



Anchorage
Health
Department

Demobilization Proposal Committee on Housing and Homelessness 2/10/2023



Demobilization Proposal 2023

Agenda

- Background Information Emergency Shelter Capacity AMC 16.120
 - Capacity
 - Assumptions
- Menu of Options
- Safe Sleeping Areas Research
- RFP Timeline expectations
- Questions

Anchorage Municipal Code 16.120 – Understanding the Code

- Emergency Shelter is activated for 3 reasons:
 - Civil Emergency declared by the Mayor
 - Temperatures drops to 45 degrees Fahrenheit
 - When the director determines in writing that a lack of available shelter options otherwise poses a danger to the life and health of unsheltered people within the municipality
 - (This is the provision that allowed the Sullivan to operate year-round during COVID)

Emergency Cold Weather Shelter Capacity & Funding

Capacity through April 30, 2023

Christian Health Associates
Adults with Children
AVG 30 Guests
\$433,622
Per Guest: \$68.83

Covenant House (Mar 31, 2023)
25 Guests (18-24)
Cost: \$400,000
Per Guest: \$88.89

Alex
100 Clients
Cost: \$2.161 mil
Per Guest: \$102.90

Sullivan
360 + 100 Warming
AVG: 290
Cost: \$3.345 mil
Per guest: \$54.92

Aviator

Now – March 8:	115+
March 8 – April 1:	85
April 1 – 15:	60
April 15 – 22:	52
April 22 – Apr 30:	35
May 1:	18

Cost: \$2.722 mil
AVG 121 Guests
Per guest: \$107.12

TOTAL
\$9.062 mil (Oct – April)
\$1.29 mil per month (ECWS)
566 Avg guests per day (Actual and Projected Census Counts)
AVG: \$76.24 per guest per day

Assumptions

1. Cold weather sheltering ends on April 30 under AMC 16.120 Emergency Shelter.
2. Without a replacement for congregate shelter, the Sullivan will need to remain open to fill the gap of needed congregate shelter space.
3. Clients moving into housing have a source of income:
 - Barrett Inn will have 50 housing units (May 1) - No addt'l funding
 - Lakeshore will have 45 housing units (Mar 31) - No addt'l funding
 - The Golden Lion will have 85 units (online sometime between July and September) - \$700k Appropriation
4. Old Alaska Native Charter School may come online as shelter/navigation center, must go through CUP process that could take up to a year unless designated under 16.120.
5. Some people experiencing homelessness will decide to camp.

Locations & Options

Congregate Shelter Options

Alaska Native Charter School

New Navigation/Shelter

\$5,360,000 per year

150 = \$446,000 per month

\$97.90 per Guest

Sullivan Arena

Capacity Dependent

Non-Congregate

Aviator

18 Rooms/21 People

\$111k per month

\$170.50 per Guest

Housing Options

Barratt Inn

50 Housing Units

Lakeshore

45 Housing Units

Golden Lion

85 Housing Units

Other

Safe Sleeping Area

150 guests

\$2.57 mil

\$87.60 per Guest

TOTAL

Congregate – 150

Non-Congregate – 21

Housing – 224

Other - 150

TOTAL: 545

Sullivan Arena

Sullivan Arena Summer 5-month operation – No Warming Shelter

150 guests = \$1.77 mil

\$77.12 per day per guest

200 guests = \$2.090 mil

\$68.30 per guest

360 guests = \$3.017 Mil

\$54.77 per guest

Requires 16.120 to be enacted



Option 1

Congregate Shelter Options

Sullivan Arena

150 = \$354,000 per month

\$77.12 per Guest

Requires 16.120 to be enacted

No Warming Shelter

Non-Congregate

Aviator

18 Rooms/21 People

\$111k per month

\$170.50 per Guest

Housing Options

Barratt Inn

50 Housing Units

Lakeshore

45 Housing Units

Other

Safe Sleeping Area

150

\$402,093

\$87.60 per Guest

TOTAL

Congregate – 150

Non-Congregate – 21

Other - 150

TOTAL: 321

Cost per Month: \$867k

Total Cost: \$4.34 Mil

Price per Guest per Day:

\$88.36

Option 2

Congregate Shelter Options

Sullivan Arena

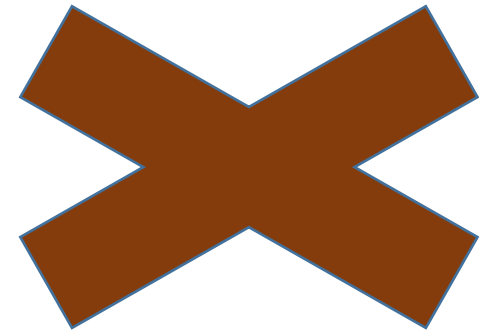
150 = \$354,000 per month

\$77.12 per Guest

Requires 16.120 to be enacted

No Warming Shelter

Non-Congregate



Housing Options

Barratt Inn

50 Housing Units

Lakeshore

45 Housing Units

Other

Safe Sleeping Area

150

\$402,093 + \$500k

Startup

\$87.60 per Guest

TOTAL

Congregate – 150

Other - 150

TOTAL: 300

Cost per Month: \$756k

Total Cost: \$3.78 Mil

Price per Guest per Day:

\$82.36

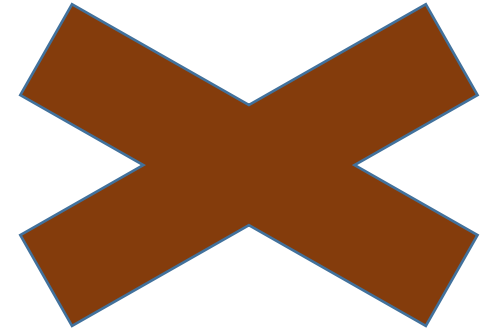
Option 3

Congregate Shelter Options

Sullivan Arena

360 Capacity = \$604 k per month
\$54.77 per Guest
Requires 16.120 to be enacted
No Warming Shelter

Non-Congregate



Housing Options

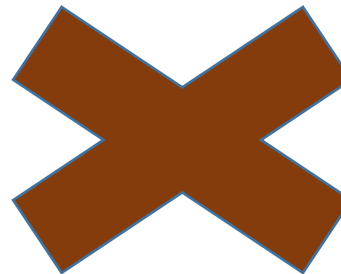
Barratt Inn

50 Housing Units

Lakeshore

45 Housing Units

Other



TOTAL

Congregate – 360
TOTAL: 360

Cost per Month: \$604k
Total Cost: \$3.02 Mil

Price per Guest per Day:
\$54.77

Safe Sleeping Areas



Sanctioned Camping (Safe Sleeping Areas)

Overview

Establishing 'safe sleeping areas', which allow individuals experiencing homelessness to camp legally in a city-approved location, is common practice across the U.S.

Best Practices – Safe Sleeping Areas

Sites

- Scattered sites up to 150 people
- Smaller sites would create safer and healthier spaces for everyone
- Guests would include any individual or family who wishes to be a part of the safe sleeping area

Fence

- Fencing with a single point of access would keep guests safe from wild animals, violent individuals, etc.
- Fences would also have an alarmed exit

Pets

- Admitting pets would create a truly low barrier space
- The provider would supply waste bags and post rules for keeping pets

Best Practices – Safe Sleeping Areas

Tent Setup

- Guests would bring their own tents or be offered tents by the provider
 - Tents would open in the same direction if possible
 - Each guest would be assigned a 12x12 camping site

Collaboration

- Collaboration between Municipal departments and organizations would ensure the success of safe sleeping areas
 - Anchorage Police Department
 - Anchorage Health Department Public Health Nurses
 - Anchorage Fire Department
 - Nonprofits

Wellness Checks

- Wellness checks would confirm the safety and wellbeing of all guests
 - **Would:** ask simple questions, ask guests to open their tents
 - **Would not:** enter tents, ask invasive questions

Best Practices – Safe Sleeping Areas

Laundry Services

- Provided by a 'mobile trailer' on-site, or return service

Staff Ratios (Provider Case Study)

- 1:15 Guest Services Practitioners
 - Ensure the health, safety, and comfort of all guests
 - Ensure cleanliness and smooth operation of the site
- 1:20 Care Coordinators
 - Help each guest develop and implement a housing-focused service plan
 - Plan and facilitate activities and events at the site

Request for Proposal

- An RFP would be the best way to obtain the most qualified provider

Town Hall at the Sullivan Option

- Talk to guests about their plans for summer
- Give guests options, ask which they prefer
- Talk about what guests want in a 'safe sleeping area'

Abatement

- Currently, ACEH and Healthy Spaces have regular communication for outreach coordination during Healthy Spaces cleanup.
- Safe sleeping areas would not add to the total number of shelter beds for the purpose of abatement.

Potential Code Changes

- A second safe sleeping area would require a code change for “overnight” camping (Potentially Davis Park, Russian Jack, Abandon Archive Site, etc.)
- Tiny Houses or Pallet Homes are possible with a code change

Funding Sources

- There is currently not an identified funding source.
- Emergency Shelter Funds will need to be made available for Oct – Dec 2023, all 2023 Alcohol Tax Homeless funds have been allocated.

Timeline to an Executed Contract - RFP

Request for Proposals Process (RFP) Overview—this process can only start once a service option is solidified – Minimum 17 weeks

1. 4 Weeks: Develop scope of work, evaluation questions, and evaluation criteria for RFP.
2. 2 Weeks: Purchasing, Legal, and Risk review RFP and necessary changes are made.
3. 4 Weeks (Ideally 6-8 Weeks): RFP is posted and open for applications.
4. 3 Weeks: Received applications are vetted and evaluated by an Evaluation Committee.

Funding must be appropriated by this point in order to proceed.

5. 2-3 Weeks: Recommendation of Award based on Evaluation Committee scores is put forward to and approved by the Assembly.
6. 2 Weeks: Contract is executed.

Questions?



Thank you!



**Anchorage
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