Weekly Store Strategy Meeting Agenda 9/24/20

Weekly KPI Update	e & Kev Beats

Talk about 2020 Infographic

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United States District Court Northern District of California Case No. <u>4:20-cv-05640-YGR</u> Case Title *Epic Games, Inc. v. Apple, Inc.* Exhibit No. **DX-3399** Date Entered_______ Susan Y. Soong, Clerk By: ________ Deputy Clerk

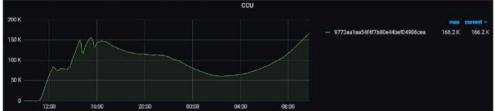
Rocket League Free to Play Launch - Day 1

- 374k New EGS Users directly attributable
- EGS PCCU pushed past 11mm for the first time since March
- 3.7M Entitlements
- 877k players
- \$117k in Day 1 RL purchases (pre-coupon)
 - EGS Gross \$ overall jumped ~130% across store
- 159k peak CCU on 9/23 (as reported by Pysonix)
 - 138K on Steam (as reported by Pysonix)

Steamdb



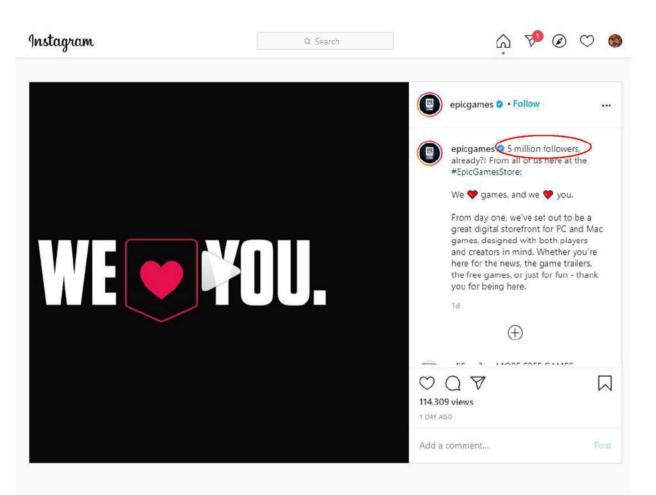
Epic Games Launcher



Rocket League Free to Play Launch - So Far Today



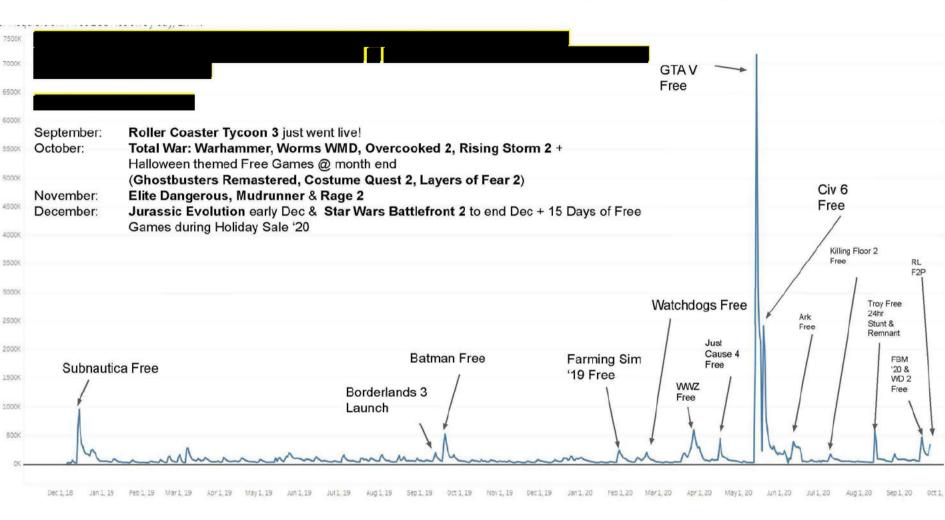
Philip Piliero 10:42 AM EGS crushing it this AM. [7:26 AM] Rocket League Prime Steam: 84,459 PS4: 335,802 XboxOne: 78,910 Switch: 37,928 Epic: 204,327 Total: 741,426



Congratulations to everyone on hitting 5 million Insta followers this week!

https://www.instagram.com/p/CFcWzBrlbWP/?utm_source=ig_web_copy_link

Weekly KPI Review

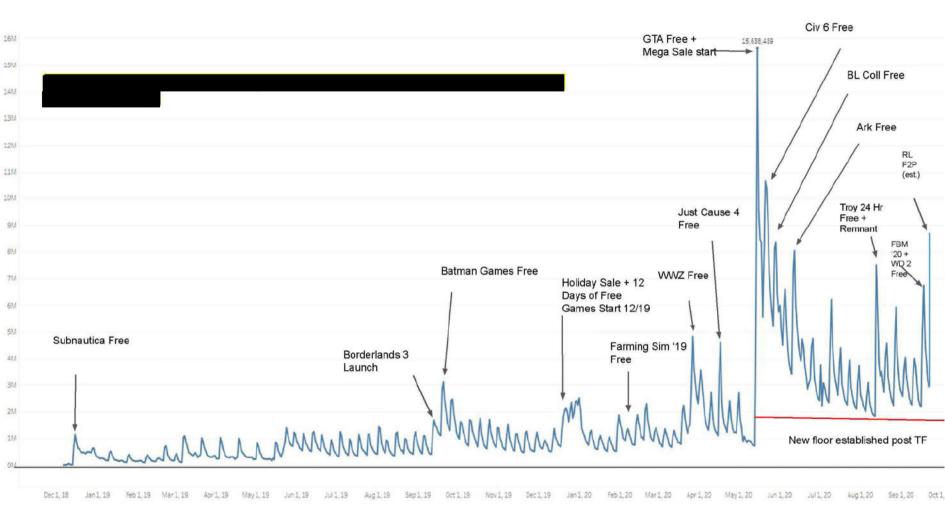


First Epic Games Store Account action/New EGS Users (excl FN PC) by day LTD through 9/23

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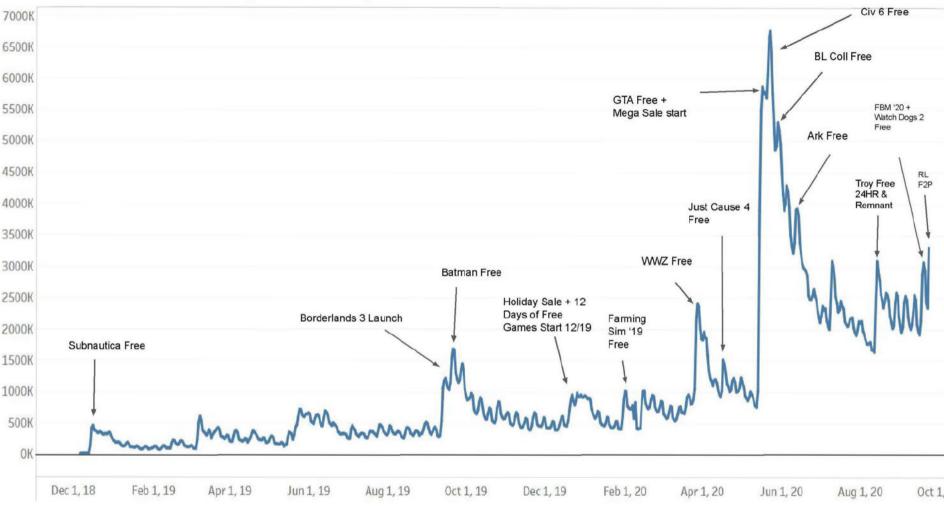
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DAU All (web+launcher EGS excl. FN PC) LTD through 9/23



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DAU Transacted or Played LTD through 9/23

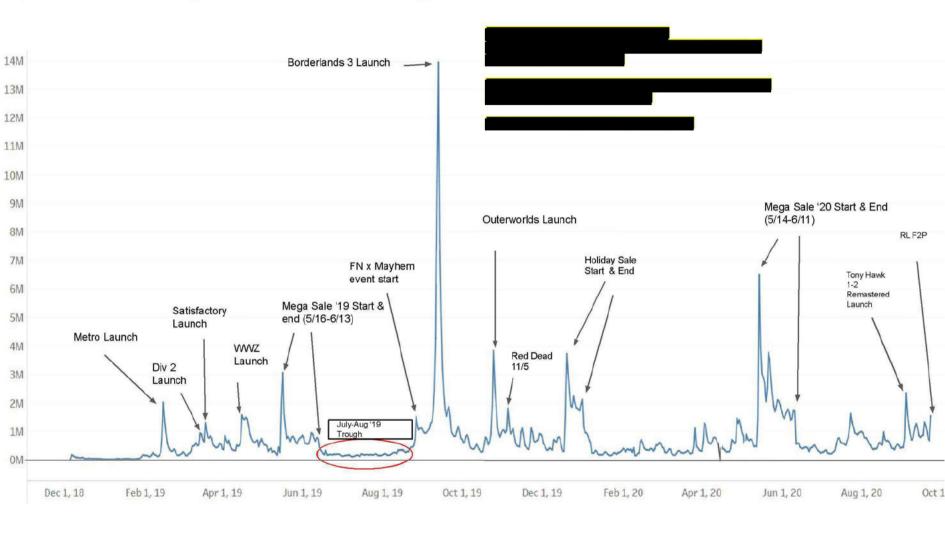


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Epic Games store Daily Gross Revenue LTD through 9/23



HIGHLY CONFIDENTIAL - ATTORNEYS' EYES ONLY

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DX-3399.009

Sep Top 15 Sellers Revenue MTD (3rd Party titles) as % of Total

\$ Sep MTD ~\$18.6 excluding couponing, trending to \$24-26mm

<u>Rank</u>	Title	<u>% of \$</u>	Notes
1.	Tony Hawk 1-2 Remastered	~ 36 %	EGS Exclusive released 9/14/20
2.	Red Dead Redemption 2	~ 8 %	
3.	Spellbreak	~ 4 %	EGS Exclusive released 2019, full release 9/3
4.	The Outer Worlds	~ 4 %	EGS Exclusive released 10/25/19 (DLC released & currently on sale)
5.	Borderlands 3	~ 4 %	Former EGS Exclusive (DLC released & currently on sale)
6.	Grand Theft Auto V	~ 4 %	
7.	Rogue Company	~ 3 %	EGS Exclusive released into Paid Beta 7/22/20, F2P soon
8.	Crysis 1 Remaster	~ 3 %	EGS Exclusive released 9/18/20
9.	Remnant From the Ashes	~ 2 %	Released 8/13/20 as Free Game, (\$ here mostly DLC)
10.	Civ 6	~ 2 %	
11.	Dauntless	~ 2 %	EGS Exclusive released May '19
12.	Snowrunner	~ 1 %	EGS Exclusive released 4/28/20
13.	Control	~ 1 %	Former EGS Exclusive rel 8/17/19, (DLC released)
14.	WWZ	~ 1 %	Lifetime EGS Exclusive released 4/16/19
15.	Rainbow 6 Siege	~ 1 %	

Top 15 Sellers account for ~68% of MTD revenue

Top 15 Most Played In Last 7 Days

<u>Rank</u>	<u>Title</u>	<u>Players</u>	Notes
1.	Grand Theft Auto V	1.6M 1.4M	Featured Free 5/14 (Testflight Title) Featured Free 9/17
2. 3.	Football Manager 2020 Watch Dogs 2	1.4M	Featured Free 9/17
5.	Spellbreak	0.8M	Free to Play, launched 9/3
6. 7.	Hitman Sid Meiers Civilization VI	0.3M 0.2M	Featured Free 8/27 Featured Free 5/21
8. 9.	Railway Empire Borderlands 3	0.2M 0.17M	Featured Free 9/10 EGS Exclusive released Sept '19
10. 11.	Remnant From the Ashes Dauntless	0.16M 0.14M	Featured Free 8/13 Free to Play (content update last week)
12.	Ark	0.13M	Featured Free 6/11
13. 14.	Enter The Gungeon Troy	0.12M 0.11M	Featured Free 8/20 Free First 24 hours 8/13
15.	WWZ	0.1 1M	Featured Free 3/26

7.7M Unique Players in the last 7 days (last week 5.9M), Top 4 Titles account for 64% of Active Players

Updates & Key Beats



September 2020 Roadmap as of September 21st

Expected Game Release Activity

New Release

WRC 9 (Deluxe Edition) (September 1st) Diabotical (September 3rd) Spellbreak (September 3rd) Tony Hawk's Pro Skater (September 3rd afterhours) Kingdom of Amular Re Reckoning (September 8th) As Far As The Eye (September 10th) The Unfinished Swan (September 10th) Path of Exile (September 10th) The Dungeon of Naheulseuk (September 17th) Hades (Leaves Early access)(September 17th) Crysis 1 Remastered (September 18th) CastleStorm II (September 23rd) Recket League (September 23rd) art of rally (September 23rd) Alluris (September 24th)

Alluris (September 24th) Heroes and Generals (September 24th) Going Under (September 24th) Port Royale 4 (September 25th) Mafia Definitive Edition 1 (September 25th) Mafia Definitive Edition 2 (September 25th) Mafia Definitive Edition 3 (September 25th) Mafia Definitive Edition Trilogy (September 25th) Freedom Fighters (September 28th)

*Converting from Prepurchase At Risk

New PDP

Orycic Remactered (September 1ot) Scourgebringer (September 3rd) Recompile (September 3rd) Sectt Pilgrim vo The World (September 10th) Rocket League (Add On)(September 15th) Phoenix Point (Year One Edition)(September 17th) The Solitaire Conspiracy (September 22nd) Nour (September 22nd) 3 out of 10 Season Bundle (September 24th)

Pre Purchase

Castle Storm II (September 9th) Immortals Fenyx Rising (rebrand)(September 10th) Riders Republic (September 10th) Prince of Persia (September 10th) Codfall (September 12th) Twin Mirror (September 15th) Amneola: Rebith (September 15th) Chostrunner (September 15th) Port Royal 4 (September 15th) Port Royal 4 (September 17th) Dragon Quest XI S (September 24th) Football Manager 2021 (September 24th)

Alpha/Beta/Demo

Killing Floor 2 (Closed Beta)(September 1st) Rising Storm 2: Vietnam (Beta)(September 3rd) Kine (Demo)(September 8th) Startup Panie (Demo)(September 10th) GostleStorm II (Demo)(September 12th) Rogue Company(Open Beta)(October 1)

Updates

Zombie Army 4 (DLC 5)(September 1st) Borderlands 2 (DLC-5)(September 1st) Predator: Hunting Grounds (Dutch 87 DLG)(September 1st) Magic the Gathering (Zendikar Rising)(September 1st) Industries of Titan (Update 4)(September 1st) Reque Company (Skins)(September 2nd) 3 Out Of 10 (Episode 5)(September 3rd) WRC 9 (Standard Edition/DLC Release)(September 3rd) Fuser (PDP Update Release Announce)(September 3rd) Foregone (Ingame)(September 7th) **EMITE (Patch)(September 8th)** Rainbow Six Siege (Welcome Pack DLC)(September 8th) RUNE II (The Campaign Update)(September 9th) The Outer Worlds (DLG)(September 9th) Control (Complete Edition Release)(September 9th) Borderlands 3 (DLC 4)(September 10th) The Gyole (DLC) (September 19th) Surviving the Aftermath (#19)(September 17th) Dauntless (Untamed Wilds)(September 17th) For Honor (DLC Year 4 Season 3)(September 17th) Atomicrops (1.1 Page Update)(September 17th) Path of Exile (Heist In game update)(September 18th) Snowrunner (DLC 11)(September 22nd)

Total War (Troy)(Mac Support)(September 22nd)) Rogue Company (New Rogue)(September 22nd)) Untitled Coose Came (PDP Update)(September 23rd) Civilization VI (DLC)(September 24th) Total War (Troy)(Amazons DLC)(September 24th) As Far As The Eye (Update)(September 25th) Killing Floor 2 (Fall Update/DLC)(September 29th)



September 2020 Roadmap as of September 21st

Sales, Specials & Promotions

Sales

Custom Sale GTA V + The Outerworlds (September 3rd to September 24th)

Custom Sale Missile Command: Recharged (Custom Discount)(September 4th)

Gustom Sale Rogue Company (Custom Discount)(September 4th)

Gustom Sale SMITE Gem Packs (September 4th to September 14th)

Custom Sale Death Stranding (September 9th to September 16th)

Store Campaign - Creators Choice Sale (September 10th -September 24th)

Store Campaign - Ubisoft FWD #2 + Publisher Sale (September 10th -September 24th)

Custom Sale - Red Dead 2, Borderlands, CIV 6*, Ancestors (September 10th to September 24th; *CIV 6 extended to September 29th)

Custom Sale - Jedi Fallen Order (September 14th to September 21st)

Custom Sale - SnowRunner (September 24th to October 1st)

Specials

Price Reduction WRC 8 (September 1st) Price Reduction Control (Standard Edition) (September 9th) Launch Discount Hades (leaving Early Access) (September 17th)

Promotions

Promo Giveaway for Ubisoft Forward 2 event - Watch Dogs 2 (September 17th-24th)

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September 2020 Roadmap as of September 21st

Free Games Rotation					
	Aug 27th - Sep 3rd	Sep 3rd - Sep 10th	Sep 10th - Sep 17th	Sep 17th - Sep 24th	Sep 24th - Oct 1st
Soon	W Into the Breach W (Encore) K K	Where the Water Tastes Like Wine Railway Empire	Stick it to the W	Roller Coaster Tycoon 3 K	Pikuniku
FREE	1 Chadowrun Collection Hitman: The Complete First Year	Into the Breach (Encore)	Where the Water Tastes Like Wine Railway Empire	Stick it to the Man Football Manager 2020	Roller Coaster Tycoon 3
PAID	God'a Trigger Enter the Gungeon (Encore)	Shadowrun Gollection Hitman: The Complete First Year	Into the Breach (Encore)	Where the Water Tastes Like Wine Railway Empire	Stick it to the Man Football Manager 2020

Other Free Offerings

- ★ Watch Dogs 2 will be offered for Free Sep 17th-Sep 24th
- ★ Borderlands 2 DLC 5 (Commander Lilith) to release as Free for a month starting September 1st

Heads Up

★ Football Manager 2020 will not release a Coming Soon page. When it releases to PAID, Football Manager 2021 will become available for PrePurchase

What's Next: Key EGS Beats

Month	Key Exclusives	Key Sim Ships	Tentpole Free Games	Promotions/Sales Events
September	Tony Hawk 1-2 Remastered Rocket League F2P launch FN/RL Crossover	Iron Harvest*	Football Manager 2020 Rollercoaster Tycoon 3 Watch Dogs 2	Creator Showcase (Indie) Ubi Forward Take 2 Custom Sales
October	Watch Dogs: Legion Rogue Company F2P launch	Star Wars Squadrons	Total War Warhammer 1 Ghostbusters Remastered	Halloween Sale
November	Godfall Assassin's Creed Valhalla	Football Manager 2021 Cyberpunk 2077	Elite Dangerous Mudrunner	Black Friday Sale Early Access Sale
December	Rainbow 6 Quarantine Twin Mirror Fortnite CH2/S5	None	Jurassic World Evolution Star Wars Battlefront 2 Rage 2	15 Days of Free Games Holiday Sale 2020 TGA Sale

Rocket League EGS Day 1

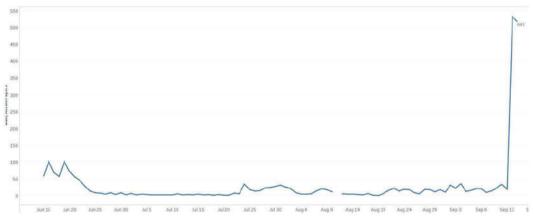
RL Stuff.....

0

Discussion



Fortnite x Star Wars Squadrons Pre Order impact



Trailer with end slate for FN item dropped 9/13 backed by social & EGS PDP updated.

Preorders on EGS increased ~2600% over prev week's avg & are now on a nice trajectory leading into the 10/2 launch here.

Recent Successes v MG

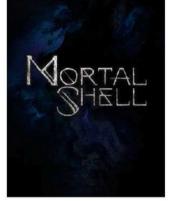




June '20 release <u>100% earned out</u> small MG

MONG

\$750K



Aug '20 release <u>100% earned out MG in</u> <u>first week</u> \$1.5mm



Sep '20 release <u>100% earned out MG</u> <u>In first 2 days</u> \$4mm

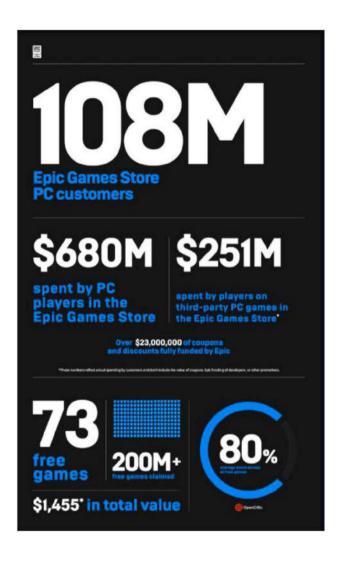


Oct '20 F2P release (cross play, cross progression, UE4) <u>44% earned out during Paid Beta</u> which started in July '20 Expected to 100% earn out \$12mm MG in Q4 '20 after full F2P release

INFOGRAPHIC 2020

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We'll end 2020 + ~90-110mm PC Customers

or

~200-215mm/2x/+~100% at minimum potentially more



*These numbers reflect actual spending by customers and don't include the value of coupons, Epic funding of developers, or other promotions.

We got to the \$680mm in context of LTD of EGS revenue, including Dec 2018 EGS launch month + 2019

Dec 2018 was a tiny month for EGS: \$1.5mm - but - a big month for FN on PC: \$64mm

We grossed up both #s by including VAT & taxes paid by players, appx ~10.5%

Doing a 2019 v 2020 comp as a % is totally doable, doing a # v this number will show regression because of FN Dec '18.

Estimates of 2019 v 2020 \$ is 10-30% \$ growth v 2019 (EGS 3rd party+FN PC+RL EGS PC)

NOTE: Us revealing a specific \$ # was a problem for Take 2 & Ubi as public companies. We now have EA and ATVI here as well



2020 will be:

- ~90 Free Games
- ~600mm free games claimed
- ~\$3,000 in total value

Additional Candidate KPIs/Topics for 2020 IG

3rd Party Games avg DAU increase as a %, YTD ~+285%

3rd Party Games avg WAU increase as a %, YTD ~+244%

3rd Party Games avg MAU increase as a %, YTD ~+230%

EGS MAU 61mm (highest YTD & is Launcher ALL)

Avg Hours Played increase as a %, YTD ~+538%

Players playing a game/month increase as a %, YTD ~+253%

Conversion Rate of Free Game Players to Paid ~8%

List of Features shipped

?Time IG release to announcement of EGS Open Store?

Biz Dev Topics





Microsoft TLA

Microsoft is sending out the Xbox Series X TLA to indie devs. It requires Xcloud support. Microsoft is using harsh language around the requirement. (sign or be removed from Xbox)

Some of our partners are concerned this violates their EGS exclusive commitments.

Decision:

- Amend our agreements to allow for Xcloud?
- Push our partners to not sign the TLA?

Aug Top 15 Sellers Revenue FINAL (3rd Party titles) as % of

Total \$Aug ~14.5mm excluding couponing

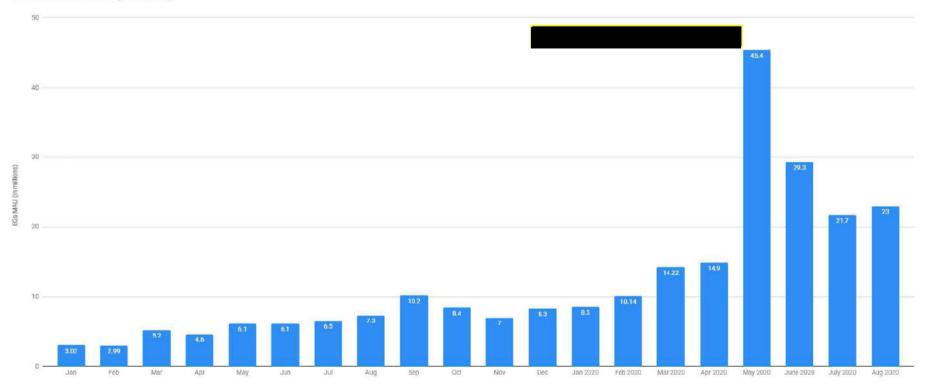
<u>Rank</u>	<u>Title</u>	<u>% of \$</u>	Notes
1.	Rogue Company	~14 %	EGS Exclusive released into Paid Beta 7/22/20, F2P soon
2.	Mortal Shell	~11 %	EGS Exclusive released 8/18/20
3.	Remnant From the Ashes	~ 8 %	Released 8/13/20 as Free Game, \$ here mostly DLC
4.	Tony Hawk 1-2 Remastered	~ 7 %	EGS Exclusive releases 9/14/20
5.	Horizon Zero Dawn	~ 5 %	
6.	Total War Troy	~ 3 %	EGS Exclusive released 8/13/20 (w/initial 24HR Free)
7.	Grand Theft Auto V	~ 3 %	
8.	Snowrunner	~ 3 %	EGS Exclusive released 4/28/20
9.	Borderlands 3	~ 3 %	Former EGS Exclusive rel 9/13/19
10.	Control	~ 3 %	Former EGS Exclusive rel 8/17/19
1 1.	Civ 6	~ 3 %	
12.	WWZ	~ 2 %	Lifetime EGS Exclusive released 4/16/19
13.	Red Dead Redemption 2	~ 2 %	
14.	Rainbow Six Siege	~ 2 %	
15.	Ark Survival Evolved	~ 2 %	

Top 15 Sellers account for ~71% of MTD revenue (~304 total games in catalog)

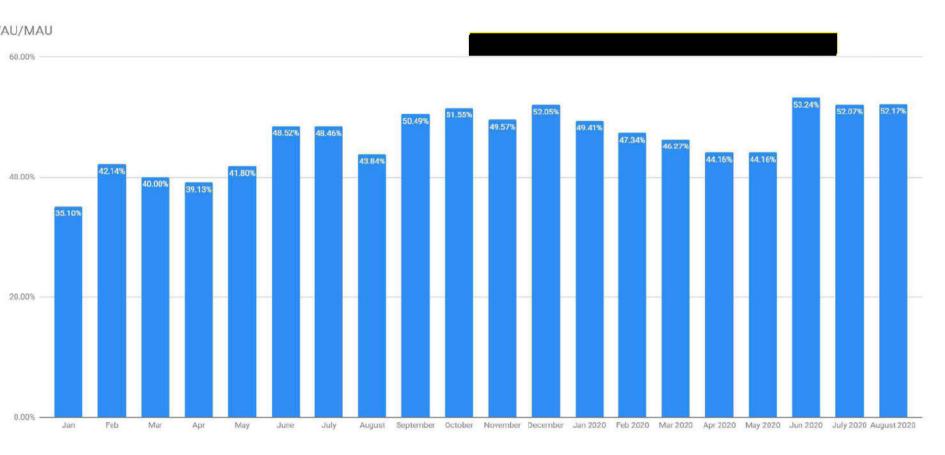
August '20 Month End

EGS MAU (excl. FN PC) LTD through Aug '20

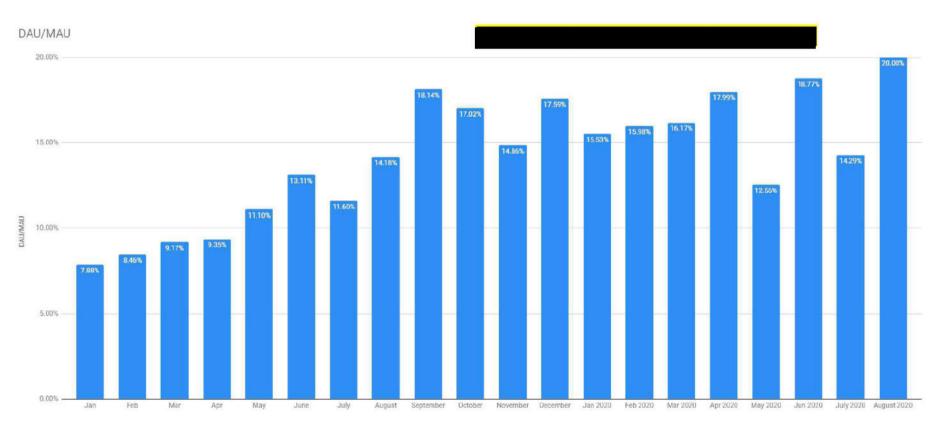
EGs MAU excl. FN PC (in millions)



EGS WAU/MAU (excl. FN PC) LTD through Aug '20



EGS DAU/MAU (excl. FN PC) LTD through Aug '20

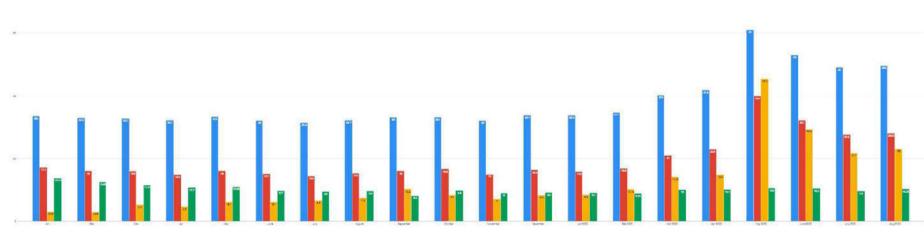


2020 by Month	Launcher ALL (FN PC, EGS, UE + Running in Tray)	Launcher ACTIVE (FN PC, EGS, UE)	EGs MAU (in millions)	FN PC MAU
Jan 2020	33.6	15.8	8.5	9.1
Feb 2020	34.7	16.8	10.14	8.93
Mar 2020	40.3	21	14.22	10
Apr 2020	41.8	22.9	14.9	10.1
May 2020	61	39.9	45.4	10.5
June 2020	53	32.1	29.3	10.4
July 2020	49.2	27.6	21.7	9.9
August 2020	49.6	28.02	23	10,24

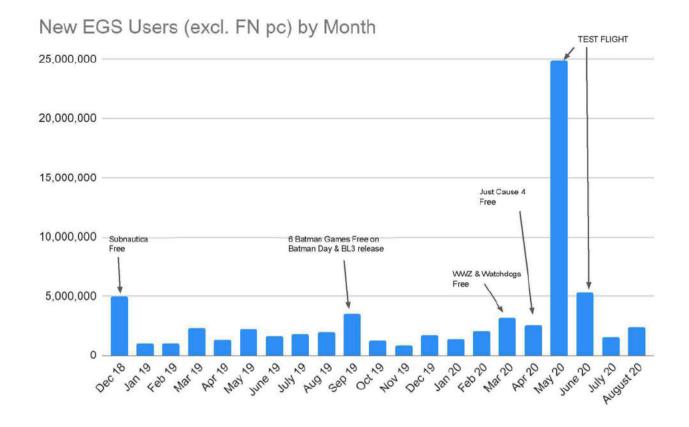
"All the MAUs" LTD through Aug '20



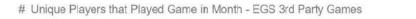
Laurcher ALL (FN PC EBS, UE & Running in Tray), Active Laurcher (FN PC EBS, UE), EBs MAU and FN PC MAU. (in millions)

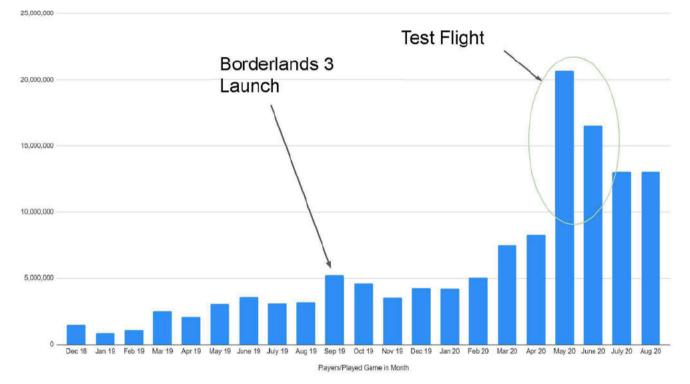


Landerik (1075-85.05 - Anright No.) 📲 Lander (2016-2017)



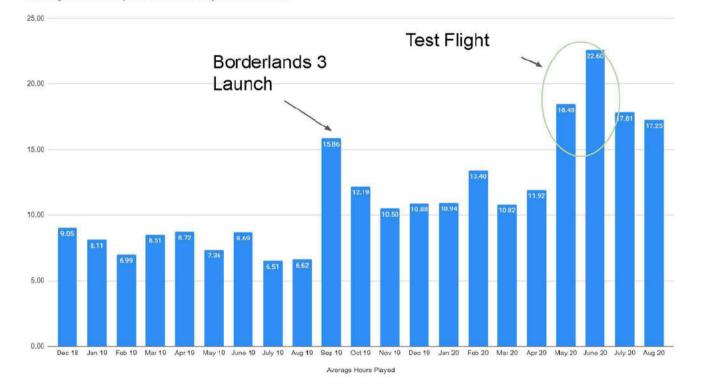
Aug New EGS Users ~2.34mm, up 46% v July '20 driven by Troy free 24HRs, Remnant & Hitman





Unique Players that Played a 3rd Party EGS game Aug '20= ~13 million flat v July & appears to be a new floor post Test Flight

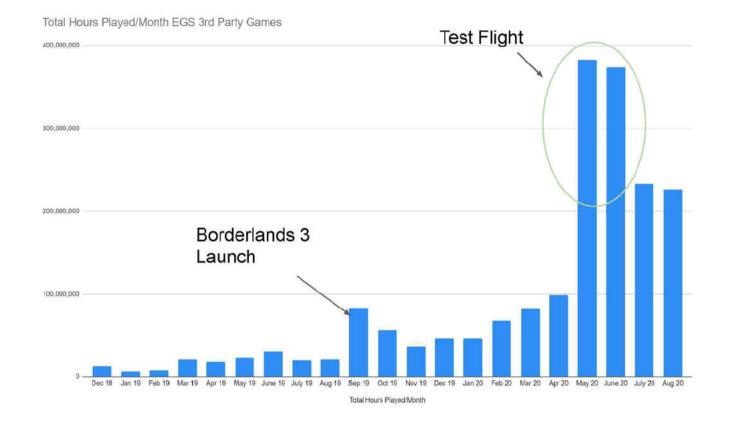
Average Hours Played EGS 3rd Party Games/Month



Average Hours Played by EGS Players (excl FN PC) Aug '20= 17.25 down ~3% v July

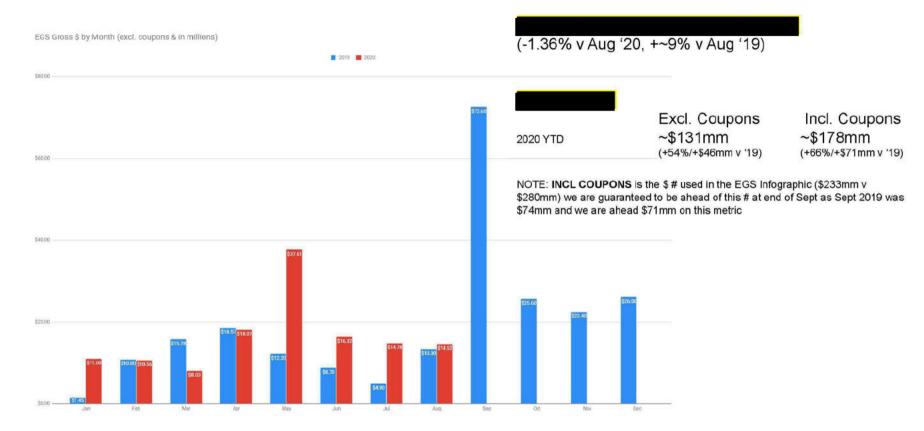
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Total Hours Played EGS 3rd Party Games Aug'20 = 226 million down ~3% v July

EGS Gross \$ by month through Aug '20 (excl. couponing)



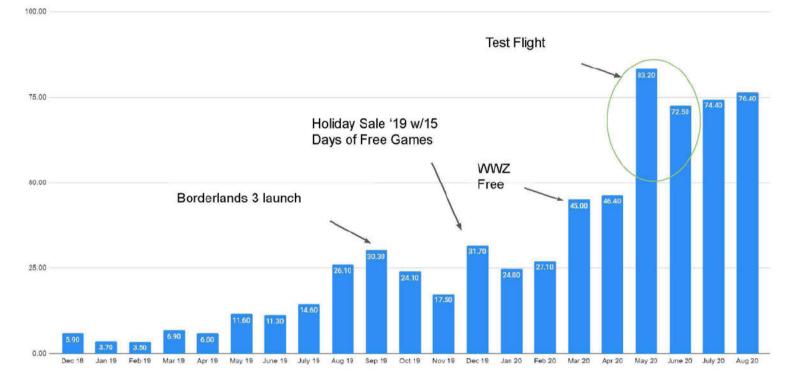
15,000,000 10,000,000 5,000,000 0

Average Entitlements/Free Game by Month

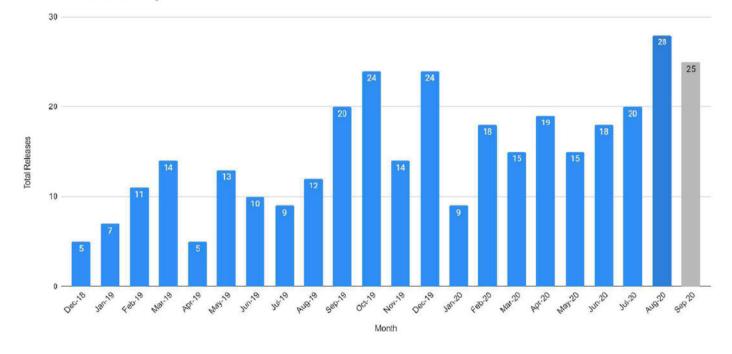
Aug Entitlements/Free Game 8mm

Excl. Total War Troy Free 24 hours (7.7million)

Total Entitlements by Month (in Millions)



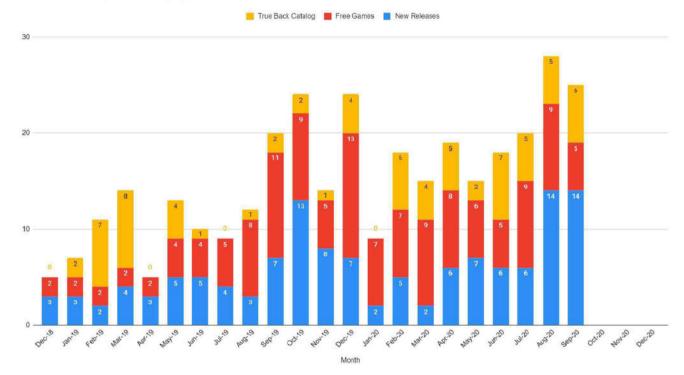
Aug '20 Total Entitlements 76.4 million



Total EGS Releases by Month

Aug '20: 28 total New Game releases, a record LTD

Sept '20: 25 releases in current plan



EGS Releases by Month & by Type

Aug '20: 14 New Releases, biggest New Release month LTD Sep '20: 14 New Releases in current plan 52 New Releases YTD (through Aug)

Month	<u># Titles</u> Released in <u>Month</u>	New EGS Users	<u>Gross \$</u> (in Millions)	ARPPU	ARPMAU	EGS WAU (in millions)	EGs MAU (in millions)	WAU/MAU	EGs DAU (avg in millions)	DAU/MAU	DAU/WAU	Entitlements/Free Game Avg
Jan 2019	1	982.778	\$1.40	\$21.58	\$0.46	1.06	3.02	35.10%	0.24	7.88%	22.45%	1,750,00
Feb 2019	1	988,171	\$10.80	\$42.90	\$3.61	1.28	2.99	42.14%	0.25	8.40%	20.08%	1,560,00
Mar 2019	14	2.335.586	\$15.78	\$30.98	\$3.03	2.08	5.2	40.00%	0.48	9.17%	22.93%	2,850,00
Apr 2019		1,358,050	\$18.57	\$27.05	\$4.04	1.8	4.6	39.13%	0.43	9.35%	23.89%	2,650,000
May 2019	13	2.198,666	\$12.20	\$20.33	\$2.00	2.55	6.1	41.80%	0.68	11.10%	28.55%	2,350,000
June 2019	10	1.636.098	\$8.70	\$13.43	\$1.43	2.96	6.1	48.52%	0.80	13.11%	27.03%	1.900,000
July 2019		1,805,256	\$4.90	\$8.10	\$0.75	3.15	8.5	48.46%	0.75	11.60%	23.04%	2,160,000
Aug 2019	12	1,955,050	\$13.30	\$18.66	\$1.82	3.2	7.3	43.84%	1.04	14.18%	32.34%	2,520,000
Sep 2019	20	3,484,997	\$72.60	\$42.74	\$7.12	5.15	10.2	50.49%	1.85	18.14%	35.92%	4,020,000
Oct 2019	24	1,226,487	\$25.60	\$37.93	\$3.05	4.33	8.4	51.55%	1.43	17.02%	33.03%	3,310,000
Nov 2019	14	840,789	\$22.40	\$43.76	\$3.20	3.47	7	49.57%	1.04	14.88%	29.97%	2,750,000
Dec 2019	24	1.712,817	\$26.00	\$31.64	\$3.13	4.32	8.3	52.05%	1.46	17.59%	33.80%	1,790,00
Jan 2020		1,444,440	\$11.00	\$28.70	\$1.29	4.2	8.5	49.41%	1.32	15.53%	31.43%	4,550,00
Feb 2020	18	2,101,509	\$10.60	\$19.72	\$1.05	4.8	10.14	47.34%	1.62	15.98%	33.75%	3,450,00
Mar 2020	18	3.206,856	\$8.03	\$22.93	\$0.56	6.57	14.22	46.27%	2.3	18.17%	35.01%	4.150.00
Apr 2020	19	2.575.480	\$18.07	\$24.00	\$1.21	6.58	14.9	44.16%	2.68	17.99%	40.73%	5,720,00
May 2020	15	24,887,392	\$37.61	\$24.13	\$0.83	20.05	45.4	44.18%	5.7	12.58%	28.43%	14,050,00
Jun 2020	18	5,322,444	\$16,31	\$22.60	\$0.56	15.6	29.3	53.24%	5.5	18.77%	35.26%	10,100,00
Jul 2020	20	1,600,000	\$14.78	\$10.00	\$0.68	11.3	21.7	52.07%	3.1	14.20%	27.43%	7,950,00
Aug 2020	26	2.348,394	\$14.52	\$23.12	\$0.63	12	23	52.17%	4.6	20.00%	38.33%	8,000,000

KPIs Grid w/Top 3s LTD highlighted in green

Fall Guys Update





Operator, give me the number for @TimSweeneyEpic and also @FortniteGame, we have some business to talk

Adro • Comissions open • @Adrotito · 6d Hey guys, how about a collaboration?

@FallGuysGame @FortniteGame Show this thread



- EGS team met w/Mediatonic founders on Monday & game is coming to EGS - but - will be weeks to sort out cross store play etc..so Q4
- The game is the first game since PUBG and Fortnite to hit gaming Zeitgeist so rapidly
 - Fueled by Free PS+ giveaway for a month @ launch aka "The Rocket League Strategy"
 - 15 million PS4 players so far, expect to land at ~20mm on PS4 by month end
 - 5 million paid units so far on Steam "with no signs of slowing down"
 - Coming to XBOX, Switch and next gen consoles "ASAP"
 - Mediatonic dealing with scaling and very similar issues to what Epic experienced w/Fortnite early
- Currently the game is not cross play even between PS4 and PC, but the plan is to update for cross play
- The are open to a FN cross over to do something special for EGS launch, also open to (and strongly suggest) having FN themed Fall Guys outfits (e.g. Peely, Loot Llama, Cuddle Team Leader), the outfits are a big hit especially the Valve/Gordon Freeman which was a Pre Order item on Steam





Х



FALL GUYS

15M Units Downloaded on PS+ (~2.4M US) 5M Units sold on Steam (~1.2M US)

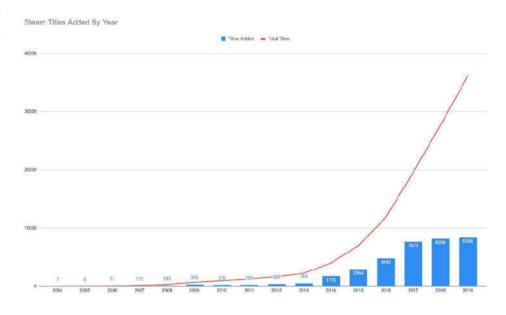
Fall Guys IP integration represents opportunity of the introduction of the Fortnite Brand to ~12M new payers and the potential reactivation of ~7M lapsed Fortnite payers



Data on EGS Releases w/Steam Comps

New Release Titles/Titles Added by Year on Steam LTD-2019

Year	Titles Added	Total Titles	Releases/Month	
2004	7	7	1	
2005	6	13	1	
2006	71	84	6	
2007	112	196	9	
2008	183	379	15	
2009	356	735	30	
2010	276	1,011	23	
2011	283	1,294	24	
2012	389	1,683	32	
2013	565	2,248	47	
2014	1,772	4,020	148	
2015	2,964	6,984	247	
2016	4,842	11,826	404	
2017	7,672	19,498	639	
2018	8,206	27,704	684	
2019	8,396	36,100	700	



New Release Titles/Titles Added by Year on Steam & EGS LTD-2019

Year	Titles Added	Total Titles	Releases/Month	
2004	7	7	1	
2005	6	13	1	
2006	71	84	6	
2007	112	196	9	
2008	183	379	15	
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2019	8,396	36,100	700	



Titles Added on EGS trending by year end to be similar to where Steam was @ end of yr 5

EGS and Steam Releases by Year Chart Combined

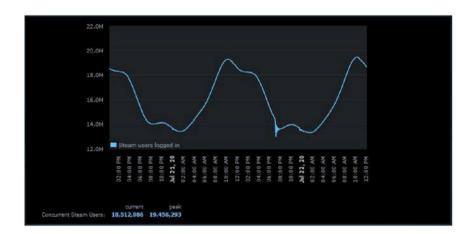
Year	EGS Title Added	EGS Total Titles	Releases/Month	Steam Titles Ad	Total Steam Title	Releases/Month
Year 1	164	164	14	7	7	1
Year 2 YTD	97	261	15	6	13	1
Year 3				71	84	6
Year 4				112	196	9
Year 5				183	379	15
Year 6				356	735	30
Year 7				276	1,011	23
Year 8				283	1,294	24
Year 9				389	1,683	32
Year 10				565	2,248	47
Year 11		×		1,772	4,020	148
Year 12				2,964	6,984	247
Year 13				4,842	11,826	404
Yaer 14				7,672	19,498	639
Year 15				8,206	27,704	684
Year 16				8,396	36,100	700

EGS has 261 titles you can buy/acquire and play (excl FN PC) Steam has over 36,000 (we have a long way to go) Feature Communications: July 29

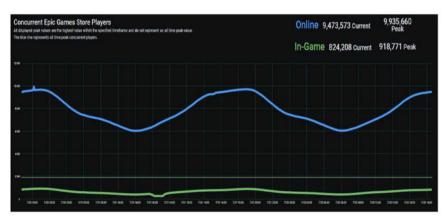
- In-Game Achievements Overlay <u>1pm ET</u>
 - Limited to a handful of products integrating our overlay (ARK)
 - Noticed on reddit, reactive communication on EGS social
 - Certain games on the Epic Games Store may begin to display achievements as you unlock them. This is an early version of the feature and you can expect to see changes & adjustments. We'll have more info to share on achievements in the future, so stay tuned! <Animated GIF of achievements UI from within ARK>

Mods beta -

- Limited to Mechwarrior 5, working with key modders for day one content
- Piranha leads conversation with <u>Blog</u> and <u>Social Media</u>
- EGS amplifies Piranha on social channels w/ EGS messaging
 - Mod support is now in beta on the Epic Games Store, starting with Mechwarrior 5. This is an early iteration of the feature, but you can expect to see more titles supported in the future. Stay tuned!
- EGS push notification to MW5 owners
 - Game Update: MechWarrior 5 Mod support for Mechwarrior 5 is now in public Beta. Download the editor, create and upload your mods to wreak havoc on the battlefield. Learn more. <Links to MW5 PDP>



Launcher Peak CCUs 7/22 EGS v Steam tracking @ ~51% of Steam



Peak CCU Steam 19.45mm (-3% v last week) ~25.5% avg are playing games

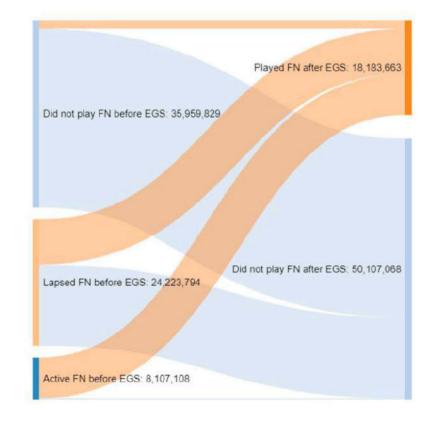
Peak CCU EGS 9.95mm (0% change v last week) ~9% avg are playing games

Fortnite PC x EGS

EGS FLOW TO FORTNITE

EGS Shows a surprising flow into Fortnite

- 36% of Accts acquired before Tesflight played Fortnite after their EGS acquisition
- 15% of Accts acquired during or after Testflight played Fortnite after their EGS acquisition
 - = 28% of Total EGS accounts played
 Fortnite after they were first seen in EGS
- Top flow is 1.6M (4%) new accounts to Fortnite
- 8.7M (36%) lapsed Fortnite players returned to Fortnite after EGS



Fortnite PC x EGS Update

This week:

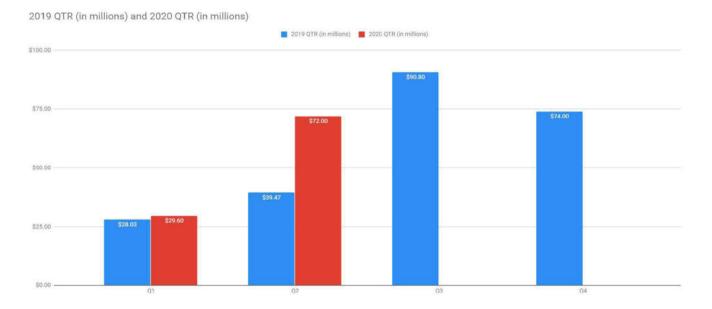
• EGS (John Kopp & Steve) met w/ Cameron Payne's FN merchandising team about matching merchandising beats w/console and getting EGS on their outreach and plans - low hanging fruit, but will be meaningful

Ongoing discussions

- RMT purchases on EGS for FN targeting S15 (Battle Pass so we can launch every Season here like a new release + other smaller)
 - Good amount of conversation in front of us w/FN team , Ecomm and EGS teams
- Lowell's action plan being explored re: how to put suggestions into action
 - Competitive
 - Specs
 - o Other

Q3 '19 a hard comp due to Borderlands 3

- Total War Troy, Ooblets, Rocket League F2P, Tony Hawk Remaster & Surgeon Sim 2 combined w/continued focus on onboarding as much key back catalog during Q3 (EA's is critical) key to not falling behind v 2019 in Q3
- Expect to beat '19 Q4 w/Ubis major releases, Godfall, & key Sim ships + continued audience growth via bigger Free Games, Promotions and higher expectations for increased Holiday performance



Free Games 2020 YTD

	2020 Totals (Excluding Test Flight)	
YTD		YTD
46	TOTAL FREE GAMES RELEASED	4:
\$99,009,376	TOTAL BUYOUT COSTS	\$11,009,37
\$2,152,378	Average Free Game Buyout excluding Test Flight	\$262,12
38,622,970	TOTAL NEW EGS USERS	10,965,37
\$2.56	Cost/New User	\$1.0
307,731,567	TOTAL ENTITLEMENTS (Engagement of Current Users)	216,294,51
6,689,817	Average Entitlements/Free Game	4,702,05
	46 \$99,009,376 \$2,152,378 38,622,970 \$2.56 307,731,567	YTD 46 46 TOTAL FREE GAMES RELEASED \$99,009,376 TOTAL BUYOUT COSTS \$2,152,378 Average Free Game Buyout excluding Test Flight 38,622,970 TOTAL NEW EGS USERS \$2.56 Cost/New User 307,731,567 TOTAL ENTITLEMENTS (Engagement of Current Users)

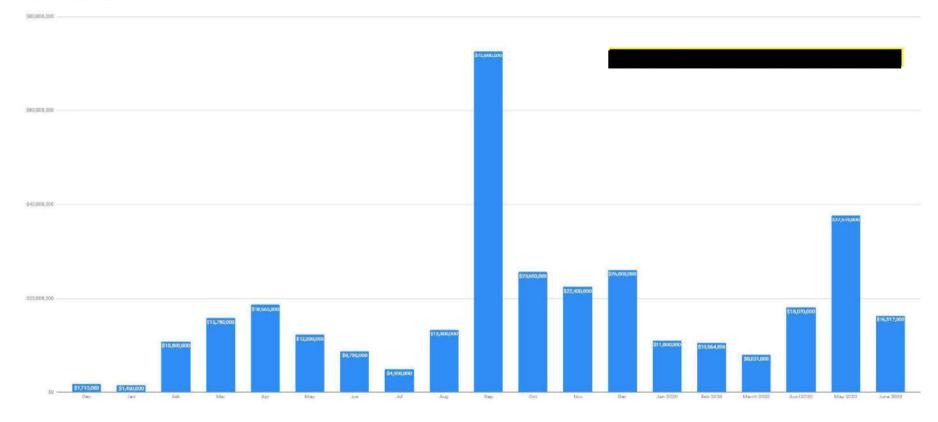
Note: This Cost/New User calculation is excluding the Media \$ for TF

Post Test Flight - After Effects so far:

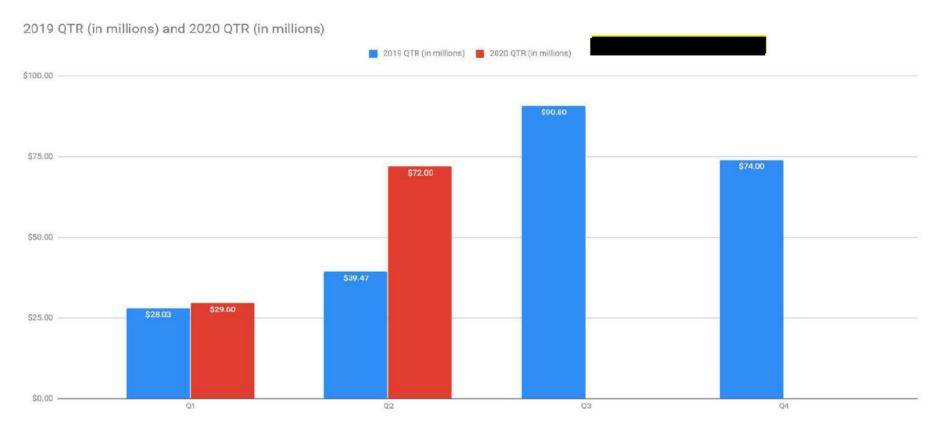
- Avg Entitlements/Free Game are up 70% (avg. is 8mm Entitlements/Free Game up from 4.7million avg in Q1)
- Average New EGS Users/Free Game on smaller Indie games is up 200%+ on average from ~40K to ~120K
- Avg Cost/New User on smaller Free Indie games is ~/\$.90/New User post Test Flight

EGS Revenue by month through June '20

EGs Gross Revenue By Month LTD

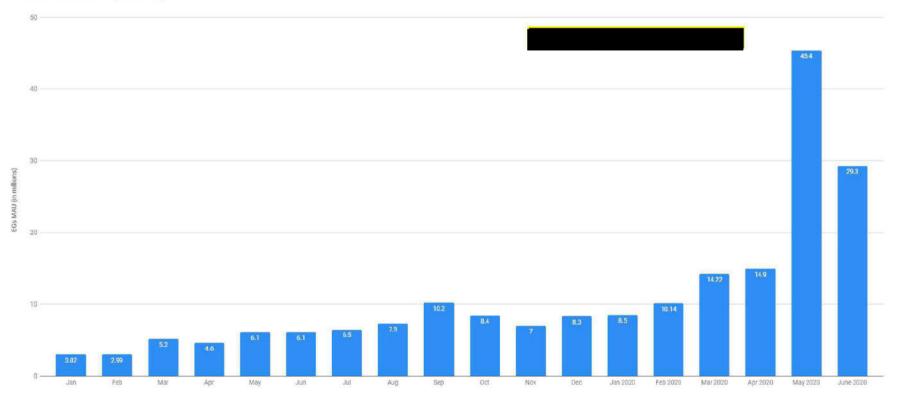


EGS Revenue by QTR through Q2 '20

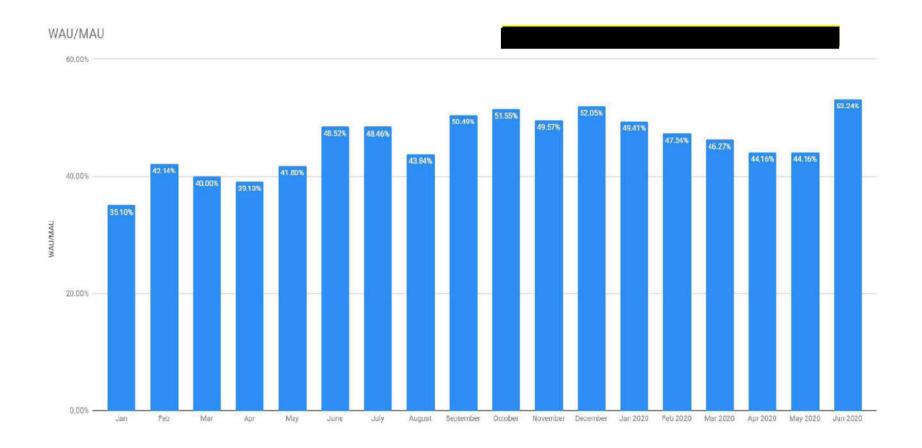


EGS MAU (excl. FN PC) LTD through June '20

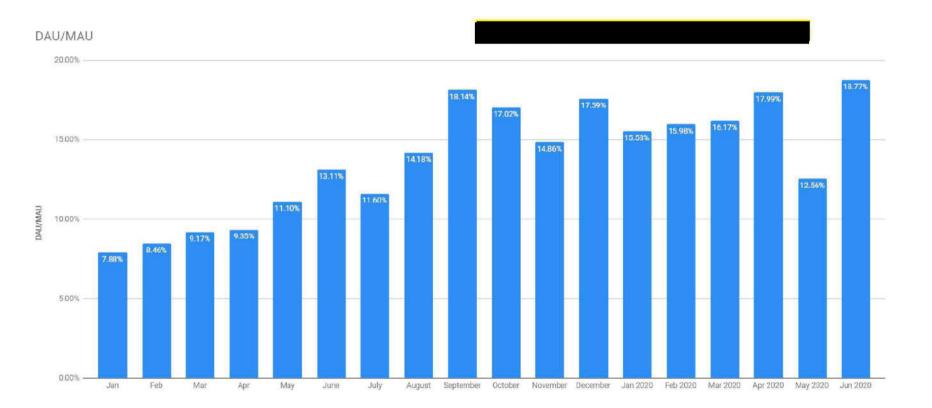
EGs MAU excl. FN PC (in millions)



EGS WAU/MAU (excl. FN PC) LTD through June '20



EGS DAU/MAU (excl. FN PC) LTD through June '20

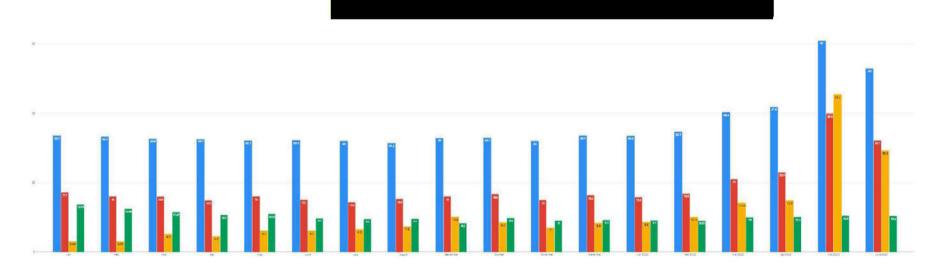


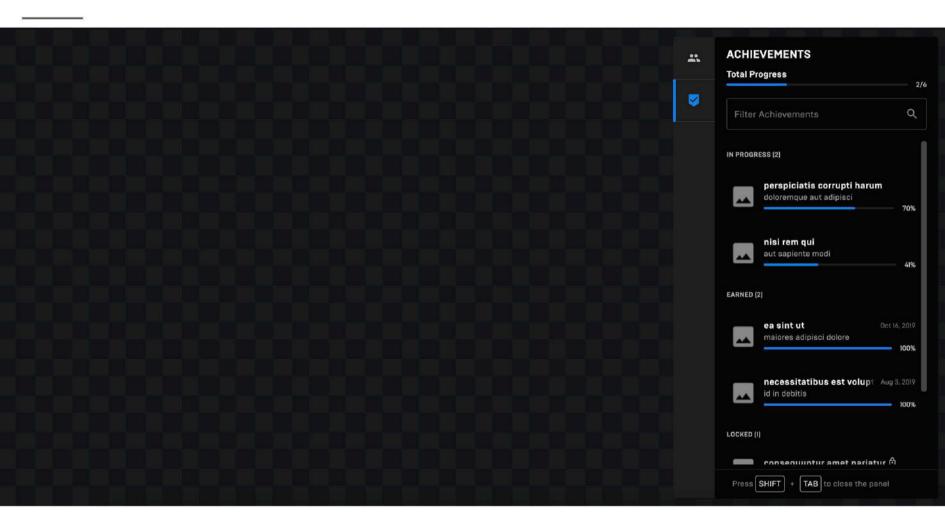
2020 by Month	Launcher ALL (FN PC, EGS, UE + Running in Tray)	Launcher ACTIVE (FN PC, EGS, UE)	EGs MAU (in millions)	FN PC MAU
Jan 2020	33.6	15.8	8.5	9.1
Feb 2020	34.7	18.8	10.14	8.93
Mar 2020	40.3	21	14.22	10
Apr 2020	41.8	22.9	14.9	10.1
May 2020	61	39.9	45.4	10.5
June 2020	53	32.1	29.3	10.4

Leurcher ALL (FN PC. 505, UE & Running in Tray). Active Leurcher (FN PC, 505, UE), 55a MAU and FN PC MAU. (in milliona)

"All the MAUs" LTD through June '20

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EGS Test Flight KPI Final #s & % of Forecasts



\$41.3M

Mega Sale Gross \$ (we believe \$ affected by Ark pushing to 6/11 - post Mega Sale)

~28M

(186%)

(94%)



Projected New Users through 6/18 (EGS)

\$4.42/New User

(-46%)

46% less than high end of Cost/New User forecast

915M

(104%)

Site Visits during Mega Sale (5/14-6/11)

EGS Test Flight Other Final #s



~12.75M Launcher PCCU, a new record

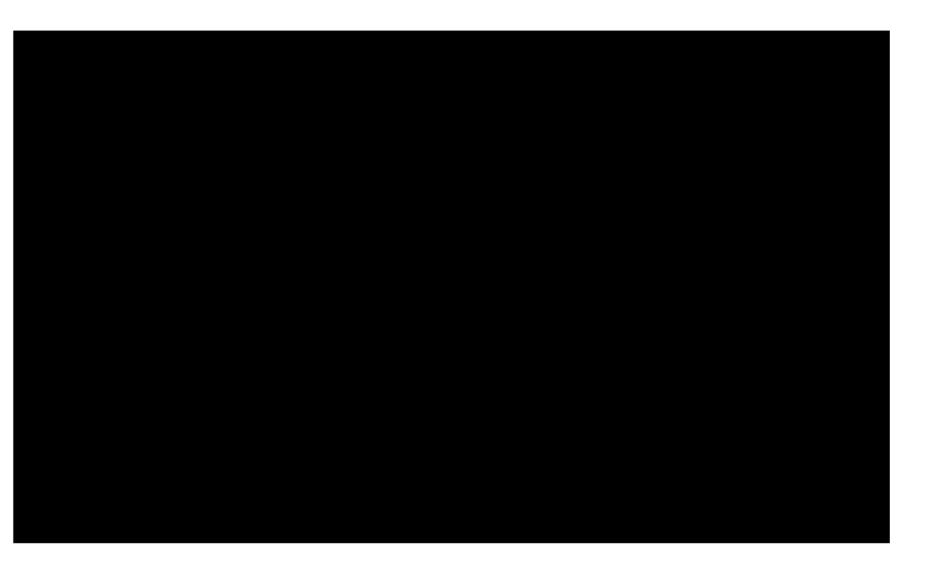
STORE

~45.4M May EGS MAU (excl FN), a new record

~61M

Launcher All May MAU, a new record





PC Gaming Show - Overview

Event Details

- Date: June 13, 2020
- Start Time: 11am Pacific/2pm Eastern
- Streams: <u>Twitch</u> and <u>YouTube</u>

Overview

- EGS Sponsorship: 35% SOV, 14 min of video
- CTAs: Pre-purchase and wishlist
- Partner video content and EGS sizzle
- PC Gaming EPK w/ partner content

EGS Support

- EGS PC Gaming Show Landing Page
- EGS Owned channels
- Publisher support (EGS social template)



Partner Segments

- Mortal Shell
- Godfall
- Ooblets
- Among Trees
- Twin Mirror
- Last Campfire
- Unexplored 2
- Airborne Kingdom
- Outlast Trials
- Surgeon Simulator 2*
- Dauntless (Call of the Void)*

*Segments not part of EGS Sponsorship

EGS Sizzle

- Mortal Shell
- Unexplored 2
- Tony Hawk Pro Skater 1+2
- Dauntless (Call of the Void)
- Super Meatboy Forever
- Among Trees
- Twin Mirror
- Surgeon Simulator 2
- Ooblets
- Phantom Brigade
- Airborne Kingdom
- Iron Harvest
- AC: Valhalla
- Godfall

PC Gaming Show - EGS Landing Page

Overview

- Featured Carousel, six titles
 - Mortal Shell
 - Godfall
 - Among Trees: Early Access
 - Iron Harvest
 - Surgeon Simulator 2
 - Unexplored 2
- Pre-Purchase blade and full collection*
- Wishlist blade and full collection*
- ARK Free Game breaker

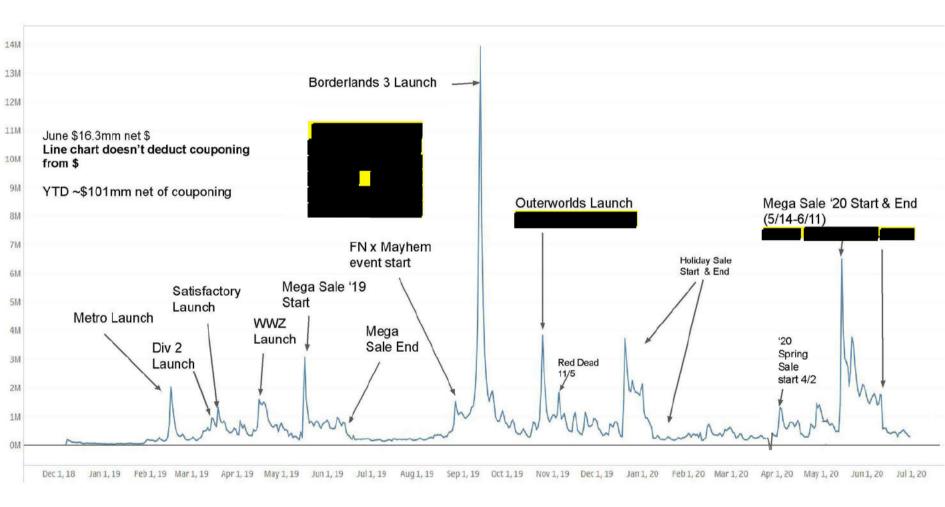
PC Gaming Show 2020 ASSASSINS ALHALL DAUNTLES ARK: Survival Evolved

*Blades FPO, do not reflect final content

PC Gaming Show - Sizzle

<u>VIDEO</u>

Epic Games store Daily Gross Revenue LTD through 6/30



Self Pub Tools Status Update ANDREW/LUKE

Minor updates this week only:

- Upcoming Showoff for Publishing Tools status in the next couple weeks
- Team is kicking off planning the second half of the year

Fortnite & RL PC

Grow FN on PC (and Rocket League) Strategy

Harness new, 45M+, MAU as clean target set

- More than 40% of that audience are non-Steam/non FN users
- Make better offers and offer presentation to daily users (new and lapsed)

Piggyback on Lowell's PC deep dive (pending soon) to target new and lapsed

- Regional/language opportunities
- Platform cross-promotion opportunities by region
- PC spec/min spec of store games vs FN

Grow FN on PC (and Rocket League) Tactics

Aggressively Merchandise both games on EGS

• Whatever & whenever event featuring is being slotted for console, same art and timing should be pushed here

Setup & Aggressively Merchandise Battle Pass and RMT's to drive engagement among EGS 45M MAU

- Allows promotion of more than a stale "Get" button within EGS
- Early to-Mid S13 barring blockers

Add **Gifting** as sales option on store (Q4)

• Separate from merchandising, opens up broader store connections & ability for gift giving purchases

Work FN/RL content into Store Loyalty program for rewards (late Q4 to early Q1)

- Don't break other platform user experiences, do reward playing on EGS
- Controversial and will need deeper dive

Harness other AA and AAA IP with store/FN tie-ins (TBD but likely Q4 at best)

- Drive PC players with affinity toward other PC IP on EGS toward FN, both new players & previously lapsed FN
- Continue Metaverse push with more diverse game tie-ins
- Replace T1/T2 original content with some incremental tie-in content w/EGS purchase, these can be sold on console to offset MGs

EGS Table of "Things" - top 3s highlighted in green

	Gross \$			EGS WAU	EGs MAU		EGs DAU		
Month	(in Millions)	ARPPU	ARPMAU	(in millions)	(in millions)	WAU/MAU	(avg in millions)	DAU/MAU	DAU/WAU
Jan	\$1.40	\$21.58	\$0.48	1.08	3.02	35.10%	0.24	7.88%	22.45%
Feb	\$10.80	\$42.90	\$3.61	1.28	2.99	42.14%	0.25	8.46%	20.08%
Mar	\$15.78	\$30.98	\$3.03	2.08	5.2	40.00%	0.48	9.17%	22.93%
Apr	\$18.57	\$27.05	\$4.04	1.8	4.6	39.13%	0.43	9.35%	23.89%
May	\$12.20	\$20.33	\$2.00	2.55	6.1	41.80%	0.68	11.10%	28.55%
June	\$8.70	\$13,43	\$1.43	2.98	8.1	48.52%	0.80	13.11%	27.03%
July	\$4.90	\$8.10	\$0.75	3.15	8.5	48.46%	0.75	11.80%	23.94%
August	\$13.30	\$18.66	\$1.82	3.2	7.3	43.84%	1.04	14.18%	32.34%
September	\$72.60	\$42.74	\$7.12	5.15	10.2	50.49%	1.85	18.14%	35.92%
October	\$25.80	\$37.93	\$3.05	4.33	8.4	51,55%	1.43	17.02%	33.03%
November	\$22.40	\$43.78	\$3.20	3.47	7	49.57%	1.04	14.86%	29.97%
December	\$28.00	\$31.64	\$3.13	4.32	8.3	52.05%	1.48	17.59%	33.80%
Jan 2020	\$11.00	\$28.70	\$1.29	4.2	8.5	49.41%	1.32	15.53%	31.43%
Feb 2020	\$10.60	\$19.72	\$1.05	4.8	10.14	47.34%	1.62	15.98%	33.75%
Mar 2020	\$8.03	\$22.93	\$0.58	8.57	14.22	48.27%	2.3	16.17%	35.01%
Apr 2020	\$18.07	\$24.00	\$1.21	0.58	14.9	44.16%	2.68	17.99%	40.73%

Gross \$ Top 3:

Sep '19: BL3 launch Oct '19: BL3 hangover + Outerworlds Dec '19: Holiday Sale

DAU/WAU/MAU Top 3:

Sep '19: BL3 launch Mar '20: Covid effect +WWZ free + Watch Dogs free Apr '20: Covid effect +Just Cause 4 Free + Spring Sale '20 + Snowrunner launch

Dev Updates 4.27.20

Major Updates:

- Instrument #2 SOW with legal, they'll continue on Phase 2 Achievements work starting May 4th
- EPAM SOW with for Dev Exp going through final approvals, team charging ahead
- Work and Co devs rolling off end of week (not conting contact)
- **MS Dynamic Fraud Protection** (50/50% of traffic split for phase 2, phase 3 will be 100% beg of June)
 - Using 6 weeks to eval fraud rates before switching over 100%
- Payment Provider RFP eval
 - Moving forward Adyen POC, will eval perf with live traffic for the next ~two months
- Ramping up for Test Flight and Mega Sale

Net New:

• **Parental Controls** - options under review for approach, more info to come soon, once we know more we will have to review how/if this affects our dev schedule

Risks:

- Our **QA team size does not currently match the shipping demands** we are putting on them, which delays our ability to keep pace with dev complete work. (ie anti piracy is dev complete, but not likely to get tested and shipped until mid to late may)
 - **ACCEPT:** delay feature releases/prioritize and order shipping to meet partner and EGS priority needs
 - MIT: continue to grow the team where we can, without bloating unnecessarily
- EGS team has has over 40 inits in various phases of dev right now which spreads focus thin for many
 - **MIT:** kicking off audit to find the right balance, put some inits on hold so we can more effectively ship the highest priority items

Dev Updates 4.20.20

Major Updates:

- Entering week 5 of 6 with **Instrument**, all is going well, working on SOW #2 this week so we don't have a break in **Achievements** development (looking at an additional 9 weeks to complete the work identified in Discovery.
 - 10 people for 9-12 weeks, ~850k
 - Achievement looking to launch late July/early August
 - We will get Achievements in the hands of partner earlier, but need to have a line up of partners using the feature in order to finalize launch date
- Lick'd Integration for FN Concert
 - We will be working directly with Sony, so no work for EGS. Lick'd Integration off the table.
- **Direct Carrier Billing** Fortumo shipped in Spain 4.15
- **EGS production is supporting EOS** while Andre is on paternity leave Calentino is taking on the mobile sdk work with the new team and Jungles is picking up the Steam Crossplay Initiative

Net New:

• GOG integration work - now on hold due to GOG delay

Risks:

- RISK: Test Flight will be a merging of many things...will it hold together and survive the QAening?
 - MIT: ECOMM end of April release, scaling early in prep for test flight
 - MIT: Dev inits shipping 4/24 to start testing early
- RISK: Shipping many things in May, QA burden will be high
 - MIT: pacing releases as much best as possible
 - MIT: testing early, encouraging additional dev testing

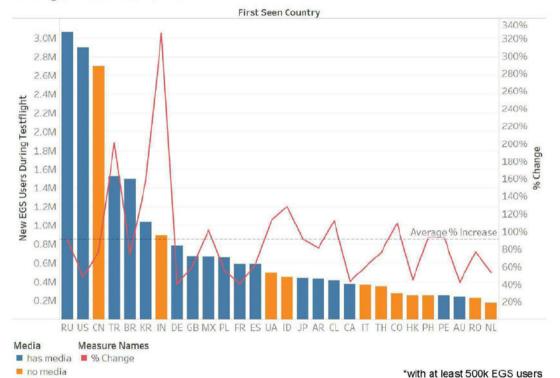
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Testflight Market Penetration

Country	Addressable Market Size	LTD EGS Users Pre-Testflight	Penetration Pre-Testflight	LTD EGS Users Testflight	Penetration	Increase In Penetration
US	61,000,000	5,986,496	10%	8,884,507	15%	5%
Canada	10,000,000	876,611	9%	1,253,903	13%	4%
Germany	18,227,241	1,950,932	11%	2,734,562	15%	4%
UK	12,413,291	1,103,107	9%	1,777,600	14%	5%
France	14,947,772	1,472,892	10%	2,064,702	14%	4%
Nordics	5,450,000	1,041,270	19%	1,460,429	27%	8%
Brazil	23,800,000	2,024,785	9%	3,523,130	15%	6%
Mexico	7,000,000	657,765	9%	1,326,872	19%	10%
Japan	14,000,000	484,093	3%	926,172	7%	3%
Poland	11,265,484	1,179,770	10%	1,837,760	16%	6%
Australia	3,800,000	563,069	15%	801,297	21%	6%
South Korea	9,100,000	662,176	7%	1,703,730	19%	11%
Russia	30,000,000	3,351,757	11%	6,409,782	21%	10%
Argentina	4,185,000	532,612	13%	964,322	23%	10%
Turkey	18,000,000	756,116	4%	2,276,976	13%	8%
Chile	4,548,000	369,777	8%	785,627	17%	9%
Spain	10,800,000	933,410	9%	1,523,524	14%	5%
Czech Repul	2,754,972	354,673	13%	464,457	17%	4%
Saudi Arabia	11,610,247	151,386	1%	172,755	1%	0%
Peru	3,398,340	267,227	8%	517,012	15%	7%

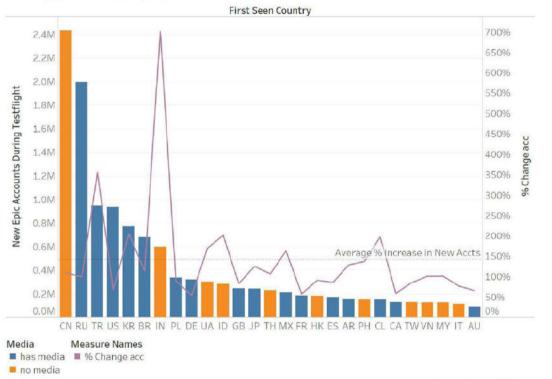
EGS New Users 5/14 through 6/2

Testflight Gain in New EGS Users



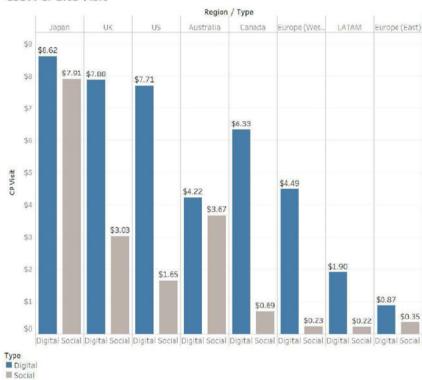
New Epic Accounts 5/14 through 6/2

Testflight Gain in New Epic Accounts



*with at least 200k Epic accounts

Media Market Comparison



Cost Per Site Visit

Ark Week Media Pivots

Starting target budget: \$9M

Revised target budget:~\$5.5M

Changes:

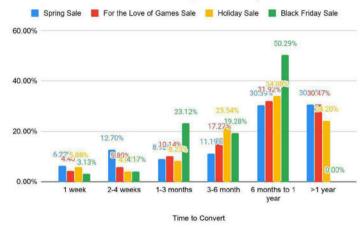
- Move from Nordic Digital to Poland Digital
- Move some UK Digital to Russia and Turkey
- Increase Russia and Turkey beyond
- Catchup Brazil for underspending
- Increase Brazil Digital and Social
- Increase rest of Latam Social
- Reduce Japan Digital
- Cancel US Digital and Social due to world events

Spring Sale Recap

- Users spent \$9.9M during Spring Sale, exceeding For the Love of Games (\$5.7M) and Black Friday (\$8M) but still behind Holiday (\$21.8M) and Mega (\$15M)
- User spend was unusually higher in North America (\$8M/42% of revenue) and lower in China (\$0.9M/5%) compared to previous sales
 - FTLoG: North America: \$4M/34%, China:\$1.4M/ 12%
- 1.25M Users took their first action during Spring Sale, with 7.8% of those users paying for their first purchase.
 - This is comparable to FTLoG: 1.3M new users, 7.8% paid
- 174k Free Users converted to paid during the period, which is comparable to FTLoG (163k)
 - This is surprising as we acquired 2.85x as many new users in the 30 days prior to the Spring Sale as FTLoG. However, analysis of past sales revealed that 60% of free-to-paid users took 6 months to 1 year or more from first action to paid conversion
 - During Spring Sale, we observed a higher relative proportion of free-to-paid users within the 2-4 weeks between first action and first paid transaction. This maps to World War Z free users, that compose 8% of the total (13.8k) accounts

* Revenue reported is post discounts, vat, coupons, and fees

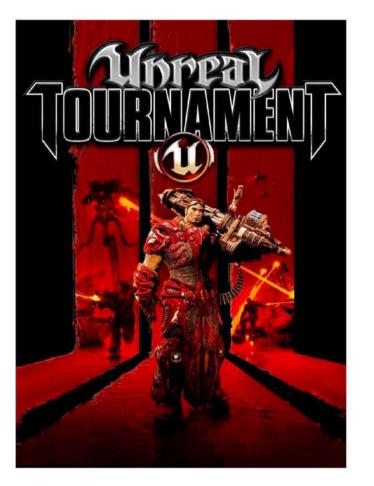








UT 3 Free w/ EOS SDK 1.5 & Cross Store Friends on Steam



Background:

Joe Graf got UT3 working with cross store friends on EOS SDK 1.5 last week & we have a scrappy plan

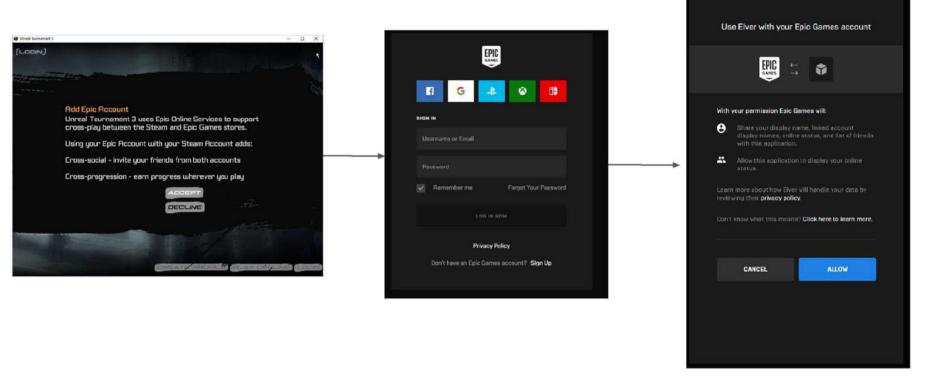
POR:

After some addl. dev, QA and light UI work we are targeting releasing as EGS free surprise game when ready, likely May.

Will also update UT3 on Steam and make the game free on there @ the same time.

We will tout both free offerings & cross store play w/EOS in comms - this gets us our first game w/EOS cross store friends/play

UT3 EGS/Steam Cross Store UI/UX - Joe G



Steam Version first time the game launches after update/first run (Elver is the code name for UT3 updated Steam version)

UT3 EGS/Steam Cross Store UI/UX - Joe G

On Steam once linked to Epic Account the Friends list is unified & sorted by:

Playing This Game Online Offline

	Online	Joinable	Voice
oe_b_won	1	0	0
Metrick	1	0	0
SaltyWalty	1	0	0
i0æ0`å00æ0§æ00	1	0	0
EpicJoshDev	0	0	0
Flak	0	0	0
ainjar	0	0	0
laoinpc	0	0	0
)lympic Catfish	0	0	0
Pato	0	0	0
Sergeant Syphilis	0	0	0

Upcoming Steam/EGS Cross Store Play Enabled Releases

Borderlands 3 (out now)

Tripwire w/ Killing Floor 2 (May 7 Free Week on EGS)

UT3 (May TBD @ Free both @ EGS & Steam)

GTA V: GTA Online multiplayer via Rockstar same as Red Dead 2 (May 14th Free Week via Test Flight)

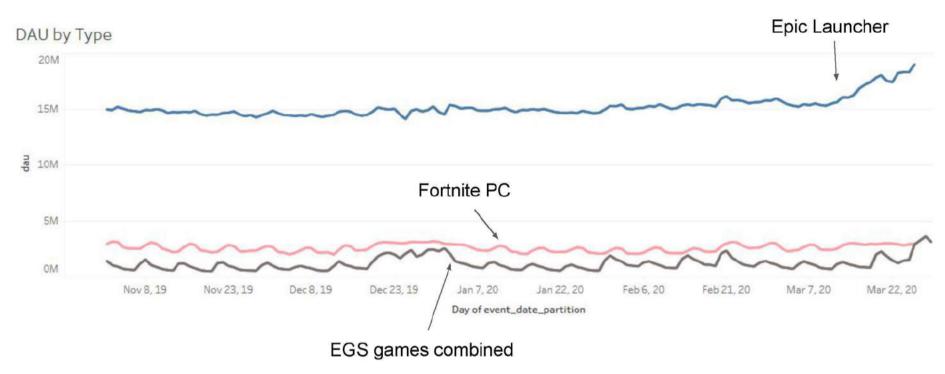
Ark Survival Evolved (May 21st Free Week via Test Flight)

Borderlands Handsome Collection (May 28th Free Week via Test Flight)

Civ 6 (June 4th Free Week via Test Flight)

Conan Exiles (June TBD EGS Free Week post Test Flight)

DAU: Launcher vs EGS vs Fortnite PC



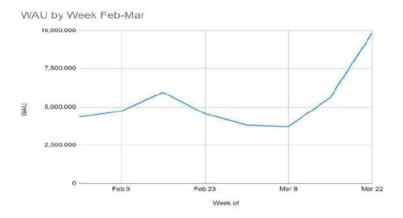
~19M on 3/26, don't have more recent data yet

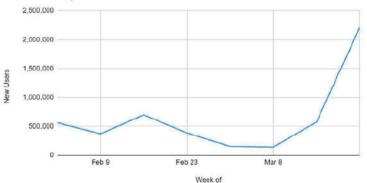
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Impact of PC Players Staying @ Home - Additional KPIs

Week of	WAU	v Prev Wk +/-
Feb 2	4,334,722	
Feb 9	4,730,581	9.13%
Feb 16	5,952,845	25.84%
Feb 23	4,559,065	-23.41%
Mar 1	3,820,712	-16.20%
Mar 8	3,713,162	-2.81%
Mar 15	5,619,429	51.34%
Mar 22	9,822,279	74.79%

Week of	New Users	v Prev Wk +/-
Feb 2	563,475	
Feb 9	371,442	-34.08%
Feb 16	699,145	88.22%
Feb 23	385,338	-44.88%
Mar 1	155,343	-59.69%
Mar 8	142,487	-8.28%
Mar 15	574,449	303.16%
Mar 22	2,211,354	284.95%



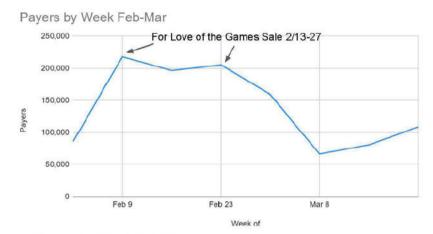


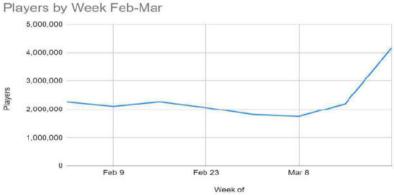
New Users by Week Feb-Mar

Impact of PC Players Staying @ Home - Additional KPIs

Week of	Payers	v Prev Wk +/-
Feb 2	85,922	
Feb 9	218,381	154.16%
Feb 16	196,620	-9.96%
Feb 23	205,511	4.52%
Mar 1	159,213	-22.53%
Mar 8	66,266	-58.38%
Mar 15	80,617	21.66%
Mar 22	108,787	34.94%

Week of	Players	v Prev Wk +/-
Feb 2	2,265,076	
Feb 9	2,111,855	-6.76%
Feb 16	2,268,020	7.39%
Feb 23	2,065,872	-8.91%
Mar 1	1,822,723	-11.77%
Mar 8	1,753,672	-3.79%
Mar 15	2,193,744	25.09%
Mar 22	4,163,244	89.78%

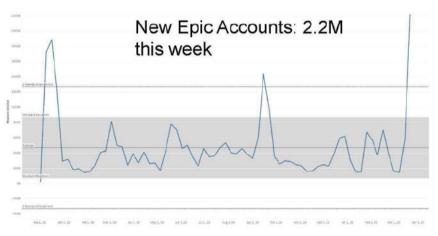






WWZ Free: first 4 days recap

- 8.5mm new entitlements, 709K New Epic Accounts Thu-Sun,
 1.5M new EGS users, bigger than Batman & the biggest Free Game to date both for entitlements and New Epic Accounts
- Peak CCU of 200K on 3/29, 23% higher than Left4Dead 2's record CCU of 162k in 2013 during a Steam free giveaway
- WWZ gross \$ up 4x from their non sale avg just on DLC purchases





Testflight Additional Countries

Follow FN

- Peru
 - 1.6M more PC FN users than EGS
 - \$13.7M more spend in FN than EGS
 - Moderate country size, moderate PC/Internet rank
 - Possibility for 'halo effect' in other neighboring countries where EGS also lags FN
- Argentina
 - \$20M more spend in FN than EGS
 - Large population , moderate PC/Internet rank
 - Moderate player base (783 FN, 430k EGS)
 - Possibility for 'halo effect' in other neighboring countries where EGS also lags FN
- Saudi Arabia
 - \$52.9M spend in FN
 - High population, high PC/Internet rank
 - Small player base (361k FN, 128k EGS)
 - 'Halo effect' potential
- Israel
 - \$22.2M in FN Spend
 - Small population, high PC/Internet rank
 - Small player base (381k FN, 135k EGS)

Lead FN

- Korea
 - High ranking EGS Users and Spend
 - High population, highest ranked PC/internet access
- Russian Federation
 - Everything is right: big population, big user base, big spenders in both FN/EGS, high pc/internet rank
 - Risk: feasibility of marketing here
- Czech Republic
 - \$13M in FN Spend
 - "Goldilocks" scenario: top 1/3 for all categories except population

Possible additional market:

- Turkey
 - Top 10 Steam market, but top 20 for FN and EGS

Rankings Full Deck on Methodology

Testflight: Why Not?

- China + Hong Kong
 - We can't effectively run marketing in these countries due to local regulation
- Singapore
 - high internet connectivity, pc
 ownership, and spend (FN and egs)
 is offset by low overall market
 penetration and population size
- Italy and Spain

We are saturating Western Euro

• Philippines

- High population and moderate FN/EGS rank is offset by poor PC/internet rank and moderate spend
- Indonesia
 - High population and users are offset by poor pc/internet rank and moderate spend

EGS State of Unreal 2020 Announcement Dates

•	Keyless Partners (Genba, GOG Store 2.0, Greenman & Fanatical join Humble Store)	March 23rd
•	New Exclusive Partnerships Video (show video)	March 23rd
	o <u>https://drive.google.com/file/d/1_FV4a6nNhvvztLH7dnKYQUZFZ1PsYZyw/view</u>	
•	Third Party Publishing reveal	March 25th
	 Press Briefings week before, embargoed 	
	 Video of First Partners Studios (Remedy, genDesign & Playdead) 	

HIGHLY CONFIDENTIAL - ATTORNEYS' EYES ONLY

Just Cause 4: Free Media Support & Creative Units - starts 4/16 in 12 Countries (US, Brazil, Argentina, Chile, Mexico, Peru, U.K., Germany, France, Sweden, Poland & Spain)









Scenarios during the sale

Base	Optimistic	Oh Fuck
2.7M purchases	4.4M purchases	8.7M purchases
\$72M gross sales	\$106M gross sales	\$174M gross sales
\$44M real money	\$62M real money	\$87M real money
\$27M cost in coupons	\$44M cost in coupons	\$87M cost in coupons
\$15.5 per new paying user	\$15.4 per new paying user	\$14.8 per new paying user



Scenarios post-sale

Base

\$86M in coupons left in circulation

300K extra purchases, 210K new buyers

\$7.5M real money

\$3M cost in coupons

Optimistic

\$101M in coupons left in circulation

405K extra purchases, 243K new buyers

\$8M real money

\$4M cost in coupons

Oh Fuck

\$138M in coupons left in circulation

1.4M extra purchases, 688K new buyers

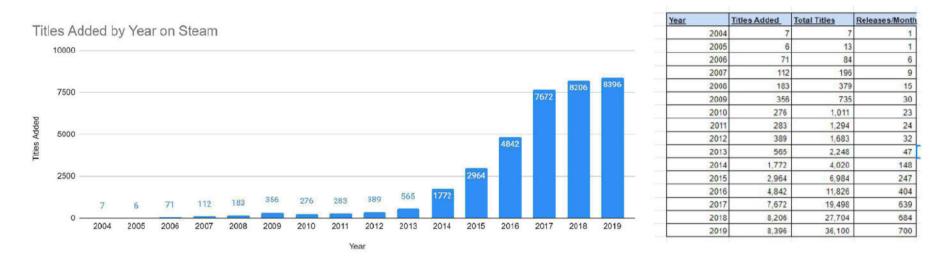
\$21M real money

\$14M cost in coupons

Scenarios overall

Base	Optimistic	Oh Fuck
3M purchases, 2M new buyers	4.8M purchases, 3.1M new buyers	10M purchases, 6.5M new buyers
\$52M real money	\$70M real money	\$108M real money
\$15.41 per new paying user	\$15.53 per new paying user	\$15.37 per new paying user
\$30M cost in coupons	\$48M cost in coupons	\$100M cost in coupons

Steam Releases by Year, Month, Total Catalog Size & Releases/Month by Year (Source: SteamSpy)



Refund Policy - Epic Games Store & Steam use essentially the same time based policy

Epic Games Store

- Games purchases are eligible for refund up to 2 weeks w/>2 hours played for full game
 - MTX/DLC is eligible 2 weeks from DLC/MTX purchase w/2 hours on parent game
 - MTX/DLC that is "consumed" excluded
- In game purchases on Epic developed games are subject to game specific policy (we need discuss how we want to communicate re: this & update these store pages/blogs covering refunds for FN and Rocket League when it gets here)
- Pre purchases can be cancelled at any time prior to release

<u>Steam</u>

- Games purchases are eligible for refund up to 2 weeks w/>2 hours played for full game
 - MTX/DLC is eligible 2 weeks from DLC/MTX purchase w/2 hours on parent game
 - MTX/DLC that is "consumed" excluded
 - Some 3rd Party game DLC/MTX is excluded by publisher, exceptions are marked on store pages
- In Game purchases of items in any Valve developed game is 48 hours after purchase so long as item hasn't been consumed, modified or transferred
- Pre purchases can be cancelled at any time prior to release

2019 Steam Top 100 Not on EGS

2/24/20

Onboarding Key/Major PC Titles Not on EGS

THE THEOREM: There is a large missed opportunity in the major 3rd party titles available on Steam that are not available here. Based on our major sim ships @ end of 2019 (Jedi Fallen Order, Red Dead Redemption) we can expect 20% (JFO) to 40% (Red Dead) of Steam sales performance for the same title offerings sim ship or catalog

- Reviewing the Platinum, Gold and Silver level titles on Steam's 2019 Top Sellers
 (<u>https://store.steampowered.com/sale/2019_top_sellers</u>)

 80 of these titles not on EGS earned a total of \$2.5BLN Gross on Steam (including DLC/MTX)
 - 20% of this is ~\$500mm in revenue opportunity we couldn't claim in 2019, this will be true in 2020 as well & more as we improve sim ship performance %s over time

Summary of Findings

- Theoretical ~\$500mm of EGS revenue IF all titles could have been supported & sold on EGS
 - 2020 opportunity is less than ~\$500mm (+1 year in market & some in Free Program) but it is certainly hundreds of millions of revenue or high 10s of millions of new users (if added first as a free game), it is critical to our success to get these titles into our catalog
- 22 (~28%) of the 80 titles are currently secured or in negotiation to be in EGS Free Game program in 2020
- 67% of titles are Multiplayer
- In 28% of the titles Mods are critical
- Engine Breakdown:

 Dev Tech:
 61%

 UE4:
 24%

 Unity:
 15%

These existing Platinum, Gold, Silver & Bronze titles not being on EGS is a glaring hole in our PC catalog - it will be hard to move market share so long as they are not also @ EGS

2019 Platinum & Gold Titles Not on EGS

	ly In Test Flight UA Event May-Jun				Revenue Range = 50mm++						
Drange= Se	cured or in Negotiation for EGS Fre	e Game Week in 2020		Gold Steam Revenue Range = 33-49.9mm							
					wenue Range = 18-32.9MM						
				Bronze Revenue	e Range = 3-17.9mm						
019 Steam	Platinum										
Rank	Title	2019 Steam Level	Release Year	2019 Units	Total 2019 Revenue (Paid+DLC/MTX)	2019 Paid Game \$ [Excludes DLC/MTX]	Proj \$ DLC or In Game	Multiplayer Y/N	Engine	Mods Important?	DLC or In Game Monetization So
	1 PUBG	Platnum	2017	15,000,000	\$323,076,923	\$210,000,000	\$113,076,923	Y	UE4	N	High
	2 GTA V	Platinum	2015	4,200,000	\$187,600,000	\$105,000,000	\$82,500,000	Y	Dev Engine	Y	Very High
	3 Monster Hunter World	Platnum	2018	4,468,000	\$177,612,000	\$151,912,000	\$25,600,000	Y	MT Framework	N	High
	4 Wartrame F2P	Platnum	2013	10,000,000	\$150,000,000	\$0	\$150,000,000	Y	Evolution Engine	N	Very High
	5 Destiny 2 F2P	Platinum	2019	16,000,000	\$142.000.000	\$0	\$142,000,000	Y	Bungie Engine	N	Very High
	6 Total War Three Kingdoms	Platinum	2019	2,200,000	\$97,098,000	\$87,098,000	\$10,000,000	Y	Dev Engine	Y	Mid
	7 Sekiro Shadows Die Twice	Platinum	2019	2,382,000	\$95,258,180	\$95,256,180	\$0	N	Dev Engine	N	None
	8 Civ 8	Platnum	2016	968,000	\$89,885,714	\$25,168,000	\$84,717,714	Y	Dev Engine	Y	Very High
											and the second se
	Elder Scrolls Online MMO eam 2019 Revenue From			1,800,000	\$63,333,333 \$1,315,662,151		\$34,133,333	Y	Dev Engine	N	Subscription MMO
		n Platinums Not o	on EGS	1,600,000		100	\$34,133,333	Y	Dev Engine	N	Subscription MMO
cope o	eam 2019 Revenue From	n Platinums Not o	on EGS		\$1,315,662,151	2019 Paid Game \$ (Excludes	\$34,133,333 Proj \$ DLC or In Game			N Mods Important?	Subscription MIMO
cope o	eam 2019 Revenue Fron f 2019 EGS Opportunit	n Platinums Not o y Missed @ 20% (on EGS of Steam		\$1,315,662,151 \$263,132,430	2019 Paid Game \$ (Excludes		Multiplayer Y/N			
cope o	eam 2019 Revenue Fron f 2019 EGS Opportunit	n Platinums Not o y Missed @ 20% o 2019 Steam Level	on EGS of Steam Release Year	2019 Units	\$1,315,662,151 \$263,132,430 Total 2013 Revenue (Paid+DLC/MTX)	2019 Paid Game \$ (Excludes DLC/MTX)	Proj \$ DLC or In Game	Multiplayer Y/N	Engine		DLC or In Game Monetization S
cope o	eam 2019 Revenue Fron f 2019 EGS Opportunit Title 10 Witcher 3	n Platinums Not of y Missed @ 20% (2019 Steam Level Gold	on EGS of Steam Release Year 2016	2019 Units 1,900,000	\$1,315,662,151 \$263,132,430 Total 2019 Revenue (Paid+DLC/MTX) \$45,500,000	2019 Paid Game \$ (Excludes DLC/MTX) \$39,900.000	Proj \$ DLC or In Game 59.000.000	<u>Multiplayer Y/N</u> N Y	Engine CD Projekt Engine		DLC or In Game Monetization S Light (GOTY SKU has all DLC)
cope o	eam 2019 Revenue Fron f 2019 EGS Opportunit Tite 10 Wicher 3 11 Mordhau	n Platinums Not o y Missed @ 20% (2019 Steam Level Gold Gold	on EGS of Steam 2016 2019	2019 Units 1.900,000 2,200,000	\$1,315,662,151 \$263,132,430 Total 2019 Revenue (Paid+DLC/MTX) \$45,900,000 \$48,900,000	2019 Paid Game \$ (Excludes DLC/MTX) \$38,900.000 \$48,400.000 \$43,200.000	Proj \$ DLC or In Game \$9.000.000 \$500.000	<u>Multiplayer Y/N</u> N Y	Engine CD Projekt Engine UE4		DLC or In Game Monetization S Light (SOTY SKU has all DLC) Light Supporter Pack Only
cope o	eam 2019 Revenue From 1 2019 EGS Opportunit 10 Witcher 3 11 Mordhau 12 Resident Evil 2 (Remake)	n Platinums Not o y Missed @ 20% (2019 Steam Level Gold Gold	on EGS of Steam 2016 2019 2019	2019 Units 1.900.000 2.200.000 1.800.000	\$1,315,662,151 \$263,132,430 Total 2013 Revenue (Paid+DLC/IMTX) \$48,500,000 \$48,500,000 \$47,200,000	2019. Paid Game \$ (Excludes DLC/MTX) \$39,900.000 \$48,400.000 \$43,200,000 \$40,200,000 \$40,800.000	Proj \$ DLC or In Game 59.000.000 \$500.000 \$4.000.000	<u>Multiplayer Y/N</u> N Y	Engine CD Projekt Engine UE4 RE Engine		DLC or In Game Monetization S Light (GOTY SKU has all DLC) Light Supporter Pack Only Light
cope o	eam 2019 Revenue From f 2019 EGS Opportunit 10 Wicher 3 11 Mordhau 12 Resident Evil 2 (Remake) 13 Devil May Cry 5 14 Halo Master Chief Collection 15 Path of Exile	Platinums Not of y Missed @ 20% of 2019 Steam Level Gold Gold Gold Gold	EGS of Steam Release Year 2016 2019 2019 2019 2019 2019 2019	2019 Units 1.900,000 2,200,000 1.800,000 1.700,000	\$1,315,662,151 \$263,132,430 Total 2013 Revenue (Paid+DLC/MTX) \$45,800,000 \$48,900,000 \$48,900,000 \$48,800,000 \$48,800,000	2019 Paid Game \$ (Excludes DLC/MTX) \$38,900,000 \$48,400,000 \$40,800,000 \$40,800,000 \$40,800,000 \$40,800,000 \$40,800,000	Proj \$ DLC or In Game S9.000.000 \$4,000.000 \$8,000.000 \$8,000.000 \$35,000.000	Multiplayer Y/N N Y Y (coop) Y Y	Engine CD Projekt Engine UE4 RE Engine RE Engine		DLC or In Game Monetization S Light (GOTY SKU has all DLC) Light Supporter Pack Only Light
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icope o	Tite 10 Wicher 3 11 Mordhau 12 Resident Evil 2 (Remake) 13 Devil May Cry 6 14 Halo Master Chief Collection 15 Path of Evile 16 Dead By Daylight	n Platinums Not of y Missed @ 20% of 2019 Steam Level Gold Gold Gold Gold Gold Gold Gold Gol	Release Year 2018 2019 2019 2019 2019 2019 2019 2019 2019 2019 2019 2018	2019 Units 1.900.000 2.200.000 1.800.000 1.700.000 2.300.000 3.000.000 3.200.000	\$1,315,662,151 \$263,132,430 Total 2019 Revenue (Paid+DLC/MTX) \$45,900,000 \$45,900,000 \$45,900,000 \$46,900,000 \$46,000,000 \$34,000,000 \$34,900,001	2019 Paid Game \$ (Excludes DLC/MTX) \$38,900,000 \$48,400,000 \$40,800,000 \$40,800,000 \$40,000 \$40,0000 \$40,000 \$40,000 \$40,0000 \$40,0000 \$40,0000 \$40,000 \$40,0000 \$	Proj \$ DLC or In Game Se.000.000 \$4,000.000 \$8,000.000 \$8,000.000 \$0 \$35,000.000 \$15,700.001	Multiplayer Y/N N Y Y Y Y Y Y Y Y	Engine CD Projekt Engine UE4 RE Engine Bungie Engine Der Engine UE4		DLC or In Game Monetization S Light (GOTY SKU has all DLC) Light Supporter Pack Only Light Light Light Ught High
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Scope o	Title Title 10 Wischer 3 11 Mordinau 12 Resident Evil 2 (Remake) 13 Devil May Cry 5 14 Halo Master Chief Collection 15 Path of Exile 16 Dead By Daglight 17 Final Fantasy Online MMD	Platinums Not of y Missed @ 20% of 2019 Steam Level Cold Gold Gold Gold Gold Gold Gold Gold G	EGS of Steam 2016 2019 2019 2019 2019 2019 2019 2018 2018 2014 2017	2019 Units 1.900.000 2.200,000 1.800.000 1.700.000 2.300,000 3.200.000 7.10,000	\$1,315,662,151 \$263,132,430 Total 2013 Revenue (Paid+DLC/MTX) \$45,900,000 \$45,900,000 \$45,800,000 \$45,800,000 \$45,800,000 \$35,000,000 \$35,000,000 \$34,200,001 \$34,200,001	2019 Paid Game \$ (Excludes DLC/MTX) \$39,900.000 \$49,000.000 \$49,200.000 \$49,200.000 \$49,200.000 \$19,200.000 \$9,230.000 \$31,200.000	Proj \$ DLC or In Game \$0.000.000 \$4.000.000 \$4.000.000 \$8.000.000 \$5.000.000 \$15.700.001 \$25.000.000	Multiplayer Y/N N Y Y Y Y Y Y Y Y	Engine CD Projekt Engine UE4 RE Engine Bungie Engine Dev Engine UE4 Crystal Tools		DLC or In Game Monetization S Light (GOTY SKU has all DLC) Light Supporter Pack Only Light Light Light Very High High Subscription MMO

2019 Silver Titles Not on EGS

Rank	Title	2019 Steam Level	Release Year	2019 Units	Total 2019 Revenue (Paid+DLC/MTX)	2019 Paid Game \$ (Excludes DLC/MTX)	Proj \$ DLC or In Game	Multiplayer Y/N	Engine	Mods Important?	DLC or In Game Monetization Scale
	9 Borderlands 2	Silver	2012	2,300,000	\$32,600,000	\$27,600,000	\$5,000,000	Y	UE3	N	High
1	0 Ark Survival Evolved	Silver	2015	2,200,000	\$31,600,000	\$28,600,000	\$3,000,000	Y	UE4	Y	Light
2	1 Rust	Silver	2013	1,400,000	\$30,400,000	\$29,400,000	\$1,000,000	Y	Unity	Y	Light
2	2 Risk of Rain 2	Silver	2019	2,300,000	\$29,900,000	\$29,900,000	\$0	Y	Unity	N	None
1	3 Black Desert Online MMO	Silver	2017	3,500,000	\$29,000,000	\$21,000,000	\$8,000,000	Y	Dev Engine	N	High
2	4 Divinity 2	Silver	2015	1,300,000	\$25,100,000	\$24,700,000	\$400,000	Y	Divinity Engine	Y	Light
2	5 Euro Truck Sim 2	Silver	2012	1,900,000	\$22,200,000	\$15,200,000	\$7,000,000	N	Prism 3D	N	High
	8 War Thunder F2P	Silver	2013	2,400,000	\$22,000,000	SO	\$22,000,000	Y	Dagor Engine 5.0	N	Very High
- 2	7 Code Vein	Silver	2019	550,000	\$21,450,000	\$21,450,000	\$0	Y	UE4	N	Light
2	8 Arma 3	Silver	2013	1,300,000	\$21,200,000	\$18,200,000	\$3,000,000	Y	Real Virtuality	Y	High
	9 Remnant	Silver	2019	865,000	\$20,760.000	\$20,760,000	\$0	Y	UE4	N	None
	0 Cities Skylines	Silver	2015	1,200,000	\$19,600,000	\$15,600,000	\$4,000,000	N	Unity	Y	Very High
	1 Planet Zoo	Silver	2019	775,000	\$40,600,000	\$39,500,000	\$1,000,000	N	Cobra Engine	Y	Light
	2 Stellaris	Silver	2018	400,000	\$18,900,000	\$10,400,000	\$8,500,000	N	Clausewitz Engine	Y	Very High
Total Stea	m 2019 Revenue From	n Silver Not on E	SS		\$365,310,000						
Scope of	2019 EGS Opportunit	v Missed @ 20%	of Steam		\$73,062,000						

2019 Bronze Titles Not on EGS

<u>k</u>	Title	2015 Steam Level	Release Year	2015 Units	Total 2015 Revenue (Pald+DLC/NTX)	2019 Paid Game & (Excludes DLC/MTX)	Proj \$ DLC or In Game	Multiplayer Y/N	Engine	Mods important?	DLC or In Game Monetization \$
	33 Morta Kombel 11	Branze	2019	470.000	\$17.950.000	\$16,450,000	\$1,500,000	Y	UES	N	High
	34 Dark Souls 3	Branze	2016	650,000	\$17,650,000	\$16,150,000	\$1,500,000	Y.	Des Engine	N	Light
3	35 Hearts of Iron 4	Branze	2016	1,100,000	\$17,500.000	\$16,500,000	\$1,000,000	YS	Clausewitz	N	Light
1	36 Bloodstained	Bronze	2019	650,000	\$16,750,000	\$16,250,000	\$500,000	N	UE4	N	Very Light
	37 DyingLight	Branze	2015	1,290,000	\$16,600,000	\$15,600,000	\$1,000,000	Y.	Chrome Ergine 6	N.	Light
	38 NBA 2K20	Branze	2019	503,000	\$16,081,000	\$13,581.000	\$2,500,000	¥.	Ecc Motion	8	High
	39 Skyrim	Bronze	2011	900,000	\$16,000,000	\$13,500,000	\$2,500,000	N	Creation Engine	Y	High
)	40 Age of Empires 2 Definitive	Branze	2019	1,120,000	\$15,680,000	\$15,680,000	\$0	¥2	Ensemble Engine	N	Nane
	41 Human Fall Flat	Branze	2016	2,200,000	\$15,400,000	\$15,400,000	\$0	Ŷ	Unity	N	None
	42 Grim Dawn	Branze	2016	1,300,000	\$15,300,000	\$14,300,000	\$1,000,000	Y	PatiEngine	N	Light
	43 Insurgency Sandstorm	Branze	2018	1,000,000	\$15,000,000	\$15,000,000	\$0	Y.	UE4	N	None
	44 No Man's Sky	Bronze	2016	540,000	\$14,580,000	\$14,580,000	\$0	X	Des Engine	N	None
	45 Frost Punk	Branze	2015	900.000	\$14,500,000	\$13,500,000	\$1.000.000	N:	Liquid Engine	N	Lipht
	46 The Farest	Branze	2015	1,100,000	\$13,200,000	\$13,200,000	SC	N.	Unity	N	None
3	47 Ternana	Branzer	2011	2,600,000	\$13,000,000	\$13,000,000	SC	Y	MSXNA Framews	N	None
	48 Fallout 4	Branze	2015	800,000	\$12,700,000	\$11,200,000	\$1,500,000	N	Creation Engine	Y	High
	19 Stardew Valley	Bromze	2018	1,530,000	\$12,006,000	\$12,000,000	SO	N	MSXNA Framews	N	Nana
1	50 Shadow of Tomb Rader	Branze	2016	500,000	\$11,500,000	\$10,500,000	\$1,000,000		Foundation Engine	N	Light
3	61 Imperator Rome	Branze	2019	385,000	\$11,490,000	\$9,490,000	\$2,000,000	¥.	Clausewitz	Y	Vory High
	52 Rage 2	Branva	2019	265,000	\$11,335,000	\$10,335,000	\$1,000,000	N	Apex Engine	N	Light
	53 Ace Combat 7	Branze	2019	295,000	\$11,325,000	\$10,325,000	\$1,000,000	Y	UE4	Ň	Light
	54 Europa Universalia I/	Branze	2013	357,000	\$11,140,000	\$7,140,000	\$4,000,000	N	Clausewitz	Y	Very High
	55 Conat Exiles	Branco	2018	450,000	\$10,950,000	\$9,450,000	\$1,500,000	Y	UE4	N	High
	56 World of Warships F2P	Branze	2017	2,000,000	\$10,000,000	50	\$10,000,000	Y	BigNorid Engine	N	High
1	57 Jurassic World Evolution	Bronze	2015	330.000	\$9,910,000	\$3,910,000	\$1,000,000	N	UE4	Y	Light
	58 Beat Saber	Bronze	2019	550,000	\$9,750,000	\$5,250,000	\$1,500,000	N	Unity	N	tligh
	59 Two Foirs Hospital	Branze	2018	570,000	\$9,550,000	\$3,550,000	\$1,000,000	N	Univ	N	Light
	00 Astroneer	Branze	2017	592,600	39,536,000	39,535,000	90	¥.	UE4	¥	None
-	61 Gears S	Branze	2019	215,000	\$9,385,000	\$5,385.000	\$1,000,000	γ.	UE4	N	Light
	02 Hunt Showdown	Branze	2010	520,000	39,320,000	\$0.320.000	\$1,000,000	Y.	Cryech	N	Light
-	63 Jump Force	Branze	2019	213,000	\$9,057,000	\$5,307,000	\$750,000	¥.	UE4	N	Light
	64 XCON 2	Oronze	2010	400,000	\$9,000,000	30,000,000	31,000,000	Y.	ÜE4	N	Light
1	65 Greedal	Brairize	2019	242.000	\$6,470,000	\$5,475,000	50	N.	Silk Engine	N	None
	00 Raft	Brance	2010	450,000	\$7,650,000	37,606,000	30		Unity	N	None
	67 Total War Warhammer	Branze	2010	225,000	\$7,525.000	\$5,525,000	\$1,000,000	N	Dev Engine	Y	High
	00 Hisnas 2 w/Free Entry Point	Dianae	2010	1,290,000	57,500,000	30	\$7,500,000	Υ.	Glavier 2	N	Very High
	69 Dont Starve Togother	Branze	2016	800,000	\$7,400,000	\$6,400,000	\$1,000,000	Ŷ	LUX & Flash	N	High
	70 Rinwarkd	Drunker	2010	320,000	\$7,300.000	37,366,000	90	Y.	Unity	N	Nump
	71 NBA 2K19	Branze	2018	230,000	\$7,010,000	55,210,000	\$800,000		Eco Motion	N	High
	72 Tropico 6	Brunes	2010	323,000	\$6,785,000	\$6,783.000	80		UE4	N/	None
	73 Wallpaper Engine	Branze	2017	2,600,000	56,575,000	\$8,575,000	SO	80	Des Engine	N	None
	74 Overesaked 2	Bromber	2019	490,000	\$6,630,000	\$5,880,000	\$650,000	¥.	Unity	N	Light
	75 Kenahi	Branzo	2018	405,000	SE,480.000	\$8,480,000	\$0	8	UE4	N	None
	76 Crussfor Kings 2 F2P	Bronzo	2012	600,000	\$5,000.000	03			Classewitz	54	Very High
	77 Yu-Gi Oh Duel Links F2P	Bionze	2017	1,290,000	\$5,000,000	50	\$5,000,000	¥.	they	N	Very High
	78 Hunter Call of the Wild	Dranus	2017	280,000	\$4,320,000	53,920,000	\$400,000	N	Apex Erigine	N	Light
	79 American Truck Sim	Branze	2010	240,000	53,600,000	52,400,000	\$1,200,000	N	Prism 3D	Y	High
	60 House Flipper	Bronue	2018	250,000	53,500,000	\$3,000,000	\$500.000	N	Unity 3D	N	Light
				2.40,000	44,000,000						
al Ster	am 2019 Revenue From	Silver Not on EG	s		\$513,844,000						
	2019 EGS Opportunity	MISSED 00 20% 0	N Steam		\$102,768,800						

Significant Challenges

- Teams going back to do dev work on their shipped game & supporting multiple builds
- Unwinding Steamworks integrations
- Supporting online play across storefronts
 - Can we build some baseline support for common scenarios?
- Mod support for key titles
 - All important mods in EGS mod marketplace for key titles
 - Auto loading of missing mods for multiplayer matches

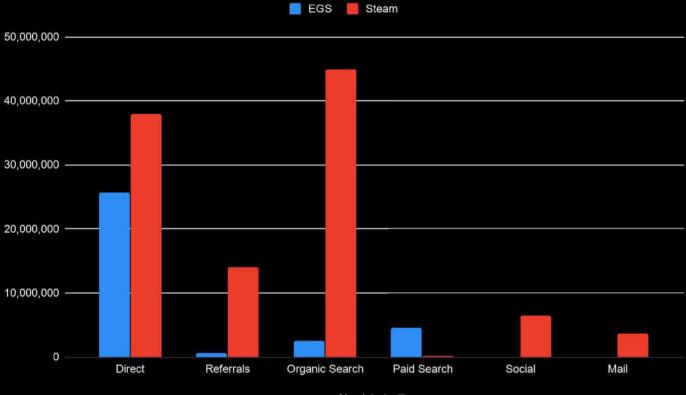
Solutions to enable success:

- Epic or 3rd Party develops cross storefront social and matchmaking solutions for EGS as a priority after GDC (Disbelief was interested in this project after DICE mtg)
- 2. Retain & fund external port teams to assist overall work on a title by title basis





SEO is our biggest challenge when it comes to user acquisition

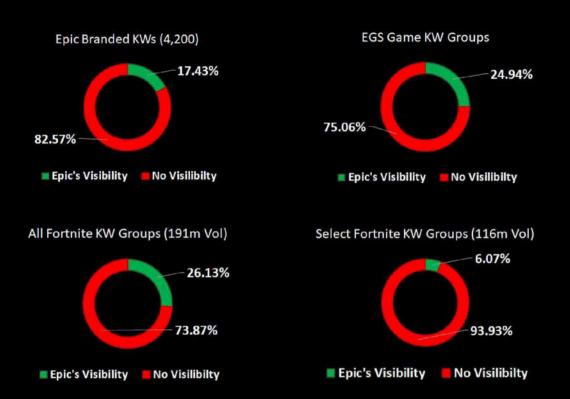


Absolute traffic

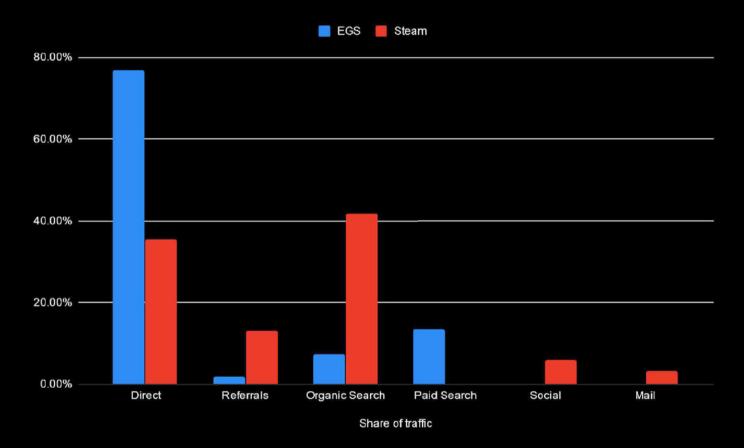
Epic's Organic Search Engine Visibility

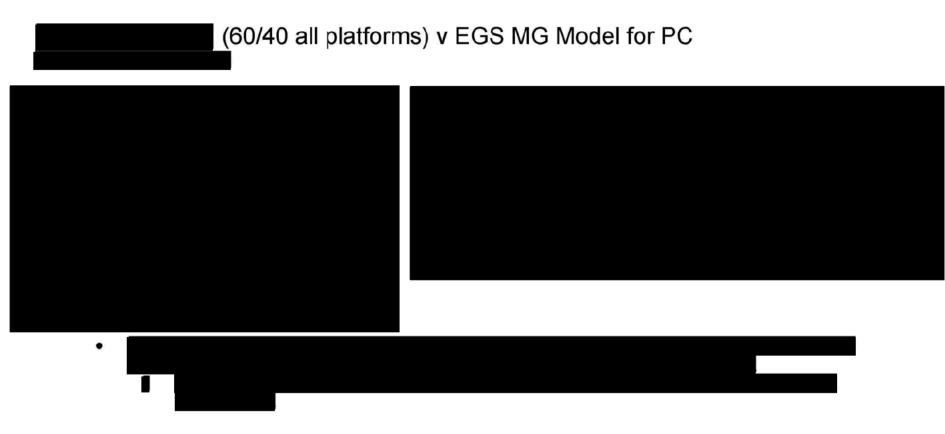
Scale of 0% - 100%

- Branded keyword visibility should be mid to high 90%.
- Branded keyword CTR is 2x to 3x higher than Non-Brand CTR.
- THIS IS FIXABLE.
- ENORMOUS OPPORTUNITY.



SEO is our biggest challenge when it comes to user acquisition







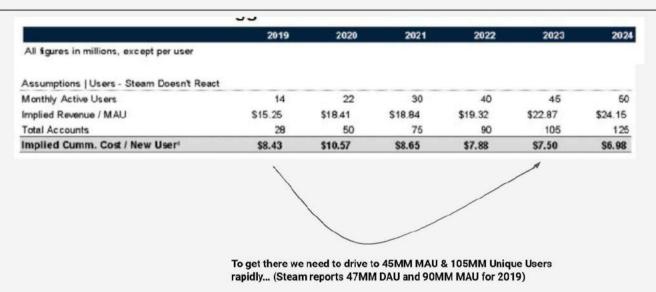


Project Moonshot - Details

- Retained Battery LA (Ad Age Small Agency of Year 2015, 2016 & 2018) for pitch. Met with them twice last week. Why:
 - Understand our space & goal
 - Global Media buying capabilities @ scale w/Havas
 - Creative excellence
- On site working session week of 10/21, pitch targeting week 11/11 if we don't want to go forward we bail out. If we go forward we'll have option to bail out at various s



Project Moonshot - Goal



Project Moonshot's goal is to fire a rocket ship of support that shoots the Epic Game Store past the 2020-22 years in current 5 year plan to \$1BLN Gross Revenue by growing users & taking awareness well beyond much faster through investment in supporting the major beats that drive our business: Major launches, Free Games and Key Sale(s).



BL3 Affiliated 12500 11597 11383 Launch 10000 **Creator Early Access** 7500 5839 FN x Mayhem + 20% Rev Share (27th) 5000 2762 1954 2500 754 902 827 783 767 732 757 863 1023 1089 1081 1202 1421 162 179 181 140 127 129 170 146 162 178 160 188 180 AUGUST 24 AUGUST 25 0 AUGUST 16 Augusti 5eptember 12 Septemberth AUQUETTO RUGUST 19 AUGUST22 AUGUST 20 Septemberto September 13 Augustith August 15 AUGUST20 AUGUST21 AUGUST23 AUGUST21 AUGUST28 AUGUST29 AUGUST30 September? September? Septemberd 58ptember 5 Septembers September 589tember.8 September.9 Septemberni september 15 AUGUST31 September

Dat





Epic Games Store WAU/MAU & DAU/MAU

1.1	the second se				And the second sec	And the second s	the second s
EGs Only	ESs WAU (in millions)	EGs MAU (in millions)	WAU/MAU	EGs Only	ESs DAU (in millions)	EGs MAU (in millions)	DAU/MAU
Jan	1.06	3.02	35.10%	Jan	0.238	3.02	7.88%
Feb	1.28	2.99	42.14%	Feb	0.253	2.99	8.46%
Mar	2.08	5.2	40.00%	Mar	0.477	5.2	9.17%
Apr	1.8	4.6	39.13%	Apr	0.43	4.6	9.35%
May	2.55	6.1	41.80%	May	0.677	6.1	11.10%
June	2.98	6.1	48.52%	June	0.8	6.1	13.11%
July	3.15	6.5	48.46%	July	0.754	6.5	11.60%
August	3.2	7.3	43.84%	August	1.035	7.3	14.18%
September	5.5	10.1	54.46%	September	1.86	10.1	18.42%

WIP 2019/11/07 for Lucas/Disney

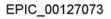
FORTNITE

FREE IMPERIAL STORMTROOPER WITH PURCHASE OF STAR WARS JEDI: FALLEN ORDER FROM THE EPIC GAMES STORE

EPICGAMES.COM

STAR WARS & EX. FULLEN OFFICER AVAILABLE ON PORMOC FROM PER QUARES STORE FREE MERCHAL STORETROOPER OFFICE SPIRES ON NOVEMBER 30, 2021

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STORE

STAR WARS

FALLEN

0

Event Overview

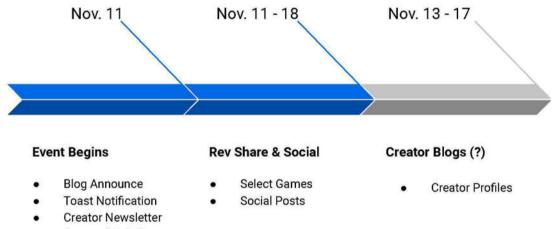
	<u>OFFER LIVE</u> Friday 11/15 @ Midnight ET	Saturday 11/16	<u>Sunday</u> 11/17	Thursday 12/26 @ 7PM ET	Friday, 12/27	Sunday, 12/29 @ 7PM ET
[PUBLISHING]	EGS: Stormtrooper Offer / UA Live EGS/FN: Social Stormtrooper Posts (FB/IG/TW)	EGS/FN: PC CRM Stormtrooper Blast	FN: Social Item Shop Leaving Soon Post (FB/IG/TW)	EGS/FN: Social Stormtrooper Posts (FB/IG/TW) EGS: CRM JFO + Stormtrooper Blast		EGS/FN: Social Stormtrooper Posts (FB/IG/TW)
BUAJ	FN: Stormtrooper YouTube Vid Live EGS: Blog Published and Promoted on Social					
[IN-GAME]	EGS: Top Carousel Tile Live FN: Stormtrooper Live in Item Shop FN: Star Destroyer Live in Game in	FN: Stormtrooper MOTD (EGS PC)	FFN: Stormtrooper Leaves Item Shop @ 7 PM ET FN: Star Destroyer Leaves Game FN: Stormtrooper	EGS: Top Carousel Tile Live FN: Stormtrooper Live in Item Shop FN: Star Destroyer Live in Game in	FN: Stormtrooper MOTD (EGS PC)	FN: Stormtrooper Leaves Item Shop FN: Star Destroyer Leaves Game (tbc) FN: Stormtrooper MOTD (EGS PC)
	Skybox FN: Stormtrooper MOTD (EGS PC)		MOTD (EGS PC)	Skybox FN: Stormtrooper MOTD (EGS PC)		`````

Epic Game Store Assets





Event Timeline



Creator "Picks"



Week 1:

~472K installs all platforms & ~\$90K revenue

~110K on PC & ~\$600

Steam 2016-2018 Review

2017:

\$5.2BLN w/~\$1.2BLN (23%) coming from 3 games: PUBG(~\$510MM), DOTA 2 (~\$400MM) & CSGO (~\$300MM)

2018:

\$4.5BLN w/~\$1.06BLN (24%) came from the same 3 games PUBG, DOTA 2 & CS GO (-15% v 2017, ~33% above 2016)

The Top 100 games excluding Valve titles (incl PUBG):

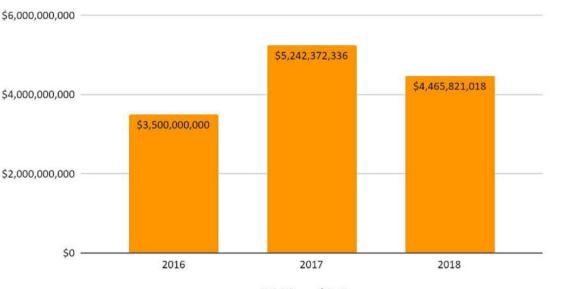
2017: ~\$2.1BLN (40%) 2018: ~\$1.9BLN (42%)

All of Steam excluding Valve titles:

2017: ~\$4.4BLN (85%) 2018: ~\$3.95BLN (83%)

~41% or 41 out of 100 of the Top 100 on Steam each year are new/or shipped in prev Q4 in each year

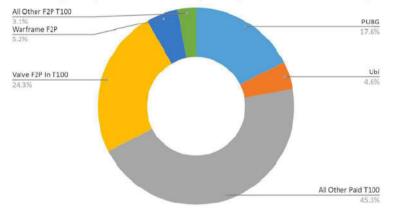
Estimates are up overall because there has been solid growth over past 2 years on in game transactions as a % of paid(DLC & MTX) + F2P games that Steam Spy doesn't capture, but M science shows the directional shift



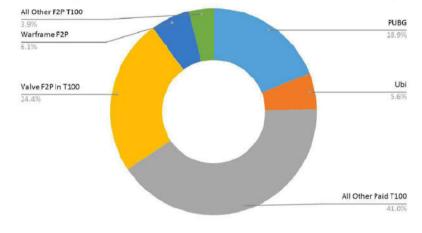
Total Steam \$ By Year

Total Steam \$ By Year

Steam 2017-2018 Review



Steam Top 100 \$ Distribution 2017 (T100~\$2.1BLN excl. Valve titles)



Steam Top 100 \$ Distribution 2018 (T100 ~\$1.9BLN excl Valve titles)

Steam F2P Games Estimated 2018 Revenue (must be in Top 100)

Sources: Steam Top Sellers Tiers for revenue banding, M-Science directional for weight of MTX, public statements from Leyou Corp filings re: Warframe



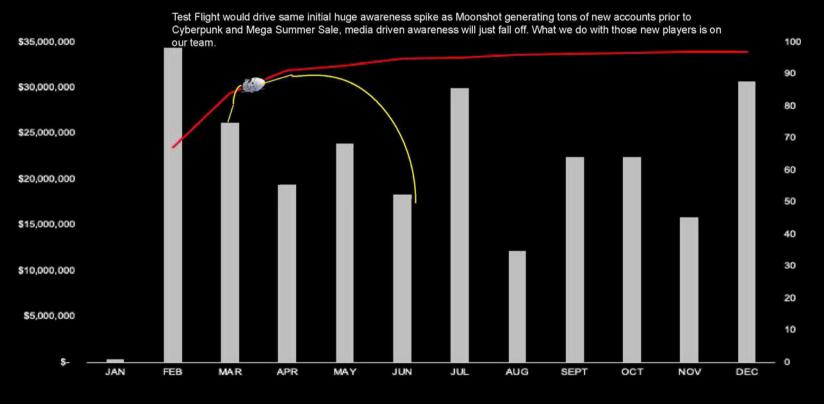


PROJECT TEST FLIGHT

- A 2-4 week global event to push massive new user acquisition
 - 2-3 major Free Games at once live for 2 weeks (Civ 6, PUBG etc)
 - Raise global awareness of EGS
 - leave all players new or existing with the message that Epic Game Store is <u>giving</u> <u>away free games weekly through 2020.</u>
- Proposed 3/15/20 start aligns to March Madness in USA, FIFA & start of UEFA 2020 qualifiers in Europe re: unskippable linear media/TV
 - Would tell us everything we need to know re: if Moonshot mission should launch without us making the more major commitment
 - Also GDC week...
- \$ depend on how many countries & media mix



CUMULATIVE REACH - TEST FLIGHT



EPIC GAMES Total Granted: 10,684

Total Redeemed: 528

Top Games: JFO, RDR2, Superliminal







2020

PROJECT MOONSHOT UPDATE/ TEST DRIVE FOLLOW UP 11/25/19



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EPIC_00127085

TEST FLIGHT PLAN

- March 15th start plan; 4 week run, 10 countries
 - Remove OOH tactics from Test Flight, focus on Media
 - No Brazil in Test Flight
- Pair w/ Major Free Titles (PUBG/CIV6/etc)
- Budget \$46MM
 - Includes rough creative cost
 - \circ $\,$ Media not negotiated, can come down 10-15% $\,$
 - Brazil proposal is \$10M on own as ++
- Goals
 - 4MM Incremental New Users
 - Blended global \$10 CPA



Next steps

- Re-vet Model (early next week)
 - Run upside & more conservative scenarios
 - Settle on final model & projections
- Vet Timelines (this week & next)
 - Media/Spending Lock (\$14-18M of spend is use or lose)
 - Creative timeline for TV approval
- Core Offer (Dec & Jan)
 - Biz Dev on major title lockups
 - Tech team engagement for any services needed
- Onboarding regional teams for awareness/support (Dec & Jan)
 - LATAM, FR, DE, UK, PL, JP, AUS



Creator Partnerships 2020

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EPIC_00127088

EPIC GAMES

DX-3399.150

Creator Proposal

- What Is It?
 - Paid influencer marketing effort to disrupt Steam's organic traffic coverage
- Why?
 - Elevate Store Awareness
 - Promote Support-A-Creator Program
 - Increase "SEO" via Creator Links
 - Disrupt Steam's organic traffic
 - Marketing commitment for Epic Games Store Partners
 - Long-term deals are here!
- Proposed Budget: \$10 15M



CouRage drops Twitch

with YouTube Gaming |

signs exclusive deal

ESPN Esports



Exclusively with Mixer -



Shroud announces his move to Mixer, what does this mean ...

ESPN Esports YouTube - Nov 4, 2019

IGN YouTube - Aug 1, 2019

Ninia to Stream

IGN Now

ESPN Esports YouTube - Oct 24, 2019

Cohh Carnage @CohhCarnage Twitch & UTube. Streamed 2000 days straight! Sponsored by @ASUS_ROG, @CohhCarnage @GOGCom & @Madrinas. Need VA? Let's talk. Email: concarnage@OPG.tv. @ North Carolina, USA Stwitch.tv/CohhCarnage Worth Carolina, USA Stwitch.tv/CohhCarnage Top Following 149.4K Followers Image: Streamed by Dauntless, Alaya, and 83 others you follow

Tweets Tweets & replies Media Likes

- Target parameters
- Missing Views

More Info

- S-A-C Affiliated Sales: \$12.9M
- S-A-C Affiliated Payout: \$1.2M
- Lock in a few more regions (DE, FR, PL)
- Any existing marketing commitments we should lock in multiple video deals.
- Consider "sponsoring" non-gaming channels in Tech/Science space



What EGS titles are featured/being revealed?

Segments w/EGS exclusives:

Godfall reveal Wolf Among Us 2 reveal Surgeon Sim 2 reveal Magic the Gathering - January release reveal Maneater - stage segment w/update Control DLC reveal - reveals connections to Alan Wake TGAs 2020 EGS video titles:

Godfall Rogue Company Predator Hunting Grounds Surgeon Sim 2 Totally Reliable Service Delivery Foregone Before We Leave Red Lantern Mechwarrior 5 Journey to the Savage Planet Industries of Titan Total War: Troy (pending deal close)



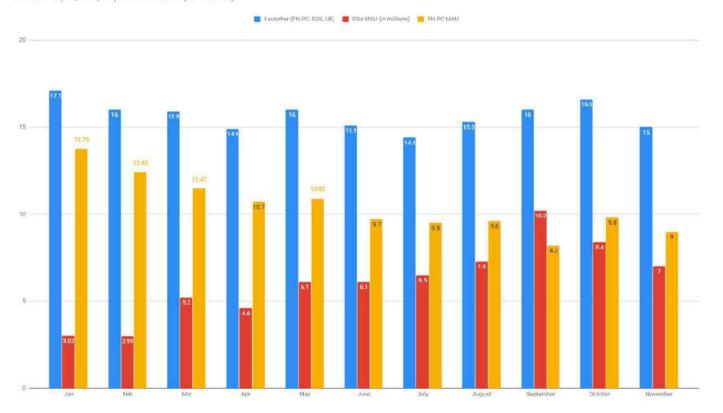
EGS Revenue by Month

EGs Gross Revenue By Month (\$211 million gross through Nov 2019 - after deducting \$10 discounts from Mega Sale)



EGS, FN & Launcher MAU by Month - 2019





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Steam Top 25 Titles 2018 (Q4 17-all 2018 New Releases Highlighted in Green)

Rank	Title	Gross \$
Platinum Range: \$33	3M+++	
1.	PUBG	\$465MM
2.	DOTA 2	\$400MM estimated
2. 3.	Monster Hunter World	\$147MM
4.	Warframe	\$140MM estimated
5.	Rainbow Six Siege	\$ 80MM estimated
6.	CS GO	\$ 70MM estimated
7.	Rocket League	\$ 60MM estimated
8.	Civ VI	\$ 40MM estimated w/DLC
9. 10. 11. 12.	GTA V	\$ 38MM
10.	Assassin's Creed Odyssey	\$ 37MM
11.	Elder Scrolls Online	\$ 35MM
12.	Far Cry 5	\$ 33.5MM
Gold Range:	\$17.5MM-\$33MM	
13.	Ark Survival Evolved	\$ 32.9MM
14.	Dead By Daylight	\$ 32.6MM
15.	Kingdom Come Deliverance	\$ 32MM
16.	Jurassic World Evolution	\$ 23.8MM
17.	Divinity Original Sin 2	\$ 20MM
18.	Assassin's Creed Origins	\$ 19MM
19.	Warhammer Total War 2	\$ 18.6MM
20.	Witcher 3	\$ 18MM
21.	Cities Skylines	\$ 17.5MM
22.	Stellaris	\$ 17.5MM
23.	Path of Exile	\$ 17.5MM
Silver Range:	\$14.5-17.5MM	
24.	Euro Truck Sim	\$ 17.4MM
24. 25.	Frostpunk	\$ 17.4MM



2020 Strategy & Tactics Update

Goals: **\$1B Revenue & Triple MAU**, (?) Drive broader adoption of EOS (is this store?), (?) Launch a functional Android store

Strategy: Continue Exclusives and Free Games. Radically increase awareness of platform. Diversify game offerings rapidly.

Content is still king; find sources of new to PC content to drive new users

- Bring "never been on Steam" titles to EGS
- Give up zero "de facto" exclusives to Steam in 2020

Increase user base via exclusives & free games

- AAA Tentpole per month for Free games
- Biggest exclusives are in Q4

Increase awareness rapidly, drive global awareness Epic Games Store & content we have

- Overcome Steam's \$75MM SEO advantage and history
- Project Testflight on track for Mar 15 depending on closure and tech work (Civ 6) of tentpole content, may move into April/May
- Project Moonshot kickoff post Testflight analysis

Increase Revenue; sales drive the tail

- Constant sales cadence to meet industry standards
- Work on active pricing vs other platforms

Individual Tactics

(Content) Sony 1P titles

- Offer extended at \$200M MG+ for 4-6 titles
- Awaiting feedback

(Content) MS 1P titles

- Opening conversations
- Internal feedback from MS:
 - Their PC Game Pass leader is against what we're doing
 - They are effectively bidding against us for content
 - Phil is meeting with Gabe @ Valve occasionally

(Content) Nintendo 1P titles

- Not started; is a "Moonshot" unto itself
- Corporate history says this is a non-starter

(Content) Riot Games

• First meeting with Riot Forge team last week (12/12) for their single player games (non exclusive), LOL is a longshot

(Content) Activision/Blizzard

- Opening conversations via Activision/Tony Hawk expected to lead to more (Content) EA
- Opening created by JFO, X-Wing next

(Content) Rocket League F2P

• Kickoff conversations with Psyonix done

(Content) Android/Mobile titles

- First meetings with Glu Mobile
 - Titles need to be download, not webkit
- Machine Zone, King are next most viable targets
- Identify additional targets is next step

(Services) No de facto exclusives

- Start building a list of "must ships" to get into tech conversation (Awareness) Project Test Flight
 - On track for Mar 15

(Awareness) Project Moonshot

• Follow up after Testflight results

(Sales) Plan 2020 Sales Schedule, always something on sale

• Quarterly, weekly, daily cadence to industry standard







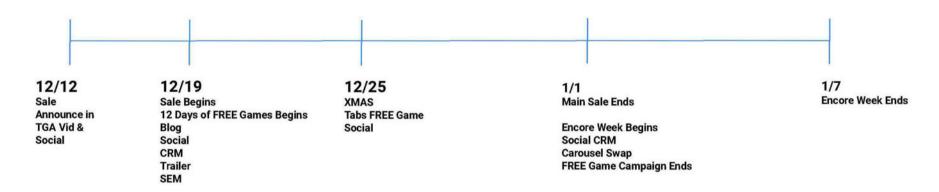
Launched 12/3 ~54K units sold ~\$2MM Gross \$ LTD/\$11MM MG (12 mo.) (incl pre sales)

Launched 12/10 ~51K units sold ~\$2.3MM Gross \$ LTD/\$15MM MG (Lifetime Recoup) (incl pre sales)

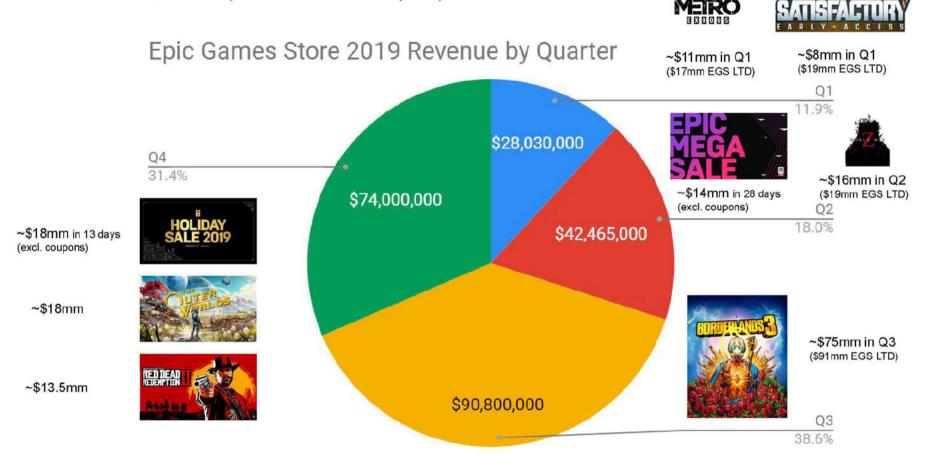
Launched 12/12 ~101K units sold ~\$2.5MM Gross \$ LTD/\$10MM MG (Lifetime Recoup) (incl pre sales in Mega Sale)

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High-Level Calendar



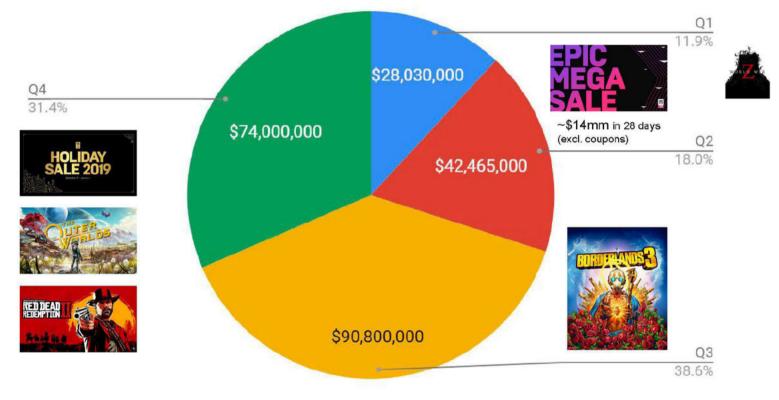
2019 Review - EGS Gross Revenue Full Year = ~\$235mm (excludes all \$10 coupons)



2019 Review - EGS Gross Revenue Full Year = ~\$235mm (excludes all \$10 coupons)



Epic Games Store 2019 Revenue by Quarter



Holiday Sale 2019 Recap (excluding couponing)

- \$18MM actual money spending 12/19-1/1 @ 11AM (sale end) ~\$1.4MM/day avg.
 - Mega Sale was \$500K/day avg. real money spending
 - Encore Week is 1/1-7
- ~1.2 million transactions, 83% of purchases or ~1 million used \$10 coupon
 - \$10mm in coupon subsidy from Epic 12/19-1/1 @ 11AM
- 7.7 million coupons issued during this date range w/redemption rate of 13%
 - ~6.7mm coupons unused
 - Coupons issued expire 4/30/20 & redemption rate will increase over time

Holiday Sale 2019 Recap - Coupon Usage

Data Represents 95%+ of all sales where coupon was used 12/19-1/1 @ 11AM

Borderlands 3 Red Dead Redemption 2 Division 2 Metro Exodus World War Z Star Wars Jedi Fallen Order Control Assassin's Creed Origins The Outer Worlds Detroit: Become Human **ANNO 1800** Satisfactory Early Access Ghost Recon Breakpoint MechWarrior 5 Ancestors: The Humankind Odyssey Untitled Goose Game Outer Wilds Outward Hades Rebel Galaxy Outlaw Tetris® Effect 0 50000 100000 150000

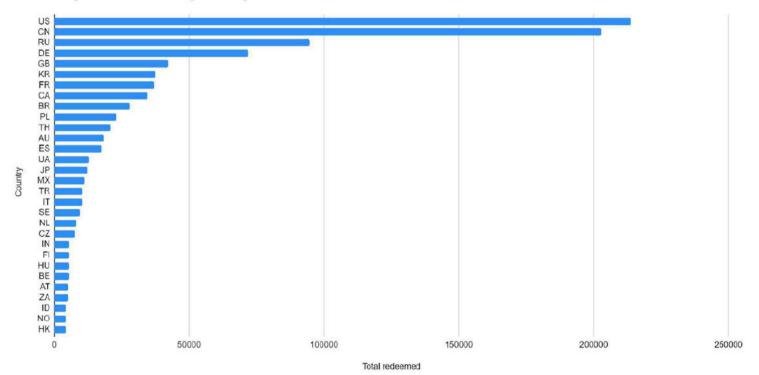
Coupons Redeemed by Game

Game title

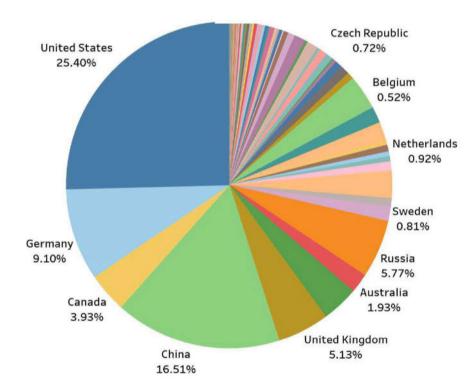
order count

Holiday Sale 2019 Recap - Coupon Usage

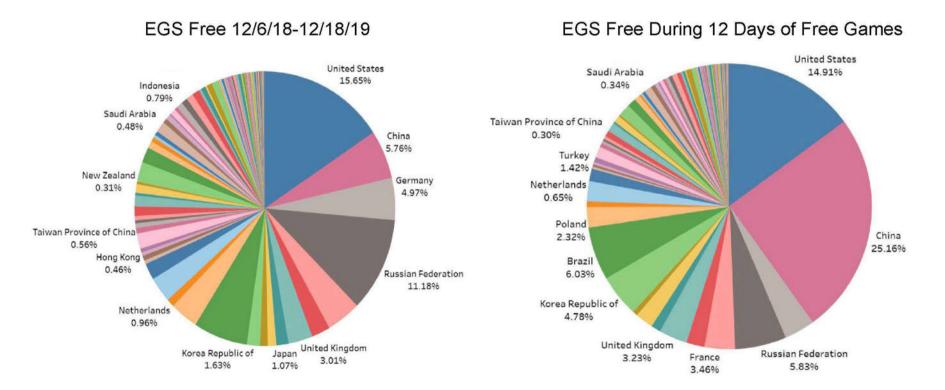
Total Coupons Redeemed by Country



Holiday Sale 2019 Recap - Revenue by Country



Holiday Sale 2019 Recap - Free Players By Country



2019 Review - 12 Days of Free Games

Date	Free Game	Entitlements	% of New Users of Entitlements	New USER EGS (new account or first use)	All EGS New Users	% of ALL New Users/Day
12/19	Into The Breach	1,470,000	5.07%	74,535	87,630	85.06%
12/20	Towerfall	746,000	4.21%	31,381	173,412	18.10%
12/21	Superhot	1,860,000	4.89%	90,953	142,294	63.92%
12/22	Little Inferno	1,531,000	1.83%	27,943	138,484	20.18%
12/23	Ape Out	1,600,000	2.04%	32,668	83,902	38.94%
12/24	Celeste	900,000	3.84%	34,531	107,296	32.18%
12/25	Totally Accurate Battle Simulator	2,200,000	5.76%	126,736	186,406	67.99%
12/26	FTL	1,700,000	1.27%	21,580	156,090	13.83%
12/27	Hyper Light Drifter	900,000	2.03%	18,281	86,730	21.08%
12/28	Shadow Tactics	1,961,000	6.75%	132,356	86,346	153.29%
12/29	Talos Principle	1,930,000	5.13%	98,972	111,876	88.47%
12/30	Hello Neighbor	1,800,000	2.33%	42,000	71,974	58.35%
12/31	Yooka Laylee & IL	1,800,000	2.68%	48,254	64,178	75.19%
Totals		20,398,000	3.82%	780,190	1,496,618	52.13%

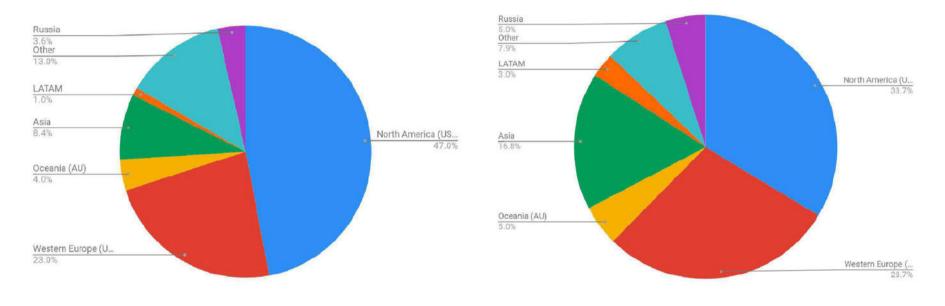
~780K/52% of new users from 12/19-1/1 @ 11AM - came from 12 Days of Free promo, UA cost ~\$3.50/ new user

2019 Review - EGS Gross Revenue by Country

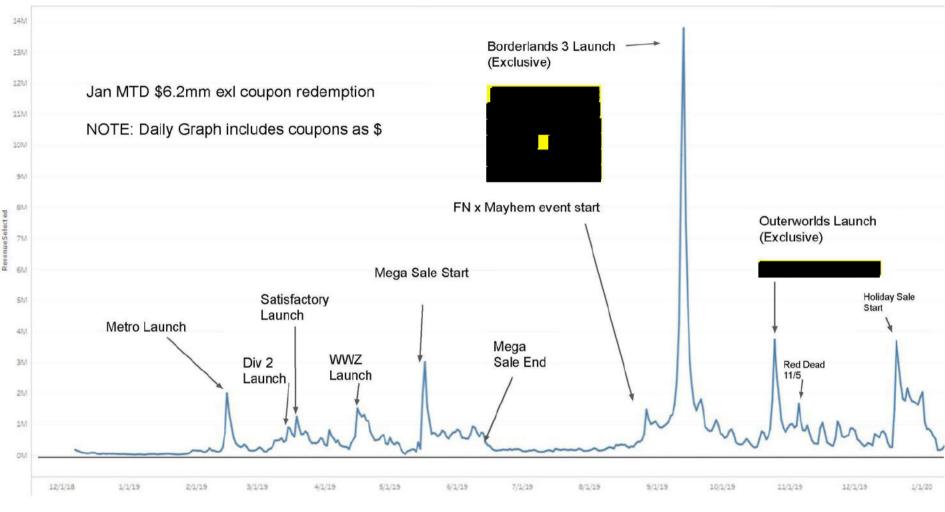
EGS is heavy in NA spenders & under indexes in Europe, Asia & Russia as compared to Steam

Epic Games Store

Steam







Epic Games store Daily Gross Revenue LTD (through 1/11)

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EGS Free Games LTD

~170mm entitlements & 19mm <u>Unique New Users</u> from Free Games Program LTD w/UA Cost of \$.80/New User (just New Epic Accounts is ~\$2.53/user)

Two Types of New Users:

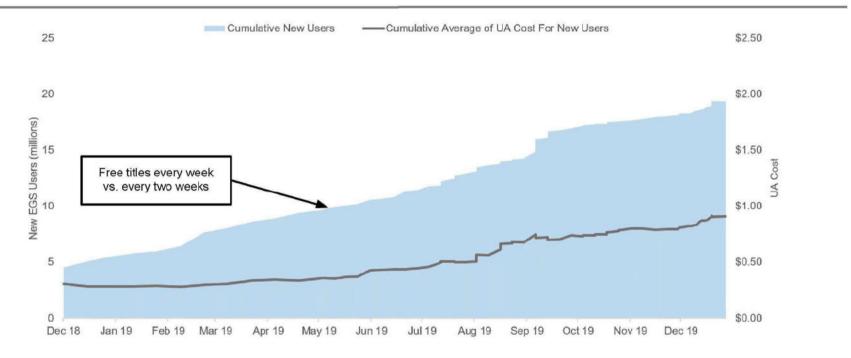
~6mm/3.5% of Entitlements are brand New Epic Accounts

~13mm additional Unique New Users come from existing Epic Account holders whose 1st EGS action was via Free Game 92% of 1st EGS action users w/Epic Account are lapsed FN players





EGS Free Games



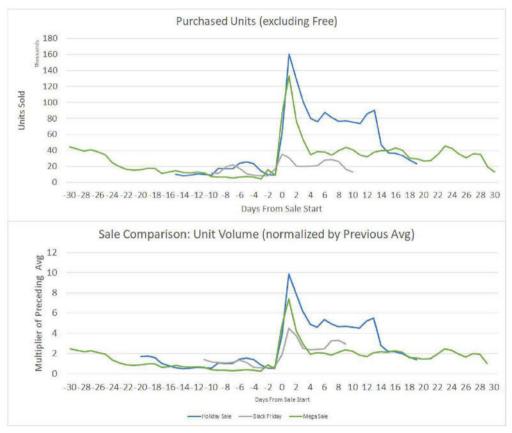
19.4mm New EGS Users @ UA Cost of \$0.91/New EGS User 6.4mm New Epic Accounts @ UA Cost \$2.75/New Epic Account

Holiday Sale Deep Dive

Overall, The Epic Games Holiday Sale outperformed Mega Sale despite being 10 days shorter.:

- 34.7M Transactions (including Free)
 - Mega Sale: 15.5M
 - 124% increase in units sold (all)
- 1.5M Paid Transactions
 - Mega Sale: 1.3M
 - 15% increase in paid transactions
- \$21.5M post-discount Revenue
 - Mega Sale: **15.5M**
 - 39% increase in post-discount revenue
- 1.6M New Users
 - Mega Sale: 2.8M
 - 43% decrease
 - Mega Sale co-occurred with
 - Dauntless (5/21)
 - EGS launch in China (5/12)
 - 23% increase in new users excluding China and Dauntless (1.25M)
- 780k New Users from Free Games Program
- 449k Free users were converted to paid
 - Mega Sale: 363k
 - 24% increase over Mega Sale

Holiday Sale Performance

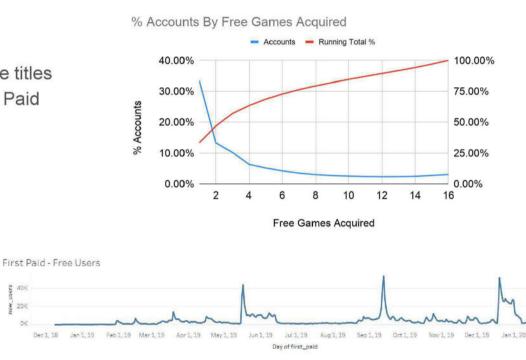


Holiday Sale: 12 Days of Free Games

- 6.5M Users acquired a game from the . program
- 75% acquired 7 or fewer of the available titles .
- Largest Conversion Event from Free to Paid

Top 10 Free Titles By New Users:

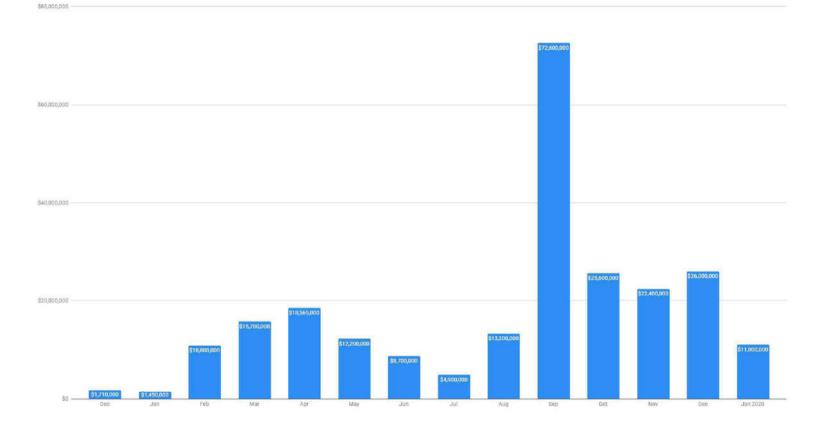
1.	Darksiders II	193,212
2.	TABS	127,262
З.	Steep	125,525
4.	SUPERHOT	91,215
5.	Dauntless	83,672
6.	Celeste	74,622
7.	Into The Breach	74,555
8.	Hello Neighbor	70,368
9.	Shadow Tactics	66,183
10.	The Cycle	50,286



2 40%

EGS Gross Revenue

EGs Gross Revenue By Month LTD



S-A-C Store Performance (Journey to the Savage Planet)

- Direct Creator outreach appears to be 136x more cost efficient vs. traditional paid (eCPM)
 - a. ~\$93,500.00 (value)
 - b. ~\$686 (outreach payout)
 - i. 1.1M Views
- S-A-C program appears to be ~60X more cost efficient vs. "traditional" influencer marketing costs
 - c. ~\$373,500 (value)
 - d. ~5912.47 (payout)
 - i. 4.8M Views
- Creator Sales Generated: ~\$75,000.00
- Outreach Sales Generated: \$13,735.42
- Total Payout: \$5912.47 (January '20)

EGS Policy, Practice & Philosophy Check In

Revenue Share

Epic Games Store

Games/MTX/DLC - ALL: 88/12

<u>Steam</u>

Games/MTX/DLC - per title:

- 70/30 for revenue between \$0-10 million
- 75/25 for revenue between \$10-50 million
- 80/20 for all revenue above \$50 million

Payments - In Game Transactions (DLC/MTX)

Epic Games Store

- Optional Use of EGS payment platform @ 88/12
- Partners can opt to bring their own payment solution for in game transactions with 0% to Epic
- Partners can present EGS payments as an option for in game transactions (@ 88/12) if they so choose

<u>Steam</u>

 Publishers <u>must use</u> the Steam payments platform for in game transactions (DLC/MTX) - rev share falls under the splits detailed on the previous slide based on total title revenue **Payment Processor Fees**

Epic Games Store

• Covers up to 6% of payment processor fees regardless of method. Amounts above 6% are passed on to the purchaser at time of transaction

- No consistent policy declared, but Steam covers majority of all processors fees WW
 - NOTE: they do pass some of the fees on consumers in Russia and Brazil when extremely high. Their criteria/threshold here is hard to determine.

Payment Methods Supported

Epic Games Store

- Supports 54 number of payment methods
- Supports 10 currencies
- Supports over 200 countries divided into 39 regions

- Supports xx number of payment methods (exact # is unknown but it is more than EGS, working on assessing total # w/ECOM and Sergey)
- Supports 40 currencies
- Supports over 100 countries divided into 41 regions
- Supports pre-paid cards
- Supports gifting
- Supports native wallet on platform

Pricing policy

Epic Games Store

- Partners set their base prices by region of which they are paid 88% after taxes
 The final retail price is set by the Epic Game Store team after partner review
 - I ne final retail price is set by the Epic Game Store team affe
- Regional prices are optional
- Epic Games matches prices with Steam if our prices are higher. We do not seek approval from partners to do so.

- Policy is not defined, de facto partners set their retail prices by region and Steam approves them
- Regional prices are optional
- Price matching is required for Steam keys, no policy on other stores yet

Refund Policy - Epic Games Store & Steam use essentially the same time based policy

Epic Games Store

- Eligible for refund up to 2 weeks & 2 hours played for full game
 - MTX/DLC is 14 days from purchase MTX/DLC that is "consumed" is excluded
- Refunds are "manual" & administered through Player Support ticketing

- Eligible for refund up to 2 weeks & 2 hours played for full game, DLC or MTX
 - MTX/DLC that is "consumed" excluded
- Refunds are "manual" & administered through Player Support ticketing

Chargeback policy

Epic Games Store

• Epic Games covers chargeback fees, partners do not earn anything from charged back sales

<u>Steam</u>

• Steam covers chargeback fees, partners do not earn anything from charged back sales

Regional support policy

Epic Games Store

• English is mandatory (so we can review content), all other languages are optional

<u>Steam</u>

• All languages are optional

Age ratings policy

Epic Games Store

- Ratings are not required to launch a game
 - Unrated games may not be allowed to release in certain regions (e.g. South Korea)
 - We will provide access to the IARC ratings service optionally to partners who want to more easily acquire global ratings for their games
- Age gate is set based on ratings or at the discretion of Epic Games if no age rating provided
- In Korea we always set an age gate if no rating is provided

- Ratings are not required to launch a game
- Age gate is set at the discretion of a partner
- No special policy for Korea or other countries

Reviews policy

Epic Games Store

• OpenCritic ratings are displayed by default, partners can opt-out of them

- MetaCritic ratings are displayed by default, no opt-out
- User reviews are displayed by default, no opt-out

Support-A-Creator

Epic Games Store

- Epic Games will pay 5% of all attributable sales to Creators. Partners can raise this number from their 88% share
- Epic Games reserves the right to increase the revenue share for promotional purposes but will cover it from its share
- Developers can't contact Creators directly, Epic Games does it on their behalf

- Developers can contact Curators via Steam and offer them access to their games
- This is limited by the number of Curator keys they can generate

3rd party Personal identifying information policy

Epic Games Store

• WIP, varies by region and state

<u>Steam</u>

• Developers have no access to PII of their customers.

Content Policy

Epic Games Store

- No porn, hate games, asset flips or malicious software
 - We intend to always reserve the right to subjectively remove any content from the Epic Games Store, and communicate this publicly
- Intend to open up to all games subject to bullet #1 above when automation exists
 - Intend to require games be configured correctly, match the description provided on the store page, and adhere to our content policy (bullet 1 above)
 - Intend to always curate the Epic Games Store front page, categories and lists, but everything in ecosystem can be searched & found
 - TBD: Presentation on " Dev Hosted Product Pages Powered by Epic Games Store" to be set up soon
- Intend to require (not "encourage") unrated games with mature content to provide accurate descriptions of their mature content. Failure to do so could trigger us to remove the game until resolved

- Steam Greenlight was replaced by Steam Direct automation in 2017 which allows anyone to publish on Steam by paying \$100 and submitting a form
 - First time devs/publishers must wait 30 days to launch on Steam w/first game
 - Valve requires titles to be configured correctly, match the description provided on the store page, and don't contain malicious content
 - An average of 700 titles/month were released on Steam in 2019
- Valve has stated they will allow anything onto the Steam Store, except for things they decide are "illegal, or straight up trolling"
 - Valve has stated they will review all controversial titles submitted but the policy and the enforcement is very opaque
- Developers of mature content are "encouraged" but not required to provide accurate descriptions of the categories of mature content in their games (e.g. sexual content, nudity, graphic violence)

Discounting Policy

Epic Games Store

 Other than complying with regional laws in Europe and California* we have no specific policy just process based on current constraints. We work collaboratively on setting discounts with partners based on our key beats (Mega Sale, Holiday Sale) and their marketing plans. Process is manual & managed by EGS marketing and biz team.

*A price has to be established for the majority of a 90-days period / An item can't be discounted longer that it was not discounted

- Steam has automation tools for their key beats (Summer Sale, Autumn Sale, Winter Sale etc..) whereby Publishers are invited to input their suggested/approved discounts in advance of each sale event.
- Automation tools exist for any publisher on Steam to put their title on "self sale" and set discounts for up to a week. There is an 8 week cool down period required between "self sale" actions on the same title.
- Weekend & Mid Week Specials & Publisher Sale events are typically done by Steam account managers inviting or interacting with key partners outside the automation tools available.

Free Games

Epic Games Store

- Games in our Free Games program are "owned" via entitlements like any other purchase theirs to keep forever
- Doesn't have Trial Weekend support built into our framework (executing one is very manual)

- Steam Free Weekend are temporary akin to a timed demo promotional beats paired with a discount on purchase
- Steam has no formal Free Game programs beyond Steam Free Weekends

DRM

Epic Games Store

- Doesn't require DRM
 - Actively in development of SteamGuard like "Anti Piracy" options for partners to enable optionally on release
 - Allows use of third party DRM in addition to what is provided

- Steam client DRM is required for the majority (98%+) of Steam releases that run in the Steam client (aka SteamGuard)
- Allows the use of third party DRM in addition to what is provided

Cross Store PC Play

Epic Games Store

- Titles with multiplayer that sim ship on multiple PC stores or come to EGS after launching on other PC stores are required to support cross-store PC play
- Titles with multiplayer that come to Epic Games Store first (typically exclusives) are strongly encouraged to but not required to support cross store PC play.

<u>Steam</u>

• No requirements

Product Keys & Reselling

Epic Games Store

- Actively moving toward multiple keyless store integrations (Humble, GOG Galaxy 2.0, Greenman, Genba & Fanatical) to eliminate key generation, manual distribution and minimize grey market this creates
- On request will provide keys to partners to sell on 3rd Party sites
 - Rev share is between publisher and third party site,
 - Content is redeemed in Epic launcher
 - Key quantity is managed
 - Keys redeemed count toward MGs on exclusives

- Valve changed policy in 2017 from previously open & unlimited to reserve the right to restrict amount of keys generated by publishers subjectively
 - Still is very generous and not restrictive in practice
- On request will provide keys to partners to sell on 3rd Party sites
 - Rev share is between publisher and third party site, no rev share to Steam
 - Content is redeemed in Steam launcher

Remedy - v1 long form with Remedy; awaiting comments. Video team scheduled to film 3 March in Espoo, Finland. Mindful of comments on this partnership in the future as they are a public company.

Playdead - v1 long form with Playdead; awaiting comments.Video team scheduled to film 5 March in Copenhagen, Denmark.

genDESIGN - v1 long form redlines provided to Epic. Legal + BD to respond (2/24). Scheduling travel for video crew.

Eyes Out - awaiting v1 long form from Legal

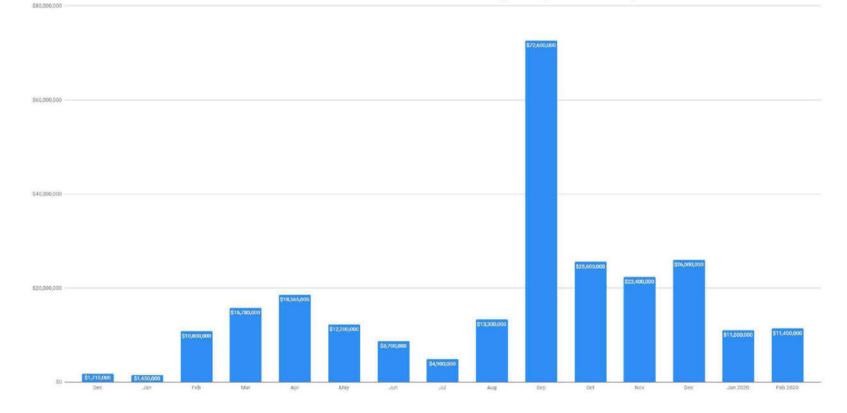
Cubit Studios - red lines received from dev on term sheet; will begin work on v1 longform. Working on teaser trailer to have ready at announce

Upcoming discussions: Drifter (Prototype - Superior), Heart Machine (Hyper Light Breakers)

EGS Gross Revenue by Month

EGs Gross Revenue By Month LTD

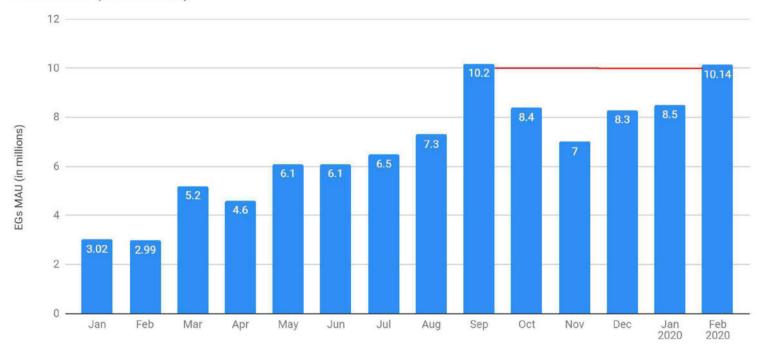
Feb '20 Gross ~\$11.4mm excluding coupon redemption



EGS MAU LTD

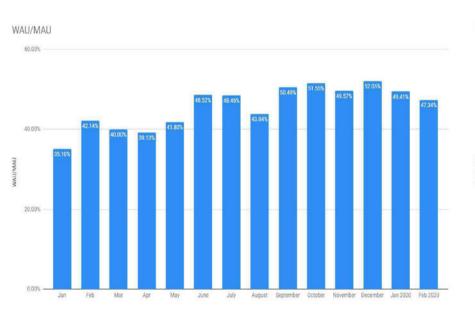
Feb '20 MAU +19% v Jan '20

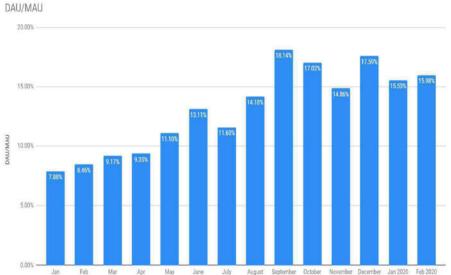
EGs MAU (in millions)



WAU/MAU & DAU/MAU LTD

Feb '20: DAU +23%, WAU +14%, MAU +19%





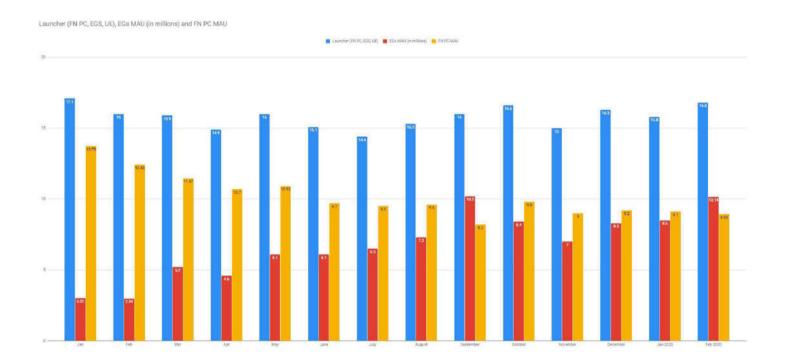
EGS Table of Things

EGs Only	<u>Gross \$ (in</u> <u>Millions)</u>	ARPPU	ARPMAU	<u>EGs MAU (in</u> millions)	WAU/MAU	EGs DAU (avg in millions)	DAU/MAU
Jan	\$1.40	\$21.56	\$0.46	3.02	35.10%	0.24	7.88%
Feb	\$10.80	\$42.90	\$3.61	2.99	42.14%	0.25	8.46%
Mar	\$15.78	\$30.98	\$3.03	5.2	40.00%	0.48	9.17%
Apr	\$18.57	\$27.05	\$4.04	4.6	39.13%	0.43	9.35%
May	\$12.20	\$20.33	\$2.00	6.1	41.80%	0.68	11.10%
June	\$8.70	\$13.43	\$1.43	6.1	48.52%	0.80	13.11%
July	\$4.90	\$8.10	\$0.75	6.5	48.46%	0.75	11.60%
August	\$13.30	\$18.66	\$1.82	7.3	43.84%	1.04	14.18%
September	\$72.60	\$42.74	\$7.12	10.2	50.49%	1.85	18.14%
October	\$25.60	\$37.93	\$3.05	8.4	51.55%	1.43	17.02%
November	\$22.40	\$43.76	\$3.20	7	49.57%	1.04	14.86%
December	\$26.00	\$31.64	\$3.13	8.3	52.05%	1.46	17.59%
Jan 2020	\$11.00	\$28.70	\$1.29	8.5	49.41%	1.32	15.53%
Feb 2020	\$11.40	\$19.72	\$1.12	10.14	47.34%	1.62	15.98%

February Free Games

Feb Free Games							
Title	Buy Out Cost	Entitlements	First EGS Actions/Total New EGS Users	Cost/New User			
Farming Sim '19	\$1,250,000	4,700,000	1,062,610	\$1.18			
Asmodee Pack	\$400,000	2,500,000	182,538	\$2.19			
Kingdom Come Deliverance	\$1,500,000	4,400,000	535,314	\$2.80			
Assassin's Creed Syndicate	\$100,000	5,200,000	785,845	\$0.13			
Totals	\$3,250,000	16,800,000	2,566,307	\$1.27			

MAUs - Launcher, FN & EGS



- Launcher +1mm MAU, FN PC MAU is holding @MAU levels seen over past 5 months
 - Feb '20 EGS MAU is up +~19% v Jan '20 & less than 1% off prev all time high of 10.2mm (Sept '19)
 - This is due to continued strong engagement on BL3, Red Dead, WWZ & Satisfactory + tentpole Free Games of Feb.

.

Launcher PC CCU - approaching record concurrent CCU, includes FN and EGS



Wishlists: first 5 days

263K items on wishlists

18K purchases (most not paid e.g. FN)

Top countries:

USA, Russia, Germany, China, Brazil, France,

Poland, UK, Canada, Italy, Turkey, Estonia, Ukraine

Regional differences:

USA, Germany, UK: Satisfactory

China: Borderlands 3

Russia, Ukraine: Red Dead Redemption 2

Brazil, Turkey, France, India, Poland, Italy, Estonia: Watch Dogs

Top games:

- 1. Watch Dogs (EGS Free Game this week)
- 2. Satisfactory
- 3. Red Dead Redemption 2
- 4. Borderlands 3
- 5. Death Stranding
- 6. Cyberpunk 2077
- 7. Detroit
- 8. Control
- 9. Journey to the Savage Planet
- 10. The Stanley Parable (EGS Free Game this week)

Dev Updates 4.13.20

Major Updates:

- EGS Trello updated to reflect the latest
- Mobile team moving to House Party after they wrap up Mobile SDK work
 - o Moving 4.13.20
 - This puts OEM, sdk, and authenticator work on hold
 - Will wrap up OnePlus since it's a signed contract
 - SDK work, we are looking for alternate dev resources internally to continue this work
- +50 EPAM team augmentation to kick off developer experience / self publishing tools work, ramping up over the next 4-6 weeks
- Rolling out 5 new local currencies early next month (CAD, AUD, NOK, DDK, SEK)
 - o Canadian, Australian, Norway, Denmark, Sweden
- Support a Creator Payout through Hyperwallet automation shipping in the next two weeks
- Direct Carrier Billing rolling out next two weeks

Net New:

- Lick'd Integration for FN Concert
 - This would delay developer experience tools since we don't have alternate resources available

Mega Sale:

- Scalability Update for check out flow for check out system in order to support Mega Sale
- Global Download throttling likely a conversation point during EOS meeting thoughts?
 - From EGS side, we've been in contact with Akamai to prepare for scale
- FN Roadmap

Dev Updates 4.13.20

Risks:

- We are outpacing new products, features, systems to the number of owners that we have available
 - No breathing room (for tech debt, bug fixing, regular workflows, maintenance, completion of tasks)
- Morale is shaky (due to pivots, randomization, work/life balance, adjusting to a different pace, onboarding contractors)
- Onboarding ~50 people for EPAM to work on Developer Experience on top of Instrument team for Consumer Experience

Ready for Review:

• We will walk through Mod Marketplace with you guys next week

Events Overview by Week EGS - Civ6 + Test Flight 6/4 EGS - BL2 + Test Flight FN - Travis Scott EGS - Killing Floor FN - Season 13 5/28) Concert (4/21) (5/7)(6/4)**May 18** June 1 April 20 May 4 April 27 **May 11** May 25 FN - Season 12 Finale FN - Party Island EGS - GTA + Test Flight (4/28)Starts (5/14) (5/26)EGS - Ark + Test Flight (5/21)

Publishing Tools: Scope Changes

- MVP: Publisher Banning [OUT]
- Phase 1: Custom Price Tiers [OUT]
- Phase 2: Developer Payout [OUT]
- IARC [In Discussion]

Next Major Updates

- Late-August Phase 1 Demo
- Early September Phase 1 Release

Should we require a deposit to publish on the Store?

• Why?

- A monetary requirement for a new publisher effectively deters malicious attacks and spam via new account creation
- The lack of a deposit to deter spam for support of creator has lead to a heavy human and monetary cost

• Precedence

- Steam charges \$100
- Google requires a \$100 deposit and refunds that deposit later

What languages should publishing tools support?

- Priority Order: English, Russian, French, Chinese, Japanese, Korean
- Why?
 - There are a large number of Russian, French and Chinese speaking developers
 - We have a low number of Japanese and Korean speaking developers but want to actively increase our influence there
- What are we localizing?
 - All tooling, all documentation

Risks

- Potential homeschooling and childcare issues
- Phase 2 Publishing Tools need to release no later than **October**, due to risk of disrupting holiday sales