February 24, 2023

Karen Paolinelli, CEO Madera Community Hospital 1250 East Almond Avenue Madera, CA 93637

Dear Ms. Paolinelli,

I write today on behalf of a group of physicians who were either employed by Madera Community Hospital and/or its subsidiaries ("MCH") or who provided contracted medical services to MCH. These physicians have not been paid for medical services provided in November 2022 and December 2022. They would normally be paid within 30 days of the end of the month in which the work is performed, meaning that payment for November 2022 was due no later than December 31, 2022, seven weeks ago and that payment for December 2022 was due no later than January 31, 2023, three weeks ago. MCH owes the following amounts to the listed doctors below:

Physician Name	Amount Owed (\$)
Dr. Naeem Akhtar	62,500.00
Dr. Muhammad Anwar	28,350.00
Dr. Mohammad A. Arain	30,000.00
Dr. Mohammad Ashraf	29,533.00
Dr. Ishtiaque Bangash	600.00
Dr. Ronald Castonguay	18,900.00
Dr. Rendoll Concepcion	12,000.00
Dr. Stephen DeSantis	58,923.00
Dr. A. Mustajeeb Haseeb	3,360.00
Dr. Prahalad Jajodia	9,350.00
Dr. Shaheen Khan	600.00
Dr. Rame Iberdemaj	9,450.00
Dr. Sheikh Masood	2,500.00
Dr. Aftab Naz	1,100.00
Dr. Jennifer Ng	104,292.11
Dr. Ranjit Rajpal	25,250.00
Dr. Ali Rashidian (Arya Medical Group)	300,723.60
Dr. Shafi-ur-Rahman	600.00
Dr. Khalid Rauf	11,000.00
Dr. Cyril Rebel	30,000.00

Physician Name	Amount Owed (\$)
Dr. Kanwal Singh	30,685.00
Dr. Charles Ugwu-Oju	18,000.00

The total amount MCH owes to these physicians for November/December 2022 services is \$787,716.71.

It is our understanding that MCH has delayed its bankruptcy filing and that it has hired personnel to assist with efforts to reopen the hospital. Given this encouraging news, we expect that medical staff members will also be paid what they are owed, as detailed above, without further delay and that these obligations will be given priority as the hospital pays off its debts.

We request a response to this letter by March 3, 2023, including information about how MCH intends to pay the obligations detailed in this letter. I can be reached by email at mani_ashraf@yahoo.com.

Sincerely,

Madeeha Ashraf

CC: MCH Board of Trustees, Riley Walter