Message (Digitally Signed)

From: Stout, Robert [/O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP

(FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=03DABEB0BF8D45E99472DED8F9F4E8ED-STOUT, ROBE]

Sent: 24/04/2019 07:45:06

To: Eyton, David G P [/o=ExchangeLabs/ou=Exchange Administrative Group

(FYDIBOHF23SPDLT)/cn=Recipients/cn=a59b8e0e72fa44ebbc5d7568890e6f1c-Eyton, Davi]

CC: Dudley, Robert [/o=ExchangeLabs/ou=Exchange Administrative Group

(FYDIBOHF23SPDLT)/cn=Recipients/cn=acf29cc6b35c4d30a1f3091635801ea4-Dudley, Rob]; Hill, Gardiner

[/o=ExchangeLabs/ou=Exchange Administrative Group

(FYDIBOHF23SPDLT)/cn=Recipients/cn=67ffd5c490cf4ed9bcdcc919fc513e58-Hill, Gardi]; Sanyal, Dev

[/o=ExchangeLabs/ou=Exchange Administrative Group

(FYDIBOHF23SPDLT)/cn=Recipients/cn=d24834d67091411c8a698e59e26d7b71-Sanyal, Dev]; Yeilding, Cindy

[/o=ExchangeLabs/ou=Exchange Administrative Group

(FYDIBOHF23SPDLT)/cn=Recipients/cn=177049344af2433483f35665757451c4-Yeilding, C]; Strank, Angela RE

[/o=ExchangeLabs/ou=Exchange Administrative Group

(FYDIBOHF23SPDLT)/cn=Recipients/cn=529f24a0dd9742589c7f9e2409eebd54-Strank, Ang]; Morrell, Geoff

[/o=ExchangeLabs/ou=Exchange Administrative Group

(FYDIBOHF23SPDLT)/cn=Recipients/cn=68a33e1f188a46299e8acb2c84440814-Morrell, Ge]; Streett, Mary

[/o=ExchangeLabs/ou=Exchange Administrative Group

(FYDIBOHF23SPDLT)/cn=Recipients/cn=be3e9aaa98684f67a347034a266e714c-Streett, Ma]

Subject: Re: My "valedictory" is attached

Attachments: smime.p7s

Let me also add my thanks for your note, Bob, along with gratitude to Cindy, Gardiner and of course David for nurturing this important relationship with Rob, Steve Pacala and others at Princeton.

I would only add that in addition to the value in informing our understanding of climate science and policy, these relationships (along with those we have with Harvard, Tufts and Columbia) are key parts of our long-term relationship-building and outreach to policy makers and influencers in the US and globally. Many of the academics we interact with in these programs were formerly senior government policy makers themselves, and others are acknowledged leaders in the E-NGO community (as Steve Pacala advises Fred Krupp and others at EDF). We do not always agree on matters of policy, but we do get valuable intel on the evolving perspectives and priorities of the environmental community and are able to tell the story of what we are doing and why in a more personal and compelling way. In return they are able to give us valuable input on our strategies and messaging

Best regards Bob Stout

Sent from my iPhone

On Apr 24, 2019, at 7:35 AM, Eyton, David G P wrote:

Thank you Bob,

Much of the credit should go to Gardiner Hill who has been SPA for the CMI programme since its inception.

We gave Rob a great send-off last week, Cindy Yielding led the annual CMI review from BP's side of things, and I formally announced the extension of the programme out to 2025 (the 3rd such extension during my tenure as head of technology).

The annual review gave the BP team had a chance to reconnect with the substance of the CMI's work. Our understanding of climate drivers and effects gets better, and we had some great presentations on methane, the oceans, and extreme weather. We are also heard about negative emissions technologies, and what it might take to understand and utilise soil carbon and other carbon sinks.

It is easy to be disheartened by the lack of international progress against contributions to the Paris Goals; but then again CMI is clear that solutions exist and that with political and corporate will these can be delivered.

Personally I was most struck by the criticality at this time of CCUS. If O&G companies do not capitalise on the opportunities presented by 45Q in the USA and projects like those in Rotterdam and Teeside in the EU, then the energy transition will be more difficult and our role marginalised.

All the best

David Eyton Telephone:

BP plc, 1 St James's Square, London SW1Y 4PD Registered in England and Wales No 102498

From: Dudley, Robert

Sent: 23 April 2019 14:57

To: Sanval, Dev Eyton, David G P >; Yeilding, Cindy

Stout, Robert

Subject: RE: My "valedictory" is attached

Angela, Gardiner, Cindy, David, Bob, and Dev,

; Hill, Gardiner

Dev, forwarded to me Bob Socolow's 'valedictory' remarks. What a very nice set of comments! It says a lot about the company, but it particularly says so much about each of you.

; Strank, Angela RE

My best, Bob

From: Sanyal, Dev

Sent: 12 April 2019 17:21

To: Dudley, Robert

Subject: FW: My "valedictory" is attached

From: Robert H. Socolow · @Princeton.EDU>

Sent: 28 March 2019 19:05

To: Yeilding, Cindy >; Rogers, Liz < Eyton, David G P

; Stout, Robert < RE

@Princeton.EDU>; Holly P. Welles

Cc: Hill, Gardiner ; Stephen W. Pacala @Princeton.EDU>; Caitlin M. Daley

@Princeton.EDU>

; Sanyal, Dev

Subject: My "valedictory" is attached

Cindy, Liz, David, Bob, Dev, and Angela:

The back pages of the 2018 CMI Annual Report, currently being printed, will have a valedictory from me (attached). I want each of you to receive it directly from me, rather than in some round-about way. Until now, I have shared it only with Gardiner.

I reflect on CMI's history and accomplishments, I propose areas where BP can get even further involved in low-carbon, and I say some thank yous. My thank yous are inadequate. CMI has been an incredible experience for me. I appreciate so very much the ways each of you has welcomed me into your world.

>; Strank, Angela