



CITY OF BEND



## 2022 Unhoused Community Response-State of Oregon Request

Cities are facing a crisis as we respond to the unhoused emergency across our state. Many jurisdictions have developed new programs, expanded service efforts, built regional partnerships, and are making substantial investments of General Fund and American Rescue Plan Act (ARPA) funds to respond to the unhoused emergency. Yet, this humanitarian crisis exceeds our individual capacity. With active projects, programs, and partnerships in place in many cities in Oregon, the state has an opportunity to build upon these efforts to make an immediate and impactful difference.

Oregon is not alone, and because of similar situations across the west coast, the state governments in California and Washington are stepping up to address this issue. California Governor Newsom has proposed to use \$14 billion, and Washington Governor Inslee is seeking to invest \$2 billion to specifically address homelessness in their states. Recently, the Oregon Legislative Revenue Forecast identified an additional \$1B in new revenue for the coming fiscal year, which presents a prime opportunity for Oregon to join west coast states with front line one-time investments in our communities.

While houselessness impacts our entire state, it is most heavily concentrated in larger urban areas. That is why a group of mid-sized and large cities in Oregon (Eugene, Medford, Beaverton, Hillsboro, Bend, Gresham, Salem and Portland) are requesting direct assistance from the state to join us in our unhoused responses and support our existing efforts. Financial support to accelerate the programs that we are currently operating will make an impact now, providing shelter, services, and safety for our most vulnerable community members.

**We are seeking a total package of \$50M with \$45M as an essential, urgent direct allocation to these larger cities and \$5M to DAS for competitive grants to smaller cities across Oregon covering the spectrum of immediate need:**

- Acquisition, rehabilitation for emergency shelter and safe sleep sites
- Operations for emergency shelter and safe sleep sites
- Sanitary services
- Debris removal from abandoned camps
- Support services for individuals and families experiencing homelessness, including housing navigation, medical, behavioral health, and mental health care
- Resource enhancement for cities and non-profit partners for houseless service provision
- Culturally appropriate programs that stabilize individuals and families through food assistance, supportive service information and referrals

- Support for community engagement and education
- Funding cannot be used to sweep homeless camps or for other law enforcement efforts related to homelessness.

This \$50M request would be apportioned by population to speed the contracting process with the State and facilitate swift implementation: Beaverton \$2.91M; Bend \$2.96M; Eugene \$5.27M; Gresham \$3.41M; Hillsboro \$3.18M; Medford \$2.56M; Portland \$19.47M; Salem \$5.24M; Cities Grant \$5M.

Currently Eugene, Salem, Beaverton, Hillsboro, Portland, Gresham, Bend, and Medford alone have already allocated \$111.2M for unhoused response in FY22.

### 1) Emergency Shelter and Camping (development and operation efforts)

Cities have budgeted for FY22 to expend roughly \$64.3M for emergency shelter and camping options. This is a mix of local general funds, some local ARPA funds, ARPA allocations from the state in 2021, and direct allocations from the state for shelter funding in 2021. These efforts include emergency shelters, navigation centers, car camping sites, and tent camping sites.

### 2) Support Services

Cities have budgeted for FY22 to expend roughly \$39.2M for support services. This is a mix of local general funds, CDBG allocation, and some ARPA local funds. Services include support for day shelters, human services investments, health care for unhoused, outreach services, and staffing at local agencies and non-profits.

### 3) Sanitation and Clean-up efforts.

Cities have budgeted for FY22 to expend roughly \$8M for clean-up and sanitation services, with the majority of these funds coming from local general funds. These activities include camp clean up and site remediation expenses, sanitation for camps including port-o-potties and showers, to costs associated with towing abandoned vehicles (RVs and trailers) from the right of way.

An immediate, initial \$50M state investment to match recent historic local investments will be transformational in our efforts to create safe places and provide critical services for our unhoused community members and is an essential part of any comprehensive housing and homeless package this session.

This package should include forward-looking investments, including the \$8M request in [HB 4123](#) to support coordinated homeless response systems in eight pilot communities—which comprise 10 counties and more than two dozen cities—around the state.

Together, these two houseless requests represent substantial investments in both immediate and future houseless needs in cities and counties—urban and rural—and regional collaboration between local governments and community partners throughout the state.



## 2022 Unhoused Community Response Request

Homelessness is a growing crisis in Beaverton, Washington County, and across the country. The City of Beaverton has long prioritized the need for a year-round shelter and support services for individuals experiencing homelessness, as outlined in Beaverton's *Diversity, Equity, and Inclusion Plan*, *Community Vision Plan*, *Comprehensive Plan*, and *Housing Five-Year Action Plan*. The city works in cooperation with numerous community-based organizations to connect individuals and families to critical services and long-term housing solutions; unfortunately, immediate needs far outweigh available resources.

*The City of Beaverton seeks direct assistance from the state during the 2022 legislative session to support and build upon our existing efforts to respond to the unhoused emergency across our state:*

### **Emergency Shelter and Camping**

The City of Beaverton funds the operation of a severe weather shelter to provide a warm, safe space for adults experiencing homelessness during the winter months. A permanent, year-round shelter is currently under development in partnership with Washington County to provide greater stability and a link to permanent housing for homeless residents. The City also funds a Safe Parking Program to provide a safe, legal place for people experiencing homelessness and living out of their vehicles to park.

In FY22, the City allocated \$2.6 million to emergency shelter and camping efforts, including \$2.3 million in state ARPA funds received during the 2021 session to build a permanent, year-round shelter in Beaverton with a health clinic.

*Additional funds secured in 2022 will support expanded services for the severe weather shelter and facilitate the acquisition and rehabilitation of emergency shelter and safe sleep sites.*

### **Support Services**

The City of Beaverton is committed to meeting the needs of those experiencing homelessness through collaborative community partnerships that use a culturally responsive, trauma-informed approach and prioritize low-barrier options for those seeking support. The City works to ensure that homelessness is a rare and brief experience and that people receive the services they need to stabilize their lives and transition back into permanent housing. For example, the City contracts with a local organization to provide direct street outreach and housing navigation to unsheltered adults experiencing homelessness in Beaverton.

In FY 22, the City allocated \$1.15 million to homeless supportive services, including grants to community-based organizations to conduct culturally-responsive outreach.

*Additional funds secured in 2022 will help expand contract services for outreach workers, increase funding for programs to stabilize individuals and families, and enhance the City's bike team program to proactively engage and connect community members to services.*

## **Sanitation and Clean Up Efforts**

Persons experiencing homelessness experience significant barriers to self-care and personal hygiene, including limited access to clean showers, laundry and hand washing facilities. Access to water, sanitation, and hygiene supplies is critical for the health and safety of our unhoused community members.

In FY 22, the City allocated \$6,500 for portable restroom facilities in Beaverton's City Park.

*Additional funds secured in 2022 will fund strategic debris cleanup from abandoned camps, sanitation services for camps including port-o-potties and showers, and costs associated with towing abandoned vehicles and maintaining the right of way.*



## 2022 Unhoused Community Response Request

Houselessness is a growing crisis in Bend, Deschutes County, and across the country. The City of Bend has long prioritized the construction of deed restricted affordable housing, housing density and mix, and invested CDBG funds in shelters and shelter operations. In 2019, the City began to articulate a housing continuum that includes outdoor shelters, emergency shelters, transitional housing and deed restricted affordable housing. Using CDBG-CV dollars we open the City's first year-round shelter in June 2021. Since then, our efforts have centered on gaining broad stakeholder engagement in both defining the shortcomings in the houseless services and the solutions required to address those shortcomings. Those revelations provide the basis for this session's HB 4123.

*As part of a coalition of the eight largest cities in Oregon, the City of Bend seeks direct assistance from the state during the 2022 legislative session to continue to fund the efforts underway to address the increasing number of community members experiencing houselessness in Oregon.*

### Emergency Shelter and Camping

The City of Bend, through CDBG entitlement funding, funds the operation of the year-round emergency low barrier shelter. This property was acquired in September 2021 with \$2M in State ARPA funds. FY 22 and FY 23 operations will to be funded with \$900,000 in local CDBG funds and \$2.5M in HB 2004 funds for the City of Bend's Navigation Center. Renovations are anticipated to be \$2M. Funding has not been fully identified. After June 2024, new operating funds will be needed for year-round shelter operations.

A second low barrier emergency shelter was acquired in July 2021 using \$2.4M in Turnkey funds. Renovation funds will come from \$500,000 in Turnkey funds and from \$500,000 in Local ARPA funds. Renovations are anticipated to cost \$1M. Local ARPA funds, State CDBG funds and future funds from OHCS are anticipated to cover the estimated \$1M in annual operating costs

Two outdoor shelters are envisioned in Bend by the end of FY 2022. In FY 2022, City of Bend allocated \$9M to emergency shelter acquisition (\$4.5M), renovation (\$1M), and operating (\$2M). An additional \$1.M has been allocated to outdoor shelters.

*Additional funds secured in 2022 will support renovation expenses at both low barrier shelters and supportive services like those typically associated with Permanent Supportive Housing.*

### Support Services

The City of Bend is committed to meeting the needs of those experiencing houselessness through collaborative community partnerships that use a culturally responsive, trauma-informed approach and prioritize low-barrier options for those seeking support. The City works to ensure that houselessness is a rare and brief experience and that people receive the services they need to stabilize their lives and transition back into permanent housing. For example, the City contracts with a local organization to

provide direct street outreach and housing navigation to unsheltered adults experiencing homelessness in Bend.

In FY 22, the City allocated \$250,000 to grants to community organizations. \$50,000 to case management and outreach services.

*Additional funds secured in 2022 will expand contract services for outreach workers, increase funding for programs to stabilize individuals and families, and provide start-up funds for Family Kitchen to add a second day services and meal service center.*

## **Sanitation and Clean Up Efforts**

People experiencing houselessness face significant barriers to self-care and personal hygiene, including limited access to clean showers, laundry, hand washing facilities, and garbage services. Access to water, sanitation, hygiene supplies, and garbage service is critical for the health and safety of our unhoused community members.

In fiscal year 2022, the City of Bend allocated \$100,000 to provide portable toilets, hand washing stations, warming and cooling stations, garbage removal, shower services to all unsanctioned camping locations.

*Additional funds secured in 2022 will fund strategic debris cleanup from abandoned camps, sanitation services for camps including port-o-potties and showers, and costs associated with towing abandoned vehicles and maintaining the right of way.*

## 2022 Unhoused Community Response Request Plan

The City is actively partnering with Lane County and community stakeholders by investing in strategies to strengthen our community's homelessness response system. Through programs and partnerships, the City is helping people stabilize, connect with needed resources, and access shelter. Eugene seeks \$5M during the 2022 Session to match local investments for:

### Emergency Shelter and Camping

The goal of Safe Sleep Sites is to provide safe, legal places for people experiencing homelessness to sleep and connect to services, as well as reduce the impacts of unsanctioned camping across the city. Sites will be managed by social service providers and provide upwards of 500 spaces for people experiencing homelessness to legally park vehicles or sleep in tents. Approved sites include two adjacent locations on Garfield Street operated by St. Vincent de Paul, a site at the intersection of Bethel/Roosevelt Blvd owned and operated by SquareOne Villages, a site at Dani Street operated by EveryOne Village, and a city-owned site at Chase Commons Park.

In FY22, the City of Eugene allocated \$5.3M to safe sleep sites, including \$3.5M of ARPA funding from the local legislative delegation as part of the 2021 Legislature.

*State funds provided in 2022 will support securing future sites, infrastructure and lease costs, and providers of these sites by funding operational costs.*

### Support Services

Funding is needed to support the operation for the low-barrier Shelter and Navigation Center, as well as costs associated with a mobile shower trailer and administrative costs for supporting businesses and homelessness services programming. We are also seeing the need for additional day services, as St Vincent de Paul's Lindholm Center is unable to meet the daily needs for the unhoused population.

In FY22, the City of Eugene allocated \$6.1M for unhoused support services, outreach, and shelter options (non-safe sleep sites).

*State funds provided in 2022 will fund direct support services to unhoused community members.*

### Sanitation and Clean Up Efforts

Eugene is focused on improving coordination, transparency, and responsiveness to urban camping that better addresses the needs of people who lack housing and supports the health and safety of our entire community. Investments include non-law enforcement response to camping such as: Park Ambassadors, right-of-way cleanup, park operations, and sanitation, and towing abandoned vehicles.

In FY22, the City of Eugene allocated \$3.6 million for camping response.

*State funds provided in 2022 will fund clean-up, sanitation, and towing abandoned vehicle costs.*



## 2022 Unhoused Community Response Request






The City of Gresham invests in strategies to strengthen our community's homelessness response system in partnership with Multnomah County and community organizations.

The City of Gresham Homeless Services Team is funded primarily through an annual grant from the Joint Office of Homeless Services (JOHS) as part of Multnomah County. The grant focuses on individuals who are experiencing chronic homelessness or are unsheltered. In addition, City Council approved ARPA funding in the amount of \$320K which adds an additional Homeless Services Specialist, administrative support for the program and additional materials and services items such as motel vouchers.

Gresham's existing funds require the City provide intensive street engagement to improve services for populations experiencing homelessness, and to address homeless-related livability issues in Gresham. The City is committing to improving outcomes for people with high barriers to housing who are experiencing homelessness in public places.

*Additional funding in 2022 will support emergency shelter resources and support services including rent assistance, food assistance, tenant education, job training and placement, and housing services.*

### FY 2021-22 OUTCOMES

-  Serve 200 unique individuals
-  Program/service referral to 100 individuals
-  Transportation assistance to 100 individuals
-  Shelter or housing services to 100 individuals
-  Provide ID assistance to 25 individuals

Infusing funds into existing successful programs at the City of Gresham will make an impact now, providing shelter, services, and safety for our most vulnerable community members.

**Emergency Shelter and Housing Resources:** City of Gresham has budgeted funds to assist community members in finding shelter and housing resources. Gresham City Council allocated \$275,000 in ARPA funds for a limited term staff position to assist community members with referrals to housing-related resources. *Additional funds will support expanded services for emergency shelters, navigation centers and temporary housing.*

**Support Services:** Gresham has invested existing funds to support people that are houseless or at the greatest risk of housing instability, including the majority of the City's approximately \$2.3 million allocation of HOME-ARP funds. Gresham City Council has also invested \$100,000 to assist community members with food assistance, and \$500,000 to assist housing vulnerable with utility assistance. *Additional funds will increase services and programs to stabilize families including rent assistance, tenant education, financial training, job training and placement, and housing counseling services.*





## 2022 Unhoused Community Response Request

Currently, there are no year-round emergency shelter beds for single adults in Hillsboro. Data from the latest available annual Point-In-Time Homeless Count shows 213 unsheltered persons were identified living unsheltered in Hillsboro. This is equal to 60% of Washington County's total number of persons living outside.

*The City of Hillsboro seeks direct assistance from the state during the 2022 legislative session to support and build upon our existing efforts to respond to the unhoused emergency across our state:*

### **Emergency Shelter**

The City of Hillsboro has funded the operations and site prep of temporary sheltering programs for several years, including funding and support for winter/inclement weather shelters and an alternative shelter safe sleep site as COVID 19 response in 2020 and 2021.

In FY21-22, the city allocated \$4.4 million to emergency shelter, day shelters, camping, and supportive services efforts. \$2.75 million was expended for site acquisition of a property to become the first year-round shelter in Hillsboro. This site will offer a hybrid shelter model, with both congregate facilities as well as non-congregate sleeping pods. This model will allow the shelter to be responsive to persons in need of COVID 19 isolation or who are otherwise unable to tolerate congregate settings due to disabling conditions, as well as allow us to maximize the property to hit a 50-bed target.

### **Jurisdictional Coordination:**

Shelter sites are needed across Washington County to develop a geographically accessible shelter network. Hillsboro is in close communication and coordination with Beaverton and other neighboring cities as they develop sheltering plans.

In addition, Hillsboro has been working in partnership with Washington County, who will fund the ongoing operations of the site through Supportive Housing Services Funds. Once operational, this site will be an outcome driven, 24/7 operational shelter for single adults, coupled with housing navigation and supportive services.

### **Timeline:**

Within 9 months of receiving funds, we will have fully completed architectural designs and construction plans of the shelter campus, including design of congregate facilities and non-congregate sleeping pod spaces. We also expect to have completed a full RFP process to select a company to complete work, which will provide us with a firm cost. We expect construction to begin in late fall/early winter of 2022, meaning we would begin spending within 9 months of receiving funds. Construction is estimated to take no less than 6-8 months, so funds for this project could be fully expended by June-August of 2023, if these estimates hold correct.

*We expect the funding gap for this project to be very close to the amount Hillsboro would receive through funds from the 2022 Legislative Session through this request. The city has additional projects and programs we are developing that could also be leveraged should additional funding become available. These projects include initiation of safe sleep sites for persons experiencing vehicular homelessness, debris management utilizing supportive employment models for persons with lived experience of homelessness, and other critical supports, such as expanding day shelter hours currently available five days per week to seven days per week. All of these projects would be ready to deploy funds in the 3–9 month timeline.*

## 2022 Unhoused Community Response Request

The City of Medford continues to partner with local service providers in an effort to assist our homeless community with stabilization, housing and services. While committing millions of local funds towards this effort, we are finding our resources insufficient to address the seemingly ever-expanding need. The City is requesting \$2.56M during the 2022 Session to match our local investment in the following categories.

### Emergency Shelter and Camping

Most for the City's focus has been placed on assisting chronically unhoused individuals. The City must increase its services to unhoused youth and families.

Over the past two years the City has allocated \$4.66M to leasing land, purchasing and remodeling buildings, and providing services to unhoused individuals; \$3.65M to similar activities that also provide some level of support to families and youth; and \$525K to programs that specifically serve youth and families.

*State funds provided in 2022 will be used to provide services to unhoused youth and families.*

### Support Services

In fiscal year 2022 the City of Medford allocated \$1.04M to homeless services. The City has focused on building the infrastructure to expand the service delivery by leasing land, and purchasing and remodeling buildings. However, the City recognizes that our contribution to services must increase. Below are a few examples of the services the City supports:

- Direct, on-site services for unhoused individuals & families at a new Navigation Center (100 beds)
- Wrap-around services for 30 residents of Hope Village (tiny homes)
- Direct, on-site services for unhoused individuals, families, and the medically fragile at Project Turnkey (47 units)
- Medical services to residents of the Urban Campground (100 sites)
- Operation of a severe weather shelter (65-person occupancy)

*State funds provided in 2022 will fund direct support services to unhoused community members.*

### Sanitation and Clean Up Efforts

Medford is focused on improving coordination, transparency, and responsiveness to urban camping that addresses the needs of people who lack housing and supports the health and safety of our entire community. Investments include non-law enforcement response to camping such as: connections to shelter and housing, access to food and mobile healthcare, and efforts to maintain public sanitation. In fiscal year 2022, Medford allocated approximately \$700,000 for this camping response.

*State funds provided in 2022 will fund outreach services to connect unhoused community members to Medford's Urban Campground and other housing options, fund direct services at the Urban Campground and provide funding for clean-up.*



City of Portland

## 2022 Unsheltered Houseless Community Response Request

The humanitarian crisis of unsheltered individuals often living in squalid camps in dangerous locations continues to grow in the City of Portland. Portland is partnering with Multnomah County to invest in strategies that strengthen our communities' houselessness response. But the complexity and magnitude of Oregon's outdoor unsheltered houselessness crisis is outstripping city and county budgets. While our city and county governments are acting with urgency, we do not have the resources at the local level to invest at the scale necessary to solve the problem.

*The City of Portland seeks direct assistance from the state during the 2022 legislative session to support and build upon our existing efforts to respond to the unsheltered houseless emergency across our state:*

### **Emergency Shelter and Camping**

The City of Portland is committed to investing in the continuum of shelter options to help individuals transition from living on the streets to finding stability in permanent housing, while also reducing the impact of unsanctioned camping throughout the City.

In FY22, the City of Portland allocated over \$46.5 million to emergency shelter and camping efforts, including, but not limited to \$21 million for Safety Off the Streets, \$16 million for Safe Rest Villages, \$4.5 million in Motel Shelter, and \$5 million for additional shelter spacing serving 400 individuals.

*Additional funds secured in the 2022 will support expanded temporary shelter by securing future sites, infrastructure, and lease costs, and assisting in operational costs.*

### **Support Services**

The City of Portland is committed to helping individuals stabilize, connect with needed services, and access shelter.

In FY22, the City of Portland allocated over \$5.2 million to support services including, but not limited to \$3.85 million for storage and hygiene solutions for an additional 250-330 individuals, \$687,000 for outreach to help individuals navigate services, \$175,000 for the creation of a coordination center to better coordinate city agencies working to address houselessness, and \$500,000 for service provider hiring and retention resources.

*State funds provided in 2022 will fund direct services to unsheltered houseless community members.*

### **Sanitation and Clean Up Efforts**

The City of Portland is committed reducing the impact of unsanctioned camping and to better address the needs of people living outside.

In FY22, the City of Portland allocated \$6.5 million for camping response, graffiti removal, and sanitation.

*State funds provided in 2022 will fund clean-up, sanitation, and towing of abandoned vehicle and RV's.*



## 2022 Unhoused Community Response Request

In Salem, we are spending down \$18.6 million in one-time resources for sheltering. This includes the remaining \$8.1 million of our ARPA allocation (after revenue replacement and COVID-response, required to keep full staffing levels) and an additional \$10.5 million for sheltering received in the last Legislative Session.

As of June 1, 2020, data available from the point in time count, suggests that more than 1,100 are living unsheltered in our community. According to the Mid-Valley Homeless Alliance [Gap Analysis report](#) in August 2021, more among Salem's unsheltered population are living chronically homeless– 49% of Salem's population compared to 37% in Oregon.

*Our existing one-time funds will be exhausted by June 30, 2024 and the micro-shelter communities and our navigation center will be forced to close barring any new revenue or other financial support for these emergency sheltering services.*

### Emergency Shelter and Camping

These funds, from ARPA and direct State investment, have allowed us to stand up:

- Two **micro-shelter communities**, with support of our non-profits service providers, serving 232 people. We partner with Church of the Park and Catholic Community Services. Each micro-shelter community takes about \$1.5 million each year to operate. Our aim is to lease properties because available funding for this investment expires June 30, 2024.
- **ARCHES Hotel** – Project Turnkey hotel serving victims of Santiam Canyon fires and those living unsheltered in our community. We partnered with Mid-Willamette Valley Community Action to provide gap funding so that they could stand this service up.
- **SafeSleep United** expansion - The City Council approved ARPA funding for a \$300,000 grant to United Way Safe Sleep to expand their women's shelter capacity to serve 45 individuals nightly.
- **Navigation Center** – Through a separate \$5 million grant from the State of Oregon, we've purchased a building for low-barrier sheltering of 50 people in each 120-day cohort with wraparound service support. We estimate that available operating dollars for this investment will begin to lower service level on June 30, 2024. The navigation center will operate 24-hours a day, seven days a week, with intensive case management to connect people to public benefits, health services, and permanent housing. A navigation center differs from traditional shelter models which require sobriety upon entry, segregate by gender, and offer little to no space for personal possessions or pets.
- **Safe Park Program** – from the City's General Fund, Salem is supporting safe camping people with vehicles at scattered sites for about \$240,000 on an annual basis.
- **Salem Warming Network** – also, from the City's General Fund, Salem supports the non-profit coalition of warming shelter sites throughout our community for about \$140,000 annually.
- Through our **Salem Housing Authority**, we've also stood up permanent supportive housing at Redwood Crossings (37 units), with an eye to opening in Yaquina (52 units) and Sequoia (60 units) within next year. The cost of permanent supportive services exceeds available resources. To meet construction needs, we've added in CDBG/HOME and urban renewal funds.

- **Redwood Crossings:** CDBG - \$400,000 (for construction); Urban Renewal Grant - \$300,000 (for construction)
- **Yaquina /Southfair:** CDBG - \$1,608,830 (for construction); HOME - \$400,000 (for construction). The Southfair reference is to SHA-owned property with 42 one-, two-, and three-bedroom apartments undergoing renovation.
- **Sequoia Crossings:** HOME - \$1,500,000 (for construction)

*The City of Salem seeks direct assistance from the state during the 2022 legislative session to continue offering emergency shelter through micro-shelter village communities and Safe Park Programs, which will support and build upon our existing efforts to respond to the unhoused emergency across our state.*

### Support Services

- Since 2017, we've allocated \$3.9 million of limited General Fund dollars to support the **Homeless Rental Assistance Program**. By October 2021, more than 350 people were housed with a combination of rental assistance and intensive case management for housing stability.
- On an annual basis, we provide funding to **Northwest Human Services** for their Crisis and Emergency Hotline. Salem also supports their Emergency Financial Assistance program. All told, this year's investments account for \$135,000 of the City's General Fund.

*The City of Salem seeks direct assistance from the state during the 2022 legislative session to grow our response to much-needed support services to respond to the unhoused emergency across our community.*

### Sanitation and Clean Up Efforts

- **Rapid Response Team.** Our current practice is to concentrate public health and sanitation clean-up services in a one-day-per week response by pulling staff from Police Department, Public Works and Community Enforcement existing teams for clean-ups of City properties – including parks and rights of way. This work is accompanied by our street outreach teams to help people connect to existing services and available resources.  
At this time, we estimate \$1,170,000 is needed annually to staff a Rapid Response Team. The Rapid Response Team would be better able to respond to public health and safety concerns in areas of concern. Since we launched a portal to receive these types of concerns in October of 2021, we have received 500 concerns through February 14, 2022 for an average of 3.8 each day. This service includes funding for six full time employees.
- **Non-Profit Work Program.** We are recommending \$205,000 on an annual basis in funding for a grant program for a non-profit to hire employees with lived homeless experience to respond and clean up unmanaged homeless areas. Through this peer model, we expect people to make better connections around shared accountability for public spaces.
- **Towing and Environmental Clean-up.** Salem recently allocated \$200,000 for towing, vehicle repair, supplies, and another \$160,000 for biohazard clean-up.

*The City of Salem seeks direct assistance from the state during the 2022 legislative session to fund our Rapid Response Team and Non-Profit Work Program. These funds will support and build upon our existing efforts to respond to the unhoused emergency across our state.*