Program (CIP) is committed to supporting quality waste management services, promoting sustainable and environmentally sound solutions to preserve the City-owned landfill, and protecting public health by ensuring (1) comprehensive waste cell design and construction; (2) cost effective equipment replacement and purchase; and (3) systematic facility maintenance and improvement.

## HIGHLIGHTED ACCOMPLISHMENTS FOR FY 2022-23

- Completed the FY 2022-23 equipment replacement and purchase plan
- Completed installation of the on-board camera, navigation, and telematics system, to enhance the safety and efficiency for the department's collection services
- Completed design drawings for the next phase of cell construction with construction slated for late 2023

## HIGHLIGHTED OBJECTIVES FOR FY 2023-24

- Initiate construction of Landfill's new cells
- Initiate engineer design of swale and wetlands according to the Landfill 404 permit
- Complete the FY 2023-24 equipment replacement and purchase plan
- Develop comprehensive plan and begin phased repairs and reconstructions for the damaged and/or eroded slopes and roads along the landfill levee

## SERVICE DESCRIPTIONS

SANITATION SERVICES	
Fleet/Equipment Replacement	Provides funding for purchases of fleet equipment such as service trucks, rear loaders, rotobooms, transfer trucks, transfer trailers; landfill equipment such as bulldozers, tippers, compactors, service trucks, excavators, and tractors.
Solid Waste Facilities	Construction of waste disposal cells, and levee/swale at the McCommas Bluff Landfill, including cell disposal, flood protection and drainage, establishment of wetlands, and relocation of utilities. These projects consist of four major components: cell construction, extension of the levee system, swale excavation/environmental protection, drainage improvements, and relocation of utilities.

# SANITATION SERVICES

## SOURCE OF FUNDS

Funding Source	Budget as of 5/31/2023	Spent or Committed	Remaining as of 5/31/2023	FY 2023-24 Budget	FY 2024-25 Planned	Future Costs	Total Project Cost
Other GO CIP - Debt	46,960,976	39,931,050	7,029,926	10,000,000	10,000,000	30,000,000	96,960,976
Other GO CIP - Non-Debt	37,109,001	19,769,953	17,339,048	13,800,000	11,650,000	18,000,000	80,559,001
<b>Grand Total</b>	<b>\$84,069,977</b>	<b>\$59,701,003</b>	<b>\$24,368,974</b>	<b>\$23,800,000</b>	<b>\$21,650,000</b>	<b>\$48,000,000</b>	<b>\$177,519,977</b>

## USE OF FUNDS

Service	Budget as of 5/31/2023	Spent or Committed	Remaining as of 5/31/2023	FY 2023-24 Budget	FY 2024-25 Planned	Future Costs	Total Project Cost
Fleet/Equipment Replacement	64,879,830	59,701,003	5,178,827	13,000,000	13,000,000	40,000,000	130,879,830
Solid Waste Facilities	19,190,147	0	19,190,147	10,800,000	8,650,000	8,000,000	46,640,147
<b>Grand Total</b>	<b>\$84,069,977</b>	<b>\$59,701,003</b>	<b>\$24,368,974</b>	<b>\$23,800,000</b>	<b>\$21,650,000</b>	<b>\$48,000,000</b>	<b>\$177,519,977</b>



# SANITATION SERVICES

## PROJECT LIST

The table below details all active projects in the Capital Improvement Program in alphabetical order. Included in the detail for each project is the service, funding source, council district, estimated completion date, inception-to-date budget, remaining appropriations, and new appropriations for FY 2023-24 and FY 2024-25. The Total Project Cost reflects the total budget over the life of the project, including inception-to-date budget, new appropriations, and estimated Future Cost.

Project	Service	Funding Source	Council District	Completion Date	Budget as of 5/31/2023	Spent or Committed	Remaining as of 5/31/2023	FY 2023-24 Budget	FY 2024-25 Planned	Future Costs	Total Project Cost
Collection Equipment Purchase - E601	Fleet/Equipment Replacement	Other GO CIP - Non-Debt	Citywide	Ongoing	3,000,000	6,929,958	(3,929,958)	0	0	0	3,000,000
Collection Service Facility Improvement - W901	Solid Waste Facilities	Other GO CIP - Non-Debt	Citywide	Ongoing	800,000	0	800,000	400,000	400,000	800,000	2,400,000
Construction of the Swale and Wetlands per the 404 Permit - W324	Solid Waste Facilities	Other GO CIP - Non-Debt	Citywide	Ongoing	2,089,775	0	2,089,775	1,000,000	2,500,000	3,200,000	8,789,775
Equipment Acquisition Notes - X034	Fleet/Equipment Replacement	Other GO CIP - Debt	Citywide	Ongoing	0	0	0	10,000,000	10,000,000	30,000,000	50,000,000
Fleet Purchases - E600	Fleet/Equipment Replacement	Other GO CIP - Non-Debt	Citywide	Ongoing	12,000,000	11,267,024	732,976	0	0	0	12,000,000
Fleet/Equipment Replacement (FY20 Fleet Purchases) - E312	Fleet/Equipment Replacement	Other GO CIP - Debt	Citywide	Ongoing	6,985,000	6,698,601	286,399	0	0	0	6,985,000

# SANITATION SERVICES

Project	Service	Funding Source	Council District	Completion Date	Budget as of 5/31/2023	Spent or Committed	Remaining as of 5/31/2023	FY 2023-24 Budget	FY 2024-25 Planned	Future Costs	Total Project Cost
Fleet/Equipment Replacement (FY21 Fleet Purchases) - E445	Fleet/Equipment Replacement	Other GO CIP - Debt	Citywide	Ongoing	8,000,000	7,439,328	560,672	0	0	0	8,000,000
FY22 EAN-SAN Fleet-Equipment Replacement - E448	Fleet/Equipment Replacement	Other GO CIP - Debt	Citywide	Ongoing	8,000,000	17,817,145	(9,817,145)	0	0	0	8,000,000
FY23 EAN-SAN Fleet-Equipment Replacement - W903	Fleet/Equipment Replacement	Other GO CIP - Debt	Citywide	Ongoing	8,000,000	0	8,000,000	0	0	0	8,000,000
FY24-26 Landfill Equipment Purchase - E454	Fleet/Equipment Replacement	Other GO CIP - Non-Debt	Citywide	Ongoing	0	0	0	3,000,000	3,000,000	9,000,000	15,000,000
Landfill Levee & Road Repair - W902	Solid Waste Facilities	Other GO CIP - Non-Debt	Citywide	Ongoing	500,000	0	500,000	400,000	400,000	800,000	2,100,000
Master Lease FY 24 - E453	Fleet/Equipment Replacement	Other GO CIP - Debt	Citywide	Ongoing	8,000,000	0	8,000,000	0	0	0	8,000,000
McCommas Bluff Landfill - Cell #7A & #7B Design and Constr - PB01	Solid Waste Facilities	Other GO CIP - Non-Debt	Citywide	Ongoing	0	0	0	9,000,000	3,000,000	0	12,000,000
New Scale House - W316	Solid Waste Facilities	Other GO CIP - Non-Debt	Citywide	Ongoing	1,200,000	0	1,200,000	0	0	0	1,200,000
On-Board Camera for MRMP - W653	Fleet/Equipment Replacement	Other GO CIP - Non-Debt	Citywide	Ongoing	2,918,854	1,572,971	1,345,883	0	0	1,000,000	3,918,854
Other Sanitation Projects - W325	Solid Waste Facilities	Other GO CIP - Non-Debt	Citywide	Ongoing	11,900,372	0	11,900,372	0	2,350,000	3,200,000	17,450,372

# SANITATION SERVICES

Project	Service	Funding Source	Council District	Completion Date	Budget as of 5/31/2023	Spent or Committed	Remaining as of 5/31/2023	FY 2023-24 Budget	FY 2024-25 Planned	Future Costs	Total Project Cost
Post Closure Cost - W326	Solid Waste Facilities	Other GO CIP - Non-Debt	Citywide	Ongoing	500,000	0	500,000	0	0	0	500,000
SAN HQ Admin Office - W317	Solid Waste Facilities	Other GO CIP - Non-Debt	Citywide	Ongoing	750,000	0	750,000	0	0	0	750,000
Sanitation Fleet & Equipment - E395	Fleet/Equipment Replacement	Other GO CIP - Debt	Citywide	Ongoing	7,975,976	7,975,976	0	0	0	0	7,975,976
Transfer Stations - W315	Solid Waste Facilities	Other GO CIP - Non-Debt	Citywide	Ongoing	1,450,000	0	1,450,000	0	0	0	1,450,000
<b>Grand Total</b>					<b>\$ 84,069,977</b>	<b>\$ 59,701,003</b>	<b>\$ 24,368,974</b>	<b>\$23,800,000</b>	<b>\$21,650,000</b>	<b>\$48,000,000</b>	<b>\$ 177,519,977</b>



# STREET AND TRANSPORTATION

## MISSION

To maintain and enhance the condition and safety of the City of Dallas' streets, alleys, and sidewalks while promoting innovative, Service First solutions and a high quality of life for all of the City's residents, businesses, and visitors.

## HIGHLIGHTED ACCOMPLISHMENTS FOR FY 2022-23

- Completed engineering design for approximately 138 projects, including alley petitions, alley reconstruction, street petitions, streetscape/urban design, street reconstruction, sidewalk improvements, complete street, thoroughfares, bridge repair and modifications, target neighborhoods, intergovernmental partnership projects
- Completed 35 alley reconstruction projects
- Completed one alley petition project and two street petition projects
- Completed one bridge repair and modification project at Maple Avenue over Turtle Creek
- Completed five intergovernmental partnership projects
- Completed two complete streets projects, one streetscape/urban design projects, one thoroughfares project, and 28 street reconstruction projects
- Completed 17 sidewalk projects for a total of 13 miles of sidewalk improvements
- Completed 150 slope downs, 300 barrier-free ramps, 360 resident cost-share sidewalk replacement projects and 30 sidewalk replacement locations for low-income senior citizens
- Completed 10.6 miles and 95 projects of unimproved alleys as a continuation of a three-year pilot program
- Completed 938 preservation, maintenance, and bond projects for a total of 837.6 lane miles
- Completed 157 lane miles of resurfacing projects funded through Certificate of Obligation funds
- Establish a Bridge Maintenance Program and multi-year construction contract for bridge Maintenance
- Completed the update of the 2011 Bike Plan
- Completed several traffic calming capital projects
- Completed Project Specific Agreements for Riverfront and UT Southwestern Medical District Projects
- Awarded engineering contract for US75/Mockingbird/Lovers Lane Pedestrian improvement project
- Constructed or Awarded for construction 63 Planned and Warranted Traffic Signals from 2017 Bond Program

# STREET AND TRANSPORTATION

## HIGHLIGHTED OBJECTIVES FOR FY 2023-24

- Award engineering contract for priority project from the Garland/Gaston/East Grant Corridor Study
- File notice of establishment of quiet zones for nine East Dallas Kansas City Southern Rail Road Crossings
- Completion of signal system upgrades to allow for synchronization
- Substantial completion of Traffic Signal Infrastructure Asset Management Plan
- Begin implementation of Intergovernmental traffic signal and infrastructure improvement projects
- Complete maintenance on 20 bridges
- Completed 790 preservation and maintenance projects for a total of 795 lane miles
- Complete 13 priority projects identified in the Dallas Sidewalk Master Plan’s 12 Focus Areas, three Bond Sidewalk Improvement projects, three Housing and Urban Development Sidewalk Improvement projects in Community Development Block Grant eligible areas citywide, and 70 sidewalk replacement locations for low-income senior citizens
- Complete 150 slope downs, 300 barrier-free ramps, and 360 resident cost-share sidewalk replacement projects
- Complete 32 Alley Reconstruction projects
- Complete three Alley Petition projects, one Street Petition project, and six Target Neighborhood projects
- Complete two Intergovernmental Partnership projects
- Complete one Complete Street project, two Streetscape/Urban Design projects, one Thoroughfares project, and 27 Street Reconstruction projects
- Complete engineering design for approximately three projects, including a streetscape/urban design, target neighborhoods and intergovernmental partnership projects
- Complete 10.6 miles and 95 projects of unimproved alleys as a continuation of a three-year pilot program

## SERVICE DESCRIPTIONS

STREET AND TRANSPORTATION	
Alley Petitions	Engineering and construction of alley paving through petitions from the Property Owners Cost Participation Program (POCPP). Petitions must represent a two-thirds majority of the abutting property owners and/or residents adjacent to unimproved alleys for a valid paving petition. Property owners are assessed for a portion of the cost.
Alley Reconstruction	Engineering and construction of alleys that have exceeded their structural life expectancy.

# STREET AND TRANSPORTATION

Bridge Repair and Modification	Provide for repair and modification of bridges due to structural deficiencies identified in the biannual Bridge Inspection and Appraisal Program performed by the Texas Department of Transportation.
Complete Street	The Complete Street concept envisions streets that are safe and comfortable for everyone – young and old, motorists and bicyclists, pedestrians and wheelchair users, and bus and train riders alike.
Gateway	Provides for railroad coordination, temporary track relocation, bridges, retaining walls, street paving, including storm drainage, water and wastewater utilities, and other related infrastructure improvements consistent with the City Design Studio West Dallas redevelopment plan.
Hike and Bike Trails	Partner with the Dallas Park & Recreation to construct all-weather trail projects that encourage walking, bicycling, and other modes of transportation as an alternative to the automobile. These trails offer enough width to accommodate bicyclists, pedestrians, and skaters, and are recommended under the North Central Texas Council of Governments' Mobility 2025 Plan and the Texas Natural Resources Conservation Commission's Emission Reduction Plan for the region. Collaborate with the Department of Transportation to add bike lanes to city streets.
Intergovernmental Partnership Projects	Transportation projects where the City is leveraging funding from other federal, state, and local sources. These projects typically include building a roadway to the standard identified in the Thoroughfare Plan, adding turn lanes at intersections, signal and other ITS upgrades, and trail projects.
Public Art	Includes public art initiatives throughout the city. Funds generated by public art appropriations are used for the design services of artists; selection, acquisition, commissioning, and display of artworks; and for administration of public art projects.
Public/Private Development	Provides cost participation for street infrastructure improvements related to public/private development.
Sidewalk and Barrier Free Ramp Improvements	Provides for new sidewalks in high-traffic pedestrian areas, safe routes to school, and the installation of barrier free ramps throughout the city in order to comply with the Americans with Disabilities Act (ADA). Also includes the installation and upkeep of sidewalk petitions.
Street and Alley Improvements	Projects that improve the overall condition of the streets and alleys.
Street Lighting	Projects to improve illumination of streets and neighborhoods through the construction or upgrade of streetlight infrastructure.
Street Petitions	Engineering and construction of street paving petition improvements requested by property owners through the POCPP. Petitions must represent a two-thirds majority of the abutting property owners and/or residents adjacent to unimproved street for a valid paving petition. Property owners are assessed for part of the cost.
Street Reconstruction	Engineering and construction of streets that have exceeded their structural life expectancy.

# STREET AND TRANSPORTATION

<p>Street Resurfacing</p>	<p>Provides the removal of previous asphalt overlays or milling of existing concrete, repairs to base pavement, curb, gutter, and sidewalks, where required for the resurfacing project and placement of new or recycled asphalt overlays or concrete repairs and traffic markings, as necessary.</p>
<p>Streetscape-Urban Design</p>	<p>Design and installation of sidewalks, barrier-free ramps, brick pavers, trees and planting materials, irrigation systems, street lighting, and pedestrian lighting.</p>
<p>Target Neighborhood</p>	<p>Improvement of substandard residential streets to current City standards without requiring street petition. Property owners will be assessed for a portion of the cost.</p>
<p>Thoroughfares</p>	<p>Roadway projects that improve the capacity of a segment of roadway by constructing it to the standard identified on the Thoroughfare Plan or CBD Streets and Vehicular Circulation Plan.</p>
<p>Traffic Intersection Capacity &amp; Safety Improvements</p>	<p>Upgrade intersections to improve flow of traffic and to introduce traffic calming measures.</p>
<p>Traffic Signals</p>	<p>Projects to add or upgrade existing traffic control devices to aid the movement of vehicles through intersections.</p>



# STREET AND TRANSPORTATION

## SOURCE OF FUNDS

Funding Source	Budget as of 5/31/2023	Spent or Committed	Remaining as of 5/31/2023	FY 2023-24 Budget	FY 2024-25 Planned	Future Costs	Total Project Cost
1995 Bonds	145,000	144,000	1,000	0	0	0	145,000
1998 Bonds	594,523	412,747	181,776	0	0	0	594,523
2003 Bonds	861,506	456,029	405,478	0	0	0	861,506
2006 Bonds	5,351,901	3,826,721	1,525,179	0	0	0	5,351,901
2012 Bonds	9,651,876	7,205,771	2,446,105	0	0	0	9,651,876
2017 Bonds	212,159,413	111,181,423	100,977,989	0	0	0	212,159,413
Capital Projects Reimbursement	3,475,000	1,876,311	1,598,689	0	0	0	3,475,000
Other GO CIP - Debt	116,000,000	61,404,529	54,595,471	78,500,000	0	0	194,500,000
Other GO CIP - Non-Debt	132,467,042	129,437,960	3,029,082	99,939,554	28,647,404	0	261,054,000
<b>Grand Total</b>	<b>\$480,706,261</b>	<b>\$315,945,491</b>	<b>\$164,760,770</b>	<b>\$178,439,554</b>	<b>\$28,647,404</b>	<b>\$0</b>	<b>\$687,793,218</b>

## USE OF FUNDS

Service	Budget as of 5/31/2023	Spent or Committed	Remaining as of 5/31/2023	FY 2023-24 Budget	FY 2024-25 Planned	Future Costs	Total Project Cost
Alley Petitions	484,469	306,414	178,055	0	0	0	484,469
Alley Reconstruction	14,689,311	9,073,749	5,615,562	0	0	0	14,689,311
Bridge Repair and Modification	6,400,000	5,880,053	519,947	4,400,000	4,400,000	0	15,200,000
Complete Street	227,903	221,953	5,951	0	0	0	227,903
Gateway	7,655,746	1,777,279	5,878,467	0	0	0	7,655,746
Hike and Bike Trails	10,932,297	7,987,256	2,945,041	0	0	0	10,932,297
Intergovernmental Partnership Projects	35,395,685	7,743,987	27,651,698	0	0	0	35,395,685
Public/Private Development	1,315,747	265,000	1,050,747	0	0	0	1,315,747
Sidewalk and Barrier Free Ramp Improvements	7,288,889	5,305,501	1,983,388	0	0	0	7,288,889

# STREET AND TRANSPORTATION

Service	Budget as of 5/31/2023	Spent or Committed	Remaining as of 5/31/2023	FY 2023-24 Budget	FY 2024-25 Planned	Future Costs	Total Project Cost
Street and Alley Improvements	189,551,912	179,274,862	10,277,051	23,989,554	24,247,404	0	237,788,870
Street Lighting	2,150,000	107,642	2,042,358	0	0	0	2,150,000
Street Petitions	2,986,097	1,277,407	1,708,689	0	0	0	2,986,097
Street Reconstruction	41,377,702	21,361,376	20,016,326	0	0	0	41,377,702
Street Resurfacing	56,000,000	6,300,897	49,699,103	150,050,000	0	0	206,050,000
Streetscape-Urban Design	4,857,188	945,887	3,911,301	0	0	0	4,857,188
Target Neighborhood	12,864,222	4,943,331	7,920,891	0	0	0	12,864,222
Thoroughfares	44,584,544	40,783,367	3,801,177	0	0	0	44,584,544
Traffic Intersection Capacity & Safety Improvements	1,867,693	67,329	1,800,363	0	0	0	1,867,693
Traffic Signals	40,076,855	22,322,199	17,754,656	0	0	0	40,076,855
<b>Grand Total</b>	<b>\$480,706,261</b>	<b>\$315,945,491</b>	<b>\$164,760,770</b>	<b>\$178,439,554</b>	<b>\$28,647,404</b>	<b>\$0</b>	<b>\$687,793,218</b>

# STREET AND TRANSPORTATION

## PROJECT LIST

The table below details all active projects in the Capital Improvement Program in alphabetical order. Included in the detail for each project is the service, funding source, council district, estimated completion date, inception-to-date budget, remaining appropriations, and new appropriations for FY 2023-24 and FY 2024-25. The Total Project Cost reflects the total budget over the life of the project, including inception-to-date budget, new appropriations, and estimated Future Cost.

Project	Service	Funding Source	Council District	Completion Date	Budget as of 5/31/2023	Spent or Committed	Remaining as of 5/31/2023	FY 2023-24 Budget	FY 2024-25 Planned	Future Costs	Total Project Cost
10106-10160 Caribou Trail - 10127-10143 Ferndale Rd - V079	Alley Reconstruction	2017 Bonds	10	03/2024	708,026	557,659	150,367	0	0	0	708,026
10163-10199 Vistadale Dr - 10200-10200 Trailcliff Dr - V080	Alley Reconstruction	2017 Bonds	10	03/2024	545,218	427,641	117,576	0	0	0	545,218
127-231 W Louisiana Ave - 118-228 Conrad St - V022	Alley Reconstruction	2017 Bonds	4	09/2024	533,831	121,311	412,519	0	0	0	533,831
12Th St From Upton To 200 Ft East Of Upton - V992	Target Neighborhood	2017 Bonds	4	02/2025	239,920	77,214	162,706	0	0	0	239,920
1608-1620 Day Star Dr - 1603- 1633 Hanging Cliff Dr - V023	Alley Reconstruction	2017 Bonds	4	09/2024	474,098	89,684	384,414	0	0	0	474,098
1621-1631 Windchime Dr - 1614-1626 Vatican Ln - V024	Alley Reconstruction	2017 Bonds	4	09/2024	243,436	63,653	179,783	0	0	0	243,436

# STREET AND TRANSPORTATION

Project	Service	Funding Source	Council District	Completion Date	Budget as of 5/31/2023	Spent or Committed	Remaining as of 5/31/2023	FY 2023-24 Budget	FY 2024-25 Planned	Future Costs	Total Project Cost
1708-1920 Vatican Ln - 1705-1921 Windchime Dr - V025	Alley Reconstruction	2017 Bonds	4	09/2024	369,093	86,453	282,640	0	0	0	369,093
17604-17630 Davenport Alley Construction - VA05	Target Neighborhood	2017 Bonds	12	10/2025	508,645	71,663	436,982	0	0	0	508,645
2022 Certificate of Obligation-Streets - W795	Street and Alley Improvements	Other GO CIP - Debt	Citywide	Ongoing	40,000,000	39,936,997	63,003	0	0	0	40,000,000
2022 Certificates of Obligation - Streets Underserved - W803	Street and Alley Improvements	Other GO CIP - Debt	Citywide	Ongoing	10,000,000	9,947,453	52,547	0	0	0	10,000,000
2023 Certificates of Obligation - Street - W957	Street Resurfacing	Other GO CIP - Debt	Citywide	Ongoing	11,200,000	0	11,200,000	0	0	0	11,200,000
2023 Certificates of Obligation - Unders - W958	Street Resurfacing	Other GO CIP - Debt	Citywide	Ongoing	44,800,000	6,300,897	38,499,103	0	0	0	44,800,000
2023 Certificates of Obligation - W827	Street and Alley Improvements	Other GO CIP - Debt	Citywide	Ongoing	10,000,000	5,219,182	4,780,818	0	0	0	10,000,000
2205-2341 Freeland - 2336-2328 Homeway - 2204-2340 Babalos - V060	Alley Reconstruction	2017 Bonds	7	09/2025	394,315	105,640	288,675	0	0	0	394,315

# STREET AND TRANSPORTATION

Project	Service	Funding Source	Council District	Completion Date	Budget as of 5/31/2023	Spent or Committed	Remaining as of 5/31/2023	FY 2023-24 Budget	FY 2024-25 Planned	Future Costs	Total Project Cost
2408-2564 Club Manor Dr - 2435-2549 Matland Dr - V017	Alley Reconstruction	2017 Bonds	3	08/2024	118,051	118,816	(765)	0	0	0	118,051
2603-2931 Garapan Dr - 2502-2922 Nicholson Dr - V028	Alley Reconstruction	2017 Bonds	4	09/2024	973,413	116,159	857,254	0	0	0	973,413
2711-2733 Groveridge, 9606-9674 Briggs, 9605-9621 Altacrest - V061	Alley Reconstruction	2017 Bonds	7	09/2025	469,481	99,855	369,626	0	0	0	469,481
3004-3150 Kinkaid Dr - 3045-3155 Park Ln - V037	Alley Reconstruction	2017 Bonds	6	09/2024	1,083,285	138,935	944,350	0	0	0	1,083,285
3105-3171 Newcastle Dr - 3104-3170 Walnut Hill - V038	Alley Reconstruction	2017 Bonds	6	09/2024	556,047	109,883	446,164	0	0	0	556,047
3506-3658 High Vista Dr - 11960 Highdale Dr - V040	Alley Reconstruction	2017 Bonds	6	09/2024	682,643	96,958	585,685	0	0	0	682,643
3864-3872 Treeline Cir - 1618-1626 Five Mile Ct - V030	Alley Reconstruction	2017 Bonds	4	09/2024	356,791	85,054	271,737	0	0	0	356,791
4403-4451 Cinnabar Dr - 6102-6150 Symphony Ln - V048	Alley Reconstruction	2017 Bonds	7	12/2023	490,599	493,351	(2,752)	0	0	0	490,599

# STREET AND TRANSPORTATION

Project	Service	Funding Source	Council District	Completion Date	Budget as of 5/31/2023	Spent or Committed	Remaining as of 5/31/2023	FY 2023-24 Budget	FY 2024-25 Planned	Future Costs	Total Project Cost
4804-4950 Ashbrook Rd - 4803-4945 Chilton Dr - V049	Alley Reconstruction	2017 Bonds	7	11/2023	431,679	445,109	(13,429)	0	0	0	431,679
5107-5143 Breakwood Dr - 5116-5152 Colter Dr - V051	Alley Reconstruction	2017 Bonds	7	11/2023	213,813	215,845	(2,032)	0	0	0	213,813
5179-5107 Chalet 1404-1550 Drury Dr - V018	Alley Reconstruction	2017 Bonds	3	08/2024	99,018	99,527	(509)	0	0	0	99,018
5306-5342 Lake Placid Dr - 1572- 1568 Drury Pl - V019	Alley Reconstruction	2017 Bonds	3	08/2024	76,353	76,862	(509)	0	0	0	76,353
5605-5831 Everglade Rd - 5606-5824 Twineing St - V053	Alley Reconstruction	2017 Bonds	7	12/2023	555,537	559,582	(4,045)	0	0	0	555,537
5620-5832 Everglade Rd - 5707-5861 Marview Ln - V054	Alley Reconstruction	2017 Bonds	7	11/2023	409,327	409,545	(218)	0	0	0	409,327
5701-5745 Palo Pinto Ave - 5702- 5746 Velasco Ave (Alley Improvements) - VA06	Target Neighborhood	2017 Bonds	14	01/2025	211,484	83,430	128,054	0	0	0	211,484

# STREET AND TRANSPORTATION

Project	Service	Funding Source	Council District	Completion Date	Budget as of 5/31/2023	Spent or Committed	Remaining as of 5/31/2023	FY 2023-24 Budget	FY 2024-25 Planned	Future Costs	Total Project Cost
5710-5814 Meadowick Ln - 5274-5290 Ponderosa Cir - V055	Alley Reconstruction	2017 Bonds	7	12/2023	263,742	264,615	(873)	0	0	0	263,742
6020-6040 Fieldstone - V101	Alley Reconstruction	2017 Bonds	12	12/2024	288,108	107,221	180,888	0	0	0	288,108
6024-6300 Samuell Blvd - 6205-6441 Symphony Ln - V056	Alley Reconstruction	2017 Bonds	7	12/2023	478,637	438,721	39,916	0	0	0	478,637
6206-6440 Symphony Ln - 4307-4339 Cinnabar Dr - V057	Alley Reconstruction	2017 Bonds	7	12/2023	415,785	416,823	(1,038)	0	0	0	415,785
6216-6226 Autumn Woods Trl - 804-814 W Red Bird Ln - V020	Alley Reconstruction	2017 Bonds	3	08/2024	143,481	81,636	61,845	0	0	0	143,481
6506-6556 Crestmere Dr - 6515-6555 Meadowcreek Dr - V087	Alley Reconstruction	2017 Bonds	11	10/2023	339,321	339,865	(544)	0	0	0	339,321
6510-6580 Calais Dr - 6509-6565 Crestmere Dr - V088	Alley Reconstruction	2017 Bonds	11	10/2023	282,836	283,053	(218)	0	0	0	282,836
6808-7038 Hunters Ridge Dr - 6807-6959 Town Bluff Dr - V089	Alley Reconstruction	2017 Bonds	11	10/2023	566,090	582,142	(16,052)	0	0	0	566,090

# STREET AND TRANSPORTATION

Project	Service	Funding Source	Council District	Completion Date	Budget as of 5/31/2023	Spent or Committed	Remaining as of 5/31/2023	FY 2023-24 Budget	FY 2024-25 Planned	Future Costs	Total Project Cost
6920-7038 Midbury Dr - 6919-7033 Northaven Rd - V090	Alley Reconstruction	2017 Bonds	11	10/2023	393,115	393,985	(870)	0	0	0	393,115
7027-7203 Hunnicut Rd - 7012-7108 Belteau Ln - V058	Alley Reconstruction	2017 Bonds	7	11/2023	251,362	251,730	(369)	0	0	0	251,362
7129-7195 Elliott Dr - 7130-7184 Rolling Fork Dr - V059	Alley Reconstruction	2017 Bonds	7	12/2023	407,073	415,213	(8,140)	0	0	0	407,073
7309-7435 Tanglelen Dr - 7364-7450 Tophill Ln - V091	Alley Reconstruction	2017 Bonds	11	10/2023	310,144	310,513	(369)	0	0	0	310,144
7405-7443 Lynworth Dr - 7408-7438 Chattington Dr - V092	Alley Reconstruction	2017 Bonds	11	10/2023	234,003	234,698	(695)	0	0	0	234,003
7501-7631 Ashcrest Ln - 7502-7578 Christie Ln - V021	Alley Reconstruction	2017 Bonds	3	08/2024	96,442	96,952	(509)	0	0	0	96,442
7606-7672 Rolling Acres Dr - 7615-7651 Tophill Ln - V093	Alley Reconstruction	2017 Bonds	11	10/2023	244,335	245,139	(804)	0	0	0	244,335



# STREET AND TRANSPORTATION

Project	Service	Funding Source	Council District	Completion Date	Budget as of 5/31/2023	Spent or Committed	Remaining as of 5/31/2023	FY 2023-24 Budget	FY 2024-25 Planned	Future Costs	Total Project Cost
7704-78400 Carbondale St - 7703-7835 Brownville (Alley Improvements) - VA01	Target Neighborhood	2017 Bonds	7	09/2025	352,261	109,332	242,929	0	0	0	352,261
7905-7933 Olusta Dr - 7932 Great Trinity Forest Way - V067	Alley Reconstruction	2017 Bonds	8	09/2025	190,782	93,922	96,860	0	0	0	190,782
Abrams Rd Signals - W979	Traffic Signals	2017 Bonds	9, 14	Ongoing	700,000	0	700,000	0	0	0	700,000
ADA Barrier Installation - X027	Street Resurfacing	Other GO CIP - Non- Debt	Citywide	Ongoing	0	0	0	50,000,000	0	0	50,000,000
Alley between Town Creek Drive & Brook V - W926	Street and Alley Improvements	2017 Bonds	Citywide	11/2023	636,635	573,635	63,001	0	0	0	636,635
Alley Improvements Between 8th St - Church From IH 35E To N Cliff - V993	Target Neighborhood	2017 Bonds	4	02/2025	176,430	53,548	122,882	0	0	0	176,430
Alpha Rd From End Of Pavement To Barton Dr - V310	Thoroughfares	2017 Bonds	11	12/2025	175,132	61,002	114,130	0	0	0	175,132

# STREET AND TRANSPORTATION

Project	Service	Funding Source	Council District	Completion Date	Budget as of 5/31/2023	Spent or Committed	Remaining as of 5/31/2023	FY 2023-24 Budget	FY 2024-25 Planned	Future Costs	Total Project Cost
Amhurst Ave - Stanford Ave From Linwood Ave To Briarwood Ln - V005	Alley Petitions	2017 Bonds	13	01/2025	217,619	106,182	111,437	0	0	0	217,619
Babcock Dr From Bernal Dr To Canada Dr - V256	Street Reconstruction	2017 Bonds	6	10/2023	485,292	487,317	(2,025)	0	0	0	485,292
Blossomheath Ln From LBJ Service Rd N To Thistle Ln - V275	Street Reconstruction	2017 Bonds	11	10/2024	451,260	79,312	371,948	0	0	0	451,260
Blossomheath Ln from Thistle Ln to Alpha Rd - V222	Street Reconstruction	2017 Bonds	11	10/2024	515,226	95,115	420,111	0	0	0	515,226
Bonnie View Rd from Ann Arbor Ave to Cummings St - V200	Street Reconstruction	2017 Bonds	4	12/2024	2,500,406	2,466,513	33,893	0	0	0	2,500,406
Bradford Dr from Maple Springs Blvd to Hedgerow Dr - V194	Street Reconstruction	2017 Bonds	2	09/2025	405,733	407,780	(2,047)	0	0	0	405,733
Bridge Maintenance/Repair Program - W661	Bridge Repair and Modification	Other GO CIP - Non-Debt	Citywide	Ongoing	6,400,000	5,880,053	519,947	4,400,000	4,400,000	0	15,200,000
Brookshire Dr From Orchid Ln To Brookshire Cir - V276	Street Reconstruction	2017 Bonds	11	09/2024	454,634	132,811	321,823	0	0	0	454,634

# STREET AND TRANSPORTATION

Project	Service	Funding Source	Council District	Completion Date	Budget as of 5/31/2023	Spent or Committed	Remaining as of 5/31/2023	FY 2023-24 Budget	FY 2024-25 Planned	Future Costs	Total Project Cost
Burma From Kiska St To Saipan St - VA02	Target Neighborhood	2017 Bonds	7	09/2025	564,624	141,446	423,178	0	0	0	564,624
Burma Rd From Carbondale St To Kiska St - VA04	Target Neighborhood	2017 Bonds	7	09/2025	504,326	160,804	343,522	0	0	0	504,326
Burroaks Cir From Burroaks Dr To End Of Pavement - V263	Street Reconstruction	2017 Bonds	8	01/2024	585,757	586,740	(983)	0	0	0	585,757
Camp Wisdom from Westmorland to US 67 - W908	Thoroughfares	2017 Bonds	3	12/2023	1,400,000	0	1,400,000	0	0	0	1,400,000
Camp Wisdom Rd from FM 1382 to Mountain Creek Pkwy - VA13	Thoroughfares	2017 Bonds	3	10/2024	593,625	595,848	(2,223)	0	0	0	593,625
Canada Drive From Westmoreland To Hampton - VA08	Thoroughfares	2017 Bonds	5	07/2025	21,636,578	21,637,511	(932)	0	0	0	21,636,578
Central Signal Computer - R090	Traffic Signals	1998 Bonds	2, 14	12/2025	594,523	412,747	181,776	0	0	0	594,523
Central Signal Computer - R090	Traffic Signals	2003 Bonds	2, 14	12/2025	200,000	195,073	4,927	0	0	0	200,000
Central Signal Computer - R090	Traffic Signals	2006 Bonds	2, 14	12/2025	3,043,089	2,947,440	95,649	0	0	0	3,043,089

# STREET AND TRANSPORTATION

Project	Service	Funding Source	Council District	Completion Date	Budget as of 5/31/2023	Spent or Committed	Remaining as of 5/31/2023	FY 2023-24 Budget	FY 2024-25 Planned	Future Costs	Total Project Cost
Cheyenne From Big Thicket To Elam - VA18	Thoroughfares	2017 Bonds	5	11/2025	618,042	624,400	(6,358)	0	0	0	618,042
Cheyenne From Lake June To Big Thickett Phase I - VA17	Thoroughfares	2017 Bonds	5	11/2025	2,792,256	2,796,255	(3,999)	0	0	0	2,792,256
Clarendon Dr (2-28' Lanes) from Ewing to Upton - V292	Street Reconstruction	2017 Bonds	4	09/2025	1,715,657	383,755	1,331,902	0	0	0	1,715,657
Cockrell Hill From La Reunion To Singleton - V136	Intergovernmental Partnership Projects	2017 Bonds	6	10/2025	54,670	58,603	(3,933)	0	0	0	54,670
Collete At Tremont And Junius (Pilot Project to Construct Mini Roundabouts) - VA24	Traffic Intersection Capacity & Safety Improvements	2017 Bonds	14	12/2023	67,771	60,307	7,464	0	0	0	67,771
Columbia Ave/Main St from S Beacon St to - VA12	Thoroughfares	2017 Bonds	2	04/2025	377,447	380,131	(2,684)	0	0	0	377,447
Commerce from Good-Latimer to Hall - U733	Streetscape-Urban Design	2006 Bonds	2	08/2026	582,225	293,338	288,887	0	0	0	582,225
Commerce Street From Good Latimer To Exposition - VA16	Thoroughfares	2017 Bonds	2	08/2026	2,279,498	1,197,801	1,081,697	0	0	0	2,279,498
Community - Harry Hines to N.W. Hwy. R803	Thoroughfares	2003 Bonds	6	09/2025	527,446	260,956	266,491	0	0	0	527,446

# STREET AND TRANSPORTATION

Project	Service	Funding Source	Council District	Completion Date	Budget as of 5/31/2023	Spent or Committed	Remaining as of 5/31/2023	FY 2023-24 Budget	FY 2024-25 Planned	Future Costs	Total Project Cost
Contingency Reserve 2006 BP - Streets	Street Reconstruction	2017 Bonds	4	12/2025	552,419	476,277	76,142	0	0	0	552,419
Contingency Reserve 2006 BP - Streets	Target Neighborhood	2017 Bonds	4	02/2025	176,061	41,697	134,364	0	0	0	176,061
Contingency Reserve 2006 BP - Streets	Thoroughfares	2017 Bonds	14	12/2023	1,063,671	909,342	154,329	0	0	0	1,063,671
Contingency Reserve 2006 BP - Streets - P573	Street Reconstruction	2003 Bonds	Citywide	Ongoing	134,060	0	134,060	0	0	0	134,060
Contingency Reserve 2006 BP - Streets - P573	Street Reconstruction	2006 Bonds	Citywide	Ongoing	774,164	0	774,164	0	0	0	774,164
Contingency Reserve 2006 BP - Streets - P573	Street Reconstruction	2012 Bonds	Citywide	Ongoing	1,091	0	1,091	0	0	0	1,091
Contingency Reserve 2006 BP - Streets - P573	Street Reconstruction	Other GO CIP - Non-Debt	Citywide	Ongoing	564	0	564	0	0	0	564
Coombs Creek Trail Extension - W264	Hike and Bike Trails	Capital Projects Reimbursement	Citywide	09/2024	3,475,000	1,675,000	1,800,000	0	0	0	3,475,000
COs for Sidewalks - W827	Street Resurfacing	Other GO CIP - Debt	Citywide	Ongoing	0	0	0	5,000,000	0	0	5,000,000
COs for Streets - W958	Street Resurfacing	Other GO CIP - Debt	Citywide	Ongoing	0	0	0	58,800,000	0	0	58,800,000
COs for Streets Underserved - W957	Street Resurfacing	Other GO CIP - Debt	Citywide	Ongoing	0	0	0	14,700,000	0	0	14,700,000

# STREET AND TRANSPORTATION

Project	Service	Funding Source	Council District	Completion Date	Budget as of 5/31/2023	Spent or Committed	Remaining as of 5/31/2023	FY 2023-24 Budget	FY 2024-25 Planned	Future Costs	Total Project Cost
Council District 1 Pedestrian Safety/Crosswalk Program -VA26	Public/Private Development	2017 Bonds	1	06/2024	260,000	0	260,000	0	0	0	260,000
Council District 8 Infrastructure Improvements - VA44	Traffic Signals	2017 Bonds	8	12/2025	350,000	0	350,000	0	0	0	350,000
Council District 8 Sidewalks - V169	Sidewalk and Barrier Free Ramp Improvements	2017 Bonds	8	11/2023	1,027,290	18,992	1,008,299	0	0	0	1,027,290
Council District 9 Traffic Signal Improvements - VA29	Public/Private Development	2017 Bonds	9	12/2023	846,000	265,000	581,000	0	0	0	846,000
Country Creek Dr-Road Closure-Turn Around - VA23	Traffic Intersection Capacity & Safety Improvements	2017 Bonds	3	12/2023	374,922	7,022	367,899	0	0	0	374,922
Crouch Rd From Old Ox Rd To S Lancaster Rd - VA19	Thoroughfares	2017 Bonds	8	12/2025	751,130	516,304	234,825	0	0	0	751,130
Currin Dr From Pebbledowne Dr To End Of Pavement - V278	Street Reconstruction	2017 Bonds	11	09/2024	504,688	127,699	376,989	0	0	0	504,688
Currin Dr from St Michaels Dr to Pebbledowne Dr - V223	Street Reconstruction	2017 Bonds	11	09/2024	818,833	161,704	657,129	0	0	0	818,833

# STREET AND TRANSPORTATION

Project	Service	Funding Source	Council District	Completion Date	Budget as of 5/31/2023	Spent or Committed	Remaining as of 5/31/2023	FY 2023-24 Budget	FY 2024-25 Planned	Future Costs	Total Project Cost
D10 Transportation Improvements (MCIP) - VA46	Traffic Intersection Capacity & Safety Improvements	2017 Bonds	10	12/2025	1,000,000	0	1,000,000	0	0	0	1,000,000
DART Public Transportation System Projects - W976	Street Resurfacing	Other GO CIP - Non-Debt	Citywide	Ongoing	0	0	0	11,550,000	0	0	11,550,000
Davis - Hampton to Westmoreland - U209	Intergovernmental Partnership Projects	2006 Bonds	1, 3	12/2027	343,663	305,265	38,397	0	0	0	343,663
Davis - Hampton to Westmoreland - U209	Intergovernmental Partnership Projects	2017 Bonds	1, 3	12/2027	73,303	73,303	-	0	0	0	73,303
Davis Street from Cockrell Hill to Clint - V135	Intergovernmental Partnership Projects	2017 Bonds	14	12/2027	824,161	823,126	1,035	0	0	0	824,161
Dirk St. - Alley South Of Martel Ave. To Martel Ave. - V187	Street Petitions	2017 Bonds	14	12/2024	147,045	82,619	64,426	0	0	0	147,045
Dolphin Road from Haskell to Spring - V139	Intergovernmental Partnership Projects	2017 Bonds	7	10/2023	4,443,251	3,886,466	556,784	0	0	0	4,443,251
Dove Creek Way From Myrtlewood Drive To Swanssee Street - V245	Street Reconstruction	2017 Bonds	3	12/2024	3,232,674	2,213,001	1,019,673	0	0	0	3,232,674

# STREET AND TRANSPORTATION

Project	Service	Funding Source	Council District	Completion Date	Budget as of 5/31/2023	Spent or Committed	Remaining as of 5/31/2023	FY 2023-24 Budget	FY 2024-25 Planned	Future Costs	Total Project Cost
Edd Rd From Seagoville To Garden Grove [Design and ROW only] - VA20	Thoroughfares	2017 Bonds	8	12/2025	353,156	357,624	(4,468)	0	0	0	353,156
Edelweiss Cir From Hillcrest Rd To End Of Pavement - V279	Street Reconstruction	2017 Bonds	11	12/2024	358,557	85,714	272,843	0	0	0	358,557
Elmwood Area Street Lighting - V174	Street and Alley Improvements	2017 Bonds	1	06/2024	505,456	6,939	498,517	0	0	0	505,456
Ewing Ave. From I35 E To Clarendon - VA15	Thoroughfares	2017 Bonds	4	12/2025	1,343,736	1,344,072	(336)	0	0	0	1,343,736
Fellows Ln From Saipan St To End Of Pavement - VA03	Target Neighborhood	2017 Bonds	7	09/2025	563,267	105,538	457,729	0	0	0	563,267
Ferguson Rd And Lakeland Dr Intersection Improvements - V986	Streetscape-Urban Design	2017 Bonds	7	09/2024	153,547	155,282	(1,735)	0	0	0	153,547
Ferguson Rd From Oates Dr To Lakeland Dr - V987	Streetscape-Urban Design	2017 Bonds	7	09/2024	164,432	165,895	(1,463)	0	0	0	164,432
FY18 Street and Alley Improvement Projects - W222	Street and Alley Improvements	Other GO CIP - Non-Debt	Citywide	Ongoing	102,468,751	100,374,439	2,094,312	15,122,322	14,722,322	0	132,313,395



# STREET AND TRANSPORTATION

Project	Service	Funding Source	Council District	Completion Date	Budget as of 5/31/2023	Spent or Committed	Remaining as of 5/31/2023	FY 2023-24 Budget	FY 2024-25 Planned	Future Costs	Total Project Cost
FY20 DWU Fee for Unserved Areas - W647	Street and Alley Improvements	Other GO CIP - Non-Debt	Citywide	Ongoing	19,197,992	19,197,992	0	6,867,232	7,525,082	0	33,590,306
Garland/Gaston/ East Grand Intersection Safety Improvements - V132	Intergovernmental Partnership Projects	2017 Bonds	2, 9, 14	12/2024	1,104,597	311,174	793,424	0	0	0	1,104,597
Geraldine Dr From Kendale Dr To Lombardy Ln - V257	Street Reconstruction	2017 Bonds	6	09/2025	1,238,652	190,111	1,048,542	0	0	0	1,238,652
Ginger Ave. - Dacki Ave. To Goldie Ave. - Brandon St. - V182	Street Petitions	2017 Bonds	3	05/2025	236,899	237,882	(982)	0	0	0	236,899
Glenleigh Dr.- Manning Ln. Existing Pavement To Manchester - V004	Alley Petitions	2017 Bonds	13	01/2025	86,805	87,844	(1,038)	0	0	0	86,805
Goodwin Ave from Laneri Ave to Glencoe St - V232	Street Reconstruction	2017 Bonds	14	02/2024	658,032	659,243	(1,210)	0	0	0	658,032
Grassy Ridge Trl From Penguin Dr To Scottsboro Ln - V246	Street Reconstruction	2017 Bonds	3	12/2024	1,617,946	887,371	730,575	0	0	0	1,617,946

# STREET AND TRANSPORTATION

Project	Service	Funding Source	Council District	Completion Date	Budget as of 5/31/2023	Spent or Committed	Remaining as of 5/31/2023	FY 2023-24 Budget	FY 2024-25 Planned	Future Costs	Total Project Cost
Greater Casa View Area Streetscape Impro - W053	Streetscape-Urban Design	2017 Bonds	0	Ongoing	185,070	42,500	142,570	0	0	0	185,070
Greenhollow Ln From Coit Rd To Sapling Way - V280	Street Reconstruction	2017 Bonds	11	12/2024	99,959	101,685	(1,727)	0	0	0	99,959
Halifax St from Cash Rd to Pulaski St - V206	Street Reconstruction	2017 Bonds	6	10/2023	1,058,491	714,533	343,958	0	0	0	1,058,491
Hatcher - Haskell To Indus - L194	Intergovernmental Partnership Projects	1995 Bonds	2,7	10/2023	145,000	144,000	1,000	0	0	0	145,000
Hodde St from Woodmont Dr to N Jim Miller Rd - V204	Street Reconstruction	2017 Bonds	5	05/2024	1,611,275	1,619,641	(8,365)	0	0	0	1,611,275
Hord Ave. - Moler St. To Brandon St. - V181	Street Petitions	2017 Bonds	3	05/2025	851,422	153,460	697,962	0	0	0	851,422
Hughes Lane from Churchill Way to Lafayette Way - S605	Target Neighborhood	2017 Bonds	11	12/2023	1,146,856	1,153,659	(6,803)	0	0	0	1,146,856
Hughes Ln from Wilderness Ct to Preston Rd - V224	Street Reconstruction	2017 Bonds	11	12/2024	928,491	138,181	790,310	0	0	0	928,491
Hutchins - Eads/Colorado to Hutchins/8th - W992	Streetscape-Urban Design	2017 Bonds	0	Ongoing	1,400,000	0	1,400,000	0	0	0	1,400,000

# STREET AND TRANSPORTATION

Project	Service	Funding Source	Council District	Completion Date	Budget as of 5/31/2023	Spent or Committed	Remaining as of 5/31/2023	FY 2023-24 Budget	FY 2024-25 Planned	Future Costs	Total Project Cost
JB JACKSON FROM GRAND TO MLK - S437	Street Reconstruction	2012 Bonds	7	12/2023	1,678,978	914,589	764,388	0	0	0	1,678,978
Jefferson Blvd From Adams Ave To Polk St - V988	Streetscape-Urban Design	2017 Bonds	1	04/2025	1,000,000	159,843	840,157	0	0	0	1,000,000
Jefferson-Twelfth Connector Lane Diet-Removal - V990	Target Neighborhood	2017 Bonds	1	07/2025	4,243,287	442,772	3,800,515	0	0	0	4,243,287
Kernack St From Phinney Ave To Burns Ave - V237	Street Reconstruction	2017 Bonds	1	12/2024	763,150	109,899	653,251	0	0	0	763,150
Knox from Katy Trail to US 75 - S408	Complete Street	2012 Bonds	14	12/2024	227,903	20,642	207,261	0	0	0	227,903
Knox from Katy Trail to US 75 - S408	Complete Street	Capital Projects Reimbursement	14	12/2024	0	201,311	(201,311)	0	0	0	0
Lake Highlands Trail From White Rock Cre - S617	Hike and Bike Trails	2012 Bonds	10	Ongoing	1,899,876	1,579,301	320,575	0	0	0	1,899,876
Lamar Streetscape Project - W045	Streetscape-Urban Design	2006 Bonds	2, 14	08/2024	341,201	22,182	319,019	0	0	0	341,201
LBJ/Skillman Intersection Improvements - V133	Intergovernmental Partnership Projects	2017 Bonds	10	10/2024	390,053	124,166	265,887	0	0	0	390,053
Ledbetter Dr (E) From Kolloch Dr to Mayf - S454	Street Reconstruction	2012 Bonds	5	10/2024	86,329	45,404	40,925	0	0	0	86,329

# STREET AND TRANSPORTATION

Project	Service	Funding Source	Council District	Completion Date	Budget as of 5/31/2023	Spent or Committed	Remaining as of 5/31/2023	FY 2023-24 Budget	FY 2024-25 Planned	Future Costs	Total Project Cost
Ledbetter Dr (E) From Kolloch Dr to Mayf - S454	Street Reconstruction	2012 Bonds	12	12/2025	321,438	28,045	293,393	0	0	0	321,438
Ledbetter Dr (E) From Kolloch Dr to Mayforge Dr - S454	Street Reconstruction	2017 Bonds	5	10/2024	50,217	0	50,217	0	0	0	50,217
Lemmon Ave E from Lemmon Ave E to Oak Grove Ave - V297	Street Reconstruction	2017 Bonds	14	12/2023	579,300	273,649	305,650	0	0	0	579,300
Maple Ave from McKinney Ave to Mahon St - V298	Street Reconstruction	2017 Bonds	14	12/2023	1,047,828	1,052,802	(4,974)	0	0	0	1,047,828
Marfa Ave From Biglow St To Easter Ave - V251	Street Reconstruction	2017 Bonds	4	12/2024	857,144	31,783	825,361	0	0	0	857,144
Mayforge Dr From Le Forge Ave to E Ledbe -S455	Street Reconstruction	2012 Bonds	4	10/2024	144,399	142,808	1,591	0	0	0	144,399
Mc Kinney Ave Pedestrian Safety Improvement - V171	Sidewalk and Barrier Free Ramp Improvements	2017 Bonds	14	09/2024	750,000	47,039	702,961	0	0	0	750,000
McKinney Ave/Cole Two Way Conversion - V137	Intergovernmental Partnership Projects	2017 Bonds	14	07/2026	4,244,163	431,682	3,812,481	0	0	0	4,244,163

# STREET AND TRANSPORTATION

Project	Service	Funding Source	Council District	Completion Date	Budget as of 5/31/2023	Spent or Committed	Remaining as of 5/31/2023	FY 2023-24 Budget	FY 2024-25 Planned	Future Costs	Total Project Cost
Meadow Park Dr from Stone Canyon Rd to Regal Park Ln - V225	Street Reconstruction	2017 Bonds	11	09/2024	1,179,288	175,024	1,004,263	0	0	0	1,179,288
Modern Streetcar Extension - W072	Intergovernmental Partnership Projects	2006 Bonds	1	12/2024	2,000	522	1,478	0	0	0	2,000
Modern Streetcar Extension - W072	Intergovernmental Partnership Projects	2017 Bonds	1	12/2024	20,691	0	20,691	0	0	0	20,691
Montague Ave from Yewpon Ave to Ramona - V203	Street Reconstruction	2017 Bonds	4	04/2024	1,323,351	196,086	1,127,265	0	0	0	1,323,351
N Ira Ave From N Arcadia Dr To W Jefferson Blvd - V999	Target Neighborhood	2017 Bonds	6	01/2024	1,017,412	1,027,137	(9,725)	0	0	0	1,017,412
N Lancaster Ave From E. Colorado Blvd To Addison St - V238	Street Reconstruction	2017 Bonds	1	04/2025	417,680	106,109	311,571	0	0	0	417,680
N Morocco Ave From Goodman St To N Justin Ave - V259	Street Reconstruction	2017 Bonds	6	01/2025	706,191	125,214	580,976	0	0	0	706,191
N Pearl St/Flora St Streetscape & Pedestrian Improvements - V982	Streetscape-Urban Design	2017 Bonds	14	06/2025	1,030,715	106,848	923,866	0	0	0	1,030,715

# STREET AND TRANSPORTATION

Project	Service	Funding Source	Council District	Completion Date	Budget as of 5/31/2023	Spent or Committed	Remaining as of 5/31/2023	FY 2023-24 Budget	FY 2024-25 Planned	Future Costs	Total Project Cost
Nagle St from Denton Dr to Overlake Dr - V209	Street Reconstruction	2017 Bonds	6	09/2025	1,648,397	220,914	1,427,482	0	0	0	1,648,397
North Boulevard Terrace Extension-Bridget To Plymouth - V991	Target Neighborhood	2017 Bonds	1	03/2026	518,979	521,748	(2,769)	0	0	0	518,979
Northcreek Ln from L B J Serv N to End of Pavement - V227	Street Reconstruction	2017 Bonds	11	11/2024	800,797	109,414	691,383	0	0	0	800,797
Northwest Highway/Preston Parking/Transportation Interface - V141	Intergovernmental Partnership Projects	2017 Bonds	13	12/2025	10,007,616	17,649	9,989,967	0	0	0	10,007,616
Palo Pinto Ave. And Velasco Ave - Concho St. To Skillman St - V006	Alley Petitions	2017 Bonds	14	01/2025	180,045	112,388	67,656	0	0	0	180,045
Park Lane from Greenville to Fair Oaks - V899	Street and Alley Improvements	2017 Bonds	13	06/2025	585,067	26,526	558,541	0	0	0	585,067
Park Row Ave From South Central Expy to Jeffries St-Lighting - V175	Street and Alley Improvements	2017 Bonds	7	12/2023	424,541	541	424,000	0	0	0	424,541

# STREET AND TRANSPORTATION

Project	Service	Funding Source	Council District	Completion Date	Budget as of 5/31/2023	Spent or Committed	Remaining as of 5/31/2023	FY 2023-24 Budget	FY 2024-25 Planned	Future Costs	Total Project Cost
Pemberton Hill from Great Trinity Forest - VA10	Thoroughfares	2017 Bonds	5, 7, 8	11/2023	10,261,720	9,705,364	556,355	0	0	0	10,261,720
Prairie Creek Bridge over UPRR Tracks - V143	Intergovernmental Partnership Projects	2017 Bonds	7	05/2027	730,004	731,580	(1,576)	0	0	0	730,004
Preakness Ln from Polarity Dr to S Walton Walker Serv E - V197	Street Reconstruction	2017 Bonds	3	11/2023	1,437,509	1,335,868	101,641	0	0	0	1,437,509
Quebec St From Sharp St To Mockingbird Ln - V260	Street Reconstruction	2017 Bonds	6	10/2023	862,277	863,844	(1,567)	0	0	0	862,277
Ridgecrest Rd. - Holly Hill Dr. To Sopac Tr E Of Eastridge - V186	Street Petitions	2017 Bonds	13	11/2024	655,277	658,955	(3,678)	0	0	0	655,277
Ridgedale Ave from McMillan Ave to Worcola St - V234	Street Reconstruction	2017 Bonds	14	06/2025	613,211	28,160	585,051	0	0	0	613,211
Riverfront From Uppr Tracks To Cadiz - V134	Intergovernmental Partnership Projects	2017 Bonds	1	06/2025	4,628,088	61,688	4,566,400	0	0	0	4,628,088
Rolling Rock Ln from Hackney Ln to Fern Hollow Dr - V220	Street Reconstruction	2017 Bonds	10	01/2024	1,376,117	1,006,304	369,813	0	0	0	1,376,117

# STREET AND TRANSPORTATION

Project	Service	Funding Source	Council District	Completion Date	Budget as of 5/31/2023	Spent or Committed	Remaining as of 5/31/2023	FY 2023-24 Budget	FY 2024-25 Planned	Future Costs	Total Project Cost
Rosemont Rd From Buckner To Hillburn - V996	Target Neighborhood	2017 Bonds	5	09/2025	225,263	224,263	1,000	0	0	0	225,263
Rosemont Rd From Hillburn To Jim Miller - V997	Target Neighborhood	2017 Bonds	5	09/2025	929,749	497,604	432,145	0	0	0	929,749
Rothington Rd From Chariot Dr To S Buckner Blvd - V166	Sidewalk and Barrier Free Ramp Improvements	2017 Bonds	7	12/2023	41,216	0	41,216	0	0	0	41,216
S Murdeaux Ln from Great Trinity Forest Way to Olusta Dr - V214	Street Reconstruction	2017 Bonds	8	01/2024	822,119	823,102	(983)	0	0	0	822,119
S Patton Ave from E 10th St to E. Jefferson Blvd - V190	Street Reconstruction	2017 Bonds	1	03/2024	520,585	521,400	(816)	0	0	0	520,585
Sapling Way From Clearsprings Rd To Greenhollow Ln - V281	Street Reconstruction	2017 Bonds	11	12/2024	72,741	74,468	(1,727)	0	0	0	72,741
Shaw St from Navaro St to Harston St - V210	Street Reconstruction	2017 Bonds	6	11/2024	983,268	146,039	837,230	0	0	0	983,268
Sidewalk Master Plan - X028	Street Resurfacing	Other GO CIP - Non-Debt	Citywide	Ongoing	0	0	0	10,000,000	0	0	10,000,000



# STREET AND TRANSPORTATION

Project	Service	Funding Source	Council District	Completion Date	Budget as of 5/31/2023	Spent or Committed	Remaining as of 5/31/2023	FY 2023-24 Budget	FY 2024-25 Planned	Future Costs	Total Project Cost
Sidewalks 50/50 And ADA Ramps - V146	Sidewalk and Barrier Free Ramp Improvements	2017 Bonds	Citywide	03/2024	5,019,085	5,141,402	(122,317)	0	0	0	5,019,085
Skillman at Walnut Hill (Complete Street) -VA22	Public/Private Development	2017 Bonds	10	12/2025	209,747	0	209,747	0	0	0	209,747
South Blvd From South Central Expy To Meadow St Lighting - V176	Street and Alley Improvements	2017 Bonds	7	12/2023	605,736	5,683	600,053	0	0	0	605,736
Street and Alley Improvement Project - I - W913	Street and Alley Improvements	Other GO CIP - Non-Debt	Citywide	Ongoing	4,399,735	3,985,476	414,258	2,000,000	2,000,000	0	8,399,735
Street Illumination Construction, Replacement, or Upgrade - VA41	Street Lighting	2017 Bonds	Citywide	12/2025	2,150,000	107,642	2,042,358	0	0	0	2,150,000
Street Lights At Parkdale Dr And Lawnview Ave - V177	Street and Alley Improvements	2017 Bonds	7	12/2023	16,000	0	16,000	0	0	0	16,000
Street Lights Wendelkin St - V178	Street and Alley Improvements	2017 Bonds	7	12/2023	112,000	0	112,000	0	0	0	112,000
Street Lights Within Claremont Neighborhood - V179	Street and Alley Improvements	2017 Bonds	7	12/2023	600,000	0	600,000	0	0	0	600,000

# STREET AND TRANSPORTATION

Project	Service	Funding Source	Council District	Completion Date	Budget as of 5/31/2023	Spent or Committed	Remaining as of 5/31/2023	FY 2023-24 Budget	FY 2024-25 Planned	Future Costs	Total Project Cost
Traffic Signal Construction - VA40	Traffic Signals	2017 Bonds	Citywide	12/2025	10,000,000	684,136	9,315,864	0	0	0	10,000,000
Traffic Signal Infrastrucure Asset Management - VA42	Traffic Intersection Capacity & Safety Improvements	2017 Bonds	Citywide	12/2023	350,000	0	350,000	0	0	0	350,000
Traffic Signal Installations - VA28	Traffic Signals	2017 Bonds	Citywide	12/2024	17,333,517	13,716,200	3,617,317	0	0	0	17,333,517
Traffic Signal Synchronization Project - VA27	Traffic Signals	2017 Bonds	Citywide	12/2023	0	(131,551)	131,551	0	0	0	-
Traffic Signal Synchronization Project - VA27	Traffic Signals	2017 Bonds	Citywide	09/2024	7,548,725	4,254,154	3,294,571	0	0	0	7,548,725
Trinity River Trail From Sylvan to Moore - S623	Hike and Bike Trails	2012 Bonds	Citywide	12/2025	4,112,420	4,099,846	12,573	0	0	0	4,112,420
Trinity River Trail From Sylvan to Moore - S624	Hike and Bike Trails	2012 Bonds	Citywide	12/2025	275,565	0	275,565	0	0	0	275,565
Trinity Strand Phase 2 From IH 35 at Oak - S623	Hike and Bike Trails	2006 Bonds	6	07/2024	265,560	257,974	7,585	0	0	0	265,560
Trinity Strand Phase 2 From IH 35 at Oak - S623	Hike and Bike Trails	2012 Bonds	6	07/2024	903,876	375,135	528,741	0	0	0	903,876
Trojan St. - Burma Rd. To Fellows Ln. V185	Street Petitions	2017 Bonds	7	09/2025	1,095,453	144,492	950,961	0	0	0	1,095,453

# STREET AND TRANSPORTATION

Project	Service	Funding Source	Council District	Completion Date	Budget as of 5/31/2023	Spent or Committed	Remaining as of 5/31/2023	FY 2023-24 Budget	FY 2024-25 Planned	Future Costs	Total Project Cost
Upton St From I-35 E To 12th St - V995	Target Neighborhood	2017 Bonds	4	02/2025	566,909	94,405	472,503	0	0	0	566,909
UT Southwestern Medical District - V140	Intergovernmental Partnership Projects	2017 Bonds	2	12/2024	7,509,989	9,989	7,500,000	0	0	0	7,509,989
Vanette Ln From Fitzsimmons Dr To S Marsalis Ave - V253	Street Reconstruction	2017 Bonds	4	04/2024	687,468	117,334	570,134	0	0	0	687,468
W 12th St from Briscoe Blvd to Hampton Rd - V192	Street Reconstruction	2017 Bonds	1	12/2024	603,981	97,176	506,805	0	0	0	603,981
Walnut Hill and White Rock Trail Signal - VA43	Traffic Signals	2017 Bonds	10	Ongoing	307,000	243,999	63,002	0	0	0	307,000
Walnut St at Whispering Hills - VA45	Traffic Intersection Capacity & Safety Improvements	2017 Bonds	10	12/2025	75,000	0	75,000	0	0	0	75,000
Waneta Dr From Robin Rd To Inwood Rd - V244	Street Reconstruction	2017 Bonds	2	12/2024	367,857	76,988	290,869	0	0	0	367,857
Webb Chapel Rd From Silverton Dr To Northaven Rd - V313	Thoroughfares	2017 Bonds	13	12/2023	411,107	396,757	14,350	0	0	0	411,107
West Dallas Gateway - S399	Gateway	2017 Bonds	6	11/2028	7,655,746	1,777,279	5,878,467	0	0	0	7,655,746

# STREET AND TRANSPORTATION

Project	Service	Funding Source	Council District	Completion Date	Budget as of 5/31/2023	Spent or Committed	Remaining as of 5/31/2023	FY 2023-24 Budget	FY 2024-25 Planned	Future Costs	Total Project Cost
Westshore - Santa Fe Trail - Alley North Of Coronado - VA07	Target Neighborhood	2017 Bonds	14	01/2025	918,750	137,070	781,680	0	0	0	918,750
Wheatland Road From City Limits To University Hills - V145	Intergovernmental Partnership Projects	2017 Bonds	8	09/2024	874,436	764,773	109,663	0	0	0	874,436
Willis Ave from McMillan Ave to Worcola St - V235	Street Reconstruction	2017 Bonds	14	02/2024	722,220	724,446	(2,226)	0	0	0	722,220
Wright Street From S. Oak Cliff To Edgefield - V154	Sidewalk and Barrier Free Ramp Improvements	2017 Bonds	1	04/2025	451,298	98,069	353,228	0	0	0	451,298
<b>Grand Total</b>					<b>\$ 480,706,261</b>	<b>\$ 315,945,491</b>	<b>\$ 164,760,770</b>	<b>\$178,439,554</b>	<b>\$28,647,404</b>	<b>\$0</b>	<b>\$ 687,793,218</b>

# WATER UTILITIES FACILITIES

## MISSION

The Dallas Water Utilities Department (DWU) is a City-owned enterprise utility providing regional water and wastewater services to the residents of Dallas and to surrounding customer cities. DWU's mission is to provide services vital to the health and safety of Dallas residents and our customers and to support the City's efforts toward economic development, environmental protection, and enhancement of quality of life, including water supply, treatment, and distribution, wastewater collection and treatment, billing, credit, collection, and customer service. The mission of the DWU Water and Wastewater Capital Improvement Program (CIP) is to provide an adequate water supply and wastewater treatment to customers by acquiring future water and wastewater facilities and to renovate and improve existing City water and wastewater facilities.

## HIGHLIGHTED ACCOMPLISHMENTS FOR FY 2022-23

- Awarded water and wastewater main replacement and rehabilitation contracts that will result in the installation of approximately 75 miles of water and wastewater mains, including relocation and private development projects.
- Awarded three (3) construction contracts to extend water and wastewater service to 25 unserved areas, including approximately 17,572 feet of water mains and 56,555 feet of wastewater mains.
- Completed the Bachman Lake Dredging Improvements to remove accumulated sediment and restore lake to recreational functionality.
- Awarded construction contract for Bachman Dam and Spillway Improvements. The project will include dam and spillway improvements to address safety, capacity and regulatory requirements.
- Completed comprehensive strategic plan for the City of Dallas Water Production Facilities and Operations assessing infrastructure, regulatory issues, treatment requirements, operation and maintenance practices, energy management, and physical facilities planning for a 30-year planning horizon.
- Completed construction of Central Wastewater Treatment Plant Influent Equipment and Piping Rehabilitation to include rehabilitation of an 84" horseshoe interceptor and all influent junction structures, and influent screening improvements.
- Completed construction of Wastewater Facilities Safety and Security Improvements, the Southside Wastewater Treatment Plant Stormwater Facilities Improvements Project, and the Central Wastewater Treatment Plant Aeration Improvements.
- Awarded a contract for the Long-Range Water Supply Plan (LRWSP) Update. The LRWSP was last updated in 2014 and the update will forecast water supply availability, needs, and timing of future projects/initiatives to ensure adequate supply in the future.
- Awarded construction of Central Wastewater Treatment Plant Primary Clarifier Improvements. This project includes replacement of existing primary clarifiers and additional primary clarifier capacity.
- Awarded and initiated comprehensive strategic plan for Wastewater Facilities and Operations. The plan will assess infrastructure needs, regulatory issues, treatment

# WATER UTILITIES FACILITIES

requirements, operations and maintenance practices, energy management and physical facilities planning for a 20-year planning horizon.

- Awarded construction contract for peak flow management and pumping improvements at the Central Wastewater Treatment Plant.
- Awarded construction contract for rehabilitation of Abrams Pump Station, SCADA improvements for Water Delivery infrastructure, and the construction of a new pump station to improve service delivery in the Meandering Way High Pressure Plane.
- Awarded engineering contract for the replacement of the Lake June Pump Station. The existing pump station and reservoir have exceeded their useful life and do not meet current regulatory requirements.
- Awarded construction contract for the addition and renovation of Water Distribution Facilities to consolidate work groups and remove employees from lease facilities, address deteriorated facilities, and provide site and security improvements.
- Awarded construction contract for the Garland Road elevated storage tank and associated distribution system improvements.
- Awarded construction contract for major maintenance and rehabilitation improvements at the Southside Wastewater Treatment Plant to ensure reliable wastewater treatment.
- Awarded engineering contract for Cedardale High Pressure Zone improvements including the design of a 24" water transmission pipeline and new 1.0-million-gallon Elevated Storage Tank.
- Completed the Walnut Hill Pump Station Improvements including redundant power feeds and water surge protection to provide reliable water pressure to customers.
- Completed the East Side Water Treatment Plant chemical and backwash improvements. The improvements provide optimization tools to provide more chemically and biologically stable water in the distribution system.

## HIGHLIGHTED OBJECTIVES FOR FY 2023-24

- Award water and wastewater replacement and rehabilitation contracts that will result in the installation of approximately 75 miles of water and wastewater mains (41 miles of water; 31 miles of wastewater), including relocation and private development projects.
- Award 4 to 5 engineering contracts for the replacement of water and wastewater pipelines.
- Award a construction contract for the White Rock Wastewater Interceptor Phase 1 project to address deteriorated infrastructure and increase capacity in the White Rock sewer shed.
- Award construction contract for Phase 1 of the McKamy/Osage Branch Wastewater Improvements project to increase capacity, replace deteriorated infrastructure, and improve maintenance accessibility.
- Award construction contract for Phase 1 of the Southwest Pipeline to improve operational resiliency and complete initial improvements for future capacity to

# WATER UTILITIES FACILITIES

customers in the southern portion of Dallas County. Includes approximately 6 miles of 96-inch diameter water transmission pipeline.

- Award construction contract for the first phase of Cedardale High Pressure Zone improvements including a 24” water transmission pipeline.
- Award construction contract for replacement and improvement of large water and wastewater meters and valve infrastructure.
- Award preliminary engineering contracts to advance the Integrated Pipeline to Bachman Connection Project to a 30% design level, allowing for future right-of-way acquisitions.
- Award contract for the Main Stem Balancing Reservoir Preliminary Engineering Study. The Main Stem Balancing Reservoir was identified in the 2014 Long Range Water Supply Plan as a water management strategy.
- Award a construction contract for facility improvements at 12000 Greenville Avenue for Wastewater and Stormwater Operation personnel and equipment.
- Award an engineering contract for maintenance and dredging improvements at Fishing Hole Lake, which is the raw water intake point for the Bachman Water Treatment Plant.
- Award an engineering contract for Phase 2 of residual management improvements at the East Side Water Treatment Plant.
- Award an engineering contract for spillway capacity improvements at White Rock Lake to meet regulatory requirements.
- Award an engineering contract for Supervisory Control And Data Acquisition architecture assessment, design and programming standards, and server and Programmable Logic Controller/Human Machine Interface upgrades at three water treatment plants.
- Award a treated water corrosion and chemical optimization study for the water treatment and delivery system.
- Award contract for Aquifer Storage and Recovery (ASR) Preliminary Engineering study to evaluate storing flood water from Lewisville and Ray Roberts Lakes underground for future use.

## SERVICE DESCRIPTIONS

WATER UTILITIES FACILITIES	
Homeowner Extensions and Unserved Areas	Construction of water and wastewater main extensions to homeowners for water and wastewater service and reimbursement of eligible extensions and system capacity enhancements through private development.
Mains, Pump Stations, and Associated Facilities	Right-of-way acquisition, design, and construction of new and replacement mains, pump stations, lift stations, ground storage, and elevated tanks as required by growth, development, and obsolescence. Surveying, geotechnical, and environmental services are also included.
Public Art	Includes public art initiatives throughout the City of Dallas. Funds generated by public art appropriations are used for the design services of artists, selection, acquisition, commissioning, display of artworks, and for administration of public art projects.

# WATER UTILITIES FACILITIES

Raw Water Pumping and Transmission	Acquisition of right-of-way for transmission facilities and for the design and construction of raw water pumping, transmission facilities and pipelines.
Rehabilitation and Equipment	Maintenance and renovation of major water and wastewater facilities.
Relocations in Advance of Paving	Replacement and/or relocation of water mains, wastewater mains, and related facilities to permit widening and paving of streets and highways and storm drainage in coordination with City, County, and State programs.
Service Centers, Offices, and Research Facilities	Renovation of existing service facilities and business and customer service systems.
Studies and Master Plans	Studies related to business, planning, water and wastewater operations, and master plan updates.
Wastewater Treatment Plants and Associated Facilities	Design and construction of renovations, expansions, and improvements to the Central and Southside Wastewater Treatment Plants.
Water Supply Reservoirs and Dams	Dam inspection, consultation, rehabilitation, and erosion studies for various dams. Also includes acquisition of new water supply sources.
Water Treatment Plants and Associated Facilities	Design and construction of renovations, expansions, and improvements to the City's three water treatment plants: Bachman Plant, East Side Plant, and Elm Fork Plant.
Wholesale Customer Facilities	Construction of facilities necessary to provide service to wholesale customer cities. Funded by customer cities.



# WATER UTILITIES FACILITIES

## SOURCE OF FUNDS

Funding Source	Budget as of 5/31/2023	Spent or Committed	Remaining as of 5/31/2023	FY 2023-24 Budget	FY 2024-25 Planned	Future Costs	Total Project Cost
Other GO CIP - Debt	1,073,550,000	672,281,108	401,268,892	271,600,000	242,505,000	733,440,000	2,321,095,000
Sewer Capital Program	2,073,274,757	1,540,634,477	532,640,280	14,600,000	15,708,000	48,020,000	2,151,602,757
Water Capital Program	3,089,200,381	2,340,989,889	748,210,492	33,200,000	31,145,500	76,470,000	3,230,015,881
Water Public Arts Fund	4,390,750	1,319,980	3,070,770	50,000	50,000	150,000	4,640,750
<b>Grand Total</b>	<b>\$6,240,415,888</b>	<b>\$4,555,225,454</b>	<b>\$1,685,190,434</b>	<b>\$319,450,000</b>	<b>\$289,408,500</b>	<b>\$858,080,000</b>	<b>\$7,707,354,388</b>

## USE OF FUNDS

Service	Budget as of 5/31/2023	Spent or Committed	Remaining as of 5/31/2023	FY 2023-24 Budget	FY 2024-25 Planned	Future Costs	Total Project Cost
Homeowner Extensions and Unserved Areas	172,454,996	139,757,197	32,697,799	3,150,000	3,388,500	11,040,000	190,033,496
Mains, Pump Stations, and Associated Facilities	2,157,085,109	1,485,862,692	671,222,417	218,600,000	92,655,000	348,235,000	2,816,575,109
Public Art	4,390,750	1,319,980	3,070,770	50,000	50,000	150,000	4,640,750
Raw Water Pumping and Transmission	195,342,239	130,684,004	64,658,235	7,000,000	4,000,000	42,000,000	248,342,239
Rehabilitation and Equipment	374,322,647	296,562,673	77,759,974	15,300,000	13,750,000	47,100,000	450,472,647
Relocations in Advance of Paving	459,523,937	320,764,332	138,759,605	37,350,000	37,350,000	76,050,000	610,273,937
Service Centers, Offices, and Research Facilities	162,125,139	127,719,927	34,405,211	18,000,000	15,000,000	47,000,000	242,125,139
Studies and Master Plans	82,296,428	63,861,037	18,435,391	3,500,000	3,100,000	3,300,000	92,196,428
Wastewater Treatment Plants and Associated Facilities	1,088,722,086	841,606,062	247,116,024	0	27,500,000	19,000,000	1,135,222,086
Water Supply Reservoirs and Dams	326,086,308	228,474,634	97,611,674	1,750,000	3,515,000	17,200,000	348,551,308
Water Treatment Plants and Associated Facilities	1,188,771,765	897,977,009	290,794,757	5,750,000	89,100,000	245,300,000	1,528,921,765
Wholesale Customer Facilities	29,294,484	20,635,908	8,658,576	9,000,000	0	1,705,000	39,999,484
<b>Grand Total</b>	<b>\$6,240,415,888</b>	<b>\$4,555,225,454</b>	<b>\$1,685,190,434</b>	<b>\$319,450,000</b>	<b>\$289,408,500</b>	<b>\$858,080,000</b>	<b>\$7,707,354,388</b>

# WATER UTILITIES FACILITIES

## PROJECT LIST

The table below details all active projects in the Capital Improvement Program in alphabetical order. Included in the detail for each project is the service, funding source, council district, estimated completion date, inception-to-date budget, remaining appropriations, and new appropriations for FY 2023-24 and FY 2024-25. The Total Project Cost reflects the total budget over the life of the project, including inception-to-date budget, new appropriations, and estimated Future Cost.

Project	Service	Funding Source	Council District	Completion Date	Budget as of 5/31/2023	Spent or Committed	Remaining as of 5/31/2023	FY 2023-24 Budget	FY 2024-25 Planned	Future Costs	Total Project Cost
86-87 Ws Rev Bond Complete - 8670	Relocations in Advance of Paving	Sewer Capital Program	Citywide	09/2025	7,144,857	0	7,144,857	0	0	0	7,144,857
Administrative Order - CS96	Service Centers, Offices, and Research	Sewer Capital Program	Citywide	09/2024	29,038,136	29,035,933	2,203	0	0	0	29,038,136
AMR - P291	Service Centers, Offices, and Research	Water Capital Program	Citywide	09/2024	5,000,000	3,783,787	1,216,213	0	0	0	5,000,000
Bachman Water Tr PI - Facs - CW30	Water Treatment Plants and Associated	Water Capital Program	6	Ongoing	37,103,503	36,278,424	825,079	0	0	0	37,103,503
Bachman Water Tr PI - Facs - PW30	Water Treatment Plants and Associated	Other GO CIP - Debt	Citywide	09/2028	0	0	0	2,200,000	0	16,800,000	19,000,000
Bachman Water Tr PI - Facs - PW30	Water Treatment Plants and Associated	Other GO CIP - Debt	6	09/2028	4,000,000	4,000,000	0	0	0	11,000,000	15,000,000

# WATER UTILITIES FACILITIES

Project	Service	Funding Source	Council District	Completion Date	Budget as of 5/31/2023	Spent or Committed	Remaining as of 5/31/2023	FY 2023-24 Budget	FY 2024-25 Planned	Future Costs	Total Project Cost
Bachman Water Tr PI - Facs - PW30	Water Treatment Plants and Associated	Water Capital Program	6	09/2028	179,948,405	163,523,507	16,424,898	0	0	0	179,948,405
Central Ww Tr - BS30	Wastewater Treatment Plants and Associated	Sewer Capital Program	Citywide	09/2025	595,000	0	595,000	0	0	0	595,000
Central Ww Treat PI - Faci - PS30	Wastewater Treatment Plants and Associated	Other GO CIP - Debt	Citywide	09/2026	28,116,821	28,116,821	0	0	25,000,000	0	53,116,821
Central Ww Treat PI - Faci - PS30	Wastewater Treatment Plants and Associated	Other GO CIP - Debt	Citywide	09/2027	38,235,870	31,553,268	6,682,602	0	2,500,000	15,000,000	55,735,870
Central Ww Treat PI - Faci - PS30	Wastewater Treatment Plants and Associated	Sewer Capital Program	Citywide	09/2026	304,908,053	238,782,887	66,125,167	0	0	0	304,908,053
Central Ww Treat PI - Faci - PS30	Wastewater Treatment Plants and Associated	Sewer Capital Program	4	09/2024	147,631,144	146,831,433	799,711	0	0	0	147,631,144
Central Ww Treat PI - Facs - 8243	Wastewater Treatment Plants and Associated	Sewer Capital Program	4	09/2025	47,651,991	0	47,651,991	0	0	0	47,651,991
Central Ww Treat PI- Facs - CS30	Wastewater Treatment Plants and Associated	Sewer Capital Program	5	09/2024	63,422,504	61,852,099	1,570,405	0	0	0	63,422,504

# WATER UTILITIES FACILITIES

Project	Service	Funding Source	Council District	Completion Date	Budget as of 5/31/2023	Spent or Committed	Remaining as of 5/31/2023	FY 2023-24 Budget	FY 2024-25 Planned	Future Costs	Total Project Cost
East Side Water Tr PI - Fa - CW32	Water Supply Reservoirs and Dams	Water Capital Program	Citywide	Ongoing	44,958,438	44,861,143	97,295	0	0	0	44,958,438
East Side Water Tr PI - Fa - CW32	Water Treatment Plants and Associated	Water Capital Program	Citywide	09/2024	3,000,000	0	3,000,000	0	0	0	3,000,000
East Side Water Tr PI - Fa - PW32	Water Treatment Plants and Associated	Other GO CIP - Debt	Citywide	Ongoing	6,000,000	74,142,162	(68,142,162)	3,240,000	25,500,000	3,900,000	38,640,000
East Side Water Tr PI - Fa - PW32	Water Treatment Plants and Associated	Water Capital Program	Citywide	Ongoing	90,555,543	35,541,750	55,013,793	0	0	0	90,555,543
East Side Water Tr PI - Fa - PW32	Water Treatment Plants and Associated	Water Capital Program	Citywide	09/2024	51,794,866	49,980,631	1,814,235	0	0	0	51,794,866
East Side Water Tr PI - Fa - PW32	Water Treatment Plants and Associated	Water Capital Program	Citywide	09/2026	257,603,642	166,371,479	91,232,163	0	0	0	257,603,642
Elm Fork Water Tr PI - Fac - CW31	Water Supply Reservoirs and Dams	Water Capital Program	Citywide	Ongoing	86,452,341	104,266,207	(17,813,866)	0	765,000	0	87,217,341
Elm Fork Water Tr PI - Fac - PW31	Water Treatment Plants and Associated	Other GO CIP - Debt	Citywide	Ongoing	135,088,780	134,905,486	183,294	310,000	42,800,000	108,200,000	286,398,780
Elm Fork Water Tr PI - Fac - PW31	Water Treatment Plants and Associated	Other GO CIP - Debt	Citywide	09/2028	35,200,000	15,398,090	19,801,910	0	20,800,000	105,400,000	161,400,000

# WATER UTILITIES FACILITIES

Project	Service	Funding Source	Council District	Completion Date	Budget as of 5/31/2023	Spent or Committed	Remaining as of 5/31/2023	FY 2023-24 Budget	FY 2024-25 Planned	Future Costs	Total Project Cost
Elm Fork Water Tr PI - Fac - PW31	Water Treatment Plants and Associated	Water Capital Program	Citywide	09/2024	5,049,369	4,903,527	145,842	0	0	0	5,049,369
Elm Fork Water Tr PI - Fac - PW31	Water Treatment Plants and Associated	Water Capital Program	Citywide	09/2026	383,427,658	212,931,953	170,495,705	0	0	0	383,427,658
Future Development Initiatives - Wastewater - CS97	Homeowner Extensions and Unserved Areas	Sewer Capital Program	Citywide	09/2025	8,500,000	0	8,500,000	0	0	0	8,500,000
Future Development Initiatives - Water - CW97	Homeowner Extensions and Unserved Areas	Water Capital Program	Citywide	09/2025	8,500,000	0	8,500,000	0	0	0	8,500,000
Home-Unserv Exten - Improv - CS41	Homeowner Extensions and Unserved	Sewer Capital Program	Citywide	Ongoing	44,151,984	28,689,025	15,462,959	1,250,000	1,358,000	4,470,000	51,229,984
Home-Unserv Exten - Improv - CW41	Homeowner Extensions and Unserved	Water Capital Program	Citywide	Ongoing	110,803,012	111,068,172	(265,160)	1,900,000	2,030,500	6,570,000	121,303,512
Home-Unserv Exten & Improv - PS41	Relocations in Advance of Paving	Sewer Capital Program	Citywide	09/2024	129,565	11,000	118,565	0	0	0	129,565
Home-Unserv Exten & Improv - PW41	Homeowner Extensions and Unserved	Sewer Capital Program	Citywide	Ongoing	500,000	0	500,000	0	0	0	500,000
Mains Intercept - Lift Sta - PS40	Mains, Pump Stations, and Associated Facilities	Other GO CIP - Debt	Citywide	Ongoing	225,093,215	116,324,153	108,769,061	67,000,000	35,000,000	192,500,000	519,593,215

# WATER UTILITIES FACILITIES

Project	Service	Funding Source	Council District	Completion Date	Budget as of 5/31/2023	Spent or Committed	Remaining as of 5/31/2023	FY 2023-24 Budget	FY 2024-25 Planned	Future Costs	Total Project Cost
Mains Intercept - Lift Sta - PS40	Mains, Pump Stations, and Associated Facilities	Sewer Capital Program	Citywide	Ongoing	170,137,541	104,016,535	66,121,006	0	0	0	170,137,541
Mains Intercept - Lift Sta - PS40	Mains, Pump Stations, and Associated Facilities	Sewer Capital Program	Citywide	09/2024	63,497,727	60,279,961	3,217,766	0	0	0	63,497,727
Mains Intercept - Lift Sta - PS40	Mains, Pump Stations, and Associated Facilities	Sewer Capital Program	Citywide	09/2026	247,234,340	180,083,032	67,151,307	0	0	0	247,234,340
Mains Intercept - Lift Sta - PS40	Relocations in Advance of Paving	Sewer Capital Program	Citywide	09/2024	8,056,632	8,045,133	11,499	0	0	0	8,056,632
Mains Intercept & Lift Sta - BS40	Mains, Pump Stations, and Associated Facilities	Sewer Capital Program	Citywide	09/2025	1,822,024	0	1,822,024	0	0	0	1,822,024
Mains Interecpt - Lift Sta - CS40	Mains, Pump Stations, and Associated Facilities	Sewer Capital Program	Citywide	Ongoing	176,190,122	146,083,668	30,106,454	6,700,000	7,700,000	24,100,000	214,690,122
Mains Interecpt & Lift Sta - 8245	Mains, Pump Stations, and Associated Facilities	Sewer Capital Program	Citywide	09/2025	5,587,579	0	5,587,579	0	0	0	5,587,579
Mains-Pumping & Storage Fa - CW40	Mains, Pump Stations, and Associated Facilities	Water Capital Program	Citywide	Ongoing	216,238,902	197,224,718	19,014,184	5,100,000	6,100,000	23,300,000	250,738,902

# WATER UTILITIES FACILITIES

Project	Service	Funding Source	Council District	Completion Date	Budget as of 5/31/2023	Spent or Committed	Remaining as of 5/31/2023	FY 2023-24 Budget	FY 2024-25 Planned	Future Costs	Total Project Cost
Mains-Pumping & Storage Fa - PW40	Mains, Pump Stations, and Associated Facilities	Other GO CIP - Debt	Citywide	Ongoing	294,235,774	87,714,863	206,520,911	28,000,000	43,855,000	108,335,000	474,425,774
Mains-Pumping & Storage Fa - PW40	Mains, Pump Stations, and Associated Facilities	Other GO CIP - Debt	Citywide	09/2025	0	744,230	(744,230)	0	0	0	-
Mains-Pumping & Storage Fa - PW40	Mains, Pump Stations, and Associated Facilities	Water Capital Program	Citywide	Ongoing	20,428,988	18,654,960	1,774,028	0	0	0	20,428,988
Mains-Pumping & Storage Fa - PW40	Mains, Pump Stations, and Associated Facilities	Water Capital Program	Citywide	09/2024	92,851,468	90,774,288	2,077,180	0	0	0	92,851,468
Mains-Pumping & Storage Fa - PW40	Mains, Pump Stations, and Associated Facilities	Water Capital Program	Citywide	09/2025	252,535,026	184,366,286	68,168,741	0	0	0	252,535,026
Mains-Pumping & Storage Fa - PW40	Mains, Pump Stations, and Associated Facilities	Water Capital Program	Citywide	09/2026	303,232,403	262,333,495	40,898,908	0	0	0	303,232,403
Major Maintenance - Rehab - CW50	Rehabilitation and Equipment	Water Capital Program	Citywide	Ongoing	211,616,938	190,739,083	20,877,855	10,800,000	9,750,000	30,100,000	262,266,938
Major Maintenance - Rehab - CS50	Rehabilitation and Equipment	Sewer Capital Program	Citywide	Ongoing	130,872,709	96,457,708	34,415,001	4,500,000	4,000,000	13,000,000	152,372,709
Major Maintenance & Rehab - PW50	Rehabilitation and Equipment	Other GO CIP - Debt	Citywide	09/2028	0	3,248,015	(3,248,015)	0	0	4,000,000	4,000,000

# WATER UTILITIES FACILITIES

Project	Service	Funding Source	Council District	Completion Date	Budget as of 5/31/2023	Spent or Committed	Remaining as of 5/31/2023	FY 2023-24 Budget	FY 2024-25 Planned	Future Costs	Total Project Cost
Major Maintenance & Rehab - PW50	Rehabilitation and Equipment	Water Capital Program	Citywide	09/2025	21,758,000	5,347,592	16,410,408	0	0	0	21,758,000
Major Maintenance & Rehabilitation - PS50	Rehabilitation and Equipment	Other GO CIP - Debt	Citywide	09/2025	0	75,000	(75,000)	0	0	0	0
Major Maintenance & Rehabilitation - PS50	Rehabilitation and Equipment	Sewer Capital Program	Citywide	09/2025	10,075,000	695,276	9,379,724	0	0	0	10,075,000
Pay 1 - P290	Service Centers, Offices, and Research	Water Capital Program	Citywide	09/2025	21,391,000	20,233,154	1,157,846	0	0	0	21,391,000
Public Art Administration - Water Utilities - CW95	Public Art	Water Public Arts Fund	Citywide	Ongoing	2,148,250	1,243,977	904,273	25,000	25,000	75,000	2,273,250
Raw Water Pump - Trans Fac - CW20	Raw Water Pumping and Transmission	Water Capital Program	Citywide	Ongoing	63,184,581	61,469,192	1,715,389	500,000	500,000	1,000,000	65,184,581
Raw Water Pump - Trans Fac - PW20	Raw Water Pumping and Transmission	Other GO CIP - Debt	Citywide	Ongoing	0	124,908	(124,908)	2,000,000	0	12,500,000	14,500,000
Raw Water Pump - Trans Fac - PW20	Raw Water Pumping and Transmission	Other GO CIP - Debt	Citywide	09/2030	70,000,000	37,180,921	32,819,079	4,500,000	3,500,000	28,500,000	106,500,000
Raw Water Pump - Trans Fac - PW20	Raw Water Pumping and Transmission	Water Capital Program	Citywide	09/2024	13,629,751	12,654,180	975,571	0	0	0	13,629,751
Raw Water Pump - Trans Fac - PW20	Raw Water Pumping and Transmission	Water Capital Program	Citywide	09/2025	30,012,003	7,691,648	22,320,355	0	0	0	30,012,003



# WATER UTILITIES FACILITIES

Project	Service	Funding Source	Council District	Completion Date	Budget as of 5/31/2023	Spent or Committed	Remaining as of 5/31/2023	FY 2023-24 Budget	FY 2024-25 Planned	Future Costs	Total Project Cost
Raw Water Pump - Trans Fac - PW20	Raw Water Pumping and Transmission	Water Capital Program	Citywide	09/2026	18,515,904	11,563,155	6,952,749	0	0	0	18,515,904
Relocations Due To Paving - 8247	Relocations in Advance of Paving	Sewer Capital Program	Citywide	09/2025	505,060	0	505,060	0	0	0	505,060
Relocations Due To Paving - CS42	Relocations in Advance of Paving	Sewer Capital Program	Citywide	Ongoing	41,623,211	37,826,610	3,796,601	1,150,000	1,150,000	3,450,000	47,373,211
Relocations Due To Paving - CW42	Relocations in Advance of Paving	Other GO CIP - Debt	Citywide	Ongoing	0	237,166	(237,166)	0	0	0	0
Relocations Due To Paving - CW42	Relocations in Advance of Paving	Water Capital Program	Citywide	Ongoing	77,245,609	76,542,662	702,947	1,400,000	1,400,000	4,200,000	84,245,609
Relocations Due To Paving - PS42	Relocations in Advance of Paving	Other GO CIP - Debt	Citywide	Ongoing	37,533,140	34,135,400	3,397,740	15,000,000	7,400,000	19,400,000	79,333,140
Relocations Due To Paving - PS42	Relocations in Advance of Paving	Other GO CIP - Debt	Citywide	09/2027	0	816,134	(816,134)	7,400,000	18,000,000	14,800,000	40,200,000
Relocations Due To Paving - PS42	Relocations in Advance of Paving	Sewer Capital Program	Citywide	09/2024	12,210,501	11,137,589	1,072,912	0	0	0	12,210,501
Relocations Due To Paving - PS42	Relocations in Advance of Paving	Sewer Capital Program	Citywide	09/2025	108,044,195	56,116,190	51,928,005	0	0	0	108,044,195
Relocations Due To Paving - PW42	Relocations in Advance of Paving	Other GO CIP - Debt	Citywide	Ongoing	22,075,446	16,374,304	5,701,142	5,000,000	0	27,200,000	54,275,446
Relocations Due To Paving - PW42	Relocations in Advance of Paving	Other GO CIP - Debt	Citywide	09/2027	0	532,503	(532,503)	7,400,000	9,400,000	7,000,000	23,800,000

# WATER UTILITIES FACILITIES

Project	Service	Funding Source	Council District	Completion Date	Budget as of 5/31/2023	Spent or Committed	Remaining as of 5/31/2023	FY 2023-24 Budget	FY 2024-25 Planned	Future Costs	Total Project Cost
Relocations Due To Paving - PW42	Relocations in Advance of Paving	Water Capital Program	Citywide	09/2024	14,390,207	12,657,041	1,733,166	0	0	0	14,390,207
Relocations Due To Paving - PW42	Relocations in Advance of Paving	Water Capital Program	Citywide	09/2025	58,830,477	27,437,075	31,393,403	0	0	0	58,830,477
Relocations Due To Paving - PW42	Relocations in Advance of Paving	Water Capital Program	Citywide	09/2026	71,735,035	38,895,525	32,839,511	0	0	0	71,735,035
Series 2009A Revenue Bonds - 0624	Service Centers, Offices, and Research	Water Capital Program	Citywide	09/2024	6,447,660	5,737,536	710,124	0	0	0	6,447,660
Series 2022 C Water Reveue Bonds TWDB - 8360	Mains, Pump Stations, and Associated Facilities	Other GO CIP - Debt	Citywide	09/2024	0	0	0	73,300,000	0	0	73,300,000
Series 2022 C Water Reveue Bonds TWDB - 8361	Mains, Pump Stations, and Associated Facilities	Other GO CIP - Debt	Citywide	09/2024	0	0	0	4,500,000	0	0	4,500,000
Series 2022 C Water Reveue Bonds TWDB - 8362	Mains, Pump Stations, and Associated Facilities	Other GO CIP - Debt	Citywide	09/2024	0	0	0	34,000,000	0	0	34,000,000
Service Ctr-Ofcs-Research - CW60	Service Centers, Offices, and Research	Water Capital Program	Citywide	Ongoing	59,655,030	59,255,030	400,000	11,000,000	7,000,000	11,000,000	88,655,030
Service Ctr-Ofcs-Research - PS60	Service Centers, Offices, and Research	Other GO CIP - Debt	Citywide	09/2026	0	0	0	7,000,000	0	0	7,000,000

# WATER UTILITIES FACILITIES

Project	Service	Funding Source	Council District	Completion Date	Budget as of 5/31/2023	Spent or Committed	Remaining as of 5/31/2023	FY 2023-24 Budget	FY 2024-25 Planned	Future Costs	Total Project Cost
Service Ctr-Ofcs-Research - PS60	Service Centers, Offices, and Research	Sewer Capital Program	Citywide	Ongoing	7,950,001	0	7,950,001	0	0	0	7,950,001
Service Ctr-Ofcs-Research - PW60	Service Centers, Offices, and Research	Other GO CIP - Debt	Citywide	09/2027	12,000,000	0	12,000,000	0	0	13,000,000	25,000,000
Service Ctr-Ofcs-Research - PW60	Service Centers, Offices, and Research	Other GO CIP - Debt	Citywide	09/2028	0	93,449	(93,449)	0	8,000,000	23,000,000	31,000,000
Service Ctr-Ofcs-Research - PW60	Service Centers, Offices, and Research	Water Capital Program	Citywide	09/2024	5,350,000	5,082,585	267,415	0	0	0	5,350,000
Service Ctr-Ofcs-Research - PW60	Service Centers, Offices, and Research	Water Capital Program	Citywide	09/2025	11,690,000	1,096,556	10,593,444	0	0	0	11,690,000
Southside Ww Tbm - BS31	Wastewater Treatment Plants and Associated	Sewer Capital Program	Citywide	09/2025	8,458,987	0	8,458,987	0	0	0	8,458,987
Southside Ww Treat Pl - Fa - 8246	Wastewater Treatment Plants and Associated	Sewer Capital Program	Citywide	09/2025	17,105,225	0	17,105,225	0	0	0	17,105,225
Southside Ww Treat Pl - Fa - CS31	Wastewater Treatment Plants and Associated	Sewer Capital Program	Citywide	Ongoing	108,066,321	105,474,148	2,592,173	0	0	0	108,066,321

# WATER UTILITIES FACILITIES

Project	Service	Funding Source	Council District	Completion Date	Budget as of 5/31/2023	Spent or Committed	Remaining as of 5/31/2023	FY 2023-24 Budget	FY 2024-25 Planned	Future Costs	Total Project Cost
Southside Ww Treat Pl - Fa - PS31	Wastewater Treatment Plants and Associated	Other GO CIP - Debt	Citywide	09/2025	46,662,954	21,897,236	24,765,718	0	0	0	46,662,954
Southside Ww Treat Pl - Fa - PS31	Wastewater Treatment Plants and Associated	Other GO CIP - Debt	Citywide	09/2028	59,308,000	32,129,197	27,178,803	0	0	4,000,000	63,308,000
Southside Ww Treat Pl - Fa - PS31	Wastewater Treatment Plants and Associated	Sewer Capital Program	Citywide	09/2024	48,648,318	48,239,780	408,538	0	0	0	48,648,318
Southside Ww Treat Pl - Fa - PS31	Wastewater Treatment Plants and Associated	Sewer Capital Program	Citywide	09/2026	169,910,898	126,729,193	43,181,705	0	0	0	169,910,898
Studies-Master Plan - CW01	Studies and Master Plans	Water Capital Program	Citywide	Ongoing	46,524,974	40,389,041	6,135,933	2,500,000	1,600,000	300,000	50,924,974
Studies-Master Plans - CS01	Studies and Master Plans	Sewer Capital Program	Citywide	Ongoing	30,276,454	18,178,927	12,097,527	1,000,000	1,500,000	3,000,000	35,776,454
Studies-Master Plans - PS01	Service Centers, Offices, and Research	Sewer Capital Program	Citywide	09/2024	3,603,312	3,401,898	201,414	0	0	0	3,603,312
Studies-Master Plans - PW01	Studies and Master Plans	Other GO CIP - Debt	Citywide	09/2024	0	1,897,043	(1,897,043)	0	0	0	0
Studies-Master Plans - PW01	Studies and Master Plans	Water Capital Program	Citywide	09/2024	5,295,000	3,396,026	1,898,974	0	0	0	5,295,000
Studies-Master Plans - PW01	Studies and Master Plans	Water Capital Program	Citywide	09/2025	200,000	0	200,000	0	0	0	200,000

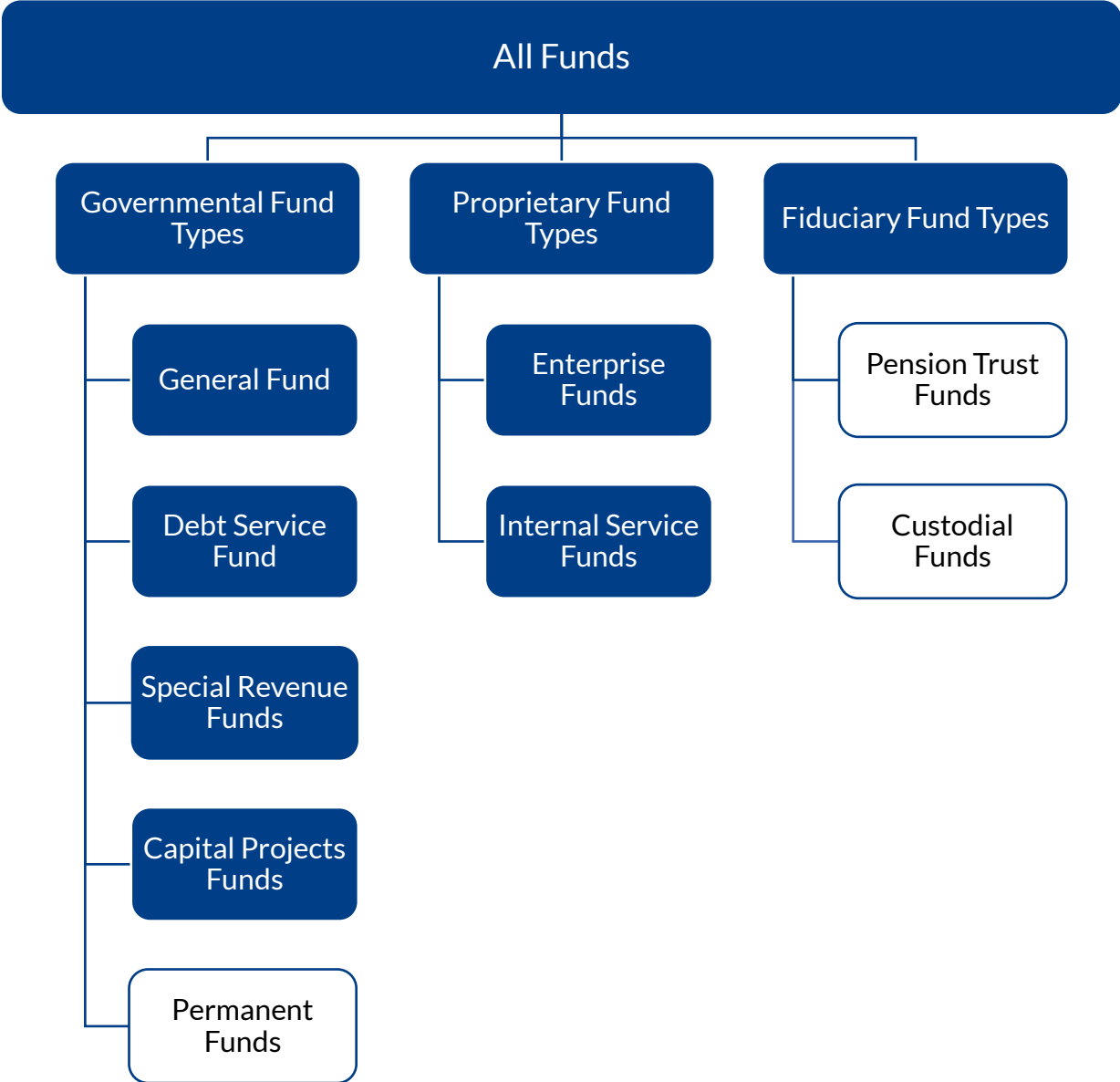
# WATER UTILITIES FACILITIES

Project	Service	Funding Source	Council District	Completion Date	Budget as of 5/31/2023	Spent or Committed	Remaining as of 5/31/2023	FY 2023-24 Budget	FY 2024-25 Planned	Future Costs	Total Project Cost
Supply Reservoirs - Dams - CW10	Water Supply Reservoirs and Dams	Water Capital Program	Citywide	09/2026	82,703,884	34,310,182	48,393,702	0	2,000,000	0	84,703,884
Supply Reservoirs - Dams - PW10	Water Supply Reservoirs and Dams	Other GO CIP - Debt	Citywide	Ongoing	0	0	0	1,500,000	750,000	7,600,000	9,850,000
Supply Reservoirs - Dams - PW10	Water Supply Reservoirs and Dams	Other GO CIP - Debt	Citywide	09/2027	60,000,000	30,298,707	29,701,293	250,000	0	9,600,000	69,850,000
Supply Reservoirs - Dams - PW10	Water Supply Reservoirs and Dams	Water Capital Program	Citywide	09/2024	607,294	472,132	135,162	0	0	0	607,294
Supply Reservoirs - Dams - PW10	Water Supply Reservoirs and Dams	Water Capital Program	Citywide	09/2025	51,364,351	14,266,263	37,098,088	0	0	0	51,364,351
TWDB Wastewater (Clean Water) Project - FS40	Mains, Pump Stations, and Associated Facilities	Sewer Capital Program	Citywide	09/2025	22,000,000	8,127,024	13,872,976	0	0	0	22,000,000
TWDB Wastewater (Clean Water) Project - FS40	Mains, Pump Stations, and Associated Facilities	Sewer Capital Program	Citywide	09/2026	22,000,000	21,955,800	44,200	0	0	0	22,000,000
TWDB Water Drinking Water Project - FW40	Mains, Pump Stations, and Associated Facilities	Water Capital Program	Citywide	09/2025	44,000,000	7,179,679	36,820,321	0	0	0	44,000,000
Wastewater Facilities Public Art - CS95	Public Art	Water Public Arts Fund	Citywide	Ongoing	2,242,500	76,002	2,166,498	25,000	25,000	75,000	2,367,500
Wholesale Customer Facilities - PW43	Wholesale Customer Facilities	Other GO CIP - Debt	Citywide	09/2024	0	0	0	8,250,000	0	0	8,250,000

# WATER UTILITIES FACILITIES

Project	Service	Funding Source	Council District	Completion Date	Budget as of 5/31/2023	Spent or Committed	Remaining as of 5/31/2023	FY 2023-24 Budget	FY 2024-25 Planned	Future Costs	Total Project Cost
Wholesale Customer Facilities - PW43	Wholesale Customer Facilities	Other GO CIP - Debt	Citywide	09/2026	0	342,050	(342,050)	0	0	500,000	500,000
Wholesale Customer Facilities - PW43	Wholesale Customer Facilities	Water Capital Program	Citywide	09/2024	500,000	0	500,000	0	0	0	500,000
Wholesale Customer Facilities - PW43	Wholesale Customer Facilities	Water Capital Program	Citywide	09/2025	5,883,000	868,556	5,014,444	0	0	0	5,883,000
Wholesale Customer Facils - CS43	Wholesale Customer Facilities	Sewer Capital Program	Citywide	Ongoing	3,525,365	2,525,365	1,000,000	0	0	0	3,525,365
Wholesale Customer Facils - CW43	Wholesale Customer Facilities	Water Capital Program	Citywide	Ongoing	17,186,119	16,841,674	344,445	0	0	0	17,186,119
Wholesale Customers Facilities - PS43	Wholesale Customer Facilities	Other GO CIP - Debt	Citywide	Ongoing	0	0	0	750,000	0	1,205,000	1,955,000
Wholesale Customers Facilities - PS43	Wholesale Customer Facilities	Sewer Capital Program	Citywide	09/2024	2,200,000	58,263	2,141,737	0	0	0	2,200,000
<b>Grand Total</b>					<b>\$ 6,240,415,888</b>	<b>\$ 4,555,225,454</b>	<b>\$ 1,685,190,434</b>	<b>\$319,450,000</b>	<b>\$289,408,500</b>	<b>\$858,080,000</b>	<b>\$ 7,707,354,388</b>

# CITY OF DALLAS FUND STRUCTURE



**NOTE:** Shading indicates funds included in the biennial budget.





# MAJOR FUND DESCRIPTIONS

## SUMMARY

A fund is a group of related accounts used to control resources for specific activities or objectives. All the City's funds can be divided into three categories: governmental funds, proprietary funds, or fiduciary funds.

The City maintains 24 individual governmental funds, but the general and debt service funds are considered the two major governmental funds. Data from the other 22 funds is consolidated into a single presentation in the City's annual financial report.

Proprietary funds are generally used to account for services for which the City charges customers—either outside customers or other units within the City. Proprietary funds are accounted for using the economic resources measurement focus and the accrual basis of accounting. The City maintains two types of proprietary funds: enterprise funds, which are used to report the same functions presented as business-type activities in the government-wide financial statements, and internal service funds, which accumulate and allocate costs internally among the City's various functions.

Fiduciary funds are used to account for resources held for the benefit of parties outside the City. The City's pension trust and agency funds are reported as fiduciary funds. These resources are not available to support the City's own programs.

## GOVERNMENTAL FUND TYPES

The City reports the major governmental funds below:

The **General Fund** is the general operating fund of the City. It is used to account for all financial resources except those required to be accounted for in another fund. The City adopts an annual appropriated budget for its General Fund.

The **Debt Service Fund** is used to account for the accumulation of resources for and the payment of general long-term debt principal, interest, and related costs.

The City reports the additional non-major governmental funds below:

**Capital project funds** are used to account for and report financial resources that are restricted, committed, or assigned to expenditures for capital outlays, including the acquisition or construction of capital facilities and other capital assets. Capital project funds exclude those types of capital-related outflows financed by proprietary funds or for assets that will be held in trust for individuals, private organizations, or other governments.

# MAJOR FUND DESCRIPTIONS

**Special revenue funds** are used to account for proceeds of specific revenue sources that are restricted or committed to expenditures for specified purposes other than debt service or capital projects.

**Permanent funds** are used to account for private endowments whereby interest earnings are restricted in accordance with the endowment terms.

## PROPRIETARY FUNDS

The City reports the major proprietary funds below:

The **Dallas Water Utilities Fund** accounts for water and wastewater services for Dallas, area customer cities, and governmental entities. Activities necessary to provide such services are accounted for in the fund, including but not limited to administration, operations, maintenance, finance, and related debt service.

The **Convention Center Fund** accounts for convention and event services for the Kay Bailey Hutchison Convention Center. Activities necessary to provide such services are accounted for in the fund, including but not limited to administration, operations, maintenance, finance, and related debt service.

The **Airport Revenues Fund** accounts for the Dallas Airports System, which includes airport services and administration of Dallas Love Field, Dallas Executive Airport, and the Heliport. Activities necessary to provide such services are accounted for in the fund, including but not limited to administration, operations, maintenance, finance, and related debt service. DFW International Airport activity is not included in the financial statements.

The **Sanitation Fund** accounts for solid waste collection and disposal services for residential and commercial customers in Dallas. Activities necessary to provide such services are accounted for in the fund, including but not limited to administration, operations, maintenance, finance, and related debt service.

**Other non-major proprietary funds** consist of enterprise funds used to account for operations other than the major proprietary funds listed above and are operated like private business enterprises. Non-major enterprise funds include the operation of the municipal radio station and building inspections.

**Internal service funds** are used to allocate associated costs of centralized services on a cost-reimbursement basis. These services predominantly benefit governmental rather than business-type functions. The services provided to other City departments are vehicles, vehicle maintenance, fuel and lubrication, communication services, data processing and programming services, office supplies, printing, copying and mailing services,

# MAJOR FUND DESCRIPTIONS

implementation of the general obligation bond program, and risk financing, including insurance-related activities.

## FIDUCIARY FUNDS

**Pension trust funds** account for the activities of the Employees' Retirement Fund, Police and Fire Pension System, and Supplemental Police and Fire Pension Plan. The three contributory-defined benefit plans are used to accumulate resources for pension benefits payments to qualified employees.

**Custodial funds** are used to account for assets held by the City as an agent for individuals (cash escrow deposit funds, confiscated money fund, deferred compensation fund, and employee benefits fund).

## BASIS OF BUDGETING

Governmental funds use the modified accrual basis of accounting. Under the modified accrual method, revenues are recognized when they are measurable and available, and expenditures are recorded when a liability is incurred, in accordance with Generally Accepted Accounting Principles (GAAP). "Measurable" means the amount of the transaction can be determined, and "available" means revenues are considered collectible within the current period or soon enough thereafter to pay liabilities of the current period. The City considers revenue to be available if collected within 60 days of the end of the current fiscal year. Revenues susceptible to accrual under the modified accrual method are ad valorem (property) taxes, sales tax, ambulance fees, parking fines, franchise fees, and interest. In applying this concept to federal and state grants, revenues are recognized when applicable eligibility requirements are met, including time requirements. The availability period for grant revenues and developer and intergovernmental contributions is one year. Licenses and permits, including fines and forfeiture revenues, are not susceptible to accrual because generally they are not measurable until received in cash.

The change in the fair value of investments is not recognized as income/(expenditure) using the budgetary basis of accounting. Expenditures are recognized in the accounting period in which the liability is incurred, if measurable. However, debt service expenditures (principal and interest), as well as expenditures related to compensated absences, arbitrage rebate, claims and judgments, other post-employment benefits, and pollution remediation are recorded only when matured and payment is due. Encumbrances are recognized as an expenditure using the budgetary basis of accounting by governmental funds in the year of the commitment since they represent a commitment of funding for goods or services.

Proprietary funds, which include enterprise and internal service funds, are budgeted on a full accrual basis, with the exception of compensated absences, debt service payments, depreciation, capital outlay, and the change in fair value of investments is not recognized as

# MAJOR FUND DESCRIPTIONS

income/(expenditure). For these items, the City budgets for the payments expected to be paid during the fiscal year and for the revenues once billed. Encumbrances are recognized as expenditures using the budgetary basis of accounting by enterprise and internal service funds in the year of commitment since they represent a commitment of funding for goods or services.

**Fund Balance:** Under state law, the budget must be balanced. The City's Financial Performance Management Criterion #17 states, "the City shall operate on a current funding basis. Expenditures shall be budgeted and controlled so as not to exceed current revenues plus the planned use of unassigned fund balance accumulated through prior year surplus." The fund balance is the difference between planned expenditures and revenues. For the purpose of this document, two different calculations are used. For the General Fund, the unassigned portion of the fund balance is reported. For other funds, fund balance is reported as current revenues less current expenses less reserves for encumbrances, prepaid balances, and inventories.

## BASIS OF ACCOUNTING

The annual financial report shows the status of the City's finances in accordance with GAAP. In most cases, this conforms to the way the City prepares its budget. All governmental funds are accounted for using the current financial resources measurement focus and the modified accrual basis of accounting. This means current assets and current liabilities are generally the primary balances included on the balance sheets. Deferred inflows and outflows are used to account for remaining noncurrent balances. Revenues are recognized in the accounting period in which they become measurable and available. Expenditures are recognized in the accounting period in which the liability is incurred. However, liabilities for compensated absences, debt service expenditures, claims and judgments, other post-employment benefits, net pension liability, pollution remediation, rebate arbitrage, and other long-term liabilities are recorded only when the liability is matured and payment is due.

All proprietary funds are accounted for using the economic resources measurement focus and the accrual basis of accounting. Revenues are recognized in the period in which they are earned and become measurable, and expenses are recognized in the period in which they are incurred and measurable. Expenses are recognized in the accounting period in which the liability is incurred, including compensated absences, interest on debt service, claims and judgments, other post-employment benefits, net pension liability, pollution remediation, rebate arbitrage, and other long-term liabilities. All assets and all liabilities (whether current or noncurrent) associated with the activity are included on balance sheets. The reported proprietary fund net position is segregated into three components: (1) net investment in capital assets, (2) restricted, and (3) unrestricted. Proprietary fund operating statements present increases (revenues, contributions, and transfers in) and decreases (expenses and transfers out) in net position. Proprietary funds also record depreciation and amortization. Payment of principal is recorded as a reduction of long-term liabilities.

# BUDGETING FOR EQUITY

## HISTORY OF EQUITY EFFORTS

The City Council approved the [Resilient Dallas Strategy](#) in 2018, which aims to advance equity in City government through an intentional analysis of service delivery, strategic planning, and budget allocation. Equity is one of our five core values of service and means each person has the resources and services they need to thrive. The goal of equity is to eliminate racial, ethnic, and socioeconomic disparities, improving outcomes for all. Racial equity occurs when race and ethnicity cannot be used to predict outcomes for any group.

In 2019, the City Council adopted an [equity resolution](#) that established, among other things, the Budgeting for Equity (BfE) process. Sections 4 and 5 of the resolution called for the City to commit more resources to areas and populations with the greatest need, based on data and a newly designed equity tool for budget development. The BfE process is an actionable step toward closing gaps and widening opportunities for all Dallas residents.

On March 24, 2021, the City Council unanimously passed a [racial equity resolution](#) that reaffirmed the City's commitment to promote equity through all City policies. Specifically, Section 2 states the City will continue to use equity principles in developing and evaluating the City's budget.

On August 24, 2022, the City Council adopted a [Racial Equity Plan \(REP\)](#) that serves as a strategic framework to provide City leaders with actionable levers to address inequities in Dallas by establishing short-, mid-, and longer-term goals. The plan was co-developed with City departments and communities and will guide City departments and offices to enhance current plans, policies, and initiatives.

On September 28, 2022, the City Council established an [Equity Fund](#) in the amount of \$20,000,000 to support the City in activating the Racial Equity Plan. These efforts are in alignment with the REP's goals and progress measures to address inequities in Dallas. A majority of the Equity Fund was allocated to address infrastructure in areas that demonstrated the greatest need as defined by the REP.

## PROCESS OVERVIEW

The City launched the BfE process in 2018 as a pilot program with selected departments, and for the last four budget cycles, the Office of Equity and Inclusion and Budget and Management Services have collaborated on an annual citywide process. [The BfE tool](#) aids departments in integrating equity into their budget decision-making processes by asking them to analyze demographic data and identify potential disparities in operations or service provisions based on race, ethnicity, or socioeconomic status. Budgeting for Equity

# BUDGETING FOR EQUITY

is not a one-time endeavor but is intended to spark ongoing improvement as we work together to reduce disparities, especially those faced by historically disadvantaged communities, equity priority areas, and other historically marginalized communities.

During budget development, departments identify a representative to complete the 5-question BfE Tool, which focuses on four areas:

1. **Benefits and Burdens.** Understanding how the implementation of the department's budget will positively or negatively impact different communities.
2. **Disaggregated Data.** Centering qualitative and quantitative conclusions about program and service priorities from the data.
3. **Community Engagement.** Building relationships with impacted communities to improve the budget development process and, ultimately, service delivery.
4. **Accountability for Equity.** Evaluating the department's efforts to advance equity and making changes as needed to be more effective.

During the BfE process, departments can attend virtual presentations or request individual technical assistance with the Equity team. The BfE process has evolved each year to align with best practices, and for the first time this year, it included an [equity impact assessment](#) for the development of long-range planning and investment strategies. In addition, this year the BfE focused on the advancement of the REP.

As the [Dallas Equity Indicators report](#) demonstrates, incorporating equity into our budget is more critical than ever. With continued support from leadership, candid conversations about where we are and where we're going, and intentional work from all of us, we can shape a City government that understands and addresses the needs of all Dallas residents.

# BUDGET PROCESS CALENDAR

The City of Dallas’ budget process takes about nine months and consists of presentations, hearings, and deliberations. Dates for the various FY 2023-24 and FY 2024-25 budget activities are below.

- February 16** Operating, Capital, Grant/Trust and Other Multi-year funds budget kickoff: Operating departments, internal service departments, and departments with capital projects receive instructions on development of FY 2023-24 and FY 2024-25 budgets
- March 8** Public hearing on the Operating, Capital, and Grants and Trusts Budget
- March 6-9** City Manager’s Budget Engagement meetings: In-person and virtual community meetings where City staff engage with residents to incorporate their priorities into the proposed budget
- April 17** 2023 Community Survey Administration
- May 17** City Council Budget Workshop: FY 2023-24 and FY 2024-25 biennial budget overview
- May 24** Public hearing on the Operating, Capital, and Grants and Trusts Budget
- May 2-July 30** Informal online and paper copy survey of residents’ priorities for the upcoming budget
- June 21** City Council Budget Workshop: FY 2022-23 and FY 2023-24 biennial budget discussion & 2023 Community Survey Results
- May 5-July 19** City Manager’s Office conducts budget deliberations, including individual department presentations
- July 25** Last day for appraisal districts to certify property tax rolls per state law
- August 8** City Council Budget Workshop: City Manager presents recommended FY 2023-24 and FY 2024-25 biennial budget to City Council and receives feedback
- August 10-24** City Council Budget Town Hall meetings (virtual and in-person)

# BUDGET PROCESS CALENDAR

- August 12** Advertise Public Hearing Notice for the Operating, Capital, and Grants and Trusts Budget
- August 16** City Council Budget Workshop: City Manager presents additional briefings on specific budget-related topics
- August 23** Public hearing on the Operating, Capital, and Grants and Trusts Budget
- August 30** City Council Budget Workshop: Councilmembers meet as a committee of the whole to propose and discuss possible amendments to the budget (straw votes anticipated)
- September 6** City Council discusses amendments to the budget and adopts FY 2023-24 Operating, Capital, and Grants and Trusts Budget on first reading
- September 9** Advertise tax rate notice and appropriation ordinance
- September 20** Public hearing on the tax rate
- September 20** City Council discusses amendments to the budget, adopts FY 2023-24 Operating, Capital, and Grants and Trusts Budget on second reading, sets property tax rate, and approves other budget-related items
- October 1** FY 2023-24 begins



# BUDGET PROCESS

## PREPARING THE BUDGET

In January, Budget and Management Services (BMS) staff use preliminary projections of property and sales tax revenue to create a starting point for the upcoming budget. In addition, staff prepare a base budget target for each department by removing one-time funding, providing full-year funding for positions and improvements funded for a partial year, and applying a vacancy adjustment to positions.

In February, departments begin to develop biennial budget requests.

In March, the City Manager's Office and BMS staff hosts listening session meetings with residents to gain feedback about their budget priorities. The City also hosts multiple public hearings at a City Council meeting to garner additional resident feedback.

In March through June, the Budget Priorities Survey is administered through an online web form and paper surveys distributed at libraries and recreation centers in equity-priority areas within Dallas.

In April to May, Community Survey is administered to provide statistically valid data assessing resident satisfaction for major city services, to help improve the quality of city services, and to determine priorities for the community.

In June, BMS hosts the Employee Budget Book Photo Contest to increase internal engagement. The winner of the photo contest has their submission displayed on the Annual Budget Book cover.

From May to July, City executives meet with department staff to review and discuss budget requests and the impact of proposed changes on service delivery. In May, the City Manager hosts a budget workshop to recap the City Manager's Planned Budget and the latest developments.

## REVIEWING THE BUDGET

The City Council conducts a second public hearing in May to receive additional resident input, and in late June, the City Manager presents an updated outlook to City Council. The City Manager and BMS then adjust the budget where feasible based on City Council and resident input.

By July 25, each appraisal district must provide the City with the certified property tax roll. At that point, the City Manager makes final adjustments to the proposed budget based on confirmed property tax revenues.

# BUDGET PROCESS

In mid-August, the City Manager presents the proposed budget to City Council, after which Councilmembers conduct town hall meetings with their constituents to get feedback on the proposal. In late August, a budget workshop and a third public hearing give City Council and residents another opportunity to share their opinions on the proposed budget.

## AMENDING THE BUDGET

In September, City Council hosts a budget workshop where Councilmembers submit proposed amendments to the City Manager's proposed budget. Proposed amendments submitted by City Council should be balanced with revenue and/or expenditure changes for a net-zero budget impact. A majority "straw" vote is required for an amendment to be included in the final recommended budget.

## ADOPTING THE BUDGET

In September, City Council votes to adopt the budget on its first reading. If needed, an additional budget workshop is hosted in mid-September, as well as an announcement of a public hearing on the tax rate (if needed, the City hosts a tax rate public hearing on the same day as adoption of the tax rate).

# GLOSSARY

## **ACCRUAL ACCOUNTING**

A measure of revenues earned and expenses incurred by the City during the period, regardless of when cash is received or paid

## **ADOPTED BUDGET**

The budget approved by City Council at the beginning of the fiscal year

## **AD VALOREM TAX**

A tax levied on the assessed valuation of real land and improvements and personal property located in the City

## **ADDITIONAL RESOURCES**

Grants, trusts, or any other source of funds (excluding capital funds) that contribute to the service and are receiving new appropriations in the next biennial

## **AGENCY FUND**

Resources retained by the governmental unit as an agent for another governmental unit

## **AMORTIZATION**

An accounting method that reduces the value of a loan or an intangible asset over time

## **APPROPRIATION**

An authorization made by the City Council that permits officials to incur obligations against and make expenditures of governmental resources

## **ARBITRAGE**

The difference between the interest paid on tax-exempt bonds and the interest earned by investing the proceeds of the tax-exempt bonds in higher-yielding taxable securities

## **ASSESSED VALUATION**

The total valuation of land and improvements and personal property, less all properties exempt from tax; also known as taxable valuation

# GLOSSARY

## AUDIT

A comprehensive examination and written report of the way the government's resources were utilized. A financial audit is a review of the accounting system and financial information to determine how government funds were spent and whether expenditures were in compliance with the legislative body's appropriations. A performance audit consists of a review of how well the government met its stated goals. An accounting audit is intended to ascertain whether financial statements fairly present financial position and results of operations.

## BALANCED BUDGET

A budget with revenues equal to expenditures

## BIENNIAL BUDGET

A balanced budget that covers two fiscal years

## BOND

A written promise to pay a sum of money on a specified date at a specified interest rate; general obligation (GO) and revenue bonds are used for funding permanent capital improvements, such as buildings, streets, or water and wastewater pipes

## BUDGET

A financial plan for a specified period that matches all planned revenues and expenditures with various municipal services; the primary means by which most expenditures and service delivery activities of a government are controlled

## CAPITAL CONSTRUCTION FUND

Used to pay for capital projects that are not debt-financed; funding is usually derived from operating fund transfers

## CAPITAL EXPENDITURE

The acquisition or construction of an asset that has a useful life greater than one year

## CAPITAL GIFTS AND DONATIONS

Contributions by individuals or organizations to fund capital improvements within the scope of interest of the donor

## CAPITAL IMPROVEMENT PROGRAM (CIP)

The City's plan to finance major infrastructure development and improvement; primarily funded through GO and revenue bonds

# GLOSSARY

## **CAPITAL PROJECTS FUND**

Used to account for and report financial sources that are restricted, committed, or assigned to expenditure for capital outlays, including the acquisition or construction of capital facilities and other capital assets

## **CERTIFICATE OF OBLIGATION (CO)**

A written promise secured by the full faith and credit of the City used for funding permanent capital improvements; debt service is paid from ad valorem taxes or operating revenues

## **COMMERCIAL PAPER**

A short-term promissory note offering flexibility to borrow as needed at the time of the actual award of projects instead of sale of bonds

## **COMMUNITY DEVELOPMENT BLOCK GRANTS (CDBG)**

Federal funds available to municipalities specifically for activities and programs to create viable urban communities for low- and moderate-income individuals

## **CONTINGENCY RESERVE**

A budgetary reserve that provides for unanticipated and non-recurring expenditures

## **CONTRACTUAL SERVICE**

The cost related to services performed for the City by individuals, businesses, or utilities

## **DEBT SERVICE**

Used to account for the accumulation of financial resources to meet the requirements of general obligation debt service and debt service reserve; sometimes referred to as the Interest and Sinking Fund

## **DEFICIT**

An excess of expenses over revenues at a specific point in time

## **DEPARTMENT**

A major administrative division of the City that indicates overall management responsibility for an operation or a group of related operations within a functional area

## **DEPRECIATION**

A systematic allocation of cost for a tangible asset during its estimated useful life; calculation is based on a reduction in the asset's value over time, particularly because of wear and tear

# GLOSSARY

## **EMERGENCY RESERVE**

A budgetary reserve that provides for temporary financing of unanticipated or unforeseen extraordinary needs of an emergency nature

## **ENCUMBRANCE**

The commitment of appropriated funds to purchase an item or service

## **ENTERPRISE FUND**

Funds fully supported by charges for service; each fund establishes revenue-based fees and charges to recoup the costs of providing the services

## **EQUIPMENT ACQUISITION NOTES**

Short-term note financing secured by the full faith and credit of the City used for funding capital equipment purchases; debt service requirements are met with ad valorem or operating transfers from fee-supported funds

## **FIDUCIARY FUND**

A fund that accounts for assets held by the City in a trustee or agency capacity

## **FINANCIAL MANAGEMENT PERFORMANCE CRITERIA (FMPC)**

Established in the late 1970s to reflect financial policies the City deems necessary for planning purposes and to measure sound financial condition; these criteria apply to the ongoing management of the City's finances and cover the following aspects of financial management: operating programs, capital and debt management, accounting, auditing and financial planning, cash management, grants and trusts, and Dallas Water Utilities

## **FINES AND FORFEITURES**

Charges levied by City departments to individuals and businesses that are resolved through payment or loss of property

## **FISCAL YEAR (FY)**

The 12-month period beginning October 1 and ending the following September 30 to which the annual budget applies

## **FRANCHISE FEE**

A fee levied by the City Council on businesses that use the City's right-of-way to deliver services; this fee is usually charged as a percentage of gross receipts

# GLOSSARY

## **FULL-TIME EQUIVALENT (FTE)**

A unit used to quantify staffing equal to 2,080 hours of paid time; one FTE is a full-year position working 40 hours per week, while a part-time position working 20 hours per week or a temporary full-time position working six months would be 0.5 FTE

**NOTE:** Dallas Fire-Rescue calculates one uniform FTE as 2,080 or 2,808 hours of paid time, depending on the assignment.

## **FULL-YEAR FUNDING (FYF)**

The additional funding needed for 12 full months of operations related to positions or programs added in the previous fiscal year; this funding complements prior-year funding

## **FUND**

A fiscal and accounting entity with a self-balancing set of accounts (assets, liabilities, fund balance) set aside for specific activities or attaining certain objectives in accordance with special regulations, restrictions, or limitations

## **FUND BALANCE**

The difference between a fund's assets and liabilities. For the purposes of this document, two different calculations are used. For the General Fund, the unreserved undesignated portion of fund balance is reported. For other funds, fund balance is reported as current assets, less current liabilities, less reserves for encumbrances. For non-enterprise funds, sick and vacation accruals are excluded. For multi-year funds, reserves for encumbrances are not excluded. For funds that use inventory accounting, inventory encumbrances are not deducted (to avoid double-reduction).

## **GENERAL CAPITAL RESERVE**

The depository for proceeds from property sale, abandonments, or reimbursements of prior loans/advances providing funds for capital improvements and/or to provide interim financing for capital projects

## **GENERAL FUND**

The main operating fund of the City, which accounts for basic operating services such as police, fire, streets, code enforcement, parks and recreation, libraries, and others

## **GENERAL OBLIGATION (GO) BOND**

Bonds used for funding permanent public capital improvements such as buildings, streets, and bridges; these bonds are repaid from the levy of property taxes, and voter approval is required to issue them

# GLOSSARY

## GOVERNMENTAL FUNDS

A type of fund; governmental funds include the General Fund, special revenue funds, capital projects funds, debt service funds, and permanent funds

## GRANT

A contribution by a government or other organization to support a certain function; typically, these contributions are made to a local government from the state or federal government

## HEADCOUNT

The number of employees on payroll at the time the count is calculated (changes daily)

## IN-SERVICE DATE

The date on which a City facility is available to the public

## INTER-DEPARTMENT FINANCING

Short-term interim financing from one City department to another (necessary due to timing of project with permanent financing mechanism) with the repayment of the loan plus interest once permanent financing is in place

## INTEREST EARNED

Assets collected through investment of cash

## INTERFUND REVENUE

Assets transferred from one fund to another for services rendered; includes revenues from various funds that provide indirect cost payments to the General Fund, as well as Dallas Water Utilities street rental payments, and surplus property auction revenue

## INTERGOVERNMENTAL REVENUE

Money collected from other governmental entities

## INTERNAL SERVICE FUND

A fund used to account for goods or services given to one department by another on a cost-reimbursement basis

## LIABILITY RESERVE

Funds reserved for outstanding current and forecasted future liabilities

## LICENSE AND PERMITS REVENUE

Revenues related to various license and permit fees



# GLOSSARY

## **MAJOR FUND**

Funds whose revenues, expenditures/expenses, assets, or liabilities are at least 10 percent of the total for their fund category (government or enterprise) and five percent of the aggregate of all governmental and enterprise funds in total.

## **MASTER LEASE**

A short-term financing program offering flexibility to borrow as needed at the time of the actual purchase of equipment or technology improvements instead of the sale of equipment acquisition notes

## **MEET & CONFER AGREEMENT**

An agreement between the City and police and fire employee associations on wages, benefits, and working conditions for uniform employees in accordance with Chapter 147 of the Texas Local Government Code

## **MISCELLANEOUS REVENUE**

Revenues from rentals, gifts and donations, and collections for damages to City property

## **MODIFIED ACCRUAL BASIS OF ACCOUNTING**

A basis of accounting according to which (a) revenues are recognized in the accounting period in which they became available and measurable and (b) expenditures are recognized in the accounting period in which the fund liability is incurred, if measurable, except for unmatured interest on general long-term debt and certain similar accrued obligations, which should be recognized when due

## **NON-UNIFORMED EMPLOYEE**

Non-sworn City employees in any department, including Dallas Fire-Rescue, the Dallas Police Department, and other Civil Service departments and including part-time and temporary employees, but not independent contractors or City Councilmembers; where eligible, these employees are covered by the Employees' Retirement Fund

## **ONE-TIME RESOURCES**

Non-recurring revenues that will be used for one-time expenses

## **OPERATING AND MAINTENANCE COST**

The operational cost incurred by a facility for one year

## **OPERATING BUDGET**

The personnel, supply, service, and short-term capital expenditures of a department

# GLOSSARY

## **PARTIAL-YEAR FUNDING**

The funding required to partially fund operations related to positions and/or program funding added in a fiscal year

## **PERMANENT FUND**

A fund used to account for and report resources that are restricted to the extent that only earnings, and not principal, may be used for the benefit of the government or its residents

## **PLANNED BUDGET**

The second year of the City's financial operations plan (biennial budget); state law does not allow cities in Texas to adopt a two-year appropriation

## **POSITION**

A specific job with an assigned position identification number, including full-time, part-time, and temporary

## **PROGRAM**

A sub-unit of a department

## **PROPRIETARY FUND**

A fund with profit and loss aspects; the two types are enterprise and internal service funds

## **REIMBURSEMENT**

The repayment of funds from one fund or department to another for a specific purpose

## **REVENUE**

A receipt of cash from another entity that requires a cash receipt to be entered in the financial system

## **REVENUE FUND**

A fund used to account for and report the proceeds of specific revenue sources that are restricted or committed to expenditures for specified purposes other than debt service or capital projects

## **SERVICE**

A specific operation performed within a department or office

# GLOSSARY

## **STRATEGIC PRIORITIES**

Values that allow an organization to achieve its goals; the City Manager and City Council established the following strategic priorities to guide the work of City departments and operations: (1) Economic Development, (2) Environment and Sustainability, (3) Government Performance and Financial Management, (4) Housing and Homelessness Solutions, (5) Public Safety, (6) Quality of Life, Arts, and Culture, (7) Transportation and Infrastructure, and (8) Workforce, Education, and Equity

## **STRUCTURALLY BALANCED BUDGET**

A budget that provides for annual recurring total expenditures and encumbrances, which are equal to or less than the annual recurring revenue estimate for the fund

## **TRUE INTEREST COST**

The full cost of a bond issue accounting for the present value (time value) of money; the rate of interest, compounded semiannually, required to discount the payments of principal and interest to bondholders to the original purchase price

## **UNIFORMED EMPLOYEE**

Sworn City employees in Dallas Fire-Rescue or the Dallas Police Department, including firefighters, police officers, trainee police officers, and park rangers; these employees are covered by the Dallas Police and Fire Pension System



# Acronym Index

<b>ABLE</b>	Active Bystander for Law Enforcement
<b>ACFR</b>	Annual Comprehensive Financial Report
<b>ADA</b>	Americans with Disabilities Act
<b>ALS</b>	Advanced Life Support
<b>AFRD</b>	Authorization for Records Disposal
<b>AIDS</b>	Acquired Immunodeficiency Syndrome
<b>ALAANA</b>	African, Latinx, Asian, Arab, and Native American
<b>ALJ</b>	Administrative Law Judge
<b>ALPR</b>	Automatic License Plate Reader
<b>AMTRAK</b>	American Railroad Passenger Corporation
<b>AOA</b>	Airport Operating Area
<b>ARC</b>	Animal Remains Collection
<b>ARFF</b>	Aircraft Rescue and Firefighting
<b>ARPA</b>	American Rescue Plan Act
<b>ASAP</b>	Active Senior and Adult Programs
<b>ASPCA</b>	American Society for the Prevention of Cruelty to Animals
<b>ASSP</b>	Ambulance Services Supplemental Payment Program
<b>BAR</b>	Budget Accountability Report
<b>BRINSAP</b>	Bridge Inspection and Appraisal Program
<b>BSC</b>	Benefits Service Center
<b>BSD</b>	Building Services Department
<b>BUILD</b>	Broadening Urban Investment to Leverage Dallas
<b>BVS</b>	Bureau of Vital Statistics
<b>CAD</b>	Computer-aided dispatch
<b>CARE</b>	Community Animal Resource Effort
<b>CBD</b>	Central Business District
<b>CBL</b>	Commercial Driver's License
<b>CBRNE</b>	Chemical, Biological, Radiological, Nuclear, and Explosive
<b>CDBG</b>	Community Development Block Grant
<b>CDC</b>	City Detention Center
<b>CDFI</b>	Community development financial institutions
<b>CDL</b>	Commercial driver's license
<b>CDRC</b>	City of Dallas Regional Center
<b>CECAP</b>	Comprehensive Environmental and Climate Action Plan
<b>CEDP</b>	COVID-19 Eviction Defense Project
<b>CERT</b>	Community Emergency Response Team
<b>CES</b>	Convention and Event Services
<b>CFE</b>	Certified Fraud Examiner
<b>CHDO</b>	Community Housing Development Organizations
<b>CHP</b>	Comprehensive Housing Policy
<b>CIA</b>	Certified Internal Auditor
<b>CIP</b>	Capital Improvement Program
<b>CISA</b>	Certified Information Systems Auditor
<b>CLUE</b>	Clinical Learning and Understanding Engine

# Acronym Index

<b>CNG</b>	Compressed Natural Gas
<b>CNR</b>	Coverage Net Revenue
<b>CO</b>	Certificate of Obligation
<b>COC</b>	Continuum of Care
<b>COC</b>	Communities of Color
<b>COG</b>	Council of Government
<b>COP</b>	Cultural Organizations Program
<b>COR</b>	Contract Office Representative
<b>COVID-19</b>	Coronavirus disease
<b>CP</b>	Commercial Paper
<b>CPA</b>	Certified Public Accountant
<b>CPE</b>	Center for Performance Excellence
<b>CPI</b>	Consumer Price Index
<b>CPOB</b>	Community Police Oversight Board
<b>DAL</b>	Dallas Love Field Airport
<b>DART</b>	Dallas Area Rapid Transit
<b>D-COR</b>	Dallas Contracting Officer Representative
<b>DCP</b>	Dallas Cultural Plan
<b>DCVB</b>	Dallas Convention and Visitors Bureau
<b>DEA</b>	Dallas Executive Airport
<b>DFW</b>	Dallas/Fort Worth International Airport
<b>DHAP</b>	Dallas Homebuyers Assistance Program
<b>DHS</b>	United States Department of Homeland Security
<b>DNVG</b>	Dallas Neighborhood Vitality Grant
<b>DPL</b>	Dallas Public Library
<b>DPM</b>	Department Progress Measure
<b>DROP</b>	Deferred Retirement Option Plan
<b>DRTRR</b>	Dallas R.E.A.L Time Rapid Rehousing
<b>DSHS</b>	Department of State Health Services
<b>DVRs</b>	Digital Voice Recorders
<b>EAB</b>	Emerald Ash Borer Mitigation
<b>EBJUS</b>	Eddie Bernice Johnson Union Station
<b>ECMS</b>	Enterprise Contract Management System
<b>ECU</b>	Environmental Crimes Unit
<b>EDC</b>	Economic Development Corporation
<b>EDDI</b>	Engagement, Development, Diversity, Inclusion
<b>EDMS</b>	Electronic Document Management System
<b>EDP</b>	Economic Development Policy
<b>EEOC</b>	Equal Employment Opportunity Commission
<b>EHS</b>	Environmental and Health Services
<b>ELC</b>	Enhanced Library Card
<b>ELL</b>	English-language learning
<b>EMS</b>	Emergency Medical Service
<b>EMS</b>	Environmental Management System

# Acronym Index

<b>EMT</b>	Emergency Medical Technician
<b>EOD</b>	Explosive Ordnance Disposal
<b>EPA</b>	Environmental Protection Agency
<b>EPO</b>	Exclusive provider organization
<b>ER</b>	Employee Relations
<b>ERT</b>	Estimated response time
<b>ESA</b>	Environmental Site Assessment
<b>ESG</b>	Emergency Solutions Grant Program
<b>EV</b>	Electric Vehicle
<b>FAA</b>	Federal Aviation Administration
<b>FAR</b>	Federal Aviation Regulations
<b>FCC</b>	Federal Communications Commission
<b>FEC</b>	Financial Empowerment Centers
<b>FEMA</b>	Federal Emergency Management Agency
<b>FFATA</b>	Federal Financial Accountability and Transparency Act
<b>FMPC</b>	Financial Management Performance Criteria
<b>FOP</b>	First Offenders Program
<b>FROT</b>	Fire-Rescue Officer Training
<b>FTE</b>	Full-time equivalent
<b>FY</b>	Fiscal year
<b>FYF</b>	Full-year funding
<b>GAAP</b>	Generally Accepted Accounting Principles
<b>GARE</b>	Government Alliance on Race and Equity
<b>GASB</b>	Governmental Accounting Standards Board
<b>GED</b>	General Equivalency Diploma
<b>GFOA</b>	Government Finance Officers Association
<b>GIS</b>	Geographic Information System
<b>GO</b>	General Obligation
<b>GPFM</b>	Government Performance and Financial Management
<b>HART</b>	Homeless Act Response Team
<b>HB</b>	House Bill
<b>HDHP</b>	High-deductible health plan
<b>HHS</b>	United States Department of Health and Human Services
<b>HIPP</b>	Housing Improvement Preservation Program
<b>HIV</b>	Human Immunodeficiency Virus
<b>HOA</b>	Home Owner's Association
<b>HOME</b>	Home Investment Partnerships Program
<b>HOPWA</b>	Housing Opportunities for Persons with AIDS
<b>HOT</b>	Hotel Occupancy Tax
<b>HRA</b>	Health Reimbursement Agreement
<b>HRC</b>	Human Resource Consulting
<b>HRIS</b>	Human Resources Information System
<b>HRP</b>	Human Resource Partners
<b>HSA</b>	Health savings account

# Acronym Index

<b>HSR</b>	High Speed Rail
<b>HUD</b>	United States Department of Housing and Urban Development
<b>HVAC</b>	Heating, ventilation, and air conditioning
<b>IBNR</b>	Incurred but not reported (claims)
<b>IIPOD</b>	International Inland Port of Dallas
<b>ILSE</b>	Inspection and Life Safety Education
<b>IMLS</b>	Institute of Museum and Library Services
<b>IMP</b>	Infrastructure Management Program
<b>IPL</b>	Integrated Pipeline
<b>IRS</b>	Internal Revenue Service
<b>ISO</b>	International Organization for Standardization
<b>IT</b>	Information Technology
<b>JCM</b>	Juvenile case managers
<b>KBHCCD</b>	Kay Bailey Hutchison Convention Center Dallas
<b>KPMG</b>	Klynveld Peat Marwick Goerdeler International Limited
<b>LED</b>	Light-emitting diode
<b>LFMP</b>	Love Field Modernization Program
<b>LGC</b>	Local Government Corporation
<b>LIHTC</b>	Low-Income Housing Tax Credit
<b>LIMS</b>	Laboratory Information Management System
<b>LMI</b>	Low- to moderate-income
<b>LPR</b>	License plate reader
<b>M/WBE</b>	Minority- and women-owned business enterprises
<b>MDC</b>	Mobile Data Computer
<b>MGT</b>	Management Services
<b>MIT</b>	Massachusetts Institute of Technology
<b>MLPP</b>	Master Lease Purchase Program
<b>MOA</b>	Memorandum of Agreement
<b>MRM</b>	Mobile resource management
<b>MS4</b>	Municipal Separate Storm Sewer System
<b>MSA</b>	Metropolitan Statistical Area
<b>MSD</b>	Municipal Setting Designation
<b>MVA</b>	Market Value Analysis
<b>NAICS</b>	North American Industry Classification System
<b>NAMI</b>	National Alliance on Mental Illness
<b>NAR</b>	National Association of Realtors
<b>NC</b>	New construction
<b>NCC</b>	Neighborhood Code Compliance
<b>NCTCOG</b>	North Central Texas Council of Governments
<b>NFPA</b>	National Fire Protection Association
<b>NG</b>	Next Generation
<b>NGRP</b>	Neighborhood Grant Reclamation Program
<b>NIBRS</b>	National Incident-Based Reporting System
<b>NIGP</b>	National Institute of Governmental Purchasing



# Acronym Index

<b>NJTL</b>	National Junior Tennis League
<b>NMTC</b>	New Markets Tax Credit
<b>NNA</b>	Neighborhood Nuisance Abatement
<b>O&amp;M</b>	Operating and maintenance
<b>ORR</b>	Open Records Request
<b>OSE</b>	Office of Special Events
<b>PACE</b>	Property Assessed Clean Energy
<b>P-Card</b>	Purchasing card
<b>PCI</b>	Pavement Condition Index
<b>PEG</b>	Public, Educational, and Governmental
<b>PID</b>	Public Improvement District
<b>PILOT</b>	Payment in lieu of taxes
<b>PIT</b>	Point-in-time
<b>PM</b>	Preventive maintenance
<b>POCPP</b>	Property Owners Cost Participation Program
<b>PPE</b>	Personal Protective Equipment
<b>PPP</b>	Public Private Partnership Fund
<b>PSAP</b>	Public Safety Answering Point
<b>PSN</b>	Project Safe Neighborhood
<b>QCT</b>	Qualified Census Tracts
<b>RBD</b>	Dallas Executive Airport
<b>RBM</b>	Regulated Building Materials
<b>REP</b>	Racial Equity Plan
<b>RFID</b>	Radio Frequency Identification
<b>RFP</b>	Request for proposal
<b>RIF</b>	Reduction-in-force
<b>RIGHT</b>	Rapid Integrated Group Healthcare Team
<b>RMIS</b>	Risk Management Information System
<b>RMS</b>	Record Management System
<b>ROW</b>	Right-of-way
<b>RSVP</b>	Rapid Single-Family VIP Program
<b>RTCC</b>	Real-Time Crime Center
<b>RTR</b>	R.E.A.L. Time Rehousing Program
<b>RZ</b>	Reinvestment Zone
<b>SAC</b>	Seniors Affairs Commission
<b>S.A.V.E.</b>	Spay, Advocate, Vaccinate, and Educate
<b>SB</b>	Senate Bill
<b>SCADA</b>	Supervisory Control and Data Acquisition
<b>SCBA</b>	Self-contained breathing apparatus
<b>SD/FPOF</b>	South Dallas/Fair Park Opportunity Fund
<b>SECO</b>	State Energy Conservation Office
<b>SERVE</b>	Shaping Executives for Results tied to a Vision of Excellence
<b>SFPM</b>	Single-Function Paramedic
<b>SLA</b>	Service-level agreement

# Acronym Index

<b>SLRF</b>	State and Local Fiscal Recovery Funds
<b>SMART</b>	Summer Learning Program that takes place at local Dallas libraries
<b>SPEP</b>	Sales per enplaned passenger
<b>SPSS</b>	Statistical Package for Social Sciences
<b>SR</b>	Service request (311)
<b>SSI</b>	Supplemental Security Income
<b>STEM</b>	Science, Technology, Engineering, and Math
<b>STR</b>	Short Term Rentals
<b>TA RZ</b>	Tax Abatement Reinvestment Zone
<b>TBALL</b>	The Black Academy of Arts and Letters
<b>TCEQ</b>	Texas Commission on Environmental Quality
<b>TCO</b>	Total cost of ownership
<b>TDH</b>	Texas Department of Health
<b>TDHCA</b>	Texas Department of Housing and Community Affairs
<b>TDSHS</b>	Texas Department of State Health Services
<b>TIF</b>	Tax Increment Financing (districts)
<b>TIF RZ</b>	Tax Increment Financing Reinvestment Zone
<b>TNR</b>	
<b>TNRCC</b>	Texas Natural Resources Conservation Commission
<b>TOD</b>	Transit-oriented development
<b>TPIA</b>	Texas Public Information Act
<b>TPID</b>	Tourism Public Improvement District
<b>TRE</b>	Trinity Railway Express
<b>TRec</b>	Teen Recreation Program
<b>TSA</b>	Transportation Security Administration
<b>TSL</b>	Time spent listening
<b>TSLAC</b>	Texas State Library and Archives Commission
<b>TxDOT</b>	Texas Department of Transportation
<b>UCMR4</b>	Unregulated Contaminant Monitoring Rule
<b>UFMP</b>	Urban Forest Master Plan
<b>UPS</b>	Uninterrupted Power Supply
<b>USCIS</b>	United States Citizenship and Immigration Services
<b>USCMA</b>	United States Mexico Canada Agreement
<b>USPS</b>	U.S. Postal Service
<b>VISTA</b>	Volunteers in Service to America
<b>WAP</b>	Wireless Access Points
<b>WIC</b>	Women, Infants, and Children Program
<b>WRR</b>	Municipal Radio
<b>WTP</b>	Water Treatment Plant
<b>YSSD</b>	Youth Support Services Division

# DEPARTMENT ACRONYM INDEX

<b>ATT</b>	City Attorney's Office
<b>AUD</b>	City Auditor's Office
<b>AVI</b>	Aviation
<b>BCM</b>	Bond & Construction Management
<b>BMS</b>	Budget & Management Services
<b>BSD</b>	Building Services Department
<b>CCO</b>	City Controller's Office
<b>CCS</b>	Code Compliance
<b>CDU</b>	Community Development Unit
<b>CCT</b>	Convention & Event Services
<b>CMO</b>	City Manager's Office
<b>COM</b>	Office of Communications, Outreach, and Marketing
<b>CTJ</b>	Judiciary
<b>CTS</b>	Court & Detention Services
<b>CVS</b>	Civil Service
<b>DAS</b>	Dallas Animal Services
<b>DBI</b>	Data Analytics & Business Intelligence
<b>DEV</b>	Development Services
<b>DFR</b>	Dallas Fire-Rescue
<b>DPD</b>	Dallas Police Department
<b>DWU</b>	Dallas Water Utilities
<b>EBC</b>	Express Business Center
<b>ECO</b>	Office of Economic Development
<b>EFM</b>	Equipment & Fleet Management
<b>HOU</b>	Housing & Neighborhood Revitalization
<b>ITS</b>	Information & Technology Services
<b>LIB</b>	Dallas Public Library
<b>MCC</b>	Mayor & City Council Office
<b>MGT</b>	Management Services
<b>Non-D</b>	Non-Departmental
<b>OAC</b>	Office of Arts & Culture
<b>OCC</b>	Office of Community Care
<b>OCPO</b>	Office of Community Police Oversight
<b>OEI</b>	Office of Equity & Inclusion
<b>OEM</b>	Office of Emergency Management
<b>OEQS</b>	Office of Environmental Quality & Sustainability
<b>OGA</b>	Office of Government Affairs
<b>OHP</b>	Office of Historic Preservation
<b>OHS</b>	Office of Homeless Solutions
<b>OIPSS</b>	Office of Integrated Public Safety Solutions
<b>ORM</b>	Office of Risk Management
<b>PBW</b>	Public Works
<b>PER</b>	Human Resources

# DEPARTMENT ACRONYM INDEX

<b>PKR</b>	Park & Recreation
<b>PUD</b>	Planning & Urban Design
<b>POM</b>	Procurement Services
<b>SAN</b>	Sanitation Services
<b>SBC</b>	Small Business Center
<b>SDM</b>	Storm Drainage Management
<b>SEC</b>	City Secretary's Office
<b>TRN</b>	Transportation
<b>WRR</b>	Municipal Radio

