

**From:** [Joe Trotter](#)  
**Subject:** 2023 EEA Updates on Model Policy  
**Date:** Wednesday, January 11, 2023 12:34:31 PM  
**Attachments:** [image002.png](#)  
[image003.png](#)  
[image005.png](#)

---

Good afternoon,

I hope your 2023 is off to a great start. I wanted to send over a quick update that includes some upcoming events.

The ALEC Board of Directors has finalized its review of all model policies passed by the task forces at the 2022 States and Nation Policy Summit. Both the [Act to Create a Feasibility Study on New Nuclear Energy Generation](#) and the [Act to Establish a Study on the Commercial Application of Existing Technology to Reclaim and Repurpose Nuclear Fuel Rods](#) received final approval and are now official ALEC model policy.

The board has requested a formal review of the [Eliminate Economic Boycotts Act](#) and will be meeting on Friday, January 20<sup>th</sup> for this discussion. Task Force members have the right to submit a letter to the board supporting or opposing the policy, so if you would like to submit a letter, please email it to me as soon as possible.

Save the dates for the 2023 ALEC events:

- 50<sup>th</sup> ALEC Annual Meeting | July 26 – 28, 2023 | Orlando, FL
- 50<sup>th</sup> ALEC Anniversary Gala | October 4, 2023 | Washington, DC
- ALEC States and Nation Policy Summit | November 28 – 30, 2023 | Scottsdale, AZ.

Please let me know if I can provide any additional details.

Best,  
Joe

### Joe Trotter

Task Force Director  
Energy, Environment and Agriculture  
American Legislative Exchange Council  
C: (210) 352-0055  
O: (571) 482-5047



### Upcoming Meetings:

[2022 States & Nation Policy Summit](#) | Nov 29 – Dec 1 | Washington, D.C.

50<sup>th</sup> ALEC Annual Meeting | July 26 – 28, 2023 | Orlando, FL

th

The American Legislative Exchange Council is a 501(c)3 nonprofit organization and is the largest nonpartisan, voluntary membership organization of state legislators in the United States dedicated to the principles of limited government, free markets and federalism. The Council is governed by state legislators who comprise the National Board of Legislators and is advised by the Private Enterprise Advisory Council, a group of private, foundation and think tank members.

**STATEMENT OF CONFIDENTIALITY**

The information contained in this electronic message and any attachments to this message are intended for the exclusive use of the addressee(s) and may contain confidential and/or privileged information. This message or any part thereof must not be disclosed, copied, distributed or retained by any person without specific and direct authorization from the addressee(s). If you are not the intended recipient, please notify Joe Trotter immediately at (210) 352-0055 and at [JTrotter@alec.org](mailto:JTrotter@alec.org) and destroy all copies of this message and any attachments.

**From:** [Gabriella Uli](#)  
**To:** [Gabriella Uli](#)  
**Cc:** [John Carson](#); [Garry Smith](#); [Marie Vulaj](#)  
**Subject:** ALEC - December State Chair Call Minutes  
**Date:** Friday, December 16, 2022 12:28:58 PM  
**Attachments:** [December 2022 State Chair Call - Minutes.pdf](#)

---

Dear State Chairs –

Thanks for joining us for our last call of the year! I want to thank South Carolina Representative Garry Smith for the amazing job he has done as the State Chair of Chairs. We have now handed that role off to Georgia Representative John Carson, and we are looking forward to the exciting year ahead with you all.

As a reminder from the call, the **SNPS reimbursement deadline is Wednesday, December 21**. Please reach out to me with any questions as we'd like to mail out the checks asap.

Lastly, from the ALEC team and I, we wish you a Merry Christmas and a Happy Holidays!

Sincerely,  
Gabriella

**Gabriella M. Uli**

American Legislative Exchange Council  
Manager, Legislative Outreach and Engagement  
Cell: 703-732-5608

## ALEC State Chair Call— December 16, 2022

### Minutes

#### Opening Remarks and Prayer

Representative Garry Smith – *South Carolina Legislature*

Representative John Carson – *Georgia Legislature*

Bruce Mac Rae – *Vice President of State Government Affairs, UPS*

#### Legislative and Engagement Update

Marie Vulaj – *Senior Vice President, Partnerships and Engagement*

- New Legislator Academy Review – Over 50 new legislators joined us in DC for the academy and was a great chance for them to hear from our team and other policy leaders.
- SNPS Reimbursement process
- Please have your state delegation submit their expense reports through the CONNECT platform. Each expense report must be approved by the State Chair prior to ALEC staff reviewing. We want to have all checks out asap. Please reach out to your membership representative for any questions.
- **Deadline for Reimbursement Submission: Wednesday, December 21.**
- Link to ALEC CONNECT [HERE](#)
- New Legislator Scholarship – We are offering your state to select two newly elected legislators for up to a \$2,000 total scholarship. This program is to help support your efforts without dipping into your State Fund.

#### Membership Team Update

Aaron Gillham, Bill Dumais, Gabriella Uli

- Past and Upcoming Travel – 50 x 50, session dates, caucus retreat.
- We want to emphasize our desire to travel to your state, as we aim to complete our 50 by 50 initiative prior celebrating our 50th Anniversary. Please let the team know if you have any suggestions for how we might engage with your colleagues as we begin planning our travels around the upcoming January sessions.
- 2023 Recruitment & Membership Goals

#### Policy Update

Jonathan Williams – *Executive Vice President, Policy and ALEC Chief Economist*

- 2023 Academy Schedule
- The Academy series will kick off in May and June and we are planning on holding 15 regional and national academies. Be on the lookout for the upcoming schedule.
- Model Policy Update
- Following SNPS, 26 model policies passed out of the Task Force level. The Board of Directors will be deciding on those items by December 22nd. Once the model policies are approved, they will be posted on ALEC.org. Please reach out to our team regarding any questions.

**From:** [Gabriella Uli](#)  
**To:** [Gabriella Uli](#)  
**Subject:** ALEC - SNPS Expense Reports Due Tomorrow  
**Date:** Tuesday, December 20, 2022 10:08:47 AM  
**Importance:** High

---

Dear State Chairs –

Before we close out 2022, we want to reimburse your delegation from SNPS. Please ensure legislators from your state have submitted their expense reports via CONNECT and that you have approved them by **Wednesday, December 21 (TOMORROW)**.

**ALEC CONNECT is the website we use to review and approve expense reports. The following directions are for State Chairs and legislators seeking reimbursement.**

To submit an expense report, visit [ALEC.org](https://alec.org) and log in via the black login button in the upper right corner. Once in [ALEC CONNECT](#), click 'Expenses' in the menu bar. Next, you will click 'Begin Expense Report', which brings up the expense report form. Once all expenses are added, you can then 'Save' or 'Submit' the report. State Chairs will approve expense requests from their state's delegation to be moved forward for ALEC staff's final review. You will be notified through CONNECT when it is approved or partially approved. If you have never logged into ALEC CONNECT or may not know your login, contact Gabriella Uli ([guli@alec.org](mailto:guli@alec.org)).

Please let me know if there are any questions!

Happy Holidays and Merry Christmas!

**Gabriella M. Uli**

American Legislative Exchange Council  
Manager, Legislative Outreach and Engagement  
Cell: 703-732-5608

**From:** [Joe Trotter](#)  
**Subject:** ALEC Model Policy Submission Deadline 10/16 - SNPS 2022  
**Date:** Tuesday, October 4, 2022 3:10:02 PM  
**Attachments:** [image002.png](#)  
[image003.png](#)  
[image005.png](#)

---

Good evening,

I wanted to make sure you were aware that the 45-Day Model Policy Submission Deadline for this year's [States & Nation Policy Summit](#) (SNPS) is a little less than two weeks away — **October 16, 2022**.

As a reminder, for any model policy to be taken up for consideration, debate and heard for a formal vote at this upcoming meeting, it **must be submitted to myself at [jtrotter@alec.org](mailto:jtrotter@alec.org) by October 16<sup>th</sup>**. This year's meeting will be held **November 29th - December 1st** in Washington, D.C. If you have any questions about submitting model policy, or the model policy process, please do not hesitate to reach out.

If you have not already registered for SNPS 2022, you can do so through [this link here](#). As always, do not hesitate to reach out if I can ever be helpful to you. I look forward to another robust meeting and hope to see you there.

In Liberty,  
Joe Trotter

**Joe Trotter**

Task Force Director  
Energy, Environment and Agriculture  
American Legislative Exchange Council  
C: (210) 352-0055  
O: (571) 482-5047



**Upcoming Meetings:**

[2022 States & Nation Policy Summit](#) | Nov 29 – Dec 1 | Washington, D.C.

50<sup>th</sup> ALEC Annual Meeting | July 26 –28, 2023 | Orlando, FL

50<sup>th</sup> ALEC Anniversary Gala | October 4, 2023 | Washington, D.C.

The American Legislative Exchange Council is a 501(c)3 nonprofit organization and is the largest nonpartisan,

voluntary membership organization of state legislators in the United States dedicated to the principles of limited government, free markets and federalism. The Council is governed by state legislators who comprise the National Board of Legislators and is advised by the Private Enterprise Advisory Council, a group of private, foundation and think tank members.

**STATEMENT OF CONFIDENTIALITY**

The information contained in this electronic message and any attachments to this message are intended for the exclusive use of the addressee(s) and may contain confidential and/or privileged information. This message or any part thereof must not be disclosed, copied, distributed or retained by any person without specific and direct authorization from the addressee(s). If you are not the intended recipient, please notify Joe Trotter immediately at (210) 352-0055 and at JTrotter@alec.org and destroy all copies of this message and any attachments.

**From:** [Joe Trotter](#)  
**To:** [Phil Green](#)  
**Subject:** EEA Task Force Meeting - Agenda & Attendees  
**Date:** Tuesday, November 29, 2022 12:08:22 PM  
**Attachments:** [image002.png](#)  
[image003.png](#)  
[image005.png](#)  
[EEA Task Force Meeting Agenda - SNPS 2022.pdf](#)

---

Good afternoon,

As we kick off ALEC's States and Nation Policy Summit, I want to thank you for registering to join us this year! We have a jam-packed series of programming – as well as many opportunities to connect socially – for our members.

Attached to this email is the Energy, Environment, and Agriculture Task Force meeting agenda as it now stands. I look forward to seeing you there! As always, if there is any way I can help, please feel free to email, text, or call (my number is (210) 352-0055).

Best,  
Joe

**Joe Trotter**

Task Force Director  
Energy, Environment and Agriculture  
American Legislative Exchange Council  
C: (210) 352-0055  
O: (571) 482-5047



**Upcoming Meetings:**

[2022 States & Nation Policy Summit](#) | Nov 29 – Dec 1 | Washington, D.C.

50<sup>th</sup> ALEC Annual Meeting | July 26 –28, 2023 | Orlando, FL

50<sup>th</sup> ALEC Anniversary Gala | October 4, 2023 | Washington, D.C.

The American Legislative Exchange Council is a 501(c)3 nonprofit organization and is the largest nonpartisan, voluntary membership organization of state legislators in the United States dedicated to the principles of limited government, free markets and federalism. The Council is governed by state legislators who comprise the National Board of Legislators and is advised by the Private Enterprise Advisory Council, a group of private, foundation and think tank members.



**STATEMENT OF CONFIDENTIALITY**

The information contained in this electronic message and any attachments to this message are intended for the exclusive use of the addressee(s) and may contain confidential and/or privileged information. This message or any part thereof must not be disclosed, copied, distributed or retained by any person without specific and direct authorization from the addressee(s). If you are not the intended recipient, please notify Joe Trotter immediately at (210) 352-0055 and at [JTrotter@alec.org](mailto:JTrotter@alec.org) and destroy all copies of this message and any attachments.

**From:** [Joe Trotter](#)  
**To:** [Phil Green](#)  
**Subject:** EEA Task Force Meeting - Agenda & Attendees  
**Date:** Tuesday, November 29, 2022 12:08:22 PM  
**Attachments:** [image002.png](#)  
[image003.png](#)  
[image005.png](#)  
[EEA Task Force Meeting Agenda - SNPS 2022.pdf](#)

---

Good afternoon,

As we kick off ALEC's States and Nation Policy Summit, I want to thank you for registering to join us this year! We have a jam-packed series of programming – as well as many opportunities to connect socially – for our members.

Attached to this email is the Energy, Environment, and Agriculture Task Force meeting agenda as it now stands. I look forward to seeing you there! As always, if there is any way I can help, please feel free to email, text, or call (my number is (210) 352-0055).

Best,  
Joe

**Joe Trotter**

Task Force Director  
Energy, Environment and Agriculture  
American Legislative Exchange Council  
C: (210) 352-0055  
O: (571) 482-5047



**Upcoming Meetings:**

[2022 States & Nation Policy Summit](#) | Nov 29 – Dec 1 | Washington, D.C.

50<sup>th</sup> ALEC Annual Meeting | July 26 –28, 2023 | Orlando, FL

50<sup>th</sup> ALEC Anniversary Gala | October 4, 2023 | Washington, D.C.

The American Legislative Exchange Council is a 501(c)3 nonprofit organization and is the largest nonpartisan, voluntary membership organization of state legislators in the United States dedicated to the principles of limited government, free markets and federalism. The Council is governed by state legislators who comprise the National Board of Legislators and is advised by the Private Enterprise Advisory Council, a group of private, foundation and think tank members.

**STATEMENT OF CONFIDENTIALITY**

The information contained in this electronic message and any attachments to this message are intended for the exclusive use of the addressee(s) and may contain confidential and/or privileged information. This message or any part thereof must not be disclosed, copied, distributed or retained by any person without specific and direct authorization from the addressee(s). If you are not the intended recipient, please notify Joe Trotter immediately at (210) 352-0055 and at [JTrotter@alec.org](mailto:JTrotter@alec.org) and destroy all copies of this message and any attachments.

## Energy, Environment, and Agriculture Task Force Meeting Agenda

States and Nation Policy Summit  
Thursday, December 1, 2022 | 1:45pm-4:45pm

- 1:45 PM **Call to Order, Welcome and Introductions**  
*Jonathan Small (OCA)*  
*Rep. Phil Green (MI)*
- 1:55 PM **Presentation – An Update on Wildfire Policy**  
*Todd Myers (Washington Policy Center)*
- 2:10 PM **New Model Policy for Consideration**  
*Creating a Feasibility Study on New Nuclear Energy Generation*
- 2:25 PM **New Model Policy for Consideration**  
*Establishing a Study on the Commercial Application of Existing Technology to Reclaim and Repurpose Spent Nuclear Fuel Rods*
- 2:40 PM **Presentation – Scope 3 & Agriculture**  
*Gabriella Hoffman (CFACT)*
- 2:55 PM **Presentation – Access to Market-Based Energy Rates**  
*R.G. Schwarm (Iowa Economic Alliance)*
- 3:10 PM **Presentation – Siting & Permitting Reform**  
*Brad Viator (EEI)*
- 3:30 PM **Presentation – Sackett v. EPA – Water & Property Rights**  
*Paige Gillard (Pacific Legal Foundation), Joe Luppino-Esposito (Pacific Legal Foundation),  
Daren Bakst (Heritage Foundation)*
- 4:00 PM **New Model Policy for Consideration**  
*Eliminate Political Boycotts Act*
- 4:40 PM **Final Announcements**
- 4:45 PM **Adjournment**

**From:** [Joe Trotter](#)  
**Subject:** EEA Task Force Meeting Link  
**Date:** Monday, November 21, 2022 11:04:19 AM  
**Attachments:** [image002.png](#)  
[image003.png](#)  
[image005.png](#)

---

Hi All,

Here is the link to the meeting:

<https://us06web.zoom.us/j/81367385295?pwd=SFFTZzVoeGRmSlZaZ0pPUUFJQmxqQT09>

Thanks!

Joe

**Joe Trotter**

Task Force Director  
Energy, Environment and Agriculture  
American Legislative Exchange Council  
C: (210) 352-0055  
O: (571) 482-5047



**Upcoming Meetings:**

[2022 States & Nation Policy Summit](#) | Nov 29 – Dec 1 | Washington, D.C.

50<sup>th</sup> ALEC Annual Meeting | July 26 –28, 2023 | Orlando, FL

50<sup>th</sup> ALEC Anniversary Gala | October 4, 2023 | Washington, D.C.

The American Legislative Exchange Council is a 501(c)3 nonprofit organization and is the largest nonpartisan, voluntary membership organization of state legislators in the United States dedicated to the principles of limited government, free markets and federalism. The Council is governed by state legislators who comprise the National Board of Legislators and is advised by the Private Enterprise Advisory Council, a group of private, foundation and think tank members.

**STATEMENT OF CONFIDENTIALITY**

The information contained in this electronic message and any attachments to this message are intended for the exclusive use of the addressee(s) and may contain confidential and/or privileged information. This message or any part thereof must not be disclosed, copied, distributed or retained by any person without specific and direct authorization from the addressee(s). If you are not the intended recipient, please notify Joe Trotter immediately at (210) 352-0055 and at [JTrotter@alec.org](mailto:JTrotter@alec.org) and destroy all copies of this message and any attachments.

**From:** [Karla Jones](#)  
**To:** [Karla Jones](#)  
**Subject:** Important ALEC Conference Updates  
**Date:** Saturday, November 26, 2022 6:12:15 PM  
**Attachments:** [image002.png](#)  
[image003.png](#)  
[image005.png](#)  
[2022 1121 FIR Opportunities.docx](#)  
[FIR Draft Agenda.docx](#)  
**Importance:** High

---

Dear Members of the Federalism & International Relations and Homeland Security Task Forces,

We look forward to seeing you at the ALEC Summit and below are some FIR/Homeland Security Task Force related programs taking place where your participation is encouraged and welcome. The current Task Force meeting agenda and details on the activities below are attached.

-  
**Tuesday, November 29**

11:30am-1:00pm ~ **Working Group to Discuss China's Acquisition of US Agricultural Land**

1:15pm-4:00pm ~ **Visit the Embassy of Ukraine** ~ RSVP to Karla Jones at [kjones@alec.org](mailto:kjones@alec.org)

5:45pm-7:00pm ~ **Congressional Reception** ~ Taiwan's Ambassador Hsiao will welcome diplomats in attendance

**Wednesday, November 30**

9:30am-11:00am ~ **Preparing Your State to Fight Inflation with two Article V Conventions, one to Safely Draft and a Second for Voters to Ratify a Fiscal Responsibility Amendment...Without Congress!**

**Thursday, December 1**

10:30am-11:30am ~ **Fentanyl – A Domestic Crisis with Deep Transnational Roots**

1:45pm-4:45pm ~ **Joint Meeting of the Federalism & International Relations and Homeland Security Task Forces**

4:45pm-5:45pm ~ **Triff uns für ein Getrank at an International Oktoberfest in December**

We also wanted to give you a heads up that the following three model policies were withdrawn for consideration at the December 1 task force meeting, however, they may be considered at a future meeting of the Joint FIR/Homeland Security Task Forces.

<https://alec.org/model-policy/act-to-prohibit-state-board-of-regents-from-investing-public-university-trust-funds-in-companies-associated-with-the-government-of-china/>

<https://alec.org/model-policy/resolution-on-measures-to-restore-federal-fiscal-responsibility-in-the-event-of-an-article-v-amendments-convention/>

<https://alec.org/model-policy/amendments-to-an-act-to-prohibit-state-contracts-with-chinese-government-owned-or-affiliated-technology-manufacturers/>

If you are interested in sponsoring any of them, please reach out to me. Don't hesitate to contact me with any questions and safe travels to DC!

All the best,  
Karla

Karla Jones  
Sr. Director, International Relations & Federalism

Direct: (571) 482-5017

Email: [kjones@alec.org](mailto:kjones@alec.org)



**Upcoming Meetings:**

[2022 States & Nation Policy Summit](#) | Nov 29 – Dec 1 | Washington, D.C.

50<sup>th</sup> ALEC Annual Meeting | July 26 –28, 2023 | Orlando, FL

50<sup>th</sup> ALEC Anniversary Gala | October 4, 2023 | Washington, D.C.

The American Legislative Exchange Council is a 501(c)3 nonprofit organization and is the largest nonpartisan, voluntary membership organization of state legislators in the United States dedicated to the principles of limited government, free markets and federalism. The Council is governed by state legislators who comprise the National Board of Legislators and is advised by the Private Enterprise Advisory Council, a group of private, foundation and think tank members.

**STATEMENT OF CONFIDENTIALITY**

The information contained in this electronic message and any attachments to this message are intended for the exclusive use of the addressee(s) and may contain confidential and/or privileged information. This message or any part thereof must not be disclosed, copied, distributed or retained by any person without specific and direct authorization from the addressee(s). If you are not the intended recipient, please notify Karla Jones immediately at (571) 482-5017 and at [kjones@alec.org](mailto:kjones@alec.org) and destroy all copies of this message and any attachments.

## Federalism, Homeland Security & International Relations Activities ALEC States and Nation Policy Summit | Washington, DC

### **Tuesday, November 29**

#### **Working Group to Discuss China's Acquisition of US Agricultural Land ~ 11:30am-1:00pm**

Chinese investors' holdings of US agricultural land surged from 13,720 acres in 2010 to 352,140 acres in 2020 – acreage valued at \$1.9 billion. We have assembled three subject matter experts to guide a discussion on appropriate policy answers to this potential national security threat. Be a part of the conversation and help to devise solutions on this important topic – lunch will be served.

#### **Visit the Embassy of Ukraine ~ Leaving from the Grand Hyatt at 1:15pm**

Join us for a special visit to the Embassy of Ukraine in DC where embassy officials will greet and address us. This is an excellent opportunity to learn more about this nation that finds itself on the frontlines of the battle for global democracy. Following the presentation, our hosts will give us a tour of their facility, the historic Forrest-Marbury House which has a storied colonial and Revolutionary war past. RSVP required – contact Karla Jones at [kjones@alec.org](mailto:kjones@alec.org) by **COB on Monday, November 28** to participate or with questions about the program.

### **Wednesday, November 30**

#### **Preparing Your State to Fight Inflation with two Article V Conventions, one to Safely Draft and a Second for Voters to Ratify a Fiscal Responsibility Amendment...Without Congress! ~ 9:30am-11:00am**

Learn about Article V model policies that empower the states to safely draft and empower the people to ratify an Inflation-fighting Fiscal Responsibility Amendment (FRA). A simple majority vote in Congress for HCR 101 and SCR TBD could call the nation's first "*Convention for proposing Amendments*" requiring any proposed Amendment to be ratified by State Conventions. This workshop will address policies needed to get convention-ready.

### **Thursday, December 1**

#### **Women's Caucus Roundtable... *not for women only!* Fentanyl – A Domestic Crisis with Deep Transnational Roots ~ 10:30am-11:30am**

Deaths involving synthetic opioids have increased 80% over the last two years with one person in our nation dying every eight and a half minutes. Learn how to protect your constituents and what your state can do to reverse this deadly epidemic which is fueled by cartels and the Communist Party of China in a blatant effort to weaken America from within.

#### **Joint Meeting of the Federalism & International Relations and Homeland Security Task Forces ~ 1:45pm-4:45pm**

With presentations by lawmakers from around the world, consideration of model policies on some of the most consequential challenges facing the nation today, and discussions on topics ranging from ESG to making schools safer since Uvalde to federalism and the Phoenix Correspondence Commission, this Task Force meeting should not be missed.

#### **Triff uns für ein Getränk at an International Oktoberfest in December ~ Thursday, December 1 ~ 4:45pm-5:45pm**

**ALL** are welcome to join us as we raise a Stein of Bavarian beer or your preferred libation to toast a great ALEC conference with reception hosts the Hanns Seidel Foundation. The evening will feature Hans Reichhart, Mayor of Günzburg in Bavaria and Aleksei Goncharenko Member of the Ukrainian Parliament who will say a few words while those assembled can relax at the end of another successful ALEC Summit. We look forward to welcoming you!



## Meeting Agenda for the Task Forces on Federalism & International Relations and Homeland Security

States and Nation Policy Summit 2022 | Washington, DC  
Thursday, December 1, 2022  
1:45 PM EST - 4:45 PM EST

- 1:45 PM**      **Call to Order**  
Welcome, Approval of the Minutes and Introductions
- 1:50 PM**      **Presentation:** Economy, Energy, Security, Societal Challenges:  
Federalism in Turbulent Times  
***Dr. Hans Reichhart (Hanns Seidel Foundation)***
- 2:10 PM**      **Presentation:** ESG Policies – A Domestic and International Threat  
***Representative Henry Stone (IA)***
- 2:20 PM**      **Model Policy Consideration:** Resolution in Support of Repealing the Jones Act  
***Representative Jordan Ulery (NH)***
- 2:25 PM**      **Presentation:** Challenges for School Safety after Uvalde – Questions and Answers  
***Thomas Wheeler (Frost Brown Todd)***
- 2:55 PM**      **Presentation:** EU-US Relations and Transatlantic Bridge Building  
***MEP Željana Zovko (European Union Parliament)***
- 3:05 PM**      **Model Policy Consideration:** Resolution in Support of Deepening Euro-Atlantic Integration of  
the Republic of Moldova  
***Representative Chris Croft (KS)***
- 3:10 PM**      **Presentation:** The Phoenix Correspondence Commission (PCC) - A New Tool for Effective  
Federalism  
***Mr. Bruce Lee (Phoenix Correspondence Commission)***
- 3:30 PM**      **Model Policy Consideration:** US Amendment Ratification by Article V State Conventions a Vote  
of “We the people”  
***Senator Anthony Kern (AZ)***

- 3:35 PM**      **Model Policy Consideration:** Resolution Calling on the Current Presidential Administration to Oppose Efforts at the World Trade Organization (WTO) to Expand the Trade Related Aspects of Intellectual Property (TRIPS) Waiver Which Would Undermine Global Intellectual Property Rights (IPR)  
*Representative Justin Wilmeth (AZ)*
- 3:40 PM**      **Presentation:** The Economic Consequences of a Chinese Invasion of Taiwan  
*Dr. Weifeng Zhong (Mercatus Center of George Mason University)*
- 4:00 PM**      **Model Policy Consideration:** Resolution Supporting Taiwan’s Meaningful Participation in International Organizations Including the International Civil Aviation Organization (ICAO) and Interpol  
*Representative Spencer Roach (FL)*
- 4:05 PM**      **Presentation:** Dominate or Die – Lesson for the Free World from the War in Ukraine  
*Aleksei Goncharenko (Verkhovna Rada of Ukraine)*
- 4:25 PM**      **Presentation:** Stopping American Financing of the Chinese Communist Party – from the local, state, and federal government to businesses and Wall Street  
*Robby Saunders Smith (Coalition for a Prosperous America)*
- 4:35 PM**      **For the Good of the Order**
- 4:45 PM**      **Adjournment**

**From:** [Olivastro, Andrew](#)  
**Cc:** [Walker, Alexa](#)  
**Subject:** Invitation: Heritage Foundation 50th Anniversary celebration  
**Date:** Tuesday, March 7, 2023 11:01:57 AM  
**Attachments:** [image001.png](#)  
[Heritage 50th Anniversary invite.pdf](#)

---

Hello friends, I wanted to make sure you received this invitation from President Kevin Roberts to attend Heritage's 50th Anniversary Leadership Summit and Gala, April 20-21, at the Gaylord National Harbor in Maryland. We would be delighted to have you join us as Heritage marks 50 years fighting for America's founding principles and casts a vision for the future of our great nation. Thank you for all the work you do!

Please RSVP via the link below using the invite code: **50SG**.

Andy Olivastro  
Vice President, Outreach  
The Heritage Foundation

Dear Friend,

This year, The Heritage Foundation celebrates 50 years of fighting for the American promise. **We would be honored to have you join us as we commemorate this milestone and launch the next exciting chapter for Heritage and for our country, Thursday, April 20 – Friday, April 21, 2023, at the Gaylord National Harbor in Maryland, just outside the nation's capital.** Over these two days, Heritage will host a series of important discussions and celebratory events and we hope you will join us for this once-in-a-lifetime occasion.

During our **daytime programming on Thursday, April 20, and Friday, April 21**, Heritage will convene current and rising leaders, policymakers, and influencers at the **Leadership Summit** to outline the policy agenda that will rebuild our shining city on a hill and restore self-governance to the American people. Featured speakers include Senators Josh Hawley, J.D. Vance, Mike Lee, and Tim Scott; conservative commentators Mollie Hemingway, Lisa Boothe, Liz Wheeler, and Mollie Hemingway; and more!

The festivities will culminate with an **unforgettable Gala Dinner on Friday, April 21**, that celebrates the promise of America and the courageous American spirit. Through an inspiring program, Heritage will cast a vision for the future and reaffirm our fight to restore self-governance, rebuild institutions, and revitalize our great country. Fox News primetime host **Tucker Carlson** will deliver keynote remarks. You won't want to miss this event!

**Registration is now open for the events at Heritage's 50th**

**Anniversary.** Capacity is limited so you'll want to secure your spot soon by visiting [heritage50.org](https://heritage50.org) to RSVP with the invitation code noted below. For more information, please contact our Special Events team at [specialevents@heritage.org](mailto:specialevnts@heritage.org) or 202-608-1524.

[REGISTER >>](#)

**Invitation Code: 50SG**

We are grateful for friends like you who have joined us in upholding the principles that embody the promise of America, and, with your support, we look confidently ahead to the next 50 years. I hope you'll join us in April.

Sincerely,



Kevin D. Roberts, Ph.D.  
President

---

[Andrew Olivastro](#)

*Vice President, Outreach*  
The Heritage Foundation  
214 Massachusetts Avenue, NE  
Washington, DC 20002  
202-608-6019

[heritage.org](https://heritage.org)

THE HERITAGE FOUNDATION

— 50<sup>th</sup> —

ANNIVERSARY

*Gala*

Please join us for an unforgettable evening celebrating the promise of America and the courageous American spirit. Through an inspiring program, Heritage will cast a vision for the future and reaffirm our fight to restore self-governance, rebuild institutions, and revitalize our great country.



FRIDAY, APRIL 21, 2023

*Gaylord National Resort*  
NATIONAL HARBOR, MARYLAND

Reception | 5:30 p.m.

Gala Dinner | 7:00 p.m.

Afterglow Reception on the Riverfront | 9:30 p.m.

ATTIRE: BLACK TIE OPTIONAL

# Leadership SUMMIT

America stands at a crossroads.

The time to take back our country is now.

The conservative movement has the right ideas and strategies to meet the moment and lead the fight.

Featuring current and rising leaders, policymakers, and influencers, the Leadership Summit—our daytime programming—will outline the policy agenda that will rebuild our shining city on a hill and restore self-governance to the American people.



THURSDAY, APRIL 20 – FRIDAY, APRIL 21, 2023

*Gaylord National Resort*

NATIONAL HARBOR, MARYLAND

Thursday Programming | 9:00 a.m. – 4:30 p.m.

Friday Programming | 8:30 a.m. – 12:00 p.m.

ATTIRE: BUSINESS CASUAL

# RSVP

Register today to secure tickets  
for you and one guest.

Space is limited and registration is on  
a first-come, first-served basis.



**Heritage50.org**

Invitation Code: 50SG  
*Invitation is non-transferable.*

Please visit the website for event details  
including agenda, speakers, lodging, and more.

*For questions, please contact the Heritage Events team  
at [specialevents@heritage.org](mailto:specialevents@heritage.org) or 202-608-1524.*

**From:** [Joe Trotter](#)  
**Subject:** TODAY: Traditional vs. Deregulated Energy Markets Policy Hour  
**Date:** Thursday, March 16, 2023 7:12:19 AM  
**Attachments:** [image002.png](#)  
[image003.png](#)  
[image005.png](#)

---

Good morning!

As a quick reminder, ALEC's EEA Task Force will be hosting a policy hour this afternoon at 2pm EST discussing Traditional vs. Deregulated Energy Markets. If you or your staff are interested in learning more about this topic, [you can register for the policy hour at this link](#).

We look forward to seeing you!

Best,  
Joe

**Joe Trotter**

Task Force Director  
Energy, Environment and Agriculture  
American Legislative Exchange Council  
C: (210) 352-0055  
O: (571) 482-5047



**Upcoming Meetings:**

[2022 States & Nation Policy Summit](#) | Nov 29 – Dec 1 | Washington, D.C.

50<sup>th</sup> ALEC Annual Meeting | July 26 –28, 2023 | Orlando, FL

50<sup>th</sup> ALEC Anniversary Gala | October 4, 2023 | Washington, D.C.

The American Legislative Exchange Council is a 501(c)3 nonprofit organization and is the largest nonpartisan, voluntary membership organization of state legislators in the United States dedicated to the principles of limited government, free markets and federalism. The Council is governed by state legislators who comprise the National Board of Legislators and is advised by the Private Enterprise Advisory Council, a group of private, foundation and think tank members.

**STATEMENT OF CONFIDENTIALITY**

The information contained in this electronic message and any attachments to this message are intended for the exclusive use of the addressee(s) and may contain confidential and/or privileged information. This message or any part thereof must not be disclosed, copied, distributed or retained by any person without specific and direct



authorization from the addressee(s). If you are not the intended recipient, please notify Joe Trotter immediately at (210) 352-0055 and at [JTrotter@alec.org](mailto:JTrotter@alec.org) and destroy all copies of this message and any attachments.

**From:** [Joe Trotter](#)  
**Subject:** TODAY: Traditional vs. Deregulated Energy Markets Policy Hour  
**Date:** Thursday, March 16, 2023 7:12:24 AM  
**Attachments:** [image002.png](#)  
[image003.png](#)  
[image005.png](#)

---

Good morning!

As a quick reminder, ALEC's EEA Task Force will be hosting a policy hour this afternoon at 2pm EST discussing Traditional vs. Deregulated Energy Markets. If you or your staff are interested in learning more about this topic, [you can register for the policy hour at this link](#).

We look forward to seeing you!

Best,  
Joe

**Joe Trotter**

Task Force Director  
Energy, Environment and Agriculture  
American Legislative Exchange Council  
C: (210) 352-0055  
O: (571) 482-5047



**Upcoming Meetings:**

[2022 States & Nation Policy Summit](#) | Nov 29 – Dec 1 | Washington, D.C.

50<sup>th</sup> ALEC Annual Meeting | July 26 –28, 2023 | Orlando, FL

50<sup>th</sup> ALEC Anniversary Gala | October 4, 2023 | Washington, D.C.

The American Legislative Exchange Council is a 501(c)3 nonprofit organization and is the largest nonpartisan, voluntary membership organization of state legislators in the United States dedicated to the principles of limited government, free markets and federalism. The Council is governed by state legislators who comprise the National Board of Legislators and is advised by the Private Enterprise Advisory Council, a group of private, foundation and think tank members.

**STATEMENT OF CONFIDENTIALITY**

The information contained in this electronic message and any attachments to this message are intended for the exclusive use of the addressee(s) and may contain confidential and/or privileged information. This message or any part thereof must not be disclosed, copied, distributed or retained by any person without specific and direct

authorization from the addressee(s). If you are not the intended recipient, please notify Joe Trotter immediately at (210) 352-0055 and at [JTrotter@alec.org](mailto:JTrotter@alec.org) and destroy all copies of this message and any attachments.

**From:** [Joe Trotter](#)  
**Subject:** Update: Eliminate Economic Boycotts Act  
**Date:** Friday, January 20, 2023 3:45:03 PM  
**Attachments:** [image002.png](#)  
[image003.png](#)  
[image005.png](#)

---

Good afternoon,

Today, the ALEC Board of Directors voted to return the draft model Eliminate Economic Boycotts Act to ALEC task force members for further discussion, rather than approve or reject the draft. In their decision, the Board cited a lack of agreement among members of the ALEC Task Force on Commerce, Insurance and Economic Development (CIED), noting that the majority of official ALEC model policy is approved with a clear consensus. The Board also thanked task force members for their hard work on this important issue, which has become the center of debate in statehouses across the country.

State legislators are rightfully concerned with radicalized ESG, which has been used to punish those who do not agree with a big government takeover of Americans' livelihoods. This will remain a focal point at the 2023 ALEC Annual Meeting and States and Nation Policy Summit. For decades, this politically motivated investment strategy has also led to severe underfunding in state pension plans across the country. Last year, the ALEC Task Force on Tax and Fiscal Policy and the ALEC Board of Directors unanimously approved the [State Government Employee Retirement Protection Act](#) to address this issue.

As a nonpartisan organization dedicated to fostering discussion and debate among state elected leaders, the American Legislative Exchange Council welcomes legislators across the political spectrum to partake in our process of developing model policy. All ideas are welcome, and the best ideas – rooted in the ALEC principles of limited government, free markets, and federalism – often become official ALEC model policies.

Our model policy process begins and ends with ALEC public sector members. All draft model policy is submitted and sponsored by ALEC legislators, and ultimately must be approved by the ALEC Board of Directors. The Board consists of 23 state legislative leaders from across the nation who examine each draft model policy through the lens of the ALEC principles of limited government, free markets, and federalism.

Thank you,  
Joe

**Joe Trotter**

Task Force Director  
Energy, Environment and Agriculture  
American Legislative Exchange Council  
C: (210) 352-0055  
O: (571) 482-5047



**Upcoming Meetings:**

[2022 States & Nation Policy Summit](#) | Nov 29 – Dec 1 | Washington, D.C.

50<sup>th</sup> ALEC Annual Meeting | July 26 –28, 2023 | Orlando, FL

50<sup>th</sup> ALEC Anniversary Gala | October 4, 2023 | Washington, D.C.

The American Legislative Exchange Council is a 501(c)3 nonprofit organization and is the largest nonpartisan, voluntary membership organization of state legislators in the United States dedicated to the principles of limited government, free markets and federalism. The Council is governed by state legislators who comprise the National Board of Legislators and is advised by the Private Enterprise Advisory Council, a group of private, foundation and think tank members.

**STATEMENT OF CONFIDENTIALITY**

The information contained in this electronic message and any attachments to this message are intended for the exclusive use of the addressee(s) and may contain confidential and/or privileged information. This message or any part thereof must not be disclosed, copied, distributed or retained by any person without specific and direct authorization from the addressee(s). If you are not the intended recipient, please notify Joe Trotter immediately at (210) 352-0055 and at [JTrotter@alec.org](mailto:JTrotter@alec.org) and destroy all copies of this message and any attachments.

**From:** [Joe Trotter](#)  
**To:** [mkiessling@aga.org](mailto:mkiessling@aga.org); [jonathan@ocpathink.org](mailto:jonathan@ocpathink.org); [Phil Green](#)  
**Cc:** [Lee Schalk](#); [Jonathan Williams](#); [Lisa Nelson](#)  
**Subject:** Update: Eliminate Economic Boycotts Act  
**Date:** Friday, January 20, 2023 3:44:55 PM  
**Attachments:** [image002.png](#)  
[image003.png](#)  
[image005.png](#)

---

Good afternoon,

Today, the ALEC Board of Directors voted to return the draft model Eliminate Economic Boycotts Act to ALEC task force members for further discussion, rather than approve or reject the draft. In their decision, the Board cited a lack of agreement among members of the ALEC Task Force on Commerce, Insurance and Economic Development (CIED), noting that the majority of official ALEC model policy is approved with a clear consensus. The Board also thanked task force members for their hard work on this important issue, which has become the center of debate in statehouses across the country.

State legislators are rightfully concerned with radicalized ESG, which has been used to punish those who do not agree with a big government takeover of Americans' livelihoods. This will remain a focal point at the 2023 ALEC Annual Meeting and States and Nation Policy Summit. For decades, this politically motivated investment strategy has also led to severe underfunding in state pension plans across the country. Last year, the ALEC Task Force on Tax and Fiscal Policy and the ALEC Board of Directors unanimously approved the [State Government Employee Retirement Protection Act](#) to address this issue.

As a nonpartisan organization dedicated to fostering discussion and debate among state elected leaders, the American Legislative Exchange Council welcomes legislators across the political spectrum to partake in our process of developing model policy. All ideas are welcome, and the best ideas – rooted in the ALEC principles of limited government, free markets, and federalism – often become official ALEC model policies.

Our model policy process begins and ends with ALEC public sector members. All draft model policy is submitted and sponsored by ALEC legislators, and ultimately must be approved by the ALEC Board of Directors. The Board consists of 23 state legislative leaders from across the nation who examine each draft model policy through the lens of the ALEC principles of limited government, free markets, and federalism.

Thank you,  
Joe

**Joe Trotter**

Task Force Director  
Energy, Environment and Agriculture  
American Legislative Exchange Council

C: (210) 352-0055

O: (571) 482-5047



**Upcoming Meetings:**

[2022 States & Nation Policy Summit](#) | Nov 29 – Dec 1 | Washington, D.C.

50<sup>th</sup> ALEC Annual Meeting | July 26 –28, 2023 | Orlando, FL

50<sup>th</sup> ALEC Anniversary Gala | October 4, 2023 | Washington, D.C.

The American Legislative Exchange Council is a 501(c)3 nonprofit organization and is the largest nonpartisan, voluntary membership organization of state legislators in the United States dedicated to the principles of limited government, free markets and federalism. The Council is governed by state legislators who comprise the National Board of Legislators and is advised by the Private Enterprise Advisory Council, a group of private, foundation and think tank members.

**STATEMENT OF CONFIDENTIALITY**

The information contained in this electronic message and any attachments to this message are intended for the exclusive use of the addressee(s) and may contain confidential and/or privileged information. This message or any part thereof must not be disclosed, copied, distributed or retained by any person without specific and direct authorization from the addressee(s). If you are not the intended recipient, please notify Joe Trotter immediately at (210) 352-0055 and at [JTrotter@alec.org](mailto:JTrotter@alec.org) and destroy all copies of this message and any attachments.

**From:** [Andrew Bracy](#)  
**Cc:** [Gregg Pfister](#); [Amanda Prater](#); [Nick Adolphsen](#); [Allen Cambon](#)  
**Subject:** Western Alliance: Thank You!  
**Date:** Tuesday, November 22, 2022 2:32:26 PM  
**Attachments:** [Western Alliance 2022 agenda 8-31-22.pdf](#)

---

All,

Thank you very much for attending The Foundation for Government Accountability's Western Alliance at the end of September. The Western Alliance event was an educational policy event funded entirely by the Foundation for Government Accountability, a nonprofit 501(c)(3) organization headquartered in Florida. The Foundation is not a registered lobbyist or lobbyist employer in Alaska, Arizona, Idaho, Montana, South Dakota, Utah, or Wyoming.

The value of the event and related costs was **\$1,305.25** per person, plus your submitted receipts for reimbursement. I have included our event agenda for your records. Should you have any questions, please feel free to contact me either at this email or at my cell phone. Thank you all for your attendance and participation in this educational policy event, we look forward to working with you in the future!

Andrew

**Andrew J Bracy**

Outreach Operations Director

**Foundation for Government Accountability**

cell: 207-608-2425

[TheFGA.org](http://TheFGA.org)





# Western Alliance Meeting

WED-FRI, SEPT 21-23, 2022  
PARK CITY, UTAH

## AGENDA

### WEDNESDAY, SEPTEMBER 21

---

4:00 PM: **Check-In Begins**

6:00 PM: **Evening Reception and Hors D'oeuvres (Wasatch Ballroom)**

7:00 PM: **Voter Focus Group on Hot Policy Issues**

### THURSDAY, SEPTEMBER 22 *(All Programming in Wasatch Ballroom)*

---

7:30 AM-8:30 AM: **Breakfast (Zion)**

8:30 AM-9:00 AM: **Welcome and FGA 101**

*Presented by Katie Rodgers, Vice President of Outreach and Government Affairs, and Roy Lenardson, State Government Affairs Director*

- Why does FGA devote so much time and energy to encouraging work? We will share our driving purpose and dig into why it is such a potent force in politics.

9:00 AM-9:45 AM: **Securing Elections**

*Presented by Madeline Malisa, Senior Fellow*

- Nothing undercuts our country's strength more quickly than mistrust in our elections. That's why we've got to get this right—period. Learn how states can close loopholes, get accurate counts quickly, and fortify our democracy.

10:00 AM-11:00 AM: **Panel—Work, Not “Woke”**

- Massive new government spending and severe labor shortages have created an environment where inflation is rapidly growing, eating into workers' earnings and busting their family budgets. Here we talk about these issues along with environmental, social, and governance (ESG) investing and other reforms you as lawmakers can take back to your states. Let's get to work.

11:00 AM-11:45 AM: **Unemployment 101**

*Presented by Brian Sikma, Senior Fellow*

- Unemployment benefits have played a major role in our political debates recently. But where do these benefits come from? How do they work? And what can states do to revitalize their unemployment systems by fighting fraud and getting Americans back to work?

## **12:00 PM–1:00 PM: Lunch Panel—Creating A Safe Harbor for the American Dream**

*Lunch in White Pine Foyer*

- With expanded welfare programs, depleted participation in the workforce, and out-of-control red tape and regulations, it is hard not to get discouraged. This panel will arm you with the tools to fight back against big government and REIN in overregulation.

## **1:00 PM–2:00 PM: State Breakouts Discussion**

- Every state has its own set of challenges and solutions. We will work with you to review an individualized 2023 agenda for your state.

## **2:00 PM–2:45 PM: Fiscal Note Pushback and Message Matters**

*Presented by Roy Lenardson, State Government Affairs Director, and Nick Stehle, Vice President of Communications*

- Do I say it like this, or like that? More importantly, why should I say it like that? We all want to use impactful and persuasive messages, but we might not know what those look like or how to develop them. This session will walk you through the FGA method used to develop messages—both national and state-specific—and how you can use those messages to win.

## **3:00 PM–5:00 PM: Free Time and Informal Activity**

## **5:30 PM: Closing Reception and Dinner (Wasatch Ballroom)**

## **FRIDAY, SEPTEMBER 23**

---

**Grab And Go Breakfast**

**Depart**



**From:** [Nathan Duell](#)  
**To:** [Ken Bennett](#)  
**Subject:** Heritage Action supports SB1001  
**Date:** Wednesday, March 1, 2023 10:23:37 AM

---

Senator Bennett,

My name is Nathan Duell and I am the Arizona State Director for Heritage Action for America, a national grassroots organization with two million conservative activists nationwide, including thousands of Arizonans.

**Heritage Action urges you to support [SB1001](#).**

In schools across the country, some teachers have started addressing children by names that are not their given name and are using pronouns that differ from their sex—without their parents' knowledge or consent. Parents know their children best, and their authority should not be superseded by teachers and school administrators. Schools should not make potentially life-altering decisions for a child without parents' knowledge!

One example of this problem happening in Arizona is in the [Scottsdale Unified School District](#). The district allows and affirms students who change the name on their student ID to a first name that does not correspond to their sex.

Schools have failed to show any research evidence that demonstrates pushing radical gender ideology on children will help those who are bullied or suffer from gender dysphoria or confusion. A growing number of medical professionals now recommend “watchful waiting” to allow parents and doctors to observe whether the experience of puberty leads to resolution of gender confusion, with some studies showing that the confusion naturally resolves itself in up to [98% of children](#).

SB1001 would stop activists in the classrooms from “socially transitioning” minors without the knowledge and consent of parents. This bill would protect the rights of parents and students by ensuring school districts only address students by the pronouns consistent with their sex, unless parents give the school written permission to do otherwise. This bill would also protect school employees from violations of their religious or deeply-held beliefs.

Please support [SB1001](#). Let me know if you have any questions or if I can be of any

assistance.

Best,  
Nathan

**Nathan Duell**

*State Director*

Heritage Action for America

<https://heritageaction.com/>

Cell: 202-438-4201

**From:** [Nathan Duell](#)  
**To:** [Ken Bennett](#)  
**Subject:** Heritage Action supports SB1001  
**Date:** Wednesday, January 18, 2023 9:29:22 AM

---

Senator Bennett,

My name is Nathan Duell and I am the Western Regional Coordinator for Heritage Action for America, a national grassroots organization with two million conservative activists nationwide, including thousands of Arizonans.

Heritage Action supports Senate Bill 1001, which would protect the rights of parents, students, and staff by ensuring school districts only address students by the pronouns consistent with their biological sex, unless parents give the school written permission to do otherwise. This bill also protects school employees from violating their religious or deeply-held beliefs.

With radical gender ideologies being pushed in school systems across the state and nation, SB1001 is an important step to ensure the rights of all students and parents are preserved.

Heritage Action urges the Senate Education Committee to favorably pass SB1001.

Best,  
Nathan

**Nathan Duell**  
*Western Regional Coordinator*  
Heritage Action for America  
<https://heritageaction.com/>  
Cell: 202-438-4201

**From:** [Nathan Duell](#)  
**To:** [Ken Bennett](#)  
**Subject:** How the Arizona Legislature Can Confront China  
**Date:** Tuesday, December 6, 2022 1:46:24 PM

---

Senator-elect Bennett,

Make no mistake: The Chinese Communist Party (CCP), which has absolute control of the Chinese nation, presents a combination of risks to our national security, economy and civil society that the United States has never before faced.

As the federal government increasingly pushes back against Chinese influence operations, China believes—and hopes—**that state and local governments will be the weak links** by which it can infiltrate and undercut the U.S. political system.

**State legislatures must act decisively to meet this threat. States can:**

- Prevent companies linked to the Chinese government from obtaining contracts to build critical infrastructure or supply technology to government organizations
- Stop Beijing's infiltration of universities, particularly via gifts and grants
- Free public funds—particularly pension funds—from investments in problematic Chinese entities
- Push back against Chinese lobbying in state and local governments

[>> Read more from The Heritage Foundation](#)

Please let me know if you'd like more information or if you'd like to discuss the report further with a policy expert from the Heritage Foundation.

Best,  
Nathan

**Nathan Duell**  
*Western Regional Coordinator*  
Heritage Action for America  
<https://heritageaction.com/>  
Cell: 202-438-4201



**From:** [Nathan Duell](#)  
**To:** [Ken Bennett](#)  
**Subject:** Meeting Request with Border Security Expert on March 10th  
**Date:** Thursday, March 2, 2023 10:36:40 AM

---

Senator Bennett,

I hope you're doing well! I'm reaching out to ask about your availability for a brief meeting on March 10th at the Capitol. [Simon Hankinson](#) is a senior research fellow in the Border Security and Immigration Center at The Heritage Foundation and he will be in Phoenix on the 10th.

It would be great to meet with you to discuss what else can be done in Arizona to address the border crisis. Are you available to meet on March 10th?

Best,  
Nathan

**Nathan Duell**  
*State Director*  
Heritage Action for America  
<https://heritageaction.com/>  
Cell: 202-438-4201



**From:** [American Petroleum Institute](#)  
**To:** [Sonny Borrelli](#)  
**Subject:** 5 Days Left! RSVP NOW for the State of American Energy  
**Date:** Thursday, January 5, 2023 5:14:37 PM

---

## API SOAE 2023 Key Graphic



We know energy matters to you. How you get it, how it's made, how much it costs, and how it supports Americans. That's why we're inviting you to join us virtually as we discuss how natural gas and oil are made and moved every day—and what needs to be done to improve America's energy outlook.

Please join us for the  
American Petroleum Institute's  
**VIRTUAL**

# 2023 STATE OF AMERICAN ENERGY

**Wednesday, Jan. 11, 2023**

11:00 a.m. – 12:00 p.m. ET

[Register Here](#)

Join fellow elected officials, community leaders, topic experts and your neighbors across the country to see the solutions that are available right here in America.

After registering, you will receive an email with a link to participate in the event.

Please feel free to forward this invitation to colleagues and friends who are interested in energy issues.

## Footer

[Return to Top](#) | Copyright 2020 - American Petroleum Institute, All rights reserved.  
200 Massachusetts Avenue NW DC American Petroleum Institute Washington

[www.api.org](http://www.api.org) | [Contact](#) | [Privacy Policy](#) | [Terms and Conditions](#)

Connect with us on:



[Email Preferences](#) | [Unsubscribe](#)

**From:** [Courtney Cook](#)  
**To:** [Sonny Borrelli](#)  
**Subject:** Early-Bird Registration is Open!  
**Date:** Wednesday, March 8, 2023 11:09:49 AM

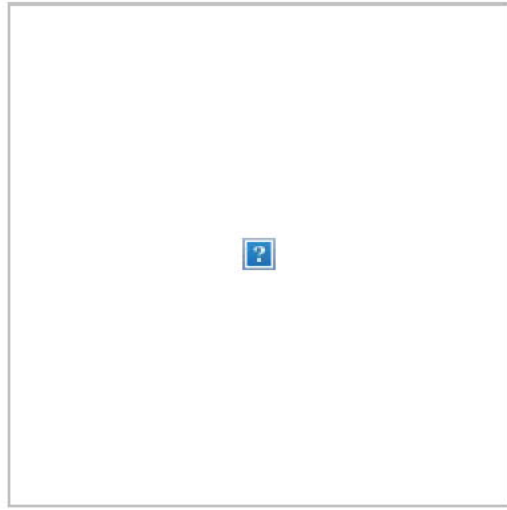
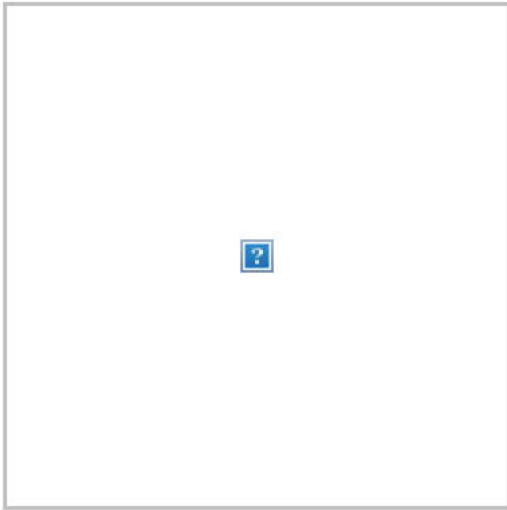
---



Dear Sonny,

Where will you be July 26th through 28th? I hope the answer is the 50th ALEC Annual Meeting!

This year marks our 50th Anniversary celebrating 50 years of trusted policy solutions that benefit all Americans. We are looking forward to celebrating this anniversary throughout the year, and we can't wait to gather together at the JW Marriott, Grande Lakes in Orlando, Florida for the 50th ALEC Annual Meeting.



Our annual conferences are where we join together with our colleagues from around the country, learn about the solutions others are adopting in their home states, have open debates about policy prescriptions, and hear about best practices for tackling the most pressing policy issues. [Will we see you there?](#)

Register Now

Registration opens today for the 50th ALEC Annual Meeting! Early bird rates will end on May 31, 2023 so make your plans today and save on your registration fees.

As in the past, our event is family-friendly, so bring the entire family to Orlando for an unforgettable experience. Don't forget to register your kids for the [ALEC Kid's Congress program](#)! If you're looking for fun things to do in Orlando, be sure to check out Universal CityWalk, Old Town in Kissimmee, ICON Park (with its famous observation wheel), Lake Nona Sculpture Garden, and, of course, water parks. Orlando is home to some of America's biggest theme parks.

Check out the VisitOrlando page [here](#) to learn more about the exciting things to do in Orlando, FL!

---

Want to know what to expect? View the current agenda [here](#) for the 50th ALEC Annual Meeting. Check back often as we are continually updating the details.

Still deciding if you want to join us in Orlando? Take a minute to look back on the 2022 Annual Meeting in Atlanta, Georgia with this [short video](#) highlighting last year's event.



---

If you would like to support the ALEC Annual Meeting as either a sponsor or an exhibitor, please reach out to our Events Team at [meetings@alec.org](mailto:meetings@alec.org). Space is limited and available on a first-come, first-serve basis!

We look forward to seeing you in Orlando!

Sincerely,

Courtney Cook  
Vice President of Events

[Register Today!](#)

---

## Other Upcoming Events



It is never too early to begin thinking about our upcoming gala to celebrate the ALEC 50th Anniversary. Our ability to share ideas and inspire change is evident by the decades that ALEC has been around. **Mark your calendars for October 4th in DC at the National Portrait Gallery!**



Mark your calendars for the **ALEC 2023 States & Nation Policy Summit, November 28 – November 30, 2023** in **Scottsdale, AZ!** ALEC members and friends will gather for discussions on the critical issues facing the states and nation. Registration for the Summit will open in the fall of 2023.

[Follow on Twitter](#) | [Friend on Facebook](#) | [Subscribe for More Information](#)

Copyright ©2022 All rights reserved.

Our mailing address is:  
American Legislative Exchange Council  
2900 Crystal Drive  
Arlington, Va 22202

Click here to [unsubscribe](#) from all emails





**From:** [Nathan Duell](#)  
**To:** [Sonny Borrelli](#)  
**Subject:** Heritage Action supports SB1001  
**Date:** Wednesday, March 1, 2023 10:23:37 AM

---

Senator Borrelli,

My name is Nathan Duell and I am the Arizona State Director for Heritage Action for America, a national grassroots organization with two million conservative activists nationwide, including thousands of Arizonans.

**Heritage Action urges you to support [SB1001](#).**

In schools across the country, some teachers have started addressing children by names that are not their given name and are using pronouns that differ from their sex—without their parents’ knowledge or consent. Parents know their children best, and their authority should not be superseded by teachers and school administrators. Schools should not make potentially life-altering decisions for a child without parents’ knowledge!

One example of this problem happening in Arizona is in the [Scottsdale Unified School District](#). The district allows and affirms students who change the name on their student ID to a first name that does not correspond to their sex.

Schools have failed to show any research evidence that demonstrates pushing radical gender ideology on children will help those who are bullied or suffer from gender dysphoria or confusion. A growing number of medical professionals now recommend “watchful waiting” to allow parents and doctors to observe whether the experience of puberty leads to resolution of gender confusion, with some studies showing that the confusion naturally resolves itself in up to [98% of children](#).

SB1001 would stop activists in the classrooms from “socially transitioning” minors without the knowledge and consent of parents. This bill would protect the rights of parents and students by ensuring school districts only address students by the pronouns consistent with their sex, unless parents give the school written permission to do otherwise. This bill would also protect school employees from violations of their religious or deeply-held beliefs.

Please support [SB1001](#). Let me know if you have any questions or if I can be of any

assistance.

Best,  
Nathan

**Nathan Duell**

*State Director*

Heritage Action for America

<https://heritageaction.com/>

Cell: 202-438-4201

**From:** [Nathan Duell](#)  
**To:** [Sonny Borrelli](#)  
**Subject:** How the Arizona Legislature Can Confront China  
**Date:** Tuesday, December 6, 2022 1:46:26 PM

---

Senator Borrelli,

Make no mistake: The Chinese Communist Party (CCP), which has absolute control of the Chinese nation, presents a combination of risks to our national security, economy and civil society that the United States has never before faced.

As the federal government increasingly pushes back against Chinese influence operations, China believes—and hopes—**that state and local governments will be the weak links** by which it can infiltrate and undercut the U.S. political system.

**State legislatures must act decisively to meet this threat. States can:**

- Prevent companies linked to the Chinese government from obtaining contracts to build critical infrastructure or supply technology to government organizations
- Stop Beijing's infiltration of universities, particularly via gifts and grants
- Free public funds—particularly pension funds—from investments in problematic Chinese entities
- Push back against Chinese lobbying in state and local governments

[>> Read more from The Heritage Foundation](#)

Please let me know if you'd like more information or if you'd like to discuss the report further with a policy expert from the Heritage Foundation.

Best,  
Nathan

**Nathan Duell**  
*Western Regional Coordinator*  
Heritage Action for America  
<https://heritageaction.com/>  
Cell: 202-438-4201



**From:** [Kevin Roberts, The Heritage Foundation](#)  
**To:** [Sonny Borrelli](#)  
**Subject:** Join us for Heritage's 50th Anniversary Gala on April 21!  
**Date:** Tuesday, March 21, 2023 11:04:35 AM

2022\_09\_0331\_50thCelebration\_emailheader2 (1).jpg



Dear Friend,

On **Friday, April 21**, The Heritage Foundation will celebrate its **[50th Anniversary](#)** and mark a half-century of fighting for our founding principles and advancing conservative policy. To mark this special occasion, we'll gather with friends and allies in National Harbor, Maryland, for an incredible evening that will cast a vision for the future and reaffirm our fight to restore self-governance and rebuild our institutions.

Featuring keynote remarks by Fox News primetime host **Tucker Carlson**, moving performances, and a compelling program, the evening is designed to inspire as we press on in the important work of restoring our shining city on a hill. From the red-carpet reception to the afterglow on the riverfront, the **50th Anniversary Gala** will be unlike any other event.

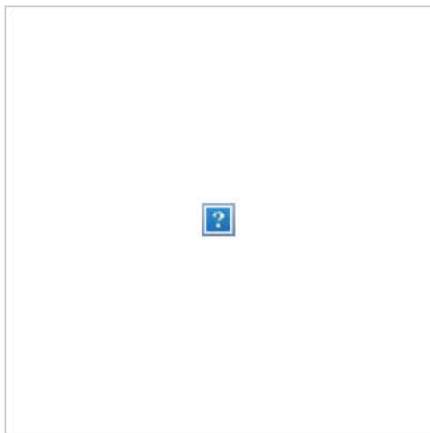
As a friend and partner of Heritage, we hope you will join us for this unforgettable evening! More than 2,000 leaders from across the conservative movement, Heritage supporters, and other special guests are planning to be there. We hope you'll add your name to the list! **Space is limited and filling up fast, so please RSVP today to secure a spot for you and your guest.**

**REGISTER >>**

**Invitation code: 50SG**

For more information, please visit [heritage50.org](https://heritage50.org) or contact our Special Events team at [speialevents@heritage.org](mailto:speialevents@heritage.org) or 202-608-1524.

Sincerely,



Kevin D. Roberts, Ph.D.  
President  
The Heritage Foundation

P.S. If you're able to join us in April, be sure to **book your room at the Gaylord National Harbor** with our discounted group rate. Visit our [website](#) for more details.

[thf\\_50\\_heritageblue.png](#)



214 Massachusetts Avenue, NE | Washington, D.C. 20002 | (800) 546-2843

You are subscribed to Heritage Foundation e-mails as [sborrelli@azleg.gov](mailto:sborrelli@azleg.gov). If you want to change your e-mail preferences, please click [here](#) to update your subscription.

**From:** [Nathan Duell](#)  
**To:** [Sonny Borrelli](#)  
**Subject:** Meeting Request with Border Security Expert on March 10th  
**Date:** Thursday, March 2, 2023 10:36:39 AM

---

Senator Borrelli,

I hope you're doing well! I'm reaching out to ask about your availability for a brief meeting on March 10th at the Capitol. [Simon Hankinson](#) is a senior research fellow in the Border Security and Immigration Center at The Heritage Foundation and he will be in Phoenix on the 10th.

It would be great to meet with you to discuss what else can be done in Arizona to address the border crisis. Are you available to meet on March 10th?

Best,  
Nathan

**Nathan Duell**  
*State Director*  
Heritage Action for America  
<https://heritageaction.com/>  
Cell: 202-438-4201



**From:** [American Petroleum Institute](#)  
**To:** [Sonny Borrelli](#)  
**Subject:** RSVP to the Virtual State of American Energy  
**Date:** Thursday, December 15, 2022 1:19:02 PM

---

## API SOAE 2023 Key Graphic



We know energy matters to you. How you get it, how it's made, how much it costs, and how it supports Americans. That's why we're inviting you to join us virtually as we discuss how natural gas and oil are made and moved every day—and what needs to be done to improve America's energy outlook.

Please join us for the  
American Petroleum Institute's  
**VIRTUAL**

# 2023 STATE OF AMERICAN ENERGY

**Wednesday, Jan. 11, 2023**

11:00 a.m. – 12:00 p.m. ET

[Register Here](#)

Join fellow elected officials, community leaders, topic experts and your neighbors across the country to see the solutions that are available right here in America.

After registering, you will receive an email with a link to participate in the event.

Please feel free to forward this invitation to colleagues and friends who are interested in energy issues.

## Footer

[Return to Top](#) | Copyright 2020 - American Petroleum Institute, All rights reserved.  
200 Massachusetts Avenue NW DC American Petroleum Institute Washington

[www.api.org](http://www.api.org) | [Contact](#) | [Privacy Policy](#) | [Terms and Conditions](#)

Connect with us on:



[Email Preferences](#) | [Unsubscribe](#)

**From:** [Nathan Duell](#)  
**To:** [Sonny Borrelli](#)  
**Subject:** The Heritage Foundation Releases Education Freedom Report Card  
**Date:** Wednesday, October 5, 2022 2:07:24 PM

---

Senator Borrelli,

Education is a top priority to millions of American families, and parents should be empowered to choose a safe and effective education for their children. To serve that goal, The Heritage Foundation has published the *Education Freedom Report Card*, to serve as a guide for parents and policymakers in assessing education freedom in each state. Here is a summary of Arizona's rankings:

**Arizona's Overall Education Freedom Rank: #2**

- School Choice: #1
- Transparency: #5
- Regulatory Freedom: #5
- Spending: #13

You can find the full report card, an explanation of the methodology, details on your state's rank, and model legislation at: <https://www.heritage.org/educationreportcard/>

Please let me know if you'd like more information or if you'd like to discuss the report further with a policy expert from The Heritage Foundation.

Best,  
Nathan

**Nathan Duell**  
*Western Regional Coordinator*  
Heritage Action for America  
<https://heritageaction.com/>  
Cell: 202-438-4201



**From:** [Gabriella Uli](#)  
**To:** [Sonny Borrelli](#)  
**Subject:** Your ALEC Membership is Set to Expire  
**Date:** Thursday, December 22, 2022 11:08:27 AM

---



Dear Sonny,

On behalf of the American Legislative Exchange Council, I would like to thank you for being a part of our organization, and we are grateful for your support. In case you didn't know, I am your state's dedicated legislative outreach manager, making sure you and your colleagues are up to date on everything ALEC – from upcoming webinars to national conferences, regional academies to policy research, and more!

**I am writing to inform you that your ALEC legislative membership will expire next week (December 31, 2022), so I wanted to check in with you. [Renew your membership online today!](#)**

For half a century, ALEC has been the foremost authority on developing trusted policy

solutions. With an online [model policy library](#) of over 1,000 policies, no state policy organization can compare to the scope and depth ALEC provides on any given policy issue. ALEC continues to bring together individuals and groups of various backgrounds and expertise to develop trusted policies that return hard-earned tax dollars to everyday Americans and help improve the overall quality of life. Free market and limited government solutions are the answers to a deadlocked Congress and an Executive Branch that is all too eager to push beyond the limits set in Article II of the U.S. Constitution.

With state legislatures returning to session this January and hundreds of new legislators joining their ranks, there is no better time to renew your dues. Our two-year [legislative membership](#) with ALEC is \$200, which includes benefits such as exclusive policy resources, discounted registration for all of our conferences, full participation as a voting member on two of our [ten policy-specific task forces](#), and more. **Your involvement as a legislative member is what makes our work so impactful.**

**Renewing your membership is easy, and you do not want to miss out!** Click on this [link](#) for the membership application to submit your membership renewal.

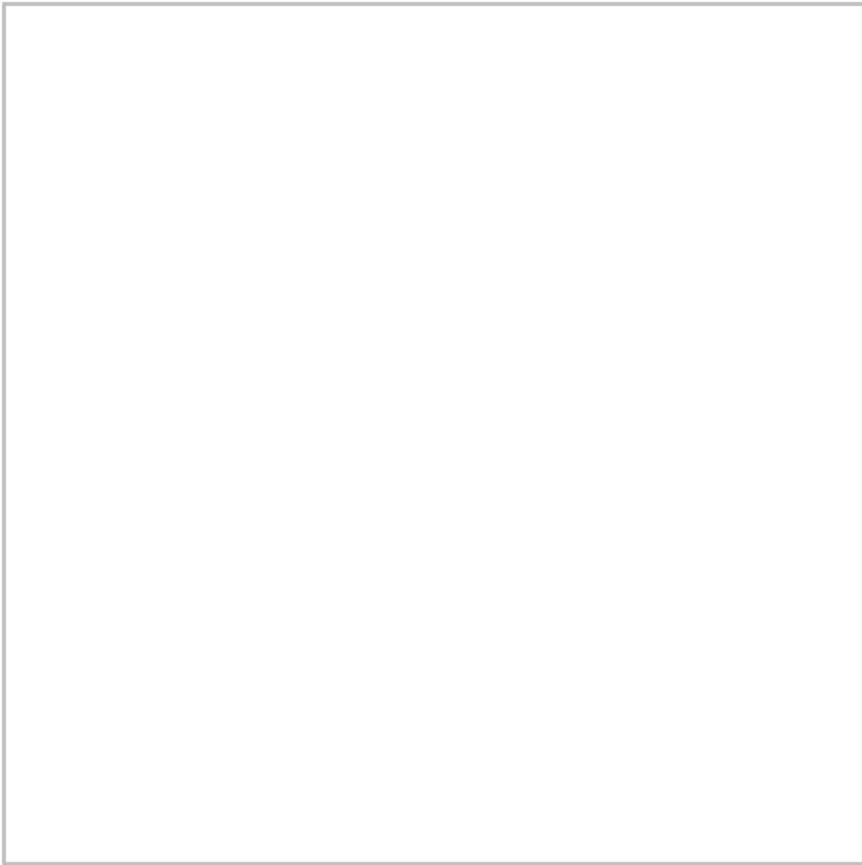
We hope you will take a moment to renew your membership and remain a part of our unique community. We have a lot in store for the upcoming year, like our 50th Anniversary Gala (October 4th) and our Annual Meeting in Orlando, Florida (July 26-28th) which we look forward to you joining.

As always, if you have any questions regarding your membership, benefits, or upcoming conferences, please don't hesitate to reach out by replying to this email or calling us.

Thanks for keeping your membership a priority during this busy season.

Merry Christmas and Happy Holidays!

Sincerely,



---

[Follow on Twitter](#) | [Friend on Facebook](#) | [Subscribe for More Information](#)

Copyright ©2022 All rights reserved.

Our mailing address is:  
American Legislative Exchange Council  
2900 Crystal Drive, 6th floor  
Arlington, Va 22202

Click here to [unsubscribe](#) from all emails





**From:** [Gabriella Uli](#)  
**To:** [Sonny Borrelli](#)  
**Subject:** Your ALEC Membership is Set to Expire  
**Date:** Thursday, December 22, 2022 11:08:27 AM

---



Dear Sonny,

On behalf of the American Legislative Exchange Council, I would like to thank you for being a part of our organization, and we are grateful for your support. In case you didn't know, I am your state's dedicated legislative outreach manager, making sure you and your colleagues are up to date on everything ALEC – from upcoming webinars to national conferences, regional academies to policy research, and more!

**I am writing to inform you that your ALEC legislative membership will expire next week (December 31, 2022), so I wanted to check in with you. [Renew your membership online today!](#)**

For half a century, ALEC has been the foremost authority on developing trusted policy

solutions. With an online [model policy library](#) of over 1,000 policies, no state policy organization can compare to the scope and depth ALEC provides on any given policy issue. ALEC continues to bring together individuals and groups of various backgrounds and expertise to develop trusted policies that return hard-earned tax dollars to everyday Americans and help improve the overall quality of life. Free market and limited government solutions are the answers to a deadlocked Congress and an Executive Branch that is all too eager to push beyond the limits set in Article II of the U.S. Constitution.

With state legislatures returning to session this January and hundreds of new legislators joining their ranks, there is no better time to renew your dues. Our two-year [legislative membership](#) with ALEC is \$200, which includes benefits such as exclusive policy resources, discounted registration for all of our conferences, full participation as a voting member on two of our [ten policy-specific task forces](#), and more. **Your involvement as a legislative member is what makes our work so impactful.**

**Renewing your membership is easy, and you do not want to miss out!** Click on this [link](#) for the membership application to submit your membership renewal.

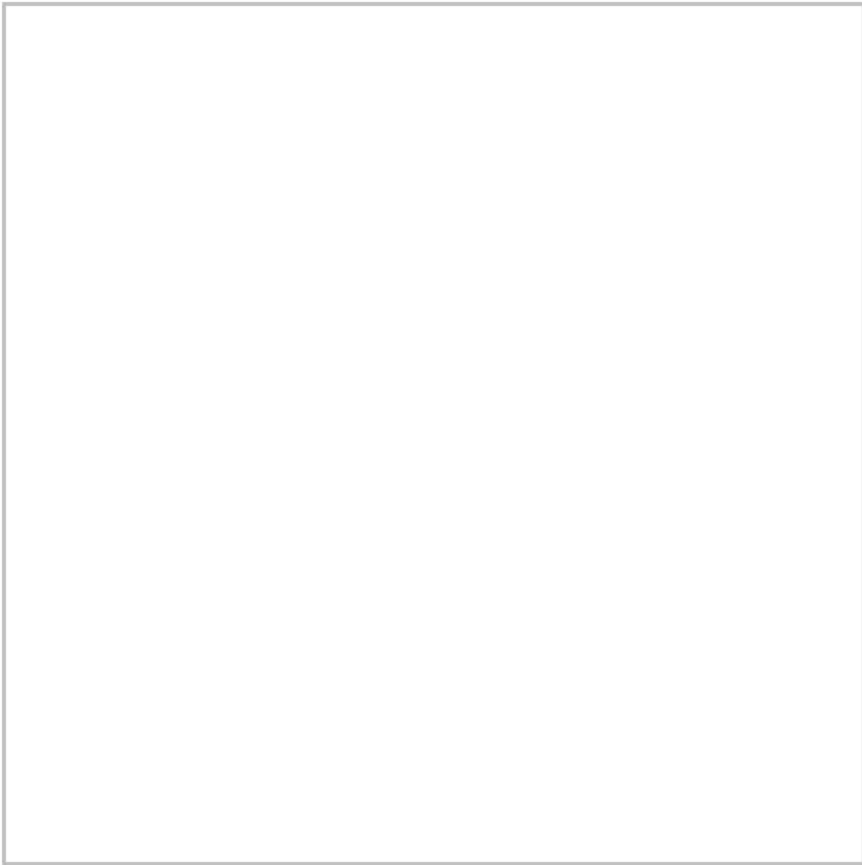
We hope you will take a moment to renew your membership and remain a part of our unique community. We have a lot in store for the upcoming year, like our 50th Anniversary Gala (October 4th) and our Annual Meeting in Orlando, Florida (July 26-28th) which we look forward to you joining.

As always, if you have any questions regarding your membership, benefits, or upcoming conferences, please don't hesitate to reach out by replying to this email or calling us.

Thanks for keeping your membership a priority during this busy season.

Merry Christmas and Happy Holidays!

Sincerely,



---

[Follow on Twitter](#) | [Friend on Facebook](#) | [Subscribe for More Information](#)

Copyright ©2022 All rights reserved.

Our mailing address is:  
American Legislative Exchange Council  
2900 Crystal Drive, 6th floor  
Arlington, Va 22202

Click here to [unsubscribe](#) from all emails



**From:** [Allen Cambon](#)  
**To:** [Frank Carroll](#)  
**Subject:** Re: Utah Follow Up on ESG Legislation  
**Date:** Wednesday, October 26, 2022 1:01:41 PM

---

Representative Carroll,

It was great seeing you again at the State Capitol last week. Thank you for making the time to meet and for the ride back to our hotel! We are working on a new ESG draft specific to Arizona and will get that to you asap. In the meantime, please let me know if you need any more information.

Thanks again,

Allen

**Allen Cambon**  
State Government Affairs Director

**Foundation for Government Accountability**

office: 239.244.8808

cell: 703.244.3817

[TheFGA.org](http://TheFGA.org)

---

**From:** Allen Cambon  
**Sent:** Tuesday, October 11, 2022 2:12 PM  
**To:** fcarroll@azleg.gov <fcarroll@azleg.gov>  
**Subject:** Utah Follow Up on ESG Legislation

Representative Carroll,

It was very nice meeting you at FGA's Western Alliance event in Utah a few weeks ago. Thank you again for making the trip out there.

I remember you expressed some interest in the ESG issue, so I've attached model legislation that would prohibit state contracts with financial institutions that practice ESG to give you a general sense of what the policy would look like. If you like, we can draft a bill specific to Arizona.

Also, I am planning to be in Phoenix on Oct. 19-20. If you are around and have time, it would be great to visit again. Looking forward to hearing from you!

Allen

**Allen Cambon**

State Government Affairs Director

**Foundation for Government Accountability**

office: 239.244.8808

cell: 703.244.3817

[TheFGA.org](http://TheFGA.org)

**From:** [Allen Cambon](#)  
**To:** [Frank Carroll](#)  
**Subject:** Utah Follow Up on ESG Legislation  
**Date:** Tuesday, October 11, 2022 12:12:41 PM  
**Attachments:** [ESG Model Bill 2023.docx](#)

---

Representative Carroll,

It was very nice meeting you at FGA's Western Alliance event in Utah a few weeks ago. Thank you again for making the trip out there.

I remember you expressed some interest in the ESG issue, so I've attached model legislation that would prohibit state contracts with financial institutions that practice ESG to give you a general sense of what the policy would look like. If you like, we can draft a bill specific to Arizona.

Also, I am planning to be in Phoenix on Oct. 19-20. If you are around and have time, it would be great to visit again. Looking forward to hearing from you!

Allen

**Allen Cambon**  
State Government Affairs Director

**Foundation for Government Accountability**  
office: 239.244.8808  
cell: 703.244.3817  
[TheFGA.org](http://TheFGA.org)

**From:** [CAT Task Force](#)  
**To:** [Frank Carroll](#)  
**Subject:** ALEC Agenda for the States and Nation Policy Summit!  
**Date:** Wednesday, October 5, 2022 4:16:55 PM

*A look at the upcoming ALEC meeting in Washington, D.C.*

Email not displaying correctly?  
[View it in your browser.](#)



Dear Frank,

Thank you for your involvement with the Task Force. We are just under two months away from the **2022 States and Nation Policy Summit, set for November 29 – December 1 in Washington, DC. Early bird registration rates end soon on October 26.**

**As you plan for the upcoming meeting, please keep in mind the following key dates:**

- **October 16:** 45-Day Policy Submission Deadline. If you would like to introduce new model policy, please send the draft language by October 16.
- **October 31:** 30-Day Notice Published. This will contain a draft of the Task Force Meeting Agenda and model policies scheduled for consideration and review at the Task Force Meeting.
- **November 2:** Group housing rate ends. Register now to receive the link to make your hotel reservation at the Grand Hyatt Washington, DC. The ALEC group rate is \$259/night. *\*Date based on availability*
- **November 21:** Legislative Member deadline for selecting task force assignment. Legislators can now join up to two task forces as voting members.
- **November 30th 1:45 - 4:45 p.m. :** Communication and Technology Task Force Meeting

We are excited to update you on what we have been working on at ALEC! We've listened to your feedback on ALEC events and are shaking a few things up this year for the States

and Nation Policy Summit. The **new dates** for the meeting will be **November 29 – December 1**.

To kick off the summit we will host a Congressional Welcome Reception on the evening of November 29 with a special welcome to the nation's capital from Members of Congress. We will begin Wednesday morning with an opening breakfast featuring speakers such as Lieutenant Governor Winsome Earle-Sear of Virginia and U.S. Senator Mike Braun of Indiana, followed by workshops, task force meetings, roundtable discussions and more. While we may be making a few updates, you will still find the trusted policy solutions ALEC is known for at the States and Nation Policy summit. Topics to be discussed include:

- ESG
- Expanding Educational Freedom
- American Energy Independence
- Fiscal Policy Reform
- Healthcare Transparency
- Emerging Technologies
- Policing Reform

An additional component added to the summit includes opt-in breakfast sessions on Thursday morning, December 1. These sessions allow attendees the opportunity to select from top issues facing the states today. We will conclude the summit on the evening of Thursday, December 1 but we want to help make the most of your time in Washington, DC. As part of the summit, ALEC can assist in setting up constituent meetings with your member of congress on either Tuesday, November 29 or Friday, December 2. A United States Capitol tour will also be available on Friday, December 2. If interested in attending these exciting opportunities, please reach out to [meetings@alec.org](mailto:meetings@alec.org).

As a reminder, all subcommittee meetings will be held virtually from November 16 through November 22. If you are considering attending the States and Nation Policy Summit and would like to be a part of the subcommittee meetings, you **MUST** register by Friday, November 11 to receive information on joining the meetings.

Mark your calendars to join us in Washington, DC!





## Exhibition Opportunity

### LIMITED SPACE AVAILABLE!

Don't miss out on an excellent opportunity to exhibit at the States and Nation Policy Summit and promote your organization to all attendees. Don't wait, the exhibit hall is almost sold out! For questions or more information, please reach out to ALEC Event Manager, [Madison Crawley](#).



**Jake Morabito**

Taskforce Director, Communications and Technology  
American Legislative Exchange Council

[Follow on Twitter](#) [Friend on Facebook](#) [Subscribe for More](#)

*Copyright © 2022, All rights reserved.*

**Our mailing address is:**

American Legislative Exchange Council  
2900 Crystal Drive  
Arlington, Va 22202

[update subscription preferences](#)



**From:** [FIR Task Force](#)  
**To:** [Frank Carroll](#)  
**Subject:** ALEC Agenda for the States and Nation Policy Summit!  
**Date:** Wednesday, October 5, 2022 4:16:54 PM

*A look at the upcoming ALEC meeting in Washington, D.C.*

Email not displaying correctly?  
[View it in your browser.](#)



Dear Frank,

Thank you for your involvement with the Task Force. We are just under two months away from the **2022 States and Nation Policy Summit, set for November 29 – December 1 in Washington, DC. Early bird registration rates end soon on October 26.**

**As you plan for the upcoming meeting, please keep in mind the following key dates:**

- **October 16:** 45-Day Policy Submission Deadline. If you would like to introduce new model policy, please send the draft language by October 16.
- **October 31:** 30-Day Notice Published. This will contain a draft of the Task Force Meeting Agenda and model policies scheduled for consideration and review at the Task Force Meeting.
- **November 2:** Group housing rate ends. Register now to receive the link to make your hotel reservation at the Grand Hyatt Washington, DC. The ALEC group rate is \$259/night. *\*Date based on availability*
- **November 21:** Legislative Member deadline for selecting task force assignment. Legislators can now join up to two task forces as voting members.
- **December 1st 1:45 - 4:45 p.m. :** Federalism and International Relations Task Force meeting

We are excited to update you on what we have been working on at ALEC! We've listened to your feedback on ALEC events and are shaking a few things up this year for the States

and Nation Policy Summit. The **new dates** for the meeting will be **November 29 – December 1**.

To kick off the summit we will host a Congressional Welcome Reception on the evening of November 29 with a special welcome to the nation's capital from Members of Congress. We will begin Wednesday morning with an opening breakfast featuring speakers such as Lieutenant Governor Winsome Earle-Sear of Virginia and U.S. Senator Mike Braun of Indiana, followed by workshops, task force meetings, roundtable discussions and more. While we may be making a few updates, you will still find the trusted policy solutions ALEC is known for at the States and Nation Policy summit. Topics to be discussed include:

- ESG
- Expanding Educational Freedom
- American Energy Independence
- Fiscal Policy Reform
- Healthcare Transparency
- Emerging Technologies
- Policing Reform

An additional component added to the summit includes opt-in breakfast sessions on Thursday morning, December 1. These sessions allow attendees the opportunity to select from top issues facing the states today. We will conclude the summit on the evening of Thursday, December 1 but we want to help make the most of your time in Washington, DC. As part of the summit, ALEC can assist in setting up constituent meetings with your member of congress on either Tuesday, November 29 or Friday, December 2. A United States Capitol tour will also be available on Friday, December 2. If interested in attending these exciting opportunities, please reach out to [meetings@alec.org](mailto:meetings@alec.org).

As a reminder, all subcommittee meetings will be held virtually from November 16 through November 22. If you are considering attending the States and Nation Policy Summit and would like to be a part of the subcommittee meetings, you **MUST** register by Friday, November 11 to receive information on joining the meetings.

Mark your calendars to join us in Washington, DC!



## Exhibition Opportunity

### LIMITED SPACE AVAILABLE!

Don't miss out on an excellent opportunity to exhibit at the States and Nation Policy Summit and promote your organization to all attendees. Don't wait, the exhibit hall is almost sold out! For questions or more information, please reach out to ALEC Event Manager, [Madison Crawley](#).



**Karla Jones**

Taskforce Director, Federalism and International Relations  
American Legislative Exchange Council

[Follow on Twitter](#) [Friend on Facebook](#) [Subscribe for More](#)

*Copyright © 2022, All rights reserved.*

**Our mailing address is:**

American Legislative Exchange Council  
2900 Crystal Drive  
Arlington, Va 22202

[update subscription preferences](#)



**From:** [EEA Task Force](#)  
**To:** [Frank Carroll](#)  
**Subject:** ALEC Agenda for the States and Nation Policy Summit!  
**Date:** Wednesday, October 5, 2022 4:16:53 PM

*A look at the upcoming ALEC meeting in Washington, D.C.*

Email not displaying correctly?  
[View it in your browser.](#)



Dear Frank,

Thank you for your involvement with the Task Force. We are just under two months away from the **2022 States and Nation Policy Summit, set for November 29 – December 1 in Washington, DC. Early bird registration rates end soon on October 26.**

**As you plan for the upcoming meeting, please keep in mind the following key dates:**

- **October 16:** 45-Day Policy Submission Deadline. If you would like to introduce new model policy, please send the draft language by October 16.
- **October 31:** 30-Day Notice Published. This will contain a draft of the Task Force Meeting Agenda and model policies scheduled for consideration and review at the Task Force Meeting.
- **November 2:** Group housing rate ends. Register now to receive the link to make your hotel reservation at the Grand Hyatt Washington, DC. The ALEC group rate is \$259/night. *\*Date based on availability*
- **November 21:** Legislative Member deadline for selecting task force assignment. Legislators can now join up to two task forces as voting members.
- **December 1st 1:45 - 4:45 p.m. :** Energy, Environment, and Agriculture ask Force Meeting

We are excited to update you on what we have been working on at ALEC! We've listened to your feedback on ALEC events and are shaking a few things up this year for the States

and Nation Policy Summit. The **new dates** for the meeting will be **November 29 – December 1**.

To kick off the summit we will host a Congressional Welcome Reception on the evening of November 29 with a special welcome to the nation's capital from Members of Congress. We will begin Wednesday morning with an opening breakfast featuring speakers such as Lieutenant Governor Winsome Earle-Sear of Virginia and U.S. Senator Mike Braun of Indiana, followed by workshops, task force meetings, roundtable discussions and more. While we may be making a few updates, you will still find the trusted policy solutions ALEC is known for at the States and Nation Policy summit. Topics to be discussed include:

- ESG
- Expanding Educational Freedom
- American Energy Independence
- Fiscal Policy Reform
- Healthcare Transparency
- Emerging Technologies
- Policing Reform

An additional component added to the summit includes opt-in breakfast sessions on Thursday morning, December 1. These sessions allow attendees the opportunity to select from top issues facing the states today. We will conclude the summit on the evening of Thursday, December 1 but we want to help make the most of your time in Washington, DC. As part of the summit, ALEC can assist in setting up constituent meetings with your member of congress on either Tuesday, November 29 or Friday, December 2. A United States Capitol tour will also be available on Friday, December 2. If interested in attending these exciting opportunities, please reach out to [meetings@alec.org](mailto:meetings@alec.org).

As a reminder, all subcommittee meetings will be held virtually from November 16 through November 22. If you are considering attending the States and Nation Policy Summit and would like to be a part of the subcommittee meetings, you **MUST** register by Friday, November 11 to receive information on joining the meetings.

Mark your calendars to join us in Washington, DC!



## Exhibition Opportunity

### LIMITED SPACE AVAILABLE!

Don't miss out on an excellent opportunity to exhibit at the States and Nation Policy Summit and promote your organization to all attendees. Don't wait, the exhibit hall is almost sold out! For questions or more information, please reach out to ALEC Event Manager, [Madison Crawley](#).



**Joe Trotter**

Taskforce Director, Energy, Environment, and Agriculture  
American Legislative Exchange Council

[Follow on Twitter](#) [Friend on Facebook](#) [Subscribe for More](#)

*Copyright © 2022, All rights reserved.*

**Our mailing address is:**

American Legislative Exchange Council  
2900 Crystal Drive  
Arlington, Va 22202

[update subscription preferences](#)



**From:** [CIED Task Force](#)  
**To:** [Frank Carroll](#)  
**Subject:** ALEC Agenda for the States and Nation Policy Summit!  
**Date:** Wednesday, October 5, 2022 4:16:57 PM

*A look at the upcoming ALEC meeting in Washington, D.C.*

Email not displaying correctly?  
[View it in your browser.](#)



Dear Frank,

Thank you for your involvement with the Task Force. We are just under two months away from the **2022 States and Nation Policy Summit, set for November 29 – December 1 in Washington, DC.** Early bird registration rates end soon on **October 26.**

**As you plan for the upcoming meeting, please keep in mind the following key dates:**

- **October 16:** 45-Day Policy Submission Deadline. If you would like to introduce new model policy, please send the draft language by October 16.
- **October 31:** 30-Day Notice Published. This will contain a draft of the Task Force Meeting Agenda and model policies scheduled for consideration and review at the Task Force Meeting.
- **November 2:** Group housing rate ends. Register now to receive the link to make your hotel reservation at the Grand Hyatt Washington, DC. The ALEC group rate is \$259/night. *\*Date based on availability*
- **November 21:** Legislative Member deadline for selecting task force assignment. Legislators can now join up to two task forces as voting members.
- **December 1st 1:45 - 4:45:** Commerce, Insurance and Economic Development Task Force Meeting

We are excited to update you on what we have been working on at ALEC! We've listened to your feedback on ALEC events and are shaking a few things up this year for the States



and Nation Policy Summit. The **new dates** for the meeting will be **November 29 – December 1**.

To kick off the summit we will host a Congressional Welcome Reception on the evening of November 29 with a special welcome to the nation's capital from Members of Congress. We will begin Wednesday morning with an opening breakfast featuring speakers such as Lieutenant Governor Winsome Earle-Sear of Virginia and U.S. Senator Mike Braun of Indiana, followed by workshops, task force meetings, roundtable discussions and more. While we may be making a few updates, you will still find the trusted policy solutions ALEC is known for at the States and Nation Policy summit. Topics to be discussed include:

- ESG
- Expanding Educational Freedom
- American Energy Independence
- Fiscal Policy Reform
- Healthcare Transparency
- Emerging Technologies
- Policing Reform

An additional component added to the summit includes opt-in breakfast sessions on Thursday morning, December 1. These sessions allow attendees the opportunity to select from top issues facing the states today. We will conclude the summit on the evening of Thursday, December 1 but we want to help make the most of your time in Washington, DC. As part of the summit, ALEC can assist in setting up constituent meetings with your member of congress on either Tuesday, November 29 or Friday, December 2. A United States Capitol tour will also be available on Friday, December 2. If interested in attending these exciting opportunities, please reach out to [meetings@alec.org](mailto:meetings@alec.org).

As a reminder, all subcommittee meetings will be held virtually from November 16 through November 22. If you are considering attending the States and Nation Policy Summit and would like to be a part of the subcommittee meetings, you **MUST** register by Friday, November 11 to receive information on joining the meetings.

Mark your calendars to join us in Washington, DC!



## Exhibition Opportunity

### LIMITED SPACE AVAILABLE!

Don't miss out on an excellent opportunity to exhibit at the States and Nation Policy Summit and promote your organization to all attendees. Don't wait, the exhibit hall is almost sold out! For questions or more information, please reach out to ALEC Event Manager, [Madison Crawley](#).



**Gretchen Baldau**

Task Force Director, Commerce, Insurance, and Economic  
Development

American Legislative Exchange Council

[Follow on Twitter](#) [Friend on Facebook](#) [Subscribe for More](#)

*Copyright © 2022, All rights reserved.*

**Our mailing address is:**

American Legislative Exchange Council  
2900 Crystal Drive  
Arlington, Va 22202

[update subscription preferences](#)





**From:** [Gretchen Baldau](#)  
**To:** [Frank Carroll](#)  
**Subject:** CIED – Events, Deadlines, and SNPS Agenda  
**Date:** Tuesday, October 4, 2022 1:24:29 PM  
**Attachments:** [image002.png](#)  
[image003.png](#)  
[image005.png](#)

---

Hi Representative Carroll,

ALEC's States and Nation Policy Summit (SNPS) is two months away, so I wanted to reach out with some important dates, information, and links.

**Model Policies – Monday, October 17<sup>th</sup>** is the model policy submission deadline. Please email me any model language you would like to submit for task force consideration by the end of the day. All submitted model policies will go live on the ALEC website on Monday, October 31<sup>st</sup>.

**Subcommittees** – The virtual CIED subcommittees meeting is *tentatively* scheduled for **Monday, November 21<sup>st</sup> from 11am to 1pm ET**. Registration links will be sent out closer to the date.

**ALEC States and Nation Policy Summit** – The [SNPS agenda](#) is changing slightly this year. The conference kicks off with an evening reception at **5:45pm on Tuesday, November 29<sup>th</sup>**. SNPS programming will run all day on **Wednesday, November 30<sup>th</sup>** and **Thursday, December 1<sup>st</sup>** and will conclude with an evening reception on Thursday. **There is no official programming on Friday, December 2<sup>nd</sup>**. If you would like to join a tour of the Capitol on Friday, please let me know.

**CIED Housing and Land Use Working Group** – This working group will be meeting virtually on **Thursday, October 20<sup>th</sup> at 2pm ET**. To join register and receive the link, [please click here](#).

Please let me know if you have any questions.

Best,

Gretchen Baldau  
Director, Commerce, Insurance, and Economic Development Task Force  
Direct: 571-482-5038  
[gbaldau@alec.org](mailto:gbaldau@alec.org)



**Upcoming Meetings:**

[2022 States & Nation Policy Summit](#) | November 29 – December 1, 2022 | Washington, D.C.

50<sup>th</sup> ALEC Annual Meeting | July 26 – 28, 2023 | Orlando, FL

50<sup>th</sup> ALEC Anniversary Gala | October 4, 2023 | Washington, D.C.

**From:** [Gretchen Baldau](#)  
**To:** [Frank Carroll](#)  
**Subject:** CIED – Follow Up and Upcoming Events  
**Date:** Friday, October 21, 2022 2:15:02 PM

---



Dear Rep. Carroll,

I wanted to follow up on yesterday's **CIED Housing and Land Use Working Group** meeting that featured presentations on federal zoning reforms, zoning reform implemented in the Northeast, and strategies for increasing community engagement in reform decisions.

To access the resources and policies mentioned during this and previous Housing and Land Use Working Group meetings, [click here](#). If you would like to be connected to any of the speakers, please let me know.

#### **UPCOMING CIED/ALEC EVENTS**

- **Wednesday, October 26<sup>th</sup>** – Early Bird Registration Rate Ends – [Register for ALEC's State and Nation Policy Summit](#) by this date for a cheaper registration rate.

- **Monday, November 14<sup>th</sup> – Wednesday, November 16<sup>th</sup>** – ALEC Emerging Technology Academy in Silicon Valley, CA– [Click here to RSVP for the academy](#)
  - Details: Throughout the forum, lawmakers will engage in highly interactive conversations with tech leaders and are encouraged to offer insights, provide feedback, present your experiences, and analyze solutions to the public policy issues surrounding emerging tech. The academy will focus on the latest emerging technology innovations on the horizon.
- **Monday, November 21<sup>st</sup>, 11am to 2pm ET** – Virtual CIED Subcommittees Meeting – CIED’s subcommittees will be meeting virtually to discuss submitted language and other items ahead of SNPS. Links will be sent out closer to the date.
- **Monday, November 28<sup>th</sup> – Wednesday, November 30<sup>th</sup>** – 2022 ALEC New Legislator Policy Academy in Washington, DC – Please submit your nominees for this academy by [clicking here](#).
- **Tuesday, November 29<sup>th</sup> – Thursday, December 1<sup>st</sup>** – ALEC States and Nation Policy Summit in Washington, DC – [Register here](#)

Please let me know if I can provide any additional information about these events.

Have a great weekend!

Best,

Gretchen Baldau

*Director, Commerce, Insurance, and Economic Development Task Force*

Direct: 571-482-5038

[gbaldau@alec.org](mailto:gbaldau@alec.org)

Alec logo blue



---

[Follow on Twitter](#) | [Friend on Facebook](#) | [Subscribe for More Information](#)

Copyright ©2022 All rights reserved.

Our mailing address is:  
American Legislative Exchange Council  
2900 Crystal Drive, 6th Floor  
Arlington, Va 22202

Click here to [unsubscribe](#) from all emails



**From:** [Gretchen Baldau](#)  
**To:** [Frank Carroll](#)  
**Subject:** CIED – Follow Up and Upcoming Events  
**Date:** Friday, October 21, 2022 2:15:02 PM

---



Dear Rep. Carroll,

I wanted to follow up on yesterday's **CIED Housing and Land Use Working Group** meeting that featured presentations on federal zoning reforms, zoning reform implemented in the Northeast, and strategies for increasing community engagement in reform decisions.

To access the resources and policies mentioned during this and previous Housing and Land Use Working Group meetings, [click here](#). If you would like to be connected to any of the speakers, please let me know.

#### **UPCOMING CIED/ALEC EVENTS**

- **Wednesday, October 26<sup>th</sup>** – Early Bird Registration Rate Ends – [Register for ALEC's State and Nation Policy Summit](#) by this date for a cheaper registration rate.

- **Monday, November 14<sup>th</sup> – Wednesday, November 16<sup>th</sup>** – ALEC Emerging Technology Academy in Silicon Valley, CA– [Click here to RSVP for the academy](#)
  - Details: Throughout the forum, lawmakers will engage in highly interactive conversations with tech leaders and are encouraged to offer insights, provide feedback, present your experiences, and analyze solutions to the public policy issues surrounding emerging tech. The academy will focus on the latest emerging technology innovations on the horizon.
- **Monday, November 21<sup>st</sup>, 11am to 2pm ET** – Virtual CIED Subcommittees Meeting – CIED’s subcommittees will be meeting virtually to discuss submitted language and other items ahead of SNPS. Links will be sent out closer to the date.
- **Monday, November 28<sup>th</sup> – Wednesday, November 30<sup>th</sup>** – 2022 ALEC New Legislator Policy Academy in Washington, DC – Please submit your nominees for this academy by [clicking here](#).
- **Tuesday, November 29<sup>th</sup> – Thursday, December 1<sup>st</sup>** – ALEC States and Nation Policy Summit in Washington, DC – [Register here](#)

Please let me know if I can provide any additional information about these events.

Have a great weekend!

Best,

Gretchen Baldau

*Director, Commerce, Insurance, and Economic Development Task Force*

Direct: 571-482-5038

[gbaldau@alec.org](mailto:gbaldau@alec.org)

Alec logo blue



---

[Follow on Twitter](#) | [Friend on Facebook](#) | [Subscribe for More Information](#)

Copyright ©2022 All rights reserved.

Our mailing address is:  
American Legislative Exchange Council  
2900 Crystal Drive, 6th Floor  
Arlington, Va 22202

Click here to [unsubscribe](#) from all emails





**From:** [Gretchen Baldau](#)  
**To:** [Frank Carroll](#)  
**Subject:** CIED – Upcoming Event and Deadlines  
**Date:** Friday, October 14, 2022 1:05:51 PM  
**Attachments:** [image002.png](#)  
[image003.png](#)  
[image005.png](#)

---

Hi Representative Carroll,

I wanted to send over three quick reminders before the weekend.

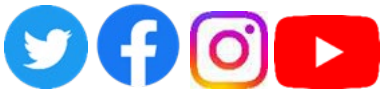
- 1. Model Policy Deadline – Monday, October 17<sup>th</sup>** is the model policy submission deadline. Please email me any model language you would like to submit for task force consideration.
- 2. CIED Housing and Land Use Working Group – On Thursday, October 20<sup>th</sup> at 2pm ET**, this working group will be meeting virtually to discuss policies to promote housing affordability. To register and receive the link, [please click here](#).
- 3. Early Bird Registration Rate Ends – Wednesday, October 26<sup>th</sup>** – [Register for ALEC’s State and Nation Policy Summit](#) by this date for a cheaper registration rate.

Please let me know if you have any questions.

Have a wonderful weekend!

Best,

Gretchen Baldau  
*Director, Commerce, Insurance, and Economic Development Task Force*  
Direct: 571-482-5038  
[gbaldau@alec.org](mailto:gbaldau@alec.org)



**Upcoming Meetings:**

[2022 States & Nation Policy Summit](#) | November 29 – December 1, 2022 | Washington, D.C.

50<sup>th</sup> ALEC Annual Meeting | July 26 – 28, 2023 | Orlando, FL

50<sup>th</sup> ALEC Anniversary Gala | October 4, 2023 | Washington, D.C.

**From:** [Keely Drukala](#)  
**To:** [Frank Carroll](#)  
**Subject:** Early Bird Rate Ends SOON!  
**Date:** Thursday, December 22, 2022 1:32:40 PM

---

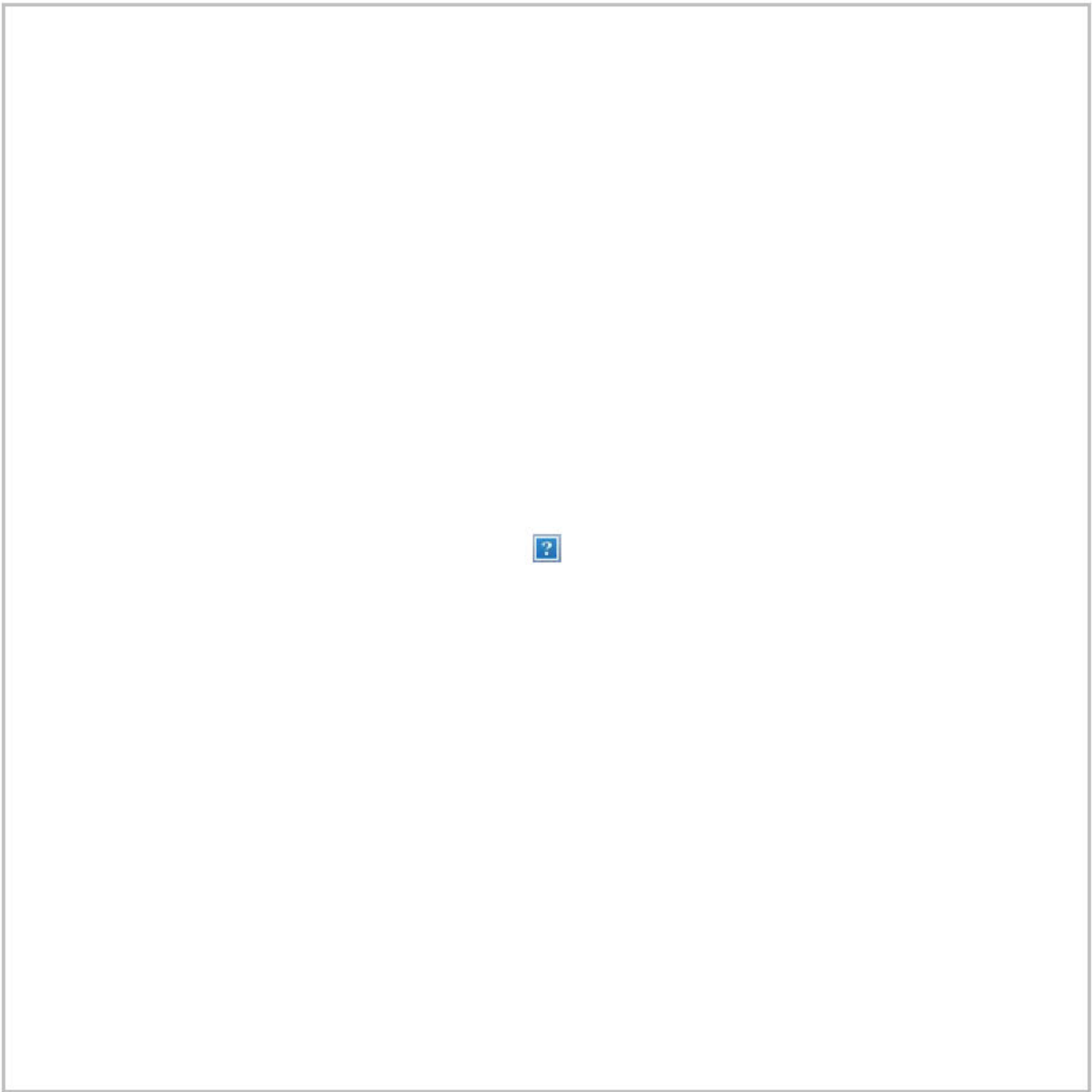
## Heartland's 15th International Conference on Climate Change



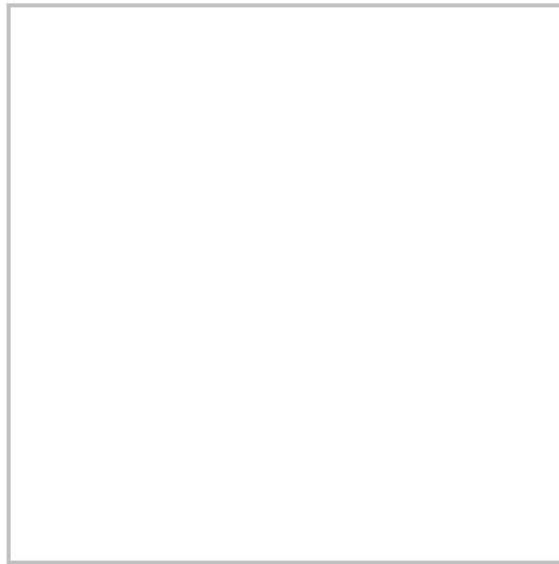
New speakers confirmed!







**Early bird rate ends in ...**



**RESERVE YOUR SPOT **TODAY** AND GET THE **EARLY BIRD** RATE!**

Make plans **NOW** to join The Heartland Institute at the 15th edition of the most-important and informative conference on climate science and energy policy in the world. Held in Orlando, Florida – a location we picked to honor Florida’s status as a “free state” – this conference will once again bring together the world’s best experts to analyze the latest climate science and the wrong-headed energy and policy solutions the world’s governments are determined to impose on us all.

- **Thursday, February 23 - Saturday, February 25, 2023**
- **Hilton Lake Buena Vista, Orlando, Florida**
- **\$399 EARLY BIRD rate ends 12/31/2022**
- **Ticket includes all sessions and three meals a day**

[Register Now](#)

And [CLICK HERE](#) to get a special discount on your hotel room.



---

## Topics we will cover:

- Taking the Temperature of Global Temperatures
- Confronting and Defeating ESG (which is a scam)
- Consequences of Energy Scarcity
- Killing Agriculture to Save the Planet
- Green Energy and the Exploitation of the Poor
- How Today's 'Extreme Weather' Is Not That Extreme
- Advancing Reliable Energy
- How 'Green Energy' Harms Animals
- AND MORE!

## Is the true crisis climate change, or climate policy?

From the green energy boondoggles in the so-called “Inflation Reduction Act” in the United States, to the ongoing wind-power disaster in Germany, and threats of energy cuts in the winter in the UK, the climate policy “solutions” are a real and growing problem for the people of the world. Why are we making life poorer and more miserable for most of the people on the planet when there is no climate crisis?

**Attend this conference to learn the truth, and inspire your own passion to spread that truth around the globe.**

The hundreds expected in attendance will enjoy deep dives into climate science, energy policy, and more from some 40 speakers in six plenary sessions and 16 breakout sessions on two concurrent tracks. The conference will also feature special presentations of awards to scientists and communicators who are brave enough to take a public stance against the alarmist climate narrative because that is where the data leads.

---

More featured speakers, and [even more coming soon!](#)

















---

Space is limited, so reserve your spot today.

If you have any questions, call The Heartland Institute at 312-377-4000 and ask for Keely Drukala, or email her at [kdrukala@heartland.org](mailto:kdrukala@heartland.org).

[Register Now](#)

Watch presentations from all of Heartland's previous conferences [here](#), and learn more about what's really going on with our climate at Heartland's [Arthur B. Robinson Center on Climate and Environmental Policy](#).



Sent to: fcarroll@azleg.gov

[Unsubscribe](#)

The Heartland Institute, 3939 North Wilke Road, Arlington Heights, IL 60004, United States



**From:** [Courtney Cook](#)  
**To:** [Frank Carroll](#)  
**Subject:** Early-Bird Registration is Open!  
**Date:** Wednesday, March 8, 2023 11:08:59 AM

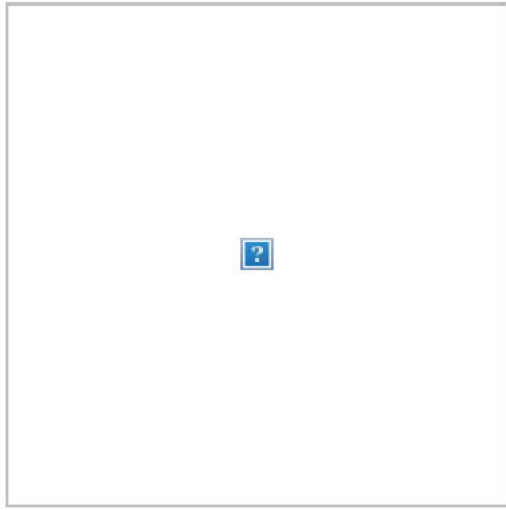
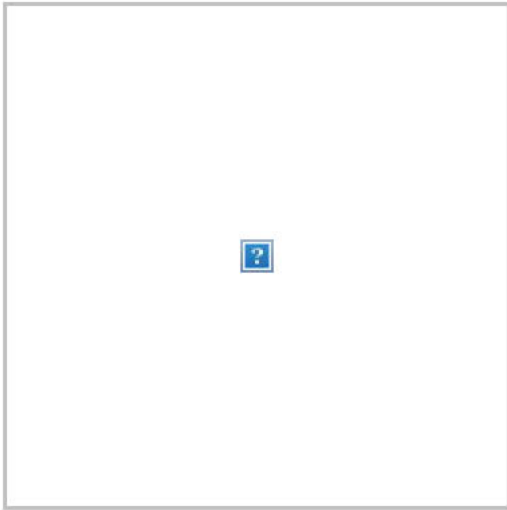
---



Dear Frank,

Where will you be July 26th through 28th? I hope the answer is the 50th ALEC Annual Meeting!

This year marks our 50th Anniversary celebrating 50 years of trusted policy solutions that benefit all Americans. We are looking forward to celebrating this anniversary throughout the year, and we can't wait to gather together at the JW Marriott, Grande Lakes in Orlando, Florida for the 50th ALEC Annual Meeting.



Our annual conferences are where we join together with our colleagues from around the country, learn about the solutions others are adopting in their home states, have open debates about policy prescriptions, and hear about best practices for tackling the most pressing policy issues. [Will we see you there?](#)

Register Now

Registration opens today for the 50th ALEC Annual Meeting! Early bird rates will end on May 31, 2023 so make your plans today and save on your registration fees.

As in the past, our event is family-friendly, so bring the entire family to Orlando for an unforgettable experience. Don't forget to register your kids for the [ALEC Kid's Congress program](#)! If you're looking for fun things to do in Orlando, be sure to check out Universal CityWalk, Old Town in Kissimmee, ICON Park (with its famous observation wheel), Lake Nona Sculpture Garden, and, of course, water parks. Orlando is home to some of America's biggest theme parks.

Check out the VisitOrlando page [here](#) to learn more about the exciting things to do in Orlando, FL!

---

Want to know what to expect? View the current agenda [here](#) for the 50th ALEC Annual Meeting. Check back often as we are continually updating the details.

Still deciding if you want to join us in Orlando? Take a minute to look back on the 2022 Annual Meeting in Atlanta, Georgia with this [short video](#) highlighting last year's event.



---

If you would like to support the ALEC Annual Meeting as either a sponsor or an exhibitor, please reach out to our Events Team at [meetings@alec.org](mailto:meetings@alec.org). Space is limited and available on a first-come, first-serve basis!

We look forward to seeing you in Orlando!

Sincerely,

Courtney Cook  
Vice President of Events

[Register Today!](#)

---

## Other Upcoming Events



It is never too early to begin thinking about our upcoming gala to celebrate the ALEC 50th Anniversary. Our ability to share ideas and inspire change is evident by the decades that ALEC has been around. **Mark your calendars for October 4th in DC at the National Portrait Gallery!**



Mark your calendars for the **ALEC 2023 States & Nation Policy Summit, November 28 – November 30, 2023** in **Scottsdale, AZ!** ALEC members and friends will gather for discussions on the critical issues facing the states and nation. Registration for the Summit will open in the fall of 2023.

[Follow on Twitter](#) | [Friend on Facebook](#) | [Subscribe for More Information](#)

Copyright ©2022 All rights reserved.

Our mailing address is:  
American Legislative Exchange Council  
2900 Crystal Drive  
Arlington, Va 22202

Click here to [unsubscribe](#) from all emails



**From:** [Andrew Bracy](#)  
**To:** [Frank Carroll](#)  
**Subject:** FGA Western Alliance Meeting: Park City, Utah  
**Date:** Monday, September 12, 2022 11:49:18 AM

---

BF-simple-template

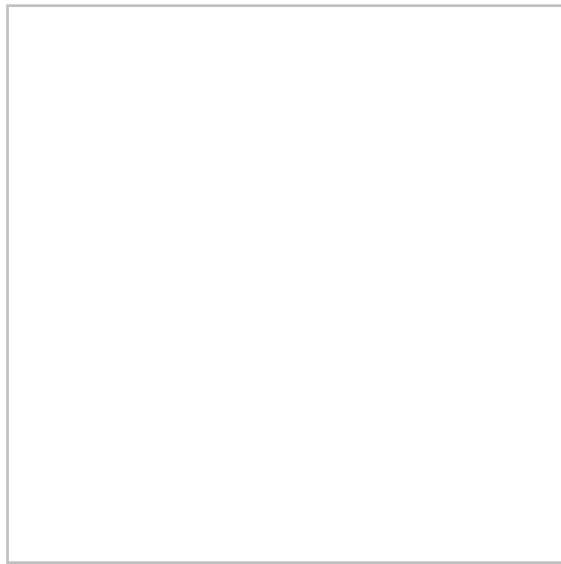
**From:** [Jim Lakely, VP of The Heartland Institute](#)  
**To:** [Frank Carroll](#)  
**Subject:** Frank: Time Running Out to Join Us in Orlando  
**Date:** Tuesday, February 7, 2023 4:08:13 PM

---

## Heartland's 15th International Conference on Climate Change



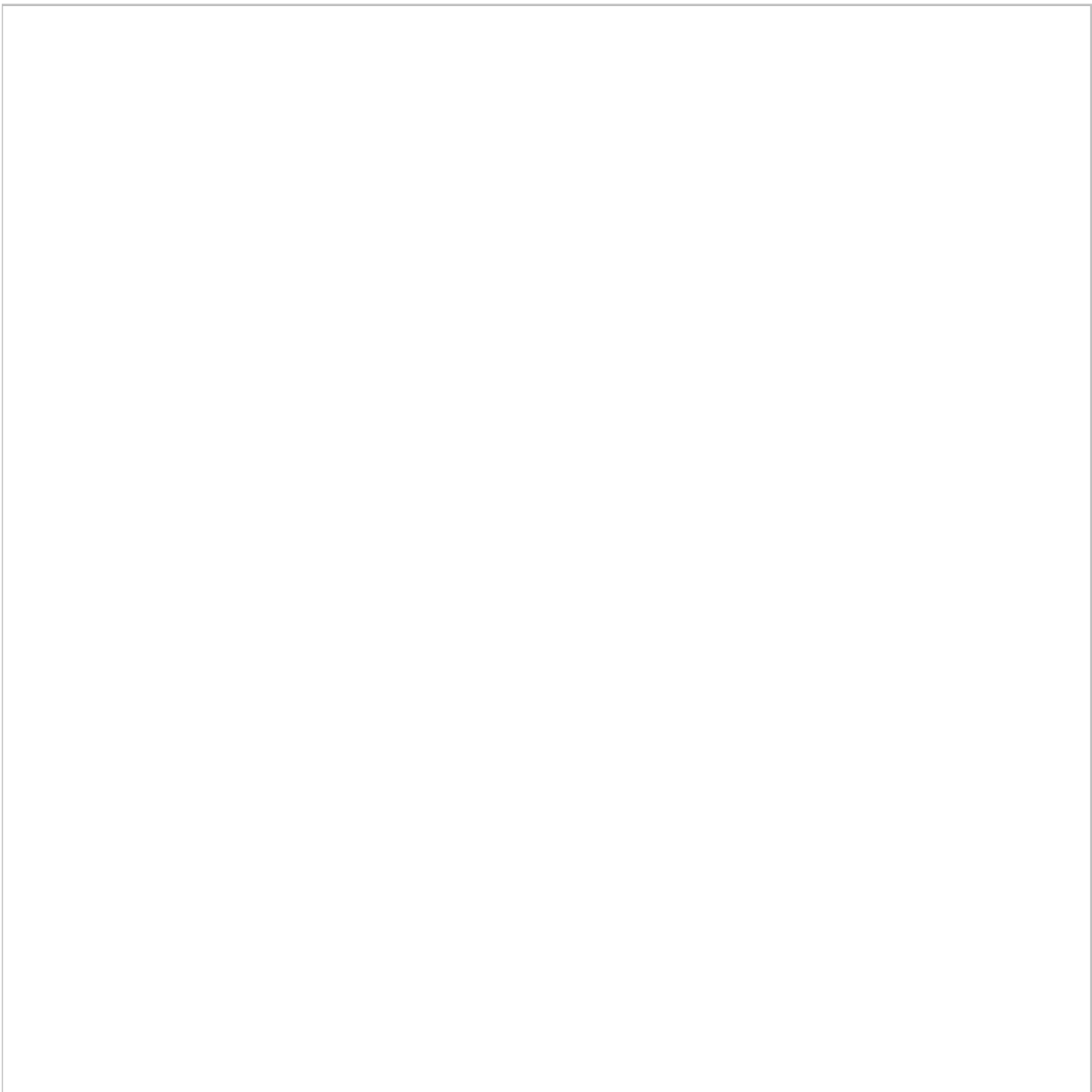
**Conference begins in ...**



[Register Now](#)

**CONFIRMED TO SPEAK**





**U.S. Sen. Ron Johnson** (R-WI) will be a featured keynote speaker on Saturday, February 25, along with **U.S. Rep. Lauren Boebert** (R-CO), a member of the House Resources Committee.



**Our program of [speakers](#) keeps getting better.**

Don't miss out on what will be Heartland's best climate conference yet in sunny Florida in February!

---

Make plans **NOW** to join The Heartland Institute at the 15th edition of the most-important and informative conference on climate science and energy policy in the world.

- **Thursday, February 23 - Saturday, February 25, 2023**
- **Hilton Lake Buena Vista, Orlando, Florida**
- **Ticket includes all sessions and three meals a day**

[Register Now](#)

---

## Top Scientists on the Schedule

















## Topics we will cover:

- Taking the Temperature of Global Temperatures
- Confronting and Defeating ESG (which is a scam)
- Consequences of Energy Scarcity
- Killing Agriculture to Save the Planet
- Green Energy and the Exploitation of the Poor
- How Today's 'Extreme Weather' Is Not That Extreme
- Advancing Reliable Energy
- How 'Green Energy' Harms Animals
- AND MORE!

## Top Policy Experts on the Schedule















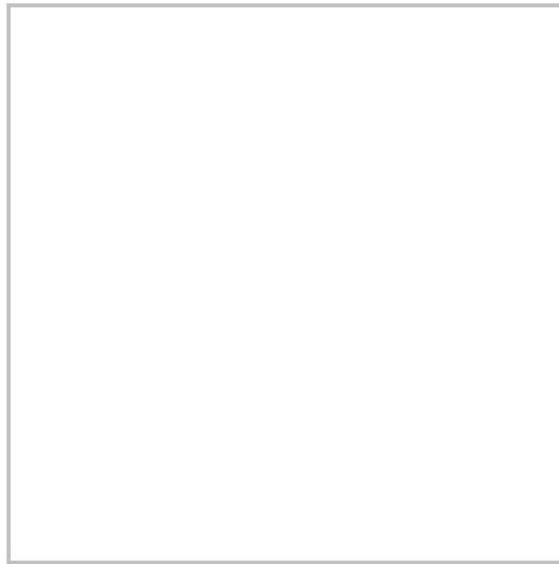






---

**Time left until conference ...**



[Register Now](#)

And [CLICK HERE](#) to get a special discount on your hotel room.

---

Reserve your spot today.

If you have any questions, call The Heartland Institute at 312-377-4000 and ask for Keely Drukala, or email her at [kdrukala@heartland.org](mailto:kdrukala@heartland.org).

Watch presentations from all of Heartland's previous conferences [here](#), and learn more about what's really going on with our climate at Heartland's [Arthur B. Robinson Center on Climate and Environmental Policy](#).

---



Sent to: [fc Carroll@azleg.gov](mailto:fc Carroll@azleg.gov)

[Unsubscribe](#)

The Heartland Institute, 3939 North Wilke Road, Arlington Heights, IL 60004, United States

**From:** [Nathan Duell](#)  
**To:** [Frank Carroll](#)  
**Subject:** Heritage Action supports SB1001  
**Date:** Wednesday, March 1, 2023 10:23:38 AM

---

Senator Carroll,

My name is Nathan Duell and I am the Arizona State Director for Heritage Action for America, a national grassroots organization with two million conservative activists nationwide, including thousands of Arizonans.

**Heritage Action urges you to support [SB1001](#).**

In schools across the country, some teachers have started addressing children by names that are not their given name and are using pronouns that differ from their sex—without their parents' knowledge or consent. Parents know their children best, and their authority should not be superseded by teachers and school administrators. Schools should not make potentially life-altering decisions for a child without parents' knowledge!

One example of this problem happening in Arizona is in the [Scottsdale Unified School District](#). The district allows and affirms students who change the name on their student ID to a first name that does not correspond to their sex.

Schools have failed to show any research evidence that demonstrates pushing radical gender ideology on children will help those who are bullied or suffer from gender dysphoria or confusion. A growing number of medical professionals now recommend “watchful waiting” to allow parents and doctors to observe whether the experience of puberty leads to resolution of gender confusion, with some studies showing that the confusion naturally resolves itself in up to [98% of children](#).

SB1001 would stop activists in the classrooms from “socially transitioning” minors without the knowledge and consent of parents. This bill would protect the rights of parents and students by ensuring school districts only address students by the pronouns consistent with their sex, unless parents give the school written permission to do otherwise. This bill would also protect school employees from violations of their religious or deeply-held beliefs.

Please support [SB1001](#). Let me know if you have any questions or if I can be of any

assistance.

Best,  
Nathan

**Nathan Duell**

*State Director*

Heritage Action for America

<https://heritageaction.com/>

Cell: 202-438-4201

**From:** [Nathan Duell](#)  
**To:** [Frank Carroll](#)  
**Subject:** Heritage Action supports SB1001  
**Date:** Wednesday, March 1, 2023 10:23:38 AM

---

Senator Carroll,

My name is Nathan Duell and I am the Arizona State Director for Heritage Action for America, a national grassroots organization with two million conservative activists nationwide, including thousands of Arizonans.

**Heritage Action urges you to support [SB1001](#).**

In schools across the country, some teachers have started addressing children by names that are not their given name and are using pronouns that differ from their sex—without their parents’ knowledge or consent. Parents know their children best, and their authority should not be superseded by teachers and school administrators. Schools should not make potentially life-altering decisions for a child without parents’ knowledge!

One example of this problem happening in Arizona is in the [Scottsdale Unified School District](#). The district allows and affirms students who change the name on their student ID to a first name that does not correspond to their sex.

Schools have failed to show any research evidence that demonstrates pushing radical gender ideology on children will help those who are bullied or suffer from gender dysphoria or confusion. A growing number of medical professionals now recommend “watchful waiting” to allow parents and doctors to observe whether the experience of puberty leads to resolution of gender confusion, with some studies showing that the confusion naturally resolves itself in up to [98% of children](#).

SB1001 would stop activists in the classrooms from “socially transitioning” minors without the knowledge and consent of parents. This bill would protect the rights of parents and students by ensuring school districts only address students by the pronouns consistent with their sex, unless parents give the school written permission to do otherwise. This bill would also protect school employees from violations of their religious or deeply-held beliefs.

Please support [SB1001](#). Let me know if you have any questions or if I can be of any

assistance.

Best,  
Nathan

**Nathan Duell**

*State Director*

Heritage Action for America

<https://heritageaction.com/>

Cell: 202-438-4201

**From:** [Nathan Duell](#)  
**To:** [Frank Carroll](#)  
**Subject:** How the Arizona Legislature Can Confront China  
**Date:** Tuesday, December 6, 2022 1:46:23 PM

---

Senator-elect Carroll,

Make no mistake: The Chinese Communist Party (CCP), which has absolute control of the Chinese nation, presents a combination of risks to our national security, economy and civil society that the United States has never before faced.

As the federal government increasingly pushes back against Chinese influence operations, China believes—and hopes—**that state and local governments will be the weak links** by which it can infiltrate and undercut the U.S. political system.

**State legislatures must act decisively to meet this threat. States can:**

- Prevent companies linked to the Chinese government from obtaining contracts to build critical infrastructure or supply technology to government organizations
- Stop Beijing's infiltration of universities, particularly via gifts and grants
- Free public funds—particularly pension funds—from investments in problematic Chinese entities
- Push back against Chinese lobbying in state and local governments

[>> Read more from The Heritage Foundation](#)

Please let me know if you'd like more information or if you'd like to discuss the report further with a policy expert from the Heritage Foundation.

Best,  
Nathan

**Nathan Duell**  
*Western Regional Coordinator*  
Heritage Action for America  
<https://heritageaction.com/>  
Cell: 202-438-4201





**From:** [Nathan Duell](#)  
**To:** [Frank Carroll](#)  
**Subject:** Meeting Request with Border Security Expert on March 10th  
**Date:** Thursday, March 2, 2023 10:36:41 AM

---

Senator Carroll,

I hope you're doing well! I'm reaching out to ask about your availability for a brief meeting on March 10th at the Capitol. [Simon Hankinson](#) is a senior research fellow in the Border Security and Immigration Center at The Heritage Foundation and he will be in Phoenix on the 10th.

It would be great to meet with you to discuss what else can be done in Arizona to address the border crisis. Are you available to meet on March 10th?

Best,  
Nathan

**Nathan Duell**  
*State Director*  
Heritage Action for America  
<https://heritageaction.com/>  
Cell: 202-438-4201

**From:** [Nathan Duell](#)  
**To:** [Frank Carroll](#)  
**Subject:** Meeting Request with Border Security Expert on March 10th  
**Date:** Thursday, March 2, 2023 10:36:41 AM

---

Senator Carroll,

I hope you're doing well! I'm reaching out to ask about your availability for a brief meeting on March 10th at the Capitol. [Simon Hankinson](#) is a senior research fellow in the Border Security and Immigration Center at The Heritage Foundation and he will be in Phoenix on the 10th.

It would be great to meet with you to discuss what else can be done in Arizona to address the border crisis. Are you available to meet on March 10th?

Best,  
Nathan

**Nathan Duell**  
*State Director*  
Heritage Action for America  
<https://heritageaction.com/>  
Cell: 202-438-4201

**From:** [David Hoyt](#)  
**To:** [Frank Carroll](#)  
**Subject:** New Anti-ESG Legislation, Listed by State  
**Date:** Wednesday, March 22, 2023 5:28:07 AM

---

Frank,

I am excited to tell you that state legislators are in open rebellion against leftist environmental, social, and governance (ESG) scores.

Just this month, **nearly a dozen states** have proposed new bills to restrict government ESG score implementation, bringing the total number to 13 this year, and counting!

Here is a list of the new legislation by state:

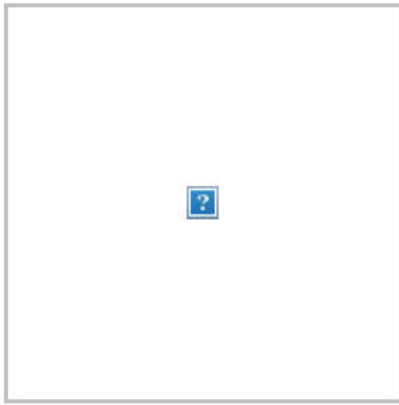
- [Florida](#)
- [Georgia](#)
- [Indiana](#)
- [Iowa](#)
- [Kansas](#)
- [Missouri](#)
- [Montana](#)
- [Ohio](#)
- [Oklahoma](#)
- [South Carolina](#)
- [Tennessee](#)
- [Texas](#)

As you can see, the battle over ESG scores has become an urgent national issue, and Heartland leads the way.

With your support as the gas in our tank, Heartland has been at the forefront of this battle from the beginning. We have worked tirelessly to enlighten thousands of state lawmakers about the pitfalls of ESG through research, editorials, legislative retreats, media appearances, testimonies, and more, which has led to this much-needed pushback.

I expect more ESG bills to be introduced before state legislative sessions conclude, so stay tuned.

**Thank you.**



David Hoyt  
Executive Director of Development  
The Heartland Institute  
3939 North Wilke Road  
Arlington Heights, IL 60004  
United States  
[heartland.org](http://heartland.org)

P.S. In case you missed him, Heartland President James Taylor was recently a guest on *Tony Katz Today*, opining on President's Biden's new Alaska drilling policy. [Click here](#) to listen to the full interview.

---

I sent you this email to keep you up-to-date with happenings at Heartland, but you can always choose not to get these emails from me, if you prefer to [unsubscribe](#)

**From:** [Dwinell, Erin](#)  
**To:** [Nathan Duell \(HAFA\)](#); [Joseph Edlow](#); [Catherine Gunsalus \(HAFA\)](#); [Ries, Lora](#); [Frank Carroll](#); [David Gowan](#)  
**Subject:** RE: Border Security Briefing with Heritage and Heritage Action  
**Date:** Wednesday, March 22, 2023 11:00:03 AM  
**Attachments:** [AZ State Law Recommendations.docx](#)

---

All, looking forward to speaking soon. For reference during the meeting, I am attaching a chart with some Arizona-specific recommendations.

---

[Erin Dwinell](#)

*Senior Research Associate, Border Security and Immigration Center*  
The Heritage Foundation  
214 Massachusetts Avenue, NE  
Washington, DC 20002  
202-608-6205

[heritage.org](http://heritage.org)

-----Original Appointment-----

**From:** Nathan Duell (HAFA) [Nathan.Duell@heritageaction.com](mailto:Nathan.Duell@heritageaction.com)  
**Sent:** Wednesday, March 22, 2023 12:53 PM  
**To:** Nathan Duell (HAFA); Joseph Edlow; Dwinell, Erin; Catherine Gunsalus (HAFA); Ries, Lora; [fc Carroll@azleg.gov](mailto:fc Carroll@azleg.gov); [dgowan@azleg.gov](mailto:dgowan@azleg.gov)  
**Subject:** Border Security Briefing with Heritage and Heritage Action  
**When:** Wednesday, March 22, 2023 11:00 AM-11:30 AM America/Phoenix.  
**Where:** <https://us06web.zoom.us/j/82555883180?pwd=bE9HaWxHbVYvc2Iyd255KzRCakNldz09>

-----Original Appointment-----

**From:** [nathan.duell@heritageforamerica.org](mailto:nathan.duell@heritageforamerica.org) <[nathan.duell@heritageforamerica.org](mailto:nathan.duell@heritageforamerica.org)>  
**Sent:** Thursday, March 9, 2023 12:14 PM  
**To:** [nathan.duell@heritageforamerica.org](mailto:nathan.duell@heritageforamerica.org); Catherine Gunsalus (HAFA); Ries, Lora; Joseph Edlow; [fc Carroll@azleg.gov](mailto:fc Carroll@azleg.gov); [dgowan@azleg.gov](mailto:dgowan@azleg.gov)  
**Subject:** Border Security Briefing with Heritage and Heritage Action  
**When:** Wednesday, March 22, 2023 11:00 AM-11:30 AM America/Phoenix.  
**Where:** <https://us06web.zoom.us/j/82555883180?pwd=bE9HaWxHbVYvc2Iyd255KzRCakNldz09>

Nathan Duell is inviting you to a scheduled Zoom meeting.

Join Zoom Meeting

<https://us06web.zoom.us/j/82555883180?pwd=bE9HaWxHbVYvc2Iyd255KzRCakNldz09>

Meeting ID: 825 5588 3180

Passcode: 345993

One tap mobile  
+16699006833,,82555883180#,,,,\*345993# US (San Jose)  
+17193594580,,82555883180#,,,,\*345993# US

Dial by your location  
+1 669 900 6833 US (San Jose)  
+1 719 359 4580 US  
+1 253 205 0468 US  
+1 253 215 8782 US (Tacoma)  
+1 346 248 7799 US (Houston)  
+1 669 444 9171 US  
+1 929 436 2866 US (New York)  
+1 301 715 8592 US (Washington DC)  
+1 305 224 1968 US  
+1 309 205 3325 US  
+1 312 626 6799 US (Chicago)  
+1 360 209 5623 US  
+1 386 347 5053 US  
+1 507 473 4847 US  
+1 564 217 2000 US  
+1 646 931 3860 US  
+1 689 278 1000 US  
Meeting ID: 825 5588 3180  
Passcode: 345993

Find your local number: <https://us06web.zoom.us/j/82555883180?pwd=bE9HaWxHbVYvc2Iyd255KzRCakNIIdz09>

#### When

Wednesday Mar 22, 2023 · 11am – 11:30am (Mountain Standard Time - Phoenix)

#### Location

<https://us06web.zoom.us/j/82555883180?pwd=bE9HaWxHbVYvc2Iyd255KzRCakNIIdz09>  
[View map](#)

#### Guests

[nathan.duell@heritageforamerica.org](mailto:nathan.duell@heritageforamerica.org) - organizer  
[catherine.gunsalus@heritageaction.com](mailto:catherine.gunsalus@heritageaction.com)  
[lora.ries@heritage.org](mailto:lora.ries@heritage.org)  
[joseph@edlowgroup.com](mailto:joseph@edlowgroup.com)  
[fc Carroll@azleg.gov](mailto:fc Carroll@azleg.gov)  
[dgowan@azleg.gov](mailto:dgowan@azleg.gov)  
[View all guest info](#)

Reply for [lora.ries@heritage.org](mailto:lora.ries@heritage.org)

[Maybe](#)

[No](#)

[Yes](#)

[More options](#)

Invitation from [Google Calendar](#)

You are receiving this email because you are an attendee on the event. To stop receiving future updates for this event, decline this event.

Forwarding this invitation could allow any recipient to send a response to the organizer, be added to the guest list, invite others regardless of their own invitation status, or modify your RSVP. [Learn more](#)



**From:** [American Petroleum Institute](#)  
**To:** [Frank Carroll](#)  
**Subject:** Registration Confirmed: 2023 State of American Energy - Virtual  
**Date:** Thursday, December 22, 2022 2:46:10 PM

---



**Wednesday, January 11, 2023 | Virtual | 11:00 AM - 12:00 PM**

Your registration has been confirmed. Please save this email for future reference. You will receive a reminder email with login details prior to the event.

[Add to Calendar](#)

**Attendee:** FrankCarroll

**Event:** 2023 State of American Energy - Virtual

**Date:** January 11, 2023

**Time:** 11:00 AM - 12:00 PM Eastern Time

**Confirmation Number:** B6NXRM7QRQF

**American Petroleum Institute**

200 Massachusetts Avenue, NW, Suite 1100 | Washington, DC 20001-5571 | [registrar@api.org](mailto:registrar@api.org)

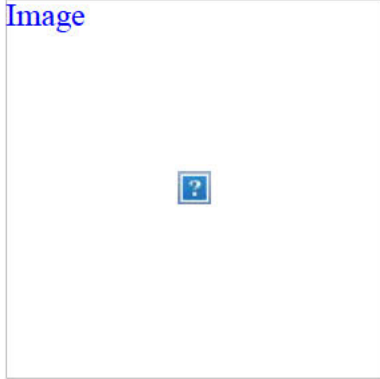
If you no longer want to receive emails about 2023 State of American Energy - Virtual, please [Unsubscribe](#). To stop receiving all event emails [Opt-Out](#). NOTE: Opting-out of all API event emails includes registration confirmations, event updates, and other event reminders.



**From:** [Andrew Bracy](#)  
**To:** [Frank Carroll](#)  
**Subject:** Registration Details: FGA Western Alliance Meeting  
**Date:** Monday, September 12, 2022 11:49:19 AM  
**Attachments:** [Event.ics](#)

---

[Image](#)



**Western Alliance Meeting**  
**September 21-23, 2022**  
**Park City, Utah**

## **Thank you for registering for FGA's Western Alliance Meeting!**

*Now that you have registered, please [CLICK HERE](#) to book your hotel room at the Hyatt Centric Park City to receive the group rate.*

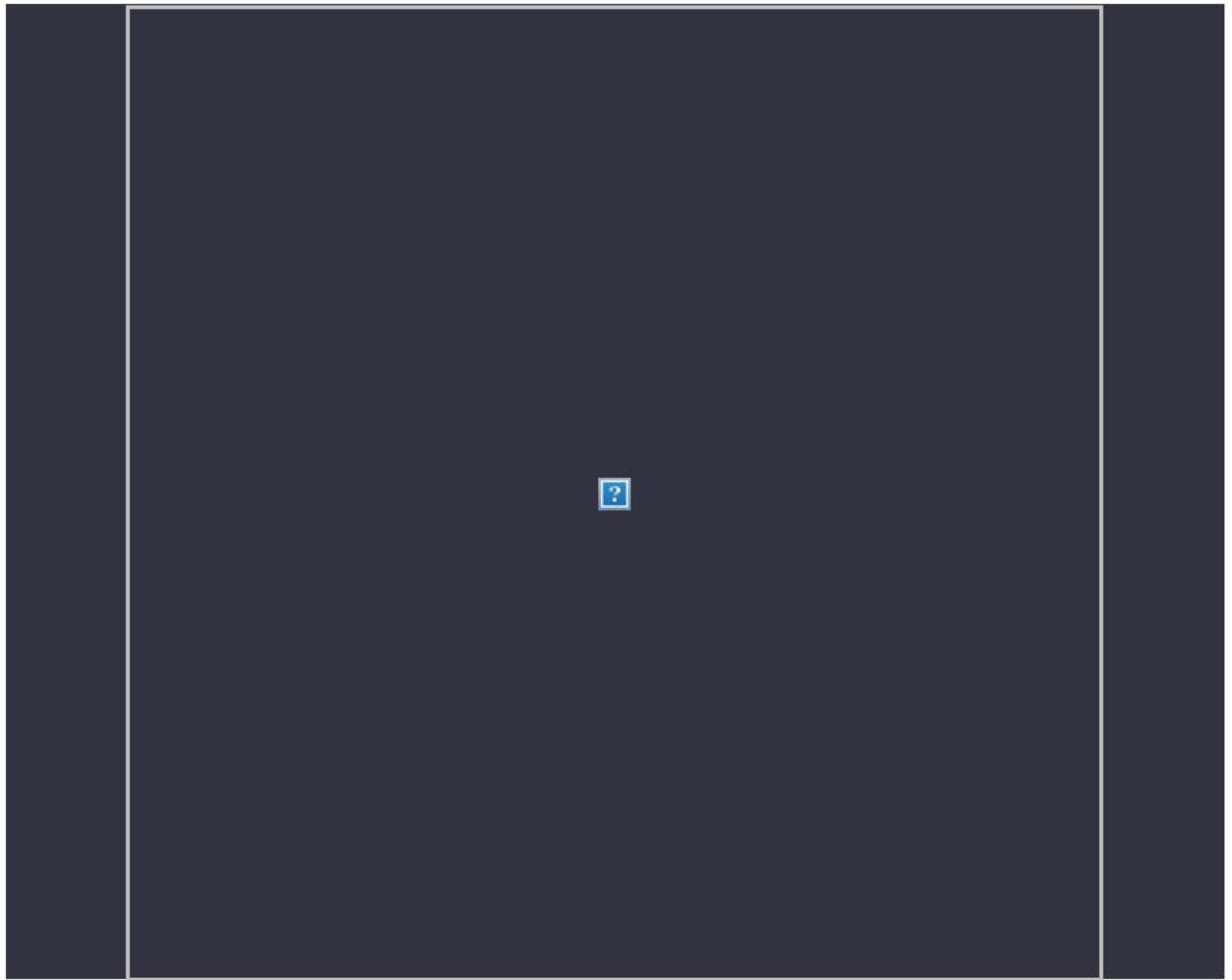
*Contact [Andrew Bracy](#) with any event questions or simply reply to this email.*

### **FGA Western Alliance Meeting Details**

- **Dates:** Wednesday, September 21-Friday, September 23, 2022
- **Location:** Hyatt Centric Park City, 3551 North Escala Court, Park City, Utah 84098
- **Travel:** Salt Lake International Airport (SLC) is a 35-minute drive from Park City.

#### **Schedule:**

- **Wednesday, September 21**
  - 6:00 PM: Welcome Reception
- **Thursday, September 22**
  - 7:30–12:00 PM: Breakfast and Policy Briefings
  - 12:00 PM: Lunch
  - 1:00 PM: Policy Discussions and Breakouts
  - 6:00 PM: Farewell Dinner
- **Friday, September 23**
  - Check-out and depart



**From:** [American Petroleum Institute](#)  
**To:** [Frank Carroll](#)  
**Subject:** REMINDER: Log on by 11am ET to View SOAE 2023  
**Date:** Wednesday, January 11, 2023 7:02:32 AM

---

API SOAE 2023 Key Graphic



We are looking forward to seeing you at the  
American Petroleum Institute's  
**VIRTUAL**  
**2023 STATE OF AMERICAN ENERGY**

# Wednesday, Jan. 11, 2023

11:00 a.m. – 12:00 p.m. ET

Join the conversation by visiting [soae2023.org](https://soae2023.org). The program will begin promptly at 11:00 a.m. ET

Footer



[Return to Top](#) | Copyright 2020 - American Petroleum Institute, All rights reserved.  
200 Massachusetts Avenue NW DC American Petroleum Institute Washington

[www.api.org](https://www.api.org) | [Contact](#) | [Privacy Policy](#) | [Terms and Conditions](#)

Connect with us on:



[Email Preferences](#) | [Unsubscribe](#)



**From:** [American Petroleum Institute](#)  
**To:** [Frank Carroll](#)  
**Subject:** RSVP to the Virtual State of American Energy  
**Date:** Thursday, December 15, 2022 1:18:39 PM

---

## API SOAE 2023 Key Graphic



We know energy matters to you. How you get it, how it's made, how much it costs, and how it supports Americans. That's why we're inviting you to join us virtually as we discuss how natural gas and oil are made and moved every day—and what needs to be done to improve America's energy outlook.

Please join us for the  
American Petroleum Institute's  
**VIRTUAL**



# 2023 STATE OF AMERICAN ENERGY

**Wednesday, Jan. 11, 2023**

11:00 a.m. – 12:00 p.m. ET

[Register Here](#)

Join fellow elected officials, community leaders, topic experts and your neighbors across the country to see the solutions that are available right here in America.

After registering, you will receive an email with a link to participate in the event.

Please feel free to forward this invitation to colleagues and friends who are interested in energy issues.

## Footer

[Return to Top](#) | Copyright 2020 - American Petroleum Institute, All rights reserved.  
200 Massachusetts Avenue NW DC American Petroleum Institute Washington

[www.api.org](http://www.api.org) | [Contact](#) | [Privacy Policy](#) | [Terms and Conditions](#)

Connect with us on:



[Email Preferences](#) | [Unsubscribe](#)

**From:** [jlakely@heartland.org](mailto:jlakely@heartland.org) via SurveyMonkey  
**To:** [Frank Carroll](#)  
**Subject:** Thank you for taking our survey  
**Date:** Wednesday, March 1, 2023 7:04:06 AM

---



## SURVEY: Heartland's Climate Conference in Orlando (Feb 2023)

Thank you for taking our survey about The Heartland Institute's latest climate conference. We appreciate your valuable feedback.

Jim Lakely  
Vice President & Director of Communications  
The Heartland Institute

Please do not forward this email as its survey link is unique to you.  
[Privacy](#) | [Unsubscribe](#)

Powered by

**From:** [Nathan Duell](#)  
**To:** [Frank Carroll](#)  
**Subject:** The Heritage Foundation Releases Education Freedom Report Card  
**Date:** Wednesday, October 5, 2022 2:07:24 PM

---

Representative Carroll,

Education is a top priority to millions of American families, and parents should be empowered to choose a safe and effective education for their children. To serve that goal, The Heritage Foundation has published the *Education Freedom Report Card*, to serve as a guide for parents and policymakers in assessing education freedom in each state. Here is a summary of Arizona's rankings:

**Arizona's Overall Education Freedom Rank: #2**

- School Choice: #1
- Transparency: #5
- Regulatory Freedom: #5
- Spending: #13

You can find the full report card, an explanation of the methodology, details on your state's rank, and model legislation at: <https://www.heritage.org/educationreportcard/>

Please let me know if you'd like more information or if you'd like to discuss the report further with a policy expert from The Heritage Foundation.

Best,  
Nathan

**Nathan Duell**  
*Western Regional Coordinator*  
Heritage Action for America  
<https://heritageaction.com/>  
Cell: 202-438-4201



**From:** [Gretchen Baldau](#)  
**To:** [Frank Carroll](#)  
**Subject:** TODAY @ 11am – 2pm ET: Virtual CIED Subcommittees Meeting  
**Date:** Monday, November 21, 2022 8:21:02 AM

---

Hi Representative Carroll,

I wanted to send over some quick reminders for the [ALEC States and Nation Policy Summit](#).

### Upcoming CIED Events

- **TODAY – CIED Subcommittees Meeting: Monday, November 21<sup>st</sup>, 11am – 2pm ET**  
\*You must be [registered](#) for the conference to attend.
- **Task Force Membership Deadline: Today, Monday, November 21<sup>st</sup>**  
\*This is the last day to join a task force and retain voting rights.
- **CIED Task Force Meeting: Thursday, December 1<sup>st</sup>, 1:45pm – 4:45pm ET, Washington, DC**  
\*You must be registered for the conference to attend.

### Model Policies

All model policy dual referrals are now finalized. Below are the model policies the CIED Task Force will be considering.

- [Amendments to Uniform Worker Classification Act](#)
- [Right to Start Act](#)
- [Eliminate Political Boycotts Act](#)

### ALEC TV at SNPS

ALEC TV would love to [book you for a 10-minute video segment](#) at SNPS. [Please click here to select a recording window](#). ALEC TV will be on media row in the Independence Foyer on the Lower Level.

Please let me know if you have any questions.

Best,

Gretchen Baldau

*Director, Commerce, Insurance, and Economic Development Task Force*

Direct: 571-482-5038

[gbaldau@alec.org](mailto:gbaldau@alec.org)



### Upcoming Meetings:

[2022 States & Nation Policy Summit](#) | November 29 – December 1, 2022 | Washington, D.C.

50<sup>th</sup> ALEC Annual Meeting | July 26 – 28, 2023 | Orlando, FL

50<sup>th</sup> ALEC Anniversary Gala | October 4, 2023 | Washington, D.C.

**From:** [David Hoyt](#)  
**To:** [Frank Carroll](#)  
**Subject:** Understanding Geothermal Energy  
**Date:** Wednesday, March 15, 2023 7:02:24 AM

---

Frank,

Heartland's work brings us in contact with state legislators throughout the country.

From Florida to Alaska and every state in between, Heartland's environment and climate work must carefully consider and honestly assess all of America's abundant natural resources.

For instance, Heartland research fellow Linnea Lueken recently penned a pair of excellent *Policy Tip Sheets* weighing the pros and cons of utilizing geothermal energy:

- [Energy at a Glance: Understanding Geothermal Power](#)
- [Energy at a Glance: Geothermal Power Economics](#)

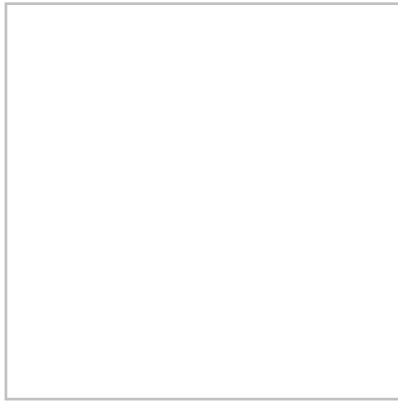
I was surprised to learn that despite it contributing a mere 0.4 percent of our national utility-scale electricity, **the United States leads the world in geothermal energy production.**

Frank, thanks to your support, Heartland is able to produce research and analysis like those linked above to aid and educate lawmakers in all 50 states.

Without Heartland's excellent research, many state lawmakers simply wouldn't have the necessary resources to properly educate themselves on the pressing policy topics of the day.

**Thank you** for supporting Heartland.

For freedom,



David Hoyt  
Executive Director of Development  
The Heartland Institute  
3939 North Wilke Road  
Arlington Heights, IL 60004  
United States  
[heartland.org](http://heartland.org)

P.S. [Click here](#) to learn how the “green energy revolution” has been built atop a foundation of dirty mining, modern slavery, atrocious work conditions, and child labor.

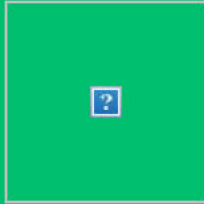
---

I sent you this email to keep you up-to-date with happenings at Heartland, but you can always choose not to get these emails from me, if you prefer to [unsubscribe](#)



**From:** [jlakely@heartland.org](mailto:jlakely@heartland.org) via SurveyMonkey  
**To:** [Frank Carroll](#)  
**Subject:** We need your feedback on Heartland's climate conference in Orlando  
**Date:** Tuesday, February 28, 2023 11:00:34 PM

---



## SURVEY: Heartland's Climate Conference in Orlando (Feb 2023)

The Heartland Institute aims to get better and better at planning, organizing, and executing our International Conferences on Climate Change. Could you help by taking a few minutes to complete this survey about our conference last week in Orlando? Thanks in advance for participating in the survey, and we hope to see you at our next conference!

Jim Lakely  
Vice President & Director of Communications  
The Heartland Institute  
email: [jlakely@heartland.org](mailto:jlakely@heartland.org)  
cell: 312-731-9364

How many of Heartland's climate conferences have you attended?

- This was my first.
- 2-5
- 6-10
- More than 10

Please do not forward this email as its survey link is unique to you.  
[Privacy](#) | [Unsubscribe](#)

Powered by

**From:** [Gabriella Uli](#)  
**To:** [Frank Carroll](#)  
**Subject:** Your ALEC Membership is Set to Expire  
**Date:** Friday, November 18, 2022 9:10:13 AM

---



Dear Frank,

Greetings from the American Legislative Exchange Council! If you did not already know, I am your state's dedicated legislative outreach manager, making sure that you and your colleagues are up to date on everything ALEC – ranging from upcoming webinars, national conferences, regional academies, policy research & updates, and more. I work closely with your state's public & private sector chair(s) – individuals who have volunteered their time and effort to help connect you with our 50 state-strong network of state legislators. With the holiday season fast approaching, I am writing to inform you that your ALEC legislative membership is set to **expire** at the end of this calendar year (**December 31, 2022**).

For almost half a century, ALEC has been the foremost authority on developing trusted

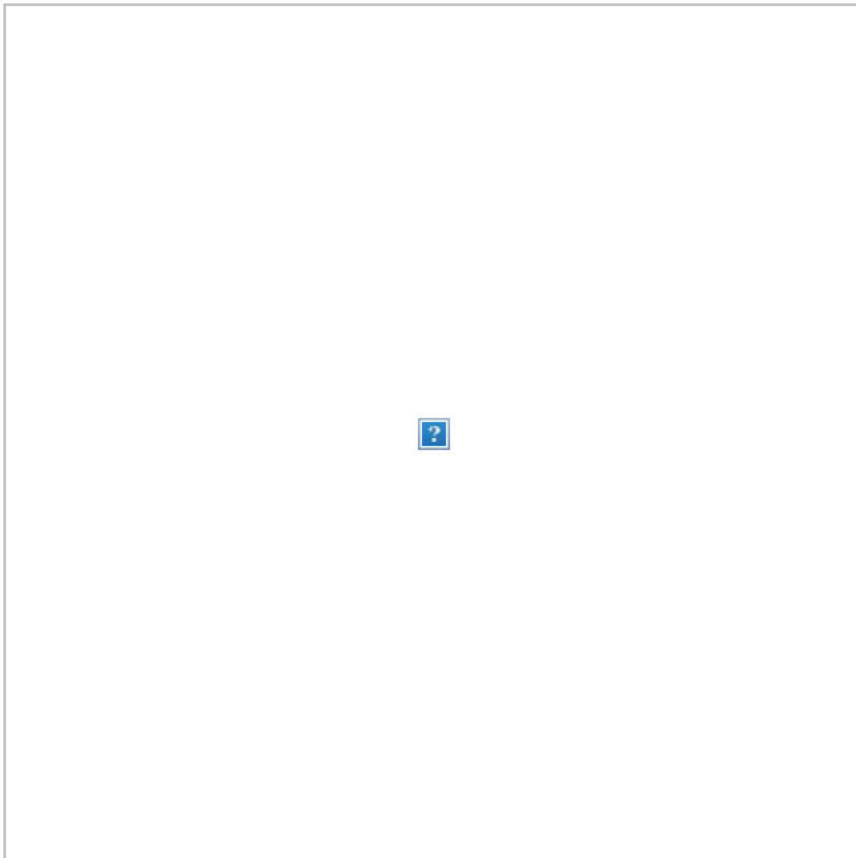
policy solutions. With an online [model policy library](#) of over 1,000 policies, no other state policy organization can compare to the scope and depth ALEC provides on any given policy issue. ALEC continues to bring together individuals and groups of various backgrounds and expertise to develop trusted policies that not only return hard-earned tax dollars to everyday Americans but help improve overall quality of life. Free market and limited government solutions are the answer to a deadlocked Congress, and an Executive Branch that is all-too eager to push beyond the limits set in Article II of the U.S Constitution.

With state legislatures returning to session this January, and with hundreds of new legislators joining their ranks, there is no better time to renew your dues. Our two-year [legislative membership](#) with ALEC remains at a low \$200 and includes many benefits such as exclusive policy resources, discounted registration for all of our conferences, full participation as a voting member on two of our [ten policy-specific task forces](#) and more. Your involvement as a legislative member is what makes our work so impactful.

2023 will be an incredibly busy year for the states, and I cannot wait to get back on the road and visit you and your colleagues. We are planning a robust winter and spring travel calendar and are already making plans to visit your state and your state's capitol. We hope you choose to be a part of the conversation by [renewing your membership](#). We deeply appreciate your previous involvement in our organization and hope you choose to continue your support during next year's legislative session. I am happy to serve you as a resource.

The momentum continues to grow as we prepare to celebrate an incredible milestone for our organization – our 50th anniversary. We hope you will join us next July in Orlando, Florida, for our 50th Annual Meeting. Mark July 26 - 28, 2023 on your calendar today!

Sincerely,



[Follow on Twitter](#) | [Friend on Facebook](#) | [Subscribe for More Information](#)

Copyright ©2022 All rights reserved.

Our mailing address is:  
American Legislative Exchange Council  
2900 Crystal Drive, 6th floor  
Arlington, Va 22202

Click here to [unsubscribe](#) from all emails



**From:** [American Petroleum Institute](#)  
**To:** [David Gowan](#)  
**Subject:** 5 Days Left! RSVP NOW for the State of American Energy  
**Date:** Thursday, January 5, 2023 5:14:57 PM

---

## API SOAE 2023 Key Graphic



We know energy matters to you. How you get it, how it's made, how much it costs, and how it supports Americans. That's why we're inviting you to join us virtually as we discuss how natural gas and oil are made and moved every day—and what needs to be done to improve America's energy outlook.

Please join us for the  
American Petroleum Institute's  
**VIRTUAL**

# 2023 STATE OF AMERICAN ENERGY

**Wednesday, Jan. 11, 2023**

11:00 a.m. – 12:00 p.m. ET

[Register Here](#)

Join fellow elected officials, community leaders, topic experts and your neighbors across the country to see the solutions that are available right here in America.

After registering, you will receive an email with a link to participate in the event.

Please feel free to forward this invitation to colleagues and friends who are interested in energy issues.

## Footer

[Return to Top](#) | Copyright 2020 - American Petroleum Institute, All rights reserved.  
200 Massachusetts Avenue NW DC American Petroleum Institute Washington

[www.api.org](http://www.api.org) | [Contact](#) | [Privacy Policy](#) | [Terms and Conditions](#)

Connect with us on:



[Email Preferences](#) | [Unsubscribe](#)

**From:** [nathan.duell@heritageforamerica.org](mailto:nathan.duell@heritageforamerica.org)  
**To:** [lora.ries@heritage.org](mailto:lora.ries@heritage.org); [erin.dwinell@heritage.org](mailto:erin.dwinell@heritage.org); [catherine.gunsalus@heritageaction.com](mailto:catherine.gunsalus@heritageaction.com); Sarah Griffith; Cynthia Tsaousidis; Frank Carroll; David Gowan; Matt Gress; Alexis Henry; [senseid1@gmail.com](mailto:senseid1@gmail.com)  
**Subject:** Canceled event: Border Security Briefing with Heritage and Heritage Action @ Thu Mar 30, 2023 9am - 9:30am (MST) (fcarroll@azleg.gov)  
**Attachments:** [invite.ics](#)

---

Border Security Briefing with Heritage and Heritage Action

This event has been canceled

Nathan Duell is inviting you to a scheduled Zoom meeting

Join Zoom Meeting

<https://us06web.zoom.us/j/88059944602?pwd=Lzdna2VMckdoNXg0MFRCRTRgVjVC8xQT09> <<https://www.google.com/url?q=https%3A%2F%2Fus06web.zoom.us%2Fj%2F88059944602%3Fpwd%3DLzdna2VMckdoNXg0MFRCRTRgVjVC8xQT09&sa=D&ust=1680386700000000&usg=AOvVaw2mb0j3utdhgqApqHP9Nwna>>

Meeting ID: 880 5994 4602

Passcode: 357652

One tap mobile

+13462487799,,88059944602#,,,,\*357652# US (Houston)

+16694449171,,88059944602#,,,,\*357652# US

Dial by your location

+1 346 248 7799 US (Houston)

+1 669 444 9171 US

+1 669 900 6833 US (San Jose)

+1 719 359 4580 US

+1 253 205 0468 US

+1 253 215 8782 US (Tacoma)

+1 646 931 3860 US

+1 689 278 1000 US

+1 929 436 2866 US (New York)

+1 301 715 8592 US (Washington DC)

+1 305 224 1968 US

+1 309 205 3325 US

+1 312 626 6799 US (Chicago)

+1 360 209 5623 US

+1 386 347 5053 US

+1 507 473 4847 US

+1 564 217 2000 US

Meeting ID: 880 5994 4602

Passcode: 357652

Find your local number: <https://us06web.zoom.us/u/kLpUfTvFm> <[https://www.google.com/url?q=https%3A%2F%2Fus06web.zoom.us%2Fu%2FkLpUfTvFm&sa=D&ust=1680386700000000&usg=AOvVaw2peG5sbtmzHGf6wCTEa\\_4e](https://www.google.com/url?q=https%3A%2F%2Fus06web.zoom.us%2Fu%2FkLpUfTvFm&sa=D&ust=1680386700000000&usg=AOvVaw2peG5sbtmzHGf6wCTEa_4e)>

When

Thursday Mar 30, 2023 · 9am – 9:30am (Mountain Standard Time - Phoenix)

Location

<https://us06web.zoom.us/j/88059944602?pwd=Lzdna2VMckdoNXg0MFRCRTRgVjVC8xQT09>

View map <<https://www.google.com/url?q=https%3A%2F%2Fus06web.zoom.us%2Fj%2F88059944602%3Fpwd%3DLzdna2VMckdoNXg0MFRCRTRgVjVC8xQT09&sa=D&ust=1680386700000000&usg=AOvVaw2mb0j3utdhgqApqHP9Nwna>>

Guests

[nathan.duell@heritageforamerica.org](mailto:nathan.duell@heritageforamerica.org) <<mailto:nathan.duell@heritageforamerica.org>>

- organizer

[lora.ries@heritage.org](mailto:lora.ries@heritage.org) <<mailto:lora.ries@heritage.org>>

[erin.dwinell@heritage.org](mailto:erin.dwinell@heritage.org) <<mailto:erin.dwinell@heritage.org>>

[catherine.gunsalus@heritageaction.com](mailto:catherine.gunsalus@heritageaction.com) <<mailto:catherine.gunsalus@heritageaction.com>>

[sgriffith@azleg.gov](mailto:sgriffith@azleg.gov) <<mailto:sgriffith@azleg.gov>>

[tsaousidis@azleg.gov](mailto:tsaousidis@azleg.gov) <<mailto:tsaousidis@azleg.gov>>

[fcarroll@azleg.gov](mailto:fcarroll@azleg.gov) <<mailto:fcarroll@azleg.gov>>

[dgowan@azleg.gov](mailto:dgowan@azleg.gov) <<mailto:dgowan@azleg.gov>>

[mgress@azleg.gov](mailto:mgress@azleg.gov) <<mailto:mgress@azleg.gov>>

[ahenry@azleg.gov](mailto:ahenry@azleg.gov) <<mailto:ahenry@azleg.gov>>

[senseid1@gmail.com](mailto:senseid1@gmail.com) <<mailto:senseid1@gmail.com>>

Invitation from Google Calendar <<https://calendar.google.com/calendar/>>

You are receiving this email because you are an attendee on the event To stop receiving future updates for this event, decline this event

Forwarding this invitation could allow any recipient to send a response to the organizer, be added to the guest list, invite others regardless of their own invitation status, or modify your RSVP Learn more <<https://support.google.com/calendar/answer/37135#forwarding>>



**From:** [Gretchen Baldau](#)  
**To:** [David Gowan](#)  
**Subject:** CIED – Events, Deadlines, and Reminders  
**Date:** Wednesday, September 28, 2022 12:54:32 PM

---

Hi Senator Gowan,

Join us for the **ALEC Cannabis Working Group** virtual meeting scheduled for this **Thursday, September 29<sup>th</sup> at 1:00 PM ET**. To register, [click here](#).

The Cannabis Working Group hosts discussions with leading policy experts on how commerce, tax structures, criminal justice systems, and the medical industry are affected by the shifting policy landscape across the states. This virtual meeting will feature presentations on the new trends in cannabis policy, cannabis' impact on agriculture in California, and law enforcement officers' perspectives.

As a reminder, the **model policy deadline** for ALEC's States and Nation Policy Summit (SNPS) is rapidly approaching on **Monday, October 17<sup>th</sup>**. If you have any questions about the model policy submission process, please let me know. **To register for SNPS and receive an early bird discount**, [click here](#).

Finally, the next CIED Housing and Land Use Working Group call is tentatively scheduled for Thursday, October 20<sup>th</sup> at 2:00 PM ET. **To register and receive the link**, [click here](#).

Thanks,

Gretchen Baldau  
*Director, Commerce, Insurance, and Economic Development Task Force*  
Mobile: 702-278-4173  
Direct: 571-482-5038  
[gbaldau@alec.org](mailto:gbaldau@alec.org)



**Upcoming Meetings:**

[2022 States & Nation Policy Summit](#) | November 29 – December 1, 2022 | Washington, D.C.

50<sup>th</sup> ALEC Annual Meeting | July 26 – 28, 2023 | Orlando, FL

50<sup>th</sup> ALEC Anniversary Gala | October 4, 2023 | Washington, D.C.

**From:** [Gretchen Baldau](#)  
**To:** [David Gowan](#)  
**Subject:** CIED – Events, Deadlines, and SNPS Agenda  
**Date:** Tuesday, October 4, 2022 1:29:30 PM  
**Attachments:** [image002.png](#)  
[image003.png](#)  
[image005.png](#)

---

Hi Senator Gowan,

ALEC's States and Nation Policy Summit (SNPS) is two months away, so I wanted to reach out with some important dates, information, and links.

**Model Policies – Monday, October 17<sup>th</sup>** is the model policy submission deadline. Please email me any model language you would like to submit for task force consideration by the end of the day. All submitted model policies will go live on the ALEC website on Monday, October 31<sup>st</sup>.

**Subcommittees** – The virtual CIED subcommittees meeting is *tentatively* scheduled for **Monday, November 21<sup>st</sup> from 11am to 1pm ET**. Registration links will be sent out closer to the date.

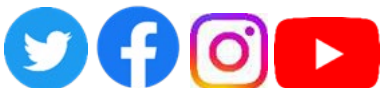
**ALEC States and Nation Policy Summit** – The [SNPS agenda](#) is changing slightly this year. The conference kicks off with an evening reception at **5:45pm on Tuesday, November 29<sup>th</sup>**. SNPS programming will run all day on **Wednesday, November 30<sup>th</sup>** and **Thursday, December 1<sup>st</sup>** and will conclude with an evening reception on Thursday. **There is no official programming on Friday, December 2<sup>nd</sup>**. If you would like to join a tour of the Capitol on Friday, please let me know.

**CIED Housing and Land Use Working Group** – This working group will be meeting virtually on **Thursday, October 20<sup>th</sup> at 2pm ET**. To join register and receive the link, [please click here](#).

Please let me know if you have any questions.

Best,

Gretchen Baldau  
Director, Commerce, Insurance, and Economic Development Task Force  
Direct: 571-482-5038  
[gbaldau@alec.org](mailto:gbaldau@alec.org)



**Upcoming Meetings:**

[2022 States & Nation Policy Summit](#) | November 29 – December 1, 2022 | Washington, D.C.  
50<sup>th</sup> ALEC Annual Meeting | July 26 – 28, 2023 | Orlando, FL  
50<sup>th</sup> ALEC Anniversary Gala | October 4, 2023 | Washington, D.C.

**From:** [Gretchen Baldau](#)  
**To:** [David Gowan](#)  
**Subject:** CIED – Upcoming Event and Deadlines  
**Date:** Friday, October 14, 2022 1:10:22 PM  
**Attachments:** [image002.png](#)  
[image003.png](#)  
[image005.png](#)

---

Hi Senator Gowan,

I wanted to send over three quick reminders before the weekend.

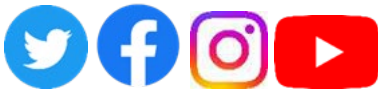
- 1. Model Policy Deadline – Monday, October 17<sup>th</sup>** is the model policy submission deadline. Please email me any model language you would like to submit for task force consideration.
- 2. CIED Housing and Land Use Working Group – On Thursday, October 20<sup>th</sup> at 2pm ET**, this working group will be meeting virtually to discuss policies to promote housing affordability. To register and receive the link, [please click here](#).
- 3. Early Bird Registration Rate Ends – Wednesday, October 26<sup>th</sup>** – [Register for ALEC’s State and Nation Policy Summit](#) by this date for a cheaper registration rate.

Please let me know if you have any questions.

Have a wonderful weekend!

Best,

Gretchen Baldau  
*Director, Commerce, Insurance, and Economic Development Task Force*  
Direct: 571-482-5038  
[gbaldau@alec.org](mailto:gbaldau@alec.org)



**Upcoming Meetings:**

[2022 States & Nation Policy Summit](#) | November 29 – December 1, 2022 | Washington, D.C.

50<sup>th</sup> ALEC Annual Meeting | July 26 – 28, 2023 | Orlando, FL

50<sup>th</sup> ALEC Anniversary Gala | October 4, 2023 | Washington, D.C.

**From:** [American Legislative Exchange Council](#)  
**To:** [David Gowan](#)  
**Subject:** Gabriella Uli added you to the group Tax and Fiscal Policy Task Force  
**Date:** Friday, November 18, 2022 10:33:25 AM

---



**Welcome! You're now a member of [Tax and Fiscal Policy Task Force](#).**

The ALEC Tax and Fiscal Policy Task Force works alongside the ALEC Center for State Fiscal Reform to research and promote sound policy aimed at creating a pro-growth fiscal atmosphere in state economies. Policies that promote economic growth and increase state competitiveness are achieved by reducing excessive government spending and limiting the overall tax burden. The Task Force's legislative members are at the forefront of developing sound, fiscally responsible, and free market tax and fiscal policies to address the needs that the states now face. The Task Force has pioneered policies that increase budget transparency, promote state spending limitations, require super-majorities for tax increases, implement dynamic revenue forecasting, and many more.

[View](#)

---

You're receiving ALEC CONNECT emails.

To change or turn off ALEC CONNECT email, [log in](#) as [dgowan@azleg.gov](mailto:dgowan@azleg.gov).

*salesforce.com, inc. The Landmark @ One Market, Suite 300 San Francisco, CA 94105*



**From:** [Nathan Duell](#)  
**To:** [David Gowan](#)  
**Subject:** Heritage Action supports SB1001  
**Date:** Wednesday, March 1, 2023 10:23:34 AM

---

Senator Gowan,

My name is Nathan Duell and I am the Arizona State Director for Heritage Action for America, a national grassroots organization with two million conservative activists nationwide, including thousands of Arizonans.

**Heritage Action urges you to support [SB1001](#).**

In schools across the country, some teachers have started addressing children by names that are not their given name and are using pronouns that differ from their sex—without their parents’ knowledge or consent. Parents know their children best, and their authority should not be superseded by teachers and school administrators. Schools should not make potentially life-altering decisions for a child without parents’ knowledge!

One example of this problem happening in Arizona is in the [Scottsdale Unified School District](#). The district allows and affirms students who change the name on their student ID to a first name that does not correspond to their sex.

Schools have failed to show any research evidence that demonstrates pushing radical gender ideology on children will help those who are bullied or suffer from gender dysphoria or confusion. A growing number of medical professionals now recommend “watchful waiting” to allow parents and doctors to observe whether the experience of puberty leads to resolution of gender confusion, with some studies showing that the confusion naturally resolves itself in up to [98% of children](#).

SB1001 would stop activists in the classrooms from “socially transitioning” minors without the knowledge and consent of parents. This bill would protect the rights of parents and students by ensuring school districts only address students by the pronouns consistent with their sex, unless parents give the school written permission to do otherwise. This bill would also protect school employees from violations of their religious or deeply-held beliefs.

Please support [SB1001](#). Let me know if you have any questions or if I can be of any

assistance.

Best,  
Nathan

**Nathan Duell**

*State Director*

Heritage Action for America

<https://heritageaction.com/>

Cell: 202-438-4201

**From:** [Nathan Duell](#)  
**To:** [David Gowan](#)  
**Subject:** How the Arizona Legislature Can Confront China  
**Date:** Tuesday, December 6, 2022 1:46:26 PM

---

Senator Gowan,

Make no mistake: The Chinese Communist Party (CCP), which has absolute control of the Chinese nation, presents a combination of risks to our national security, economy and civil society that the United States has never before faced.

As the federal government increasingly pushes back against Chinese influence operations, China believes—and hopes—**that state and local governments will be the weak links** by which it can infiltrate and undercut the U.S. political system.

**State legislatures must act decisively to meet this threat. States can:**

- Prevent companies linked to the Chinese government from obtaining contracts to build critical infrastructure or supply technology to government organizations
- Stop Beijing's infiltration of universities, particularly via gifts and grants
- Free public funds—particularly pension funds—from investments in problematic Chinese entities
- Push back against Chinese lobbying in state and local governments

[>> Read more from The Heritage Foundation](#)

Please let me know if you'd like more information or if you'd like to discuss the report further with a policy expert from the Heritage Foundation.

Best,  
Nathan

**Nathan Duell**  
*Western Regional Coordinator*  
Heritage Action for America  
<https://heritageaction.com/>  
Cell: 202-438-4201





**From:** [Ashley Hayek](#)  
**To:** [David Gowan](#)  
**Subject:** Invitation to Mar a Lago - Nov 18  
**Date:** Friday, November 4, 2022 8:06:41 AM  
**Attachments:** [image004.png](#)  
[image005.png](#)  
[image006.png](#)  
[image007.png](#)  
[image008.png](#)

---

Good morning, Senator Gowan!

We are hosting our 2nd annual America First Policy Institute Gala at Mar-a-Lago on **Friday, November 18, 2022, with President Trump** and 600 of our closest friends and would LOVE for you to join us.

Just days after one of the most critical elections in our lifetime, the best and brightest of our movement – investors, elected officials, our movement’s top leaders (YOU!) will convene to celebrate our (hopeful) November victories and develop plans to implement the America First Agenda in the next Congress and in statehouses around the country. See below for the invite, RSVP link, and a fun recap video from last year!





If you can attend, please let me know and register using the following RSVP link: [America First Policy Institute Experience and Gala](#)

\*Please note that this invitation is not transferrable

We hope to have you join us later this month for this special event. We look forward to hearing from you soon!

Sincerely,



**ASHLEY HAYEK**  
Chief Engagement Officer

**858-248-2931**



[AMERCAFIRSTPOLICY.COM](http://AMERCAFIRSTPOLICY.COM)

**From:** [Nathan Duell](#)  
**To:** [David Gowan](#)  
**Subject:** Meeting Request with Border Security Expert on March 10th  
**Date:** Thursday, March 2, 2023 10:36:40 AM

---

Senator Gowan,

I hope you're doing well! I'm reaching out to ask about your availability for a brief meeting on March 10th at the Capitol. [Simon Hankinson](#) is a senior research fellow in the Border Security and Immigration Center at The Heritage Foundation and he will be in Phoenix on the 10th.

It would be great to meet with you to discuss what else can be done in Arizona to address the border crisis. Are you available to meet on March 10th?

Best,  
Nathan

**Nathan Duell**  
*State Director*  
Heritage Action for America  
<https://heritageaction.com/>  
Cell: 202-438-4201

**From:** [Kweku Boafo](#)  
**To:** [David Gowan](#)  
**Subject:** RE: AFPI Gala at Mar-a-Lago  
**Date:** Monday, September 26, 2022 5:51:20 AM  
**Attachments:** [image001.png](#)  
[image002.png](#)  
[image003.png](#)  
[image004.png](#)  
[image005.png](#)  
[image006.png](#)  
[MAL Gala Invite - State Legislature.pdf](#)

---

Good morning Senator Gowan,

On behalf of the President and CEO of the America First Policy Institute, Brooke Rollins, Chair of the Board, Linda McMahon, Vice Chair of the Board, Larry Kudlow, and Executive Director, Chad Wolf, we want to invite you to attend the **2<sup>nd</sup> Annual America First Policy Institute Experience and Gala on Friday, November 18 at President Trump's Mar-a-Lago Club.**

6:30 pm – VIP Welcome Reception

7:30 pm – Gala

10:00 pm – After Party

We hope to have join us in November for this special event. For more information on the Gala, hotel accommodations, and to RSVP please visit [Gala | America First Policy Institute](#) and enter the access code indicated on the attached invitation. Please be aware this exclusive invitation is not transferable.

Sincerely,



**KWEKU BOAFO**  
DIRECTOR OF STATE AFFAIRS



[AMERICAFIRSTWORKS.COM](#)

---

**From:** Kweku Boafo  
**Sent:** Friday, September 16, 2022 2:18 PM  
**To:** Kweku Boafo <kboafo@americafirstworks.com>  
**Cc:** Ashley Hayek <ahayek@americafirstworks.com>  
**Subject:** AFPI Gala at Mar-a-Lago

Good afternoon Senator,

On behalf of the President and CEO of the America First Policy Institute, Brooke Rollins, Chair of the Board, Linda McMahon, Vice Chair of the Board, Larry Kudlow, and Executive Director, Chad Wolf,

we want to invite you to attend the **2<sup>nd</sup> Annual America First Policy Institute Experience and Gala on Friday, November 18 at President Trump's Mar-a-Lago Club.**

6:30 pm – VIP Welcome Reception

7:30 pm – Gala

10:00 pm – After Party

We hope to have join us in November for this special event. For more information on the Gala, hotel accommodations, and to RSVP please visit [Gala | America First Policy Institute](#) and enter the access code indicated on the attached invitation. Please be aware this exclusive invitation is not transferable.

Sincerely,



**KWEKU BOAFO**  
DIRECTOR OF STATE AFFAIRS



[AMERICAFIRSTWORKS.COM](http://AMERICAFIRSTWORKS.COM)

*The America First*  
**Experience**  
*and*  
**Gala**

**YOU ARE FORMALLY INVITED**

THE SECOND ANNUAL AMERICA FIRST POLICY  
INSTITUTE EXPERIENCE AND GALA

**VIP WELCOME RECEPTION**  
6:30 PM — WHITE AND GOLD BALLROOM

**GALA**  
7:30 PM — GRAND BALLROOM

**AFTER PARTY**  
10:00 PM — POOLSIDE

FRIDAY, NOVEMBER 18, 2022

***The Mar-a-Lago Club***

PALM BEACH, FLORIDA

RSVP:  
GALA.AMERICAFIRSTPOLICY.COM  
ACCESS CODE: USLEADERSHIP

BLACK TIE ATTIRE

HOTEL ACCOMODATIONS MAY BE RESERVED AT:

FOUR SEASONS RESORT  
2800 SOUTH OCEAN BLVD  
PALM BEACH, FL 33480

HILTON HOTEL  
600 OKEECHOBEE BLVD  
WEST PALM BEACH, FL 33401

**From:** [Dwinell, Erin](#)  
**To:** [Nathan Duell \(HAFA\)](#); [Joseph Edlow](#); [Catherine Gunsalus \(HAFA\)](#); [Ries, Lora](#); [Frank Carroll](#); [David Gowan](#)  
**Subject:** RE: Border Security Briefing with Heritage and Heritage Action  
**Date:** Wednesday, March 22, 2023 11:00:03 AM  
**Attachments:** [AZ State Law Recommendations.docx](#)

---

All, looking forward to speaking soon. For reference during the meeting, I am attaching a chart with some Arizona-specific recommendations.

---

[Erin Dwinell](#)

*Senior Research Associate, Border Security and Immigration Center*  
The Heritage Foundation  
214 Massachusetts Avenue, NE  
Washington, DC 20002  
202-608-6205

[heritage.org](http://heritage.org)

-----Original Appointment-----

**From:** Nathan Duell (HAFA) [Nathan.Duell@heritageaction.com](mailto:Nathan.Duell@heritageaction.com)

**Sent:** Wednesday, March 22, 2023 12:53 PM

**To:** Nathan Duell (HAFA); Joseph Edlow; Dwinell, Erin; Catherine Gunsalus (HAFA); Ries, Lora; [fc Carroll@azleg.gov](mailto:fc Carroll@azleg.gov); [dgowan@azleg.gov](mailto:dgowan@azleg.gov)

**Subject:** Border Security Briefing with Heritage and Heritage Action

**When:** Wednesday, March 22, 2023 11:00 AM-11:30 AM America/Phoenix.

**Where:** <https://us06web.zoom.us/j/82555883180?pwd=bE9HaWxHbVYvc2Iyd255KzRCakNldz09>

-----Original Appointment-----

**From:** [nathan.duell@heritageforamerica.org](mailto:nathan.duell@heritageforamerica.org) <[nathan.duell@heritageforamerica.org](mailto:nathan.duell@heritageforamerica.org)>

**Sent:** Thursday, March 9, 2023 12:14 PM

**To:** [nathan.duell@heritageforamerica.org](mailto:nathan.duell@heritageforamerica.org); Catherine Gunsalus (HAFA); Ries, Lora; Joseph Edlow; [fc Carroll@azleg.gov](mailto:fc Carroll@azleg.gov); [dgowan@azleg.gov](mailto:dgowan@azleg.gov)

**Subject:** Border Security Briefing with Heritage and Heritage Action

**When:** Wednesday, March 22, 2023 11:00 AM-11:30 AM America/Phoenix.

**Where:** <https://us06web.zoom.us/j/82555883180?pwd=bE9HaWxHbVYvc2Iyd255KzRCakNldz09>

Nathan Duell is inviting you to a scheduled Zoom meeting.

Join Zoom Meeting

<https://us06web.zoom.us/j/82555883180?pwd=bE9HaWxHbVYvc2Iyd255KzRCakNldz09>

Meeting ID: 825 5588 3180

Passcode: 345993

One tap mobile  
+16699006833,,82555883180#,,,,\*345993# US (San Jose)  
+17193594580,,82555883180#,,,,\*345993# US

Dial by your location  
+1 669 900 6833 US (San Jose)  
+1 719 359 4580 US  
+1 253 205 0468 US  
+1 253 215 8782 US (Tacoma)  
+1 346 248 7799 US (Houston)  
+1 669 444 9171 US  
+1 929 436 2866 US (New York)  
+1 301 715 8592 US (Washington DC)  
+1 305 224 1968 US  
+1 309 205 3325 US  
+1 312 626 6799 US (Chicago)  
+1 360 209 5623 US  
+1 386 347 5053 US  
+1 507 473 4847 US  
+1 564 217 2000 US  
+1 646 931 3860 US  
+1 689 278 1000 US  
Meeting ID: 825 5588 3180  
Passcode: 345993

Find your local number: <https://us06web.zoom.us/j/82555883180?pwd=bE9HaWxHbVYvc2Iyd255KzRCakNIIdz09>

#### When

Wednesday Mar 22, 2023 · 11am – 11:30am (Mountain Standard Time - Phoenix)

#### Location

<https://us06web.zoom.us/j/82555883180?pwd=bE9HaWxHbVYvc2Iyd255KzRCakNIIdz09>  
[View map](#)

#### Guests

[nathan.duell@heritageforamerica.org](mailto:nathan.duell@heritageforamerica.org) - organizer  
[catherine.gunsalus@heritageaction.com](mailto:catherine.gunsalus@heritageaction.com)  
[lora.ries@heritage.org](mailto:lora.ries@heritage.org)  
[joseph@edlowgroup.com](mailto:joseph@edlowgroup.com)  
[fc Carroll@azleg.gov](mailto:fc Carroll@azleg.gov)  
[dgowan@azleg.gov](mailto:dgowan@azleg.gov)  
[View all guest info](#)

Reply for [lora.ries@heritage.org](mailto:lora.ries@heritage.org)



[Maybe](#)

[No](#)

[Yes](#)

[More options](#)

Invitation from [Google Calendar](#)

You are receiving this email because you are an attendee on the event. To stop receiving future updates for this event, decline this event.

Forwarding this invitation could allow any recipient to send a response to the organizer, be added to the guest list, invite others regardless of their own invitation status, or modify your RSVP. [Learn more](#)

## AZ State Law Recommendations

Key:

Red topics include very doable, urgent recommendations.

Yellow topics include recommendations and/or recommended updates.

Green topics include laws AZ already has but merit a review for any necessary modifications.

Topic	Current	Recommendations
<b>Require E-Verify</b>	AZ already requires E-verify.	<a href="#">Review for any necessary modifications.</a>
<b>Target Employer's Business Licenses</b>	AZ already targets employers' business licenses for hiring illegal immigrants.	<a href="#">Review for any necessary modifications.</a>
<b>Pass Vehicle Laws Preventing Day Labor</b>	The Supreme Court <a href="#">struck down</a> AZ's law outlawing day labor solicitation.	AZ should approach this again and revisit the language in the law to be proposed.
<b>Require State/Local Law Enforcement to Determine/ Communicate Immigration Status</b>	AZ already requires this.	<a href="#">Review for any necessary modifications.</a>
<b>Prevent Sanctuary Cities and Counties</b>	Although there are no known sanctuary cities, there are also no laws preventing them.	AZ should pass legislation specifically prohibiting political subdivisions of the state from enacting ordinances or policies that limit or prohibit cooperation or communication with regard to citizenship or immigration status. Mississippi has good <a href="#">model legislation</a> .
<b>Empower State Residents to Sue</b>	AZ does not currently have a	AZ should pass a law specifically giving residents the power to sue public officials and agencies for damages due

<b>Officials Who Obstruct Federal Law Enforcement</b>	law empowering state residents in this area.	to the official's or agency's refusal to cooperate with or obstruction of federal law enforcement.
<b>Require the Majority of Law Enforcement Agencies to Participate in the 287(g) Program</b>	AZ does not currently have a law on this issue, but there are five counties <u>enrolled</u> in the program.	AZ should require state and local law enforcement agencies to participate in this program, if ICE will sign onto the agreement. Allows for agreements, cooperation, and training with ICE.
<b>Require Small, Rural Jurisdictions to enroll in the Warrant Service Officer Program</b>	AZ does not currently have a law on this issue, but there is one county <u>enrolled</u> in the program.	AZ should require law enforcement in rural or low-budget jurisdictions to take the 1-day training, if ICE will provide it, which allows smaller jurisdictions to serve administrative warrants and execute arrests on behalf of ICE.
<b>Enact Laws Making It a Crime to Transport/ Conceal/Induce an Illegal Alien</b>	Per <u>ARS 13-2929</u> , it is illegal to harbor, conceal, or transport an illegal alien. The offense is punishable via fines and vehicle impoundment.	Transporting illegal aliens north of the border is currently a daily occurrence. AZ should prioritize enforcing this law.
<b>Prohibit Illegal Aliens from Receiving Driver's Licenses/License Plates/Business, Commercial, Professional Licenses</b>	AZ somewhat <u>prohibits</u> illegal aliens from obtaining licenses by requiring proof of citizenship.	AZ should pass legislation specifically prohibiting licenses for anyone without full proof of legal status in the U.S. The law should also prohibit license plates or business/commercial/professional licenses for illegal aliens.
<b>Collect Data and Publish Crimes Committed by Illegal Aliens</b>	In 2022, AZ considered <u>HB 2326</u> .	AZ should revisit this bill, which requires mandatory reporting and creates an open-access database with illegal aliens' mugshots and crime descriptions on the criminal justice commission's website.

<p><b>Prevent or Tax Remittances Sent Abroad</b></p>	<p>AZ does not currently have a law in this area.</p>	<p>AZ should pass a law requiring banks to verify immigration status and impose taxes on remittances sent abroad. This will disincentivize illegal aliens from sending wages back to their home countries. OK has good model <a href="#">legislation (63-2-503.1j)</a></p>
<p><b>Prohibit State and Local Taxes from Funding Attorneys for Removable Aliens</b></p>	<p>AZ does not currently have a law in this area.</p>	<p>AZ should pass a law prohibiting taxpayer funds from going to attorneys or NGOs to pay for illegal aliens' legal representation in immigration proceedings.</p>
<p><b>Revise Definition of State Residence</b></p>	<p>AZ's <a href="#">residence definition</a> does not include US citizenship.</p>	<p>AZ should revise its state residence definition to include language ensuring that state residents must be legal U.S. citizens and lawful immigrants. SC has good <a href="#">model legislation</a>.</p>
<p><b>Prohibit Business Licenses/ Contracts/Grants for NGOs Transporting/ Smuggling</b></p>	<p>AZ does not currently have a law in this area.</p>	<p>AZ should pass a law prohibiting licenses, contracts, and grants for NGOs transporting or assisting with the transport of illegal aliens. If NGOs want to work with the state, this will discourage them from funding, operating, or aiding in smuggling operations. FL has good <a href="#">model legislation</a>.</p>
<p><b>Prevent Biggest State Costs for Illegal Aliens</b></p>	<p>AZ does not have a law in this area and does not use the <a href="#">USCIS SAVE program</a>.</p>	<p>AZ should pass a law prohibiting illegal aliens from obtaining all public benefits and require agencies and social service providers to verify immigration status via the SAVE program. This will prevent illegal aliens from illegally obtaining public funds for education, health, social services, etc. Kansas has helpful <a href="#">model legislation</a>.</p>
<p><b>Require Voter ID and Clean Voter Rolls Regularly</b></p>	<p>Per <a href="#">ARS 16-121.01</a>, AZ requires proof of ID and citizenship to register to vote.  A stricter voter ID law was <a href="#">rejected</a> by</p>	<p>AZ should pass a legislation requiring ID to vote and codifying the regular cleaning of voter rolls to ensure that aliens cannot participate in elections.</p>

	AZ voters in November 2022.	
<b>Suing the Federal Government</b>	AZ already <a href="#">allows/practices this</a> .	Review for any additional immigration and border-related lawsuit opportunities.
<b>Pass Laws Prohibiting State Colleges/ Universities from Giving In-State Tuition to Aliens</b>	In November 2022, AZ passed <a href="#">Prop. 308</a> , which is <a href="#">now in effect</a> and provides in-state tuition to students regardless of their immigration status.	AZ should specifically classify aliens as nonresidents for the purpose of applying to and attending educational institutions. Mississippi has good <a href="#">model legislation</a> .
<b>Provide a Private Right of Action for Citizens of the State to Sue State Colleges/ Universities That Offer In-State Tuition to Aliens</b>	AZ now allows in-state tuition for aliens and there is not currently a law in this area.	AZ should pass a law that sets up treble damages and/or high fines for each violation, which will empower taxpayers who have been forced to subsidize the education of illegal aliens to hold the state accountable to the law.

**From:** [Nathan Duell](#)  
**To:** [Sarah Griffith](#)  
**Cc:** [Cynthia Tsaousidis](#); [David Gowan](#)  
**Subject:** Re: FW: Meeting Request with Border Security Expert on March 10th  
**Date:** Tuesday, March 21, 2023 2:32:05 PM

---

Hi Sarah,

I just sent you a Zoom calendar invite.

Best,  
Nathan

**Nathan Duell**  
State Director  
Heritage Action for America

■ [202-438-4201](tel:202-438-4201)  
■ [nathan.duell@heritageaction.com](mailto:nathan.duell@heritageaction.com)  
■ [heritageaction.com](http://heritageaction.com)



On Tue, Mar 21, 2023 at 2:28 PM Sarah Griffith <[SGriffith@azleg.gov](mailto:SGriffith@azleg.gov)> wrote:

Hi All,

Can you send me zoom link for this call please. Senator Gowan will be traveling during this call.

Thank you,

Sarah

*Sarah Griffith*  
Executive Assistant to  
**Senator David Gowan**  
MAPS, Chairman

Natural Resources, Energy and Water

Finance

Arizona State Senate, LD-19  
602-926-5154 | [dgowan@azleg.gov](mailto:dgowan@azleg.gov)

---

**From:** Nathan Duell <[nathan.duell@heritageaction.com](mailto:nathan.duell@heritageaction.com)>  
**Sent:** Thursday, March 9, 2023 10:06 AM  
**To:** Cynthia Tsaousidis <[CTsaousidis@azleg.gov](mailto:CTsaousidis@azleg.gov)>  
**Cc:** Sarah Griffith <[SGriffith@azleg.gov](mailto:SGriffith@azleg.gov)>  
**Subject:** Re: FW: Meeting Request with Border Security Expert on March 10th

Hi Cynthia,

I'm confirming that March 22nd at 11am works great for the border security team at Heritage to do a Zoom call. [Lora Ries](#) and [Joe Edlow](#) will also be on the Zoom call. I will set up a link and send the meeting invite to both Senator Gowan and Senator Carroll.

Best,

Nathan

**Nathan Duell**

State Director  
Heritage Action for America



[202-438-4201](tel:202-438-4201)



[nathan.duell@heritageaction.com](mailto:nathan.duell@heritageaction.com)



[heritageaction.com](http://heritageaction.com)



On Wed, Mar 8, 2023 at 7:57 AM Nathan Duell <[nathan.duell@heritageaction.com](mailto:nathan.duell@heritageaction.com)> wrote:

| Hi Cynthia,

Great, let's plan on the 22nd at 11am for a Zoom meeting. I will confirm with the border security team and will get back to you.

Best,

Nathan

**Nathan Duell**

State Director

Heritage Action for America



[202-438-4201](tel:202-438-4201)



[nathan.duell@heritageaction.com](mailto:nathan.duell@heritageaction.com)



[heritageaction.com](http://heritageaction.com)



On Tue, Mar 7, 2023 at 9:11 AM Cynthia Tsaousidis <[CTsaousidis@azleg.gov](mailto:CTsaousidis@azleg.gov)> wrote:

Nathan,

If you like, we can schedule a Zoom meeting on March 22<sup>nd</sup> at 11:00 a.m., since we already have that date on hold for you. Please let me know what you prefer to do.  
Thank you.

Sincerely,





Cynthia Tsaousidis

Assistant to *Senator Frank Carroll*

Legislative District 28  
Arizona State Senate

1700 W. Washington Street, Suite 301

Phoenix, Arizona 85007  
(602) 926-3536

[CTsaousidis@azleg.gov](mailto:CTsaousidis@azleg.gov)

---

**From:** Nathan Duell <[nathan.duell@heritageaction.com](mailto:nathan.duell@heritageaction.com)>

**Sent:** Tuesday, March 7, 2023 9:03 AM

**To:** Cynthia Tsaousidis <[CTsaousidis@azleg.gov](mailto:CTsaousidis@azleg.gov)>

**Cc:** Sarah Griffith <[SGriffith@azleg.gov](mailto:SGriffith@azleg.gov)>

**Subject:** Re: FW: Meeting Request with Border Security Expert on March 10th

Hi Cynthia,

Simon will only be in Phoenix on March 10th unfortunately. But I can follow up to schedule a Zoom meeting with Simon or someone else at the Border Security and Immigration Center at Heritage.

Best,

Nathan

**Nathan Duell**

State Director

Heritage Action for America



[202-438-4201](tel:202-438-4201)



[nathan.duell@heritageaction.com](mailto:nathan.duell@heritageaction.com)



[heritageaction.com](http://heritageaction.com)

---



On Mon, Mar 6, 2023 at 4:49 PM Cynthia Tsaousidis <[CTsaousidis@azleg.gov](mailto:CTsaousidis@azleg.gov)> wrote:

Nathan,

Thank you for reaching out last week. Senator Carroll will not be available on March 10<sup>th</sup>, unfortunately. However, he and Senator Gowan would be pleased to meet with Mr. Hankinson, if he is available on March 22<sup>nd</sup> at 11:00 a.m. Please let me know if that would be feasible for him or if there is another date or time that we could schedule.

Respectfully,



Cynthia Tsaousidis

*Assistant to Senator Frank Carroll*

Legislative District 28  
Arizona State Senate

1700 W. Washington Street, Suite 301

Phoenix, Arizona 85007  
(602) 926-3536

[CTsaousidis@azleg.gov](mailto:CTsaousidis@azleg.gov)

---

**From:** Nathan Duell <[nathan.duell@heritageaction.com](mailto:nathan.duell@heritageaction.com)>

**Sent:** Thursday, March 2, 2023 10:36 AM

**To:** Frank Carroll <[FCarroll@azleg.gov](mailto:FCarroll@azleg.gov)>

**Subject:** Meeting Request with Border Security Expert on March 10th

Senator Carroll,

I hope you're doing well! I'm reaching out to ask about your availability for a brief meeting on March 10th at the Capitol. [Simon Hankinson](#) is a senior research fellow in the Border Security and Immigration Center at The Heritage Foundation and he will be in Phoenix on the 10th.

It would be great to meet with you to discuss what else can be done in Arizona to address the border crisis. Are you available to meet on March 10th?

Best,  
Nathan

**Nathan Duell**

*State Director*

Heritage Action for America

<https://heritageaction.com/>

Cell: 202-438-4201

|

|

**From:** [Gretchen Baldau](#)  
**To:** [David Gowan](#)  
**Subject:** REMINDER – Tomorrow at 2pm ET – CIED Housing and Land Use Working Group  
**Date:** Wednesday, October 19, 2022 10:15:57 AM

---

Hi Senator Gowan,

REMINDER: The **CIED Housing and Land Use Working Group** is meeting virtually **tomorrow, October 20<sup>th</sup> at 2:00pm ET**. Members and guest speakers will be sharing lessons learned from zoning reform implemented in the Northeast, insight into promising federal reforms, and strategies for increasing community involvement in reform decisions. For an overview of resources and reforms shared by this working group, [click here](#).

[Register here](#) to add it to your calendar. The Zoom information can also be found below.

- **Link:** [https://us06web.zoom.us/meeting/register/tZltcO2ggT4rGNVtnvtQkajzd-f7H3fP4NZi#/registration](https://us06web.zoom.us/join/https://us06web.zoom.us/meeting/register/tZltcO2ggT4rGNVtnvtQkajzd-f7H3fP4NZi#/registration)
- **Meeting ID:** 860 7487 5121
- **Passcode:** 708082
- **One tap mobile:** +16469313860,,86074875121#,,,,\*708082#

Please let me know if you have any questions.

Best,

Gretchen Baldau

*Director, Commerce, Insurance, and Economic Development Task Force*

Direct: 571-482-5038

[gbaldau@alec.org](mailto:gbaldau@alec.org)

### **Upcoming ALEC Meetings**

[2022 States & Nation Policy Summit](#) | November 29 – December 1, 2022 | Washington, D.C.

50<sup>th</sup> ALEC Annual Meeting | July 26 – 28, 2023 | Orlando, FL

50<sup>th</sup> ALEC Anniversary Gala | October 4, 2023 | Washington, D.C.

-

**From:** [American Petroleum Institute](#)  
**To:** [David Gowan](#)  
**Subject:** RSVP to the Virtual State of American Energy  
**Date:** Thursday, December 15, 2022 1:19:11 PM

---

## API SOAE 2023 Key Graphic



We know energy matters to you. How you get it, how it's made, how much it costs, and how it supports Americans. That's why we're inviting you to join us virtually as we discuss how natural gas and oil are made and moved every day—and what needs to be done to improve America's energy outlook.

Please join us for the  
American Petroleum Institute's  
**VIRTUAL**

# 2023 STATE OF AMERICAN ENERGY

**Wednesday, Jan. 11, 2023**

11:00 a.m. – 12:00 p.m. ET

[Register Here](#)

Join fellow elected officials, community leaders, topic experts and your neighbors across the country to see the solutions that are available right here in America.

After registering, you will receive an email with a link to participate in the event.

Please feel free to forward this invitation to colleagues and friends who are interested in energy issues.

## Footer

[Return to Top](#) | Copyright 2020 - American Petroleum Institute, All rights reserved.  
200 Massachusetts Avenue NW DC American Petroleum Institute Washington

[www.api.org](http://www.api.org) | [Contact](#) | [Privacy Policy](#) | [Terms and Conditions](#)

Connect with us on:



[Email Preferences](#) | [Unsubscribe](#)

**From:** [Nathan Duell](#)  
**To:** [David Gowan](#)  
**Subject:** The Heritage Foundation Releases Education Freedom Report Card  
**Date:** Wednesday, October 5, 2022 2:07:30 PM

---

Senator Gowan,

Education is a top priority to millions of American families, and parents should be empowered to choose a safe and effective education for their children. To serve that goal, The Heritage Foundation has published the *Education Freedom Report Card*, to serve as a guide for parents and policymakers in assessing education freedom in each state. Here is a summary of Arizona's rankings:

**Arizona's Overall Education Freedom Rank: #2**

- School Choice: #1
- Transparency: #5
- Regulatory Freedom: #5
- Spending: #13

You can find the full report card, an explanation of the methodology, details on your state's rank, and model legislation at: <https://www.heritage.org/educationreportcard/>

Please let me know if you'd like more information or if you'd like to discuss the report further with a policy expert from The Heritage Foundation.

Best,  
Nathan

**Nathan Duell**  
*Western Regional Coordinator*  
Heritage Action for America  
<https://heritageaction.com/>  
Cell: 202-438-4201





**From:** [The Heritage Foundation](#)  
**To:** [David Gowan](#)  
**Subject:** You're Invited: Education Freedom Report Card Celebration, Oct. 25 in Phoenix  
**Date:** Wednesday, October 12, 2022 12:46:01 PM

[2022\\_08\\_0273\\_EducationFreedomReportCardLaunch\\_Email\\_V2 \(002\).jpg](#)



Dear David,

Join The Heritage Foundation, in partnership with Goldwater Institute, **in Phoenix on Tuesday, October 25**, as we celebrate our first annual Education Freedom Report Card and honor the leaders who helped Arizona achieve top rankings in education freedom!

Throughout the day, we'll delve into the rankings, which assess states' education choice options, regulatory environment, return on investment for education spending, and

commitment to academic transparency - as well as learn best practices on engaging with and running for school boards and hear from leaders such as **Arizona Governor Doug Ducey** and **Arizona State Representative Ben Toma!**

**TUESDAY, OCTOBER 25, 2022**

10:00 a.m. – 2:30 p.m.

**ARIZONA BILTMORE**

2400 E. Missouri Avenue | Phoenix, Arizona

Please RSVP online at [Events.Heritage.org/AZEdu](https://Events.Heritage.org/AZEdu) by Wednesday, October 19, 2022.

**Use invitation code: EDM**

For questions or for more event information, please contact our Special Events team at 202-608-1524 or [specialevents@heritage.org](mailto:specialevents@heritage.org).

We look forward to seeing you there!

EducationFreedomReportCardLaunch\_Email\_V2\_footer

214 Massachusetts Avenue, NE | Washington, D.C. 20002 | (800) 546-2843

You are subscribed to Heritage Foundation e-mails as dgowan@azleg.gov. If you want to change your e-mail preferences, please click [here](#) to update your subscription.

**From:** [Courtney Cook](#)  
**To:** [Jake Hoffman](#)  
**Subject:** Early-Bird Registration is Open!  
**Date:** Wednesday, March 8, 2023 11:09:23 AM

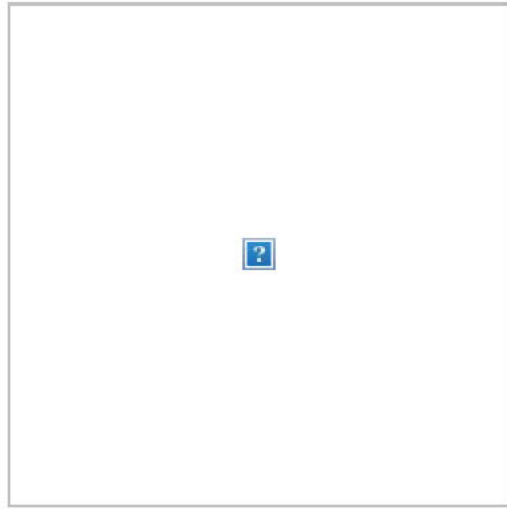
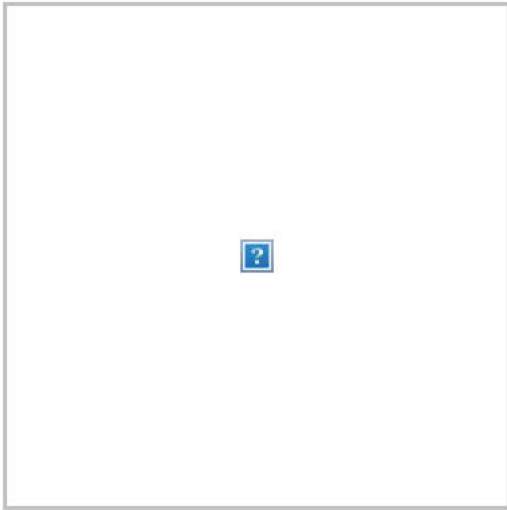
---



Dear Jake,

Where will you be July 26th through 28th? I hope the answer is the 50th ALEC Annual Meeting!

This year marks our 50th Anniversary celebrating 50 years of trusted policy solutions that benefit all Americans. We are looking forward to celebrating this anniversary throughout the year, and we can't wait to gather together at the JW Marriott, Grande Lakes in Orlando, Florida for the 50th ALEC Annual Meeting.



Our annual conferences are where we join together with our colleagues from around the country, learn about the solutions others are adopting in their home states, have open debates about policy prescriptions, and hear about best practices for tackling the most pressing policy issues. [Will we see you there?](#)

Register Now

Registration opens today for the 50th ALEC Annual Meeting! Early bird rates will end on May 31, 2023 so make your plans today and save on your registration fees.

As in the past, our event is family-friendly, so bring the entire family to Orlando for an unforgettable experience. Don't forget to register your kids for the [ALEC Kid's Congress program](#)! If you're looking for fun things to do in Orlando, be sure to check out Universal CityWalk, Old Town in Kissimmee, ICON Park (with its famous observation wheel), Lake Nona Sculpture Garden, and, of course, water parks. Orlando is home to some of America's biggest theme parks.

Check out the VisitOrlando page [here](#) to learn more about the exciting things to do in Orlando, FL!

---

Want to know what to expect? View the current agenda [here](#) for the 50th ALEC Annual Meeting. Check back often as we are continually updating the details.

Still deciding if you want to join us in Orlando? Take a minute to look back on the 2022 Annual Meeting in Atlanta, Georgia with this [short video](#) highlighting last year's event.



---

If you would like to support the ALEC Annual Meeting as either a sponsor or an exhibitor, please reach out to our Events Team at [meetings@alec.org](mailto:meetings@alec.org). Space is limited and available on a first-come, first-serve basis!

We look forward to seeing you in Orlando!

Sincerely,

Courtney Cook  
Vice President of Events

[Register Today!](#)

---

## Other Upcoming Events



It is never too early to begin thinking about our upcoming gala to celebrate the ALEC 50th Anniversary. Our ability to share ideas and inspire change is evident by the decades that ALEC has been around. **Mark your calendars for October 4th in DC at the National Portrait Gallery!**





Mark your calendars for the **ALEC 2023 States & Nation Policy Summit, November 28 – November 30, 2023** in **Scottsdale, AZ!** ALEC members and friends will gather for discussions on the critical issues facing the states and nation. Registration for the Summit will open in the fall of 2023.

[Follow on Twitter](#) | [Friend on Facebook](#) | [Subscribe for More Information](#)

Copyright ©2022 All rights reserved.

Our mailing address is:  
American Legislative Exchange Council  
2900 Crystal Drive  
Arlington, Va 22202

Click here to [unsubscribe](#) from all emails



**From:** [Nathan Duell](#)  
**To:** [Jake Hoffman](#)  
**Subject:** Heritage Action immigration meeting handouts  
**Date:** Thursday, September 15, 2022 9:17:33 AM  
**Attachments:** [AZ State Law Recommendations \(2\) \(1\).docx](#)  
[States Immigration Reform Booklet \(1\) \(1\).pdf](#)

---

Hi Rep. Hoffman,

Here are two handouts from the meeting that I hosted on Monday. The first is "20 Ways States Can Prevent Illegal Immigration" which includes our recommendations for states to take. The second attachment is a color-coded spreadsheet with many of those 20 policy suggestions applied to Arizona and where our laws currently stand. The dark green recommendations are what we believe should be prioritized.

Best,  
Nathan

**Nathan Duell**  
Western Regional Coordinator  
Heritage Action for America

■ [202-438-4201](tel:202-438-4201)  
■ [nathan.duell@heritageaction.com](mailto:nathan.duell@heritageaction.com)  
■ [heritageaction.com](http://heritageaction.com)



**From:** [Nathan Duell](#)  
**To:** [Jake Hoffman](#)  
**Subject:** Heritage Action immigration meeting handouts  
**Date:** Thursday, September 15, 2022 9:17:33 AM  
**Attachments:** [AZ State Law Recommendations \(2\) \(1\).docx](#)  
[States Immigration Reform Booklet \(1\) \(1\).pdf](#)

---

Hi Rep. Hoffman,

Here are two handouts from the meeting that I hosted on Monday. The first is "20 Ways States Can Prevent Illegal Immigration" which includes our recommendations for states to take. The second attachment is a color-coded spreadsheet with many of those 20 policy suggestions applied to Arizona and where our laws currently stand. The dark green recommendations are what we believe should be prioritized.

Best,  
Nathan

**Nathan Duell**  
Western Regional Coordinator  
Heritage Action for America

■ [202-438-4201](tel:202-438-4201)  
■ [nathan.duell@heritageaction.com](mailto:nathan.duell@heritageaction.com)  
■ [heritageaction.com](http://heritageaction.com)



## AZ State Law Recommendations

Key:

- Bright green topics include very doable recommendations.
- Olive green topics include recommendations.
- Gray topics include laws AZ already has but merit a review for any necessary modifications.

Topic	Current	Recommendations
<b>Require E-Verify</b>	AZ already requires E-verify.	<a href="#"><u>Review for any necessary modifications.</u></a>
<b>Target Employer's Business Licenses</b>	AZ already targets employers' business licenses for hiring illegal immigrants.	<a href="#"><u>Review for any necessary modifications.</u></a>
<b>Pass Vehicle Laws Preventing Day Labor</b>	The Supreme Court <a href="#"><u>struck down</u></a> AZ's law outlawing day labor solicitation.	AZ should approach this again and revisit the language in the law to be proposed.
<b>Require State/Local Law Enforcement to Determine/Communicate Immigration Status</b>	AZ already requires this.	<a href="#"><u>Review for any necessary modifications.</u></a>
<b>Prevent Sanctuary Cities and Counties</b>	Although there are no known sanctuary cities, there are also no laws preventing them.	AZ should pass a law requiring all local, county, and state law enforcement and public officials to communicate and cooperate with federal law enforcement.
<b>Empower State Residents to Sue</b>	AZ does not currently have a	AZ should pass a law specifically giving residents the power to sue public officials and agencies for damages due

<b>Officials Who Obstruct Federal Law Enforcement</b>	law empowering state residents in this area.	to the official's or agency's refusal to cooperate with or obstruction of federal law enforcement.
<b>Require the Majority of Law Enforcement Agencies to Participate in the 287(g) Program</b>	AZ currently does not have the majority of law enforcement agencies enrolled.	AZ should require state and local law enforcement agencies to participate in this program if ICE will sign onto the agreement. Allows for agreements, cooperation, and training with ICE.
<b>Require Small, Rural Jurisdictions to enroll in the Warrant Service Officer Program</b>	AZ only has one county (La Paz) Sheriff's Office currently participating.	AZ should require law enforcement in rural or low-budget jurisdictions to take the 1-day training, if ICE will provide it, which allows smaller jurisdictions to serve administrative warrants and execute arrests on behalf of ICE.
<b>Enact Laws Making It a Crime to Transport/Conceal/Induce an Illegal Alien</b>	AZ already has a law, and the offense is punishable via imprisonment and vehicle impoundment.	Transporting illegal aliens north of the border is currently a daily occurrence. AZ should prioritize enforcing <a href="#">this law</a> .
<b>Prohibit Illegal Aliens from Receiving Driver's Licenses/License Plates/Business, Commercial, Professional Licenses</b>	AZ somewhat <a href="#">prohibits</a> illegal aliens from obtaining licenses by requiring proof of citizenship.	AZ should pass a law specifically prohibiting driver's licenses, license plates, or business licenses for illegal aliens.
<b>Collect Data and Publish Crimes Committed by Illegal Aliens</b>	AZ is currently considering <a href="#">HB 2326</a> .	AZ should pass this bill, which requires mandatory reporting and creates an open-access database with illegal aliens' mugshots and crime descriptions on the criminal justice commission's website.

<p><b>Prevent or Tax Remittances Sent Abroad</b></p>	<p>AZ does not currently have a law in this area.</p>	<p>AZ should pass a law requiring banks to verify immigration status and impose taxes on remittances sent abroad. This will disincentivize illegal aliens from sending wages back to their home countries. OK has good model <a href="#">legislation (63-2-503.1j)</a></p>
<p><b>Prohibit State and Local Taxes from Funding Attorneys for Removable Aliens</b></p>	<p>AZ does not currently have a law in this area.</p>	<p>AZ should pass a law prohibiting taxpayer funds from going to attorneys or NGOs to pay for illegal aliens' legal representation in immigration proceedings.</p>
<p><b>Revise Definition of State Residence</b></p>	<p>AZ's residence definition does not include US citizenship.</p>	<p>AZ should revise its state residence <a href="#">definition</a> to include language ensuring that state residents must be legal US citizens and lawful immigrants.</p>
<p><b>Prohibit Business Licenses/Contracts/Grants for NGOs Transporting/Smuggling</b></p>	<p>AZ does not currently have a law in this area.</p>	<p>AZ should pass a law prohibiting licenses, contracts, and grants for NGOs transporting or assisting with the transport of illegal aliens. If NGOs want to work with the state, this will discourage them from funding, operating, or aiding in smuggling operations. FL has good <a href="#">model</a> legislation.</p>
<p><b>Prevent Biggest State Costs for Illegal Aliens</b></p>	<p>AZ does not have a law in this area and does not use the USCIS SAVE program.</p>	<p>AZ should pass a law prohibiting illegal aliens from obtaining all public benefits and require agencies and social service providers to verify immigration status via the SAVE program. This will prevent illegal aliens from illegally obtaining public funds for education, health, social services, etc.</p>
<p><b>Require Voter ID and Clean Voter Rolls Regularly</b></p>	<p>AZ already requires proof of ID and citizenship to vote.</p> <p>AZ already cleans its voter rolls fairly regularly.</p>	<p>AZ should pass a law codifying the requirement to clean voter rolls regularly to ensure this activity continues.</p>

<b>Suing the Federal Government</b>	AZ already <a href="#">allows/practices this</a> .	Review for any additional immigration and border-related lawsuit opportunities.
<b>Pass Laws Prohibiting State Colleges/Universities from Giving In-State Tuition to Aliens</b>	AZ already prohibits this.	<a href="#">Review for any necessary modifications</a> .
<b>Provide a Private Right of Action for Citizens of the State to Sue State Colleges/Universities That Offer In-State Tuition to Aliens</b>	AZ already allows this right of action.	AZ should pass a law codifying the right of citizens to sue colleges and universities over in-state tuition.



20 Ways  
States  
Can Prevent  
Illegal  
Immigration



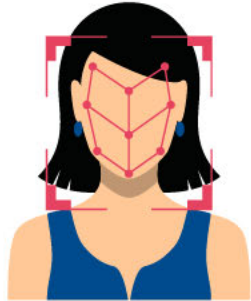


**I**llegal immigration has soared to record highs under the Biden Administration's purposeful dismantling of our nation's borders and our immigration enforcement infrastructure. Due to radical open-border policies and the current border crisis, states across the country are bearing the consequences of illegal immigration like never before. While it is true that the federal government has primary responsibility to enforce our immigration laws, they are failing to do so. States can play a crucial role in upholding our country's laws and fighting illegal immigration, protecting their own citizens. States can help enforce the law by deterring illegal aliens from residing in their states and publicizing the problems caused by uncontrolled, illegal immigration. The list that follows can act as a roadmap and starting point in that effort.

# 1

## **Require E-Verify**

Requiring licensed businesses to use this Web-based verification system can quickly and accurately reveal the authenticity of the information and credentials offered by new hires so employers hire authorized workers.



# 2

## **Target Business Licenses of Employers Hiring Illegal Aliens**

Requiring employers to use the federal government's own system and laws for checking immigration status, then suspending or revoking the license of a business if an employer knowingly hires an illegal alien is a right held by states and upheld by the Supreme Court since 2011—it helps fight willful ignorance of immigration status by businesses.

# 3

## **Pass Vehicle Laws Preventing Day Labor**

Passing vehicle laws—such as those making it illegal to stop and impede traffic to hire someone or pick up a passenger—cuts down on the “day labor” practices of illegal aliens trying to avoid official work verification.

## **4** **Require State/Local Law Enforcement to Determine/ Communicate Immigration Status**

Requiring law enforcement to attempt to determine the immigration status of anyone (if reasonable suspicion exists that the person is unlawfully present in the United States) they stop, detain, or arrest is reasonable and doable through U.S. Immigration and Customs Enforcement (ICE)'s 24-hour Law Enforcement Support Center and allows agencies to report illegal aliens' status to the federal government.

## **5** **Prevent Sanctuary Cities and Counties**

Passing state laws forbidding state, county, or local jurisdictions and officials from operating under "sanctuary policies" (withholding information from federal law enforcement) protects law enforcement, Americans, and migrant communities.



# 6

## **Empower State Residents to Sue Officials Who Obstruct Federal Law Enforcement**

Allowing legal residents to sue officials who carry out sanctuary policies reinforces opposition to sanctuary policies and prevents political subdivisions within the state from obstructing the state's cooperation with federal law enforcement.



# 7

## **Require the Majority of Law Enforcement Agencies to Participate in the 287(g) Program**

Requiring state and local law enforcement agencies to participate in this program—authorizing U.S. Immigration and Customs Enforcement (ICE) to enter into agreements with the agencies, train local and state officials, and supervise them—expands immigration enforcement.

# 8

## **Require Small, Rural Jurisdictions to Enroll in the Warrant Service Officer Program**

Enrolling law enforcement officials from rural or low-budget jurisdictions in the 1-day training for the Warrant Service Officer (WSO) program, rather than the full, 4-week 287(g) program training, allows warrant service officers in these smaller jurisdictions to at least serve administrative warrants and execute arrests on behalf of ICE.

# 9

## **Enact Laws Making It a Crime to Transport/Conceal/Induce an Illegal Alien**

Passing laws making it a crime to knowingly transport and further the illegal presence of an alien in the U.S., harbor an alien from detection in any place or building in the state, or encourage an alien to come into the state, discourages residents from aiding illegal aliens.



# 10

## **Prohibit Illegal Aliens from Receiving Driver's Licenses/License Plates/Business, Commercial, Professional Licenses**



Prohibiting driver's licenses prevents illegal aliens from obtaining downstream benefits, such as voter registration, government benefits, bank accounts, and credit cards.

Prohibiting license plates makes it difficult to drive undetected and unlicensed.

# 11

## **Collect Data and Publish Crimes Committed by Illegal Aliens**

Collecting data on immigration status of arrested and incarcerated criminals in state and local prisons and jails provides states with valuable information to address the problem.

Publishing this data and these stories fights the open borders narrative that Americans are unharmed by high illegal immigration and sanctuary policies.



# 12

## **Prevent or Tax Remittances Sent Abroad**

Requiring banks to verify immigration status or imposing taxes on remittances sent abroad disincentivizes illegal aliens from sending wages back to their home country.



# 13

## **Prohibit State and Local Taxes from Funding Attorneys for Removeable Aliens**

Pass laws stating that taxpayer funds shall not go to attorneys or NGOs to pay for aliens' legal representation in immigration proceedings, including appeals, as they seek relief from removal.

# 14

## **Revise Definition of State Residence**

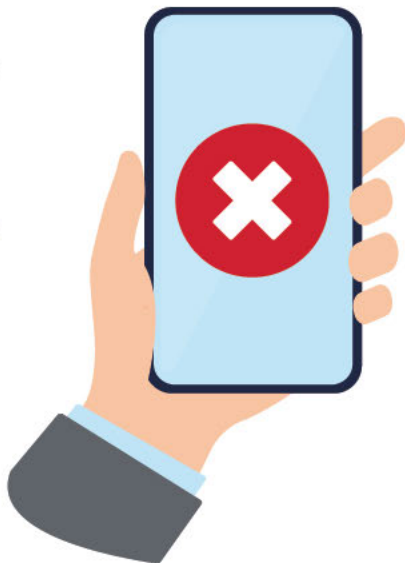
Ensuring that "state residents" are clearly defined as legal citizens and lawful aliens helps to prevent illegal aliens from obtaining state benefits, voter registration, identification, etc.

# 15 **Prohibit Business Licenses/ Contracts/Grants for NGOs Transporting/Smuggling**

Prohibiting licenses/contracts/grants for NGOs transporting or assisting in the transport of aliens discourages organizations from funding, operating, or aiding smuggling operations.

# 16 **Prevent Biggest State Costs for Illegal Aliens**

Requiring agencies and social service providers to verify immigration status and benefit eligibility by using SAVE (a U.S. Citizenship and Immigration Services online tool to quickly verify a benefit applicant's immigration status) prevents aliens from illegally obtaining public funds for education, health, social services, etc.







## 17 **Require Voter ID and Clean Voter Rolls Regularly**

Requiring Voter ID would prevent aliens from voting illegally.

Cleaning up voter rolls regularly ensures that aliens who have purposely or inadvertently been registered to vote are removed.

## 18 **Sue the Federal Government**

As seen in *Biden vs. Texas*, suing federal government officials for reckless or illegal changes made to immigration policies—as well as disregard for states' interests—can better force accountability for the federal government when it comes to the enforcement of proper immigration law and policy.

# 19

## **Pass Laws Prohibiting State Colleges/Universities from Giving In-State Tuition to Aliens**

Passing state laws preventing colleges and universities from offering in-state tuition to illegal aliens upholds and reinforces existing federal immigration law and makes it harder for future governors to ignore.

# 20

## **Provide a Private Right of Action for Citizens of the State to Sue State Colleges/Universities That Offer In-State Tuition to Aliens**

Setting up treble damages for each violation or setting a high fine (e.g. \$1 million per violation) within the statute empowers taxpayers who have been forced to subsidize the education of illegal aliens to hold the state accountable to the law.



Building  
an America  
where freedom,  
opportunity,  
prosperity,  
and civil society  
flourish.



214 Massachusetts Ave., NE | Washington, DC 20002  
(202) 546-4400 | [heritage.org](http://heritage.org)

**From:** [Nathan Duell](#)  
**To:** [Jake Hoffman](#)  
**Subject:** Heritage Action supports SB1001  
**Date:** Wednesday, March 1, 2023 10:23:36 AM

---

Senator Hoffman,

My name is Nathan Duell and I am the Arizona State Director for Heritage Action for America, a national grassroots organization with two million conservative activists nationwide, including thousands of Arizonans.

**Heritage Action urges you to support [SB1001](#).**

In schools across the country, some teachers have started addressing children by names that are not their given name and are using pronouns that differ from their sex—without their parents’ knowledge or consent. Parents know their children best, and their authority should not be superseded by teachers and school administrators. Schools should not make potentially life-altering decisions for a child without parents’ knowledge!

One example of this problem happening in Arizona is in the [Scottsdale Unified School District](#). The district allows and affirms students who change the name on their student ID to a first name that does not correspond to their sex.

Schools have failed to show any research evidence that demonstrates pushing radical gender ideology on children will help those who are bullied or suffer from gender dysphoria or confusion. A growing number of medical professionals now recommend “watchful waiting” to allow parents and doctors to observe whether the experience of puberty leads to resolution of gender confusion, with some studies showing that the confusion naturally resolves itself in up to [98% of children](#).

SB1001 would stop activists in the classrooms from “socially transitioning” minors without the knowledge and consent of parents. This bill would protect the rights of parents and students by ensuring school districts only address students by the pronouns consistent with their sex, unless parents give the school written permission to do otherwise. This bill would also protect school employees from violations of their religious or deeply-held beliefs.

Please support [SB1001](#). Let me know if you have any questions or if I can be of any

assistance.

Best,  
Nathan

**Nathan Duell**

*State Director*

Heritage Action for America

<https://heritageaction.com/>

Cell: 202-438-4201

**From:** [Gabriella Uli](#)  
**To:** [Jake Hoffman](#)  
**Subject:** Invitation to Renew Membership with the American Legislative Exchange Council  
**Date:** Wednesday, February 1, 2023 1:35:21 PM

---



Dear Arizona Representative Hoffman

This month, over half of all state legislatures have returned to their state capitol to continue the work of representing their neighbors and constituents. With 2023 well underway, I am writing you today to encourage you to [renew your membership](#) with the American Legislative Exchange Council (ALEC).

As a legislative member of ALEC, you are a part of a nationwide network

of state legislators, where you are able to share your perspectives on important public policy issues and your experiences advancing free market and limited government principles with your colleagues in other states. Through your membership, you have access to original research, policy analysis, and our policy experts that can help inform your work in your state legislature.

Our ALEC conferences and events provide opportunities for professional development and educational growth. With our **50<sup>th</sup> Annual Meeting in Orlando, Florida, taking place from July 26<sup>th</sup> – July 28<sup>th</sup>**, along with our **50<sup>th</sup> Anniversary Gala in Washington, DC this fall**, there has never been a more exciting time to be a part of this incredible milestone for our organization. In addition to discounted pricing for our Annual Meeting, your membership gives you a voice in promoting conservative, free-market principles and solutions within two of our ten task forces.

I strongly believe that your continued membership with ALEC will provide valuable benefits to you as a state legislator, and I hope you will consider renewing your dues with us.

[Renew your membership here](#)

If you have any questions or want to discuss this further, please don't hesitate to contact me. I would be more than happy to discuss the many benefits of the membership with you.

Thank you for your time and consideration. Best of luck with this session!

Best regards,



## **Upcoming Events & Meetings**

50<sup>th</sup> Annual Meeting (July 26-28, 2023 – Orlando, Florida)

50<sup>th</sup> Anniversary Gala (Early October 2023 – Washington, DC)

2023 States & Nation Policy Summit (December 2023 – Scottsdale, Arizona)

[Follow on Twitter](#) | [Friend on Facebook](#) | [Subscribe for More Information](#)

Copyright ©2022 All rights reserved.

Our mailing address is:  
American Legislative Exchange Council  
2900 Crystal Drive, 6th floor  
Arlington, Va 22202



Click here to [unsubscribe](#) from all emails



**From:** [Nathan Duell](#)  
**To:** [Jake Hoffman](#)  
**Subject:** Meeting Request with Border Security Expert on March 10th  
**Date:** Thursday, March 2, 2023 10:37:02 AM

---

Senator Hoffman,

I hope you're doing well! I'm reaching out to ask about your availability for a brief meeting on March 10th at the Capitol. [Simon Hankinson](#) is a senior research fellow in the Border Security and Immigration Center at The Heritage Foundation and he will be in Phoenix on the 10th.

It would be great to meet with you to discuss what else can be done in Arizona to address the border crisis. Are you available to meet on March 10th?

Best,  
Nathan

**Nathan Duell**  
*State Director*  
Heritage Action for America  
<https://heritageaction.com/>  
Cell: 202-438-4201

**From:** [Jake Hoffman](#)  
**To:** [Nathan Duell](#)  
**Subject:** Re: Meeting Request with Border Security Expert on March 10th  
**Date:** Thursday, March 2, 2023 4:45:00 PM

---

Hi, Nathan. The legislature is not in session on Fridays, so I will not be available. I'm happy to meet on Thursday the 9th though.

Jake

On Mar 2, 2023, at 10:37 AM, Nathan Duell <nathan.duell@heritageaction.com> wrote:

Senator Hoffman,

I hope you're doing well! I'm reaching out to ask about your availability for a brief meeting on March 10th at the Capitol. [Simon Hankinson](#) is a senior research fellow in the Border Security and Immigration Center at The Heritage Foundation and he will be in Phoenix on the 10th.

It would be great to meet with you to discuss what else can be done in Arizona to address the border crisis. Are you available to meet on March 10th?

Best,  
Nathan

**Nathan Duell**  
*State Director*  
Heritage Action for America  
<https://heritageaction.com/>  
Cell: 202-438-4201

**From:** [Nathan Duell](#)  
**To:** [Jake Hoffman](#)  
**Subject:** Re: Meeting Request with Border Security Expert on March 10th  
**Date:** Friday, March 3, 2023 3:24:14 PM

---

Hi Senator Hoffman,

Simon will only be in the Phoenix area on the 10th unfortunately. But I will follow up with any helpful documents that he provides.

Best,  
Nathan

**Nathan Duell**

State Director

Heritage Action for America

- [202-438-4201](tel:202-438-4201)
- [nathan.duell@heritageaction.com](mailto:nathan.duell@heritageaction.com)
- [heritageaction.com](http://heritageaction.com)



On Thu, Mar 2, 2023 at 4:45 PM Jake Hoffman <[Jake.Hoffman@azleg.gov](mailto:Jake.Hoffman@azleg.gov)> wrote:

Hi, Nathan. The legislature is not in session on Fridays, so I will not be available. I'm happy to meet on Thursday the 9th though.

Jake

On Mar 2, 2023, at 10:37 AM, Nathan Duell  
<[nathan.duell@heritageaction.com](mailto:nathan.duell@heritageaction.com)> wrote:

Senator Hoffman,

I hope you're doing well! I'm reaching out to ask about your availability for a brief meeting on March 10th at the Capitol. [Simon Hankinson](#) is a senior research fellow in the Border Security and Immigration Center at The Heritage Foundation and he will be in Phoenix on the 10th.

It would be great to meet with you to discuss what else can be done in Arizona to address the border crisis. Are you available to meet on March 10th?

Best,  
Nathan

**Nathan Duell**

*State Director*

Heritage Action for America

<https://heritageaction.com/>

Cell: 202-438-4201

**From:** [Nathan Duell](#)  
**To:** [Jake Hoffman](#)  
**Subject:** The Heritage Foundation Releases Education Freedom Report Card  
**Date:** Wednesday, October 5, 2022 2:07:23 PM

---

Representative Hoffman,

Education is a top priority to millions of American families, and parents should be empowered to choose a safe and effective education for their children. To serve that goal, The Heritage Foundation has published the *Education Freedom Report Card*, to serve as a guide for parents and policymakers in assessing education freedom in each state. Here is a summary of Arizona's rankings:

**Arizona's Overall Education Freedom Rank: #2**

- School Choice: #1
- Transparency: #5
- Regulatory Freedom: #5
- Spending: #13

You can find the full report card, an explanation of the methodology, details on your state's rank, and model legislation at: <https://www.heritage.org/educationreportcard/>

Please let me know if you'd like more information or if you'd like to discuss the report further with a policy expert from The Heritage Foundation.

Best,  
Nathan

**Nathan Duell**  
*Western Regional Coordinator*  
Heritage Action for America  
<https://heritageaction.com/>  
Cell: 202-438-4201



**From:** [Nathan Duell](#)  
**To:** [Jake Hoffman](#)  
**Subject:** The Heritage Foundation Releases Education Freedom Report Card  
**Date:** Wednesday, October 5, 2022 2:07:23 PM

---

Representative Hoffman,

Education is a top priority to millions of American families, and parents should be empowered to choose a safe and effective education for their children. To serve that goal, The Heritage Foundation has published the *Education Freedom Report Card*, to serve as a guide for parents and policymakers in assessing education freedom in each state. Here is a summary of Arizona's rankings:

**Arizona's Overall Education Freedom Rank: #2**

- School Choice: #1
- Transparency: #5
- Regulatory Freedom: #5
- Spending: #13

You can find the full report card, an explanation of the methodology, details on your state's rank, and model legislation at: <https://www.heritage.org/educationreportcard/>

Please let me know if you'd like more information or if you'd like to discuss the report further with a policy expert from The Heritage Foundation.

Best,  
Nathan

**Nathan Duell**  
*Western Regional Coordinator*  
Heritage Action for America  
<https://heritageaction.com/>  
Cell: 202-438-4201





**From:** [Gabriella Uli](#)  
**To:** [Jake Hoffman](#)  
**Subject:** Your ALEC Membership is Set to Expire  
**Date:** Thursday, December 22, 2022 11:07:40 AM

---



Dear Jake,

On behalf of the American Legislative Exchange Council, I would like to thank you for being a part of our organization, and we are grateful for your support. In case you didn't know, I am your state's dedicated legislative outreach manager, making sure you and your colleagues are up to date on everything ALEC – from upcoming webinars to national conferences, regional academies to policy research, and more!

**I am writing to inform you that your ALEC legislative membership will expire next week (December 31, 2022), so I wanted to check in with you. [Renew your membership online today!](#)**

For half a century, ALEC has been the foremost authority on developing trusted policy

solutions. With an online [model policy library](#) of over 1,000 policies, no state policy organization can compare to the scope and depth ALEC provides on any given policy issue. ALEC continues to bring together individuals and groups of various backgrounds and expertise to develop trusted policies that return hard-earned tax dollars to everyday Americans and help improve the overall quality of life. Free market and limited government solutions are the answers to a deadlocked Congress and an Executive Branch that is all too eager to push beyond the limits set in Article II of the U.S. Constitution.

With state legislatures returning to session this January and hundreds of new legislators joining their ranks, there is no better time to renew your dues. Our two-year [legislative membership](#) with ALEC is \$200, which includes benefits such as exclusive policy resources, discounted registration for all of our conferences, full participation as a voting member on two of our [ten policy-specific task forces](#), and more. **Your involvement as a legislative member is what makes our work so impactful.**

**Renewing your membership is easy, and you do not want to miss out!** Click on this [link](#) for the membership application to submit your membership renewal.

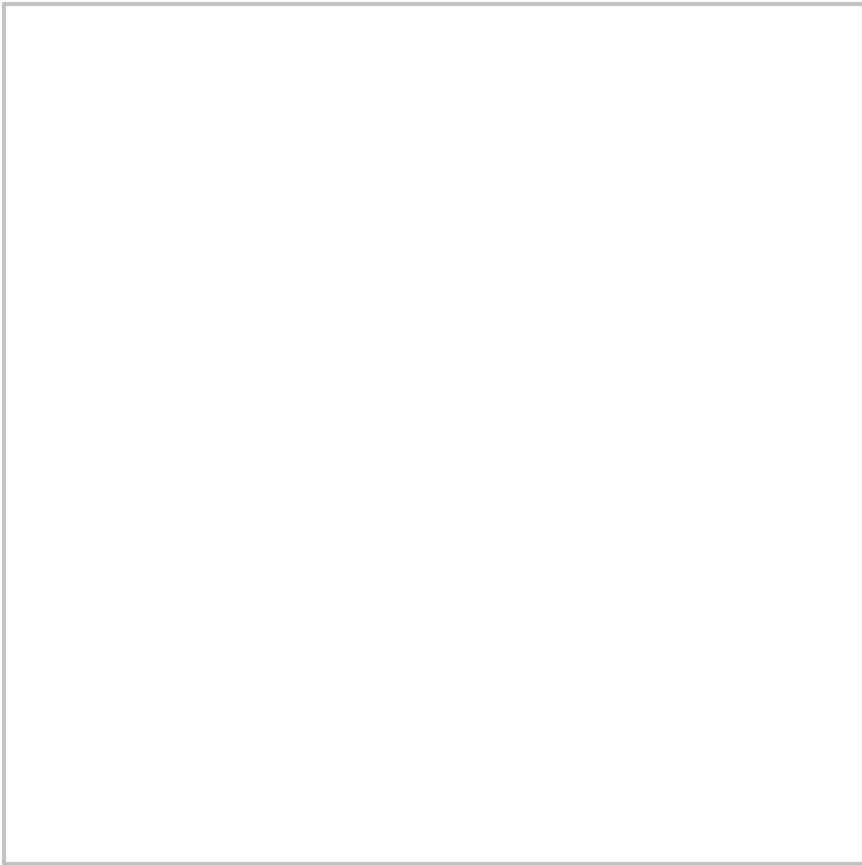
We hope you will take a moment to renew your membership and remain a part of our unique community. We have a lot in store for the upcoming year, like our 50th Anniversary Gala (October 4th) and our Annual Meeting in Orlando, Florida (July 26-28th) which we look forward to you joining.

As always, if you have any questions regarding your membership, benefits, or upcoming conferences, please don't hesitate to reach out by replying to this email or calling us.

Thanks for keeping your membership a priority during this busy season.

Merry Christmas and Happy Holidays!

Sincerely,



---

[Follow on Twitter](#) | [Friend on Facebook](#) | [Subscribe for More Information](#)

Copyright ©2022 All rights reserved.

Our mailing address is:  
American Legislative Exchange Council  
2900 Crystal Drive, 6th floor  
Arlington, Va 22202

Click here to [unsubscribe](#) from all emails



**From:** [Gabriella Uli](#)  
**To:** [Jake Hoffman](#)  
**Subject:** Your ALEC Membership is Set to Expire  
**Date:** Thursday, December 22, 2022 11:07:40 AM

---



Dear Jake,

On behalf of the American Legislative Exchange Council, I would like to thank you for being a part of our organization, and we are grateful for your support. In case you didn't know, I am your state's dedicated legislative outreach manager, making sure you and your colleagues are up to date on everything ALEC – from upcoming webinars to national conferences, regional academies to policy research, and more!

**I am writing to inform you that your ALEC legislative membership will expire next week (December 31, 2022), so I wanted to check in with you. [Renew your membership online today!](#)**

For half a century, ALEC has been the foremost authority on developing trusted policy

solutions. With an online [model policy library](#) of over 1,000 policies, no state policy organization can compare to the scope and depth ALEC provides on any given policy issue. ALEC continues to bring together individuals and groups of various backgrounds and expertise to develop trusted policies that return hard-earned tax dollars to everyday Americans and help improve the overall quality of life. Free market and limited government solutions are the answers to a deadlocked Congress and an Executive Branch that is all too eager to push beyond the limits set in Article II of the U.S. Constitution.

With state legislatures returning to session this January and hundreds of new legislators joining their ranks, there is no better time to renew your dues. Our two-year [legislative membership](#) with ALEC is \$200, which includes benefits such as exclusive policy resources, discounted registration for all of our conferences, full participation as a voting member on two of our [ten policy-specific task forces](#), and more. **Your involvement as a legislative member is what makes our work so impactful.**

**Renewing your membership is easy, and you do not want to miss out!** Click on this [link](#) for the membership application to submit your membership renewal.

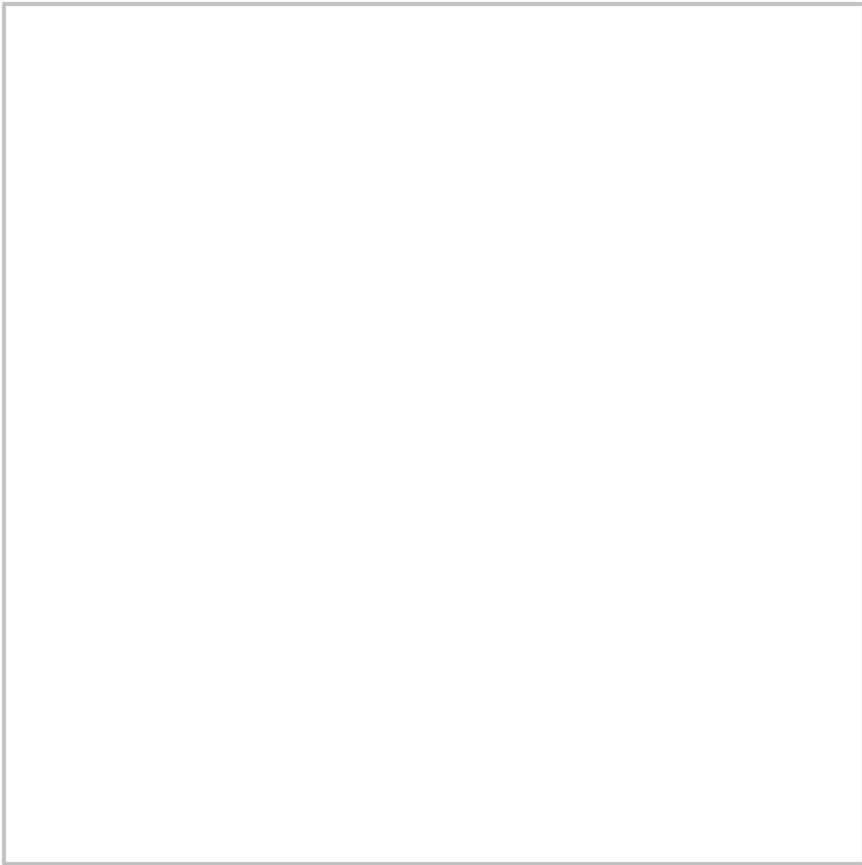
We hope you will take a moment to renew your membership and remain a part of our unique community. We have a lot in store for the upcoming year, like our 50th Anniversary Gala (October 4th) and our Annual Meeting in Orlando, Florida (July 26-28th) which we look forward to you joining.

As always, if you have any questions regarding your membership, benefits, or upcoming conferences, please don't hesitate to reach out by replying to this email or calling us.

Thanks for keeping your membership a priority during this busy season.

Merry Christmas and Happy Holidays!

Sincerely,



---

[Follow on Twitter](#) | [Friend on Facebook](#) | [Subscribe for More Information](#)

Copyright ©2022 All rights reserved.

Our mailing address is:  
American Legislative Exchange Council  
2900 Crystal Drive, 6th floor  
Arlington, Va 22202

Click here to [unsubscribe](#) from all emails



**From:** [American Petroleum Institute](#)  
**To:** [Anthony Kern](#)  
**Subject:** 5 Days Left! RSVP NOW for the State of American Energy  
**Date:** Thursday, January 5, 2023 5:14:51 PM

---

## API SOAE 2023 Key Graphic



We know energy matters to you. How you get it, how it's made, how much it costs, and how it supports Americans. That's why we're inviting you to join us virtually as we discuss how natural gas and oil are made and moved every day—and what needs to be done to improve America's energy outlook.

Please join us for the  
American Petroleum Institute's  
**VIRTUAL**



# 2023 STATE OF AMERICAN ENERGY

**Wednesday, Jan. 11, 2023**

11:00 a.m. – 12:00 p.m. ET

[Register Here](#)

Join fellow elected officials, community leaders, topic experts and your neighbors across the country to see the solutions that are available right here in America.

After registering, you will receive an email with a link to participate in the event.

Please feel free to forward this invitation to colleagues and friends who are interested in energy issues.

## Footer

[Return to Top](#) | Copyright 2020 - American Petroleum Institute, All rights reserved.  
200 Massachusetts Avenue NW DC American Petroleum Institute Washington

[www.api.org](http://www.api.org) | [Contact](#) | [Privacy Policy](#) | [Terms and Conditions](#)

Connect with us on:



[Email Preferences](#) | [Unsubscribe](#)

**From:** [Jordan Kittleson](#)  
**To:** [Anthony Kern](#)  
**Subject:** Fw: AFPI Ranked Choice Voting Act  
**Date:** Tuesday, January 17, 2023 5:03:31 PM  
**Attachments:** [Issue Brief - The American People Will Not Benefit From Ranked Choice Voting.pdf](#)  
[Model Policy - Prohibiting Ranked Choice Voting Act.pdf](#)

---

Anthony-

See attached.

Best,

Jordan



---

**JORDAN K. KITTLESON**

Policy Director  
Center for Election Integrity

**(626) 826-9618**

**[AMERICAFIRSTPOLICY.COM](http://AMERICAFIRSTPOLICY.COM)**

---

**From:** Jordan Kittleson  
**Sent:** Tuesday, January 17, 2023 5:00 PM  
**To:** antkern@hotmail.com <antkern@hotmail.com>; stevemontenegro@gmail.com <stevemontenegro@gmail.com>; voteforshamp@gmail.com <voteforshamp@gmail.com>; JustineWadsack@gmail.com <JustineWadsack@gmail.com>; carbonegroup@gmail.com <carbonegroup@gmail.com>; austin4az@gmail.com <austin4az@gmail.com>; Cory.mcgarr@gmail.com <Cory.mcgarr@gmail.com>; rhjones31@gmail.com <rhjones31@gmail.com>; jcwilmeth@yahoo.com <jcwilmeth@yahoo.com>  
**Cc:** Votewarren@gmail.com <Votewarren@gmail.com>  
**Subject:** AFPI Ranked Choice Voting Act

FYSA-

See attached for model policy and issue brief on ranked choice voting (RCV). Would love to discuss further.

Best,

Jordan

|



**JORDAN K. KITTLESON**

Policy Director  
Center for Election Integrity

**(626) 826-9618**

**[AMERCAFIRSTPOLICY.COM](http://AMERCAFIRSTPOLICY.COM)**



October 27, 2022

**ISSUE BRIEF** | Center for Election Integrity

# THE AMERICAN PEOPLE WILL NOT BENEFIT FROM RANKED CHOICE VOTING

*Mike Vallante*

## TOPLINE POINTS

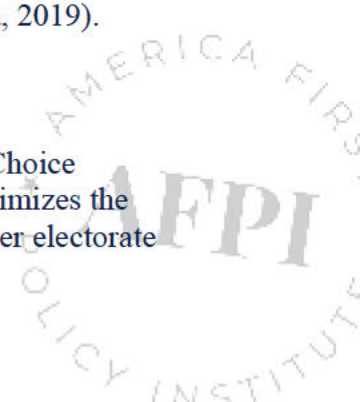
- Ranked Choice Voting is an overly complicated system that is not popular among the vast majority of Americans.
- Under Ranked Choice Voting, the voter does not have the ability to explicitly say who they would like to win compared to the other candidates.
- Instead of making it easier to vote and harder to cheat, Ranked Choice Voting will confuse voters and discourage more citizens from voting.

### Ranked Choice Voting: What Is It?

Ranked Choice Voting is an elections system in which voters can vote for multiple candidates ranking the candidates in order of preference. If any candidate wins a simple majority of first-preference votes (50% plus one vote), he or she is declared the winner. If no candidate wins a simple majority of first-preference votes, an algorithm—rather than a run-off election or simple plurality winner elections—determines the ultimate winner. Specifically, with Ranked Choice Voting, the candidate who receives the least votes is removed from the race, and any ballots on which that candidate was marked as a first-preference are recounted with the second-preference marking, moving into the first-preference spot. This process continues until one candidate receives the simple majority of the ballots. Unlike an actual run-off system, candidates are not able to retool their campaigns as the pool of contenders shrinks, and voters are never given the opportunity to reassess the pool and actively affirm their top preference (Ballotpedia, 2019).

### Research Shows Ranked Choice Voting Has Negative Effects on Elections

An article written by FairVote—a left-leaning nonprofit that advocates for Ranked Choice Voting—and published in the National Civic Review in late 2019, claims that it minimizes the political furor surrounding elections by incentivizing candidates to appeal to a broader electorate



in the pursuit of second-preference votes (Lavin, 2019). The article also denies that the system is complicated. However, the facts show just the opposite.

Currently, the states of Maine and Alaska utilize Ranked Choice Voting. In both states, elections remain contentious. A Massachusetts Institute of Technology study on Ranked Choice Voting in Maine revealed that it “produced significantly lower levels of voter confidence, voter satisfaction, and ease of use. It also increased the perception that the voting process was slanted against the respondent’s party. Similarly, [the study] found that it increased the amount of time it took to vote by nearly 12 seconds per candidate than voting using a plurality ballot” (Clark, 2021). The study also found that negative campaign ad spending increased after implementation of Ranked Choice Voting, in contrast to the claim that it increases civility in campaigning.

### **Ranked Choice Voting Disenfranchises Voters**

The principle behind the democratic process of casting a vote is that each person has the right to equal and proportionate representation in government. Leaders are chosen by voters, comparing the candidates against each other and casting a ballot. If there are going to be multiple rounds of casting ballots, each voter should be able to weigh in actively and vote once in each of those rounds, and candidates should be allowed to continue campaigning after anybody drops out. Campaign strategies, media attention, and voter perceptions are bound to change anytime the field of candidates is shaken up; running a simulated algorithm is not a substitute for this important democratic process. Ranked Choice Voting prohibits a voter from knowing which candidates remain in subsequent rounds and therefore makes it impossible for voters to be able to reassess the field accurately and consistently. Under Ranked Choice Voting, the voter does not have the ability to explicitly say who they would like to win *compared to the other candidates* because they do not know until after their only ballot is cast which candidates will be eliminated and which will remain.

Additionally, implementing Ranked Choice Voting prolongs the elections process. States and counties already struggle to deliver election results within a reasonable timeframe, and this contributes to the lack of public trust in elections currently. Ranked Choice Voting adds in several more rounds of tabulating ballots, leading to longer waiting periods before election results are announced, and opening the door for more errors in the tabulation process, while placing even greater a strain on the election workers and poll watchers.

### **A Majority of Americans Do Not Approve of Ranked Choice Voting**

When recently polled, Americans reinforce what we already know from real-time experience. A new Rasmussen poll shows that 42% of respondents had never heard of Ranked Choice Voting. Once the concept was explained, 60% of those polled did not agree with Ranked Choice Voting and only 23% agreed with it. And when the possibility that one candidate could have received the most first-preference votes in the election but that another candidate could win the election with the second-preference votes, 8% of Americans viewed Ranked Choice Voting as very favorable.



The American people will not benefit from policies that implement Ranked Choice Voting. The effects will only confuse and discourage citizens, which is not in line with the Center for Election Integrity's mission of making it easy to vote and hard to cheat.

*Mike Vallante is the Director of the Center for Election Integrity at the America First Policy Institute.*



## Works Cited

Ballotpedia. (2019). *Ranked-choice voting (RCV) - Ballotpedia*. Retrieved October 20, 2022 from [https://ballotpedia.org/Ranked-choice\\_voting\\_\(RCV\)](https://ballotpedia.org/Ranked-choice_voting_(RCV))

Clark, J. (2021, March 18). *The Effect of Ranked-Choice Voting in Maine* [Review of *The Effect of Ranked-Choice Voting in Maine*]. Massachusetts Institute of Technology. Retrieved October 18, 2022 from <https://electionlab.mit.edu/articles/effect-ranked-choice-voting-maine>

Homepage. (n.d.). FairVote. Retrieved October 20, 2022 from <https://fairvote.org/>

Lavin, N. (2019). Ranked Choice Voting: The New Norm Across the Bay Area. *National Civic Review*, 107(4), 62–71. Retrieved October 20, 2022 from <https://www.jstor.org/stable/10.32543/naticivirevi.107.4.0062>







**MODEL POLICY** | Center for Election Integrity

# PROHIBITING RANKED CHOICE VOTING ACT

## PURPOSE OF THIS ACT

Ranked Choice Voting (RCV), as defined below, is an overly complicated system that is not popular among the vast majority of Americans and often prevents the candidate receiving the most votes from being declared the winner. Studies show Ranked Choice Voting discourages voter participation, adds wait time for results, does not decrease negative ads, puts a greater strain on election workers, and increases voter distrust. Instead of making it easy to vote but hard to cheat, RCV will confuse voters and discourage more citizens from voting. The purpose of this act is to ban RCV in states.

### Section 1. {Definitions}

- A) Ranked Choice Voting is defined as a method for casting and tabulating votes in which voters rank candidates for an office in order of preference, and then tabulation occurs in rounds, with each round dropping the candidate with the least support and then reallocating the first-place votes from the eliminated candidate to the second-choice candidates.

### Section 2. {Basic Elements of the Bill}

- A) As of [bill effective date], Ranked Choice Voting may not be used to elect or nominate any candidate to any local, state, or federal office in [state]. Any election utilizing Ranked Choice Voting is invalid. No official may be sworn into office on the basis of such an election.
- B) The prohibitions of this section do not apply to the internal processes of political parties, such as conventions, the elections of political party officers, or other non-public decision-making procedures by political parties.



**From:** [Nathan Duell](#)  
**To:** [Anthony Kern](#)  
**Subject:** Heritage Action supports SB1001  
**Date:** Wednesday, March 1, 2023 10:23:36 AM

---

Senator Kern,

My name is Nathan Duell and I am the Arizona State Director for Heritage Action for America, a national grassroots organization with two million conservative activists nationwide, including thousands of Arizonans.

**Heritage Action urges you to support [SB1001](#).**

In schools across the country, some teachers have started addressing children by names that are not their given name and are using pronouns that differ from their sex—without their parents’ knowledge or consent. Parents know their children best, and their authority should not be superseded by teachers and school administrators. Schools should not make potentially life-altering decisions for a child without parents’ knowledge!

One example of this problem happening in Arizona is in the [Scottsdale Unified School District](#). The district allows and affirms students who change the name on their student ID to a first name that does not correspond to their sex.

Schools have failed to show any research evidence that demonstrates pushing radical gender ideology on children will help those who are bullied or suffer from gender dysphoria or confusion. A growing number of medical professionals now recommend “watchful waiting” to allow parents and doctors to observe whether the experience of puberty leads to resolution of gender confusion, with some studies showing that the confusion naturally resolves itself in up to [98% of children](#).

SB1001 would stop activists in the classrooms from “socially transitioning” minors without the knowledge and consent of parents. This bill would protect the rights of parents and students by ensuring school districts only address students by the pronouns consistent with their sex, unless parents give the school written permission to do otherwise. This bill would also protect school employees from violations of their religious or deeply-held beliefs.

Please support [SB1001](#). Let me know if you have any questions or if I can be of any

assistance.

Best,  
Nathan

**Nathan Duell**

*State Director*

Heritage Action for America

<https://heritageaction.com/>

Cell: 202-438-4201

**From:** [Nathan Duell](#)  
**To:** [Anthony Kern](#)  
**Subject:** How the Arizona Legislature Can Confront China  
**Date:** Tuesday, December 6, 2022 1:46:23 PM

---

Senator-elect Kern,

Make no mistake: The Chinese Communist Party (CCP), which has absolute control of the Chinese nation, presents a combination of risks to our national security, economy and civil society that the United States has never before faced.

As the federal government increasingly pushes back against Chinese influence operations, China believes—and hopes—**that state and local governments will be the weak links** by which it can infiltrate and undercut the U.S. political system.

**State legislatures must act decisively to meet this threat. States can:**

- Prevent companies linked to the Chinese government from obtaining contracts to build critical infrastructure or supply technology to government organizations
- Stop Beijing's infiltration of universities, particularly via gifts and grants
- Free public funds—particularly pension funds—from investments in problematic Chinese entities
- Push back against Chinese lobbying in state and local governments

[>> Read more from The Heritage Foundation](#)

Please let me know if you'd like more information or if you'd like to discuss the report further with a policy expert from the Heritage Foundation.

Best,  
Nathan

**Nathan Duell**  
*Western Regional Coordinator*  
Heritage Action for America  
<https://heritageaction.com/>  
Cell: 202-438-4201



**From:** [Nathan Duell](#)  
**To:** [Anthony Kern](#)  
**Subject:** How the Arizona Legislature Can Confront China  
**Date:** Tuesday, December 6, 2022 1:46:23 PM

---

Senator-elect Kern,

Make no mistake: The Chinese Communist Party (CCP), which has absolute control of the Chinese nation, presents a combination of risks to our national security, economy and civil society that the United States has never before faced.

As the federal government increasingly pushes back against Chinese influence operations, China believes—and hopes—**that state and local governments will be the weak links** by which it can infiltrate and undercut the U.S. political system.

**State legislatures must act decisively to meet this threat. States can:**

- Prevent companies linked to the Chinese government from obtaining contracts to build critical infrastructure or supply technology to government organizations
- Stop Beijing's infiltration of universities, particularly via gifts and grants
- Free public funds—particularly pension funds—from investments in problematic Chinese entities
- Push back against Chinese lobbying in state and local governments

[>> Read more from The Heritage Foundation](#)

Please let me know if you'd like more information or if you'd like to discuss the report further with a policy expert from the Heritage Foundation.

Best,  
Nathan

**Nathan Duell**  
*Western Regional Coordinator*  
Heritage Action for America  
<https://heritageaction.com/>  
Cell: 202-438-4201



**From:** [Nathan Duell](#)  
**To:** [Anthony Kern](#)  
**Subject:** Meeting Request with Border Security Expert on March 10th  
**Date:** Thursday, March 2, 2023 10:36:36 AM

---

Senator Kern,

I hope you're doing well! I'm reaching out to ask about your availability for a brief meeting on March 10th at the Capitol. [Simon Hankinson](#) is a senior research fellow in the Border Security and Immigration Center at The Heritage Foundation and he will be in Phoenix on the 10th.

It would be great to meet with you to discuss what else can be done in Arizona to address the border crisis. Are you available to meet on March 10th?

Best,  
Nathan

**Nathan Duell**  
*State Director*  
Heritage Action for America  
<https://heritageaction.com/>  
Cell: 202-438-4201



**From:** [Anthony Kern](#)  
**To:** [Nathan Duell](#)  
**Cc:** [PMoua@azleg.gov](mailto:PMoua@azleg.gov)  
**Subject:** RE: Meeting Request with Border Security Expert on March 10th  
**Date:** Thursday, March 2, 2023 1:42:00 PM

---

Hi Nathan.

Yes. I would be honored to meet with Simon.

I have cc'd Parja to set up the meeting.

Thanks.

---

**From:** Nathan Duell <nathan.duell@heritageaction.com>  
**Sent:** Thursday, March 2, 2023 10:36 AM  
**To:** Anthony Kern <AKern@azleg.gov>  
**Subject:** Meeting Request with Border Security Expert on March 10th

Senator Kern,

I hope you're doing well! I'm reaching out to ask about your availability for a brief meeting on March 10th at the Capitol. [Simon Hankinson](#) is a senior research fellow in the Border Security and Immigration Center at The Heritage Foundation and he will be in Phoenix on the 10th.

It would be great to meet with you to discuss what else can be done in Arizona to address the border crisis. Are you available to meet on March 10th?

Best,  
Nathan

**Nathan Duell**  
*State Director*  
Heritage Action for America  
<https://heritageaction.com/>  
Cell: 202-438-4201

|

**From:** [American Petroleum Institute](#)  
**To:** [Anthony Kern](#)  
**Subject:** RSVP to the Virtual State of American Energy  
**Date:** Thursday, December 15, 2022 1:19:05 PM

---

## API SOAE 2023 Key Graphic



We know energy matters to you. How you get it, how it's made, how much it costs, and how it supports Americans. That's why we're inviting you to join us virtually as we discuss how natural gas and oil are made and moved every day—and what needs to be done to improve America's energy outlook.

Please join us for the  
American Petroleum Institute's  
**VIRTUAL**

# 2023 STATE OF AMERICAN ENERGY

**Wednesday, Jan. 11, 2023**

11:00 a.m. – 12:00 p.m. ET

[Register Here](#)

Join fellow elected officials, community leaders, topic experts and your neighbors across the country to see the solutions that are available right here in America.

After registering, you will receive an email with a link to participate in the event.

Please feel free to forward this invitation to colleagues and friends who are interested in energy issues.

## Footer

[Return to Top](#) | Copyright 2020 - American Petroleum Institute, All rights reserved.  
200 Massachusetts Avenue NW DC American Petroleum Institute Washington

[www.api.org](http://www.api.org) | [Contact](#) | [Privacy Policy](#) | [Terms and Conditions](#)

Connect with us on:



[Email Preferences](#) | [Unsubscribe](#)

**From:** [Gabriella Uli](#)  
**To:** [Demi Busatta Cabrera](#); [Sine Kerr](#); [sen.david.wilson@akleg.gov](#); [spencer\\_gosch@yahoo.com](#); [brucethompsonforsenate@gmail.com](#); [dan.roberts@alsenate.gov](#); [Carson, John](#); [jim.stalzer@sdlegislature.gov](#); [bigskycondos@yahoo.com](#); [riddellnc64@gmail.com](#); [john@senatorialbers.com](#); [senatorialbers@gmail.com](#); [bknotts@afphq.org](#); [rsmoldon@b3strategies.com](#); [spencer.roach@myfloridahouse.gov](#); [settelmeyer@charter.net](#); [llinehan@leg.ne.gov](#); [mike.holmes@alhouse.gov](#); [bmacrae@ups.com](#); [m.morgan33@cox.net](#); [jibrady@radcliffeandassociates.com](#); [senatormasterson@gmail.com](#); [webertva18@gmail.com](#); [Rep. Cathy Tilton](#); [bswanson@internetandtvfl.com](#); [tsaunders@alaforestry.org](#); [hayesc3@rjrt.com](#); [saine.jason@gmail.com](#); [mark.fleming@bcbsnc.com](#); [Renee Erickson](#); [Arnold Mooney](#); [rosemary.elebash@nfib.org](#); [kyle.hall@ncleg.net](#); [tommullikin@mullikinlaw.com](#); [jledford@garealtor.com](#); [dancircle@srt.com](#); [john.barker@house.ks.gov](#); [bgrande@heartland.org](#); [jeffjohnsondistrict58@gmail.com](#); [Becki.Gray@bcbsnc.com](#); [sue.peterson@sdlegislature.gov](#); [sgooch@windstream.net](#); [Thomas T.J. Shope](#); [rbridges@apex.net](#); [representative.cathy.tilton@akleg.gov](#); [mhickam@hbstrategies.us](#); [chuck.claunch@duke-energy.com](#); [Brad Swanson](#); [Dan Hawkins](#)  
**Cc:** [Bridges, Randy \(State Rep.\) \(LRC\)](#); [Cale Beam](#)  
**Subject:** ALEC State Chair Meeting (new calendar invite)  
**Attachments:** [January 2023 State Chair Call - Minutes.pdf](#)  
[February 2023 State Chair Call - Agenda.pdf](#)

---

ALEC State Chair Call – February 17, 2023

12:00 PM Eastern Time

Join Zoom Meeting: <https://us06web.zoom.us/j/7930614381> <<https://us06web.zoom.us/j/7930614381>>

Meeting ID: 793 061 4381

One tap mobile

+16469313860,,7930614381# US

+13017158592,,7930614381# US (Washington DC)

Dial by your location

+1 301 715 8592 US (Washington DC)

+1 312 626 6799 US (Chicago)

+1 646 876 9923 US (New York)

+1 408 638 0968 US (San Jose)

+1 669 900 6833 US (San Jose)

+1 253 215 8782 US (Tacoma)

+1 346 248 7799 US (Houston)

Meeting ID: 793 061 4381

Find your local number: <https://us06web.zoom.us/u/k0Ci2n2DR> <<https://us06web.zoom.us/u/k0Ci2n2DR>>

## ALEC State Chair Call— January 20, 2023

12:00 PM Eastern Time

### I. Opening Remarks and Prayer

Representative John Carson – *Georgia Legislature*

Bruce Mac Rae – *Vice President of State Government Affairs, UPS*

- If you have a state without a private state chair – email Bruce at [bmacrae@ups.com](mailto:bmacrae@ups.com)

### II. Opening Remarks

Lisa B. Nelson, *CEO*

- Plans are underway for the 50<sup>th</sup> Anniversary celebration on October 4<sup>th</sup> and meetings in 2023. Details to come on how to attend the events and stay involved with ALEC.
- 50x50 Initiative – The ALEC Team plans to keep up travel as we jump into the new year and are watching the high turnover in many legislatures as opportunities for recruitment. If we have not been to your state recently, let us know when we might be able to host an event in Q1 or Q2.
- Lisa most recently visited Hawaii where she met with bi-partisan legislators, including the Speaker of the House. Big issues in their state include occupational licensing and affordable housing. In part because of these meetings, there is now an opportunity for ALEC to work with legislators to pass good policies.

### III. Legislative and Engagement Update

Marie Vulaj – *Senior Vice President, Partnerships and Engagement*

- New legislative membership goals
  - This year, our goal is to reach 400 new ALEC Legislative Members and we are currently on target.
  - State Visit – let us know the best way for us to engage in-person with your caucus. We can do different types of events for different purposes.
  - If you are a new State Chair or would simply like a refresher, please see the State Chair Manual attached in the email.
- SNPS Reimbursement Reminder – link to CONNECT ([HERE](#))
  - Please be sure your delegation has submitted their reimbursement as we are working to close out expenses from 2022.
- American City County Exchange (ACCE)
  - Andre Cushing, Director of ACCE, will be reaching out to you about ways to engage with local and school board officials.

### IV. Membership Team Update

Aaron Gillham, Bill Dumais, Gabriella Uli

- 2023 Recruitment and Membership Goals
  - We are starting off 2023 strong and we want to keep it up! Let us know how we can help you recruit new legislators as well as renew memberships.
- Reimbursements and State Fund
  - Now is a great time to begin thinking about ways to build up the State Fund. Let us know your plan and we can offer our support.
- Travel – 50 x 50, session dates, caucus retreat
  - We want to emphasize our desire to travel to your state, as we aim to complete our 50x50 initiative before celebrating our 50<sup>th</sup> Anniversary. Please let the team

know if you have any suggestions for how we might engage with your colleagues as you begin to kick off the session.

#### PAST TRAVEL

<b>HI</b>	Engagement and meetings	1/3	CEO
<b>MO</b>	State visit and legislator ball	1/4	Bill
<b>WY</b>	State visit with freshman legislators	1/5	Aaron
<b>MT</b>	State visit and briefing	1/10	Aaron
<b>GA</b>	State visit and legislator ball	1/12	Jamey
<b>WV</b>	State visit	1/16	Bill
<b>NM</b>	Legislative reception, session kickoff	1/18-1/20	Bill

#### UPCOMING TRAVEL

<b>MN</b>	State visit	1/25	Aaron
<b>MD</b>	State visit	1/24	Bill
<b>NC</b>	Policy and fundraiser	1/26-27	Gabby
<b>NC</b>	Bootcamp	2/8	Gabby
<b>VA</b>	State visit, membership reception (tent.)	2/9	Gabby
<b>PA</b>	Leadership Conference	3/30	Bill

#### V. Policy Update

Jonathan Williams – *Executive Vice President, Policy and ALEC Chief Economist*

Lee Schalk – *Vice President, Policy*

- 2023 Academy Schedule
- Model Policy Update
  - 25 new model policies were approved from our recent States and Nation Policy Summit. See the list on our website [HERE](#).
  - In 2022, we have rounded out to almost 60 model policies and almost 950 model policies in our library.
  - In the next couple of weeks, we will be outlining a full list of task force model policies that we will share with all our members.
  - We have seen a consistent theme on the issues being discussed across the country such as school choice and ESG. States are also now seeing a surplus in revenue. We have model policies on stringent budgeting and for the rainy-day fund. We are going to see many more tax reduction efforts, which continue to be ALEC model policy themes.

#### VI. Open Forum

#### VII. Good of the Order

**ALEC State Chair Call— February 17, 2023**

**12:00 PM Eastern Time**

**Zoom Link and Dial-in Numbers**

<https://us06web.zoom.us/j/7930614381>

Dial by your location

+1 301 715 8592 US (Washington DC)

+1 312 626 6799 US (Chicago)

+1 646 876 9923 US (New York)

+1 669 900 6833 US (San Jose)

+1 253 215 8782 US (Tacoma)

+1 346 248 7799 US (Houston)

+1 408 638 0968 US (San Jose)

Meeting ID: 793 061 4381

Find your local number: <https://us06web.zoom.us/j/7930614381>

**I. Opening Remarks and Prayer**

Representative John Carson – *Georgia Legislature*

Bruce Mac Rae – *Vice President of State Government Affairs, UPS*

**II. Opening Remarks**

Lisa B. Nelson, *CEO*

**III. Legislative and Engagement Update**

Marie Vulaj – *Senior Vice President, Partnerships and Engagement*

- Recent Travel
- Organizational updates
- Final SNPS Reimbursement Reminder – link to CONNECT ([here](#))

**IV. Membership Team Update**

Aaron Gillham, Bill Dumais, Gabriella Uli

- 2023 Recruitment and Membership Goals
- Reimbursements and State Fund
- Travel
  - Past and upcoming events
  - 50 x 50, session dates, caucus retreat

**V. Updates from the States – hearing from your colleagues**

- Legislators:
  - State Chairs, Iowa – Rep. John Wills, Rep. Phil Thompson, Rep. Jesse Green
- Private Sector:
  - Matt Hickam, Kansas – how State Fund fundraisers have become routine
  - Becki Gray, North Carolina – recap of NC Boot Camp
  - Ben Knotts, Virginia – already secured Annual Meeting State Night plans

**VI. ACCE Update**

Andre Cushing – *Director of ACCE*

- Outreach and engagement plan



**VII. Policy Update**

Jonathan Williams – *Executive Vice President, Policy and ALEC Chief Economist*

Lee Schalk – *Vice President, Policy*

- 2023 Academy Schedule
- Model Policy Update

**VIII. Presentation on Article IV**

David Biddulph, *Federal Fiscal Sustainability Foundation*

**IX. Open Forum**

**X. Good of the Order**

**From:** [Gabriella Uli](#)  
**To:** [sen.david.wilson@akleg.gov](#); [spencer\\_gosch@yahoo.com](#); [brucethompsonforsenate@gmail.com](#); [dan.roberts@alsenate.gov](#); [Carson, John](#); [jim.stalzer@sdlegislature.gov](#); [bigskycondos@yahoo.com](#); [riddellnc64@gmail.com](#); [john@senatoralbers.com](#); [senatoralbers@gmail.com](#); [bknotts@afphq.org](#); [rsmoldon@b3strategies.com](#); [spencer.roach@myfloridahouse.gov](#); [settelmeyer@charter.net](#); [llinehan@leg.ne.gov](#); [mike.holmes@alhouse.gov](#); [bmacrae@ups.com](#); [m.morgan33@cox.net](#); [jibrady@radcliffeandassociates.com](#); [senatormasterson@gmail.com](#); [webertva18@gmail.com](#); [Rep. Cathy Tilton](#); [bswanson@internetandtvfl.com](#); [tsaunders@alaforestry.org](#); [Sine Kerr](#); [hayesc3@rjrt.com](#); [saine.jason@gmail.com](#); [mark.fleming@bcbsnc.com](#); [Renee Erickson](#); [Arnold Mooney](#); [rosemary.elebash@nfib.org](#); [kyle.hall@ncleg.net](#); [tommullikin@mullikinlaw.com](#); [jledford@garealtor.com](#); [dancircle@srt.com](#); [john.barker@house.ks.gov](#); [bgrande@heartland.org](#); [jeffjohnsondistrict58@gmail.com](#); [Becki.Gray@bcbsnc.com](#); [sue.peterson@sdlegislature.gov](#); [sgooch@windstream.net](#); [Thomas T.J. Shope](#); [rbridges@apex.net](#); [representative.cathy.tilton@akleg.gov](#); [mhickam@hbstrategies.us](#); [chuck.claunch@duke-energy.com](#); [Brad Swanson](#); [Dan Hawkins](#); [Demi Busatta Cabrera](#)  
**Cc:** [Bridges, Randy \(State Rep.\) \(LRC\)](#); [Cale Beam](#)  
**Subject:** ALEC State Chair Meeting (new calendar invite)  
**Attachments:** [March 2023 State Chair Call - Agenda Final.pdf](#)

---

ALEC State Chair Call

12:00 PM Eastern Time

Join Zoom Meeting: <https://us06web.zoom.us/j/7930614381> <<https://us06web.zoom.us/j/7930614381>>

Meeting ID: 793 061 4381

One tap mobile

+16469313860,,7930614381# US

+13017158592,,7930614381# US (Washington DC)

Dial by your location

+1 301 715 8592 US (Washington DC)

+1 312 626 6799 US (Chicago)

+1 646 876 9923 US (New York)

+1 408 638 0968 US (San Jose)

+1 669 900 6833 US (San Jose)

+1 253 215 8782 US (Tacoma)

+1 346 248 7799 US (Houston)

Meeting ID: 793 061 4381

Find your local number: <https://us06web.zoom.us/u/k0Ci2n2DR> <<https://us06web.zoom.us/u/k0Ci2n2DR>>

**ALEC State Chair Call— March 17, 2023**

**12:00 PM Eastern Time**

**Zoom Link and Dial-in Numbers**

<https://us06web.zoom.us/j/7930614381>

Dial by your location

+1 301 715 8592 US (Washington DC)

+1 312 626 6799 US (Chicago)

+1 646 876 9923 US (New York)

+1 669 900 6833 US (San Jose)

+1 253 215 8782 US (Tacoma)

+1 346 248 7799 US (Houston)

+1 408 638 0968 US (San Jose)

Meeting ID: 793 061 4381

Find your local number: <https://us06web.zoom.us/j/7930614381>

**I. Opening Remarks and Prayer**

Representative John Carson – *Georgia Legislature*

Bruce Mac Rae – *Vice President of State Government Affairs, UPS*

**II. Opening Remarks**

Lisa B. Nelson – *CEO*

**III. Legislative and Engagement Update**

Marie Vulaj – *Senior Vice President, Partnerships and Engagement*

- Organizational Updates
- Goals for 2023-2025
- State Fund Fundraising

**IV. Membership Team Update**

Aaron Gillham, Bill Dumais, Gabriella Uli

- 2023 Recruitment and Membership Goals
  - New Legislators
- Travel
  - Past and upcoming events
  - 50 x 50, session dates, caucus retreat
- State Legislator of the Month (SLOM)

**V. State Chair – Best Practices**

Tim Jones – *Former Missouri Speaker of the House and former ALEC State Chair*

- Insights into leading an ALEC state delegation

**VI. Policy Update**

Jonathan Williams – *Executive Vice President, Policy and ALEC Chief Economist*

Lee Schalk – *Vice President, Policy*

- Policy & Academy Schedule
- New Release: [Essential Policy Solutions for 2023](#)

**Events & Engagement**

Courtney Cook, *Vice President, Events*

- Annual Meeting – Registration is open!

**VII. Open Forum**

**VIII. Good of the Order**

**From:** [Courtney Cook](#)  
**To:** [Sine Kerr](#)  
**Subject:** Early-Bird Registration is Open!  
**Date:** Wednesday, March 8, 2023 11:09:15 AM

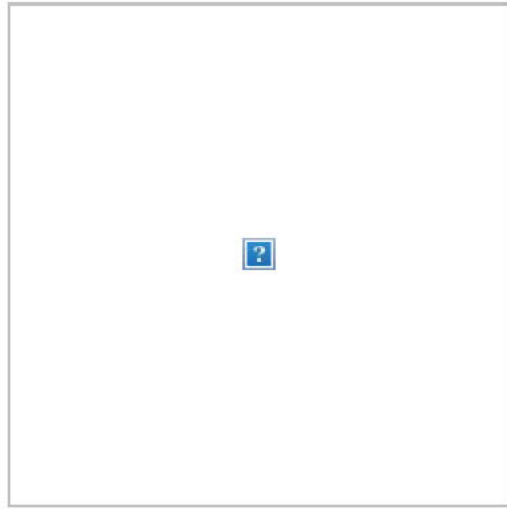
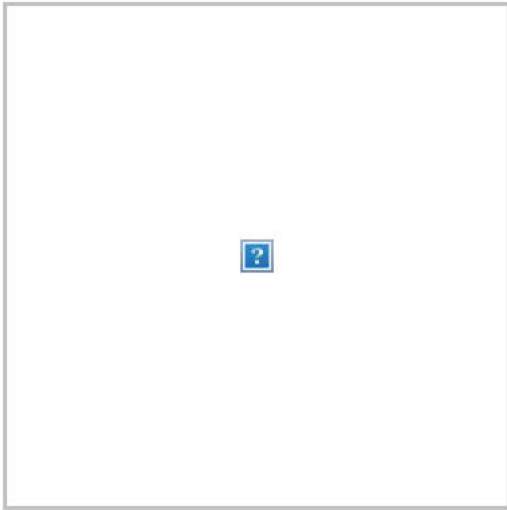
---



Dear Sine,

Where will you be July 26th through 28th? I hope the answer is the 50th ALEC Annual Meeting!

This year marks our 50th Anniversary celebrating 50 years of trusted policy solutions that benefit all Americans. We are looking forward to celebrating this anniversary throughout the year, and we can't wait to gather together at the JW Marriott, Grande Lakes in Orlando, Florida for the 50th ALEC Annual Meeting.



Our annual conferences are where we join together with our colleagues from around the country, learn about the solutions others are adopting in their home states, have open debates about policy prescriptions, and hear about best practices for tackling the most pressing policy issues. [Will we see you there?](#)

Register Now

Registration opens today for the 50th ALEC Annual Meeting! Early bird rates will end on May 31, 2023 so make your plans today and save on your registration fees.

As in the past, our event is family-friendly, so bring the entire family to Orlando for an unforgettable experience. Don't forget to register your kids for the [ALEC Kid's Congress program](#)! If you're looking for fun things to do in Orlando, be sure to check out Universal CityWalk, Old Town in Kissimmee, ICON Park (with its famous observation wheel), Lake Nona Sculpture Garden, and, of course, water parks. Orlando is home to some of America's biggest theme parks.

Check out the VisitOrlando page [here](#) to learn more about the exciting things to do in Orlando, FL!

---

Want to know what to expect? View the current agenda [here](#) for the 50th ALEC Annual Meeting. Check back often as we are continually updating the details.

Still deciding if you want to join us in Orlando? Take a minute to look back on the 2022 Annual Meeting in Atlanta, Georgia with this [short video](#) highlighting last year's event.



---

If you would like to support the ALEC Annual Meeting as either a sponsor or an exhibitor, please reach out to our Events Team at [meetings@alec.org](mailto:meetings@alec.org). Space is limited and available on a first-come, first-serve basis!

We look forward to seeing you in Orlando!

Sincerely,

Courtney Cook  
Vice President of Events

[Register Today!](#)

---

## Other Upcoming Events



It is never too early to begin thinking about our upcoming gala to celebrate the ALEC 50th Anniversary. Our ability to share ideas and inspire change is evident by the decades that ALEC has been around. **Mark your calendars for October 4th in DC at the National Portrait Gallery!**





Mark your calendars for the **ALEC 2023 States & Nation Policy Summit, November 28 – November 30, 2023** in **Scottsdale, AZ!** ALEC members and friends will gather for discussions on the critical issues facing the states and nation. Registration for the Summit will open in the fall of 2023.

[Follow on Twitter](#) | [Friend on Facebook](#) | [Subscribe for More Information](#)

Copyright ©2022 All rights reserved.

Our mailing address is:  
American Legislative Exchange Council  
2900 Crystal Drive  
Arlington, Va 22202

Click here to [unsubscribe](#) from all emails



**From:** [Allen Cambon](#)  
**To:** [Sine Kerr](#)  
**Subject:** FGA ALEC Dinner - Nov. 29  
**Date:** Tuesday, November 29, 2022 7:17:47 AM  
**Attachments:** [ALEC-dinner-invite\\_11-29-2022.pdf](#)

---

Senator Kerr,

I hope you're doing well and had a great Thanksgiving. If you're in DC for ALEC this week, we would love it if you could join us at our FGA dinner at 6 pm tonight. I've attached the invitation with more information.

Please let me know if you plan to attend or if you have any questions.

Thanks,  
Allen

**Allen Cambon**  
State Government Affairs Director

**Foundation for Government Accountability**  
office: 239.244.8808  
cell: 703.244.3817  
[TheFGA.org](http://TheFGA.org)

# JOIN US

## WHERE:

**BOBBY VAN'S GRILL**  
1201 NEW YORK AVE NW  
WASHINGTON, DC

## WHEN:

**TUESDAY, NOVEMBER 29**  
6:00 PM EASTERN

## HOW:

**BY INVITE ONLY**

*We hope you can join us for a great evening  
with our FGA friends and partners!*

# FGA

**From:** [Nathan Duell](#)  
**To:** [Sine Kerr](#)  
**Subject:** Heritage Action supports SB1001  
**Date:** Wednesday, January 18, 2023 9:29:20 AM

---

Senator Kerr,

My name is Nathan Duell and I am the Western Regional Coordinator for Heritage Action for America, a national grassroots organization with two million conservative activists nationwide, including thousands of Arizonans.

Heritage Action supports Senate Bill 1001, which would protect the rights of parents, students, and staff by ensuring school districts only address students by the pronouns consistent with their biological sex, unless parents give the school written permission to do otherwise. This bill also protects school employees from violating their religious or deeply-held beliefs.

With radical gender ideologies being pushed in school systems across the state and nation, SB1001 is an important step to ensure the rights of all students and parents are preserved.

Heritage Action urges the Senate Education Committee to favorably pass SB1001.

Best,  
Nathan

**Nathan Duell**  
*Western Regional Coordinator*  
Heritage Action for America  
<https://heritageaction.com/>  
Cell: 202-438-4201

**From:** [Nathan Duell](#)  
**To:** [Sine Kerr](#)  
**Subject:** Heritage Action supports SB1001  
**Date:** Wednesday, March 1, 2023 10:23:38 AM

---

Senator Kerr,

My name is Nathan Duell and I am the Arizona State Director for Heritage Action for America, a national grassroots organization with two million conservative activists nationwide, including thousands of Arizonans.

**Heritage Action urges you to support [SB1001](#).**

In schools across the country, some teachers have started addressing children by names that are not their given name and are using pronouns that differ from their sex—without their parents' knowledge or consent. Parents know their children best, and their authority should not be superseded by teachers and school administrators. Schools should not make potentially life-altering decisions for a child without parents' knowledge!

One example of this problem happening in Arizona is in the [Scottsdale Unified School District](#). The district allows and affirms students who change the name on their student ID to a first name that does not correspond to their sex.

Schools have failed to show any research evidence that demonstrates pushing radical gender ideology on children will help those who are bullied or suffer from gender dysphoria or confusion. A growing number of medical professionals now recommend “watchful waiting” to allow parents and doctors to observe whether the experience of puberty leads to resolution of gender confusion, with some studies showing that the confusion naturally resolves itself in up to [98% of children](#).

SB1001 would stop activists in the classrooms from “socially transitioning” minors without the knowledge and consent of parents. This bill would protect the rights of parents and students by ensuring school districts only address students by the pronouns consistent with their sex, unless parents give the school written permission to do otherwise. This bill would also protect school employees from violations of their religious or deeply-held beliefs.

Please support [SB1001](#). Let me know if you have any questions or if I can be of any

assistance.

Best,  
Nathan

**Nathan Duell**

*State Director*

Heritage Action for America

<https://heritageaction.com/>

Cell: 202-438-4201

**From:** [Kweku Boafo](#)  
**To:** [Sine Kerr](#)  
**Subject:** RE: AFPI Gala at Mar-a-Lago  
**Date:** Monday, September 26, 2022 5:58:51 AM  
**Attachments:** [image001.png](#)  
[image002.png](#)  
[image003.png](#)  
[image004.png](#)  
[image005.png](#)  
[image006.png](#)  
[MAL Gala Invite - State Legislature.pdf](#)

---

Good morning Senator Kerr,

On behalf of the President and CEO of the America First Policy Institute, Brooke Rollins, Chair of the Board, Linda McMahon, Vice Chair of the Board, Larry Kudlow, and Executive Director, Chad Wolf, we want to invite you to attend the **2<sup>nd</sup> Annual America First Policy Institute Experience and Gala on Friday, November 18 at President Trump's Mar-a-Lago Club.**

6:30 pm – VIP Welcome Reception

7:30 pm – Gala

10:00 pm – After Party

We hope to have join us in November for this special event. For more information on the Gala, hotel accommodations, and to RSVP please visit [Gala | America First Policy Institute](#) and enter the access code indicated on the attached invitation. Please be aware this exclusive invitation is not transferable.

Sincerely,



**KWEKU BOAFO**  
DIRECTOR OF STATE AFFAIRS



[AMERICAFIRSTWORKS.COM](#)

---

**From:** Kweku Boafo  
**Sent:** Friday, September 16, 2022 2:18 PM  
**To:** Kweku Boafo <kboafo@americafirstworks.com>  
**Cc:** Ashley Hayek <ahayek@americafirstworks.com>  
**Subject:** AFPI Gala at Mar-a-Lago

Good afternoon Senator,

On behalf of the President and CEO of the America First Policy Institute, Brooke Rollins, Chair of the Board, Linda McMahon, Vice Chair of the Board, Larry Kudlow, and Executive Director, Chad Wolf,

we want to invite you to attend the **2<sup>nd</sup> Annual America First Policy Institute Experience and Gala on Friday, November 18 at President Trump's Mar-a-Lago Club.**

6:30 pm – VIP Welcome Reception

7:30 pm – Gala

10:00 pm – After Party

We hope to have join us in November for this special event. For more information on the Gala, hotel accommodations, and to RSVP please visit [Gala | America First Policy Institute](#) and enter the access code indicated on the attached invitation. Please be aware this exclusive invitation is not transferable.

Sincerely,



**KWEKU BOAFO**  
DIRECTOR OF STATE AFFAIRS



[AMERICAFIRSTWORKS.COM](http://AMERICAFIRSTWORKS.COM)



*The America First*  
**Experience**  
*and*  
**Gala**

**YOU ARE FORMALLY INVITED**

THE SECOND ANNUAL AMERICA FIRST POLICY  
INSTITUTE EXPERIENCE AND GALA

**VIP WELCOME RECEPTION**  
6:30 PM — WHITE AND GOLD BALLROOM

**GALA**  
7:30 PM — GRAND BALLROOM

**AFTER PARTY**  
10:00 PM — POOLSIDE

FRIDAY, NOVEMBER 18, 2022

***The Mar-a-Lago Club***

PALM BEACH, FLORIDA

RSVP:  
GALA.AMERICAFIRSTPOLICY.COM  
ACCESS CODE: USLEADERSHIP

BLACK TIE ATTIRE

HOTEL ACCOMODATIONS MAY BE RESERVED AT:

FOUR SEASONS RESORT  
2800 SOUTH OCEAN BLVD  
PALM BEACH, FL 33480

HILTON HOTEL  
600 OKEECHOBEE BLVD  
WEST PALM BEACH, FL 33401

**From:** [Sine Kerr](#)  
**To:** [alyssak@aztreasury.gov](mailto:alyssak@aztreasury.gov)  
**Subject:** RE: Arizona Treasurer Kimberly Yee Announces New Executive Team Appointments  
**Date:** Wednesday, January 4, 2023 12:05:00 PM

---

Hi My Friend!!

Happy New Year, I hope all is going well! Great appointments by Treasurer Yee

Hope to see you sometime!

Sine

---

**From:** Alyssa Koury <[alyssak@aztreasury.gov](mailto:alyssak@aztreasury.gov)>  
**Sent:** Wednesday, January 4, 2023 11:31 AM  
**To:** Sine Kerr <[SKerr@azleg.gov](mailto:SKerr@azleg.gov)>  
**Subject:** Arizona Treasurer Kimberly Yee Announces New Executive Team Appointments

Arizona Treasurer Kimberly Yee Announces New Executive Team Appointments

OFFICE OF THE  
Arizona State Treasurer

**KIMBERLY YEE**  
TREASURER

FOR IMMEDIATE RELEASE  
January 4, 2023

CONTACT: Alyssa Koury  
Public Information Officer  
[alyssak@aztreasury.gov](mailto:alyssak@aztreasury.gov)  
(602) 542-7843

**Arizona Treasurer Kimberly Yee Announces New Executive Team  
Appointments**

**PHOENIX, AZ** – Arizona Treasurer Kimberly Yee announced the appointment of Jeff Kros as the Assistant Deputy Treasurer for legal and government affairs and Imee Andrew as the Executive Assistant to Treasurer Yee.

Jeff Kros brings over 24 years of governmental work experience to the Arizona Treasury team. His extensive background includes serving as a political attorney, advisor, lobbyist and consultant at the local, state and

federal level. Mr. Kros joins the Arizona Treasurer's Office from the Arizona State Senate, where he served as the Special Counsel to the Majority. Mr. Kros will serve as the in-house counsel to the Arizona Treasurer's Office, monitor legislation and serve as a legislative consultant and liaison.

Imee Andrew moved to Arizona from the Philippines in 2001. Mrs. Andrew has held several positions in the public sector, serving for nearly 12 years in the Arizona State Senate and Arizona Legislative Council. As Treasurer Yee's Executive Assistant, Mrs. Andrew is responsible for assisting Treasurer Yee with correspondence, scheduling, preparing materials for meetings and other administrative tasks.

"Jeff Kros brings a wealth of knowledge and experience to the Arizona State Treasurer's Office. His extensive expertise in public policy, government relations and fiscal policy will be valuable to my administration as we continue to work hard for Arizona taxpayers," said Arizona Treasurer Kimberly Yee. "Imee Andrew worked on staff when I was serving in the Arizona State Senate. I know first-hand that she is passionate about serving the great state of Arizona and I look forward to working with her as my Executive Assistant."

The appointment of Jeff Kros will allow Jeffrey Ong, who also was the Legislative Liaison for the Arizona Treasury, to focus full time as the AZ529 Plan Administrator and financial literacy efforts of the office. Mrs. Andrew will be replacing Deborah Gomez, who served as Treasurer Yee's assistant since 2013, serving as her legislative assistant and most recently her executive assistant. Mrs. Gomez began her well-earned retirement in December.

###

State Capitol ♦ 1700 W. Washington St, Phoenix, Arizona 85007 ♦ [\(602\) 542-7800](tel:(602)542-7800) ♦ Fax [\(602\) 542-7176](tel:(602)542-7176)  
Toll free [\(877\) 365-8310](tel:(877)365-8310) ♦ [www.aztreasury.gov](http://www.aztreasury.gov)

[Unsubscribe](#)

This message was sent to [SKERR@azleg.gov](mailto:SKERR@azleg.gov) from [alyssak@aztreasury.gov](mailto:alyssak@aztreasury.gov)

Alyssa Koury  
Office of the State Treasurer of Arizona

1700 W. Washington St., #102  
Phoenix, AZ 85007



**From:** [Sine Kerr](#)  
**To:** [Nathan Duell](#)  
**Subject:** RE: AZRA meeting follow up- ESG bills  
**Date:** Friday, September 23, 2022 12:27:00 PM

---

Hi Nathan,

It was so nice seeing you last night! Thank you for following up and sending the model bills. I will read them over and follow up with any questions I might have. I was disappointed I had to leave and miss your presentation.

Best regards,

Sine

---

**From:** Nathan Duell <nathan.duell@heritageaction.com>  
**Sent:** Friday, September 23, 2022 11:32 AM  
**To:** Sine Kerr <SKerr@azleg.gov>  
**Subject:** AZRA meeting follow up- ESG bills

Hi Senator Kerr,

It was great seeing you at the AZRA meeting yesterday and chatting with you about ESG. I wanted to follow up with two of our model bills that I'm attaching. The State Pension Fiduciary Act would ensure that state retirement funds are invested solely to achieve a return, not for political or social objectives. The Eliminate Economic Boycotts Act would ensure that state contractors do not discriminate against industries in order to achieve political or social objectives.

Let me know if you have any thoughts or questions on the model bills, and thanks for the willingness to address this important issue!

Best,  
Nathan

**Nathan Duell**  
Western Regional Coordinator  
Heritage Action for America



[202-438-4201](tel:202-438-4201)  
[nathan.duell@heritageaction.com](mailto:nathan.duell@heritageaction.com)  
[heritageaction.com](http://heritageaction.com)



**From:** [Sine Kerr](#)  
**To:** [Margaret Mire](#)  
**Subject:** RE: RSVP for lunch with Grover Norquist this Thursday!  
**Date:** Tuesday, January 24, 2023 12:53:00 PM

---

Hi Margaret,

Thank you so much for checking with me on this invitation! I will be there and very much looking forward to it

All the best,

Sine

---

**From:** Margaret Mire <[mmire@atr.org](mailto:mmire@atr.org)>  
**Sent:** Tuesday, January 24, 2023 12:45 PM  
**To:** Sine Kerr <[SKerr@azleg.gov](mailto:SKerr@azleg.gov)>  
**Subject:** FW: RSVP for lunch with Grover Norquist this Thursday!

Hi Senator Kerr,

Reaching out to make sure you received the invitation below. Would love to have you join us!

Best,  
Margaret

**Margaret Mire**  
*Director of State Government Relations*  
Americans for Tax Reform  
Office: (202) 785-0266

---

**From:** Margaret Mire <[mmire@atr.org](mailto:mmire@atr.org)>  
**Date:** Monday, January 23, 2023 at 4:46 PM  
**To:** Margaret Mire <[mmire@atr.org](mailto:mmire@atr.org)>  
**Subject:** RSVP for lunch with Grover Norquist this Thursday!

Please join Grover Norquist and the Tholos Foundation for our first Arizona Policy Summit this Thursday 1/26 from 11:30 AM to 1:30 PM at the Arizona Rock Products Association. Lunch will be provided.

This invitation-only event will feature a conversation about tax policy with Grover and Victor Riches as well as a deep dive on ESG. The official save the date is attached. Please RSVP by replying to this email or reaching out to [RSVP@tholosfoundation.org](mailto:RSVP@tholosfoundation.org).

**What:** Tholos Foundation's Arizona Policy Summit

**When:** This Thursday 1/26 from 11:30 am – 1:30 pm  
*\*Lunch will be provided*

**Where:** Arizona Rock Products Association  
916 West Adams Street, Suite 1  
Phoenix, AZ 85007

Hope to see you all on Thursday!

Best,

Margaret Mire

*Director of State Government Relations*

Americans for Tax Reform and the Tholos Foundation

**From:** [Allen Cambon](#)  
**To:** [Sine Kerr](#)  
**Cc:** [Roy Lenardson](#)  
**Subject:** Thank you  
**Date:** Wednesday, October 26, 2022 2:07:58 PM  
**Attachments:** [Non Profit Health Plans polling one-pager 9-2-22.pdf](#)

---

Senator Kerr,

Thank you for taking the time out of your busy day to have dinner with us last Thursday. Roy and I really enjoyed getting to know you.

I wanted to share with you some info about [Farm Bureau/nonprofit health plans](#) that I mentioned briefly at dinner and thought you might be interested in, given your background. Texas was the latest state to authorize these plans, bringing the total to six states. It may be worth asking AZ Farm Bureau if this is something they have considered given its success in other states.

Thank you again and please let me know if we can be helpful in any way.

Allen

**Allen Cambon**  
State Government Affairs Director

**Foundation for Government Accountability**  
office: 239.244.8808  
cell: 703.244.3817  
[TheFGA.org](http://TheFGA.org)





VOTERS SUPPORT

# Expanding Access to Non-Profit Health Plans

## KEY FINDINGS



Voters support expanding access to non-profit health plans.



Voters are more likely to support this reform when they know it would help millions of uninsured Americans find affordable health coverage.



Expanding access for lower-income families, small-business owners, farmers, self-employed individuals, and those living in rural communities are compelling messages.

## THESE MESSAGES WORK BEST

Support for expanding access to non-profit health plans increases when voters learn that doing so could:

### LOWER COSTS

Out-of-pocket costs could be up to 79 percent lower than with traditional insurance.



### HELP UNINSURED AMERICANS

It could help the nearly 26 million uninsured Americans, including those who are self-employed, find affordable health coverage.



■ MORE LIKELY TO SUPPORT ■ LESS LIKELY TO SUPPORT ■ UNSURE



VOTERS SUPPORT

# Expanding Access to Non-Profit Health Plans

## KEY MESSAGES

Voters understand the unique challenges facing cash-strapped Americans and support options to increase access to affordable health care coverage for:

### LOWER-INCOME FAMILIES



### SMALL-BUSINESS OWNERS AND FARMERS



### AMERICANS LIVING IN RURAL COMMUNITIES



■ MORE LIKELY TO SUPPORT ■ LESS LIKELY TO SUPPORT ■ UNSURE

DEMOGRAPHICS	Party Affiliation			Age			Gender	
	34% R	36% D	29% I	38% 18-44	37% 45-64	26% 65+	48% MALE	52% FEMALE

Results for this poll are based on automated telephone interviews conducted among a nationwide sample of 518 likely voters. Data for this survey research were collected by Cor Services, Inc.

Interviews were conducted via a computer-assisted telephone interviewing system utilizing techniques designed to achieve the highest possible respondent cooperation.

The surveys were conducted August 13-15, 2022. The margin of sampling error is plus or minus 4.31 percentage points. The margin of sampling error may be higher for certain subgroups. Results presented may not always appear to total 100 percent due to rounding.

Data were sampled using weighted demographic information from the U.S. Census Bureau's Current Population Survey Voting and Registration Supplement and the state election authorities. Demographic information for actual voters in past elections were used to construct sample target weights.

The Foundation for Government Accountability paid for all costs associated with this survey.

**From:** [Nathan Duell](#)  
**To:** [Janae Shamp](#)  
**Subject:** Heritage Action supports SB1001  
**Date:** Wednesday, March 1, 2023 10:23:20 AM

---

Senator Shamp,

My name is Nathan Duell and I am the Arizona State Director for Heritage Action for America, a national grassroots organization with two million conservative activists nationwide, including thousands of Arizonans.

**Heritage Action urges you to support [SB1001](#).**

In schools across the country, some teachers have started addressing children by names that are not their given name and are using pronouns that differ from their sex—without their parents’ knowledge or consent. Parents know their children best, and their authority should not be superseded by teachers and school administrators. Schools should not make potentially life-altering decisions for a child without parents’ knowledge!

One example of this problem happening in Arizona is in the [Scottsdale Unified School District](#). The district allows and affirms students who change the name on their student ID to a first name that does not correspond to their sex.

Schools have failed to show any research evidence that demonstrates pushing radical gender ideology on children will help those who are bullied or suffer from gender dysphoria or confusion. A growing number of medical professionals now recommend “watchful waiting” to allow parents and doctors to observe whether the experience of puberty leads to resolution of gender confusion, with some studies showing that the confusion naturally resolves itself in up to [98% of children](#).

SB1001 would stop activists in the classrooms from “socially transitioning” minors without the knowledge and consent of parents. This bill would protect the rights of parents and students by ensuring school districts only address students by the pronouns consistent with their sex, unless parents give the school written permission to do otherwise. This bill would also protect school employees from violations of their religious or deeply-held beliefs.

Please support [SB1001](#). Let me know if you have any questions or if I can be of any

assistance.

Best,  
Nathan

**Nathan Duell**

*State Director*

Heritage Action for America

<https://heritageaction.com/>

Cell: 202-438-4201

**From:** [Nathan Duell](#)  
**To:** [Janae Shamp](#)  
**Subject:** Meeting Request with Border Security Expert on March 10th  
**Date:** Thursday, March 2, 2023 10:36:23 AM

---

Senator Shamp,

I hope you're doing well! I'm reaching out to ask about your availability for a brief meeting on March 10th at the Capitol. [Simon Hankinson](#) is a senior research fellow in the Border Security and Immigration Center at The Heritage Foundation and he will be in Phoenix on the 10th.

It would be great to meet with you to discuss what else can be done in Arizona to address the border crisis. Are you available to meet on March 10th?

Best,  
Nathan

**Nathan Duell**  
*State Director*  
Heritage Action for America  
<https://heritageaction.com/>  
Cell: 202-438-4201

**From:** [Margaret Mire](#)  
**To:** [Justine Wadsack](#)  
**Subject:** FW: RSVP for lunch with Grover Norquist this Thursday!  
**Date:** Tuesday, January 24, 2023 12:44:45 PM  
**Attachments:** [Arizona 1\[3\].pdf](#)

---

Hi Senator Wadsack,

Reaching out to make sure you received the invitation below. Would love to have you join us!

Best,  
Margaret

**Margaret Mire**  
*Director of State Government Relations*  
Americans for Tax Reform  
Office: (202) 785-0266

---

**From:** Margaret Mire <mmire@atr.org>  
**Date:** Monday, January 23, 2023 at 4:46 PM  
**To:** Margaret Mire <mmire@atr.org>  
**Subject:** RSVP for lunch with Grover Norquist this Thursday!

Please join Grover Norquist and the Tholos Foundation for our first Arizona Policy Summit this Thursday 1/26 from 11:30 AM to 1:30 PM at the Arizona Rock Products Association. Lunch will be provided.

This invitation-only event will feature a conversation about tax policy with Grover and Victor Riches as well as a deep dive on ESG. The official save the date is attached. Please RSVP by replying to this email or reaching out to [RSVP@tholosfoundation.org](mailto:RSVP@tholosfoundation.org).

**What:** Tholos Foundation's Arizona Policy Summit

**When:** This Thursday 1/26 from 11:30 am – 1:30 pm  
*\*Lunch will be provided*

**Where:** Arizona Rock Products Association  
916 West Adams Street, Suite 1  
Phoenix, AZ 85007

Hope to see you all on Thursday!

Best,

Margaret Mire

*Director of State Government Relations*

Americans for Tax Reform and the Tholos Foundation

**From:** [Nathan Duell](#)  
**To:** [Justine Wadsack](#)  
**Subject:** Heritage Action supports SB1001  
**Date:** Wednesday, January 18, 2023 9:29:21 AM

---

Senator Wadsack,

My name is Nathan Duell and I am the Western Regional Coordinator for Heritage Action for America, a national grassroots organization with two million conservative activists nationwide, including thousands of Arizonans.

Heritage Action supports Senate Bill 1001, which would protect the rights of parents, students, and staff by ensuring school districts only address students by the pronouns consistent with their biological sex, unless parents give the school written permission to do otherwise. This bill also protects school employees from violating their religious or deeply-held beliefs.

With radical gender ideologies being pushed in school systems across the state and nation, SB1001 is an important step to ensure the rights of all students and parents are preserved.

Heritage Action urges the Senate Education Committee to favorably pass SB1001.

Best,  
Nathan

**Nathan Duell**  
*Western Regional Coordinator*  
Heritage Action for America  
<https://heritageaction.com/>  
Cell: 202-438-4201



**From:** [Nathan Duell](#)  
**To:** [Justine Wadsack](#)  
**Subject:** Heritage Action supports SB1001  
**Date:** Wednesday, March 1, 2023 10:23:40 AM

---

Senator Wadsack,

My name is Nathan Duell and I am the Arizona State Director for Heritage Action for America, a national grassroots organization with two million conservative activists nationwide, including thousands of Arizonans.

**Heritage Action urges you to support [SB1001](#).**

In schools across the country, some teachers have started addressing children by names that are not their given name and are using pronouns that differ from their sex—without their parents' knowledge or consent. Parents know their children best, and their authority should not be superseded by teachers and school administrators. Schools should not make potentially life-altering decisions for a child without parents' knowledge!

One example of this problem happening in Arizona is in the [Scottsdale Unified School District](#). The district allows and affirms students who change the name on their student ID to a first name that does not correspond to their sex.

Schools have failed to show any research evidence that demonstrates pushing radical gender ideology on children will help those who are bullied or suffer from gender dysphoria or confusion. A growing number of medical professionals now recommend “watchful waiting” to allow parents and doctors to observe whether the experience of puberty leads to resolution of gender confusion, with some studies showing that the confusion naturally resolves itself in up to [98% of children](#).

SB1001 would stop activists in the classrooms from “socially transitioning” minors without the knowledge and consent of parents. This bill would protect the rights of parents and students by ensuring school districts only address students by the pronouns consistent with their sex, unless parents give the school written permission to do otherwise. This bill would also protect school employees from violations of their religious or deeply-held beliefs.

Please support [SB1001](#). Let me know if you have any questions or if I can be of any

assistance.

Best,  
Nathan

**Nathan Duell**

*State Director*

Heritage Action for America

<https://heritageaction.com/>

Cell: 202-438-4201

**From:** [Nathan Duell](#)  
**To:** [Justine Wadsack](#)  
**Subject:** Meeting Request with Border Security Expert on March 10th  
**Date:** Thursday, March 2, 2023 10:36:30 AM

---

Senator Wadsack,

I hope you're doing well! I'm reaching out to ask about your availability for a brief meeting on March 10th at the Capitol. [Simon Hankinson](#) is a senior research fellow in the Border Security and Immigration Center at The Heritage Foundation and he will be in Phoenix on the 10th.

It would be great to meet with you to discuss what else can be done in Arizona to address the border crisis. Are you available to meet on March 10th?

Best,  
Nathan

**Nathan Duell**  
*State Director*  
Heritage Action for America  
<https://heritageaction.com/>  
Cell: 202-438-4201