

Dear Colleague,

Americans have rejected Republican extremism and affirmed our commitment to working people. By standing with women, for democracy, and for everyone's economic security, we have defied expectations and secured a historically close margin in the House.

Now, we must be tough, agile, and united to stop the Republican House Majority's dangerous agenda and take back the House.

I am ready to guide this critical work as our next Democratic Whip, and I ask for your support.

Delivering Results: We must be disciplined about our mission and message to beat back the GOP while advancing our shared values. I will fight for our agenda and your priorities while running a strategic defense. You can trust me to listen to all corners of the Caucus, be results-oriented, and be resolute in my commitment to our values.

Communication and innovation are going to be critical to our effectiveness. We must continue to modernize and increase efficiency and responsiveness to meet the needs of members and our constituents.

Empowering Members: Our collective strength comes from you. Your wealth of talent and experience are assets, and your ability to voice the needs of your constituents is our best compass as we chart a path forward.

I will develop a strategy with you focused on the needs of your district. Members across the Caucus must be involved in the decision-making process and take a prominent role. I will help us deliver results while promoting and protecting you.

Uniting Together: Our success will require a unified front. We are a team, and we must leverage our strength to win.

Effective leadership is not about individual ambition, but our collective good. It is about truly listening and understanding what each member needs to be successful. I will use my voice at the leadership table to bring people and solutions together.

Time and time again, House Democrats have proven that when we stand together, we can overcome great obstacles and secure wins for the American people.

It is an incredible honor to serve with you, and I look forward to discussing my candidacy and earning your support.

Warm Regards,



Katherine M. Clark