MONDAY DINNER SPEECH

Derek, it is an honor and privilege to serve along with so many dynamic leaders who are bold, patriotic, & Love our country!

I'd like to ask each of you to please stand and be recognized when I read your name:

- Representing Arizona Treasurer Kimberly
 Yee, Deputy Treasurer Mark Swenson
- Arkansas Treasurer Dennis Milligan and his wife Tina
- Representing Florida CFO Jimmy Patronis,
 Deputy CFO Frank Collins
- Idaho Treasurer Julie Ellsworth
- Indiana Treasurer Kelly Mitchell
- Kentucky Treasurer Allison Ball
- Kentucky Auditor Mike Harmon
- Mississippi Treasurer David McRae
- Missouri Treasurer Scott Fitzpatrick

- Nebraska Treasurer John Murante
- Ohio Treasurer Robert Sprague
- Pennsylvania Treasurer Stacy Garrity
- **South Carolina Treasurer** Curtis Loftis, Jr.
- Utah Treasurer Marlo Oaks and wife, Elaine
- West Virginia Treasurer Riley Moore
- Wyoming Treasurer Curt Meier

Let's give them all one more round of applause. (LEAD APPLAUSE)

****Recognize Veterans!!!!!!!

Thank you to my fellow public servants and the executive team for having confidence in my abilities to lead this organization. And thank you to the Board of Directors for shaping the organization with such impressive strength and integrity.

I'm guessing most of you have seen & for those that have not, the online article titled EXPOSED by CMD. The reporter supposedly "exposed" our fall conference here in DC.

Seriously?!?

He wrote an entire article about us! And...I'm pretty sure he didn't mean it in a positive way.

Not sure about y'all.... but I couldn't be more proud to be "exposed" for doing our jobs and defending our states' best interests!

As financial officers, we are all charged with safekeeping the funds and money that belongs to the taxpayers of our states.

If refusing to bow to big corporate companies who have forgotten they are based in America, then so be it!

There's no doubt the liberal media has us dead in their crosshairs.

But, there's all kinds of strength that numbers bring. Strength in ability. Strength in confidence.

And strength of vision and purpose.

The Bible tells us that "Two are better than one, because they have good reward for their labor. For if they fall, one will lift up his companion."

And so it comes as no surprise that we gain strength by banding together for a common cause.

We must stand together against these overreaching investment firms and our own federal government to keep them from wreaking havoc on free market Capitalism and our democracy.

On that note - Y'all may have heard about one particular "little" firm named BlackRock. (SMILE)

I am fairly certain their boss Mr. Fink has heard about little ole states like Louisiana, Utah, West Virginia, Missouri, South Carolina, Arkansas and soon to be many others.

Like many states - fossil fuels make up one quarter of Louisiana's gross domestic product.

There's no way I was going to let them use our own money against us.

Big investment firms are investing OUR money in countries that despise the United States. Using American money to help countries that want to see the USA wiped off the face of the Earth.

Friends, I am used to our enemies being on foreign shores, not in the cities and corporate boardrooms of America.

I believe people want their investments to make money, not make political statements or drive political agendas. I believe it's part of our duty to make people aware of what is invested inside and outside the borders of this country.

For this reason, Louisiana aims to have divested \$800 Million completely from BlackRock by the end of 2022.

So far, thanks to leaders around this room, we have removed almost \$2 Billion from BlackRock's coffers. I've seen reports that some 20 states have now begun to withdraw tens of millions of additional dollars.

Ladies and gentlemen, WE did not start this fight, but we will lead the effort to defend and stop it.

So here's some more good news:

- Our efforts are starting to get peoples' attention.
- USB recently downgraded BLK
- BLK set the record of the largest amount of money lost by a single firm over a 6-month period.

- It also, bares noting that BLK is down 16% in assets and has seen a 15% decrease in revenue.
- They lost \$1.7 Trillion dollars of their clients' money.

It's not a fluke.

A Harvard Business Review study found that funds identified as "high-ESG" were consistently outperformed by the "low-ESG" funds.

So....We are NOT the ones politicizing the process.

We're doing the exact opposite. Corporate

America has injected its political agenda on us.

But.... guess what, they did not expect anyone to push back much less the majority of State Financial Officers from around this country.

Instead of giving a leg up to less reliable energy producers, we must unleash American energy. ESG isn't an investment strategy. It's a movement toward socialism.

We owe our quality of life, economic opportunity, public health and even our environmental quality to affordable, reliable energy.

It's the American way to let the energy industry and entrepreneurs create the next energy transformation.

Free Enterprise and Capitalism should lead, and firms like BlackRock should get out of the way!

American entrepreneurs don't need giant investment firms to tell them what to do!

We also don't need rating agencies to help push this ESG non-sense.

*Rating agencies exist in a profitable limbo.

They claim to merely provide "neutral" opinions on the safety of securities products. At the same time, government regulation mandates that that we have to use them.

This puts them in a position of incredible power to push a political agenda versus whether a state can pay their bills.

We must stand together against yet another assault from the left.

My Message: Bankers need to stick to banking;
Corporate America needs to stick to their business;

And finally, we will not sit idle. We will charge straight up the hill and take on anyone who infringes on our Constitutional rights as Americans. We've made some progress, but as I like to say we must "guard the wall".