



**INAUGURAL PARADE WATCH PARTY HOSTED BY EDISON ELECTRIC INSTITUTE BRIEFING
FRIDAY, JANUARY 20, 2017
11:00 AM – 4:00 PM**

MEETING/ SECURITY CONTACTS:

Justina Rusch, Governors Liaison, RGA, (228) 326-7380
McKenzie Vaughn, Director of Corporate Memberships, RGA, 847-528-1536
Adam Gaab, United States Secret Service, (202) 570-1398
**in charge of our sector*

LOCATION:

Edison Electric Institute
701 Pennsylvania Ave, NW
Suite 400
Washington, DC 20010

Purpose: Opportunity for RGA current corporate and Executive Roundtable members as well as EEI members to watch the inaugural parade. The event was included in RGA membership for the year.

Set-Up: EEI's office space is an entire floor and will be open to guests. This event is a reception style event. There will be food stations and bars throughout the office, with a larger food area in the main conference room. There will also be spaces for people to sit throughout the office.

There will be a VIP section roped off for Governors, governors' spouses and VIP guests at the party. A RGA and EEI staffer will be in charge of access to that area. It will be in EEI's CEO Tom Kuhn's office space. The office itself can hold 25 people. The VIP section can hold around 50. There is a parade viewing area in this space. We do ask that you mingle around in the general area as well as the VIP area. Staff will not be able to enter the VIP area due to capacity.

There will be an area for younger guests with games. There will be a green screen area that people can take photos with backgrounds such as the oval office. There will be TVs throughout the office where people can view the swearing in, as well as the parade.

There are windows facing Pennsylvania Avenue throughout EEI's office on the 4th floor. This is where you can watch the parade. As of right now, the secret service has closed balcony access. This could change the day of the parade.

Seating: N/A

Attire: Business/Business casual

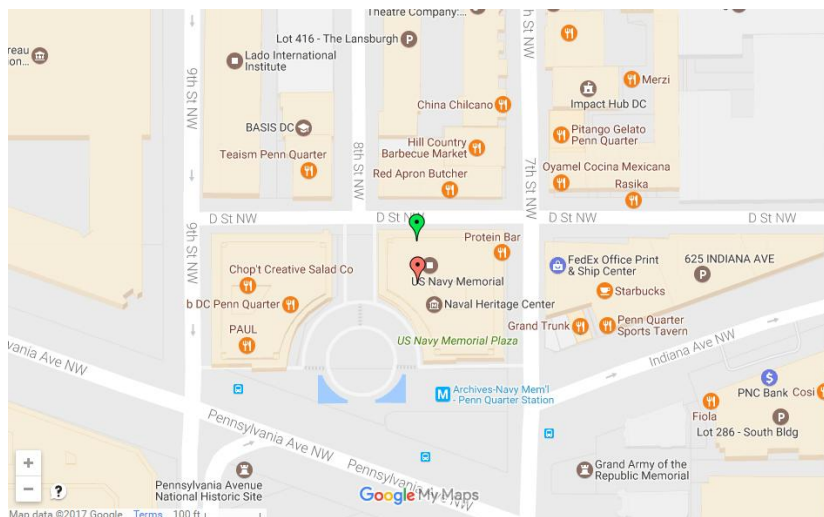
Format / Timeline:	10:30 am	Troopers arrive for walkthrough
	11:00 am	Guests start to arrive
	12:00 pm	Swearing in ceremony at Capital
	1:00 pm – 2:00 pm	Governors arrive
	3:00 pm	Parade begins
	4:00 pm	Party concludes

Transportation: After the swearing in ceremony, all Governors will reload the buses that brought them to the ceremony. The buses will then drop off some guests at the National Governors Association before the final stop at 701 Pennsylvania. The bus will drop off right in front of the loading dock entrance. This bus transportation is only for Governors, one guest and one security agent.

After the event, you will leave with a secret service approved trooper vehicle. The only entrance and exit approved at EEI that day is the loading dock. Troopers will be able to park on the street in front of the loading dock to pick you up when you leave. Trooper vehicles must have secret service approved decals and enter through the security checkpoint at 8th and F Street NW. If you have any questions about parking please contact Adam Gaab, USSS, contact information above.

Entry: Please note due to secret service regulations there will be very strict guidelines to getting into building.

The entry point to EEI will be on D Street between 7th and 8th street across from the *Red Apron*. All Governors will arrive and enter the loading dock. Other entrances will not be open. There will be secret service agents present. There will also be two RGA staffers and an EEI staffer present. The RGA staffer will make sure you move through the secret service line quickly. Please note that all first family will most likely be required to show ID. Governors will not need to show ID. The below map shows where the loading dock is. There is a green marker that marks the entry point.



You will walk through a service hallway to the lobby of 701 Pennsylvania. There will be a registration table in the lobby where a staffer from your team can pick up nametags. You will also need to pick up a wristband. ALL GUESTS (including Governors and security) MUST WEAR THE WRISTBAND. No exceptions.

You will go up the elevator to the 4th floor to EEI where there will be one more check for a wristband. There is also a coat check on the 4th floor.

Other Information: Please also find the Joint Transportation Plan released by the Inaugural Committee, as well as map showing pedestrian walking routes and road closures.

Please note that this is a joint party between EEI and the RGA, most but not all guests are RGA members.

Weather – as of 1/16/2017 – will be 51 degrees with a 90% chance of rain.

Menu:

FILET OF BEEF ON A GARLIC CROUTON

A French Bread Crouton seasoned with Garlic,
Spread with a thin layer of Roasted Onion, Tarragon Caper Sauce
Topped with a thin slice of Medium Rare Filet of Beef and
Finished with Fresh Tarragon

PETIT CHICKEN POT PIE

Bite Size Chicken Breast with Potatoes, Sweet Potatoes,
Carrots, Celery and Peas
In a creamy sauce baked in a Petit Savory Tart Shell

MARTHA'S CRAB DIP

A creamy mixture of Crab blended with Cream Cheese, Mayonnaise, and a touch of old bay, oven baked until golden; served warm with Baguette Toasts and Crackers

SLIDERS AND SUCH

Barbecue Pork Sliders
Chickpea Sliders
Smashed Meatball Grilled Cheese
Classic Grilled Cheese
Offered with Cilantro Lime Cole Slaw and Sun-dried Tomato Aioli

CREAMY BAKED POTATO SOUP

Cubes of baked Potato in a puree of Idaho Potatoes, Chicken Stock, Cream, and Seasonings Offered with Cheddar Cheese, Scallions, and crumbled Bacon to the side

ARTISIAN CHEESES

Select Artisan cheese that may include Layered Huntsman, Manchego, Maytag Blue, Aged Cheddar and other available Chef selections
Paired with house made Fruit Compotes and Marmalades
Surrounded by Sweet n' Spicy roasted Nuts, Blended Olives,
Offered with Cheddar Crisps, Lavash and other Flat Breads

CHIPS, SALSA & GUACAMOLE DISPLAY

Tortilla Chips, Salsa Fresca & Chunky Guacamole

KID FRIENDLY CHICKEN FINGERS

Fresh Chicken Fingers lightly coated with our own blend of Bread Crumbs and Seasonings Sauteed and offered with Honey Mustard and BBQ Sauce

FRESH FRUIT SKEWERS

Golden Pineapple, Cantaloupe, Honeydew, Red Grape, and Strawberry threaded on a bamboo skewer

FORBIDDEN BLACK RICE SALAD

Organic Black rice seasoned and combined with Mango, Avocado, Cilantro, and Red Onion in a Lime Juice, Garlic, and Honey Dressing

CRUNCHY THAI QUINOA SALAD

Plumped Quinoa tossed with Red Cabbage, Edamame, Red Pepper, and Carrot tossed in a Peanut Ginger Rice Wine Vinaigrette

HERB ROASTED VEGETABLE DISPLAY

Asparagus, Mushrooms, Carrots, Green Beans, Yellow and Red Peppers, brushed with Herbs and Olive Oil, then Oven Roasted

MINIATURE CHEESECAKES

Delightful little sweet treats! - A trio of Raspberry, Blueberry & Vanilla

RED, WHITE & BLUE CAKE POPS

Moist Cake formed into a ball and dipped in Rich Chocolate

FUDGE BROWNIE TRIANGLES

Ghiradelli Chocolate Brownie Triangles

SPARKLING STAR SUGAR COOKIES

Wonderful Star Shaped Cookies that will bedazzle your Guests

FULL OPEN BAR

**Please note: All allergens will be labeled*

Total Attendees: **2,086** – please note, this includes all the attendees broken out below

(as of 1/13/2017)

**Please see attached excel spreadsheet for a list of all attendees with their companies and titles.*

Attending Governors (28):

Governor Robert Bentley, Alabama

Governor Doug Ducey, Arizona

Governor Asa Hutchinson, Arkansas

Governor Rick Scott, Florida

Governor Eddie Calvo, Guam

Governor Butch Otter, Idaho

Governor Eric Holcomb, Indiana

Governor Terry Branstad, Iowa

Governor Sam Brownback, Kansas

Governor Paul LePage, Maine

Governor Larry Hogan, Maryland

Governor Charlie Baker, Massachusetts

Governor Rick Snyder, Michigan

Governor Phil Bryant, Mississippi

Governor Eric Greitens, Missouri

Governor Pete Ricketts, Nebraska

Governor Chris Christie, New Jersey

Governor Susana Martinez, New Mexico

Governor Doug Burgum, North Dakota

Governor Ralph Torres, Northern Mariana Islands

Governor Mary Fallin, Oklahoma

Governor Nikki Haley, South Carolina
Governor Dennis Daugaard, South Dakota
Governor Bill Haslam, Tennessee
Governor Greg Abbott, Texas
Governor Gary Herbert, Utah
Governor Scott Walker, Wisconsin
Governor Matt Mead, Wyoming

Attending Lieutenant Governors (3):

Lt. Governor Jeff Coyle, Kansas
Lt. Governor Kim Reynolds, Iowa
Lt. Governor Henry McMaster, South Carolina

Attending Gubernatorial Candidates (1):

Ed Gillespie, Virginia

Attending Congressman/Senators (10):

**please note that all Senators and Congressman were invited to attend*

**The following attendees are highlighted in blue on the excel spreadsheet*

Representative Brian Babin, US House of Representatives, TX-36 (R)
Representative Ken Buck, US House of Representatives, CO-4 (R)
Representative James E. Clyburn, US House of Representatives, SC- 6 (D)
Senator Steven Daines, US Senate, MT (R)
Representative Sean Duffy, US House of Representatives, WI-7 (R)
Representative Will Hurd, US House of Representatives, TX-23 (R)
Representative Cedric Richmond, US House of Representatives, LA-2 (D)
Senator Jim Risch, US Senate, ID (R)
Representative Keith Rothfus, US House of Representatives, PA-12 (R)
Representative Paul Tonko, US House of Representatives, NY-21 (D)
Representative Mike Turner, US House of Representatives, OH-10 (R)

Attending Mayors (4):

**The following attendees are highlighted in blue on the excel spreadsheet*

Mayor Bryan Barnett, Community Leaders of America, Rochester Hills, MI (R)
Mayor Kent Guinn Community Leaders of America, Ocala, FL (R)
Mayor Mark Myers, Community Leaders of America, Greenwood, IN (R)
Catherine Pugh, Mayor, City of Baltimore, MD (D)

Other Attending Elected officials (3):

**The following attendees are highlighted in blue on the excel spreadsheet*

Councilman David Greenwell, Community Leaders of America, Oklahoma City, OK (R)
Secretary John B. McCuskey, West Virginia Secretary of State, WV (R)
Commissioner Michael Richard, Maryland Public Service Commission, MD (Non-Partisan)

VIP Attendees (47):

(as of 1/13/2017)

Andrew Abboud, Vice President Government Relations & Community Development, Las Vegas Sands Corp.
Sheldon Adelson, Chairman, CEO & Treasurer, Venetian Resort & Hotel
Governor Haley Barbour, Founding Partner, BGR
Mitch Bainwol, President & CEO, Alliance of Automobile Manufacturers
Dr. Robert Behar, Chairman of the Board and CEO, North Cypress Medical Center
John Bode, President & CEO, Corn Refiners Association
Greg Cappelli, Director & CEO, Apollo Group
Adrian Chapman, President & CEO, Washington Gas
Jeffrey Coors, President & CEO, Golden Technologies Company, Inc.
Joe Craft, President & CEO, Alliance Resource Partners

Bruce Culpepper, US Country Chair & President, Shell Oil Company
Nick Deluliis, President & CEO, CONSOL Energy
Anne Dickerson, Director, The Paul E. Singer Family Office
Tom Fanning, Chairman, President & CEO, Southern Company
Terry Forcht, Chairman & CEO, Forcht Group of Kentucky
Ben Fowke, Chairman, President & CEO, Xcel Energy
Foster Friess, Founder, Friess Associates
Andres Gluski, President & CEO, AES Corporation
C. Boyden Gray, Partner, Boyden Gray & Associates
Ann Dias Griffin, Managing Partner, Aragon Global Management
Diane Hendricks, Chairman of the Board & Founder, ABC Supply Company, Inc.
Glenn Kellow, President & CEO, Peabody Energy
Tom Kuhn, President & CEO, Edison Electric Insitute
Curt Kulcon, Vice President, US Public Sector, Microsoft
Trevor Lauer, President & COO, DTE Energy
Fred Malek, Founder & Chairman, Thayer Lodging, a Brookfield Company; RGA Finance Chairman
& Executive Roundtable Chairman
Marlene Malek, Vice Chair, Friends of Cancer Research Board of Directors
John Minge, Chairman & President, BP America
Jack Oliver, Senior Policy Advisor, Bryan Cave
Larry Pack, CEO, Stonerise Healthcare
Tom Phillips, President, Americans for Prosperity
Alec Poitevint, Chairman of the Board & President, SEM Minerals, Inc.
Doreen Poitevint, Partner, Stiles Apartments
Patti Poppe, President & CEO, CMS Energy
Scott Prochazka, President & CEO, CenterPoint Energy
Gregory Raskin, President & CEO, Winncom Technologies Corporation
Todd Ricketts, Director, Chicago Baseball Holding, LLC
Tom Ricketts, Chairman & CEO, Incapital LLC
Brint Ryan, Chairman & CEO, Ryan LLC
Andrew Sabin, President, Sabin Metal Corporation
Steve Schramm, Chairman of the Board, NFIB
Paul Singer, Founder & President, Elliot Management Corporation
Grant Spellmeyer, Vice President, Federal Affairs and Public Policy, US Cellular
Governor Tommy Thompson, Chairman & CEO, Thompson Enterprises
Walter Tilley, CEO, Home Paramount Pest Control
Leo Wells, CEO, Wells Real Estate Funds
Kemal Williamson, President, American Operations, Peabody Energy
George Zoley, Chairman of the Board, CEO & Founder, GEO Group, Inc.

Attending Governor Staff (102):

Jane, Brett, Alabama
Wesley Helton, Legislative Director, Alabama
Zach Lee, Aide, Alabama
Rebekah Mason, Sr. Advisor, Alabama
JP Twist, Sr. Advisor, Arizona
Blaze Baggs, Campaign Staff, Arizona
Danny Seiden, Deputy Chief of Staff, Arizona
Bill Metzler, Arizona
Katie Beck, DC Director, Arkansas
Andrew Ritchie, Sr. Energy, Transportation & Infrastructure Policy Advisor, Arkansas
Curt Anderson, Sr. Advisor, Florida
Joanna Burgos, Fundraiser, Florida
Kim McDougall, Chief of Staff, Florida

Christine Diaz, DC Director, Florida
Rachel Smith, DC Office, Florida
Frank Arriola, Advisor, Guam
John (Jay) Rojas, Guam
Margaret Metcalfe, DC Director, Guam
Chris Metcalfe, Guam
Arthur, Clark, Governor's Counsel, Guam
Kathy Lydon, DC Director, Illinois
Therese Magnuson, DC Office, Illinois
Hannah Brown, Scheduler, Indiana
Brian McGrath, Campaign Staff, Indiana
Jamey Noel, Sheriff, Indiana
Kyle Hupfer, Transition Team Co-Chair, Indiana
Debbie Hohlt, DC Director, Indiana
Mike O'Brien, Campaign Manager, Indiana
Linda Juckette, Iowa
Doug Hoelscher, DC Director, Iowa
Stephanie Groen, DC Office, Iowa
Leeann Veatch, DC Director, Kentucky
Blake Brickman, Chief of Staff, Kentucky
John Hodgson, Operations Director, Kentucky
Scott Brinkman, Secretary, Kentucky
Jordan, Morgan, Kentucky
Ellen Adkisson, Kentucky
Rep. Wesley Morgan, Kentucky
David Dickerson, Secretary of the Public Protection Cabinet, Kentucky
Leighan Dickerson, Deputy Executive Director, Boards & Commissions, Kentucky
Robin Hodgson, Kentucky State Advisory Council on Libraries, Kentucky
Chase Scott, Digital Director, Kentucky
Erin Mitchell, First Lady's chief of staff, Kentucky
Brent Littlefield, Sr. Advisor, Maine
Kathleen Newman, Maine
Brian Bowman, Maine
Sean Ingram, Maine
Michael Leavitt, Sr. Advisor, Maryland
Allison Meyers, Fundraiser, Maryland
Tiffany Waddell, DC Director, Maryland
Scott Conway, Deputy Director of Operations, Massachusetts
Elizabeth Guyton, Communications Director, Massachusetts
John Cook, Finance Director, Massachusetts
Michael Vallarelli, Deputy Chief of Staff, Massachusetts
Tiffany Watkins (Ahern), DC Director, Massachusetts
Jarrod Agen, Chief of Staff, Michigan
Allison Scott, Deputy Chief of Staff, Michigan
Amanda Kornegay, Fundraiser, Michigan
Bill McBride, DC Director, Michigan
John Walsh, Director of Strategic Policy, Michigan
Joseph Songy, Chief of Staff, Mississippi
John Bartley Boykin, Aide, Mississippi
Aimee Garner, Fundraiser, Mississippi
Josh Gregory, Fundraiser, Mississippi
Austin Chamber, Sr. Advisor, Missouri
Meredith Gibbons, Fundraiser, Missouri
Chris Jablonski, Missouri

Tyler Klimas, DC Office, Nevada
Cara Edmundowicz, Fundraiser, New Hampshire
Dan Robles, Director of Planning, New Jersey
Bill Palatucci, Sr. Advisor, New Jersey
Dona DeLeon, DC Director, New Jersey
Keith Gardner, Chief of Staff, New Mexico
Dianne Graham, Fundraiser, New Mexico
Matthew Deleon Guerrero, Chief of Staff, Northern Mariana Islands
Hanaivy Babauta, Northern Mariana Islands
Jason Osborne, Sr. Advisor, Northern Mariana Islands
Chip Englander, Sr. Advisor, North Dakota
Robert Lauf, Policy Director, North Dakota
Travis Brauer, Aide, Oklahoma
Rebecca Schimsa, South Carolina
Kelsey Smith, South Dakota
Jerry Strickland, DC Director, Texas
Wes Hambrick, DC Office, Texas
Garrett Nerren, Executive Aide, Texas
Matt Hirsch, Communications Director, Texas
Reed Clay, Deputy Chief of Staff, Texas
Lauren Clay, First Lady's Office, Texas
Justin Harding, Chief of Staff, Utah
Cody Stewart, DC Director, Utah
Jim McCray, Fundraiser, Wisconsin
Preston Kerr, Fundraiser, Wisconsin
Alex Konopatzke, Fundraiser, Wisconsin
Arie Lipnick, Fundraiser, Wisconsin
Colleen Coyle, Fundraiser, Wisconsin
Mary Stitt, Wisconsin
Bridget Hagerty, Wisconsin
Joe Fadness, Wisconsin
Katie Schmidt, Fundraiser, Wisconsin
Dana Harris, Wisconsin
Kyle Roskam, DC Director, Wisconsin
Sally Fox, DC Office, Wisconsin

CONGRESSMAN/SENATOR ATTENDEE BIOS:



Rep. Brian Babin
Texas, 36th District, Republican

Brian Babin is a life-long resident of East Texas. He was born in Port Arthur, Texas and grew up in Beaumont. He graduated with a bachelor of science from Lamar University and completed dental school at the University of Texas Dental Branch in Houston, Texas.

Dr. Babin served as an airborne artilleryman in the Texas Army National Guard and the U.S. Army Reserve and held various jobs to put himself through school, including merchant seaman, janitor, musician, disc jockey and U.S. Post Office letter carrier. Following his graduation from dental school, Dr. Babin was commissioned as a Captain in the United States Air Force and stationed overseas at Ramstein, Germany.

In 1979, Dr. Babin returned to East Texas and settled in Woodville where he opened a dental office. Over the past three-plus decades in Woodville, in addition to maintaining his successful dental practice, he has served as

Woodville's Mayor, City Councilman, and as a Woodville ISD School Board Member, and in various other civic roles including Director and Vice President of the Tyler County Chamber of Commerce and Lions Club President.

On January 5, 2015, Dr. Babin was sworn in to the 114th Congress. He was appointed to two committees that are critically important to the 36th District. His service on the House Transportation and Infrastructure Committee affords him the opportunity to address the critical ports, highways, rails and pipelines that provide thousands of jobs and fuel a hub of economic activity that includes more petrochemical refining facilities than any district in the country.

Dr. Babin was also appointed to the House Committee on Science, Space and Technology. Serving as Chairman of the House Subcommittee on Space he is able to serve as a national leader for America's space policy matters of NASA and represent the interests of Johnson Space Center also located in the district. As a member of the Subcommittee on Environment, Babin has helped lead efforts to bring transparency and accountability to the EPA, which has threatened our petrochemical and agricultural interests with excessive regulation.

Dr. and Mrs. Babin are members of the First Baptist Church of Woodville, where he has served as a deacon, Sunday school teacher, choir member and as a member of Gideon's International. He and his wife, Roxanne, also from Beaumont, have been married since 1972; have 5 children and 12 grandchildren. They live in Woodville, Texas.



Rep. Ken Buck
Colorado, 4th District, Republican

Congressman Ken Buck is a Republican from Windsor, representing Colorado's 4th Congressional District. He was first elected to Congress on November 4, 2014, and is currently serving his first term in the United States House of Representatives.

Ken serves on the House Judiciary Committee and the House Committee on Oversight and Government Reform. He serves on the OGR Subcommittees on Government Operations and the Interior and is a member of the Judiciary Subcommittees on Immigration and Border Security and Crime, Terrorism, Homeland Security and Investigations.

Ken Buck learned the value of hard work from his grandfather, who opened a shoe repair store in Greeley in the 1930's. One of three brothers, Ken worked his way through high school, college and law school as a janitor, truck driver, furniture mover and as a ranch hand.

After law school, Ken worked for Congressman Dick Cheney (R-WY) on the Iran-Contra Investigation and then became a prosecutor with the U.S. Department of Justice. In 1990 Ken joined the Colorado U.S. Attorney's Office where he became the Chief of the Criminal Division.

In 2002 Ken joined Hensel Phelps Construction Co. in Greeley as a business executive. Starting in 2004 Ken Buck was elected Weld County District Attorney three times. He led a staff of more than sixty people with a strong record of criminal prosecution and crime prevention. Under Ken's leadership, the crime rate in Weld County dropped 50%, one of the best records in the country.

Ken is a Christian and a leader in his profession and community. Ken has volunteered and served on the boards of many important community groups. As District Attorney, Ken brought together community leaders to create the Juvenile Assessment Center (JAC). The Center has helped more than two thousand kids and their families get back on the right path in life.

Ken's wife Perry is currently a Representative in the Colorado House. They live in Windsor where Perry owns a small business. Ken's son Cody graduated from West Point and is a US Army Officer. Ken's daughter Kaitlin is a business executive in Colorado after graduating from Clemson University.



**Representative James E. Clyburn
Colorado, District 4, Democrat**

As Assistant Democratic Leader in the 114th Congress, the number three Democrat in the House, James E. Clyburn is the leadership liaison to the Appropriations Committee, one of the Democratic Caucus' primary liaisons to the White House and Chair of the recently formed House Democrats' Democratic Outreach & Engagement Task Force.

His humble beginnings in Sumter South Carolina, as the eldest son of an activist fundamentalist minister and an independent civic minded beautician, grounded him securely in family, faith and public service. He was elected president of his NAACP youth chapter when he was 12 years old, helped organize many civil rights marches and demonstrations as a student leader at South Carolina State College, and even met his wife Emily in jail during one of his incarcerations.

When Clyburn came to Congress in 1993, he was elected co-President of his Freshman class and quickly rose through leadership ranks. He was elected Chairman of the Congressional Black Caucus in 1999, and his reputation as a leader and consensus-builder helped him win a difficult three-way race for House Democratic Caucus Vice Chair in 2002. Three years later, he was unanimously elected Chair of the Democratic Caucus. When Democrats regained the House majority in 2006, Congressman Clyburn was elevated by his colleagues to House Majority Whip.

As a national leader he has worked to respond to the needs of America's diverse communities. He championed rural communities supporting the development of regional water projects, community health centers, and broadband connections. He has supported higher education by leading the charge for increased Pell grants; investing millions in science and math programs and historic preservation at Historically Black Colleges and Universities. He has encouraged economic development by securing funding for Empowerment Zones; investing in green technology development such as nuclear, wind, hydrogen and biofuels; and directing 10 percent of Recovery Act funding to communities 20 percent under the poverty level for the past 30 years. Clyburn was instrumental in advancing into law measures to resolve historic discrimination issues, significantly reducing the statutory disparity in cocaine sentencing and compensating African and Native American farmers who suffered racial discrimination under the USDA loan program.

Jim and Emily Clyburn have three daughters, Mignon, Jennifer Reed, and Angela Hannibal; two sons-in-law, Walter Reed and Cecil Hannibal; and four grandchildren, Walter A Clyburn Reed, Sydney Alexis Reed, Layla Joann Clyburn Hannibal, and Carter James Clyburn Hannibal.



**Senator Steven Daines
Montana, Republican**

A fifth-generation Montanan, Steve Daines brings 28 years of private-sector business experience to Washington, D.C. as he serves the people of Montana in the U.S. Senate.

Steve is a lifelong sportsman and grew up in Bozeman, Montana. After attending public schools (K-12) in Bozeman, Steve worked his way through college at Montana State University and graduated with a B.S. in Chemical Engineering. He spent thirteen years in a management role for Procter & Gamble, and then returned to Bozeman in 1997 to work in a family construction business.

In 2000, Steve took on the role of VP at RightNow Technologies, a Bozeman-based cloud computing start-up company. The company grew rapidly and became a publicly traded software company with 17 offices around the world, and products in over 30 languages. The company was acquired by Oracle in 2012 and remains one of Montana's largest commercial employers. Steve was elected to serve as Montana's United States Representative in 2012. During his time in the House, Daines championed legislation to expand responsible development of Montana's energy resources, move forward meaningful forest management reform, increase transparency and accountability in government, and require members of Congress to balance the budget – or see their pay terminated. Additionally, he passed the most significant public lands bill for Montana in over 30 years. He was ranked the most effective first-term House member in 2013 and again in 2014.

In the U.S. Senate, Daines is working on issues of critical importance to growing good-paying Montana jobs, developing our state's energy resources, managing and protecting our public lands and supporting the needs of Montana's veterans and tribes. He serves on the Senate Committees on Appropriations, Energy and Natural Resources, Commerce, and Indian Affairs.

Steve has been married to his wife, Cindy, for 30 years. They live in Bozeman and are the parents of four children: David, Annie, Michael and Caroline. Steve and his family are actively involved in their church and community volunteer organizations and enjoy backpacking, hunting, skiing and fishing.



Representative Sean Duffy
Wisconsin, 7th District, Republican

Congressman Sean Duffy was born and raised in Hayward, Wisconsin. His great, great grandfather was one of the state's early pioneers and a laborer for the Northwestern Lumber Company. His great grandfather, one of Hayward's founding settlers, was a sawyer for 27 years.

Congressman Duffy has never strayed far from his roots, becoming a nationally recognized professional lumberjack athlete. He is a two-time world champion in the 90-foot speed climb, three-time champion in the 60-foot and an accomplished log-roller.

Sean has been a color commentator for ESPN's Great Outdoor Games, as well as a

Badger State Games Honorary Athlete and takes pride in bringing national attention to a sport with vital roots in Wisconsin's proud history.

The tenth of eleven siblings, Congressman Duffy worked his way through law school by performing in lumberjack shows and exhibitions across the state of Wisconsin and around the country. After graduating from law school he practiced law in Hayward before becoming the District Attorney of Ashland County. He is most proud of his dedication to prosecuting child sex crimes. Working together with law enforcement, Congressman Duffy helped make Ashland County one of the first counties in the state to investigate and prosecute child Internet sex crimes.

Congressman Duffy serves on the House Financial Services Committee as the Chairman of the Subcommittee on Oversight & Investigations. He met his wife Rachel Campos-Duffy, an Arizona native, through the MTV show, "The Real World." Together, they are the proud parents of eight children: Evita, Jack, Lucia-Belen, John-Paul, Paloma, Maria Victoria, Margarita, and Patrick Miguel.



Representative William Hurd
Texas, 23rd District, Republican

Born and raised in San Antonio, Texas, Will is a proud product of the Texas public school system. He attended John Marshall High School and Texas A&M University, where he majored in Computer Science and served as Student Body President.

After college, Will served as an undercover officer in the CIA in the Middle East and South Asia for nearly a decade, collecting intelligence that influenced the National Security agenda. Upon leaving the CIA, he became a Senior Advisor with a cybersecurity firm, covering a wide range of complex challenges faced by manufacturers, financial institutions, retailers, and critical infrastructure owners. He was also a partner with a strategic advisory firm helping businesses expand into international markets.

In 2015, Will was elected to the 114th Congress and currently serves on the Committee of Oversight and Government Reform and chairs the Information Technology Subcommittee. He also sits on the Committee on Homeland Security and is the Vice Chair of the Border and Maritime Security Subcommittee.

He is close to his brother Charlie, sister Liz, mother Mary Alice, and father Bob, who all live here in the district.



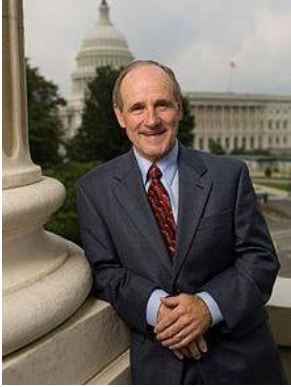
Representative Cedric Richmond
Louisiana, 2nd District, Democrat

Congressman Cedric Richmond represents Louisiana's 2nd Congressional District in the United States House of Representatives. Cedric currently serves on the House Committee on Homeland Security and the House Committee on the Judiciary. Outside of Committee service, he is an active member of the Congressional Black Caucus and the New Democrat Coalition.

As a member of the Committee on Homeland Security, Cedric works to ensure New Orleans and surrounding communities are adequately prepared for any emergency through oversight of the Federal Emergency Management Association (FEMA). He also works to ensure the security of the nation's critical infrastructure, borders, and ports.

As a member of the Committee on the Judiciary, the second oldest standing committee in Congress, Cedric works with committee members to exercise oversight responsibility for the U.S. Departments of Justice and Homeland Security.

Born and raised in New Orleans, Cedric is a strong believer in the value of mentorship in his hometown. He is a graduate of Benjamin Franklin High School, earned his undergraduate degree from Morehouse College in Atlanta, GA, and his *Juris Doctorate* from the Tulane University School of Law in New Orleans. Cedric is also a graduate of the Harvard University Executive Education Program at the John F. Kennedy School of Government.



**Senator Jim Risch
Idaho, Republican**

Jim Risch, currently serving a second term as Idaho's 28th Senator, holds a longstanding commitment to public service and a passion for good government. Known for "pragmatic decision-making," Risch is what his peers call a "no-nonsense, get-the-job-done leader" with more than four decades of experience in elected office. He has been recognized by the National Journal as the "Most Conservative" Senator in the United States Senate for two years in a row.

Senator Risch was elected to the United States Senate in November of 2008, after serving as Idaho State senator, lieutenant governor and governor. He serves on five Senate Committees, including the Energy and Natural Resources Committee, giving Idaho a continued voice in legislation that dramatically shapes the West. Risch's other committee assignments include the Committee on Foreign Relations, Select Committee on Intelligence, Select Committee on Ethics, and the Committee on Small Business and Entrepreneurship.

During his service as Idaho's 31st governor, Risch lowered property taxes by 20 percent providing much-needed tax relief to Idaho taxpayers, while setting aside \$100 million in a rainy day fund for schools. He also designed a plan to manage Idaho's roadless areas and supervised the adoption of a rule that effectively prohibits the construction of traditional mercury-releasing pulverized coal power plants. Both measures earned Risch bipartisan acclaim for his pragmatic approach to natural resource issues and land management. As governor, Risch also accomplished a number of initiatives to create a streamlined and effective government. He transformed Idaho's executive office by opening regional offices throughout the state, enhancing communication and responsiveness to Idahoans. Risch also succeeded in a major reorganization of Idaho's Department of Health and Welfare that allowed for more efficient administration and cost savings. As a twice-elected lieutenant governor, Risch earned a reputation as an advocate for smart economic development. He continues to work with businesses-new and old alike-to ensure continued prosperity for the people and places of Idaho.

Senator Risch began his career in public service at the age of 27, when he was elected to two terms as Ada County prosecuting attorney. Following his tenure as president of the Idaho Prosecuting Attorneys Association, he served 11 elected terms in the Idaho State Senate. His time as senator was highlighted by his quick election to the leadership positions of majority leader and Senate president pro tempore, serving in the top two positions of Senate leadership for 19 of his 22 years.

Senator Risch earned a Bachelor of Science degree in Forestry from the University of Idaho, and a Juris Doctor degree from the University of Idaho, College of Law. He served on Law Review and the College of Law Advisory Committee at the University of Idaho and has taught criminal law at Boise State University. He was a small business owner, a rancher/farmer and senior partner in the Risch Goss Insinger Gustavel Law firm at the time of his election to the U.S. Senate.

Senator Risch and his wife Vicki have been married for more than 40 years. Their commitment to Idaho and their work together earned them the distinction of being selected as Idaho's Healthy Marriage Ambassadors in 2007. They have three married sons and six grandchildren. They live on a ranch outside of Boise and maintain an apartment in Washington, D.C.



Representative Keith Rothfus
Pennsylvania, 12th District, Republican

Keith Rothfus is passionate about ensuring that America remains the land of opportunity and freedom that the Founders intended it to be. He was sworn in on January 3, 2015 and is serving his second term in the United States House of Representatives.

As a member of the Financial Services Committee, Keith addresses issues concerning the banking system, housing, insurance, and securities markets. The committee also has jurisdiction over monetary policy, international finance, international monetary organizations, and efforts to combat terrorism financing.

The Committee oversees the Federal Reserve Board and individual reserve banks, the Treasury, the production and distribution of currency, and the Nation's capital markets.

Keith serves on the Financial Services Subcommittee on Financial Institutions and Consumer Credit and the Subcommittee on Housing and Insurance. His Financial Services work enables him to promote policies for a competitive economy that will result in more jobs and better wages.

Keith represents Pennsylvania's Twelfth Congressional District, which includes all of Beaver County and portions of Allegheny, Cambria, Lawrence, Somerset, and Westmoreland Counties in Western Pennsylvania. The Twelfth Congressional District is the home to diverse industries such as manufacturing, energy, financial services, education, and health care. Keith is fighting to reduce federal regulations and promote free enterprise so that each of these industries can grow at a healthier pace and create jobs.

He also promotes these principles through his work on the House Energy Action Team and the Republican Policy Committee's Subcommittee on Jobs and Economic Development.

Keith graduated from the State University of New York College at Buffalo with a Bachelor of Science degree and earned his law degree at the University of Notre Dame.

He spent most of his professional life in the private sector. As an attorney, he helped businesses of all sizes expand and create jobs in Western Pennsylvania.

Keith served as the first director of the Center for Faith-Based and Community Initiatives at the Department of Homeland Security (DHS). He launched and managed DHS's efforts to coordinate relief services with faith-based and community organizations after natural disasters.

He has served on the Board of Directors of the Veterans Leadership Program of Western Pennsylvania, an organization that provides support services to local veterans and their families.

Keith and his wife Elsie are raising their family in Allegheny County.



Representative Paul Tonko
New York, 21st District, Democrat

Congressman Paul Tonko represents New York's 20th Congressional District, including the communities of Albany, Schenectady, Troy, Saratoga Springs and Amsterdam. He represents all of Albany and Schenectady Counties and parts of Montgomery, Rensselaer and Saratoga Counties.

He is serving his fifth term, after first being sworn into Congress in 2009.

Paul serves on the Energy and Commerce Committee, the oldest standing committee in the House, created in December of 1795. He is the first Upstate New

York Democratic member to serve on the committee since Leo O'Brien, who resigned the post in October 1966. As a member of the Science, Space and Technology Committee, Paul also serves on the Subcommittee on Research and Technology, which has jurisdiction over non-defense federal scientific research and development.

He has previously served on the Natural Resources Committee, the Education and Workforce Committee and the Budget Committee.



Representative Mike Turner
Ohio, 10th District, Republican

Congressman Mike Turner is a lifelong resident of Southwest Ohio.

His father worked in the manufacturing industry in Dayton for over 40 years, and his mother taught elementary school in the Huber Heights School District. His parents are residents of Greene County. Congressman Turner is married to Majida Turner and is the proud father of two daughters, Carolyn and Jessica Turner.

Growing up, Congressman Turner attended Dayton Public Schools and graduated from Belmont High School. He continued his education in Ohio and received a bachelor's degree from Ohio Northern University; an MBA from the University of Dayton; and a Juris Doctorate from Case Western University School of Law.

Congressman Turner practiced law in Dayton for over 17 years and in 1991, he opened his own private legal practice specializing in real estate and corporate law.

Turner served as Mayor of the City of Dayton for eight years. During his tenure, he was a strong proponent of neighborhood revitalization, crime reduction, increased funding for safety forces, economic development and job creation. He created Rehabarama, a private-public partnership to rehabilitate neglected housing in Dayton's historic neighborhoods, which had significant economic impact on the region and received national awards. For the 5 years prior to Mayor Turner's leadership, Dayton did not have a balanced budget. Turner worked across the aisle and balanced the budget for all eight years of his tenure. He also successfully reduced police response time by 40%, added 54 police officers to the force, and established a development fund that awarded over \$19 million in grants for housing and job producing projects.

Congressman Turner was first elected to Congress in 2002. In Congress, Turner serves as a senior member of the Oversight and Government Reform Committee and a subcommittee Chairman on the Armed Services Committee.

In the 109th Congress, Congressman Turner served as Chairman of the Oversight and Government Reform's Subcommittee on Federalism and the Census. During his tenure, he helped save the Community Development Block Grant Program.

Prior to Congressman Turner's election, there was no advocate for Wright-Patterson Air Force Base on the important House Armed Services Committee. Congressman Turner filled that void and throughout his time in Congress, Wright-Patt has successfully added approximately 10,000 jobs and remains the largest single-site employer in the state of Ohio.

Congressman Turner previously served as the Chairman of the House Armed Services Subcommittee on Strategic Forces, where he had jurisdiction over the nation's nuclear arsenal, the Department of Defense's intelligence programs, and also over missile defense systems.

Turner currently serves as the Chairman of the House Armed Services Tactical Air and Land Forces Subcommittee which oversees ammunition programs, Army and Air Force acquisition programs, all Navy and Marine Corps aviation programs, National Guard and Army and Air Force National Guard and Reserve. Turner's chairmanship ensures that America's soldiers and airmen are fully equipped to carry out their mission. In January of 2011, Turner was appointed Chairman of the US Delegation to the North Atlantic Treaty Organization (NATO) Parliamentary Assembly the inter-parliamentary organization of legislators from the countries of the North Atlantic Alliance. In December of 2014, Turner was elected President of the NATO Parliamentary Assembly.

In January 2015, the Speaker of the House appointed Congressman Turner to the House Intelligence Committee. He is one of only two members of Congress to serve on both the House Intelligence Committee and as a Subcommittee Chairman on the House Armed Services Committee.

MAYOR ATTENDEE BIOS:



Mayor Bryan Barnett
City of Rochester Hills, MI

Bryan Barnett is a three term mayor of Rochester, MI. Rochester is a city of nearly 75,000 residents. He was the first to seek office using a 1995 amendment of the city's charter allowing term-limited council members mayors to see third straight term as a write-in candidate.

Bryan is 40 years old and has lived in Rochester Hills for 21 years. He previously served on the Rochester Hills City Council from 1999-2006. He studies Business/Marketing at Oakland University and attended Harvard University where he graduated in 2010.



Mayor Kent Guinn
City of Ocala, FL

Kent Guinn assumed the office of Mayor in December 2011 after serving the City of Ocala for 12 years as the Councilman representing District 4.

Mayor Guinn is in the financial services business and is a representative of the Guardian Life Insurance Company of America as well as owner of the firm Guinn & Company.

For the past 25 years he has served on the Board of the Children's Home Society Mid-Florida Division which covers 18 counties and has been President for three two-year terms during this time. He is also on the CHS State Board of Directors for the past 19 years. CHS is a 112 year old organization that is the largest private not for profit child welfare agency in the State of Florida. Mayor Guinn was adopted through CHS.

He is a current member of the following Boards: Appleton Museum of Art Advisory Board, Mission Advancement Board for the Centers, U.S. Global Leadership Coalition's Florida Advisory Committee, U.S. Conference of Mayors, and he serves on the Criminal of Justice and International Affairs Committee.

His past memberships and affiliations include: Withlacoochee Regional Water Supply Authority Board; Ocala Marion County Chamber of Commerce Board (3 years); Ocala Marion County EDC (3 years); Fort King Heritage Board; Community Council Against Substance Abuse (CCASA); President of the Marion County Transportation Planning Organization (twice); National League of Cities Committee for Municipalities in Transition (4 years); Arbitrator for Juvenile Alternative Services Program; Marion County Tourist Development Commission; President of Local Coordinating Board of Transportation for Disadvantaged; Success by Six Leadership Committee.

He has completed Leadership Florida for Elected Officials. He has also testified in front of numerous House and Senate Committees in the Florida legislature.

Recently Mayor Guinn was awarded the Dave Thomas Child Advocate Award by the Mid-Florida Division for his service to children in his division.

Mayor Guinn is a 5th generation Ocalan. His family has been in Ocala since 1850. He and his wife Sandra have been married for 35 years and have two sons.



Mayor Mark Myers
City of Greenwood, IN

Mayor Mark W. Myers was born and raised in Greenwood and is a proud father to six children. In addition to his duties as Mayor, Myers is a current member of the Johnson County Fraternal Order of Police and a Reserve Deputy Sheriff for the Johnson County Sheriff's Office.

As a child, Mayor Myers was involved in his community as a member of the Boy Scouts of America and an Explorer Scout with the Greenwood Fire Department. His father was a former mayor of Greenwood and ran the family-owned-and-operated Myers

Ambulance Service – where Mayor Myers worked for several years – which served Greenwood and Johnson County for 29 years.

Mayor Myers is a proud public servant, with several years of experience working with various government offices. He has worked for the Greenwood Volunteer Fire Department and was a 14-year member of the Greenwood Police Department, working as a Reserve Dispatcher, Reserve Police Officer and full-time Police Officer/Detective. In 1992, Myers was elected Johnson County Coroner.

This is his second term in office. He is active in the Indiana Association of Cities and Towns and is also a member of the National League of Cities and U.S. Conference of Mayors.

Mayor Myers serves as Chairman of the Indianapolis Regional Transportation Committee and Johnson County Recycle District. He is also a member of the Board of Directors for the Indiana Law Enforcement Academy, appointed by Governor Mike Pence.

Mayor Myers is fluent in Spanish and served as a missionary in Paraguay from 1997 to 2002.



Mayor Catherine Pugh
City of Baltimore

Catherine Pugh was sworn in as the 50th Mayor of the City of Baltimore on December 6, 2016.

Mayor Pugh has been a public servant for more than 15 years. She served as a member of the Baltimore City Council, representing the 4th district (1999-2003). During her tenure as Council Member, Mayor Pugh served as: Chair of the Taxation Subcommittee on Economic Development, Vice-Chair of the Land Use & Planning Committee and member of the Urban Affairs Committee. In 2005 she was appointed to the Maryland General Assembly,

House of Delegates, where she served for one year before running for her Senate seat in 2006. Her abilities to negotiate and her bipartisan approach catapulted her into various leadership positions in the Maryland Senate. She served as the Majority Leader, was Named Legislator of the Year (2010) by the City Paper, and passed over 150 pieces of legislation.

Mayor Pugh is the visionary, co-founder and Chair of the Baltimore Design School, a public school for sixth through twelfth graders, and a founder of the Baltimore Marathon, which is in its fifteenth year and has over a \$30 million impact on the city. She also created the Fish out of Water Project, which has raised one million dollars to wire city schools and provided music instruments for children. Mayor Pugh has served on several boards, including the University of Maryland Medical Systems and the Council of State Governments.

Additionally, Mayor Pugh is a successful businesswoman, serving as President of CEPugh and Company, a marketing and public relations firm. She has worked as a banker, business developer, Dean and Director of Strayer Business College, Special Editor for the Baltimore Sun, and as a television and radio news reporter and

talk show host. She is the author of *Mind Garden: Where Thoughts Grow* and *Healthy Holly*, a series of children's books advocating exercise and healthy eating.

Mayor Pugh holds an MBA from Morgan State University and has received qualification from the University of California as an Economic Development Specialist. She has been recognized for her leadership and commitment to diversity and inclusion by numerous organization both local and nationally to include: The United State Small Business Advocate of the Year, The National Association of Securities Professionals Joyce Johnson Award, The NAACP Legislator of the Year, The Mental Health Associations Legislator of the Year, and the African Methodist Episcopal Church's Living Legacy Award, to name a few.

OTHER ELECTED OFFICIAL ATTENDEE BIOS:



Councilman David Greenwell Oklahoma City, OK, Ward 5

David Greenwell is a lifelong resident of south Oklahoma City and was elected to the City Council in March 2011.

He and his wife Pam have two sons, Jake and Clint, two grandchildren and four dogs. David has over 35 years of experience in public accounting providing auditing, income tax and consulting services. He is a partner with RSM.

Councilman Greenwell received a B.S. degree in accounting from Oklahoma City University and an M.B.A. from the University of Oklahoma. In 2013, he graduated from the Executives in State and Local Government program at the Kennedy School of Government at Harvard University.

He regularly contributes articles to various business publications and served as an expert resource person for the White House Conference on Small Business. Councilman Greenwell often serves as lecturer and presenter at the Oklahoma Tax Institute and other conferences and seminars. He previously served as the liaison between the Oklahoma Society of Certified Public Accountants (OSCPA) and the Oklahoma Tax Commission.

Councilman Greenwell currently serves on the Social Services, Trails, Audit and the Judiciary Committees of the Oklahoma City Council as well as the Oklahoma City Redevelopment Authority. He is a trustee of the Oklahoma City Airport Trust and the Central Oklahoma Parking and Transportation Authority. He is also a frequent rider on EMBARK, our City's bus system.

In the community, Councilman Greenwell serves on the board of directors of the Oklahoma City Museum of Art, Good Shepherd Ministries and the Committee of 100. He is also a member of Rotary Club #29 and Leadership Oklahoma City Alumni Association (Class V). He and Pam are active members of St. Luke's - Asbury Campus - Church, where both teach Bible classes.

Councilman Greenwell is a past inductee into the Capitol Hill High School Athletic and Activities Hall of Fame. and the Oklahoma City Community College Hall of Fame. He is a past recipient of the AICPA's Public Service Award and the Outstanding CPA of Oklahoma City Award from the OSCP.



Secretary John B. McCuskey West Virginia, Secretary of State

John Bohen McCuskey was born in Charleston, West Virginia. His is an American politician and a Republican member of the West Virginia House of Delegates representing District 35 since January 12, 2013. He is the West Virginia State Auditor - elect, having been elected in November 2016 and will take office in January 2017.



**Commissioner Michael Richard
Maryland Public Service Commission, Maryland**

Michael T. Richard was appointed to the Maryland Public Service Commission in January 2016. Prior to his appointment, he served as Deputy Chief of Staff to Governor Larry Hogan, advising the Governor on a portfolio of issues and helping to manage cabinet agencies that included Agriculture, Energy, Environment, Lottery and Gaming, Natural Resources and Transportation.

Commissioner Richard worked for more than 10 years at the Nuclear Energy Institute as Legislative Programs Director and Congressional Information Program Director. He then served in Governor Robert Ehrlich's administration as Deputy Secretary of Appointments and as Director of the Maryland Energy Administration.

In 2005, he was appointed to a post at the U.S. Department of Energy—first serving as Executive Director of the Secretary of Energy Advisory Board and later as Deputy Assistant Secretary for Congressional and Intergovernmental Affairs where his issues included nuclear energy, radioactive waste management, and legacy environmental remediation. In 2008, Commissioner Richard was hired by Westinghouse Electric Company as Director of Government and International Affairs. He rejoined Maryland state government in 2015.

Commissioner Richard earned his B.A. from Brigham Young University in Provo, Utah, and an M.B.A. from the University of Maryland, College Park. He attended a French language program at L'Université Laval in Québec City, Canada. Commissioner Richard lives in Fort Washington, Maryland.

VIP ATTENDEE BIOS:



**Andrew Abboud
Vice President, Government Relations & Community Development
Las Vegas Sands Corp.**

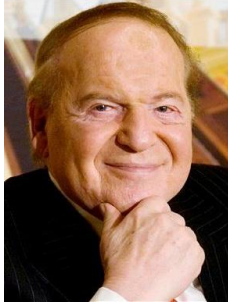
Andy currently serves as the Senior Vice President of Government Relations and Community Development for the Venetian Resort Hotel Casino and the Las Vegas Sands Corporation. Possessing some of the most diverse political experience in the gaming industry, Andy's duties include managing the political and governmental affairs for LVSC along with aiding and assisting in the company's expansion efforts and development projects.

Andy is a graduate of the University of Nebraska at Lincoln with a Bachelor's degree in Economics. In the late 1980's and beginning of 1990's, Andy worked on many state and federal political campaigns before he joined Las Vegas Sands Corp.

Andy has been instrumental in instituting The Venetian and Las Vegas Sands Corp.'s political and community development activities, along with helping to ensure The Venetian and LVSC properties continue to set the industry's standards. Andy oversees the company's political activity and lobbying efforts in Washington, D.C., Carson City, as well as Harrisburg, Pennsylvania and in other jurisdictions across the United States. He led the company's campaign to obtain a gaming license in Pennsylvania, spearheading a proposal to redevelop the former Bethlehem Steel property into a mixed-use resort development. He continues to lead the company's expansion opportunities in other jurisdictions within the United States.

Andy is active and serves on the boards of several organizations such as Las Vegas Sands Corp. Political Action Committee (Sands PAC), Keystone Corporation, Nevada Resort Association, Problem Gambling Center, Spread the Word Nevada, Three Square Foundation, American Association for the Treatment of Opioid Dependence,

Got Your Back Network and the Sands Foundation. Andy is also active with the TradeRoots program for the U.S. Chamber of Commerce.



Sheldon Adelson
Chairman, CEO, and Treasurer
Venetian Resort & Hotel

Sheldon Gary Adelson has been the Chief Executive Officer and Treasurer of Las Vegas Sands Corp., since August 2004. Mr. Adelson has also been the Chief Executive Officer of Las Vegas Sands, LLC (formerly, Las Vegas Sands Inc.), a subsidiary of Las Vegas Sands Corp., since April 1988.

Mr. Adelson has been Chairman and President of Interface Group Holding Company, Inc. since the mid-1970s. Mr. Adelson is a Principal Owner of Venetian Casino Resort LLC and serves as its Chief Executive Officer. He has an extensive experience in the convention, trade show, tour and travel businesses. He was a mortgage broker, investment adviser and financial consultant. He created and developed the COMDEX Trade Shows, including the COMDEX/Fall Trade Show, the world's largest computer show, all of which were sold to Softbank Corporation in April 1995.

Mr. Adelson served as Chief Executive Officer of Marina Bay Sands Pte. Ltd. Mr. Adelson also created and developed the Sands Expo Center, which he grew into one of the largest convention and trade show destinations in the United States. He has been Chairman of Sands China Ltd. since August 18, 2009.

He serves as Chairman of Marina Bay Sands Pte. Ltd. He has been the Chairman of Interface Group-Massachusetts Inc., since 1990. He serves as Chairman of the board of LVS's affiliate Interface-Group Massachusetts, LLC. He has been the Chairman and Director of Las Vegas Sands Corp. since August 2004 and

Las Vegas Sands, LLC since April 1988. Mr. Adelson serves as the Chairman of the Board of Venetian Casino Resort LLC.

RGA Giving History: Capital Campaign

2016: \$4,000,000; 2015: \$1,000,000; 2014: \$3,500,000; 2013: \$1,030,000



Mitch Bainwol
President & CEO
Alliance of Automobile Manufacturers

Mitch Bainwol is President and CEO of the Alliance of Automobile Manufacturers, the trade association representing automakers who sell new vehicles in the United States. The Auto Alliance represents 12 leading automakers on a range of safety, environmental and related policy issues before Congress and state legislatures.

Bainwol is a strong advocate for market-driven government policies that help move forward a technology innovation agenda. "We're on the precipice of a golden era in mobility. Our roads are going to be far safer than ever, and the environmental benefits are enormous," according to Bainwol. "Each automaker is pursuing strategies consistent with its own vision of what will motivate its future customers, who are choosing winners through their collective purchasing patterns." Bainwol is a proponent of government policies that increase fuel economy by recognizing innovative new safety technologies on today's automobiles.

Since coming to Auto Alliance in September 2011, Bainwol has given consumers a larger voice in auto policy through development of the Alliance Auto Index, a national public opinion survey reaching 60,000 people annually to provide insights into consumer sentiments on a range of topics affecting automobiles. Recent survey findings show that nine out of 10 Americans see auto manufacturing as important to a strong economy.

Bainwol is recognized for his leadership during transitions, especially building coalitions and identifying new pathways forward. During his eight years as president and CEO of the Recording Industry Association of America (2003-2011), Bainwol helped the music industry meet the new digital world by curbing piracy and protecting intellectual property rights.

Bainwol is now helping the auto industry through challenges associated with automobiles and connectivity. "In the music space, technology was a threat, because technology enabled theft. In the auto industry, I'm in a world with massive technology companies who build vehicles, and technology is not a threat to our business model; it's the enabler of the future," said Bainwol.

Bainwol is widely recognized for his campaign capabilities and knowledge of government processes. He spent 25 years in federal policymaking and politics, including serving as chief of staff to two U.S. Senators and two political committees. The Washington Post called Mr. Bainwol a "Top D.C. Lobbyist and Man in Demand." Capitol Hill's Roll Call newspaper included him as one of the 50 most influential "politicos" in Washington. Campaigns and Elections magazine named him a "Mover and Shaker."

Bainwol began his career as a budget analyst in President Ronald Reagan's Office of Management and Budget. He obtained an undergraduate degree from Georgetown University and an M.B.A. from Rice University.

Mr. Bainwol was born in Munich where his father was stationed. He grew up in Germany, the Canal Zone, Maryland, and Thailand before graduating from Frankfurt American High School. Bainwol serves on the boards of Center for Automotive Research and the Bryce Harlow Foundation, where he also is Chairman. He and his wife, Susan, have three children.

*Alliance of Automobile Manufacturers RGA Giving History: Corporate Cabinet Member
2016: \$150,000; 2015: \$100,000; 2014: \$250,000*



**Governor Haley Barbour
Founding Partner
BGR Group**

Haley Barbour, Founding Partner of BGR Group, returned to BGR in January 2012 after serving two consecutive terms as Governor of Mississippi, including two years as the Chairman of the Republican Governors Association. At BGR, he heads advocacy coalitions, lobbies on behalf of his clients and remains a major force in Republican party politics and elections.

Gov. Barbour began his political career in 1968, dropping out of college to work on Richard Nixon's presidential campaign; in 1976, after supporting Ronald Reagan for the GOP nomination, he ran Gerald Ford's fall campaign in the Southeast. In 1982, he ran for U.S. Senate in Mississippi but lost to incumbent John C. Stennis. Gov. Barbour later served as Political Director of the Reagan White House. In 1987, he cofounded the government affairs firm that later became BGR Group.

From 1993 to 1997, Gov. Barbour served as Chairman of the Republican National Committee, managing the 1994 Republican surge that led to GOP control of both Houses of Congress for the first time in 40 years.

In 2003, he was elected Governor of Mississippi, assuming office in January 2004. During his tenure as governor, Barbour led his state to adopt what the Wall Street Journal called the most comprehensive tort reform in the country. His team generated numerous large economic projects in the energy, aerospace and automotive fields, including the selection by Toyota of Blue Springs, Miss., for the company's newest U.S. auto assembly plant, which was the most sought-after economic development project in the United States that year. In Gov. Barbour's eight years as governor, per capita income in the state increased by 34 percent.

After Hurricane Katrina hit the Gulf Coast in 2005, Gov. Barbour received national recognition from the bipartisan American Legislative Exchange Council for his swift response to the worst natural disaster in American history. In 2015 he published America's Great Storm: Leading Through Hurricane Katrina, a memoir of the year after the storm from the Governor's perspective and lessons in leadership from the mega-disaster. For his efforts to rebuild the Mississippi Gulf Coast, he received the Thomas Jefferson Freedom Award. Other awards during his tenure as Governor included being named Governor of the Year by Governing Magazine, receiving the Gulf Guardian Award by the U.S. Environmental Protection Agency in recognition of his work to rebuild Gulf Coast ecosystems, and receiving the Adam Smith Award from BIPAC to honor his pursuit of the principles of free enterprise.

A native of Yazoo City, Miss., Gov. Barbour attended the University of Mississippi, where he received his JD in 1973. Governor Barbour resides in Yazoo City with his wife Marsha. They have two sons and six grandchildren.

RGA Giving History: Executive Roundtable

2016: \$25,000; 2015: \$25,000; 2014: \$25,000; 2013: \$25,000



Dr. Robert Behar
Chairman of the Board and CEO
North Cypress Medical Center

Dr. Robert A. Behar is the founder, Chairman of the Board and Chief Executive Officer of North Cypress Medical Center. A true visionary, Dr. Behar wanted to develop a hospital with state-of-the-art equipment and amenities that truly put its patients and physicians first. In this capacity he oversaw the development of the hospital and the professional buildings. He also chairs the Central Committee for Operational Review and through this coordinates all operations at North Cypress Medical Center.

A native of Chicago, Dr. Behar graduated with honors from the University of Chicago and received his Doctorate of Medicine from the University of Chicago's Pritzker School of Medicine. He went on to complete his internship at Northwestern University and his residency in Radiation Oncology at Stanford University, where he was also Chief Resident and the American Cancer Society Fellow in Clinical Research Oncology. Dr. Behar went into private practice in Florida, where he served on the faculty of the University of Miami Medical School. He relocated to Houston where he formed Western Radiation Oncology Associates, a practice that has been successful in starting five Cancer Centers including the North Cypress Cancer Center. North Cypress Cancer Center is the first and only Cancer Center in the area to perform both High Dose Rate Brachytherapy and Stereotactic Cranial and Body Radiosurgery. Dr. Behar is one of a select group of physicians who have been trained in Body Radiosurgery at the Karolinska Institute in Stockholm, Sweden.

Fluent in both English and Spanish, Dr. Behar is an international lecturer and a published author. He has published studies in such Peer Review Journals as Cancer, Surgery and the International Journal of Radiation Oncology on his specialty interests, which include Head and Neck Cancer, Lymphoma, Thyroid Cancer, Prostate Cancer and Brain Tumors.

Despite his many administrative duties, Dr. Behar still sees patients daily.

RGA Giving History: Capital Campaign

2015: \$100,000 2013: \$100,000

John Bode
President and CEO
Corn Refiners Association

John Bode is the President and CEO of the Corn Refiners Association (CRA). He joined the CRA in 2013, after 30 years of experience as a lawyer/lobbyist in Washington, DC. Prior to private practice, John served on the

Senate Agriculture Committee staff and held three Presidential appointments at the U.S. Department of Agriculture, where he was responsible for approximately one-half of the USDA budget. John testified before Congress over 70 times and oversaw development of approximately 90 proposed and final rules. A widely recognized speaker on food law and policy, John has been involved in every significant change in federal food law over the past 25 years. He earned a bachelor's degree from the University of Oklahoma and a Juris Doctor from George Mason University School of Law.

Corn Refiners Association RGA Giving History: Corporate Roundtable Member
2016: \$20,000



Gregory Cappelli
Director & CEO
Apollo Education Group

Gregory Cappelli serves as Chief Executive Officer of Apollo Education Group and Founder and Chairman of Apollo Global. AEG owns and operates colleges, universities and training institutions on six continents serving hundreds of thousands of students and more than one million graduates globally. Before joining Apollo Education Group in 2007, Mr. Cappelli spent ten years as a research analyst for Credit Suisse, where he served as Managing Director and Senior Research Analyst and founded the Credit Suisse Global Services Group.

Mr. Cappelli has authored thousands of pages of research on the higher education industry, and is responsible for raising capital and bringing public dozens of companies in the education and business services industries. Prior to Credit Suisse, Mr. Cappelli held the position of Vice President and Senior Research Analyst at ABN AMRO.

Mr. Cappelli received his Bachelor of Arts in Economics from Indiana University and his Master of Business Administration from the Brennan School of Business at Dominican University. Mr. Cappelli serves on the Board of Governors of the Boys and Girls Clubs of America and the Board of Trustees for Dominican University. He also serves on the Board of the Committee for Economic Development, and is a past long-time board member of Everybody Wins!, New York.

Apollo Education Group RGA Giving History: Corporate Cabinet Member
2016: \$100,000; 2015: \$100,000; 2014: \$100,000; 2013: \$100,000



Adrian Chapman
President & CEO
Washington Gas

Adrian P. Chapman is President & Chief Operating Officer of WGL Holdings, Inc., and Washington Gas. He is responsible for all aspects of the regulated utility including operations, customer service, engineering, construction, field operations, safety, rates, gas acquisition, information technology and human resources activities. He serves on the board of directors for several wholly owned subsidiaries of WGL Holdings, Inc. Prior to being elected President and COO on October 1, 2009, Mr. Chapman served as the Vice President of Operations, Regulatory Affairs & Energy Acquisition for Washington Gas. He has worked for Washington Gas for 34 years in various capacities including Manager of Interruptible Customer Sales, Manager of Economic Analysis and Director of Regulatory Affairs.

Mr. Chapman is on the Board of Directors of the Southern Gas Association, is a member of the Leadership Council of the American Gas Association and past chair of the AGA Rate and Strategic Issues Committee. He is also a member of the Board of Directors of the Virginia Early Childhood Foundation, the Community Foundation of Northern Virginia, the Governor of Maryland's Workforce Investment Board and past Chairman

of the Board of LEAD Virginia and a graduate of the LEAD Virginia Class of 2006, a statewide leadership program. Mr. Chapman is also the Goodwill of Greater Washington Board Chair and past Chairman of the Board of Directors of the Fairfax County Virginia Chamber of Commerce.

He received his Bachelor of Arts degree in Economics from the College of William and Mary in Virginia and his Master of Arts degree in Economics from George Mason University.

Washington Gas RGA Giving History: Corporate Roundtable Member
2016: \$10,000



Jeffrey Coors
President and CEO
Golden Technologies Company Inc.

Jeffrey H. Coors serves as the President and Chief Executive Officer of Golden Technologies Company Inc., a developer of biodegradable plastics, and served as Chief Executive Officer and President of Graphic Packaging International Corporation from 1992 to 2003. Previously, Jeff served as an Executive Vice President of the Adolph Coors Company from 1991 to 1992 and its President from 1985 to 1989, as well as at Coors Technology Companies as its President from 1989 to 1992. He served as Executive Chairman of GPI Holding Inc., a subsidiary of Graphic Packaging Holding from 2003 to 2006. He serves as a Trustee of Hillsdale College.

RGA Giving History: Executive Roundtable
2016: \$25,000; 2015: \$25,000; 2014: \$25,000; 2013: \$25,000



Joe Craft
President & CEO
Alliance Resource Partners, LP

Joe Craft is president, chief executive officer and a director of Alliance Resource Partners, L.P. (ARLP), the fifth largest coal producer in the eastern United States, and also president, chief executive officer and Chairman of the Board of ARLPs General Partner, Alliance Holdings GP, L.P. (AHGP), both of which are publicly traded Master Limited Partnerships trading on the NASDAQ.

Under Crafts leadership, ARLP earned a Standard & Poors ranking of No. 39 out of 10,000 companies for total return to investors during the last 10 years. On a similar performance track, Alliance Holdings GP, L.P. (AHGP) has also increased unit holder distributions.

Craft has served in various industry leadership positions and is currently serving as a member of the Board of Trustees for The University of Tulsa, a director for Bank of Oklahoma, and Tulsa Community Foundation. He was inducted into the City of Tulsa Hall of Fame in 2007 in June 2008, Ernst & Young recognized Craft as Entrepreneur of the Year for the Southwest Region in the Energy, Chemical and Mining category. In 2009, he was inducted into The University of Tulsa's Business Hall of Fame as an Outstanding Business Leader. In 2010, Mr. Craft was inducted into the Gatton College of Business and Economics Alumni Hall of Fame and the University of Kentucky's Hall of Distinguished Alumni, the highest recognition bestowed by the university on graduates for their professional accomplishments.

Mr. Craft holds a Bachelor of Science degree in Accounting and a Juris Doctorate degree from the University of Kentucky. Mr. Craft also is a graduate of the Senior Executive Program of the Alfred P. Sloan School of Management at Massachusetts Institute of Technology.

RGA Giving History: Capital Campaign
2016: \$250,000; 2015: \$285,000; 2014: \$25,000; 2013: \$25,000



Bruce Culpepper
US Country Chair & President
Shell Oil Company

Bruce was appointed U.S. Country Chair and President of Shell Oil Company in April 2016.

In this role, he is involved in engaging with public, private, media and non-governmental leaders on a wide range of energy policy issues. He is charged with establishing and advocating for innovative, industry-leading solutions for securing safe, stable and sustainable energy sources. Bruce is also accountable for coordinating and aligning the various U.S. businesses to ensure delivery of the country strategy.

He graduated with honors from the University of Alabama in 1981 with a Bachelor of Science in Human Resources Management. Shortly thereafter, he began his 30 plus year career with Shell at the Norco Manufacturing Complex in Louisiana. Since then, he has served in a number of Upstream and Downstream leadership positions of increasing responsibility and scope -- both internationally and in the United States. Bruce has also led Regional Coordination for Shell in the Americas and currently oversees corporate reputation initiatives and social investment programs in the United States.

Bruce is an avid outdoorsman with a keen interest in land and water conservation. He is a board member of the Greater Houston Partnership, the United Way of Greater Houston, the Texas Parks and Wildlife Foundation and the Congressional Sportsmen's Foundation. He also volunteers for a number of other organizations.

Bruce lives in Houston with his wife, Marguerite. They have two children: a daughter, Ashley, and a son, Addison.

Shell RGA Giving History: Corporate Cabinet Member
2016: \$100,000; 2015: \$100,000 2014: \$100,000; 2013: \$100,000

Nick Deluliis
President and CEO
CONSOL Energy

Nicholas J. Deluliis has 25 years of experience with the company and in that time has held positions of President, Chief Operating Officer, Senior Vice President of Strategic Planning, and earlier in his career various engineering positions. He was a Director, President and Chief Executive Officer of CNX Gas Corporation from its creation in 2005 through 2009. He was appointed a director and elected Chairman of the Board of the general partner of CNX Coal Resources, LP effective March 16, 2015. Mr. Deluliis is a member of the board of directors of the University of Pittsburgh Cancer Institute, the Center for Sustainable Shale Development, and the Allegheny Conference on Community Development. Mr. Deluliis is a registered engineer in the Commonwealth of Pennsylvania, and a member of the Pennsylvania bar. He is also a member of the Pittsburgh Penguins Foundation.

CONSOL Energy RGA Giving History: Corporate Cabinet Member
2016: \$100,000; 2014: \$350,000; 2013: \$250,000



Anne Dickerson
Director
The Paul E. Singer Family Office

Annie serves as Philanthropy/Policy/Strategic Development for Paul Singer and advises him on all political giving decisions. Annie has worked for many years fundraising for political and charitable causes. She hails from Michigan and is the proud mother of two boys. Annie served as the Finance Director for the Giuliani for President Campaign and the Pioneer and Ranger Director for the Bush 2004 Campaign. In addition, she served as Chief of Staff to the Ambassador of

Switzerland, Mercer Reynolds, from 2001-2003.

Paul Singer RGA Giving History: Capital Campaign
2016: \$750,000; 2015: \$1,500,000; 2014: \$1,375,000; 2013: \$1,250,000



Tom Fanning
Chairman, President & CEO
Southern Company

Thomas A. (Tom) Fanning has been chairman, president and CEO of Southern Company since 2010. Under Fanning's leadership, Southern Company is focused on continually finding better ways to serve customers and communities with clean, safe, reliable and affordable energy.

With more than 35 years of experience at Southern Company, Fanning also serves as chair of the Federal Reserve Bank of Atlanta and holds senior positions in numerous business and public policy organizations, making him an internationally respected voice on issues ranging from energy innovation and economic growth to

cybersecurity.

Fanning is a passionate proponent of a common-sense national energy policy based on developing the full portfolio of energy resources. As such, Southern Company is the only U.S. energy provider investing in nuclear, 21st century coal, natural gas, renewables and energy efficiency. Through its subsidiaries, Southern Company is leading America's nuclear renaissance by constructing two state-of-the-art units in Georgia, building an innovative coal gasification facility in Mississippi and has added or announced more than 4,000 megawatts of renewable energy since 2012. Following the completion of its merger with Southern Company Gas (formerly AGL Resources), in July 2016, Southern Company now serves 9 million electric and gas utility customers across the United States.

Building on a legacy of robust, proprietary research and development, Fanning also has challenged Southern Company's 32,500 employees to build the future of energy and develop real solutions that improve peoples' lives.

Fanning says of Southern Company's mission: "In everything we do, our goal is to provide people with ways to better meet their economic challenges, build better communities and seek a better future for their children."

Southern Company RGA Giving History: Corporate Cabinet Member
2016: \$150,000; 2015: \$100,000; 2014: \$225,000; 2013: \$100,000



Terry Forcht
Chairman & CEO
Forcht Group of Kentucky

Forcht Group of Kentucky's guiding philosophy is the vision of the corporation's founder, Terry E. Forcht. Few people have the drive and determination to structure a company from the ground up like Mr. Forcht. Terry was born and raised in Louisville, KY and graduated from Shawnee High School. He went on to earn his bachelor's degree and Juris Doctorate from the University of Louisville, and then an MBA from the University of Miami, Florida. Shortly thereafter, Terry moved his family to Corbin, KY and began teaching classes at Cumberland College (now University of the Cumberlands). He subsequently

founded his own law practice in Corbin.

In 1972, Terry was appointed to the board of directors of Corbin Deposit Bank and Trust Company. As his interest in community banking grew, Terry and a group of investors founded Tri-County National Bank in 1985 with \$1.5 million in assets. As a testament to Terry's business acumen, that one community bank has grown to banking centers in Kentucky counties with over \$1 billion in total assets.

While banking may be the foundation upon which Terry Forcht built the Forcht Group of Kentucky, his holdings have expanded into insurance, broadcasting, publishing, web design, technology services, retail, equine, and construction.

RGA Giving History: Lapsed Capital Campaign
2015: \$500,000



Ben Fowke
Chairman, President & CEO
Xcel Energy

Ben Fowke is chairman of the board, president, and chief executive officer (CEO) of Xcel Energy. He previously served as president and chief operating officer (COO) with responsibility for overall corporate operations as well as Xcel Energy's four operating companies, which do business in eight states.

Prior to being named president and COO in 2009, Fowke held a variety of executive positions at the company, including vice president and chief financial officer (CFO) and vice president and CFO of Energy Markets, where he was responsible for the financial operations of the company's commodities trading and marketing business unit. Prior to the 2000 merger of Northern States Power Co. and New Century Energies (NCE) to form Xcel Energy, he was a vice president in the NCE Retail business unit.

Prior to working with Xcel Energy, Fowke served 10 years with FPL Group, Inc., where he held various management positions. He has also held positions outside the energy industry with DWG Corp. and KPMG. He currently serves on the board of directors of the Edison Electric Institute, Nuclear Energy Institute, Energy Insurance Mutual, and Institute of Nuclear Power Operations. In the community, Fowke serves on the board of directors of the Minnesota Business Partnership and Greater MSP and is an advisory board member of the Metropolitan Economic Development Association.

Fowke earned a Bachelor of Science degree in finance and accounting from Towson University and obtained his CPA in 1982.

Xcel Energy RGA Giving History: Corporate Cabinet Member
2016: \$100,000; 2015: \$100,000; 2014: \$100,000; 2013: \$100,000



Foster Friess
Founder
Friess Associates

Born in Rice Lake, Wisconsin in 1940, Foster Friess is a first-generation college graduate. At the University of Wisconsin, Foster earned a degree in business administration, served as president of his fraternity won the heart of Lynnette Estes, whom he married in 1962. Two sons, two daughters, and fourteen grandchildren followed.

Lacking enthusiasm about the prospects of being drafted as a private first class foot soldier, Foster enrolled in the Reserves Officer Training Corp at the University of Wisconsin. He trained as an Infantry Platoon Leader and served as an Intelligence Officer for the First Guided Missile Brigade in El Paso, TX.

In 1974, Foster and Lynn launched Friess Associates. The firm's flagship, the Brandywine Fund, averaged 20 percent annual gains in the 1990s, causing Forbes magazine to name it one of the decade's top mutual funds. Amidst this professional success, Foster says that his personal life struggled. In October of 1978, Foster says, "I did one of those 'born again' things and invited Jesus to become the 'Chairman of the Board; of my life," a decision to which he credits all subsequent successes, including those which saw the firm grow to a \$15 billion portfolio and his personal relationships restored.

Foster has devoted significant resources to philanthropy. In 1999, the "Champ" himself awarded Foster the Muhammad Ali Humanitarian Award, and in 2000, at the National Charity Awards Dinner in Washington, D.C. Foster was named the "Humanitarian of the Year," following in the footsteps of Coretta Scott King, Bob Hope, President George H.W. Bush, and Lady Bird Johnson. In 2009, Foster received the "Benefactor of the Year" Paul Weyrich Award. In 2010, he received the "Spirit of the Children Award," given annually to Childhelp supporters who have generously given their time and good fortune to children's causes.

From supporting families of disabled children in Jackson, Wyoming, to assisting victims of Hurricane Katrina and the Haitian earthquake, Lynn and Foster engage in a wide scope of philanthropic activities.

RGA Giving History: Executive Roundtable
2016: \$81,131; 2015: \$72,500; 2014: \$25,000; 2013: \$25,000



Andrés Gluski
President & CEO
AES Corporation

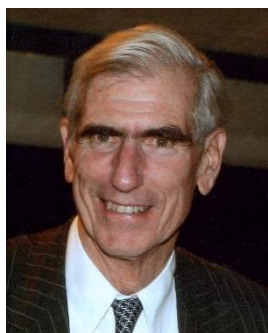
Named President and CEO of AES in September 2011, Andrés implemented a new strategy of focusing and growing the company where it has a clear competitive advantage. AES exited 11 markets, reduced overhead costs by one-third and accelerated its growth investments as a result. The company currently has more than 6,000 MW under construction, the largest construction program in the company's history, as well as a strong pipeline of development projects. AES is one of the world's largest Independent Power Producers with 35,000 MW of capacity from a mix of fuel sources, including renewables and thermal generation, and has more than 10 million distribution customers. The company is a world leader in the use of lithium ion batteries for energy storage and grid stability with more than 80 MW in operation, 70 MW under construction and 100 MW awarded and pending construction.

Under Andrés' leadership, first as COO and currently as CEO, AES' operational excellence was recognized with an unprecedented four of the last seven International Edison Awards given by the Edison Electric Institute for innovation and operational improvements. AES also was named one of America's Safest Companies by EHS Today Magazine. Andrés established sustainability and corporate social responsibility goals that resulted in

AES' first time inclusion in the Dow Jones Sustainability Index for North America and designation as one of the World's Most Ethical Companies for two years in a row by the Ethisphere® Institute. Prior to his tenure as COO, Andrés served as President for Latin America and CEO of AES Gener in Chile and La Electricidad de Caracas in Venezuela. Andrés held senior positions in banking, telecom, multilaterals and the public sector before joining AES in 2000.

Andrés is a magna cum laude graduate of Wake Forest University and earned his MA and PhD in economics from the University of Virginia. He has been invited to serve as an expert witness at US Congressional hearings on the subject of energy policy and Latin America. In 2012, he was named International CEO of the year by Latin Trade Magazine and he currently serves on President Obama's Export Council, the US-Brazil CEO Forum and the US-India CEO Forum. He is a member of the Board of The AES Corporation and Waste Management and is Chairman of Brasiliana in Brazil. He is also Chairman of the Americas Society/Council of the Americas, and Director of the Edison Electric Institute and the US-Philippines Society.

AES Corporation RGA Giving History: Corporate Council Member
2016: \$25,000; 2015: \$50,000; 2014: \$25,000; 2013: \$25,000



C. Boyden Gray
Partner
Boyden Gray & Associates

Ambassador C. Boyden Gray is the founding partner of Boyden Gray & Associates, a law and strategy firm in Washington, D.C., focused on constitutional and regulatory issues.

Mr. Gray worked in the White House for twelve years, first as counsel to the Vice President during the Reagan administration and then as White House Counsel to President George H.W. Bush. In the Reagan administration, he was Counsel to the Presidential Task Force on Regulatory Relief, for which he wrote the original Executive Order 12291 outlining White House, OMB, and cost-benefit review of regulations (later renumbered as current EO 12866). In the George H.W. Bush Administration, Mr. Gray was in charge of judicial selection and was also instrumental in the enactment of the Clean Air Act Amendments of 1990, the Energy Policy Act of 1992, and a cap-and-trade system for acid rain emissions. In 1993, he received the Presidential Citizens Medal. Under President George W. Bush, Mr. Gray was U.S. Ambassador to the European Union and U.S. Special Envoy to Europe for Eurasian Energy.

Mr. Gray practiced law for 25 years at the law firm of Wilmer, Cutler & Pickering and was chairman of the Administrative Law and Regulatory Practice Section of the American Bar Association from 2000 to 2002. He is an adjunct professor at Antonin Scalia Law School and a former adjunct professor at NYU Law School (teaching energy and environmental law). Mr. Gray is on the Board of Directors of the Atlantic Council, the Federalist Society, Reason Foundation, and the Trust for the National Mall.

Mr. Gray earned his A.B. magna cum laude from Harvard, where he was an editor of the *Crimson*, and his J.D. with high honors from the University of North Carolina at Chapel Hill, where he was editor-in-chief of the *Law Review*. Mr. Gray served in the United States Marine Corps, and after law school, he clerked for Earl Warren, Chief Justice of the United States Supreme Court.

RGA Giving History: Executive Roundtable
2016: \$65,000; 2015: \$50,000; 2014: \$50,000; 2013: \$25,000



Anne Dias Griffin
Managing Partner
Aragon Global Management

A 1997 Harvard MBA graduate, Anne Dias Griffin founded Aragon Global Management with seed money from Julian Robertson. Aragon invests in Media, Technology, and Telecommunications companies around the world. Her \$160 million-asset hedge fund benefits from her experience at Goldman Sachs, Viking Global and Soros Fund Management. Dias Griffin is also a patron of the arts and is a trustee of the Chicago Symphony Orchestra and New York's Whitney Museum. In 2006, she donated \$19 million to the Art Institute of Chicago.

Dias Griffin was born in France. She graduated Phi Beta Kappa with an undergraduate degree from the Georgetown School of Foreign Service in 1992.

RGA Giving History: Lapsed Executive Roundtable
2010: \$25,000



Diane M. Hendricks
Chairman of the Board and Founder
ABC Supply Co. Inc.

Diane M. Hendricks is chairman of ABC Supply Co. Inc., the company she co-founded with her late husband, Ken Hendricks. Beloit, Wis.-based ABC Supply is the largest wholesale distributor of roofing in the United States and one of the nation's largest distributors of siding, windows and other select exterior building products. The company has been the recipient of seven consecutive Gallup Great Workplace Awards, which honors the most engaged and productive workforces in the world.

Diane also has controlling interest in Hendricks Holding Co., which includes an extensive and diverse collection of domestic and international companies in the insurance, construction, manufacturing, recycling, transportation and logistics, pharmaceutical research, and other business sectors. Diane also is a developer, and Hendricks Holding Company's portfolio includes more than 25 million square feet of commercial real estate located throughout the United States.

With a strong commitment to civic projects and her conservative beliefs, Diane is a major supporter of economic development and education in her native Wisconsin, including underwriting the Wisconsin Eye Public Affairs Network, the first privately funded public affairs broadcast network.

Diane has served as a director at Blackhawk Bank, is a trustee of Beloit College and serves on the boards of various other local and state organizations. In 2007, Beloit College presented her an honorary doctorate degree for her contributions to civic and business life in the community.

The Hendricks family includes seven children – Kendra, Kim, Kathy, Kevin, Brent, Kara and Konya – and 17 grandchildren.

RGA Giving History: Executive Roundtable
2016: \$25,000; 2015: \$25,000; 2013: \$25,000

Glenn Kellow
President and CEO
Peabody Energy

Glenn Kellow is President and Chief Executive Officer of Peabody Energy. He was named CEO-elect and joined the company's board of directors in January 2015 and appointed President and Chief Executive Officer in May 2015. Since joining Peabody in September 2013, Mr. Kellow has led an operational team that has significantly improved safety, productivity and costs, while also overseeing corporate strategy, marketing and business development.

Mr. Kellow has worked across a broad range of industries spanning three decades. Over a 28-year career with BHP Billiton, he held multiple leadership posts on three continents. He most recently served as president of the multinational aluminum and nickel business with operations in South Africa, Australia, Mozambique and Colombia. Mr. Kellow has held a number of executive, operating and financial positions in the coal, copper, base metals, steel and petroleum sectors in the United States, Australia and Chile.

Mr. Kellow is a director and executive committee member of the World Coal Association, U.S. National Mining Association and the International Energy Agency Coal Industry Advisory Board. He is the former Chairman of Worsley Alumina in Australia, Chairman of Mozal in Mozambique and Chairman of the global Nickel Institute. In addition, he is a past member of the executive committee of the Western Australian Chamber of Minerals and Energy and the advisory board of the Energy and Mining Institute of the University of Western Australia.

He holds a master's degree in business administration and a bachelor's degree in commerce from the University of Newcastle in Australia. He completed the advanced management program of the Wharton Business School and is a Fellow of CPA Australia. Mr. Kellow was awarded an Honorary Doctorate in Science from South Dakota School of Mines & Technology and the Alumni Award for International Leadership from the University of Newcastle.

Peabody Energy RGA Giving History: Corporate Cabinet Member
2016: \$75,000; 2015: \$75,000; 2014: \$125,000



Tom Kuhn
President & CEO
Edison Electric Institute

Tom Kuhn is President of the Edison Electric Institute, the association that represents all U.S. investor-owned electric companies. EEI's members provide electricity for 220 million Americans, operate in all 50 states and the District of Columbia, and directly employ more than 500,000 workers. In addition, EEI has 70 international electric companies as International Members, and 270 industry suppliers and related organizations as Associate Members. Mr. Kuhn joined the Institute in 1985 as executive vice president, was named chief operating officer in 1988, and elected president in 1990.

Prior to joining EEI, Mr. Kuhn was president of the American Nuclear Energy Council, which subsequently merged with the Nuclear Energy Institute. The Council represented virtually all of the companies in the commercial nuclear power industry. He joined the Council in 1975 as vice president, government affairs, and became president in 1983.

From 1972 to 1975, Mr. Kuhn headed the energy section of the investment banking firm, Alex Brown and Sons. Prior to that, from 1970 to 1972, he was White House Liaison Officer to the Secretary of the Navy.

Mr. Kuhn received a BA in Economics in 1968 from Yale University, served as a Naval Officer following his graduation, and received an MBA in 1972 from George Washington University. He completed the Stanford

University Graduate School of Business Senior Executive Program in 1989.

Mr. Kuhn served on the Secretary of Energy's Advisory Board and the Board of the U.S. Chamber of Commerce. He currently serves on the Boards of the Alliance to Save Energy, the United States Energy Association, the Electric Drive Transportation Association, and the American Council for Capital Formation. He is Chairman-Emeritus of the Committee of 100 of the U.S. Chamber of Commerce, Chairman-Emeritus of the American Society of Association Executives (ASAE), and past-chairman of the Alliance to Save Energy, the ASAE/Key Industry Association Committee, and the Trade Association Liaison Council.

Mr. Kuhn is Chairman-Emeritus of the National Multiple Sclerosis Society as well as the National Capital Chapter. He currently serves on the Board of the U.S. Navy Memorial Foundation. From 2006 to 2008, Mr. Kuhn served on the Board of the National Park Foundation. Mr. Kuhn was awarded the Bess Goodman Humanitarian Award in 2000. He served as 1992 and 1997 chairman of the Associations Division, United Way Campaign, and chairman of the 1996 through 1998 National Alliance to End Homelessness Awards dinners.

Mr. Kuhn was chosen as Association Executive of the Year 2000 by Association TRENDS magazine. He was the recipient of The Energy Daily's 2000 Public Policy Leadership Award. He received the Alliance to Save Energy's 2004 Chairman's Award. Mr. Kuhn also received the 2009 ASAE/Center for Association Leadership's Key Award. He is the recipient of the Fund for American Studies (TFAS) 2014 Congressional Scholarship Award. In September 2015, Mr. Kuhn was honored as the 2015 Trade Association CEO of the Year. Presented by CEO Update, the award recognizes excellence in trade associations and professional societies.

EERI RGA Giving History: Corporate Cabinet Member
2016: \$100,000; 2015: \$50,000; 2014: \$50,000; 2013: \$50,000

Curt Kulcon
Vice President, U.S. Public Sector
Microsoft

Curt Kulcon is Vice President of Microsoft Corp.'s U.S. Public Sector business vertical. He assumed this position in the summer of 2008, after leading the U.S. Federal business since August 2003. In his leadership responsibility, Curt is responsible for sales, contracting, citizenship and marketing efforts for the company's U.S. government, education, and public sector healthcare markets.

Kulcon has been with Microsoft for nearly 23 years. Prior to leading the Federal sales business, Kulcon was Federal Practice Manager for Microsoft Consulting Services. When he joined Microsoft, Kulcon was the company's first systems engineer assigned to work on the U.S. Department of Defense account, and worked closely with product groups to lead Microsoft's initial field efforts on security, encryption and standards initiatives.

Kulcon began his professional and technical career as an airman in the U.S. Air and was named "21st Air Force Freight Traffic Specialist of the Year." Kulcon left public service in 1983 to become a Systems Engineer for the Federal branch of NBI, Inc. before joining Microsoft in 1989 as a Senior Architectural Engineer.

Kulcon is on the USO Board of Governors, as well as the executive committee of the USO of Metropolitan Washington D.C. He also serves on the board of directors of the Thurgood Marshall College Fund, Northern Virginia Technology Council, National Guard Youth Foundation, and TechAmerica Public Sector. He has received numerous awards in recognition of his industry and civic contribution. These include Federal Computer Week's Fed 100 Award, Government Computer News' Industry Executive of the Year, the National Guard Youth Foundation Youth Challenge Award and the AFFIRM Leadership Award for Industry.

Microsoft RGA Giving History: Corporate Cabinet Members
2016: \$350,000; 2015: \$100,000; 2014: \$100,000; 2013: \$200,000

Trevor Lauer
President and COO
DTE Energy

Trevor F. Lauer is president and chief operating officer of DTE Electric, an electric utility serving 2.2 million customers in Southeastern Michigan and a subsidiary of DTE Energy (NYSE:DTE), a Detroit- based diversified energy company involved in the development and management of energy- related businesses and services nationwide. The DTE Energy portfolio includes a natural gas utility serving 1.2 million customers in Michigan, and non- utility energy businesses focused on power and industrial projects, natural gas pipelines, gathering and storage, and energy marketing and trading. As one of Michigan's leading corporate citizens, DTE Energy is a force for growth and prosperity in the 450 Michigan communities it serves in a variety of ways, including philanthropy, volunteerism and economic progress.

Lauer joined DTE Energy in 2005. Prior to his current position, Lauer was senior vice president of distribution operations. Prior to joining DTE Energy, Lauer was executive vice president at Pittsburgh- based Strategic Energy LLC, a nationwide energy supplier. He also worked in a variety of leadership and general management positions at Honeywell, Inc. in the Washington, D.C. area.

Lauer earned a Bachelor of Science degree in mineral economics from Pennsylvania State University and a master of business administration degree from the University of Maryland. He is a 2006 graduate of Leadership Michigan.

Lauer is active in the community and serves on several boards. He is a member and secretary of the Executive Committee for Ann Arbor SPARK, a trustee for Cranbrook and governor of the Cranbrook Institute of Science. He is a board member of the Detroit Regional Chamber Foundation, The Parade Company and the Associated Food & Petroleum Dealers Foundation. He also serves on the boards of the National Response Executive Committee and the AEIC Power Delivery Committee.

DTE Energy RGA Giving History: Corporate Board Member
2016: \$50,000; 2015: \$50,000; 2014: \$50,000; 2013: \$50,000



Frederic V. Malek
Founder and Chairman, Thayer Lodging, a Brookfield Company
RGA Finance Chairman & Executive Roundtable Chairman

Fred Malek is Founder and Chairman of Thayer Lodging, a Brookfield Company. Thayer has acquired over \$3 billion of hotel assets and has consistently earned top returns for investors.

In addition to his business activities, Mr. Malek served on and was Chairman of the Board of Visitors of West Point, and is currently Chairman of the Republican Governors Association Executive Roundtable, Finance Chairman of Republican Governors Association, Founder and Board Member of the American Action Network, Founder and Chairman of the American Action Forum, Chairman of the American Friends of the Czech Republic, and is a Board Trustee of Hampton University. He also serves on the Board of Directors of CB Richard Ellis and Dupont Fabros Technologies where he is lead director.

Previously in his business career, Mr. Malek was President and CEO of Marriott Hotels, President and CEO of Northwest Airlines, and Co-Chairman of CBRE. During his eight year tenure as president of Marriott Hotels profits quintupled, and the stock increased eight fold.

In addition to his business career, Mr. Malek has served as an advisor to four U.S. Presidents. He entered government as Deputy Undersecretary of the Department of Health, Education and Welfare. He later became Special Assistant to the President of the United States, and Deputy Director of the U.S. Office of Management

and Budget under Presidents Nixon and Ford. Mr. Malek advised President Reagan as a member of the executive committee of the President's Council on Cost Control, as a member of the President's Commission on Private Sector Initiatives, and as a member of the President's Council on Physical Fitness and Sports. He served President George H. W. Bush as Director of the 1988 Republican Convention, as Director of the 1990 Economic Summit of Industrialized Nations with the lifetime rank of Ambassador, and as Campaign Manager during 1992. Mr. Malek served as National Finance Chairman for the 2008 McCain Presidential Campaign, and served on Governor Mitt Romney's National Finance Committee in 2012.

Mr. Malek has been an active philanthropist. His philanthropy includes contributions for building the Malek Tennis Center at West Point; the O'Meara, Malek, Dawkins Class of 1959 Strength and Development Center at West Point; the Resnick-Malek Health Center in Aspen; and the Marlene and Fred Malek School of Health Professions at Marymount University. He also serves as one of two Co-Chairmen leading West Point's largest ever capital campaign, serves on the Board and Executive Committee of the Aspen Institute, and the American-Israel Friendship League.

Mr. Malek is a graduate of West Point and the Harvard Business School, and was an Army airborne ranger serving with a special forces (Green Beret) team in Vietnam. He resides with his wife in McLean, Virginia, and is the proud parent of two children and Grandfather of five. Besides family, his passions include biking, hiking, and cross country skiing.

RGA Giving History: Executive Roundtable; Finance Chairman
2016: \$76,751; 2015: \$57,633; 2014: \$50,000; 2013: \$25,000



Marlene Malek
Vice Chair
Friends of Cancer Research Board of Directors

Marlene Malek is Vice Chair of the Friends of Cancer Research (*Friends*) Board of Directors. *Friends* is an advocacy organization based in Washington, DC that drives collaboration among partners from every healthcare sector to power advances in science, policy, and regulation that speed life-saving treatments to patients. During the past 20 years, Friends has been instrumental in the creation and implementation of policies ensuring patients receive the best treatments in the fastest and safest way possible.

Previously, Ms. Malek served as Board President from 1996 to 2016 and was instrumental in the founding and establishment of *Friends*. As Vice Chair, Ms. Malek works to mobilize support for increased cancer research funding. In 1993, Ms. Malek received a Presidential Appointment to the Board of Trustees of the John F. Kennedy Center for the Performing Arts. She also serves on the Community Board at the Kennedy Center. In addition, Ms. Malek is an active member of the Collectors Committee at the National Gallery of Art and serves on the Board of Directors of the National Museum of Women in the Arts.

In the educational realm, she is Vice Chairman of the Board of Directors at Marymount University and was awarded Marymount University's "Mother Gerard Phelan Gold Medal," in honor of her outstanding contributions as a community volunteer and health care advocate. Past recipients include Nancy Reagan, Betty Ford, Lynda Bird Robb, Baroness Maria von Trapp and Clare Booth Luce. In addition, the Malek School of Health Professions at Marymount University is named in honor of Ms. Malek and her husband Frederic V. Malek, for their service and commitment to the institution and cancer research.

Ms. Malek has worked as a home care volunteer for Hospice, where she has provided physical and emotional support to terminally ill cancer patients and their families. In 1991, she received a Presidential appointment to the National Cancer Advisory Board. Sponsored by the National Cancer Institute, she initiated the Breast Cancer Education Summits, which were implemented at cancer centers across the country. Currently, Ms. Malek serves on the Board of Directors of Duke University Comprehensive Cancer Center where she received

the “Shingleton Award” for service on the Board. Additionally, she is a member of the Advisory Council of the George and Barbara Bush Endowment for Innovative Cancer Research at the MD Anderson Cancer Center in Houston, Texas. Ms. Malek is also a member of C-Change (formerly the National Dialogue on Cancer) and the Cancer Leadership Council at the Mayo Clinic in Rochester, Minnesota. Malek was also honored by Washingtonian magazine as a Washingtonian of the Year.

Marlene Malek, married to Frederic V. Malek, Chairman of an investment-banking firm, resides in McLean, Virginia. They have two grown children.

John Minge
Chairman and President
BP America, Inc.

John Minge is the Chairman and President of BP America Inc., where he is responsible for providing leadership and oversight to BP’s U.S. businesses, which are involved in oil and gas exploration and production, refining, chemicals, supply and trading, pipeline operations, shipping, and alternative energy. Prior to assuming this role, John was the Regional President of BP Exploration (Alaska) Inc., where he was responsible for BP’s oil and gas exploration, development, and production activities in Alaska, as well as its interests in the trans-Alaska oil pipeline.

During his 32-year career with BP, John has held various executive and engineering posts around the globe. He has served as President of BP Indonesia, as Head of BP’s Asia Pacific Unit, and as President of exploration and production for Vietnam and China. For the past six years, he has served on the BP America Board of Directors.

John started his BP career in the Gulf of Mexico as a drilling engineer. He holds a Bachelor of Science degree in mechanical engineering from Washington State University.

John is a member of the API Board and Executive Committee, a member of the National Petroleum Council, and a Director of the National Association of Manufacturers. He is also heavily involved with his alma mater, WSU, where he serves on the Board of Governors and on the College of Engineering and Architecture Executive Leadership Board.

He is married to Jackie and has two children, David and Emma.

BP America RGA Giving History: Corporate Cabinet Member
2016: \$200,000; 2015: \$100,000; 2014: \$100,000; 2013: \$100,000

Jack Oliver
Senior Policy Advisor
Bryan Cave

Jack Oliver founded Bryan Cave Strategies in 2005 and currently serves as Senior Policy Advisor. Oliver also serves as a Senior Advisor to Barclays Capital (formerly Lehman Brothers) providing senior relationship management for top clients across investment banking, capital markets, and private wealth management. A native Missourian, Oliver has worked at the highest level of national and Missouri state politics, distinguishing himself as a dominant force in campaign fundraising.

During the 2004 presidential campaign, he served as an advisor and strategist for the Bush-Cheney ’04 presidential campaign. As National Finance Vice-Chairman for Bush-Cheney ’04 and Victory 2004, Oliver managed the campaign’s \$240 million national finance plan. During the campaign, Time magazine described Oliver as “the man largely responsible for what is being heralded as the most formidable money machine in modern political history.”

Previously, he served as Deputy Chairman of the Republican National Committee, a prominent role that required him to oversee all the day-to-day operations of the 2002 congressional campaigns. Under Oliver's leadership, the Republicans made historic mid-term gains in the House and Senate. Oliver also served as the National Finance Director for then-Gov. George W. Bush's 2000 presidential campaign and managed a fundraising effort in the primary and general elections that shattered all previous presidential fundraising records.

Before joining the Bush campaign in 1999, Oliver served in various political, financial and managerial roles in the campaign and congressional offices of Sen. John Ashcroft, Sen. John Danforth, Sen. Kit Bond, Congressman Jim Talent, Congressman Bill Emerson as well as the Missouri Republican Party.

Oliver was raised in Cape Girardeau and St. Louis, where he still resides.

RGA NFC Statesmen:

Raised \$1,100,000 in 2016 for the RGA

Larry Pack
CEO
Stonerise Healthcare

Larry, a certified public accountant in West Virginia, is the managing member of Stonerise Healthcare, the parent company that owns and operates fifteen skilled nursing and rehabilitation facilities in West Virginia. Stonerise Healthcare was founded in 2009 and now employs approximately 2000 people statewide.

Pack has been dynamically involved with the nursing home profession for nearly three decades. He previously owned and operated six other health care facilities throughout West Virginia. As a certified public accountant, Larry began his career at Herman & Cormany where he worked for 13 years. He continued his accounting career as a partner in the Pack Lambert & Burdette firm for 16 years (the firm later merged with Suttle and Stalnaker), during which time he worked with various entities providing tax, accounting and consulting services.

Pack is a graduate of West Virginia Institute of Technology (B.S., 1979). He has been a career-long member of the West Virginia Board of Accountancy, the American Institute of Certified Public Accountants and the West Virginia Society of CPAs. Within the healthcare industry, Pack served as a board member of West Virginia Health Right, and he is the present treasurer for the West Virginia Health Care Association. Privately, Pack is a member of the Bible Center Church Finance Committee.

Stonerise Healthcare RGA Giving History: Corporate Statesmen Member
2016: \$250,000

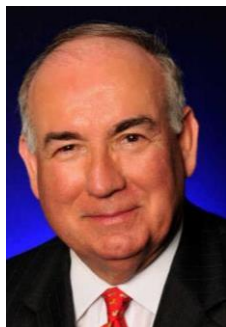


Tim Phillips
President
Americans for Prosperity

Tim Phillips is the president of Americans for Prosperity. Americans for Prosperity (AFP) has enjoyed rapid growth, going from nine state chapters in January of 2006 to 36 state chapters with fulltime staff on the ground, with more than 3.2 million grassroots activists in 50 states, who are fighting for free-market principles and policies at the state, national, and local levels.

Tim is a veteran political strategist and one of the nation's premier grassroots organizers with 28 years of experience, including presidential, gubernatorial and congressional races, as well as state legislative, local and issue-advocacy campaigns. In 1992, Tim managed U.S. Rep. Bob Goodlatte's (R-VA) first congressional campaign and later served as Rep. Goodlatte's chief of staff on Capitol Hill for four years. In 1997, Tim helped

found Century Strategies, one of the nation's leading public affairs, political consulting and public relations firms. He was named a "Rising Star in Politics" in 1998 by Campaigns and Elections Magazine. In 2012, Tim was named one of Politico's top 25 public policy players. Tim and his wife, Julia, have been married for 30 years, and are the proud parents of four children.



Alec Poitevint
Chairman of the Board and President
SEM Minerals, Inc.

A successful businessman and long-time Republican Party official, Alec Poitevint served as chair of the 2012 Republican National Convention, treasurer of the Republican National Committee from 1997 to 2001 and member of the National Committee from 1989 to 2012. He also served as chair of the Georgia Republican Party when Republicans captured the governor's office for the first time in 134 years. A member of numerous corporate boards, Poitevint was named chair of the board of the Georgia Ports Authority in 2010 and serves as chair and president of Southeastern Minerals, Inc. and its affiliated companies. Poitevint first joined the International Republican Institute's Board of Directors in 1992 and served until 1997; he rejoined the board in 2001.

RGA Giving History: Executive Roundtable
2016: \$25,000; 2015: \$10,000; 2014: \$10,000



Doreen Poitevint
Partner
Stiles Apartments

Appointed by Governor Sonny Perdue in January 2004, Doreen Poitevint is a partner in Stiles Apartments and A.B. Stiles Enterprises in Athens, Ga. She currently serves on the Board of the Decatur County Library Foundation and is a past member of the Executive Committee of the Bainbridge College Foundation and the executive boards of the Decatur County Library and the Southwest Georgia Regional Library. A former teacher in DeKalb County and Decatur County, Regent Poitevint previously served as Public Education Chairman for the American Cancer Society, President of the Bainbridge Book Club and President of the Decatur County Friends of the Library. She also is a past Director and member of the Executive Committee of the Friends of the Library USA and served as a member of the Department of Technical and Adult Education Commissioner's External Advisory Committee for Statewide Public Libraries. Regent Poitevint earned her undergraduate degree, a master's degree in education and an education specialist degree from the University of Georgia. Regent Poitevint resides in Bainbridge, where she is a member of First Presbyterian Church. She represents the Second Congressional District on the Board of Regents.



Patti Poppe
President & CEO
CMS Energy

Patricia K. Poppe is President and Chief Executive Officer of CMS Energy and its principal subsidiary, Consumers Energy, which serves 1.8 million electric customers and 1.7 million natural gas customers. The company has annual revenues of \$6.1 billion, assets totaling \$18.6 billion and 7,300 employees. She was elected to this position in July 2016.

Poppe most recently served as Senior Vice President of Distribution Operations, Engineering and Transmission. She was responsible for engineering, maintenance and operations of the electric and natural gas delivery systems.

Prior to that, Poppe served as Vice President of Customer Experience, Rates and Regulation. She joined Consumers Energy in January 2011 as Vice President of Customer Operations. Previously, Poppe served as a Power Plant Director at DTE Energy. Prior to joining DTE Energy, Poppe held a variety of plant management positions in the automotive industry.

Poppe earned a master's degree in management from the Stanford University Graduate School of Business and received a bachelor's degree and master's degree in industrial engineering from Purdue University.

*CMS Energy RGA Giving History: Lapsed Corporate Board Member
2015: \$50,000; 2014: \$50,000; 2013: \$50,000*



Scott Prochazka
President & CEO
CenterPoint Energy

Prochazka joined CenterPoint Energy when it became a stand-alone company in 2002. He has broad knowledge and experience in utility operations, finance and strategic planning. He served in several lead roles including chief operating officer responsible for the company's five businesses as well as several key functions. In his role as senior vice president of Gas Operations, he was responsible for the company's natural gas distribution system serving 3.3 million customers across six states. As president of the company's electric utility, he championed the company's early adoption and implementation of smart meters and intelligent grid to better serve the company's 2.3 million electric customers. He also has had key leadership roles in Corporate Strategic Planning and Customer Service. Prior to joining CenterPoint Energy, Prochazka worked for the Dow Chemical Company where he worked in sales, purchasing, product management, asset management, supply chain management, strategy development and new business development.

Prochazka received a bachelor's degree with highest honors in chemical engineering from The University of Texas. He has also completed executive development programs at the University of Chicago - Booth School of Business and the Kelley School of Business at Indiana University.

Prochazka serves on the boards of Edison Electric Institute, American Gas Association, Greater Houston Partnership, United Way of Greater Houston, and Junior Achievement of Southeast Texas. He is currently chair of Gridwise Alliance. He is past chairman of the Southeastern Electric Exchange and the Texas Gas Association and a past board member of the Electric Reliability Council of Texas.

Prochazka is a native of Denver, Colorado. He is married and has a daughter and three sons.

*CenterPoint Energy RGA Giving History: Lapsed Corporate Board Member
2016: \$25,000; 2015: \$25,000; 2014: \$25,000; 2013: \$25,000*

Gregory Raskin
President and CEO
Winncom Technologies Corp.

Mr. Gregory Raskin is the President and CEO of Winncom Technologies Corporation. He has been widely recognized in the telecom industry as a thought leader for channel sales and business development. Mr. Raskin, holding a PhD in Process Control, maintains a continued reputation for accelerating growth and profitability, serving as Chief Executive Officer for both private and publically-traded companies. A well-known innovator and experienced engineer in the field, Mr. Raskin's multiple achievements in telecom include one of the first bi-directional, multi-frequency amplifiers, frequency converters, and wide-angle sectorized antennas. He was also one of the first to implement these new technologies into a Wireless ISP (Internet Service Provider) infrastructure in North America.

Winncom Technologies RGA Giving History: Corporate Board Member
2016: \$50,000



Todd Ricketts
Director
Chicago Baseball Holding LLC

Todd Ricketts is co-owner of Chicago Cubs and a member of the board of TD Ameritrade. On November 30, 2016, Ricketts was chosen by President-elect Donald Trump to be United States Deputy Secretary of Commerce. Ricketts is the son of Marlene and Ameritrade founder and billionaire Joe Ricketts.

Ricketts previously worked for securities and investment banking firm Incapital and for the financial services firm Knight Securities. He also worked for Ameritrade in business development. Ricketts is an owner of Higher Gear Bike Shops in Illinois and a member of the board of directors of World Bicycle Relief.

Ricketts manages the Republican end of his family's political operations. Since 2013, Ricketts has been CEO of a non-profit small government advocacy group called Ending Spending. He was an influential fundraiser and donor during the 2016 US presidential election, supporting Wisconsin Governor Scott Walker during the Republican Party primaries. Later in the cycle, the Ricketts family donated \$5.5 million to Our Principles PAC, a super PAC opposing the candidacy of Donald Trump. Once Trump became the presumptive nominee of the Republican Party, Ricketts reversed his stance, throwing his support to Trump, participating in fundraisers in Chicago for Trump's candidacy and helped to raise money for the pro-Trump super PACs 45 Committee and Future 45, raising over \$66 million.

Ricketts is married to French-Canadian Sylvie Ricketts. His siblings are Nebraska Governor Pete Ricketts, Lambda Legal board member Laura Ricketts, and Incapital CEO Thomas S. Ricketts.

Ricketts Family RGA Giving History: Executive Roundtable
2016: \$50,000; 2015: \$10,000; 2014: \$400,000; 2013: \$25,000



Tom Ricketts
Chairman and CEO
Incapital LLC

Tom Ricketts co-founded Incapital in 1999 and served as its CEO until 2009.

As CEO, Mr. Ricketts created Incapital's flagship InterNotes Platform and then led the firm's diversification initiatives in underwriting and distributing certificates of deposit, agencies, mortgage-backed securities, structured notes, preferred stock offerings and annuities. In 2009, Mr. Ricketts became Executive Chairman of the Chicago Cubs after leading the Ricketts Family acquisition of the team.

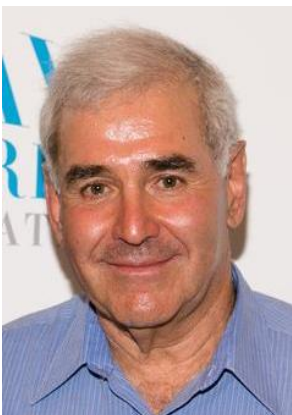
A Chartered Financial Analyst, Mr. Ricketts earned a BA and an MBA from the University of Chicago. He was the University of Chicago's Booth Graduate School of Business Distinguished Young Alumnus for 2005. From 2002 until 2007, Mr. Ricketts served on the Board of Directors of TD Ameritrade Holding Corporation. Prior to co-founding Incapital, he was a Vice President and Investment Banker for The Chicago Corporation and the brokerage division of ABN AMRO Inc. Before that, he was a market maker on the Chicago Board Options Exchange.

Ricketts Family RGA Giving History: Executive Roundtable
2016: \$50,000; 2015: \$10,000; 2014: \$400,000; 2013: \$25,000

Brint Ryan
Chairman and CEO
Ryan, LLC

Mr. G. Brint Ryan serves as the Chairman and Chief Executive Officer of Ryan, LLC. Mr. Ryan serves as the Chief Executive Officer of Robert Brakel & Associates Ltd. Mr. Ryan serves as Chairman and Chief Executive Officer of G&G Distribution Inc. He founded Ryan, LLC and served as a Managing Principal. He has been a Director of Blue Cross and Blue Shield of Texas, Inc since June 14, 2011. He serves the Dallas/Fort Worth community on several boards and commissions including the Taxpayer Advisory Group, Texas Comptroller of Public Accounts; Dream Dallas; Junior League of Dallas Community Advisory Board; American Heart Association Board of Directors; UNT Accounting Advisory Board; and UNT System Board of Regents. Mr. Ryan is a Certified Public Accountant and holds both Bachelor and Master of Science degrees in accounting from the University of North Texas.

Ryan LLC RGA Giving History: Corporate Statesmen Member
2016: \$250,000; 2015: \$250,000; 2014: \$250,000



Andrew Sabin
President
Sabin Metal Corporation

Andy Sabin is the President of Sabin Metal Corporation, a refiner of precious metals from the electrical, petroleum, pharmaceutical, mining, and other industries.

Sabin has emerged as a leading supporter of climate change initiatives. He has endowed the Sabin Center for Climate Change Law at Columbia University, funds climate change prizes and professors at Yale and UCLA, and is a major donor to the Global Wildlife Conservation.

He is actively engaged with community and environmental programs around the world. He spearheaded the building of a community recreation center in East Hampton, NY. As an extension of

his life-long fascination with reptiles and amphibians and dedication to environmental education, he founded the South Fork Natural History Museum in Bridgehampton and he continues to lead nature walks for the institution.

Sabin has served for several years on the environmental law advisory boards at Columbia Law School and UCLA School of Law, relationships that began through his role as treasurer of The Evan Frankel Foundation, which made grants of more than \$17 million during its 15-year existence. Sabin is also proud to be a member of the board of visitors of the M.D. Anderson Cancer Center at the University of Texas since 2005.

In 2007, to provide more professional support for his philanthropy and involve his family in charitable giving, he established the Andrew Sabin Family Foundation.

RGA Giving History: Executive Roundtable

2017: \$25,000 pledged; 2016: \$25,000; 2015: \$35,000; 2014: \$50,000

Steve Schramm
Chairman of the Board
NFIB

Steve Schramm currently serves as Chairman of the Board of the National Federation of Independent Business (NFIB) and is a Management Trustee on the Carpenters Pension and Health and Welfare fund in Southwest Ohio. He has also served for four years on Liberty Township's Board of Zoning Appeals, Zoning Commission and co-chaired the Vision Committee.

Steve is a Cincinnati, OH native and a graduate of Bowling Green State University. He is married with three grown children.

NFIB RGA Giving History: Corporate Roundtable Member

2016: \$10,000; 2015: \$10,000; 2014: \$10,000; 2013: \$10,000



Paul Singer
Founder and President
Elliott Management Corporation

The Wall Street Journal has recognized Elliott for its early forecasting of the systemic economic crisis of 2008. The New York Times has written that “of all the hedge fund managers on Wall Street, [Elliott] is one of the most revered.”

In his philanthropic activities, Mr. Singer has played a leadership role in supporting research and scholars in the areas of free-market economics, rule of law and transparency, health care delivery innovation, U.S. national security, and the future of Israel.

Mr. Singer is also active in supporting LGBT equality efforts. According to The New York Times, he was “instrumental in the successful campaign to legalize same-sex marriage in New York.”

Mr. Singer is co-founder of Start-Up Nation Central, an organization inspired by the book “Start-Up Nation: The Story of Israel’s Economic Miracle”. He is on the boards of Harvard Medical School and of Commentary Magazine. Mr. Singer is also chairman of the Manhattan Institute for Policy Research.

Paul Singer RGA Giving History: Capital Campaign

2016: \$750,000; 2015: \$1,500,000; 2014: \$1,375,000; 2013: \$1,250,000

Grant Spellmeyer
Vice President, Federal Affairs and Public Policy
U.S. Cellular

As vice president of federal affairs and public policy, Grant is responsible for U.S. Cellular's regulatory and policy efforts that help the company achieve outcomes that support its strategic business positions while providing an excellent customer experience.

Spellmeyer has more than 20 years of experience in legal affairs, legislative and regulatory issues. Since joining U.S. Cellular in 2006, he has been the principal representative for the company in legislative and regulatory matters. Most recently, he served as executive director of federal affairs and public policy.

Prior to joining U.S. Cellular, Spellmeyer held several positions at U.S. Cellular's affiliate, TDS Telecom, including director of legal affairs and carrier relations. Prior to joining TDS in 2001, Spellmeyer served as vice president of human resources and general counsel for Chorus Communications Group in Madison, Wis. He also practiced law for six years at a firm in Madison and was a special prosecutor for the Dane County District Attorney's office.

Spellmeyer earned a bachelor's degree in economics, a master's degree in public policy and administration and a law degree all from the University of Wisconsin in Madison, Wis. He also has a master's degree in business administration from the Kellogg School of Management at Northwestern University in Evanston, IL A native of the Chicago area, Spellmeyer lives in Kensington, Md., with his wife and three children.

RGA Giving History: Corporate Cabinet Member
2016: \$75,000; 2015: \$150,000; 2014: \$75,000; 2013: \$75,000



Governor Tommy Thompson
Chairman & CEO
Thompson Holdings

Tommy G. Thompson is a BPC senior fellow and co-chairs its Long-Term Care Initiative. He is the chairman and chief executive officer of Thompson Holdings, and former secretary of the Department of Health and Human Services (HHS) and four-term governor of Wisconsin.

As governor from 1987-2001, Thompson built a national reputation for his groundbreaking work in rebuilding Wisconsin's economy, enacting the first welfare-to-work law, offering school choice to students in Milwaukee, and providing health care to working families who could not afford health insurance.

As HHS secretary from 2001-05, Thompson led the administration's successful passage and implementation of the Medicare prescription drug benefit for America's seniors. He led the effort to reinvigorate the nation's public health infrastructure by providing states and communities the resources they need to respond to terrorist attacks or other public health emergencies. Additionally, he launched a national campaign to encourage families, businesses, and communities to lead healthier lifestyles. And as chairman of the Global Fund to Fight AIDS, Tuberculosis and Malaria, Thompson led the United States' efforts to stem the spread of HIV/AIDS around the world.

After leaving public office, Thompson joined the private sector and expanded his efforts to develop innovative solutions to the health care challenges facing American families, businesses, communities, states, and the nation as a whole. These efforts focus on improving the use of information technology in hospitals, clinics, and doctors' offices; promoting healthier lifestyles; strengthening and modernizing Medicare and Medicaid; and expanding the use of medical diplomacy around the world.

He currently serves on the board of directors of Centene Corporation; C.R. Bard, Inc.; United Therapeutics Corporation; Cytori Therapeutics, Inc.; and TherapeuticsMD, Inc.

Walter Tilley

CEO

Home Paramount Pest Control

Walter Tilley, Jr. is the CEO of Home Paramount Pest Control. Mr. Tilley previously served as the owner of three companies simultaneously; Home Paramount, York Printing and York Distributions.

Prior to his business endeavors, Mr. Tilley served in the United States Marine Corps. Upon completion of his military service, he joined Home Exterminating Company, where his father, Walter Tilley Sr. served as the CEO. Under Walter Tilley Jr.'s leadership, Home Exterminating Company expanded by acquiring Paramount Termite Control, a Virginia based company which led to Home Paramount. In addition to serving as CEO, Mr. Tilley has served on several boards of directors, including Duke University School of Law, Harford National Bank, Upper Chesapeake Medical System, Franklin Square Hospital and University of Maryland Medical Board. Mr. Tilley received the Baltimore Entrepreneur of the Year in 1995.

Walter and Nancy have been married 45 years and have two children and five grandchildren.

Home Paramount Pest Control RGA Giving History: Corporate Board Member
2016: \$41,000; 2015: \$10,000



Leo Wells Chief Executive Officer Wells Real Estate Funds

Leo Wells III is the founder and chief executive officer of Wells Real Estate Funds, Inc. He has been motivated by the entrepreneurial spirit since he was very young, and the success of his business is a tribute to his personal and business philosophy:

Growing up in Valdosta, Georgia, Leo Wells received an early introduction to entrepreneurship that would help pave the way for his founding of Wells Real Estate Funds. His parents' purchase of a Dairy Queen store provided Wells' with his first exposure to the working world as he often helped out at the store as a young boy. He also learned the value of hard work at his grandparents' farm. As a teen, Wells excelled in basketball, and he later became more involved in the management of the Dairy Queen. He also managed a miniature golf course that his father built. Leo Wells began his studies at the University of Georgia in 1962, and upon graduation from the university's Terry College of Business with a B.B.A. in Economics, Wells returned to Dairy Queen to manage regional branches in the Southeast, eventually selling franchises for the company. After leaving Dairy Queen in the 1970s, Wells worked in sales and property management for Roy D. Warren & Company and Sax Gaskin Real Estate Company.

During this period, Wells began building relationships with financial advisors and high profile investors who wanted to invest in commercial properties. After executing a number of deals for clients in New York, Wells began to attract attention from financial advisors and investors in his home state of Georgia. In 1984, Wells started Wells Real Estate Funds, where he began to pioneer a disciplined office real estate investment philosophy.

Wells and his wife Angie have two sons, Cameron and Leo Wells IV, and two granddaughters. An avid traveler, Wells also enjoys golf, bridge, and photography. He has completed numerous trips with the National Geographic Society. Wells is a long-time supporter of the Fellowship of Christian Athletes at the University of Georgia and other schools, and a staunch supporter of Bulldog athletics.

RGA Giving History: Executive Roundtable
2016: \$77,880; 2015: \$70,060; 2014: \$83,850; 2013: \$43,850

Kemal Williamson
President – Americas Operations
Peabody Energy

Kemal Williamson is President – Americas for Peabody Energy. He has executive responsibility for the company's U.S. operating platform. He oversees the areas of health and safety; operations; product delivery; and support functions.

Mr. Williamson brings more than 30 years of experience in mining engineering and operations roles across North America and Australia. He most recently was Group Executive of Operations for Peabody Energy Australia. He also has held executive leadership roles across a number of project development areas, as well as positions overseeing the company's Western U.S., Powder River Basin and Midwest operations.

Mr. Williamson joined the company in 2000 as Director of Land Management. Prior to Peabody, he served two years at Cyprus Australia Coal Corporation as Director of Operations and managed coal operations in Australia for half a decade. Mr. Williamson has mining engineering, financial analyst and management experience across Colorado, Kentucky and Illinois.

Mr. Williamson holds a Bachelor of Science degree in mining engineering from Pennsylvania State University as well as a Master of Business Administration degree from Northwestern University in Evanston, Ill.

Peabody Energy RGA Giving History: Corporate Cabinet Member
2016: \$75,000; 2015: \$75,000; 2014: \$125,000

George C. Zoley
Chairman of the Board, CEO and Founder
GEO Group, Inc.

George C. Zoley is the Chairman of the Board, Chief Executive Officer and Founder of The GEO Group, Inc. (GEO). Mr. Zoley founded GEO in 1984 and continues to be a major factor in GEO's development of new business opportunities in the areas of correctional and detention management, community reentry, electronic monitoring, offender rehabilitation, and other diversified government services. Mr. Zoley served as GEO's Vice Chairman and Chief Executive Officer from January 1997 to May 2002. Mr. Zoley has served as GEO's Chief Executive Officer since the company went public in 1994. Prior to 1994, Mr. Zoley served as GEO's President and Director. Mr. Zoley also serves as a director of several business subsidiaries through which GEO conducts its operations worldwide.

Mr. Zoley earned bachelor's and master's degrees in Public Administration from Florida Atlantic University (FAU) and a Doctorate Degree in Public Administration from Nova Southeastern University (NSU). For seven years, Mr. Zoley was a member of the FAU Board of Trustees in Boca Raton, Florida and served as the Board's Chairman. Mr. Zoley also previously served as a member of the FAU Foundation Board of Directors. Mr. Zoley was born in Florina, Greece and is a recipient of the Ellis Island Medal of Honor.

As GEO's founder, his knowledge, experience, and leadership are invaluable to the operation and development of the company. His more than 30 years with the company make him uniquely qualified to be GEO's Chairman of the Board and Chief Executive Officer.

GEO Group RGA Giving History: Corporate Statesmen Member
2017: \$25,000 (pledged) 2016: \$250,000; 2015: \$125,000; 2014: \$75,000

LAST	FIRST	EMPLOYER	TITLE
Aaronson	Scott	EEI	
Abboud	Andrew	Las Vegas Sands Corp.	Vice President, Government Relations and Community Development
Abrams	Dan	Diesel Direct	Executive Chairman
Abrams	Leonora	Diesel Direct	CEO
Acoca	Isaac	-	Guest
Acocella	Joanna	Apollo Education Group	Vice President
Adachi	Yohei	Tohoku EPCO	
Adami	Ken	Conduent	SVP Government Affairs
Adams	Meire	Phil Moeller	
Adelson	Sheldon	Venetian Resort & Hotel	CEO
Aguirre	Irma	-	Guest
Aiken	William	-	Child of Robbie Aiken
Aiken	Robert	Pinnacle West	
Aiken	Loran	Pinnacle West	
Akimoto	Shin	TEPCO	
Albert	Kathryn	-	Guest
Albert	Derek	National Organization of Black County Officials	
Albert	David	Sequa	
Allman	Kim	Lifelock	VP, Government Affairs
Anaya	Toney	Coca-Cola	Director Government Relations
Anderson	Mark	EDF Inc	
Andrews	Nicole	-	Guest
Anthony	Jim	Colliers International	CEO
Anuzis	Lina	-	Guest
Anuzis	Saul	Coast to Coast Strategies, LLC	Managing Partner

Anuzis	Marius	-	Guest
Anuzis	Vytis	-	Guest
Applbaum	Aaron	-	Guest
Applbaum	Isaac	-	Guest
Applegate	David	-	Guest
Applegate	Diana	-	Guest
Arguello	Hector	Rep. Carlos Curbelo	
Armentrout	Rich	PTW	
Armentrout	Cory	Sunnyside Communities	
Armstrong	Anne	-	Guest
Arndt	Candee	-	Guest
Arndt	Catherine	-	Guest
Arthur	Steve	Stateside	Vice President
Asano	Masahiro	Chubu Electric Power Co., Inc.	
Ashley	Mary	-	Guest
Atchley	Mary	-	Guest
Atchley	Mary	-	Guest
Ayres	Merribel	Lighthouse Consulting Group	
Babin	Leif	-	Guest
Babin	Jenna	-	Guest
Babin	Rep. Brian	House of Representatives	
Babin	Roxanne	House of Reps.	
Babin Spurlock	Kirsten	-	Guest
Babin Stout	Marrit	-	Guest
Baderschneider	Jean	Global Fund to End Slavery (GFTES)	CEO
Badger	Doug	Intel	Director
Bagger	Rich	Celgene	Executive Vice President
Bagger	Barbara	-	Guest
Bagley	Jack	-	Guest
Bailey	Kristin	Entergy/Sirius Technical Services	
Bainwol	Susan	-	Spouse
Bainwol	Mitch	Alliance of Automobile Manufacturers	President & CEO
Baise	G. Joel	Walgreens	Director, Government Relations
Baker	Michele	-	Guest

Baker	George	Williams & Jensen	
Balfour	Don	Waffle House, Inc.	VP
Ball	Sarah	Edison Electric Insitute	
Ballard	Scott	Ballard Brands LLC	President/Owner
Ballard	Kristi	-	Spouse
Banaga	Shannon	TECO Energy	
Banister	Diana	Shirley & Banister Public Affairs	
Banks	George David	American Council for Capital Formation	Guest
Baran	Jan	Wiley Rein	
Barbera	Harmony	PG&E	
Barbour	Haley	BGR Group	Founding Partner
Bardi	John	Otsuka America Pharmaceutical, Inc.	VP Government Affairs
Barker	Alan	-	Guest
Barker	Anita	-	Guest
Barnes	Vincent	Gray Global Advisors	
Barnett	Tom	Roche Diagnostics Corporation	National Director, State Government Affairs
Barnett	Corrin	Community Leaders of America	
Barnett	Mayor Bryan	Community Leaders of America	
Barr	Jeremy	Correct Care Solutions	Vice President
Barranco	Nicole	Volkswagen Group of America	Director State Government Relations
Barrientos	Jennifer	-	Spouse
Barrientos III	Lawless	DentaQuest	Director of Government Affairs
Barter Vey	Madeline	Rep. Robert E. Latta	
Bartlett	Bob	Alliant Energy	
Barton	Eli	State Department	
Bastomski	Gabriel	Rep. Steve Russell	
Bathgate	Lawrence	Bathgate, Wegener and Wolf, P.C.	Senior Partner and Founder
Battista	Alexandra	-	Guest
Battista	Dex	Magna International Inc.	Manager of Government Affairs
Bear	Belle	-	Guest
Beasley	Jay	Constellation	
Beckham	Chris	-	Guest
Beckham	Kristen	Dominion Resources	External Affairs
Behar	Robert	North Cypress Medical Center	Chairman of the Board and CEO

Behnke	Sheila	Magna International	Educator
Behnke	Creigh	The Starboard Group	
Beightol	David	Flywheel Government Solutions	Partner
Beis	Taylor	Edison Electric Institute	
Belford	Jane	AGA, Spouse of Kevin Belford	
Belford	Kevin	American Gas Association	
Belinski	Kate	Nossaman	
Bell	Fiona	Aditya Birla	
Bell McMenam	Laura	Laura Bell Consulting	
Belwood	Michael	Arconic	Vice President, Government Affairs
Bengue	Michelle	-	Spouse
Bennett	Susan	-	Guest
Bentley	Perry	Bentley Systems	Account Manager
Berenato	Andrew	AmeriHealth Caritas	Director, Government and External Affairs
Berg	Crystal	-	Guest
Berg	Riley	A&P	
Berger	Carrie	-	Spouse
Berger	Eric	The Gray Insurance Group	Senior Vice President - Government Affairs
Bernhardt	David	GOB	
Bertles	Bill	DDC Advocacy	
Bhatia	Joe	ANSI	
Bhatia	Punita	ANSI	
Bhatt	Manthan	AAOS	Manager
Bielawski	Julie	-	Spouse
Bielawski	Joe	Knowledge Services	President
Bielawski	Anna	-	Guest
Biles	Lacey	National Rifle Association	Director, State & Local Affairs
Billups	Karen	Balch and Bingham	
Billups	Ray	Consultant	
Bingham	Wendy	-	Guest
Binkley	Scott	RSLC	
Bird	Andrew	Citizens for Responsible Energy Solutions	Director of Government Affairs
Bishop	Brent	Entrepreneur	
Bishop	Jill	Entrepreneur	

Blair	Paul	Americans for Tax Reform	
Blank	Mike	Peabody Energy	Director - State Government Relations
Blavatnik	Ariel	-	Guest
Blavatnik	Emily	-	Guest
Blavatnik	Laila	-	Guest
Blavatnik	Len	-	Guest
Blavatnik	Val	-	Guest
Bloomfield	Mark	American Council for Capital Formation	President and CEO
Bloomgren	Meg	DCI Group	
Boafo	Kweku	R&R Partners	Director of International and Government Affairs
Bode	Denise	Michael Best Strategies	Partner
Bode	John	Corn Refiners Association	CEO
Bodine	Susan	Senate Committee on Environment and Public Works	
Boffelli	Gabriella	Rep. Ileana Ros-Lehtinen	
Bogart	Jennifer	Bogart & Associates	
Bogrov	Michael	Psychiatric Institute of Washington	
Bogrov	Moira	Psychiatric Institute of Washington	
Bolton	Dwayne	Edison International	
Bolvin	Stephanie	-	Guest
Bolvin	Harry	-	Guest
Bolvin	Lindsey	-	Guest
Bolvin	Tom	K12 Inc.	Senior Director Government Affairs
Bonicelli	Melissa	Venn Strategies on/belalf of Thrivent Financial	Principal
Bonjean	Sara	Rose Strategies	
Bonyun	Sean	-	Guest
Bonyun	Meredith	Prescott Strategies	
Bookwalter	Jake	Stateside	Vice President
Borden	Alexia	Southern Company	
Boshart	Brian	SAP	SVP & General Manager
Boshart	Danielle	-	Guest
Bossert	Tom	GOB	
Bovim	Eric	-	Guest
Bowe	Peter	Ellicott Dredge Enterprises LLC	President & CEO
Bowman	Michael	AEC	

Bowman	Katelyn	-	Child of Michael Bowman
Bowman	Sarah	Prince William County Public Schools	
Bowman	Casey	Rep. Jaime Herrera Beutler	
Boyle	Stephen	PJM	Managing Patner
Bradley	Kortnee	Walmart	Compliance Specialist, Political Programs
Brady	Anne	Bogart & Associates	
Breckenridge	Cassie	Business Diversity Guest	
Brenner	Mark	Apollo Education Group	Senior Vice President
Brewer	Jan	Ballard Spahr LLC	Government Relations Consultant
Brewer	Michael	Hope & A Future	President
Brewster	Pamela	Charles Schwab Corporation	Vice President, Office of Legislative & Regulatory Affairs
Bridges	David	Edison Electric Institute	
Bridges	Katherine	The Institute of World Politics	
Brinkman	Julie	-	Spouse
Brinkman	Allen	SunTrust Bank	President & CEO
Brock	John	-	Guest
Brock	Oscar	-	Guest
Brock	Oscar	GOB	
Brock	John	GOB	
Brock	Sam	The Aluminum Association	
Brock	Charles	The Aluminum Association	
Brock	Heidi	The Aluminum Association	
Brogan	Brooke	-	Guest
Brogan	Fritz	Mission Restaurant Group	
Broidy	Elliott	-	Guest
Broidy	Robin	-	Guest
Bronner	Gila	Bronner Group, LLC	President & CEO
Brooks	Wes	Rep. Ileana Ros-Lehtinen	
Brooks	Roy Charles	Tarrant County Precinct One	
Brown	Jennifer	Lifelock guest	Guest
Brown	Kelly	-	Spouse
Brown	Travis	First Rule Media	CEO
Brown	Patricia	-	Guest
Brown	Stephen	Atlantic City Electric	

Brown	Bruce	EEI	
Brown	Jane	-	Guest
Brown	Maryam	Semptra	
Brown	Barbara	-	Spouse
Brown	Reg	WilmerHale	
Brown	Kimberly	-	Guest
Bruner	Isaiah	-	Guest
Bruton	Jacqueline	-	Guest
Bruton	Charles	Washington Gas/WGL Holdings	Sr. Vice President
Bryant	Justin	Rep. Blum	
Bryant	Jenica	Rep. Meadows	
Bryson	Michael	PJM	
Bryson	Leslie	PJM	
Bua	Gary	HNTB Corporation	Vice President
Bua	Kim	-	Guest
Bucci	Steve	GOB	
Buck	Rep. Ken	US House of Representatives	
Buford	Ron	Southern Company	
Bulluck	Katja	Gov Hogan Staff	
Burchardt	Susan	Semptra	
Burke	Mary	-	Guest
Burke	Mary	Office of Rep. John Ratcliffe	
Burke	Jack	Retired	
Burlew	Bill	-	Guest
Burnham	Chris	-	Guest
Burr	Tyler	Reynolds American	Director
Burton	Amber	Capital Strategies DC	
Butler	Gregory	Eversource Energy	
Byrd	Michael	Kevin McCarthy for Congress	Finance Director
Byrnes	Patricia	AmeriHealth Caritas	Director, Federal Affairs
Cahill	Jay	-	Guest
Calhoun	Myla	Southern Company	
Callahan	Dawn	-	Guest
Callahan	Kevin	-	Guest

Callahan	JD	-	Guest
Callis	Kevin	State Farm Insurance Company	VPO, Law Department
Cameron	Tammy	-	Guest
Cameron	Greg	NEI	
Campos	James	Latino Coalition, Guest of Tony Sanchez	
Campos Duffy	Rachel	Rep Sean Duffy	
Canan	Kevin	MainStreet Advocates	Managing Partner
Cannon	Katy	The Cannon Group	
Canty	Kwame	Edison Electric Institute	
Capitaine	Jenny	-	Guest
Cappelli	Mary	-	Guest
Cappelli	Greg	Apollo Education Group	CEO
Carkoski	Ron	United Fresh	
Carkoski	Pat	United Fresh	
Carlton	Jeff	UBS Financial Services	
Carlucci	Marcia	-	-
Carman	Krista	Carman Communications	Principal
Carney	Ryan	Rep. Tom MacArthur	
Carpenter	Danielle	Drucker Lawhon	
Carter	Susan	Exxon Mobil	
Carter	Chris	NEI	
Carver	Rhonda	-	Guest
Casey	Lisa	-	Guest
Casey	David	MAXIMUS	Senior VP
Casey	Erin	Erin Casey Consulting	
Casey	Sharon	State of Mass	Legal Council for the Executive Office
Cash	Ed	Frontier Security Strategies	
Casillas	Conwey	Apollo Education Group	Vice President
Castanet	Philippe	EDF Inc	
Castellano	Richard	SallieMae	Vice President of Corporate Communications
Castellano	Rick	SallieMae	VP Corporate Communications
Catanzaro	Mike	CGCN	
Cauley	Gerry	NERC	
Cauthen	Preston	Southern Company	

Cernik	Amanda	Epiphany Productions	
Cesnovar	Casey	Walgreens	Sr. Director State & Local Government Relations
Cetta	Jennifer	Samsung	Director - Government Affairs
Chabbott	Mayrav	-	Guest
Chafin	Claude	House Armed Services Committee	
Chaiken	Nick	-	Guest
Chambers	Christopher	TAPSNAP	
Chang	Jerry	-	Guest
Chapel	Christopher	NextEra Energy	VP, Governmental Affairs
Chapman	Adrian	Washington Gas/WGL Holdings	President & COO
Chapman	Janice	-	Guest
Cheng	Shirley	-	Guest
Chenyek	Rico	Otsuka America Pharmaceutical, Inc.	Employee
Chicola	Valerie	RSLC	
Childress	Elizabeth	-	Guest
Chilton	Lauren	-	Guest
Christian	Ron	Vectren Corporation	Executive Vice President
Christinson	Brian	-	Guest
Christman	Abby	-	Guest
Christman	David	National Beer Wholesalers Association	VP - State Affairs
Chronkite	Leslie	-	Guest
Cini	Joe	-	Guest
Cisneros	Alex	Rep. Carlos Curbelo	
Clancy	Margee	RSLC	
Clark	Jim	Roche Diagnostics Corporation	Senior Manager, State Government Affairs
Cleary	Pat	NAPEO	
Clemmons	Richard	Joint Center for Political & Economic Studies	
Clemons	Tom	Bentley Systems	VP, Transportation Solutions
Cline	Lynden	-	Spouse
Clyburn	Rep. James E.	US House	
Cohen	Steven	Point72 Asset Management	Founder
Cohen	Neal	NEI	
Colella	Gianni	Moelis & Company	
Colella	John	Moelis & Company	

Collins	TJ	Allstate	Staff Associate
Collins	Ed	Allstate	Vice President
Collins	Richard	Istation	Chairman & CEO
Collins	Genevieve	-	Guest
Colucci	Marlene	The Business Council	
Conatser	Elizabeth	E2 Consulting	
Cone	Deborah	-	Guest
Cone	Douglas	-	Guest
Connor	Cathy	Parsons Brinckerhoff	Director of Government Affairs
Conover	Dave	GOB	
Cook	Mark	Blue Cross Blue Shield of Michigan	Vice President
Cook	Rodney	National Monuments Foundation	CEO
Cooper	Adam	Institute for Electric Innovation	
Cooper	Stephanie	Southern Company	
Coors	Lis	-	Spouse
Coors	Jeffrey	Golden Technologies Company Inc.	President and Chief Executive Officer
Cope	Maryam	American Hotel & Lodging Association	Vice President of Government Affairs
Corley	Jon	Rep. Mac Thornberry	
Corriveau	Zane	DTE Energy	Legislative Assistant
Coulouris	Andy	DTE Energy	Director - Federal Affairs
Coulson	Lake	National Association of Home Builders	
Counihan	Katherine	Nest Labs	
Courtney	Barb	-	Guest
Courtney	Brad	-	Guest
Cowen	Lee	Cowen Consulting, LLC	President
Cox	Kim	-	Spouse
Cox	Phil	50 State, LLC	Partner
Cox	Howard	Greylock Management Corporation	Advisory Partner
Cozby	Gleith	-	Guest
Craddock	Joy	Southern Company	
Craft	Kelly	-	Guest
Craft	Joe	Alliance Resource Partners	Chairman of the Board, President & CEO
Craig	Amy	-	Spouse
Craig	Daniel	Tidal Basin Holdings, Inc.	President

Craig	Katherine	-	Guest
Craig	Robert	-	Guest
Craig	Steven	President & CEO	Craig Realty Group
Cram	Julie	HDMK Public Affairs	
Crawford	James	Forest County Potawatomi Community	Board Member
Crawford	Marisa	MJC Consulting LLC	Principal
Crawford	Chris	Rep. Buddy Carter	
Creel	Santiago	The Latino Coalition	
Cross	David	-	Guest
Cross	Jennifer	-	Guest
Crow Larimer	Amy	-	Guest
Crozer	William	BGR Group	Senior Associate
Crue	Christina	Witt O'Brien's	Managing Director
Csizmadia	Christine	NEI	Director, State Outreach
Culpepper	Marguerite	-	Spouse
Culpepper	Bruce	Shell Oil	U.S. President
Cunningham	Ryan	-	Guest
Czucker	Edward	-	Guest
Czucker	Elana	-	Guest
Czucker	Elissa	-	Guest
Czucker	Sarah	-	Guest
Dabbar	Jon	ConocoPhillips	VP Federal and State Government Affairs
Dabbar	Paul	JP Morgan	Managing Director, Global Affairs
Daines	Michael	-	Children of Senator Steve Daines
Daines	Caroline	-	Children of Senator Steve Daines
Daines	Christine	-	Guest
Daines	Sharon	-	Guest
Daines	Clair	-	Guest
Daines	Sen. Steven	Senator Steven Daines Office	
Daines	Cindy	-	Spouse
D'Alleva	Phyllis	-	Guest
Daly	Barbara	Edison International	
Daly	Nova	Wiley Rein LLP	
Danielson	John	-	Guest

Darby	J.J.	Johnson & Johnson	Director, State Government Affairs
Darden	Antonio	Arconic	Account Manager - Ford
Darley	Paul	-	Guest
Darling	Caroline	-	Guest
Darling	David	-	Guest
Darr	Linda	ASLRRA	
Davenport	Doug	-	Guest
Davenport	Kelley	-	Guest
Davis	Clark	Brinker International	Government Relations Manager
Davis	Andrew	Metropolitan Milwaukee Association of Commerce	Legislative Director
Davis	Barry	Entergy	
Davis	James	Freedom Partners	
Davis	Anita	-	Guest
Davis	Jason	Southern Company	
Davis	Rodney	U.S. House of Representatives	
Davis	Ashley	West Front Strategies	
de Cardenas	Carlos	The Latino Coalition	
Deadrick	LaJuanda	CenterPoint Energy	
Dean	Danielle	-	Guest
DeBlasio	John	Bootstrap Capital	Managing Partner
DeBoissiere	Alex	AVANGRID	
Decker	Sara	Office of U.S. Senator Marco Rubio	Legislative Director
Decker	Franny	Decker Consulting	
Deeley	Blake	Congressman David B. McKinley	
DeGraaf	Marti	EEIA	
Deguire	Adam	Axiom Public Affairs	Partner
DeHaven	Mallory	-	Guest
Defuliis	Nick	CONSOL Energy	President & CEO
del Cid	Ash	D&P Creative Strategies	
Del Portillo	Christine	Rep. Ileana Ros-Lehtinen	
Del Villar	Clara	-	Guest
Deligdish	Craig	-	Guest
DeLuca	Thomas	Analytic Strategies	Congressional Affairs Specialist
Delullo	Erin	Erin Delullo Group	

Demeritt	Daryn	ResCare	Sr. VP, Government Relations
DePoy	Sandra	ARDA	SVP Federal & Regulatory Affairs
DePoy	Martin	Bockorny Group	Executive VP & Chief of Staff
DeSombre	Michael	Sullivan & Cromwell, LLP	Partner
DeSombre	Jean	-	Guest
deVivero	Denise	Duke Energy	
deVivero	Christian	-	Guest
Dewine	Mike	-	Guest
Dewine	Fran	-	Guest
Dickerson	Anne	The Paul E. Singer Family Office	Director
Dickson	Janice	-	Guest
Dickson	Mark	-	Guest
Dickson	Sofia	-	Guest
Dietze	Wendy	Travelers	Travelers Guest
Dillon	Joe	-	Guest
Dinesman	Jon	Centene Corporation	Senior Vice President, Gov't Relations Department
Dirkse	John	-	Guest
Ditto	Joy	UTC	
Dittus	Gloria	Story Partners, LLC	Partner
Dobriansky	Paula	Harvard University JFK Belfer Center for Science and International Affairs	Senior Fellow
Dodson	Jeffrey	-	Guest
Dodson	Vivian	-	Guest
Doern	Martin	Xcel Energy	
Dollymore	John	TAPSNAP	
Dombo	Fred		
Dombrowski, N	John	American Society of Anesthesiologists	Physician Anesthesiologist
Dombrowski, P	Jill	American Society of Anesthesiologists	ASAPAC member
Donlan	Mike	Microsoft Corporation	Vice-President, State and Local Government
Donnelly	Mary Beth	Newmont Mining Corporation	V.P. Government Relations
Doran	Kristina	-	Guest
Doran	Andrea	House of Representatives - Spouse	
Douglas	Natalie	Hilton Hotels	Senior Manager
Douglas, II	David	Gates Hudson	Senior Regional Property Manager
Douglas, Sr.	David	Protean Corporation	President

Dowd	Peggy	-	Guest
Dowell	Susan	Newmont Mining Corporation	Consultant
Doyle	Scott	CMS Energy	
Doyle	Pamela	-	Guest
Dozier	James	Citizens for Responsible Energy Solutions	Executive Director
Drane	LaDavia	House of Representatives	
Drane	Matthew	Marcus & Millichap	
Dravis	Samantha	RAGA	
Drew	Whitney	NextEra Energy	
Drumm	Christopher	AmeriHealth Caritas	Senior Vice President, Government and External Affairs
Drumm	Maureen	AmeriHealth Caritas	AmeriHealth Caritas
Drummond	LaDedra	U.S. House of Representatives	
Dubin	Elizabeth	-	Guest
Duffy	Rep. Sean	Rep Sean Duffy	
Dugger	Maurie	-	
Dunagin	Jennifer	Mississippi State Party	Director
Dunmoyer	Leilani	-	Spouse
Dunmoyer	Dan	Farmers Insurance	Head of Government and Industry Affairs
Dunne	Dianna	Milken Institute	
Duva	Regina	Opus Life Coaching	Partner
Eames	Fred	Hunton & Williams	
Eastwood	Dorothy	-	Spouse
Eastwood	Norman	Marcus & Millichap	Senior Director
Eathington	Adam	State Farm	Grassroots Specialist, Law Department
Eberhart	Dan	-	Guest
Eberhart	Farah	-	Guest
Eberhart	Kylee	-	Guest
Eckard	J. Michael	FirstEnergy	
Eckard	Terri	-	Guest
Edwards	Tisha	City of Baltimore	
Edwards	Katina	DC Public Schools	
Edwards	Helen	-	Guest
Edwards	Robert	-	Guest
Edwards	Yul	Rep. Danny K Davis	

Edwards	Lisa	-	Spouse
Edwards Jr	Robert	Kilpatrick Townsend	
Eidman	Vicki	-	Spouse
Eidman	Mark	Ryan, LLC	Partner
Eilola	Cheryl	-	Spouse
Eiola	Mike	Honeywell	VP Integrated Supply Chain
Eisenga	Michael	American Lending Solutions, LLC	President
Ekstrom	Bob	Pinnacle West	
Eldridge	Lindsey	City of Baltimore - US Conference of Mayors	
Ellenberg	Joseph	Southern Company	Executive Communications
Ellenberg	Wells	Southern Company	
Elliot	Jacqueline	Edison Electric Institute	
Elliot	Stephen	Embassy of Canada	Guest
Elliot	Stephen	-	Spouse
Ellis	Dorothy	-	Spouse
Ellis	Joe	BP America	Head of State and Local Affairs
Ellis	Thomas	HNTB	CED President
Ellis	Janell	Vectren Corporation	Manager, Corporate Security
Enfield	Lauren	RSLC	
Engibous	Robyn	Sen. Dan Sullivan	
Englet	Diane	CenterPoint Energy	
Englet	Tobin	-	Guest
Engstrom	Rob	US Chamber	
Enyeart	Jennifer	GTL	Executive Assistant
Enyeart	Richard	Hoar Construction	Project Manager
Erikson	George	-	Guest
Ermert	George	Forest County Potawatomi Community	Consultant
Espinosa	Sergio	Office of Rep. Gene Green	
Espinoza	Benjamin	The Latino Coalition	
Esselman	Jared	AOPA	Director, State Government Affairs
Evans MP	Nigel	Koch	Member of Parliament
Everngam	Megan	-	Guest
Eyles	Matt	AHIP	EVP, Policy and Regulatory Affairs
Faculjak	Barbara	-	Guest

Fahmy	Randa	Fahmy Hudome International	President
Fanning	Tom	Southern Company	
Fawkner	Joe	FiscalNote	Head of Strategic Services
Feelehey	Winston	DTE Energy	Manager - State Government Affairs
Feingold	Barbara	-	Spouse
Feingold	Jeffrey	MCNA Dental	CEO
Feliz	Alexander	PG&E	
Ference	Mike	S-3 Group	
Fewell	Brent	Earth & Water Group	
Fierro	Roberto	D&P Creative Strategies	
Finan	Griffin	DraftKings, Inc.	Counsel, Government Affairs
Finch	Jamie	-	Guest
Finch	Brian	-	Guest
Finefield	Lauren	-	Guest
Finnegan	Patrick	RSLC	
Fischer	Jennifer	-	Spouse
Fischer	David	The Suburban Collection	Chairman & CEO
Fisher	Charlie	Witt O'Brien's	Senior Managing Director
Fisher	Emily	EEI	
Fisher	Troy	-	Guest
Fitzgerald	Jennifer	Edison International	
Flanagan	John	-	Guest
Flannigan	Michael	Peabody Energy	SVP Global Government Relations
Flechler	Ken	Pike Energy	
Flint	Alex	-	Guest
Fogarty	Kevin	Peter King for Congress	
Forcht	Marion	-	Spouse
Forcht	Terry	Forcht Group of Kentucky	Chairman & CEO
Ford	Alex	AIA	Director
Foti	Steve	PhRMA	Consultant
Foti	Patricia	PhRMA	Consultant
Fowke	Ben	Xcel Energy	
Fowke	Kathleen	EEI Guest	
Fox	Ira	-	Guest

Fox	Gerard	-	Child of Gerald Fox
Fox	Samatha Marie	ELROY SAILOR	
Fox	Gerald	Gerald Fox Law	
Frakes	Jessica	-	Guest
Frakes	Vincent	WellCare Health Plans, Inc.	Sr. Director, Federal Government Affairs
Frank	Jamie	-	Guest
Frank	Tim	-	Guest
Frech	Chris	EBSI	
French	Erin Casey	Erin Casey Consulting	
French	Carol	-	Guest
French	Mark	Leading Authorities, Inc.	
Fresquez	Mike	Mike Fresquez	
Friedberg	Mike	Holland & Knight	
Friedell	Kara	-	Guest
Friedell	Will	-	Guest
Friedell	Andy	Maxim Healthcare	SVP Strategic Solutions & Public Policy
Frieden	Jeff	Ten-X	CEO
Friedman	Rob	Ten-X	Co-founder
Friedman	Bruce	-	Guest
Friess	Lynn	-	Spouse
Friess	Foster	Friess Associates	Founder
Friess	Steve	-	Guest
Frischknecht	Sarah	House of Representatives	
Frushone	Oliver	-	Child of Joel Frushone
Frushone	Joel	-	Guest
Fuhriman	Apollo	Microsoft Corporation	Government Affairs Manager
Fussner	Christopher	Trans-Tec Worldwide	President & Founder
Gahagan	Eric	-	Guest
Gail	Jessica	House of Representatives	
Gale	Kim	-	Guest
Gale	Chris	HNTB	Employee
Gallagher	Rhonda	-	Spouse
Gallagher	Michael	Entertainment Software Association	CEO & President
Gallagher	Michael	ESA	

Gallagher	Rhonda	-	Guest
Gallagher	Colleen	NRA	
Gallagher	Devon	RSLC	
Gamberini	Brian	The Home Depot	Manager, State Government Relations
Ganley	Joe	McKesson Corporation	VP, Federal Government Affairs
Gannon	Mary Randolph	Edison Electric Institute	
Gassaway	Leanne	AHIP	SVP, State Affairs
Gates	Paul	-	Guest
Gavin	Anne	Microsoft Corporation	Senior Director, State Government Affairs
Gay	John	CHPA	
Gee	Robert	Gee Strategies	
Gehanno	Herve	Arconic	Vice President - Commercial Automotive Sales
Geier	Tom	3M Company	Government Affairs
Gellos	Andrew	TAPSNAP	
Gentile	Carmen	Carmen L Gentile, PLLC	
George	Tony	-	Guest
Gerard	Randall	Podesta Group	Principal
Gettle	Michelle	-	Guest
Getty	Katherine	NRCC	
Gidwitz	Christina	-	Spouse
Gidwitz	Ronald	GCG Partners	Principal
Gidwitz	Scott	-	Guest
Gill	David	Aditya Birla	
Gill, MD	John	AAOS	PAC Chairman
Gilliam	Richard	Founder & President	Cumberland Development, LLC
Gilmore	Ben	Rep. Bruce Westerman	
Gilroy	Aimee	Raytheon Company	Sr. Manager - State Govt Relations
Glazer	Kathy	PJM Interconnection	
Glazer	Craig	PJM Interconnection, L.L.C.	
Gleason	Patrick	-	Guest
Glidewell	Robert	Washington Gas	Director Government Relations
Glover	Paula	AABE	
Glover	Brandon	Alabama Power	
Glover	Larry	Breakthrough Marketing	

Gluski	Andres	AES Corporation	
Gluski	Adriana	-	Spouse
Gocha	Kari	-	Spouse
Gocha	Alan	ETC Capital, LLC	Managing Director & General Counsel
Godbout	John	GOB	
Godbout	Beth	GOB	
Godwin	Honey	Grand Valley	
Goeas	Meredith	Goeas Associates	
Goeas	Carole	Goeas Associates	
Goede	Staci	RSLC	
Goins	Helen	-	Spouse
Goins	Neal	ExxonMobil	VP International Government Relations
Gomez Orta	Mary Ann	CHLI	
Gonda	Yuji	TEPCO	
Gonda	Makiko	Yuji Gonda's wife	
Gonzalez	Cesar	Rep. Mario Diaz-Balart	
Gooden	Alexa	-	Spouse
Gooden	Lance	State of Texas District 4	Republican Representative
Goodrick	Steve	The Rainmakers	
Goodrum	Teerah	EEL	
Gordon	Katherine	-	Guest
Gordon	Steve	Steve Gordon and Assoc.	
Gorman	Mark	Distilled Spirits Council	Senior VP Government Relations
Graf	Eugen	E.G. Construction	President
Graf	Erin	E.G. Construction	Board member
Graham	Austin	-	Guest
Graham	Jonathan	Gula Graham	
Grant	Emily	-	Guest
Grant	Chad	Vertex Pharmaceuticals	Consultant
Graves	Allison	Entergy	
Gray	Linda	The Gray Insurance Company	(Spouse of Michael Gray)
Gray	Michael	The Gray Insurance Company	President
Gray	C. Boyden	Boyden Gray & Associates PLLC	Partner
Gray	Meredith	Dominion	

Gray	Reggie	Geoff Verhoff	Guest
Gray	Eric	GOB	
Gray	Janel	GOB	
Gray	Walter	GOB	
Gray	Tamberly	GOB	
Gray	Justin	Gray Global Advisors	
Gray	Kristina	-	Guest
Green	Elizabeth	Waste Management	Government Affairs
Greene	Ben	Rep. Walberg	
Greenhill	John	-	Guest
Greenwell	Pamela	Community Leaders of America	
Greenwell	Councilman Dan	Community Leaders of America	
Grenfell	Eleanora	-	Child of Milton Grenfell
Grenfell	Gioia	Grenfell Architecture	
Grenfell	Milton	Grenfell Architecture, PLLC	
Grey	Eric	EEl	
Gribbin	Bridget	Team Ryan	
Griffin	Anne	Aragon Global Management	Managing Partner
Griffin	John	-	Guest
Grigoroff	Dana	-	Guest
Grimaldi	Rick	-	Guest
Grip	Brian	Bank of America - Central & Southwest Region	Government Affairs
Griswold	Chris	Rep. Tom MacArthur	
Groff	Howard	Northwest Excavating Company	Secretary & Treasurer
Groff	Sue	Northwest Excavating Company	President
Guest of Paul	Sawyer	-	Guest
Guest of Richard	McMahon	-	Guest
Guest of Taylor	Bies	-	Guest
Guido	Michele	Southern Company	
Guinn	Mayor Kent	Community Leaders of America	
Guith	Christopher	U.S. Chamber of Commerce	
Gula	Mike	Gula Graham	
Gunn	Ashley	-	Guest
Gunn	Taylor	-	Guest

Gunn	Scott	IGT	Senior Vice President
Gunter	Jeffrey	-	Guest
Gunter	Sophie	-	Guest
Gunter	Kathryn	RSLC	
Gustafson	Julia	Corn Refiners Association	Counsel and Director, Legislative Affairs
Gutierrez	Hugo	Marathon Oil Corporation	Public & Government Relations Manager
Gutierrez	Lilly	-	Guest
Gutierrez	Allen	The Latino Coalition	
Gutierrez	Gerardo	The Latino Coalition	
Gutierrez	Gustavo	The Latino Coalition	
Hackman	Andy	SerlinHaley LLP	Lobbyist
Hahn	Paige	-	Guest
Hallow	Millie	NRA	Assistant to the NRA CEO
Hammond	John	Ice Miller LLP	Partner
Hammond	Tom	Hammond Group	
Hammond	Kathy	-	Spouse
Hanson	Rolf	API	Senior Director, State Government Relations
Harber	Taylor	RSLC	
Harbert	Karen	US Chamber of Commerce	
Harbin	Chrissy	Americans for Prosperity	
Harmon	Keith	-	Guest
Harmon	Nancy	-	Guest
Harrington	Joey	ConocoPhillips	Political Affairs Director
Harris	Dana	Bellwether Group	
Harrison	Tandy	Bellwether Group	
Hart	Vicki	-	Spouse
Hart	Steve	Williams & Jensen, PLLC	Chairman & CEO
Hartley	Gregg	Cloakroom Advisors for KCPL	
Hartley	Jordan	Cloakroom Advisors for KCPL	
Hartung	Brooke	-	Guest
Hartung	Tim	-	Guest
Haselwood	Kate	-	Spouse
Haselwood	Richard	Reynolds American	Senior Director
Hasner	Adam	The GEO Group, Inc.	Executive Vice President

Hasner	Jillian	The GEO Group, Inc.	GEO Group
Hastings	Matthew	EEl	
Haueter	Bob	Congressman Farenthold	
Hauter	Lynn	Corpus Christi Symphony's	Guest
Hawkins	Heidi	Washington Gas	Manager, Public Policy and Government Relations
Hawthorne	Robert	-	Guest
Hays III	James	Ashford Inc	CSO
Heimbigner	Genie	-	Guest
Heimbigner	Julia	-	Guest
Henderson	Betsy	-	Guest
Henderson	Logan	-	Guest
Henderson	Molly	-	Guest
Henderson	Scott	Covanta	Senior Director, Government Relations
Hendricks	Diane	ABC Supply Co. Inc.	Chairman
Hendricks	Kevin	-	Guest
Hendricks	Rhonda	-	Guest
Henick	Chris	Blueprint Advisors LLC	Founder & Chairman
Henry	Patricia	Chubb	Global Government Affairs Officer
Herman	Stuart	-	Guest
Hermes	Tim	Collegium Pharmaceutical	VP Government Affairs
Hernandez	Tony	-	Guest
Hernandez	Kevin	-	Guest
Herndon	Margaret	Steve Ross Guest	
Herring	Courtney	CVS Health	Government Affairs
Heyman	Bill	Travelers	Vice Chairman
Hickling	Chris	Edison Electric Institute	
Higgins	Walt	CEO - Ascendant Group (Retired)	
Higgins	Jacqueline	-	Spouse
Hill	David	NRG	Executive Vice President
Hill	Justine	-	Guest
Hinchey	Bruce	-	Guest
Hinchey	Karen	-	Guest
Hinzman	Joel	Oracle	Senior Director - Government Affairs
Hiscoe	Ken	Pfizer	Director, Government Relations

Hockenbury	Ellie	RSLC	
Hodgkins	Sarah	Rep. Mario Diaz-Balart	
Hoeksema	Renze	DTE Energy	
Hoernig	Mary	-	Guest
Hoernig	Otto	-	Guest
Hoffman	Donald	Excel Services Corporation	President/CEO
Hoffman	Jonathan	GOB	
Hoisington	Paula	Net Communications	
Holder	Kathleen	Walmart	Guest
Holland	Jennifer	Congresswoman MI	
Hollier	Alyssa	-	Guest
Hollier	Olivia	-	Guest
Hollier	Robert	-	Guest
Hollier	Will	Hollier & Assoc	
Holowka	Greg	GBCI	SVP
Holowka	Cheryl	GBCI	SVP
Holowka	Taryn	Green Business Certification Inc.	SVP Marketing & Advocacy
Holt	David	HBW	
Holt	Maureen	HBW	
Holton	Helen	National Organization of Black County Officials, Inc.	
Hooks	Julie	Hook Solutions	
Hoover	Nick	Morgan Meredith	
Horn	Marian	-	Guest
Horn	Robert	-	Guest
Householder	Larry	-	Guest
Householder	Taundra	-	Guest
Howe	Shira	Centrus Energy	Vice President
Howe	James	Centrus Energy Corp.	Vice President
Howland	Dulany	-	Guest
Howland	Vicki	-	Guest
Howlett	Suzie	-	Guest
Hristov	Peter	Clark Construction	Director, IT Applications
Hudak	Kelley	Majority Whip	
Huddleston	Albert	Aethon	Partner and CEO

Hudson	Jehmal	-	Guest
Hudson	John	Southern Company	
Hulsey	Blu	Continental Resources	Director of Government Relations
Humphries	Fred	Microsoft	Corp. VP US Govt Affairs
Hunt	Richard	Consumer Bankers Association	President & CEO
Hunt	Ellery	-	Child of Carrie Hunt
Hunt	Wyeth	-	Child of Carrie Hunt
Hunt	Meg	EEI	
Hunt	Carrie	NAFCU	
Hunte	Tanya Guineve	Hunte Corporate Enterprise	
Hunter	David	EPRI	
Hurd	Rep. Will	US House of Representatives	
Hurst	Genevieve	Butler Snow	Counsel
Hurst	Paul	Butler Snow	Counsel
Hussein	Sharif	CNSI	Senior Vice President, Midwest Region
Hutchison	Kacy	Gilead Sciences	Vice President, North America Government Affairs
Hutchison	DeAnne	-	Spouse
Hutchison	Thomas	Hutchison Advisors, Inc.	Chairman
Hutto	Frank	GOB	
Ide	Yasunori	Friend of EEI	
Igoe	Joanne	Edison Electric Institute	
Imperiale	Laura	HNTB	Director of Government Affairs
Ingle	Ed	Microsoft Corporation	General Manager, State Government Affairs
Ireland	Caroline	-	Guest
Irsik	Ryan	Walmart	Director of Public Affairs & Government Relations
Isles	Adam	Chertoff Group	
Isles	Cornelia	-	Daughter of Adam Isles
Isles	Peter	Son of Adam Isles	
Iwu	Adama	Visa, Inc.	Senior Director, State & Local Government Relations
Jackman	Zoe Louise	BGR Group	Associate
Jaffee	Danielle	IWP	Manager of Government Affairs
Jahns	Sheryl	The Townsend Group	
Janka	John	Latham & Watkins	
Jarvis	Charlene	-	Guest

Jarvis	Guy	-	Guest
Javdan	David	Alvarez & Marsal, LLC	Managing Director
Jenkins	Erica	AGA	
Jenkins	Mike	Capital Artworks	
Jenkins	Tim	Nossaman	
John	Warner	Innovage	Guest
Johnson	Tommy	CONSOL Energy	VP External Relations
Johnson	Tim	Entertainment Software Association	Director, State Government Affairs
Johnson	Joyce	-	Spouse
Johnson	Robert	The Johnson Group	President
Johnson	Caleb	AQR	Associate
Johnson	Caleb	-	Guest
Johnson	Julia	netcommunications	
Johnson	Katharyn	RSLC	
Johnson	Bill	US House of Representatives	
Johnson	LeeAnn	US House of Representatives	
Jonas	David	Fluet, Huber + Hoang, PLLC	Partner
Jonas	Tina	Jonas Consulting	CEO
Jones	Ben	McKesson	VP, Government Relations
Jones	Ken	Third Lake Capital, LLC	President and CEO
Jones	Chuck	-	Guest
Jones	Lawrence	EEI	
Jones	Chuck	FirstEnergy	
Jones	Kuper	Republican State Leadership Committee	
Jones	Jennifer	-	Spouse
Jordan	Ashley	The Townsend Group	
Joseph	Monu	Emerald Crest	Partner
Joyce	Tiger	-	Guest
Jubran	Jessica	EEI	
Juffer	Jacqueline	Senator Rounds	
Julal	Nicole	CVS Health	Director of State Gov. Affairs
Kaiser	Alex	-	Guest
Kaiser	David	-	Guest
Kaiser	Kerri	-	Guest

Kaiser	Rachel	-	Guest
Kalavritinos	Jack	GOB	
Kanavas	Ted	Michael Best Strategies	President
Kaniewski	Daniel	AIR Worldwide	
Karbo	Katie	Koch Companies Public Sector	Manager, State Government Affairs
Kardell	Lisa	Waste Management	Director, Public Affairs
Karell	Arthur	FiscalNote	VP Corporate Development
Karlinsky	Autumn	-	Spouse
Karlinsky	Fred	Greenberg Traurig	Shareholder
Kaufman	Stace	-	Guest
Kaufman	Campbell	Cornerstone	Managing Partner
Kay	David	Sunrise Wood Designs	
Kay	Rebekah	Vistra Energy	
Keane	Kevin	American Beverage Association	Senior Vice President, Policy & Public Affairs
Keelen	Matt	The Keelen Group	
Keepes	Joshua	AHIP	Regional Director, State Affairs
Kellow	Glenn	Peabody Energy	CEO
Kelly	Sue	American Public Power Association	
Kenah	Peter	-	Guest
Kendrick	Alexandra	High Cotton Consulting	
Kennedy	Michael	VMware	VP, Global Government Relations
Kennedy	Jennifer	-	Guest
Kennedy	Justin	-	Guest
Kent	Don	Nickles Group	
Keswick	Matt	Keswick Consulting	President
Ketchel	Micah	RSLC	
Key	Clinton	Clinton Key	
Khan	Dr. Yasmin	INOVA Health System	Lead Physician Internal Medicine
Khananisho	Fisher	-	Guest
Khananisho	Romina	Honeywell International	Director of Government Relations
Kilcur	Patrick	Motion Picture Association of America	Vice President, Government Affairs
Kiley	Mike	White House Office of Technology	
Kim	Youngja L.	S. T. Kim Company, LLC	Secretary
Kim	Henry S.	S.T.Kim Company, LLC	President

Kim	Youngja	University of Maryland Baltimore County	Instructor
Kincaid	Katie	Lyft	Political Development
Kinney	Sara Marie	Blakemore & Associates	Senior Political Associate
Kirkpatrick	Ashley	-	Guest
Kissling	Jeffrey	-	Spouse
Kissling	Virginia	Ryan, LLC	President
Klag	Mike	OPS 15	
Klag	Karen	OPS 15	
Klein	Fara	National Community Pharmacists Association	State Government Affairs
Knakmuhs	Sarah	Altria	Guest
Knakmuhs	Sarah	-	Guest
Knakmuhs	Heath	U.S Chamber of Commerce	
Kolcun	Curt	Microsoft Corporation	Vice-President, U.S. Public Sector
Koljack	Kevin	-	Guest
Komberg	Edit	-	Guest
Komberg	Edward	-	Guest
Komberg	Ellie	-	Guest
Konig	Bjom	-	Guest
Korsnick	Maria	Nuclear Energy Institute	
Kostelecky	Cynthia	Altria Client Services LLC	Regional Director
Kostrzewa	Theresa	Capitol Advantage	President
Koutsoubas	Ted	Anthem	Consultant
Kozuch	Randy	NRA	Director, Political Affairs
Kratovil	Ted	Reynolds American	Consultant
Kraus	Marilyn	George Washington University	
Kresac	Jayne	IWP	VP of Legal and Government Affairs
Kroese	Daniel	Office of Rep. John Ratcliffe	
Kroncke	Barbara	McCarter & English	Partner
Krueger	Chris	Cowen Group	
Kuhn	Kathy	-	Guest
Kuhn	Chandler	-	Child of Tom Kuhn
Kuhn	Preston	-	Child of Tom Kuhn
Kuhn	Thomas	Edison Electric Institute	
Kuhn	Wendy	-	Spouse

Kunde	Chip	-	Guest
Kunde	Chip	Sysco Corporation	Vice President, Government Relations
Kunkle	Regina	SAP	National Vice President, State & Local Govt
Kunkle	Jim	Symantec, Inc	Vice President, Public Sector
Kupka	Steven	Husch Blackwell LLP	Managing Partner
Kupka	Dody	-	Guest
LaGrande	Ken	-	Guest
LaGrande	Julie	-	Guest
Lampert	James	GreenPages Technology Solutions	President
Lander	Justin	Southern Company	
Lange	John	Barclays	
Lange	Ethan	-	Child of John Lange
Lange	Nicholas	-	Child of John Lange
Lange	Brooke	-	Guest
Lange	Jacqueline	-	Spouse
Lanza	Mike	Venn Strategies on/belief of Thrivent Financial	Asst Vice President
LaPierre	Susan	National Rifle Association	Co-Chair NRA Women's Leadership
LaPierre	Wayne	National Rifle Association	CEO
Larimer	Jan	-	Guest
Larimer	Doug	-	Guest
Larimer	Jack	-	Guest
Larkin	Joyce	Centene Corporation	Vice President, Corporate Community Relations
LaRocque	Matt	PJM	State Gov. Affairs
Larrabee	Jull	-	Guest
Larrabee	Jason	Rep.Jeff Denham	
Larson	Patty	-	Guest
Lashutka	Megan	Charter Communications	Regional Senior Director
Latham	Aaron	Alabama Power Company	
LaTourette	Jennifer	Van Scoyoc Assoc.	
Lauer	Trevor	DTE Energy	President & COO
Lauer	Kelly	DTE Energy	Guest
Laughery	Helen	Laughery Investments	Owner
Laughlin	Greg	-	Guest
Laughlin	Marcia Guye	-	Guest

Lauten	Sheri	Eversource	
Lavanty	Dave	Adobe	VP Public Sector
Lavriha	Kathryn	Sanofi, US	Director, State Government Affairs
Layton	Brent	Centene Corporation	Executive Vice President, Chief Business Development Officer, G&A-Growth & Expansion
Ledoux	Eleanor	-	Guest
Ledoux	Jessica	-	Guest
Lee	Christina	AbbVie	Director, State Government Affairs
Lee	Mark	-	Guest
Legere	Sylvie	-	Spouse
Lehman	Rob	Wilmer Hale	
Leibold	Peter	-	Guest
Lent	Norman	Arent Fox	
Leonard	Pat	McKesson Corporation	President Business Performance Services
Lepore	Christina	-	Guest
Lepore	Chris	Johnson & Johnson	Vice President, State Government Affairs
Lepore	John	RELX Group	Head of Global Government Affairs
Lester	Shannon	-	Guest
Lester	Chris	HNTB	Vice President
Lettow	Paul	-	Guest
Li	Jie	SGCC / GEIDCO	
Libby	Debbie	-	Spouse
Libby	Hannah	-	Guest
Libby	Russell	Sysco Corporation	Executive Vice President & Corporate Secretary
Liles	Walton	Fidelity Investments	Vice President, Government Relations
Lilley	Lee	McGuireWoods Consulting	
Lipsey	John	S&P Global	Director of Government Affairs
Lively	Tammy	-	Guest
Livingston	Jeff	The Townsend Group	
Li-White	Junru	NARUC	
Lloyd	Rick	Johnson & Johnson	Executive Director, State Government Affairs
London	Jennifer	-	Spouse
London	Jack	CACI International Inc.	Executive Chairman
Long	Ray	NRG	Vice President
Longest	Amie	-	Spouse

Longest	Jim	Beam Longest & Neff	CFO
Longest	Tom	Beam Longest & Neff	Partner/CEO
Longstreth	Jeff	JPL & Associates	President
Looby	Ramon	Bank of America - Central & Southwest Region	Guest
Lopez	Mirian	Alkermes	Alkermes
Lopez	Luis	Defense Health Agency	Chief, Appliation, Engineering and Integration
Lopez	Mirian	-	Guest
LoPorto	John	D&P Creative Strategies	
Lorraine	Jennifer	Senator Gardner	
Loudon	Diane	-	Guest
Loughran	Kathleen	Anthem	Senior Director, State Affairs, Maryland
Luketic	David	-	Guest
Luna	Frank	Rep. Tom MacArthur	
Lundquist	Andrew	ConocoPhillips	Senior Vice President of Government Affairs
Lundquist	Mary Ellen	ConocoPhillips	Spouse
Lundy	Kevin	ResCare	Sr. Director, Government Relations
Luntz	Frank	-	Guest
Lye	Dave	-	Guest
Lynch	Domenika	Congressional Hispanic Caucus Institute	
Lyons	Lisbeth	Printing Industries of America	
Maassel	Mark	Indiana Energy Association	
Maassel	Christine	Indiana Energy Association	
MacArevey	Pat	-	Spouse
Machida	Ado	GOB	
Machida	Marianne	GOB	
Mack	David	Lyft	Public Affairs Director
Mack	Toby	EEIA	
Madaio	Krista	NRSC	
Maddox	Gillie	-	Guest
Maddox	Brian	-	Guest
Maddox	John	Caesars Entertainment	Vice President
Maddox	Lauren	Podesta	Vice President
Mahon	Tony	Anderson Jackson Metts	President
Mai	Mary	Ribble for Congress	

Main	Darla	-	Spouse
Main	Glenn	The Main Point Group LLC	CEO
Malaska	Stephanie	Baker & Hostetler LLP	
Malek	Marlene	-	President
Malek	Frederic	Thayer Lodging Group	Founder and Chairman
Mallory	C.K.	Hunton & Williams [LGE/KU]	
Malone	Kiran	CMS Energy	
Malone	Daniel	CMS Energy	
Malone	Mark	M Group Strategies	
Manafort	Jason	-	Guest
Manafort	Sandy	-	Guest
Maness	Alan	State Farm	Associate General Counsel, Law Department
Mariani	Doris	Edison International	
Marini	Kathryn	-	Spouse
Marini	John	Adjusters International	President and CEO
Marinoff	David	-	Guest
Maristany	Laura	NALEO Educational Fund	
Markley	Judy	-	Guest
Marks	Adrienne	Visa	Director, Government Relations
Marks	Robert	-	Guest
Marks	Mitch	Celgene Corp.	State Gov't Relations Director
Marrs	Natalie	-	Guest
Marrs	Jessica	-	Spouse
Marrs	Elizabeth	-	Guest
Marrs	Sarah Katherine	-	Guest
Marrs	Kevin	AOPA	Director of Student Pilots
Martin	Larissa	50 State	COO
Martin	Luke	-	Guest
Martin	Benjamin	Eversource	
Martinez	Jeanette	National Association of Black County Officials	
Martinez	Neri	RSLC	
Martins	Eric	Duane Morris Government Strategies	Managing Director
Marx	Catherine	Vince Group, Inc.	Associate
Maser	David	Chimicles & Tikellis, LLP	Counsel

Mash-Sykes	Stephanie	African American Mayors Association	
Maso	Maher	Community Leaders of America	
Maso	Cindy	Community Leaders of America	
Masse	Jeannie	-	Guest
Matheis	Carol	-	Guest
Matheis	Paul	-	Guest
Mathis	Lynette	-	Guest
Mathis	Stoney	-	Guest
Mattsey	Madalyn	-	Guest
Mawakana	Tekedra	eBay Government Relations	VP, Global Government Relations
Maykrantz	Lawrence	St. John Properties	President
McAllister	Sally	Exelon Corp.	
McAllister	Anna	-	Guest
McAuley	Sadie	Laughery Investments	Employee
McAuley	Stella	Laughery Investments	Employee
McCaffrey	Grace	RSLC	
McCarthy	John	McCarthy Solutions	Consultant
McCarthy	John	McCarthy Strategic Solutions	Founder/Managing Partner
McCarthy	Cindy	McCarthy Strategic Solutions	Partner
McCarthy	Charlotte	McCarthy Strategic Solutions	Principal
McCarthy	Eloise	McCarthy Strategic Solutions	Principal
McCarthy	James	North American Millers Association	
McCarthy, III	John	McCarthy Strategic Solutions	Founder/Managing Partner
McClure	Clay	Blue Cross Blue Shield Association	Managing Director, State Affairs
McCollough	Parker	NRG	Vice President
McCormack	Brian	Edison Electric Institute	
McCormack	Justin		
McCormack	John	John McCormack Associates	
McCormack	Peggy	John McCormack Associates	
McCrary	Alex	Alabama Power Co	
McCuskey	Wendy	-	Spouse
McCuskey	Sec. John B. M	West Virginia Secretary of State	
McDonald	Kathy	-	Guest
McDonald	Olivia	Team Ryan	

McElyea	Gary	-	Guest
McGarey	Mike	Nuclear Energy Institute	State & Local Affairs
McGeary	Scott	Washington Gas	Director, State Public Policy
McHale	Campbell	-	Guest
McIntosh	Joanna	Motion Picture Association of America	Executive Vice President, Global Policy and External Affairs
McIntyre	Kevin	Jones Day	
McKenna	Michael	MWR Strategies	
Mckeon	Sean	Mountaire Farms, Inc.	Director of Communication and Community Relations
McKinney	Jennifer	Edison Electric Institute	
McKnight	Cathy	-	Guest
McLeod	Walter	Eco Capitol LLC	
McMahon	Richard	EEI	
McManus	Bill	American Beverage Association	Vice President, Government Affairs & Outreach
McNeil	Carole	McNeil Capital	Owner/CEO
Medaglia	Linda	-	Guest
Meindertma	Donn	Connors & Winter	
Meister	Christina	National Science Foundation	
Mendoza	Miguel	Rep. Mario Diaz-Balart	
Mercado	Kenny	CenterPoint Energy	
Mercado	Jill	-	Guest
Meredith	Todd	Morgan Meredith	
Merritt	Mark	DCMC Partners	Founder
Meyer	Dan	Duberstein Group	
Meyer	Doug	-	Guest
Meyers	Angela	-	Guest
Meyers	Michael	-	Guest
Meyers	Angela	AOA	Executive Director
Milczewski	Joe	BlackHills Corp	
Milczewski	Amy	-	Guest
Miller	Jeff	Ryan, Inc.	Principal
Miller	Kathryn	Bridges Properties	
Miller	Bill	Business Roundtable	
Miller	Mary	EEI	
Miller	Evelyn	National Geographic Partners	

Miller	Matthew	PG&E	
Miller	Ward	Red Bag Solutions, Inc	
Miller	Virgil	Rep. Cedric Richmond	
Miller	Bruce	Rep. Mark Amodei	
Miller	Will	Team Ryan	
Miller	Mark	The AES Corporation	
Miller	Kim	The AES Corporation	
Milligan	Will	Will Milligan Events	
Mills	Sandra	-	Spouse
Mills	William	MPW Properties	CEO/Owner
Mims	Rhonda	WellCare Health Plans, Inc.	SVP, Chief Public Affairs Officer
Mingé	Jacquelyn	-	Spouse
Mingé	John	BP America	Chairman and President
Mino	Meredith	Goeas Associates	
Mitchell	Tandy	Cinemark Holdings	Executive Vice President
Mitchell	Amy	Consulting	
Mitchell	Grayden	-	Guest
Mitnick	Steve	Public Utilities Fortnightly	
Miyamoto	Kazuki	Tohoku EPCO	
Miyamoto	Nozomi	Tohoku EPCO	
Miyamoto	Yuko	Tohoku EPCO	
Miyamoto	Gaku	Tohoku EPCO	
Moeglein	Vivian	Rep. Bruce Westerman	
Moeller	Philip	Edison Electric Institute	
Moeller	Philip D.	EEl	
Moeller	Caroline	-	Guest
Moeller	Elizabeth	Pillsbury	
Monroe	Loren	BGR	Principal
Monroe	Nicole	Stofer Consulting	President
Montgomery	Katy	Chertoff Group	
Moore	Kenton	American Structurepoint, Inc.	Vice President and Partner
Moore	Bo	ConnectSouth	Partner
Moore	Leah	ConnectSouth	Partner's Spouse
Morales	Albert	USHCC	

Morgan	Sarah	S&P Global	Director of Government Affairs
Moroun	Nora	-	Guest
Morris	Heather	WellCare Health Plans, Inc.	Sr. Director, Government Affairs Compliance
Morrison	Helen	-	Spouse
Morrison	Richard	BP America	Regional President, Gulf of Mexico
Mosbacher	Georgette	Georgette Mosbacher Enterprises	President
Mosbacher	Michele	M Mosbacher Interests LLC	Founder
Mosley	Lori	-	Spouse
Mosley	David	Navigant Consulting	Managing Director
Mosley	Dave	Navigant Consulting	Managing Director, Healthcare
Most	Matt	Encana Oil & Gas	Vice President, Government Relations & Sustainability
Mroz	Richard	New Jersey Board of Public Utilities	
Mullins	Jerry	National Mining Association	Vice President
Mullins	Molly	Thompson Associates	President
Murphy	Casey	Naval Intelligence, Pentagon	
Murray	Shona	-	Guest
Murray	Dan	Southern Co.	
Myers	Mayor Mark	Community Leaders of America	
Myers	Judy	Hollier & Associates	
Naoko	Tomita	Japan Electric Power	
Napier	Victoria	Atkins	Senior Vice President, Government & Public Affairs
Narolewski	Tom	-	Guest
Narula	Vijay Narula	-	Guest
Naughton	Jennifer	-	Guest
Naughton	Tom	MAXIMUS	President
Nehring	Andrew	Citizens Against Government Waste	
Nelson	Susan	Navigators Global	Partner
Nelson	Lisa	ALEC	
Nelson	David	Pagnato Karp, LLC	
Ness	Adelaide	-	Guest
Ness	Matthew	eviCore healthcare	Gov't Affairs Director
Neuman	Reed	Nossaman	
Newcomb	Tyler	-	Guest
Newson	Reggie	-	Guest

Nichols	Alex	RSLC	
Nicholson	Matthew	Accenture	Government Relations Manager
Niwa	Keiko	Chubu Electric Power	
Niwa	Miyuko	Chubu Electric Power	
Niwa	Akihiro	Chubu Electric Power Co., Inc.	
Nix	Leroy	Southern Company	
Nocito	Joe	-	Guest
Noe	Paul	American Forest & Paper Assn	
Noe	Wendy	-	Guest
Nolan	Rich	National Mining Association	
Nolan	Walker	OBBLAW	
Norcross	Donald	House of Representatives	
Noritake	Toshihiro	Chubu Electric Power	
Norman	Robert	-	Guest
Norman	Bradley	-	Guest
Norton	James	Axiom Public Affairs	Managing Partner
Norton	Debbie	-	Guest
Norton	Pierce	One Gas	
Nosef	Joe	Watkins Eager	Consultant to Conduent
Novascone	Grace	-	Guest
Novascone	Will Buddy	-	Guest
Novascone	Sarah	Travelers	
Nunn	Shaylah	Novo Nordisk	State Government Affairs
Oakley	Mike	Alabama Power/Southern Company	
Oakley	James	Southern Company	
O'Bannon	Michael	EOP Group, INC	President
O'Brien	Beth	-	Guest
O'Brien	Brice	Reynolds American	Executive Vice President
O'Brien	Dana	CenterPoint Energy	
O'Brien	Dan	NAFCU	
O'Brien	Peter	-	Spouse
Odom	Alex	Dentons	Dentons
Odom	Amy	Dentons US LLP	Principal
Odom	James	Edison Electric Institute	

Odom	Cal	EEI	
O'Donovan	Kevin	O'Donovan Strategies LLC	Principal
Ogsbury	Jim	Western Governors' Association	
Ogsbury	Christine	Western Governors' Association	
Olds	Elizabeth	AFPM	
Olds	Britton	-	Guest
Olds	Ransome	-	Guest
Oliver	Rachel	The Oliver Group	President
Oliver	Jack	Bryan Cave	Senior Policy Advisor
Olivier	Lina	-	Guest
Olivier	Gabriela	-	Guest
Olson	Tim	Lifelock	VP, Channel Sales
Omey	Samantha	ExxonMobil	Sr. Advisor, Public and Government Affairs
Ontiveros	Sebastian	US Hispanic Chamber of Commerce	
Oorbeek	Bill	The Oorbeek Group	
Oram	Randy	Albert and Associates	
Oram	Mansour	Michigan State University	
Ortenstone	Susan	CenterPoint Energy	
O'Shei	Donald	Trilateral Pacific	Managing Director
Ostermayer	Jeff	EEI	
Osthelder	Ted	Anthem, Inc.	Government Relations Director, Sr.
O'Toole	Richard	Exelon Corporation	
O'Toole	AnneMarie	Exelon Corporation	
Ourisman	Mandell	-	Spouse
Ourisman	Mary	Ourisman Automotive Group	Owner
Overend	Dawn	-	Guest
Overton	Andrew	-	Guest
Overton	Spencer	Joint Center for Political and Economic Studies	
Owen	Jim	EEI	
Owen	Carole	-	Spouse
Owens	David	EEI	
Owens	Nick	-	Guest
Pack	Lisa	-	Spouse
Pack	Larry	Stonerise Healthcare LLC	CEO

Packard	Ronald	Pansophic Learning	CEO and Founder
Padgett	James	DTE Energy	
Padgett	Rosemary	DTE Energy	
Padilla	Freddy	Southern Company	
Pagnani	Vita	Leatino Group	
Paige	Leslie	-	Guest
Palmer	Steven	R&R Partners	SVP Government Affairs
Palomarez	Javier	USHCC	
Panneer	Ganesh	Community Leaders of America	
Parfet	Barbara	-	Spouse
Parfet	William	Northwood Group	Chairman and CEO
Parham	Arthur	Entergy	
Parham	Kathy	Entergy Services, Inc.	
Paris	Trey	GE	US Manager, State Govt Affairs
Paris	Sandra	GE	Govt Affairs
Paris	Thomas	-	Guest
Park Anders	Susan	-	Guest
Park Anders JR	Sterling	President & CEO	ABSNext
Parken	Ted	Adobe	VP Public Sector, State and Local Government
Parker	Brandon	-	Guest
Parker	Jim	Best Auto Sales, LLC	
Parker	Lisa	Best Auto Sales, LLC	
Parker	Kimberly	Gray Global	
Patel	Roshan	50 State LLC	
Patel	Neil	-	Guest
Patel	Jessica	-	Guest
Patel	Neal	Sen. Dean Heller	
Pattison	Scott	National Governors Association	
Paulson	Kerry	Altria Client Services LLC	Regional Director
Paulson	Henry	Altria Client Services LLC	Regional Director
Paulson	Audrey	Altria Client Services LLC	Regional Director
Peacock	Andrew	-	Guest
Peacock	Penne	-	Guest
Peacock	Marcus	-	Guest

Peacock	Donna	-	Guest
Pearce	Matt	Venn Strategies	Vice President
Pearson	Rachel	Pearson and Assoc.	
Peat	Lauren	-	Guest
Peck	Brandon	Flywheel Government Solutions	Director
Pejovich	Brenda	-	Guest
Pellathy	Gabe	PPG	Managing Director of Government Affairs
Pellerin	David	Vince Group, Inc.	Associate
Peña	Bert	Troutman Sanders	Partner
Pendergast	Kathleen	Pinnacle West	
Penley	Steve	GE	Govt Affairs
Perez	Bill	-	Guest
Perez	Catherine	-	Guest
Peterson	Brad	Novelis	
Phelps	Linda	-	Spouse
Phelps	Edwin	Phelps Enterprises	President/ Owner
Philip	Erin Berry	American Society of Anesthesiologists	Employee
Phillips	Tom	Siemens	Senior Director
Phillips	Tim	Americans for Prosperity Foundation	President
Philson	Kelly	DaVita	Director, Federal Government Affairs
Piacesi	Rob	-	Guest
Piacesi	Marie	-	Guest
Pickering	Elise	Mehlman Vogel	
Piety	Dustin	-	Child of Sarah Ball
Pike	Belinda	Pike Electric	
Pike	Eric	Pike Electric	
Pilzer	Chris	Waste Management	Area Manager, Public Sector Solutions
Pinkerton	Elizabeth	Transition	
Pino	Alfonso	-	Guest
Pino	Cameron	Son of Alfie Pino	
Pinto	Ashok	-	Guest
Plagenhoef	Madelin	American Society of Anesthesiologists	ASAPAC
Plagenhoef	Nicholas	American Society of Anesthesiologists	ASAPAC
Plagenhoef, M	Jeffrey	American Society of Anesthesiologists	President, American Society of Anesthesiologists

Plagenhoef, MI	Deborah	American Society of Anesthesiologists	President, Texas Society of Anesthesiologists
Planning	Mark	EEl	
Plevniak	Steve	Xcel Energy	
Pociask	Steve	American Consumer Institute	
Pociask	Mary	American Consumer Institute	
Poe	Aaron	Grand Valley	
Poitevint	Doreen	-	Spouse
Poitevint	Alec	SEM Minerals, Inc.	Chairman of the Board and President
Pollock	Joe	NEI	
Pollock	Mary	NEI	
Pompei	Sarah	Lyft	Public Affairs Manager
Poole	Connie	Accenture	Government Relations Specialist
Popelka	Dane	-	Guest
Popelka	Charlotte	-	Guest
Popelka	Randall	Herbalife	Vice President
Poppe	Margaret	-	Child of Patrica Poppe
Poppe	Elizabeth	-	Child of Patrica Poppe
Poppe	Patricia	CMS Energy	
Poppe	Eric	CMS Energy	
Porter	Gregory	National Black caucus of state Legislators	
Porter	Robert	RAGA	
Powell	John	ATR	
Powell	Joshua	NRA	
Powell	Eva	NRA	
Powell	Miriam	NRA	
Powelson	Lauren McDermott	General Reinsurance	
Powelson	Rob	-	Guest
Power	Joseph	Ameren	
Powers	Kiersten	Alkermes	Alkermes
Powers	Tim	Alkermes	Alkermes
Powers	Kiersten	-	Guest
Prendergast	Katie	Arizona Public Service	Government Affairs Representative
Pringle	Kate	Edison International	
Pritchatt	Grafton	NRCC	

Pritzker	Jennifer	Tawani Enterprises	SVP, Governmental Affairs
Prochazka	Scott	CenterPoint Energy	
Prochazka	Mary	-	Spouse
Puckett Cravin	Yvette	Rep. Lacy Clay	
Puente	Adolfo	The Latino Coalition	
Pugh	Jennifer	VMware	PAC Manager
Pugh	Mayor Catherine	Mayor, Baltimore City	
Pulwarty	Haydn	BP America	Executive Assistant to Chairman & President
Pyle	Thomas	American Energy Alliance	
Qian	Kathy	-	Guest
Quinn	Joe	The Aluminum Association	
Rabine	Gary	-	Guest
Rachinsky	Joe	Catalyst Group	
Raemdonck	Dieter	Lewis Roca Rothgerber Christie LLP	Associate
Raemdonck	Kimberly	Wiegand Attorneys and Counselors	Associate
Ragan	Brent	Earth & Water Group	
Rainbolt	John	Alliant Energy	
Rainsford	Bettis	Rainsford Development	Owner
Ralston	Susan	SBR Enterprises LLC	
Range	Megan	California Lincoln Group	Executive Director
Ransdell	Tim	Sempra Energy	
Raschka	Adam	Charter Communications	Senior Director, State Government Affairs
Raskin	Gregory	Winncom Technologies Corp	CEO/President
Ravosa	Alysson	Vince Group, Inc.	Vice President
Ravosa	Tony	Vince Group, Inc.	President
Reade	David	CA State Senator Jim Nielsen	
Reams	Heather	Citizens for Responsible Energy Solutions	Managing Director
Reid	Ashlee	Reid Political	
Reiman	Shirley	-	Guest
Reith	John	Rifkin Weiner Livingston, LLC	Lobbyist
Ren	Yuan	SGCC / GEIDCO	
Renna	Stephen	SAS	
Replegle	Stephen	Cove Strategies	
Replegle	Skye	-	Spouse

Reyes	Christina	Rep. Juan Vargas	
Reynolds	Debbie	-	Guest
Reynolds	Greg	-	Guest
Ricciuti	Jim	Aetna	Vice President, Government Affairs & Public Policy
Rice	Misti	Magna International	Director of Government Affairs
Richard	Commissioner	Maryland Public Service Commission	
Richards	Jim	Cornerstone	Partner
Richards	Justin	RSLC	
Richman	Monica	Dentons LLP	
Richmond	Carole	US House of Representative	
Richmond	Rep. Cedric	US House of Representatives	
Ricketts	Cecelia	-	Spouse
Ricketts	Todd	Chicago Baseball Holding LLC	Director
Ricketts	Tom	Incapital LLC	Chairman and CEO of Incapital LLC
Rickman	Marcia	W.M. Rickman Management	Ambassador
Rickman	Bill	W.M. Rickman Management	Owner
Ridgely	Stacey	-	Spouse
Ridgely	Gerald	Ryan, LLC	Partner
Ridings	Judy	-	Guest
Ridings	George	New York Life Insurance Co.	Agent
Riesterer	Angie	Rep. Jaime Herrera Beutler	
Riggins	Quentin	Southern Company	
Rigler	Charles	CKI	
Rinaldi	Kara	AnnDyl Policy Group	
Risch	Vicki	-	Guest
Risch	Jason	Risch Pisca PLLC	
Risch	Sen. Jim	US Senate	
Rissing	Edward	Rissing Strategic, LLC	
Roa	Zoe	W.M. Rickman Management	Ambassador
Roberti	William	-	Guest
Roberts	Michael	-	Guest
Robinson	Lindsay	-	Guest
Rodriguez	Heather	SINET	
Rodriguez	Hayden	SINET	

Rodriguez	Quinn	SINET	
Rodriguez	Robert	SINET	
Rogers	Jillian	Sen. Cassidy	
Rojas-Levi	Elizabeth	Nokia Corporation	Director of Public Affairs & Government Relations
Rollings	Eleanor	Sumner 360	
Romero	Kenneth	National Hispanic Caucus of State Legislators	
Roque	Nina	CHLI	
Rosario	Andrea	-	
Rosario	Lita	WYZ Girl Entertainment	
Rosen	Jennifer	Alzheimer's Association	Associate Director, State Affairs
Rosen	Jeff	Kirkland & Ellis LLP	
Rosen	Kathy	Retired	
Rosenkoetter	Darlene	S&P Global	Vice President, Government Affairs
Rosier	Collan	Maxim Healthcare	Government Affairs Program Manager
Roskam	Gracey	-	Guest
Ross	Tom	McCarter Government Solutions	Partner
Ross	Steve	Artists and Athletes	
Rossmann	Beth	Honeywell	Vice President of Government Relations
Rothfus	Rep. Keith	Member of Congress	
Rothfus	Elsie	-	Spouse
Roud	Andrew	St. John Properties	Regional Partner
Rouleau	John	-	Guest
Rowland	Rachael	Anthem	VP of State Affairs
Roy	Shelly	Epiphany	
Rubin	Alan	AbbVie	Senior Manager of IT
Rucker	Janelle	reTyped	
Ruffin	Ebony	Ruffin Consulting Services	
Rushenberg	Kristin	-	Guest
Rushenberg	Tim	Indiana Energy Association	
Rushton	Kerrie	Groundwork Communications	
Russinoff	Paul	Visa	Sr. Director, State Relations
Rutson	Giles	-	Guest
Ryan	Molly	Otsuka America Pharmaceutical, Inc.	Senior Director, Federal Government Affairs Advocacy
Ryan	Virginia	-	Guest

Ryan	Amanda	-	Spouse
Ryan	Sarah	-	Guest
Ryan	George	Ryan, LLC	Chairman and CEO
Ryan	Jason	CenterPoint Energy	
Ryan	Megan	-	Guest
Sabin	Andrew	Sabin Metal Corp.	President
Sabin	Jonathan	-	Guest
Sabin	Susan	-	Guest
Sachs	Diane	NERC/E-ISAC	
Sachs	Marcus	NERC/E-ISAC	
Sailer	Brian	Flywheel	Partner
Sailor	Angela	JC Watts Companies	
Sailor	Elroy	RNC	
Salpeter	Joshua H.	Rep. Ileana Ros-Lehtinen	
Samaha	Deanna	-	Guest
Samson	Daniel	-	Guest
Samson	Lee	-	Guest
Samson	Rebecca	-	Guest
Samuels	Allen	-	Guest
Sanderson	Brian	-	Spouse
Sanderson	Marie	Cardinal Group	Principal
Sands	Carla	Vintage Capital Group, LLC	Chairman
Sands	Corrine	-	Guest
Sands	Lenny	-	Guest
Sandys	Duncan	Hagan Capital Group	Winston Churchill's grandson
Sanford	Mark	-	Guest
Satterfield	David	-	Guest
Sauls	Julie	California State Senate	Chief of Staff
Sauls	Jeff	Farmers Insurance	Head of State Legislative Affairs
Saunders	William	Community Choice Financial	Chairman & CEO
Saunders	Alexee	Spouse; William Saunders, Community Choice Financial	Guest
Sawyer	Paul	Cong. Garret Graves	
Scanlon	Barry	DCMC Partners	Founder
Schacher	Alden	UnitedHealth Group	VP & Head of State Government Affairs

Schacher	Elizabeth	UnitedHealth Group	Vice President and Head of State Government Affairs
Schafer	Zach	-	Guest
Schartner	Anna	Rep. Jaime Herrera Beutler	
Scheiner	James	-	Guest
Scheiner	Konrad	Steve Ross Guest	
Scheiner	Sebastian	Steve Ross Guest	
Schenof	Barry	Barry Schenof Esq.	
Schepis	Laura	APPA	
Schlenker	John	EEl	
Schoor	William	Essential Formulas, Inc.	President
Schoor	Marty	-	Guest
Schostak	Robert	Schostak Brothers & Co., Inc.	Chief Executive Officer
Schrader	Matt	Adobe	Senior Manager, Government Relations & Public Policy
Schramm	Loren	NFIB	NFIB Board of Directors
Schramm	Steve	NFIB	Chairman of the Board
Schreiber	Ellen	-	Spouse
Schreiber	Sam	Chain Bridge Bank	President
Schriebel	Tom	Michael Best Strategies	Partner
Schuh	Konya	-	Guest
Schuh	Matt	-	Guest
Schultheis	Roy	Rep. Carlos Curbelo	
Schultz	James	Cozen O'Connor	Chair, Government Law and Regulatory Affairs
Schulz	Kate	-	Spouse
Schulz	Shane	QEP Resources, Inc.	Director, Government Affairs
Schwan	Joseph	Baxter Healthcare	Vice President of Global Government Affairs
Scott	Baugh	Innovage	Consultant
Scott	Brian	DHS NPPD	
Scott	Tiffany	-	Guest
Screen	Christine	-	Guest
Screen	Christopher	Loyola University New Orleans	
Scruggs	Trace	Edison Electric Institute	
Sczudlo	Becky	NiSource	
Sczudlo	Walter	NiSource	
Sechrist	Erica	Orrick, Herrington & Sutcliffe	Senior Strategist

Sechrist	Robert	RSLC	
Segner	Sharon	LS Power	
Selby-Cole	April	DOD	
Sena	Janet	NERC	
Senn	Ed	Verizon Communications	VP Government Relations
Shamma	Michael	Gannett Fleming	Senior Vice President
Sharkey	Mike	-	Guest
Shaw	John	PM	
Shaw	Deborah Britta	PM	
Shea	Quin	EEl	
Sher	Michael	DCMC Partners	Partner
Sherry	Bernie	-	Guest
Sherry	Christopher	-	Guest
Sherry	Lori	-	Guest
Shields	Joshua	Black Hills	Manager, Federal Affairs
Shipp	Blair	Valis Associates LLC	
Shirley	Craig	ShirleyBannister	
Shockley	Laurie	-	Guest
Shockley	Rodney	-	Guest
Short	Guy	-	Guest
Shustorovich	Alexander	-	Guest
Shustorovich	Evgeny	-	Guest
Shustorovich	Maria	-	Guest
Sigmon	Jeremy	U.S. Green Building Council	Director, Technical Policy
Sildon	Eric	Accenture	Government Relations Senior Manager
Silva	Jerry	Edison International	
Silva	James	-	Guest
Silva	Ophelia	-	Guest
Silva	Ashley	Psychiatric Institute of Washington	
Simcox	Sandra	-	Guest
Simcox	Ethan	-	Guest
Simcox	Stephen	-	Guest
Simcox	Amy	-	Guest
Simcox Jr.	Ed	-	Guest

Simcox Sr.	Ed	Indiana Energy	
Simon	Jessica	-	Spouse
Simon	Tony	ConnectSouth	Partner
Singer	Paul	Elliott Management	Founder and Principal
Singer	Emily	-	Guest
Sistovaris	Violet	NIPSCO	
Sistovaris	Sam	-	Spouse
Slezak	Tyler	-	Guest
Slone	Pete	McKesson Corporation	SVP, Public Affairs
Slusser	Kara	-	Spouse
Slusser	Jerry	-	Guest
Smith	Beverly	-	Spouse
Smith	Chris	Samsung Electronics America	Vice President Customer Operations
Smith	Mark	The Da Vinci Group	President/CEO
Smith	Mindy	The Da Vinci Group	EVP
Smith	Houston	Alabama Power	
Smith	Jason	Edison Electric Institute	
Smith	Ja'Ron	Generation Opportunity	
Smith	Roslyn	National Black Caucus of State Legislators	
Smith	Heather	Rep. TomMacArthur	
Smith	Kiley	RSLC	
Smith	Zeke	Southern Company	
Smittle	Stephen	Vendor	
Smyth	Jennifer	-	Guest
Smyth	Peter	-	Guest
Snead	Amos	S3 Public Affairs	
Snowdeen	Dove	-	Guest
Sollars	Jennifer	JAS Strategies	
Solley	Melinda	TAPSNAP	
Sonderling	Keith	NCPA	Counsel
Sorel	Claudine	-	Spouse
Sosebee	Michael	-	Guest
Soublo	Peggy	Agilent Technologies	
Soublo	William	-	Guest

Spackey	Nelsa	-	Spouse
Spackey	Eric	Bluewater Defense	CEO
Spackey	Natasha	-	Guest
Spall	Jennifer	Walmart	Senior Director, Political Programs
Spannagel	Mark	Congressman Doug LaMalfa	
Spellmeyer	Grant	U.S. Cellular	Vice President
Spence	Dave	-	Guest
Spence	Suzie	-	Spouse
Spence	Carmen	Miller Spence	
Spicer	Rebecca	National Beer Wholesalers Assn	
Spicer	Sean	RNC	
Spies	Charles	Clark Hill PLC	Leader, Political Law Practice, Managing Partner
Spross	Catherine	-	Spouse
Spross	David	Reynolds American	Vice President
Spurlock	Caleb	-	Guest
St. Louis	Robert	-	Guest
Stanberry	Charlyn	US House of Representatives	
Stang	Doug	3M	Government Affairs
Staniak	Stacey	Michael Best & Friedrich	
Stasio	John	LPPC	
Statler	Jean	StatlerNagle,LLC	
Steckelberg	Kathy	Edison Electric Institute	
Steele	Lauren	ABA	Consultant
Steil	Bryan	-	Guest
Steingart	Nick	RSLC	
Stephen	Sena	-	Guest
Stephens	Sarah	-	Guest
Stephens	Scott	Iconma	Consultant
Stettner	Jennifer	Phillips 66 Company	Vice President, State Affairs
Stevens	Cindy	Deloitte	Partner
Stevenson	Vans	Motion Picture Association of America	Senior Vice President, State Government Affairs
Stewart	Barbara	-	Spouse
Stewart Bell	Mary	National Republican Senatorial Committee	
Stinger	Cynthia	AECOM	Senior Vice President

Stipnieks	Elizabeth	Edison Electric Institute	
Stockton	Matt	Alkermes	Alkermes
Stockton	Matt	-	Guest
Stolnacker Koch	Patty	VMware	Director, Government Relations
Stone	Leslie	-	Spouse
Stone	Donald	Dewberry Companies	Chief Executive Officer
Stone	David	DC Bar Foundation	
Stone	Lauren	Edison Electric Institute	
Storch	Ari	Retired	None
Stout	Hank	-	Guest
Stovall	Turk	-	Guest
Stranz	Paul	Bank of America - Central & Southwest Region	Senior Vice President of Public Policy & State Government Relations
Stringfellow	Nancy	Edison Electric Institute (husband retired from)	
Stringfellow	David	Edison Electric Institute (retired)	
Strobel	Kristin	BGR Group	Director of State Affairs
Strong	Zolaikha	Copper Development Association	
Strong	Jason	National Rural Utilities Cooperatives Association	
Stump	Bob	-	Guest
Suder	Scott	-	Guest
Sugano	Mitsuharu	Tokyo Electric Power Company Holdings, Inc.	
Sullivan	Michael	Point72 Asset Management	Managing Director
Sullivan	Walker	-	Guest
Sullivan	Georgia	Jamison and Sullivan, Inc.	
Sullivan	Jay	Jamison and Sullivan, Inc.	
Summers	Caitlin	-	Guest
Svigos	Elaine	Bellwether Group	
Sweet	Chris	Rep. Mario Diaz-Balart	
Sweet	Chad	The Chertoff Group	
Sweet	Julie	The Chertoff Group	
Sword	Stephanie	-	Guest
Sykes	Justin	Americans for Tax Reform	
Tanner	Tara	Tanner Consulting	
Tate	Dan	Forbes Tate	
Taylor	Michael	Bennett International Group	Senior Advisor

Teebi	Noor	Rep. Paul Tonko (NY-20)	
Teer	Julie	-	Guest
Telford	Kristine	Friend of EEI	
Tempchin	Rick	EEI	
TenBrink	Trevor	Rep. Tim Walberg	
Tennille	Lacye	Koch Companies Public Sector	Political Director
Terry	David	National Association of State Energy Officials (NASEO)	
Theodore	Andrew	Theodore and Company	
Thernstrom	Samuel	Energy Innovation Reform Project	
Thomas	John	Arconic	Global Marketing Manager - Automotive
Thomas	Sandra	-	Guest
Thomas	Shashrina	Congresswoman Terri Sewell	
Thomas	Anne	RSLC	
Thompson	Jennifer	Shell	Senior Advisor, Government Relations
Thompson	Governor Tom	-	Guest
Thoren	Peter	-	Guest
Thorndike	John	Moelis & Company	
Thornton	Rheana	NextEra Energy	
Thornton	Charlie	United States Senate	
Threadgill	Emily	RSLC	
Tilley	Walter	Home Paramount Pest Control	CEO
Todd	Theodora	Innovage	-
Tolar	Helen	U.S. Senator John Boozman	
Tolar	Mac	Wounded Warrior Fellowship Program	
Toledano	Suzette	-	Guest
Tomasik	Agatha	Atom Fundraising	
Tomassi	Christopher	Senate Appropriations Committee	
Tonko	Rep. Paul	U.S. House of Representatives	
Toohey	Michelle	-	Spouse
Toohey	Cam	Shell Oil	Director, State Government Relations
Torres	Gerard	CenterPoint Energy	
Toumayan	Eric	APR Energy	
Towns	Edolphus	Gray Global	
Tracey	Parker	DTE Energy	

Traina	Alexis	-	Guest
Traina	Trevor	-	Guest
Traverse	Brad	BCBS of TN	Federal Relations
Traverse	Fraser	BCBS of TN	consultant
Tremble	Tom	Advanced Medical Technology Association	Vice President, State Government Affairs
Trester	James	Ryan, LLC	Partner
Trester	Holly	Ryan, LLC	Spouse of James Trester
Troha	John	-	Guest
Troha	Carol	-	Guest
Tsirtsis	Leonidas	Nephew of Violet Sistovaris	
Tung	Mary Beth	-	Guest
Turner	Majida	Cheniere Energy	Vice President/Government Relations
Turner	Rep. Michael	Member of Congress	Congressman
Turner	Leslie	-	Spouse
Turner III	Henry	Altria Client Services LLC	Vice President, State Government Affairs
Tyran	Barbara	EPRI	
Tyran	Garry	UCLA Anderson School of Management	
Uihlein	Liz	-	Spouse
Uihlein	Richard	ULINE	CEO
Upmeyer	Linda	-	Guest
Upmeyer	Douglas	-	Spouse
Valanzano	Karen	Chubb	Senior Vice President Federal Affairs
Valas	Karla	-	Guest
Valverde	Lisa	Edison International	
Van Anne	Alexa	Leadership Institute	International Programs Manager
Van Anne	Alexa	-	Guest
Van Anne	Donald	-	Guest
Van Varick	David	NEI	
Van Varick	Lisa	Nuclear Energy Institute	
Vance	Afra	Staff to Mayor Catherine Pugh	
Vanderbloemen	Christina	-	Guest
Vanderbloemen	Boone	-	Child of Brian Vanderbloemen
Vanderbloemen	Brian	McGuireWoods Consulting	
VanZile	Heather	Forest County Potawatomi Community	Board Member

Vasquez	Gaddi	Edison International	
Vaughn	McKenzie	RGA	
Veltman	Erin	RSLC	
Venezia	Mark	-	Guest
Venturella	David	The GEO Group, Inc.	Senior Vice President
Venturella	Elitania	The GEO Group, Inc.	GEO Group
Veras	George	Pro Football Hall of Fame	EVP, Chief Revenue Officer and Executive Producer
Verhoff	Geoff	Akin Gump	
Verhoff	Dorinda	DMoss and Co	
Verrill	Ted	Congressman Ralph Abraham	
Verrill	Elizabeth	EV Strategies	
Viator	Brad	EI	
Villatoro	Rhina	National Hispanic Caucus of State Legislators	
Vincze	Janet	-	Spouse
Vincze	Christopher	TRC Solutions	Chairman and CEO
Viohl	Jeff	Viohl & Associates	President
Viola	Beth	Holland & Knight	
Voyda	Stephanie	EI	
Voyles	James	Consumer Energy Alliance	
Vrablec	Mark	Arconic	President, Arconic Automotive and Aerospace Products
Vukmir	Evangeline	-	Guest
Wadler	Julie	Epiphany Productions	
Wagner	Ann	-	Spouse
Wagner	Tracy	-	Spouse
Wagner	Ray	Enterprise Holdings	SVP, Government & Public Affairs
Wagner	Scott	Penn Waste, Inc.	President/Owner
Wagner	Ray	Enterprise Holdings Inc.	Senior Vice President, Government & Public Affairs
Waidmann	Brian	ACLI	
Walker	Dan	ADM	Director, Global Risk Management
Walker	Jamie	Jet Linx	President & CEO
Walker	Jim	Alabama State Party	Guest
Wallace	Lisa	Institute for Energy Research	
Wallace	Vladimir	Institute for Energy Research	
Wallace	Lynlie	Texas State House	

Wallendar	Chris	-	guest
Walter	Matthew	Republican State Leadership Committee	
Wanek	Ron	Ashley Furniture	President & CEO
Wanek	Joyce	-	Spouse
Wang	Howard	-	Guest
Ward	Richard	EEl	
Ware	Pamela	Southern Company	
Warner	Monty	Citizens for Responsible Energy Solutions	Managing Director
Washburne	Heather	-	Spouse
Washburne	Ray	Charter Holdings	President
Washburne	Andrew	-	Guest
Washburne	Hill	-	Guest
Washburne	Margo	-	Guest
Watkins	Yelberton	Office of Assistant Democratic Leader	
Weatherford	Austin	Rep. Kinzinger	
Weaver	Scott	WileyRein	
Webb	Colleen	-	spouse
Webb	Greg	ADM	Vice President, Government Relations
Weed	Amelia	-	Guest
Wehr	Vaughan	Senator Fischer	
Wehr	Glen	Union Pacific	
Weinberger	Elan	RSLC	
Welch	Nick	Noble Energy Inc	Director International Government Relations
Wells	Angie	-	Spouse
Wells	Leo	Wells Real Estate Funds, Inc.	CEO
Westrick	Glenn	Travelers	Senior Vice President, Government Relations
Westrick	Teresa	Travelers	Travelers Guest
Whatley	Michael	HBW	
Whatley	Suzanne	HBW	
Wheeler	Andrew	-	Guest
Wheeler	Michele	NextEra Energy	VP, Regulatory and Political Affairs
White	Cathleen	-	Guest
White	Roger	-	Guest
White	Walter	Verizon Communications	VP Government Relations

White	Gevie	-	Guest
White	JC	-	Guest
White	Greg	NARUC	
Whitley	Kelly	Bank of America - Central & Southwest Region	Guest
Whitman	Kristin	Shell	Senior Advisor, Government Relations
Whittington	Eric	-	Spouse
Wienecke	Kendall	GOB	
Wienecke	Nat	PCI	
Wienecke	Chantal	PCI	
Wilkins	Rhonda	-	Guest
Wilkison	Haley	-	Child of Robert Wilkison
Wilkison	Robert	OST Global	
Wilkison	Lynn	Wendy Kuhn Sister	
Willet	Maria	Community Leaders of America	
Williams	Jonathan	Intel	Director, State Government Affairs
Williams	Tamara	Community Leaders of America	
Williams	Mark	Congressman K. Michael Conaway	
Williams	Nolan	Congressman K. Michael Conaway	
Williams	Greg	Maryland Energy Administration	
Williams	Kyle	NUL	
Williams	David	Taxpayers Protection Alliance	
Williamson	Kemal	Peabody Energy	President - Americas Operations
Wills Wright	Kathy	Senator McConnell	
Winfrey	Brandon	Winfrey and Company	
Witherspoon	Marj	-	Guest
Wolak	Jeanne	Southern Company	
Wolf	Adam	Rep. Carlos Curbelo	
Wolff	Brian	Edison Electric Institute	
Wood	Carrie	-	Guest
Wood	Bob	BGR Group	President
Wood	Lisa	Edison Foundation	
Woodruff	Eddie	-	Guest
Woodruff	Vicki	-	Guest
Woods	Tom	National Association of Home Builders	Immediate Past Chairman

Woods	Yvonne	-	Immediate Past Chairman
Woods	Tracey	AABE	
Wright	Allen	Devon Energy Corporation	Vice President, Public & Government Affairs
Wright	Jacque	-	Spouse
Wright	Nicklas	DTE Energy	
Wright	Lucas	DTE Energy	
Wrobel	Earl	DOE	
Wurtzel	Nathan	Reprise Consulting	
Wynn	Todd	Edison Electric Institute	
Wynn	Christina	Edison Electric Institute	
Wynn	Ted	-	Guest
Yablon	Jeff	Pillsbury	
Yahn	Rocky	-	Guest
Yahn	Leafaina	US House of Representatives	
Yarbrough	Melinda	-	Guest
Yarbrough	Ben	-	Guest
Yasunori	Ide	-	Guest
Yasuoka	Mitsuaki	Tokyo Electric Power Company	
Young	Alison	-	Spouse
Young	Mary	-	Guest
Yu	Zheng	SGCC / GEIDCO	
Zajac	Scott	Rockwood Asset Management	Chief Executive Officer
Zaritsky	Reid	Capital Auto Auction	Director
Zeavin	Naomi	-	
Zehr	Michael	HBW Resources	
Ziebart	Geoff	NABPAC	
Ziebart	Lori	Ziebart Consulting	
Zillmann	Nick	-	Guest
Zillmann	Sarah	-	Guest
Zoley	George	The GEO Group, Inc.	CEO
Zoley	Donna	-	Guest

Level
Cabinet
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Council/Board
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Council/Board
Statesmen
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Roundtable/Club
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ER

Council/Board
Statesmen
Cabinet
Roundtable/Club
Roundtable/Club
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Cabinet
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Roundtable/Club
Council/Board
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Category	First	Last
Staff	Zach	Lee
Governor	Robert	Bentley
Staff	Wesley	Helton
Staff Guest	Jon	Mason
Staff	Rebekah	Mason
Security	Mike	Culliver
Security	James	Wright
Security	Andy	Hipps
Staff	Jane	Brett
Staff	Blaze	Baggs
Staff	Danny	Seiden
First Family	Angela	Ducey
Governor	Doug	Ducey
Staff	JP	Twist
Security	Bob	Jackson
Security	Shawn	Kinsey
Security	Roger	Keeling
Security	Tom	Eaves
Staff	Bill	Metzler
Staff	Katie	Beck
First Family	Susan	Hutchinson
Governor	Asa	Hutchinson
Staff	Andrew	Ritchie
Security	Jeff	Long
Security	Greg	McNeese
Security	Donnie	Belew
Security	Rustin	Hitchcock
First Family	Kelsey	Snyder
Staff	Kim	McDougall
Staff	Christine	Diaz
Staff	Rachel	Smith
First Family	Ann	Scott
Staff	Joanna	Burgos
Governor	Rick	Scott
Staff	Curt	Anderson
Staff	Frank	Arriola
Staff	Margaret	Metcalfe
First Family	Christine	Calvo
Governor	Eddie	Calvo
Staff	Arthur	Clark
Staff Guest	Jean	Arriola
Security	Shawn	Meno
Security	James	Quenga
Security	Annamariet	Kuper
Staff	John (Jay)	Rojas
Staff	Chris	Metcalfe
First Family	Lori	Otter
Governor	Butch	Otter
Security	Ross	Kirtley
Security	Ryan	Moustafa
Security	Blake	Higley
Staff		
Staff	Kathy	Lydon
Staff	Therese	Magnuson
Staff Guest	Jared	Bond
Staff	Mike	O'Brien
Staff	Brian	McGrath
Staff	Debbie	Hohlt
First Family	Janet	Holcomb
Governor	Eric	Holcomb
Staff Guest	Kenny	Brown
Staff Guest	Yevonne	Brown

Staff	Hannah	Brown
Staff	Jamey	Noel
Staff Guest	Leah	McGrath
Staff Guest	Casey	Noel
Staff Guest	Jill	Hupfer
Staff Guest	Rick	Hohlt
Staff Guest	Sarah	O'Brien
Staff	Kyle	Hupfer
First Family	Brian	Holcomb
First Family	Maria	Holcomb
Security	Christopher (S	Pratt
Security	Christopher	Clancy
Security	Marcus	Tow
Security	James	Cruse
Staff Guest	Luke	Hohlt
Staff	Doug	Hoelscher
Staff	Stephanie	Groen
First Family	Christine	Branstad
Governor	Terry	Branstad
Lt. Governor	Kim	Reynolds
Second Family	Kevin	Reynolds
Security	Greg	Steffans
Security	Chris	Carruthers
Security	Darren	Argabright
Staff	Linda	Juckette
Second Family	Alexandra	Colyer
Second Family	Dominique	Colyer
First Family	Mary	Brownback
Governor	Sam	Brownback
Lt. Governor	Jeff	Colyer
Second Family	Serena	Colyer
Staff	Blake	Brickman
Staff	Leeann	Veatch
Staff	Leighan	Dickerson
Staff	Chase	Scott
First Family	Glenna	Bevin
Staff	Erin	Mitchell
Governor	Matt	Bevin
Staff	Robin	Hodgson
Staff	John	Hodgson
Staff	Scott	Brinkman
Staff	David	Dickerson
Staff	Jordan	Morgan
Staff	Ellen	Adkisson
Staff	Rep. Wesley	Morgan
Staff Guest	Courtney	Brinkman
Staff Guest	Donna	Brinkman
First Family	Lauren	LePage
First Family	Ann	LePage
Governor	Paul	LePage
Staff Guest	Gretchen	Littlefield
Staff	Brent	Littlefield
Security	Angela	Kooistra
Security	John	Hainey
Security	Robert	Slattery
Staff	Kathleen	Newman
Staff	Brian	Bowman
Staff	Sean	Ingram
Staff	Tiffany	Waddell
Staff	Allison	Meyers
Staff	Michael	Leavitt
First Family	Yumi	Hogan
Governor	Larry	Hogan

Security	Michael	Benoit
Security	Catherine	Decerbo
Security	Eric	Levasseur
Security	Thomas	Scott
Staff	Elizabeth	Guyton
Staff	Tiffany	Watkins (Ahern)
Staff	Michael	Vallarelli
Staff	Scott	Conway
Staff	John	Cook
First Family	Lauren	Baker
Governor	Charlie	Baker
Security	Kevin	Scaplen
Security	Neal	Noonan
Security	Stephen	Flaherty
Staff	Jarrold	Agen
Staff	Bill	McBride
Staff	Allison	Scott
Staff	John	Walsh
First Family	Sue	Snyder
Staff	Amanda	Kornegay
Governor	Rick	Snyder
Staff Guest	Bettina	Agen
Security	Tom	Draves
Security	Scott	McManus
Security	Bill	Luebs
Staff Guest	Janice	Walsh
Staff	John Bartley	Boykin
Staff	Joseph	Songy
First Family	Deborah	Bryant
Staff	Aimee	Garner
Staff	Josh	Gregory
Governor	Phil	Bryant
Staff Guest	Kate	Songy
Staff Guest	Doug	Garner
Staff Guest	Rebekah	Gregory
Security	Joey	Mauney
Security	David	Harcharik
Security	Nathan	King
Security	Kathy	Fick
First Family	Sheena	Greitens
Staff	Meredith	Gibbons
Governor	Eric	Greitens
First Family	Jacob	Greitens
First Family	Joshua	Greitens
Staff	Austin	Chamber
Security	Joshua	Summers
Security	Thad	Wilson
Security	Alan	Sullivan
Staff	Chris	Jablonski
First Family	Susanne	Shore
Governor	Pete	Ricketts
Security	Matt	Sutter
Security	Sean	Caradori
Security	Luke	Splattstoesser
Security	Sean	Wilson
Staff Guest	Brian	Baker
Staff Guest	Robin	Baker
Staff Guest	Todd	Ricketts
Staff Guest	Sylvie Légère	Ricketts
Staff Guest	Tom	Ricketts
Staff Guest	Cece	Ricketts
Staff Guest	Lauren	Kirshner
Staff Guest	Kristin	Jackson

Staff	Tyler	Klimas
Staff Guest	Abby	Thompson
Staff Guest	Phil	Aftuck
Staff	Cara	Edmundowicz
Staff	Dona	DeLeon
Staff	Dan	Robles
First Family	Mary Pat	Christie
Governor	Chris	Christie
Staff	Bill	Palatucci
Security	Jeff	DiNicola
Security	Robert	Stelzle
Security	Al	Rawding
Security	Kevin	Cowan
Security	Tom	Cartnick
Staff	Keith	Gardner
First Family	Chuck	Franco
Governor	Susana	Martinez
Security	Frank	Chavez
Security	Tony	Fetty
Security	Adrian	Diaz
Security	Dusty	Fransisco
First Family	Kathryn	Helgaas Burgum
Governor	Doug	Burgum
Staff	Robert	Lauf
Staff	Chip	Englander
Staff	Matthew	Deleon Guerrero
Staff	Reagan	Osborne
Staff	Hudson	Osborne
First Family	Diann	Torres
Governor	Ralph	Torres
Staff Guest	Margo	Osborne
Staff	Jason	Osborne
Staff	Hanaivy	Babauta
Staff	Travis	Brauer
First Family	Price	Fallin
First Family	Christina	Fallin
First Family	Adam	Christensen
First Family	Elizabeth	Christensen
First Family	Wade	Christensen
Governor	Mary	Fallin
First Family	Madison	Ralstin
Security	Chad	Bradley
Security	Jason	Lanier
Security	Calvin	Symes
First Family	Michael	Haley
Governor	Nikki	Haley
Lt. Governor	Henry	McMaster
Security	Ira (Sidney)	Rainwater
Security	Dean	Johnson
Security	TBD	TBD
Security	TBD	TBD
Staff	Rebecca	Schimsa
First Family	Linda	Daugaard
Governor	Dennis	Daugaard
Security	Mark	DeGrote
Security	Dan	Podzimek
Staff	Kelsey	Smith
First Family	Cristen (Crissy)	Haslam
Governor	William (Bill)	Haslam
Security	Lester	Dolente
Security	Joseph	Patterson
Security	William (Mark)	Proctor
Staff	Matt	Hirsch

Staff	Jerry	Strickland
Staff	Wes	Hambrick
Staff	Reed	Clay
Staff	Garrett	Nerren
First Family	Cecilia	Abbott
Staff	Lauren	Clay
Governor	Greg	Abbott
Security	Carlos	Salgado
Security	Carlos	Rodriguez
Security	Michael	Dinh
Staff	Justin	Harding
Staff	Cody	Stewart
First Family	Jeanette	Herbert
Governor	Gary	Herbert
Security	Aivenie	Taufa
Security	Chip	Blair
Security	George	Hansen
Security	Luke	Kraemer
Campaign Staff	Jimmy	Peacock
Candidate	Ed	Gillespie
Candidate	Kathy	Gillespie
Staff	Kyle	Roskam
Staff	Sally	Fox
First Family	Tonette	Walker
Staff	Jim	McCray
Staff	Preston	Kerr
Staff	Alex	Konopatzke
Staff	Arie	Lipnick
Staff	Colleen	Coyle
Staff	Katie	Schmidt
Governor	Scott	Walker
Staff Guest	Jill	Shatzen
Staff Guest	Dennis	Konopatzke
Security	Rick	Fitzgerald
Security	Mark	Dolin
Staff	Mary	Stitt
Staff	Bridget	Hagerty
Staff	Joe	Fadness
Staff	Dana	Harris
First Family	Carol	Mead
Governor	Matt	Mead
Security	George	Nykun
Security	Jonathan	Russell
Staff Guest	Lindsay	Morgan
Staff Guest	Sydney	Morgan
Staff Guest	Lisa	Clark
Staff Guest	Michael	Clark
Staff Guest	Larry	Army
Staff Guest	Greg	Hill
Staff Guest	Ernesto	DiGiambattista
Staff Guest	Bernie	Star
Staff Guest	Richard	Tisei
Staff Guest	Barbara	Kroncke
Staff Guest	Brian	Connors

Title	State
Aide	Alabama
Governor	Alabama
Legislative Director	Alabama
Spouse	Alabama
Sr. Advisor	Alabama
	Alabama
	Alabama
	Alabama
	Alabama
Campaign Staff	Arizona
Deputy Chief of Staff	Arizona
First Lady	Arizona
Governor	Arizona
Sr. Advisor	Arizona
	Arizona
	Arizona
	Arizona
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	Arizona
DC Director	Arkansas
First Lady	Arkansas
Governor	Arkansas
Sr. Energy, Transportation & Infrastructure Policy Advisor	Arkansas
	Arkansas
	Arkansas
	Arkansas
	Arkansas
Daughter	Daughter
Chief of Staff	Florida
DC Director	Florida
DC Office	Florida
First Lady	Florida
Fundraiser	Florida
Governor	Florida
Sr. Advisor	Florida
Advisor	Guam
DC Director	Guam
First Lady	Guam
Governor	Guam
Governor's Counsel	Guam
Spouse	Guam
	Guam
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	Guam
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First Lady	Idaho
Governor	Idaho
	Idaho
	Idaho
	Idaho
	Idaho
DC Director	Illinois
DC Office	Illinois
Boyfriend	Indiana
Campaign Manager	Indiana
Campaign Staff	Indiana
DC Director	Indiana
First Lady	Indiana
Governor	Indiana
Parent	Indiana
Parent	Indiana

Scheduler	Indiana
Sheriff	Indiana
Spouse	Indiana
Spouse	Indiana
Spouse	Indiana
Spouse	Indiana
Spouse	Indiana
Transition Team Co-Chair	Indiana
	Indiana
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DC Director	Iowa
DC Office	Iowa
First Lady	Iowa
Governor	Iowa
Lt. Governor	Iowa
Second Gentleman	Iowa
	Iowa
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Children	Kansas
Children	Kansas
First Lady	Kansas
Governor	Kansas
Lt. Governor	Kansas
Second Lady	Kansas
Chief of Staff	Kentucky
DC Director	Kentucky
Deputy Executive Director, Boards & Commissions	Kentucky
Digital Director	Kentucky
First Lady	Kentucky
First Lady's chief of staff	Kentucky
Governor	Kentucky
Kentucky State Advisory Council on Libraries	Kentucky
Operations Director	Kentucky
Secretary	Kentucky
Secretary of the Public Protection Cabinet	Kentucky
	Kentucky
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Daughter	Maine
First Lady	Maine
Governor	Maine
Spouse	Maine
Sr. Advisor	Maine
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DC Director	Maryland
Fundraiser	Maryland
Sr. Advisor	Maryland
First Lady	Maryland
Governor	Maryland

DC Office	Nevada
Girlfriend	Nevada
Fiance	New Hampshire
Fundraiser	New Hampshire
DC Director	New Jersey
Director of Planning	New Jersey
First Lady	New Jersey
Governor	New Jersey
Sr. Advisor	New Jersey
	New Jersey
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	New Jersey
Chief of Staff	New Mexico
First Gentleman	New Mexico
Governor	New Mexico
	New Mexico
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	New Mexico
First Lady	North Dakota
Governor	North Dakota
Policy Director	North Dakota
Sr. Advisor	North Dakota
Chief of Staff	Northern Mariana Islands
Children	Northern Mariana Islands
Children	Northern Mariana Islands
First Lady	Northern Mariana Islands
Governor	Northern Mariana Islands
Spouse	Northern Mariana Islands
Sr. Advisor	Northern Mariana Islands
	Northern Mariana Islands
Aide	Oklahoma
Children	Oklahoma
Children	Oklahoma
Children	Oklahoma
Children	Oklahoma
Children	Oklahoma
First Gentleman	Oklahoma
Governor	Oklahoma
SO	Oklahoma
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	Oklahoma
	Oklahoma
First Gentleman	South Carolina
Governor	South Carolina
Lt. Governor	South Carolina
	South Carolina
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	South Carolina
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	South Carolina
First Lady	South Dakota
Governor	South Dakota
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First Lady	Tennessee
Governor	Tennessee
	Tennessee
	Tennessee
	Tennessee
Communications Director	Texas

Press Release



2017 Presidential Inaugural Subcommittees Announce The Joint Transportation Plan

January 6, 2017

JIC-01

Contact: District Department of Transportation, 202-763-8635
Maryland State Highway Administration, 410-545-0303
Metropolitan Police Department, 202-727-4383
U.S. Capitol Police, 202-224-1677
U.S. Park Police, 202-245-4676
U.S. Secret Service, 202-406-5708
Virginia State Police, 804-263-5547
Washington Metropolitan Area Transit Authority, 202-962-1051

(Washington, D.C.) – Today, the 2017 Presidential Inaugural Subcommittees announce the Joint Transportation Plan for the 58th Presidential Inauguration. Events and activities celebrating the Inauguration, a designated National Special Security Event, will take place from Thursday, January 19 to Saturday, January 21, 2017.

This Transportation Plan provides the general outlines for vehicular restricted zones, road closures, charter vehicles, public transportation and pedestrian routes. Additional information is available online for residents of the District of Columbia, Virginia and Maryland, as well as for charter operators, through the websites listed at the end of this plan. Additions to this plan may be made prior to the Inaugural and will be updated on these websites. Specific questions regarding this transportation plan should be directed to the participating agencies as identified.

Security and transportation plans for the 2017 Inauguration were developed by a partnership of local, state and federal law enforcement and public safety agencies, including the District Department of Transportation (DDOT), the District of Columbia Homeland Security and Emergency Management Agency, the Washington Metropolitan Area Transit Authority, the Virginia State Police, the Maryland Department of Transportation, the United States Secret Service, the Washington D.C. Metropolitan

Police Department (MPD), the United States Capitol Police and the United States Park Police.

Inaugural Ceremony and Parade

The below listed vehicle restrictions and street closures are in effect for the 58th Inaugural Ceremony and Parade beginning at 3:00 am on Thursday, January 19 (unless otherwise noted) until the parade concludes at approximately 6:00 pm on January 20.

Street and Bridge Closures

- 14th St. Non- HOV Bridge – Open to all traffic. ALL traffic diverted to I-395.
- 14th St. Bridge HOV (North and South) – Closed to all traffic
- Theodore Roosevelt Bridge – Open to all traffic (Traffic diverted north on Potomac Freeway)
- Memorial Bridge – Closed to all traffic. Pedestrians and Emergency Vehicles Only
- Key Bridge – Open to all traffic
- Chain Bridge – Open to all traffic
- South Capitol St. Bridge – Open to all traffic
- Southeast/Southwest Freeway – Open to all traffic
- Rock Creek Parkway – Open to traffic north of Virginia Ave (Holiday traffic schedule is in effect throughout the park)
- Clara Barton Parkway operating under Holiday schedule (2 way traffic all day)
- 11th St. Bridges – Open to all traffic
- Sousa Bridge – Open to all traffic
- East Capitol St. – Open to all traffic but roadways around RFK may have increased bus and pedestrian traffic in the area
- Benning Road – Open to all traffic
- New York Ave. – Open to all traffic
- 3rd St. Tunnel – Closed to all traffic (Closure at 6:00 am, Friday, January 20)
- 9th St. Tunnel – Closed to all traffic
- 12th St. Tunnel – Closed to all traffic
- E St. Tunnel – Closed to all traffic
- Independence Ave/Maine Ave from 12th St., SW to Memorial Bridge – Closed to all traffic
- Ohio Dr. from Inlet Bridge to 23rd St – Closed to all traffic
- Ohio Dr. from Independence Ave to Rock Creek Parkway – Closed to all traffic

Red Zone – Street Closures

Vehicle traffic restricted to authorized vehicles only with proper vehicle placard.

Parking Restrictions (Posted Emergency No Parking with Ticketing & Towing Enforcement)

- Start – 12:00 pm, Wednesday, January 18th
- End – 1:00 am, Monday, January 23rd

- Zei Alley NW from 15th St NW to 14th St NW
- H St NW from 18th St NW to 12th St NW
- H St NW from 5th St NW to 3rd St NW
- Pennsylvania Ave NW from 18th St to 15th St NW
- New York Ave NW from 15th St NW to 12th St NW
- G St NW from 18th St NW to 17th St NW
- G St NW from 15th St NW to 12th St NW
- G St NW from 6th St NW to 3rd St NW
- G Pl NW from 5th St NW to 4th St NW
- F St NW from 18th St NW to 17th St NW
- F St NW from 15th St NW to 3rd St NW
- E St NW from 18th St NW/E St Expy to 17th St NW
- Pennsylvania Ave NW/E St NW from 15th St NW to 3rd St NW
- E St NW from N Capitol St NW to Columbia Cir NE
- Pennsylvania Ave NW from 15th St NW to 3rd St NW
- D St NW from 18th St NW to 17th St NW
- D St NW from 9th St NW to Louisiana Ave NW
- Indiana Ave NW from 7th St NW to D St NW
- Louisiana Ave NW from Constitution Ave NW to 1st St NW
- Louisiana Ave NW from D St NE to N Capitol St NW
- Massachusetts Ave NW from N Capitol St NW to 2nd St NE
- C St NW from 18th St NW to 17th St NW
- C St NW from 7th St NW to 1st St NW
- Virginia Ave NW from 18th St NW to Constitution Ave NW
- Constitution Ave NW from Virginia Ave NW to Louisiana Ave NW
- Madison Dr NW from 15th St SW to 3rd St SW
- Jefferson Dr SW from 15th St SW to 3rd St SW
- Independence Ave SW from 17th St NW to Washington Ave SW
- Independence Ave SE from 1st St SE to 2nd St SE
- Washington Ave SW from Independence Ave SW to D St SW
- L’Enfant Plaza SW from Independence Ave SW to Frontage Rd SW
 - Including around US Postal Service and L’Enfant Plaza
- C St SW from 14th St SW to 12th St SW

- D St SW from Washington Ave SW to 1st St SE
- 18th St NW from I St NW to Virginia Ave NW
- 17th St NW from I St NW to Independence Ave SW
- 17th St NW/Connecticut Ave NW/Jackson Pl NW from I St NW to Pennsylvania Ave NW
- 16th St NW from I St NW to H St NW
- 15th St NW/Vermont Ave NW/Madison Pl NW from I St NW to Pennsylvania Ave NW
- 15th St NW from I St NW to Independence Ave SW
- Raoul Wallenberg Pl SW from Independence Ave SW to Maine Ave SW
- 14th St NW from I St NW to C St SW
- 13 ½ St NW from Pennsylvania Ave NW
- 13th St NW from I St NW to Pennsylvania Ave NW
- 13th St NW from Madison Dr NW to Jefferson Dr SW
- 12th St NW from I St NW to C St SW
- 11th St NW from F St NW to Pennsylvania Ave NW
- 10th St NW from E St NW to Constitution Ave NW
- 9th St NW from E St NW to Independence Ave SW
- 8th St NW from E St to D St NW
- 7th St NW from E St NW to Independence Ave SW
- 6th St NW from G St NW to Constitution Ave NW
- 5th St NW from H St to D St NW
- 4th St NW from H St NW to D St NW
- 4th St NW from Pennsylvania Ave NW to Independence Ave SW
- 3rd St NW from H St NW to Madison Dr NW
- 2nd St NW from C St NW to Constitution Ave NW
- 1st St NW from D St NW to Louisiana Ave NW

Green Zone – Vehicle Restricted Zone

Vehicle traffic restricted to residents or businesses within the restricted area. National Guard personnel will assist with verifying traffic entering into the Green Zone.

Parking Restrictions (Posted Emergency No Parking with Ticketing & Towing Enforcement)

- Start – 7:00 am, Thursday, January 19th
- End – 1:00 am, Saturday, January 21st
- K St NW from Washington Cir NW to 11 St NW
- Pennsylvania Ave NW from Washington Cir NW to 18th St NW
- I St NW from 23rd St NW to 20th St NW

- I St NW from Pennsylvania Ave NW to 18th St NW
- I St NW from 12th St NW to 11th St NW
- H St NW from 23rd St NW to 18th St NW
- H St NW from Pennsylvania Ave NW to 18th St NW
- New York Ave NW from 12th St NW to 11th St NW
- H St NW from 12th St NW to Massachusetts Ave NW
- Massachusetts Ave NW/Columbia Cir NW from H St NW to 2nd St NW
- G St NW from 23rd St NW to 18th St NW
- G St NW from 12th St NW to 7th St NW
- G St NW from 3rd St NW to Massachusetts Ave NW
- G Pl NW from 10th St NW to 9th St NW
- F St NW from 23rd St NW 18th St NW
- F St NW from 3rd St NW to N Capitol St NW
- E St NW from 23rd St NW to 18th St NW
- E St Express Way from 23rd St NW to 18th St NW
- E St NW from 3rd St NW to Columbia Cir NW
- D St NW from 23rd St NW to Virginia Ave NW
- Virginia Ave NW from 23rd St NW to 18th St NW
- Virginia Ave NW to E St NW
- C St NW from 23rd St NW to Virginia Ave NW
- Constitution Ave NW from 23rd St NW to Virginia Ave NW
- Henry Bacon Dr NW from Lincoln Memorial Cir. NW to Constitution Ave NW
- Daniel French Dr SW from Lincoln Memorial Cir. SW to Independence Ave SW
- Homefront Dr from 17th St NW to Independence Ave SW
- Independence Ave. SW/Kutz Bridge from 23rd St NW to 15th St SW
- C St SW from 9th St SW to 7th St SW
- Maryland Ave SW from 7th St SW to Independence Ave SW
- C St SW from 12 St SW to 2nd St SW
- D St SW from 14th St SW to Virginia Ave SW
- Virginia Ave SW from 9th St SW to 4th St SW
- D St SW from 4th St SW to 2nd St SW
- E St SW from 7th St SW to North Carolina Ave SE
- North Carolina Ave SE from E St SE to 1st St SE
- School St SW from 6th St SW to 4th St SW
- Frontage Rd SW from 7th St SW to Tunnel
 - Including northbound and southbound routes to D St SW and 12th St Expressway
- Maine Ave SW from 9th St SW to 12 St SW
- Maine Ave SW from 9th St SW to 14th St SW
- Maine Ave SW from 9th St SW to Independence Ave SW

- Ohio Dr SW from Independence Ave SW to Rock Creek and Potomac Parkway NW
- Washington Cir NW from K St NW to 23rd St NW
- 23rd St NW from K St NW to Independence Ave SW
 - Lincoln Memorial Cir. NW between 23rd St NW and Independence Ave NW
- 22nd St NW from K St NW to Virginia Ave NW
- 22nd St NW from C St NW to Constitution Ave NW
- 21st St NW from K St NW to Constitution Ave NW
- 20th St NW from K St NW to Virginia Ave NW
- 20th St NW from C St NW to Constitution Ave NW
- 19th St NW from K St NW to Constitution Ave NW
- 18th St NW from K St NW to I St NW
- 18th St NW from Virginia Ave NW to Constitution Ave NW
- 17th St NW/Connecticut Ave NW/Jackson Pl NW from K St NW to I St NW
- 17th St NW from K St NW to I St NW
- 15th St NW from K St NW to I St NW
- 15th St NW/Vermont Ave NW/Madison Pl NW from K St NW to I St NW
- 14th St NW from K St NW to I St NW
- 14th St SW from C St SW to Maine Ave SW
- 13th St NW from K St NW to I St NW
- 12th St NW from K St NW to I St NW
- 12th St SW from C St SW to Maine Ave SW/395
- 12th St SW from Independence Ave SW to Frontage Rd SW
- 11th St NW from K St NW to F St NW
- 10th St NW from H St NW to F St NW
- 9th St NW from H St NW to F St NW
- 9th St SW from Independence Ave SW to Frontage Rd SW
- 8th St NW from H St NW to G St NW
- 7th St NW from H St NW to F St NW
- 7th St SW from Independence Ave SW to Frontage Rd SW
- 6th St NW from H St NW to G St NW
- 6th St SW from Independence Ave SW to Frontage Rd SW
- 4th St SW from Independence Ave SW to E St SW
- 3rd St SW from Independence Ave SW to E St SW
- 2nd St NW from Massachusetts Ave NW to D St NW
- 2nd St SW from Washington Ave SW to E St SW
- 1st St NE from New Jersey Ave NE to D St NE
- New Jersey Ave NE from Massachusetts Ave NW to D St NE
- Washington Ave SW from Independence Ave SW to E St SW
- Washington Ave SW from Independence Ave SW to S Capitol St SE

- N Capitol St NW from Massachusetts Ave NW to E St NE
- S Capitol St SE from D St SE to E St SE
- 1st St SE from D St SE to North Carolina Ave SE

Capitol Hill

Road closures on Capitol Hill will be instituted by the U.S. Capitol Police in cooperation with the Metropolitan Police Department. Vehicle traffic restricted to authorized vehicles only with proper vehicle placard. No public parking will be available.

The following street closures will go into effect starting at 5:00 pm on Thursday, January 19 (in addition to roads regularly restricted on Capitol Grounds):

- Washington Ave SW from C St. SW to Independence Ave SW (Northbound Only)
- East Capitol St. from First St to Second St.

In addition to the earlier closures, the following street closures will go into effect starting at 11:00 pm on Thursday, January 19 (in addition to roads regularly restricted on Capitol Grounds):

- Louisiana Ave NE between Columbus Circle and Constitution Ave NW
- Delaware Ave NE between Columbus Circle and D St. NE
- 1st St. between Columbus Circle and D St. SE
- North Capitol St. between E St. NW and D St. NE
- New Jersey Ave NW between D St. NW and Constitution Ave NW
- D St. between New Jersey Ave NW and 2nd St. NE
- 1st St. between D St. NW and Washington Ave SW
- C St. NW between 2nd St. NW and Second St. NE
- 2nd St. NW between C St. NW and Constitution Ave NW
- 2nd St. NE between Massachusetts Ave NE and C St. SE
- C St. SE between 2nd St. SE and 4th St. SW
- D St. between 1st St. SE and 4th St. SW
- Washington Ave SW between South Capitol St. and Independence Ave SW
- Independence Ave between 3rd St. SE and 4th St. SW
- 3rd St. between E St. SW and D St. NW
- Constitution Ave between 2nd St. NE and 3rd St. NW
- Maryland Ave NE between 1st St. NE and Constitution Ave, NE
- 2nd St. SW between Washington Ave SW and E St. SW
- South Capitol St. between E St. SW and D St. SW
- I-295 South on-ramp from Washington Ave SW
- I-395 North off-ramp onto Washington Ave SW
- I-395 North off-ramp onto C St. NW
- I-395 South on-ramp from 2nd St. SW
- I-395 South off-ramp onto 2nd St. SW

- I-395 North on-ramp from Washington Ave SW
- I-295 North off-ramp onto Washington Ave SW

Streets will reopen upon the parade's conclusion at approximately 5 pm

Lincoln Memorial Event

The below listed vehicle restrictions and street closures are in effect for the perimeter surrounding the Lincoln Memorial beginning at 5:00 am until the event concludes at approximately 7:00 pm on January 19.

Street and Bridge Closures

Vehicle traffic restricted to authorized vehicles only with proper vehicle placard.

- Constitution Ave (23rd St. to 15th St.) – Closed
- 23rd St. NW (Virginia Ave to Independence Ave) – Closed
- Henry Bacon Dr. – Closed
- Lincoln Memorial Cir. – Closed
- 22nd St. NW (C St. to Constitution Ave) – Closed
- 21st St. NW (Virginia Ave to Constitution Ave) – Closed
- 20th St. NW (C St. to Constitution Ave) – Closed
- 19th St. NW (Virginia Ave to Constitution Ave) – Closed
- 18th St. NW (Virginia Ave to Constitution Ave) – Closed
- Virginia Ave (18th St. to Constitution Ave) – Closed
- 17th St. NW (New York Ave to Independence Ave) – Closed
- Independence Ave (23rd St to 17th St.) – Closed
- Daniel French Dr. – Closed
- Ohio Dr. (Independence Ave to Inlet Bridge) – Closed
- West Basin Dr. (Ohio Dr. to Independence Ave) – Closed
- Rock Creek Parkway (Virginia Ave to Ohio Dr.) – Closed
- Parkway Dr. – Closed
- Memorial Bridge – Closed
- Theodore Roosevelt Bridge -- *10:00 am on January 19th, a full closure will occur with all traffic being diverted onto Northbound Potomac River Freeway

Parking Restrictions (Posted Emergency No Parking with Ticketing & Towing Enforcement)

- Start – 10:00 pm, Wednesday, January 18th
- End – 7:00 pm, Thursday, January 19th
- Constitution Ave from 23rd St NW to 15th St NW
- 23rd St. NW from Virginia Ave to Constitution Ave NW
- 22nd St. NW from C St NW to Constitution Ave NW

- 21st St. NW from Virginia Ave to Constitution Ave NW
- 20 St. NW from C St. to Constitution Ave NW
- 19th St. NW from Virginia Ave to Constitution Ave NW
- 18th St. NW from Virginia Ave to Constitution Ave NW
- 17th St. NW from New York Ave to Independence Ave NW
- Independence Ave NW from Ohio Dr. to 17th St. NW
- Ohio Dr. NW from Independence Ave NW to Inlet bridge
- West Basin Dr. NW from Ohio Dr. NW to Independence Ave NW
- Rock Creek Pkwy from Ohio Dr. NW to Virginia Ave NW
- Lincoln Memorial Cir.
- Parkway Dr. NW from Ohio Dr. NW to Lincoln Memorial Cir.

Union Station Event

The below listed vehicle restrictions and street closures are in effect for the perimeter surrounding Union Station beginning at 12:00 pm until 11:00 pm on January 19.

Street Closures

Vehicle traffic restricted to authorized vehicles only with proper vehicle placard.

Parking Restrictions (Posted Emergency No Parking with Ticketing & Towing Enforcement)

- Start – 1:00 am, Thursday, January 19th
- End – 1:00 am, Monday, January 20th

- Massachusetts Ave NE (North Capitol St. NE to 3rd St NE) – Closed
- Columbus Cir. NE (All Lanes. All Directions) – Closed
- Louisiana Ave NE (North Capitol St. NE to Columbus Cir. NE) – Closed
- 1st St NE (K St NE to Massachusetts Ave NE)
 - Only local traffic with garage passes and identification
- G St NE (North Capitol St. NE to 1st St NE) – Closed
- G Pl. NE (North Capitol St. NE to 1st St NE) – Closed
- H St NE (North Capitol St. NE to 3rd St NE)
 - May be subject to temporary closures from 12 pm to 11 pm
- 2nd St NE (I St NE to Massachusetts Ave NE)
 - Only local traffic with garage passes and identification
- G St NE (2nd St NE to 3rd St NE) – Closed
- F St NE (2nd St NE to 3rd St NE) – Closed
- E St NE (2nd St NE to 3rd St NE) – Closed

Washington Convention Center

The below listed vehicle restrictions and street closures are in effect for the perimeter surrounding the Washington Convention Center beginning on January 20 at 10:00 am until the events conclude at approximately 11:00 pm on January 20.

Street Closures

Vehicle traffic restricted to authorized vehicles only with proper vehicle placard.

Parking Restrictions (Posted Emergency No Parking with Ticketing & Towing Enforcement)

- Start – 6:00 am, Thursday, January 19th
- End – 9:00 am, Sunday, January 22nd

- 7th St NW from O St NW to Massachusetts Ave NW
- 9th St NW from O St NW to New York Ave NW
- New York Ave NW from 6th St NW to 10th St NW
- Massachusetts Ave NW from 6th St NW to 10th St NW
- K St NW from 6th St NW to 10th St NW
- Mt Vernon Pl NW from 7th St NW to 9th St NW
- L St NW from 7th St NW to 9th St NW
- M St NW from 7th St NW to 9th St NW
- N St NW from 7th St NW to 9th St NW
- 8th St NW from O St NW to N St NW
- McCullough Ter from N St NW to M St NW
- Public Alley between 9th St NW and 8th St NW from O St NW to N St NW

Vehicle Restricted Zone

Vehicle traffic restricted to residents or businesses within the restricted area.

Parking Restrictions (Posted Emergency No Parking with Ticketing & Towing Enforcement)

- Start – 6:00 am, Thursday, January 19th
- End – 9:00 am, Sunday, January 22nd

- L St NW from 6th St NW to 7th St NW
- L St NW from 9th St NW to 10th St NW
- M St NW from 6th St NW to 7th St NW
- M St NW from 9th St NW to 10th St NW
- N St NW from 6th St NW to 7th St NW
- N St NW from 9th St NW to 10th St NW

- Blagden Alley NW from N St NW to M St NW
- Blagden Alley NW from 9th St NW to 10th St NW
- Shepherd Ct NW from M St NW to 10th St NW
- Naylor Ct NW from O St NW to N St NW
- Naylor Ct NW from 9th St NW to 10th St NW

Emergency No Parking Only

No restrictions on vehicle traffic within the designated area

Parking Restrictions (Posted Emergency No Parking with Ticketing & Towing Enforcement)

- Start – 6:00 am, Friday, January 20th
- End – 6:00 am, Saturday, January 21st
- 6th St NW from O St NW to K St NW
- 10th St NW from O St NW to K St NW
- O St NW from 6th St NW to 7th St NW

National Cathedral - 01/21/2017

The below listed vehicle restrictions and street closures are in effect for the perimeter surrounding the National Cathedral beginning at 7:30 am until the event concludes at approximately 12:00 pm on January 21.

Street Closures

Vehicle traffic restricted to authorized vehicles only with proper vehicle placard.

- 36th St NW from Woodley Rd to Lowell St NW
- 35th St NW from Woodley Rd to Lowell St NW
- Woodley Rd from 34th NW to Wisconsin Ave NW
- Wisconsin Ave. from Woodley Rd to Massachusetts Ave NW
- Massachusetts Ave from Wisconsin Ave. to Garfield St. NW
- Pilgrim Rd from Garfield St NW to Massachusetts Ave NW
- Entrance to St. Alban School on Garfield St. NW
- South Rd at Wisconsin Ave NW

All street closures are subject to changes due to prevailing public safety concerns and traffic patterns that could adversely impact public safety.

Virginia Vehicular Restrictions

All vehicular road restrictions will be coordinated between the Virginia State Police, the Virginia Department of Transportation and local jurisdictions.

- I-395 HOV northbound lanes will close at 9 a.m. on January 21. HOV lanes on I-395 will re-open southbound upon the conclusion of the Inaugural address
- I-395 main lanes and I-66 will be open to all traffic
- Memorial Bridge will be open to pedestrian traffic and authorized vehicle traffic only
- Key Bridge, Chain Bridge, Woodrow Wilson Bridge and the American Legion Bridge will be open to all traffic
- North Washington St. at Montgomery St. (City of Alexandria City) to Reagan National Airport will be open
- The George Washington Memorial Parkway will be open in both directions
- Traffic will be allowed to exit Washington Reagan National Airport onto northbound or southbound George Washington Memorial Parkway

Maryland Transportation Information

While there are no anticipated road closures or restrictions in Maryland, officials are discouraging individuals from driving into the District and encouraging the use of mass transit. The Maryland Department of Transportation's State Highway Administration (SHA) is supporting Inaugural activities in the following manner:

- SHA crews and Maryland State Police may temporarily close ramps from primary interstate roads onto secondary roads to manage congestion;
- The Maryland State Police will tow immediately any abandoned or illegally parked vehicles along state and interstate routes;
- Be prepared for stopped traffic;
- Rest areas in Maryland, including the Chesapeake House, Maryland House and the northbound Laurel Rest Area, will be open 24-hours a day between January 17-20
- SHA is working with other agencies in Maryland, as well as Virginia, the District of Columbia and the federal government to ensure safety along Maryland highways and provide up-to-the-minute information

Please use the Maryland State Highway Administration website:

www.roads.maryland.gov The Maryland Transit Administration is offering special MARC service on Inauguration Day and their release is [here](#). SHA will deploy extra highway response technicians to help clear disabled vehicles and crashes.

Public Transportation

Inaugural events attendees are encouraged to use public transportation, as many streets in and around the Capitol Grounds and the National Mall area will be closed to private automobiles for much of the day. Metro plans to run special rail service on Inauguration Day to support large crowds traveling to and from the National Mall and other events in the region.

On Inauguration Day, January 20:

Metrorail

- Metrorail will open at 4 a.m. and close at midnight. Peak fares will be in effect from 4 a.m. until 9 p.m. After 9 p.m., off-peak fares will be in effect.
- Five of Metro's 91 stations -- Archives, Mt Vernon Square, Federal Triangle, Smithsonian and Pentagon - will be closed due to enhanced security measures.
- For 17 consecutive hours -- from opening until 9 p.m. -- trains will run frequently on all lines, including "Rush Plus" service on the Yellow Line between Franconia-Springfield and Greenbelt.
- Riders planning to use Metro are encouraged to purchase their SmarTrip card in advance to avoid long lines on Inauguration Day. (Each rider age 5 or older needs his/her own SmarTrip card to enter and exit the system.) Before January 13, visit wmata.com/inauguration to purchase a special \$10 one-day pass good for unlimited Metrorail and Metrobus trips on Inauguration Day.
- Metro recommends that riders plan their trip to the National Mall without transferring between lines. There is a station near the National Mall on each Metro line.

Metrobus

- Metrobus will operate "Saturday Supplemental" service (Saturday schedule with additional trips on selected routes). Check wmata.com for details.
- Approximately 50 routes will operate with detours due to Inauguration events and road closures. Expect delays and detours. Please allow additional time.
- Routes that normally cross the National Mall will turn around at special locations outside the secure area; use Metrorail instead. Visit wmata.com/inauguration for information.
- Temporary bus stops will be marked around the security perimeter of the event where bus routes will end.

MetroAccess

- MetroAccess paratransit service for customers with disabilities will operate identical hours to rail and bus schedules.

- MetroAccess customers are encouraged to plan extra time to travel due to increased traffic throughout the service area. Due to road closures, MetroAccess vehicles will only be able to drop off customers several blocks from the National Mall and parade route.
- MetroAccess vehicles will not be permitted access to streets that are closed. All MetroAccess users should be prepared for detours and extended travel times.

Parking

- Metro has approximately 60,000 parking spaces in 29 lots and 22 garages throughout the Washington region for private motorists to park on Inauguration Day. Many of these facilities are located near major highways, such as I-95/I-495 (Capital Beltway).
- Tour buses are not permitted to park at Metro stations or use Metro bus facilities or roadways. Follow tour bus instructions on dc.gov.
- Regular weekday parking rates will be charged as you exit the garage and may be paid by credit card.
- Parking facilities at Metro stations may reach capacity early on Inauguration Day. Have a backup plan in the event that your selected parking facility is full.

Metro's website is wmata.com. For important real-time updates regarding Metro service and parking availability, follow @wmata, @metrorailinfo and @metrobusinfo, and sign up for Metro Inauguration Alerts by texting POTUS to 90360. For Metro travel information by phone, call (202) 637-7000 [TTY 202- 962-2033].

Charter Buses

Transportation and security planners anticipate up to 1,500 private buses carrying approximately 100,000 participants to Washington, D.C. for the Inaugural events. Parking is only available at RFK Stadium and must be reserved in advance at <http://goground.com/pi2017/home>. From RFK Stadium, passengers will be able to take Metrorail, walk, or, in limited cases, take shuttle buses to the Inaugural events.

Charter buses will not be able to park and/or drop off passengers at any Metro station in Washington D.C., Virginia or Maryland. All transportation providers planning to travel to the District of Columbia during Inauguration Week with chartered buses, motor carriers, etc., must obtain a trip permit from the District Department of Motor Vehicles if they do not have apportioned tags and must reserve parking in advance. Parking for charter buses is available on a first-come, first-served basis.

Pedestrian Routes

The following streets are pedestrian routes to the National Mall (a pedestrian map is attached):

- H St. NW from Massachusetts Ave. NW to Pennsylvania Ave. NW
- I St. NW from New York Ave. NW to Pennsylvania Ave. NW
- K St. NW from 9th St. NW to Washington Cir. NW
- 18th St. from K St. NW to Constitution Ave. NW
- 19th St. from K St. NW to Virginia Ave. NW
- Virginia Ave NW from 23rd St. to Constitution Ave. NW
- Constitution Ave. NW from 23rd St. to 7th St. NW
- Arlington Memorial Bridge from Virginia, around Lincoln Cir. to Constitution Ave. NW or Independence Ave SW
- Massachusetts Ave. from E St. NW to 3rd St. NW
- 3rd St. NE and Massachusetts Ave. NE to D St. SE to New Jersey Ave. SE to I St. SE/SW to 7th St. SW
- East Capitol St. NE from 19th St. NE to North Carolina Ave. SE 3rd St. SE to I St. SE/SW to 7th St. SW
- M St. SW from 4th St. SW to I St. SW to 7th St. SW
- 7th St. SW from I St. SW to Independence Ave. SW
- 12th St. SW from Maine Ave. SW to Independence Ave. SW
- Independence Ave. SW from 23rd St. SW to 7th St. SW

National Mall access points (Includes Bag Checks):

- Constitution Ave. NW at 7th St. NW, 12th St. NW and 17th St. NW
- Independence Ave. SW at 7th St. SW, 12th St. SW, 15th St. SW, and 17th St. SW

The following streets are pedestrian routes to the Inaugural Parade:

- H St. NW from Pennsylvania Ave. NW to 7th St. NW
- I St. NW from Pennsylvania Ave. NW to New York Ave. NW
- K St. NW from Washington Cir. NW to 9th St. NW
- Arlington Memorial Bridge from Virginia, around Lincoln Cir. to Constitution Ave. NW
- Virginia Ave. NW from 23rd St. NW to Constitution Ave. NW
- Constitution Ave. NW from 23rd St. NW to 7th St. NW
- Independence Ave. SW from L'Enfant Plaza SW to 17th St. SW to Constitution Ave. NW
- East Capitol St. NE from 19th St. NE to Massachusetts Ave. NE to E St. NE/NW
- I St. SE from New Jersey Ave. SE to 7th St. SW to Constitution Ave. NW
- M St. SE from First St. SE to 4th St. SW to I St. SW to 7th St. SW

For pedestrians walking to the National Mall, Union Station is the recommended east/west divide on the north side of the parade route. It is 3.0 miles from Columbus Cir. NE to 7th St. and Independence Ave. SW (going around the U.S. Capitol) and 3.1 miles from Massachusetts Ave. NE to 12th St. and Constitution Ave. NW (going around the White House) using these pedestrian routes.

Recommended Metro exits for individuals with tickets include Capitol South, Eastern Market, Union Station, NoMa-Gallaudet U (New York Ave.), Judiciary Square, Gallery Pl.-Chinatown, Federal Center SW or L'Enfant Plaza. Additional information on the Inauguration ceremonies is available at <http://www.inaugural.senate.gov>.

Viewing the Inaugural ceremonies from the National Mall does not require tickets. However, bags will be checked. The non-ticketed area of the National Mall begins at 4th St. NW, and extends past the Washington Monument to 17th St. NW. The Washington Monument viewing area will be restricted to the grounds between 17th St. NW and 15th St. NW.

Prohibited Items

- Aerosols
- Ammunition
- Animals other than service/guide animals
- Backpacks and bags exceeding size restrictions (18" by 13" by 7")
- Bicycles
- Balloons
- Coolers
- Drones and other unmanned aircraft systems
- Explosives
- Firearms
- Glass, thermal, or metal containers
- Laser pointers
- Mace / Pepper spray
- Packages
- Selfie Sticks
- Signs exceeding the size restrictions (20' x 3' x 1/4")
- Structures
- Supports for signs and placards
- Toy guns
- Weapons of any kind
- Any other items determined to be potential safety hazards

REMINDER: FIREARMS IN DC

The open carrying of firearms is prohibited in the District of Columbia. To carry a concealed firearm within District of Columbia, you must have a District of Columbia issued concealed carry permit, and be in compliance with all applicable requirements,

restrictions, and prohibitions under the law. There is no reciprocity with other validly issued out of District permits. Even with a valid District of Columbia issued permit, a permit holder is still prohibited from carrying in certain designated areas, to include, but not limited to, demonstrations, federal buildings, the National Mall, the White House complex, the U.S. Capitol grounds, and gatherings or special events open to the public such as the Presidential Inauguration.

Capital Bikeshare Corrals / Bike Parking / Streetcar / Circulator

Capital Bikeshare will establish two corrals on Inauguration Day to serve members attending the Inauguration and Inaugural Parade Capital Bikeshare Corrals will be operational at:

- 17th St. and K St. NW
- 4th and E St. SW

Bike parking will be free at 16th St. and I St. NW.

DC Streetcar will operate from 4 am Friday, January 20 until 2 am Saturday, January 21.

Bikeshare stations in the National Mall area will be closed January 19 and 20. Riders are subject to any losses or damage for bikes left at closed stations.

DC Circulator will suspend service on four routes; Union Station- Navy Yard, National Mall, Rosslyn-Dupont and Georgetown-Union Station.

For more information on Capital Bikeshare, visit <http://www.capitalbikeshare.com>.

Social Media

Information will be available prior to and during Inauguration Day on social media sites, including Twitter and Facebook. To see Inauguration related material, please use #inaug2017. Some of the Twitter sites being used to communicate information from the Inaugural public safety and security partners include:

- Secret Service - @SecretService
- Joint Task Force-National Capital Region - @MDW_USARMY
- U.S. Department of Homeland Security - @DHSgov
- National Terrorism Advisory System - @NTASAlerts
- Joint Congressional Committee on Inaugural Ceremonies - @JCCIC / #inauguration2017
- D.C. Government Agencies - @inaug2017 / #inaug2017
- Inauguration Information - #inaug2017

- Text Alerts: To receive free emergency alerts and public notifications regarding the Inauguration, text the word "INAUG" to 888777. Text messaging fees may apply according to your cellular plan.

Online Information

Additional information is available online for residents of the District, Virginia and Maryland, as well as charter operators, through the following websites:

- DDOT – <http://www.ddot.dc.gov>
- National Capital Region Updates - <http://www.capitalregionupdates.gov>
- VDOT – <http://www.511virginia.org>
- Washington Area Metropolitan Transit Authority – <http://www.wmata.com>

In addition, Inaugural information is available on the following sites to help those planning to attend the inaugural events:

- Presidential Inaugural Committee – <http://www.58pic2017.org>
- Joint Congressional Committee on Inaugural Ceremonies – <http://www.inaugural.senate.gov>
- District Government – <http://www.inauguration.dc.gov>
- United States Secret Service – <http://www.secretservice.gov>

Emergency Services

The District of Columbia Department of Human Services (DHS) serves as the lead agency mandated with coordinating Mass Care Services as it relates to any event that should happen to occur and causes multiple people in the District to be displaced and in need of emergency temporary sheltering as well as other mass care needs. DHS will provide the following emergency care assistance:

- First aid shelters
- Emergency shelters
- Warming sites
- Warming tents
- Family reunification sites

Site locations and other information can be found at: <http://www.inauguration.gov>

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EDITOR'S NOTE: High resolution/ready-to-print maps of the parade entry points and road closures are available on the Secret Service website at <https://www.secretservice.gov/events/2017-Inaug/>



Memorandum to 2017 Inaugural Parade Watch Party Hosted by Edison Electric Institute

From: McKenzie Vaughn, Director of Corporate Memberships

Date: January 13, 2017

Re: Inaugural Parade Watch Party Information

Thank you for registering to attend the RGA's Parade Watch Party for the 58th Inauguration of the President of the United States.

We are looking forward to hosting you for this American tradition. We have done extensive planning and coordination with building management, law enforcement and Inauguration planners to ensure an enjoyable experience. That being said, it is worth reminding everyone that last minute changes can happen and may be out of our control. The procedures below are set forth by law enforcement and do not allow for much, if any, flexibility.

The Parade Watch Party is being hosted on Friday, January 20, 2017 from 11:00 a.m. to 4:00 p.m. at the offices of the Edison Electric Institute (EEI), located at 701 Pennsylvania Avenue, NW, Suite 400, Washington, DC 20004.

Suggested dress for this event is business casual attire.

Below is important information that you will need to enter the 701 Pennsylvania Ave., NW office building and security information that you should be aware of for Friday, January 20, 2017.

ACCESS TO 701 PENNSYLVANIA AVENUE OFFICE BUILDING

- **Only registered guests may enter the 701 Pennsylvania Avenue office building. There will be no exceptions.**
- Registered guests **must have a valid government issued photo ID** to gain access to the building and attend EEI's office space. Guests will be required to show their IDs at two checkpoints.
- If you are bringing a child, please bring his/her passport if they have one. Children that do not have a valid picture ID must be registered and accompanied by a registered guest with a picture ID.
- There will be two checkpoints for access to the party. Please be patient with us if there is a line. This is part of secret service security protocol.

ENTRANCE TO 701 PENNSYLVANIA AVENUE OFFICE BUILDING

- To enter the building, all registered guests must proceed through the building's loading dock located on D Street, NW between 7th and 8th streets. All other entrances to the building will be not be accessible.
- We would suggest accessing D Street via 8th Street to avoid the parade entry point on 7th Street.

- Please use the following link or map below to view the 701 Office Building (Red marker) and the exact location of the Loading Dock (Green marker) on the map:
<http://goo.gl/maps/f6W9h/>



- This entrance is OUTSIDE the secure zone. There will be no metal detectors at the entrance. The other entrances of 701 Pennsylvania will be closed. Any guest coming from the secure zone will have to exit the secure zone on 7th Street in order to enter the building on D Street.

GETTING TO 701 PENNSYLVANIA AVENUE OFFICE BUILDING

- **We strongly suggest you use Metrorail** on Friday, January 20. The 701 Pennsylvania Avenue Office building is located within the security perimeter and vehicular traffic is **prohibited** on Inauguration Day.
- The closest Metrorail station that will be open on Friday, January 20, is the Gallery Place-Chinatown station. This station services the Red, Green and Yellow Metro lines.
- For more specific information on using Metrorail during Inauguration, please use the following link:
http://www.wmata.com/getting_around/metro_events/inauguration.cfm

Please see the links below for more information regarding road closures, Metro transportation, and further information about the weekend events.

Metropolitan DC Inaugural & Transportation Information: <http://inauguration.dc.gov/>

US Secret Services 2017 Presidential Inauguration Information:
<https://www.secretservice.gov/events/2017-Inaug/>

Washington Post Inauguration Blog:
https://www.washingtonpost.com/inauguration2017/?clsrd&utm_term=.9d23186b62b8

Joint Congressional Committee on Inaugural Ceremonies: <http://www.inaugural.senate.gov/>

Presidential Inaugural Committee: <https://www.58pic2017.org/>

USA.Gov - Learn about the 2017 Presidential Inauguration and the history of Presidential Inaugurations: <https://www.usa.gov/inauguration-2017>

Presidential Inaugural Committee: <http://www.2013pic.org/>

SCHEDULE OF EVENTS

**Times subject to change*

- 11 a.m.
- 12:00 p.m. – 1:00 p.m.
- 1:15 p.m. – 2:00 p.m.
- 3:00 p.m.
- 4:00 p.m.

Event begins

The loading dock will open at 11 a.m. for all guests to arrive

Swearing in Ceremony

There will be TVs around EEI that will broadcast the swearing in ceremony. Guests are more than welcome to watch the ceremony from the party.

Governors will arrive

Governor arrivals could cause delays in accessing the building.

Parade Begins

Event Concludes

The entire event takes place at 701 Pennsylvania Ave, NW, Suite 400

Please note if you are not going to the swearing in ceremony and would like to be there only to watch the parade, we suggest arriving between 12:00 p.m. – 1:00 p.m. to avoid those arriving from the swearing in ceremony.

CONFIRMED GOVERNORS*

1/13/2017

Governor Robert Bentley, Alabama*

Governor Doug Ducey, Arizona*

Governor Asa Hutchinson, Arkansas*

Governor Rick Scott, Florida

Governor Eddie Calvo, Guam*

Governor Butch Otter, Idaho*

Governor Eric Holcomb, Indiana*

Governor Terry Branstad, Iowa*

Lt. Governor Kim Reynolds, Iowa*

Governor Sam Brownback, Kansas*

Governor Paul LePage, Maine*

Governor Larry Hogan, Maryland*

Governor Charlie Baker, Massachusetts*

Governor Rick Snyder, Michigan

Governor Phil Bryant, Mississippi

Governor Eric Greitens, Missouri*

Governor Pete Ricketts, Nebraska*

Governor Chris Christie, New Jersey*

Governor Susana Martinez, New Mexico

Governor Doug Burgum, North Dakota*

Governor Ralph Torres, Northern Mariana Islands*

Governor Mary Fallin, Oklahoma*

Governor Nikki Haley, South Carolina

Governor Dennis Daugaard, South Dakota*

Governor Bill Haslam, Tennessee*

Governor Greg Abbott, Texas*

Governor Gary Herbert, Utah*

Governor Scott Walker, Wisconsin*

Governor Matt Mead, Wyoming*

OTHER INFORMATION

Please also find the Joint Transportation Plan released by the Inaugural Committee, as well as maps showing pedestrian walking routes and road closures.

Should you have any further questions or concerns, please call the staff listed below. We look forward to you joining us for this historic occasion.

RGa STAFF

If you have any questions about the event please call us:

McKenzie Vaughn

Director of Corporate Memberships

Office: (202) 662-4156

Cell: (847) 528-1536

Email: mvaughn@rga.org

Juliette Crowther

Events Manager

Office: (202) 662-4165

Cell: (318) 230-3694

Email: jcrowther@rga.org