** Public Disclosure Copy **

Form 990

Return of Organization Exempt From Income Tax Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

OMB No. 1545-0047

▶ Do not enter social security numbers on this form as it may be made public. Department of the Treasury Internal Revenue Service ▶ Go to www.irs.gov/Form990 for instructions and the latest information.

Open to Public Inspection

ΑI	For the	e 2021 calendar year, or tax year beginning JUL 1, 2021 and	ending J	UN 30, 2022		
В	Check if applicab	C Name of organization		D Employer ide	ntifica	tion number
	Addre	Alliance Defending Freedom				
	Name			54-166045	9	
	Initial	Number and street (or P.O. box if mail is not delivered to street address)	Room/suite	E Telephone nu	mber	
	Final	15100 North 90th Street		480-444-0		
	termir ated	City or town, state or province, country, and ZIP or foreign postal code		G Gross receipts \$		111,918,191.
	Amen	Scottsdale, AZ 85260		H(a) Is this a gro	up retu	ırn
	Application	🔑 F Name and address of principal officer: Kristen Waggoner		for subordin	ates?	Yes No
	pendi	same as C above		H(b) Are all subordin	ates incl	uded? Yes No
		empt status: X 501(c)(3) 501(c) () ◀ (insert no.) 4947(a)(1) (or 527	lf "No," atta	ch a lis	st. See instructions
_		te: > www.adflegal.org		H(c) Group exem	ption	number 🕨
-		organization; x Corporation Trust Association Other	L Year	of formation: 1993	M	State of legal domicile; VA
Pa		Summary				
ф	1	Briefly describe the organization's mission or most significant activities: ADF ex	ists to a	dvance the		
Activities & Governance		God-given right to live and speak the Truth.				
ern		Check this box 🕨 📖 if the organization discontinued its operations or dispos			1	
30	3	Number of voting members of the governing body (Part VI, line 1a)			3	8
త		Number of independent voting members of the governing body (Part VI, line 1b)			4	8
ies	5	Total number of individuals employed in calendar year 2021 (Part V, line 2a)			5	395
ťvít	6	Total number of volunteers (estimate if necessary)			6	1351
Aci		Total unrelated business revenue from Part VIII, column (C), line 12			7a	0.
_	b	Net unrelated business taxable income from Form 990-T, Part I, line 11			7b	0.
				Prior Year	7.4	Current Year
ne		Contributions and grants (Part VIII, line 1h)	76,026,6		96,806,543.	
Revenue		Program service revenue (Part VIII, line 2g)		1,639,1		2,261,762.
Re		Investment income (Part VIII, column (A), lines 3, 4, and 7d)		437,7	_	2,605,455.
		Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)		729 _, 4 78,833 _. 0		2,816,353. 104,490,113.
=		Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12)		5,638,3	_	5,443,310.
		Grants and similar amounts paid (Part IX, column (A), lines 1-3)		3,030,3	0.	0,445,310,
40		Benefits paid to or for members (Part IX, column (A), line 4) Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10)		35,681,7	0.54	43,974,911.
Expenses		Professional fundraising fees (Part IX, column (A), line 11e)		1,051,9	_	720,449.
ben		Total fundraising expenses (Part IX, column (D), line 25) 9,682,		1,031,3		120,425,
$\frac{1}{2}$	17	Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e)	-	24,770,9	15	31,172,805.
	18	Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25)		67,142,8	_	81,311,475.
		Revenue less expenses. Subtract line 18 from line 12		11,690,1	-	23,178,638.
OF	10	Toveride lead experience desirable line to heart line in heart line in the lin		ginning of Current Y	_	End of Year
sets or	20	Total assets (Part X, line 16)		78,471,7		85,085,772.
ASS Ba	21	Total liabilities (Part X, line 26)		21,083,3	_	10,087,448.
Net As Fund B	22	Net assets or fund balances. Subtract line 21 from line 20	anany -	57, 388, 3	77.	74,998,324.
	art II	Signature Block				
Ünd	ier pena	alties of perjury, I declare that I have examined this return, including accompanying schedule	s and statem	ents, and to the best	of my l	knowledge and belief, it is
true	, corre	t, and complete. Declaration of preparer (other than officer) is based on all information of wh	nich preparer	has any knowledge.		
		Rebecca Eggleston		05	/11/20)23
Sig	n	Signature of officer 0 0		Date		
Her	re	Rebecca Eggleston, Executive Vice President				
_		Type or print name and title				
		Print/Type preparer's name Preparer's signature	۸ ا	Date Chec 5/11/2023	k [PTIN
Pai	d	red R. Batson, Jr. Teal & Batson	2 h		employed	P00721951
	parer	Firm's name Capin Crouse LLP	V	Firm's EIN	▶ 36	5-3990892
Use	Only	Firm's address 2435 Research Parkway, STE 200				
-		Colorado Springs, CO 80920		Phone no	505-5	502-2746
Ma	y the II	RS discuss this return with the preparer shown above? See instructions				X Yes No

Pa	rt III Statement of Program Service Accomplishments
	Check if Schedule O contains a response or note to any line in this Part III
1	Briefly describe the organization's mission:
	To keep the doors open for the Gospel by advocating for religious
	freedom, the sanctity of human life, freedom of speech, and marriage
	and the family.
2	Did the organization undertake any significant program services during the year which were not listed on the
	prior Form 990 or 990-EZ?
	If "Yes," describe these new services on Schedule O.
3	Did the organization cease conducting, or make significant changes in how it conducts, any program services? Yes X No
	If "Yes," describe these changes on Schedule O.
4	Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses.
	Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and
	revenue, if any, for each program service reported.
4a	(Code:) (Expenses \$ 21,242,606. including grants of \$ 2,652,724.) (Revenue \$ 4,621,979.)
	Legal advocacy: Alliance Defending Freedom (ADF) is an
	alliance-building legal organization that advocates for the right of
	people to freely live out their faith. ADF champions God-given freedoms
	that allow for human flourishing while affirming the dignity of every
	person. ADF exists to facilitate an alliance of like-minded influencers
	from every sphere of the public square affecting law and culture, and
	to mobilize this alliance to protect the core values of religious
	freedom, the sanctity of human life, freedom of speech, parental
	rights, and marriage and the family.
	Continued on Schedule O:
4b	(Code:) (Expenses \$ 20,707,926. including grants of \$ 1,492,400.) (Revenue \$)
	Allied support and training; As an alliance-building legal organization
	that advocates for the right of people to freely live out their faith,
	ADF is committed to equipping allies to defend and promote religious
	liberty to the best of their abilities, and to transform law and
	culture so true freedom can flourish. To this end, ADF offers
	world-class training for Christian attorneys and professionals, law
	students, and college students interested in pursuing a career in law,
	public policy, government, journalism, and other culture-shaping
	fields.
	Continued on Schedule O:
4	10 200 150
4c	(Code:) (Expenses \$19,200,159. including grants of \$) (Revenue \$) Public education: ADF provides information to the public about the
	importance of proper laws concerning freedom of religion, freedom of
	speech, the sanctity of every human life, parental rights, and the
	values of marriage and family in the United States and throughout the
	world. This is done through various means, including op-eds at
	prominent publications, comprehensive webinars, press releases, and our
	Freedom Matters video series on YouTube and Facebook, which has
	garnered over 64 million views since launching in the spring of 2020.
	Continued on Schedule 0:
4d	Other program services (Describe on Schedule O.)
	(Expenses \$ 2,471,549. including grants of \$ 1,298,186.) (Revenue \$)
4e	Total program service expenses 63,622,240.

Form 990 (2021) Alliance Defending Freedom
Part IV Checklist of Required Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	1	х	
2	Is the organization required to complete Schedule B, Schedule of Contributors See instructions	2	Х	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3		х
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II	4	х	-
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or			x
6	similar amounts as defined in Rev. Proc. 98-19? If "Yes," complete Schedule C, Part III Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to	5		
	provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		Х
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II.	7		х
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III	8		х
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for			
	amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9		х
10	Did the organization, directly or through a related organization, hold assets in donor-restricted endowments or in quasi endowments? If "Yes," complete Schedule D, Part V	10	Х	
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VIII, VIII, IX, or X, as applicable.		877	
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI	11a	х	
b	Did the organization report an amount for investments - other securities in Part X, line 12, that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		х
С	Did the organization report an amount for investments - program related in Part X, line 13, that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		х
d	Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in	1.0		
	Part X, line 16? If "Yes," complete Schedule D, Part IX	11d	Х	
	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	Х	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f		x
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete	12a		X
h	Schedule D, Parts XI and XII Was the organization included in consolidated, independent audited financial statements for the tax year?	120		<u> </u>
	If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b	х	
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		Х
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a	Х	
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business,			
	investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000		.,	
	or more? If "Yes," complete Schedule F, Parts I and IV	14b	Х	-
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? If "Yes," complete Schedule F, Parts II and IV	15	Х	
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16	х	
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,	-10		- F
	column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I. See instructions	17	Х	
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18		x
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"	,,,		
	complete Schedule G, Part III	19		х
	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		Х
	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	х	
			200	

Form 990 (2021	Alliance Defending Freedom
Part IV Ch	ecklist of Required Schedules (continued)

HEHOEM			Yes	No
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22	х	ING
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5, about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J	23	х	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete	0.4-		х
	Schedule K. If "No," go to line 25a Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24a 24b		
	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit			
	transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		Х
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		х
26	Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35%			77
	controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part II	26		Х
27	Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity (including an employee thereof) or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		х
28	Was the organization a party to a business transaction with one of the following parties (see the Schedule L, Part IV, instructions for applicable filling thresholds, conditions, and exceptions):		WI S	
а	A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? If "Yes," complete Schedule L, Part IV	28a		х
b	A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV	28b	Х	
	A 35% controlled entity of one or more individuals and/or organizations described in line 28a or 28b?/f "Yes," complete Schedule L, Part IV	28c		х
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29	х	
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M	30		х
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		Х
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	32		х
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33	х	
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1	34	х	
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a	х	
b	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity			
	within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b	х	
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2	36		х
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization			
	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		х
38	Did the organization complete Schedule O and provide explanations on Schedule O for Part VI, lines 11b and 19? Note: All Form 990 filers are required to complete Schedule O	38	х	
Pa	rt V Statements Regarding Other IRS Filings and Tax Compliance			_
	Check if Schedule O contains a response or note to any line in this Part V	(1)11/11/11		х
	T: t		Yes	No
1 a	Enter the number reported in box 3 of Form 1096. Enter -0- if not applicable		N 1=	o , j
b			. 10	
С			v	- 3 1
	(gambling) winnings to prize winners?	1c	Х	

Form 990 (2021) Alliance Defending Freedom

Part V Statements Regarding Other IRS Filings and Tax Compliance (continued)

			Yes	No
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements,	N		
	filed for the calendar year ending with or within the year covered by this return 2a 395	JE	T.	
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b	Х	
	Note: If the sum of lines 1a and 2a is greater than 250, you may be required to e-file. See instructions.			
	Did the organization have unrelated business gross income of \$1,000 or more during the year?	За		Х
b	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation on Schedule O	3b		
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a			
	financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a	Х	
b	If "Yes," enter the name of the foreign country			i ma
	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).			Billy
	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		Х
	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		Х
	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?	5c		
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit			
	any contributions that were not tax deductible as charitable contributions?	6a		Х
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts		1	
	were not tax deductible?	6b		
7	Organizations that may receive deductible contributions under section 170(c).	- Jul	2010	(2 Ca)
a	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a		Х
	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b		-
¢	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required	_		v
	to file Form 8282?	7c	li de como de	Х
	If "Yes," indicate the number of Forms 8282 filed during the year 7d	7e		х
e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	71		X
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		
g	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h		
8	Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the		1000	-
-	sponsoring organization have excess business holdings at any time during the year?	8		
9	Sponsoring organizations maintaining donor advised funds.		Laz V	
а	Did the sponsoring organization make any taxable distributions under section 4966?	9a		
b	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	9b		
10	Section 501(c)(7) organizations. Enter:			13.8
а	Initiation fees and capital contributions included on Part VIII, line 12 10a			-
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities			LX 74
11	Section 501(c)(12) organizations. Enter:			
	Gross income from members or shareholders			Ξ',
b	Gross income from other sources. (Do not net amounts due or paid to other sources against			
	amounts due or received from them.)		17.5	2,14
	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
	If "Yes," enter the amount of tax-exempt interest received or accrued during the year		19/15	
13	Section 501(c)(29) qualified nonprofit health insurance issuers.	13a		
а	Is the organization licensed to issue qualified health plans in more than one state? Note: See the instructions for additional information the organization must report on Schedule O.	ISa		
h	Enter the amount of reserves the organization is required to maintain by the states in which the		EW.	
D	organization is licensed to issue qualified health plans			
_	Enter the amount of reserves on hand 13c		1	
	Did the organization receive any payments for indoor tanning services during the tax year?	14a		Х
	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation on Schedule O	14b		
	Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or			
	excess parachute payment(s) during the year?	15		х
	If "Yes," see the instructions and file Form 4720, Schedule N.			
16	Is the organization an educational institution subject to the section 4968 excise tax on net investment income?	16		Х
	If "Yes," complete Form 4720, Schedule O.		120	Erg.
17	Section 501(c)(21) organizations. Did the trust, any disqualified person, or mine operator engage in any			
	activities that would result in the imposition of an excise tax under section 4951, 4952 or 4953?	17		_
	If "Yes." complete Form 6069.			

Part VI Governance, Management, and Disclosure. For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O, See instructions.

	to line da, bb, or fob below, describe the directinstances, processes, or changes on schedule o, see instructions.			
	Check if Schedule O contains a response or note to any line in this Part VI	*****	0000	х
Sec	tion A. Governing Body and Management			
	W W)		Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year If there are material differences in voting rights among members of the governing body, or if the governing		-17	
	body delegated broad authority to an executive committee or similar committee, explain on Schedule O.		5.	
Ь	Enter the number of voting members included on line 1a, above, who are independent 1b	PI-		
ь 2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other			
_		2		х
3	officer, director, trustee, or key employee? Did the organization delegate control over management duties customarily performed by or under the direct supervision			
3	of officers, directors, trustees, or key employees to a management company or other person?	3		х
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		х
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	5		х
6	Employa (Special Copy) (Spec	6		х
7a				-
	more members of the governing body?	7a		х
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or			
Ī	persons other than the governing body?	7b		х
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:			أنسية
	The governing body?	8a	Х	
b	Each committee with authority to act on behalf of the governing body?	8b		Х
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the			
	organization's mailing address? If "Yes," provide the names and addresses on Schedule O	9		х
Sec	tion B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)	-		
	The second secon		Yes	No
10a	Did the organization have local chapters, branches, or affiliates?	10a		Х
	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates,			
	and branches to ensure their operations are consistent with the organization's exempt purposes?	10b		
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	Х	
b	Describe on Schedule O the process, if any, used by the organization to review this Form 990.		SUL.	
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	Х	
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	Х	
C	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe			
	on Schedule O how this was done	12c	Х	
13	Did the organization have a written whistleblower policy?	13	Х	
14	Did the organization have a written document retention and destruction policy?	14	Х	
15	Did the process for determining compensation of the following persons include a review and approval by independent	1889		
	persons, comparability data, and contemporaneous substantiation of the deliberation and decision?	ov 1		3103
а	The organization's CEO, Executive Director, or top management official	15a	Х	
þ	Other officers or key employees of the organization	15b	Х	
	If "Yes" to line 15a or 15b, describe the process on Schedule O. See instructions.	V= .		më.
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a	billi		
	taxable entity during the year?	16a		Х
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation	500	Ď.	7 3
	in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's			
_	exempt status with respect to such arrangements?	16b		
	tion C. Disclosure			
17	List the states with which a copy of this Form 990 is required to be filed CA,FL,GA,HI,IL,MA,MD,MN,MS,NM,NJ,NY			
18	Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990-T (section 501(c)(3	s)s only) avail	able
	for public inspection. Indicate how you made these available. Check all that apply.			
4-	Own website Another's website Upon request Other (explain on Schedule O)) .		
19	Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, a	nd finai	ncial	
	statements available to the public during the tax year.			
20	State the name, address, and telephone number of the person who possesses the organization's books and records Cheryl Prince = 480-444-0020			
	15100 North 90th Street Scottsdale AZ 85260			
	ANALYS AND ANALYS OF THE POLICE DESCRIPTION AND UNAUV			

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's current key employees, if any. See the instructions for definition of "key employees,"
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (box 5 of Form W-2, Form 1099-MISC, and/or box 1 of Form 1099-NEC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations. See the instructions for the order in which to list the persons above.

Check this box if neither the organization n	or any related	orga	ıniza	tion	cor	npe	nsa	ted any current officer, o	director, or trustee.	
(A)	(B)			_ (((D)	(E)	(F)
Name and title	Average	(do	not c	Pos heck	more	than	one	Reportable	Reportable	Estimated
	hours per	box	, unle cer an	ss pe	rson irecto	is bot or/trus	h an tee)	compensation	compensation	amount of
	week						r	from the	from related organizations	other compensation
	(list any hours for	lirect				_		organization	(W-2/1099-MISC/	from the
	related	Be 01	stee			usale		(W-2/1099-MISC/	1099-NEC)	organization
	organizations	Irust	al tru		yee	ompe		1099-NEC)	,	and related
	below	Individual Irustee or director	Institutional trustee	53	Key employee	Highest compensated employee	Je.			organizations
	line)	宣	Inst	Officer	Key	High	Former			
(1) Michael Farris	60.00									
President and CEO	1.00			Х				625,242.	0.	19,482.
(2) Kristen Waggoner	50.00									
General Counsel		Ш	_		х	Ш	_	394,567.	0,	29,657.
(3) Wayne Swindler	42.00									
EVP Finance & Administration	14.00			Х				295,001.	0.	31,985.
(4) John Bursch	50.00									
VP of Appellate Advocacy			_	_		Х	_	279,308.	0.	29,231.
(5) Tim Chandler	50.00								7211	
Sr. Counsel, SVP of Alliance Advance				_	Х	_	_	261,163.	0.	34,798.
(6) Lance Bauslaugh	50,00								221	
SVP of Development			_		Х	_		242,691.	0.	33,698.
(7) Rebecca Eggleston	50.00									
Chief of Staff to the General Counse						Х		243,134.	0.	27,530.
(8) Jeremy Tedesco	50.00									
Sr. Counsel, SVP of Corporate Engage			_	_	_	Х		229,308.	0.	31,378.
(9) Jeffery Ventrella	50.00									
Sr. Counsel, SVP of Training			_	_	_	Х	_	223,179.	0.	33,873.
(10) Tony Johnson	50.00									
SVP of Operations & Direct Response			_	Х	╙	_	<u> </u>	225,348,	0.	31,213.
(11) David Cortman	50.00									
Sr. Counsel, VP of U.S. Litigation				_		Х	_	221,573.	0.	34,158.
(12) Glen Lavy	50.00									
Corporate Counsel				_	х	_	_	215,577.	0.	24,603,
(13) Terry Schlossberg	8.00									
Chairman		Х		Х	_	_		0.	0.	0.
(14) Seth Morgan	2.00							2	_	
Vice Chairman		Х		Х		_		0.	0.	.0
(15) Mark Maddoux	5,00								_	
Secretary/Treasurer		Х		Х	-	-	_	0,	0.	0.
(16) John Rogers	2,00									242
Director		Х	-		_	-	_	0.	0.	0.
(17) Ruth Ross	2,00									
Director		Х				_		0,	0.	0.

Form 990 (2021)

Form 990 (2021) HIII and E Del-	Juding Fice	20111							34 1000137		1 0	ige o
Part VII Section A. Officers, Directors, Trus	tees, Key Emp	oloy	ees			ghe	st C	ompensated Employe	es (continued)			
(A) Name and title	(B) Average hours per week (list any hours for related organizations below	r director go co	nol c	Pos theck tess pe	ition more rson lirecto		one h an stee)	(D) Reportable compensation from the organization (W-2/1099-MISC/ 1099-NEC)	(E) Reportable compensation from related organizations (W-2/1099-MISC/ 1099-NEC)	com fr org	(F) stimated nount of other spensate om the sanization d relate anization	tion
la-	line)	Indivi	Institu	Officer	Кеу ег	Highe	Former			Ů		
(18) Scott Scharpen	2.00											
Director		Х						0.	0.			0.
(19) Gary Smith	2,00											
Director		Х						0.	0.			0.
(20) Michael Whitehead	2.00											
Director	1,00	Х						0.	0.			0.
								2 456 001	0.		361.	606
1b Subtotal				*****		F (1 (F = 3 -1)		3,456,091.	0.		301,	0.00
c Total from continuation sheets to Part V d Total (add lines 1b and 1c)								3,456,091.	0.		361,	
2 Total number of individuals (including but i									0,000 of reportable	1		4!
compensation from the organization		_		_							Yes	No.
3 Did the organization list any former officer line 1a2 if "Yes" complete Schedule J for a			кеу	emp	loye	e, o	r hig	hest compensated emp	oloyee on	3	100	х

4 For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual

5 Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule J for such person

Section B. Independent Contractors

Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation
Action Mailing Corp.		
3165 W. Heartland Dr., Liberty, MO 64068	Direct Marketing Service	989,568.
Daily Wire, LLC, 1831 12th Ave South, Ste		
460, Nashville, TN 37203	Creating Video Content	960,000.
Merritt Management Corp, 2066 Lord		İ
Baltimore Drive, Baltimore, MD 21244	Construction Services	881,684.
BRE Iconic Holdco, 233 S. Wacker Drive,		
Ste. 4700, Chicago, IL 60606	Event Services	663,672.
WD Social, 3578 Hartsel Drive, Unit E,		
#655, Colorado Springs, CO 80920	Direct Marketing Service	547,800.
2 Total number of independent contractors (including but not limited \$100,000 of compensation from the organization	to those listed above) who received more than 23	

Form 990 (2021)

Part VIII Statement of Revenue Check if Schedule O contains a response or note to any line in this Part VIII (C) Revenue excluded Related or exempt Unrelated Total revenue from tax under function revenue business revenue sections 512 - 514 Contributions, Gifts, Grants and Other Similar Amounts 40,702. 1a 1 a Federated campaigns 1b b Membership dues c Fundraising events 10 546,893. d Related organizations 1d e Government grants (contributions) 1e f All other contributions, gifts, grants, and 96,218,948 similar amounts not included above 1f 1,086,942. g Noncash contributions included in lines 1a-1f 1g \$ 96,806,543 h Total. Add lines 1a-1f **Business Code** 2 a Membership Fees 900099 2,261,762 2,261,762. Program Service Revenue f All other program service revenue g Total. Add lines 2a-2f 2,261,762. Investment income (including dividends, interest, and 601,403. other similar amounts) 601,403 Income from investment of tax-exempt bond proceeds 5 Royalties (i) Real (iii) Personal 6 a Gross rents 984,446 6a 532,448, 6b b Less: rental expenses 451,998. c Rental income or (loss) 6c 451,998, 451,998. d Net rental income or (loss) (i) Securities (ii) Other 7 a Gross amount from sales of 8,895,305 4.377 assets other than inventory 7a b Less: cost or other basis Other Revenue and sales expenses 6,895,630 7b 1,999,675 4,377. c Gain or (loss) 2,004,052 2,004,052. d Net gain or (loss) 8 a Gross income from fundraising events (not including \$ _____ contributions reported on line 1c). See Part IV, line 18 b Less: direct expenses c Net income or (loss) from fundraising events 9 a Gross income from gaming activities. See Part IV, line 19 b Less: direct expenses 9b c Net income or (loss) from gaming activities 10 a Gross sales of inventory, less returns and allowances b Less: cost of goods sold c Net income or (loss) from sales of inventory Business Code 11 a Court Awarded Fees 900099 2,040,600. 2,040,600. b Honorarium Income 900099 319,617. 319,617. 900099 4,138 4,138. d All other revenue 2,364,355 e Total. Add lines 11a-11d 104,490,113. 4,621,979. 3,061,591. Total revenue. See instructions

Form 990 (2021) Alliance Defending Freedom Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

	Check if Schedule O contains a respons not include amounts reported on lines 6b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service	(C) Management and	(D) Fundraising
	Grants and other assistance to domestic organizations		expenses	general expenses	expenses
1	and demostic governments. See Part IV line 21	852,646.	852,646.		
0	Grants and other assistance to domestic	032,040.	032,040.		
2		1,473,500.	1,473,500.	2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2	
2	individuals. See Part IV, line 22	1,475,500.	2,213,300.		
3	Grants and other assistance to foreign				
	organizations, foreign governments, and foreign	3,117,164.	3,117,164.		
	individuals. See Part IV, lines 15 and 16	3,117,104.	3,117,104.		
4	Benefits paid to or for members Compensation of current officers, directors,				
5		2,576,935.	1,282,922.	894,488.	399,525
^	trustees, and key employees Compensation not included above to disqualified	2,370,333,	1,202,322.	034,400.	
6	persons (as defined under section 4958(f)(1)) and				
	paragra described in section 40E0(a)(2)(D)	448,265.	409,604	29,889.	R 772
_	persons described in section 4958(c)(3)(B)	32,477,671.	25,861,413.	2,899,442	8,772 3,716,816
7	Other salaries and wages	32,411,011.	23,001,413.	2,655,442.	3,710,810
8	Pension plan accruals and contributions (include	915,670.	720 006	04 346	92,228
_	section 401(k) and 403(b) employer contributions)		739,096.	84,346.	835,872
9	Other employee benefits	6,462,046.	4,806,492. 778,778.	205,640.	109 906
10	Payroll taxes	1,034,324.	770,770.	203,040.	109,300
11	Fees for services (nonemployees):				
	Management	413.861.	366,872.	46,184.	805
b		91,340.		74,362.	2,938
	Accounting		14,040.	74,302.	2,930
	Lobbying	43,056,	43,056.		720 440
	Professional fundraising services. See Part IV, line 17	720,449.		116 204	720,449
f	Investment management fees	116,384.		116,384.	
g		1 151 200	073 345	127 524	152 532
	column (A), amount, list line 11g expenses on Sch O.)	1,164,302.	873,245.	137,524.	153,533
12	Advertising and promotion	7,882,309.	5,846,501.	402,661.	1,633,147
13	Office expenses	3,087,353.	2,228,134.	442,086.	417,133
14	Information technology	2,401,974.	1,686,580.	479,159.	236, 235
15	Royalties	2 105 500	2 522 244	204 445	450 365
16	Occupancy	3,485,528.	2,622,044.	384,117.	479,367
17	Travel	4,288,868.	3,826,082.	125,456.	337,330
18	Payments of travel or entertainment expenses				
	for any federal, state, or local public officials	2 502 070	2 214 142	07.000	165 015
19	Conferences, conventions, and meetings	3,503,079.	3,314,142.	23,022.	165,915
20	Interest				
21	Payments to affiliates	0.000.000	1 505 050	222 522	202 000
22	Depreciation, depletion, and amortization	2,028,088.	1,525,272.	220,789.	282,027
23	Insurance	379,553.	180,385.	143,798.	55,370
24	Other expenses. Itemize expenses not covered above. (List miscellaneous expenses on line 24e. If line 24e amount exceeds 10% of line 25, column (A),				
_	amount, list line 24e expenses on Schedule 0.) Resource Materials	1,775,522.	1,653,741.	98,543.	23,238
a	Financial Services	367,824	21,766	344,957.	1,101
b	Professional Dues	143,764.	98,765.	34,315.	10,684
C	TIGICESIONAL DUCS	143,704.	50,703,	34,313,	10,004
d	All other averages				
e		Q1 211 A7E	62 612 240	8 00€ 844	0 500 201
25	Total functional expenses. Add lines 1 through 24e	81,311,475,	63,622,240.	8,006,844.	9,682,391
26	Joint costs. Complete this line only if the organization				
	reported in column (B) joint costs from a combined				
	educational campaign and fundraising solicitation.	4 640 000	2 402 204	300 300	000 756
	Check here X if following SOP 98-2 (ASC 958-720)	4,618,270.	3,493,124.	322,390.	802,756

Form 990 (2021)
Part X | Balance Sheet

Part /	X	Balance Sheet	4011-00				
		Check if Schedule O contains a response or ne	ote to any	line in this Part X			
					(A) Beginning of year		(B) End of year
	1	Cash - non-interest-bearing		MATION STATEMENT	14,912,491.	1	15,107,896.
:	2	Savings and temporary cash investments	2,603,103.	2	3,710,359.		
;	3	Pledges and grants receivable, net			3	2,729,789.	
- 4		Accounts receivable, net		543.	4	6,460,	
{	5	Loans and other receivables from any current	or former	officer, director,			
		trustee, key employee, creator or founder, sub					
		controlled entity or family member of any of th	ese persoi	ns		5	
110	6	Loans and other receivables from other disqua	ılified pers	ons (as defined	STREET, NISTHANDS		
		under section 4958(f)(1)), and persons describ	ed in secti	ion 4958(c)(3)(B)		6	
	7	Notes and loans receivable, net		and reserve the second second		7	
	8	Inventories for sale or use			40,302.	8	0
[†] ;	9	Prepaid expenses and deferred charges			1,675,163.	9	2,331,488
11	0a	Land, buildings, and equipment: cost or other					
		basis. Complete Part VI of Schedule D	10a	53,665,949.	A STATE OF THE STATE OF	100	
	b	Less: accumulated depreciation	10b	20,447,665.	32,521,021.	10c	33,218,284,
1	1	Investments · publicly traded securities	*100.000.00		9,027,947.	11	8,600,503.
1:	2	Investments - other securities. See Part IV, line			-136,989.	12	-138,762
1:	3	Investments - program-related. See Part IV, line	0.047.00047.0414.0451.0414.044.04		13		
10	4	Intangible assets				14	
1:	5	Other assets. See Part IV, line 11	17,828,150.	15	19,519,755		
10	6	Total assets. Add lines 1 through 15 (must ed		the state of the s	78,471,731.	16	85,085,772
1	7	Accounts payable and accrued expenses	6,179,514.	17	8,073,812		
1:	8	Grants payable		18			
1:	9	Deferred revenue			848,902.	19	1,204,380
2	:0	Tax-exempt bond liabilities				20	
2	1	Escrow or custodial account liability. Complete	Part IV o	f Schedule D		21	
2	2	Loans and other payables to any current or fo	rmer office	er, director,		263 F	
		trustee, key employee, creator or founder, sub	stantial co	ontributor, or 35%			The same of the sa
2		controlled entity or family member of any of th	ese perso	ns		22	
2	3	Secured mortgages and notes payable to unre	elated third	d parties	13,125,000.	23	0
2	4	Unsecured notes and loans payable to unrelate	ed third p	arties		24	
2	5	Other liabilities (including federal income tax, p					
		parties, and other liabilities not included on lin	es 17-24).	Complete Part X			
		of Schedule D			929,938.	25	809,256
2	6	Total liabilities. Add lines 17 through 25			21,083,354.	26	10,087,448
,		Organizations that follow FASB ASC 958, cl	neck here	X		25	
3		and complete lines 27, 28, 32, and 33.					into Million - Seri
2	7	Net assets without donor restrictions	56,650,476.	27	70,692,845		
2	8	Net assets with donor restrictions		(1)***************************	737,901.	28	4,305,479
[]		Organizations that do not follow FASB ASC	958, ched	ck here 🕨 🔲		- 92	
:		and complete lines 29 through 33.				1821	
2	9	Capital stock or trust principal, or current fund				29	
3 3	0	Paid-in or capital surplus, or land, building, or				30	
Section of Full Dailers	1	Retained earnings, endowment, accumulated	income, o	r other funds		31	
3 3	2				57,388,377.	32	74,998,324.
3	3	Total liabilities and net assets/fund balances			78,471,731.	33	85,085,772.

Form **990** (2021)

-orm	990 (2021) Alliance Defending Fleedom	24 1	000422		Pag	16 12
Pai	t XI Reconciliation of Net Assets					
	Check if Schedule O contains a response or note to any line in this Part XI				****	х
1	Total revenue (must equal Part VIII, column (A), line 12)	1	1			,113.
2	Total expenses (must equal Part IX, column (A), line 25)	2		81,	311,	475.
3	3 Revenue less expenses. Subtract line 2 from line 1					
4	4 Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A)) 4					377.
5	Net unrealized gains (losses) on investments	5		-5,	232	562,
6	Donated services and use of facilities	6				
7	Investment expenses	7				
8	Prior period adjustments	8			_	063.
9	Other changes in net assets or fund balances (explain on Schedule O)	9		-	274	066.
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32,					
	column (B))	10		74,	998	,324.
Pai	TXII Financial Statements and Reporting					F 7
	Check if Schedule O contains a response or note to any line in this Part XII					
					Yes	No
1	Accounting method used to prepare the Form 990: Cash X Accrual Other		- 18			
	If the organization changed its method of accounting from a prior year or checked "Other," explain on Schedule			1.0	W K	
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?			2a		Х
	If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed	on a		94 0	-	
	separate basis, consolidated basis, or both:				FI-	133
	Separate basis Consolidated basis Both consolidated and separate basis			Щ		1000
b	Were the organization's financial statements audited by an independent accountant?			2b	Х	
	If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate	e basis			113	3500
	consolidated basis, or both:		147			
	Separate basis		18	200		2511
C	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the					
	review, or compilation of its financial statements and selection of an independent accountant?			2c	Х	
	If the organization changed either its oversight process or selection process during the tax year, explain on Sch					
За	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Sir		dit			
	Act and OMB Circular A-133?			3a		Х
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the requi	ired au	dit			
	or audits, explain why on Schedule O and describe any steps taken to undergo such audits			3b		
			F	orm (990	(2021)

SCHEDULE A

(Form 990)

Total

Department of the Treasury Internal Revenue Service

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

Attach to Form 990 or Form 990-EZ.

Go to www.irs.gov/Form990 for instructions and the latest information.

2021

Open to Public Inspection

Employer identification number Name of the organization 54-1660459 Alliance Defending Freedom Part I Reason for Public Charity Status. (All organizations must complete this part.) See instructions. The organization is not a private foundation because it is: (For lines 1 through 12, check only one box.) 1 A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i). 2 A school described in section 170(b)(1)(A)(ii). (Attach Schedule E (Form 990).) 3 A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, city, and state: An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv). (Complete Part II.) A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v). 6 Х An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi). (Complete Part II.) A community trust described in section 170(b)(1)(A)(vi). (Complete Part II.) 8 An agricultural research organization described in section 170(b)(1)(A)(ix) operated in conjunction with a land-grant college or university or a non-land-grant college of agriculture (see instructions). Enter the name, city, and state of the college or university: An organization that normally receives (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from 10 activities related to its exempt functions, subject to certain exceptions; and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See section 509(a)(2). (Complete Part III.) 11 An organization organized and operated exclusively to test for public safety. See section 509(a)(4). 12 An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See section 509(a)(3). Check the box on lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f, and 12g. Type I. A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization. You must complete Part IV, Sections A and B. Type II. A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s). You must complete Part IV, Sections A and C. Type III functionally integrated. A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions). You must complete Part IV, Sections A, D, and E. Type III non-functionally integrated. A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions). You must complete Part IV, Sections A and D, and Part V. Check this box if the organization received a written determination from the IRS that it is a Type I, Type III, functionally integrated, or Type III non-functionally integrated supporting organization. f Enter the number of supported organizations g Provide the following information about the supported organization(s) (i) Name of supported (ii) EIN (iii) Type of organization (v) Amount of monetary (vi) Amount of other in your govern a document (described on lines 1-10 support (see instructions) support (see instructions) organization Yes No above (see instructions))

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.) Section A. Public Support Calendar year (or fiscal year beginning in) (e) 2021 (f) Total (a) 2017 (b) 2018 (c) 2019 (d) 2020 1 Gifts, grants, contributions, and membership fees received. (Do not 62,651,682 76,026,674, 96,806,543. 347,984,117, include any "unusual grants.") 55,125,355 57,373,863 2 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf 3 The value of services or facilities furnished by a governmental unit to the organization without charge 57,373,863 62,651,682. 76,026,674, 96,806,543. 347,984,117. 4 Total. Add lines 1 through 3 55 125 355 5 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f) 347,984,117. 6 Public support. Subtract line 5 from line 4. Section B. Total Support Calendar year (or fiscal year beginning in) (a) 2017 (b) 2018 (c) 2019 (d) 2020 (e) 2021 (f) Total 96,806,543 347,984,117. 55,125,355. 57,373,863. 62,651,682 76,026,674. 7 Amounts from line 4 8 Gross income from interest, dividends, payments received on securities loans, rents, royalties, 306,271 478,584 562,682 620,755 1,585,849 3,554,141. and income from similar sources 9 Net income from unrelated business activities, whether or not the business is regularly carried on 10 Other income. Do not include gain or loss from the sale of capital 253,704. 2,598,877 928,286. 550,218 2,364,355 6,695,440. assets (Explain in Part VI.) 358,233,698. 11 Total support. Add lines 7 through 10 5,563,603. 12 12 Gross receipts from related activities, etc. (see instructions)

13	First 5 years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3)
	organization, check this box and stop here
Se	ction C. Computation of Public Support Percentage

14	Public support percentage for 2021 (line 6, column (f), divided by line 11, column (f))	14	97.14	%
15	Public support percentage from 2020 Schedule A, Part II, line 14	15	97.61	%
16a	33 1/3% support test - 2021. If the organization did not check the box on line 13, and line 14 is 33 1/3% or r	nore,	check this box and	

stop here. The organization qualifies as a publicly supported organization
b 33 1/3% support test - 2020. If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box
and stop here. The organization qualifies as a publicly supported organization

l7a	10% -facts-and-circumstances test - 2021. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more,
	and if the organization meets the facts-and-circumstances test, check this box and stop here. Explain in Part VI how the organization
	meets the facts-and-circumstances test. The organization qualifies as a publicly supported organization

b 10% -facts-and-circumstances test - 2020. If the organization did not check a box on line 13, 16a, 16b, or 17a, and	line 15 is 10% or
more, and if the organization meets the facts-and-circumstances test, check this box and stop here. Explain in Part VI	how the
organization meets the facts-and-circumstances test. The organization qualifies as a publicly supported organization	***************

18 Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions

Schedule A (Form 990) 2021 Alliance Defending Freedom Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Section A. Public Support									
Cale	ndar year (or fiscal year beginning in) 📂	(a) 2017	(b) 2018	(c) 2019	(d) 2020	(e) 2021	(f) Total		
1	Gifts, grants, contributions, and								
	membership fees received. (Do not								
	include any "unusual grants.")								
2	Gross receipts from admissions,								
	merchandise sold or services per-								
	formed, or facilities furnished in								
	any activity that is related to the organization's tax-exempt purpose								
2	Gross receipts from activities that								
3	are not an unrelated trade or bus-								
	iness under section 513								
4	Tax revenues levied for the organ-								
	ization's benefit and either paid to								
	or expended on its behalf								
5	The value of services or facilities								
	furnished by a governmental unit to								
	the organization without charge								
6	Total. Add lines 1 through 5								
	Amounts included on lines 1, 2, and								
	3 received from disqualified persons								
b	Amounts included on lines 2 and 3 received								
	from other than disqualified persons that								
	exceed the greater of \$5,000 or 1% of the								
	amount on line 13 for the year								
	Add lines 7a and 7b	Resident and the second		10.	E-CONTRACTOR	DATE OF THE OWNER.			
	Public support. (Subtract line 7c from line 5.)		III. Salar III. Salar						
_	ction B. Total Support	9/5/		1 11000	1 4 0 0 0 0	1 1 0004	10 - 11		
	ndar year (or fiscal year beginning in) 📂	(a) 2017	(b) 2018	(c) 2019	(d) 2020	(e) 2021	(f) Total		
	Amounts from line 6								
10a	Gross income from interest, dividends, payments received on								
	securities loans, rents, royalties,								
	and income from similar sources								
b	Unrelated business taxable income								
	(less section 511 taxes) from businesses								
	acquired after June 30, 1975								
c	: Add lines 10a and 10b								
	Net income from unrelated business								
	activities not included on line 10b,								
	whether or not the business is								
12	regularly carried on Other income. Do not include gain						<u> </u>		
	or loss from the sale of capital								
	assets (Explain in Part VI.)			.					
	Total support. (Add lines 9, 10c, 11, and 12.)					554()(5)	<u> </u>		
14	First 5 years. If the Form 990 is for the	ie organization's fi	irst, second, third,	fourth, or fifth tax	year as a section	501(c)(3) organiza	tion,		
_					***********	*********			
_	ction C. Computation of Publ								
15	Public support percentage for 2021 (line 8, column (f), a	divided by line 13,	column (f))		15	%		
	Public support percentage from 2020		THE REAL PROPERTY AND ADDRESS OF THE PARTY O			16	%		
Se	ction D. Computation of Inve	stment Incom	e Percentage	K		-			
17	Investment income percentage for 20	21 (line 10c, colur	mn (f), divided by	ine 13, column (f))		17	%		
	Investment income percentage from					18	%		
	33 1/3% support tests - 2021. If the					33 1/3%, and line	17 is not		
	more than 33 1/3%, check this box a								
ŀ	33 1/3% support tests - 2020. If the		=				and		
	line 18 is not more than 33 1/3%, che	_							
20	Private foundation. If the organization			·		-	23773773777		
20	rnvate roundation. If the organization	in did not check a	DUX UIT IME 14, 15	Da, UL 150, CHECK I	חווש אטם פוו וו	Iau UCIIO III			

Page 4

Part IV | Supporting Organizations

(Complete only if you checked a box in line 12 on Part I, If you checked box 12a, Part I, complete Sections A and B. If you checked box 12b, Part I, complete Sections A and C. If you checked box 12c, Part I, complete Sections A, D, and E. If you checked box 12d, Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

- 1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in Part VI how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- 3a Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer lines 3b and 3c below.
- b Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in Part VI when and how the organization made the determination.
- c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use.
- 4a Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes," and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below.
- b Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.
- c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer lines 5b and 5c below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
- b Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- 6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI.
- 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990).
- 8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described on line 7? If "Yes," complete Part I of Schedule L (Form 990).
- 9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in Part VI.
- b Did one or more disqualified persons (as defined on line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in Part VI.
- c Did a disqualified person (as defined on line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI.
- 10a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer line 10b below
 - b Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)

U.		Yes	No
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lule	A (For	m 990	2021

Page 5

Pd	Supporting Organizations (continued)			
			Yes	No
	Has the organization accepted a gift or contribution from any of the following persons?			
а	A person who directly or indirectly controls, either alone or together with persons described on lines 11b and	44		
	11c below, the governing body of a supported organization?	11a		
	A family member of a person described on line 11a above?	11b	100	
С	A 35% controlled entity of a person described on line 11a or 11b above? If "Yes" to line 11a, 11b, or 11c, provide	11c		
Sac	tion B. Type I Supporting Organizations	LIC		
000	tion b. Type I dupper ting digunizations		Yes	No
1	Did the governing body, members of the governing body, officers acting in their official capacity, or membership of one or		100	110
•	more supported organizations have the power to regularly appoint or elect at least a majority of the organization's officers,	الإدما		igni:
	directors, or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s)			
	effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove officers, directors, or trustees were allocated among the		47.0	- 5
	supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.	1		
2	Did the organization operate for the benefit of any supported organization other than the supported	to Ell		PH
	organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in	=,,411		
	Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated,	PET R		
	supervised, or controlled the supporting organization.	2		
Sec	tion C. Type II Supporting Organizations			
			Yes	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors		HS I	No.
	or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control		i le	34
	or management of the supporting organization was vested in the same persons that controlled or managed			
_	the supported organization(s).	1		
Sec	tion D. All Type III Supporting Organizations		I.	
		7.11.2	Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the	11 84		100
	organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the	0.18		133
	organization's governing documents in effect on the date of notification, to the extent not previously provided?	1	-	
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported	203 6	NAME OF TAXABLE PARTY.	a.t.
~	organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how	Eng"		
	the organization maintained a close and continuous working relationship with the supported organization(s).	2		
3	By reason of the relationship described on line 2, above, did the organization's supported organizations have a	4	ES-III-	P L
_	significant voice in the organization's investment policies and in directing the use of the organization's	1 8 3		He
	income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's	WALE !		YE .
	supported organizations played in this regard.	3		
Sec	tion E. Type III Functionally Integrated Supporting Organizations			
1	Check the box next to the method that the organization used to satisfy the Integral Part Test during the yea(see instructions	i).		
а	The organization satisfied the Activities Test. Complete line 2 below.			
b	The organization is the parent of each of its supported organizations. Complete line 3 below.			
C	The organization supported a governmental entity. Describe in Part VI how you supported a governmental entity (see in	nstructio		
2	Activities Test. Answer lines 2a and 2b below.	-	Yes	No
а	Did substantially all of the organization's activities during the tax year directly further the exempt purposes of		liv.	
	the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify	J - 1	(Fr.)	. 3
	those supported organizations and explain how these activities directly furthered their exempt purposes,	PLEA A	100	E.
	how the organization was responsive to those supported organizations, and how the organization determined	fin m		na+ali
	that these activities constituted substantially all of its activities.	2a		
b	Did the activities described on line 2a, above, constitute activities that, but for the organization's involvement,	100,00		S II
	one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in	- 1		-
	Part VI the reasons for the organization's position that its supported organization(s) would have engaged in	ni-		
_	these activities but for the organization's involvement.	2b		5-
3	Parent of Supported Organizations. Answer lines 3a and 3b below.			
а	Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? If "Yes" or "No" provide details in Part VI.	3a		
L	Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each	Ja		201
IJ	of its supported proprietions? If "Vos " describe in Part VI the role placed by the proprietion in this regard	3h	1011	

Sche	dule A (Form 990) 2021 Alliance Defending Freedom		5	4-1660459	Page 6
Pai	t V Type III Non-Functionally Integrated 509(a)(3) Supporting	ng Orgar	nizations		
1	Check here if the organization satisfied the Integral Part Test as a qualifying	ng trust on	Nov. 20, 1970 (explain in	Part VI). See inst	tructions.
	All other Type III non-functionally integrated supporting organizations mus	t complete	Sections A through E.		
Sect	ion A - Adjusted Net Income	(A) Prior Year	(B) Curren (option		
1	Net short-term capital gain	1			
2	Recoveries of prior-year distributions	2			
3	Other gross income (see instructions)	3			
4	Add lines 1 through 3.	4			
5	Depreciation and depletion	5			
6	Portion of operating expenses paid or incurred for production or				
	collection of gross income or for management, conservation, or				
	maintenance of property held for production of income (see instructions)	6			
7	Other expenses (see instructions)	7			
8	Adjusted Net Income (subtract lines 5, 6, and 7 from line 4)	8			
Sect	ion B - Minimum Asset Amount		(A) Prior Year	(B) Curren (option	
1	Aggregate fair market value of all non-exempt-use assets (see		A TOTAL STREET		
	instructions for short tax year or assets held for part of year):			R R HSLIST	
а	Average monthly value of securities	1a			
b	Average monthly cash balances	1b			
С	Fair market value of other non-exempt-use assets	1c			
d	Total (add lines 1a, 1b, and 1c)	1d			
е	Discount claimed for blockage or other factors				
	(explain in detail in Part VI):				X N I I I E N
2	Acquisition indebtedness applicable to non-exempt-use assets	2			
3	Subtract line 2 from line 1d.	3			
4	Cash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount,				
	see instructions).	4			
_5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5			
6	Multiply line 5 by 0.035.	6			
7_	Recoveries of prior-year distributions	7			
88	Minimum Asset Amount (add line 7 to line 6)	8			
Sect	ion C - Distributable Amount			Current	Year
_ 1	Adjusted net income for prior year (from Section A, line 8, column A)	1	W To See See See See See See See See See Se		
2	Enter 0.85 of line 1.	2	ely 18 mis R N		
3	Minimum asset amount for prior year (from Section B, line 8, column A)	3	THE STREET		
4	Enter greater of line 2 or line 3.	4	List of the state		
5	Income tax imposed in prior year	5			
6	Distributable Amount. Subtract line 5 from line 4, unless subject to				
	emergency temporary reduction (see instructions).	6			
7	Check here if the current year is the organization's first as a non-functional	ally integrat	ed Type III supporting org	ganization (see	

Schedule A (Form 990) 2021

instructions).

1

2

3

4

5

6

Amounts paid to supported organizations to accomplish exempt purposes

organizations, in excess of income from activity

Other distributions (describe in Part VI). See instructions.

Amounts paid to acquire exempt-use assets

Amounts paid to perform activity that directly furthers exempt purposes of supported

Qualified set-aside amounts (prior IRS approval required - provide details in Part VI)

Administrative expenses paid to accomplish exempt purposes of supported organizations

Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations (continued)

Section D - Distributions

3

Page 7 **Current Year**

U	Other distributions (describe in Fait VI). See instructions.			- V	
7	Total annual distributions. Add lines 1 through 6.		7		
8	Distributions to attentive supported organizations to which the	ne organization is responsive)		
	(provide details in Part VI). See instructions.	8			
9	Distributable amount for 2021 from Section C, line 6			9	
10	Line 8 amount divided by line 9 amount			10	
Section E - Distribution Allocations (see instructions)		(i) Excess Distributions	(ii) Underdistribution Pre-2021	ns	(iii) Distributable Amount for 2021
1	Distributable amount for 2021 from Section C, line 6	102, 201 - 12 2 27		4.8.6	
2	Underdistributions, if any, for years prior to 2021 (reason-	office and the second			TATAL SAMEA
	able cause required - explain in Part VI). See instructions.	A marine and the second			
3	Excess distributions carryover, if any, to 2021		THE RESERVE OF THE PERSON OF T		NE IIV CIE
а	From 2016				
b	From 2017				
С	From 2018				
d	From 2019				
е	From 2020		200	i bil	
f	Total of lines 3a through 3e			315	
g	Applied to underdistributions of prior years				
h	Applied to 2021 distributable amount				
i	Carryover from 2016 not applied (see instructions)				
j	Remainder. Subtract lines 3g, 3h, and 3i from line 3f.				
4	Distributions for 2021 from Section D,			ti i	
	line 7: \$				
а	Applied to underdistributions of prior years				
b	Applied to 2021 distributable amount			!!	
С	Remainder. Subtract lines 4a and 4b from line 4.			101	
5	Remaining underdistributions for years prior to 2021, if				
	any. Subtract lines 3g and 4a from line 2. For result greater				
_	than zero, explain in Part VI. See instructions.				1111 AVX 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1
6	Remaining underdistributions for 2021. Subtract lines 3h			148	
	and 4b from line 1. For result greater than zero, explain in				
_	Part VI. See instructions.				
7	Excess distributions carryover to 2022. Add lines 3j		No. 11st - No. 1		
0	and 4c.				
8	Breakdown of line 7: Excess from 2017				
	Excess from 2017 Excess from 2018				
	Excess from 2019				
	Excess from 2020				
<u>e</u>	Excess from 2021				

Schedule A (Form 990) 2021

Page 8

Part VI Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a, and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions.) Schedule A, Part II, Line 10, Explanation for Other Income: Miscellaneous Income 2017 Amount: \$ 29,350. 2018 Amount: \$ 29,596. 27,003. 2019 Amount: \$ 2020 Amount: \$ 25,706. 2021 Amount: \$ 4,138. Court Awarded Fees 2017 Amount: \$ 141,727. 2,531,679. 2018 Amount: \$ 2019 Amount: \$ 828,014. 2020 Amount: \$ 335,261 2021 Amount: \$ 2,040,600. Honorarium Income 2017 Amount: \$ 82,627. 2018 Amount: \$ 37,602. 2019 Amount: \$ 73,269. 2020 Amount: \$ 189,251. 319,617. 2021 Amount: \$

SCHEDULE C

(Form 990)

Political Campaign and Lobbying Activities

For Organizations Exempt From Income Tax Under section 501(c) and section 527

Complete if the organization is described below. Attach to Form 990 or Form 990-EZ.

Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service

If the organization answered "Yes," on Form 990, Part IV, line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations: Complete Parts I-A and B. Do not complete Part I-C.
- Section 501(c) (other than section 501(c)(3)) organizations: Complete Parts I-A and C below. Do not complete Part I-B.
- Section 527 organizations: Complete Part I-A only.

If the organization answered "Yes," on Form 990, Part IV, line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)): Complete Part II-A. Do not complete Part II-B.
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)): Complete Part II-B. Do not complete Part II-A.

If the organization answered "Yes," on Form 990, Part IV, line 5 (Proxy Tax) (See separate instructions) or Form 990-EZ, Part V, line 35c (Proxy Tax) (See separate instructions), then

	Section 501(c)(4), (5), or (6) organiza	tions: Complete Part III.			
	ne of organization			Emplo	oyer identification number
		efending Freedom			54-1660459
Pa	art I-A Complete if the org	ganization is exempt unde	er section 501(c)	or is a section 527 or	ganization.
1	Provide a description of the organiz	zation's direct and indirect politica	l campaign activities in	Part IV	
2					
3	Volunteer hours for political campa				
	·				
Pa	art I-B Complete if the org	ganization is exempt unde	er section 501(c)(3).	
1	Enter the amount of any excise tax	incurred by the organization under	er section 4955	▶\$	
2	Enter the amount of any excise tax	incurred by organization manage	rs under section 4955	▶ \$	
3	If the organization incurred a section	on 4955 tax, did it file Form 4720 f	or this year?		Yes No
	a Was a correction made?				
	o If "Yes," describe in Part IV.				
Pa	art I-C Complete if the org	ganization is exempt unde	er section 501(c),	except section 501(c	c)(3).
1	Enter the amount directly expended	d by the filing organization for sec	tion 527 exempt functi	ion activities \$\infty\$\$	
2	Enter the amount of the filing organ	nization's funds contributed to oth	er organizations for se	ction 527	
	exempt function activities		(1001) 20110 10110 10110 10110 1011	> \$	
3	Total exempt function expenditures				
	line 17b			▶ \$	
4	Did the filing organization file Form	1120-POL for this year?		90 COTTON TO A TO COTTON TO A TOTAL CONTRACTOR AND A TOTAL CONTRACTO	Yes No
5	Enter the names, addresses and er	nployer identification number (EIN	l) of all section 527 pol	litical organizations to whic	h the filing organization
	made payments. For each organiza				
	contributions received that were pr				te segregated fund or a
	political action committee (PAC). If	additional space is needed, provi	de information in Part I	V.	
	(a) Name	(b) Address	(c) EIN	(d) Amount paid from filing organization's	(e) Amount of political contributions received and
				funds. If none, enter -0-	promptly and directly
					delivered to a separate political organization.
					If none, enter -0
_					
-					
_					
_					

	Alliance Defending			54-166	
Part II-A Complete if the org	anization is exem	npt under section	1 501(c)(3) and file	ed Form 5768 (el	ection under
section 501(h)).			B 1 1 1 1 1 1 1 1 1		- I I
12. 12	ion belongs to an affilia		Part IV each affiliated	group member's name	e, address, EIN,
	e of excess lobbying e	Control of the contro	datama anaka		
B Check Lifthe filing organizat	ion checked box A and	a "limited control" prov	visions apply.	(a) Filing	(b) Affiliated group
	s on Lobbying Expend litures" means amour			organization's totals	totals
1a Total lobbying expenditures to influ	ence public opinion (g	rassroots lobbying)		42,903.	
b Total lobbying expenditures to influ				153,	
c Total lobbying expenditures (add lin				43,056.	
d Other exempt purpose expenditure				80,547,970.	
e Total exempt purpose expenditure:	s (add lines 1c and 1d)	23.00.000000000000000000000000000000000		80,591,026.	
f Lobbying nontaxable amount. Ente			And the second s	1,000,000.	
If the amount on line 1e, column (a) o	r (b) is: The lobb	ying nontaxable amo	ount is:		
Not over \$500,000	20% of th	ne amount on line 1e.			
Over \$500,000 but not over \$1,000	,000 \$100,000	plus 15% of the exce	ess over \$500,000.		
Over \$1,000,000 but not over \$1,50	00,000 \$175,000	plus 10% of the exce	ess over \$1,000,000.		
Over \$1,500,000 but not over \$17,4	000,000 \$225,000) plus 5% of the exces	s over \$1,500,000.		
Over \$17,000,000	\$1,000,0	00.			
g Grassroots nontaxable amount (en	ter 25% of line 1f)			250,000.	
h Subtract line 1g from line 1a. If zero	o or less, enter -0-			0.	
i Subtract line 1f from line 1c. If zero	or less, enter -0-	***************************************		0.	
j If there is an amount other than zer reporting section 4911 tax for this		, ,	tion file Form 4720		Yes No
(Some organizations th	at made a section 50	raging Period Under 9 1(h) election do not h te instructions for lin	nave to complete all c	f the five columns b	elow.
	Lobbying Expend	ditures During 4-Yea	r Averaging Period		
Calendar year (or fiscal year beginning in)	(a) 2018	(b) 2019	(c) 2020	(d) 2021	(e) Total
2a Lobbying nontaxable amount	1,000,000.	1,000,000.	1,000,000.	1,000,000.	4,000,000
b Lobbying ceiling amount (150% of line 2a, column(e))					6,000,000
					I

6,108. 13,391. 20,073, 43,056 82,628. c Total lobbying expenditures 250,000 250,000. 250,000 1,000,000. 250,000. d Grassroots nontaxable amount e Grassroots ceiling amount 1,500,000. (150% of line 2d, column (e)) 2,734. 13,213. 19,193. 42,903. 78,043. f Grassroots lobbying expenditures

Schedule C (Form 990) 2021

Part II-B | Complete if the organization is exempt under section 501(c)(3) and has NOT filed Form 5768 (election under section 501(h)).

or e	ach "Yes" response on lines 1a through 1i below, provide in Part IV a detailed description	(a	1)	(b)
f th	e lobbying activity	Yes	No	Amo	ount
1	During the year, did the filing organization attempt to influence foreign, national, state, or	da inst			
	local legislation, including any attempt to influence public opinion on a legislative matter				
	or referendum, through the use of:	LEID VOI		J 34	
а	Volunteers?				
b	Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?			W. 25-11	
С	Media advertisements?				
d	Mailings to members, legislators, or the public?				
	Publications, or published or broadcast statements?				
	Grants to other organizations for lobbying purposes?				
a	Direct contact with legislators, their staffs, government officials, or a legislative body?				
h	Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?				
ì	Other activities?				
	Total. Add lines 1c through 1i				
	Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?				
	If "Yes," enter the amount of any tax incurred under section 4912				
	If "Yes," enter the amount of any tax incurred by organization managers under section 4912				
	If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?				
a	t III-A Complete if the organization is exempt under section 501(c)(4), section	on 501(c)	(5), or se	ection	
	501(c)(6).	(4)(4)	50.00		
_	V. IV. I			Yes	N
1	Were substantially all (90% or more) dues received nondeductible by members?		1		
	Were substantially all (90% or more) dues received nondeductible by members? Did the organization make only in-house lobbying expenditures of \$2,000 or less?				
1 2 3 Pa	Did the organization make only in-house lobbying expenditures of \$2,000 or less? Did the organization agree to carry over lobbying and political campaign activity expenditures from the till-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered	ne prior yea	2 r? 3 (5), or se	ection	ne 3,
2 3 Pa	Did the organization make only in-house lobbying expenditures of \$2,000 or less? Did the organization agree to carry over lobbying and political campaign activity expenditures from the till-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered answered "Yes."	ne prior yea	2 r? 3 (5), or se	ection	ne 3,
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2 3 2 1	Did the organization make only in-house lobbying expenditures of \$2,000 or less? Did the organization agree to carry over lobbying and political campaign activity expenditures from the till-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered answered "Yes." Dues, assessments and similar amounts from members Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenditures)	ne prior yea on 501(c) "No" OF	2 7? 3 (5), or se R (b) Part	ection	ne 3,
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2 3 1 2 3 4	Did the organization make only in-house lobbying expenditures of \$2,000 or less? Did the organization agree to carry over lobbying and political campaign activity expenditures from the till-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered answered "Yes." Dues, assessments and similar amounts from members Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of politic expenses for which the section 527(f) tax was paid). Current year Carryover from last year Total Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the exceeds the organization agree to carryover to the reasonable estimate of nondeductible lobbying and expenditure next year? Taxable amount of lobbying and political expenditures. See instructions IV Supplemental Information ide the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5; Part II-A (affiliated group)	ne prior yea on 501(c) "No" OF cal	2 3 (5), or se (b) Pari 1 2a 2b 2c 3	ection t III-A, lin	
2 3 1 2 3 4	Did the organization make only in-house lobbying expenditures of \$2,000 or less? Did the organization agree to carry over lobbying and political campaign activity expenditures from the till-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered answered "Yes." Dues, assessments and similar amounts from members Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of politic expenses for which the section 527(f) tax was paid). Current year Carryover from last year Total Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the exceeds the organization agree to carryover to the reasonable estimate of nondeductible lobbying and expenditure next year? Taxable amount of lobbying and political expenditures. See instructions IV Supplemental Information ide the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5; Part II-A (affiliated group)	ne prior yea on 501(c) "No" OF cal	2 3 (5), or se (b) Pari 1 2a 2b 2c 3	ection t III-A, lin	
2 a b c 3 4	Did the organization make only in-house lobbying expenditures of \$2,000 or less? Did the organization agree to carry over lobbying and political campaign activity expenditures from the till-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered answered "Yes." Dues, assessments and similar amounts from members Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of politic expenses for which the section 527(f) tax was paid). Current year Carryover from last year Total Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the exceeds the organization agree to carryover to the reasonable estimate of nondeductible lobbying and expenditure next year? Taxable amount of lobbying and political expenditures. See instructions IV Supplemental Information ide the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5; Part II-A (affiliated group)	ne prior yea on 501(c) "No" OF cal	2 3 (5), or se (b) Pari 1 2a 2b 2c 3	ection t III-A, lin	

SCHEDULE D

(Form 990)

Department of the Treasury Internal Revenue Service

Name of the organization

Supplemental Financial Statements

► Complete if the organization answered "Yes" on Form 990,
Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

► Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

Employer identification number

Open to Public Inspection

Alliance Defending Freedom 54-1660459 Part I Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the

	organization answered "Yes" on Form 990, Part IV, line 6.		
		(a) Donor advised funds	(b) Funds and other accounts
1	Total number at end of year		
2	Aggregate value of contributions to (during year)		
3	Aggregate value of grants from (during year)		
4	Aggregate value at end of year		
5	Did the organization inform all donors and donor advisors in writing	ng that the assets held in donor advise	ed funds
_	are the organization's property, subject to the organization's excl		
6	Did the organization inform all grantees, donors, and donor advis		
Ū	for charitable purposes and not for the benefit of the donor or do		
	impermissible private benefit?		
Pai			0.5424593.550.000.340.000.000
1	Purpose(s) of conservation easements held by the organization (
	Preservation of land for public use (for example, recreation		historically important land area
	Protection of natural habitat		certified historic structure
	Preservation of open space		
2	Complete lines 2a through 2d if the organization held a qualified	conservation contribution in the form of	of a conservation easement on the last
_	day of the tax year.	oondorvation oonandation in the form o	Held at the End of the Tax Year
а	Total number of conservation easements		2a
b		,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	
C	Number of conservation easements on a certified historic structu		
d	Number of conservation easements included in (c) acquired after		.000
u	listed in the National Register	· ·	2d
3	Number of conservation easements modified, transferred, release		
3	year	ed, extinguished, or terminated by the	organization during the tax
4	Number of states where property subject to conservation easem	ent is located	
5	Does the organization have a written policy regarding the periodi		
•	violations, and enforcement of the conservation easements it hol		Yes No
6	Staff and volunteer hours devoted to monitoring, inspecting, han		
	>		3 ,
7	Amount of expenses incurred in monitoring, inspecting, handling	of violations, and enforcing conservat	ion easements during the year
	▶ \$.
8	Does each conservation easement reported on line 2(d) above sa	atisfy the requirements of section 170(n)(4)(B)(i)
	and section 170(h)(4)(B)(ii)?		
9	In Part XIII, describe how the organization reports conservation e		
	balance sheet, and include, if applicable, the text of the footnote		
	organization's accounting for conservation easements.		
Pa		rt, Historical Treasures, or Ot	her Similar Assets.
	Complete if the organization answered "Yes" on Form 990		
1a	If the organization elected, as permitted under FASB ASC 958, n	ot to report in its revenue statement a	nd balance sheet works
	of art, historical treasures, or other similar assets held for public	exhibition, education, or research in fu	therance of public
	service, provide in Part XIII the text of the footnote to its financial	I statements that describes these item	S.
b	If the organization elected, as permitted under FASB ASC 958, to	o report in its revenue statement and b	palance sheet works of
	art, historical treasures, or other similar assets held for public exh	— ·	
	provide the following amounts relating to these items:		
	(i) Revenue included on Form 990, Part VIII, line 1		> \$
	(ii) Assets included in Form 990, Part X		
2	If the organization received or held works of art, historical treasur		
_	the following amounts required to be reported under FASB ASC		g, p
а	Revenue included on Form 990, Part VIII, line 1	_	> \$
	Assets included in Form 990, Part X		
			THE PERSON NAMED IN COLUMN 1

1660459 Page 2 Assets(continued)
in Part XIII.
Yes No art IV, line 9, or
Yes No
Amount
Yes No
1 11
s back (e) Four years back ,750. 7,306,059.
923. 1,003,482.
690. 400,209.
,000. 40,000.
,363. 8,669,750.
on Yes No

Sche	dule D (Form 990) 2021 Alliance De	fending Freedom				5 4	4-16604	59	Pa	age 2
	t III Organizations Maintaining C	collections of Ar	t, Historical Tre	easures, or	Other	Simila	r Asset	t s /contir	nued)	
3	Using the organization's acquisition, accessi	on, and other records	s, check any of the	following that	make sig	nificant u	se of its			
	collection items (check all that apply):									
а	Public exhibition	d		nange prograr	n					
b	Scholarly research	e	Other							
С	Preservation for future generations									
4	Provide a description of the organization's co	ollections and explain	how they further th	ne organizatio	n's exem	pt purpos	se in Part	: XIII.		
5	During the year, did the organization solicit of	r receive donations o	f art, historical treas	sures, or other	r similar a	assets		T.	-	ń
	to be sold to raise funds rather than to be m							Yes	-	No
Pai	t IV Escrow and Custodial Arran		te if the organization	n answered "ነ	es" on F	Form 990,	Part IV,	line 9, o	r	
	reported an amount on Form 990, Pa									
1a	Is the organization an agent, trustee, custod							٦		٦
	on Form 990, Part X?				and the same			Yes		No
b	If "Yes," explain the arrangement in Part XIII	and complete the foll	lowing table:			r - r		A		
								Amoun	L	
	Beginning balance					1c				
	Additions during the year									_
е	Distributions during the year									_
f	Ending balance					1f		1	-	T.,
	Did the organization include an amount on F					у?	+44444	Yes	=	No
	If "Yes," explain the arrangement in Part XIII					,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,			_	
ra	rt V Endowment Funds. Complete	(a) Current year	(b) Prior year	(c) Two years			ars back	(e) Fnu	r vears	hack
		17,920,012.		11,404			9,750.		,306,	
	Beginning of year balance	5,976,372.	13,350,786.	2,415			3,923.		003	_
	Contributions		3,691,886.		334.		30,690.	_		209
	Net investment earnings, gains, and losses	-3,094,778. 505,777.	503,091,		,746.		30,000.			000.
	Grants or scholarships	303,777.	303,031.	101	, , 40.		70,000.		10	000.
е	Other expenditures for facilities									
	and programs									
	Administrative expenses	20,295,829.	17,920,012.	13,350	786	11 40	14,363.	8	,669	750.
g	End of year balance Provide the estimated percentage of the cur				,		1			
2	Board designated or quasi-endowment	7.9176	%	ij) Held as.						
a	Permanent endowment 92.0824	%	-/"							
		 /5								
	The percentages on lines 2a, 2b, and 2c sho									
За	Are there endowment funds not in the posse	•	ition that are held a	nd administer	ed for th	e organiza	ation			
ou	by:	socion or the organize				g			Yes	No
	(i) Unrelated organizations							3a(i)		Х
	(ii) Related organizations							- 411	Х	
b	If "Yes" on line 3a(ii), are the related organize								х	
4	Describe in Part XIII the intended uses of the									
-	rt VI Land, Buildings, and Equipm								_	
	Complete if the organization answere	ed "Yes" on Form 990	, Part IV, line 11a. S	See Form 990,	Part X, I	ine 10.				
•	Description of property	(a) Cost or of basis (investm		or other (other)		cumulated	d	(d) Boo	k valu	е
12	Land	_ ` _		,000,000.		in a		2	,000	,000.
	Buildings			410,004.		8,293,	615.		,116	-
	Leasehold improvements			,009,067.		1,136,6			_	,450.
	Equipment	4934		,681,022.		10,974,		2	,706	_

Schedule D (Form 990) 2021

522,547.

33,218,284.

43,309.

565,856,

e Other.

Total. Add lines 1a through 1e. (Column (d) must equal Form 990, Part X, column (B), line 10c.)

Schedule D (Form 990) 2021 Alliance Defendi	ng Freedom	54-1	.660459 Page 3
Part VII Investments - Other Securities.			
Complete if the organization answered "Yes"	on Form 990, Part IV, line 1		
(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cost or end	-of-year market value
(1) Financial derivatives			
(2) Closely held equity interests			
(3) Other			
(A)			
(B)			
(C)			
(D)			
(E)			
(F)			
(G)			
(H)			
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 12.)			
Part VIII Investments - Program Related.	(diamond to the state of the st		
Complete if the organization answered "Yes	on Form 990. Part IV. line 1	11c. See Form 990, Part X, line 13.	
(a) Description of investment	(b) Book value	(c) Method of valuation; Cost or end	-of-vear market value
9	(2) 23011 14133		
<u>(1)</u>			
(2)			
(3)			
(4)			
(5)			
(6)			
(8)			
(9)			
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 13.)			
Part IX Other Assets.	F 000 D+	111 C F 000 D1 V Fr- 15	
Complete if the organization answered "Yes		Tid. See Form 990, Part X, lifte 15.	(b) Book value
) Description		
(1) Security deposits			271,009
(2) Due from related organizations			1,422,817
(3) Investments held by the Foundation			17,825,929
(4)			
(5)			
(6)			
(7)			
(8)			
(9)			
Total. (Column (b) must equal Form 990, Part X, col. (B) lin	ne 15.)	>	19,519,755
Part X Other Liabilities.			
Complete if the organization answered "Yes	on Form 990, Part IV, line	11e or 11f. See Form 990, Part X, line 25	
1. (a) Description of liability			(b) Book value
(1) Federal income taxes			
(2) Deferred Rent Payable			809,256
(3)			
(4)			
(5)			
(6)			
(7)			
(8)			
(9)			
Total, (Column (b) must equal Form 990, Part X, col. (B) li	ne 25 l	b	809,256

2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the

organization's liability for uncertain tax positions under FASB ASC 740. Check here if the text of the footnote has been provided in Part XIII... Schedule D (Form 990) 2021

I ai	Reconciliation of Revenue per Audited Financial States Complete if the organization answered "Yes" on Form 990, Part IV, lir	ne 12a			
1	Total revenue, gains, and other support per audited financial statements			1	101,618,694.
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:	************************			
	Net unrealized gains (losses) on investments	2a	-5,232,562.	. 5	
	Donated services and use of facilities		1,544,898.	11.0	
	Recoveries of prior year grants			12	
	Other (Describe in Part XIII.)		932,889.	DE.	
	Add lines 2a through 2d			2e	-2,754,775
3	Subtract line 2e from line 1			3	104,373,469,
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:			8.1	
	Investment expenses not included on Form 990, Part VIII, line 7b	4a	116,644.		
	Other (Describe in Part XIII.)			1 17	
	Add lines 4a and 4b			4c	116,644.
5				5	104,490,113.
	rt XII Reconciliation of Expenses per Audited Financial St			Return	١.
	Complete if the organization answered "Yes" on Form 990, Part IV, li				
1	Total expenses and losses per audited financial statements			1	84,259,246.
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:				
а	Donated services and use of facilities	2a	1,544,898.	- 1	
b	Prior year adjustments	2b		in all	
C	Other losses	2c		100	
d	Other (Describe in Part XIII.)	2d	532,448.		
е	Add lines 2a through 2d			2e	2,077,346.
3	Subtract line 2e from line 1			3	82,181,900.
4	Amounts included on Form 990, Part IX, line 25, but not on line 1	1 ~ 1			
а	Investment expenses not included on Form 990, Part VIII, line 7b	4a	116,644.	100	
b	Other (Describe in Part XIII.)	4h	-987,069.	1000	
C	Add lines 4a and 4b			4c	-870,425.
5	Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 1			4c 5	-870,425. 81,311,475.
5 Pa	Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 1 rt XIII Supplemental Information.	8.)		5	81,311,475.
5 Pa	Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 1	4; Part IV, lines 1b	and 2b; Part V, line	5	81,311,475.
5 Pa	Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 1 rt XIII Supplemental Information. ide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and	4; Part IV, lines 1b	and 2b; Part V, line	5	81,311,475.
Pa Prov lines	Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 1 rt XIII Supplemental Information. ide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide a	4; Part IV, lines 1b	and 2b; Part V, line	5	81,311,475.
Pa Prov lines	Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 1 rt XIII Supplemental Information. ide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and	4; Part IV, lines 1b	and 2b; Part V, line	5	81,311,475.
Prov lines	Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 1 rt XIII Supplemental Information. ide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide a	4; Part IV, lines 1b any additional inform	and 2b; Part V, line	5	81,311,475.
Provinces Part	Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 1 rt XIII Supplemental Information. ide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide a t V, line 4: Foundation, a related organization, maintains the endowner.	4; Part IV, lines 1b any additional inform	and 2b; Part V, line	5	81,311,475.
Provinces Part	Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 1 rt XIII Supplemental Information. ide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide a to V, line 4:	4; Part IV, lines 1b any additional inform	and 2b; Part V, line	5	81,311,475.
Prov lines	Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 1 rt XIII Supplemental Information. ide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide a t V, line 4: Foundation, a related organization, maintains the endowner.	4; Part IV, lines 1b any additional inform	and 2b; Part V, line	5	81,311,475.
Prov lines	Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 1 rt XIII Supplemental Information. ide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide a to V, line 4: Foundation, a related organization, maintains the endowned ancially support Alliance Defending Freedom in achieving in achieving in the support Alliance Defending Freedom in achieving in the endowned ancially support Alliance Defending Freedom in achieving in the endowned ancially support Alliance Defending Freedom in achieving in the endowned ancially support Alliance Defending Freedom in achieving in the endowned ancially support Alliance Defending Freedom in achieving in the endowned ancially support Alliance Defending Freedom in achieving in the endowned ancially support Alliance Defending Freedom in achieving in the endowned ancially support Alliance Defending Freedom in achieving in the endowned ancially support Alliance Defending Freedom in achieving in the endowned ancially support Alliance Defending Freedom in achieving in the endowned ancially support Alliance Defending Freedom in achieving in the endowned ancially support Alliance Defending Freedom in achieving in the endowned ancially support Alliance Defending Freedom in achieving in the endowned ancially support Alliance Defending Freedom in achieving in the endowned ancial support Alliance Defending Freedom in achieving in the endowned ancial support Alliance Defending Freedom in achieving in the endowned ancial support Alliance Defending Freedom in achieving in the endowned ancient and the endowned ancient ancient and the endowned ancient and the endowned ancient and the endowned ancient ancient and the endowned ancient ancient ancient ancient and the endowned ancient ancient ancient ancient ancient ancient anci	4; Part IV, lines 1b any additional inform	and 2b; Part V, line	5	81,311,475.
Prov lines	Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 1 rt XIII Supplemental Information. ide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide a to V, line 4: Foundation, a related organization, maintains the endowned ancially support Alliance Defending Freedom in achieving in achieving in the support Alliance Defending Freedom in achieving in the endowned ancially support Alliance Defending Freedom in achieving in the endowned ancially support Alliance Defending Freedom in achieving in the endowned ancially support Alliance Defending Freedom in achieving in the endowned ancially support Alliance Defending Freedom in achieving in the endowned ancially support Alliance Defending Freedom in achieving in the endowned ancially support Alliance Defending Freedom in achieving in the endowned ancially support Alliance Defending Freedom in achieving in the endowned ancially support Alliance Defending Freedom in achieving in the endowned ancially support Alliance Defending Freedom in achieving in the endowned ancially support Alliance Defending Freedom in achieving in the endowned ancially support Alliance Defending Freedom in achieving in the endowned ancially support Alliance Defending Freedom in achieving in the endowned ancially support Alliance Defending Freedom in achieving in the endowned ancial support Alliance Defending Freedom in achieving in the endowned ancial support Alliance Defending Freedom in achieving in the endowned ancial support Alliance Defending Freedom in achieving in the endowned ancient and the endowned ancient ancient and the endowned ancient and the endowned ancient and the endowned ancient ancient and the endowned ancient ancient ancient ancient and the endowned ancient ancient ancient ancient ancient ancient anci	4; Part IV, lines 1b any additional inform	and 2b; Part V, line	5	81,311,475.
Particular objects	Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 1 rt XIII Supplemental Information. ide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide a t V, line 4: Foundation, a related organization, maintains the endowmentally support Alliance Defending Freedom in achieving inectives.	4; Part IV, lines 1b any additional inform	and 2b; Part V, line	5	81,311,475.
Particular objects	Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 1 rt XIII Supplemental Information. ide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide a to V, line 4: Foundation, a related organization, maintains the endowned ancially support Alliance Defending Freedom in achieving in achieving in the support Alliance Defending Freedom in achieving in the endowned ancially support Alliance Defending Freedom in achieving in the endowned ancially support Alliance Defending Freedom in achieving in the endowned ancially support Alliance Defending Freedom in achieving in the endowned ancially support Alliance Defending Freedom in achieving in the endowned ancially support Alliance Defending Freedom in achieving in the endowned ancially support Alliance Defending Freedom in achieving in the endowned ancially support Alliance Defending Freedom in achieving in the endowned ancially support Alliance Defending Freedom in achieving in the endowned ancially support Alliance Defending Freedom in achieving in the endowned ancially support Alliance Defending Freedom in achieving in the endowned ancially support Alliance Defending Freedom in achieving in the endowned ancially support Alliance Defending Freedom in achieving in the endowned ancially support Alliance Defending Freedom in achieving in the endowned ancial support Alliance Defending Freedom in achieving in the endowned ancial support Alliance Defending Freedom in achieving in the endowned ancial support Alliance Defending Freedom in achieving in the endowned ancient and the endowned ancient ancient and the endowned ancient and the endowned ancient and the endowned ancient ancient and the endowned ancient ancient ancient ancient and the endowned ancient ancient ancient ancient ancient ancient anci	4; Part IV, lines 1b any additional inform	and 2b; Part V, line	5	81,311,475.
Part ADF fine object Part	Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 1 rt XIII Supplemental Information. ide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide a t V, line 4: Foundation, a related organization, maintains the endowmentally support Alliance Defending Freedom in achieving inectives.	4; Part IV, lines 1b any additional inform	and 2b; Part V, line nation.	5	81,311,475.
Part ADF	Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 1 rt XIII Supplemental Information. ide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide a t V, line 4: Foundation, a related organization, maintains the endowner ancially support Alliance Defending Freedom in achieving it ectives.	4; Part IV, lines 1b any additional information	and 2b; Part V, line nation.	5	81,311,475.
Part fine object Ren	Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 1 rt XIII Supplemental Information. ide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide a t V, line 4: Foundation, a related organization, maintains the endowner ancially support Alliance Defending Freedom in achieving it ectives. t XI, Line 2d - Other Adjustments: msactions related to excluded ADFI entities t expense included on Part VIII, Line 6b	4; Part IV, lines 1b any additional information to the state of the st	and 2b; Part V, line anation.	5	81,311,475.
Part fine object Ren	Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 1 rt XIII Supplemental Information. ide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide a t V, line 4: Foundation, a related organization, maintains the endowned ancially support Alliance Defending Freedom in achieving it ectives. t XI, Line 2d - Other Adjustments:	4; Part IV, lines 1b any additional information. ent to .ts	and 2b; Part V, line anation.	5	81,311,475.
Part fina obj	Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 1 rt XIII Supplemental Information. ide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide a t V, line 4: Foundation, a related organization, maintains the endowner ancially support Alliance Defending Freedom in achieving it ectives. t XI, Line 2d - Other Adjustments: msactions related to excluded ADFI entities t expense included on Part VIII, Line 6b	4; Part IV, lines 1b any additional information to the state of the st	and 2b; Part V, line anation.	5	81,311,475.

Schedule D (Form 990) 2021 Alliance Defending Freedom	54-1660459	Page 5
Part XIII Supplemental Information (continued)		
Rent expense included on Part VIII, Line 6b 532	448.	
Part XII, Line 4b - Other Adjustments:		
Excluded ADFI entity activity -987,	069.	
Schedule D, Part V, Lines 1a and 1f, Columns (a) through (e)		
The previously-reported administrative expenses in Part V_{ℓ} Line 1f		
columns (b) through (e) have been updated to remove expenses that were	not	
directly charged to the endowment funds. The beginning and ending balan	ces	
have been updated accordingly.		
Form 990, Schedule D, Part IX:		
Investments Held by the Foundation of \$17,825,929 represents investment		
assets of the ministry that are held and managed by the Foundation.		
assets of the ministry that are nerd and managed by the roundation.		
		_

SCHEDULE F (Form 990)

Statement of Activities Outside the United States

➤ Complete if the organization answered "Yes" on Form 990, Part IV, line 14b, 15, or 16.

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service

Name of the organization

➤ Attach to Form 990.

➤ Go to www.irs.gov/Form990 for instructions and the latest information.

Employer identification number

Alliance Defending Freedom

54-1660459

		ctivities Ou	tside the United States. Comple	te if the organization answered "\	es" on
Form 990, Part IV	/, line 14b.				
 For grantmakers. Does 	the organization	n maintain recor	ds to substantiate the amount of its gra		
the grantees' eligibility fo	or the grants or a	assistance, and	the selection criteria used to award the	grants or assistance?	Yes No
•	ribe in Part V the	e organization's	procedures for monitoring the use of its	grants and other assistance out	side the
United States.				consistent and	
			an be duplicated if additional space is n		(6) T-+-
(a) Region	(b) Number of offices		(d) Activities conducted in the region (by type) (such as, fundraising, pro-	(e) If activity listed in (d) is a program service,	(f) Total expenditures
	in the region	employees, agents, and independent	gram services, investments, grants to	describe specific type	for and
		contractors	recipients located in the region)	of service(s) in the region	investments in the region
		in the region	07- 02		III the region
East Asia and the			Grants to Recipients		
Pacific	۱ ,	0	Located in Region		95,063.
1401110		, , , , , , , , , , , , , , , , , , ,	Bootest III Region		33,003.
			Grants to Recipients		
Europe	0	0	Located in Region		2,174,412.
•					
Middle East and			Grants to Recipients		
North Africa	0	0	Located in Region		4,000.
			Grants to Recipients		
North America	0	0	Located in Region		17,782.
			Grants to Recipients		
South Asia		0	Located in Region		698,776.
- South ASIA		· ·	bocatea in Region		030,770.
			Grants to Recipients		
Sub-Saharan Africa	0	0	Located in Region		71,037.
2					
			Grants to Recipients		
South America	0	0	Located in Region		54,309.
			[
P			Duranta ta Parti i i		
Russia and	"	_	Grants to Recipients		1 705
Neighboring States	0	0	Located in Region	United the second of the secon	1,785.
3 a Subtotal	9	,			3,117,104.
b Total from continuation	1	23			3,050,297.
sheets to Part I					5,030,237.
c Totals (add lines 3a and 3b)	1	23			6,167,461.
and way					

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule F (Form 990) 2021

Schedule F (Form 990) Part I Continuation	Alliance Def	ending Freed	om	54-1660459	Page 1
Part I Continuation			1. (Schedule F (Form 990), Part I, line 3		
(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i.e., fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in region	(f) Total expenditures for region
Europe	1	23	Program Services	Human Rights Legal Work	3,050,297.
Totals >	1	23			3,050,297.

54-1660459

Schedule F (Form 990) 2021

Part II Grants and Other Assistance to Organizations or Entities Outside the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 15, for any recipient who received more than \$5,000. Part II can be duplicated if additional space is needed.

1 (a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of noncash assistance	(h) Description of noncash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		Bast Asia and the Pacific	Human Rights Legal Work	21,063.	Wire Transfer	.0		
		Bast Asia and the Pacific	Human Rights Legal Work	10,000.Wire	Wire Transfer	ö		
		East Asia and the Pacific	Human Rights Legal Work	20,000.Wire	Wire Transfer	*0		Ŷ
		East Asia and the Pacific	Human Rights Legal Nork	10,000.	Wire Transfer	0.		
		East Asia and the Pacific	Human Rights Legal Nork	29,000.	Wire Transfer	.0		
		Burope	Human Rights Legal Work	33,870.	Wire Transfer	0,		
		Burope	Human Rights Legal Work	15,000.Wire	Wire Transfer	Ö	1	
		Europe	Human Rights Legal Work	6,952.	6,952.Wire Transfer	0.		
2 Enter total number of exempt 501(c)(3) organical	f recipient organizatio	Enter total number of recipient organizations listed above that are exempt 501(cl(3) organization by the IRS, or for which the grantee	Enter total number of recipient organizations listed above that are recognized as charities by the foreign country, recognized as a tax exempt 501(c)(3) organization by the IRS, or for which the grantee or counsel has provided a section 501(c)(3) equivalency letter	foreign country,	recognized as a tax uivalency letter	^		0
ים יים יים יים יים יים יים יים יים יים	the same of the sa			1-11-11				

3 Enter total number of other organizations or entities

Schedule F (Form 990) 2021

	Alliance Grants and Other A	Alliance Defending Freedom and Other Assistance to Organizat	ions o	United States.	\$4-1660459 Schedule F (Form 990)	90), Part II, line 1)	(h) Description	Page 2
(b) IRS code section and EIN (if applicable)	(c) Reg	lion	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(n) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
Burope	urope		Human Rights Legal Work	12,000,Wire	Wire Transfer	0.		
Europe	пгоре		Human Rights Legal Work	10,037.6	10,037,Wire Transfer	0.		
Burope	urope		Human Rights Legal Work	17,000,Wire	Wire Transfer	0.		
Europe	urope		Human Rights Legal Work	8,087.	Wire Transfer	0.		
Europe	nrope		Human Rights Legal Work	18,666	18,666, Wire Transfer	0.		
Burope	edoπη		Human Rights Legal Work	20,000,wire	Vire Transfer	0		
Rurope	urope		Human Rights Legal Work	20,000.	20,000.Wire Transfer	0		
Europe	nrope		Human Rights Legal Work	8,300.	8,300 wire Transfer	0.		
North America	forth America		Human Rights Legal Work	10,000 Wire	Wire Transfer	0.		

Schedule F (Form 990) Part II Continuation or	Alliance Grants and Other	Alliance Defending Freedom nd Other Assistance to Organizat	(Form 990) 54-1660459 Continuation of Grants and Other Assistance to Organizations or Entities Outside the United States. (Schedule F (Form 990), Part II, line 1)	United States.	54-1660459 (Schedule F (Form 990)	159 90), Part II, line 1		Page 2
1 (a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		South America	Human Rights Legal Work	5,920.	920, Wire Transfer	0.		
		South America	Human Rights Legal Work	, 687, 6	789, Wire Transfer	0.		
		South America	Human Rights Legal Work	.000,6	9,000.wire Transfer	0.		
		South America	Human Rights Legal Work	8,000.	8,000.Wire Transfer	0.		
		South America	Human Rights Legal Work	5,800.	800, Wire Transfer	.0		
		South Asia	Human Rights Legal Work	5,700.	700,Wire Transfer	*0		
		South Asia	Human Rights Legal Work	12,500.	500, Wire Transfer	.0		
		Sub-Saharan Africa	Human Rights Legal Work	15,000,	15,000, Wire Transfer	0.		
		Sub-Saharan Africa	fuman Rights Legal Work	27,850.	27,850.Wire Transfer	*0		

Page 2		ription (i) Method of cash valuation (book, FMV, ance appraisal, other)									
Alliance Defending Freedom	, line 1)	nt of (h) Description sh of non-cash oce assistance	0.	0.	0.	0.	0.	0.	.0	0	
	1 990), Part II	(g) Amount of non-cash assistance									
	(Schedule F (Forn	(f) Manner of cash disbursement	10,000,Wire Transfer	,342,Wire Transfer	639,882,Wire Transfer	387,167.Wire Transfer	101,740.Wire Transfer	351,815,Wire Transfer	500,742,Wire Transfer	671,378,Wire Transfer	
	e United States.	(e) Amount of cash grant	10,000.	13,342,	639,882.	387,167.	101,740.	351,815.	500,742.	671,378.	
	Continuation of Grants and Other Assistance to Organizations or Entities Outside the United States. (Schedule F (Form 990), Part II, line 1)	(d) Purpose of grant	Human Rights Legal Work								
		(c) Region	Sub-Saharan Africa	Sub-Saharan Africa	Europe - ADFI	Burope - ADFI	Burope - ADFI	Burope - ADFI	Burope - ADFI	South Asia - ADFI	
	Grants and Other	(b) IRS code section and EIN (if applicable)									
Schedule F (Form 990)	Part II Continuation of	1 (a) Name of organization									

Page 3

Schedule F (Form 990) 2021 Alliance Defending Freedom
Schedule F (Form 990) 2021

Part III Grants and Other Assistance to Individuals Outside the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 16.

Schedule F (Form 990) 2021 (h) Method of valuation (book, FMV, appraisal, other) (g) Description of noncash assistance (f) Amount of noncash assistance 0 0 (e) Manner of cash disbursement 6,300. Wire transfer 12,600 Wire transfer (c) Number of (d) Amount of recipients cash grant Part III can be duplicated if additional space is needed. (b) Region South America Europe (a) Type of grant or assistance Scholarship Scholarship

Schedu	Jle F (Form 990) 2021 Alliance Defending Freedom	54-1660459	Page 4
Part	IV Foreign Forms		
1	Was the organization a U.S. transferor of property to a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign Corporation (see Instructions for Form 926)	Yes	X No
2	Did the organization have an interest in a foreign trust during the tax year? If "Yes," the organization may be required to separately file Form 3520, Annual Return To Report Transactions With Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U.S. Owner (see Instructions for Forms 3520 and 3520-A; don't file with Form 990)	Yes	X No
3	Did the organization have an ownership interest in a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons With Respect to Certain Foreign Corporations (see Instructions for Form 5471)	Yes	X No
4	Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? If "Yes," the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund (see Instructions for Form 8621)	Yes	X No
5	Did the organization have an ownership interest in a foreign partnership during the tax year? If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons With Respect to Certain Foreign Partnerships (see Instructions for Form 8865)	Yes	X No
6	Did the organization have any operations in or related to any boycotting countries during the tax year? If "Yes," the organization may be required to separately file Form 5713, International Boycott Report (see Instructions for Form 5713; don't file with Form 990)	Yes	X No

Schedule F (Form 990) 2021

Schedule F	(Form 990) 2021 Alliance Defending Freedom	54-1660459	Page 5
Part V	Supplemental Information		4111102
	Provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (ad	ccounting method; amounts of	
	investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting	method); and Part III, column (c))
	(estimated number of recipients), as applicable. Also complete this part to provide any additiona		
Part I, L	ine 2:		
As part o	f the grant approval process for unaffiliated organizations		
internati	onal grant funding is reviewed and approved by relevant ADF and		
*			
ADFI lead	ership. When the organization approves a grant, the funds are		
-			
retained	by ADF and set aside to be used exclusively in furtherance of		
-			
the grant	request. Distributions are made pursuant to a written invoice		
7			
and renor	t demonstrating evidence of expenses actually incurred, time		
THE POPUL	C demonstrating Citables of Capenson Research, Institute, Cline		
actually	invested in furtherance of the goals supported by the grant, and		
accuarry	invested in furtherance of the gours supported by the grant, and		
a wanawt	as to the activities performed and goals achieved. Grants to ADF		
a report	as to the activities periormed and goars achieved, Grants to Abr		
-66111-6-	s are given according to ADF board-approved budgets with full		
allillace	s are given according to ADF board-approved budgets with full		
	to book the food our made the months that are actioned		
reporting	as to how the funds are used and the results that are achieved.		
Part I, 1	ine 3;		
-4.			
Expenditu	res are accounted for using the accrual method of accounting.		
-			
-			
-			
-			

SCHEDULE G (Form 990)

Supplemental Information Regarding Fundraising or Gaming Activities

Complete if the organization answered "Yes" on Form 990, Part IV, line 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a.

thore than \$10,000 on Form \$50-L2, line oa.

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service ► Attach to Form 990 or Form 990-EZ.

Go to www.irs.gov/Form990 for instructions and the latest information.

Name of the organization

Alliance Defending Freedom 54-1660459

Fundraising Activities. Complete if the organization answered "Yes" on Form 990, Part IV, line 17. Form 990-EZ filers are not required to complete this part. 1 Indicate whether the organization raised funds through any of the following activities. Check all that apply. X Mail solicitations e X Solicitation of non-government grants X Internet and email solicitations Solicitation of government grants X Phone solicitations Special fundraising events d In-person solicitations 2 a Did the organization have a written or oral agreement with any individual (including officers, directors, trustees, or No. X Yes key employees listed in Form 990, Part VII) or entity in connection with professional fundraising services? b If "Yes," list the 10 highest paid individuals or entities (fundraisers) pursuant to agreements under which the fundraiser is to be compensated at least \$5,000 by the organization. (iii) Did fundraiser have custody or control of contributions (v) Amount paid (vi) Amount paid (i) Name and address of individual (iv) Gross receipts to (or retained by) to (or retained by) (ii) Activity fundraiser or entity (fundraiser) from activity organization listed in col. (i) American Target Advertising -Yes No 9625 Surveyor Ct., Ste. 400, 318,000 Direct Mail Consulting Х 811,833 493,833. The Hibbard Group - P.O. Box 516 Hainesport NJ 08036 Radio Marketing Х 268,268 296,902 -28,634. MDS Communications - 545 West Juanita Ave. Mesa AZ 85210 x 209,126 105,547 103,580. Telemarketing 568,779. 1,289,227 720,449 Total 3 List all states in which the organization is registered or licensed to solicit contributions or has been notified it is exempt from registration or licensing. AL, AK, AZ, AR, CA, CO, CT, DE, FL, GA, HI, ID, IL, IN, IA, KS, KY, LA, ME, MD, MA, MI, MN, MS, MO MT NE NV NH NJ NM NY NC ND OH OK OR PA RI SC SD TN TX UT VT VA WA WV WI WY

Page 2

			(a) Event #1	(b) Event #2	(c) Other events	(d) Total events (add col. (a) through
۵			(event type)	(event type)	(total number)	col. (c))
Revenue						
è.	1	Gross receipts	-			
	2	Less: Contributions				
	3	Gross income (line 1 minus line 2)				
	4	Cash prizes				
SS	5	Noncash prizes				
xpense	6	Rent/facility costs				
Direct Expenses	7	Food and beverages				
	8	Entertainment				
	9	Other direct expenses				
	10	Direct expense summary. Add lines 4 throug				
		Net income summary. Subtract line 10 from				
	rt l		answered "Yes" on Forn	1 990, Part IV, line 19, or r	eported more than	
		\$15,000 on Form 990-EZ, line 6a.				
			(a) Bingo	(b) Pull tabs/instant	(c) Other gaming	(d) Total gaming (add
Hevenue			(a) bingu	bingo/progressive bingo	(c) Other gaming	col. (a) through col. (c
ě						
۱ ا	1	C		1		
-		Gross revenue				
		Gross revenue				
SS	2	Cash prizes				
Expenses						
Direct Expenses	2	Cash prizes				
Direct Expenses	2	Cash prizes Noncash prizes Rent/facility costs				
Direct Expenses	2 3 4 5	Cash prizes Noncash prizes Rent/facility costs Other direct expenses	Yes%	Yes%	Yes%	
Direct Expenses	2 3 4 5	Cash prizes Noncash prizes Rent/facility costs		Yes %	Yes %	
Direct Expenses	2 3 4 5	Cash prizes Noncash prizes Rent/facility costs Other direct expenses	Yes% No	No No	No	
Direct Expenses	2 3 4 5 6 7	Cash prizes Noncash prizes Rent/facility costs Other direct expenses Volunteer labor Direct expense summary. Add lines 2 through	Yes % No In 5 in column (d)	□ No	No No	
Direct Expenses	2 3 4 5	Cash prizes Noncash prizes Rent/facility costs Other direct expenses Volunteer labor	Yes % No In 5 in column (d)	□ No	No No	
	2 3 4 5 6 7 8	Cash prizes Noncash prizes Rent/facility costs Other direct expenses Volunteer labor Direct expense summary. Add lines 2 through	Yes % No sh 5 in column (d) 7 from line 1, column (d)	□ No	No No	
9	2 3 4 5 6 7 8	Cash prizes Noncash prizes Rent/facility costs Other direct expenses Volunteer labor Direct expense summary. Add lines 2 through the state (s) in which the organization conditions are summary.	Yes % No In 5 in column (d) 7 from line 1, column (d) lucts gaming activities: _	No No	No b	Yes
9 a	2 3 4 5 6 7 8 Entist	Cash prizes Noncash prizes Rent/facility costs Other direct expenses Volunteer labor Direct expense summary. Add lines 2 throug Net gaming income summary. Subtract line inter the state(s) in which the organization conduct organization licensed to conduct gaming a	Yes % No th 5 in column (d) from line 1, column (d) tucts gaming activities: activities in each of these	No states?	No b	Yes N
9 a	2 3 4 5 6 7 8 Entist	Cash prizes Noncash prizes Rent/facility costs Other direct expenses Volunteer labor Direct expense summary. Add lines 2 through the state (s) in which the organization conditions are summary.	Yes % No th 5 in column (d) from line 1, column (d) tucts gaming activities: activities in each of these	No states?	No b	Yes N
9 a	2 3 4 5 6 7 8 Entist	Cash prizes Noncash prizes Rent/facility costs Other direct expenses Volunteer labor Direct expense summary. Add lines 2 throug Net gaming income summary. Subtract line inter the state(s) in which the organization conduct organization licensed to conduct gaming a	Yes % No th 5 in column (d) from line 1, column (d) tucts gaming activities: activities in each of these	No states?	No b	Yes N
a b	2 3 4 5 6 7 8 Entist	Cash prizes Noncash prizes Rent/facility costs Other direct expenses Volunteer labor Direct expense summary. Add lines 2 throug Net gaming income summary. Subtract line inter the state(s) in which the organization conduct organization licensed to conduct gaming a 'No," explain:	Yes% No th 5 in column (d) 7 from line 1, column (d) tucts gaming activities: activities in each of these	No States?	No b	
9 a b	2 3 4 5 6 7 8 Entire in the state of the sta	Cash prizes Noncash prizes Rent/facility costs Other direct expenses Volunteer labor Direct expense summary. Add lines 2 through the gaming income summary. Subtract line inter the state(s) in which the organization conduct organization licensed to conduct gaming a "No," explain: ere any of the organization's gaming licenses in the state of the organization or the organization in the organization in the organization in the organization is gaming licenses in the organization of the organization's gaming licenses in the organization of the organization's gaming licenses in the organization or the organization's gaming licenses in the organization or the organization's gaming licenses in the organization'	Yes% No th 5 in column (d) 7 from line 1, column (d) tucts gaming activities: activities in each of these	states?erminated during the tax	No b	
9 a b	2 3 4 5 6 7 8 Entire in the state of the sta	Cash prizes Noncash prizes Rent/facility costs Other direct expenses Volunteer labor Direct expense summary. Add lines 2 throug Net gaming income summary. Subtract line inter the state(s) in which the organization conduct organization licensed to conduct gaming a 'No," explain:	Yes% No th 5 in column (d) 7 from line 1, column (d) tucts gaming activities: activities in each of these	states?erminated during the tax	No b	

Sch	nedule G (Form 990) 2021 Alliance Defending Freedom 54-	1660459	Page 3
11	Does the organization conduct gaming activities with nonmembers?	Yes	No
	Is the organization a grantor, beneficiary or trustee of a trust, or a member of a partnership or other entity formed		
	to administer charitable gaming?	Yes	☐ No
13	Indicate the percentage of gaming activity conducted in:		
	a The organization's facility	13a	%
	o An outside facility		%
1/	Enter the name and address of the person who prepares the organization's gaming/special events books and records:	- 1.00.1	
1-4	Litter the mattle and address of the person who prepares the organization a garming/apecial events books and records.		
	Name		
	Address >		
15a	a Does the organization have a contract with a third party from whom the organization receives gaming revenue?	Yes	No
b	o If "Yes," enter the amount of gaming revenue received by the organization > \$ and the amount		
	of gaming revenue retained by the third party > \$		
	c If "Yes," enter name and address of the third party:		
	5 11 7 55) Sitted Hallie and a data of the contract of the con		
	Name Name		
	Address		
16	Gaming manager information:		
10	daning manager mormation.		
	Name		
	Gaming manager compensation ▶ \$		
	Description of services provided		
	Director/officer Employee Independent contractor		
17	Mandatory distributions:		
	·		
č	a Is the organization required under state law to make charitable distributions from the gaming proceeds to	Yes	No
	retain the state gaming license?	3.55593.	
L	b Enter the amount of distributions required under state law to be distributed to other exempt organizations or spent in the organization's own exempt activities during the tax year ▶ \$	3	
Da	art IV Supplemental Information. Provide the explanations required by Part I, line 2b, columns (iii) and (v); and	Dort III. linon (0h 10h
1 6	15b, 15c, 16, and 17b, as applicable. Also provide any additional information. See instructions.	raitiii, iiiles s	, 3D, 10D,
-	100, 100, 10, and 110, as applicable. Also provide any additional information. See instructions.		
Sch	nedule G, Part I, Line 2b, List of Ten Highest Paid Fundraisers:		
(1)	Name of Fundraiser: American Target Advertising		
(i)	Address of Fundraiser: 9625 Surveyor Ct., Ste. 400, Manassas, VA 20110		
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Schedule G (Form 990) Alliance Defending Freedom Part IV Supplemental Information (continued)	54-1660459	Page 4
Part IV Supplemental Information (continued)		
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SCHEDULEI (Form 990)

Name of the organization Department of the Treasury Internal Revenue Service

Grants and Other Assistance to Organizations, Governments, and Individuals in the United States

Open to Public OMB No. 1545-0047

Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22.

► Go to www.irs.gov/Form990 for the latest information. ► Attach to Form 990.

Inspection

Employer identification number

Alliance Defending Freedom	nding Freedom						54-1660459
Part I General Information on Grants and Assistance	nd Assistance						
1 Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection	to substantiate the	e amount of the grants	or assistance, the	grantees' eligibility	for the grants or ass	sistance, and the select	
criteria used to award the grants or assistance?	stance?	***************************************	******************************				X Yes No
2 Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States.	ocedures for moni	toring the use of grant	funds in the United	d States.			
Part II Grants and Other Assistance to Domestic Organizations and Domestic Governments. Complete if the organization answered "Yes" on Form 990, Part IV, line 21, for any	Domestic Organi	izations and Domesti	c Governments. C	complete if the orga	nization answered ")	Yes" on Form 990, Part	t IV, line 21, for any
recipient that received more than \$5,000. Part II can be du	\$5,000. Part II car	n be duplicated if addit	plicated if additional space is needed.	ded.			
1 (a) Name and address of organization or government	(p) EIN	(c) IRC section (if applicable)	(d) Amount of cash grant	(e) Amount of noncash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of noncash assistance	(h) Purpose of grant or assistance
Adams & Graham, LLP							
134 East Van Buren, Suite 301 Harlingen, TX 78550	74-1303487		20,000.	0			Religious Liberty
American Association of Pro-Life							
Obstetricians and Gynecologists -							
P.O. Box 395 - Eau Claire, MI	7357257-50	501(c)(3)	25 000	0			Sanctity of Life
47.1.1.1	000		× I				1
1200 New Hampsnire Ave. NW Ste. 75 Washington, DC 20036	26-4788700	501(c)(3)	27,387.	.0			Sanctity of Life
triang of the lost of the contractor							6
5425 Peachtree Parkway, Ste. 110							
Norcross, GA 30092	83-4560997	501(c)(3)	85,000.	.0			Family Values
Cooper & Kirk PLLC							
1523 New Hampshire Ave. NW							
Washington, DC 20036	30-0101425		42,396.	.0			Religious Liberty
County Citizens Defending Freedom							
- USA Foundation, Inc 590 NW							
3rd Street - Mulberry, FL 33860	86-3949080	501(c)(3)	50,000.	0.			Religious Liberty
2 Enter total number of section 501(c)(3) and government organizations listed in the line 1 table	ind government or	rganizations listed in th	ne line 1 table	***************************************			12,
3 Enter total number of other organizations listed in the line 1 table	s listed in the line	1 table			***************************************		14.
LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.	, see the Instruct	tions for Form 990.					Schedule I (Form 990) 2021

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Schedule | (Form 990) Alliance Defending Freedom

Part II Continuation of Grants and Other Assistance to Domestic Organizations and Domestic Governments (Schedule I (Form 990), Part II.)	Assistance to Do	mestic Organizations	and Domestic Go	overnments (Sche	edule I (Form 990), Par	τ II.)	
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of noncash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
Dalton & Tomich 719 Griswold Street, Ste. 270 Detroit, MI 48226	27-3296840		19,500.	0.			Sanctity of Life
Ethics and Public Policy Center 1730 M Street NW, Ste. 910 Washington, DC 20036	52-1162185	501(c)(3)	78,000.	0.			Family Values
Frontline Policy Council (Georgia) 15 Perry Street Ste. 373 Newnan, GA 30263	86-2777482	501(c)(3)	20,928.	0			Religious Liberty
Hixson & Brown PC 160 S, 68th St, Ste, 1108 West Des Moines, IA 50266	06-1650752		30,000.	0.			Sanctity of Life
Kriegshauser Ney Law Group 900 S. Kansas Ave. Ste. 402 Topeka , KS 66612	82-2094594		30,000.	0			Religious Liberty
Live Action 2200 Wilson Blvd. Arlington, VA 22201	42-1764425	501(c)(3)	25,000,	0.			Sanctity of Life
Mauck & Baker, LLC One N. LaSalle Street Chicago, IL 60602	36-4394768		25,000.	0.			Religious Liberty
McKenry Dancigers Dawson, P.C. 192 Ballard Court, Ste. 400 Virginia Beach, VA 23462	54-1134418		6,449.	.0			Religious Liberty
Mitchell Law PLLC 111 Congress Ave., Suite 400 Austin, TX 78701	83-2442568		8,810.	0.			Religious Liberty
							Schedule I (Form 990)

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Schedule (Form 990) Alliance Defending Freedom

Column C	Part II Continuation of Grants and Other Assistance to Domestic	ssistance to Do	mestic Organizations	and Domestic G	overnments (Sche	Organizations and Domestic Governments (Schedule I (Form 990), Part II.)	rt II.)	
Valley Drive Valley Drive Gleason PLLC Ste. 1430 OD 80903 Location OD 80903 Location OD 80903 St. 1919810 St. 19	(a) Name and address of organization or government	(b) EIN		(d) Amount of cash grant	(e) Amount of noncash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
Ste. 1430 CO 80903 Ste. 1430 St	NMAR Inc. 240 East Loudoun Valley Drive Purcellville, VA 20132	46-2990762	501(c)(3)	-	0.			Religious Liberty
astitute SE, Suite Sol 118 27-0998825 11,430, 00, 11,430, 00, 118 27-1423906 18,163, 00, 16,766, 00, 17,430, 00, 18,183, 00, 18,608, 00, 18,608, 00, 19,766, 00, 10,766, 00, 10,766, 00, 10,766, 00, 10,766, 00, 10,766, 00,	Nussbaum, Speir, Gleason PLLC 2 N. Cascade Ave. Ste. 1430 Colorado Springs, CO 80903	83-2442568		. 25,000.	0.			Religious Liberty
SE, Suite 501 SE, Suite 501 11,430. 11,430. 0. 118 27-0938825 11,430. 0. Firm PLLC e. NW Ste. 102 27-1423906 38-2234596 16,766. 16,766. 0. 16,766. 0. 16,766. 0. 16,766. 17,766. 18,608. 19,608. 10,766.	Patrick Henry College 10 Patrick Henry Circle Purcellville, VA 20132	54-1919810	501(c)(3)	40,000,	0.			Religious Liberty
102 27-1423906 8,163, 0. 27-1423906 28,042. 0. 38-2234596 16,766. 0.	Religious Freedom Institute 316 Pennsylvania Ave SE, Suite 501 Washington, DC 20003	81-0983298	501(c)(3)		0,			Sanctity of Life
102 27-1423906 38-2234596 16,766. 0. 86-2267664 8,608. 0.		27-0998825			0.			Religious Liberty
38-2234596 16,766, 0. #83 86-2267664 8,608, 0.		27-1423906		28,042,	.0			Sanctity of Life
. #83 86-2267664 8,608, 0.	Smith Haughey Rice & Roegge 100 Monroe Center NW Grand Rapids, MI 49503	38-2234596		16,766.	0.			Sanctity of Life
The Family Foundation of Virginia 707 E. Franklin St.		86-2267664		8,608.	.0			Religious Liberty
52-1425355 501(c)(3) 84,183, 0.	The Family Foundation of Virginia 707 E. Franklin St. Richmond, VA 23219	52-1425355	501(c)(3)	84,183.	0.			Sanctity of Life

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Schedule (Form 990) Alliance Defending Freedom

Part II Continuation of Grants and Other Assistance to Domestic	Assistance to Do	mestic Organizations	s and Domestic G	overnments (Sche	Organizations and Domestic Governments (Schedule I (Form 990), Part II.)	r II.)	
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of noncash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
Wadleigh Starr & Peters, PLLC 95 Market Street Machester, NH 03101	02-0504984		41,406.	0.			Religious Liberty
Women's Libertation Front 1802 Vernon St. NW #2036 Washington, DC 20009	81-3249020	501(c)(3)	50,000.	0			Religious Liberty
							Schedule I (Form 990)

Schedule I (Form 990) 2021

Alliance Defending Freedom

Grants and Other Assistance to Domestic Individuals. Complete if the organization answered "Yes" on Form 990, Part IV, line 22. Part III can be duplicated if additional space is needed. Part III

Page 2

54-1660459

(f) Description of noncash assistance (e) Method of valuation (book, FMV, appraisal, other) Supplemental Information. Provide the information required in Part II, line 2; Part III, column (b); and any other additional information. 0 (d) Amount of non-cash assistance 1,473,500, (c) Amount of cash grant pursuant to a written invoice and report demonstrating evidence of expenses Following a detailed application process, grant applications are reviewed approves a grant, the funds are retained by ADF and set aside to be used exclusively in furtherance of the grant request, Distributions are made applications and promote support and collaboration with allies working towards objectives that further the ADF mission, When the organization by a council of senior attorneys. The council meets monthly to review actually incurred, time actually invested in furtherance of the goals 249 (b) Number of recipients (a) Type of grant or assistance Part I, Line 2: Scholarships Part IV

Schedule I (Form 990) 2021

132102 10-26-21

SCHEDULE J (Form 990)

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

➤ Complete if the organization answered "Yes" on Form 990, Part IV, line 23. ➤ Attach to Form 990.

Attach to Form 990.

Go to www.irs.gov/Form990 for instructions and the latest information.

2021

pen to Public Inspection

Name of the organization

Department of the Treasury

Internal Revenue Service

Alliance Defending Freedom

Employer identification number 54-1660459

Part I Questions Regarding Compensation Yes No 1a Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items. X First-class or charter travel Housing allowance or residence for personal use X Travel for companions Payments for business use of personal residence Tax indemnification and gross-up payments Health or social club dues or initiation fees Discretionary spending account Personal services (such as maid, chauffeur, chef) b If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain Х 16 Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, X trustees, and officers, including the CEO/Executive Director, regarding the items checked on line 1a? 2 3 Indicate which, if any, of the following the organization used to establish the compensation of the organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III. X Written employment contract X Compensation committee Independent compensation consultant X Compensation survey or study X Form 990 of other organizations X Approval by the board or compensation committee 4 During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization: X a Receive a severance payment or change-of-control payment? Х b Participate in or receive payment from a supplemental nonqualified retirement plan? 4b х c Participate in or receive payment from an equity-based compensation arrangement? If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III. Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9. 5 For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of: 5a x a The organization? b Any related organization? х 5b If "Yes" on line 5a or 5b, describe in Part III. 6 For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of: X a The organization? X 6b b Any related organization? If "Yes" on line 6a or 6b, describe in Part III. For persons listed on Form 990, Part VII, Section A. line 1a, did the organization provide any nonfixed payments not described on lines 5 and 6? If "Yes," describe in Part III 7 X 8 Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III 9 If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53.4958-6(c)?

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

54-1660459

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

		(B) Breakdown of W-2 and/or 1099-MISC and/or 1099-NEC compensation	-2 and/or 1099-MISC compensation	and/or 1099-NEC	(C) Retirement and other deferred	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	(F) Compensation in column (B)
(A) Name and Title		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	compensation			reported as deferred on prior Form 990
(1) Michael Farris	Ξ	579,358.	39,169.	6,715.	2,267.	17,215.	644,724.	0
President and CEO	€	0	0	.0	0	0	0	0.
(2) Kristen Waggoner	Ξ	378,919.	15,000,	648,	5,242,	24,415.	424,224.	0.
General Counsel	E	0	0	.0	0	0	0	0
(3) Wayne Swindler	ε	276,322.	15,000.	3,679.	6,738.	25,247.	326,986.	0,
EVP Finance & Administration	Ξ	0	0	.0	0	0	0	.0
(4) John Bursch	Ξ	270,853,	8,000	455.	10,976	18,255.	308,539.	.0
VP of Appellate Advocacy	€	0	0	0	0	0	0	.0
(5) Tim Chandler	ε	250,854.	10,000.	309.	10,383.	24,415,	295,961.	0.
Sr. Counsel, SVP of Alliance Advance (ii)	Ξ	0	0	.0	0	0	0	0
augh	Ξ	222,356,	20,000.	335.	9,384.	24,314.	276,389.	0
SVP of Development	1	0	0	0	0	0	0	.0
(7) Rebecca Eggleston	€	240,264.	2,500.	370.	. 600,6	18,527,	270,664.	.0
Chief of Staff to the General Counse (ii)	€	0	0	0	0	0	0	.0
(8) Jeremy Tedesco	Ξ	224,367.	4,500.	441.	9,223.	22,155.	260,686.	0
Sr. Counsel, SVP of Corporate Engage (ii)	€	0	0	.0	*0	0	0	0,
(9) Jeffery Ventrella	ε	219,166.	2,500.	1,513.	9,118.	24,755.	257,052.	.0
Sr. Counsel, SVP of Training	€	0	0	.0	.0	0.	0.	.0
(10) Tony Johnson	Ξ	206,096.	19,000.	252.	8,976.	22,237,	256,561.	.0
SVP of Operations & Direct Response	ε	0	.0	0.	*0	0	0.	.0
(11) David Cortman	Ξ	212,080.	8,500.	993.	8,844.	25,314.	255,731.	0
Sr. Counsel, VP of U.S. Litigation	€	0	0.	0.	0.	0	0.	0.
(12) Glen Lavy	€	196,395.	15,500.	3,682.	7,388.	17,215.	240,180.	.0
Corporate Counsel	8	.0	.0	.0	.0	0	.0	0
	(1)							
0	Ξ							
	Ξ							
	Ξ							
	Ξ							
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Alliance Defending	
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Schedule J (Form 99	The second secon

Schedule J (Form 990) 2021 Alliance Defending Freedom	54-1660459	Page 3
ormation		
Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.	s part for any additional information.	
Part I, Line la:		
First-class travel may be provided to employees for air travel of extended		
length, frequent travel, and/or when availability of reservations is		
limited to first-class (which is rare and infrequent). Typically, such		
travel is at no additional expense due to airline freguent flyer programs		
which allow upgrades to first-class travel, or first-class travel is) o
available at low cost due to airline travel status, All employer paid		
travel is for the convenience and business purpose of the organization, and		
is not treated as taxable income to the employee, The organization is also		
sensitive to maintaining the health, longevity, and well-being of employees		
who are required to travel frequently to fulfill the responsibilities and		
duties of their positions.		2
Travel for companions is provided when the companion's attendance at		
meetings, conferences, and events has a bona fide business purpose to the		
organization, This is not treated as taxable compensation, These expenses		
are not limited to officers, key employees, and highly compensated		1
individuals, but are available to all employees in the situations		
described		

SCHEDULE L

Department of the Treasury Internal Revenue Service

(Form 990)

Transactions With Interested Persons

➤ Complete if the organization answered "Yes" on Form 990, Part IV, line 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V, line 38a or 40b.

► Attach to Form 990 or Form 990-EZ.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2021

Open To Public Inspection

Name of the organization	3332 B.E.						1	-	ident	ificati	on nu	mber
	Alliance Defer			3) sect	ion 501(c)(4), and se	ction 501(c)(29) ora:		1660				
		,			art IV, line 25a or 25b							
4	(b) F	Relationship bet			ified	~				(d)	Corre	cted?
(a) Name of disqualified	person	person and o			{c) Description of tran	sactio	on		Y	es	No
										\bot	_	_
										+	_	_
										+-	-	
										+		
2 Enter the amount of tax	incurred by the o	rganization mar	nagers	or disc	qualified persons du	ring the year under						
								> \$				
3 Enter the amount of tax	k, if any, on line 2,	above, reimburs	sed by	the or	ganization			\$	-			
Dowt II Leans to an	nd/or From Int	susstad Day	0000									
					D-41/ E 00 E	000 D-4 IV II-	00.	1d al.				
	organization arist Jount on Form 990				, Part V, line 38a or F	-om 990, Part IV, III	ie 20,	Of II tr	ie orga	ariizati	UH	
(a) Name of	(b) Relationship	(c) Purpose	(d) Lo	oan to or	(e) Original	(f) Balance due	(g) ln	(h) Ap	proved ard or	(i) W	ritten
interested person	with organization	of loan		m the ization?	principal amount		defa	ault?	comn	nittee?	agree	ment?
			То	From			Yes	No	Yes	No	Yes	No
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Part III Grants or A	ssistance Ber	efiting Inte	reste	d Pe	rsons.							
Complete if the	organization answ	vered "Yes" on	Form	990, Pa	art IV, line 27							
(a) Name of interested	person	(b) Relationship			(c) Amount of	(d) Type) Purp		f
		interested per the organiz		nd	assistance	assistan	ice			assist	ance	
						_						
					v.							
						_		_				
								_				_
HA For Paperwork Redu	ction Act Notice.	see the Instru	ctions	for Fo	rm 990 or 990-EZ.			Sche	edule l	. (For	m 990) 202

Part IV Business Transactions Involving Interested Persons.

Complete if the organization answered	"Yes" on Form 990, Part IV, line 28a, 28	Bb, or 28c.			
(a) Name of interested person	(b) Relationship between interested person and the organization	(c) Amount of transaction	(d) Description of transaction	organiz rever	
51. 1 2 1 2 2	5 13 3 5 5 16	E4 188		Yes	No
Michael Farris Jr., Legal	Family member of Mi		Compensatio	-	X
Jayme Metzger, Copywriter	Family member of Mi		Compensatio	-	Х
Cameron Swindler, Office A	Family member of Wa		Compensatio		X
Tamara Swindler, HR Assist	Family member of Wa		Compensatio	-	X
Brian Eggleston, Director	Family member of Re	53,342.	Compensatio		Х
y-					<u> </u>
-					
Part V Supplemental Information. Provide additional information for response.	onses to questions on Schedule L (see	instructions).			
Sch L, Part IV, Business Transactions 1	nvolving Interested Persons:				
(a) Name of Person: Michael Farris Jr.	Legal Content Manager				
(b) Relationship Between Interested Per	son and Organization:				
Family member of Michael Farris, Presid	lent and CEO				
(d) Description of Transaction: Compens	ation	_			
(a) Name of Person: Jayme Metzger, Copy	writer & Editor				
(b) Relationship Between Interested Per	son and Organization:				
Family member of Michael Farris, President	lent and CEO				
(d) Description of Transaction: Compens	sation				
(a) Name of Person: Cameron Swindler, (Office Assistant				
(b) Relationship Between Interested Per	son and Organization:				
Family member of Wayne Swindler, EVP Fi	nance and Admin.				
(d) Description of Transaction: Compens	sation				
(a) Name of Person: Tamara Swindler, HR	R Assistant				
(b) Relationship Between Interested Per	son and Organization:				
Family member of Wayne Swindler, EVP F	nance and Admin,				
(d) Description of Transaction; Compens	sation				

SCHEDULE M (Form 990)

Noncash Contributions

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service Name of the organization Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30.

Attach to Form 990.

Go to www.irs.gov/Form990 for instructions and the latest information.

Alliance Defending Freedom

Employer identification number 54-1660459

Par	TI Types of Property							
•	,	(a) Check if applicable	(b) Number of contributions or Items contributed	(c) Noncash contribution amounts reported on Form 990, Part VIII, line 1g	(d) Method of de noncash contribu	etermin	_	5
1	Art - Works of art							
2	Art - Historical treasures							
3	Art - Fractional interests							
4	Books and publications							
5	Clothing and household goods	х		5,000	Appraisal			
6	Cars and other vehicles							
7	Boats and planes							
8	Intellectual property							
9	Securities - Publicly traded	х	6.6	973,041	Sales price			
10	Securities - Closely held stock	х	2	98,700	Proceeds			
11	Securities - Partnership, LLC, or							
	trust interests							
12	Securities - Miscellaneous							
13	Qualified conservation contribution -							
	Historic structures							
14	Qualified conservation contribution - Other							
15	Real estate - Residential							
16	Real estate - Commercial							
17	Real estate - Other							
18	Collectibles							
19	Food inventory							
20	Drugs and medical supplies							
21	Taxidermy							
22	Historical artifacts							
23	Scientific specimens							
24	Archeological artifacts							
25	Other (Commodities)	Х	4	10,201	Proceeds			
26	Other (
27	Other (
28	Other ()							
29	Number of Forms 8283 received by the organi	ization durin	g the tax year for a	contributions				
	for which the organization completed Form 82	83, Part V, I	Donee Acknowledg	gement 29			0	
							Yes	No
30a	During the year, did the organization receive b	y contributí	on any property re	ported in Part I, lines 1 thro	ugh 28, that it			
	must hold for at least three years from the dat	e of the initi	al contribution, and	d which isn't required to be	used for	de vi		
	exempt purposes for the entire holding period	?				30a		х
b	If "Yes," describe the arrangement in Part II.					163	ou"	
31	Does the organization have a gift acceptance	policy that r	equires the review	of any nonstandard contrib	outions?	31	Х	
32a	Does the organization hire or use third parties	or related o	rganizations to sol	icit, process, or sell noncas	T			
	contributions?	en som monton	3(+)UF(+)+U(+)+U(+)+F++F++F++		XXX4	32a	Х	
b	If "Yes," describe in Part II.					11-		- 8
33	If the organization didn't report an amount in o	column (c) fo	or a type of proper	ty for which column (a) is ch	ecked,	ym.		"cold
	describe in Part II.							
LHA	For Paperwork Reduction Act Notice, see	the Instruc	tions for Form 99	90.	Schedule	M (For	n 990	202

Schedule M (Form 990) 2021 Alliance Defending Freedom	54-1660459	Page 2
Part II Supplemental Information. Provide the information required by Part I, lines 30b, 32t is reporting in Part I, column (b), the number of contributions, the number of items received, this part for any additional information.	o, and 33, and whether the orga or a combination of both. Also (anization complete
Schedule M, Part I, Column (b):		
The number of contributions represent the number of contributions		
received, not the number of items donated.		
Schedule M, Line 32b:		
Idonate occastionally accepts gifts of tangible items on the		
organization's behalf. They dispose of the items and pass the proceeds		
on to the organization. Morning Star Grain LLC sells wheat/corn/barley		
and sends the proceeds to ADF.		

SCHEDULE O

(Form 990)

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information. Attach to Form 990 or Form 990-EZ.

OMB No. 1545-0047 **Open to Public**

Department of the Treasury Internal Revenue Service ▶ Go to www.irs.gov/Form990 for the latest information. Inspection Name of the organization Employer identification number Alliance Defending Freedom 54-1660459 Form 990 Part III Line 4a, Program Service Accomplishments: ADF offers exceptional legal advocacy and expertise through its 90 staff attorneys based in Arizona, Georgia, Virginia, Washington D.C., New York City, and around the world. Together with a network of 4,400 attorneys. ADF has a nearly 80% success rate in our cases. ADF has played an important role in 72 United States Supreme Court victories and has directly achieved 14 Supreme Court victories since 2011. ADF creates strategies for establishing critical legal precedents to preserve religious liberty in state and federal courts, including the U.S. Supreme Court, as well as international courts and governing bodies such as the European Court of Human Rights and the United Nations. ADF serves our network of allies by providing training, coordination, funding, legal expertise, and litigation services in support of our network attorneys, as well as church and parachurch organization leaders, legislators and legislative staff members, business leaders clients, student leaders, and other key allies. Form 990, Part III Line 4b, Program Service Accomplishments: Through the ADF Summit on Religious Liberty, Legal Academy programs, and other training events, practicing attorneys, legal advocates, business leaders, clergy, policy leaders, and media leaders are invited to participate in world-class training, strategy, and networking

sessions. More than 2,100 U.S. and international attorneys have

Schedule O (Form 990) 2021	Page 2
Name of the organization Alliance Defending Freedom	Employer identification number 54-1660459
success.	
Expenses \$ 2,471,549. including grants of \$ 1,298,186. Revenue \$ 0.	
Form 990, Part V, Line 4b, List of Foreign Countries:	
Austria, Belgium, Switzerland, France,	
United Kingdom, Germany	
Form 990, Part VI, Section A, line 8b:	
The organization does not have any committees that have authority to act on	
behalf of the governing body. Therefore, this line is answered no in	
accordance with the instructions.	
Form 990, Part VI, Section B, line 11b:	
The Form 990 is prepared by an independent CPA firm. Upon completion, the	
organization's Finance Team reviews the Form 990 through the following	
process:	
<u>. </u>	
1) The VP of Finance and accounting team members compare the Form 990 to	
the annual corporate audit and internal financial reports.	
2) The VP of Finance assigns accounting team members to review content,	
check math totals, and check spelling.	
y =	
3) A final review of content is completed by the Executive Vice President.	
4) Following the above, the Form 990 is distributed to:	
A. President and CEO	
B. Chairman of the Finance and Audit Committee (FAC) which is responsible	

132212 11-11-21

Name of the organization Alliance Defending Freedom	Employer identification number 54-1660459
for oversight of finance, audit, and tax matters.	
C. The Chair of the FAC ensures committee members review the Form 990 for	
material edits and compliance.	
D. Upon acceptance and approval, the Chairman of the FAC then instructs the	
VP of Finance to post it on the Board website so the full Board can view	
the 990. Based on the FAC's recommendation, the Board approves and accepts	
the 990 at the next regularly scheduled Board meeting.	
4) Changes and corrections from the above are addressed at each step.	
5) Following the above, the Executive Vice President signs and instructs	
the Form 990 to be filed with the IRS.	
<u>,</u>	
6) Upon filing with the IRS, ADF's Form 990 is available for public	
inspection and distribution to the state governing bodies, foundations, and	
other requesting entities.	
Form 990, Part VI, Section B, Line 12c:	
The conflict of interest policy covers any Director, Principal Officer, Key	
Employee, or member of a committee with governing board delegating powers,	
who has a direct or indirect financial interest. The organization also	
conducts periodic reviews to ensure operations are consistent with its	
charitable purposes.	
Directors shall report possible conflicts of interest to the Chairman of	
the Board of Directors prior to any action on the transaction by the	
organization. Upon report of a possible conflict, the Board of Directors	
shall conduct an investigation and determine whether a conflict of interest	

Page 2

Schedule O (Form 990) 2021	Page 2
Name of the organization Alliance Defending Freedom	Employer identification number 54-1660459
does exist and whether it is substantial. If the Board determines that a	
substantial conflict of interest exists; the interested individual shall	
not vote on the transaction presenting the conflict. The interested	
individual may vote only if the Board determines that no conflict exists or	
the conflict is not substantial. No investigation or determination by the	
Board shall be required if the interested individual voluntarily agrees to	
refrain from voting on the transaction presenting the potential conflict of	
interest. The interested individual may be counted in determining the	
presence of a quorum. The remaining Board or committee members shall decide	
if a conflict of interest exists.	
The minutes of the governing Board and all committees with Board delegated	
powers shall contain:	
A. The names of the persons who disclosed or otherwise were found to have a	
financial interest in connection with an actual or possible conflict of	
interest, the nature of the financial interest, any action taken to	
determine whether a conflict of interest was present, and the governing	
Board's or Committee's decision as to whether a conflict of interest in	
fact existed.	
B. The names of the persons who were present for discussions and votes	
relating to the transaction or arrangement, the content of the discussion,	
including any alternatives to the proposed transaction or arrangement, and	= -
a record of any votes taken in connection with the proceeding,	
· ·	
Form 990, Part VI, Section B, Line 15:	

Alliance Defending Freedom maintains a compensation system. CEO

Employer identification number Name of the organization Alliance Defending Freedom 54-1660459 compensation is set by the organization's independent Board, and the CEO's compensation is in accordance with the ADF compensation system. Job descriptions are evaluated against independent market sources and compensation data as provided by independent third party resource providers. The management compensation committee approves position grades and pay ranges of all other positions. Annually, ADF also prepares compensation data for the Board's Finance and Audit Committee in accordance with the IRS recommended "rebuttable presumption of reasonableness" process to substantiate the compensation of ADF key employees. The FAC reviews and approves key employee compensation once a year. The ADF Comp Team (comprised of the EVP Finance & Administration, Director of HR, and the Sr. HR Generalist) review benchmark data provided by Payscale, Mercer, and other compensation resources to determine the appropriate compensation for all positions in accordance with the ADF compensation philosophy. Compensation above the 60th percentile but less than the 75th percentile of a pay grade requires that the CEO be informed; at or above the 75th percentile requires CEO approval; and above the maximum of the grade requires Board approval. Discussions, decisions, and approvals are recorded in writing, typically via e-mail. Form 990, Part VI, Line 17, List of States receiving copy of Form 990: CA, FL, GA, HI, IL, MA, MD, MN, MS, NM, NJ, NY, PA, SC, TN, VA, WI, WV, NH Form 990, Part VI, Section C, Line 19: The organization's audited financial statements and Form 990 are available on its website. Governing documents and conflict of interest policy are available to the public upon request.

Page 2

Schedule O (Form 990) 2021		Page 2
Name of the organization Alliance Defending Freedom		Employer identification number 54-1660459
Alliance belending Fleewom		24-1000423
<u>,</u>		
Form 990, Part XI, line 9, Changes in Net Assets:		
15100 Solar net loss as change in investment	-1,773,	
Loss on foreign currency translation	-272,293.	
Total to Form 990, Part XI, Line 9	-274,066.	
·		
		

SCHEDULE R (Form 990)

Related Organizations and Unrelated Partnerships

Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

▶ Attach to Form 990.

OMB No. 1545-0047

Go to www.irs.gov/Form990 for instructions and the latest information.

2021 Open to Public Inspection

Employer identification number 54-1660459 Alliance Defending Freedom Name of the organization

Part I Identification of Disregarded Entities. Complete if the organization answered "Yes" on Form 990, Part IV, line 33.

(a) Name, address, and EIN (if applicable) of disregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	(f) Direct controlling entity
15100 LLC - 45-4047093 15100 N 90th Street Scottsdale, AZ 85260	Dwn real property	Arizona	*602'88	Alliance 10,329,041.Freedom	Alliance Defending Freedom
ADF International Austria gemeninnutzige GMBH, Reisnerstrasse 40, Vienna, AUSTRIA 1030	Human rights legal work	Austria	233,237.	Allianc 1,583,433.Freedom	Alliance Defending Freedom

Identification of Related Tax-Exempt Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related tax-exempt organizations during the tax year. PartII

(a)	(q)	(0)	(q)	(e)	(±)	(b)	3/15/7/3/
Name, address, and EIN	Primary activity	Legal domicile (state or	Exempt Code	_	Direct controlling	controlled	kloy is) led
of related organization		foreign country)	section	status (if section	entity	entitly?	رع
				501(c)(3))		Yes	No
ADF Foundation - 86-1158500							
15100 N 90th Street					Alliance		
Scottsdale, AZ 85260	Public benefit corporation Arizona	Arizona	501(c)(3)	Line 7	Defending Freedom	×	
ADF Action - 88-1483509							
15100 N 90th Street							
Scottsdale, AZ 85260	Advocacy	Virginia	501(c)(4)		N/A		×

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Part III Identification of Related Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a partnership during the tax year.

rship		
(j) (k) General or Percentage managing ownership partner?		
(j) General or managing partner? Yes No		
Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)		
rtionale ons?		
(h) Disproportionale allocations? Yes No		
(g) Share of end-of-year assets		
(f) Share of total income		
(e) Predominant income (related, unrelated, excluded from tax under sections 512-514)		
(d) Direct controlling entity		
(c) Legal domicile (state or foreign country)		
(b) Primary activity		
(a) Name, address, and EIN of related organization		

Part IV Identification of Related Organizations Taxable as a Corporation or Trust. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a corporation or trust during the tax year.

(a)	(q)	(0)	(p)	(e)	(f)	(B)	(h)	8
Name, address, and EIN of related organization	Primary activity	Legal domicile (state or foreign country)	Direct controlling entity	Type of entity (C corp, S corp, or trust)	Share of total income	Share of end-of-year assets	Percentage ownership	500EL
15100 Solar LLC - 30-0710109								Yes
15100 N 90th Street	Dwn and operate solar							
Scottsdale, AZ 85260	energy project	AZ	15100, LLC	CORP	108,096.	1,402,404.	100.00%	×
Alliance Defending Freedom Belgium ASBL			Alliance					
Rue Guimark 15, 1040, Etterbeek	Human rights legal		Defending					
Brussels, BELGIUM	Work	Belgium	Freedom	CORP	640,429	358,215.	100,00%	×
ADF International (UK)			Alliance					
16 Old Queen Street	Human rights legal	United	Defending					
London, UNITED KINGDOM	Work	Kingdom	Freedom	CORP	740,539.	459,385.	100,001	×
ADF International (France)			Alliance					
4 Pl Du Marche Aux Poissons	Human rights legal		Defending					
Strasbourg, FRANCE	work	France	Freedom	CORP	391,798.	242,396.	100,00%	×
Alliance Defending Freedom Switzerland			Alliance					
28 Chemin Du Petit-Saconnex	Human rights legal		Defending					
Geneve, SWITZERLAND	Work	SwitzerlaFreedom	Freedom	CORP	412,719.	224,239.	100,00% X	×
132162 11-17-21						Sche	Schedule R (Form 990) 2021	990) 202

Alliance Defending Freedom

54-1660459

Schedule R (Farm 990)

Part IV Continuation of Identification of Related Organizations Taxable as a Corporation or Trust

					į		.;	
(e)		(၁)	(B)	(e)			Ē	Section
Name, address, and EIN of related organization	Primary activity	Legal domicile (stale or foreign country)	Direct controlling entity	Type of entity (C corp, S corp, or trust)	Share of total income	Share of end-of-year assets	Percentage ownership	512(b)(13) controlled entity?
Alliance Defending Freedom International Deustchland E.V., FZF Rechtsanwalte Ludolfusstr. 2-4, Frankfurt, GERMANY 60487	Human rights legal Work	DE	Alliance Defending Freedom	C CORP	468,595.	302,669,	100.00%	×
132224 04-01-21								

Part V Transactions With Related Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

Note: Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.				X	Yes	2 N
1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?	s with one or more re	elated organizations listed	in Parts II-IV?			
a Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity				19		×
h Giff grant or capital contribution to related organization(s)				^ ۹	×	
				╀	 ×	I
				+	+	,
d Loans or loan guarantees to or for related organization(s)	***************************************			₽	1	×
e Loans or loan guarantees by related organization(s)			1	1e		×
f Dividends from related organization(s)				#	-	×
				10		×
		***************************************		n ,	+	
h Purchase of assets from related organization(s)			The state of the s	딛	+	۱
i Exchange of assets with related organization(s)		A CONTRACTOR AND A CONT		ï		×
j Lease of facilities, equipment, or other assets to related organization(s)				Ţ		×
k Lease of facilities, equipment, or other assets from related organization(s)	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0			¥		×
1 Performance of services or membership or fundraising solicitations for related organization(s)	nization(s)	0.000		^ =	×	
m Performance of services or membership or fundraising solicitations by related organization(s)	nization(s)			1m	×	
n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)	on(s)		0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	1n >	×	
o Sharing of paid employees with related organization(s)				10 }	X	
p Reimbursement paid to related organization(s) for expenses				1p	37.074	×
				19		×
						-11
r Other transfer of cash or property to related organization(s)				+		×
s Other transfer of cash or property from related organization(s)			STATE OF STA	18		×
2 If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds.	ho must complete the	nis line, including covered	relationships and transaction thresholds.		5	
(a) Name of related organization	(b) Transaction type (a-s)	(c) Amount involved	(d) Method of determining amount involved	olved		
(1) Alliance Defending Freedom Belgium ASBL	В	780,080.	Funds transferred			Ì
(2) ADF International (UK)	д	1,024,469.	Funds transferred			
(3) ADF International (France)	ф	461,075.	Funds transferred			
/ A hilliance Defending Breedom Chitrerland	α	457 423 Finds	Punds transferred			ĺ
						ĺ
(5) Alliance Defending Freedom International Deustchland e.V.	E	267,522.	Funds transferred			ĺ
(6) ADF Foundation	υ	546,893.	Funds transferred			1
132163 11-17-21			Schedule R (Form 990) 2021	R (Form 9	3066	2021

Alliance Defending Freedom

54-1660459

Schedule R (Farm 990)

Part V Continuation of Transactions With Related Organizations (Schedule R (Form 990), Part V, line 2)

(a) Name of other organization	(b) Transaction type (a-s)	(c) Amount involved	(d) Method of determining amount involved
(7) ADF Foundation	Ţ	.0	
(8) ADF Foundation	М	0.	
(9) ADF Foundation	N	.0	
(10) ADF Foundation	0	• 0	
(41)			
(12)			
(13)			
(14)			
(15)			
(16)			
(17)			
(18)			
(19)			
(20)			
(21)			
(22)			
(23)			
(24)			

Part VI Unrelated Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 37,

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue)

Schedule R	R (Form 990) 2021 Alliance Defending Freedom	54-1660459	Page 5
Part VII	Supplemental Information		
	Provide additional information for responses to questions on Schedule R. See insti	ructions	
-			
0			
-			
-			
-			
,			

Form **8868** (Rev. January 2022)

Department of the Treasury Internal Revenue Service

8 Application for Automatic Extension of Time To File an Exempt Organization Return

File a separate application for each return.

► Go to www.irs.gov/Form8868 for the latest information.

OMB No. 1545-0047

Electronic filing (e-file). You can electronically file Form 8868 to request a 6-month automatic extension of time to file any of the forms listed below with the exception of Form 8870, Information Return for Transfers Associated With Certain Personal Benefit Contracts, for which an extension request must be sent to the IRS in paper format (see instructions). For more details on the electronic filing (e-file).

Contracts, for which an extension request must be sent to the IRS in paper format (see instructions). For more details on the electronic filing of this form, visit www.irs.gov/e-file-providers/e-file-for-charities-and-non-profits. Automatic 6-Month Extension of Time. Only submit original (no copies needed). All corporations required to file an income tax return other than Form 990-T (including 1120-C filers), partnerships, REMICs, and trusts must use Form 7004 to request an extension of time to file income tax returns. Type or Taxpayer identification number (TIN) Name of exempt organization or other filer, see instructions. print Alliance Defending Freedom 54-1660459 File by the Number, street, and room or suite no. If a P.O. box, see instructions. due date for filing your 15100 North 90th Street return. See instructions City, town or post office, state, and ZIP code. For a foreign address, see instructions. Scottsdale, AZ 85260 Enter the Return Code for the return that this application is for (file a separate application for each return) Application Return Return Application Code Is For Is For Code Form 990 or Form 990-EZ 01 Form 1041-A 80 Form 4720 (other than individual) Form 4720 (individual) 03 09 Form 990-PF Form 5227 10 04 Form 6069 11 Form 990-T (sec. 401(a) or 408(a) trust) 05 12 Form 990-T (trust other than above) 06 Form 8870 07 Form 990-T (corporation) Cheryl Prince Telephone No. > 480-444-0020 Fax No. > If the organization does not have an office or place of business in the United States, check this box _. If this is for the whole group, check this If this is for a Group Return, enter the organization's four digit Group Exemption Number (GEN) If it is for part of the group, check this box 🕨 🔛 and attach a list with the names and TINs of all members the extension is for. _____, to file the exempt organization return for request an automatic 6-month extension of time until May 15, 2023 the organization named above. The extension is for the organization's return for: JUN 30, 2022 x tax year beginning JUL 1, 2021 , and ending Initial return Final return If the tax year entered in line 1 is for less than 12 months, check reason: L___ Change in accounting period 3a If this application is for Forms 990-PF, 990-T, 4720, or 6069, enter the tentative tax, less any nonrefundable credits. See instructions. 3a b If this application is for Forms 990-PF, 990-T, 4720, or 6069, enter any refundable credits and 5 estimated tax payments made. Include any prior year overpayment allowed as a credit. 3b c Balance due. Subtract line 3b from line 3a. Include your payment with this form, if required, by using EFTPS (Electronic Federal Tax Payment System). See instructions. Caution: If you are going to make an electronic funds withdrawal (direct debit) with this Form 8868, see Form 8453-TE and Form 8879-TE for payment

LHA For Privacy Act and Paperwork Reduction Act Notice, see instructions.

Form 8868 (Rev. 1-2022)