

From: [Young, Joby - OSEC, Washington, DC](#)
To: [Short, Marc T. EOP/OVP](#); [Troye, Olivia EOP/NSC](#); [Jon Hickey](#)
Cc: [Bennett, Elizabeth T. EOP/WHO](#); [Boswell, Kristi - OSEC, Washington, DC](#); [Hoskins, Dudley - OSEC, Washington, DC](#); [Rollins, Blake - OSEC, Washington, DC](#); [Beal, Mary Dee - OSEC, Washington, DC](#)
Subject: Follow up on call - Livestock Producer/Packer Impacts
Date: Monday, April 13, 2020 6:02:45 PM

Pre-Decisional/Deliberative

Marc, Olivia, John-

See below follow up info following Sec. Perdue's call with the VP today. Three policy recommendations at the end where we'd propose the WH/task force can assist on this issue. These would reinforce and be in addition to mitigation measures we are taking at USDA such as our proposed economic assistance program. Finally, SP will be prepared to speak to this issue as well as the broader food supply issues should be present to the task force tomorrow. We'll prepare a memo accordingly.

-Joby

Statement of Issue

Several large packing plants have been forced to initiate complete or partial closures over the past week due to COVID-19 positives within their workforce. These plant closures, even if temporary, are compounding an already disrupted supply chain due to restaurant closures and reductions in the food service industry combined with reduced processing capacity for beef and pork at some of the nation's largest packing plants, which are struggling to maintain current capacity due to absenteeism and other labor challenges.

These closures will ultimately impact the volume of protein products going into the food supply chain, but more immediately, these plant closures are forcing pork producers to euthanize animals and suffer severe economic loss.

Overview: Pork Industry

The U.S. pork supply is a highly integrated, "just-in-time" delivery system built upon approximately 10 month cycles and relies on each segment of the industry (sows, feeders, and finishers) to continually raise and move their animals up until the point of slaughter without significant disruption. If the slaughter facility is unable to accept and process the expected number of animals, the entire system becomes backlogged and producers are unable to move their animals to the next point in the system.

When the processing infrastructure is abruptly disrupted, dairy producers can dump milk, fruit and vegetable growers can dump produce, and cattle producers can lighten and extend feed rations, hold cattle in feedlots, or hold cattle longer on pasture before moving them to feedlots. Hog farmers, however, have nowhere to move their hogs, and as a result, piglets, sows, and/or market hogs are euthanized. The resulting economic impact to producers is severe.

Immediate Impacts

Pork: industry has reported losing approximately \$40 to \$50 per animal over the past week driving the cost to care for each pig above its market value. Some producers who buy feeder pigs are currently unwilling to do so because they cannot cover feed costs.

On April 12, 2020, Smithfield suspended operations at its pork processing facility in Sioux Falls, South Dakota. This facility: processes approximately 20,000 hogs per day (sourced from 550 family farms who sell exclusively to this plant); produces 5% of the U.S. pork supply; employs approximately 3,700 people; produces approximately 130 million servings of food per week.

Cattle: producers are anticipating the supply of fed cattle will push prices down as they compete for slaughter capacity, and this will likely result in boxed beef prices to rise again as the beef supply tightens.

On April 12, 2020, JBS suspended operations at its beef processing facility in Greeley, Colorado to conduct extensive cleaning. This facility processes approximately 4,500 – 5,000 cattle per day, which is approximately 4% of the daily cattle slaughter in the U.S.

Recommendations

- (b) (5), DPP [Redacted]
- [Redacted]
- [Redacted]
- [Redacted]
- [Redacted]
- [Redacted]

From: [Young, Joby - OSEC, Washington, DC](#)
To: [Lombardo, Keira](#); ian.fury@state.sd.us
Subject: FW: News article
Date: Monday, April 20, 2020 6:04:00 PM
Attachments: [image001.jpg](#)

FYI.



Joby Young

Chief of Staff
United States Department of Agriculture

Governor Ricketts worked with JBS and Nebraska Cattlemen to get a local TV station and newspaper to the plant in Grand Island. These stories are the result.

It seems these stories were effective in managing the community concerns about the plant. Don't know if we can use this as a template in other communities or not.

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From: Steven White [\(b\) \(6\) @sbgvtv.com](#)>
Sent: Monday, April 13, 2020 9:25 AM
To: Ibach, Greg - OSEC, Washington, DC
Subject: News article

Greg,

Here's my report from the other day:

<https://nebraska.tv/news/coronavirus/jbs-offers-look-inside-plant-to-see-steps-taken-to-slow-virus>

And from the Grand Island Independent:

https://www.theindependent.com/news/local/jbs-says-it-s-always-looking-for-ways-to-keep-employees-safe/article_f2c73f64-7acc-11ea-9db2-8311d0200e27.html

Steve

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From: [Young, Joby - OSEC, Washington, DC](#)
To: [Troye, Olivia EOP/NSC](#)
Subject: FW: Powerful Meat Industry Holds More Sway After Trump's Order
Date: Thursday, April 30, 2020 9:23:00 AM
Attachments: [image001.jpg](#)
[image002.jpg](#)

FYI. Excerpt from the article below. Thanks for the VP emphasizing the worker health and safety point on the call yesterday. We will focus on this issue as we implement as it will be key to re-opening these facilities. Appreciate the leadership of your team on this!

"In an interview, the union's president, Marc Perrone, said: "You can't force workers to come to work. **If they don't feel safe coming to work, they aren't going to show up. That's why we have had some of these rolling closures.**"



Joby Young

Chief of Staff
United States Department of Agriculture

From: Rodgers, Meghan - OC, Washington, DC <meghan.rodgers@usda.gov>
Sent: Thursday, April 30, 2020 8:38 AM
To: SP3.PS3 - OSEC, Washington, DC <Sp3@usda.gov>
Cc: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>; Rollins, Blake - OSEC, Washington, DC <blake.rollins@usda.gov>; Ibach, Greg - OSEC, Washington, DC <Greg.Ibach@usda.gov>; Northey, Bill - OSEC, Washington, DC <Bill.Northey@usda.gov>; CLS1, SLC1 - OSEC, Washington, DC <SLC1@usda.gov>; Brashears, Mindy - OSEC, Washington, DC <Mindy.Brashears@usda.gov>; Newsome, Shawna - OSEC, Washington, DC <Shawna.Nesome@usda.gov>; Shuford, Campbell - OSEC, Washington, DC <campbell.shuford@usda.gov>; Beal, Mary Dee - OSEC, Washington, DC <MaryDee.Beal@usda.gov>; Hoskins, Dudley - OSEC, Washington, DC <dudley.hoskins@usda.gov>; Boswell, Kristi - OSEC, Washington, DC <kristi.boswell@usda.gov>; Varsamis, Alec - OC, Washington, DC <alec.varsamis@usda.gov>; Weeks, Audra - OSEC, Washington, DC <Audra.Weeks@usda.gov>; Crowe, Taylor - OSEC, Washington, DC <Taylor.Crowe@usda.gov>
Subject: Powerful Meat Industry Holds More Sway After Trump's Order

Powerful Meat Industry Holds More Sway After Trump's Order

The executive action signals that decisions around whether to close or reopen plants should be driven by the federal government, not local authorities.

The New York Times

4.30.20

Ever since [slaughterhouses](#) became [coronavirus hot spots](#), the meat industry has been asking the Trump administration for help.

Hundreds of employees have been getting sick or not showing up for work for fear of [contracting the virus](#). Labor unions, which had been largely quiet in their dealings with many of the large meat companies before the pandemic, started to hold regular news conferences to highlight the [growing number of deaths](#) among their workers.

And in some states, health departments were shutting down meatpacking plants, even as the companies warned that the nation's [meat supply](#) was in peril.

An industry used to getting what it wants was uncharacteristically on its heels. On Tuesday, President Trump finally gave the meat companies what they were looking for — a broad declaration that the slaughtering and processing of beef, chicken and pork is a [“critical infrastructure”](#) and that federal agencies would now set the criteria for ensuring workers' safety amid the pandemic.

“This order tells them they need to stay open and they get cover,” said Howard Roth, the president of the National Pork Producers Council, who joined a call with meat executives, Mr. Trump, and Vice President Mike Pence on Wednesday morning. “This is the light at the end of the tunnel that the producers were desperately needing.”

The executive order, which allows the Department of Agriculture to invoke the Defense Production Act, does not explicitly mandate that plants stay open, but it signals that the decisions around whether to close or reopen a plant should be driven by the federal government, not local authorities.

The action followed weeks of lobbying behind the scenes and in public by meat companies led by Tyson Foods, a beef, pork and chicken processor that generates \$40 billion in annual revenue.

The leverage that these giant companies have exerted on both Republican and Democratic administrations stems largely from their role in supplying the nation with food. After decades of consolidation, only a small group of slaughterhouses concentrated in the Midwest accounts for the bulk of the country's meat supply.

“The industry has a lot of sway, and recent weeks have just shown what power they have,” said Tony Corbo, a senior lobbyist for Food & Water Watch, a watchdog group.

Even so, the meat industry was helped over the weekend when another powerful constituency weighed in. Farmers, who expect they will need to euthanize as many as 150,000 hogs per day because slaughterhouses remain closed, also pushed for federal intervention.

The executive order could also shield companies from lawsuits by employees who fall ill while

cutting meat. It is a key provision for an industry in which several plants have reopened after shutdowns caused by coronavirus outbreaks, with serious questions remaining about whether social distancing and the regular use of face masks can stem a new contagion.

Even before Mr. Trump's action, meat companies had pushed back against local health orders.

When the giant beef plant run by the major meatpacking company JBS USA in Greeley, Colo., was shut down this month, local health officials originally wanted the workers tested before it could reopen. But the plant opened back up on Friday without widespread testing, state and union officials said.

On the same day, JBS threatened legal action against the local union representing the employees, chiding labor leaders for going public with concerns about safety at the plant. Five workers there have died of the virus, according to the union.

"They somehow think we don't have a constitutional right to advocate for our workers," said Kim Cordova, president of Local 7 of the United Food and Commercial Workers.

A spokesperson for Weld County, where the plant is situated, did not comment on why the plant had been allowed to reopen without testing. The county said health officials had been in the plant in the days after it reopened "to perform on-the-spot testing of any employee who showed possible" symptoms.

JBS said the tests were not an effective way to stop the contagion and could be misleading.

"Testing does not stop the virus and only provides a one-time snapshot of infection," Cameron Bruett, a JBS spokesman, said in an email. "In reality, a negative test today can be a positive test tomorrow given ongoing community spread in Weld County."

Neither Mr. Trump's executive order nor [recently released guidelines](#) from the Centers for Disease Control and Prevention and the Occupational Safety and Health Administration specify whether all meat workers should be tested before a plant can reopen.

From the start of the crisis in the meat industry, the Trump administration has been working to keep critical plants operating.

When the Smithfield pork plant in Sioux Falls, S.D., became the nation's largest virus hot spot in early April, the city's mayor, Paul TenHaken, had a "heated" phone call with Smithfield's chief executive, Ken Sullivan, Mr. TenHaken [recalled](#).

At one point, the mayor said, Mr. Sullivan had to drop the call to speak with the secretary of agriculture, Sonny Perdue, who was urging him not to shut down the plant.

"It's tense," Mr. TenHaken said in a news conference at the time. "They're being told by the feds to stay open."

The plant eventually shut down after Mr. TenHaken and Gov. Krisiti Noem recommended its closure. The plant, which produces 5 percent of the pork in the country, is still closed after more than two weeks, and Smithfield has not indicated when it might reopen.

One measure that many health experts and plant workers say would help prevent the virus from spreading again is to slow down the production line. The slower that meat moves through a slaughterhouse, the fewer people are needed to cut and debone it, which would allow for more space between employees.

But the companies have spent years lobbying to increase line speeds and have not signaled that they will slow lines now.

A federal rule adopted in September [allows pork-processing lines to move at any speed](#), with fewer inspectors overseeing production. This month, even as the pandemic was raging, the Department of Agriculture [issued waivers allowing 15 poultry plants](#) to increase their line speeds to as fast as 175 birds per minute.

“They prioritize line speed production and traffic over worker health and public health,” said Debbie Berkowitz, a former high-ranking official at the Occupational Safety and Health Administration. “It’s shocking to me that the government gave this industry a pass over worker safety.”

Lines in many of the plants that have reopened or haven’t closed are moving slower because fewer employees are showing up, the United Food and Commercial Workers said. But the union does not expect that the companies will agree to reduce their speeds permanently because it would hurt profits.

Two major meat plants that closed in Pennsylvania have reopened with measures that include arrows directing workers to space themselves and plexiglass barriers at some work stations. The United Food and Commercial Workers said that they weren’t enough, and that there needed to be widespread testing of employees and more protective gear, including face shields.

On Wednesday, the union called on governors in states with meat and poultry plants to step in and enforce health guidelines in light of Mr. Trump’s executive order.

While the order does not mandate that plants stay open, it could allow the Department of Agriculture to force meat companies to fulfill orders from retailers, effectively keeping them open in some capacity.

In an interview, the union’s president, Marc Perrone, said: “You can’t force workers to come to work. If they don’t feel safe coming to work, they aren’t going to show up. That’s why we have had some of these rolling closures.”

In a news conference on Wednesday in Worthington, Minn., the site of a shuttered JBS pork plant, Tim Walz, the state’s governor, said getting the plants up and running hinged on protecting workers

through testing and contact tracing, among other methods.

“We need to be processing food for this country,” Mr. Walz said. “The only way we do that is to ensure worker safety.”

He added, “No executive order is going to get those hogs processed if the people who know how to do it are sick.”

###



Meghan Rodgers

Acting Communications Director

United States Department of Agriculture

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From: [Young, Joby - OSEC, Washington, DC](#)
To: [Rader, John N. EOP/NSC](#)
Cc: [Mary Dee Beal](#)
Subject: FW: PPE and sanitation needs collated list 4.1.xlsx
Date: Thursday, April 2, 2020 12:50:00 PM
Attachments: [DRAFT, DELIBERATIVE PPE and sanitation needs collated list 4.1.xlsx](#)
[image001.jpg](#)

Deliberative, predecisional

John,

Please find attached an initial data set produced from the voluntary submissions from our food supply chain partners responding to our query for their PPE sanitation/cleaning supply needs over the next 30 days.

This list is what was passed along to us as of April 1, 2020. We'll be providing this to you as well as the food supply chain taskforce stood up at FEMA with George Bamford in lead.

We have tried to organize the information consistent with the CISA guidance for continuity as well as reflective by state. Please let me know if we can reflect this in a more helpful or useful way. We are standing by to help.

I'll also note that our team is working to make sure that food supply chain entities are aware of the standing FEMA process for submitting urgent needs. Mary Dee can chime in if I have failed to note anything essential.

-Joby

Joby Young

Chief of Staff
United States Department of Agriculture



DRAFT, DELIBERATIVE

Sector Category	Item	PPE or Sanitation
Agricultural Input Support Services	Hand Sanitizer	Sanitation
Agricultural Input Support Services	N95 Masks	PPE
Agricultural Input Support Services	N95 Masks	PPE
Agricultural Input Support Services	N95 masks	PPE
Agricultural Input Support Services	N-95 Mask Filters (North P-100)	PPE
Agricultural Input Support Services	Bleach (1 gallon)	Sanitation
Agricultural Input Support Services	Hand Sanitizer (Stand Refills)	Sanitation
Agricultural Input Support Services	Soap Dispenser (Refills)	Sanitation
Agricultural Input Support Services	N95 Mask	PPE
Agricultural Input Support Services	N95 Mask	PPE
Agricultural Input Support Services	Dust masks (N95 & similar)	PPE
Agricultural Input Support Services	Latex gloves (#in pairs)	PPE
Agricultural Input Support Services	Chlorinated Disinfecting Tablets	Sanitation
Agricultural Input Support Services	Nitrile Disposable Gloves, XL	PPE
Agricultural Input Support Services	Nitrile Disposable Gloves, L	PPE
Agricultural Input Support Services	N95 Masks	PPE
Agricultural Input Support Services	Gallons of Alcohol for Hand/Surface Sanitizer	Sanitation
Agricultural Input Support Services	Best Sanitizer Wipes for sanitizing solution	Sanitation
Agricultural Input Support Services	Hand Sanitizer	Sanitation
Agricultural Input Support Services	XL latex gloves	PPE
Agricultural Input Support Services	Moldex N95 Masks	PPE
Agricultural Input Support Services	Clorox Wipes	Sanitation
Agricultural Input Support Services	Nitrile Gloves	PPE
Agricultural Input Support Services	N95 Mask	PPE
Agricultural Input Support Services	gloves	PPE
Agricultural Input Support Services	Hand sanitizers	Sanitation
Agricultural Input Support Services	N95 Mask	PPE
Agricultural Input Support Services	gloves	PPE
Agricultural Input Support Services	Hand sanitizers	Sanitation
Agricultural Input Support Services	N95 Mask	PPE
Agricultural Input Support Services	gloves	PPE
Agricultural Input Support Services	Hand sanitizers	Sanitation
Agricultural Input Support Services	N95 Masks	PPE
Agricultural Input Support Services	Hand Sanitizer	Sanitation

Agricultural Input Support Services	Sanitizer	Sanitation
Agricultural Input Support Services	N95 Masks	PPE
Agricultural Input Support Services	N95 Mask	PPE
Agricultural Input Support Services	gloves	PPE
Agricultural Input Support Services	N95 Masks	PPE
Agricultural Input Support Services	Hand Sanitizer	Sanitation
Agricultural Input Support Services	Disposable gloves	PPE
Agricultural Input Support Services	N95 Mask	PPE
Agricultural Input Support Services	Sanitizer	Sanitation
Agricultural Input Support Services	N95 Mask	PPE
Agricultural Input Support Services	Gloves	PPE
Agricultural Input Support Services	Hand Sanitizer	Sanitation
Agricultural Input Support Services	N95 Mask	PPE
Agricultural Input Support Services	Gloves	PPE
Agricultural Input Support Services	N95 Mask	PPE
Agricultural Input Support Services	Sanitizer	Sanitation
Agricultural Input Support Services	Gloves	PPE
Agricultural Input Support Services	N95 masks	PPE
Agricultural Input Support Services	Disp rubber gloves	PPE
Agricultural Input Support Services	N95 Mask	PPE
Agricultural Input Support Services	Disp rubber gloves	PPE
Agricultural Input Support Services	Hand Sanitizer	Sanitation
Agricultural Input Support Services	Cleaning Supplies	Sanitation
Agricultural Input Support Services	N95 Mask	PPE
Agricultural Input Support Services	Disp rubber gloves	PPE
Agricultural Input Support Services	Sanitizer	Sanitation
Agricultural Input Support Services	N95 Mask	PPE
Agricultural Input Support Services	Disp rubber gloves	PPE
Agricultural Input Support Services	Sanitizer	Sanitation
Agricultural Input Support Services	N95 masks	PPE
Agricultural Input Support Services	N95 masks	PPE
Agricultural Input Support Services	N95 masks	PPE
Agricultural Input Support Services	Dust masks	PPE
Agricultural Input Support Services	Latex gloves	PPE
Agricultural Input Support Services	Latex gloves	PPE
Agricultural Input Support Services	Latex gloves	PPE
Agricultural Input Support Services	Tyvek suits, large	PPE
Agricultural Input Support Services	Safety Glasses	PPE
Agricultural Input Support Services	Safety Glasses	PPE
Agricultural Input Support Services	Safety Glasses	PPE
Agricultural Input Support Services	Disposable Lab Coats	PPE
Agricultural Input Support Services	Disposable Lab Coats	PPE
Agricultural Input Support Services	Disposable Lab Coats	PPE
Agricultural Input Support Services	Hand sanitizer	Sanitation
Agricultural Input Support Services	Hand sanitizer	Sanitation
Agricultural Input Support Services	Hand sanitizer	Sanitation
Agricultural Input Support Services	N95	PPE

Agricultural Input Support Services	Nitrile exam gloves	PPE
Agricultural Input Support Services	Sanitizers	Sanitation
Agricultural Input Support Services	Gowns	PPE
Agricultural Input Support Services	Thermometers	PPE
Agricultural Input Support Services	N95 masks	PPE
Agricultural Input Support Services	Nitrile Gloves	PPE
Agricultural Input Support Services	N-95s	PPE
Agricultural Input Support Services	N95 Masks	PPE
Agricultural Input Support Services	N95 Masks	PPE
Agricultural Input Support Services	TYVEK / TYCHEM COVERALLS	PPE
Agricultural Input Support Services	FACESHIELDS - DISPOSABLE	PPE
Agricultural Input Support Services	HAND SANITIZER - 8oz bottles	Sanitation
Agricultural Input Support Services	DISINFECTING WIPES (tubs)	Sanitation
Agricultural Input Support Services	DISINFECTING PRODUCTS - CLEANING (quarts)	Sanitation
Agricultural Input Support Services	DISINFECTING PRODUCTS - AEROSOLS (cans)	Sanitation
Agricultural Input Support Services	DISPOSABLE LAB COATS	PPE
Agricultural Input Support Services	MASK-SURGICAL	PPE
Agricultural Input Support Services	MASK-N95-P95-N100-P100	PPE
Agricultural Input Support Services	HALF FACE RESPIRATOR - 3M 6000 SERIES	PPE
Agricultural Input Support Services	RESPIRATOR REPLACEMENT FILTER- N95 - 3M 6000 SERIES	PPE
Agricultural Input Support Services	GOJO 9605-24 2 oz Bottles (24 bottles/case)	Sanitation

Agricultural Input Support Services	GOJO 9651-24 4 oz Bottles (24 bottles/case)	Sanitation
Agricultural Input Support Services	DIGITAL ORAL THERMOMETERS	PPE
Agricultural Input Support Services	INFRARED NON-CONTACT THERMOMETERS	PPE
Agricultural Input Support Services	N95 masks	PPE
Agricultural Input Support Services	Nitrile Gloves	PPE
Agricultural Input Support Services	N95 masks	PPE
Agricultural Input Support Services	Surgical masks	PPE
Agricultural Input Support Services	Face shields	PPE
Agricultural Input Support Services	Hand sanitizer	Sanitation
Agricultural Input Support Services	Syngenta N-95s	PPE
Agricultural Input Support Services	95 masks	PPE
Agricultural Input Support Services	Food Grade Sanitizing Wipes (canister)	Sanitation
Agricultural Input Support Services	Hand Sanitizer	Sanitation
Agricultural Input Support Services	Hand Soap	Sanitation
Burriss Logistics	Sanitizing Wipes	Sanitation
Burriss Logistics	Sanatizing Gel	Sanitation
Chico Nut Company	N95 mask	PPE
Claxton Poultry Farms	N 95 Masks	PPE
Consumer Fresh Produce	N95 Masks	PPE
Consumer Fresh Produce	Nitrile Gloves all sizes	PPE
Farm/Production Ag	N95 Masks	PPE
Farm/Production Ag	Handsoap	Sanitation
Farm/Production Ag	Hand Sanitizer	Sanitation
Farm/Production Ag	Paper Towels	Sanitation
Farm/Production Ag	Bleach	Sanitation
Farm/Production Ag	N 95 MASKS	PPE
Farm/Production Ag	3 MIL NITRILE GLOVES	PPE

Farm/Production Ag	N95 Masks	PPE
Farm/Production Ag	Nitrile Gloves	PPE
Farm/Production Ag	Knit Gloves	PPE
Farm/Production Ag	Hand Sanitizer-liters	Sanitation
Farm/Production Ag	N95 Masks	PPE
Farm/Production Ag	nitrile gloves med	PPE
Farm/Production Ag	nitrile gloves lg	PPE
Farm/Production Ag	Hand Sanitizer, Alpet E3+ #Sa10013	Sanitation
Farm/Production Ag	Sanitizer, Alpet D2 #SS10001 50ga	Sanitation
Farm/Production Ag	Sanitizer, Alpet D2 Quat Free#SS10030	Sanitation
Farm/Production Ag	N95 masks	PPE
Farm/Production Ag	Latex Gloves	PPE
Farm/Production Ag	Hair Nets	PPE
Farm/Production Ag	Beard Nets	PPE
Farm/Production Ag	Sleeves	PPE
Farm/Production Ag	Aprons	PPE
Farm/Production Ag	In-Fact (275 gal per tote)	Sanitation
Farm/Production Ag	Shine HFC (55 gal per barrel)	Sanitation
Farm/Production Ag	Flex DF-3 (55 gal per barrel)	Sanitation
Farm/Production Ag	Flex ALS (55 gal per barrel)	Sanitation
Farm/Production Ag	Flex NP-1069 (55 gal per barrel)	Sanitation
Farm/Production Ag	SB-Peracetic Acid F 5% (54 gal per barrel)	Sanitation
Farm/Production Ag	Domolish ST-1000 (55 gal per barrel)	Sanitation
Farm/Production Ag	SB Chlorinate II (50 gal per barrel)	Sanitation
Farm/Production Ag	Hand Sanitizer (PURELL 800ml gel)	Sanitation
Farm/Production Ag	E-2 Sanitizing lotion soap (GOJO 800 ml)	Sanitation
Farm/Production Ag	N95 mask	PPE
Farm/Production Ag	large latex gloves	PPE

Farm/Production Ag	Nitrile or Latex gloves	PPE
Farm/Production Ag	N95 Masks	PPE
Farm/Production Ag	N95 masks	PPE
Farm/Production Ag	Clorox or alcohol wipes	Sanitation
Farm/Production Ag	Hand sanitizer	Sanitation
Farm/Production Ag	antibacterial soap	Sanitation
Farm/Production Ag	hand saitizer	Sanitation
Farm/Production Ag	bleach	Sanitation
Farm/Production Ag	paper towels	Sanitation
Farm/Production Ag	toilet paper	Sanitation
Farm/Production Ag	N95 masks	PPE
Farm/Production Ag	Touch-Free Infrared Thermometer for adults and kids	PPE
Farm/Production Ag	Purell Hand Sanitizer (32, 2 liter bottles)	Sanitation
Farm/Production Ag	N95 masks (any type will help)	PPE
Farm/Production Ag	N95 masks (all sizes)	PPE
Farm/Production Ag	Neoprene exam gloves	PPE
Farm/Production Ag	hand sanitizer	Sanitation
Farm/Production Ag	N95 Masks 3M 8200	PPE
Farm/Production Ag	3M Respirator filter 2091	PPE
Farm/Production Ag	Nytril Gloves	PPE
Farm/Production Ag	Hand Sanitizer	Sanitation
Farm/Production Ag	N95 Masks	PPE
Farm/Production Ag	Poly Sleeves	PPE
Farm/Production Ag	Poly Apron	PPE
Farm/Production Ag	Hand Santizer Gel	Sanitation
Farm/Production Ag	Disinfectant Wipes	Sanitation
Farm/Production Ag	E2 rated Sanitizer Soap	Sanitation
Farm/Production Ag	Polypropylene Bouffant 24"	PPE
Farm/Production Ag	Nitrile Gloves	PPE
Farm/Production Ag	Sanitizing wipes canisters	Sanitation
Farm/Production Ag	Sanitizer bags	Sanitation
Farm/Production Ag	Disinfectant wipes	Sanitation
Farm/Production Ag	Clorox Cleaner	Sanitation
Farm/Production Ag	Lysol Disinfecting Cleaner	Sanitation
Farm/Production Ag	Latex Gloves	PPE
Farm/Production Ag	Clorox Bleach	Sanitation
Farm/Production Ag	N95 masks	PPE
Farm/Production Ag	N95 Masks	PPE

Farm/Production Ag	N95 masks	PPE
Farm/Production Ag	Masks	PPE
Farm/Production Ag	Gloves (100 pair per box)	PPE
Farm/Production Ag	Hand Sanitizer (40.5 oz.)	Sanitation
Farm/Production Ag	Sanitizing Wipes (100 per)	Sanitation
Farm/Production Ag	Any reusable masks	PPE
Farm/Production Ag	N95 masks	PPE
Farm/Production Ag	N95 Masks	PPE
Farm/Production Ag	Nitrile Gloves (1 case = 12 boxes)	PPE
Farm/Production Ag	Hand Sanitizer (1 case = 3X1.2 Litre)	Sanitation
Farm/Production Ag	Hand Soap (1 case = 3X1.2 Litre)	Sanitation
Farm/Production Ag	N95 masks	PPE
Farm/Production Ag	Disinfecting Wipes	Sanitation
Farm/Production Ag	Hand Sanitizers	Sanitation
Farm/Production Ag	N95 masks	PPE
Farm/Production Ag	Powderfree nonlatex xl glove	PPE
Farm/Production Ag	Powderfree nonlatex l glove	PPE
Farm/Production Ag	Powderfree nonlatex m glove	PPE
Farm/Production Ag	21" bouffant	PPE
Farm/Production Ag	coverall xl	PPE
Farm/Production Ag	coverall l	PPE
Farm/Production Ag	coverall m	PPE
Farm/Production Ag	silicon 1/2 mask chem applicator	PPE
Farm/Production Ag	silicon full mask chem	PPE
Farm/Production Ag	simple dust mask 1	PPE
Farm/Production Ag	cartridge for 1/2 mask	PPE
Farm/Production Ag	N95 Masks	PPE
Farm/Production Ag	Hand Sanitizer	Sanitation
Farm/Production Ag	Hand Soap	Sanitation
Farm/Production Ag	N95 masks	PPE
Farm/Production Ag	Hand Sanitizer (Purell 1000mL bags) or equivalent)	Sanitation
Farm/Production Ag	N95 masks	PPE
Farm/Production Ag	chemical resistant gloves	PPE
Farm/Production Ag	Ammonia	Sanitation

Farm/Production Ag	Safety Glasses	PPE
Farm/Production Ag	Gloves Nitrile boxes	PPE
Farm/Production Ag	HD Coverall	PPE
Farm/Production Ag	Masks N95 boxes	PPE
Farm/Production Ag	N95 Masks	PPE
Farm/Production Ag	Hand Sanitizer	Sanitation
Farm/Production Ag	Equipment Sanitizer	Sanitation
Farm/Production Ag	Sanitizer Wipes	Sanitation
Farm/Production Ag	N95 masks	PPE
Farm/Production Ag	N95 Masks	PPE
Farm/Production Ag	N95 Masks	PPE
Farm/Production Ag	P/S CAN LINER 23X33 - CLEAR - OFFICE TRASH	Sanitation
Farm/Production Ag	CAN LINER 32 GAL	Sanitation
Farm/Production Ag	45 GAL CAN LINERS -2.5 MIL STEEL BLUE HEAVY DUTY LINER	Sanitation
Farm/Production Ag	350 NITRILE GLOVES - LARGE	PPE
Farm/Production Ag	350 NITRILE GLOVES - XLARGE	PPE
Farm/Production Ag	350 NITRILE GLOVES -SMALL	PPE
Farm/Production Ag	350 NITRILE GLOVES - MEDIUM	PPE
Farm/Production Ag	ECO STRING KNIT GLOVES	PPE
Farm/Production Ag	VENDING TAMPONS	Sanitation
Farm/Production Ag	MAX SANITARY NAPKINS	Sanitation
Farm/Production Ag	SANITARY DISPOSABLE BAG	Sanitation
Farm/Production Ag	SEAT COVERS	Sanitation
Farm/Production Ag	TOILET TISSUE - PRISTINE J/R 1000FT	Sanitation
Farm/Production Ag	18" BLUE POLY DISP SLEEVES	PPE
Farm/Production Ag	PS APRON 24X42 P/E WHITE 1 MIL	PPE

Farm/Production Ag	18" WHITE BEARD GUARD	PPE
Farm/Production Ag	BOOT COVERS	PPE
Farm/Production Ag	24" ORANGE BOUFFANT - FRUIT ROOM	PPE
Farm/Production Ag	24" WHITE BOUFFANT - MAIN PRODUCTION EMPLOYEES	PPE
Farm/Production Ag	24" GREEN BOUFFANT -OFFICE STAFF - 16 LEADS/ 5 SUPERVISORS/ 5 MGRS	PPE
Farm/Production Ag	24" BLUE BOUFFANT - QA (8-9 PER SHIFT)	PPE
Farm/Production Ag	24" RED BOUFFANT - VISITORS	PPE
Farm/Production Ag	36x3600 .75mil CLR CONTINUOUS ROLL CENTER FOLD 72" WIDE (PALLET MIN) 4-5 WEEK LEAD TIME	Sanitation
Farm/Production Ag	GREEN SCRUB PADS	Sanitation
Farm/Production Ag	WYPALL X90 JUMBO ROLL BLUE	Sanitation
Farm/Production Ag	STRING KNIT DOUBLE DOT - LARGE	Sanitation
Farm/Production Ag	APRON 35X49 GREEN VINYL	PPE
Farm/Production Ag	ANSELL VERSA TOUCH 11 MIL 13" SZ 8 MEDIUM	Sanitation
Farm/Production Ag	ANSELL VERSA TOUCH 11 MIL 13" SZ 9 LARGE	Sanitation
Farm/Production Ag	ANSELL VERSA TOUCH 11 MIL 13" SZ 10 X-LARGE	Sanitation
Farm/Production Ag	MACHINE MIT205580 20X5500 80GA	Sanitation
Farm/Production Ag	GREEN TOTE LINERS - 22X16X27 1 MIL	Sanitation
Farm/Production Ag	YELLOW TOTE LINERS - 22X16X27 1 MIL	Sanitation
Farm/Production Ag	HAND STRETCH	Sanitation
Farm/Production Ag	BLUE TOTE LINER	Sanitation
Farm/Production Ag	DIE CUT WHITE ENDEAVOR APRON (10DZ PER CASE)	PPE
Farm/Production Ag	ALPET E3 PLUS	Sanitation

Farm/Production Ag	ALPET Q E-2 Santizing Foam Soap	Sanitation
Farm/Production Ag	ALPET D2 QUAT FREE	Sanitation
Farm/Production Ag	ALPET D2	Sanitation
Farm/Production Ag	ALPET D2 Surface sanitizer wipes	Sanitation
Farm/Production Ag	EZ Step Portable Hand Disp.	Sanitation
Farm/Production Ag	Versaclenz Touch-Less Dispenser (Case)	Sanitation
Farm/Production Ag	N-95 Masks	PPE
Farm/Production Ag	Hand Sanitizer Dispenser Re-fills (1L each)	Sanitation
Farm/Production Ag	3m Oder respirators	PPE
Farm/Production Ag	Nirtle Glove (powder free)	PPE
Farm/Production Ag	Flo-quat (5-gallon)	Sanitation
Farm/Production Ag	Rely+on	Sanitation
Farm/Production Ag	Bleach	Sanitation
Farm/Production Ag	N95	PPE
Farm/Production Ag	P100 filter	PPE
Farm/Production Ag	1/2 mask respirator	PPE
Food Distrubution	Disinfectant Solution	Sanitation
Food Distrubution	Hand Sanitizer	Sanitation
Food Distrubution	16 oz Hand sanitizer w/pump	Sanitation
Food Distrubution	N95 masks	PPE
Food Distrubution	Purell advanced instant hand sanitizer foam	Sanitation
Food Distrubution	Face masks loop cs. /1M	PPE
Food Distrubution	nitrile power free gloved 1000/case	PPE
Food Distrubution	hand santizer gel 4/1gal	Sanitation
Food Distrubution	Industrial Vinyl Gloves size L	PPE
Food Distrubution	Industrial Vinyl Gloves size XL	PPE
Food Distrubution	N95 Masks	PPE
Food Distrubution	Rubber/Latex Gloves M	PPE
Food Distrubution	Rubber/Latex Gloves L	PPE
Food Distrubution	Rubber/Latex Gloves XL	PPE
Food Distrubution	Clorox Wipes	Sanitation
Food Distrubution	Hand Sanitizer	Sanitation
Food Distrubution	Rubber/Latex Gloves M	PPE
Food Distrubution	Rubber/Latex Gloves L	PPE
Food Distrubution	Rubber/Latex Gloves XL	PPE
Food Distrubution	N95 Masks	PPE
Food Distrubution	Face Shield	PPE
Food Distrubution	Clorox Wipes	Sanitation

Food Distrubution	non-contact infra-red(IR) thermometers	PPE
Food Distrubution	Clorox (or similar) wipes	Sanitation
Food Manufacturing/Processing	Medium Powder Free Gloves (1000 gloves/case)	PPE
Food Manufacturing/Processing	Large Powder Free Gloves (1000 gloves/case)	PPE
Food Manufacturing/Processing	XL Powder Free Gloves (1000 gloves/case)	PPE
Food Manufacturing/Processing	Paper Towels	Sanitation
Food Manufacturing/Processing	Toilet Paper	Sanitation
Food Manufacturing/Processing	Hand Soap (4/42oz)	Sanitation
Food Manufacturing/Processing	Hand Sanitizer (6/27oz)	Sanitation
Food Manufacturing/Processing	Disinfectant Cleaner (1/2 gal)	Sanitation
Food Manufacturing/Processing	Cholirinated Cleaner (1/2.5 gal)	Sanitation
Food Manufacturing/Processing	Nitrile Gloves (box)	PPE
Food Manufacturing/Processing	Sanitizing Wipes (container)	Sanitation
Food Manufacturing/Processing	Handsoap 5000ml	Sanitation
Food Manufacturing/Processing	Handsoap 2000ml	Sanitation
Food Manufacturing/Processing	Sanitizer gel (large bottle)	Sanitation
Food Manufacturing/Processing	Alcohol	Sanitation
Food Manufacturing/Processing	Bleach	Sanitation
Food Manufacturing/Processing	Lysol spray	Sanitation
Food Manufacturing/Processing	Chlorox Sanitizing wipes Non Zone 1	Sanitation
Food Manufacturing/Processing	Dust mask	PPE
Food Manufacturing/Processing	Garbage bags 20 gallon	Sanitation
Food Manufacturing/Processing	Garbage bags 50 gallon	Sanitation
Food Manufacturing/Processing	Shop paper towel (wipe all)	Sanitation
Food Manufacturing/Processing	Toilet paper	Sanitation
Food Manufacturing/Processing	Mop Heads	Sanitation
Food Manufacturing/Processing	Floor soap By Pass Front End	Sanitation
Food Manufacturing/Processing	Floor soap Snowflake Back End	Sanitation
Food Manufacturing/Processing	Degreaser	Sanitation

Food Manufacturing/Processing	Napkins/Cafeteria	Sanitation
Food Manufacturing/Processing	Restroom Paper Towel Rolls	Sanitation
Food Manufacturing/Processing	Paper Towels - general use	Sanitation
Food Manufacturing/Processing	Sanitizing Wipes (count of individual wipes)	Sanitation
Food Manufacturing/Processing	Face Shields (count)	PPE
Food Manufacturing/Processing	N95 Masks (count)	PPE
Food Manufacturing/Processing	Disposable Temporal Thermometers (count)	PPE
Food Manufacturing/Processing	Disposable Smocks/Lab Coats (count)	PPE
Food Manufacturing/Processing	N95 or any other medical mask type	PPE
Food Manufacturing/Processing	Hand sanitizer	Sanitation
Food Manufacturing/Processing	Liquid Disinfectant Cleaner,5 gal.Pail	Sanitation
Food Manufacturing/Processing	Liquid Sanitizer,32 oz.Spray Bottle,PK12	Sanitation
Food Manufacturing/Processing	Liquid Sanitizer,32 oz.Spray Bottle,PK4	Sanitation
Food Manufacturing/Processing	Liquid Sanitizer,5 gal.Pail	Sanitation
Food Manufacturing/Processing	Disinfecting Wipes,7" x 8",PK12	Sanitation
Food Manufacturing/Processing	Disinfecting Wipes,7" x 8",PK6	Sanitation
Food Manufacturing/Processing	Sanitizing Wipes, 7-1/2" x 10",PK6	Sanitation
Food Manufacturing/Processing	Sanitizing Wipes,5" x 7-3/4",PK6	Sanitation
Food Manufacturing/Processing	Sanitizing Wipes,7-1/5" x 9-1/2",PK6	Sanitation
Food Manufacturing/Processing	Hand Sanitizer,Bottle,Gel	Sanitation
Food Manufacturing/Processing	Hand Sanitizer,Bottle,Liquid,PK4	Sanitation
Food Manufacturing/Processing	Hand Sanitizer,Gel,Bottle,PK4	Sanitation
Food Manufacturing/Processing	Hand Sanitizer,Packet,Gel,PK25	Sanitation
Food Manufacturing/Processing	Hand Sanitizer,Pump Bottle,500mL,PK12	Sanitation
Food Manufacturing/Processing	Sanitizer Wipes,Bulk Refill,6 x 8",PK2	Sanitation
Food Manufacturing/Processing	Surgical Face Masks	PPE
Food Manufacturing/Processing	N95 Masks	PPE
Food Manufacturing/Processing	N95 Masks	PPE
Food Manufacturing/Processing	N95 Masks	PPE
Food Manufacturing/Processing	N95 Masks	PPE
Food Manufacturing/Processing	N95 Masks	PPE
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Food Manufacturing/Processing	N95 Masks	PPE
Food Manufacturing/Processing	N95 Masks	PPE
Food Manufacturing/Processing	Face Masks	PPE
Food Manufacturing/Processing	Acrylo nitrile or latex gloves	PPE
Food Manufacturing/Processing	Sanitizers	Sanitation
Food Manufacturing/Processing	Chlorine	Sanitation
Food Manufacturing/Processing	Quaternary Ammonium	Sanitation
Food Manufacturing/Processing	Quat crystals	Sanitation
Food Manufacturing/Processing	Peracetic acid	Sanitation
Food Manufacturing/Processing	Iodine	Sanitation
Food Manufacturing/Processing	Alpet (alcohol X%)	Sanitation
Food Manufacturing/Processing	E2 (Antimicrobial) Handwash Soap	Sanitation
Food Manufacturing/Processing	E3 Hand sanitizer	Sanitation
Food Manufacturing/Processing	Masks	PPE
Food Manufacturing/Processing	Hand Sanitizer (employee home use)	Sanitation
Food Manufacturing/Processing	Alpet Wipes (sanitizing wipes)	Sanitation
Food Manufacturing/Processing	Pyramex Intruder faceshield	PPE
Food Manufacturing/Processing	Toilet paper	Sanitation
Food Manufacturing/Processing	Surgical Masks (each)	PPE
Food Manufacturing/Processing	N95 Masks (each)	PPE
Food Manufacturing/Processing	Liquid Hand Soap (gallons)	Sanitation
Food Manufacturing/Processing	Hand Sanitizer (gallons)	Sanitation
Food Manufacturing/Processing	Sanitary Wipes (each)	Sanitation

Food Manufacturing/Processing	Sanitary Gloves (pair)	PPE
Food Manufacturing/Processing	Body and Hand Wipes (boxes)	Sanitation
Food Manufacturing/Processing	Disposable Towels and Dry Wipes (boxes)	Sanitation
Food Manufacturing/Processing	Equipment and Surface Wipes (Boxes)	Sanitation
Food Manufacturing/Processing	Hand Sanitizer, Lotion, and Soap Dispensers (dispensers)	Sanitation
Food Manufacturing/Processing	Hand Sanitizers (Units)	Sanitation
Food Manufacturing/Processing	Hand Soap (eaches)	Sanitation
Food Manufacturing/Processing	Surface Disinfecting and Sanitizing Wipes (boxes)	Sanitation
Food Manufacturing/Processing	Wet Cleaning Wipes (boxes)	Sanitation
Food Manufacturing/Processing	INDUST. TOILET PAPER	Sanitation
Food Manufacturing/Processing	TOILET PAPER 2PLY ROLL	Sanitation
Food Manufacturing/Processing	PAPER TOWELS	Sanitation
Food Manufacturing/Processing	HAND SANITIZER 1 GAL	Sanitation
Food Manufacturing/Processing	NITRILE GLOVES	PPE
Food Manufacturing/Processing	HAND SANITIZER 8OZ	Sanitation
Food Manufacturing/Processing	LATEX GLOVES	PPE
Food Manufacturing/Processing	MASKS N95	PPE
Food Manufacturing/Processing	THERMOMETER	PPE
Food Manufacturing/Processing	ANTI. HAND SOAP GAL.	Sanitation
Food Manufacturing/Processing	HAND BRUSH	Sanitation
Food Manufacturing/Processing	DISINFECTANT SPRAY	Sanitation
Food Manufacturing/Processing	DISINFECTANT WIPES	Sanitation
Food Manufacturing/Processing	HAIR NETS	Sanitation
Food Manufacturing/Processing	BLEACH	Sanitation
Food Manufacturing/Processing	BEARD NETS	PPE
Food Manufacturing/Processing	N95 Mask	PPE
Food Manufacturing/Processing	Surgical Mask	PPE
Food Manufacturing/Processing	E3 Hand Sanitizer	Sanitation
Food Manufacturing/Processing	Disinfecting Wipes	Sanitation

Food Manufacturing/Processing	Food Safe Nitrile Gloves	PPE
Food Manufacturing/Processing	Face Shields	PPE
Food Manufacturing/Processing	Hand Soap	Sanitation
Food Manufacturing/Processing	Hand Sanitizer	Sanitation
Food Manufacturing/Processing	Purell gel hand sanitizer 12 oz	Sanitation
Food Manufacturing/Processing	Purell gel hand sanitizer 2 Liter	Sanitation
Food Manufacturing/Processing	PDI Sani-Hands wipes	Sanitation
Food Manufacturing/Processing	Gallon liquid hand sanitizer	Sanitation
Food Manufacturing/Processing	Hand Sanitizer (Ecocare 360)	Sanitation
Food Manufacturing/Processing	Hand sanitizer	Sanitation
Food Manufacturing/Processing	N95 Mask	PPE
Food Manufacturing/Processing	Dust / Nuisance Mask	PPE
Food Manufacturing/Processing	Level 3 Dual Fit Ear-Loop Face Masks (units)	PPE
Food Manufacturing/Processing	Ethanol 70% for cleaning (kg)	Sanitation
Food Manufacturing/Processing	Hand Sanitizer Gel (kg)	Sanitation
Food Manufacturing/Processing	ALCOHOL WIPES	Sanitation
Food Manufacturing/Processing	Coverall, Chemical Resistant, Hooded, Tychem 4000, White, Yellow, Size L. (Purchased 2 White and 4 Yellow)	PPE
Food Manufacturing/Processing	ECO-WIPES	Sanitation
Food Manufacturing/Processing	Gloves, Nitrile, 5 Mil, Powder Free, Un-Lined, Dark Blue, M	PPE
Food Manufacturing/Processing	Gloves, Nitrile, 5 Mil, Powder Free, Un-Lined, Dark Blue, XL	PPE
Food Manufacturing/Processing	Gloves, Nitrile, 5 Mil, Powder Free, Un-Lined, Dark Blue, XL	PPE
Food Manufacturing/Processing	OXIVIR TB WIPES	Sanitation
Food Manufacturing/Processing	Paper Towel, Roll, 10"x800', White	Sanitation
Food Manufacturing/Processing	Sanitizer, Hand, Foam, 1200 ML, Food Contact	Sanitation
Food Manufacturing/Processing	Sanitizer, Hand, Foam, 1200 ML, Food Contact (need 110)	Sanitation
Food Manufacturing/Processing	Sanitizer, Hand, Gel, Refill, 1000 ML, Cartridge	Sanitation
Food Manufacturing/Processing	Sanitizer, Hand, Gel, Refill, 1000 ML, Cartridge (need 56)	Sanitation
Food Manufacturing/Processing	Sanitizer, Hand, Gel, Refill, 1200 ML, Cartridge	Sanitation

Food Manufacturing/Processing	Soap, Hand, Foam, Antibacterial, 1200 ML, Refill, Cartridge (need 22)	Sanitation
Food Manufacturing/Processing	Soap, Hand, Foam, Antibacterial, 1250 ML, Refill, Cartridge	Sanitation
Food Manufacturing/Processing	TOILET PAPER	Sanitation
Food Manufacturing/Processing	UNIVERSAL PAPER TOWELS	Sanitation
Food Manufacturing/Processing	Wipes, Cleaning, Bucket, 7"x8", 75 Wipes, Fresh Scent	Sanitation
Food Manufacturing/Processing	Wipes, Hand Sanitizer, Bucket, 6'x6.75", 270 Wipes, Citrus Scent	Sanitation
Food Manufacturing/Processing	N 95 Masks	PPE
Food Manufacturing/Processing	HAND Sanitizer	Sanitation
Food Manufacturing/Processing	N95	PPE
Food Manufacturing/Processing	KN95	PPE
Food Manufacturing/Processing	Surgical Masks	PPE
Food Manufacturing/Processing	Face Shields	PPE
Food Manufacturing/Processing	Thermometers	PPE
Food Manufacturing/Processing	Nitrile Gloves	PPE
Food Manufacturing/Processing	Hand Sanitizer 8 oz. personal size	Sanitation
Food Manufacturing/Processing	N95 Masks	PPE
Food Manufacturing/Processing	Alpet D2 Sanitizer (Best Sanitizers)	Sanitation
Food Manufacturing/Processing	Hand Sanitizer (Purell)	Sanitation
Food Manufacturing/Processing	Sani-Wipes (Professional Disposables International)	Sanitation
Food Manufacturing/Processing	cotton gloves	PPE
Food Manufacturing/Processing	green gloves (L) pair	PPE
Food Manufacturing/Processing	green gloves (M) pair	PPE
Food Manufacturing/Processing	green gloves (S) pair	PPE
Food Manufacturing/Processing	gloves w dots	PPE
Food Manufacturing/Processing	apron	PPE
Food Manufacturing/Processing	hand soap 1000ML bag	Sanitation
Food Manufacturing/Processing	hand sanitizer 1000ML bag	Sanitation
Food Manufacturing/Processing	towel paper rolls	Sanitation
Food Manufacturing/Processing	toilet paper rolls	Sanitation

Food Manufacturing/Processing	Sleeves (pairs)	PPE
Food Manufacturing/Processing	blue nitrile gloves L	PPE
Food Manufacturing/Processing	blue nitrile gloves S	PPE
Food Manufacturing/Processing	blue nitrile gloves M	PPE
Food Manufacturing/Processing	blue nitrile gloves XL	PPE
Food Manufacturing/Processing	Masks 95	PPE
Food Manufacturing/Processing	Coveralls	PPE
Food Manufacturing/Processing	Blue sleeves	PPE
Food Manufacturing/Processing	No Touch Thermometers	PPE
Food Manufacturing/Processing	Hand Sanitizer Gallons	Sanitation
Food Manufacturing/Processing	Dust Masks (not n95)	PPE
Food Manufacturing/Processing	Sanitizing Wipes Container	Sanitation
Food Manufacturing/Processing	N95 masks	PPE
Food Manufacturing/Processing	Hand Sanitizer refill for wall-mounted machines	Sanitation
Food Manufacturing/Processing	N95 Masks	PPE
Food Manufacturing/Processing	Digital No Touch Thermometer	PPE
Food Manufacturing/Processing	N95 Masks	PPE
Food Manufacturing/Processing	PURELL Hand Foam Dispenser Bags	Sanitation
Food Manufacturing/Processing	Sanitized Wipes (cases)	Sanitation
Food Manufacturing/Processing	Purell hand sanitizer (8oz)	Sanitation
Food Manufacturing/Processing	Purell hand sanitizer refill	Sanitation
Food Manufacturing/Processing	Clorox wipes	Sanitation
Food Manufacturing/Processing	Non-latex Gloves (Medium) Box	PPE
Food Manufacturing/Processing	Non Latex gloves (large) box	PPE
Food Manufacturing/Processing	Hairnets (Large) box	PPE
Food Manufacturing/Processing	Latex Surgical Gloves (White, 100/Box) Size S	PPE
Food Manufacturing/Processing	Latex Surgical Gloves (White, 100/Box) Size M	PPE
Food Manufacturing/Processing	Latex Surgical Gloves (White, 100/Box) Size L	PPE
Food Manufacturing/Processing	Latex Surgical Gloves (White, 100/Box) Size XL	PPE
Food Manufacturing/Processing	N95 Masks (EA)	PPE
Food Manufacturing/Processing	Sanitizing Wipes	Sanitation
Food Manufacturing/Processing	N95 Masks	PPE
Food Manufacturing/Processing	N95	PPE
Food Manufacturing/Processing	Disinfectant Cleaner	Sanitation
Food Manufacturing/Processing	Disinfectant Cleaner	Sanitation
Food Manufacturing/Processing	Disinfectant Cleaner	Sanitation
Food Manufacturing/Processing	Disinfectant Cleaner	Sanitation
Food Manufacturing/Processing	Disinfectant Cleaner	Sanitation
Food Manufacturing/Processing	Disinfectant Cleaner	Sanitation

Food Manufacturing/Processing	Gloves (100 per box) Amount based on # of boxes needed.	PPE
Food Manufacturing/Processing	Hand Sanitizer	Sanitation
Food Manufacturing/Processing	Spray bottles	Sanitation
Food Manufacturing/Processing	N95 masks	PPE
Food Manufacturing/Processing	Gloves	PPE
Food Manufacturing/Processing	N95 Masks	PPE
Food Manufacturing/Processing	Hand Sanitizer	Sanitation
Food Manufacturing/Processing	Sanitizer Wipes	Sanitation
Food Manufacturing/Processing	Small Nitril Gloves	PPE
Food Manufacturing/Processing	Med Nitril Gloves	PPE
Food Manufacturing/Processing	L Nitril Gloves	PPE
Food Manufacturing/Processing	XL Nitril Gloves	PPE
Food Manufacturing/Processing	N95 Masks	PPE
Food Manufacturing/Processing	Nitrile Gloves boxes	PPE
Food Manufacturing/Processing	Sanitizing Wipes (eco wipes)	Sanitation
Food Manufacturing/Processing	Clorox Wipes	Sanitation
Food Manufacturing/Processing	Hand Sanitizer 4 oz	Sanitation
Food Manufacturing/Processing	Disinfecting Spray	Sanitation
Food Manufacturing/Processing	Liquid Bleach	Sanitation
Food Manufacturing/Processing	Hand sanitizer (gallons)	Sanitation
Food Manufacturing/Processing	N95 masks (masks)	PPE
Food Manufacturing/Processing	Disinfectant Wipes (sheets)	Sanitation
Food Manufacturing/Processing	Nitrile disposable gloves (pairs)	PPE
Food Manufacturing/Processing	Hand Soap (ounces)	Sanitation
Food Manufacturing/Processing	Disinfecting Wipes	Sanitation
Food Manufacturing/Processing	Gloves (Large and X Large)	PPE
Food Manufacturing/Processing	Hand Sanitizer	Sanitation
Food Manufacturing/Processing	Latex Gloves	PPE
Food Manufacturing/Processing	1092 masks	PPE
Food Manufacturing/Processing	Hand sanitizer (4 oz)	Sanitation
Food Manufacturing/Processing	Sanitizing wipes (180 count)	Sanitation
Food Manufacturing/Processing	disinfectant spray (19 oz)	Sanitation
Food Manufacturing/Processing	Glass cleaner (disinfectant)	Sanitation
Food Manufacturing/Processing	Safety glasses	PPE
Food Manufacturing/Processing	Thermometer (electronic)	PPE
Food Manufacturing/Processing	Purell sanitizer (refill)	Sanitation

Food Manufacturing/Processing	Hand Sanitizer	Sanitation
Food Manufacturing/Processing	Mask	PPE
Food Manufacturing/Processing	Gloves	PPE
Food Manufacturing/Processing	Glasses	PPE
Food Manufacturing/Processing	Sanitary Wipes	Sanitation
Food Manufacturing/Processing	Toilet Paper	Sanitation
Food Manufacturing/Processing	Paper Towels	Sanitation
Food Manufacturing/Processing	Soap	Sanitation
Food Manufacturing/Processing	Bulk Chemical - Cleaning	Sanitation
Food Manufacturing/Processing	N95 masks	PPE
Food Manufacturing/Processing	Antiseptic Wipes	Sanitation
Food Manufacturing/Processing	Gloves	PPE
Food Manufacturing/Processing	Hand Sanitizer	Sanitation
Food Manufacturing/Processing	Ecolab RTU (Units)	Sanitation
Food Manufacturing/Processing	Ecolab Dry SanDuo (gallons)	Sanitation
Food Manufacturing/Processing	Ecolab Gel Sanitizer (units)	Sanitation
Food Manufacturing/Processing	Ecolab Eco-Wipes	Sanitation
Food Manufacturing/Processing	Nitrile Gloves (cases)	PPE
Food Manufacturing/Processing	Large Nitrile disposable gloves, 4.3 mil palm thickness	PPE
Food Manufacturing/Processing	XL Nitrile disposable gloves, 4.3 mil palm thickness	PPE
Food Manufacturing/Processing	Medium Nitrile disposable gloves, 4.3 mil palm thickness	PPE
Food Manufacturing/Processing	Clorox Wipes or disinfecting wipes	Sanitation
Food Manufacturing/Processing	Deb InstantFoam Hand Sanitizer Cartridge Refill (I.N. IFS1L)	Sanitation
Food Manufacturing/Processing	Sanitizer bottles - hand pump	Sanitation

Food Manufacturing/Processing	N95 masks	PPE
Food Manufacturing/Processing	Hand Sanitizer	Sanitation
Food Manufacturing/Processing	Lysol Spray	Sanitation
Food Manufacturing/Processing	Cleaning Wipes	Sanitation
Food Manufacturing/Processing	No Contact Thermometer	PPE
Food Manufacturing/Processing	Masks for frontline employees	PPE
Food Manufacturing/Processing	Gloves	PPE
Food Manufacturing/Processing	Hand Saniters (Sm bottle 7-16 oz)	Sanitation
Food Manufacturing/Processing	hand Saniters (bulk > gallon)	Sanitation
Food Manufacturing/Processing	Hand Sanitizer	Sanitation
Food Manufacturing/Processing	Lysol Wipes	Sanitation
Food Manufacturing/Processing	Mask(surgical)	PPE
Food Manufacturing/Processing	Nitrile Exam Gloves	PPE
Food Manufacturing/Processing	N95 Masks	PPE
Food Manufacturing/Processing	Infrared Thermometers	PPE
Food Manufacturing/Processing	resp mo mask dust/mist	PPE
Food Manufacturing/Processing	disenfectant spray	Sanitation
Food Manufacturing/Processing	sss qsc instatne hand sanitizer 800 mil BiB refill	Sanitation
Food Manufacturing/Processing	nitrile 15mil 12" flock lined medium	PPE
Food Manufacturing/Processing	70% isopropyl	Sanitation
Food Manufacturing/Processing	N95 masks	PPE
Food Manufacturing/Processing	Gloves-Nitriles-N2000G	PPE
Food Manufacturing/Processing	Disposable Frocks	PPE
Food Manufacturing/Processing	Purell hand sanitizers-5 gallons/day	Sanitation
Food Manufacturing/Processing	Pairs of gloves	PPE
Food Manufacturing/Processing	Smocks	PPE
Food Manufacturing/Processing	N95 MASKS	PPE
Food Manufacturing/Processing	GLOVES	PPE
Food Manufacturing/Processing	GOGGLES	PPE
Food Manufacturing/Processing	FACE SHIELDS	PPE
Food Manufacturing/Processing	N95 masks	PPE
Food Manufacturing/Processing	Nitrile gloves	PPE
Grocery	Hand Sanitizer (in-store use)	Sanitation
Grocery	Sanitizer Hand Wipes	Sanitation
Grocery	Disinfectant	Sanitation

Grocery	Paper towels	Sanitation
Grocery	Vinyl gloves (food production)	PPE
Grocery	N95 Masks	PPE
Grocery	Nitrile Gloves Large (distribution centers)	PPE
Grocery	Nitrile Gloves Extra - Large (distribution centers)	PPE
Grocery	Nitrile Gloves Medium (distribution centers)	PPE
Grocery	Aprons/Gowns (distribution centers)	PPE
Grocery	N95 Masks (distribution centers)	PPE
Grocery	Nitrile Gloves Large (retail)	PPE
Grocery	Nitrile Gloves Extra - Large (retail)	PPE
Grocery	Nitrile Gloves Medium (retail)	PPE
Grocery	Nitrile GlovesSmall (retail)	PPE
Grocery	Face Shields (retail)	PPE
Grocery	N95 Masks (retail)	PPE
Grocery	Gloves	PPE

Grocery	Masks	PPE
Grocery	Gloves-2000 Retail Stores & 25 Distribution Centers	PPE
Grocery	Mask-2000 Retail Stores & 25 Distribution Centers	PPE
Grocery	Disposable gloves (size L)	PPE
Grocery	Goggles + Faceshields (per unit/each)	PPE
Grocery	Gowns or coveralls (per unit/each)	PPE
Grocery	Liquid hand soap (unit = gallon)	Sanitation
Grocery	Associated dispensers with above soap request (per unit/each)	Sanitation
Grocery	N95 respirators	PPE
Grocery	Beard covers	PPE
Grocery	Beard covers	PPE
Grocery	Beard covers	PPE
Grocery	Bouffants	PPE
Grocery	Bouffants	PPE
Grocery	Bouffants	PPE
Grocery	bouffants	PPE
Grocery	Bouffants	PPE
Grocery	Disinfectant RTU Spray	Sanitation
Grocery	gas/vapor cartridge for half face mask	PPE
Grocery	gas/vapor cartridge for half face mask	PPE
Grocery	gas/vapor cartridge for half face mask	PPE
Grocery	Gowns	PPE
Grocery	Gowns	PPE
Grocery	Gowns	PPE
Grocery	Gowns	PPE
Grocery	Gowns	PPE
Grocery	Gowns	PPE
Grocery	Gowns	PPE
Grocery	Gowns	PPE

Grocery	Half-face masks	PPE
Grocery	Half-face masks	PPE
Grocery	Hand Sanitizer 8 oz	Sanitation
Grocery	Hand Sanitizer 8oz	Sanitation
Grocery	N95 Masks	PPE
Grocery	N95 Masks	PPE
Grocery	N95 Masks	PPE
Grocery	N95 Masks	PPE
Grocery	N95 Masks	PPE
Grocery	N95 Masks	PPE
Grocery	N95 respirator	PPE
Grocery	N95 respirator	PPE
Grocery	Nitrile Gloves	PPE
Grocery	Nitrile Gloves	PPE
Grocery	Nitrile Gloves	PPE
Grocery	Nitrile Gloves	PPE
Grocery	Nitrile Gloves	PPE
Grocery	Nitrile Gloves	PPE
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Grocery	Nitrile Gloves	PPE
Grocery	Nitrile Gloves	PPE
Grocery	NonSterile Gloves	PPE
Grocery	NonSterile Gloves	PPE
Grocery	NonSterile Gloves	PPE
Grocery	NonSterile Gloves	PPE
Grocery	NonSterile Gloves	PPE
Grocery	NonSterile Gloves	PPE
Grocery	NonSterile Gloves	PPE
Grocery	NonSterile Gloves	PPE
Grocery	NonSterile Gloves	PPE
Grocery	NonSterile Gloves	PPE
Grocery	Oxivir Cleaning Solution (55 gallon drum)	Sanitation
Grocery	Oxivir Cleaning Solution (55 gallon drum)	Sanitation
Grocery	Oxivir Cleaning Solution (55 gallon drum)	Sanitation
Grocery	Oxivir Cleaning Solution (55 gallon drum)	Sanitation
Grocery	Oxivir Cleaning Solution (55 gallon drum)	Sanitation
Grocery	Oxivir Cleaning Solution (55 gallon drum)	Sanitation

Grocery	Oxivir RTU Spray	Sanitation
Grocery	Oxivir RTU Spray	Sanitation
Grocery	Oxivir RTU Spray	Sanitation
Grocery	Oxivir RTU Spray	Sanitation
Grocery	Oxivir Wipes	Sanitation
Grocery	Oxivir Wipes	Sanitation
Grocery	Oxivir Wipes	Sanitation
Grocery	Oxivir Wipes	Sanitation
Grocery	Oxivir Wipes	Sanitation
Grocery	Oxivir Wipes	Sanitation
Grocery	Protective eyewear that does NOT seal to face (face shields, safety glasses)	PPE
Grocery	Protective eyewear that does NOT seal to face (face shields, safety glasses)	PPE
Grocery	Protective eyewear that seals to face (splash protective goggles)	PPE
Grocery	Protective eyewear that seals to face (splash protective goggles)	PPE
Grocery	Safety Glasses	PPE
Grocery	Safety Glasses	PPE
Grocery	Safety Glasses	PPE
Grocery	Safety Glasses	PPE
Grocery	Safety Glasses	PPE
Grocery	Safety Glasses	PPE
Grocery	Safety Glasses	PPE
Grocery	Safety Glasses	PPE
Grocery	Shoe Covers	PPE
Grocery	Shoe Covers	PPE
Grocery	Shoe Covers	PPE
Grocery	Shoe Covers	PPE
Grocery	Shoe Covers	PPE
Grocery	Sterile Gloves	PPE
Grocery	Sterile Gloves	PPE
Grocery	Surgical masks	PPE

Grocery	Surgical masks	PPE
Grocery	Surgical masks	PPE
Grocery	surgical masks	PPE
Grocery	Surgical masks	PPE
Grocery	surgical masks	PPE
Grocery	Surgical masks	PPE
Grocery	Surgical masks	PPE
Grocery	Surgical masks	PPE
Grocery	Surgical masks	PPE
Grocery	Surgical masks	PPE
Grocery	Surgical masks	PPE
Grocery	Surgical masks	PPE
Grocery	Surgical masks	PPE
Grocery	Surgical masks	PPE
Grocery	Surgical masks	PPE
Grocery	Surgical masks	PPE
Grocery	Surgical masks	PPE
Grocery	Surgical masks	PPE
Grocery	Surgical masks	PPE
Grocery	Surgical masks	PPE
Grocery	Surgical masks	PPE
Grocery	Surgical masks	PPE
Grocery	Vinyl gloves	PPE
Grocery	N95, KN95 or surgical masks	PPE
Grocery	Hand sanitizer (2fl.oz -16 fl.oz)	Sanitation
Grocery	Gloves	PPE
Grocery	Hard surface disinfectant/sanitizer (32 fl.oz)	Sanitation
Grocery	Disinfecting wipes (15-30 wipe boxes for personal use)	Sanitation
Grocery	Surgical Masks (ASTM Level 1 or above)	PPE
Grocery	N95 Respirator Masks	PPE
Grocery	Gloves 2000/CS (Latex and powder free)	PPE
Grocery	Non-Contact Thermometers (FDA approved)	PPE

Grocery	Contact Thermometers (FDA approved)	PPE
Grocery	Contact Thermometer Disposable covers	PPE
Grocery	Kay by Ecolab 2lb 4/CS (Multi Purpose Disinfectant Cleaner)	Sanitation
Grocery	Sani-Save by Ecolab 2/CS (Sanitizer)	Sanitation
Grocery	Kay Quat II by Ecolab 4gal (Disinfectant Cleaner)	Sanitation
Grocery	Hand Sanitizer (1 liter)	Sanitation
Grocery	Purell Cleaning Wipes Multipurpose 1700 (2/CS)	Sanitation
Grocery	Hand Soap 2ltr	Sanitation
Grocery	Paper Towels	Sanitation
Grocery	Toilet Paper 1000'	Sanitation
Grocery	Hand Sanitizer	Sanitation
Grocery	Hand Sanitizer	Sanitation
Grocery	Hand Soap	Sanitation

Grocery	Hand Sanitizer	Sanitation
Grocery	Hand Sanitizer	Sanitation
Grocery	Hand Sanitizer	Sanitation
Grocery	Surgical Mask	PPE
Restaurant	Disposable Earloop Medical Face Masks (each)	PPE
Restaurant	Food safe vinyl gloves (no powder) for food prep and customer interaction - 1000 ct/cs	PPE
Restaurant	Hand sanitizer	Sanitation
Restaurant	Gloves	PPE
Restaurant	Masks N95	PPE

State(s)	Quantity needed due to federal regulatory requirement (worker safety, food safety, other protection)	Please Specify Regulatory Requirement	Quantity needed due to state regulatory requirement (worker safety, food safety, other protection)
CA			
CA			
PA			
UT	200	OSHA	50
IA			20
IA	6		
IA			
IA	3		
MN	100	OSHA	
SD	50	OSHA	
KS	100		
KS			
OH			
OH			
OH			
TX	130	OSHA Respiratory Protection	
TX			
WI			
WI			
ND			
MO	24	OSHA Dust	
MO			
MO			
IA	50	OSHA: 29 CFR 1910.134	
IA			
IA			
IA	50	29 CFR 1910.134	
IA			
IA			
IA	100	29 CFR 1910.134	
IA			
IA			
IA	200	29 CFR 1910.134	
IA			

IA			
IL	10	29 CFR 1910.134	
IA	90	29 CFR 1910.134	
IA			
IL	150	29 CFR 1910.134	
IL			
IN			
IN	120	29 CFR 1910.134	
IN			
MO	576	29 CFR 1910.134	
MO			
MO			
NE	100	29 CFR 1910.134	
NE			
MI	150	29 CFR 1910.134	
MI			
MI			
NH	40	29 CFR 1910.134	
NH			
VT	60	29 CFR 1910.134	
VT			
VT			
VT			
NY	120	29 CFR 1910.134	
NY			
NY			
MD	40	29 CFR 1910.134	
MD			
MD			
IA	500	OSHA	
MO	450	OSHA	
MI	25	OSHA	
MI	12		
IA			
MO			
MI			
IA	30	OSHA	
IA	150	OSHA	
MO	100	OSHA	
MI	50	OSHA	
IA			
MO			
MI			
IA	5		
MO	2		
MI	1		
all states	4,000	OSHA	

all states			
all states			
all states			
all states			
IN, IL, IA	60	Nurse	
IN, IL, IA	600	Nurse	
ALL	250		
KY			
TX			
AZ CA FL HI IA ID IL IN KS LA MI MN MO MS NC ND NE NM PA PR SD TX WA	500	OSHA	
AZ CA FL HI IA ID IL IN KS LA MI MN MO MS NC ND NE NM PA PR SD TX WA	100	OSHA	
AZ CA FL HI IA ID IL IN KS LA MI MN MO MS NC ND NE NM PA PR SD TX WA			
AZ CA FL HI IA ID IL IN KS LA MI MN MO MS NC ND NE NM PA PR SD TX WA			
AZ CA FL HI IA ID IL IN KS LA MI MN MO MS NC ND NE NM PA PR SD TX WA			
AZ CA FL HI IA ID IL IN KS LA MI MN MO MS NC ND NE NM PA PR SD TX WA			
AZ CA FL HI IA ID IL IN KS LA MI MN MO MS NC ND NE NM PA PR SD TX WA			
AZ CA FL HI IA ID IL IN KS LA MI MN MO MS NC ND NE NM PA PR SD TX WA	1,500	OSHA	
AZ CA FL HI IA ID IL IN KS LA MI MN MO MS NC ND NE NM PA PR SD TX WA			
AZ CA FL HI IA ID IL IN KS LA MI MN MO MS NC ND NE NM PA PR SD TX WA		OSHA	
AZ CA FL HI IA ID IL IN KS LA MI MN MO MS NC ND NE NM PA PR SD TX WA	300	OSHA	
AZ CA FL HI IA ID IL IN KS LA MI MN MO MS NC ND NE NM PA PR SD TX WA	2,500	OSHA	
AZ CA FL HI IA ID IL IN KS LA MI MN MO MS NC ND NE NM PA PR SD TX WA			

AZ CA FL HI IA ID IL IN KS LA MI MN MO MS NC ND NE NM PA PR SD TX WA			
AZ CA FL HI IA ID IL IN KS LA MI MN MO MS NC ND NE NM PA PR SD TX WA			
AZ CA FL HI IA ID IL IN KS LA MI MN MO MS NC ND NE NM PA PR SD TX WA			
IN, IL, IA	60	Nurse	
IN, IL, IA	600	Nurse	
AL, CA, IA, IL, IN, KS, LA, NC, NE, NJ, OH, TX, VA, WA			
AL, CA, IA, IL, IN, KS, LA, NC, NE, NJ, OH, TX, VA, WA			
AL, CA, IA, IL, IN, KS, LA, NC, NE, NJ, OH, TX, VA, WA			
AL, CA, IA, IL, IN, KS, LA, NC, NE, NJ, OH, TX, VA, WA			
ALL	250		
CA			
CA			
CA			
CA			
FL,GA,OK,MD,VA,DE,	50 large packs per location, 800 total		
FL,GA,OK,MD,VA,DE,	50 large containersper location, 800 total		
CA			200
GA			
PA	1,000	Essential Industry	1,000
PA	5,000	Essential Industry	5,000
OH, NC, AK			
OH, NC, AK	24	1200 ML Bottles - CFR 112.32	
OH, NC, AK	24	1200 ML Bottles - CFR 112.32	
OH, NC, AK			
OH, NC, AK			
CA	4,000		
CA	16,000		

PA			
MI	4,500	food handling	
MI	3,000	food handling	
MI	5	food handling	
CO			
CO			
CO			
CA	33		33
CA	24		24
CA	29		29
WA			
CA	193	FSMA	
CA	30	FSMA	
CA	15	FSMA	
CA	92	FSMA	
CA	29	FSMA	
CA	350	FSMA	
CA	10	FSMA	
CA	50	FSMA	
CA	5	FSMA	
CA	50	FSMA	
CA	100	FSMA	
CA	5	FSMA	
CA	5	FSMA	
CA			
CA			
NC			
NC			

CA	20	20 Boxes of 100ct gloves	20
CA	60	N95 Type 3Masks	30
CA	50	Crop protection PPE	50
CA, NJ	60 containers (75 wipes per conatiner)	Global Food Safety Initiative	
CA, NJ	5 gal	Global Food Safety Initiative	
FL	50		50
FL	50		50
FL	10		10
FL	100		100
FL	100		100
OR			
OR			
OR			
CA			
PA	500	dust filter	
PA	500	dust filter	
PA	4,000		
PA	5		
CA			
CA			
CA			
CA			
CA			
CA			
CA			
CA			
CA			
CA			
PA			
PA			
PA			
PA			
PA			
PA			

CO			
CA			
CA			
CA			
CA			
CO	20		20
NC			
Unknow		Not required by cGMP	
Unknow		Not required by cGMP	
Unknow		cGMP requirement for hand washing with anti-microbial soap - see operating quantity	
Unknow		cGMP requirement for hand washing with anti-microbial soap - see operating quantity	
CA	125		100
CA	50		25
CA	15		10
FL, GA, NC			
CO	20 boxes		20 boxes
CO	20 boxes		20 boxes
CO	20 boxes		20 boxes
CO	5 boxes		5 boxes
CO	5		5
CO	5		5
CO	3		3
CO	48		48
CO	1		1
CO	5 boxes		5 boxes
CO	96		96
CA		SAFETY	
CA	5,760	FOOD SAFETY	
CA	5,760	FOOD SAFETY	
AZ	300	OSHA for Dust in onion field, employee safety	
AZ	48	FSMA, Food Safety Federal	
NC		Chemical application	
NC		Chemical Mixing	
NC		Tank cleaning	

FL	600		
FL	336		
FL	120		
FL			
CA	10	Chemical Label	-
CA	20 refills	FSMA	
CA	100 gal	FSMA	
CA	10 containers	FSMA	
GA			
CA			150
GA	100		50
RI	4	CGMPs in CFR 21 Part 110 & 117	
RI	20	CGMPs in CFR 21 Part 110 & 117	
RI	60	CGMPs in CFR 21 Part 110 & 117	
RI	1,400	CGMPs in CFR 21 Part 110 & 117	
RI	1,400	CGMPs in CFR 21 Part 110 & 117	
RI	600	CGMPs in CFR 21 Part 110 & 117	
RI	600	CGMPs in CFR 21 Part 110 & 117	
RI			
RI	4	CGMPs in CFR 21 Part 110 & 117	
RI	4	CGMPs in CFR 21 Part 110 & 117	
RI	4	CGMPs in CFR 21 Part 110 & 117	
RI	8	CGMPs in CFR 21 Part 110 & 117	
RI	20	CGMPs in CFR 21 Part 110 & 117	
RI	72	CGMPs in CFR 21 Part 110 & 117	
RI	600	CGMPs in CFR 21 Part 110 & 117	

RI	1,000	CGMPs in CFR 21 Part 110 & 117	
RI	100	CGMPs in CFR 21 Part 110 & 117	
RI	200	CGMPs in CFR 21 Part 110 & 117	
RI	1,200	CGMPs in CFR 21 Part 110 & 117	
RI	600	CGMPs in CFR 21 Part 110 & 117	
RI	200	CGMPs in CFR 21 Part 110 & 117	
RI	40	CGMPs in CFR 21 Part 110 & 117	
RI	4	CGMPs in CFR 21 Part 110 & 117	
RI	4	CGMPs in CFR 21 Part 110 & 117	
RI	20	CGMPs in CFR 21 Part 110 & 117	
RI	20	CGMPs in CFR 21 Part 110 & 117	
RI	4	CGMPs in CFR 21 Part 110 & 117	
RI	1	CGMPs in CFR 21 Part 110 & 117	
RI	1	CGMPs in CFR 21 Part 110 & 117	
RI	1	CGMPs in CFR 21 Part 110 & 117	
RI	40	CGMPs in CFR 21 Part 110 & 117	
RI	100	CGMPs in CFR 21 Part 110 & 117	
RI	100	CGMPs in CFR 21 Part 110 & 117	
RI	72	CGMPs in CFR 21 Part 110 & 117	
RI	160	CGMPs in CFR 21 Part 110 & 117	
RI	120	CGMPs in CFR 21 Part 110 & 117	
RI	10	CGMPs in CFR 21 Part 110 & 117	

RI	10	CGMPs in CFR 21 Part 110 & 117	
RI	1	CGMPs in CFR 21 Part 110 & 117	
RI	1	CGMPs in CFR 21 Part 110 & 117	
RI	10	CGMPs in CFR 21 Part 110 & 117	
RI	10	CGMPs in CFR 21 Part 110 & 117	
RI	5	CGMPs in CFR 21 Part 110 & 117	
CA			
CA	25		
CA	28		28
CA	2,000		2,000
CA	4		4
CA	4		
CA	24		
NC			
NC			
NC			
all	2 cases	GMP / SSOP	
all			
All 50 states			
WA			
WA			
OH	40		28
OH	50		50
OH	12		12
VA	200		200
VA	200		200
IL	50		50
IL	50		50
IL	50		50
IL	50		50
IL	50		50
Multiple			
Multiple			
Multiple			
Multiple			
Multiple			
Multiple			
Multiple			

all	5 cases	GMP / SSOP	
CA,IL,IN, OH,MS,NC,SC		Food Safety	
CA,IL,IN, OH,MS,NC,SC		Food Safety	
CA,IL,IN, OH,MS,NC,SC		Food Safety	
		Food Safety	
		Food Safety	
		Food Safety	
		Food Safety	
		Other protection	
		Other protection	
		Other protection	
CA,IL,IN, OH,MS,NC,SC		Worker safety	
		Other protection	
		Other protection	
		Other protection	
		Other protection	
		Other protection	
		Other protection	
		Other protection	
		Other protection	

		Other protection	
		Food Safety	
		Other protection	
OR, CA, UT, OH, GA, NC, PA, CT, NJ, AZ, TX, WI, FL, MA			
IL, OH, NJ			
OH, CA, GA, NC, NJ			
OR, CA, AZ, UT, TX, WI, IL, IN, OH, GA, FL, NC, PA, NJ, MA, CT			
TX, WI, NC, PA, NJ			
MI		Worker safety	
MI		Worker safety/GMP	
IA, KY, TX, PA, CA,IO	7		
IA, KY, TX, PA, CA,IO	14		
IA, KY, TX, PA, CA,IO	7		
IA, KY, TX, PA, CA,IO	7		
IA, KY, TX, PA, CA,IO	7		
IA, KY, TX, PA, CA,IO	14		
IA, KY, TX, PA, CA,IO	7		
IA, KY, TX, PA, CA,IO	14		
IA, KY, TX, PA, CA,IO	49		
IA, KY, TX, PA, CA,IO	7		
IA, KY, TX, PA, CA,IO	7		
IA, KY, TX, PA, CA,IO	7		
IA, KY, TX, PA, CA,IO	7		
IA, KY, TX, PA, CA,IO	7		
IA, KY, TX, PA, CA,IO	7		
IA, KY, TX, PA, CA,IO	7		
IA, KY, TX, PA, CA,IO	-		
FL			
TX			
CO			
TX			
MD			
MA			

NC			
IL			
OR			
CA			
CA			
CA			
CA			
CA			
CA			
CA			
TX			
TX	80		
TX			
TX	110		
TX	110		
TX	110		
TX	55		
TX			
TX			
TX	4		
TX			
WA, OR, ID			
WA, OR, ID			
WA, OR, ID			
WA, OR, ID			
WA, OR, ID			
USA (across 24 sites)			
USA (across 24 sites)	1,500	OSHA	
USA (across 24 sites)			
USA (across 24 sites)			
USA (across 24 sites)			

USA (across 24 sites)			
VT, NY,NJ,PA, CA, IL, FL, KNX,WA, VA, MO, IA,KY,MI,OH,TX			
VT, NY,NJ,PA, CA, IL, FL, KNX,WA, VA, MO, IA,KY,MI,OH,TX			
VT, NY,NJ,PA, CA, IL, FL, KNX,WA, VA, MO, IA,KY,MI,OH,TX			
VT, NY,NJ,PA, CA, IL, FL, KNX,WA, VA, MO, IA,KY,MI,OH,TX			
VT, NY,NJ,PA, CA, IL, FL, KNX,WA, VA, MO, IA,KY,MI,OH,TX			
VT, NY,NJ,PA, CA, IL, FL, KNX,WA, VA, MO, IA,KY,MI,OH,TX			
VT, NY,NJ,PA, CA, IL, FL, KNX,WA, VA, MO, IA,KY,MI,OH,TX			
VT, NY,NJ,PA, CA, IL, FL, KNX,WA, VA, MO, IA,KY,MI,OH,TX			
VT, NY,NJ,PA, CA, IL, FL, KNX,WA, VA, MO, IA,KY,MI,OH,TX			
CA	75		75
CA	32		32
CA	40		37
CA	5		5
CA	1,335		1,333
CA	10		10
CA	1,335		1,333
CA	240		240
CA	4		
CA	8		8
CA	5		5
CA	20		20
CA	20		20
CA	2,667		2,667
CA	75		75
CA	2,667		2,667
WI			
WI			
WI			
WI			

WI			
WI			
WI			
WI			
WI			
WI			
WI			
WI			
WI			
NE			
NE, MN, PA, NJ, OR, WA, IA, IL, ME, OH, MI, TX	2,500	Industrial Hygiene Survey (OSHA)	
NE, MN, PA, NJ, OR, WA, IA, IL, ME, OH, MI, TX			
CA, PA	39,000		
CA, PA	520		
CA, PA	78		
NV, MA, WA	16		16
MA	4		4
PA, MA, WA, TX, WI	106		106
PA, WI	15		15
PA, MA, WA, WI	39		39
TX, WI	60		60
PA, MA, WA, TX, WI	126		126
TX	5		5
MA, WI	70		70
WA	3		3
TX	4		4
PA	25		25
WI	6		6

TX	4		4
WI	10		10
MA, WA, WI	115		115
MA, WA, WI	102		102
TX	10		10
WI	2		2
GA			
GA	5/gal		
CA, WA, CT, TX, WI, IL, IA	1,100	OSHA 1910.134 states employers must provide respiratory when we expose employees to dust levels greater than the OSHA PEL.	
	100,000	OSHA 1910.132	
MI, MN, AR, NC, UT, IA			
MI, MN, AR, NC, UT, IA			
MI, MN, AR, NC, UT, IA			
MI, MN, AR, NC, UT, IA			
CA			
CA			
CA			
CA			
CA			
CA			
CA			
CA			
CA			
CA			
CA			

CA			
CA			
CA			
CA			
CA			
CA			
CA			
CA			
MI			
MI			
MI			
MI			
PA			
PA			
PA			
PA			
PA			
PA			
IL	36	FSMA	
IL	20 refills	FSMA	
IL		FSMA	
IL	10	FSMA	
IL	10	FSMA	
IL	5	FSMA	
CA			
CA			
CA			
CA			
CA			
CA			
CA	10		
CA			
CA			
CA			
CA			
CA			
IL			

AL, AR,DC,DE,FL,GA,IL,IN,KY,LA, MD,MI,MS,NC,OH,OK,PA,SC. TX,VA,WV			
AL, AR,DC,DE,FL,GA,IL,IN,KY,LA, MD,MI,MS,NC,OH,OK,PA,SC. TX,VA,WV			
AL, AR,DC,DE,FL,GA,IL,IN,KY,LA, MD,MI,MS,NC,OH,OK,PA,SC. TX,VA,WV			
NC			
NC			
NM	75		75
NM	25		25
NM	50		50
NM	5		5
NM	10		10
NM	10		10
NM	10		10
IA			
IA			
IA			
IA			
IA			
MO, AR & KS	100		
MO, AR & KS	50		
MO, AR & KS	150		
WA			
WA			
WA			
WA			
WA			
WA			
WA			
WA			
WA			

FL, MO, CA, PA, OH, TX, GA, MI, MA, PA, HI, OR, UT, NV, WA, MA	120		120
FL, MO, CA, PA, OH, TX, GA, MI, MA, PA, HI, OR, UT, NV, WA, MA	1,000		1,000
FL, MO, CA, PA, OH, TX, GA, MI, MA, PA, HI, OR, UT, NV, WA, MA	500		500
FL, MO, CA, PA, OH, TX, GA, MI, MA, PA, HI, OR, UT, NV, WA, MA	1,000		1,000
FL, MO, CA, PA, OH, TX, GA, MI, MA, PA, HI, OR, UT, NV, WA, MA	500		500
FL, MO, CA, PA, OH, TX, GA, MI, MA, PA, HI, OR, UT, NV, WA, MA	150		150
FL, MO, CA, PA, OH, TX, GA, MI, MA, PA, HI, OR, UT, NV, WA, MA	150		150
FL, MO, CA, PA, OH, TX, GA, MI, MA, PA, HI, OR, UT, NV, WA, MA	25		25
FL, MO, CA, PA, OH, TX, GA, MI, MA, PA, HI, OR, UT, NV, WA, MA	TBD		TBD
OR, CA			
OR, CA			
OR, CA			
OR, CA			
	12	FSMA	
	5	FSMA	
	5	FSMA	
MN			
MN			
MN			
MN			
MN			
MN			

IA, NE, SD			
IA, NE, SD			
IA, NE, SD			
IA, NE, SD			
IA, NE, SD			
HI, AK, OR, WA, & ID			
HI, AK, OR, WA, & ID			
HI, AK, OR, WA, & ID			
HI, AK, OR, WA, & ID			
CA			
CA			
CA			
CA			
CA			
PA	500		
PA	81,000		
PA	81,000		
PA	150		
CA, IA, IN, MN, NC, OH, WI	1,500,000		
CA, IA, IN, MN, NC, OH, WI	250,000		
FL, GA, NC, IN	3,000	21 CFR 880.6260	
FL, GA, NC, IN	1,000	21 CFR 880.6260	
FL, GA, NC, IN	50	21 CFR 880.6260	
FL, GA, NC, IN	50	21 CFR 880.6260	
CA			
CA			
CT, DC, DE, GA, KY, MA, MD, ME, NC, NH, NJ, NY, PA, RI, SC, TN, VA, VT, WV			
CT, DC, DE, GA, KY, MA, MD, ME, NC, NH, NJ, NY, PA, RI, SC, TN, VA, VT, WV			
CT, DC, DE, GA, KY, MA, MD, ME, NC, NH, NJ, NY, PA, RI, SC, TN, VA, VT, WV			

CT, DC, DE, GA, KY, MA, MD, ME, NC, NH, NJ, NY, PA, RI, SC, TN, VA, VT, WV			
CT, DC, DE, GA, KY, MA, MD, ME, NC, NH, NJ, NY, PA, RI, SC, TN, VA, VT, WV			
ME, MA, NY, PA, MD, NJ, VA, SC, TN, NC	7000/pair	CDC Guideline for Cleaning/Disinfecting and OSHA 1910.132	
ME, MA, NY, PA, MD, NJ, VA, SC, TN, NC	7000/pair	CDC Guideline for Cleaning/Disinfecting and OSHA 1910.132	
ME, MA, NY, PA, MD, NJ, VA, SC, TN, NC	7000/pair	CDC Guideline for Cleaning/Disinfecting and OSHA 1910.132	
ME, MA, NY, PA, MD, NJ, VA, SC, TN, NC	15,000	CDC Guideline for Cleaning/Disinfecting and OSHA 1910.132	
ME, MA, NY, PA, MD, NJ, VA, SC, TN, NC		Voluntary Use	
ME, MA, NY, PA, MD, NJ, VA, SC, TN, NC, GA, VA, DE, WV, CT, RI, VT, NH	70000/pair	CDC Guideline for Cleaning/Disinfecting and OSHA 1910.132	
ME, MA, NY, PA, MD, NJ, VA, SC, TN, NC, GA, VA, DE, WV, CT, RI, VT, NH	70000/pair	CDC Guideline for Cleaning/Disinfecting and OSHA 1910.132	
ME, MA, NY, PA, MD, NJ, VA, SC, TN, NC, GA, VA, DE, WV, CT, RI, VT, NH	30,000/pair	CDC Guideline for Cleaning/Disinfecting and OSHA 1910.132	
ME, MA, NY, PA, MD, NJ, VA, SC, TN, NC, GA, VA, DE, WV, CT, RI, VT, NH	30,000/pair	CDC Guideline for Cleaning/Disinfecting and OSHA 1910.132	
ME, MA, NY, PA, MD, NJ, VA, SC, TN, NC, GA, VA, DE, WV, CT, RI, VT, NH			
ME, MA, NY, PA, MD, NJ, VA, SC, TN, NC, GA, VA, DE, WV, CT, RI, VT, NH			
DC, KS			

KS			
All			
All			
CA, FL, NY, PA, TX	12,000	Fed. 21.110 GMP	
CA, FL, NY, PA, TX	3,200	Fed. 21.110 GMP	
CA, FL, NY, PA, TX	3,200	Fed. 21.110 GMP	
CA, FL, NY, PA, TX	7,200	Fed. 21.110 GMP	
CA, FL, NY, PA, TX	1,000	Fed. 21.110 GMP	
MI			
IL	40	USP 795, 797, 800	
NY	12	USP 795, 797, 814	
TX	30	USP 795, 797, 832	
IL	160	USP 795, 797, 802	
NY	12	USP 795, 797, 815	
IA	30	USP 795, 797, 825	
TX	100	USP 795, 797, 833	
AZ	10	USP 795, 797, 847	
IA, MN, IL, SD, KS, MO, NE, WI			
NY	12	USP 795, 797, 821	
TX	4	USP 795, 797, 839	
AZ	2	USP 795, 797, 848	
IA, NE, WI, MO, KC, SD, MN, IL			
IL	160	USP 795, 797, 804	
PA	3	USP 795, 797, 807	
NE	6	USP 795, 797, 810	
NY	12	USP 795, 797, 817	
IA	30	USP 795, 797, 827	
TX	104	USP 795, 797, 835	
AZ	250	USP 795, 797, 842	
IA,NE,MO,KS,IL,MN,WI,SD			

NY	12	USP 795, 797, 820	
TZ	2	USP 795, 797, 838	
IA, NE, WI, MO, KC, SD, MN, IL			
Pharmacy Fulfillment			
IA	120	USP 795, 797, 828	
IA,NE,MO,KS,IL,MN,WI,SD			
IA, NE, WI, MO, KC, SD, MN, IL			
Pharmacy Fulfillment			
AZ	10	USP 795, 797, 844	
Commissaries/Production			
NY	12	USP 795, 797, 819	
TX	60	USP 795, 797, 837	
Chariton Distribution Center			
Lomar			
IA,NE,MO,KS,IL,MN,WI,SD			
IA, NE, WI, MO, KC, SD, MN, IL			
Pharmacy Fulfillment			
Cherokee DC			
Cherokee Transportation			
Chariton Transportation			
PDI Transportation			
Commissaries/Production			
IL	900	USP 795, 797, 801	
PA	720	USP 795, 797, 806	
NE	18,000	USP 795, 797, 809	
NY	32	USP 795, 797, 812	
IA	860	USP 795, 797, 824	
TX	2,400	USP 795, 797, 830	
AZ	10	USP 795, 797, 843	
VA	240	USP 795, 797, 849	
CA	720	USP 795, 797, 851	
MA	240	USP 795, 797, 853	
Chariton Distribution Center			
Cherokee Transportation			
Chariton Transportation			
PDI Transportation			
Lomar			
Cherokee DC			

Commissaries/Production			
IA, MN, IL, SD, KS, MO, NE, WI			
IA, NE, WI, MO, KC, SD, MN, IL			
Pharmacy Fulfillment			
IA, NE, WI, MO, KC, SD, MN, IL			
Pharmacy Fulfillment			
Commissaries/Production			
Stand Alone Convenience Stores			
IA, MN, IL, SD, KS, MO, NE, WI			
IA,NE,MO,KS,IL,MN,WI,SD			
NY	12	USP 795, 797, 823	
TX	60	USP 795, 797, 841	
NY	12	USP 795, 797, 822	
TX	2	USP 795, 797, 840	
IA,NE,MO,KS,IL,MN,WI,SD			
IA, NE, WI, MO, KC, SD, MN, IL			
Cherokee DC			
Cherokee Transportation			
Chariton Transportation			
PDI Transportation			
Chariton Distribution Center			
Lomar			
Commissaries/Production			
IA, MN, IL, SD, KS, MO, NE, WI			
IL	160	USP 795, 797, 803	
NY	12	USP 795, 797, 816	
IA	120	USP 795, 797, 826	
TX	200	USP 795, 797, 834	
AZ	10	USP 795, 797, 846	
NY	12	USP 795, 797, 813	
TX	120	USP 795, 797, 831	
IL	300	USP 795, 797, 805	

PA	120	USP 795, 797, 808	
NE	300	USP 795, 797, 811	
NY	32	USP 795, 797, 818	
IA	120	USP 795, 797, 829	
TX	450	USP 795, 797, 836	
AZ	30	USP 795, 797, 845	
VA	30	USP 795, 797, 850	
CA	120	USP 795, 797, 852	
MA	30	USP 795, 797, 854	
Cherokee DC			
Cherokee Transportation			
Chariton Transportation			
PDI Transportation			
Lomar			
Commissaries/Production			
IA, MN, IL, SD, KS, MO, NE, WI			
Chariton Distribution Center			
Cashiers			
IA, MN, IL, SD, KS, MO, NE, WI			
all 50 states and DC			
all 50 states and DC			
all 50 states and DC			
all 50 states and DC			
all 50 states and DC			
AL, AZ, CA, CO, DE, FL, GA, KS, LA, MD, MO, NC, NJ, NM, NV, OK, PA, SC, TN, TX, UT, VA, WA			
AL, AZ, CA, CO, DE, FL, GA, KS, LA, MD, MO, NC, NJ, NM, NV, OK, PA, SC, TN, TX, UT, VA, WA			
AL, AZ, CA, CO, DE, FL, GA, KS, LA, MD, MO, NC, NJ, NM, NV, OK, PA, SC, TN, TX, UT, VA, WA			
AL, AZ, CA, CO, DE, FL, GA, KS, LA, MD, MO, NC, NJ, NM, NV, OK, PA, SC, TN, TX, UT, VA, WA			

AL, AZ, CA, CO, DE, FL, GA, KS, LA, MD, MO, NC, NJ, NM, NV, OK, PA, SC, TN, TX, UT, VA, WA			
AL, AZ, CA, CO, DE, FL, GA, KS, LA, MD, MO, NC, NJ, NM, NV, OK, PA, SC, TN, TX, UT, VA, WA			
AL, AZ, CA, CO, DE, FL, GA, KS, LA, MD, MO, NC, NJ, NM, NV, OK, PA, SC, TN, TX, UT, VA, WA			
AL, AZ, CA, CO, DE, FL, GA, KS, LA, MD, MO, NC, NJ, NM, NV, OK, PA, SC, TN, TX, UT, VA, WA			
AL, AZ, CA, CO, DE, FL, GA, KS, LA, MD, MO, NC, NJ, NM, NV, OK, PA, SC, TN, TX, UT, VA, WA			
AL, AZ, CA, CO, DE, FL, GA, KS, LA, MD, MO, NC, NJ, NM, NV, OK, PA, SC, TN, TX, UT, VA, WA			
AL, AZ, CA, CO, DE, FL, GA, KS, LA, MD, MO, NC, NJ, NM, NV, OK, PA, SC, TN, TX, UT, VA, WA			
AL, AZ, CA, CO, DE, FL, GA, KS, LA, MD, MO, NC, NJ, NM, NV, OK, PA, SC, TN, TX, UT, VA, WA			
AL, AZ, CA, CO, DE, FL, GA, KS, LA, MD, MO, NC, NJ, NM, NV, OK, PA, SC, TN, TX, UT, VA, WA			
AL, AZ, CA, CO, DE, FL, GA, KS, LA, MD, MO, NC, NJ, NM, NV, OK, PA, SC, TN, TX, UT, VA, WA			
AL, AZ, CA, CO, DE, FL, GA, KS, LA, MD, MO, NC, NJ, NM, NV, OK, PA, SC, TN, TX, UT, VA, WA			
CO	5,000	Use Between customer	
CA	5,000	Use Between customer	
TN	2,000	Requirement per food code	

WA	5,000	Use Between customer	
AZ	5,000	Use Between customer	
TN	10,000	Use Between customer	
Enterprise	7,000,000	use for associates	
All 50 States			
All 50 states			
All	na	60% alcohol	
All	na		Varies by state
All	na	N95	

			7,000
			400,000
			2,100
			100
OSHA			
OSHA			
		HSE	
		HSE	
		HSE	
		HSE	
OSHA			
		HSE	
OSHA			
OSHA			
OSHA			
		HSE	

		HSE	
	5,000	HSE	
	50	HSE	
	200		200
Essential Industry			1,000
Essential Industry			5,000

	33		33
	24		24
	29		29

	20		20
	30		30
State Wildfire Region			
	50		50
	50		50
	10		10
	100		100
	100		100
			1,400
			6,500
			4 gallons
			4,400
			1,540

			20
			3,000
Same as Federal no additional		Same as Federal no additional	
Same as Federal no additional		Same as Federal no additional	
Same as Federal no additional		Same as Federal no additional	
Same as Federal no additional		Same as Federal no additional	
	100		100
	25		25
	10		10

	-		-
https://www.osha.gov/laws-regs/interlinking/standards/1910.132(a)			
	50		75

	28		28
			2,000
	28		28
	50		50
	12		12
	200		200
	200		200
	50		50
	50		50
	50		50
	50		50
	50		50
	400		
	150		
	150		
	150		
	1,500		
	150		
	150		

	20		
			30
			12
			162
			384
			72

	1,200	Sedgwick County required the use of mask for retail employees.	

	100 ea		
	1160 Cases		
	350 Cases		
	86 Cases		
	1680 case		
	190 cases		
	3352 cases		
	306 cases		

			20,000 units
	Varies by local		750,000 gloves
			400,000 masks

Quantity needed due to standard voluntary company practice (worker safety, food safety, other protection)	Quantity needed due to voluntary company practice for COVID-19 precautions (worker safety, food safety, other protection)	Total Quantity Needed for next 30 days of operation (should sum Columns E,G,I,K,L,M)	Quantity of item used in normal 30 days of operation during this period (same-time-last-year)
	2	2	
40	10	50	150
125		125	1500
50		300	800
		20	50
		6	12
3		3	3
		3	3
		100	280
		50	120
150	50	300	250
200	1500	1700	200
50		100	250
	200	200	
	200	200	
130	520	780	260
	52	52	2
2500	1100	3600	2500
3	6	9	3
100	150	250	100
	120	144	24
175	875	1050	175
60	2640	2700	60
		50	
200		200	
1 gal		1	
		50	
100		100	
2 gal		2	
		100	
200		200	
5 gallon		5	
		200	
1 gallon		1 gal	

1 gallon		1 gal	
		10	
		90	
200		200	
		150	
1 gallon		1 gal	
1200		1200	
		120	
1 gallon		1 gal	
		576	
1000		1000	
2 gallon		2 gal	
		100	
40		40	
		150	
2 gallon		2	
200		200	
		40	
200		200	
		60	
1200		1200	
3 gal		3	
		120	
1200		1200	
3 gal		3	
		40	
50		50	
1 gal		1	
		500	500
		450	450
		25	25
		12	12
1200		1200	1200
900		900	900
1650		1650	1650
		30	30
		150	150
		100	100
		50	50
100		100	100
50		50	50
30		30	30
		5	5
		2	2
		1	1
		4000	42000

7000	7000	7000	5000
400000	400000	400000	40000
2100	2100	2100	
100	100	100	
800	20	880	800
3000		3600	3600
	2000	2250	2990
10		10	
10		10	
		500	500
		100	100
3000		3000	3000
1000		1000	1000
1000		1000	1000
1000		1000	100
		1500	1500
	150000	150000	
	10000	10000	10000
		300	300
		2500	2500
1000		1000	1000

1000		1000	1000
		5000	
		50	
800	20	880	800
3000		3600	3600
2200	1000	3200	2200
	3000	3000	
35	300	See Alternative comments	35
35	300 plus 2000 or 160	See Alternative comments	35
	2000	2250	2990
30		30	25
	8	8	5
2	4	6	3
4	2	6	4
	800	800	80
	800	800	80
50	200	850	200
1300	38400	39700	1300
	1000	4000	
	5000	20000	10000
	2700	2700	
		24	24
		24	24
150		150	150
25		25	25
		4000	
		16000	2300

	1100	1100	
	4500	9000	4000
	3000	6000	1500
		5	2
20		20	20
500		500	500
500		500	500
33	33	33	2
24	24	24	4
29	29	29	4
	60	60	
		193	195
		30	30
		15	15
		92	92
		29	29
		350	350
		10	10
		50	50
		5	5
		50	50
		100	100
		5	5
		5	5
14	7	21	14
16	8	24	16
150		150	150
300		300	300

20	20	120	250
30	30	210	500
	100	200	200
	20	80	150
	2	7 gal	15 gal
50		250	75
50		250	75
10		50	15
100		500	150
100		500	150
	3000	3000	
	3	3	
	32	32	
	150	150	500
		1400	
		6500	
		4 gallons	
		500	3000
		500	4000
		4000	1000000
		5	20 drums
	120000	120000	5000
54000	170000	224000	200000
	125000	125000	72000
	200	200	55
2	10	12	20
	460	460	140
2000	12000	14000	20000
	1000000	1000000	500000
15	15	30	
24	48	72	
40 - 80 count		40	40 80 Count
8		8	8 Gallons
8		8	8 Gallons
		4400	4000 Pairs
2		2	2 Gallons
		1540	
	10	10	

20	40	60	20
20	480	500	20
200	800	1000	200
10	70	80	10
0	1000	1000	
20	20	100	1500
	1000	4000	3000
	100	100	
36		36	36
15	30	45	15
15	10	25	15
100	100	625	
25	25	175	
10	10	65	
	720	720	
20 boxes		20 boxes	
20 boxes		20 boxes	
20 boxes		20 boxes	
5 boxes		5 boxes	
5		5	
5		5	
3		3	
48		48	
1		1	
5 boxes		5 boxes	
96		96	
	15000	15000	
		5760	
		5760	
		300	300
		48	
5		5	
5		5	
2		2	

	200	800	400
	150	486	330
	120	240	100
50	200	250	50
	100	110	
	40 refills	60 refills	
	50 gal	150 gal	
	40 containers	50 containers	
	1000	1000	
50	150	350	500
100	75	450	1000
		4	4
		20	20
		60	60
		1400	1400
		1400	1400
		600	600
		600	600
	32	32	32
		4	4
		4	4
		4	4
		8	8
		20	20
		72	72
		600	600

		1000	1000
		100	100
		200	200
		1200	1200
		600	600
		200	200
		40	40
		4	4
		4	4
		20	20
		20	20
		4	4
		1	1
		1	1
		1	1
		40	40
		100	100
		100	100
		72	72
		160	160
		120	120
		10	10

		10	10
		1	1
		1	1
		10	10
		10	10
		5	5
	4500	4500	750
		25	
28	28	168	300
4000	1500	11500	14500
4	4	16	16
4	4	12	8
24	30	78	80
25	25	20	100
10	10	4	10
5	5	2	5
	2 cases	4 cases	2 cases
2 cases	2 cases	4 cases	2 cases
	38550 units	38550 units	
	3600	3600	
20	20	40	20
28	28	180	365
50	50	300	
12	12	72	
5000	500	6300	
1000	500	2300	
50	100	350	
50	100	350	
50	100	350	
50	100	350	
		400	
		150	
		150	
		150	
		1500	
		150	
		150	

		20	
	5 cases	10 cases	5 cases
	7501	7501	4528
	10882	10882	6844
	15059	15059	9628
	28087	28087	11340
	5648	5648	2689
	3398	3398	1699
	3398	3398	
	476	476	353
	1825	1825	1825
60	90	180	1 box contains 100 gloves
12	72	96	Yes, alcohol based solution; yes OSHA? Cases of 6
162	162	486	Individual bottles
	384	768	Individual Bottles
	72	144	Large sanitizer bottles
990	550	1540	Gallons of Isopropyl Alcohol (drums)
1296	648	1944	1 Gallon bottles of bleach
216	108	324	Individual Cans of spray
648	648	1296	Individual bottles of Chlorox Sanitizing Wipes
360		360	Used minimally in process, if available for plant would use by a factor of 12
3200	800	4000	Individual bags
3200	800	4000	Individual bags
17100	6000	23100	Individual towels
908		908	Large 18-20" dia rolls of TP
1260	1260	2520	Individual heads
1980		1980	Gallons
1980		1980	Gallons
540		540	32oz Bottles

1440	1440	2880	Individual bundles of napkins/250ct per bundle
	1836	5508	Individual Rolls
150	100	250	Individual Rolls
	480000	480000	
	24	24	
	600	600	
	2000	2000	
	320	320	
	12000	12000	
	110	110	50
		7	7
		14	14
		7	7
		7	7
		7	7
		14	14
		7	7
		14	14
		49	49
	7	14	7
	7	14	7
	7	14	7
	7	14	7
	7	14	7
	7	14	7
	5000	5000	
12000		12000	
34133		34133	
17067		17067	
17067		17067	
24000		24000	
24000		24000	

24000		24000	
24000		24000	
12000		12000	
4467		4467	
32760		32760	
7200		7200	
1000		1000	
8400		8400	
3500		3500	
28000		28000	
	23000	23000	
		80	boxes of 100
		110	Gallon
		110	Gallon
		110	Gallon
		55	Gallon
20		20	Gallon
100		100	Gallon
	12	16	Gallon
10000	25000	45000	10000
5000	25000	30000	
500	2500	3500	
150	500	800	
5000	5000	15000	
	450000	450000	
	15000	16500	1500
3500	3500	7000	3500
1000	2500	3500	1000
300000	1200000	1500000	300000

75000	75000	150000	75000
	192	192	
	14622	14622	
	38	38	
	370	370	
	130	130	
	4036	4036	
	3090	3090	
	278	278	
75	75	450	375
32	32	192	160
37	37	225	188
5	5	30	25
1333	1333	8000	6667
10	10	60	50
1333	1333	8000	6667
240	240	1440	1200
	4	8	4
8	8	48	40
5	5	30	25
20	20	120	100
20	20	120	100
2667	2667	16002	13335
75	75	450	375
2667	2667	16002	13335
35	50	85	
60	300	360	
30	30	60	
1000	5000	6000	

1160	40	1200	1160
30	30	60	30
12		12	
2	2	4	4
4	6	10	4
1	2	3	4
2	4	6	2
30	30	60	30
6	6	6	6
2	2	4	2
		2500	2533
1500	500	4000	7750
		39000	39000
		520	520
		78	78
16	16	96	16
4	4	24	4
106	106	636	106
15	15	90	15
39	39	234	39
60	60	360	60
126	126	756	126
5	5	30	5
70	70	420	70
3	3	18	3
4	4	24	4
25	25	150	25
6	6	36	6

4	4	24	4
10	10	60	10
115	115	690	115
102	102	612	102
10	10	60	10
2	2	12	2
	7000	7000	7500
	5/gal	5/gal	5/gal
		1100	
2150		2150	
1215000	13000	1230000	
2000	52500	56500	
	1041	1041	
475000	332300	907300	
1600	205000	206600	
480	480	960	460
576	432	1008	550
336	192	528	350
144	144	288	165
400	400	800	450
164	128	292	180
54	72	126	54
31	48	79	29
182	234	416	182
110	104	214	90

900		900	900
3000	1500	4500	3200
2000	2000	4000	2000
2000	2000	4000	2000
2000	2000	4000	2000
1000	1000	2000	1000
125	125	250	125
200	200	400	200
		10	
30		30	
500		500	
30		30	
	3000	3000	
5	5	10	
500	500	1500	200
	50	50	
200	200	400	
10	20	30	
200	200	400	
		36	24
	5	20	5
5	10	15	10
10	10	30	10
10	10	30	10
5		10	3
	50	50	15
	100	100	32
	150	150	46
	100	100	32
	10000	10000	2886
	500	500	N/A
		10	
60		60	60
	9	9	
	10	10	
	10	10	
	340	340	
	180	180	
1	5	6	

150	500	800	
1500	17000	20000	
2000	8000	12000	
	4400	4400	
	4400	4400	
150	150	600	
25	25	150	25
50	50	300	50
5	5	30	5
10	10	60	10
10	10	60	10
10	10	60	10
30	1500	1530	30
3	9	12	3
2	3	5	2
1	30	31	1
2	16	18	2
2	8	10	2
5	10	15	5
	20	20	3
	100	100	12
	13550	13550	2000
	1100	1100	200
	300	300	100
		100	
		50	
		150	
	250	250	
	9750	9750	
	1300	1300	250
	1300	1300	250
	300	300	25
	75	75	25
	200	200	
	10	10	
	150	150	5

120	120	720	250
1000	10000	15000	1000
500	1000	3500	500
1000	1000	6000	1000
500	2500	5000	500
150	150	900	150
150	365	1115	150
25	50	175	25
TBD	TBD	#VALUE!	TBD
2500		2500	
10000		10000	1000
2500		2500	
75		75	
	60	72	12
	5	10	5
	60	60	
	2850	2850	
	10	15	5
20 boxes/100 gloves	40	60	20
15 boxes/100 gloves	30	45	15
15 boxes/100 gloves	20	35	15
4-5 35/pk	45	50	4
7	13	20	7
5 bottles	135 bottles	140	5

	500	500	
	1000	1000	
	200	200	
	200	200	
	50	50	
	1500	1500	
	2000 sets	2000 sets	
	500 bottles	500 bottles	
	100 bottles	100 bottles	
50	100	150	50
25	100	125	25
	1000	1000	
6000	100000	106000	6000
25000		25000	25000
	2000	2000	
12	20	44	
24	36	84	
12	20	44	
36	48	120	
10	15	35	
500	500	2000	N/A
81000	81000	324000	81000
81000	81000	324000	81000
150	150	600	150
		1500000	1500000
		250000	250000
		3000	
		1000	
		50	
		50	
50	900	950	50
450	900	1350	450

	30000	30000	
		30	1000
		7000	1000
		1000	250
		15000	
	15000	15000	
		70000	
		70000	
		30000	
		30000	
	230000	230000	
	500000	500000	
		22000	

		1200	
	750000	750000	
	750000	750000	
		12000	3000
		3200	800
		3200	800
		7200	3600
		1000	
500		500	
		40	
		12	
		30	
		160	
		12	
		30	
		100	
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		20000	
		12	
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		2	
		86000	
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		860000	
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		45500	
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		600000	
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		2400	
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		720	
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		4600	
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		5000	
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		3640	
		1130	
		3288	
		1900	
		2500	
		50000	
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		120	
		200	
		10	
		12	
		120	
		300	

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		300	
		32	
		120	
		450	
		30	
		30	
		120	
		30	
		9100	
		2260	
		6575	
		3800	
		75000	
		2100000	
		900000	
		9200000	
	2000000	2000000	NA
	1000000	1000000	NA
	2000000	2000000	NA
	6000	6000	NA
	1000000	1000000	NA
	900000 ea	900000	
	900000 ea	900000	
	5100	5100	
	600 ea	700	

	600 ea	700	
	1050000	1050000	
		1160	348
		350	105
		86	26
	2600 bottles	2600	260
		1680	336
		190	76
		3352	1676
		306	153
		5000	
		5000	
		2000	

		5000	
		5000	
		10000	
7,000,000 monthly	7000000	7000000	
	1,935,000 each	1,935,000 each	
724	3000	3,000 cs	724
3500	20,000 units	20,000 units	3500
6000	750,000 gloves	750,000 gloves	12000
na	400,000 masks	400,000 masks	na

Are there alternatives products or practices available?
Would you need regulatory flexibility in order to implement an identified alternative? If so, please specify the applicable regulation.

Each mill is down to 5-10 masks left. Using bandanas or makeshift masks. Going to need OSHA flexibility.
Safety issue - alternative fine particulate masks?

We are substituting dairy tank sanitizer where possible

We are currently using dish detergent

P95

P95

no

Worker safety due to dust and COVID-19 precautions.
COVID-19 Precautions (Daily cleaning)
COVID-19 Precautions (Safety)

Food grade pvc
no at this time
Surgical masks for COVID-19. Needs for field workers, commercial teams
Various Options Approved
Various Options Approved
Yes, no additional approvals
Yes, no additional approvals
Yes, no additional approvals
Yes, no additional approvals
Yes, no additional approvals
Yes, no additional approvals
Various Options Approved
Various Options Approved
Yes - 3M 7000 Series
Yes N95 - 3M 7000 Series Filters
Yes, no additional approvals

Yes, no additional approvals
Various Options Approved
Various Options Approved
KN95 masks which do not have the NIOSH certification
300 one time only, not needed monthly
300 initially, then monthly supply; quantity depends on size: 2000 individual or 160 larger bottles
Surgical masks for COVID-19. Needs for field workers, commercial teams
Practice social distancing wherever possible
No alternative. Needed to keep ee's healthy to maintain food chain.
Heavier duty gloves could work
150 Rolls
25 Gallons for Footwear sanitation
UNKNOWN FOR FRESH CHERRY PACKING
(IN PAIRS) UNKNOWN FOR FRESH CHERRY PACKING

We do not use face masks on a normal basis, but due to the Coronavirus concerns it would be nice to have a supply of them to be able to give to employees for a combination of peace of mind and a true prevention of spread if an employee were to become infected. The number listed would be enough for each employee to wear one every work day for approximately a month. As of now we are unable to source them.

No - we are able to physically separate most workers, but not sorters who work in close proximity to each other. These masks would be used exclusively by sorters.

Cases
Cases
Cases
Cases
Cases
gallons
gallons
gallons
gallons
gallons
gallons

gallons
gallons

ANY HAND SANITIZER - NOT AVAILABLE

ANY ANTISEPTIC SOAP - NOT AVAILABLE

Any brand of thermometer is fine, as long as can read temps with no touch to person required
hand sanitizer of any brand is fine, large bottles work
Prefer N95 mask, however any mask would help.
No
Smocks
Smocks
Soap
No
No
Alternate sizes
Synthetic
We have never needed N95 masks before, but identified areas of our packing operations that are higher risk and would like N95 masks.

Any kind of masks similar to N95
N/A
N/A
N/A
N/A
N/A
N/A
N/A
N/A
N/A
N/A
N/A
Liquid Hand Sanitizer, Glove sanitizer or other food contact sanitizer can be used, if EPA label adjustment can occur. 48 quantity is for 1000ml bags, 6 cases needed soon

No
No
Potential alternative practice
Yes, alternatives available
We would need face/dust masks for our workers in the packinghouse to wear as they will be sitting closer than 6 feet together.
There are no alternatives especially for the types of chemicals that our employees are handling.

Protection of others
GMP and SSOPs - required by FDA and USDA
Distilleries are stepping up to make this
for 120 employees every day for 30 days
Parts warehouse: critical parts for food equipment
Parts warehouse: critical parts for food equipment
Parts warehouse: critical parts for food equipment
Parts warehouse: critical parts for food equipment
Parts warehouse: critical parts for food equipment
Field Service need to support customer food plants
Field Service need to support customer food plants
Field Service need to support customer food plants
Field Service need to support customer food plants
Field Service need to support customer food plants
Field Service need to support customer food plants
Field Service need to support customer food plants
Field Service need to support customer food plants

GMP and SSOPs - required by FDA and USDA

social distancing
more hand washing, disposable gloves in all areas of the plant

assuming changing at breaks
Implemented social distancing guidelines where possible. Leveraging current inventory + Purchase Orders in place for future months
Leveraging current inventory + Purchase Orders in place for future months
Critical component of our PPE strategy. Working with different suppliers to find suitable alternatives. Difficulty sourcing products in the industry.
Critical component of our PPE strategy. Working with different suppliers to find suitable alternatives. Difficulty sourcing products in the industry.
Critical component of our PPE strategy. Working with different suppliers to find suitable alternatives. Difficulty sourcing products in the industry.

Working with different suppliers to find suitable alternatives. Difficulty sourcing products in the industry.

No

No

No

No

No

No

No

No

Gallons

Wipes

Yes, already using alternative. No regulatory flexibility needed.
Case of 4 bags
Case of 4 bags
12 oz bottle
2 liter bottle
Container
Gallons
gallon jugs
cases of 4 bags
No.
Dust / Nuisance masks are use for employee comfort and for food safety. Surgical style masks could be used, just not as effectively.

Masks provided for EE's for operations (production/sanitors). This mask is an alternative to N95
No
Yes
Yes
Yes

1100ml
Each
Boxes
Each
Cases
Cases
Cases
Cases
Gathering information

727 ADUSA pharmacies that administer vaccines and cannot establish social distancing while doing so
Gloves for 15 Distribution Centers.
Gloves for 15 Distribution Centers.
Gloves for 15 Distribution Centers.
Aprons/Gowns for 15 Distribution Centers
N95 Masks for 15 Distribution Centers
Gloves for 2000 retail stores
Gloves for 2000 retail stores
Gloves for 2000 retail stores
Gloves for 2000 retail stores
Reusable face shields- 115 per store
N95 Masks for 200,000

Contact thermometers would require use by a medically trained individual (challenging) and using proper disposable covers.
This chemical has been named by EPA as effective against COVID-19 (https://www.epa.gov/pesticide-registration/list-n-disinfectants-use-against-sars-cov-2)
This chemical has been named by EPA as effective against COVID-19 (https://www.epa.gov/pesticide-registration/list-n-disinfectants-use-against-sars-cov-2)
FDA guidance allowing distilleries to make hand sanitizer has fortunately made this product widely available.
In lieu of wipes to clean carts we can use EPA approved chemicals and paper towels.

Need food grade contact glove

From: [Young, Joby - OSEC, Washington, DC](#)
To: [SP3.PS3 - OSEC, Washington, DC](#)
Cc: [Hailey Ghee](#); [Mary Dee Beal](#); [Blake Rollins](#)
Subject: FW: PPE Survey
Date: Thursday, April 16, 2020 1:29:00 PM
Attachments: [INTERNAL_Collated PPE Survey Form 4.15.2020 v2.xlsx](#)
[image001.png](#)
[image002.jpg](#)

DRAFT, pre-decisional, deliberative

Joby Young

Chief of Staff
United States Department of Agriculture



From: Beal, Mary Dee - OSEC, Washington, DC
Sent: Thursday, April 16, 2020 11:26 AM
To: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>
Subject: PPE Survey

Pre-decisional/deliberative

We did not get input from the following companies. I will note that we asked folks only to identify needs they could not meet themselves in the 60-day look ahead so they may not have any.

JBS USA Holdings Inc.
Smithfield Foods Inc.
ConAgra Foods Inc.
Cargill (****asked for additional day**)
Hormel Foods Corp.
National Beef Packing Co.

Mary Dee Beal

Senior Advisor to the Secretary
United States Department of Agriculture
Office: 202.720.0907
Cell: (b) (6)



Company Name	Please select PPE item from drop down list in each cell.	Please provide item specifics (i.e. type of mask, gloves, etc.)	Please select the state affected from the drop down list in each cell.
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(b) (4)

Surgical Masks		Wisconsin
N95 Filtering Facepiece Respirators		Wisconsin
Faceshields		Wisconsin
N95 Filtering Facepiece Respirators		Wisconsin
Elastomeric, Air-Purifying Respirators and Appropriate Particulate Filters/Cartridges		Wisconsin
Surgical Masks		Wisconsin
Cloth Masks		Wisconsin
Gloves	Blue Nitrile 11mil - 2xl (size 10)	Wisconsin
Gloves	Blue Nitrile 8mil - 2xl (size 10)	Wisconsin
Gloves	Blue Vinyl Powderless) 3.5mil - 2xl	Wisconsin
Faceshields		Wisconsin
N95 Filtering Facepiece Respirators		Ohio
Elastomeric, Air-Purifying Respirators and Appropriate Particulate Filters/Cartridges		Ohio
Surgical Masks		Ohio
Cloth Masks		Ohio
Gloves	Blue Nitrile 11mil - 2xl (size 10)	Ohio
Gloves	Blue Nitrile 8mil - 2xl (size 10)	Ohio
Gloves	Blue Vinyl Powderless) 3.5mil - 2xl	Ohio
Faceshields		Ohio

(b) (4)

N95 Filtering Facepiece Respirators		Georgia
Elastomeric, Air-Purifying Respirators and Appropriate Particulate Filters/Cartridges		Georgia
Surgical Masks		Georgia
Cloth Masks		Georgia
Gloves	Blue Nitrile 8mil - 2xl (size 10)	Georgia
Gloves	Purple Nitrile 4mil - L	Georgia
Gloves	Purple Nitrile 4mil - XL	Georgia
Faceshields		Georgia
Surgical Masks		Illinois
Faceshields		Illinois
Cloth Masks		Illinois
Surgical Masks	Face Masks	California
N95 Filtering Facepiece Respirators	Chemical Dispensing	California
Cloth Masks		Idaho
Gloves	XL-Nitrile Gloves	Montana
Gloves	Large-Nitrile Gloves	Montana
Gloves	Medium-Nitrile Gloves	Montana
Gloves	Small-Nitrile Gloves	Montana
Other	Sanitizer	Montana
Other	Sanitizing Wipes	Montana
Other	Lysol	Montana
Gloves	Gloves	Missouri
Other	sanitizing wipes	Missouri
Other	hand sanitizer	Missouri
Gloves	Safety Zone, Nitrile 6 MIL, Blue, XL	Utah

(b) (4)

Gloves	Safety Zone, Nitrile 6 MIL, Blue, LG	Utah
Gloves	Safety Zone, Nitrile 6 MIL, Blue, MED	Utah
Other	Alpet D2 Wipes	Utah
Other	Hooded Hairnets	UTAH
Other	Blue sleeves	UTAH
N95 Filtering Facepiece Respirators	N95 or KN95	Texas
Surgical Masks	3-Ply Surgical Face Masks	Texas
Surgical Gloves	Nitrile Exam Gloves (Powder-Free)	Texas
Other	Bleach (5%) - Gallons	Texas
Surgical Masks	Face Masks	California
N95 Filtering Facepiece Respirators	Chemical Dispensing	California
Other	Hand Sanitizer Pump	California
Surgical Masks	Surgical Masks	Colorado
Gloves	Surgical Gloves	Colorado
N95 Filtering Facepiece Respirators	N95 Filtering Facepiece Respirators	Massachusetts
Cloth Masks	Cloth Masks	Massachusetts
Faceshields	Plastic faceshields	Massachusetts
Gloves	Nitrile	Massachusetts
Surgical Masks	Disposable Pleated Masks	Massachusetts
Surgical Masks	Surgical Masks	Arkansas
Surgical Gloves	Surgical Gloves	Arkansas
Other	Disposable Gown	Arkansas
Surgical Masks	Surgical Masks	Illinois
Surgical Gloves	Surgical Gloves	Illinois
Other	Disposable Gown	Illinois
Surgical Masks	Surgical Masks	Kentucky
Surgical Gloves	Surgical Gloves	Kentucky
Other	Surgical Gown	Kentucky
Cloth Masks	Cloth Masks	Illinois
Gloves	nitrile disposable gloves	Illinois
Faceshields	General face shield with headband	Illinois

(b) (4)

Other	Sanitizing Wipes	Illinois
Other	Hand Sanitizer	Illinois
Surgical Masks	Disposable, not N95	Illinois
Surgical Masks	Surgical Masks	New Hampshire
Surgical Masks	Surgical Masks	Illinois
Faceshields	Faceshields	Illinois
N95 Filtering Facepiece Respirators	N95 face masks	Illinois
Other	Thermometers, touch free	Illinois
Surgical Gloves	Nitril (box 100) LG thru 3x	Oklahoma
Faceshields	Face shields and frames	Oklahoma
Surgical Masks	Face covering	Oklahoma
Surgical Masks	cloth or paper mask (BX 10)	Iowa
Surgical Gloves	PF NITRILE (BOX OF 100) LG THRU 2X	Iowa
Other	BOOT COVER	Iowa
Surgical Masks	N95	Iowa
Gloves	STAUFFER/ BLUE NITRILE SMALL	Iowa
Gloves	STAUFFER/ BLUE NITRILE MEDIUM	Iowa
Gloves	STAUFFER/ BLUE NITRILE LARGE	Iowa
Gloves	STAUFFER/ BLUE NITRILE XLARGE	Iowa
Gloves	STAUFFER/ BLUE NITRILE 2XLARGE	Iowa
Surgical Masks	Face covering	Iowa
Surgical Gloves	PF NITRILE (BOX OF 100) LG THRU 2X	Oklahoma
Surgical Masks	cloth or paper mask (BX 10)	Oklahoma
Other	BOOT COVER	Oklahoma
Surgical Masks	N95	Oklahoma
Other Filtering Facepiece Respirators	Other Filtering Facepiece Respirators	California
Gloves	Powder Free Latex Gloves	California
Gloves	Disposable latex	Ohio
Gloves	Disposable latex	Indiana
Gloves	Disposable latex	Kansas

(b) (4)

Faceshields	Reusable	Ohio
Faceshields	Reusable	Indiana
Faceshields	Reusable	Kansas
Other	Blue Gowns	Ohio
Other	Blue Gowns	Indiana
Other	Blue Gowns	Kansas
Other	Hairnets	Ohio
Other	Hairnets	Indiana
Other	Hairnets	Kansas
Other	Sanitizer/hand soap	Ohio
Other	Sanitizer/hand soap	Indiana
Other	Sanitizer/hand soap	Kansas
Surgical Masks		Missouri
Cloth Masks		Missouri
Other	Neck Gaiter / Bandana	Missouri
Other	Hand Sanitizer	Missouri
Other	Clorex Sanitizing Wipes	Missouri
Other	Lysol Disinfectant Spray	Missouri
Other	Nitrile Gloves	Missouri
Other	Infrared Digital Medical Thermometer	Missouri
Faceshields	Clear Face Shield	Arkansas
Surgical Masks	Disposable Face Covering	Arkansas
Gloves	Nitrile	Arkansas
Other	Hair Nets	Arkansas
Other	Beard Nets	Arkansas
Other	Hearing Protection	Arkansas
Other	Safety Glasses	Arkansas
Other	Vinyl Aprons	Arkansas
Other	Vinyl Sleeves	Arkansas
Other	Hand Sanitizer	Arkansas
Surgical Masks	disposable ear loop	Pennsylvania
Cloth Masks	washable string tie	Pennsylvania
Gloves	vinyl l	Pennsylvania
Gloves	vinyl xl	Pennsylvania
Gloves	vinyl xxl	Pennsylvania
Surgical Masks	Mask	California
Surgical Gloves	Gloves	California
Other	Hair and Face Nets	California

Quantity needed due to federal regulatory requirement for next 60 days (worker safety, food safety, other protection)	Quantity needed due to state regulatory requirement for next 60 days (worker safety, food safety, other protection)	Quantity needed due to local regulatory requirement for next 60 days (worker safety, food safety, other protection)	Quantity needed due to buyer/food supplier requirement for next 60 days (worker safety, food safety, other protection)
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DRAFT, DELIBERATIVE

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-	-	-	3,000
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-	-	-	72,000

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-	-	-	150
-	-	-	20,000
-	-	-	80,000
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3,500	3,500	3,500	3,500
7,000	7,000	7,000	7,000
144,000	-	-	-
144,000	-	-	-
144,000	-	-	-

-	-	-	-
-	-	-	-
-	-	-	-
72,000	-	-	-
72,000	-	-	-
72,000	-	-	-
72,000	-	-	-
72,000	-	-	-
72,000	-	-	-
-	-	-	-
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-	-	-	-
-	-	-	-
-	-	-	-
-	-	-	-
7,200,000	-	-	-
8,000,000	-	-	-
3,000,000	-	-	-
1,500,000	-	-	-
200,000	-	-	-
2,000,000	-	-	-
6,000,000	-	-	-
12000 gallons	-	-	-
-	-	-	-
-	-	-	-
-	-	-	-
-	-	-	-
-	-	-	-
-	-	-	-
55,000	55,000	-	-
55,000	55,000	-	-

Quantity needed due to standard voluntary company practice for next 60 days (worker safety, food safety, other protection)	Quantity needed due to voluntary company practice for COVID-19 precautions for next 60 days (worker safety, food safety, other protection)	Total Quantity Needed for next 60 days of operation (should sum Columns F,G,H,I,J,K)	Quantity of item used in normal 60 days of operation during this period (same-time-last-year)
500	500,000	500,500	300
-	500	500	-
-	50	-	10
-	5,000	-	50
-	500	-	-
-	20,000	-	1,000
-	1,200	-	-
-	120,000	-	20,000
-	120,000	-	30,000
-	120,000	-	5,000
-	20	-	5
-	4,000	-	50
-	500	-	-
-	15,000	-	1,000
-	1,000	-	-
-	80,000	-	10,000
-	80,000	-	20,000
-	80,000	-	10,000
-	20	-	5

-	5,000	-	50
-	500	-	-
-	15,000	-	1,000
-	1,000	-	-
-	20,000	-	5,000
-	90,000	-	20,000
-	90,000	-	20,000
-	20	-	5
-	5,000	5,000	-
-	80	80	-
-	500	500	-
-	32,400	32,400	-
60	-	60	60
-	150,000	150,000	-
-	-	10,000	10,000
-	-	8,000	8,000
-	-	4,000	4,000
-	-	1,000	1,000
-	-	100	75
-	-	3,000	1,500
-	-	20	15
-	30,000	30,000	84,000
-	40,000	40,000	10,000
-	150 Gallons	150 Gallons	30 Gallons
-	-	72,000	72,000

-	-	72,000	72,000
-	-	72,000	72,000
-	-	150	75
-	-	20,000	10,000
-	-	80,000	80,000
5,600	-	5,600	600
28,000	-	28,000	-
600,000	-	600,000	600,000
250	-	250	125
-	180,000	180,000	-
6	-	6	6
96	-	96	50
-	24,420	24,420	-
-	24,420	48,840	24,420
-	-	40	40
-	-	1,600	-
-	-	1,000	-
-	-	270,000	256,000
-	-	20,000	-
-	104,040	104,040	-
-	1,000	1,000	-
-	1,000	1,000	-
-	52,200	52,200	-
-	600	600	-
-	600	600	-
-	39,240	39,240	-
-	400	400	-
-	400	400	-
-	2,000	2,000	-
-	160,000	160,000	160,000
50	2,000	2,050	50

25 cases	15 cases	40 cases	25 cases
5-10 gallon	5-10 gallons	10-20 gallons	5-10 gallons
-	70,000	70	-
2,000	-	2,000	250
-	-	660,000	-
-	-	44,000	-
-	-	13,200	-
-	-	100	-
4,000	162,000	166,000	4,000
5	200	205	5
-	180,000	180,000	-
-	10,860	10,860	100
-	950	950	315
-	450	450	200
-	250	250	100
-	5,000	5,000	3,000
-	20,000	20,000	17,000
-	30,000	30,000	24,000
-	30,000	30,000	23,000
-	10,000	10,000	6,000
-	180,000	180,000	-
-	2,700	2,700	2,400
-	145,140	145,140	1,000
-	900	900	600
-	1,500	1,500	1,000
3,500	3,500	21,000	11,000
7,000	7,000	42,000	21,000
-	-	144,000	-
-	-	144,000	-
-	-	144,000	-

-	2,500	2,500	-
-	2,500	2,500	-
-	2,500	2,500	-
-	-	72,000	-
-	-	72,000	-
-	-	72,000	-
-	-	72,000	-
-	-	72,000	-
-	-	72,000	-
-	-	-	-
-	-	-	-
-	-	-	-
-	180,000	180,000	-
-	7,000	7,000	-
-	4,000	4,000	-
120 Cases (480 Refill Units)	-	120 Cases (480 Refill Units)	40 Cases (160 Refill Units)
165 Cases 74,250 Wipes	-	165 Cases 74,250 Wipes	102 Cases 45,900 Wipes
35 Cases (420 Cans)	-	35 Cases (420 Cans)	8 Cases (96 Cans)
308,584	-	308,584	300,000
-	30	30	-
-	120,000	120,000	-
-	14,400,000	14,400,000	-
-	-	7,200,000	7,200,000
-	-	8,000,000	8,000,000
-	-	3,000,000	3,000,000
-	-	1,500,000	1,500,000
-	-	200,000	200,000
-	-	2,000,000	2,000,000
-	-	6,000,000	6,000,000
-	-	12,000	12,000
-	4,000	4,000	-
-	100	100	-
5,000	-	5,000	10,000
10,000	-	10,000	15,000
4,000	-	4,000	10,000
-	100,000	100,000	500
55,000	55,000	220,000	220,000
55,000	55,000	220,000	220,000

N95 Filtering Facepiece Respirators	Alabama
Other Filtering Facepiece Respirators	Alaska
Respirators and Appropriate	Arizona
Surgical Masks	Arkansas
Cloth Masks	California
Gloves	Colorado
Surgical Gloves	Connecticut
Faceshields	Delaware
Other	Florida
	Georgia
	Hawaii
	Idaho
	Illinois
	Indiana
	Iowa
	Kansas
	Kentucky
	Louisiana
	Maine

Maryland

Massachusetts
Michigan

Minnesota

Mississippi
Missouri
Montana
Nebraska
Nevada
New Hampshire
New Jersey
New Mexico

New York
North Carolina
North Dakota
Ohio

Oklahoma
Oregon
Pennsylvania
Rhode Island
South Carolina
South Dakota

Tennessee
Texas

Utah

Vermont

Virginia

Washington

n

West

Virginia

Wisconsin

Wyoming

From: [Young, Joby - OSEC, Washington, DC](#)
To: [Rollins, Blake - OSEC, Washington, DC](#); [Hoskins, Dudley - OSEC, Washington, DC](#); [Newsome, Shawna - OSEC, Washington, DC](#); [Shuford, Campbell - OSEC, Washington, DC](#); [Beal, Mary Dee - OSEC, Washington, DC](#)
Subject: Fwd: Assistance requested
Date: Monday, April 13, 2020 11:59:18 AM
Attachments: [image003.jpg](#)
[image003.jpg](#)

Fyi

Joby Young
Chief of Staff
U.S. Dept. of Agriculture

From: Kathryn Unger (b) (6) [REDACTED]@cargill.com>
Sent: Monday, April 13, 2020 10:05
To: Young, Joby - OSEC, Washington, DC
Subject: Assistance requested

Hi Joby. I heard this morning from our team that our Protein business is trying to procure testing kits. We sent a note to Steve Elson at FEMA but have not yet heard back from him. We will continue to reach out to Steve, but is there any way you might also give a little push? Having the testing kits to pre-screen employees before shifts would go a long way towards keeping us operational.

Regards,
KU

Kathryn Graves Unger
Vice President, North America
Government Relations



direct: (b) (6) [REDACTED]

mobile: (b) (6) [REDACTED]

Everyone has the obligation to STOP an unsafe activity.

From: [Young, Joby - OSEC, Washington, DC](#)
To: [Bennett, Elizabeth T. EOP/WHO](#); [Troye, Olivia EOP/NSC](#)
Subject: Fwd: EO one-pager
Date: Wednesday, April 29, 2020 9:43:28 AM
Attachments: [SP Talking Points on Executive Order.docx](#)

Draft talking points for 10am

Joby Young
Chief of Staff
U.S. Dept. of Agriculture

From: Rodgers, Meghan - OC, Washington, DC <meghan.rodgers@usda.gov>
Sent: Wednesday, April 29, 2020 9:41:12 AM
To: Newsome, Shawna - OSEC, Washington, DC <Shawna.Newsome@usda.gov>; Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>; Rollins, Blake - OSEC, Washington, DC <blake.rollins@usda.gov>; Beal, Mary Dee - OSEC, Washington, DC <MaryDee.Beal@usda.gov>; Shuford, Campbell - OSEC, Washington, DC <campbell.shuford@usda.gov>; Hoskins, Dudley - OSEC, Washington, DC <dudley.hoskins@usda.gov>
Cc: Ghee, Hailey - OSEC, Washington, DC <hailey.ghee@usda.gov>; Crowe, Taylor - OSEC, Washington, DC <Taylor.Crowe@usda.gov>
Subject: RE: EO one-pager

And here are talking points for the call for SP

From: Newsome, Shawna - OSEC, Washington, DC <Shawna.Newsome@usda.gov>
Sent: Wednesday, April 29, 2020 9:39 AM
To: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>; Rollins, Blake - OSEC, Washington, DC <blake.rollins@usda.gov>; Beal, Mary Dee - OSEC, Washington, DC <MaryDee.Beal@usda.gov>; Shuford, Campbell - OSEC, Washington, DC <campbell.shuford@usda.gov>; Rodgers, Meghan - OC, Washington, DC <meghan.rodgers@usda.gov>; Hoskins, Dudley - OSEC, Washington, DC <dudley.hoskins@usda.gov>
Subject: RE: EO one-pager

updated

Shawna Newsome
Office of Food Safety
Cell: (b) (6)

From: Newsome, Shawna - OSEC, Washington, DC
Sent: Wednesday, April 29, 2020 9:36 AM
To: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>; Rollins, Blake - OSEC, Washington, DC <blake.rollins@usda.gov>; Beal, Mary Dee - OSEC, Washington, DC <MaryDee.Beal@usda.gov>; Shuford, Campbell - OSEC, Washington, DC <campbell.shuford@usda.gov>; Rodgers, Meghan - OC,

Washington, DC <meghan.rodgers@usda.gov>; Hoskins, Dudley - OSEC, Washington, DC
<dudley.hoskins@usda.gov>

Subject: EO one-pager

Here you go

Shawna Newsome

Chief of Staff

Office of Food Safety, USDA

1400 Independence Ave., SW

Washington, D.C. 20250

Cell: (b) (6)

Email: shawna.newsome@usda.gov

SP Talking Points on Executive Order

- Thank you Mr. President and Mr. Vice President for taking the time this morning to speak with these folks.
- Mr. President, Executive Order you signed last night shows once again your unwavering support for America's agriculture industry and the food supply chain.
- Under this executive order, USDA has been directed to ensure America's meat and poultry processors are able to continue operations uninterrupted to the maximum extent possible.
- In order to do this, USDA is going to take a number of steps.
- First, USDA will direct meat and poultry processing plants to operate in accordance with the guidance issued by CDC and DOL to facilitate the ongoing operations, while mitigating the risk of spreading COVID-19.
- Accordingly, establishments will provide written documentation of mitigation plans for review by the USDA-established federal leadership team, which consists of representatives from USDA, DOL and CDC.
- USDA led leadership team will swiftly review documentation provided and will work in consultation with the state and local authorities to resume and ensure continuity of operations at these critical facilities.
- Following this step, USDA will direct meat and poultry processing plants to immediately reopen and resume operations.
- Finally, where there are remaining barriers to continuing operations at establishments, the USDA-established federal leadership team will work cooperatively with state and local authorities to facilitate the operation of these meat and poultry processing plants.
- We want to be open and transparent as we go through this process. We will now take your questions.

From: [Young, Joby - OSEC, Washington, DC](#)
To: [SP3.PS3 - OSEC, Washington, DC](#); [Rollins, Blake - OSEC, Washington, DC](#)
Cc: [CLS1, SLC1 - OSEC, Washington, DC](#); [Tkacz, Kailee - OSEC, Washington, DC](#); [Vaden, Stephen - OGC, Washington, DC](#); [Beal, Mary Dee - OSEC, Washington, DC](#); [Shuford, Campbell - OSEC, Washington, DC](#); [Hoskins, Dudley - OSEC, Washington, DC](#); [Boswell, Kristi - OSEC, Washington, DC](#); [Newsome, Shawna - OSEC, Washington, DC](#); [Walker, Lorren - OSEC, Washington, DC](#); [Ibach, Greg - OSEC, Washington, DC](#); [Barbic, Ken - OSEC, Washington, DC](#); [Rodgers, Meghan - OC, Washington, DC](#)
Subject: Fwd: EO
Date: Tuesday, April 28, 2020 3:07:29 PM

FYI

Joby Young
Chief of Staff
U.S. Dept. of Agriculture

From: Davis, May M. EOP/WHO <May.Davis@who.eop.gov>
Sent: Tuesday, April 28, 2020 15:01
To: Young, Joby - OSEC, Washington, DC; Salvi, Mary E. EOP/WHO
Cc: Ghee, Hailey - OSEC, Washington, DC
Subject: RE: EO

The language has been fixed. It's now (b) (5), DPP .

May Davis

C: (b) (6)

From: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>
Sent: Tuesday, April 28, 2020 3:01 PM
To: Davis, May M. EOP/WHO <May.Davis@who.eop.gov>; Salvi, Mary E. EOP/WHO <Mary.E.Salvi@who.eop.gov>
Cc: Ghee, Hailey - OSEC, Washington, DC <hailey.ghee@usda.gov>
Subject: EO

Hi-

Secretary Perdue was hoping to (b) (5), DPP .

Can you assist? Thank you.

Joby Young
Chief of Staff
U.S. Dept. of Agriculture

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From: [Young, Joby - OSEC, Washington, DC](#)
To: [Beal, Mary Dee - OSEC, Washington, DC](#); [Rollins, Blake - OSEC, Washington, DC](#); [Hoskins, Dudley - OSEC, Washington, DC](#); [Tkacz, Kailee - OSEC, Washington, DC](#); [Shuford, Campbell - OSEC, Washington, DC](#); [Newsome, Shawna - OSEC, Washington, DC](#)
Subject: Fwd: Flag - Issue at Meat Packing Plant in CO (Sen. Gardner)
Date: Friday, April 10, 2020 7:43:39 AM

See Nick Pottebaum's take down the thread.

Joby Young
Chief of Staff
U.S. Dept. of Agriculture

From: Nevins, Kristan K. EOP/WHO <Kristan.K.Nevins@who.eop.gov>
Sent: Thursday, April 9, 2020 22:25
To: Young, Joby - OSEC, Washington, DC
Subject: Fwd: Flag - Issue at Meat Packing Plant in CO (Sen. Gardner)

Assume it has reached your level?

Sent from my iPhone

Begin forwarded message:

From: "Hoelscher, Douglas L. EOP/WHO"
<Douglas.L.Hoelscher@who.eop.gov>
Date: April 9, 2020 at 9:51:06 PM EDT
To: "Nevins, Kristan K. EOP/WHO" <Kristan.K.Nevins@who.eop.gov>
Subject: FW: Flag - Issue at Meat Packing Plant in CO (Sen. Gardner)

fyi

From: Pottebaum, Nic D. EOP/WHO <Nicholas.D.Pottebaum@who.eop.gov>
Sent: Thursday, April 9, 2020 9:43 PM
To: Hoelscher, Douglas L. EOP/WHO <Douglas.L.Hoelscher@who.eop.gov>; Crozer, William F. EOP/WHO <William.F.Crozer@who.eop.gov>
Subject: Fwd: Flag - Issue at Meat Packing Plant in CO (Sen. Gardner)

FYI

Begin forwarded message:

From: "Pottebaum, Nic D. EOP/WHO"
<Nicholas.D.Pottebaum@who.eop.gov>

Date: April 9, 2020 at 9:42:44 PM EDT
To: "Obenshain, Tucker T. EOP/OVP" <Anne.T.Obenshain@ovp.eop.gov>
Subject: Re: Flag - Issue at Meat Packing Plant in CO (Sen. Gardner)

Not at all. This type of issue is going to start popping up a lot.

CO is pretty good in the testing dept and they've were one of the first to use the NG.

New CISA guidance on these types of situations will help - basically advise how to handle it that doesn't shut down plant nor test all. I don't think CISA guidance is coming out until tomorrow or weekend. We're briefing folks on Monday.

Polis action/position isn't unreasonable though either.

Locally-executed, state-managed.

On Apr 9, 2020, at 9:34 PM, Obenshain, Tucker T. EOP/OVP <Anne.T.Obenshain@ovp.eop.gov> wrote:

See below. USDA just pinged us on it too. Have y'all heard from Polis yet?

Tucker Obenshain
Office of the Vice President
C: (b) (6)

Begin forwarded message:

From: "Hodgson, Christopher M. EOP/OVP" <Christopher.M.Hodgson@ovp.eop.gov>
Date: April 9, 2020 at 9:20:27 PM EDT
To: DL OVP Rapid Response <DL.OVP.RapidResponse@ovp.eop.gov>
Cc: "Short, Marc T. EOP/OVP" <Marc.T.Short@ovp.eop.gov>
Subject: Flag - Issue at Meat Packing Plant in CO (Sen. Gardner)

Sen. Gardner called and flagged an issue at the

JBS meat packing facility (one of the largest in the country) in Greeley, CO, which he has also raised with Secretary Perdue as it is an Ag supply chain issue. There are about 30 employees at the JBS facility that have tested positive for coronavirus and they had already seen a drop in employees showing up for work out of fear that they might be exposed. According to Sen. Gardner, the Governor wants to shut the plant down through the weekend and won't agree to reopen it until all employees have been tested (this could require 3,000-6,000 people to be tested). The Governor has reportedly agreed to use the National Guard to help conduct the testing for the employees, but it is unclear what testing platform they plan to use and how many testing supplies are needed to carry this out.

This plant typically processes 5,000 head of a cattle per day (production has dropped in recent weeks as they've had to reduce the number of employees working), which is why this could become a larger food supply chain issue if the plant has to remain closed for an extended period of time. It doesn't appear that this has become a major story outside of CO yet, but that could change if and when the decision from Gov. Polis becomes public. And depending on the company's ability to get employees tested, I think the VP and others in the Administration will likely hear from Gov. Polis and Sen. Gardner in the coming days.

Chris Hodgson
Director of Legislative Affairs
Office of the Vice President
C: (b) (6)

From: [Young, Joby - OSEC, Washington, DC](#)
To: [Rodgers, Meghan - OC, Washington, DC](#)
Subject: Fwd: FLASH REVIEW: Protein Processors Supply Chain DPA EO
Date: Tuesday, April 28, 2020 4:53:10 PM
Attachments: [Protein Processors DPA EO DRAFT 4.28.2020 1538.docx](#)

I believe this is the most recent but we should have a final momentarily.

Joby Young
Chief of Staff
U.S. Dept. of Agriculture

From: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>
Sent: Tuesday, April 28, 2020 3:47:51 PM
To: SP3.PS3 - OSEC, Washington, DC <Sp3@usda.gov>; Rollins, Blake - OSEC, Washington, DC <blake.rollins@usda.gov>
Cc: CLS1, SLC1 - OSEC, Washington, DC <SLC1@usda.gov>; Tkacz, Kailee - OSEC, Washington, DC <kailee.tkacz@usda.gov>; Ibach, Greg - OSEC, Washington, DC <Greg.Ibach@usda.gov>; Walker, Lorren - OSEC, Washington, DC <Lorren.Walker@usda.gov>; Hoskins, Dudley - OSEC, Washington, DC <dudley.hoskins@usda.gov>; Vaden, Stephen - OGC, Washington, DC <stephen.vaden@usda.gov>; Brashears, Mindy - OSEC, Washington, DC <Mindy.Brashears@usda.gov>; Shuford, Campbell - OSEC, Washington, DC <campbell.shuford@usda.gov>; Newsome, Shawna - OSEC, Washington, DC <Shawna.Nesome@usda.gov>; Beal, Mary Dee - OSEC, Washington, DC <MaryDee.Beal@usda.gov>; Boswell, Kristi - OSEC, Washington, DC <kristi.boswell@usda.gov>; CloverAdams, Jamie - OSEC, Washington, DC <jamie.cloveradams@usda.gov>; Young, Benjamin - OGC, Washington, DC <Benjamin.Young@usda.gov>; Northey, Bill - OSEC, Washington, DC <Bill.Northey@usda.gov>; Ghee, Hailey - OSEC, Washington, DC <hailey.ghee@usda.gov>
Subject: Fwd: FLASH REVIEW: Protein Processors Supply Chain DPA EO

Joby Young
Chief of Staff
U.S. Dept. of Agriculture

From: Staff Secretary <staffsecretary@who.eop.gov>
Sent: Tuesday, April 28, 2020 3:43:43 PM
To: Pottinger, Matthew F. EOP/WHO <MPottinger@who.eop.gov>; Hicks, Hope C. EOP/WHO <Hope@who.eop.gov>; Kushner, Jared C. EOP/WHO <jck@who.eop.gov>; Navarro, Peter K. EOP/WHO <Peter.K.Navarro@who.eop.gov>; DL Chief of Staff Office <DLChiefofStaffOffice@WHO.eop.gov>; Levi, William (OAG) <William.Levi@usdoj.gov>; Boehler, Adam <Adam.Boehler@dfc.gov>; Kudlow, Larry A. EOP/WHO <Lawrence.A.Kudlow@who.eop.gov>; 'Harrison, Brian (HHS/IOS)' <Brian.Harrison@hhs.gov>; Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>; Grogan, Joseph J. EOP/WHO <Joseph.J.Grogan@who.eop.gov>; Ueland, Eric M. EOP/WHO <Eric.M.Ueland@who.eop.gov>; Birx, Deborah L. EOP/NSC <Deborah.L.Birx@nsc.eop.gov>; Mehrens, Nathan P - OSEC <Mehrens.Nathan.P@DOL.gov>; Miller, Katie R. EOP/OVP <Katie.R.Miller@ovp.eop.gov>; Miller, Stephen EOP/WHO

<Stephen.Miller@who.eop.gov>; Short, Marc T. EOP/OVP <Marc.T.Short@ovp.eop.gov>;
imt@who.eop.gov <imt@who.eop.gov>; Stewart, Jennifer SES SD <Jennifer.Stewart@sd.mil>;
Gilmartin, Kayleigh M. EOP/WHO <Kayleigh.McEnany@who.eop.gov>; Vought, Russell T. EOP/OMB
<Russell.T.Vought@omb.eop.gov>; Nevins, Kristan K. EOP/WHO <Kristan.K.Nevins@who.eop.gov>;
Liddell, Christopher P. EOP/WHO <Christopher.P.Liddell@who.eop.gov>; Gountanis, John
<John.Gountanis@hq.dhs.gov>; Farah, Alyssa A. EOP/WHO <Alyssa.A.Farah@who.eop.gov>; Pataki,
Tim A. EOP/WHO <Timothy.A.Pataki@who.eop.gov>; Jack, Brian T. EOP/WHO
<Brian.T.Jack@who.eop.gov>; Hoelscher, Douglas L. EOP/WHO
<Douglas.L.Hoelscher@who.eop.gov>

Cc: Staff Secretary <staffsecretary@who.eop.gov>

Subject: RE: FLASH REVIEW: Protein Processors Supply Chain DPA EO

Please see attached for a revised, near-final draft. Please send any final critical edits as soon as possible but no later than 4pm to be considered.

From: Staff Secretary

Sent: Tuesday, April 28, 2020 12:26 PM

To: Pottinger, Matthew F. EOP/WHO <MPottinger@who.eop.gov>; Hicks, Hope C. EOP/WHO
<Hope@who.eop.gov>; Kushner, Jared C. EOP/WHO <jck@who.eop.gov>; Navarro, Peter K.
EOP/WHO <Peter.K.Navarro@who.eop.gov>; DL Chief of Staff Office
<DLChiefofStaffOffice@WHO.eop.gov>; 'Levi, William (OAG)' <William.Levi@usdoj.gov>; 'Boehler,
Adam' <Adam.Boehler@dfc.gov>; Kudlow, Larry A. EOP/WHO <Lawrence.A.Kudlow@who.eop.gov>;
'Harrison, Brian (HHS/IOS)' <Brian.Harrison@hhs.gov>; Grogan, Joseph J. EOP/WHO
<Joseph.J.Grogan@who.eop.gov>; Ueland, Eric M. EOP/WHO <Eric.M.Ueland@who.eop.gov>; Birx,
Deborah L. EOP/NSC <Deborah.L.Birx@nsc.eop.gov>; Miller, Katie R. EOP/OVP
<Katie.R.Miller@ovp.eop.gov>; Miller, Stephen EOP/WHO <Stephen.Miller@who.eop.gov>; Short,
Marc T. EOP/OVP <Marc.T.Short@ovp.eop.gov>; imt@who.eop.gov; 'Stewart, Jennifer SES SD'
<Jennifer.Stewart@sd.mil>; Gilmartin, Kayleigh M. EOP/WHO <Kayleigh.McEnany@who.eop.gov>;
Vought, Russell T. EOP/OMB <Russell.T.Vought@omb.eop.gov>; Nevins, Kristan K. EOP/WHO
<Kristan.K.Nevins@who.eop.gov>; Liddell, Christopher P. EOP/WHO
<Christopher.P.Liddell@who.eop.gov>; Gountanis, John <John.Gountanis@hq.dhs.gov>; Farah,
Alyssa A. EOP/WHO <Alyssa.A.Farah@who.eop.gov>; Pataki, Tim A. EOP/WHO
<Timothy.A.Pataki@who.eop.gov>; Jack, Brian T. EOP/WHO <Brian.T.Jack@who.eop.gov>;
Hoelscher, Douglas L. EOP/WHO <Douglas.L.Hoelscher@who.eop.gov>

Cc: Staff Secretary <staffsecretary@who.eop.gov>

Subject: FLASH REVIEW: Protein Processors Supply Chain DPA EO

All,

Attached for your quick review is a draft EO entitled “Delegating Authority Under the Defense Production Act with respect to Protein Processors” that delegates certain of the President’s authority under the DPA. This EO may be signed as early as today. Affirmative clearance is requested from **NEC and DHS**. All others are welcome to comment as well. Please send any critical concerns and comments to Staff Secretary by **2pm today, April 28**.

Thank you,
Staff Secretary

EXECUTIVE ORDER

- - - - -

DELEGATING AUTHORITY UNDER THE DEFENSE PRODUCTION ACT
WITH RESPECT TO MEAT AND POULTRY PROCESSORS

(b) (5), DPP [Redacted]

[Redacted]

[Redacted]

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[Redacted]

(b) (5), DPP [Redacted]

[Redacted]

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[Redacted]

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(b) (5), DPP [Redacted]

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[Redacted]

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THE WHITE HOUSE,

From: [Young, Joby - OSEC, Washington, DC](#)
To: [SP3.PS3 - OSEC, Washington, DC](#)
Cc: [CLS1, SLC1 - OSEC, Washington, DC](#); [Rollins, Blake - OSEC, Washington, DC](#); [Tkacz, Kailee - OSEC, Washington, DC](#); [Hoskins, Dudley - OSEC, Washington, DC](#); [Beal, Mary Dee - OSEC, Washington, DC](#); [Shuford, Campbell - OSEC, Washington, DC](#); [Boswell, Kristi - OSEC, Washington, DC](#); [Brashears, Mindy - OSEC, Washington, DC](#); [Newsome, Shawna - OSEC, Washington, DC](#); [Ibach, Greg - OSEC, Washington, DC](#); [Walker, Lorren - OSEC, Washington, DC](#); [Barbic, Ken - OSEC, Washington, DC](#); [Rodgers, Meghan - OC, Washington, DC](#)
Subject: Fwd: FLASH REVIEW: Protein Processors Supply Chain DPA EO
Date: Tuesday, April 28, 2020 8:16:00 PM
Attachments: [2020ProteinProcessorsDPA.eo.docx](#)

Joby Young
Chief of Staff
U.S. Dept. of Agriculture

From: Staff Secretary <staffsecretary@who.eop.gov>
Sent: Tuesday, April 28, 2020 7:49:34 PM
To: Staff Secretary <staffsecretary@who.eop.gov>; Pottinger, Matthew F. EOP/WHO <MPottinger@who.eop.gov>; Hicks, Hope C. EOP/WHO <Hope@who.eop.gov>; Kushner, Jared C. EOP/WHO <jck@who.eop.gov>; Navarro, Peter K. EOP/WHO <Peter.K.Navarro@who.eop.gov>; DL Chief of Staff Office <DLChiefofStaffOffice@WHO.eop.gov>; Levi, William (OAG) <William.Levi@usdoj.gov>; Boehler, Adam <Adam.Boehler@dfc.gov>; Kudlow, Larry A. EOP/WHO <Lawrence.A.Kudlow@who.eop.gov>; 'Harrison, Brian (HHS/IOS)' <Brian.Harrison@hhs.gov>; Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>; Grogan, Joseph J. EOP/WHO <Joseph.J.Grogan@who.eop.gov>; Ueland, Eric M. EOP/WHO <Eric.M.Ueland@who.eop.gov>; Birx, Deborah L. EOP/NSC <Deborah.L.Birx@nsc.eop.gov>; Mehrens, Nathan P - OSEC <Mehrens.Nathan.P@DOL.gov>; Miller, Katie R. EOP/OVP <Katie.R.Miller@ovp.eop.gov>; Miller, Stephen EOP/WHO <Stephen.Miller@who.eop.gov>; Short, Marc T. EOP/OVP <Marc.T.Short@ovp.eop.gov>; imt@who.eop.gov <imt@who.eop.gov>; Stewart, Jennifer SES SD <Jennifer.Stewart@sd.mil>; Gilmartin, Kayleigh M. EOP/WHO <Kayleigh.McEnany@who.eop.gov>; Vought, Russell T. EOP/OMB <Russell.T.Vought@omb.eop.gov>; Nevins, Kristan K. EOP/WHO <Kristan.K.Nevins@who.eop.gov>; Liddell, Christopher P. EOP/WHO <Christopher.P.Liddell@who.eop.gov>; Gountanis, John <John.Gountanis@hq.dhs.gov>; Farah, Alyssa A. EOP/WHO <Alyssa.A.Farah@who.eop.gov>; Pataki, Tim A. EOP/WHO <Timothy.A.Pataki@who.eop.gov>; Jack, Brian T. EOP/WHO <Brian.T.Jack@who.eop.gov>; Hoelscher, Douglas L. EOP/WHO <Douglas.L.Hoelscher@who.eop.gov>
Subject: RE: FLASH REVIEW: Protein Processors Supply Chain DPA EO

This has been signed and will be released shortly.

From: Staff Secretary
Sent: Tuesday, April 28, 2020 3:44 PM
To: Pottinger, Matthew F. EOP/WHO <MPottinger@who.eop.gov>; Hicks, Hope C. EOP/WHO <Hope@who.eop.gov>; Kushner, Jared C. EOP/WHO <jck@who.eop.gov>; Navarro, Peter K. EOP/WHO <Peter.K.Navarro@who.eop.gov>; DL Chief of Staff Office <DLChiefofStaffOffice@WHO.eop.gov>; 'Levi, William (OAG)' <William.Levi@usdoj.gov>; 'Boehler, Adam' <Adam.Boehler@dfc.gov>; Kudlow, Larry A. EOP/WHO <Lawrence.A.Kudlow@who.eop.gov>;

'Harrison, Brian (HHS/IOS)' <Brian.Harrison@hhs.gov>; 'Young, Joby - OSEC, Washington, DC' <joby.young@usda.gov>; Grogan, Joseph J. EOP/WHO <Joseph.J.Grogan@who.eop.gov>; Ueland, Eric M. EOP/WHO <Eric.M.Ueland@who.eop.gov>; Birx, Deborah L. EOP/NSC <Deborah.L.Birx@nsc.eop.gov>; 'Mehrens, Nathan P - OSEC' <Mehrens.Nathan.P@DOL.gov>; Miller, Katie R. EOP/OVP <Katie.R.Miller@ovp.eop.gov>; Miller, Stephen EOP/WHO <Stephen.Miller@who.eop.gov>; Short, Marc T. EOP/OVP <Marc.T.Short@ovp.eop.gov>; imt@who.eop.gov; 'Stewart, Jennifer SES SD' <Jennifer.Stewart@sd.mil>; Gilmartin, Kayleigh M. EOP/WHO <Kayleigh.McEnany@who.eop.gov>; Vought, Russell T. EOP/OMB <Russell.T.Vought@omb.eop.gov>; Nevins, Kristan K. EOP/WHO <Kristan.K.Nevins@who.eop.gov>; Liddell, Christopher P. EOP/WHO <Christopher.P.Liddell@who.eop.gov>; 'Gountanis, John' <John.Gountanis@hq.dhs.gov>; Farah, Alyssa A. EOP/WHO <Alyssa.A.Farah@who.eop.gov>; Pataki, Tim A. EOP/WHO <Timothy.A.Pataki@who.eop.gov>; Jack, Brian T. EOP/WHO <Brian.T.Jack@who.eop.gov>; Hoelscher, Douglas L. EOP/WHO <Douglas.L.Hoelscher@who.eop.gov>

Cc: Staff Secretary <staffsecretary@who.eop.gov>

Subject: RE: FLASH REVIEW: Protein Processors Supply Chain DPA EO

Importance: High

Please see attached for a revised, near-final draft. Please send any final critical edits as soon as possible but no later than 4pm to be considered.

From: Staff Secretary

Sent: Tuesday, April 28, 2020 12:26 PM

To: Pottinger, Matthew F. EOP/WHO <MPottinger@who.eop.gov>; Hicks, Hope C. EOP/WHO <Hope@who.eop.gov>; Kushner, Jared C. EOP/WHO <jck@who.eop.gov>; Navarro, Peter K. EOP/WHO <Peter.K.Navarro@who.eop.gov>; DL Chief of Staff Office <DLChiefofStaffOffice@WHO.eop.gov>; 'Levi, William (OAG)' <William.Levi@usdoj.gov>; 'Boehler, Adam' <Adam.Boehler@dfc.gov>; Kudlow, Larry A. EOP/WHO <Lawrence.A.Kudlow@who.eop.gov>; 'Harrison, Brian (HHS/IOS)' <Brian.Harrison@hhs.gov>; Grogan, Joseph J. EOP/WHO <Joseph.J.Grogan@who.eop.gov>; Ueland, Eric M. EOP/WHO <Eric.M.Ueland@who.eop.gov>; Birx, Deborah L. EOP/NSC <Deborah.L.Birx@nsc.eop.gov>; Miller, Katie R. EOP/OVP <Katie.R.Miller@ovp.eop.gov>; Miller, Stephen EOP/WHO <Stephen.Miller@who.eop.gov>; Short, Marc T. EOP/OVP <Marc.T.Short@ovp.eop.gov>; imt@who.eop.gov; 'Stewart, Jennifer SES SD' <Jennifer.Stewart@sd.mil>; Gilmartin, Kayleigh M. EOP/WHO <Kayleigh.McEnany@who.eop.gov>; Vought, Russell T. EOP/OMB <Russell.T.Vought@omb.eop.gov>; Nevins, Kristan K. EOP/WHO <Kristan.K.Nevins@who.eop.gov>; Liddell, Christopher P. EOP/WHO <Christopher.P.Liddell@who.eop.gov>; Gountanis, John <John.Gountanis@hq.dhs.gov>; Farah, Alyssa A. EOP/WHO <Alyssa.A.Farah@who.eop.gov>; Pataki, Tim A. EOP/WHO <Timothy.A.Pataki@who.eop.gov>; Jack, Brian T. EOP/WHO <Brian.T.Jack@who.eop.gov>; Hoelscher, Douglas L. EOP/WHO <Douglas.L.Hoelscher@who.eop.gov>

Cc: Staff Secretary <staffsecretary@who.eop.gov>

Subject: FLASH REVIEW: Protein Processors Supply Chain DPA EO

All,

Attached for your quick review is a draft EO entitled “Delegating Authority Under the Defense Production Act with respect to Protein Processors” that delegates certain of the President’s authority under the DPA. This EO may be signed as early as today. Affirmative clearance is requested from **NEC and DHS**. All others are welcome to comment as well. Please send any critical concerns and comments to Staff Secretary by **2pm today, April 28.**

Thank you,
Staff Secretary

EXECUTIVE ORDER

- - - - -

DELEGATING AUTHORITY UNDER THE DEFENSE PRODUCTION ACT WITH
RESPECT TO FOOD SUPPLY CHAIN RESOURCES DURING THE NATIONAL
EMERGENCY CAUSED BY THE OUTBREAK OF COVID-19

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THE WHITE HOUSE,

From: [Young, Joby - OSEC, Washington, DC](#)
To: [Ghee, Hailey - OSEC, Washington, DC](#)
Subject: Fwd: Follow up on call - Livestock Producer/Packer Impacts
Date: Tuesday, April 14, 2020 10:08:08 AM

Joby Young
Chief of Staff
U.S. Dept. of Agriculture

From: Troye, Olivia EOP/NSC <Olivia.Troye@nsc.eop.gov>
Sent: Monday, April 13, 2020 7:03:13 PM
To: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>; Short, Marc T. EOP/OVP <Marc.T.Short@ovp.eop.gov>; Hickey, Jonathan P. EOP/OVP <Jonathan.P.Hickey@ovp.eop.gov>; Gray, John W. EOP/OVP <John.W.Gray@ovp.eop.gov>; Hodgson, Christopher M. EOP/OVP <Christopher.M.Hodgson@ovp.eop.gov>
Cc: Bennett, Elizabeth T. EOP/WHO <Elizabeth.T.Bennett@who.eop.gov>; Boswell, Kristi - OSEC, Washington, DC <kristi.boswell@usda.gov>; Hoskins, Dudley - OSEC, Washington, DC <dudley.hoskins@usda.gov>; Rollins, Blake - OSEC, Washington, DC <blake.rollins@usda.gov>; Beal, Mary Dee - OSEC, Washington, DC <MaryDee.Beal@usda.gov>
Subject: RE: Follow up on call - Livestock Producer/Packer Impacts

Thanks Joby for the follow up. There are a number of items as you know that we're working through as part of the overall effort. I know we've discussed some of these. I have DHS tee'd up to talk about the other critical infrastructure sectors as well and the prioritization of them for the agenda tomorrow, so that will then lead into this conversation, which will be productive. I'll standby for the read ahead.

Best,
Olivia

From: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>
Sent: Monday, April 13, 2020 6:03 PM
To: Short, Marc T. EOP/OVP <Marc.T.Short@ovp.eop.gov>; Troye, Olivia EOP/NSC <Olivia.Troye@nsc.eop.gov>; Hickey, Jonathan P. EOP/OVP <Jonathan.P.Hickey@ovp.eop.gov>
Cc: Bennett, Elizabeth T. EOP/WHO <Elizabeth.T.Bennett@who.eop.gov>; Boswell, Kristi - OSEC, Washington, DC <kristi.boswell@usda.gov>; Hoskins, Dudley - OSEC, Washington, DC <dudley.hoskins@usda.gov>; Rollins, Blake - OSEC, Washington, DC <blake.rollins@usda.gov>; Beal, Mary Dee - OSEC, Washington, DC <MaryDee.Beal@usda.gov>
Subject: Follow up on call - Livestock Producer/Packer Impacts

Pre-Decisional/Deliberative

Marc, Olivia, John-

See below follow up info following Sec. Perdue's call with the VP today. Three policy recommendations at the end where we'd propose the WH/task force can assist on this issue.

These would reinforce and be in addition to mitigation measures we are taking at USDA such as our proposed economic assistance program. Finally, SP will be prepared to speak to this issue as well as the broader food supply issues should he present to the task force tomorrow. We'll prepare a memo accordingly.

-Joby

Statement of Issue

Several large packing plants have been forced to initiate complete or partial closures over the past week due to COVID-19 positives within their workforce. These plant closures, even if temporary, are compounding an already disrupted supply chain due to restaurant closures and reductions in the food service industry combined with reduced processing capacity for beef and pork at some of the nation's largest packing plants, which are struggling to maintain current capacity due to absenteeism and other labor challenges.

These closures will ultimately impact the volume of protein products going into the food supply chain, but more immediately, these plant closures are forcing pork producers to euthanize animals and suffer severe economic loss.

Overview: Pork Industry

The U.S. pork supply is a highly integrated, "just-in-time" delivery system built upon approximately 10 month cycles and relies on each segment of the industry (sows, feeders, and finishers) to continually raise and move their animals up until the point of slaughter without significant disruption. If the slaughter facility is unable to accept and process the expected number of animals, the entire system becomes backlogged and producers are unable to move their animals to the next point in the system.

When the processing infrastructure is abruptly disrupted, dairy producers can dump milk, fruit and vegetable growers can dump produce, and cattle producers can lighten and extend feed rations, hold cattle in feedlots, or hold cattle longer on pasture before moving them to feedlots. Hog farmers, however, have nowhere to move their hogs, and as a result, piglets, sows, and/or market hogs are euthanized. The resulting economic impact to producers is severe.

Immediate Impacts

Pork: industry has reported losing approximately \$40 to \$50 per animal over the past week driving the cost to care for each pig above its market value. Some producers who buy feeder pigs are currently unwilling to do so because they cannot cover feed costs.

On April 12, 2020, Smithfield suspended operations at its pork processing facility in Sioux Falls, South Dakota. This facility: processes approximately 20,000 hogs per day (sourced from 550 family farms who sell exclusively to this plant); produces 5% of the U.S. pork supply; employs approximately 3,700

people; produces approximately 130 million servings of food per week.

Cattle: producers are anticipating the supply of fed cattle will push prices down as they compete for slaughter capacity, and this will likely result in boxed beef prices to rise again as the beef supply tightens.

On April 12, 2020, JBS suspended operations at its beef processing facility in Greeley, Colorado to conduct extensive cleaning. This facility processes approximately 4,500 – 5,000 cattle per day, which is approximately 4% of the daily cattle slaughter in the U.S.

Recommendations

- (b) (5), DPP [Redacted]
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From: [Young, Joby - OSEC, Washington, DC](#)
To: [Beal, Mary Dee - OSEC, Washington, DC](#); [CLS1, SLC1 - OSEC, Washington, DC](#); [Tkacz, Kailee - OSEC, Washington, DC](#); [Newsome, Shawna - OSEC, Washington, DC](#)
Subject: Fwd: FOR QUICK REVIEW: Factsheet Regarding Meat Processor EO
Date: Tuesday, April 28, 2020 5:51:11 PM

Shawna can you take a stab at this per Dep's suggestion? I think three bullets or so should suffice.

Joby Young
Chief of Staff
U.S. Dept. of Agriculture

From: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>
Sent: Tuesday, April 28, 2020 5:50:03 PM
To: Porter, Madison F. EOP/WHO <Madison.F.Porter@who.eop.gov>; Ghee, Hailey - OSEC, Washington, DC <hailey.ghee@usda.gov>; Staff Secretary <staffsecretary@who.eop.gov>
Subject: Re: FOR QUICK REVIEW: Factsheet Regarding Meat Processor EO

Yes. Please stand by. We'll have something momentarily.

Joby Young
Chief of Staff
U.S. Dept. of Agriculture

From: Porter, Madison F. EOP/WHO <Madison.F.Porter@who.eop.gov>
Sent: Tuesday, April 28, 2020 5:45:28 PM
To: Ghee, Hailey - OSEC, Washington, DC <hailey.ghee@usda.gov>; Staff Secretary <staffsecretary@who.eop.gov>
Cc: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>
Subject: RE: FOR QUICK REVIEW: Factsheet Regarding Meat Processor EO

Thanks. Do you have the proposed language for the suggestion you could send over?

From: Ghee, Hailey - OSEC, Washington, DC <hailey.ghee@usda.gov>
Sent: Tuesday, April 28, 2020 5:43 PM
To: Staff Secretary <staffsecretary@who.eop.gov>
Cc: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>
Subject: RE: FOR QUICK REVIEW: Factsheet Regarding Meat Processor EO

Good afternoon,

Please see attached edits.

Another suggestion we have is to consider (b) (5), DPP

[REDACTED]

[REDACTED]

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(b) (5), DPP

Hailey Ghee
Special Assistant to the Secretary
Office of the Secretary
Cell: (b) (6)

From: Staff Secretary <staffsecretary@who.eop.gov>

Sent: Tuesday, April 28, 2020 4:29 PM

To: Pottinger, Matthew F. EOP/WHO <MPottinger@who.eop.gov>; Hicks, Hope C. EOP/WHO <Hope@who.eop.gov>; Kushner, Jared C. EOP/WHO <jck@who.eop.gov>; Navarro, Peter K. EOP/WHO <Peter.K.Navarro@who.eop.gov>; DL Chief of Staff Office <DLChiefofStaffOffice@WHO.eop.gov>; Levi, William (OAG) <William.Levi@usdoj.gov>; Grogan, Joseph J. EOP/WHO <Joseph.J.Grogan@who.eop.gov>; Moran, John (OAG) <John.Moran@usdoj.gov>; adam.boehler@dfc.gov; Kudlow, Larry A. EOP/WHO <Lawrence.A.Kudlow@who.eop.gov>; Olmem, Andrew J. EOP/WHO <Andrew.J.Olmem@who.eop.gov>; 'Harrison, Brian (HHS/IOS)' <Brian.Harrison@hhs.gov>; Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>; Ueland, Eric M. EOP/WHO <Eric.M.Ueland@who.eop.gov>; Birx, Deborah L. EOP/NSC <Deborah.L.Birx@nsc.eop.gov>; McGuffee, Tyler Ann A. EOP/OVP <Tyler.A.McGuffee2@ovp.eop.gov>; Miller, Katie R. EOP/OVP <Katie.R.Miller@ovp.eop.gov>; Short, Marc T. EOP/OVP <Marc.T.Short@ovp.eop.gov>; Miller, Stephen EOP/WHO <Stephen.Miller@who.eop.gov>; imt@who.eop.gov; Stewart, Jennifer SES SD <Jennifer.Stewart@sd.mil>; Gilmartin, Kayleigh M. EOP/WHO <Kayleigh.McEnany@who.eop.gov>; Farah, Alyssa A. EOP/WHO <Alyssa.A.Farah@who.eop.gov>; Hahn, Julia A. EOP/WHO <Julia.A.Hahn@who.eop.gov>; john.gountanis@hq.dhs.gov; Liddell, Christopher P. EOP/WHO <Christopher.P.Liddell@who.eop.gov>; Vought, Russell T. EOP/OMB <Russell.T.Vought@omb.eop.gov>; Pataki, Tim A. EOP/WHO <Timothy.A.Pataki@who.eop.gov>; Hoelscher, Douglas L. EOP/WHO <Douglas.L.Hoelscher@who.eop.gov>; Jack, Brian T. EOP/WHO <Brian.T.Jack@who.eop.gov>; Nevins, Kristan K. EOP/WHO <Kristan.K.Nevins@who.eop.gov>

Cc: Staff Secretary <staffsecretary@who.eop.gov>

Subject: FOR QUICK REVIEW: Factsheet Regarding Meat Processor EO

Attached for quick review is a factsheet regarding the Meat Processor Executive Order.

Please send any edits or comments to Staff Sec **by 5:30 pm today.**

Reach out directly with questions.

Thanks,

Staff Sec

This electronic message contains information generated by the USDA solely for the intended recipients. Any unauthorized interception of this message or the use or disclosure of the information it contains may violate the law and subject the violator to civil or criminal penalties. If you believe you have received this message in error, please notify the sender and delete the email immediately.

From: [Young, Joby - OSEC, Washington, DC](#)
To: [Troye, Olivia EOP/NSC](#); [Bennett, Elizabeth T. EOP/WHO](#)
Subject: Fwd: FOR QUICK REVIEW: Factsheet Regarding Meat Processor EO
Date: Tuesday, April 28, 2020 8:19:31 PM

FYI we had submitted these.

Joby Young
Chief of Staff
U.S. Dept. of Agriculture

From: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>
Sent: Tuesday, April 28, 2020 6:35:40 PM
To: Porter, Madison F. EOP/WHO <Madison.F.Porter@who.eop.gov>; Ghee, Hailey - OSEC, Washington, DC <hailey.ghee@usda.gov>; Staff Secretary <staffsecretary@who.eop.gov>
Subject: Re: FOR QUICK REVIEW: Factsheet Regarding Meat Processor EO

Here you go:

(b) (5), DPP
[Redacted]

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Joby Young
Chief of Staff
U.S. Dept. of Agriculture

From: Porter, Madison F. EOP/WHO <Madison.F.Porter@who.eop.gov>
Sent: Tuesday, April 28, 2020 5:45:28 PM
To: Ghee, Hailey - OSEC, Washington, DC <hailey.ghee@usda.gov>; Staff Secretary <staffsecretary@who.eop.gov>
Cc: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>
Subject: RE: FOR QUICK REVIEW: Factsheet Regarding Meat Processor EO

Thanks. Do you have the proposed language for the suggestion you could send over?

From: Ghee, Hailey - OSEC, Washington, DC <hailey.ghee@usda.gov>
Sent: Tuesday, April 28, 2020 5:43 PM
To: Staff Secretary <staffsecretary@who.eop.gov>
Cc: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>

Subject: RE: FOR QUICK REVIEW: Factsheet Regarding Meat Processor EO

Good afternoon,

Please see attached edits.

Another suggestion we have is to consider (b) (5), DPP

[REDACTED]

Hailey Ghee
Special Assistant to the Secretary
Office of the Secretary
Cell: (b) (6)

From: Staff Secretary <staffsecretary@who.eop.gov>

Sent: Tuesday, April 28, 2020 4:29 PM

To: Pottinger, Matthew F. EOP/WHO <MPottinger@who.eop.gov>; Hicks, Hope C. EOP/WHO <Hope@who.eop.gov>; Kushner, Jared C. EOP/WHO <jck@who.eop.gov>; Navarro, Peter K. EOP/WHO <Peter.K.Navarro@who.eop.gov>; DL Chief of Staff Office <DLChiefofStaffOffice@WHO.eop.gov>; Levi, William (OAG) <William.Levi@usdoj.gov>; Grogan, Joseph J. EOP/WHO <Joseph.J.Grogan@who.eop.gov>; Moran, John (OAG) <John.Moran@usdoj.gov>; adam.boehler@dfc.gov; Kudlow, Larry A. EOP/WHO <Lawrence.A.Kudlow@who.eop.gov>; Olmem, Andrew J. EOP/WHO <Andrew.J.Olmem@who.eop.gov>; 'Harrison, Brian (HHS/IOS)' <Brian.Harrison@hhs.gov>; Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>; Ueland, Eric M. EOP/WHO <Eric.M.Ueland@who.eop.gov>; Birx, Deborah L. EOP/NSC <Deborah.L.Birx@nsc.eop.gov>; McGuffee, Tyler Ann A. EOP/OVP <Tyler.A.McGuffee2@ovp.eop.gov>; Miller, Katie R. EOP/OVP <Katie.R.Miller@ovp.eop.gov>; Short, Marc T. EOP/OVP <Marc.T.Short@ovp.eop.gov>; Miller, Stephen EOP/WHO <Stephen.Miller@who.eop.gov>; imt@who.eop.gov; Stewart, Jennifer SES SD <Jennifer.Stewart@sd.mil>; Gilmartin, Kayleigh M. EOP/WHO <Kayleigh.McEnany@who.eop.gov>; Farah, Alyssa A. EOP/WHO <Alyssa.A.Farah@who.eop.gov>; Hahn, Julia A. EOP/WHO <Julia.A.Hahn@who.eop.gov>; john.gountanis@hq.dhs.gov; Liddell, Christopher P. EOP/WHO <Christopher.P.Liddell@who.eop.gov>; Vought, Russell T. EOP/OMB <Russell.T.Vought@omb.eop.gov>; Pataki, Tim A. EOP/WHO <Timothy.A.Pataki@who.eop.gov>; Hoelscher, Douglas L. EOP/WHO <Douglas.L.Hoelscher@who.eop.gov>; Jack, Brian T. EOP/WHO <Brian.T.Jack@who.eop.gov>; Nevins, Kristan K. EOP/WHO <Kristan.K.Nevins@who.eop.gov>

Cc: Staff Secretary <staffsecretary@who.eop.gov>

Subject: FOR QUICK REVIEW: Factsheet Regarding Meat Processor EO

Attached for quick review is a factsheet regarding the Meat Processor Executive Order.

Please send any edits or comments to Staff Sec **by 5:30 pm today.**

Reach out directly with questions.

Thanks,

Staff Sec

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From: [Young, Joby - OSEC, Washington, DC](#)
To: [SP3.PS3 - OSEC, Washington, DC](#)
Subject: Fwd: From Chandler
Date: Thursday, May 14, 2020 9:45:49 AM
Attachments: [Swift Beef Subpoena \(005\).pdf](#)

Joby Young
Chief of Staff
U.S. Dept. of Agriculture

From: Ibach, Greg - OSEC, Washington, DC <Greg.Ibach@usda.gov>
Sent: Thursday, May 14, 2020 8:03:11 AM
To: Brashears, Mindy - OSEC, Washington, DC <Mindy.Brashears@usda.gov>
Cc: Censky, Stephen - OSEC, Washington, DC <Stephen.Censky@usda.gov>; Vaden, Stephen - OGC, Washington, DC <stephen.vaden@usda.gov>; Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>; Hoskins, Dudley - OSEC, Washington, DC <dudley.hoskins@usda.gov>; Shuford, Campbell - OSEC, Washington, DC <campbell.shuford@usda.gov>
Subject: From Chandler

Mindy,

(b) (5), DPP, ACP



Greg

Get [Outlook for iOS](#)

(b) (5), DPP, ACP, (b) (7)(A)

(b) (5), DPP, ACP, (b) (7)(A)

(b) (5), DPP, ACP, (b) (7)(A)

(b) (5), DPP, ACP, (b) (7)(A)

(b) (5), DPP, ACP, (b) (7)(A)

From: [Young, Joby - OSEC, Washington, DC](#)
To: [Short, Marc T. EOP/OVP](#)
Subject: Fwd: JBS Plant in Greely, CO
Date: Thursday, April 9, 2020 9:32:16 PM

Marc,

Also flagging for you.

-Joby

Joby Young
Chief of Staff
U.S. Dept. of Agriculture

From: Hickey, Jonathan P. EOP/OVP <Jonathan.P.Hickey@ovp.eop.gov>
Sent: Thursday, April 9, 2020 9:30:12 PM
To: Gray, John W. EOP/OVP <John.W.Gray@ovp.eop.gov>
Cc: Obenshain, Tucker T. EOP/OVP <Anne.T.Obenshain@ovp.eop.gov>; Troye, Olivia EOP/NSC <Olivia.Troye@nsc.eop.gov>; Scully, Bethany S. EOP/OVP <Bethany.S.Scully@ovp.eop.gov>; Pinkos, Stephen M. EOP/OVP <Stephen.M.Pinkos@ovp.eop.gov>; Dittmeier, Kerry W. EOP/OVP <Kerry.W.Dittmeier@ovp.eop.gov>; Kundinger, Kelly R. EOP/OVP <Kelly.R.Kundinger@ovp.eop.gov>; Hickey, Jonathan P. EOP/OVP <Jonathan.P.Hickey@ovp.eop.gov>; Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>
Subject: JBS Plant in Greely, CO

John,

Just got a call from USDA Chief of Staff, Joby Young (copied)...Gov. Polis's team has informed JBS that he plans to shut down their slaughter facility with in Greely, Colorado tonight that employs 3,500 due to approximately 20-30 COVID infections amongst workers at the plant unless JBS can provide tests to all of their employees. Senator Gardner just called Secretary Perdue requesting 3500 COVID tests be shipped to the plant as soon as possible to allow for testing which would take at least a couple of days to test.

Not only a big concern for the single plant (top 5 slaughter plants in U.S.), but USDA very concerned about larger implications across industry if this sets a precedent.

I think there are two options:

(b) (5), DPP
[Redacted text block]

Recommend pursuing Option B at this time.

v/r,
Jon

Jon Hickey
Special Advisor for Domestic Policy
Office of the Vice President
(202)881-7664

From: [Young, Joby - OSEC, Washington, DC](#)
To: [Ghee, Hailey - OSEC, Washington, DC](#)
Subject: Fwd: Letter from Sen. Rounds
Date: Tuesday, April 28, 2020 10:22:22 AM
Attachments: [\[Untitled\].pdf](#)
[ATT00001.htm](#)

Please print

Joby Young
Chief of Staff
U.S. Dept. of Agriculture

From: Barbic, Ken - OSEC, Washington, DC <Ken.Barbic@usda.gov>
Sent: Tuesday, April 28, 2020 10:00:55 AM
To: Boswell, Kristi - OSEC, Washington, DC <kristi.boswell@usda.gov>; Hoskins, Dudley - OSEC, Washington, DC <dudley.hoskins@usda.gov>; Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>; Shuford, Campbell - OSEC, Washington, DC <campbell.shuford@usda.gov>
Cc: Lee, Evan - OSEC, Washington, DC <evan.lee@usda.gov>; Jackson, Noah - OSEC, Washington, DC <Noah.Jackson@usda.gov>
Subject: FW: Letter from Sen. Rounds

FYI-I'll include this in our letter report today also, but flagging for you all right now.

From: "Telle, Adam R. EOP/WHO" <Adam.R.Telle@who.eop.gov>
Date: Tuesday, April 28, 2020 at 9:50 AM
To: "Cavanaugh, Brian J. EOP/NSC" <Brian.J.Cavanaugh@nsc.eop.gov>, "Hodgson, Christopher M. EOP/OVP" <Christopher.M.Hodgson@ovp.eop.gov>, "Barbic, Ken - OSEC, Washington, DC" <Ken.Barbic@usda.gov>, "Brooke, Francis J. Jr. EOP/WHO" <Francis.J.Brooke@who.eop.gov>, "Bennett, Elizabeth T. EOP/WHO" <Elizabeth.T.Bennett@who.eop.gov>, Jason Yaworske <Jason.A.Yaworske@omb.eop.gov>
Cc: Amy Swonger <Amy.H.Swonger@who.eop.gov>, "McMillin, Virginia D. EOP/WHO" <Virginia.D.McMillin@who.eop.gov>, "Riley, Sean M. EOP/WHO" <Sean.M.Riley@who.eop.gov>, "Leong, Rachel M. EOP/WHO" <Rachel.M.Leong2@who.eop.gov>, "Parker, Nathaniel A. EOP/WHO" <Nathaniel.A.Parker@who.eop.gov>, Mailbox WHO Legislative Affairs 45 <legislativeaffairs45@who.eop.gov>, "Planning, David M. EOP/WHO" <David.M.Planning@who.eop.gov>
Subject: FW: Letter from Sen. Rounds

[See attached re: declaring food supply emergency and using DPA for the ag supply chain.](#)

From: Swonger, Amy H. EOP/WHO <Amy.H.Swonger@who.eop.gov>
Sent: Tuesday, April 28, 2020 9:39 AM
To: Telle, Adam R. EOP/WHO <Adam.R.Telle@who.eop.gov>
Cc: McMillin, Virginia D. EOP/WHO <Virginia.D.McMillin@who.eop.gov>
Subject: Fwd: Letter from Sen. Rounds

Adam - FYI

Amy Swonger
Deputy Assistant to the President
Office of Legislative Affairs
The White House
(202) 881-7418

Begin forwarded message:

From: "Johnston, Mark (Rounds)" <Mark_Johnston@rounds.senate.gov>
Date: April 27, 2020 at 9:29:51 PM EDT
To: "Swonger, Amy H. EOP/WHO" <Amy.H.Swonger@who.eop.gov>
Cc: "McMillin, Virginia D. EOP/WHO" <Virginia.D.McMillin@who.eop.gov>, "Parker, Nathaniel A. EOP/WHO" <Nathaniel.A.Parker@who.eop.gov>
Subject: Letter from Sen. Rounds

Good evening Amy. Please see this URGENT letter from Sen. Rounds to POTUS. Please let us know if you have any questions.

Thanks. MJ

United States Senate

WASHINGTON, DC 20510

COMMITTEES:
ARMED SERVICES
BANKING, HOUSING, AND
URBAN AFFAIRS
ENVIRONMENT AND PUBLIC WORKS
VETERANS' AFFAIRS

April 27, 2020

The Honorable Donald Trump
President of the United States
The White House
1600 Pennsylvania Avenue, NW
Washington, DC 20500

Dear President Trump,

The COVID-19 pandemic has placed a stranglehold on our nation's health and food supply. The food industry is on the brink of a major supply chain collapse that has real potential to create actual food shortages for all Americans. As of Friday, April 24, 2020, roughly 25 percent of our nation's beef packing capacity and 30 percent of our nation's pork packing capacity were not producing meat, and this number is only getting worse with each passing day. We have seen stories of milk being dumped down drains and produce rotting in the fields, but the story is about to become much worse. Livestock producers who spend their lives growing animals to feed others are now facing the unthinkable: having to destroy the animals they have raised due to this broken link in our food supply chain. We must act swiftly to avoid further collapse and to secure our nation.

In the face of this disaster, I write to encourage you to take the following action on behalf of our nation;

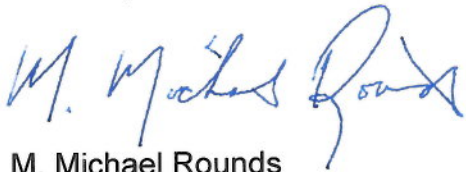
Invoke the Defense Production Act (DPA) to secure a stable and safe food supply chain. The DPA is intended to make certain that the nation has an adequate supply of *essential* goods necessary to respond to a national emergency. One would be hard-pressed to think of a more essential good than food during this time of a national emergency. Invoking the DPA would allow additional federal resources to ramp up production of critical food manufacturing facilities during this idle period. Federal assistance, through the DPA, would also provide much-needed direct assistance to the line workers who need and want to get back to work. As more people will come back to work, we must make them confident their health and safety is being prioritized.

Declare a United States Department of Agriculture (USDA) disaster event in response to the livestock euthanasia crisis. Federal resources are direly needed to make certain producers, packers and states have uniform guidance during this unfortunate and unavoidable undertaking. I believe the Centers for Disease Control and Prevention, the Occupational Safety and Health Administration, and the United States Department of Agriculture (USDA) Food Safety Inspection Service all have a role to play in contributing to the creation of an incident command center. The command center would need to

work with the all state emergency operation centers to uniformly manage this issue. No farm or ranch is the same and no food processing facility is the same. This guidance needs to be science-based, practical, flexible and applied consistently.

Mr. President, as our nation's Commander-in-Chief, you are in the most unique position to organize and execute these necessary actions. Invoking the DPA and declaring a federal disaster event are necessary actions to strengthen our food supply chain during this time of a national emergency, and more importantly, to deliver essential food to all Americans. We are only as strong as our weakest link. Thank you for your leadership during these unprecedented times.

Sincerely,

A handwritten signature in blue ink that reads "M. Michael Rounds". The signature is fluid and cursive, with the first name "M." and the last name "Rounds" being the most prominent parts.

M. Michael Rounds
United States Senator

CC: The Honorable Mike Pence, Vice President of the United States
Secretary Sonny Perdue, United States Department of Agriculture

From: [Young, Joby - OSEC, Washington, DC](#)
To: [Reeves, Paul W](#)
Subject: Fwd: Meat and Poultry COVID-19 PPE Needs Form
Date: Wednesday, April 15, 2020 3:05:06 PM
Attachments: [PPE Survey Form 4.15.2020.xlsx](#)
[image002.png](#)

Paul,

This was sent to your GR folks. Per our conversation this AM.

Joby Young
Chief of Staff
U.S. Dept. of Agriculture

From: Beal, Mary Dee - OSEC, Washington, DC <MaryDee.Beaal@usda.gov>
Sent: Wednesday, April 15, 2020 11:19
To: Young, Joby - OSEC, Washington, DC
Subject: FW: Meat and Poultry COVID-19 PPE Needs Form

From: Willits, Ashley - OSEC, Washington, DC <ashley.willits@usda.gov>
Sent: Wednesday, April 15, 2020 11:14 AM
Cc: Beal, Mary Dee - OSEC, Washington, DC <MaryDee.Beaal@usda.gov>; Newsome, Shawna - OSEC, Washington, DC <Shawna.Newsome@usda.gov>; Adcock, Rebeckah - OSEC, Washington, DC <Rebeckah.Adcock@usda.gov>; Brady, Lillie - OSEC, Washington, DC <lillie.brady@usda.gov>
Subject: Meat and Poultry COVID-19 PPE Needs Form
Importance: High

Good morning,

Following up from earlier, USDA continues to work within the federal family to address the Personal Protection Equipment (PPE) needs in the meat and poultry supply chain. The **attached Excel sheet details the sector specific information we are working to update** – in particular, we would need information on the PPE your company uses that would also be used by the medical or first responder community, for example, N95 face masks, or surgical face masks or gloves, etc. This request for information should be limited only to **unfulfilled** PPE needs required to maintain operational continuity over the next 60 days.

Your company's participation in providing this information is completely voluntary. In addition to USDA's use, the information provided will be shared with FEMA and the Supply Chain Stabilization Taskforce to better inform their understanding of supply needs in the meat and poultry industry.

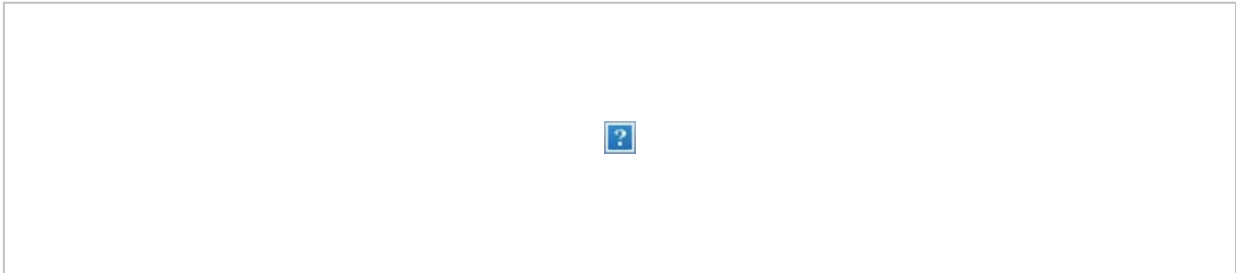
Please note that USDA does *not* have access to critical equipment or supplies, and

collection of this information does not guarantee that the equipment will be available or provided.

If you choose to participate in providing this information, **please send the completed spreadsheet by email to foodsupplychain@usda.gov with the subject line “_____ Critical PPE Needs” by COB Wednesday, April 15.** If additional time is needed to complete this request, please provide the additional time frame needed.

Please call/email if we can answer any questions about this request.

Best,
Ashley



Company Name	Please select PPE item from drop down list in each cell.	Please provide item specifics (i.e. type of mask, gloves, etc.)	If possible, please provide standard distributor for item

DRAFT, DELIBERATIVE

Please select the state affected from the drop down list in each cell.	Quantity needed due to federal regulatory requirement for next 60 days (worker safety, food safety, other protection)	Quantity needed due to state regulatory requirement for next 60 days (worker safety, food safety, other protection)	Quantity needed due to local regulatory requirement for next 60 days (worker safety, food safety, other protection)

Quantity needed due to buyer/food supplier requirement for next 60 days (worker safety, food safety, other protection)	Quantity needed due to standard voluntary company practice for next 60 days (worker safety, food safety, other protection)	Quantity needed due to voluntary company practice for COVID-19 precautions for next 60 days (worker safety, food safety, other protection)	Total Quantity Needed for next 60 days of operation (should sum Columns F,G,H,I,J,K)
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N95 Filtering Facepiece Respirators	Alabama
Other Filtering Facepiece Respirators	Alaska
Elastomeric, Air-Purifying Respirators and Appropriate Particulate Filters/Cartridges	Arizona
Surgical Masks	Arkansas
Cloth Masks	California
Gloves	Colorado
Surgical Gloves	Connecticut
Faceshields	Delaware
Other	Florida
	Georgia
	Hawaii
	Idaho
	Illinois
	Indiana
	Iowa
	Kansas
	Kentucky
	Louisiana
	Maine
	Maryland
	Massachusetts
	Michigan
	Minnesota
	Mississippi
	Missouri
	Montana
	Nebraska
	Nevada
	New Hampshire
	New Jersey
	New Mexico
	New York
	North Carolina
	North Dakota
	Ohio

Oklahoma
Oregon
Pennsylvania
Rhode Island
South Carolina
South Dakota
Tennessee
Texas
Utah
Vermont
Virginia
Washington
West Virginia
Wisconsin
Wyoming

From: [Young, Joby - OSEC, Washington, DC](#)
To: [Rodgers, Meghan - OC, Washington, DC](#); [Shuford, Campbell - OSEC, Washington, DC](#); [Newsome, Shawna - OSEC, Washington, DC](#); [Beal, Mary Dee - OSEC, Washington, DC](#)
Cc: [Brashears, Mindy - OSEC, Washington, DC](#); [Ibach, Greg - OSEC, Washington, DC](#); [CLS1, SLC1 - OSEC, Washington, DC](#); [Tkacz, Kailee - OSEC, Washington, DC](#); [Walker, Lorren - OSEC, Washington, DC](#); [Newsome, Shawna - OSEC, Washington, DC](#); [Hoskins, Dudley - OSEC, Washington, DC](#)
Subject: Fwd: Meat Plants to Reopen in 'Days Not Weeks,' USDA Boss Says
Date: Thursday, April 30, 2020 1:38:22 PM
Attachments: [image001.jpg](#)

Great job! Great message.

Joby Young
Chief of Staff
U.S. Dept. of Agriculture

From: Rodgers, Meghan - OC, Washington, DC <meghan.rodgers@usda.gov>
Sent: Thursday, April 30, 2020 12:30
To: SP3.PS3 - OSEC, Washington, DC
Cc: Young, Joby - OSEC, Washington, DC; Rollins, Blake - OSEC, Washington, DC; Crowe, Taylor - OSEC, Washington, DC; Varsamis, Alec - OC, Washington, DC; Weeks, Audra - OSEC, Washington, DC; Northey, Bill - OSEC, Washington, DC; Ibach, Greg - OSEC, Washington, DC; Brashears, Mindy - OSEC, Washington, DC; Newsome, Shawna - OSEC, Washington, DC; Shuford, Campbell - OSEC, Washington, DC; Beal, Mary Dee - OSEC, Washington, DC; Boswell, Kristi - OSEC, Washington, DC; Hoskins, Dudley - OSEC, Washington, DC; CLS1, SLC1 - OSEC, Washington, DC; Tkacz, Kailee - OSEC, Washington, DC
Subject: Meat Plants to Reopen in 'Days Not Weeks,' USDA Boss Says

Meat Plants to Reopen in 'Days Not Weeks,' USDA Boss Says

Bloomberg, 4.30.20

Agriculture Secretary Sonny Perdue said he expects meatpacking plants to reopen in “days not weeks” under President Donald Trump’s executive order invoking the Defense Production Act.

Slaughterhouse workers should begin receiving more protective gear and access to coronavirus testing “virtually immediately,” Perdue said Thursday in a telephone interview. The U.S. Department of Agriculture has “already begun” working on orders to get them filled on a priority basis by vendors similar to health care workers, he said.

The USDA has been tapped to take the lead in assuring meat-processing facilities stay open under the executive order issued Tuesday. The nation’s food-supply chain has fallen apart as a wave of outbreaks shuts slaughterhouses across the U.S., heightening the prospect that pork, beef and chicken may go missing from the shelves at grocery stores.

Perdue said he expect the national shortfall in meat production, which he estimates is currently 20% to 30%, to be narrowed to “10% to 15% within a week to 10 days.”

In many cases, even as plants reopen, they won't be operating at the same capacity because of safety measures to control the spread of virus, Perdue said.

"There will be some less production, some inefficiency based on line speeds, some employees that will not be able to come back to work," Perdue said.

The USDA will have the legal power to force meat producers to reopen slaughterhouses under the Trump order but doesn't anticipate using it, Perdue said. The department will work collaboratively with companies and state and local officials to set safety standards based on guidelines for workers that the U.S. Centers for Disease Control and Occupational Safety and Health Administration released, he said.

"Worker health and safety is the first priority here," Perdue said. "We want to assure the workers and the community of their safety."

The USDA said Wednesday it will ask meat processors to submit written plans to safely operate packing plants and review them in consultation with local officials.

Trump's executive order won't remove legal liability from meat companies for coronavirus safety lawsuits but along with the CDC guidelines will give them "a defensible answer" should they be sued as long as they follow the guidance, Perdue said.

About a dozen plants have shut this month because of outbreaks among employees jammed together on processing lines. The closures have prompted farmers to start culling hogs that have nowhere to go for pork processing.

One day after Trump's order, another slaughterhouse shut. [Tyson Foods Inc.](#), the biggest U.S. meat processor, said late Wednesday it was idling a beef facility in Nebraska for four days.

Twenty workers from meatpacking and food-processing plants have died, and at least 6,500 have been directly affected by the coronavirus, according to the United Food and Commercial Workers Union, the largest private sector union.

Trump said Wednesday that his administration is preparing a report on how to protect workers.

###



Meghan Rodgers
Acting Communications Director
United States Department of Agriculture
Office: (202) 720-5555
Cell: (b) (6)

From: [Young, Joby - OSEC, Washington, DC](#)
To: [Brashears, Mindy - OSEC, Washington, DC](#); [Ibach, Greg - OSEC, Washington, DC](#); [CLS1, SLC1 - OSEC, Washington, DC](#); [Tkacz, Kailee - OSEC, Washington, DC](#); [Rollins, Blake - OSEC, Washington, DC](#); [Newsome, Shawna - OSEC, Washington, DC](#); [Rodgers, Meghan - OC, Washington, DC](#); [Barbic, Ken - OSEC, Washington, DC](#); [Walker, Lorren - OSEC, Washington, DC](#); [Hoskins, Dudley - OSEC, Washington, DC](#); [Shuford, Campbell - OSEC, Washington, DC](#); [Beal, Mary Dee - OSEC, Washington, DC](#)
Subject: Fwd: Meatpacking Guidance- Task Force update- 04.25.2020 PM
Date: Saturday, April 25, 2020 7:28:01 PM
Attachments: [USDAcovidstatement4.25- Edits OT.docx](#)

FYI

Joby Young
Chief of Staff
U.S. Dept. of Agriculture

From: Troye, Olivia EOP/NSC <Olivia.Troye@nsc.eop.gov>
Sent: Saturday, April 25, 2020 6:07:19 PM
To: McGuire, Denzel E. EOP/OMB <Denzel.E.McGuire@omb.eop.gov>; McCormack, Brian V. EOP/OMB <Brian.V.McCormack2@omb.eop.gov>; Beck, Nancy B. EOP/OMB <Nancy.B.Beck@omb.eop.gov>; Biedermann, Madison A. EOP/OMB <Madison.A.Biedermann@omb.eop.gov>; Schoen, Ansley M. EOP/OMB <Ansley.M.Schoen@omb.eop.gov>; Brashears, Mindy - OSEC, Washington, DC <Mindy.Brashears@usda.gov>; Bennett, Elizabeth T. EOP/WHO <Elizabeth.T.Bennett@who.eop.gov>; Newsome, Shawna - OSEC, Washington, DC <Shawna.Newsme@usda.gov>; Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>; Hoskins, Dudley - OSEC, Washington, DC <dudley.hoskins@usda.gov>; omc2@cdc.gov <omc2@cdc.gov>; Mondl, Rachel E - OSEC <Mondl.Rachel.E@dol.gov>; Shuford, Campbell - OSEC, Washington, DC <campbell.shuford@usda.gov>
Cc: Dr Bob Redfield <olx1@cdc.gov>
Subject: RE: Meatpacking Guidance- Task Force update- 04.25.2020 PM

All-

We discussed the meatpacking industry guidance and the accompanying statement during today's task force meeting. The guidance is approved for release. No edits to the actual guidance, just some edits to this release that will accompany it, which I have attached to this email. Let me know if you have any questions. Russ Vought was in attendance at the meeting as was Dr. Redfield. (Just including this tidbit for my OMB/CDC colleagues on here).

OVP Comms team will also be in touch with FEMA and USDA to ensure that the proper comms roll out is done on this effort to ensure that all documents and everyone is on the same page as well. Thanks very much for all of your hard work on this. Let me know if you need anything else.

Best
Olivia

From: Troye, Olivia EOP/NSC <Olivia.Troye@nsc.eop.gov>

Sent: Saturday, April 25, 2020 10:13 AM

To: McGuire, Denzel E. EOP/OMB <Denzel.E.McGuire@omb.eop.gov>

Cc: McCormack, Brian V. EOP/OMB <Brian.V.McCormack2@omb.eop.gov>; Beck, Nancy B. EOP/OMB <Nancy.B.Beck@omb.eop.gov>; Biedermann, Madison A. EOP/OMB <Madison.A.Biedermann@omb.eop.gov>; Schoen, Ansley M. EOP/OMB <Ansley.M.Schoen@omb.eop.gov>; Brashears, Mindy - OSEC, Washington, DC <Mindy.Brashears@usda.gov>; Bennett, Elizabeth T. EOP/WHO <Elizabeth.T.Bennett@who.eop.gov>; Newsome, Shawna - OSEC, Washington, DC <Shawna.Newsome@usda.gov>; Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>; Hoskins, Dudley - OSEC, Washington, DC <dudley.hoskins@usda.gov>; omc2@cdc.gov; Mondl, Rachel E - OSEC <Mondl.Rachel.E@dol.gov>; campbell.shuford@usda.gov

Subject: Re: Meatpacking Guidance

Good morning all,

This is the last version of the guidances I've seen, the ones attached to yesterday's 5pm email. Has this changed since last night and if so can I get a copy of the latest version of these documents please? I also want some task force principals to see these before they move forward, but I have seen a lot of different versions of this so I'd like to get the latest.

Thank you,

Olivia

Olivia Troye

Special Advisor for Homeland Security, Counterterrorism and North America

Office of the Vice President

White House Coronavirus Task Force

Office: [\(202\) 456-2641](tel:2024562641)

Mobile: **(b) (6)** (Does not receive texts)

On Apr 24, 2020, at 5:04 PM, McGuire, Denzel E. EOP/OMB <Denzel.E.McGuire@omb.eop.gov> wrote:

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clid=1033&p1=5&p2=2009>

<COVIDINDUSTRYGUIDANCE_edits.docx>

<meeting.ics>

CDC/DOL Issues Guidance to Industry

(b) (5), DPP
[Redacted text block]

[Redacted text block]

From: [Young, Joby - OSEC, Washington, DC](#)
To: [Rollins, Blake - OSEC, Washington, DC](#)
Subject: Fwd: Plant Reductions and Closures
Date: Sunday, April 12, 2020 8:24:19 PM
Attachments: [Plant Closures 4.11.docx](#)

Should incorporate discussion of this into the brief.

Joby Young
Chief of Staff
U.S. Dept. of Agriculture

From: Newsome, Shawna - OSEC, Washington, DC <Shawna.Nesome@usda.gov>
Sent: Sunday, April 12, 2020 9:15:36 AM
To: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>
Cc: Hoskins, Dudley - OSEC, Washington, DC <dudley.hoskins@usda.gov>; Walker, Lorren - OSEC, Washington, DC <Lorren.Walker@usda.gov>; Shuford, Campbell - OSEC, Washington, DC <campbell.shuford@usda.gov>; Beal, Mary Dee - OSEC, Washington, DC <MaryDee.Bea@usda.gov>; Rollins, Blake - OSEC, Washington, DC <blake.rollins@usda.gov>
Subject: Plant Reductions and Closures

Good morning,

Attached is the list of plant closures and reductions that we are tracking in OFS and MRP. We will keep this list updated and will plan to share on a regular basis.

Shawna Newsome

Chief of Staff

Office of Food Safety, USDA
1400 Independence Ave., SW
Washington, D.C. 20250

Cell: (b) (6)

Email: shawna.nesome@usda.gov

PLANT CLOSURES AND REDUCED OUTPUT

Week of April 6-12, 2020

Total # of FSIS-Regulated Establishments	FSIS-Regulated Establishments Currently Closed	FSIS Regulated Establishments Currently Running at Reduced Operation
6,461	304	314

*There are currently no establishments closed or operating at reduced capacity due to FSIS staffing shortages.

Reduced Operations/Closures of Note:

Fed (Steer/Heifer) Cattle Plants Running Reduced Slaughter		
1.	(b) (4) fed plants running at reduced chain speed. Estimating 15,050 (normal 25,000)	
	• (b) (4) - Estimating 3,200 (normal 5,600)	
	• (b) (4) Estimating 2,200 (normal 3,000)	
2.	(b) (4) - Estimating 8,700 (normal 17,000)	
	• (b) (4) closed today - is considering closing plant to address COVID-19 concerns (28 confirmed positive of 6,000 employees)	
	• (b) (4) - Estimating 3,000 (normal 5,500)	
3.	(b) (4) - Estimating 1,830 (normal 2,300)	
4.	(b) (4) - Estimating 1,000 (normal 4,100)	
5.	(b) (4) - Down 100 head/day due to religious holiday*	
6.	(b) (4) - Estimating 1,410 (normal 1,500-1,700)	
7.	(b) (4) Thursday only killed 4,700 (normal 6,200)	
8.	(b) (4) - Estimating 5,700 (normal 6,000)	
Cow & Bull Plants Running Reduced Slaughter		
1.	(b) (4) - Estimating a few hundred less than normal	
2.	(b) (4) - Estimating 900 (normal 2,000)	
3.	(b) (4) Estimating 2,000 (normal 2,200)	
4.	(b) (4) - Estimating 1,500 (normal 2,000)	

Pork Plants Running Reduced Slaughter				
1.	(b) (4)	- Estimating 10,000 (normal 18,500)		
2.	(b) (4)	- slightly lower estimate due to harvesting export hogs which requires fabrication floor changes		
Poultry Plants Running Reduced Slaughter				
1.	(b) (4)	Estimating 185,575 (normal 320K)		
2.	(b) (4)	Estimating 100,000s (normal 200,000+)		
3.	(b) (4)	Estimating 146,705 (normal 220K)		
Closed Beef Plants				
		<i>Date closed</i>	<i>Date to Open</i>	
1.	(b) (4)		04/10/2020	TBD
2.	(b) (4)	(2,000 per day)	03/31/2020	04/20/2020
3.	(b) (4)	(1,200 per day)	04/04/2020	04/14/2020
4.	(b) (4)	(1,100 head per day)	04/03/2020	04/14/2020
Closed Lamb & Veal Plants				
		<i>Date closed</i>	<i>Date to Open</i>	
1.	(b) (4)	Detroit, MI	03/31/2020	04/20/2020
2.	(b) (4)	Souderton, PA	04/06/2020	04/13/2020
Closed Pork Plants				
		<i>Date closed</i>	<i>Date to Open</i>	
1.	(b) (4)	(18,500 head)	04/11/2020	TBD
2.	(b) (4)	(10,000 head)	04/06/2020	04/13/2020
3.	(b) (4)	(1,400 head)	04/08/2020	04/09/2020
Closed Poultry Plants				
		<i>Date closed</i>	<i>Date to Open</i>	
1.	(b) (4)	(130K daily)	04/07/2020	04/09/2020
2.	(b) (4)	(130K daily)	04/06/2020	4/07/2020
3.	(b) (4)	(240K daily)	04/08/2020	04/09/2020
4.	(b) (4)	250K daily)	04/08/2020	04/09/2020
5.	(b) (4)	(260K daily)	04/09/2020	04/10/2020
6.	(b) (4)	(150K daily)	04/08/2020	04/09/2020
7.	(b) (4)	(150K daily)	04/10/2020	04/13/2020

Closed Processing Plants			<i>Date closed</i>	<i>Date to Open</i>
1.	(b) (4)	(processed poultry)	04/07/2020	04/17/2020
2.	(b) (4)	closed until further notice (beef and pork)	04/07/2020	TBD

From: [Young, Joby - OSEC, Washington, DC](#)
To: [Young, Stewart B. EOP/WHO](#)
Subject: Fwd: Podium talkers
Date: Wednesday, April 15, 2020 10:02:50 AM
Attachments: [image001.jpg](#)

Joby Young
Chief of Staff
U.S. Dept. of Agriculture

From: Rodgers, Meghan - OC, Washington, DC <meghan.rodgers@usda.gov>
Sent: Tuesday, April 14, 2020 18:41
To: Young, Joby - OSEC, Washington, DC
Subject: Podium talkers

INTRO

- Thank you Mr. President for having me here today.
- It is an honor to lead the Department of Agriculture and represent the constituents who are so critical to our nation's food security.

CDC GUIDANCE

- I'd like to start my remarks with a public service announcement – echoing what my colleagues at the CDC have been saying regarding the health and safety of essential employees across the U.S.
- CDC is providing strategies aimed at helping our most critical workers to quickly return to work after potential exposure to someone with COVID-19, provided those workers are symptom-free.
- This guidance balances the need to protect the health and safety of essential workers with the need to keep critical functions working throughout the COVID-19 response.
- It is also in line with CDC's recommendations for healthcare workers caring for those sick with COVID-19.
- Any employee who develops symptoms while on the job should go home immediately. This interim guidance is in line with CDC's recommendations for healthcare workers caring for those sick with COVID-19.
- We appreciate the dedication and commitment of all the brave men and women working to keep their communities safe, healthy and resilient, and we will continue to work with the CDC to find ways to keep these individuals as safe as possible during this challenging time.

EMPLOYERS AND COMPANIES

- In that vein, there has been a lot happening this week with facilities closing and fear mongering that our food supply is at risk. I want to tell you this is in no way the case – our food supply remains safe and secure.
- To all the employers out there – it is critical that you follow CDC guidance and best practices to keep everyone safe and healthy.
- The CDC has also issued guidance on how to mitigate a situation if and when you may have a positive case at one of your facilities.
- We need our local public health authorities to do everything they can to keep our facilities operational and our critical industries going, while at the same time keeping the health and safety of employees as the top priority.

THANK YOU TO THE FOOD SUPPLY CHAIN WORKERS

- I also want to take this time to say thank you to our critical and essential food supply chain workers.
- The entire country is counting on the patriotic work being done by those in our food supply chain.
- These dedicated workers include farmers and ranchers, packers and producers, truckers and grocery store workers.
- We know that these are very difficult times and you all are working in challenging conditions. It is for these reasons that you need to be even more vigilant about hygiene and safety measures.
- America is depending on you to have the food we need to feed our families, and you are the ones who are making that happen.
- As an entire nation, we are truly thankful for the work you are doing and we recognize that you are true patriotic heroes during this national emergency.

OUR FOOD SUPPLY CHAIN IS SAFE AND STRONG

- Before I sign off here, I just want to remind you all of one more thing. In the United States we have plenty of food for all of our citizens.
- From the production of equipment, feed, and fertilizer, to the farmer who puts the seed in the ground and the packers, processors, and truckers who bring that food to the market, to the grocers getting that food to consumers – America's food supply is safe and secure.

- America’s farmers and ranchers provide this country with the safest, healthiest and most abundant food supply on Earth. There are no indications that these pathogens can be passed to you from the meat you eat.
- I want to be clear – the bare store shelves you see in some cities in the country are a demand issue, not a supply issue.
- During these challenging times, our food supply chain has proven to be very resilient.
- To the extent that we have challenges, we need to work through it together.
- We can only get through this with a whole of America approach. The critical partnership between state and local health officials, management of companies, and the employees – we will meet any challenges we face by working together.
- Thank you all very much.

###



Meghan Rodgers

Acting Communications Director
United States Department of Agriculture
Office: (202) 720-5555
Cell: (b) (6)

From: [Young, Joby - OSEC, Washington, DC](#)
To: [Ghee, Hailey - OSEC, Washington, DC](#)
Subject: Fwd: PPE Needs List
Date: Tuesday, April 14, 2020 4:45:42 PM
Attachments: [PPE and sanitation needs collated list 4.1.xlsx](#)

Joby Young
Chief of Staff
U.S. Dept. of Agriculture

From: Smith, Ashley - OSEC, Washington, DC <Ashley.Smith3@usda.gov>
Sent: Tuesday, April 14, 2020 4:36:55 PM
To: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>
Subject: PPE Needs List

Joby,

Please see the attached list of the initial data collected.

Thanks,
Ashley

DRAFT, DELIBERATIVE, INTERNAL USE ONLY

DRAFT DELIBERATIVE

Company	Definitions	States or Regions requiring this item. Optional detail: can be broken out 1-row per state if possible	Quantity needed due to federal regulatory requirement (worker safety, food safety, other protection)
Name	Item	State(s)	Quantity to meet Federal Regulation
(b) (4)	N95 Masks	OH, NC, AK	
	Handsoap	OH, NC, AK	24
	Hand Sanitizer	OH, NC, AK	24
	Paper Towels	OH, NC, AK	
	Bleach	OH, NC, AK	
	N 95 MASKS	CA	4,000
	3 MIL NITRILE GLOVES	CA	16,000
	Hand Sanitizer (in-store use)	CT, DC, DE, GA, KY, MA, MD, ME, NC, NH, NJ, NY, PA, RI, SC, TN, VA, VT, WV	
	Sanitizer Hand Wipes	CT, DC, DE, GA, KY, MA, MD, ME, NC, NH, NJ, NY, PA, RI, SC, TN, VA, VT, WV	
	Disinfectant	CT, DC, DE, GA, KY, MA, MD, ME, NC, NH, NJ, NY, PA, RI, SC, TN, VA, VT, WV	
Paper towels	CT, DC, DE, GA, KY, MA, MD, ME, NC, NH, NJ, NY, PA, RI, SC, TN, VA, VT, WV		

(b) (4)

Vinyl gloves (food production)	CT, DC, DE, GA, KY, MA, MD, ME, NC, NH, NJ, NY, PA, RI, SC, TN, VA, VT, WV	
N95 Masks		
Nitrile Gloves Large (distribution centers)	ME, MA, NY, PA, MD, NJ, VA, SC, TN, NC	7000/pair
Nitrile Gloves Extra - Large (distribution centers)	ME, MA, NY, PA, MD, NJ, VA, SC, TN, NC	7000/pair
Nitrile Gloves Medium (distribution centers)	ME, MA, NY, PA, MD, NJ, VA, SC, TN, NC	7000/pair
Aprons/Gowns (distribution centers)	ME, MA, NY, PA, MD, NJ, VA, SC, TN, NC	15,000
N95 Masks (distribution centers)	ME, MA, NY, PA, MD, NJ, VA, SC, TN, NC	
Nitrile Gloves Large (retail)	ME, MA, NY, PA, MD, NJ, VA, SC, TN, NC, GA, VA, DE, WV, CT, RI, VT, NH	70000/pair
Nitrile Gloves Extra - Large (retail)	ME, MA, NY, PA, MD, NJ, VA, SC, TN, NC, GA, VA, DE, WV, CT, RI, VT, NH	70000/pair
Nitrile Gloves Medium (retail)	ME, MA, NY, PA, MD, NJ, VA, SC, TN, NC, GA, VA, DE, WV, CT, RI, VT, NH	30,000/pair

(b) (4)

Nitrile GlovesSmall (retail)	ME, MA, NY, PA, MD, NJ, VA, SC, TN, NC, GA, VA, DE, WV, CT, RI, VT, NH	30,000/pair
Face Shields (retail)	ME, MA, NY, PA, MD, NJ, VA, SC, TN, NC, GA, VA, DE, WV, CT, RI, VT, NH	
N95 Masks (retail)	ME, MA, NY, PA, MD, NJ, VA, SC, TN, NC, GA, VA, DE, WV, CT, RI, VT, NH	
Gloves	DC, KS	
Masks	KS	
Gloves-2000 Retail Stores & 25 Distribution Centers	All	
Mask-2000 Retail Stores & 25 Distribution Centers	All	
Hand Sanitizer	CA	
N95 Masks	CA	
N95 Masks	PA	
N95 masks	UT	200
N-95 Mask Filters (North P-100)	IA	
Bleach (1 gallon)	IA	6
Hand Sanitizer (Stand Refills)	IA	
Soap Dispenser (Refills)	IA	3

(b) (4)

N95 Mask	MN	100
N95 Mask	SD	50
Dust masks (N95 & similar)	KS	100
Latex gloves (#in pairs)	KS	
Chlorinated Disinfecting Tablets	OH	
Nitrile Disposable Gloves, XL	OH	
Nitrile Disposable Gloves, L	OH	
N95 Masks	TX	130
Gallons of Alcohol for Hand/Surface Sanitizer	TX	
Best Sanitizer Wipes for sanitizing solution	WI	
Hand Sanitizer	WI	
XL latex gloves	ND	
Moldex N95 Masks	MO	24
Clorox Wipes	MO	
Nitrile Gloves	MO	
N95 Mask	IA	50
gloves	IA	
Hand sanitizers	IA	
N95 Mask	IA	50
gloves	IA	
Hand sanitizers	IA	
N95 Mask	IA	100
gloves	IA	

(b) (4)

Hand sanitizers	IA	
N95 Masks	IA	200
Hand Sanitizer	IA	
Sanitizer	IA	
N95 Masks	IL	10
N95 Mask	IA	90
gloves	IA	
N95 Masks	IL	150
Hand Sanitizer	IL	
Disposable gloves	IN	
N95 Mask	IN	120
Sanitizer	IN	
N95 Mask	MO	576
Gloves	MO	
Hand Sanitizer	MO	
N95 Mask	NE	100
Gloves	NE	
N95 Mask	MI	150
Sanitizer	MI	
Gloves	MI	
N95 masks	NH	40
Disp rubber gloves	NH	
N95 Mask	VT	60

(b) (4)

Disp rubber gloves	VT	
Hand Sanitizer	VT	
Cleaning Supplies	VT	
N95 Mask	NY	120
Disp rubber gloves	NY	
Sanitizer	NY	
N95 Mask	MD	40
Disp rubber gloves	MD	
Sanitizer	MD	
N95 masks	IA	500
N95 masks	MO	450
N95 masks	MI	25
Dust masks	MI	12
Latex gloves	IA	
Latex gloves	MO	
Latex gloves	MI	
Tyvek suits, large	IA	30
Safety Glasses	IA	150
Safety Glasses	MO	100
Safety Glasses	MI	50
Disposable Lab Coats	IA	
Disposable Lab Coats	MO	
Disposable Lab Coats	MI	

(b) (4)

Hand sanitizer	IA	5
Hand sanitizer	MO	2
Hand sanitizer	MI	1
N95	all states	4,000
Nitrile exam gloves	all states	
Sanitizers	all states	
Gowns	all states	
Thermometers	all states	
N95 masks	IN, IL, IA	60
Nitrile Gloves	IN, IL, IA	600
N-95s	ALL	250
N95 Masks	KY	
N95 Masks	TX	
N95 Masks	PA	
Medium Powder Free Gloves (1000 gloves/case)		
Large Powder Free Gloves (1000 gloves/case)		
XL Powder Free Gloves (1000 gloves/case)		
Paper Towels		
Toilet Paper		
Hand Soap (4/42oz)		
Hand Sanitizer (6/27oz)		
Disinfectant Cleaner (1/2 gal)		

(b) (4)

Chlorinated Cleaner (1/2.5 gal)		
Nitrile Gloves (box)	CA,IL,IN, OH,MS,NC,SC	
Sanitizing Wipes (container)	CA,IL,IN, OH,MS,NC,SC	
Handsoap 5000ml	CA,IL,IN, OH,MS,NC,SC	
Handsoap 2000ml		
Sanitizer gel (large bottle)		
Alcohol		
Bleach		
Lysol spray		
Chlorox Sanitizing wipes Non Zone 1		
Dust mask	CA,IL,IN, OH,MS,NC,SC	
Garbage bags 20 gallon		
Garbage bags 50 gallon		
Shop paper towel (wipe all)		
Toilet paper		
Mop Heads		
Floor soap By Pass Front End		
Floor soap Snowflake Back End		
Degreaser		

(b) (4)

Napkins/Cafeteria		
Restroom Paper Towel Rolls		
Paper Towels - general use		
TYVEK / TYCHEM COVERALLS	AZ CA FL HI IA ID IL IN KS LA MI MN MO MS NC ND NE NM PA PR SD TX WA	500
FACESHIELDS - DISPOSABLE	AZ CA FL HI IA ID IL IN KS LA MI MN MO MS NC ND NE NM PA PR SD TX WA	100
HAND SANITIZER - 8oz bottles	AZ CA FL HI IA ID IL IN KS LA MI MN MO MS NC ND NE NM PA PR SD TX WA	
DISINFECTING WIPES (tubs)	AZ CA FL HI IA ID IL IN KS LA MI MN MO MS NC ND NE NM PA PR SD TX WA	
DISINFECTING PRODUCTS - CLEANING (quarts)	AZ CA FL HI IA ID IL IN KS LA MI MN MO MS NC ND NE NM PA PR SD TX WA	
DISINFECTING PRODUCTS - AEROSOLS (cans)	AZ CA FL HI IA ID IL IN KS LA MI MN MO MS NC ND NE NM PA PR SD TX WA	
DISPOSABLE LAB COATS	AZ CA FL HI IA ID IL IN KS LA MI MN MO MS NC ND NE NM PA PR SD TX WA	1,500
MASK-SURGICAL	AZ CA FL HI IA ID IL IN KS LA MI MN MO MS NC ND NE NM PA PR SD TX WA	

(b) (4)

MASK-N95-P95-N100-P100	AZ CA FL HI IA ID IL IN KS LA MI MN MO MS NC ND NE NM PA PR SD TX WA	
HALF FACE RESPIRATOR - 3M 6000 SERIES	AZ CA FL HI IA ID IL IN KS LA MI MN MO MS NC ND NE NM PA PR SD TX WA	300
RESPIRATOR REPLACEMENT FILTER- N95 - 3M 6000 SERIES	AZ CA FL HI IA ID IL IN KS LA MI MN MO MS NC ND NE NM PA PR SD TX WA	2,500
GOJO 9605-24 2 oz Bottles (24 bottles/case	AZ CA FL HI IA ID IL IN KS LA MI MN MO MS NC ND NE NM PA PR SD TX WA	
GOJO 9651-24 4 oz Bottles (24 bottles/case	AZ CA FL HI IA ID IL IN KS LA MI MN MO MS NC ND NE NM PA PR SD TX WA	
DIGITAL ORAL THERMOMETERS	AZ CA FL HI IA ID IL IN KS LA MI MN MO MS NC ND NE NM PA PR SD TX WA	
INFRARED NON-CONTACT THERMOMETERS	AZ CA FL HI IA ID IL IN KS LA MI MN MO MS NC ND NE NM PA PR SD TX WA	
N95 masks	IN, IL, IA	60
Nitrile Gloves	IN, IL, IA	600
Nitrile Gloves	MI	4,500
Knit Gloves	MI	3,000
Hand Sanitizer-liters	MI	5
m95 mast	CO	
nitrile gloves med	CO	
nitrile gloves lg	CO	
Hand Sanitizer, Alpet E3+ #Sa10013	CA	33
Sanitizer, Alpet D2 #SS10001 50ga	CA	24

(b) (4)

Sanitizer,Alpet D2 Quat Free#SS10030	CA	29
N95 masks	WA	
Latex Gloves	CA	193
Hair Nets	CA	30
Beard Nets	CA	15
Sleeves	CA	92
Aprons	CA	29
In-Fact (275 gal per tote)	CA	350
Shine HFC (55 gal per barrel)	CA	10
Flex DF-3 (55 gal per barrel)	CA	50
Flex ALS (55 gal per barrel)	CA	5
Flex NP-1069 (55 gal per barrel)	CA	50
SB-Peracetic Acid F 5% (54 gal per barrel)	CA	100
Domolish ST-1000 (55 gal per barrel)	CA	5
SB Chlorinate II (50 gal per barrel)	CA	5
Hand Sanitizer (PURELL 800ml gel)	CA	
E-2 Sanitizing lotion soap (GOJO 800 ml)	CA	
N95 mask	NC	
large latex gloves	NC	
N95 masks	AL, CA, IA, IL, IN, KS, LA, NC, NE, NJ, OH, TX, VA, WA	
Surgical masks	AL, CA, IA, IL, IN, KS, LA, NC, NE, NJ, OH, TX, VA, WA	
Face shields	AL, CA, IA, IL, IN, KS, LA, NC, NE, NJ, OH, TX, VA, WA	
Hand sanitizer	AL, CA, IA, IL, IN, KS, LA, NC, NE, NJ, OH, TX, VA, WA	

(b) (4)

Sanitizing Wipes	FL,GA,OK,MD,VA,DE,	50 large packs per location, 800 total
Sanatizing Gel	FL,GA,OK,MD,VA,DE,	50 large containers per location, 800 total
Disposable gloves (size L)	CA, FL, NY, PA, TX	12,000
Goggles + Faceshields (per unit/each)	CA, FL, NY, PA, TX	3,200
Gowns or coveralls (per unit/each)	CA, FL, NY, PA, TX	3,200
Liquid hand soap (unit = gallon)	CA, FL, NY, PA, TX	7,200
Associated dispensers with above soap request (per unit/each)	CA, FL, NY, PA, TX	1,000
Nitrile or Latex gloves	CA	20
N95 Masks	CA	60
Sanitizing Wipes (count of individual wipes)	OR, CA, UT, OH, GA, NC, PA, CT, NJ, AZ, TX, WI, FL, MA	
Face Shields (count)	IL, OH, NJ	
N95 Masks (count)	OH, CA, GA, NC, NJ	
Disposable Temporal Thermometers (count)	OR, CA, AZ, UT, TX, WI, IL, IN, OH, GA, FL, NC, PA, NJ, MA, CT	
Disposable Smocks/Lab Coats (count)	TX, WI, NC, PA, NJ	
N95 or any other medical mask type	MI	
Hand sanitizer	MI	
N95 mask	CA	
N 95 Masks	GA	
N95 respirators	MI	
N95 Masks	PA	1,000
Nitrile Gloves all sizes	PA	5,000

(b) (4)

Liquid Disinfectant Cleaner,5 gal.Pail	IA, KY, TX, PA, CA,IO	7
Liquid Sanitizer,32 oz.Spray Bottle,PK12	IA, KY, TX, PA, CA,IO	14
Liquid Sanitizer,32 oz.Spray Bottle,PK4	IA, KY, TX, PA, CA,IO	7
Liquid Sanitizer,5 gal.Pail	IA, KY, TX, PA, CA,IO	7
Disinfecting Wipes,7" x 8",PK12	IA, KY, TX, PA, CA,IO	7
Disinfecting Wipes,7" x 8",PK6	IA, KY, TX, PA, CA,IO	14
Sanitizing Wipes, 7-1/2" x 10",PK6	IA, KY, TX, PA, CA,IO	7
Sanitizing Wipes,5" x 7-3/4",PK6	IA, KY, TX, PA, CA,IO	14
Sanitizing Wipes,7-1/5" x 9-1/2",PK6	IA, KY, TX, PA, CA,IO	49
Hand Sanitizer,Bottle,Gel	IA, KY, TX, PA, CA,IO	7
Hand Sanitizer,Bottle,Liquid,PK4	IA, KY, TX, PA, CA,IO	7
Hand Sanitizer,Gel,Bottle,PK4	IA, KY, TX, PA, CA,IO	7
Hand Sanitizer,Packet,Gel,PK25	IA, KY, TX, PA, CA,IO	7
Hand Sanitizer,Pump Bottle,500mL,PK12	IA, KY, TX, PA, CA,IO	7
Sanitizer Wipes,Bulk Refill,6 x 8",PK2	IA, KY, TX, PA, CA,IO	7
Surgical Face Masks	IA, KY, TX, PA, CA,IO	-
N95 Masks	FL	
N95 Masks	TX	
N95 Masks	CO	
N95 Masks	TX	
N95 Masks	MD	
N95 Masks	MA	
N95 Masks	NC	

(b) (4)

N95 Masks	IL	
N95 Masks	OR	
N95 Masks	CA	
N95 Masks	CA	
N95 Masks	CA	
N95 Masks	CA	
N95 Masks	CA	
N95 Masks	CA	
N95 Masks	CA	
N95 masks	CA	50
Clorox or alcohol wipes	CA, NJ	60 containers (75 wipes per conatiner)
Hand sanitizer	CA, NJ	5 gal
antibacterial soap	FL	50
hand saitizer	FL	50
bleach	FL	10
paper towels	FL	100
toilet paper	FL	100
Face Masks	TX	
Acrylo nitrile or latex gloves	TX	80
Sanitizers	TX	
Chlorine	TX	110
Quaternary Ammonium	TX	110
Quat crystals	TX	110
Peracetic acid	TX	55
Iodine	TX	
Alpet (alcohol X%)	TX	
E2 (Antimicrobial) Handwash Soap	TX	4
E3 Hand sanitizer	TX	
N95 masks	OR	
Touch-Free Infrared Thermometer for adults and kids	OR	

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Purell Hand Sanitizer (32, 2 liter bottles)	OR	
N95 masks (any type will help)	CA	
N95 masks (all sizes)		
Neoprene exam gloves		
hand sanitizer		
Masks	WA, OR, ID	
Hand Sanitizer (employee home use)	WA, OR, ID	
Alpet Wipes (sanitizing wipes)	WA, OR, ID	
Pyramex Intruder faceshield	WA, OR, ID	
Toilet paper	WA, OR, ID	
Surgical Masks (each)	USA (across 24 sites)	
N95 Masks (each)	USA (across 24 sites)	1,500
Liquid Hand Soap (gallons)	USA (across 24 sites)	
Hand Sanitizer (gallons)	USA (across 24 sites)	
Sanitary Wipes (each)	USA (across 24 sites)	
Sanitary Gloves (pair)	USA (across 24 sites)	
N95 Masks 3M 8200	PA	500
3M Respirator filter 2091	PA	500
Nytril Gloves	PA	4,000
Hand Sanitizer	PA	5
N95 MASKS	FL, GA, NC, IN	3,000
GLOVES	FL, GA, NC, IN	1,000
GOGGLES	FL, GA, NC, IN	50
FACE SHIELDS	FL, GA, NC, IN	50
N95 Masks	CA	

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Poly Sleeves	CA	
Poly Apron	CA	
Hand Santizer Gel	CA	
Disinfectant Wipes	CA	
E2 rated Sanitizer Soap	CA	
Polypropylene Bouffant 24"	CA	
Nitrile Gloves	CA	
Sanitizing wipes canisters		
Sanitizer bags		
Disinfectant wipes	PA	
Clorox Cleaner	PA	
Lysol Disinfecting Cleaner	PA	
Latex Gloves	PA	
Clorox Bleach	PA	
N95 masks	PA	
N95 Masks		
Beard covers	IL	40
Beard covers	NY	12
Beard covers	TX	30
Bouffants	IL	160
Bouffants	NY	12
Bouffants	IA	30
bouffants	TX	100
Bouffants	AZ	10
Disinfectant RTU Spray	IA, MN, IL, SD, KS, MO, NE, WI	
gas/vapor cartridge for half face mask	NY	12
gas/vapor cartridge for half face mask	TX	4
gas/vapor cartridge for half face mask	AZ	2
Gowns	IA, NE, WI, MO, KC, SD, MN, IL	
Gowns	IL	160

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Gowns	PA	3
Gowns	NE	6
Gowns	NY	12
Gowns	IA	30
Gowns	TX	104
Gowns	AZ	250
Gowns	IA,NE,MO,KS,IL, MN,WI,SD	
Half-face masks	NY	12
Half-face masks	TZ	2
Hand Sanitizer 8 oz	IA, NE, WI, MO, KC, SD, MN, IL	
Hand Sanitizer 8oz	Pharmacy Fulfillment	
N95 Masks	IA	120
N95 Masks	IA,NE,MO,KS,IL, MN,WI,SD	
N95 Masks	IA, NE, WI, MO, KC, SD, MN, IL	
N95 Masks	Pharmacy Fulfillment	
N95 Masks	AZ	10
N95 Masks	Commissaries/Pr oduction	
N95 respirator	NY	12
N95 respirator	TX	60
Nitrile Gloves	Chariton Distribution Center	
Nitrile Gloves	Lomar	
Nitrile Gloves	IA,NE,MO,KS,IL, MN,WI,SD	

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Nitrile Gloves	IA, NE, WI, MO, KC, SD, MN, IL	
Nitrile Gloves	Pharmacy Fulfillment	
Nitrile Gloves	Cherokee DC	
Nitrile Gloves	Cherokee Transportation	
Nitrile Gloves	Chariton Transportation	
Nitrile Gloves	PDI Transportation	
Nitrile Gloves	Commissaries/Pr oduction	
NonSterile Gloves	IL	900
NonSterile Gloves	PA	720
NonSterile Gloves	NE	18,000
NonSterile Gloves	NY	32
NonSterile Gloves	IA	860
NonSterile Gloves	TX	2,400
NonSterile Gloves	AZ	10
NonSterile Gloves	VA	240
NonSterile Gloves	CA	720
NonSterile Gloves	MA	240
Oxivir Cleaning Solution (55 gallon drum)	Chariton Distribution Center	
Oxivir Cleaning Solution (55 gallon drum)	Cherokee Transportation	
Oxivir Cleaning Solution (55 gallon drum)	Chariton Transportation	
Oxivir Cleaning Solution (55 gallon drum)	PDI Transportation	
Oxivir Cleaning Solution (55 gallon drum)	Lomar	
Oxivir Cleaning Solution (55 gallon drum)	Cherokee DC	

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Oxivir RTU Spray	Commissaries/Production	
Oxivir RTU Spray	IA, MN, IL, SD, KS, MO, NE, WI	
Oxivir RTU Spray	IA, NE, WI, MO, KC, SD, MN, IL	
Oxivir RTU Spray	Pharmacy Fulfillment	
Oxivir Wipes	IA, NE, WI, MO, KC, SD, MN, IL	
Oxivir Wipes	Pharmacy Fulfillment	
Oxivir Wipes	Commissaries/Production	
Oxivir Wipes	Stand Alone Convenience Stores	
Oxivir Wipes	IA, MN, IL, SD, KS, MO, NE, WI	
Oxivir Wipes	IA, NE, MO, KS, IL, MN, WI, SD	
Protective eyewear that does NOT seal to face (face shields, safety glasses)	NY	12
Protective eyewear that does NOT seal to face (face shields, safety glasses)	TX	60
Protective eyewear that seals to face (splash protective goggles)	NY	12
Protective eyewear that seals to face (splash protective goggles)	TX	2
Safety Glasses	IA, NE, MO, KS, IL, MN, WI, SD	
Safety Glasses	IA, NE, WI, MO, KC, SD, MN, IL	
Safety Glasses	Cherokee DC	
Safety Glasses	Cherokee Transportation	
Safety Glasses	Chariton Transportation	
Safety Glasses	PDI Transportation	

(b) (4)

Safety Glasses	Chariton Distribution Center	
Safety Glasses	Lomar	
Safety Glasses	Commissaries/Production	
Safety Glasses	IA, MN, IL, SD, KS, MO, NE, WI	
Shoe Covers	IL	160
Shoe Covers	NY	12
Shoe Covers	IA	120
Shoe Covers	TX	200
Shoe Covers	AZ	10
Sterile Gloves	NY	12
Sterile Gloves	TX	120
Surgical masks	IL	300
Surgical masks	PA	120
Surgical masks	NE	300
Surgical masks	NY	32
Surgical masks	IA	120
Surgical masks	TX	450
Surgical masks	AZ	30
Surgical masks	VA	30
Surgical masks	CA	120
Surgical masks	MA	30
Surgical masks	Cherokee DC	
Surgical masks	Cherokee Transportation	
Surgical masks	Chariton Transportation	

(b) (4)

Surgical masks	PDI Transportation	
Surgical masks	Lomar	
Surgical masks	Commissaries/Pr oduction	
Surgical masks	IA, MN, IL, SD, KS, MO, NE, WI	
Surgical masks	Chariton Distribution Center	
Surgical masks	Cashiers	
Vinyl gloves	IA, MN, IL, SD, KS, MO, NE, WI	
N95 masks	CO	
N95, KN95 or sergical masks	all 50 states and DC	
Hand sanitizer (2fl.oz -16 fl.oz)	all 50 states and DC	
Gloves	all 50 states and DC	
Hard surface disinfectant/sanitizer (32 fl.oz)	all 50 states and DC	
Disinfecting wipes (15-30 wipe boxes for personal use)	all 50 states and DC	
Clorox (or similar) wipes	all	5 cases
Disinfectant Solution	all	2 cases
Hand Sanitizer	all	
Body and Hand Wipes (boxes)	VT, NY,NJ,PA, CA, IL, FL, KNX,WA, VA, MO, IA,KY,MI,OH,TX	

(b) (4)

Disposable Towels and Dry Wipes (boxes)	VT, NY,NJ,PA, CA, IL, FL, KNX,WA, VA, MO, IA,KY,MI,OH,TX	
Equipment and Surface Wipes (Boxes)	VT, NY,NJ,PA, CA, IL, FL, KNX,WA, VA, MO, IA,KY,MI,OH,TX	
Hand Sanitizer, Lotion, and Soap Dispensers (dispensers)	VT, NY,NJ,PA, CA, IL, FL, KNX,WA, VA, MO, IA,KY,MI,OH,TX	
Hand Sanitizers (Units)	VT, NY,NJ,PA, CA, IL, FL, KNX,WA, VA, MO, IA,KY,MI,OH,TX	
Hand Soap (eaches)	VT, NY,NJ,PA, CA, IL, FL, KNX,WA, VA, MO, IA,KY,MI,OH,TX	
Surface Disinfecting and Sanitizing Wipes (boxes)	VT, NY,NJ,PA, CA, IL, FL, KNX,WA, VA, MO, IA,KY,MI,OH,TX	
Wet Cleaning Wipes (boxes)	VT, NY,NJ,PA, CA, IL, FL, KNX,WA, VA, MO, IA,KY,MI,OH,TX	
16 oz Hand sanitizer w/pump	All 50 states	
Disposable Earloop Medical Face Masks (each)	All 50 States	
Food safe vinyl gloves (no powder) for food prep and customer interaction - 1000 ct/cs	All 50 states	
Masks	CA	
Gloves (100 pair per box)	CA	
Hand Sanitizer (40.5 oz.)	CA	
Sanitizing Wipes (100 per)	CA	
INDUST. TOILET PAPER	CA	75

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TOILET PAPER 2PLY ROLL	CA	32
PAPER TOWELS	CA	40
HAND SANITIZER 1 GAL	CA	5
NITRILE GLOVES	CA	1,335
HAND SANITIZER 8OZ	CA	10
LATEX GLOVES	CA	1,335
MASKS N95	CA	240
THERMOMETER	CA	4
ANTI. HAND SOAP GAL.	CA	8
HAND BRUSH	CA	5
DISINFECTANT SPRAY	CA	20
DISINFECTANT WIPES	CA	20
HAIR NETS	CA	2,667
BLEACH	CA	75
BEARD NETS	CA	2,667
N95 Mask	WI	
Surgical Mask	WI	
E3 Hand Sanitizer	WI	
Disinfecting Wipes	WI	
Food Safe Nitrile Gloves	WI	
Face Shields	WI	
Hand Soap	WI	
Hand Sanitizer	WI	
Purell gel hand sanitizer 12 oz	WI	
Purell gel hand sanitizer 2 Liter	WI	
PDI Sani-Hands wipes	WI	
Gallon liquid hand sanitizer	WI	
Hand Sanitizer (Ecocare 360)	WI	
Hand sanitizer	NE	
N95 Mask	NE, MN, PA, NJ, OR, WA, IA, IL, ME, OH, MI, TX	2,500
Dust / Nuisance Mask	NE, MN, PA, NJ, OR, WA, IA, IL, ME, OH, MI, TX	
N95 masks	CA	
Nitrile gloves	CA	
Any reusable masks	CO	20
N95 masks	NC	
Pairs of gloves	CA, IA, IN, MN, NC, OH, WI	1,500,000
Smocks	CA, IA, IN, MN, NC, OH, WI	250,000

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Level 3 Dual Fit Ear-Loop Face Masks (units)	CA, PA	39,000
Ethanol 70% for cleaning (kg)	CA, PA	520
Hand Sanitizer Gel (kg)	CA, PA	78
ALCOHOL WIPES	NV, MA, WA	16
Coverall, Chemical Resistant, Hooded, Tychem 4000, White, Yellow, Size L. (Purchased 2 White and 4 Yellow)	MA	4
ECO-WIPES	PA, MA, WA, TX, WI	106
Gloves, Nitrile, 5 Mil, Powder Free, Un-Lined, Dark Blue, M	PA, WI	15
Gloves, Nitrile, 5 Mil, Powder Free, Un-Lined, Dark Blue, XL	PA, MA, WA, WI	39
Gloves, Nitrile, 5 Mil, Powder Free, Un-Lined, Dark Blue, XL	TX, WI	60
OXIVIR TB WIPES	PA, MA, WA, TX, WI	126
Paper Towel, Roll, 10"x800', White	TX	5
Sanitizer, Hand, Foam, 1200 ML, Food Contact	MA, WI	70
Sanitizer, Hand, Foam, 1200 ML, Food Contact (need 110)	WA	3
Sanitizer, Hand, Gel, Refill, 1000 ML, Cartridge	TX	4
Sanitizer, Hand, Gel, Refill, 1000 ML, Cartridge (need 56)	PA	25
Sanitizer, Hand, Gel, Refill, 1200 ML, Cartridge	WI	6
Soap, Hand, Foam, Antibacterial, 1200 ML, Refill, Cartridge (need 22)	TX	4
Soap, Hand, Foam, Antibacterial, 1250 ML, Refill, Cartridge	WI	10
TOILET PAPER	MA, WA, WI	115
UNIVERSAL PAPER TOWELS	MA, WA, WI	102
Wipes, Cleaning, Bucket, 7"x8", 75 Wipes, Fresh Scent	TX	10
Wipes, Hand Sanitizer, Bucket, 6'x6.75", 270 Wipes, Citrus Scent	WI	2
N 95 Masks	GA	
HAND Sanitizer	GA	5/gal
95 masks	CA	

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Food Grade Sanitizing Wipes (canister)	CA	
Hand Sanitizer	CA	
Hand Soap	CA	
N95 Masks	Unknow	
Nitrile Gloves (1 case = 12 boxes)	Unknow	
Hand Sanitizer (1 case = 3X1.2 Litre)	Unknow	
Hand Soap (1 case = 3X1.2 Litre)	Unknow	
Hand sanitizer	All	na
Gloves	All	na
Masks N95	All	na
N95 masks	CA	125
Disinfecting Wipes	CA	50
Hand Sanitizers	CA	15
N95 masks	FL, GA, NC	
N95	CA, WA, CT, TX, WI, IL, IA	1,100
KN95		
Surgical Masks		
Face Shields		
Thermometers		
Nitrile Gloves		100,000

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Hand Sanitizer 8 oz. personal size		
Powderfree nonlatex xl glove	CO	20 boxes
Powderfree nonlatex l glove	CO	20 boxes
Powderfree nonlatex m glove	CO	20 boxes
21" bouffant	CO	5 boxes
coverall xl	CO	5
coverall l	CO	5
coverall m	CO	3
silicon 1/2 mask chem applicator	CO	48
silicon full mask chem	CO	1
simple dust mask 1	CO	5 boxes
cartridge for 1/2 mask	CO	96
N95 Masks	CA	
Hand Sanitizer	CA	5,760
Hand Soap	CA	5,760
N95 Masks	MI, MN, AR, NC, UT, IA	
Alpet D2 Sanitizer (Best Sanitizers)	MI, MN, AR, NC, UT, IA	
Hand Sanitizer (Purell)	MI, MN, AR, NC, UT, IA	
Sani-Wipes (Professional Disposables International)	MI, MN, AR, NC, UT, IA	
N95 masks	WA	
Purell advanced instant hand sanitizer foam	WA	
Face masks loop cs. /1M	OH	40
nitrile power free gloved 1000/case	OH	50
hand santizer gel 4/1gal	OH	12
Industrial Vinyl Gloves size L	VA	200
Industrial Vinyl Gloves size XL	VA	200
N95 masks	AZ	300
Hand Sanitizer (Purell 1000mL bags) or equivalent)	AZ	48
N95 masks	NC	
chemical resistant gloves	NC	
Ammonia	NC	

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cotton gloves	CA	
green gloves (L) pair	CA	
green gloves (M) pair	CA	
green gloves (S) pair	CA	
gloves w dots	CA	
apron	CA	
hand soap 1000ML bag	CA	
hand sanitizer 1000ML bag	CA	
towel paper rolls	CA	
toilet paper rolls	CA	
Sleeves (pairs)	CA	
blue nitrile gloves L	CA	
blue nitrile gloves S	CA	
blue nitrile gloves M	CA	
blue nitrile gloves XL	CA	
Masks 95	CA	
Coveralls	CA	
Blue sleeves	CA	
No Touch Thermometers	MI	
Hand Sanitizer Gallons	MI	
Dust Masks (not n95)	MI	
Sanitizing Wipes Container	MI	
N95 masks	PA	
Hand Sanitizer refill for wall-mounted machines	PA	
N95 Masks	PA	
Digital No Touch Thermometer	PA	
N95 Masks	PA	
PURELL Hand Foam Dispenser Bags	PA	
Sanitized Wipes (cases)	PA	
Safety Glasses	FL	600
Gloves Nitrile boxes	FL	336
HD Coverall	FL	120
Masks N95 boxes	FL	
N95 Masks	CA	10
Hand Sanitizer	CA	20 refills
Equipment Sanitizer	CA	100 gal
Sanitizer Wipes	CA	10 containers
N95 masks	GA	

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Surgical Masks (ASTM Level 1 or above)	AL, AZ, CA, CO, DE, FL, GA, KS, LA, MD, MO, NC, NJ, NM, NV, OK, PA, SC, TN, TX, UT, VA, WA	
N95 Respirator Masks	AL, AZ, CA, CO, DE, FL, GA, KS, LA, MD, MO, NC, NJ, NM, NV, OK, PA, SC, TN, TX, UT, VA, WA	
Gloves 2000/CS (Latex and powder free)	AL, AZ, CA, CO, DE, FL, GA, KS, LA, MD, MO, NC, NJ, NM, NV, OK, PA, SC, TN, TX, UT, VA, WA	
Non-Contact Thermometers (FDA approved)	AL, AZ, CA, CO, DE, FL, GA, KS, LA, MD, MO, NC, NJ, NM, NV, OK, PA, SC, TN, TX, UT, VA, WA	
Contact Thermometers (FDA approved)	AL, AZ, CA, CO, DE, FL, GA, KS, LA, MD, MO, NC, NJ, NM, NV, OK, PA, SC, TN, TX, UT, VA, WA	
Contact Thermometer Disposable covers	AL, AZ, CA, CO, DE, FL, GA, KS, LA, MD, MO, NC, NJ, NM, NV, OK, PA, SC, TN, TX, UT, VA, WA	
Kay by Ecolab 2lb 4/CS (Multi Purpose Disinfectant Cleaner)	AL, AZ, CA, CO, DE, FL, GA, KS, LA, MD, MO, NC, NJ, NM, NV, OK, PA, SC, TN, TX, UT, VA, WA	

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Sani-Save by Ecolab 2/CS (Sanitizer)	AL, AZ, CA, CO, DE, FL, GA, KS, LA, MD, MO, NC, NJ, NM, NV, OK, PA, SC, TN, TX, UT, VA, WA	
Kay Quat II by Ecolab 4gal (Disinfectant Cleaner)	AL, AZ, CA, CO, DE, FL, GA, KS, LA, MD, MO, NC, NJ, NM, NV, OK, PA, SC, TN, TX, UT, VA, WA	
Hand Sanitizer (1 liter)	AL, AZ, CA, CO, DE, FL, GA, KS, LA, MD, MO, NC, NJ, NM, NV, OK, PA, SC, TN, TX, UT, VA, WA	
Purell Cleaning Wipes Multipurpose 1700 (2/CS)	AL, AZ, CA, CO, DE, FL, GA, KS, LA, MD, MO, NC, NJ, NM, NV, OK, PA, SC, TN, TX, UT, VA, WA	
Hand Soap 2ltr	AL, AZ, CA, CO, DE, FL, GA, KS, LA, MD, MO, NC, NJ, NM, NV, OK, PA, SC, TN, TX, UT, VA, WA	
Paper Towels	AL, AZ, CA, CO, DE, FL, GA, KS, LA, MD, MO, NC, NJ, NM, NV, OK, PA, SC, TN, TX, UT, VA, WA	
Toilet Paper 1000'	AL, AZ, CA, CO, DE, FL, GA, KS, LA, MD, MO, NC, NJ, NM, NV, OK, PA, SC, TN, TX, UT, VA, WA	

(b) (4)

N95 Masks	CA	
Purell hand sanitizer (8oz)	IL	36
Purell hand sanitizer refill	IL	20 refills
Clorox wipes	IL	
Non-latex Gloves (Medium) Box	IL	10
Non Latex gloves (large) box	IL	10
Hairnets (Large) box	IL	5
Latex Surgical Gloves (White, 100/Box) Size S	CA	
Latex Surgical Gloves (White, 100/Box) Size M	CA	
Latex Surgical Gloves (White, 100/Box) Size L	CA	
Latex Surgical Gloves (White, 100/Box) Size XL	CA	
N95 Masks (EA)	CA	
Sanitizing Wipes	CA	
N95 Masks	CA	10
N95	CA	
Syngenta N-95s	ALL	250
N95 Masks	GA	100
P/S CAN LINER 23X33 - CLEAR - OFFICE TRASH	RI	4
CAN LINER 32 GAL	RI	20
45 GAL CAN LINERS -2.5 MIL STEEL BLUE HEAVY DUTY LINER	RI	60
350 NITRILE GLOVES - LARGE	RI	1,400
350 NITRILE GLOVES - XLARGE	RI	1,400

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350 NITRILE GLOVES -SMALL	RI	600
350 NITRILE GLOVES - MEDIUM	RI	600
ECO STRING KNIT GLOVES	RI	
VENDING TAMPONS	RI	4
MAX SANITARY NAPKINS	RI	4
SANITARY DISPOSABLE BAG	RI	4
SEAT COVERS	RI	8
TOILET TISSUE - PRISTINE J/R 1000FT	RI	20
18" BLUE POLY DISP SLEEVES	RI	72
PS APRON 24X42 P/E WHITE 1 MIL	RI	600
18" WHITE BEARD GUARD	RI	1,000
BOOT COVERS	RI	100
24" ORANGE BOUFFANT - FRUIT ROOM	RI	200
24" WHITE BOUFFANT - MAIN PRODUCTION EMPLOYEES	RI	1,200
24" GREEN BOUFFANT -OFFICE STAFF - 16 LEADS/ 5 SUPERVISORS/ 5 MGRS	RI	600
24" BLUE BOUFFANT - QA (8-9 PER SHIFT)	RI	200

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24" RED BOUFFANT - VISITORS	RI	40
36x3600 .75mil CLR CONTINUOUS ROLL CENTER FOLD 72" WIDE (PALLET MIN) 4- 5 WEEK LEAD TIME	RI	4
GREEN SCRUB PADS	RI	4
WYPALL X90 JUMBO ROLL BLUE	RI	20
STRING KNIT DOUBLE DOT - LARGE	RI	20
APRON 35X49 GREEN VINYL	RI	4
ANSELL VERSA TOUCH 11 MIL 13" SZ 8 MEDIUM	RI	1
ANSELL VERSA TOUCH 11 MIL 13" SZ 9 LARGE	RI	1
ANSELL VERSA TOUCH 11 MIL 13" SZ 10 X-LARGE	RI	1
MACHINE MIT205580 20X5500 80GA	RI	40
GREEN TOTE LINERS - 22X16X27 1 MIL	RI	100
YELLOW TOTE LINERS - 22X16X27 1 MIL	RI	100
HAND STRETCH	RI	72
BLUE TOTE LINER	RI	160
DIE CUT WHITE ENDEAVOR APRON (10DZ PER CASE)	RI	120

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ALPET E3 PLUS	RI	10
ALPET Q E-2 Santizing Foam Soap	RI	10
ALPET D2 QUAT FREE	RI	1
ALPET D2	RI	1
ALPET D2 Surface sanitizer wipes	RI	10
EZ Step Portable Hand Disp.	RI	10
Versaclenz Touch-Less Dispenser (Case)	RI	5
N95 Masks	IL	50
Rubber/Latex Gloves M	IL	50
Rubber/Latex Gloves L	IL	50
Rubber/Latex Gloves XL	IL	50
Clorox Wipes	IL	50
Hand Sanitizer	Multiple	
Rubber/Latex Gloves M	Multiple	
Rubber/Latex Gloves L	Multiple	
Rubber/Latex Gloves XL	Multiple	
N95 Masks	Multiple	
Face Shield	Multiple	
Clorox Wipes	Multiple	
non-contact infra-red(IR) thermometers		

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Disinfectant Cleaner	CA	
Disinfectant Cleaner	CA	
Disinfectant Cleaner	CA	
Disinfectant Cleaner	CA	
Disinfectant Cleaner	CA	
Disinfectent Cleaner	IL	
Gloves (100 per box) Amount based on # of boxes needed.	AL, AR,DC,DE,FL,GA,I L,IN,KY,LA,MD,MI ,MS,NC,OH,OK,P A,SC.TX,VA,WV	
Hand Sanitizer	AL, AR,DC,DE,FL,GA,I L,IN,KY,LA,MD,MI ,MS,NC,OH,OK,P A,SC.TX,VA,WV	
Spray bottles	AL, AR,DC,DE,FL,GA,I L,IN,KY,LA,MD,MI ,MS,NC,OH,OK,P A,SC.TX,VA,WV	
N95 masks	NC	
Gloves	NC	
N95 Masks	NM	75
Hand Sanitizer	NM	25
Sanitizer Wipes	NM	50
Small Nitril Gloves	NM	5
Med Nitril Gloves	NM	10
L Nitril Gloves	NM	10
XL Nitril Gloves	NM	10
N95 Masks		
Nitrile Gloves boxes		
Sanitizing Wipes (eco wipes)		
Clorox Wipes		
Hand Sanitizer 4 oz		
Disinfecting Spray		
Liquid Bleach		
Hand sanitizer (gallons)	IA	
N95 masks (masks)	IA	
Disinfectant Wipes (sheets)	IA	
Nitrile disposable gloves (pairs)	IA	
Hand Soap (ounces)	IA	
Disinfecting Wipes	MO, AR & KS	100
Gloves (Large and X Large)	MO, AR & KS	50

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Hand Sanitizer	MO, AR & KS	150
Latex Gloves	WA	
1092 masks	WA	
Hand sanitizer (4 oz)	WA	
Sanitizing wipes (180 count)	WA	
disinfectant spray (19 oz)	WA	
Glass cleaner (disinfectant)	WA	
Safety glasses	WA	
Thermometer (electronic)	WA	
Purell sanitizer (refill)	WA	
Hand Sanitizer	FL, MO, CA, PA, OH, TX, GA, MI, MA, PA, HI, OR, UT, NV, WA, MA	120
Mask	FL, MO, CA, PA, OH, TX, GA, MI, MA, PA, HI, OR, UT, NV, WA, MA	1,000
Gloves	FL, MO, CA, PA, OH, TX, GA, MI, MA, PA, HI, OR, UT, NV, WA, MA	500
Glasses	FL, MO, CA, PA, OH, TX, GA, MI, MA, PA, HI, OR, UT, NV, WA, MA	1,000
Sanitary Wipes	FL, MO, CA, PA, OH, TX, GA, MI, MA, PA, HI, OR, UT, NV, WA, MA	500
Toilet Paper	FL, MO, CA, PA, OH, TX, GA, MI, MA, PA, HI, OR, UT, NV, WA, MA	150
Paper Towels	FL, MO, CA, PA, OH, TX, GA, MI, MA, PA, HI, OR, UT, NV, WA, MA	150
Soap	FL, MO, CA, PA, OH, TX, GA, MI, MA, PA, HI, OR, UT, NV, WA, MA	25
Bulk Chemical - Cleaning	FL, MO, CA, PA, OH, TX, GA, MI, MA, PA, HI, OR, UT, NV, WA, MA	TBD
N95 masks	OR, CA	

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Antiseptic Wipes	OR, CA	
Gloves	OR, CA	
Hand Sanitizer	OR, CA	
Ecolab RTU (Units)		12
Ecolab Dry SanDuo (gallons)		5
Ecolab Gel Sanitizer (units)		
Ecolab Eco-Wipes		
Nitrile Gloves (cases)		5
Large Nitrile disposable gloves, 4.3 mil palm thickness	MN	
XL Nitrile disposable gloves, 4.3 mil palm thickness	MN	
Medium Nitrile disposable gloves, 4.3 mil palm thickness	MN	
Clorox Wipes or disinfecting wipes	MN	
Deb InstantFoam Hand Sanitizer Cartridge Refill (I.N. IFS1L)	MN	
Sanitizer bottles - hand pump	MN	
N95 masks	IA, NE, SD	
Hand Sanitizer	IA, NE, SD	
Lysol Spray	IA, NE, SD	
Cleaning Wipes	IA, NE, SD	
No Contact Thermometer	IA, NE, SD	
Masks for frontline employees	HI, AK, OR, WA, & ID	
Gloves	HI, AK, OR, WA, & ID	
Hand Saniters (Sm bottle 7-16 oz)	HI, AK, OR, WA, & ID	
hand Saniters (bulk > gallon)	HI, AK, OR, WA, & ID	
Hand Sanitizer		
Lysol Wipes		
Mask(surgical)		
Hand Sanitizer	CO	5,000
Hand Sanitizer	CA	5,000
Hand Soap	TN	2,000
Hand Sanitizer	WA	5,000
Hand Sanitizer	AZ	5,000

(b) (4)

Hand Sanitizer	TN	10,000
Surgical Mask	Enterprise	7,000,000
N-95 Masks	CA	
Nitrile Exam Gloves		
N95 Masks		
Infrared Thermometers		
resp mo mask dust/mist	CA	
disenfectant spray	CA	
sss qsc instatne hand sanitizer 800 mil BiB refill	CA	
nitrile 15mil 12" flock lined medium	CA	
70% isopropyl	CA	
N95 masks	PA	500
Gloves-Nitriles-N2000G	PA	81,000
Disposable Frocks	PA	81,000
Purell hand sanitizers-5 gallons/day	PA	150
Hand Sanitizer Dispenser Re-fills (1L each)	CA	25
3m Oder respirators	CA	28
Nirtle Glove (powder free)	CA	2,000
Flo-quat (5-gallon)	CA	4
Rely+on	CA	4
Bleach	CA	24
N95	NC	
P100 filter	NC	
1/2 mask respirator	NC	

Please Specify Regulatory Requirement	Quantity needed due to state regulatory requirement (worker safety, food safety, other protection)	Please Specify Regulatory Requirement	Quantity needed due to local regulatory requirement (worker safety, food safety, other protection)	Please Specify Regulatory Requirement	Quantity needed due to buyer/food supplier requirement (worker safety, food safety, other protection)
	Quantity to meet State Regulation		Quantity to meet Local Regulation		Quantity to meet Buyer/ Food Supplier Requirements
1200 ML Bottles - CFR 112.32					
1200 ML Bottles - CFR 112.32					

CDC Guideline for Cleaning/Disinfecting and OSHA 1910.132					
CDC Guideline for Cleaning/Disinfecting and OSHA 1910.132					
CDC Guideline for Cleaning/Disinfecting and OSHA 1910.132					
CDC Guideline for Cleaning/Disinfecting and OSHA 1910.132					
Voluntary Use					
CDC Guideline for Cleaning/Disinfecting and OSHA 1910.132					
CDC Guideline for Cleaning/Disinfecting and OSHA 1910.132					
CDC Guideline for Cleaning/Disinfecting and OSHA 1910.132					

CDC Guideline for Cleaning/Disinfecting and OSHA 1910.132					
			22,000	Sedgwick County and DC required the use of gloves for retail employees.	
			1,200	Sedgwick County required the use of mask for retail employees.	
OSHA	50	Worker safety			
	20				

OSHA					
OSHA					
					50
OSHA Respiratory Protection					
OSHA Dust					
OSHA: 29 CFR 1910.134					
29 CFR 1910.134					
29 CFR 1910.134					

29 CFR 1910.134					
29 CFR 1910.134					
29 CFR 1910.134					
29 CFR 1910.134					
29 CFR 1910.134					
29 CFR 1910.134					
29 CFR 1910.134					
29 CFR 1910.134					
29 CFR 1910.134					
29 CFR 1910.134					

29 CFR 1910.134					
29 CFR 1910.134					
OSHA					
OSHA					
OSHA					
OSHA					
OSHA					
OSHA					
OSHA					

OSHA					
					7,000
					400,000
					2,100
					100
Nurse					
Nurse					

Food Safety					30
Food Safety					12
Food Safety					162
Food Safety					384
Food Safety					72
Food Safety					
Other protection					
Other protection					
Other protection					
Worker safety					
Other protection					
Other protection					
Other protection					
Other protection					
Other protection					
Other protection					
Other protection					
Other protection					

Other protection					
Food Safety					3,672
Other protection					
OSHA		OSHA			
OSHA		OSHA			
				HSE	
				HSE	
				HSE	
				HSE	
OSHA		OSHA			
				HSE	

OSHA		OSHA			
OSHA		OSHA			
OSHA		OSHA			
				HSE	
				HSE	
			5,000	HSE	
			50	HSE	
Nurse					
Nurse					
food handling					
food handling					
food handling					
	33		33		33
	24		24		24

	29		29		29
FSMA					
FSMA					
FSMA					
FSMA					
FSMA					
FSMA					
FSMA					
FSMA					
FSMA					
FSMA					
FSMA					
FSMA					
FSMA					

Fed. 21.110 GMP					
Fed. 21.110 GMP					
Fed. 21.110 GMP					
Fed. 21.110 GMP					
Fed. 21.110 GMP					
20 Boxes of 100ct gloves	20		20		20
N95 Type 3Masks	30		30		30
Worker safety		Worker safety			
Worker safety/GMP		Worker safety/GMP			
	200		200		200
Essential Industry	1,000	Essential Industry			1,000
Essential Industry	5,000	Essential Industry			5,000

Crop protection PPE	50	State Wildfire Region			
Global Food Safety Initiative					
Global Food Safety Initiative					
	50		50		50
	50		50		50
	10		10		10
	100		100		100
	100		100		100

					1,400
					6,500
					4 gallons
					10,000
					500
					150
					5,000
OSHA					
dust filter					
dust filter					
21 CFR 880.6260					
21 CFR 880.6260					
21 CFR 880.6260					
21 CFR 880.6260					

					4,400
					1,540
USP 795, 797, 800					
USP 795, 797, 814					
USP 795, 797, 832					
USP 795, 797, 802					
USP 795, 797, 815					
USP 795, 797, 825					
USP 795, 797, 833					
USP 795, 797, 847					
USP 795, 797, 821					
USP 795, 797, 839					
USP 795, 797, 848					
USP 795, 797, 804					

USP 795, 797, 807					
USP 795, 797, 810					
USP 795, 797, 817					
USP 795, 797, 827					
USP 795, 797, 835					
USP 795, 797, 842					
USP 795, 797, 820					
USP 795, 797, 838					
USP 795, 797, 828					
USP 795, 797, 844					
USP 795, 797, 819					
USP 795, 797, 837					

USP 795, 797, 801					
USP 795, 797, 806					
USP 795, 797, 809					
USP 795, 797, 812					
USP 795, 797, 824					
USP 795, 797, 830					
USP 795, 797, 843					
USP 795, 797, 849					
USP 795, 797, 851					
USP 795, 797, 853					

USP 795, 797, 823					
USP 795, 797, 841					
USP 795, 797, 822					
USP 795, 797, 840					

USP 795, 797, 803					
USP 795, 797, 816					
USP 795, 797, 826					
USP 795, 797, 834					
USP 795, 797, 846					
USP 795, 797, 813					
USP 795, 797, 831					
USP 795, 797, 805					
USP 795, 797, 808					
USP 795, 797, 811					
USP 795, 797, 818					
USP 795, 797, 829					
USP 795, 797, 836					
USP 795, 797, 845					
USP 795, 797, 850					
USP 795, 797, 852					
USP 795, 797, 854					

GMP / SSOP					
GMP / SSOP					

	32		32		32
	37		37		37
	5		5		5
	1,333		1,333		1,333
	10		10		10
	1,333		1,333		1,333
	240		240		240
	8		8		8
	5		5		5
	20		20		20
	20		20		20
	2,667		2,667		2,667
	75		75		75
	2,667		2,667		2,667
Industrial Hygiene Survey (OSHA)					
					2,000
	20				20
					3,000

	16		16	16
	4		4	4
	106		106	106
	15		15	15
	39		39	39
	60		60	60
	126		126	126
	5		5	5
	70		70	70
	3		3	3
	4		4	4
	25		25	25
	6		6	6
	4		4	4
	10		10	10
	115		115	115
	102		102	102
	10		10	10
	2		2	2

Not required by cGMP		Same as Federal no additional		Same as Federal no additional	
Not required by cGMP		Same as Federal no additional		Same as Federal no additional	
cGMP requirement for hand washing with anti-microbial soap - see operating quantity		Same as Federal no additional		Same as Federal no additional	
cGMP requirement for hand washing with anti-microbial soap - see operating quantity		Same as Federal no additional		Same as Federal no additional	
60% alcohol					20,000 units
	Varies by state		Varies by local		750,000 gloves
N95					400,000 masks
	100		100		100
	25		25		25
	10		10		10
OSHA 1910.134 states employers must provide respiratory when we expose employees to dust levels greater than the OSHA PEL.					
					2,000
					2,000
OSHA 1910.132					

	20 boxes				
	20 boxes				
	20 boxes				
	5 boxes				
	5				
	5				
	3				
	48				
	1				
	5 boxes				
	96				
SAFETY					
FOOD SAFETY					
FOOD SAFETY					
	28		28		28
	50		50		50
	12		12		12
	200		200		200
	200		200		200
OSHA for Dust in onion field, employee safety					
FSMA, Food Safety Federal					
Chemical application					
Chemical Mixing					
Tank cleaning					

			100 ea		
			100 ea		
			1160 Cases		

			350 Cases		
			86 Cases		
			1680 case		
			190 cases		
			3352 cases		
			306 cases		

		https://www.osha.gov/laws-regs/interlinking/standards/1910.132(a)			
	150				
FSMA					
FSMA					
FSMA					
FSMA					
FSMA					
FSMA					
	50		50		75
CGMPs in CFR 21 Part 110 & 117					
CGMPs in CFR 21 Part 110 & 117					
CGMPs in CFR 21 Part 110 & 117					
CGMPs in CFR 21 Part 110 & 117					
CGMPs in CFR 21 Part 110 & 117					

CGMPs in CFR 21 Part 110 & 117					
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CGMPs in CFR 21 Part 110 & 117					
CGMPs in CFR 21 Part 110 & 117					
CGMPs in CFR 21 Part 110 & 117					
CGMPs in CFR 21 Part 110 & 117					
CGMPs in CFR 21 Part 110 & 117					
	50		50		50
	50		50		50
	50		50		50
	50		50		50
	50		50		50
			400		
			150		
			150		
			150		
			1,500		
			150		
			150		
			20		

					150
					1,500
					2,000
		75		75	75
		25		25	25
		50		50	50
		5		5	5
		10		10	10
		10		10	10
		10		10	10

	120		120		120
	1,000		1,000		1,000
	500		500		500
	1,000		1,000		1,000
	500		500		500
	150		150		150
	150		150		150
	25		25		25
	TBD		TBD		TBD

FSMA					
FSMA					
FSMA					
Use Between customer					
Use Between customer					
Requirement per food code					
Use Between customer					
Use Between customer					

Use Between customer					
use for associates					
					12
					24
					12
					36
					10
					500
					81,000
					81,000
					150
	28		28		28
	2,000				2,000
	4				

Quantity needed due to standard voluntary company practice (worker safety, food safety, other protection)	Quantity needed due to voluntary company practice for COVID-19 precautions (worker safety, food safety, other protection)	Total Quantity Needed for next 30 days of operation (should sum Columns E,G,I,K,L,M)	Quantity of item used in normal 30 days of operation during this period (same-time-last-year)
Quantity to obtain normal course of operations (per month)	Quantity due to Voluntary - COVID -19 precautionary	Quantity Needed (Next 30 days)	Total Items Used Same Time Last Year
	2,700	2,700	
		24	24
		24	24
150		150	150
25		25	25
		4,000	
		16,000	2,300

	30,000	30,000	
		30	1,000
		7,000	1,000
		1,000	250
		15,000	
	15,000	15,000	
		70,000	
		70,000	
		30,000	

		30,000	
	230,000	230,000	
	500,000	500,000	
		22,000	
		1,200	
	7,500,000	7,500,000	
	750,000	750,000	
	2	2	
40	10	50	150
125		125	1,500
50		300	800
		20	50
		6	12
3		3	3
		3	3

		100	280
		50	120
150	50	300	250
200	1,500	1,700	200
50		100	250
	200	200	
	200	200	
130	520	780	260
	52	52	2
2,500	1,100	3,600	2,500
3	6	9	3
100	150	250	100
	120	144	24
175	875	1,050	175
60	2,640	2,700	60
		50	
200		200	
1 gal		1	
		50	
100		100	
2 gal		2	
		100	
200		200	

5 gallon		5	
		200	
1 gallon		1 gal	
1 gallon		1 gal	
		10	
		90	
200		200	
		150	
1 gallon		1 gal	
1,200		1,200	
		120	
1 gallon		1 gal	
		576	
1,000		1,000	
2 gallon		2 gal	
		100	
40		40	
		150	
2 gallon		2	
200		200	
		40	
200		200	
		60	

1,200		1,200	
3 gal		3	
		120	
1,200		1,200	
3 gal		3	
		40	
50		50	
1 gal		1	
		500	500
		450	450
		25	25
		12	12
1,200		1,200	1,200
900		900	900
1,650		1,650	1,650
		30	30
		150	150
		100	100
		50	50
100		100	100
50		50	50
30		30	30

		5	5
		2	2
		1	1
		4,000	42,000
7,000	7,000	7,000	5,000
400,000	400,000	400,000	40,000
2,100	2,100	2,100	
100	100	100	
800	20	880	800
3,000		3,600	3,600
	2,000	2,250	2,990
10		10	
10		10	
	1,100	1,100	
	7,501	7,501	4,528
	10,882	10,882	6,844
	15,059	15,059	9,628
	28,087	28,087	11,340
	5,648	5,648	2,689
	3,398	3,398	1,699
	3,398	3,398	
	476	476	353

	1,825	1,825	1,825
60	90	180	1 box contains 100 gloves
12	72	96	Yes, alcohol based solution; yes OSHA? Cases of 6
162	162	486	Individual bottles
	384	768	Individual Bottles
	72	144	Large sanitizer bottles
990	550	1,540	Gallons of Isopropyl Alcohol (drums)
1,296	648	1,944	1 Gallon bottles of bleach
216	108	324	Individual Cans of spray
648	648	1,296	Individual bottles of Chlorox Sanitizing Wipes
360		360	Used minimally in process, if available for plant would use by a factor of 12
3,200	800	4,000	Individual bags
3,200	800	4,000	Individual bags
17,100	6,000	23,100	Individual towels
908		908	Large 18-20" dia rolls of TP
1,260	1,260	2,520	Individual heads
1,980		1,980	Gallons
1,980		1,980	Gallons
540		540	32oz Bottles

1,440	1,440	2,880	Individual bundles of napkins/250ct per bundle
	1,836	5,508	Individual Rolls
150	100	250	Individual Rolls
		500	500
		100	100
3,000		3,000	3,000
1,000		1,000	1,000
1,000		1,000	1,000
1,000		1,000	100
		1,500	1,500
	150,000	150,000	

	10,000	10,000	10,000
		300	300
		2,500	2,500
1,000		1,000	1,000
1,000		1,000	1,000
		5,000	
		50	
800	20	880	800
3,000		3,600	3,600
	4,500	9,000	4,000
	3,000	6,000	1,500
		5	2
20		20	20
500		500	500
500		500	500
33	33	33	2
24	24	24	4

29	29	29	4
	60	60	
		193	195
		30	30
		15	15
		92	92
		29	29
		350	350
		10	10
		50	50
		5	5
		50	50
		100	100
		5	5
		5	5
14	7	21	14
16	8	24	16
150		150	150
300		300	300
2,200	1,000	3,200	2,200
	3,000	3,000	
35	300	See Alternative comments	35
35	300 plus 2000 or 160	See Alternative comments	35

	800	800	80
	800	800	80
		12,000	3,000
		3,200	800
		3,200	800
		7,200	3,600
		1,000	
20	20	120	250
30	30	210	500
	480,000	480,000	
	24	24	
	600	600	
	2,000	2,000	
	320	320	
	12,000	12,000	
	110	110	50
50	200	850	200
1,300	38,400	39,700	1,300
500		500	
	1,000	4,000	
	5,000	20,000	10,000

		7	7
		14	14
		7	7
		7	7
		7	7
		14	14
		7	7
		14	14
		49	49
	7	14	7
	7	14	7
	7	14	7
	7	14	7
	7	14	7
	7	14	7
	5,000	5,000	
12,000		12,000	
34,133		34,133	
17,067		17,067	
17,067		17,067	
24,000		24,000	
24,000		24,000	
24,000		24,000	

24,000		24,000	
12,000		12,000	
4,467		4,467	
32,760		32,760	
7,200		7,200	
1,000		1,000	
8,400		8,400	
3,500		3,500	
28,000		28,000	
	100	200	200
	20	80	150
	2	7 gal	15 gal
50		250	75
50		250	75
10		50	15
100		500	150
100		500	150
	23,000	23,000	
		80	boxes of 100
		110	Gallon
		110	Gallon
		110	Gallon
		55	Gallon
20		20	Gallon
100		100	Gallon
	12	16	Gallon
	3,000	3,000	
	3	3	

	32	32	
	150	150	500
		1,400	
		6,500	
		4 gallons	
10,000	25,000	45,000	10,000
5,000	25,000	30,000	
500	2,500	3,500	
150	500	800	
5,000	5,000	15,000	
	450,000	450,000	
	15,000	16,500	1,500
3,500	3,500	7,000	3,500
1,000	2,500	3,500	1,000
300,000	1,200,000	1,500,000	300,000
750,000	750,000	1,500,000	750,000
		500	3,000
		500	4,000
		4,000	1,000,000
		5	20 drums
		3,000	
		1,000	
		50	
		50	
	120,000	120,000	5,000

54,000	170,000	224,000	200,000
	125,000	125,000	72,000
	200	200	55
2	10	12	20
	460	460	140
2,000	12,000	14,000	20,000
	1,000,000	1,000,000	500,000
15	15	30	
24	48	72	
40 - 80 count		40	40 80 Count
8		8	8 Gallons
8		8	8 Gallons
		4,400	4000 Pairs
2		2	2 Gallons
		1,540	
	10	10	
		40	
		12	
		30	
		160	
		12	
		30	
		100	
		10	
		20,000	
		12	
		4	
		2	
		86,000	
		160	

		3	
		6	
		12	
		30	
		104	
		250	
		12	
		2	
		11,200	
		200	
		120	
		86,000	
		3,400	
		10	
		10,000	
		12	
		60	

		860,000	
		33,700	
		45,500	
		11,300	
		32,880	
		19,000	
		600,000	
		900	
		720	
		18,000	
		32	
		860	
		2,400	
		10	
		240	
		720	
		240	
		1	
		2	
		2	
		10	

		1,500	
		7,200	
		3,300	
		10	
		4,600	
		144	
		750	
		5,000	
		10,000	
		12	
		60	
		12	
		2	
		34,400	
		3,640	
		1,130	
		3,288	
		1,900	

		2,500	
		50,000	
		160	
		12	
		120	
		200	
		10	
		12	
		120	
		300	
		120	
		300	
		32	
		120	
		450	
		30	
		30	
		120	
		30	
		9,100	
		2,260	
		6,575	

		3,800	
		75,000	
		2,100,000	
		900,000	
		9,200,000	
20	40	60	20
	2,000,000	2,000,000	NA
	1,000,000	1,000,000	NA
	2,000,000	2,000,000	NA
	6,000	6,000	NA
	1,000,000	1,000,000	NA
	5 cases	10 cases	5 cases
	2 cases	4 cases	2 cases
2 cases	2 cases	4 cases	2 cases
	192	192	

	14,622	14,622	
	38	38	
	370	370	
	130	130	
	4,036	4,036	
	3,090	3,090	
	278	278	
	38550 units	38550 units	
	1,935,000 each	1,935,000 each	
724	3,000	3,000 cs	724
20	480	500	20
200	800	1,000	200
10	70	80	10
-	1,000	1,000	
75	75	450	375

32	32	192	160
37	37	225	188
5	5	30	25
1,333	1,333	8,000	6,667
10	10	60	50
1,333	1,333	8,000	6,667
240	240	1,440	1,200
	4	8	4
8	8	48	40
5	5	30	25
20	20	120	100
20	20	120	100
2,667	2,667	16,002	13,335
75	75	450	375
2,667	2,667	16,002	13,335
35	50	85	
60	300	360	
30	30	60	
1,000	5,000	6,000	
1,160	40	1,200	1,160
30	30	60	30
12		12	
2	2	4	4
4	6	10	4
1	2	3	4
2	4	6	2
30	30	60	30
6	6	6	6
2	2	4	2
		2,500	2,533
1,500	500	4,000	7,750
50	900	950	50
450	900	1,350	450
20	20	100	1,500
	1,000	4,000	3,000
		1,500,000	1,500,000
		250,000	250,000

		39,000	39,000
		520	520
		78	78
16	16	96	16
4	4	24	4
106	106	636	106
15	15	90	15
39	39	234	39
60	60	360	60
126	126	756	126
5	5	30	5
70	70	420	70
3	3	18	3
4	4	24	4
25	25	150	25
6	6	36	6
4	4	24	4
10	10	60	10
115	115	690	115
102	102	612	102
10	10	60	10
2	2	12	2
	7,000	7,000	7,500
	5/gal	5/gal	5/gal
30		30	25

	8	8	5
2	4	6	3
4	2	6	4
	100	100	
36		36	36
15	30	45	15
15	10	25	15
3,500	20,000 units	20,000 units	3,500
6,000	750,000 gloves	750,000 gloves	12,000
na	400,000 masks	400,000 masks	na
100	100	625	
25	25	175	
10	10	65	
	720	720	
		1,100	
2,150		2,150	
1,215,000	13,000	1,230,000	
2,000	52,500	56,500	
	1,041	1,041	
475,000	332,300	907,300	

1,600	205,000	206,600	
20 boxes		20 boxes	
20 boxes		20 boxes	
20 boxes		20 boxes	
5 boxes		5 boxes	
5		5	
5		5	
3		3	
48		48	
1		1	
5 boxes		5 boxes	
96		96	
	15,000	15,000	
		5,760	
		5,760	
	3,600	3,600	
20	20	40	20
28	28	180	365
50	50	300	
12	12	72	
5,000	500	6,300	
1,000	500	2,300	
		300	300
		48	
5		5	
5		5	
2		2	

480	480	960	460
576	432	1,008	550
336	192	528	350
144	144	288	165
400	400	800	450
164	128	292	180
54	72	126	54
31	48	79	29
182	234	416	182
110	104	214	90
900		900	900
3,000	1,500	4,500	3,200
2,000	2,000	4,000	2,000
2,000	2,000	4,000	2,000
2,000	2,000	4,000	2,000
1,000	1,000	2,000	1,000
125	125	250	125
200	200	400	200
		10	
30		30	
500		500	
30		30	
	3,000	3,000	
5	5	10	
500	500	1,500	200
	50	50	
200	200	400	
10	20	30	
200	200	400	
	200	800	400
	150	486	330
	120	240	100
50	200	250	50
	100	110	
	40 refills	60 refills	
	50 gal	150 gal	
	40 containers	50 containers	
	1,000	1,000	

	900000 ea	900,000	
	900000 ea	900,000	
	5,100	5,100	
	600 ea	700	
	600 ea	700	
	1,050,000	1,050,000	
		1,160	348

		350	105
		86	26
	2600 bottles	2,600	260
		1,680	336
		190	76
		3,352	1,676
		306	153

50	150	350	500
		36	24
	5	20	5
5	10	15	10
10	10	30	10
10	10	30	10
5		10	3
	50	50	15
	100	100	32
	150	150	46
	100	100	32
	10,000	10,000	2,886
	500	500	N/A
		10	
60		60	60
	2,000	2,250	2,990
100	75	450	1,000
		4	4
		20	20
		60	60
		1,400	1,400
		1,400	1,400

		600	600
		600	600
	32	32	32
		4	4
		4	4
		4	4
		8	8
		20	20
		72	72
		600	600
		1,000	1,000
		100	100
		200	200
		1,200	1,200
		600	600
		200	200

		40	40
		4	4
		4	4
		20	20
		20	20
		4	4
		1	1
		1	1
		1	1
		40	40
		100	100
		100	100
		72	72
		160	160
		120	120

		10	10
		10	10
		1	1
		1	1
		10	10
		10	10
		5	5
50	100	350	
50	100	350	
50	100	350	
50	100	350	
50	100	350	
		400	
		150	
		150	
		150	
		1,500	
		150	
		150	
		20	

	9	9	
	10	10	
	10	10	
	340	340	
	180	180	
1	5	6	
150	500	800	
1,500	17,000	20,000	
2,000	8,000	12,000	
	4,400	4,400	
	4,400	4,400	
150	150	600	
25	25	150	25
50	50	300	50
5	5	30	5
10	10	60	10
10	10	60	10
10	10	60	10
30	1,500	1,530	30
3	9	12	3
2	3	5	2
1	30	31	1
2	16	18	2
2	8	10	2
5	10	15	5
	20	20	3
	100	100	12
	13,550	13,550	2,000
	1,100	1,100	200
	300	300	100
		100	
		50	

		150	
	250	250	
	9,750	9,750	
	1,300	1,300	250
	1,300	1,300	250
	300	300	25
	75	75	25
	200	200	
	10	10	
	150	150	5
120	120	720	250
1,000	10,000	15,000	1,000
500	1,000	3,500	500
1,000	1,000	6,000	1,000
500	2,500	5,000	500
150	150	900	150
150	365	1,115	150
25	50	175	25
TBD	TBD	#VALUE!	TBD
2,500		2,500	

10,000		10,000	1,000
2,500		2,500	
75		75	
	60	72	12
	5	10	5
	60	60	
	2,850	2,850	
	10	15	5
20 boxes/100 gloves	40	60	20
15 boxes/100 gloves	30	45	15
15 boxes/100 gloves	20	35	15
4-5 35/pk	45	50	4
7	13	20	7
5 bottles	135 bottles	140	5
	500	500	
	1,000	1,000	
	200	200	
	200	200	
	50	50	
	1,500	1,500	
	2000 sets	2000 sets	
	500 bottles	500 bottles	
	100 bottles	100 bottles	
50	100	150	50
25	100	125	25
	1,000	1,000	
		5,000	
		5,000	
		2,000	
		5,000	
		5,000	

		10,000	
7,000,000 monthly	7,000,000	7,000,000	
	4,500	4,500	750
6,000	100,000	106,000	6,000
25,000		25,000	25,000
	2,000	2,000	
12	20	44	
24	36	84	
12	20	44	
36	48	120	
10	15	35	
500	500	2,000	N/A
81,000	81,000	324,000	81,000
81,000	81,000	324,000	81,000
150	150	600	150
		25	
28	28	168	300
4,000	1,500	11,500	14,500
4	4	16	16
4	4	12	8
24	30	78	80
25	25	20	100
10	10	4	10
5	5	2	5

--

Are there alternatives products or practices available? Would you need regulatory flexibility in order to implement an identified alternative? If so, please specify the applicable regulation.

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150 Rolls

25 Gallons for Footwear sanitation

UNKNOWN FOR FRESH CHERRY PACKING

(IN PAIRS) UNKNOWN FOR FRESH CHERRY PACKING

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727 ADUSA pharmacies that administer vaccines and cannot establish social distancing while doing so
Gloves for 15 Distribution Centers.
Gloves for 15 Distribution Centers.
Gloves for 15 Distribution Centers.
Aprons/Gowns for 15 Distribution Centers
N95 Masks for 15 Distribution Centers
Gloves for 2000 retail stores
Gloves for 2000 retail stores
Gloves for 2000 retail stores

Gloves for 2000 retail stores

Reusable face shields- 115 per store

N95 Masks for 200,000

Each mill is down to 5-10 masks left. Using bandanas or makeshift masks. Going to need OSHA flexibility.

Safety issue - alternative fine particulate masks?

We are substituting dairy tank sanitizer where possible

We are currently using dish detergent

P95
P95
no
Worker safety due to dust and COVID-19 precautions.
COVID-19 Precautions (Daily cleaning)
COVID-19 Precautions (Safety)

pair of gloves
pair of gloves
pair of gloves

gallons of hand sanitizer
gallons of hand sanitizer
gallons of hand sanitizer
no availability with alternatives
Food grade pvc
no at this time
Surgical masks for COVID-19. Needs for field workers, commercial teams
We do not use face masks on a normal basis, but due to the Coronavirus concerns it would be nice to have a supply of them to be able to give to employees for a combination of peace of mind and a true prevention of spread if an employee were to become infected. The number listed would be enough for each employee to wear one every work day for approximately a month. As of now we are unable to source them.

Various Options Approved
Various Options Approved
Yes, no additional approvals
Yes, no additional approvals
Yes, no additional approvals
Yes, no additional approvals
Yes, no additional approvals
Various Options Approved

Various Options Approved
Yes - 3M 7000 Series
Yes N95 - 3M 7000 Series Filters
Yes, no additional approvals
Yes, no additional approvals
Various Options Approved
Various Options Approved

No - we are able to physically separate most workers, but not sorters who work in close proximity to each other. These masks would be used exclusively by sorters.
Cases
Cases
Cases
Cases
Cases
gallons
gallons
gallons
gallons
gallons
gallons
gallons
gallons
gallons
ANY HAND SANITIZER - NOT AVAILABLE
ANY ANTISEPTIC SOAP - NOT AVAILABLE
KN95 masks which do not have the NIOSH certification
300 one time only, not needed monthly
300 initially, then monthly supply; quantity depends on size: 2000 individual or 160 larger bottles

No need for regulatory flexibility; open to alternative products
No need for regulatory flexibility; open to alternative products
No need for regulatory flexibility; open to alternative products
No need for regulatory flexibility; open to alternative products
No need for regulatory flexibility; open to alternative products
social distancing
more hand washing, disposable gloves in all areas of the plant
Practice social distancing wherever possible
Only needed in May; not every month
No alternative. Needed to keep ee's healthy to maintain food chain.
Heavier duty gloves could work

hand sanitizer of any brand is fine, large bottles work
Prefer N95 mask, however any mask would help.
Implemented social distancing guidelines where possible. Leveraging current inventory + Purchase Orders in place for future months
Leveraging current inventory + Purchase Orders in place for future months
Critical component of our PPE strategy. Working with different suppliers to find suitable alternatives. Difficulty sourcing products in the industry.
Critical component of our PPE strategy. Working with different suppliers to find suitable alternatives. Difficulty sourcing products in the industry.
Critical component of our PPE strategy. Working with different suppliers to find suitable alternatives. Difficulty sourcing products in the industry.
Working with different suppliers to find suitable alternatives. Difficulty sourcing products in the industry.
No

Smocks
Smocks
Soap
No
No
Alternate sizes
Synthetic
We have never needed N95 masks before, but identified areas of our packing operations that are higher risk and would like N95 masks.

No
No
No
No
No
No
No
No

Gallons
Wipes
Yes, already using alternative. No regulatory flexibility needed.
Case of 4 bags
Case of 4 bags
12 oz bottle
2 liter bottle
Container
Gallons
gallon jugs
cases of 4 bags
No.
Dust / Nuisance masks are use for employee comfort and for food safety. Surgical style masks could be used, just not as effectively.
Any masks would be acceptable, our suppliers are out of everyting
Any gloves would be acceptable, our suppliers are out of everything
Any kind of masks similar to N95

Need food grade contact glove
Masks provided for EE's for operations (production/sanitors). This mask is an alternative to N95

N/A
N/A
N/A
N/A
N/A
N/A
N/A
N/A
N/A
N/A
N/A
No
Yes
Yes
Yes
for 120 employees every day for 30 days
Liquid Hand Sanitizer, Glove sanitizer or other food contact sanitizer can be used, if EPA label adjustment can occur. 48 quantity is for 1000ml bags, 6 cases needed soon

Alternative practices: handwashing, increased glove replacement
No
No
Potential alternative practice
Yes, alternatives available
We would need face/dust masks for our workers in the packinghouse to wear as they will be sitting closer than 6 feet together.

Either surgical type or N95 masks would have similar protection to food retail employees given current CDC guidelines

Either surgical type or N95 masks would have similar protection to food retail employees given current CDC guidelines

Although we buy gloves for production areas, these type are mainly for COVID-19 prevention.

Challenge with non-contact thermometers not very accurate and can result in false positives. However, in combination with employee questionnaire screenings this could be a useful tool.

Contact thermometers would require use by a medically trained individual (challenging) and using proper disposable covers.

This chemical has been named by EPA as effective against COVID-19 (<https://www.epa.gov/pesticide-registration/list-n-disinfectants-use-against-sars-cov-2>)

This chemical has been named by EPA as effective against COVID-19 (<https://www.epa.gov/pesticide-registration/list-n-disinfectants-use-against-sars-cov-2>)

FDA guidance allowing distilleries to make hand sanitizer has fortunately made this product widely available.

In lieu of wipes to clean carts we can use EPA approved chemicals and paper towels.

There are no alternatives especially for the types of chemicals that our employees are handling.

No alternative products. Yes we would need flexibility for alternatives.

Surgical masks for COVID-19. Needs for field workers, commercial teams

Parts warehouse: critical parts for food equipment
Parts warehouse: critical parts for food equipment
Parts warehouse: critical parts for food equipment
Parts warehouse: critical parts for food equipment
Parts warehouse: critical parts for food equipment
Field Service need to support customer food plants
Field Service need to support customer food plants
Field Service need to support customer food plants
Field Service need to support customer food plants
Field Service need to support customer food plants
Field Service need to support customer food plants
Field Service need to support customer food plants

1 Gallon Container
1 Gallon Container
1 Gallon Container
1 Gallon Container
1 Gallon Container
1 Gallon Container
200 employees, open 22 of 30 days in April
200 employees, open 22 of 30 days in April
no

Pack of 100 each
1100ml
Each
Boxes
Each
Cases
Cases
Cases
Cases
Gathering information

Protection of others

From: [Young, Joby - OSEC, Washington, DC](#)
To: [Ghee, Hailey - OSEC, Washington, DC](#)
Subject: Fwd: PPE needs
Date: Tuesday, April 14, 2020 4:46:04 PM
Attachments: [DRAFT DELIBERATIVE Food Supply Chain PPE Asks_20.04.11.xlsx](#)
[DRAFT DELIBERATIVE PPE and sanitation needs collated list 4.1 \(002\).xlsx](#)

Joby Young
Chief of Staff
U.S. Dept. of Agriculture

From: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>
Sent: Sunday, April 12, 2020 11:59:05 AM
To: Short, Marc T. EOP/OVP <Marc.T.Short@ovp.eop.gov>; Troye, Olivia EOP/NSC <Olivia.Troye@nsc.eop.gov>
Cc: Jon Hickey <jonathan.p.hickey@ovp.eop.gov>; Beal, Mary Dee - OSEC, Washington, DC <MaryDee.Beal@usda.gov>; Rollins, Blake - OSEC, Washington, DC <blake.rollins@usda.gov>
Subject: Fwd: PPE needs

Draft, Deliberative, Pre-decisional

Marc and Olivia-

See below in response to Marc's query to me yesterday. Happy to talk through it more.

-Joby

Attached is a sheet that captures PPE needs that have been shared with the USDA **over the last week** (TITLED: DRAFT DELIBERATIVE Food Supply Chain PPE Asks_20.11.04). This is a collection of data as it has come into us (i.e. it is not standardized across companies or further vetted by USDA). The first three tabs are the meat industry companies who identified PPE needs on Tuesday's call with the VP and Secretary Perdue. OVP shared the contact information for the companies with the Supply Chain Stabilization Task Force for action; therefore, USDA does not have additional information regarding their specific needs.

Additionally, USDA has previously shared the second attachment with numerous channels at FEMA and the Supply Chain Stabilization task force (TITLED: DRAFT DELIBERATIVE PPE and sanitation needs collated 4.1). This is the summary result of a USDA data call to build out FEMA/Supply Chain Stabilization Task Force understanding of food supply chain PPE needs. This data was collected and collated as of 4.1.20, and USDA cannot confirm if the identified needs have been met through

market channels or if companies are still in need of the identified goods. This sheet identifies needs by food supply chain sector, but, as needed, USDA can provide company names and contact information for data call respondents.

Joby Young
Chief of Staff
U.S. Dept. of Agriculture

DRAFT, DELIBERATIVE

(b) (4) [REDACTED]
Contact: (b) (4) [REDACTED]

***Supply Chain Stabilization Taskforce Outreach

DRAFT, DELIBERATIVE

(b) (4)

Contact: (b) (4)

***Supply Chain Stabilization Taskforce Outreach

DRAFT, DELIBERATIVE

(b) (4)

Contact: (b) (4)

***Supply Chain Stabilization Taskforce Outreach

(b) (4)

Contact: (b) (4)

PPE Supplies	On-Hand Inventory	Estimated Usage
3-ply Masks - Cloth reusable	25K on order	3,500 per month
3-ply masks disposable	5K on hand 100K on order	TBD
Face Shields	7.5K on order	Currently emergency response only; offered as employee alternative to masks
Coveralls	1 day	N/A - Emergency response only;
Nitrile Gloves	2 days	400 gloves per location; Emergency response only
Hard Surface Sanitizer	30 days	5 gals. per day per location
Hand Sanitizer	7 days	55 gal. per location on order
Sanitizing Wipes	7 days	2 cases per location on order
All-Purpose Wipes - Dry	7 days	TBD
Body Temp. Thermometers	None	14K initial; 1K per month

Supply Constraints

Significant quantities located and purchased from Asia (3 wk. lead time) and domestically (1 wk lead time)

Supplies located & purchased domestically with two week lead time

Supplies located & purchased from Asia with 3 week lead time

Supplies located & purchased domestically 2 weeks ago, but availability is now limited to Asia

Supplies located & purchased domestically 2 weeks ago, but availability is now limited to Asia with 3 week lead time

Moderate...have been successful in locating assured sources of supply with one week lead time

Moderate...have been successful in locating assured sources of supply with one week lead time

Supplies located & purchased from Asia with three week lead time

Supplies located & purchased domestically 2 weeks ago, but availability is currently constrained

Supplies located & purchased from Asia with three week lead time; currently unable to locate domestic supply

(b) (4)

Contact: (b) (4)

Quantity of goods needed for next 30 days of operation; items not on hand

Definitions	States or Regions requiring this item. Optional detail: can be broken out 1-row per state if possible	Quantity needed due to federal regulatory requirement (worker safety, food safety, other protection)	Please Specify Regulatory Requirement
Item	State(s)	Quantity to meet Federal Regulation	
<i>EXAMPLE: N95 masks</i>	<i>GA, NY, MI</i>	<i>50</i>	
N95 masks or comorable	PA, MI, IN, NC		
Bullhead HH-V2 face shields	PA, MI, IN, NC		
Bullhead HH-PB1 face shield bracket	PA, MI, IN, NC		
Ecocare 360 Hand Sanitizer 2/8 liter case	PA, MI, IN, NC		
Best Sanitizer Alpet D2 (5gal pail)	PA, MI, IN, NC		
Nice Pak Sani-Wipes (6each/case)	PA, MI, IN, NC		
Black Nitrile Gloves 6112PF Small (case)	PA, MI, IN, NC		
Black Nitrile Gloves 6112PF Medium (case)	PA, MI, IN, NC		
Black Nitrile Gloves 6112PF Large (case)	PA, MI, IN, NC		
Black Nitrile Gloves 6112PF Xlarge (case)	PA, MI, IN, NC		
Black Nitrile Gloves 6112PF 2XLarge (case)	PA, MI, IN, NC		
CO2	PA, MI,	1,373,000	

Annual Qty

Quantity needed due to state regulatory requirement (worker safety, food safety, other protection)	Please Specify Regulatory Requirement	Quantity needed due to local regulatory requirement (worker safety, food safety, other protection)	Please Specify Regulatory Requirement	Quantity needed due to buyer/food supplier requirement (worker safety, food safety, other protection)	Quantity needed due to standard voluntary company practice (worker safety, food safety, other protection)
Quantity to meet State Regulation		Quantity to meet Local Regulation		Quantity to meet Buyer/ Food Supplier Requirements	Quantity to obtain normal course of operations (per month)
25		25		25	25
				0	
				169	
				140	
				24	
				3	
				3038	
				3	
				24	
				79	
				80	
				4	

Quantity needed due to voluntary company practice for COVID-19 precautions (worker safety, food safety, other protection)	Total Quantity Needed for next 30 days of operation (should sum Columns E,G,I,K,L,M)	Quantity of item used in normal 30 days of operation during this period (same-time-last-year)	
	Calculated		
Quantity due to Voluntary - COVID -19 precautionary	Quantity Needed (Next 30 days)	Total Items Used Same Time Last Year	Are there alternatives products or practices available? Would you need regulatory flexibility in order to implement an identified alternative? If so, please specify the applicable regulation.
25	175	1000	
60000	60000	0	
5000	5169	130	
5000	5140	12	
240	264	2	
30	33	0.25	
30038	33076	253	
30	33	0.25	
240	264	2	
790	869	7	
800	880	7	
40	44	0.33	
	0		
	1,373,000		CO2 (in Lbs) is being allocated at 85% due to a Force Majeure
	0		

(b) (4)

Contact: (b) (4)

Supply Item	DIV	Pack Size	Units/ Case	ETA	Domestic Or International Shipping
Face Masks	Fresh Source Order 1 (2000ct master case)	100	2000	4/6	International
Face Masks	HAMMOND (3000ct master case) Order 3	300	3,000	4/10	International
Face Masks	Fresh Source Order 2 (2000ct master case)	100	2000	4/10	International
Face Masks	Fresh Source Order 3 (2000ct master case)	100	2000	4/11	International
Face Masks	Fresh Source Order 4 (2000ct master case)	100	2000	4/15	International
Face Masks	Fresh Source Order 5 (2000ct master case)	100	2000	4/21	International
Face Masks	Fresh Source Order 6 (2000ct master case)	100	2000	4/23	International
Hand Sanitizer	Mercedes Scientific Order (800 Gallons)	1	4	4/7	Domestic
Hand Sanitizer	Grooming Network Order 1 (2500 Gallons)	1	4	4/9	Domestic
Hand Sanitizer	Ram Tool Order (4400 Gallons)	1	4	4/9	Domestic

Total Cases	Total Units	Vendor Confirmed Shipped?	Delivered?
500	1,000,000	Yes	Yes
100	300,000	Yes	
500	1,000,000	Yes	
500	1,000,000		
500	1,000,000		
500	1,000,000		
300	600,000		
200	800		
625	2500		
1100	4400		

Comments

This order was delayed in customs, due to order processing. (b) (4) used external counsel to assist in getting order cleared

Supplier has been connecting with legislators to get orders moving. They have multiple orders in various stages of transit that have been subjected to delays of 10 days or more

UPS/FedEx export issues out of China. They have missed out on plane space or have been left at factory multiple times.

Work in Progress getting produced

Work in Progress getting produced

Original supplier merged with another company. Merger process caused a delay with our order being filled. (supplier issue)

Supplier ran out of bottles.

Sanitizer orders were redirected to hospitals due to prioritization; supplier indicates this order will still be filled, but has not provided ETA

(b) (4)
 Contact: (b) (4)

Definitions	States or Regions requiring this item. Optional detail: can be broken out 1-row per state if possible	Quantity needed due to federal regulatory requirement (worker safety, food safety, other protection)
Item	State(s)	Quantity to meet Federal Regulation
Disinfecting Solution (1 gal)	CA, WA, OR, MT	
Disinfecting Solution (1 gal)	MD, VA	
Disinfecting Solution (1 gal)	ND, MN,WI,IL,IA,ID	
Gloves	MD, VA	
Gloves	TRANSPORTATION	
Gloves - Nitrile	AL	300 cases L-XL
Gloves - Nitrile	CO	200 cases L-XL
Gloves - Nitrile	FL	708 cases L-XL
Gloves - Nitrile	GA	200 cases L-XL
Gloves - Nitrile	MS	100 cases L-XL
Gloves - Nitrile	PA,NY, NH,RI,NC,SC,NJ,VA	NA
Gloves - Nitrile	TX	200 cases L-XL
Gloves - Nitrile (2XL, Box = 100 pairs)	CA, WA, OR, MT	
Gloves - Nitrile (2XL, Box = 100 pairs)	ND, MN,WI,IL,IA,ID	
Gloves - Nitrile (L, Box = 100 pairs)	CA, WA, OR, MT	
Gloves - Nitrile (L, Box = 100 pairs)	ND, MN,WI,IL,IA,ID	
Gloves - Nitrile (L, Box = 100 pairs)	PA,NY, NH,RI,NC,SC,NJ,VA	NA
Gloves - Nitrile (M, Box = 100 pairs)	CA, WA, OR, MT	
Gloves - Nitrile (M, Box = 100 pairs)	ND, MN,WI,IL,IA,ID	
Gloves - Nitrile (M, Box = 100 pairs)	PA,NY, NH,RI,NC,SC,NJ,VA	NA
Gloves - Nitrile (S, Box = 100 pairs)	CA, WA, OR, MT	

Gloves - Nitrile (S, Box = 100 pairs)	ND, MN,WI,IL,IA,ID	
Gloves - Nitrile (S, Box = 100 pairs)	PA,NY, NH,RI,NC,SC,NJ,VA	NA
Gloves - Nitrile (XL, Box = 100 pairs)	CA, WA, OR, MT	
Gloves - Nitrile (XL, Box = 100 pairs)	ND, MN,WI,IL,IA,ID	
Gloves - Nitrile (XL, Box = 100 pairs)	PA,NY, NH,RI,NC,SC,NJ,VA	NA
Gloves - Single Food Handling (L)	MN	
Gloves - Single Food Handling (M)	MN	
Gloves - Single Food Handling (XL)	MN	
Hand Sanitizer (1 gal)	PA,NY, NH,RI,NC,SC,NJ,VA	NA
Hand Sanitizer (8 oz.)	AL	50 8 oz bottles
Hand Sanitizer (8 oz.)	CA, WA, OR, MT	
Hand Sanitizer (8 oz.)	CO	50 8 oz bottles
Hand Sanitizer (8 oz.)	FL	610 8 oz bottles
Hand Sanitizer (8 oz.)	GA	50 8 oz bottles
Hand Sanitizer (8 oz.)	MS	20 8 oz bottles
Hand Sanitizer (8 oz.)	ND, MN,WI,IL,IA,ID	
Hand Sanitizer (8 oz.)	PA,NY, NH,RI,NC,SC,NJ,MD,VA	NA
Hand Sanitizer (8 oz.)	TX	50 8 oz bottles
Hand Sanitizer (8 oz.)	TRANSPORTATION	
Spray - Disinfecting	MS	5 12.5oz (354 g)
Thermometers	AL	200
Thermometers	CO	100 each
Thermometers	FL	300
Thermometers	GA	100 each
Thermometers	MS	100 each
Thermometers	TX	100 each
Wipes - Disinfecting	CA, WA, OR, MT	
Wipes - Disinfecting	MD, VA	
Wipes - Disinfecting	ND, MN,WI,IL,IA,ID	
Wipes - Disinfecting	TRANSPORTATION	
Wipes - Sanitizing	AL	430 17.7.oz
Wipes - Sanitizing	CO	30 17.7 oz cans
Wipes - Sanitizing	FL	600 17.7 oz cans
Wipes - Sanitizing	GA	30 17.7 oz cans
Wipes - Sanitizing	MS	20 75 wet wipes 1LB 3.7OZ (559 g)
Wipes - Sanitizing	PA,NY, NH,RI,NC,SC,NJ,VA	NA
Wipes - Sanitizing	TX	30 17.7 oz cans

Please Specify Regulatory Requirement	Quantity needed due to state regulatory requirement (worker safety, food safety, other protection)	Please Specify Regulatory Requirement
Please Specify Regulatory Requirement	Quantity to meet State Regulation	Please Specify Regulatory Requirement
29CFR Subpart I	300 cases L-XL	29CFR Subpart I
29CFR Subpart I	200 cases L-XL	29CFR Subpart I
29CFR Subpart I	708 cases L-XL	29CFR Subpart I
29CFR Subpart I	200 cases L-XL	29CFR Subpart I
29CFR Subpart I	100 cases L-XL	29CFR Subpart I
	NA	
29CFR Subpart I	200 cases L-XL	29CFR Subpart I
	NA	
	NA	

	NA	
	NA	
	NA	
OSHA Act Section 5(a)(1)	50 8 oz bottles	OSHA Act Section 5(a)(1)
OSHA Act Section 5(a)(1)	50 8 oz bottles	OSHA Act Section 5(a)(1)
OSHA Act Section 5(a)(1)	610 8 oz bottles	OSHA Act Section 5(a)(1)
OSHA Act Section 5(a)(1)	50 8 oz bottles	OSHA Act Section 5(a)(1)
OSHA Act Section 5(a)(1)	20 8 oz bottles	OSHA Act Section 5(a)(1)
	NA	
OSHA Act Section 5(a)(1)	50 8 oz bottles	OSHA Act Section 5(a)(1)
29CFR1910.1030	5 12.5oz (354 g)	29CFR1910.1030
OSHA Act Section 5(a)(1)	200	OSHA Act Section 5(a)(1)
OSHA Act Section 5(a)(1)	100 each	OSHA Act Section 5(a)(1)
OSHA Act Section 5(a)(1)	300	OSHA Act Section 5(a)(1)
OSHA Act Section 5(a)(1)	100 each	OSHA Act Section 5(a)(1)
OSHA Act Section 5(a)(1)	100 each	OSHA Act Section 5(a)(1)
OSHA Act Section 5(a)(1)	100 each	OSHA Act Section 5(a)(1)
29CFR1910.1030	430 17.7.oz	29CFR1910.1030
29CFR1910.1030	30 17.7 oz cans	29CFR1910.1030
29CFR1910.1030	600 17.7 oz cans	29CFR1910.1030
29CFR1910.1030	30 17.7 oz cans	29CFR1910.1030
29CFR1910.1030	20 75 wet wipes 1LB 3.7OZ (559 g)	29CFR1910.1030
	NA	
29CFR1910.1030	30 17.7 oz cans	29CFR1910.1030

Quantity needed due to local regulatory requirement (worker safety, food safety, other protection)	Please Specify Regulatory Requirement	Quantity needed due to buyer/food supplier requirement (worker safety, food safety, other protection)
Quantity to meet Local Regulation	Please Specify Regulatory Requirement	Quantity to meet Buyer/ Food Supplier Requirements
		1000
		200
300 cases L-XL	29CFR Subpart I	300 cases L-XL
200 cases L-XL	29CFR Subpart I	200 cases L-XL
708 cases L-XL	29CFR Subpart I	708 cases L-XL
200 cases L-XL	29CFR Subpart I	200 cases L-XL
100 cases L-XL	29CFR Subpart I	100 cases L-XL
NA		NA
200 cases L-XL	29CFR Subpart I	200 cases L-XL
		25
		20
		25
		20
NA		NA
		25
		20
NA		NA
		25

		20
NA		NA
		25
		20
NA		NA
NA		NA
50 8 oz bottles	OSHA Act Section 5(a)(1)	50 8 oz bottles
		1000
50 8 oz bottles	OSHA Act Section 5(a)(1)	50 8 oz bottles
610 8 oz bottles	OSHA Act Section 5(a)(1)	610 8 oz bottles
50 8 oz bottles	OSHA Act Section 5(a)(1)	50 8 oz bottles
20 8 oz bottles	OSHA Act Section 5(a)(1)	20 8 oz bottles
		800
NA		NA
50 8 oz bottles	OSHA Act Section 5(a)(1)	50 8 oz bottles
5 12.5oz (354 g)	29CFR1910.1030	5 12.5oz (354 g)
200	OSHA Act Section 5(a)(1)	200
100 each	OSHA Act Section 5(a)(1)	100 each
300	OSHA Act Section 5(a)(1)	300
100 each	OSHA Act Section 5(a)(1)	100 each
100 each	OSHA Act Section 5(a)(1)	100 each
100 each	OSHA Act Section 5(a)(1)	100 each
		1000
		800
430 17.7.oz	29CFR1910.1030	430 17.7.oz
30 17.7 oz cans	29CFR1910.1030	30 17.7 oz cans
600 17.7 oz cans	29CFR1910.1030	600 17.7 oz cans
30 17.7 oz cans	29CFR1910.1030	30 17.7 oz cans
20 75 wet wipes 1LB 3.7OZ (559 g)	29CFR1910.1030	20 75 wet wipes 1LB 3.7OZ (559 g)
NA		NA
30 17.7 oz cans	29CFR1910.1030	30 17.7 oz cans

Quantity needed due to standard voluntary company practice (worker safety, food safety, other protection)	Quantity needed due to voluntary company practice for COVID-19 precautions (worker safety, food safety, other protection)	Total Quantity Needed for next 30 days of operation (should sum Columns E,G,I,K,L,M)
		Calculated
Quantity to obtain normal course of operations (per month)	Quantity due to Voluntary - COVID -19 precautionary	Quantity Needed (Next 30 days)
500	1100	2600
	200	200
200	400	800
	500	500
		328
300 cases L-XL	200 cases L-XL	300
200 cases L-XL	200 cases L-XL	200
708 cases L-XL	708 cases L-XL	708
200 cases L-XL	200 cases L-XL	200
100 cases L-XL	100 cases L-XL	100
NA	1250 boxes	1250
200 cases L-XL	200 cases L-XL	200
25	90	140
20	100	140
25	90	140
20	100	140
NA	1250 boxes	1250
25	90	140
20	100	140
NA	1250 boxes	1250
25	90	140

20	100	140
NA	1250 boxes	1250
25	90	140
20	100	140
NA	1250 boxes	1250
400000		400000
720000		720000
480000		480000
NA	1250 Gallons	1250
50 8 oz bottles	200 8 oz bottles	500
500	1100	2600
50 8 oz bottles	50 8 oz bottles	50
610 8 oz bottles	610 8 oz bottles	610
50 8 oz bottles	50 8 oz bottles	50
20 8 oz bottles	20 8 oz bottles	20
500	800	9800
NA	2500 8oz. bottles	2850
50 8 oz bottles	50 8 oz bottles	50
		6095
5 12.5oz (354 g)	5 12.5oz (354 g)	5
200	200	200
100 each	100 each	100
300	300	300
100 each	100 each	100
100 each	100 each	100
100 each	100 each	100
500	1100	2600
	200	200
500	800	15450
		15000
430 17.7.oz	430 17.7.oz	430
30 17.7 oz cans	30 17.7 oz cans	30
600 17.7 oz cans	600 17.7 oz cans	600
30 17.7 oz cans	30 17.7 oz cans	30
21 75 wet wipes 1LB 3.7OZ (559 g)	22 75 wet wipes 1LB 3.7OZ (559 g)	10
NA	2500 individual canisters	2500
30 17.7 oz cans	30 17.7 oz cans	30

Quantity of item used in normal 30 days of operation during this period (same-time-last-year)	
Total Items Used Same Time Last Year	Are there alternatives products or practices available? Would you need regulatory flexibility in order to implement an identified alternative? If so, please specify the applicable regulation.
UNK	
UNK	
UNK	
UNK	

UNK	
UNK	
UNK	
UNK	
UNK	

(b) (4)
 Contact: (b) (4)

Quantity of goods needed for next 30 days of operation; items not on hand

Definitions	States or Regions requiring this item. Optional detail: can be broken out 1-row per state if possible	Quantity needed due to federal regulatory requirement (worker safety, food safety, other protection)	Please Specify Regulatory Requirement	Quantity needed due to state regulatory requirement (worker safety, food safety, other protection)
Item	State(s)	Quantity to meet Federal Regulation		Quantity to meet State Regulation
<i>EXAMPLE: N95 masks</i>	GA, NY, MI	50		25
N95 Masks	NY, PA, NJ, MD, VA, MA	400	Respiratory Protection (29 CFR 1910.134) standards	0
Surgical Masks	NY, PA, NJ, MD, VA, MA	0		0
Food Handling Gloves	NY, PA, NJ, MD, VA, MA	0		0
Nitrile Gloves / Medical Grade Gloves	NY, PA, NJ, MD, VA, MA	0		0
Face shield	NY, PA, NJ, MD, VA, MA	0		0
Plastic Apron	NY, PA, NJ, MD, VA, MA	0		0

Please Specify Regulatory Requirement	Quantity needed due to local regulatory requirement (worker safety, food safety, other protection)	Please Specify Regulatory Requirement	Quantity needed due to buyer/food supplier requirement (worker safety, food safety, other protection)	Quantity needed due to standard voluntary company practice (worker safety, food safety, other protection)	Quantity needed due to voluntary company practice for COVID-19 precautions (worker safety, food safety, other protection)	Total Quantity Needed for next 30 days of operation (should sum Columns E,G,I,K,L,M)
						Calculated
	Quantity to meet Local Regulation		Quantity to meet Buyer/ Food Supplier Requirements	Quantity to obtain normal course of operations (per month)	Quantity due to Voluntary - COVID -19 precautionary	Quantity Needed (Next 30 days)
	25		25	25	25	175
	0		0	0	0	400
	0		0	0	747,630	747630
	0		0	0	1,389,000	1389000
	0		0	0	350,000	350000
	0		0	0	6,000	6000
	0		0	0	6,000	6000
						0
						0
						0

						0
						0
						0
						0

Quantity of item used in normal 30 days of operation during this period (same-time-last-year)	
Total Items Used Same Time Last Year	Are there alternatives products or practices available? Would you need regulatory flexibility in order to implement an identified alternative? If so, please specify the applicable regulation.
1000	
100	
0	
1,300,000	
10,000	
10	
10	

(b) (4)

(b) (4)

Contact: (b) (4) >

Quantity of goods needed for next 30 days of operation; items not on hand

Definitions	States or Regions requiring this item. Optional detail: can be broken out 1-row per state if possible	Quantity needed due to federal regulatory requirement (worker safety, food safety, other protection)	Please Specify Regulatory Requirement	Quantity needed due to state regulatory requirement (worker safety, food safety, other protection)	Please Specify Regulatory Requirement	Quantity needed due to local regulatory requirement (worker safety, food safety, other protection)
Item	State(s)	Quantity to meet Federal Regulation		Quantity to meet State Regulation		Quantity to meet Local Regulation
EXAMPLE: N95 masks	GA, NY, MI	50		25		25

Masks (no specific grade)	Kansas	0		0		0

Please Specify Regulatory Requirement	Quantity needed due to buyer/food supplier requirement (worker safety, food safety, other protection)	Quantity needed due to standard voluntary company practice (worker safety, food safety, other protection)	Quantity needed due to voluntary company practice for COVID-19 precautions (worker safety, food safety, other protection)	Total Quantity Needed for next 30 days of operation (should sum Columns E,G,I,K,L,M)	Quantity of item used in normal 30 days of operation during this period (same-time-last-year)	
				Calculated		
	Quantity to meet Buyer/ Food Supplier Requirements	Quantity to obtain normal course of operations (per month)	Quantity due to Voluntary - COVID - 19 precautionary	Quantity Needed (Next 30 days)	Total Items Used Same Time Last Year	Are there alternatives products or practices available? Would you need regulatory flexibility in order to implement an identified alternative? If so, please specify the applicable regulation.
	25	25	25	175	1000	
				0		

	0	50	4500	4550	50	
				0		
				0		
				0		
				0		
				0		
				0		
				0		
				0		
				0		
				0		
				0		
				0		
				0		
				0		

DRAFT, DELIBERATIVE

Sector Category	Item	PPE or Sanitation
Agricultural Input Support Services	Hand Sanitizer	Sanitation
Agricultural Input Support Services	N95 Masks	PPE
Agricultural Input Support Services	N95 Masks	PPE
Agricultural Input Support Services	N95 masks	PPE
Agricultural Input Support Services	N-95 Mask Filters (North P-100)	PPE
Agricultural Input Support Services	Bleach (1 gallon)	Sanitation
Agricultural Input Support Services	Hand Sanitizer (Stand Refills)	Sanitation
Agricultural Input Support Services	Soap Dispenser (Refills)	Sanitation
Agricultural Input Support Services	N95 Mask	PPE
Agricultural Input Support Services	N95 Mask	PPE
Agricultural Input Support Services	Dust masks (N95 & similar)	PPE
Agricultural Input Support Services	Latex gloves (#in pairs)	PPE
Agricultural Input Support Services	Chlorinated Disinfecting Tablets	Sanitation
Agricultural Input Support Services	Nitrile Disposable Gloves, XL	PPE
Agricultural Input Support Services	Nitrile Disposable Gloves, L	PPE
Agricultural Input Support Services	N95 Masks	PPE
Agricultural Input Support Services	Gallons of Alcohol for Hand/Surface Sanitizer	Sanitation
Agricultural Input Support Services	Best Sanitizer Wipes for sanitizing solution	Sanitation
Agricultural Input Support Services	Hand Sanitizer	Sanitation
Agricultural Input Support Services	XL latex gloves	PPE
Agricultural Input Support Services	Moldex N95 Masks	PPE
Agricultural Input Support Services	Clorox Wipes	Sanitation
Agricultural Input Support Services	Nitrile Gloves	PPE
Agricultural Input Support Services	N95 Mask	PPE
Agricultural Input Support Services	gloves	PPE
Agricultural Input Support Services	Hand sanitizers	Sanitation
Agricultural Input Support Services	N95 Mask	PPE
Agricultural Input Support Services	gloves	PPE
Agricultural Input Support Services	Hand sanitizers	Sanitation
Agricultural Input Support Services	N95 Mask	PPE
Agricultural Input Support Services	gloves	PPE
Agricultural Input Support Services	Hand sanitizers	Sanitation
Agricultural Input Support Services	N95 Masks	PPE
Agricultural Input Support Services	Hand Sanitizer	Sanitation

Agricultural Input Support Services	Sanitizer	Sanitation
Agricultural Input Support Services	N95 Masks	PPE
Agricultural Input Support Services	N95 Mask	PPE
Agricultural Input Support Services	gloves	PPE
Agricultural Input Support Services	N95 Masks	PPE
Agricultural Input Support Services	Hand Sanitizer	Sanitation
Agricultural Input Support Services	Disposable gloves	PPE
Agricultural Input Support Services	N95 Mask	PPE
Agricultural Input Support Services	Sanitizer	Sanitation
Agricultural Input Support Services	N95 Mask	PPE
Agricultural Input Support Services	Gloves	PPE
Agricultural Input Support Services	Hand Sanitizer	Sanitation
Agricultural Input Support Services	N95 Mask	PPE
Agricultural Input Support Services	Gloves	PPE
Agricultural Input Support Services	N95 Mask	PPE
Agricultural Input Support Services	Sanitizer	Sanitation
Agricultural Input Support Services	Gloves	PPE
Agricultural Input Support Services	N95 masks	PPE
Agricultural Input Support Services	Disp rubber gloves	PPE
Agricultural Input Support Services	N95 Mask	PPE
Agricultural Input Support Services	Disp rubber gloves	PPE
Agricultural Input Support Services	Hand Sanitizer	Sanitation
Agricultural Input Support Services	Cleaning Supplies	Sanitation
Agricultural Input Support Services	N95 Mask	PPE
Agricultural Input Support Services	Disp rubber gloves	PPE
Agricultural Input Support Services	Sanitizer	Sanitation
Agricultural Input Support Services	N95 Mask	PPE
Agricultural Input Support Services	Disp rubber gloves	PPE
Agricultural Input Support Services	Sanitizer	Sanitation
Agricultural Input Support Services	N95 masks	PPE
Agricultural Input Support Services	N95 masks	PPE
Agricultural Input Support Services	N95 masks	PPE
Agricultural Input Support Services	Dust masks	PPE
Agricultural Input Support Services	Latex gloves	PPE
Agricultural Input Support Services	Latex gloves	PPE
Agricultural Input Support Services	Latex gloves	PPE
Agricultural Input Support Services	Tyvek suits, large	PPE
Agricultural Input Support Services	Safety Glasses	PPE
Agricultural Input Support Services	Safety Glasses	PPE
Agricultural Input Support Services	Safety Glasses	PPE
Agricultural Input Support Services	Disposable Lab Coats	PPE
Agricultural Input Support Services	Disposable Lab Coats	PPE
Agricultural Input Support Services	Disposable Lab Coats	PPE
Agricultural Input Support Services	Hand sanitizer	Sanitation
Agricultural Input Support Services	Hand sanitizer	Sanitation
Agricultural Input Support Services	Hand sanitizer	Sanitation
Agricultural Input Support Services	N95	PPE

Agricultural Input Support Services	Nitrile exam gloves	PPE
Agricultural Input Support Services	Sanitizers	Sanitation
Agricultural Input Support Services	Gowns	PPE
Agricultural Input Support Services	Thermometers	PPE
Agricultural Input Support Services	N95 masks	PPE
Agricultural Input Support Services	Nitrile Gloves	PPE
Agricultural Input Support Services	N-95s	PPE
Agricultural Input Support Services	N95 Masks	PPE
Agricultural Input Support Services	N95 Masks	PPE
Agricultural Input Support Services	TYVEK / TYCHEM COVERALLS	PPE
Agricultural Input Support Services	FACESHIELDS - DISPOSABLE	PPE
Agricultural Input Support Services	HAND SANITIZER - 8oz bottles	Sanitation
Agricultural Input Support Services	DISINFECTING WIPES (tubs)	Sanitation
Agricultural Input Support Services	DISINFECTING PRODUCTS - CLEANING (quarts)	Sanitation
Agricultural Input Support Services	DISINFECTING PRODUCTS - AEROSOLS (cans)	Sanitation
Agricultural Input Support Services	DISPOSABLE LAB COATS	PPE
Agricultural Input Support Services	MASK-SURGICAL	PPE
Agricultural Input Support Services	MASK-N95-P95-N100-P100	PPE
Agricultural Input Support Services	HALF FACE RESPIRATOR - 3M 6000 SERIES	PPE
Agricultural Input Support Services	RESPIRATOR REPLACEMENT FILTER- N95 - 3M 6000 SERIES	PPE
Agricultural Input Support Services	GOJO 9605-24 2 oz Bottles (24 bottles/case)	Sanitation

Agricultural Input Support Services	GOJO 9651-24 4 oz Bottles (24 bottles/case)	Sanitation
Agricultural Input Support Services	DIGITAL ORAL THERMOMETERS	PPE
Agricultural Input Support Services	INFRARED NON-CONTACT THERMOMETERS	PPE
Agricultural Input Support Services	N95 masks	PPE
Agricultural Input Support Services	Nitrile Gloves	PPE
Agricultural Input Support Services	N95 masks	PPE
Agricultural Input Support Services	Surgical masks	PPE
Agricultural Input Support Services	Face shields	PPE
Agricultural Input Support Services	Hand sanitizer	Sanitation
Agricultural Input Support Services	Syngenta N-95s	PPE
Agricultural Input Support Services	95 masks	PPE
Agricultural Input Support Services	Food Grade Sanitizing Wipes (canister)	Sanitation
Agricultural Input Support Services	Hand Sanitizer	Sanitation
Agricultural Input Support Services	Hand Soap	Sanitation
Food Manufacturing/Processing	Sanitizing Wipes	Sanitation
Food Manufacturing/Processing	Sanatizing Gel	Sanitation
Food Manufacturing/Processing	N95 mask	PPE
Food Manufacturing/Processing	N 95 Masks	PPE
Food Manufacturing/Processing	N95 Masks	PPE
Food Manufacturing/Processing	Nitrile Gloves all sizes	PPE
Farm/Production Ag	N95 Masks	PPE
Farm/Production Ag	Handsoap	Sanitation
Farm/Production Ag	Hand Sanitizer	Sanitation
Farm/Production Ag	Paper Towels	Sanitation
Farm/Production Ag	Bleach	Sanitation
Farm/Production Ag	N 95 MASKS	PPE
Farm/Production Ag	3 MIL NITRILE GLOVES	PPE

Farm/Production Ag	N95 Masks	PPE
Farm/Production Ag	Nitrile Gloves	PPE
Farm/Production Ag	Knit Gloves	PPE
Farm/Production Ag	Hand Sanitizer-liters	Sanitation
Farm/Production Ag	N95 Masks	PPE
Farm/Production Ag	nitrile gloves med	PPE
Farm/Production Ag	nitrile gloves lg	PPE
Farm/Production Ag	Hand Sanitizer, Alpet E3+ #Sa10013	Sanitation
Farm/Production Ag	Sanitizer, Alpet D2 #SS10001 50ga	Sanitation
Farm/Production Ag	Sanitizer, Alpet D2 Quat Free#SS10030	Sanitation
Farm/Production Ag	N95 masks	PPE
Farm/Production Ag	Latex Gloves	PPE
Farm/Production Ag	Hair Nets	PPE
Farm/Production Ag	Beard Nets	PPE
Farm/Production Ag	Sleeves	PPE
Farm/Production Ag	Aprons	PPE
Farm/Production Ag	In-Fact (275 gal per tote)	Sanitation
Farm/Production Ag	Shine HFC (55 gal per barrel)	Sanitation
Farm/Production Ag	Flex DF-3 (55 gal per barrel)	Sanitation
Farm/Production Ag	Flex ALS (55 gal per barrel)	Sanitation
Farm/Production Ag	Flex NP-1069 (55 gal per barrel)	Sanitation
Farm/Production Ag	SB-Peracetic Acid F 5% (54 gal per barrel)	Sanitation
Farm/Production Ag	Domolish ST-1000 (55 gal per barrel)	Sanitation
Farm/Production Ag	SB Chlorinate II (50 gal per barrel)	Sanitation
Farm/Production Ag	Hand Sanitizer (PURELL 800ml gel)	Sanitation
Farm/Production Ag	E-2 Sanitizing lotion soap (GOJO 800 ml)	Sanitation
Farm/Production Ag	N95 mask	PPE
Farm/Production Ag	large latex gloves	PPE

Farm/Production Ag	Nitrile or Latex gloves	PPE
Farm/Production Ag	N95 Masks	PPE
Farm/Production Ag	N95 masks	PPE
Farm/Production Ag	Clorox or alcohol wipes	Sanitation
Farm/Production Ag	Hand sanitizer	Sanitation
Farm/Production Ag	antibacterial soap	Sanitation
Farm/Production Ag	hand saitizer	Sanitation
Farm/Production Ag	bleach	Sanitation
Farm/Production Ag	paper towels	Sanitation
Farm/Production Ag	toilet paper	Sanitation
Farm/Production Ag	N95 masks	PPE
Farm/Production Ag	Touch-Free Infrared Thermometer for adults and kids	PPE
Farm/Production Ag	Purell Hand Sanitizer (32, 2 liter bottles)	Sanitation
Farm/Production Ag	N95 masks (any type will help)	PPE
Farm/Production Ag	N95 masks (all sizes)	PPE
Farm/Production Ag	Neoprene exam gloves	PPE
Farm/Production Ag	hand sanitizer	Sanitation
Farm/Production Ag	N95 Masks 3M 8200	PPE
Farm/Production Ag	3M Respirator filter 2091	PPE
Farm/Production Ag	Nytril Gloves	PPE
Farm/Production Ag	Hand Sanitizer	Sanitation
Farm/Production Ag	N95 Masks	PPE
Farm/Production Ag	Poly Sleeves	PPE
Farm/Production Ag	Poly Apron	PPE
Farm/Production Ag	Hand Santizer Gel	Sanitation
Farm/Production Ag	Disinfectant Wipes	Sanitation
Farm/Production Ag	E2 rated Sanitizer Soap	Sanitation
Farm/Production Ag	Polypropylene Bouffant 24"	PPE
Farm/Production Ag	Nitrile Gloves	PPE
Farm/Production Ag	Sanitizing wipes canisters	Sanitation
Farm/Production Ag	Sanitizer bags	Sanitation
Farm/Production Ag	Disinfectant wipes	Sanitation
Farm/Production Ag	Clorox Cleaner	Sanitation
Farm/Production Ag	Lysol Disinfecting Cleaner	Sanitation
Farm/Production Ag	Latex Gloves	PPE
Farm/Production Ag	Clorox Bleach	Sanitation
Farm/Production Ag	N95 masks	PPE
Farm/Production Ag	N95 Masks	PPE

Farm/Production Ag	N95 masks	PPE
Farm/Production Ag	Masks	PPE
Farm/Production Ag	Gloves (100 pair per box)	PPE
Farm/Production Ag	Hand Sanitizer (40.5 oz.)	Sanitation
Farm/Production Ag	Sanitizing Wipes (100 per)	Sanitation
Farm/Production Ag	Any reusable masks	PPE
Farm/Production Ag	N95 masks	PPE
Farm/Production Ag	N95 Masks	PPE
Farm/Production Ag	Nitrile Gloves (1 case = 12 boxes)	PPE
Farm/Production Ag	Hand Sanitizer (1 case = 3X1.2 Litre)	Sanitation
Farm/Production Ag	Hand Soap (1 case = 3X1.2 Litre)	Sanitation
Farm/Production Ag	N95 masks	PPE
Farm/Production Ag	Disinfecting Wipes	Sanitation
Farm/Production Ag	Hand Sanitizers	Sanitation
Farm/Production Ag	N95 masks	PPE
Farm/Production Ag	Powderfree nonlatex xl glove	PPE
Farm/Production Ag	Powderfree nonlatex l glove	PPE
Farm/Production Ag	Powderfree nonlatex m glove	PPE
Farm/Production Ag	21" bouffant	PPE
Farm/Production Ag	coverall xl	PPE
Farm/Production Ag	coverall l	PPE
Farm/Production Ag	coverall m	PPE
Farm/Production Ag	silicon 1/2 mask chem applicator	PPE
Farm/Production Ag	silicon full mask chem	PPE
Farm/Production Ag	simple dust mask 1	PPE
Farm/Production Ag	cartridge for 1/2 mask	PPE
Farm/Production Ag	N95 Masks	PPE
Farm/Production Ag	Hand Sanitizer	Sanitation
Farm/Production Ag	Hand Soap	Sanitation
Farm/Production Ag	N95 masks	PPE
Farm/Production Ag	Hand Sanitizer (Purell 1000mL bags) or equivalent)	Sanitation
Farm/Production Ag	N95 masks	PPE
Farm/Production Ag	chemical resistant gloves	PPE
Farm/Production Ag	Ammonia	Sanitation

Farm/Production Ag	Safety Glasses	PPE
Farm/Production Ag	Gloves Nitrile boxes	PPE
Farm/Production Ag	HD Coverall	PPE
Farm/Production Ag	Masks N95 boxes	PPE
Farm/Production Ag	N95 Masks	PPE
Farm/Production Ag	Hand Sanitizer	Sanitation
Farm/Production Ag	Equipment Sanitizer	Sanitation
Farm/Production Ag	Sanitizer Wipes	Sanitation
Farm/Production Ag	N95 masks	PPE
Farm/Production Ag	N95 Masks	PPE
Farm/Production Ag	N95 Masks	PPE
Farm/Production Ag	P/S CAN LINER 23X33 - CLEAR - OFFICE TRASH	Sanitation
Farm/Production Ag	CAN LINER 32 GAL	Sanitation
Farm/Production Ag	45 GAL CAN LINERS -2.5 MIL STEEL BLUE HEAVY DUTY LINER	Sanitation
Farm/Production Ag	350 NITRILE GLOVES - LARGE	PPE
Farm/Production Ag	350 NITRILE GLOVES - XLARGE	PPE
Farm/Production Ag	350 NITRILE GLOVES -SMALL	PPE
Farm/Production Ag	350 NITRILE GLOVES - MEDIUM	PPE
Farm/Production Ag	ECO STRING KNIT GLOVES	PPE
Farm/Production Ag	VENDING TAMPONS	Sanitation
Farm/Production Ag	MAX SANITARY NAPKINS	Sanitation
Farm/Production Ag	SANITARY DISPOSABLE BAG	Sanitation
Farm/Production Ag	SEAT COVERS	Sanitation
Farm/Production Ag	TOILET TISSUE - PRISTINE J/R 1000FT	Sanitation
Farm/Production Ag	18" BLUE POLY DISP SLEEVES	PPE
Farm/Production Ag	PS APRON 24X42 P/E WHITE 1 MIL	PPE

Farm/Production Ag	18" WHITE BEARD GUARD	PPE
Farm/Production Ag	BOOT COVERS	PPE
Farm/Production Ag	24" ORANGE BOUFFANT - FRUIT ROOM	PPE
Farm/Production Ag	24" WHITE BOUFFANT - MAIN PRODUCTION EMPLOYEES	PPE
Farm/Production Ag	24" GREEN BOUFFANT -OFFICE STAFF - 16 LEADS/ 5 SUPERVISORS/ 5 MGRS	PPE
Farm/Production Ag	24" BLUE BOUFFANT - QA (8-9 PER SHIFT)	PPE
Farm/Production Ag	24" RED BOUFFANT - VISITORS	PPE
Farm/Production Ag	36x3600 .75mil CLR CONTINUOUS ROLL CENTER FOLD 72" WIDE (PALLET MIN) 4-5 WEEK LEAD TIME	Sanitation
Farm/Production Ag	GREEN SCRUB PADS	Sanitation
Farm/Production Ag	WYPALL X90 JUMBO ROLL BLUE	Sanitation
Farm/Production Ag	STRING KNIT DOUBLE DOT - LARGE	Sanitation
Farm/Production Ag	APRON 35X49 GREEN VINYL	PPE
Farm/Production Ag	ANSELL VERSA TOUCH 11 MIL 13" SZ 8 MEDIUM	Sanitation
Farm/Production Ag	ANSELL VERSA TOUCH 11 MIL 13" SZ 9 LARGE	Sanitation
Farm/Production Ag	ANSELL VERSA TOUCH 11 MIL 13" SZ 10 X-LARGE	Sanitation
Farm/Production Ag	MACHINE MIT205580 20X5500 80GA	Sanitation
Farm/Production Ag	GREEN TOTE LINERS - 22X16X27 1 MIL	Sanitation
Farm/Production Ag	YELLOW TOTE LINERS - 22X16X27 1 MIL	Sanitation
Farm/Production Ag	HAND STRETCH	Sanitation
Farm/Production Ag	BLUE TOTE LINER	Sanitation
Farm/Production Ag	DIE CUT WHITE ENDEAVOR APRON (10DZ PER CASE)	PPE
Farm/Production Ag	ALPET E3 PLUS	Sanitation

Farm/Production Ag	ALPET Q E-2 Santizing Foam Soap	Sanitation
Farm/Production Ag	ALPET D2 QUAT FREE	Sanitation
Farm/Production Ag	ALPET D2	Sanitation
Farm/Production Ag	ALPET D2 Surface sanitizer wipes	Sanitation
Farm/Production Ag	EZ Step Portable Hand Disp.	Sanitation
Farm/Production Ag	Versaclenz Touch-Less Dispenser (Case)	Sanitation
Farm/Production Ag	N-95 Masks	PPE
Farm/Production Ag	Hand Sanitizer Dispenser Re-fills (1L each)	Sanitation
Farm/Production Ag	3m Oder respirators	PPE
Farm/Production Ag	Nirtle Glove (powder free)	PPE
Farm/Production Ag	Flo-quat (5-gallon)	Sanitation
Farm/Production Ag	Rely+on	Sanitation
Farm/Production Ag	Bleach	Sanitation
Farm/Production Ag	N95	PPE
Farm/Production Ag	P100 filter	PPE
Farm/Production Ag	1/2 mask respirator	PPE
Food Distrubution	Disinfectant Solution	Sanitation
Food Distrubution	Hand Sanitizer	Sanitation
Food Distrubution	16 oz Hand sanitizer w/pump	Sanitation
Food Distrubution	N95 masks	PPE
Food Distrubution	Purell advanced instant hand sanitizer foam	Sanitation
Food Distrubution	Face masks loop cs. /1M	PPE
Food Distrubution	nitrile power free gloved 1000/case	PPE
Food Distrubution	hand santizer gel 4/1gal	Sanitation
Food Distrubution	Industrial Vinyl Gloves size L	PPE
Food Distrubution	Industrial Vinyl Gloves size XL	PPE
Food Distrubution	N95 Masks	PPE
Food Distrubution	Rubber/Latex Gloves M	PPE
Food Distrubution	Rubber/Latex Gloves L	PPE
Food Distrubution	Rubber/Latex Gloves XL	PPE
Food Distrubution	Clorox Wipes	Sanitation
Food Distrubution	Hand Sanitizer	Sanitation
Food Distrubution	Rubber/Latex Gloves M	PPE
Food Distrubution	Rubber/Latex Gloves L	PPE
Food Distrubution	Rubber/Latex Gloves XL	PPE
Food Distrubution	N95 Masks	PPE
Food Distrubution	Face Shield	PPE
Food Distrubution	Clorox Wipes	Sanitation

Food Distrubution	non-contact infra-red(IR) thermometers	PPE
Food Distrubution	Clorox (or similar) wipes	Sanitation
Food Manufacturing/Processing	Medium Powder Free Gloves (1000 gloves/case)	PPE
Food Manufacturing/Processing	Large Powder Free Gloves (1000 gloves/case)	PPE
Food Manufacturing/Processing	XL Powder Free Gloves (1000 gloves/case)	PPE
Food Manufacturing/Processing	Paper Towels	Sanitation
Food Manufacturing/Processing	Toilet Paper	Sanitation
Food Manufacturing/Processing	Hand Soap (4/42oz)	Sanitation
Food Manufacturing/Processing	Hand Sanitizer (6/27oz)	Sanitation
Food Manufacturing/Processing	Disinfectant Cleaner (1/2 gal)	Sanitation
Food Manufacturing/Processing	Cholirinated Cleaner (1/2.5 gal)	Sanitation
Food Manufacturing/Processing	Nitrile Gloves (box)	PPE
Food Manufacturing/Processing	Sanitizing Wipes (container)	Sanitation
Food Manufacturing/Processing	Handsoap 5000ml	Sanitation
Food Manufacturing/Processing	Handsoap 2000ml	Sanitation
Food Manufacturing/Processing	Sanitizer gel (large bottle)	Sanitation
Food Manufacturing/Processing	Alcohol	Sanitation
Food Manufacturing/Processing	Bleach	Sanitation
Food Manufacturing/Processing	Lysol spray	Sanitation
Food Manufacturing/Processing	Chlorox Sanitizing wipes Non Zone 1	Sanitation
Food Manufacturing/Processing	Dust mask	PPE
Food Manufacturing/Processing	Garbage bags 20 gallon	Sanitation
Food Manufacturing/Processing	Garbage bags 50 gallon	Sanitation
Food Manufacturing/Processing	Shop paper towel (wipe all)	Sanitation
Food Manufacturing/Processing	Toilet paper	Sanitation
Food Manufacturing/Processing	Mop Heads	Sanitation
Food Manufacturing/Processing	Floor soap By Pass Front End	Sanitation
Food Manufacturing/Processing	Floor soap Snowflake Back End	Sanitation
Food Manufacturing/Processing	Degreaser	Sanitation

Food Manufacturing/Processing	Napkins/Cafeteria	Sanitation
Food Manufacturing/Processing	Restroom Paper Towel Rolls	Sanitation
Food Manufacturing/Processing	Paper Towels - general use	Sanitation
Food Manufacturing/Processing	Sanitizing Wipes (count of individual wipes)	Sanitation
Food Manufacturing/Processing	Face Shields (count)	PPE
Food Manufacturing/Processing	N95 Masks (count)	PPE
Food Manufacturing/Processing	Disposable Temporal Thermometers (count)	PPE
Food Manufacturing/Processing	Disposable Smocks/Lab Coats (count)	PPE
Food Manufacturing/Processing	N95 or any other medical mask type	PPE
Food Manufacturing/Processing	Hand sanitizer	Sanitation
Food Manufacturing/Processing	Liquid Disinfectant Cleaner,5 gal.Pail	Sanitation
Food Manufacturing/Processing	Liquid Sanitizer,32 oz.Spray Bottle,PK12	Sanitation
Food Manufacturing/Processing	Liquid Sanitizer,32 oz.Spray Bottle,PK4	Sanitation
Food Manufacturing/Processing	Liquid Sanitizer,5 gal.Pail	Sanitation
Food Manufacturing/Processing	Disinfecting Wipes,7" x 8",PK12	Sanitation
Food Manufacturing/Processing	Disinfecting Wipes,7" x 8",PK6	Sanitation
Food Manufacturing/Processing	Sanitizing Wipes, 7-1/2" x 10",PK6	Sanitation
Food Manufacturing/Processing	Sanitizing Wipes,5" x 7-3/4",PK6	Sanitation
Food Manufacturing/Processing	Sanitizing Wipes,7-1/5" x 9-1/2",PK6	Sanitation
Food Manufacturing/Processing	Hand Sanitizer,Bottle,Gel	Sanitation
Food Manufacturing/Processing	Hand Sanitizer,Bottle,Liquid,PK4	Sanitation
Food Manufacturing/Processing	Hand Sanitizer,Gel,Bottle,PK4	Sanitation
Food Manufacturing/Processing	Hand Sanitizer,Packet,Gel,PK25	Sanitation
Food Manufacturing/Processing	Hand Sanitizer,Pump Bottle,500mL,PK12	Sanitation
Food Manufacturing/Processing	Sanitizer Wipes,Bulk Refill,6 x 8",PK2	Sanitation
Food Manufacturing/Processing	Surgical Face Masks	PPE
Food Manufacturing/Processing	N95 Masks	PPE
Food Manufacturing/Processing	N95 Masks	PPE
Food Manufacturing/Processing	N95 Masks	PPE
Food Manufacturing/Processing	N95 Masks	PPE
Food Manufacturing/Processing	N95 Masks	PPE
Food Manufacturing/Processing	N95 Masks	PPE

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Food Manufacturing/Processing	N95 Masks	PPE
Food Manufacturing/Processing	N95 Masks	PPE
Food Manufacturing/Processing	N95 Masks	PPE
Food Manufacturing/Processing	Face Masks	PPE
Food Manufacturing/Processing	Acrylo nitrile or latex gloves	PPE
Food Manufacturing/Processing	Sanitizers	Sanitation
Food Manufacturing/Processing	Chlorine	Sanitation
Food Manufacturing/Processing	Quaternary Ammonium	Sanitation
Food Manufacturing/Processing	Quat crystals	Sanitation
Food Manufacturing/Processing	Peracetic acid	Sanitation
Food Manufacturing/Processing	Iodine	Sanitation
Food Manufacturing/Processing	Alpet (alcohol X%)	Sanitation
Food Manufacturing/Processing	E2 (Antimicrobial) Handwash Soap	Sanitation
Food Manufacturing/Processing	E3 Hand sanitizer	Sanitation
Food Manufacturing/Processing	Masks	PPE
Food Manufacturing/Processing	Hand Sanitizer (employee home use)	Sanitation
Food Manufacturing/Processing	Alpet Wipes (sanitizing wipes)	Sanitation
Food Manufacturing/Processing	Pyramex Intruder faceshield	PPE
Food Manufacturing/Processing	Toilet paper	Sanitation
Food Manufacturing/Processing	Surgical Masks (each)	PPE
Food Manufacturing/Processing	N95 Masks (each)	PPE
Food Manufacturing/Processing	Liquid Hand Soap (gallons)	Sanitation
Food Manufacturing/Processing	Hand Sanitizer (gallons)	Sanitation
Food Manufacturing/Processing	Sanitary Wipes (each)	Sanitation

Food Manufacturing/Processing	Sanitary Gloves (pair)	PPE
Food Manufacturing/Processing	Body and Hand Wipes (boxes)	Sanitation
Food Manufacturing/Processing	Disposable Towels and Dry Wipes (boxes)	Sanitation
Food Manufacturing/Processing	Equipment and Surface Wipes (Boxes)	Sanitation
Food Manufacturing/Processing	Hand Sanitizer, Lotion, and Soap Dispensers (dispensers)	Sanitation
Food Manufacturing/Processing	Hand Sanitizers (Units)	Sanitation
Food Manufacturing/Processing	Hand Soap (eaches)	Sanitation
Food Manufacturing/Processing	Surface Disinfecting and Sanitizing Wipes (boxes)	Sanitation
Food Manufacturing/Processing	Wet Cleaning Wipes (boxes)	Sanitation
Food Manufacturing/Processing	INDUST. TOILET PAPER	Sanitation
Food Manufacturing/Processing	TOILET PAPER 2PLY ROLL	Sanitation
Food Manufacturing/Processing	PAPER TOWELS	Sanitation
Food Manufacturing/Processing	HAND SANITIZER 1 GAL	Sanitation
Food Manufacturing/Processing	NITRILE GLOVES	PPE
Food Manufacturing/Processing	HAND SANITIZER 8OZ	Sanitation
Food Manufacturing/Processing	LATEX GLOVES	PPE
Food Manufacturing/Processing	MASKS N95	PPE
Food Manufacturing/Processing	THERMOMETER	PPE
Food Manufacturing/Processing	ANTI. HAND SOAP GAL.	Sanitation
Food Manufacturing/Processing	HAND BRUSH	Sanitation
Food Manufacturing/Processing	DISINFECTANT SPRAY	Sanitation
Food Manufacturing/Processing	DISINFECTANT WIPES	Sanitation
Food Manufacturing/Processing	HAIR NETS	Sanitation
Food Manufacturing/Processing	BLEACH	Sanitation
Food Manufacturing/Processing	BEARD NETS	PPE
Food Manufacturing/Processing	N95 Mask	PPE
Food Manufacturing/Processing	Surgical Mask	PPE
Food Manufacturing/Processing	E3 Hand Sanitizer	Sanitation
Food Manufacturing/Processing	Disinfecting Wipes	Sanitation

Food Manufacturing/Processing	Food Safe Nitrile Gloves	PPE
Food Manufacturing/Processing	Face Shields	PPE
Food Manufacturing/Processing	Hand Soap	Sanitation
Food Manufacturing/Processing	Hand Sanitizer	Sanitation
Food Manufacturing/Processing	Purell gel hand sanitizer 12 oz	Sanitation
Food Manufacturing/Processing	Purell gel hand sanitizer 2 Liter	Sanitation
Food Manufacturing/Processing	PDI Sani-Hands wipes	Sanitation
Food Manufacturing/Processing	Gallon liquid hand sanitizer	Sanitation
Food Manufacturing/Processing	Hand Sanitizer (Ecocare 360)	Sanitation
Food Manufacturing/Processing	Hand sanitizer	Sanitation
Food Manufacturing/Processing	N95 Mask	PPE
Food Manufacturing/Processing	Dust / Nuisance Mask	PPE
Food Manufacturing/Processing	Level 3 Dual Fit Ear-Loop Face Masks (units)	PPE
Food Manufacturing/Processing	Ethanol 70% for cleaning (kg)	Sanitation
Food Manufacturing/Processing	Hand Sanitizer Gel (kg)	Sanitation
Food Manufacturing/Processing	ALCOHOL WIPES	Sanitation
Food Manufacturing/Processing	Coverall, Chemical Resistant, Hooded, Tychem 4000, White, Yellow, Size L. (Purchased 2 White and 4 Yellow)	PPE
Food Manufacturing/Processing	ECO-WIPES	Sanitation
Food Manufacturing/Processing	Gloves, Nitrile, 5 Mil, Powder Free, Un-Lined, Dark Blue, M	PPE
Food Manufacturing/Processing	Gloves, Nitrile, 5 Mil, Powder Free, Un-Lined, Dark Blue, XL	PPE
Food Manufacturing/Processing	Gloves, Nitrile, 5 Mil, Powder Free, Un-Lined, Dark Blue, XL	PPE
Food Manufacturing/Processing	OXIVIR TB WIPES	Sanitation
Food Manufacturing/Processing	Paper Towel, Roll, 10"x800', White	Sanitation
Food Manufacturing/Processing	Sanitizer, Hand, Foam, 1200 ML, Food Contact	Sanitation
Food Manufacturing/Processing	Sanitizer, Hand, Foam, 1200 ML, Food Contact (need 110)	Sanitation
Food Manufacturing/Processing	Sanitizer, Hand, Gel, Refill, 1000 ML, Cartridge	Sanitation
Food Manufacturing/Processing	Sanitizer, Hand, Gel, Refill, 1000 ML, Cartridge (need 56)	Sanitation
Food Manufacturing/Processing	Sanitizer, Hand, Gel, Refill, 1200 ML, Cartridge	Sanitation

Food Manufacturing/Processing	Soap, Hand, Foam, Antibacterial, 1200 ML, Refill, Cartridge (need 22)	Sanitation
Food Manufacturing/Processing	Soap, Hand, Foam, Antibacterial, 1250 ML, Refill, Cartridge	Sanitation
Food Manufacturing/Processing	TOILET PAPER	Sanitation
Food Manufacturing/Processing	UNIVERSAL PAPER TOWELS	Sanitation
Food Manufacturing/Processing	Wipes, Cleaning, Bucket, 7"x8", 75 Wipes, Fresh Scent	Sanitation
Food Manufacturing/Processing	Wipes, Hand Sanitizer, Bucket, 6'x6.75", 270 Wipes, Citrus Scent	Sanitation
Food Manufacturing/Processing	N 95 Masks	PPE
Food Manufacturing/Processing	HAND Sanitizer	Sanitation
Food Manufacturing/Processing	N95	PPE
Food Manufacturing/Processing	KN95	PPE
Food Manufacturing/Processing	Surgical Masks	PPE
Food Manufacturing/Processing	Face Shields	PPE
Food Manufacturing/Processing	Thermometers	PPE
Food Manufacturing/Processing	Nitrile Gloves	PPE
Food Manufacturing/Processing	Hand Sanitizer 8 oz. personal size	Sanitation
Food Manufacturing/Processing	N95 Masks	PPE
Food Manufacturing/Processing	Alpet D2 Sanitizer (Best Sanitizers)	Sanitation
Food Manufacturing/Processing	Hand Sanitizer (Purell)	Sanitation
Food Manufacturing/Processing	Sani-Wipes (Professional Disposables International)	Sanitation
Food Manufacturing/Processing	cotton gloves	PPE
Food Manufacturing/Processing	green gloves (L) pair	PPE
Food Manufacturing/Processing	green gloves (M) pair	PPE
Food Manufacturing/Processing	green gloves (S) pair	PPE
Food Manufacturing/Processing	gloves w dots	PPE
Food Manufacturing/Processing	apron	PPE
Food Manufacturing/Processing	hand soap 1000ML bag	Sanitation
Food Manufacturing/Processing	hand sanitizer 1000ML bag	Sanitation
Food Manufacturing/Processing	towel paper rolls	Sanitation
Food Manufacturing/Processing	toilet paper rolls	Sanitation

Food Manufacturing/Processing	Sleeves (pairs)	PPE
Food Manufacturing/Processing	blue nitrile gloves L	PPE
Food Manufacturing/Processing	blue nitrile gloves S	PPE
Food Manufacturing/Processing	blue nitrile gloves M	PPE
Food Manufacturing/Processing	blue nitrile gloves XL	PPE
Food Manufacturing/Processing	Masks 95	PPE
Food Manufacturing/Processing	Coveralls	PPE
Food Manufacturing/Processing	Blue sleeves	PPE
Food Manufacturing/Processing	No Touch Thermometers	PPE
Food Manufacturing/Processing	Hand Sanitizer Gallons	Sanitation
Food Manufacturing/Processing	Dust Masks (not n95)	PPE
Food Manufacturing/Processing	Sanitizing Wipes Container	Sanitation
Food Manufacturing/Processing	N95 masks	PPE
Food Manufacturing/Processing	Hand Sanitizer refill for wall-mounted machines	Sanitation
Food Manufacturing/Processing	N95 Masks	PPE
Food Manufacturing/Processing	Digital No Touch Thermometer	PPE
Food Manufacturing/Processing	N95 Masks	PPE
Food Manufacturing/Processing	PURELL Hand Foam Dispenser Bags	Sanitation
Food Manufacturing/Processing	Sanitized Wipes (cases)	Sanitation
Food Manufacturing/Processing	Purell hand sanitizer (8oz)	Sanitation
Food Manufacturing/Processing	Purell hand sanitizer refill	Sanitation
Food Manufacturing/Processing	Clorox wipes	Sanitation
Food Manufacturing/Processing	Non-latex Gloves (Medium) Box	PPE
Food Manufacturing/Processing	Non Latex gloves (large) box	PPE
Food Manufacturing/Processing	Hairnets (Large) box	PPE
Food Manufacturing/Processing	Latex Surgical Gloves (White, 100/Box) Size S	PPE
Food Manufacturing/Processing	Latex Surgical Gloves (White, 100/Box) Size M	PPE
Food Manufacturing/Processing	Latex Surgical Gloves (White, 100/Box) Size L	PPE
Food Manufacturing/Processing	Latex Surgical Gloves (White, 100/Box) Size XL	PPE
Food Manufacturing/Processing	N95 Masks (EA)	PPE
Food Manufacturing/Processing	Sanitizing Wipes	Sanitation
Food Manufacturing/Processing	N95 Masks	PPE
Food Manufacturing/Processing	N95	PPE
Food Manufacturing/Processing	Disinfectant Cleaner	Sanitation
Food Manufacturing/Processing	Disinfectant Cleaner	Sanitation
Food Manufacturing/Processing	Disinfectant Cleaner	Sanitation
Food Manufacturing/Processing	Disinfectant Cleaner	Sanitation
Food Manufacturing/Processing	Disinfectant Cleaner	Sanitation
Food Manufacturing/Processing	Disinfectant Cleaner	Sanitation

Food Manufacturing/Processing	Gloves (100 per box) Amount based on # of boxes needed.	PPE
Food Manufacturing/Processing	Hand Sanitizer	Sanitation
Food Manufacturing/Processing	Spray bottles	Sanitation
Food Manufacturing/Processing	N95 masks	PPE
Food Manufacturing/Processing	Gloves	PPE
Food Manufacturing/Processing	N95 Masks	PPE
Food Manufacturing/Processing	Hand Sanitizer	Sanitation
Food Manufacturing/Processing	Sanitizer Wipes	Sanitation
Food Manufacturing/Processing	Small Nitril Gloves	PPE
Food Manufacturing/Processing	Med Nitril Gloves	PPE
Food Manufacturing/Processing	L Nitril Gloves	PPE
Food Manufacturing/Processing	XL Nitril Gloves	PPE
Food Manufacturing/Processing	N95 Masks	PPE
Food Manufacturing/Processing	Nitrile Gloves boxes	PPE
Food Manufacturing/Processing	Sanitizing Wipes (eco wipes)	Sanitation
Food Manufacturing/Processing	Clorox Wipes	Sanitation
Food Manufacturing/Processing	Hand Sanitizer 4 oz	Sanitation
Food Manufacturing/Processing	Disinfecting Spray	Sanitation
Food Manufacturing/Processing	Liquid Bleach	Sanitation
Food Manufacturing/Processing	Hand sanitizer (gallons)	Sanitation
Food Manufacturing/Processing	N95 masks (masks)	PPE
Food Manufacturing/Processing	Disinfectant Wipes (sheets)	Sanitation
Food Manufacturing/Processing	Nitrile disposable gloves (pairs)	PPE
Food Manufacturing/Processing	Hand Soap (ounces)	Sanitation
Food Manufacturing/Processing	Disinfecting Wipes	Sanitation
Food Manufacturing/Processing	Gloves (Large and X Large)	PPE
Food Manufacturing/Processing	Hand Sanitizer	Sanitation
Food Manufacturing/Processing	Latex Gloves	PPE
Food Manufacturing/Processing	1092 masks	PPE
Food Manufacturing/Processing	Hand sanitizer (4 oz)	Sanitation
Food Manufacturing/Processing	Sanitizing wipes (180 count)	Sanitation
Food Manufacturing/Processing	disinfectant spray (19 oz)	Sanitation
Food Manufacturing/Processing	Glass cleaner (disinfectant)	Sanitation
Food Manufacturing/Processing	Safety glasses	PPE
Food Manufacturing/Processing	Thermometer (electronic)	PPE
Food Manufacturing/Processing	Purell sanitizer (refill)	Sanitation

Food Manufacturing/Processing	Hand Sanitizer	Sanitation
Food Manufacturing/Processing	Mask	PPE
Food Manufacturing/Processing	Gloves	PPE
Food Manufacturing/Processing	Glasses	PPE
Food Manufacturing/Processing	Sanitary Wipes	Sanitation
Food Manufacturing/Processing	Toilet Paper	Sanitation
Food Manufacturing/Processing	Paper Towels	Sanitation
Food Manufacturing/Processing	Soap	Sanitation
Food Manufacturing/Processing	Bulk Chemical - Cleaning	Sanitation
Food Manufacturing/Processing	N95 masks	PPE
Food Manufacturing/Processing	Antiseptic Wipes	Sanitation
Food Manufacturing/Processing	Gloves	PPE
Food Manufacturing/Processing	Hand Sanitizer	Sanitation
Food Manufacturing/Processing	Ecolab RTU (Units)	Sanitation
Food Manufacturing/Processing	Ecolab Dry SanDuo (gallons)	Sanitation
Food Manufacturing/Processing	Ecolab Gel Sanitizer (units)	Sanitation
Food Manufacturing/Processing	Ecolab Eco-Wipes	Sanitation
Food Manufacturing/Processing	Nitrile Gloves (cases)	PPE
Food Manufacturing/Processing	Large Nitrile disposable gloves, 4.3 mil palm thickness	PPE
Food Manufacturing/Processing	XL Nitrile disposable gloves, 4.3 mil palm thickness	PPE
Food Manufacturing/Processing	Medium Nitrile disposable gloves, 4.3 mil palm thickness	PPE
Food Manufacturing/Processing	Clorox Wipes or disinfecting wipes	Sanitation
Food Manufacturing/Processing	Deb InstantFoam Hand Sanitizer Cartridge Refill (I.N. IFS1L)	Sanitation
Food Manufacturing/Processing	Sanitizer bottles - hand pump	Sanitation

Food Manufacturing/Processing	N95 masks	PPE
Food Manufacturing/Processing	Hand Sanitizer	Sanitation
Food Manufacturing/Processing	Lysol Spray	Sanitation
Food Manufacturing/Processing	Cleaning Wipes	Sanitation
Food Manufacturing/Processing	No Contact Thermometer	PPE
Food Manufacturing/Processing	Masks for frontline employees	PPE
Food Manufacturing/Processing	Gloves	PPE
Food Manufacturing/Processing	Hand Saniters (Sm bottle 7-16 oz)	Sanitation
Food Manufacturing/Processing	hand Saniters (bulk > gallon)	Sanitation
Food Manufacturing/Processing	Hand Sanitizer	Sanitation
Food Manufacturing/Processing	Lysol Wipes	Sanitation
Food Manufacturing/Processing	Mask(surgical)	PPE
Food Manufacturing/Processing	Nitrile Exam Gloves	PPE
Food Manufacturing/Processing	N95 Masks	PPE
Food Manufacturing/Processing	Infrared Thermometers	PPE
Food Manufacturing/Processing	resp mo mask dust/mist	PPE
Food Manufacturing/Processing	disenfectant spray	Sanitation
Food Manufacturing/Processing	sss qsc instatne hand sanitizer 800 mil BiB refill	Sanitation
Food Manufacturing/Processing	nitrile 15mil 12" flock lined medium	PPE
Food Manufacturing/Processing	70% isopropyl	Sanitation
Food Manufacturing/Processing	N95 masks	PPE
Food Manufacturing/Processing	Gloves-Nitriles-N2000G	PPE
Food Manufacturing/Processing	Disposable Frocks	PPE
Food Manufacturing/Processing	Purell hand sanitizers-5 gallons/day	Sanitation
Food Manufacturing/Processing	Pairs of gloves	PPE
Food Manufacturing/Processing	Smocks	PPE
Food Manufacturing/Processing	N95 MASKS	PPE
Food Manufacturing/Processing	GLOVES	PPE
Food Manufacturing/Processing	GOGGLES	PPE
Food Manufacturing/Processing	FACE SHIELDS	PPE
Food Manufacturing/Processing	N95 masks	PPE
Food Manufacturing/Processing	Nitrile gloves	PPE
Grocery	Hand Sanitizer (in-store use)	Sanitation
Grocery	Sanitizer Hand Wipes	Sanitation
Grocery	Disinfectant	Sanitation

Grocery	Paper towels	Sanitation
Grocery	Vinyl gloves (food production)	PPE
Grocery	N95 Masks	PPE
Grocery	Nitrile Gloves Large (distribution centers)	PPE
Grocery	Nitrile Gloves Extra - Large (distribution centers)	PPE
Grocery	Nitrile Gloves Medium (distribution centers)	PPE
Grocery	Aprons/Gowns (distribution centers)	PPE
Grocery	N95 Masks (distribution centers)	PPE
Grocery	Nitrile Gloves Large (retail)	PPE
Grocery	Nitrile Gloves Extra - Large (retail)	PPE
Grocery	Nitrile Gloves Medium (retail)	PPE
Grocery	Nitrile GlovesSmall (retail)	PPE
Grocery	Face Shields (retail)	PPE
Grocery	N95 Masks (retail)	PPE
Grocery	Gloves	PPE

Grocery	Masks	PPE
Grocery	Gloves-2000 Retail Stores & 25 Distribution Centers	PPE
Grocery	Mask-2000 Retail Stores & 25 Distribution Centers	PPE
Grocery	Disposable gloves (size L)	PPE
Grocery	Goggles + Faceshields (per unit/each)	PPE
Grocery	Gowns or coveralls (per unit/each)	PPE
Grocery	Liquid hand soap (unit = gallon)	Sanitation
Grocery	Associated dispensers with above soap request (per unit/each)	Sanitation
Grocery	N95 respirators	PPE
Grocery	Beard covers	PPE
Grocery	Beard covers	PPE
Grocery	Beard covers	PPE
Grocery	Bouffants	PPE
Grocery	Bouffants	PPE
Grocery	Bouffants	PPE
Grocery	bouffants	PPE
Grocery	Bouffants	PPE
Grocery	Disinfectant RTU Spray	Sanitation
Grocery	gas/vapor cartridge for half face mask	PPE
Grocery	gas/vapor cartridge for half face mask	PPE
Grocery	gas/vapor cartridge for half face mask	PPE
Grocery	Gowns	PPE
Grocery	Gowns	PPE
Grocery	Gowns	PPE
Grocery	Gowns	PPE
Grocery	Gowns	PPE
Grocery	Gowns	PPE
Grocery	Gowns	PPE
Grocery	Gowns	PPE

Grocery	Half-face masks	PPE
Grocery	Half-face masks	PPE
Grocery	Hand Sanitizer 8 oz	Sanitation
Grocery	Hand Sanitizer 8oz	Sanitation
Grocery	N95 Masks	PPE
Grocery	N95 Masks	PPE
Grocery	N95 Masks	PPE
Grocery	N95 Masks	PPE
Grocery	N95 Masks	PPE
Grocery	N95 Masks	PPE
Grocery	N95 respirator	PPE
Grocery	N95 respirator	PPE
Grocery	Nitrile Gloves	PPE
Grocery	Nitrile Gloves	PPE
Grocery	Nitrile Gloves	PPE
Grocery	Nitrile Gloves	PPE
Grocery	Nitrile Gloves	PPE
Grocery	Nitrile Gloves	PPE
Grocery	Nitrile Gloves	PPE
Grocery	Nitrile Gloves	PPE
Grocery	Nitrile Gloves	PPE
Grocery	Nitrile Gloves	PPE
Grocery	Nitrile Gloves	PPE
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Grocery	Nitrile Gloves	PPE
Grocery	Nitrile Gloves	PPE
Grocery	Nitrile Gloves	PPE
Grocery	Nitrile Gloves	PPE
Grocery	Nitrile Gloves	PPE
Grocery	Nitrile Gloves	PPE
Grocery	Nitrile Gloves	PPE
Grocery	Nitrile Gloves	PPE
Grocery	NonSterile Gloves	PPE
Grocery	NonSterile Gloves	PPE
Grocery	NonSterile Gloves	PPE
Grocery	NonSterile Gloves	PPE
Grocery	NonSterile Gloves	PPE
Grocery	NonSterile Gloves	PPE
Grocery	NonSterile Gloves	PPE
Grocery	NonSterile Gloves	PPE
Grocery	NonSterile Gloves	PPE
Grocery	NonSterile Gloves	PPE
Grocery	NonSterile Gloves	PPE
Grocery	NonSterile Gloves	PPE
Grocery	Oxivir Cleaning Solution (55 gallon drum)	Sanitation
Grocery	Oxivir Cleaning Solution (55 gallon drum)	Sanitation
Grocery	Oxivir Cleaning Solution (55 gallon drum)	Sanitation
Grocery	Oxivir Cleaning Solution (55 gallon drum)	Sanitation
Grocery	Oxivir Cleaning Solution (55 gallon drum)	Sanitation
Grocery	Oxivir Cleaning Solution (55 gallon drum)	Sanitation

Grocery	Oxivir RTU Spray	Sanitation
Grocery	Oxivir RTU Spray	Sanitation
Grocery	Oxivir RTU Spray	Sanitation
Grocery	Oxivir RTU Spray	Sanitation
Grocery	Oxivir Wipes	Sanitation
Grocery	Oxivir Wipes	Sanitation
Grocery	Oxivir Wipes	Sanitation
Grocery	Oxivir Wipes	Sanitation
Grocery	Oxivir Wipes	Sanitation
Grocery	Oxivir Wipes	Sanitation
Grocery	Protective eyewear that does NOT seal to face (face shields, safety glasses)	PPE
Grocery	Protective eyewear that does NOT seal to face (face shields, safety glasses)	PPE
Grocery	Protective eyewear that seals to face (splash protective goggles)	PPE
Grocery	Protective eyewear that seals to face (splash protective goggles)	PPE
Grocery	Safety Glasses	PPE
Grocery	Safety Glasses	PPE
Grocery	Safety Glasses	PPE
Grocery	Safety Glasses	PPE
Grocery	Safety Glasses	PPE
Grocery	Safety Glasses	PPE
Grocery	Safety Glasses	PPE
Grocery	Safety Glasses	PPE
Grocery	Shoe Covers	PPE
Grocery	Shoe Covers	PPE
Grocery	Shoe Covers	PPE
Grocery	Shoe Covers	PPE
Grocery	Shoe Covers	PPE
Grocery	Sterile Gloves	PPE
Grocery	Sterile Gloves	PPE
Grocery	Surgical masks	PPE

Grocery	Surgical masks	PPE
Grocery	Surgical masks	PPE
Grocery	surgical masks	PPE
Grocery	Surgical masks	PPE
Grocery	surgical masks	PPE
Grocery	Surgical masks	PPE
Grocery	Surgical masks	PPE
Grocery	Surgical masks	PPE
Grocery	Surgical masks	PPE
Grocery	Surgical masks	PPE
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Grocery	Surgical masks	PPE
Grocery	Surgical masks	PPE
Grocery	Surgical masks	PPE
Grocery	Surgical masks	PPE
Grocery	Surgical masks	PPE
Grocery	Surgical masks	PPE
Grocery	Surgical masks	PPE
Grocery	Surgical masks	PPE
Grocery	Surgical masks	PPE
Grocery	Vinyl gloves	PPE
Grocery	N95, KN95 or surgical masks	PPE
Grocery	Hand sanitizer (2fl.oz -16 fl.oz)	Sanitation
Grocery	Gloves	PPE
Grocery	Hard surface disinfectant/sanitizer (32 fl.oz)	Sanitation
Grocery	Disinfecting wipes (15-30 wipe boxes for personal use)	Sanitation
Grocery	Surgical Masks (ASTM Level 1 or above)	PPE
Grocery	N95 Respirator Masks	PPE
Grocery	Gloves 2000/CS (Latex and powder free)	PPE
Grocery	Non-Contact Thermometers (FDA approved)	PPE

Grocery	Contact Thermometers (FDA approved)	PPE
Grocery	Contact Thermometer Disposable covers	PPE
Grocery	Kay by Ecolab 2lb 4/CS (Multi Purpose Disinfectant Cleaner)	Sanitation
Grocery	Sani-Save by Ecolab 2/CS (Sanitizer)	Sanitation
Grocery	Kay Quat II by Ecolab 4gal (Disinfectant Cleaner)	Sanitation
Grocery	Hand Sanitizer (1 liter)	Sanitation
Grocery	Purell Cleaning Wipes Multipurpose 1700 (2/CS)	Sanitation
Grocery	Hand Soap 2ltr	Sanitation
Grocery	Paper Towels	Sanitation
Grocery	Toilet Paper 1000'	Sanitation
Grocery	Hand Sanitizer	Sanitation
Grocery	Hand Sanitizer	Sanitation
Grocery	Hand Soap	Sanitation

Grocery	Hand Sanitizer	Sanitation
Grocery	Hand Sanitizer	Sanitation
Grocery	Hand Sanitizer	Sanitation
Grocery	Surgical Mask	PPE
Restaurant	Disposable Earloop Medical Face Masks (each)	PPE
Restaurant	Food safe vinyl gloves (no powder) for food prep and customer interaction - 1000 ct/cs	PPE
Restaurant	Hand sanitizer	Sanitation
Restaurant	Gloves	PPE
Restaurant	Masks N95	PPE

State(s)	Quantity needed due to federal regulatory requirement (worker safety, food safety, other protection)	Please Specify Regulatory Requirement	Quantity needed due to state regulatory requirement (worker safety, food safety, other protection)
CA			
CA			
PA			
UT	200	OSHA	50
IA			20
IA	6		
IA			
IA	3		
MN	100	OSHA	
SD	50	OSHA	
KS	100		
KS			
OH			
OH			
OH			
TX	130	OSHA Respiratory Protection	
TX			
WI			
WI			
ND			
MO	24	OSHA Dust	
MO			
MO			
IA	50	OSHA: 29 CFR 1910.134	
IA			
IA			
IA	50	29 CFR 1910.134	
IA			
IA			
IA	100	29 CFR 1910.134	
IA			
IA			
IA	200	29 CFR 1910.134	
IA			

IA			
IL	10	29 CFR 1910.134	
IA	90	29 CFR 1910.134	
IA			
IL	150	29 CFR 1910.134	
IL			
IN			
IN	120	29 CFR 1910.134	
IN			
MO	576	29 CFR 1910.134	
MO			
MO			
NE	100	29 CFR 1910.134	
NE			
MI	150	29 CFR 1910.134	
MI			
MI			
NH	40	29 CFR 1910.134	
NH			
VT	60	29 CFR 1910.134	
VT			
VT			
VT			
NY	120	29 CFR 1910.134	
NY			
NY			
MD	40	29 CFR 1910.134	
MD			
MD			
IA	500	OSHA	
MO	450	OSHA	
MI	25	OSHA	
MI	12		
IA			
MO			
MI			
IA	30	OSHA	
IA	150	OSHA	
MO	100	OSHA	
MI	50	OSHA	
IA			
MO			
MI			
IA	5		
MO	2		
MI	1		
all states	4,000	OSHA	

all states			
all states			
all states			
all states			
IN, IL, IA	60	Nurse	
IN, IL, IA	600	Nurse	
ALL	250		
KY			
TX			
AZ CA FL HI IA ID IL IN KS LA MI MN MO MS NC ND NE NM PA PR SD TX WA	500	OSHA	
AZ CA FL HI IA ID IL IN KS LA MI MN MO MS NC ND NE NM PA PR SD TX WA	100	OSHA	
AZ CA FL HI IA ID IL IN KS LA MI MN MO MS NC ND NE NM PA PR SD TX WA			
AZ CA FL HI IA ID IL IN KS LA MI MN MO MS NC ND NE NM PA PR SD TX WA			
AZ CA FL HI IA ID IL IN KS LA MI MN MO MS NC ND NE NM PA PR SD TX WA			
AZ CA FL HI IA ID IL IN KS LA MI MN MO MS NC ND NE NM PA PR SD TX WA			
AZ CA FL HI IA ID IL IN KS LA MI MN MO MS NC ND NE NM PA PR SD TX WA			
AZ CA FL HI IA ID IL IN KS LA MI MN MO MS NC ND NE NM PA PR SD TX WA	1,500	OSHA	
AZ CA FL HI IA ID IL IN KS LA MI MN MO MS NC ND NE NM PA PR SD TX WA			
AZ CA FL HI IA ID IL IN KS LA MI MN MO MS NC ND NE NM PA PR SD TX WA		OSHA	
AZ CA FL HI IA ID IL IN KS LA MI MN MO MS NC ND NE NM PA PR SD TX WA	300	OSHA	
AZ CA FL HI IA ID IL IN KS LA MI MN MO MS NC ND NE NM PA PR SD TX WA	2,500	OSHA	
AZ CA FL HI IA ID IL IN KS LA MI MN MO MS NC ND NE NM PA PR SD TX WA			

AZ CA FL HI IA ID IL IN KS LA MI MN MO MS NC ND NE NM PA PR SD TX WA			
AZ CA FL HI IA ID IL IN KS LA MI MN MO MS NC ND NE NM PA PR SD TX WA			
AZ CA FL HI IA ID IL IN KS LA MI MN MO MS NC ND NE NM PA PR SD TX WA			
IN, IL, IA	60	Nurse	
IN, IL, IA	600	Nurse	
AL, CA, IA, IL, IN, KS, LA, NC, NE, NJ, OH, TX, VA, WA			
AL, CA, IA, IL, IN, KS, LA, NC, NE, NJ, OH, TX, VA, WA			
AL, CA, IA, IL, IN, KS, LA, NC, NE, NJ, OH, TX, VA, WA			
AL, CA, IA, IL, IN, KS, LA, NC, NE, NJ, OH, TX, VA, WA			
ALL	250		
CA			
CA			
CA			
CA			
FL,GA,OK,MD,VA,DE,	50 large packs per location, 800 total		
FL,GA,OK,MD,VA,DE,	50 large containersper location, 800 total		
CA			200
GA			
PA	1,000	Essential Industry	1,000
PA	5,000	Essential Industry	5,000
OH, NC, AK			
OH, NC, AK	24	1200 ML Bottles - CFR 112.32	
OH, NC, AK	24	1200 ML Bottles - CFR 112.32	
OH, NC, AK			
OH, NC, AK			
CA	4,000		
CA	16,000		

PA			
MI	4,500	food handling	
MI	3,000	food handling	
MI	5	food handling	
CO			
CO			
CO			
CA	33		33
CA	24		24
CA	29		29
WA			
CA	193	FSMA	
CA	30	FSMA	
CA	15	FSMA	
CA	92	FSMA	
CA	29	FSMA	
CA	350	FSMA	
CA	10	FSMA	
CA	50	FSMA	
CA	5	FSMA	
CA	50	FSMA	
CA	100	FSMA	
CA	5	FSMA	
CA	5	FSMA	
CA			
CA			
NC			
NC			

CA	20	20 Boxes of 100ct gloves	20
CA	60	N95 Type 3Masks	30
CA	50	Crop protection PPE	50
CA, NJ	60 containers (75 wipes per conatiner)	Global Food Safety Initiative	
CA, NJ	5 gal	Global Food Safety Initiative	
FL	50		50
FL	50		50
FL	10		10
FL	100		100
FL	100		100
OR			
OR			
OR			
CA			
PA	500	dust filter	
PA	500	dust filter	
PA	4,000		
PA	5		
CA			
CA			
CA			
CA			
CA			
CA			
CA			
CA			
CA			
PA			
PA			
PA			
PA			
PA			
PA			

CO			
CA			
CA			
CA			
CA			
CO	20		20
NC			
Unknow		Not required by cGMP	
Unknow		Not required by cGMP	
Unknow		cGMP requirement for hand washing with anti-microbial soap - see operating quantity	
Unknow		cGMP requirement for hand washing with anti-microbial soap - see operating quantity	
CA	125		100
CA	50		25
CA	15		10
FL, GA, NC			
CO	20 boxes		20 boxes
CO	20 boxes		20 boxes
CO	20 boxes		20 boxes
CO	5 boxes		5 boxes
CO	5		5
CO	5		5
CO	3		3
CO	48		48
CO	1		1
CO	5 boxes		5 boxes
CO	96		96
CA		SAFETY	
CA	5,760	FOOD SAFETY	
CA	5,760	FOOD SAFETY	
AZ	300	OSHA for Dust in onion field, employee safety	
AZ	48	FSMA, Food Safety Federal	
NC		Chemical application	
NC		Chemical Mixing	
NC		Tank cleaning	

FL	600		
FL	336		
FL	120		
FL			
CA	10	Chemical Label	-
CA	20 refills	FSMA	
CA	100 gal	FSMA	
CA	10 containers	FSMA	
GA			
CA			150
GA	100		50
RI	4	CGMPs in CFR 21 Part 110 & 117	
RI	20	CGMPs in CFR 21 Part 110 & 117	
RI	60	CGMPs in CFR 21 Part 110 & 117	
RI	1,400	CGMPs in CFR 21 Part 110 & 117	
RI	1,400	CGMPs in CFR 21 Part 110 & 117	
RI	600	CGMPs in CFR 21 Part 110 & 117	
RI	600	CGMPs in CFR 21 Part 110 & 117	
RI			
RI	4	CGMPs in CFR 21 Part 110 & 117	
RI	4	CGMPs in CFR 21 Part 110 & 117	
RI	4	CGMPs in CFR 21 Part 110 & 117	
RI	8	CGMPs in CFR 21 Part 110 & 117	
RI	20	CGMPs in CFR 21 Part 110 & 117	
RI	72	CGMPs in CFR 21 Part 110 & 117	
RI	600	CGMPs in CFR 21 Part 110 & 117	

RI	1,000	CGMPs in CFR 21 Part 110 & 117	
RI	100	CGMPs in CFR 21 Part 110 & 117	
RI	200	CGMPs in CFR 21 Part 110 & 117	
RI	1,200	CGMPs in CFR 21 Part 110 & 117	
RI	600	CGMPs in CFR 21 Part 110 & 117	
RI	200	CGMPs in CFR 21 Part 110 & 117	
RI	40	CGMPs in CFR 21 Part 110 & 117	
RI	4	CGMPs in CFR 21 Part 110 & 117	
RI	4	CGMPs in CFR 21 Part 110 & 117	
RI	20	CGMPs in CFR 21 Part 110 & 117	
RI	20	CGMPs in CFR 21 Part 110 & 117	
RI	4	CGMPs in CFR 21 Part 110 & 117	
RI	1	CGMPs in CFR 21 Part 110 & 117	
RI	1	CGMPs in CFR 21 Part 110 & 117	
RI	1	CGMPs in CFR 21 Part 110 & 117	
RI	40	CGMPs in CFR 21 Part 110 & 117	
RI	100	CGMPs in CFR 21 Part 110 & 117	
RI	100	CGMPs in CFR 21 Part 110 & 117	
RI	72	CGMPs in CFR 21 Part 110 & 117	
RI	160	CGMPs in CFR 21 Part 110 & 117	
RI	120	CGMPs in CFR 21 Part 110 & 117	
RI	10	CGMPs in CFR 21 Part 110 & 117	

RI	10	CGMPs in CFR 21 Part 110 & 117	
RI	1	CGMPs in CFR 21 Part 110 & 117	
RI	1	CGMPs in CFR 21 Part 110 & 117	
RI	10	CGMPs in CFR 21 Part 110 & 117	
RI	10	CGMPs in CFR 21 Part 110 & 117	
RI	5	CGMPs in CFR 21 Part 110 & 117	
CA			
CA	25		
CA	28		28
CA	2,000		2,000
CA	4		4
CA	4		
CA	24		
NC			
NC			
NC			
all	2 cases	GMP / SSOP	
all			
All 50 states			
WA			
WA			
OH	40		28
OH	50		50
OH	12		12
VA	200		200
VA	200		200
IL	50		50
IL	50		50
IL	50		50
IL	50		50
IL	50		50
Multiple			
Multiple			
Multiple			
Multiple			
Multiple			
Multiple			
Multiple			

all	5 cases	GMP / SSOP	
CA,IL,IN, OH,MS,NC,SC		Food Safety	
CA,IL,IN, OH,MS,NC,SC		Food Safety	
CA,IL,IN, OH,MS,NC,SC		Food Safety	
		Food Safety	
		Food Safety	
		Food Safety	
		Food Safety	
		Other protection	
		Other protection	
		Other protection	
CA,IL,IN, OH,MS,NC,SC		Worker safety	
		Other protection	
		Other protection	
		Other protection	
		Other protection	
		Other protection	
		Other protection	
		Other protection	
		Other protection	

		Other protection	
		Food Safety	
		Other protection	
OR, CA, UT, OH, GA, NC, PA, CT, NJ, AZ, TX, WI, FL, MA			
IL, OH, NJ			
OH, CA, GA, NC, NJ			
OR, CA, AZ, UT, TX, WI, IL, IN, OH, GA, FL, NC, PA, NJ, MA, CT			
TX, WI, NC, PA, NJ			
MI		Worker safety	
MI		Worker safety/GMP	
IA, KY, TX, PA, CA,IO	7		
IA, KY, TX, PA, CA,IO	14		
IA, KY, TX, PA, CA,IO	7		
IA, KY, TX, PA, CA,IO	7		
IA, KY, TX, PA, CA,IO	7		
IA, KY, TX, PA, CA,IO	14		
IA, KY, TX, PA, CA,IO	7		
IA, KY, TX, PA, CA,IO	14		
IA, KY, TX, PA, CA,IO	49		
IA, KY, TX, PA, CA,IO	7		
IA, KY, TX, PA, CA,IO	7		
IA, KY, TX, PA, CA,IO	7		
IA, KY, TX, PA, CA,IO	7		
IA, KY, TX, PA, CA,IO	7		
IA, KY, TX, PA, CA,IO	7		
IA, KY, TX, PA, CA,IO	7		
IA, KY, TX, PA, CA,IO	-		
FL			
TX			
CO			
TX			
MD			
MA			

NC			
IL			
OR			
CA			
CA			
CA			
CA			
CA			
CA			
CA			
TX			
TX	80		
TX			
TX	110		
TX	110		
TX	110		
TX	55		
TX			
TX			
TX	4		
TX			
WA, OR, ID			
WA, OR, ID			
WA, OR, ID			
WA, OR, ID			
WA, OR, ID			
USA (across 24 sites)			
USA (across 24 sites)	1,500	OSHA	
USA (across 24 sites)			
USA (across 24 sites)			
USA (across 24 sites)			

USA (across 24 sites)			
VT, NY,NJ,PA, CA, IL, FL, KNX,WA, VA, MO, IA,KY,MI,OH,TX			
VT, NY,NJ,PA, CA, IL, FL, KNX,WA, VA, MO, IA,KY,MI,OH,TX			
VT, NY,NJ,PA, CA, IL, FL, KNX,WA, VA, MO, IA,KY,MI,OH,TX			
VT, NY,NJ,PA, CA, IL, FL, KNX,WA, VA, MO, IA,KY,MI,OH,TX			
VT, NY,NJ,PA, CA, IL, FL, KNX,WA, VA, MO, IA,KY,MI,OH,TX			
VT, NY,NJ,PA, CA, IL, FL, KNX,WA, VA, MO, IA,KY,MI,OH,TX			
VT, NY,NJ,PA, CA, IL, FL, KNX,WA, VA, MO, IA,KY,MI,OH,TX			
VT, NY,NJ,PA, CA, IL, FL, KNX,WA, VA, MO, IA,KY,MI,OH,TX			
VT, NY,NJ,PA, CA, IL, FL, KNX,WA, VA, MO, IA,KY,MI,OH,TX			
CA	75		75
CA	32		32
CA	40		37
CA	5		5
CA	1,335		1,333
CA	10		10
CA	1,335		1,333
CA	240		240
CA	4		
CA	8		8
CA	5		5
CA	20		20
CA	20		20
CA	2,667		2,667
CA	75		75
CA	2,667		2,667
WI			
WI			
WI			
WI			

WI			
WI			
WI			
WI			
WI			
WI			
WI			
WI			
WI			
NE			
NE, MN, PA, NJ, OR, WA, IA, IL, ME, OH, MI, TX	2,500	Industrial Hygiene Survey (OSHA)	
NE, MN, PA, NJ, OR, WA, IA, IL, ME, OH, MI, TX			
CA, PA	39,000		
CA, PA	520		
CA, PA	78		
NV, MA, WA	16		16
MA	4		4
PA, MA, WA, TX, WI	106		106
PA, WI	15		15
PA, MA, WA, WI	39		39
TX, WI	60		60
PA, MA, WA, TX, WI	126		126
TX	5		5
MA, WI	70		70
WA	3		3
TX	4		4
PA	25		25
WI	6		6

TX	4		4
WI	10		10
MA, WA, WI	115		115
MA, WA, WI	102		102
TX	10		10
WI	2		2
GA			
GA	5/gal		
CA, WA, CT, TX, WI, IL, IA	1,100	OSHA 1910.134 states employers must provide respiratory when we expose employees to dust levels greater than the OSHA PEL.	
	100,000	OSHA 1910.132	
MI, MN, AR, NC, UT, IA			
MI, MN, AR, NC, UT, IA			
MI, MN, AR, NC, UT, IA			
MI, MN, AR, NC, UT, IA			
CA			
CA			
CA			
CA			
CA			
CA			
CA			
CA			
CA			
CA			
CA			

CA			
CA			
CA			
CA			
CA			
CA			
CA			
CA			
MI			
MI			
MI			
MI			
PA			
PA			
PA			
PA			
PA			
PA			
IL	36	FSMA	
IL	20 refills	FSMA	
IL		FSMA	
IL	10	FSMA	
IL	10	FSMA	
IL	5	FSMA	
CA			
CA			
CA			
CA			
CA			
CA			
CA	10		
CA			
CA			
CA			
CA			
CA			
IL			

AL, AR,DC,DE,FL,GA,IL,IN,KY,LA, MD,MI,MS,NC,OH,OK,PA,SC. TX,VA,WV			
AL, AR,DC,DE,FL,GA,IL,IN,KY,LA, MD,MI,MS,NC,OH,OK,PA,SC. TX,VA,WV			
AL, AR,DC,DE,FL,GA,IL,IN,KY,LA, MD,MI,MS,NC,OH,OK,PA,SC. TX,VA,WV			
NC			
NC			
NM	75		75
NM	25		25
NM	50		50
NM	5		5
NM	10		10
NM	10		10
NM	10		10
IA			
IA			
IA			
IA			
IA			
MO, AR & KS	100		
MO, AR & KS	50		
MO, AR & KS	150		
WA			
WA			
WA			
WA			
WA			
WA			
WA			
WA			
WA			

FL, MO, CA, PA, OH, TX, GA, MI, MA, PA, HI, OR, UT, NV, WA, MA	120		120
FL, MO, CA, PA, OH, TX, GA, MI, MA, PA, HI, OR, UT, NV, WA, MA	1,000		1,000
FL, MO, CA, PA, OH, TX, GA, MI, MA, PA, HI, OR, UT, NV, WA, MA	500		500
FL, MO, CA, PA, OH, TX, GA, MI, MA, PA, HI, OR, UT, NV, WA, MA	1,000		1,000
FL, MO, CA, PA, OH, TX, GA, MI, MA, PA, HI, OR, UT, NV, WA, MA	500		500
FL, MO, CA, PA, OH, TX, GA, MI, MA, PA, HI, OR, UT, NV, WA, MA	150		150
FL, MO, CA, PA, OH, TX, GA, MI, MA, PA, HI, OR, UT, NV, WA, MA	150		150
FL, MO, CA, PA, OH, TX, GA, MI, MA, PA, HI, OR, UT, NV, WA, MA	25		25
FL, MO, CA, PA, OH, TX, GA, MI, MA, PA, HI, OR, UT, NV, WA, MA	TBD		TBD
OR, CA			
OR, CA			
OR, CA			
OR, CA			
	12	FSMA	
	5	FSMA	
	5	FSMA	
MN			
MN			
MN			
MN			
MN			
MN			

IA, NE, SD			
IA, NE, SD			
IA, NE, SD			
IA, NE, SD			
IA, NE, SD			
HI, AK, OR, WA, & ID			
HI, AK, OR, WA, & ID			
HI, AK, OR, WA, & ID			
HI, AK, OR, WA, & ID			
CA			
CA			
CA			
CA			
CA			
PA	500		
PA	81,000		
PA	81,000		
PA	150		
CA, IA, IN, MN, NC, OH, WI	1,500,000		
CA, IA, IN, MN, NC, OH, WI	250,000		
FL, GA, NC, IN	3,000	21 CFR 880.6260	
FL, GA, NC, IN	1,000	21 CFR 880.6260	
FL, GA, NC, IN	50	21 CFR 880.6260	
FL, GA, NC, IN	50	21 CFR 880.6260	
CA			
CA			
CT, DC, DE, GA, KY, MA, MD, ME, NC, NH, NJ, NY, PA, RI, SC, TN, VA, VT, WV			
CT, DC, DE, GA, KY, MA, MD, ME, NC, NH, NJ, NY, PA, RI, SC, TN, VA, VT, WV			
CT, DC, DE, GA, KY, MA, MD, ME, NC, NH, NJ, NY, PA, RI, SC, TN, VA, VT, WV			

CT, DC, DE, GA, KY, MA, MD, ME, NC, NH, NJ, NY, PA, RI, SC, TN, VA, VT, WV			
CT, DC, DE, GA, KY, MA, MD, ME, NC, NH, NJ, NY, PA, RI, SC, TN, VA, VT, WV			
ME, MA, NY, PA, MD, NJ, VA, SC, TN, NC	7000/pair	CDC Guideline for Cleaning/Disinfecting and OSHA 1910.132	
ME, MA, NY, PA, MD, NJ, VA, SC, TN, NC	7000/pair	CDC Guideline for Cleaning/Disinfecting and OSHA 1910.132	
ME, MA, NY, PA, MD, NJ, VA, SC, TN, NC	7000/pair	CDC Guideline for Cleaning/Disinfecting and OSHA 1910.132	
ME, MA, NY, PA, MD, NJ, VA, SC, TN, NC	15,000	CDC Guideline for Cleaning/Disinfecting and OSHA 1910.132	
ME, MA, NY, PA, MD, NJ, VA, SC, TN, NC		Voluntary Use	
ME, MA, NY, PA, MD, NJ, VA, SC, TN, NC, GA, VA, DE, WV, CT, RI, VT, NH	70000/pair	CDC Guideline for Cleaning/Disinfecting and OSHA 1910.132	
ME, MA, NY, PA, MD, NJ, VA, SC, TN, NC, GA, VA, DE, WV, CT, RI, VT, NH	70000/pair	CDC Guideline for Cleaning/Disinfecting and OSHA 1910.132	
ME, MA, NY, PA, MD, NJ, VA, SC, TN, NC, GA, VA, DE, WV, CT, RI, VT, NH	30,000/pair	CDC Guideline for Cleaning/Disinfecting and OSHA 1910.132	
ME, MA, NY, PA, MD, NJ, VA, SC, TN, NC, GA, VA, DE, WV, CT, RI, VT, NH	30,000/pair	CDC Guideline for Cleaning/Disinfecting and OSHA 1910.132	
ME, MA, NY, PA, MD, NJ, VA, SC, TN, NC, GA, VA, DE, WV, CT, RI, VT, NH			
ME, MA, NY, PA, MD, NJ, VA, SC, TN, NC, GA, VA, DE, WV, CT, RI, VT, NH			
DC, KS			

KS			
All			
All			
CA, FL, NY, PA, TX	12,000	Fed. 21.110 GMP	
CA, FL, NY, PA, TX	3,200	Fed. 21.110 GMP	
CA, FL, NY, PA, TX	3,200	Fed. 21.110 GMP	
CA, FL, NY, PA, TX	7,200	Fed. 21.110 GMP	
CA, FL, NY, PA, TX	1,000	Fed. 21.110 GMP	
MI			
IL	40	USP 795, 797, 800	
NY	12	USP 795, 797, 814	
TX	30	USP 795, 797, 832	
IL	160	USP 795, 797, 802	
NY	12	USP 795, 797, 815	
IA	30	USP 795, 797, 825	
TX	100	USP 795, 797, 833	
AZ	10	USP 795, 797, 847	
IA, MN, IL, SD, KS, MO, NE, WI			
NY	12	USP 795, 797, 821	
TX	4	USP 795, 797, 839	
AZ	2	USP 795, 797, 848	
IA, NE, WI, MO, KC, SD, MN, IL			
IL	160	USP 795, 797, 804	
PA	3	USP 795, 797, 807	
NE	6	USP 795, 797, 810	
NY	12	USP 795, 797, 817	
IA	30	USP 795, 797, 827	
TX	104	USP 795, 797, 835	
AZ	250	USP 795, 797, 842	
IA,NE,MO,KS,IL,MN,WI,SD			

NY	12	USP 795, 797, 820	
TZ	2	USP 795, 797, 838	
IA, NE, WI, MO, KC, SD, MN, IL			
Pharmacy Fulfillment			
IA	120	USP 795, 797, 828	
IA,NE,MO,KS,IL,MN,WI,SD			
IA, NE, WI, MO, KC, SD, MN, IL			
Pharmacy Fulfillment			
AZ	10	USP 795, 797, 844	
Commissaries/Production			
NY	12	USP 795, 797, 819	
TX	60	USP 795, 797, 837	
Chariton Distribution Center			
Lomar			
IA,NE,MO,KS,IL,MN,WI,SD			
IA, NE, WI, MO, KC, SD, MN, IL			
Pharmacy Fulfillment			
Cherokee DC			
Cherokee Transportation			
Chariton Transportation			
PDI Transportation			
Commissaries/Production			
IL	900	USP 795, 797, 801	
PA	720	USP 795, 797, 806	
NE	18,000	USP 795, 797, 809	
NY	32	USP 795, 797, 812	
IA	860	USP 795, 797, 824	
TX	2,400	USP 795, 797, 830	
AZ	10	USP 795, 797, 843	
VA	240	USP 795, 797, 849	
CA	720	USP 795, 797, 851	
MA	240	USP 795, 797, 853	
Chariton Distribution Center			
Cherokee Transportation			
Chariton Transportation			
PDI Transportation			
Lomar			
Cherokee DC			

Commissaries/Production			
IA, MN, IL, SD, KS, MO, NE, WI			
IA, NE, WI, MO, KC, SD, MN, IL			
Pharmacy Fulfillment			
IA, NE, WI, MO, KC, SD, MN, IL			
Pharmacy Fulfillment			
Commissaries/Production			
Stand Alone Convenience Stores			
IA, MN, IL, SD, KS, MO, NE, WI			
IA,NE,MO,KS,IL,MN,WI,SD			
NY	12	USP 795, 797, 823	
TX	60	USP 795, 797, 841	
NY	12	USP 795, 797, 822	
TX	2	USP 795, 797, 840	
IA,NE,MO,KS,IL,MN,WI,SD			
IA, NE, WI, MO, KC, SD, MN, IL			
Cherokee DC			
Cherokee Transportation			
Chariton Transportation			
PDI Transportation			
Chariton Distribution Center			
Lomar			
Commissaries/Production			
IA, MN, IL, SD, KS, MO, NE, WI			
IL	160	USP 795, 797, 803	
NY	12	USP 795, 797, 816	
IA	120	USP 795, 797, 826	
TX	200	USP 795, 797, 834	
AZ	10	USP 795, 797, 846	
NY	12	USP 795, 797, 813	
TX	120	USP 795, 797, 831	
IL	300	USP 795, 797, 805	

PA	120	USP 795, 797, 808	
NE	300	USP 795, 797, 811	
NY	32	USP 795, 797, 818	
IA	120	USP 795, 797, 829	
TX	450	USP 795, 797, 836	
AZ	30	USP 795, 797, 845	
VA	30	USP 795, 797, 850	
CA	120	USP 795, 797, 852	
MA	30	USP 795, 797, 854	
Cherokee DC			
Cherokee Transportation			
Chariton Transportation			
PDI Transportation			
Lomar			
Commissaries/Production			
IA, MN, IL, SD, KS, MO, NE, WI			
Chariton Distribution Center			
Cashiers			
IA, MN, IL, SD, KS, MO, NE, WI			
all 50 states and DC			
all 50 states and DC			
all 50 states and DC			
all 50 states and DC			
all 50 states and DC			
AL, AZ, CA, CO, DE, FL, GA, KS, LA, MD, MO, NC, NJ, NM, NV, OK, PA, SC, TN, TX, UT, VA, WA			
AL, AZ, CA, CO, DE, FL, GA, KS, LA, MD, MO, NC, NJ, NM, NV, OK, PA, SC, TN, TX, UT, VA, WA			
AL, AZ, CA, CO, DE, FL, GA, KS, LA, MD, MO, NC, NJ, NM, NV, OK, PA, SC, TN, TX, UT, VA, WA			
AL, AZ, CA, CO, DE, FL, GA, KS, LA, MD, MO, NC, NJ, NM, NV, OK, PA, SC, TN, TX, UT, VA, WA			

AL, AZ, CA, CO, DE, FL, GA, KS, LA, MD, MO, NC, NJ, NM, NV, OK, PA, SC, TN, TX, UT, VA, WA			
AL, AZ, CA, CO, DE, FL, GA, KS, LA, MD, MO, NC, NJ, NM, NV, OK, PA, SC, TN, TX, UT, VA, WA			
AL, AZ, CA, CO, DE, FL, GA, KS, LA, MD, MO, NC, NJ, NM, NV, OK, PA, SC, TN, TX, UT, VA, WA			
AL, AZ, CA, CO, DE, FL, GA, KS, LA, MD, MO, NC, NJ, NM, NV, OK, PA, SC, TN, TX, UT, VA, WA			
AL, AZ, CA, CO, DE, FL, GA, KS, LA, MD, MO, NC, NJ, NM, NV, OK, PA, SC, TN, TX, UT, VA, WA			
AL, AZ, CA, CO, DE, FL, GA, KS, LA, MD, MO, NC, NJ, NM, NV, OK, PA, SC, TN, TX, UT, VA, WA			
AL, AZ, CA, CO, DE, FL, GA, KS, LA, MD, MO, NC, NJ, NM, NV, OK, PA, SC, TN, TX, UT, VA, WA			
AL, AZ, CA, CO, DE, FL, GA, KS, LA, MD, MO, NC, NJ, NM, NV, OK, PA, SC, TN, TX, UT, VA, WA			
AL, AZ, CA, CO, DE, FL, GA, KS, LA, MD, MO, NC, NJ, NM, NV, OK, PA, SC, TN, TX, UT, VA, WA			
AL, AZ, CA, CO, DE, FL, GA, KS, LA, MD, MO, NC, NJ, NM, NV, OK, PA, SC, TN, TX, UT, VA, WA			
AL, AZ, CA, CO, DE, FL, GA, KS, LA, MD, MO, NC, NJ, NM, NV, OK, PA, SC, TN, TX, UT, VA, WA			
CO	5,000	Use Between customer	
CA	5,000	Use Between customer	
TN	2,000	Requirement per food code	

WA	5,000	Use Between customer	
AZ	5,000	Use Between customer	
TN	10,000	Use Between customer	
Enterprise	7,000,000	use for associates	
All 50 States			
All 50 states			
All	na	60% alcohol	
All	na		Varies by state
All	na	N95	

			7,000
			400,000
			2,100
			100
OSHA			
OSHA			
		HSE	
		HSE	
		HSE	
		HSE	
OSHA			
		HSE	
OSHA			
OSHA			
OSHA			
		HSE	

		HSE	
	5,000	HSE	
	50	HSE	
	200		200
Essential Industry			1,000
Essential Industry			5,000

	20		20
	30		30
State Wildfire Region			
	50		50
	50		50
	10		10
	100		100
	100		100
			1,400
			6,500
			4 gallons
			4,400
			1,540

			20
			3,000
Same as Federal no additional		Same as Federal no additional	
Same as Federal no additional		Same as Federal no additional	
Same as Federal no additional		Same as Federal no additional	
Same as Federal no additional		Same as Federal no additional	
	100		100
	25		25
	10		10

	-		-
https://www.osha.gov/laws-regs/interlinking/standards/1910.132(a)			
	50		75

	28		28
			2,000
	28		28
	50		50
	12		12
	200		200
	200		200
	50		50
	50		50
	50		50
	50		50
	50		50
	400		
	150		
	150		
	150		
	1,500		
	150		
	150		

			10,000
			500
			150
			5,000

	75		75
	32		32
	37		37
	5		5
	1,333		1,333
	10		10
	1,333		1,333
	240		240
	8		8
	5		5
	20		20
	20		20
	2,667		2,667
	75		75
	2,667		2,667

			2,000
	16		16
	4		4
	106		106
	15		15
	39		39
	60		60
	126		126
	5		5
	70		70
	3		3
	4		4
	25		25
	6		6

	4		4
	10		10
	115		115
	102		102
	10		10
	2		2
			2,000
			2,000

	120		120
	1,000		1,000
	500		500
	1,000		1,000
	500		500
	150		150
	150		150
	25		25
	TBD		TBD

			12
			24
			12
			36
			10
			500
			81,000
			81,000
			150

	100 ea		
	1160 Cases		
	350 Cases		
	86 Cases		
	1680 case		
	190 cases		
	3352 cases		
	306 cases		

			20,000 units
	Varies by local		750,000 gloves
			400,000 masks

Quantity needed due to standard voluntary company practice (worker safety, food safety, other protection)	Quantity needed due to voluntary company practice for COVID-19 precautions (worker safety, food safety, other protection)	Total Quantity Needed for next 30 days of operation (should sum Columns E,G,I,K,L,M)	Quantity of item used in normal 30 days of operation during this period (same-time-last-year)
	2	2	
40	10	50	150
125		125	1500
50		300	800
		20	50
		6	12
3		3	3
		3	3
		100	280
		50	120
150	50	300	250
200	1500	1700	200
50		100	250
	200	200	
	200	200	
130	520	780	260
	52	52	2
2500	1100	3600	2500
3	6	9	3
100	150	250	100
	120	144	24
175	875	1050	175
60	2640	2700	60
		50	
200		200	
1 gal		1	
		50	
100		100	
2 gal		2	
		100	
200		200	
5 gallon		5	
		200	
1 gallon		1 gal	

1 gallon		1 gal	
		10	
		90	
200		200	
		150	
1 gallon		1 gal	
1200		1200	
		120	
1 gallon		1 gal	
		576	
1000		1000	
2 gallon		2 gal	
		100	
40		40	
		150	
2 gallon		2	
200		200	
		40	
200		200	
		60	
1200		1200	
3 gal		3	
		120	
1200		1200	
3 gal		3	
		40	
50		50	
1 gal		1	
		500	500
		450	450
		25	25
		12	12
1200		1200	1200
900		900	900
1650		1650	1650
		30	30
		150	150
		100	100
		50	50
100		100	100
50		50	50
30		30	30
		5	5
		2	2
		1	1
		4000	42000

7000	7000	7000	5000
400000	400000	400000	40000
2100	2100	2100	
100	100	100	
800	20	880	800
3000		3600	3600
	2000	2250	2990
10		10	
10		10	
		500	500
		100	100
3000		3000	3000
1000		1000	1000
1000		1000	1000
1000		1000	100
		1500	1500
	150000	150000	
	10000	10000	10000
		300	300
		2500	2500
1000		1000	1000

1000		1000	1000
		5000	
		50	
800	20	880	800
3000		3600	3600
2200	1000	3200	2200
	3000	3000	
35	300	See Alternative comments	35
35	300 plus 2000 or 160	See Alternative comments	35
	2000	2250	2990
30		30	25
	8	8	5
2	4	6	3
4	2	6	4
	800	800	80
	800	800	80
50	200	850	200
1300	38400	39700	1300
	1000	4000	
	5000	20000	10000
	2700	2700	
		24	24
		24	24
150		150	150
25		25	25
		4000	
		16000	2300

	1100	1100	
	4500	9000	4000
	3000	6000	1500
		5	2
20		20	20
500		500	500
500		500	500
33	33	33	2
24	24	24	4
29	29	29	4
	60	60	
		193	195
		30	30
		15	15
		92	92
		29	29
		350	350
		10	10
		50	50
		5	5
		50	50
		100	100
		5	5
		5	5
14	7	21	14
16	8	24	16
150		150	150
300		300	300

20	20	120	250
30	30	210	500
	100	200	200
	20	80	150
	2	7 gal	15 gal
50		250	75
50		250	75
10		50	15
100		500	150
100		500	150
	3000	3000	
	3	3	
	32	32	
	150	150	500
		1400	
		6500	
		4 gallons	
		500	3000
		500	4000
		4000	1000000
		5	20 drums
	120000	120000	5000
54000	170000	224000	200000
	125000	125000	72000
	200	200	55
2	10	12	20
	460	460	140
2000	12000	14000	20000
	1000000	1000000	500000
15	15	30	
24	48	72	
40 - 80 count		40	40 80 Count
8		8	8 Gallons
8		8	8 Gallons
		4400	4000 Pairs
2		2	2 Gallons
		1540	
	10	10	

20	40	60	20
20	480	500	20
200	800	1000	200
10	70	80	10
0	1000	1000	
20	20	100	1500
	1000	4000	3000
	100	100	
36		36	36
15	30	45	15
15	10	25	15
100	100	625	
25	25	175	
10	10	65	
	720	720	
20 boxes		20 boxes	
20 boxes		20 boxes	
20 boxes		20 boxes	
5 boxes		5 boxes	
5		5	
5		5	
3		3	
48		48	
1		1	
5 boxes		5 boxes	
96		96	
	15000	15000	
		5760	
		5760	
		300	300
		48	
5		5	
5		5	
2		2	

	200	800	400
	150	486	330
	120	240	100
50	200	250	50
	100	110	
	40 refills	60 refills	
	50 gal	150 gal	
	40 containers	50 containers	
	1000	1000	
50	150	350	500
100	75	450	1000
		4	4
		20	20
		60	60
		1400	1400
		1400	1400
		600	600
		600	600
	32	32	32
		4	4
		4	4
		4	4
		8	8
		20	20
		72	72
		600	600

		1000	1000
		100	100
		200	200
		1200	1200
		600	600
		200	200
		40	40
		4	4
		4	4
		20	20
		20	20
		4	4
		1	1
		1	1
		1	1
		40	40
		100	100
		100	100
		72	72
		160	160
		120	120
		10	10

		10	10
		1	1
		1	1
		10	10
		10	10
		5	5
	4500	4500	750
		25	
28	28	168	300
4000	1500	11500	14500
4	4	16	16
4	4	12	8
24	30	78	80
25	25	20	100
10	10	4	10
5	5	2	5
	2 cases	4 cases	2 cases
2 cases	2 cases	4 cases	2 cases
	38550 units	38550 units	
	3600	3600	
20	20	40	20
28	28	180	365
50	50	300	
12	12	72	
5000	500	6300	
1000	500	2300	
50	100	350	
50	100	350	
50	100	350	
50	100	350	
		400	
		150	
		150	
		150	
		1500	
		150	
		150	

		20	
	5 cases	10 cases	5 cases
	7501	7501	4528
	10882	10882	6844
	15059	15059	9628
	28087	28087	11340
	5648	5648	2689
	3398	3398	1699
	3398	3398	
	476	476	353
	1825	1825	1825
60	90	180	1 box contains 100 gloves
12	72	96	Yes, alcohol based solution; yes OSHA? Cases of 6
162	162	486	Individual bottles
	384	768	Individual Bottles
	72	144	Large sanitizer bottles
990	550	1540	Gallons of Isopropyl Alcohol (drums)
1296	648	1944	1 Gallon bottles of bleach
216	108	324	Individual Cans of spray
648	648	1296	Individual bottles of Chlorox Sanitizing Wipes
360		360	Used minimally in process, if available for plant would use by a factor of 12
3200	800	4000	Individual bags
3200	800	4000	Individual bags
17100	6000	23100	Individual towels
908		908	Large 18-20" dia rolls of TP
1260	1260	2520	Individual heads
1980		1980	Gallons
1980		1980	Gallons
540		540	32oz Bottles

1440	1440	2880	Individual bundles of napkins/250ct per bundle
	1836	5508	Individual Rolls
150	100	250	Individual Rolls
	480000	480000	
	24	24	
	600	600	
	2000	2000	
	320	320	
	12000	12000	
	110	110	50
		7	7
		14	14
		7	7
		7	7
		7	7
		14	14
		7	7
		14	14
		49	49
	7	14	7
	7	14	7
	7	14	7
	7	14	7
	7	14	7
	7	14	7
	5000	5000	
12000		12000	
34133		34133	
17067		17067	
17067		17067	
24000		24000	
24000		24000	

24000		24000	
24000		24000	
12000		12000	
4467		4467	
32760		32760	
7200		7200	
1000		1000	
8400		8400	
3500		3500	
28000		28000	
	23000	23000	
		80	boxes of 100
		110	Gallon
		110	Gallon
		110	Gallon
		55	Gallon
20		20	Gallon
100		100	Gallon
	12	16	Gallon
10000	25000	45000	10000
5000	25000	30000	
500	2500	3500	
150	500	800	
5000	5000	15000	
	450000	450000	
	15000	16500	1500
3500	3500	7000	3500
1000	2500	3500	1000
300000	1200000	1500000	300000

75000	75000	150000	75000
	192	192	
	14622	14622	
	38	38	
	370	370	
	130	130	
	4036	4036	
	3090	3090	
	278	278	
75	75	450	375
32	32	192	160
37	37	225	188
5	5	30	25
1333	1333	8000	6667
10	10	60	50
1333	1333	8000	6667
240	240	1440	1200
	4	8	4
8	8	48	40
5	5	30	25
20	20	120	100
20	20	120	100
2667	2667	16002	13335
75	75	450	375
2667	2667	16002	13335
35	50	85	
60	300	360	
30	30	60	
1000	5000	6000	

1160	40	1200	1160
30	30	60	30
12		12	
2	2	4	4
4	6	10	4
1	2	3	4
2	4	6	2
30	30	60	30
6	6	6	6
2	2	4	2
		2500	2533
1500	500	4000	7750
		39000	39000
		520	520
		78	78
16	16	96	16
4	4	24	4
106	106	636	106
15	15	90	15
39	39	234	39
60	60	360	60
126	126	756	126
5	5	30	5
70	70	420	70
3	3	18	3
4	4	24	4
25	25	150	25
6	6	36	6

4	4	24	4
10	10	60	10
115	115	690	115
102	102	612	102
10	10	60	10
2	2	12	2
	7000	7000	7500
	5/gal	5/gal	5/gal
		1100	
2150		2150	
1215000	13000	1230000	
2000	52500	56500	
	1041	1041	
475000	332300	907300	
1600	205000	206600	
480	480	960	460
576	432	1008	550
336	192	528	350
144	144	288	165
400	400	800	450
164	128	292	180
54	72	126	54
31	48	79	29
182	234	416	182
110	104	214	90

900		900	900
3000	1500	4500	3200
2000	2000	4000	2000
2000	2000	4000	2000
2000	2000	4000	2000
1000	1000	2000	1000
125	125	250	125
200	200	400	200
		10	
30		30	
500		500	
30		30	
	3000	3000	
5	5	10	
500	500	1500	200
	50	50	
200	200	400	
10	20	30	
200	200	400	
		36	24
	5	20	5
5	10	15	10
10	10	30	10
10	10	30	10
5		10	3
	50	50	15
	100	100	32
	150	150	46
	100	100	32
	10000	10000	2886
	500	500	N/A
		10	
60		60	60
	9	9	
	10	10	
	10	10	
	340	340	
	180	180	
1	5	6	

150	500	800	
1500	17000	20000	
2000	8000	12000	
	4400	4400	
	4400	4400	
150	150	600	
25	25	150	25
50	50	300	50
5	5	30	5
10	10	60	10
10	10	60	10
10	10	60	10
30	1500	1530	30
3	9	12	3
2	3	5	2
1	30	31	1
2	16	18	2
2	8	10	2
5	10	15	5
	20	20	3
	100	100	12
	13550	13550	2000
	1100	1100	200
	300	300	100
		100	
		50	
		150	
	250	250	
	9750	9750	
	1300	1300	250
	1300	1300	250
	300	300	25
	75	75	25
	200	200	
	10	10	
	150	150	5

120	120	720	250
1000	10000	15000	1000
500	1000	3500	500
1000	1000	6000	1000
500	2500	5000	500
150	150	900	150
150	365	1115	150
25	50	175	25
TBD	TBD	#VALUE!	TBD
2500		2500	
10000		10000	1000
2500		2500	
75		75	
	60	72	12
	5	10	5
	60	60	
	2850	2850	
	10	15	5
20 boxes/100 gloves	40	60	20
15 boxes/100 gloves	30	45	15
15 boxes/100 gloves	20	35	15
4-5 35/pk	45	50	4
7	13	20	7
5 bottles	135 bottles	140	5

	500	500	
	1000	1000	
	200	200	
	200	200	
	50	50	
	1500	1500	
	2000 sets	2000 sets	
	500 bottles	500 bottles	
	100 bottles	100 bottles	
50	100	150	50
25	100	125	25
	1000	1000	
6000	100000	106000	6000
25000		25000	25000
	2000	2000	
12	20	44	
24	36	84	
12	20	44	
36	48	120	
10	15	35	
500	500	2000	N/A
81000	81000	324000	81000
81000	81000	324000	81000
150	150	600	150
		1500000	1500000
		250000	250000
		3000	
		1000	
		50	
		50	
50	900	950	50
450	900	1350	450

	30000	30000	
		30	1000
		7000	1000
		1000	250
		15000	
	15000	15000	
		70000	
		70000	
		30000	
		30000	
	230000	230000	
	500000	500000	
		22000	

		1200	
	750000	750000	
	750000	750000	
		12000	3000
		3200	800
		3200	800
		7200	3600
		1000	
500		500	
		40	
		12	
		30	
		160	
		12	
		30	
		100	
		10	
		20000	
		12	
		4	
		2	
		86000	
		160	
		3	
		6	
		12	
		30	
		104	
		250	

		12	
		2	
		11200	
		200	
		120	
		86000	
		3400	
		10	
		10000	
		12	
		60	
		860000	
		33700	
		45500	
		11300	
		32880	
		19000	
		600000	
		900	
		720	
		18000	
		32	
		860	
		2400	
		10	
		240	
		720	
		240	
		1	
		2	
		2	
		10	

		1500	
		7200	
		3300	
		10	
		4600	
		144	
		750	
		5000	
		10000	
		12	
		60	
		12	
		2	
		34400	
		3640	
		1130	
		3288	
		1900	
		2500	
		50000	
		160	
		12	
		120	
		200	
		10	
		12	
		120	
		300	

		120	
		300	
		32	
		120	
		450	
		30	
		30	
		120	
		30	
		9100	
		2260	
		6575	
		3800	
		75000	
		2100000	
		900000	
		9200000	
	2000000	2000000	NA
	1000000	1000000	NA
	2000000	2000000	NA
	6000	6000	NA
	1000000	1000000	NA
	900000 ea	900000	
	900000 ea	900000	
	5100	5100	
	600 ea	700	

	600 ea	700	
	1050000	1050000	
		1160	348
		350	105
		86	26
	2600 bottles	2600	260
		1680	336
		190	76
		3352	1676
		306	153
		5000	
		5000	
		2000	

		5000	
		5000	
		10000	
7,000,000 monthly	7000000	7000000	
	1,935,000 each	1,935,000 each	
724	3000	3,000 cs	724
3500	20,000 units	20,000 units	3500
6000	750,000 gloves	750,000 gloves	12000
na	400,000 masks	400,000 masks	na

Are there alternatives products or practices available?
Would you need regulatory flexibility in order to implement an identified alternative? If so, please specify the applicable regulation.

Each mill is down to 5-10 masks left. Using bandanas or makeshift masks. Going to need OSHA flexibility.
Safety issue - alternative fine particulate masks?

We are substituting dairy tank sanitizer where possible

We are currently using dish detergent

P95

P95

no

Worker safety due to dust and COVID-19 precautions.

COVID-19 Precautions (Daily cleaning)

COVID-19 Precautions (Safety)

Food grade pvc
no at this time
Surgical masks for COVID-19. Needs for field workers, commercial teams
Various Options Approved
Various Options Approved
Yes, no additional approvals
Yes, no additional approvals
Yes, no additional approvals
Yes, no additional approvals
Yes, no additional approvals
Yes, no additional approvals
Various Options Approved
Various Options Approved
Yes - 3M 7000 Series
Yes N95 - 3M 7000 Series Filters
Yes, no additional approvals

Yes, no additional approvals
Various Options Approved
Various Options Approved
KN95 masks which do not have the NIOSH certification
300 one time only, not needed monthly
300 initially, then monthly supply; quantity depends on size: 2000 individual or 160 larger bottles
Surgical masks for COVID-19. Needs for field workers, commercial teams
Practice social distancing wherever possible
No alternative. Needed to keep ee's healthy to maintain food chain.
Heavier duty gloves could work
150 Rolls
25 Gallons for Footwear sanitation
UNKNOWN FOR FRESH CHERRY PACKING
(IN PAIRS) UNKNOWN FOR FRESH CHERRY PACKING

We do not use face masks on a normal basis, but due to the Coronavirus concerns it would be nice to have a supply of them to be able to give to employees for a combination of peace of mind and a true prevention of spread if an employee were to become infected. The number listed would be enough for each employee to wear one every work day for approximately a month. As of now we are unable to source them.

No - we are able to physically separate most workers, but not sorters who work in close proximity to each other. These masks would be used exclusively by sorters.

Cases

Cases

Cases

Cases

Cases

gallons

gallons

gallons

gallons

gallons

gallons

gallons

gallons

gallons

gallons

ANY HAND SANITIZER - NOT AVAILABLE

ANY ANTISEPTIC SOAP - NOT AVAILABLE

Any brand of thermometer is fine, as long as can read temps with no touch to person required
hand sanitizer of any brand is fine, large bottles work
Prefer N95 mask, however any mask would help.
No
Smocks
Smocks
Soap
No
No
Alternate sizes
Synthetic
We have never needed N95 masks before, but identified areas of our packing operations that are higher risk and would like N95 masks.

Any kind of masks similar to N95
N/A
N/A
N/A
N/A
N/A
N/A
N/A
N/A
N/A
N/A
N/A
N/A
N/A
N/A
N/A
N/A
N/A
N/A
N/A
N/A
N/A
N/A
N/A
Liquid Hand Sanitizer, Glove sanitizer or other food contact sanitizer can be used, if EPA label adjustment can occur. 48 quantity is for 1000ml bags, 6 cases needed soon

Protection of others
GMP and SSOPs - required by FDA and USDA
Distilleries are stepping up to make this
for 120 employees every day for 30 days
Parts warehouse: critical parts for food equipment
Parts warehouse: critical parts for food equipment
Parts warehouse: critical parts for food equipment
Parts warehouse: critical parts for food equipment
Parts warehouse: critical parts for food equipment
Field Service need to support customer food plants
Field Service need to support customer food plants
Field Service need to support customer food plants
Field Service need to support customer food plants
Field Service need to support customer food plants
Field Service need to support customer food plants
Field Service need to support customer food plants
Field Service need to support customer food plants

Working with different suppliers to find suitable alternatives. Difficulty sourcing products in the industry.

No

No

No

No

No

No

No

No

Gallons

Wipes

727 ADUSA pharmacies that administer vaccines and cannot establish social distancing while doing so
Gloves for 15 Distribution Centers.
Gloves for 15 Distribution Centers.
Gloves for 15 Distribution Centers.
Aprons/Gowns for 15 Distribution Centers
N95 Masks for 15 Distribution Centers
Gloves for 2000 retail stores
Gloves for 2000 retail stores
Gloves for 2000 retail stores
Gloves for 2000 retail stores
Reusable face shields- 115 per store
N95 Masks for 200,000

Contact thermometers would require use by a medically trained individual (challenging) and using proper disposable covers.
This chemical has been named by EPA as effective against COVID-19 (https://www.epa.gov/pesticide-registration/list-n-disinfectants-use-against-sars-cov-2)
This chemical has been named by EPA as effective against COVID-19 (https://www.epa.gov/pesticide-registration/list-n-disinfectants-use-against-sars-cov-2)
FDA guidance allowing distilleries to make hand sanitizer has fortunately made this product widely available.
In lieu of wipes to clean carts we can use EPA approved chemicals and paper towels.

Need food grade contact glove

From: [Young, Joby - OSEC, Washington, DC](#)
To: [Denzel McGuire \(Denzel.E.McGuire@omb.eop.gov\)](mailto:Denzel.McGuire@omb.eop.gov)
Subject: Fwd: RE-opening Document
Date: Friday, April 24, 2020 1:42:37 PM
Attachments: [COVIDINDUSTRYGUIDANCE_edits.docx](#)

Joby Young
Chief of Staff
U.S. Dept. of Agriculture

From: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>
Sent: Friday, April 24, 2020 12:12:36 PM
To: Bennett, Elizabeth T. EOP/WHO <elizabeth.t.bennett@who.eop.gov>
Subject: Fwd: RE-opening Document

Tate:

Members of our leadership at USDA would like to submit for consideration the attached language which might provide more uniform clarity for plants and local authorities to use in decisions around plant reopenings, etc. There are some stage notes, etc., included.

I know you are in contact with Denzel, Olivia, others about this issue. Would like to get yours and others' feedback on such an approach.

-Joby

Joby Young
Chief of Staff
U.S. Dept. of Agriculture

(b) (5), DPP [Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

(b) (5), DPP [Redacted]

[Redacted]

[Redacted]

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[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

From: [Young, Joby - OSEC, Washington, DC](#)
To: [Shuford, Campbell - OSEC, Washington, DC](#); [Newsome, Shawna - OSEC, Washington, DC](#); [Beal, Mary Dee - OSEC, Washington, DC](#)
Subject: Fwd: Smithfield Sioux Falls Update
Date: Tuesday, May 5, 2020 5:11:09 PM
Attachments: [ATT00001.png](#)

Joby Young
Chief of Staff
U.S. Dept. of Agriculture

From: Skahill, Michael P. (b) (6) @smithfield.com>
Sent: Tuesday, May 5, 2020 16:58
To: Brashears, Mindy - OSEC, Washington, DC
Cc: Young, Joby - OSEC, Washington, DC; Ibach, Greg - OSEC, Washington, DC
Subject: Smithfield Sioux Falls Update

Dr. Brashears,

I have heard form Smithfield management that a memo was sent today that states Smithfield Sioux Falls is incompliance with CDC/OSHA. We heard this today from a CDC official that was at our plant.
Mike



Michael P. Skahill
Vice President, Government Affairs
p: (b) (6) c: (b) (6)
e: (b) (6) @smithfield.com
111 Commerce St.
Smithfield, VA 23430
smithfieldfoods.com

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From: [SP3.PS3 - OSEC, Washington, DC](#)
To: [\(b\) \(6\)@state.sd.us](#)
Subject: Fwd: Smithfield Sioux Falls, SD Plant Info
Date: Monday, April 13, 2020 11:33:17 AM
Attachments: [image001.png](#)

Kristi,

We need to talk about the unintended consequences regarding the closing of the Sioux Falls pork processing plant.

Let me know best time for you today. I would classify as urgent.

Sonny

Subject: Smithfield Sioux Falls, SD Plant Info

Info on Smithfield's Sioux Falls, SD Plant:

- The facility processes 20,000 hogs a day, all from family farms.
- It sources from 550 family farms, who largely sell exclusively to this plant.
- Produces 5% of the country's pork supply.
- Employs 3,700 people.
- The plan produces 130 million servings of food per week, 18 million servings per day.



From: [SP3.PS3 - OSEC, Washington, DC](#)
To: [Barbic, Ken - OSEC, Washington, DC](#)
Subject: Fwd: State inspected meat plants
Date: Wednesday, May 13, 2020 12:16:37 PM
Attachments: [image002.png](#)
[image004.png](#)
[image001.png](#)

Be sure to read whole thread regarding state inspected meat plants.

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From: Ibach, Greg - OSEC, Washington, DC <Greg.Ibach@usda.gov>
Sent: Thursday, May 7, 2020 9:09:27 AM
To: SP3.PS3 - OSEC, Washington, DC <Sp3@usda.gov>; Kristi Noem - Member Of Congress
(b) (6)@state.sd.us) (b) (6)@state.sd.us>
Cc: Brashears, Mindy - OSEC, Washington, DC <Mindy.Brashears@usda.gov>
Subject: RE: State inspected meat plants

Sir,

I just visited with Mike Naig, Secretary of Agriculture for the State of Iowa. He informed me that the Iowa Department of Agriculture has a CIS application pending with FSIS at the present time. He stated they are ready to launch as soon as FSIS completes the agreement as Iowa has met all requirements.

I am sure that Campbell or Shawna will have more details about timing of the approval.



Greg Ibach

Under Secretary
Marketing & Regulatory Programs

United States Department of Agriculture
228-W Whitten Building
Office: 202-720-4256

Cell: (b) (6)
greg.ibach@osec.usda.gov

From: SP3.PS3 - OSEC, Washington, DC <Sp3@usda.gov>
Sent: Thursday, May 7, 2020 8:21 AM
To: Kristi Noem - Member Of Congress (b) (6)@state.sd.us) (b) (6)@state.sd.us>

Cc: Ibach, Greg - OSEC, Washington, DC <Greg.Ibach@usda.gov>; Brashears, Mindy - OSEC, Washington, DC <Mindy.Brashears@usda.gov>

Subject: Fwd: State inspected meat plants

Governor,

Our lawyer as well as under Secretaries Ibach and Brashears have confirmed my fear that the statutes preclude cross state shipment of meat processed unless the state system had taken steps to qualify as you can read in attorney's reply to me.

I know that under these conditions that seems nonsensical but obviously food safety is a zero tolerance deal. I will inquire as to the time and process to become CIS approved.

-SP

From: Vaden, Stephen - OGC, Washington, DC <stephen.vaden@usda.gov>

Sent: Wednesday, May 6, 2020 7:02 PM

To: SP3.PS3 - OSEC, Washington, DC

Cc: Young, Joby - OSEC, Washington, DC

Subject: State inspected meat plants

Mr. Secretary,

In response to your question, it would require Congress to change the statutes (Federal Meat Inspection Act and the Poultry Products Inspection Act) to allow state-inspected meat plants to ship their products in interstate commerce. An exception exists for state-inspected plants that employ 25 or fewer people; only Ohio, North Dakota, Wisconsin, and Indiana have taken advantage of this exception. Other than that small exception, known as the Cooperative Interstate Shipment Program, no state-inspected plants may ship outside of their home states. More information is below that goes into greater detail. If you have further questions, please let me know.

I am awaiting feedback from the White House Counsel's Office with regard to your other question.

Stephen

State Inspected Meat and Poultry Products

The Federal Meat Inspection Act authorizes the Secretary to cooperate with States to develop and administer a State meat inspection program if the State imposes requirements that are at least equal to Federal requirements with respect to ante-mortem inspection of animals, post-mortem inspection of

carcasses, inspection of processed products and sanitation. The law specifically provides that such products are “solely for distribution within such State.” Currently 27 states operate State inspection programs and the federal government contributes 50% of the costs of administering the State inspection program. The Poultry Products Inspection Act contains identical provisions.



Cooperative Interstate Shipment Program

The 2008 Farm Bill amended the Federal Meat Inspection Act (FMIA) and the Poultry Products Inspection Act (PPIA) to establish a cooperative interstate shipment (CIS) program under which certain small and very small establishments in States that operate a State Inspection Program are eligible to ship meat and poultry products in interstate and foreign commerce. To be eligible for selection into the CIS program, State-inspected establishments must employ, on average, 25 or fewer employees; be in compliance with all requirements under the State inspection program; and be in compliance with all Federal requirements under the FMIA, PPIA, and their implementing regulations. Inspection services for these establishments must be provided by State inspection personnel that have undergone all necessary inspection training and certification. Currently, four states (Ohio, North Dakota, Wisconsin, Indiana) have been approved to participate in the CIS program. The State is required to certify specific establishments within the State that qualify for the program.

Summary

Under current law, only federally inspected establishments and qualifying establishments in States participating in the CIS program are eligible to ship meat and poultry products in interstate and foreign commerce. Because the Federal Meat Inspection Act and the Poultry Products Inspection Act currently limit State inspected products to distribution within that state, a statutory change would be required to allow the interstate shipment of State inspected products.



Stephen Alexander Vaden
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 stephen.vaden@ogc.usda.gov

From: [Young, Joby - OSEC, Washington, DC](#)
To: [Short, Marc T. EOP/OVP](#); [Kristan K. Nevins \(Kristan.K.Nevins@who.eop.gov\)](#)
Subject: Fwd: Talking points
Date: Tuesday, April 7, 2020 10:26:49 AM

Marc and Kristan-

The VP spoke with Sec. Perdue this AM. Passing along the talking points our team has suggested be incorporated into the daily briefing.

Blake is also reaching out to Jon Hickey to move forward on the call that the VP requested with the meat packer executives. I think we are tracking for 2:15PM.

I had promised Kristan a couple of examples of closures. Here are a few of the more notable closures or slow downs in the past week due employee absenteeism or positive COVID cases in the workforce:

1. JBS beef plant in Souderton, PA - reduced operations through April 14.
2. JBS plant in Grand island, NE - slow down due to absenteeism and worker intent to walk off and file unemployment. NE Governor's office issued guidance I believe to clarify unemployment issue.
3. Tyson's pork plant in NE Iowa - due to cleaning from positive cases

There are some others which the team is gathering but hopefully that provides a flavor of what we are seeing. There are other issues like labor issues in grocery stores and availability of PPE across the food supply chain.

Joby Young
Chief of Staff
U.S. Dept. of Agriculture

From: Rodgers, Meghan - OC, Washington, DC <meghan.rodgers@usda.gov>
Sent: Tuesday, April 7, 2020 9:40:48 AM
To: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>
Subject: Talking points

I have sent these over a few times now.. let me know if you need anything else.

Thank you to the food supply chain workers

- The entire country is counting on the patriotic work being done by those in our food supply chain.
- These dedicated workers include farmers and ranchers, packers and producers, truckers and grocery store workers.
- The work they are doing is critical to ensuring America's food supply remains safe and secure.
- America depends on these folks on the front lines if we are going to have the food we need to feed our families, they are the ones who are making that happen.
- To all the workers in the food supply chain – we need you to continue showing up to work. Your work is valued, arguably now more than ever. You are critical to ensuring the American

public has access to food.

- As an entire nation, we are truly thankful for the work they are doing and recognize that they are true patriotic heroes during this pandemic.

###



Meghan Rodgers

Deputy Communications Director
United States Department of Agriculture
Office: (202) 720-5555
Cell: (b) (6)

From: [Young, Joby - OSEC, Washington, DC](#)
To: [Jon Hickey](#)
Subject: Fwd: Trump Administration Exploring Coronavirus Testing for U.S. Food Plant Workers
Date: Thursday, April 9, 2020 4:48:27 PM
Attachments: [image001.jpg](#)

Joby Young
Chief of Staff
U.S. Dept. of Agriculture

From: Rodgers, Meghan - OC, Washington, DC <meghan.rodgers@usda.gov>
Sent: Thursday, April 9, 2020 4:41:23 PM
To: SP3.PS3 - OSEC, Washington, DC <Sp3@usda.gov>
Cc: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>; Rollins, Blake - OSEC, Washington, DC <blake.rollins@usda.gov>; Beal, Mary Dee - OSEC, Washington, DC <MaryDee.Beal@usda.gov>; Varsamis, Alec - OC, Washington, DC <alec.varsamis@usda.gov>; Weeks, Audra - OSEC, Washington, DC <Audra.Weeks@usda.gov>
Subject: Trump Administration Exploring Coronavirus Testing for U.S. Food Plant Workers

Trump Administration Exploring Coronavirus Testing for U.S. Food Plant Workers

The federal Covid-19 task force headed by Vice President Mike Pence this week discussed the prospect with meatpackers and food producers, according to people involved in the talks

The Wall Street Journal
Jacob Bunge
4.9.20

The Trump administration is weighing a plan to provide coronavirus tests and other solutions to U.S. food-processing plants, as a way to soothe [workers' fears](#) and keep the country's food system functioning through [the pandemic](#).

The federal Covid-19 task force headed by Vice President Mike Pence this week discussed the prospect with meatpackers and food producers, according to people involved in the talks. The task force is looking to the U.S. Department of Agriculture to work out details of what such a plan could look like, at the agency's discretion, an administration official said.

A USDA spokeswoman had no comment on details of the potential plan. But a Trump administration official confirmed the talks.

"They are working on a solution with the plants that not only makes the plants happy but the workers comfortable to come in," the official said. Asked if tests are part of the considerations, the official said, "100%."

Food producers are struggling as a rising number of processing-plant employees contract the coronavirus, and more stay home rather than risk catching it in the close quarters that are typical in plants. Over the past week meat processors JBS USA Holdings Inc., [Tyson Foods](#) Inc., Cargill Inc. and

Smithfield Foods [temporarily closed plants](#) in Pennsylvania, Iowa and South Dakota after employees came down with Covid-19 or displayed symptoms. Other plants have slowed processing operations.

Those shutdowns and slowdowns are seeding fears of a broader [disruption hitting the U.S. food industry](#), after shoppers in recent weeks cleared out staples from supermarkets in anticipation of weeks or months of eating at home. Domestic supplies of meat and other food commodities [have been high](#) heading into the pandemic.

The U.S. government has called on major food processors to continue operating. Mr. Pence this week spoke to executives of U.S. meat and grain companies including Tyson and [Hormel Foods Corp.](#), he said at a briefing Tuesday.

Mr. Pence said in the briefing that food-industry workers are vital as the U.S. navigates the pandemic: “We need you to continue, as a part of what we call our critical infrastructure, to show up and do your job and know that we’re going to continue to work tirelessly in working with all of your companies to make sure that that workplace is safe.”

Being able to quickly test employees for the coronavirus, such as with [Abbott Laboratories’ new 15-minute test](#) debuted last week, would help identify positive cases and assure other workers’ safety, a meat industry official said.

Dozens of meat-plant workers across the country have been confirmed to have contracted Covid-19, including two dozen employees of a Tyson pork plant in Iowa, the company has said, and more than 80 workers at a Smithfield Foods pork plant in Sioux Falls, S.D., according to state health officials.

Kim Cordova, president of a United Food and Commercial Workers union representing workers at a JBS beef plant in Greeley, Colo., estimated around 50 cases among plant employees there. One worker died this week after being hospitalized due to the virus, she said. A spokesman for JBS, which has increased some safety and sanitation practices, had no immediate comment.

The Retail, Wholesale and Department Store Union, which represents meatpacking workers, this week said that two Tyson employees at a Georgia plant had died after contracting the coronavirus. A Tyson spokesman said the company is working to keep its employees safe, separating processing-line workers with barriers, offering masks and installing infrared temperature scanners.

Smithfield on Thursday said it would close its Sioux Falls plant for three days for extra cleaning, but Chief Executive Kenneth Sullivan said in a statement that the company, the largest U.S. pork processor, needed to keep running its farms and plants. “People need to eat,” he said.

To keep workers coming in, some food processors have [temporarily boosted pay](#), while staggering shift start times and breaks so that large numbers of employees aren’t gathering close together. Some plants have handed out masks, and erected barriers between each worker’s spot on processing lines.

Some workers have walked off the job and called on companies to do more or shut down plants

temporarily to reduce the risk to workers.

As agricultural labor concerns mount, the State Department last month [eased requirements](#) on seasonal foreign-worker visas, after the agriculture industry warned that harvests could be disrupted if coronavirus-related curbs on immigration reduced the number of available workers.

###



Meghan Rodgers

Acting Communications Director

United States Department of Agriculture

Office: (202) 720-5555

Cell: (b) (6)

From: [Young, Joby - OSEC, Washington, DC](#)
To: [Hoskins, Dudley - OSEC, Washington, DC](#)
Subject: Fwd: Tyson Plant Closing.
Date: Tuesday, April 7, 2020 8:05:30 AM
Attachments: [image001.png](#)
[image002.png](#)

Did we flag for SP?

Joby Young
Chief of Staff
U.S. Dept. of Agriculture

From: Ibach, Greg - OSEC, Washington, DC <Greg.Ibach@usda.gov>
Sent: Monday, April 6, 2020 2:47:49 PM
To: CLS1, SLC1 - OSEC, Washington, DC <SLC1@usda.gov>; Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>; Rollins, Blake - OSEC, Washington, DC <blake.rollins@usda.gov>; Brashears, Mindy - OSEC, Washington, DC <Mindy.Brashears@usda.gov>; McKinney, Ted - OSEC, Washington, DC <Ted.McKinney@usda.gov>; Newsome, Shawna - OSEC, Washington, DC <Shawna.Nesome@usda.gov>; Barbic, Ken - OSEC, Washington, DC <Ken.Barbic@usda.gov>; Boswell, Kristi - OSEC, Washington, DC <kristi.boswell@usda.gov>; Hoskins, Dudley - OSEC, Washington, DC <dudley.hoskins@usda.gov>; Crosswhite, Caleb - APHIS <Caleb.Crosswhite@usda.gov>; Densel, Brock - AMS <brock.densel@usda.gov>
Cc: Walker, Lorren - OSEC, Washington, DC <Lorren.Walker@usda.gov>
Subject: Tyson Plant Closing.

Tyson called earlier, and I finally have a break in phone calls to share:

Tyson closed a pork slaughter facility in Northeast Iowa today to conduct deep cleaning. They anticipate being closed for 1 week. The plant slaughtered 10,000 head per day and they feel that other plants in the region will be able to absorb the capacity. They also closed their Finney County beef facility for one day last week to deep clean and are back on line today.

Chuck Penry also shared that Japan was starting to back away from purchases. I asked if it was based on price or COVID concerns and he felt that it was COVID. Ted, Maybe you could check with USMEF and see if there is anything we can do if it is, indeed a confidence concern.



Greg Ibach
Under Secretary
Marketing & Regulatory Programs

United States Department of Agriculture
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greg.ibach@osec.usda.gov

From: [Young, Joby - OSEC, Washington, DC](#)
To: [Kristan K. Nevins \(Kristan.K.Nevins@who.eop.gov\)](mailto:Kristan.K.Nevins@who.eop.gov)
Subject: Fwd: U.S. Plant Workplaces Emerge as Coronavirus Battlegrounds
Date: Thursday, April 2, 2020 1:39:11 PM
Attachments: [image001.jpg](#)

Joby Young
Chief of Staff
U.S. Dept. of Agriculture

From: Rodgers, Meghan - OC, Washington, DC <meghan.rodgers@usda.gov>
Sent: Thursday, April 2, 2020 13:36
To: SP3.PS3 - OSEC, Washington, DC
Cc: Young, Joby - OSEC, Washington, DC; Rollins, Blake - OSEC, Washington, DC; Varsamis, Alec - OC, Washington, DC; Weeks, Audra - OSEC, Washington, DC; Shuford, Campbell - OSEC, Washington, DC
Subject: U.S. Plant Workplaces Emerge as Coronavirus Battlegrounds

U.S. Plant Workplaces Emerge as Coronavirus Battlegrounds

Workers walk off, seek health protections; companies try balancing act

WSJ
4.2.20

Tensions are breaking out between employers and workers across the U.S. as some [companies push to keep producing](#) during the [coronavirus pandemic](#) and some employees push back over health concerns and other issues.

In recent days, plant workers have walked off the job at companies ranging from poultry producer Perdue Farms Inc. to soda maker Refresco B.V. At [Tyson Foods](#) Inc., workers petitioned for more paid sick leave. Some want more protective equipment. Others have complained to regulators about unsafe conditions.

Warnings about social distancing and exposure have also surfaced new concerns, especially when doing business in close quarters seems to conflict with guidance from health officials about physical distancing.

“The next phase of concern is safety in the workplace,” said William Schaffner, an infectious-disease specialist at Vanderbilt University.

Protections like physical spacing of employees are particularly important, said Mr. Schaffner, because the virus spreads even from those who aren’t symptomatic. Identifying sick workers by checking employees’ fever, he said, “is helpful but not the complete story.”

Meatpacking, which is seeing [increased demand](#) as Americans batten down at home, is one industry where workers have become concerned about being in proximity while cutting carcasses and trimming meat. Some companies have spaced workers farther apart and staggered shift starts and break times. Tyson and others have begun offering employees masks and gloves, and taking their temperatures.

Earlier this week, the League of United Latin American Citizens, a Hispanic civil-rights group, asked the federal Occupational Safety and Health Administration for broader guidance on safety equipment, paid sick leave and regular health checks for plant employees. A significant share of meatpacking-plant employees are immigrants.

Last week, about two dozen workers at a Perdue Farms chicken plant walked off their jobs in Georgia, complaining that the company wasn't doing enough to prevent coronavirus infection, and not paying them enough. Perdue said that after speaking with management, most of the employees returned to work. The Perdue plant isn't represented by a union.

Perdue said it had already boosted plant sanitation and extended hours for its on-site wellness centers, which are free for employees and their families. It has also temporarily increased pay for hourly plant workers, and waived a waiting period to get short-term disability benefits, a spokeswoman said. The company is also offering free chicken to employees.

It is unusual for nonunion employees to walk off jobs, particularly immigrant workers in meatpacking and other industries. "I was floored," said Deborah Berkowitz, a former U.S. OSHA official and poultry-worker safety advocate. "The workers have very few safety rights if they refuse to work."

In Arkansas, a group called Venceremos, which was founded last year and works with poultry workers, has called on Tyson to expand pay for workers who have to stay home sick, saying the company's existing policy doesn't go far enough. In an interview, a worker complained about jam-packed factory-production lines, not enough hand sanitizer and crowded lines for worker bathrooms.

A Tyson spokesman said the company is committed to hearing out employees' concerns, and maintains an anonymous ethics helpline. He said problems with hand sanitizer and bathroom lines haven't been raised.

'The next phase of concern is safety in the workplace.'

— William Schaffner, an infectious-disease specialist at Vanderbilt University

Tyson, which produces one in 5 pounds of all beef, pork and chicken produced daily in the U.S., said it has seen a small number of employees test positive for Covid-19, the disease caused by the new coronavirus. The company has directed employees who might have had contact with infected colleagues to self-quarantine, has notified other workers of positive cases and is checking workers' temperatures before shifts, the spokesman said. In some plant break rooms, colored dots have been placed on chairs to help Tyson staff sit the recommended distance apart.

Experts said they don't worry about transmitting the virus through food, but they say workplace conditions risk creating additional coronavirus hot spots and could potentially slow food and other production.

In Wharton, N.J., workers at a Refresco bottling plant walked out on March 21 after a manager berated an employee who was worried about the coronavirus and reported himself as feeling ill, a worker at the plant said. On March 27, the workers tried to deliver a letter addressing their concerns to the human-resources department, but it wasn't accepted and they had to email it to upper management. Refresco, a publicly traded beverage company based in the Netherlands, is one of the largest independent bottlers for retailers.

Refresco spokeswoman Antonella Sacconi said the company is taking all necessary precautions and is following and in some cases exceeding government guidelines by providing employees with face masks and other protective equipment. She said the company has issued a \$1 an hour "crisis bonus" for all its North American employees.

"All concerns raised by employees have been addressed and resolved," Ms. Sacconi said. "Refresco will continue to do everything we can to keep all employees safe and healthy."

Some governors have issued guidelines directing businesses with essential workers to comply with social-distancing measures when possible. About half the states have their own workplace-safety enforcement; the rest relies on the federal government's OSHA.

In Nevada, which runs its own workplace-safety enforcement agency, administrator Jess Lankford recently warned construction companies in a letter that the agency would conduct random inspections to ensure they are complying with a governor's mandate for social distancing.

"It is visibly obvious that employees are still being directed/allowed to work in close proximity (less than 6 feet of separation) to other staff," Mr. Lankford wrote.

A spokeswoman for Nevada's Department of Business and Industry said the safety agency is investigating and might issue citations for violations of published coronavirus safety guidelines.

Federal OSHA has taken a largely hands-off approach to coronavirus safety enforcement, its communications indicate. It recently released a guidance outlining steps that employers could take to protect a workplace from an outbreak, including increasing ventilation and installing physical barriers. But it stressed it was just advisory. OSHA standards don't specifically cover infectious-disease protections, although there are basic requirements for bathrooms, sanitation and some protective gear.

Some former OSHA officials said the agency could be doing more, including requiring that companies comply with a general standard to provide a safe workplace.

"If OSHA is playing any role in the response, it is so low key as to be invisible," said David Michaels, who ran the agency under the Obama administration.

OSHA didn't respond to requests for comment.

Some calls for OSHA action have gone unheeded. Tim Bell, a worker advocate with Chicago Workers' Collaborative, complained about worker-safety conditions in the area to an Illinois OSHA official. OSHA Area Director Angie Loftus responded that the regulatory agency couldn't do anything to enforce the best practices from the Centers for Disease Control and Prevention.

In an email to Mr. Bell, Ms. Loftus said she had been receiving complaints every day for weeks about employers failing to follow the guidelines. "These recommended measures are not enforceable by OSHA since they are guidance and not OSHA law," according to the email Mr. Bell said he received from Ms. Loftus that was reviewed by The Wall Street Journal.

Ms. Loftus and OSHA didn't respond to requests for comment about the email.

In a Voyant Beauty factory in Countryside, Ill., several workers employed by third-party staffing agencies said they were alarmed by the lack of protective gear and the close quarters on the company's production lines and in a dining hall. The company makes disinfectants such as hand soaps and is considered essential.

The workers said that they used the same touch-screen devices to clock in every day, and that these weren't sanitized despite being touched by hundreds of workers daily.

"People are piled up on top of each other working, and there is no protection," said Eduardo Antunez, a worker in the Voyant Beauty factory. "I use my gloves and I change them often, but this factory hasn't taken any precautionary steps."

Voyant didn't comment. There have been no known infections at the factory, according to workers there.

Meantime, the health implications of outbreaks from plants remain the broader worry, some worker-safety advocates said. Some workplaces house hundreds and sometimes thousands of employees in close quarters.

"That's a major risk for the people working in the plants themselves, for the continued food production, and for public health," said Darcy Tromanhauser of Nebraska Appleseed, a nonprofit that works with meat-plant workers.

###



Meghan Rodgers
Deputy Communications Director
United States Department of Agriculture
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Cell: (b) (6)

From: [Young, Joby - OSEC, Washington, DC](#)
To: [CLS1, SLC1 - OSEC, Washington, DC](#); [Rollins, Blake - OSEC, Washington, DC](#); [Tkacz, Kailee - OSEC, Washington, DC](#); [Walker, Lorren - OSEC, Washington, DC](#); [Ibach, Greg - OSEC, Washington, DC](#); [Brashears, Mindy - OSEC, Washington, DC](#); [Shuford, Campbell - OSEC, Washington, DC](#); [Newsome, Shawna - OSEC, Washington, DC](#); [Hoskins, Dudley - OSEC, Washington, DC](#); [Beal, Mary Dee - OSEC, Washington, DC](#); [Boswell, Kristi - OSEC, Washington, DC](#); [CloverAdams, Jamie - OSEC, Washington, DC](#); [Northey, Bill - OSEC, Washington, DC](#)
Subject: Fwd: USDA factual edits; legal edit coming
Date: Tuesday, April 28, 2020 4:33:15 PM
Attachments: [Protein Processors DPA EO DRAFT 4.28.2020 1538 \(USDA redline legal edits\).docx](#)
[image001.png](#)

Joby Young
Chief of Staff
U.S. Dept. of Agriculture

From: Vaden, Stephen - OGC, Washington, DC <stephen.vaden@usda.gov>
Sent: Tuesday, April 28, 2020 4:19:07 PM
To: Keller, Catherine B. EOP/WHO <Catherine.B.Keller@who.eop.gov>; Staff Secretary <staffsecretary@who.eop.gov>
Cc: Helfman, Tara J. EOP/WHO <Tara.J.Helfman@who.eop.gov>; Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>; Tkacz, Kailee - OSEC, Washington, DC <kailee.tkacz@usda.gov>; Beal, Mary Dee - OSEC, Washington, DC <MaryDee.Beaal@usda.gov>
Subject: RE: USDA factual edits; legal edit coming

USDA's legal edits, further clarifying the Secretary's authority, are attached. The edits are in (b) (5), DPP, ACP
[REDACTED].

Stephen



Stephen Alexander Vaden
General Counsel
Office of the General Counsel
U.S. Department of Agriculture
1400 Independence Ave., S.W., Suite 107W
Washington, DC 20250
 202-720-3351 (Office)
 stephen.vaden@ogc.usda.gov

From: Keller, Catherine B. EOP/WHO <Catherine.B.Keller@who.eop.gov>
Sent: Tuesday, April 28, 2020 4:17 PM
To: Vaden, Stephen - OGC, Washington, DC <stephen.vaden@usda.gov>; Staff Secretary <staffsecretary@who.eop.gov>
Cc: Helfman, Tara J. EOP/WHO <Tara.J.Helfman@who.eop.gov>; Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>; Tkacz, Kailee - OSEC, Washington, DC <kailee.tkacz@usda.gov>; Beal, Mary Dee - OSEC, Washington, DC <MaryDee.Beaal@usda.gov>
Subject: RE: USDA factual edits; legal edit coming



Thank you, Stephen. In order to be considered, we will need to see the legal edit ASAP.

From: Vaden, Stephen - OGC, Washington, DC <stephen.vaden@usda.gov>
Sent: Tuesday, April 28, 2020 4:05 PM
To: Staff Secretary <staffsecretary@who.eop.gov>
Cc: Helfman, Tara J. EOP/WHO <Tara.J.Helfman@who.eop.gov>; Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>; Tkacz, Kailee - OSEC, Washington, DC <kailee.tkacz@usda.gov>; Beal, Mary Dee - OSEC, Washington, DC <MaryDee.Beaal@usda.gov>
Subject: USDA factual edits; legal edit coming
Importance: High

With regard to the draft EO, (b) (5), DPP, ACP [REDACTED]
[REDACTED]

- [REDACTED]
- [REDACTED]
- [REDACTED]



Stephen Alexander Vaden
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delete the email immediately.

EXECUTIVE ORDER

- - - - -

DELEGATING AUTHORITY UNDER THE DEFENSE PRODUCTION ACT
WITH RESPECT TO MEAT AND POULTRY PROCESSORS

(b) (5), DPP, ACP

[REDACTED]

(b) (5), DPP, ACP [Redacted]

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(b) (5), DPP, ACP [Redacted]

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THE WHITE HOUSE,

From: [Young, Joby - OSEC, Washington, DC](#)
To: [Bennett, Elizabeth T. EOP/WHO](#); [Chaffee, Christopher L. EOP/WHO](#)
Cc: [Troye, Olivia EOP/NSC](#); [Obenshain, Tucker T. EOP/OVP](#); [Rollins, Blake - OSEC, Washington, DC](#); [Brady, Lillie - OSEC, Washington, DC](#); [Willits, Ashley - OSEC, Washington, DC](#); [Newsome, Shawna - OSEC, Washington, DC](#)
Subject: Governor call
Date: Tuesday, April 28, 2020 9:13:53 AM

SP is yes for a meat packing call with governors. Our team can work with IGA to arrange.

Joby Young
Chief of Staff
U.S. Dept. of Agriculture

From: [Sullivan, Lauren - OSEC, Washington, DC](#) on behalf of [SP3.PS3 - OSEC, Washington, DC](#)
To: [Ghee, Hailey - OSEC, Washington, DC](#); [Rollins, Blake - OSEC, Washington, DC](#); [Young, Joby - OSEC, Washington, DC](#)
Subject: HOLD Call with VP, Governors, and Meat Industry

From: [SP3.PS3 - OSEC, Washington, DC](#)
To: [Young, Joby - OSEC, Washington, DC](#); [Rollins, Blake - OSEC, Washington, DC](#); [Brady, Lillie - OSEC, Washington, DC](#)
Subject: Ken Sullivan + Gov. Noem

Dial: 888-844-9904

Access: (b) (6)

Security: (b) (6)

Backup: 816-423-4261 (with same access code)

FullerBennett, Harald - OGC, Washington, DC

Subject: Meat EO follow up
Location: Skype Meeting

Start: Tue 5/5/2020 4:45 PM
End: Tue 5/5/2020 5:15 PM
Show Time As: Tentative

Recurrence: (none)

Meeting Status: Not yet responded

Organizer: SP3.PS3 - OSEC, Washington, DC

Required Attendees Campbell Shuford (campbell.shuford@usda.gov); Mary Dee Beal; Newsome, Shawna - OSEC, Washington, DC; Young, Joby - OSEC, Washington, DC; Rollins, Blake - OSEC, Washington, DC; CLS1, SLC1 - OSEC, Washington, DC; Tkacz, Kailee - OSEC, Washington, DC; Vaden, Stephen - OGC, Washington, DC; Young, Benjamin - OGC, Washington, DC; dudley.hoskins@osec.usda.gov; Ibach, Greg - OSEC, Washington, DC; Brashears, Mindy - OSEC, Washington, DC; Barbic, Ken - OSEC, Washington, DC; Meghan.Rodgers@oc.usda.gov

[Join Skype Meeting](#)

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[Help](#)

Plant Closures and Reductions
 Updated 5/1/2020 at 6:30 a.m.

All information contained

	Daily Slaughter Capacity		Difference
	Normal	Current	
Fed (Steer/Heifer) Plants CLOSED			
(b) (4)	5,000	0	5,000
(b) (4)	2,000	0	2,000
(b) (4)	1,100	0	1,100
		Total	8,100

Cow/Bull Plants CLOSED			
(b) (4)	1,950	0	1,950
		Total	1,950

Poultry Plants CLOSED			
(b) (4)	36,000	0	36,000
(b) (4)	90,000	0	90,000
(b) (4)	250,000	0	250,000
		Total	376,000

Pork Plants CLOSED			
(b) (4)	20,000	0	20,000
(b) (4)	13,000	0	13,000
(b) (4)	20,000	0	20,000
(b) (4)	8,400	0	8,400

(b) (4)

19,500	0	19,500
14,500	0	14,500
16,500	0	16,500
Total		111,900

Information in this document is confidential, and not for release.

Date Closed	Date to Re-open	PPE Needs?
4/21/2020	Scheduled for 5/6 or 5/7	no request for assistance at this time
4/23/2020	5/5/2020	no request for assistance at this time
4/29/2020	TBD	no request for assistance at this time
5/4/2020	5/5/2020	no request for assistance at this time
4/23/2020	5/6/2020	no request for assistance at this time
4/28/2020	6/7/2020	no request for assistance at this time
4/30/2020	5/5/2020	no request for assistance at this time
4/11/2020	6-May	Seeking long-term supply of face shields; state receiving supply from FEMA
4/27/2020	5-May	Seeking long-term supply of face shields; no need for federal engagement on PPE at this time
4/21/2020	5/5/2020	Determining potential need for mask assistance
4/27/2020	5/5/2020	no request for assistance at this time

4/21/2020	5/6 or 5/7	no request for assistance at this time
4/23/2020	5/5/2020	no request for assistance at this time
4/27/2020	TBD	

ease to the public or distribution

Fed. Assistance Requested?	Notes
No	Closed for deep cleaning (Decision by the plant). Set to open 5/6 or 5/7
No	Opening today, 5/5
No	Closed due to absenteesim
No	Open today 5/5
No	Ceased kill afternoon of 4/23, anticipate a 2 week closure. Corporate decision. No federal assistance requested. Will open Wednesday, 5/6
No	Ceased operations after day shift on 4/28/20. Follow up communication is expected regarding how long the "pause" will last. Corporate decision. Will open Thursday, 5/7
No	Opening today, 5/5
Yes	Opening Wednesday, 5/6 (CDC audit on Monday, cleared facility)
Yes	Open today 5/5
No	Opening Wednesday, 5/6 Open today 5/5

No Set to reopen within the next few days.

No Open today 5/5
No contact made.





Last date of contact

5-May

5-May

30-Apr

5-May

5-May

5-May

5-May

30-Apr

5-May

5-May

5-May

5-May

5-May

5-May

From: [Young, Joby - OSEC, Washington, DC](#)
To: john.p.polowczyk.mil@mail.mil
Cc: [Amerau, Colin C LT USN JS J4 \(USA\)](#); [SP3.PS3 - OSEC, Washington, DC](#); [Mary Dee Beal](#)
Subject: Meat Industry PPE list
Date: Thursday, April 16, 2020 5:41:00 PM
Attachments: [INTERNAL_Collated PPE Survey Form 4.15.2020 v2.xlsx](#)
[image002.jpg](#)

Deliberative, predecisional, draft

Sir,

Per your conversation at the taskforce meeting, Secretary Perdue asked me to forward to you the attached listing of PPE needs sent to us by companies in the meat packing industry. I have also copied Mary Dee Beal, who has been in conversation with LT. Amerau on this issue and can further assist.

Thank you and your team for your ongoing efforts.

-Joby

Joby Young

Chief of Staff
United States Department of Agriculture



Company Name	Please select PPE item from drop down list in each cell.	Please provide item specifics (i.e. type of mask, gloves, etc.)	Please select the state affected from the drop down list in each cell.
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(b) (4)

Surgical Masks		Wisconsin
N95 Filtering Facepiece Respirators		Wisconsin
Faceshields		Wisconsin
N95 Filtering Facepiece Respirators		Wisconsin
Elastomeric, Air-Purifying Respirators and Appropriate Particulate Filters/Cartridges		Wisconsin
Surgical Masks		Wisconsin
Cloth Masks		Wisconsin
Gloves	Blue Nitrile 11mil - 2xl (size 10)	Wisconsin
Gloves	Blue Nitrile 8mil - 2xl (size 10)	Wisconsin
Gloves	Blue Vinyl Powderless) 3.5mil - 2xl	Wisconsin
Faceshields		Wisconsin
N95 Filtering Facepiece Respirators		Ohio
Elastomeric, Air-Purifying Respirators and Appropriate Particulate Filters/Cartridges		Ohio
Surgical Masks		Ohio
Cloth Masks		Ohio
Gloves	Blue Nitrile 11mil - 2xl (size 10)	Ohio
Gloves	Blue Nitrile 8mil - 2xl (size 10)	Ohio
Gloves	Blue Vinyl Powderless) 3.5mil - 2xl	Ohio
Faceshields		Ohio

(b) (4)

N95 Filtering Facepiece Respirators		Georgia
Elastomeric, Air-Purifying Respirators and Appropriate Particulate Filters/Cartridges		Georgia
Surgical Masks		Georgia
Cloth Masks		Georgia
Gloves	Blue Nitrile 8mil - 2xl (size 10)	Georgia
Gloves	Purple Nitrile 4mil - L	Georgia
Gloves	Purple Nitrile 4mil - XL	Georgia
Faceshields		Georgia
Surgical Masks		Illinois
Faceshields		Illinois
Cloth Masks		Illinois
Surgical Masks	Face Masks	California
N95 Filtering Facepiece Respirators	Chemical Dispensing	California
Cloth Masks		Idaho
Gloves	XL-Nitrile Gloves	Montana
Gloves	Large-Nitrile Gloves	Montana
Gloves	Medium-Nitrile Gloves	Montana
Gloves	Small-Nitrile Gloves	Montana
Other	Sanitizer	Montana
Other	Sanitizing Wipes	Montana
Other	Lysol	Montana
Gloves	Gloves	Missouri
Other	sanitizing wipes	Missouri
Other	hand sanitizer	Missouri
Gloves	Safety Zone, Nitrile 6 MIL, Blue, XL	Utah

(b) (4)

Gloves	Safety Zone, Nitrile 6 MIL, Blue, LG	Utah
Gloves	Safety Zone, Nitrile 6 MIL, Blue, MED	Utah
Other	Alpet D2 Wipes	Utah
Other	Hooded Hairnets	UTAH
Other	Blue sleeves	UTAH
N95 Filtering Facepiece Respirators	N95 or KN95	Texas
Surgical Masks	3-Ply Surgical Face Masks	Texas
Surgical Gloves	Nitrile Exam Gloves (Powder-Free)	Texas
Other	Bleach (5%) - Gallons	Texas
Surgical Masks	Face Masks	California
N95 Filtering Facepiece Respirators	Chemical Dispensing	California
Other	Hand Sanitizer Pump	California
Surgical Masks	Surgical Masks	Colorado
Gloves	Surgical Gloves	Colorado
N95 Filtering Facepiece Respirators	N95 Filtering Facepiece Respirators	Massachusetts
Cloth Masks	Cloth Masks	Massachusetts
Faceshields	Plastic faceshields	Massachusetts
Gloves	Nitrile	Massachusetts
Surgical Masks	Disposable Pleated Masks	Massachusetts
Surgical Masks	Surgical Masks	Arkansas
Surgical Gloves	Surgical Gloves	Arkansas
Other	Disposable Gown	Arkansas
Surgical Masks	Surgical Masks	Illinois
Surgical Gloves	Surgical Gloves	Illinois
Other	Disposable Gown	Illinois
Surgical Masks	Surgical Masks	Kentucky
Surgical Gloves	Surgical Gloves	Kentucky
Other	Surgical Gown	Kentucky
Cloth Masks	Cloth Masks	Illinois
Gloves	nitrile disposable gloves	Illinois
Faceshields	General face shield with headband	Illinois

(b) (4)

Other	Sanitizing Wipes	Illinois
Other	Hand Sanitizer	Illinois
Surgical Masks	Disposable, not N95	Illinois
Surgical Masks	Surgical Masks	New Hampshire
Surgical Masks	Surgical Masks	Illinois
Faceshields	Faceshields	Illinois
N95 Filtering Facepiece Respirators	N95 face masks	Illinois
Other	Thermometers, touch free	Illinois
Surgical Gloves	Nitril (box 100) LG thru 3x	Oklahoma
Faceshields	Face shields and frames	Oklahoma
Surgical Masks	Face covering	Oklahoma
Surgical Masks	cloth or paper mask (BX 10)	Iowa
Surgical Gloves	PF NITRILE (BOX OF 100) LG THRU 2X	Iowa
Other	BOOT COVER	Iowa
Surgical Masks	N95	Iowa
Gloves	STAUFFER/ BLUE NITRILE SMALL	Iowa
Gloves	STAUFFER/ BLUE NITRILE MEDIUM	Iowa
Gloves	STAUFFER/ BLUE NITRILE LARGE	Iowa
Gloves	STAUFFER/ BLUE NITRILE XLARGE	Iowa
Gloves	STAUFFER/ BLUE NITRILE 2XLARGE	Iowa
Surgical Masks	Face covering	Iowa
Surgical Gloves	PF NITRILE (BOX OF 100) LG THRU 2X	Oklahoma
Surgical Masks	cloth or paper mask (BX 10)	Oklahoma
Other	BOOT COVER	Oklahoma
Surgical Masks	N95	Oklahoma
Other Filtering Facepiece Respirators	Other Filtering Facepiece Respirators	California
Gloves	Powder Free Latex Gloves	California
Gloves	Disposable latex	Ohio
Gloves	Disposable latex	Indiana
Gloves	Disposable latex	Kansas

(b) (4)

Faceshields	Reusable	Ohio
Faceshields	Reusable	Indiana
Faceshields	Reusable	Kansas
Other	Blue Gowns	Ohio
Other	Blue Gowns	Indiana
Other	Blue Gowns	Kansas
Other	Hairnets	Ohio
Other	Hairnets	Indiana
Other	Hairnets	Kansas
Other	Sanitizer/hand soap	Ohio
Other	Sanitizer/hand soap	Indiana
Other	Sanitizer/hand soap	Kansas
Surgical Masks		Missouri
Cloth Masks		Missouri
Other	Neck Gaiter / Bandana	Missouri
Other	Hand Sanitizer	Missouri
Other	Clorex Sanitizing Wipes	Missouri
Other	Lysol Disinfectant Spray	Missouri
Other	Nitrile Gloves	Missouri
Other	Infrared Digital Medical Thermometer	Missouri
Faceshields	Clear Face Shield	Arkansas
Surgical Masks	Disposable Face Covering	Arkansas
Gloves	Nitrile	Arkansas
Other	Hair Nets	Arkansas
Other	Beard Nets	Arkansas
Other	Hearing Protection	Arkansas
Other	Safety Glasses	Arkansas
Other	Vinyl Aprons	Arkansas
Other	Vinyl Sleeves	Arkansas
Other	Hand Sanitizer	Arkansas
Surgical Masks	disposable ear loop	Pennsylvania
Cloth Masks	washable string tie	Pennsylvania
Gloves	vinyl l	Pennsylvania
Gloves	vinyl xl	Pennsylvania
Gloves	vinyl xxl	Pennsylvania
Surgical Masks	Mask	California
Surgical Gloves	Gloves	California
Other	Hair and Face Nets	California

Quantity needed due to federal regulatory requirement for next 60 days (worker safety, food safety, other protection)	Quantity needed due to state regulatory requirement for next 60 days (worker safety, food safety, other protection)	Quantity needed due to local regulatory requirement for next 60 days (worker safety, food safety, other protection)	Quantity needed due to buyer/food supplier requirement for next 60 days (worker safety, food safety, other protection)
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DRAFT, DELIBERATIVE

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-	-	-	660,000
-	-	-	44,000
-	-	-	13,200
-	-	-	100
-	-	-	-
-	-	-	-
-	-	-	-
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-	-	-	-
-	-	-	-
-	-	-	-
-	-	-	-
3,500	3,500	3,500	3,500
7,000	7,000	7,000	7,000
144,000	-	-	-
144,000	-	-	-
144,000	-	-	-

-	-	-	-
-	-	-	-
-	-	-	-
72,000	-	-	-
72,000	-	-	-
72,000	-	-	-
72,000	-	-	-
72,000	-	-	-
72,000	-	-	-
-	-	-	-
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7,200,000	-	-	-
8,000,000	-	-	-
3,000,000	-	-	-
1,500,000	-	-	-
200,000	-	-	-
2,000,000	-	-	-
6,000,000	-	-	-
12000 gallons	-	-	-
-	-	-	-
-	-	-	-
-	-	-	-
-	-	-	-
-	-	-	-
-	-	-	-
-	-	-	-
55,000	55,000	-	-
55,000	55,000	-	-

Quantity needed due to standard voluntary company practice for next 60 days (worker safety, food safety, other protection)	Quantity needed due to voluntary company practice for COVID-19 precautions for next 60 days (worker safety, food safety, other protection)	Total Quantity Needed for next 60 days of operation (should sum Columns F,G,H,I,J,K)	Quantity of item used in normal 60 days of operation during this period (same-time-last-year)
500	500,000	500,500	300
-	500	500	-
-	50	-	10
-	5,000	-	50
-	500	-	-
-	20,000	-	1,000
-	1,200	-	-
-	120,000	-	20,000
-	120,000	-	30,000
-	120,000	-	5,000
-	20	-	5
-	4,000	-	50
-	500	-	-
-	15,000	-	1,000
-	1,000	-	-
-	80,000	-	10,000
-	80,000	-	20,000
-	80,000	-	10,000
-	20	-	5

-	5,000	-	50
-	500	-	-
-	15,000	-	1,000
-	1,000	-	-
-	20,000	-	5,000
-	90,000	-	20,000
-	90,000	-	20,000
-	20	-	5
-	5,000	5,000	-
-	80	80	-
-	500	500	-
-	32,400	32,400	-
60	-	60	60
-	150,000	150,000	-
-	-	10,000	10,000
-	-	8,000	8,000
-	-	4,000	4,000
-	-	1,000	1,000
-	-	100	75
-	-	3,000	1,500
-	-	20	15
-	30,000	30,000	84,000
-	40,000	40,000	10,000
-	150 Gallons	150 Gallons	30 Gallons
-	-	72,000	72,000

-	-	72,000	72,000
-	-	72,000	72,000
-	-	150	75
-	-	20,000	10,000
-	-	80,000	80,000
5,600	-	5,600	600
28,000	-	28,000	-
600,000	-	600,000	600,000
250	-	250	125
-	180,000	180,000	-
6	-	6	6
96	-	96	50
-	24,420	24,420	-
-	24,420	48,840	24,420
-	-	40	40
-	-	1,600	-
-	-	1,000	-
-	-	270,000	256,000
-	-	20,000	-
-	104,040	104,040	-
-	1,000	1,000	-
-	1,000	1,000	-
-	52,200	52,200	-
-	600	600	-
-	600	600	-
-	39,240	39,240	-
-	400	400	-
-	400	400	-
-	2,000	2,000	-
-	160,000	160,000	160,000
50	2,000	2,050	50

25 cases	15 cases	40 cases	25 cases
5-10 gallon	5-10 gallons	10-20 gallons	5-10 gallons
-	70,000	70	-
2,000	-	2,000	250
-	-	660,000	-
-	-	44,000	-
-	-	13,200	-
-	-	100	-
4,000	162,000	166,000	4,000
5	200	205	5
-	180,000	180,000	-
-	10,860	10,860	100
-	950	950	315
-	450	450	200
-	250	250	100
-	5,000	5,000	3,000
-	20,000	20,000	17,000
-	30,000	30,000	24,000
-	30,000	30,000	23,000
-	10,000	10,000	6,000
-	180,000	180,000	-
-	2,700	2,700	2,400
-	145,140	145,140	1,000
-	900	900	600
-	1,500	1,500	1,000
3,500	3,500	21,000	11,000
7,000	7,000	42,000	21,000
-	-	144,000	-
-	-	144,000	-
-	-	144,000	-

-	2,500	2,500	-
-	2,500	2,500	-
-	2,500	2,500	-
-	-	72,000	-
-	-	72,000	-
-	-	72,000	-
-	-	72,000	-
-	-	72,000	-
-	-	72,000	-
-	-	-	-
-	-	-	-
-	-	-	-
-	180,000	180,000	-
-	7,000	7,000	-
-	4,000	4,000	-
120 Cases (480 Refill Units)	-	120 Cases (480 Refill Units)	40 Cases (160 Refill Units)
165 Cases 74,250 Wipes	-	165 Cases 74,250 Wipes	102 Cases 45,900 Wipes
35 Cases (420 Cans)	-	35 Cases (420 Cans)	8 Cases (96 Cans)
308,584	-	308,584	300,000
-	30	30	-
-	120,000	120,000	-
-	14,400,000	14,400,000	-
-	-	7,200,000	7,200,000
-	-	8,000,000	8,000,000
-	-	3,000,000	3,000,000
-	-	1,500,000	1,500,000
-	-	200,000	200,000
-	-	2,000,000	2,000,000
-	-	6,000,000	6,000,000
-	-	12,000	12,000
-	4,000	4,000	-
-	100	100	-
5,000	-	5,000	10,000
10,000	-	10,000	15,000
4,000	-	4,000	10,000
-	100,000	100,000	500
55,000	55,000	220,000	220,000
55,000	55,000	220,000	220,000

N95 Filtering Facepiece Respirators	Alabama
Other Filtering Facepiece Respirators	Alaska
Respirators and Appropriate	Arizona
Surgical Masks	Arkansas
Cloth Masks	California
Gloves	Colorado
Surgical Gloves	Connecticut
Faceshields	Delaware
Other	Florida
	Georgia
	Hawaii
	Idaho
	Illinois
	Indiana
	Iowa
	Kansas
	Kentucky
	Louisiana
	Maine

Maryland

Massachusetts

Michigan

Minnesota

Mississippi

Missouri

Montana

Nebraska

Nevada

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e

New

Jersey

New

Mexico

New York

North

Carolina

North

Dakota

Ohio

Oklahoma

Oregon

Pennsylvania

nia

Rhode

Island

South

Carolina

South

Dakota

Tennessee

Texas

Utah

Vermont

Virginia

Washington

n

West

Virginia

Wisconsin

Wyoming

From: [Young, Joby - OSEC, Washington, DC](#)
To: [SP3.PS3 - OSEC, Washington, DC](#)
Subject: Meat packing guidance
Date: Monday, April 27, 2020 9:11:44 AM

<https://www.cdc.gov/coronavirus/2019-ncov/community/organizations/meat-poultry-processing-workers-employers.html>

Joby Young
Chief of Staff
U.S. Dept. of Agriculture

From: [SP3_P53 - OSEC, Washington, DC](#)
To: [Adams, Kiki - OSEC, Washington, DC](#); [Ghee, Hailey - OSEC, Washington, DC](#); [Tkacz, Kailee - OSEC, Washington, DC](#); [Young, Joby - OSEC, Washington, DC](#); [CL51, SLCl - OSEC, Washington, DC](#)
Subject: Meat Processing check in

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[OCQ1033]I]

FullerBennett, Harald - OGC, Washington, DC

Subject: POTUS Call with Stakeholders

Start: Wed 4/29/2020 10:00 AM

End: Wed 4/29/2020 10:30 AM

Recurrence: (none)

Meeting Status: Accepted

Organizer: SP3.PS3 - OSEC, Washington, DC

Required Attendees Young, Joby - OSEC, Washington, DC; Rollins, Blake - OSEC, Washington, DC; Ghee, Hailey - OSEC, Washington, DC; Brady, Lillie - OSEC, Washington, DC; Willits, Ashley - OSEC, Washington, DC

Categories: SP



Call w/ Vice President Pence, Meat Industry Leaders and State Leaders
April 29, 2020

Meat Industry Leadership



Noel White, Tyson Foods, CEO

Noel White has run the largest U.S. food company since late September 2018, building on Tyson Foods' existing strategy to even better serve customers and people's changing tastes. In his role, he leads 122,000 team members and familiar brands including *Tyson, Jimmy Dean, Hillshire Farm, Sara Lee, Ball Park, Wright, Aidells, IBP* and *State Fair*. Noel is committed to growing Tyson Foods by focusing on value-added foods and international expansion. At the same time, he aims to stabilize the company's commodity businesses by listening to customers and adapting to their needs. He believes doing good is good business. He is passionate about both sustainability and investing in our people – for instance, by expanding our workforce education program, Upward Academy.



Kenneth Sullivan, Smithfield, President and Chief Executive Office

Mr. Sullivan joined Smithfield Foods in 2003 as vice president of internal audit after 12 years at large public accounting and consulting firms. He took on the role of chief accounting officer in 2007, vice president of finance in 2010, and chief financial officer in 2013. Mr. Sullivan was promoted to the position of president and chief operating officer in 2015. He became Smithfield's chief executive officer in January 2016.



John Keating, Cargill Meat Solutions, President

A native Texan, John Keating earned a bachelor's degree in business marketing from Texas Tech University. He joined Cargill as a beef production trainee and then later served in a sales position. In 1998, he was promoted to be the general manager and assistant vice president for Cargill Beef Australia. In 2002, Keating returned to the United States as president of the company's food distribution business, before leading the company's case-ready meat business in 2005, its regional beef business in 2007 and then being promoted to president of Cargill Beef in 2008.



Tim Klein, National Beef, CEO

Tim Klein has worked at National Beef since 1997. Currently, he serves as President and CEO. Prior to his role at National Beef he served in leadership roles including; Vice President of Planning & Analysis at Cargill, Inc., Vice President of Sales & Pricing at EA Miller, Vice President of Operations Analysis at Armour Food Ingredients and Manager of Scheduling at IBP, Inc.



Jim Snee, Hormel, CEO

Jim Snee is chairman of the board, president and chief executive officer of Hormel Foods, a global branded food company with over \$9 billion in annual revenue across 75 countries worldwide. Jim is only the 10th president and chief executive officer in the company's history. During his tenure as CEO, he has led the company's evolution as a global branded food company and its growing reputation as an award-winning corporate citizen by focusing on the food the company makes and the difference it makes in the world. His career with Hormel Foods spans more than a quarter century. He joined the company in 1989 and assumed roles of increasing responsibility throughout its divisions and at the company's global headquarters. Jim was named vice president of affiliated business units in 2008, and in 2011 he advanced to leader of Hormel Foods International, overseeing the company's growing global portfolio. He was named president and chief operating officer in October 2015 and chief executive officer in October 2016. He was elected chairman of the board in October 2017.



Doug Clemens, Clemens Food Group, CEO

Doug Clemens has served in leadership roles within Clemens Food Group for the past 20 years. Clemens Food Group is a sixth-generation, family owned company. The company operates through a vertically integrated structure which includes hog farming, food production, and transportation. Mr. Clemens served as both VP of Strategic Planning and President before becoming CEO in 2014. Clemens has a degree in Animal Science from West Virginia University.



Duke Sand, Seaboard Foods, CEO

Darwin "Duke" Sand is the president and chief executive officer of Seaboard Foods LLC. Sand, with more than 30 years of pork industry experience, is a 22-year veteran of Seaboard Foods and has been instrumental in leading the company from a start-up operation in the mid-1990s to a leading connected food system company, producing and selling premium pork products throughout the United States and internationally. Sand joined Seaboard Foods in 1996 and was instrumental in building Seaboard Foods' reputation as a leading U.S. pork exporter. Prior to becoming Seaboard Foods' senior vice president of sales with responsibilities for all sales and marketing in 2011, he was in charge of the Seaboard Foods' pork export business as vice president of international sales. Sand started his career at IBP Inc. in 1987 and held a variety of sales leadership roles until 1996. The Altoona, Iowa, native received his bachelor's degree in business administration from Iowa State University.



Andre Nogueira, JBS USA, CEO

Andre Nogueira is President and Chief Executive Officer of JBS USA®, the North American and Australian subsidiary of JBS SA®, and the second largest global food company in the world. JBS USA® also holds a majority interest in Pilgrim's Pride®, the second largest poultry company in the U.S. Mr. Nogueira assumed the role of CEO on Jan. 1, 2013. Mr. Nogueira began his career with JBS in 2007, serving as Chief Financial Officer through 2011. He then served as CEO of JBS Australia® throughout 2012. Prior to working for JBS®, Mr. Nogueira worked for

Banco do Brasil in corporate banking positions in the U.S. and Brazil.



Colin Woodall, NCBA, CEO

Colin Woodall is the Chief Executive Officer of the National Cattlemen's Beef Association. Originally from Big Spring, Texas, Colin graduated from Texas A&M and then worked as a grain elevator manager and merchandiser for Cargill at several locations in western Kansas and the Oklahoma panhandle. After venturing to Washington, Colin took a job with U.S. Senator John Cornyn from Texas. He has been with NCBA since 2004 and served as the association's Chief Lobbyist in Washington, D.C., for a decade. He is a founding member of the Government Relations Leadership Forum, a life member of the Houston Livestock Show and

Rodeo, member of the Texas Aggie Corps of Cadets Association, the Agribusiness Club of Washington, D.C., the Washington Agricultural Roundtable, and is a past Chairman of the Board of Directors for the Agriculture Council of America. He also volunteers as a junior commercial steer show judge at the San Antonio Livestock Exposition.



Marty Smith, NCBA, President

Marty Smith is a rancher and an attorney from Wacahoota, Florida. He operates Smith Brothers-Wacahoota, LLC, a cow-calf operation that has been in continuous operation since 1852. It retains ownership through feedlots in Texas, Kansas and Iowa. Smith graduated from the University of Georgia with a BSA in Agricultural Economics and Animal Science. In 1997 Smith served as president of the Florida Cattlemen's Association. He was also a member of the Florida Beef Council, where he served a two-year

term as treasurer. He has also been a board member of NCBA, and worked on several committees. Prior to his current appointment as NCBA president-elect, he served as treasurer and as a member of the Finance and Audit Committee. In addition to ranching, Smith maintains a law practice with the firm of Bond, Arnett, Phelan, Smith & Carreras in Ocala, Fla. He represents numerous farms and ranches, and specializes in business and environmental litigation.



Neil Dierks, National Pork Producers Council, CEO

Neil Dierks is Chief Executive Officer of the National Pork Producers Council (NPPC). In this position, he is responsible for the overall implementation of all NPPC programs. Beginning in 1990, Dierks served NPPC in a series of senior executive positions, including Executive Director of Operations, Vice President for Research and Education and Senior Vice President for Programs. Prior to his service with NPPC, Dierks was the Special Activities Director for the Iowa Pork Producers Association and Marketing Director for the Iowa Corn Promotion Board. Dierks currently serves on the Supporters of Ag Research (SoAR) Foundation Board of Directors, the CFTC Ag Advisory Committee and is a recipient of the Distinguished Support of Animal Science Award from the American Society of Animal Science. Neil grew up on a livestock farm in eastern Iowa and remains involved in a family farming operation. He is a graduate of Iowa State University.



Mike Brown, National Chicken Council, President

Mike Brown was named president of the National Chicken Council in February, 2011. Prior to his appointment as NCC president, Brown served as senior vice president of legislative affairs at the American Meat Institute in Washington, D.C., where he represented the association before Congress and the administration on federal governmental matters. He also served as the treasurer of American Meat Institute's (AMI) political action committee. Brown joined AMI in May 1995, after serving eight years as a legislative assistant for former Sen. John Warner (R-VA), focusing on agriculture, food safety, labor, immigration, environment, and international trade issues. Brown also previously worked as a legal publication specialist for the Federal Register. Brown, a native of New York, earned his Bachelor of Science in political science and history from the State University of New York, Brockport.



Joel Brandenberger, National Turkey Federation, President

Joel Brandenberger is president and CEO of the National Turkey Federation (NTF), the only national trade association exclusively dedicated to representing the \$13-billion U.S. turkey industry. Brandenberger joined NTF in 1991 as its director of public affairs and served in a variety of positions including senior vice president for legislative affairs before being appointed to his current post in December 2006. For the first 15 years of his tenure at NTF, he represented the turkey industry before Congress on a wide range of issues, including food safety, farm policy, the environment, energy policy and animal health and welfare. Immediately before joining NTF, he worked on Capitol Hill and in the Texas Senate. Before that, he spent almost three years as a reporter and editor at the Amarillo Globe-News. Brandenberger is a 1982 graduate of Texas Tech University.



Jay Jandrain, Butterball, CEO

Jay Jandrain, president and chief executive officer of Butterball, LLC, is responsible for leading business strategy for the world's largest turkey producer. Jandrain previously served as COO for Butterball, LLC, overseeing plant operations, corporate purchasing, transportation and warehousing, demand and supply planning, corporate engineering and research and development (R&D). Jandrain joined Butterball in May of 2002 as the director of product R&D. He has since held roles including vice president of deli sales, vice president of product R&D, vice president of integrated business strategy and executive vice president of sales.



Jim Perdue, Perdue Farms, Chairman

Jim Perdue has been the Chairman and advertising spokesman of Perdue Farms since 1991. He is a third-generation leader of the company founded by his grandfather in 1920. Like his father, Frank, Jim Perdue grew up in the family business, but didn't decide to make it his business right away. He wanted to pursue his dream of becoming a marine biologist and went on to earn his Ph.D. in fisheries. But in 1983, he accepted his dad's invitation to return to the family business, joining the company as an entry-level management trainee. After working many different management jobs in just about every area of the company and earning his master's degree in business along the way, Jim became chairman in 1991 and also took over as advertising spokesperson.



Joe Sanderson, Sanderson Farms, Chairman

Joe F. Sanderson, Jr. is Chairman of the Board of Directors and Chief Executive Officer of Sanderson Farms, Inc. headquartered in Laurel, Mississippi. Upon graduation from college, he returned to Laurel in 1969 and joined the family-owned business, where he has served in various capacities. Mr. Sanderson is actively involved in several industry and business associations and is currently serving as a Director of the Mississippi Poultry Association, Mississippi Manufacturers Association and the National Chicken Council. Additionally, he is a former Director of the Mississippi Economic Council and the U.S. Poultry and Egg Association.



Ronnie Cameron, Mountaire Corporation, CEO

Ronnie Cameron is the Chairman of the Board and CEO of Mountaire Corporation. Ronnie has been with the company since 1968, taking control of operations in 1972 at the age of 27, moving up to become the President in 1973, and eventually becoming Chairman of the Board in 1978. Ronnie received the honorary lifetime member award from the National Chicken Council Board of Directors in 2008. He has served on various industry, local, and national boards. Ronnie has been an active supporter of organizations focused on advancing economic freedom nationally and in his home state of Arkansas. He graduated from the University of Arkansas with a degree in Business.



Kevin Garland, Mountaire Farms, CEO

Kevin is CEO of Mountaire Farms. Mountaire is one of the largest poultry companies in the U.S. with nearly 10,000 employees and \$2 billion in revenue. Mountaire has been in Sherrill's (Kevin's wife) family for over 100 years. Prior to Mountaire, Kevin was a Partner at The Sterling Group for 17 years. At Sterling, Kevin led the firm's investments in DexKo Global, Roofing Supply Group, Hudson Products, Hydrochem, Express Integrated Systems, and Evergreen North American. Prior to Sterling, Kevin was at Enron in the mergers and acquisitions group and led Enron's private equity business. He also spent time at Parker and Parsley Petroleum and Stephens Inc. Kevin received a B.A. from Rhodes College and an M.B.A. with honors from the Owen School of Management at Vanderbilt University.



Zippy Duvall, President, American Farm Bureau Federation

President of the American Farm Bureau Federation since January 2016, Zippy Duvall is a third-generation farmer from Georgia. In addition to a 400-head beef cow herd for which he grows his own hay, Duvall also grows more than 750,000 broilers per year. Prior to being elected AFBF president, Duvall served for 9 years as president of the Georgia Farm Bureau. Duvall's long leadership history in his home state includes service on the Georgia Farm Bureau Young Farmers Committee and Georgia Farm Bureau board of directors.

From: [Young, Joby - OSEC, Washington, DC](#)
To: [CLS1, SLC1 - OSEC, Washington, DC](#); [Shannon.Herzfeld-Contact](#)
Subject: Re: [EXTERNAL] America's Meatpacking Facilities Practicing Safe Reopening to Ensure a Stable Food Supply
Date: Friday, May 8, 2020 5:53:52 PM

Thanks Shannon! Appreciate all you all are doing.

Joby Young
Chief of Staff
U.S. Dept. of Agriculture

From: CLS1, SLC1 - OSEC, Washington, DC <SLC1@usda.gov>
Sent: Friday, May 8, 2020 12:57:29 PM
To: Shannon.Herzfeld-Contact (b) (6) @adm.com>; Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>
Subject: RE: [EXTERNAL] America's Meatpacking Facilities Practicing Safe Reopening to Ensure a Stable Food Supply

Thanks for the note, Shannon. Much appreciated.

Best regards,

Steve

Stephen L. Censky
Deputy Secretary
U.S. Department of Agriculture
202-720-6052
Stephen.Censky@usda.gov

From: Herzfeld, Shannon (b) (6) @adm.com>
Sent: Friday, May 8, 2020 1:07 PM
To: CLS1, SLC1 - OSEC, Washington, DC <SLC1@usda.gov>; Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>
Subject: Fw: [EXTERNAL] America's Meatpacking Facilities Practicing Safe Reopening to Ensure a Stable Food Supply

Steve and Joby,

I know you and the whole Secty Perdue Team are working on this 24/7. This is real progress. Thank you for your non-stop efforts.

Shannon

From: USDA Office of Communications <feedback@oc.usda.gov>

Sent: Friday, May 8, 2020 12:32 PM

To: Herzfeld, Shannon

Subject: [EXTERNAL] America's Meatpacking Facilities Practicing Safe Reopening to Ensure a Stable Food Supply



America's Meatpacking Facilities Practicing Safe Reopening to Ensure a Stable Food Supply

(Washington, D.C., May 8, 2020) – U.S. Secretary of Agriculture Sonny Perdue

today applauded the safe reopening of critical infrastructure meatpacking facilities across the United States. These meatpacking facilities have resumed or plan to resume operations this week following [President Trump's Executive Order](#) directing the facilities to implement the Centers for Disease Control and Prevention (CDC) and the Department of Labor's Occupational Safety and Health Administration (OSHA) guidelines specifically created for the meat and poultry sector response to the COVID-19 pandemic. The U.S. Department of Agriculture (USDA) in conjunction with the CDC and state and local health officials have been working around the clock to ensure a safe and stable supply of protein is available for American consumers all while keeping employees safe.

“President Trump took decisive action last week to ensure America’s meatpacking facilities reopen in a safe way to ensure America’s producers and ranchers will be able to bring their product to market,” said Secretary Perdue. “I want to thank the patriotic and heroic meatpacking facility workers who are returning to work this week so the millions of Americans who depend on them for food security can continue to do so.”

The following major meatpacking facilities are resuming operations across the United States this week:

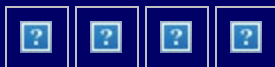
- Tyson Perry, IA (pork)
- Tyson Waterloo, IA (pork)
- Tyson Logansport, IN (pork)
- Tyson Robards, KY (poultry)
- Tyson Portland, ME (further processor)
- Tyson Pasco, WA (beef)
- Tyson Dakota City, NE (beef)
- Aurora Packing, Aurora, IL (beef)
- JBS Green Bay, WI (beef)
- JBS Worthington, MN (pork)
- Smithfield Monmouth, IL (pork)
- Smithfield Sioux Falls, SD (pork)
- Indiana Packers, IN (pork)
- Jennie-O Turkey Store, Wilmar, MN (poultry)

Background:

CDC and OSHA have put out guidance for plants to implement to help ensure employee safety to reopen plants or to continue to operate those still open. Under the Executive Order and the authority of the Defense Production Act, USDA will work with meat processing facilities to affirm they will operate in accordance with the CDC and OSHA guidance, and then work with state and local officials to ensure that these plants are allowed to operate to produce the meat protein that Americans need. USDA will continue to work with the CDC, OSHA, FDA, and state and local officials to ensure that facilities implementing this guidance to keep employees safe can continue operating.

On May 5, 2020 Secretary Perdue [issued letters](#) to Governors across the nation and leadership of major meat processing companies. These letters establish the U.S. Department of Agriculture’s (USDA) clear expectations for the implementation of

President Donald J. Trump's [Executive Order](#) signed last week.



Department of Agriculture | 1400 Independence Ave., S.W., Washington, DC 20250

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From: [Young, Joby - OSEC, Washington, DC](#)
To: [Kathryn Unger](#)
Subject: Re: Cargill - COVID-19 Update meeting requested
Date: Wednesday, April 8, 2020 9:25:31 PM
Attachments: [image003.jpg](#)

Hi Kathryn-

Happy to connect. Sally will get us scheduled.

-Joby

Joby Young
Chief of Staff
U.S. Dept. of Agriculture

From: Kathryn Unger (b) (6) @cargill.com>
Sent: Wednesday, April 8, 2020 9:23:26 PM
To: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>
Subject: Cargill - COVID-19 Update meeting requested

Hi Joby. Over the past few weeks and in particular over the past several days, there have been a number of COVID-related developments and activities that I would like to discuss briefly with you and hear your input. Do you have a few minutes tomorrow to connect?

Also, I cannot over emphasize how responsive and helpful your team has been throughout this crisis. Mary Dee, Lillie and Rebeckah are outstanding.

I hope you and your loved ones remain safe and healthy, and look forward to talking soon.

Regards,
KU

Kathryn Graves Unger
Vice President, North America
Government Relations



direct: 1 (b) (6)

mobile: (b) (6)

Everyone has the obligation to STOP an unsafe activity.

From: [Young, Joby - OSEC, Washington, DC](#)
To: [Jake Kuhns](#)
Cc: [Kathryn Unger](#); [Newsome, Shawna - OSEC, Washington, DC](#); [Shuford, Campbell - OSEC, Washington, DC](#)
Subject: Re: Cargill begins to idle Schuyler, NE Beef Facility
Date: Monday, May 4, 2020 4:39:16 PM
Attachments: [image001.jpg](#)

Got it. Thanks Jake. Some of our team copied.

Joby Young
Chief of Staff
U.S. Dept. of Agriculture

From: Jake Kuhns (b) (6) @cargill.com>
Sent: Monday, May 4, 2020 4:25:06 PM
To: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>
Cc: Kathryn Unger (b) (6) @cargill.com>
Subject: Cargill begins to idle Schuyler, NE Beef Facility

Hi Joby – Some developments in Schuyler to be aware of.

We will begin the process to temporarily idle effective today, May 4. As we prioritize the health of our workers and collaborate with health officials, we are tentatively working toward the week of May 18 to resume operation. In partnership with the union, our employees will be paid the 36 hours per week as outlined in our collective agreement.

Please reach out with any questions,
Jake

Below is a comment attributable to Jon Nash, Cargill Protein – North America Lead

“As we continue to prioritize the health and safety of Cargill employees, we have decided to temporarily idle our Schuyler protein facility. This was a difficult decision for our team as we operate an essential service, but our values are guiding our actions. Our focus now is continuing to keep our employees safe and getting our facility back to normal operations as soon as we can.

This was a difficult decision for our team who are operating an essential service and are committed to delivering food for local families and access to markets for farmers and ranchers. We care deeply about our employees and their safety. They are everyday heroes on the frontlines of our food system.

To prevent food waste, we will process nearly 8 million meals-worth of protein currently in our facility as quickly as possible. We greatly appreciate our employees who are working to complete this effort.

While this location is idled and we adapt to operating during a pandemic, our work doesn't stop. Cargill provides an essential service to the world—providing the ingredients, feed and food that nourishes people and animals. We are working with farmers and ranchers, our customers and our

employees to supply food in this time of crisis and keep markets moving.”

Jake Kuhns
Director, Federal Government Relations



direct: (b) (6) | mobile: (b) (6)
www.cargill.com

From: [Young, Joby - OSEC, Washington, DC](#)
To: [Lindsay, Sally - OSEC Washington, DC](#)
Subject: Re: Cargill Schuyler, NE Beef Facility Reduces Shifts
Date: Tuesday, May 5, 2020 1:45:55 PM
Attachments: [image002.jpg](#)

On these outreach emails from companies and other stakeholders please confirm receipt and forward to Ashley. Especially if there is a letter attached . Thank you.

Joby Young
Chief of Staff
U.S. Dept. of Agriculture

From: Lindsay, Sally - OSEC Washington, DC <Sally.Lindsay@usda.gov>
Sent: Saturday, May 2, 2020 4:07:09 PM
To: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>
Subject: Fwd: Cargill Schuyler, NE Beef Facility Reduces Shifts

Joby -
FYI
- I did not respond to Jake.

Sally

From: Willits, Ashley - OSEC, Washington, DC <ashley.willits@usda.gov>
Sent: Saturday, May 2, 2020 3:16 PM
To: Lindsay, Sally - OSEC Washington, DC; Smith, Ashley - OSEC, Washington, DC; Bonfitto, Jordan - OSEC, Washington, DC
Subject: RE: Cargill Schuyler, NE Beef Facility Reduces Shifts

Thanks, Sally! JB flagged this for the appropriate folks.

From: Lindsay, Sally - OSEC Washington, DC <Sally.Lindsay@usda.gov>
Sent: Saturday, May 2, 2020 2:08 PM
To: Willits, Ashley - OSEC, Washington, DC <ashley.willits@usda.gov>; Smith, Ashley - OSEC, Washington, DC <Ashley.Smith3@usda.gov>; Bonfitto, Jordan - OSEC, Washington, DC <jordan.bonfitto@usda.gov>
Subject: FW: Cargill Schuyler, NE Beef Facility Reduces Shifts

From: Jake Kuhns (b) (6) @cargill.com>
Sent: Saturday, May 2, 2020 11:27 AM
To: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>
Cc: Kathryn Unger (b) (6) @cargill.com>
Subject: Cargill Schuyler, NE Beef Facility Reduces Shifts

Hi Joby – I’m writing to let you know that our Schuyler, Neb., protein facility will temporarily reduce shifts effective today. We are taking this step out of an abundance of caution as our local workforce deals with the community-wide impacts of COVID-19. There have not been layoffs and employees will be given the opportunity for additional shifts and additional recognition pay for essential workers.

Please don’t hesitate to contact me with any questions,
Jake

Below is a comment attributable to Jon Nash, Cargill Protein – North America Lead

“As we continue to prioritize the health and safety of Cargill employees, we have decided to temporarily reduce shifts at our Schuyler protein facility. This will help minimize the impact of COVID-19 and follows health guidelines. This was a difficult decision for our team, but our values are guiding our actions. Our focus now is continuing to keep our employees safe and getting our facility back to normal operations as soon as we can.

“We are working closely with local health officials to ensure appropriate prevention, testing, cleaning and quarantine protocols are followed within our facilities. For several weeks, we have taken extra steps to focus on safety and remain at normal operations – including temporary wage increases and bonuses. We also implemented additional safety measures like temperature testing, enhanced cleaning and sanitizing, face coverings, screening between employee stations, prohibiting visitors, adopting social distancing practices where possible and offering staggered breaks and shift flexibility. These measures will remain in place when we resume full operation.

While this location is running with reduced shifts and we adapt to operating during a pandemic, our work doesn’t stop. Cargill provides an essential service to the world—providing the ingredients, feed and food that nourishes people and animals. We are working with farmers and ranchers, our customers and our employees to supply food in this time of crisis and keep markets moving.”

Jake Kuhns
Director, Federal Government Relations



direct: (b) (6) | mobile: (b) (6)

www.cargill.com

From: [Young, Joby - OSEC, Washington, DC](#)
To: [Nalepa, Jessica](#)
Cc: [Greenberg, Jeremy](#); [Litzow, Elizabeth](#); [Montesi, Janet](#); [Bahamonde, Marty](#); [Rodgers, Meghan - OC, Washington, DC](#); [Newsome, Shawna - OSEC, Washington, DC](#); [Shuford, Campbell - OSEC, Washington, DC](#); [Beal, Mary Dee - OSEC, Washington, DC](#); [Brashears, Mindy - OSEC, Washington, DC](#); [Rollins, Blake - OSEC, Washington, DC](#)
Subject: Re: Connecting re: Meat Processing Guidance & Testing
Date: Saturday, April 25, 2020 7:26:38 PM

Hi Jessi-

Copying our team focused on this issue. I've just been told that the CDC/OSHA guidance is approved for release and we are directed to coordinate with VP comms on rollout.

Joby Young
Chief of Staff
U.S. Dept. of Agriculture

From: Nalepa, Jessica <jessica.nalepa@fema.dhs.gov>
Sent: Saturday, April 25, 2020 4:17:27 PM
To: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>
Cc: Greenberg, Jeremy <jeremy.greenberg@fema.dhs.gov>; Litzow, Elizabeth <elizabeth.litzow@fema.dhs.gov>; Montesi, Janet <janet.montesi@fema.dhs.gov>; Bahamonde, Marty <Marty.Bahamonde@fema.dhs.gov>
Subject: Connecting re: Meat Processing Guidance & Testing

Hey, Joby —

Hope you're well and hanging in there! Long time no talk.

The FEMA Administrator is growing more concerned over meat processing facilities that are closing/ having to lower production due to workers either (a) testing positive; or, (b) calling out due to concerns over potential infection. He is hearing from one of our Ops guys who recently visited a Perdue facility and has been liaising with USDA in the NRCC that PPE isn't as big of a concern as testing is.

I am reaching out because the Administrator wants us to help externally communicate any USDA guidance on this. Can you connect me with the right folks on your team? We want to be helpful and not reinvent the wheel, just amplify and add to the work the Secretary and your team are already doing.

I've copied our Press Secretary and some of my FEMA External Affairs colleagues here as well.

Many thanks,
Jessi

Jessi

Jessica Nalepa
Director, Office of External Affairs

FEMA

Mobile: (b) (6)

From: [Young, Joby - OSEC, Washington, DC](#)
To: [Brashears, Mindy - OSEC, Washington, DC](#); [CLS1, SLC1 - OSEC, Washington, DC](#)
Cc: [Newsome, Shawna - OSEC, Washington, DC](#); [Shuford, Campbell - OSEC, Washington, DC](#); [Beal, Mary Dee - OSEC, Washington, DC](#); [Tkacz, Kailee - OSEC, Washington, DC](#); [Ibach, Greg - OSEC, Washington, DC](#); [Summers, Bruce - AMS](#); [Vaden, Stephen - OGC, Washington, DC](#); [Young, Benjamin - OGC, Washington, DC](#); [Rollins, Blake - OSEC, Washington, DC](#)
Subject: RE: Daily Report on Plant Closures
Date: Thursday, April 30, 2020 11:12:00 AM
Attachments: [image001.jpg](#)

Are we still on track to have a tableau dashboard on meat processing tomorrow?

Not saying this should be incorporated—but related.

Joby Young

Chief of Staff
United States Department of Agriculture



From: Brashears, Mindy - OSEC, Washington, DC <Mindy.Brashears@usda.gov>
Sent: Thursday, April 30, 2020 10:43 AM
To: [CLS1, SLC1 - OSEC, Washington, DC](mailto:CLS1@usda.gov) <CLS1@usda.gov>
Cc: Newsome, Shawna - OSEC, Washington, DC <Shawna.Newsomes@usda.gov>; Shuford, Campbell - OSEC, Washington, DC <campbell.shuford@usda.gov>; Beal, Mary Dee - OSEC, Washington, DC <MaryDee.Beal@usda.gov>; Tkacz, Kailee - OSEC, Washington, DC <kailee.tkacz@usda.gov>; Ibach, Greg - OSEC, Washington, DC <Greg.Ibach@usda.gov>; Summers, Bruce - AMS <Bruce.Summers@usda.gov>; Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>; Vaden, Stephen - OGC, Washington, DC <stephen.vaden@usda.gov>; Young, Benjamin - OGC, Washington, DC <Benjamin.Young@usda.gov>; Rollins, Blake - OSEC, Washington, DC <blake.rollins@usda.gov>
Subject: RE: Daily Report on Plant Closures

We are on this! Thanks!

From: [CLS1, SLC1 - OSEC, Washington, DC](mailto:CLS1@usda.gov) <CLS1@usda.gov>
Sent: Thursday, April 30, 2020 8:18 AM
To: Brashears, Mindy - OSEC, Washington, DC <Mindy.Brashears@usda.gov>
Cc: Newsome, Shawna - OSEC, Washington, DC <Shawna.Newsomes@usda.gov>; Shuford, Campbell - OSEC, Washington, DC <campbell.shuford@usda.gov>; Beal, Mary Dee - OSEC, Washington, DC <MaryDee.Beal@usda.gov>; Tkacz, Kailee - OSEC, Washington, DC <kailee.tkacz@usda.gov>; Ibach, Greg - OSEC, Washington, DC <Greg.Ibach@usda.gov>; Summers, Bruce - AMS <Bruce.Summers@usda.gov>; Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>; Vaden, Stephen - OGC, Washington, DC <stephen.vaden@usda.gov>; Young, Benjamin - OGC, Washington, DC <Benjamin.Young@usda.gov>; Rollins, Blake - OSEC, Washington, DC <blake.rollins@usda.gov>

Subject: Daily Report on Plant Closures

Mindy and team,

With the issuance of the EO on Wednesday, I think we need to have a definitive report each day that builds on the report attached that AMS already is preparing. Specifically, through your and others' daily conversations with the companies, we need to have much more definitive information on the status of reopening of each of the plants, what next steps needed are, what are the barriers reopening, etc.

More robust information is needed for each and every plant that is closed so that we can make a determination of whether we need to issue an order under the DPA to the plant and inform state and local officials of such action, whether we need to source PPE or test kits, etc. While we should continue to try to work cooperatively with the plants and state/local officials to achieve resolution without the need for us to issue an order, the indefinite and 2-week closures don't meet that test and are unacceptable.

Can we have more robust information on the spreadsheet for each plant by the time of our meat EO briefing with the Secretary today? We should do everything we can to do so.

Best regards,

Steve

Stephen L. Censky
Deputy Secretary
U.S. Department of Agriculture
202-720-6052
Stephen.Censky@usda.gov

From: Summers, Bruce - AMS <Bruce.Summers@usda.gov>

Sent: Wednesday, April 29, 2020 7:48 PM

To: SP3.PS3 - OSEC, Washington, DC <Sp3@usda.gov>; CLS1, SLC1 - OSEC, Washington, DC <SLC1@usda.gov>; Ibach, Greg - OSEC, Washington, DC <Greg.Ibach@usda.gov>; Brashears, Mindy - OSEC, Washington, DC <Mindy.Brashears@usda.gov>; Johansson, Robert - OCE, Washington, DC <robert.johansson@usda.gov>

Cc: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>; Hoskins, Dudley - OSEC, Washington, DC <dudley.hoskins@usda.gov>; Walker, Lorren - OSEC, Washington, DC <Lorren.Walker@usda.gov>; Newsome, Shawna - OSEC, Washington, DC <Shawna.Newsome@usda.gov>; Ghee, Hailey - OSEC, Washington, DC <hailey.ghee@usda.gov>; Shuford, Campbell - OSEC, Washington, DC <campbell.shuford@usda.gov>; Rollins, Blake - OSEC, Washington, DC <blake.rollins@usda.gov>; Barbic, Ken - OSEC, Washington, DC <Ken.Barbic@usda.gov>; Jekanowski, Mark - OCE, Washington, DC <mark.jekanowski@usda.gov>

Kiecker, Paul - FSIS <paul.kiecker@usda.gov>; Beal, Mary Dee - OSEC, Washington, DC <MaryDee.Beal@usda.gov>; Morris, Erin - AMS <Erin.Morris@usda.gov>; Jones, Randall - AMS <Randall.D.Jones@usda.gov>; Densel, Brock - AMS <brock.densel@usda.gov>

Subject: USDA Market News readout - LP slaughter report - Map of closed plants - for 4-29

Please see the attached reports for April 29:

- USDA Market News readout
- Consolidated FSIS and AMS - Livestock and Poultry packing plant closure/reduction spreadsheet, and
- Daily Plant Closures Overview and Maps

New this evening is additional information regarding chicken plant closures and reductions.

From: [Young, Joby - OSEC, Washington, DC](#)
To: [Vaden, Stephen - OGC, Washington, DC](#)
Subject: Re: Devin DeBacker
Date: Tuesday, April 28, 2020 1:43:33 PM

Rgr

Joby Young
Chief of Staff
U.S. Dept. of Agriculture

From: Vaden, Stephen - OGC, Washington, DC <stephen.vaden@usda.gov>
Sent: Tuesday, April 28, 2020 1:42:46 PM
To: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>
Subject: Devin DeBacker

Gentleman at counsel's office who is coordinating this meat packing issue.

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From: [Young, Joby - OSEC, Washington, DC](#)
To: [Rollins, Blake - OSEC, Washington, DC](#); [Newsome, Shawna - OSEC, Washington, DC](#); [Brady, Lillie - OSEC, Washington, DC](#)
Subject: Re: Draft agenda for Monday's call
Date: Sunday, April 19, 2020 11:40:00 AM

I like this for our section. Doug wants us to speak to the best practices and guidance as well. I suppose we can work up a way to contribute to that.

Joby Young
Chief of Staff
U.S. Dept. of Agriculture

From: Rollins, Blake - OSEC, Washington, DC <blake.rollins@usda.gov>
Sent: Saturday, April 18, 2020 6:39:56 PM
To: Newsome, Shawna - OSEC, Washington, DC <Shawna.Newsomed@usda.gov>; Brady, Lillie - OSEC, Washington, DC <lillie.brady@usda.gov>
Cc: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>
Subject: RE: Draft agenda for Monday's call

+ Joby

I think this is a strong start.

One edit below.

And, I'm guessing we are assuming CDC would fill out their section a bit more, with their guidance you're working on with them?

From: Newsome, Shawna - OSEC, Washington, DC <Shawna.Newsomed@usda.gov>
Sent: Saturday, April 18, 2020 6:03 PM
To: Brady, Lillie - OSEC, Washington, DC <lillie.brady@usda.gov>; Rollins, Blake - OSEC, Washington, DC <blake.rollins@usda.gov>
Subject: RE: Draft agenda for Monday's call

Here it is all together:

MONDAY CALL

Objective: To bring key stakeholders together to discuss best practices and crisis mitigation for meat packing industry.

Attendees: Representatives from Governors offices, Ag Directors, State Health Leaders, USDA and CDC.

Agenda:

- Opening remarks: WH IGA

- Overview of Food Supply Chain: USDA
- Guidance and Outreach: CDC
- Examples of successful collaboration – PA
- Needs from the States
 - Local Health Directors
 - State Ag Director
- Steps forward

FOR INTERNAL WH/USDA/CDC AWARENESS ONLY:

DRAFT Remarks for the call:

WH IGA:

- (b) (5), DPP [Redacted]
- [Redacted]
- [Redacted]

USDA:

- (b) (5), DPP [Redacted]
- [Redacted]
- [Redacted]
- [Redacted]
- [Redacted]
- [Redacted]
- [Redacted]
- [Redacted]
- [Redacted]
- [Redacted]

CDC:

- (b) (5), DPP [Redacted]
- [Redacted]
- [Redacted]
- [Redacted]
- [Redacted]

States:

- (b) (5), DPP [REDACTED]

Outstanding questions for follow up/discussion:

- (b) (5), DPP [REDACTED]
- [REDACTED]

Shawna Newsome
Office of Food Safety
Cell: (b) (6) [REDACTED]

From: Brady, Lillie - OSEC, Washington, DC <lillie.brady@usda.gov>
Sent: Saturday, April 18, 2020 6:02 PM
To: Rollins, Blake - OSEC, Washington, DC <blake.rollins@usda.gov>; Newsome, Shawna - OSEC, Washington, DC <Shawna.Newsomed@usda.gov>
Subject: Re: Draft agenda for Monday's call

On the second piece, sounds like (b) (5), DPP [REDACTED]
[REDACTED]
[REDACTED]

—
Lillie Brady
Cell: (b) (6) [REDACTED]

Sent from my iPhone

From: Rollins, Blake - OSEC, Washington, DC <blake.rollins@usda.gov>
Sent: Saturday, April 18, 2020 5:59 PM
To: Newsome, Shawna - OSEC, Washington, DC; Brady, Lillie - OSEC, Washington, DC
Subject: RE: Draft agenda for Monday's call

Thanks, Shawna. Agreed on (b) (5), DPP [REDACTED]
[REDACTED]
[REDACTED]

On the state health leader, wonder if (b) (5), DPP [REDACTED]
[REDACTED]
[REDACTED]
[REDACTED]

-Blake

From: Newsome, Shawna - OSEC, Washington, DC <Shawna.Newsome@usda.gov>
Sent: Saturday, April 18, 2020 5:30 PM
To: Rollins, Blake - OSEC, Washington, DC <blake.rollins@usda.gov>; Brady, Lillie - OSEC, Washington, DC <lillie.brady@usda.gov>
Subject: Draft agenda for Monday's call

Blake, Lillie,

Below is a draft agenda that can go back to WH IGA. (b) (5), DPP

[REDACTED]

MONDAY CALL

Objective: To bring key stakeholders together to discuss best practices and crisis mitigation for meat packing industry.

Attendees: Representatives from Governors offices, Ag Directors, State Health Leaders, USDA and CDC.

Agenda:

- Opening remarks: WH IGA
- Overview of Food Supply Chain: USDA
- Guidance and Outreach: CDC
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- Needs from the States
 - Local Health Directors
 - State Ag Director
- Steps forward

Deb from CDC said this:

(b) (5), DPP

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

Shawna Newsome

Chief of Staff

Office of Food Safety, USDA
1400 Independence Ave., SW
Washington, D.C. 20250

Cell: (b) (6)

Email: shawna.newsome@usda.gov

From: [Young, Joby - OSEC, Washington, DC](#)
To: [Salvi, Mary E. EOP/WHO](#); [Davis, May M. EOP/WHO](#)
Cc: [Ghee, Hailey - OSEC, Washington, DC](#); [Lair, Kate E. EOP/WHO](#); [Philbin, Patrick F. EOP/WHO](#); [DeBacker, Devin A. EOP/WHO](#)
Subject: Re: EO
Date: Tuesday, April 28, 2020 4:53:35 PM

Roger. Thanks guys.

Joby Young
Chief of Staff
U.S. Dept. of Agriculture

From: Salvi, Mary E. EOP/WHO <Mary.E.Salvi@who.eop.gov>
Sent: Tuesday, April 28, 2020 3:10:09 PM
To: Davis, May M. EOP/WHO <May.Davis@who.eop.gov>; Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>
Cc: Ghee, Hailey - OSEC, Washington, DC <hailey.ghee@usda.gov>; Lair, Kate E. EOP/WHO <Kathryn.E.Lair@who.eop.gov>; Philbin, Patrick F. EOP/WHO <Patrick.F.Philbin@who.eop.gov>; DeBacker, Devin A. EOP/WHO <Devin.A.DeBacker@who.eop.gov>
Subject: RE: EO

+Devin to answer specific concerns

But if the question is about (b) (5), DPP, ACP

[REDACTED]

From: Davis, May M. EOP/WHO <May.Davis@who.eop.gov>
Sent: Tuesday, April 28, 2020 3:03 PM
To: Salvi, Mary E. EOP/WHO <Mary.E.Salvi@who.eop.gov>; Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>
Cc: Ghee, Hailey - OSEC, Washington, DC <hailey.ghee@usda.gov>; Lair, Kate E. EOP/WHO <Kathryn.E.Lair@who.eop.gov>; Philbin, Patrick F. EOP/WHO <Patrick.F.Philbin@who.eop.gov>
Subject: RE: EO

I don't think a call is necessary, as I understand this has been fixed.

May Davis

C: (b) (6)

[REDACTED]

From: Salvi, Mary E. EOP/WHO <Mary.E.Salvi@who.eop.gov>
Sent: Tuesday, April 28, 2020 3:02 PM
To: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>; Davis, May M. EOP/WHO <May.Davis@who.eop.gov>
Cc: Ghee, Hailey - OSEC, Washington, DC <hailey.ghee@usda.gov>; Lair, Kate E. EOP/WHO <Kathryn.E.Lair@who.eop.gov>; Philbin, Patrick F. EOP/WHO <Patrick.F.Philbin@who.eop.gov>
Subject: RE: EO

Hello Joby!

Got it. +Kate to help schedule.

When works for the Secretary, and what is a good number they could call?

From: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>

Sent: Tuesday, April 28, 2020 3:01 PM

To: Davis, May M. EOP/WHO <May.Davis@who.eop.gov>; Salvi, Mary E. EOP/WHO <Mary.E.Salvi@who.eop.gov>

Cc: Ghee, Hailey - OSEC, Washington, DC <hailey.ghee@usda.gov>

Subject: EO

Hi-

Secretary Perdue was hoping to speak with Cipollone or Philbin ASAP about some of the language in the meat packer EO.

Can you assist? Thank you.

Joby Young
Chief of Staff
U.S. Dept. of Agriculture

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From: [Young, Joby - OSEC, Washington, DC](#)
To: [Nevins, Kristan K. EOP/WHO](#)
Subject: Re: Flag - Issue at Meat Packing Plant in CO (Sen. Gardner)
Date: Friday, April 10, 2020 7:42:26 AM

Yes. Was on the phone last night with VP team. Sorry should have looped you in.

Joby Young
Chief of Staff
U.S. Dept. of Agriculture

From: Nevins, Kristan K. EOP/WHO <Kristan.K.Nevins@who.eop.gov>
Sent: Thursday, April 9, 2020 10:25:39 PM
To: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>
Subject: Fwd: Flag - Issue at Meat Packing Plant in CO (Sen. Gardner)

Assume it has reached your level?

Sent from my iPhone

Begin forwarded message:

From: "Hoelscher, Douglas L. EOP/WHO"
<Douglas.L.Hoelscher@who.eop.gov>
Date: April 9, 2020 at 9:51:06 PM EDT
To: "Nevins, Kristan K. EOP/WHO" <Kristan.K.Nevins@who.eop.gov>
Subject: FW: Flag - Issue at Meat Packing Plant in CO (Sen. Gardner)

fyi

From: Pottebaum, Nic D. EOP/WHO <Nicholas.D.Pottebaum@who.eop.gov>
Sent: Thursday, April 9, 2020 9:43 PM
To: Hoelscher, Douglas L. EOP/WHO <Douglas.L.Hoelscher@who.eop.gov>; Crozer, William F. EOP/WHO <William.F.Crozer@who.eop.gov>
Subject: Fwd: Flag - Issue at Meat Packing Plant in CO (Sen. Gardner)

FYI

Begin forwarded message:

From: "Pottebaum, Nic D. EOP/WHO"
<Nicholas.D.Pottebaum@who.eop.gov>
Date: April 9, 2020 at 9:42:44 PM EDT
To: "Obenshain, Tucker T. EOP/OVP" <Anne.T.Obenshain@ovp.eop.gov>

Subject: Re: Flag - Issue at Meat Packing Plant in CO (Sen. Gardner)

Not at all. This type of issue is going to start popping up a lot.

CO is pretty good in the testing dept and they've were one of the first to use the NG.

New CISA guidance on these types of situations will help - basically advise how to handle it that doesn't shut down plant nor test all. I don't think CISA guidance is coming out until tomorrow or weekend. We're briefing folks on Monday.

Polis action/position isn't unreasonable though either.

Locally-executed, state-managed.

On Apr 9, 2020, at 9:34 PM, Obenshain, Tucker T. EOP/OVP
<Anne.T.Obenshain@ovp.eop.gov> wrote:

See below. USDA just pinged us on it too. Have y'all heard from Polis yet?

Tucker Obenshain
Office of the Vice President
C: (b) (6)

Begin forwarded message:

From: "Hodgson, Christopher M. EOP/OVP"
<Christopher.M.Hodgson@ovp.eop.gov>
Date: April 9, 2020 at 9:20:27 PM EDT
To: DL OVP Rapid Response
<DL.OVP.RapidResponse@ovp.eop.gov>
Cc: "Short, Marc T. EOP/OVP"
<Marc.T.Short@ovp.eop.gov>
Subject: Flag - Issue at Meat Packing Plant in CO (Sen. Gardner)

Sen. Gardner called and flagged an issue at the JBS meat packing facility (one of the largest in the country) in Greeley, CO, which he has also

raised with Secretary Perdue as it is an Ag supply chain issue. There are about 30 employees at the JBS facility that have tested positive for coronavirus and they had already seen a drop in employees showing up for work out of fear that they might be exposed. According to Sen. Gardner, the Governor wants to shut the plant down through the weekend and won't agree to reopen it until all employees have been tested (this could require 3,000-6,000 people to be tested). The Governor has reportedly agreed to use the National Guard to help conduct the testing for the employees, but it is unclear what testing platform they plan to use and how many testing supplies are needed to carry this out.

This plant typically processes 5,000 head of a cattle per day (production has dropped in recent weeks as they've had to reduce the number of employees working), which is why this could become a larger food supply chain issue if the plant has to remain closed for an extended period of time. It doesn't appear that this has become a major story outside of CO yet, but that could change if and when the decision from Gov. Polis becomes public. And depending on the company's ability to get employees tested, I think the VP and others in the Administration will likely hear from Gov. Polis and Sen. Gardner in the coming days.

Chris Hodgson
Director of Legislative Affairs
Office of the Vice President
C: (b) (6)

From: [Young, Joby - OSEC, Washington, DC](#)
To: [Hirsch, Quinn N. EOP/OMB](#)
Cc: [Ray, Paul J. EOP/OMB](#); [Beck, Nancy B. EOP/OMB](#); [Thallam, Satya P. EOP/OMB](#); [Hirsch, Quinn N. EOP/OMB](#); [Higgins, Cortney J. EOP/OMB](#); [Newsome, Shawna - OSEC, Washington, DC](#); [Shuford, Campbell - OSEC, Washington, DC](#)
Subject: Re: FLASH CLEARANCE by 9 PM TONIGHT (4/24): CDC Meatpacking & Reopening Guidance
Date: Saturday, April 25, 2020 9:08:12 AM

Thanks Quinn. I believe our folks are aware of that aspect.

Joby Young
Chief of Staff
U.S. Dept. of Agriculture

From: Hirsch, Quinn N. EOP/OMB <Quinn.N.Hirsch@omb.eop.gov>
Sent: Friday, April 24, 2020 9:04:32 PM
To: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>
Cc: Ray, Paul J. EOP/OMB <Paul.J.Ray@omb.eop.gov>; Beck, Nancy B. EOP/OMB <Nancy.B.Beck@omb.eop.gov>; Thallam, Satya P. EOP/OMB <Satya.P.Thallam@omb.eop.gov>; Hirsch, Quinn N. EOP/OMB <Quinn.N.Hirsch@omb.eop.gov>; Higgins, Cortney J. EOP/OMB <Cortney_Higgins@omb.eop.gov>
Subject: RE: FLASH CLEARANCE by 9 PM TONIGHT (4/24): CDC Meatpacking & Reopening Guidance

Joby,

Our Budget colleagues would like to share the following as a FYSA as you review and clear the meatpacking guidance:

The section highlighted below could lead to a need for more inspectors because USDA must have the required number of inspectors at packing plants in order for the plant to operate. Shifting production from one daytime shift to two or three shifts per day (even if there is slower production) may require more inspectors.

Employers may determine that processing or production lines, shifts, and staggering workers across shifts would help to maintain overall meatpacking and meat processing capacity while measures to minimize exposure to SARS-CoV-2 are in place. **For example, a plant that normally operates on one daytime shift may be able to split workers into two or three shifts throughout a 24-hour period.** In meatpacking and meat processing plants, one shift may need to be reserved for cleaning and sanitization.

Also, it may be useful to note that if plants choose to voluntarily to prescreen and monitoring through local public health nurses, those costs could be covered by funding in the recently passed funding bill.

Thanks,
Q

From: Hirsch, Quinn N. EOP/OMB
Sent: Friday, April 24, 2020 7:28 PM

To: Lenihan, Keagan (FDA/OC) <Keagan.Lenihan@fda.hhs.gov>; 'Mondl.Rachel.E@dol.gov' <Mondl.Rachel.E@dol.gov>; 'Cox, Stephen (OASG)' <Stephen.J.Cox@usdoj.gov>; 'joby.young@usda.gov' <joby.young@usda.gov>
Cc: Paul J. EOP/OMB Ray (Paul.J.Ray@omb.eop.gov) <Paul.J.Ray@omb.eop.gov>; 'Nancy.B.Beck2@omb.eop.gov' <Nancy.B.Beck2@omb.eop.gov>; Thallam, Satya P. EOP/OMB <Satya.P.Thallam@omb.eop.gov>; Higgins, Cortney J. EOP/OMB <Cortney_Higgins@omb.eop.gov>
Subject: FLASH CLEARANCE by 9 PM TONIGHT (4/24): CDC Meatpacking & Reopening Guidance

Good evening,

Please find attached **for CLOSE HOLD REVIEW**: CDC Meatpacking and Reopening Guidance. We are circulating these two together, as they will be released together, along with upcoming USDA FAQs. The FAQs will be circulated to this list when they become available.

There are two versions of the CDC Reopening Guidance - the PDF maintains the integrity of the graphics, but the Word version is for your convenience of review.

If you distribute to your staff, please only do so on a strictly need to know basis. All comments should be cleared through the policy official who is the recipient of this email.

We respectfully request your **POLICY LEVEL SHOWSTOPPERS NLT 9 PM TONIGHT (4/24)**. We are sending an invite shortly to discuss these items at a call tomorrow morning. We request your in-line edits **NLT 9 AM TOMORROW (4/25)**. **Please note that all comments and edits will be considered take-or-leave, subject to agency adjudication, unless you clearly mark in your transmission email that a specific comment/edit is critical and supported at the Deputy Secretary-level.**

For version control on these quickly moving documents please only share and discuss your comments with me and Cortney Higgins. OIRA will coordinate interagency discussions as needed.

Regards,
Q

Quinn N. Hirsch, MPH

Office of Information and Regulatory Affairs

Work: (202) 395-3085 | Mobile: (b) (6)

Quinn.n.hirsch@omb.eop.gov

(she/her/hers)

From: [SP3.PS3 - OSEC, Washington, DC](#)
To: [Robert Redfield \(olx1@cdc.gov\)](mailto:Robert.Redfield@cdc.gov)
Subject: RE: Follow up from our conversation yesterday
Date: Wednesday, April 15, 2020 4:29:00 PM

Dr R,

Just got latest info that County Health Authorities are contemplating ordering the closure of Tyson pork plant in Waterloo, IA. Don't have any other details. Sorry, I didn't think I would have to be back this soon! Thanks.

sp

From: SP3.PS3 - OSEC, Washington, DC
Sent: Wednesday, April 15, 2020 3:33 PM
To: Robert Redfield (olx1@cdc.gov) <olx1@cdc.gov>
Subject: Follow up from our conversation yesterday

Dr. Redfield,

It was good to meet you in person yesterday. I appreciate so much your offering to have your team conduct outreach to local health officials to ensure they are aware of the latest CDC guidance for essential critical workers. I do think it would help to get in front of some of the health anxiety out there, where it pertains to meat processing.

As we discussed, the protein industry has had significant closures this week. Based on my discussions with the industry, I believe CDC's outreach to local health officials would be helpful. Health officials in areas where there are protein plant closures are not uniformly aware of the latest CDC guidance.

We need our local public health authorities to do everything they can to keep the food supply chain operational, and at the same time ensuring the health and safety of employees.

Attached is a list of plants that have closed, have reduced production, and lists of large beef/ pork processing facilities, as well as those that are under threat of closure.

Please reach out to me if I can assist you.

Thank you for all you do,

Sonny

(b) (6)

From: [Young, Joby - OSEC, Washington, DC](#)
To: [Troye, Olivia EOP/NSC](#)
Subject: Re: Follow up on call - Livestock Producer/Packer Impacts
Date: Tuesday, April 14, 2020 12:22:30 PM

Yes. Just sent. Thanks .

Joby Young
Chief of Staff
U.S. Dept. of Agriculture

From: Troye, Olivia EOP/NSC <Olivia.Troye@nsc.eop.gov>
Sent: Tuesday, April 14, 2020 12:19:34 PM
To: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>
Subject: RE: Follow up on call - Livestock Producer/Packer Impacts

Okay great. Task force meeting is at 2:30pm today. I'm sure you're tracking but just in case.

From: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>
Sent: Tuesday, April 14, 2020 12:11 PM
To: Troye, Olivia EOP/NSC <Olivia.Troye@nsc.eop.gov>
Subject: Re: Follow up on call - Livestock Producer/Packer Impacts

Yes. SP had some changes. I'll send it very shortly.

Joby Young
Chief of Staff
U.S. Dept. of Agriculture

From: Troye, Olivia EOP/NSC <Olivia.Troye@nsc.eop.gov>
Sent: Tuesday, April 14, 2020 11:59:48 AM
To: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>
Subject: RE: Follow up on call - Livestock Producer/Packer Impacts

Hi Joby,

Did you have a memo you were sending? We haven't received it and I need to get it to our admin team for print outs etc. Thanks!

From: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>
Sent: Monday, April 13, 2020 6:03 PM
To: Short, Marc T. EOP/OVP <Marc.T.Short@ovp.eop.gov>; Troye, Olivia EOP/NSC <Olivia.Troye@nsc.eop.gov>; Hickey, Jonathan P. EOP/OVP <Jonathan.P.Hickey@ovp.eop.gov>
Cc: Bennett, Elizabeth T. EOP/WHO <Elizabeth.T.Bennett@who.eop.gov>; Boswell, Kristi - OSEC, Washington, DC <kristi.boswell@usda.gov>; Hoskins, Dudley - OSEC, Washington, DC <dudley.hoskins@usda.gov>; Rollins, Blake - OSEC, Washington, DC <blake.rollins@usda.gov>; Beal, Mary Dee - OSEC, Washington, DC <MaryDee.Beal@usda.gov>
Subject: Follow up on call - Livestock Producer/Packer Impacts

Pre-Decisional/Deliberative

Marc, Olivia, John-

See below follow up info following Sec. Perdue's call with the VP today. Three policy recommendations at the end where we'd propose the WH/task force can assist on this issue. These would reinforce and be in addition to mitigation measures we are taking at USDA such as our proposed economic assistance program. Finally, SP will be prepared to speak to this issue as well as the broader food supply issues should he present to the task force tomorrow. We'll prepare a memo accordingly.

-Joby

Statement of Issue

Several large packing plants have been forced to initiate complete or partial closures over the past week due to COVID-19 positives within their workforce. These plant closures, even if temporary, are compounding an already disrupted supply chain due to restaurant closures and reductions in the food service industry combined with reduced processing capacity for beef and pork at some of the nation's largest packing plants, which are struggling to maintain current capacity due to absenteeism and other labor challenges.

These closures will ultimately impact the volume of protein products going into the food supply chain, but more immediately, these plant closures are forcing pork producers to euthanize animals and suffer severe economic loss.

Overview: Pork Industry

The U.S. pork supply is a highly integrated, "just-in-time" delivery system built upon approximately 10 month cycles and relies on each segment of the industry (sows, feeders, and finishers) to continually raise and move their animals up until the point of slaughter without significant disruption. If the slaughter facility is unable to accept and process the expected number of animals, the entire system becomes backlogged and producers are unable to move their animals to the next point in the system.

When the processing infrastructure is abruptly disrupted, dairy producers can dump milk, fruit and vegetable growers can dump produce, and cattle producers can lighten and extend feed rations, hold cattle in feedlots, or hold cattle longer on pasture before moving them to feedlots. Hog farmers, however, have nowhere to move their hogs, and as a result, piglets, sows, and/or market hogs are euthanized. The resulting economic impact to producers is severe.

Immediate Impacts

Pork: industry has reported losing approximately \$40 to \$50 per animal over the past week driving the cost to care for each pig above its market value. Some producers who buy feeder pigs are currently unwilling to do so because they cannot cover feed costs.

On April 12, 2020, Smithfield suspended operations at its pork processing facility in Sioux Falls, South Dakota. This facility: processes approximately 20,000 hogs per day (sourced from 550 family farms who sell exclusively to this plant); produces 5% of the U.S. pork supply; employs approximately 3,700 people; produces approximately 130 million servings of food per week.

Cattle: producers are anticipating the supply of fed cattle will push prices down as they compete for slaughter capacity, and this will likely result in boxed beef prices to rise again as the beef supply tightens.

On April 12, 2020, JBS suspended operations at its beef processing facility in Greeley, Colorado to conduct extensive cleaning. This facility processes approximately 4,500 – 5,000 cattle per day, which is approximately 4% of the daily cattle slaughter in the U.S.

Recommendations

- (b) (5), DPP [Redacted]
- [Redacted]
- [Redacted]

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From: [Young, Joby - OSEC, Washington, DC](#)
To: [Bennett, Elizabeth T. EOP/WHO](#)
Subject: Re: FOR QUICK REVIEW by 5.15pm Tuesday (4/28): Factsheet Regarding Meat Processor EO
Date: Tuesday, April 28, 2020 5:17:36 PM

Yes. We are submitting an edit like Nancy's

Joby Young
Chief of Staff
U.S. Dept. of Agriculture

From: Bennett, Elizabeth T. EOP/WHO <Elizabeth.T.Bennett@who.eop.gov>
Sent: Tuesday, April 28, 2020 5:05:36 PM
To: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>
Subject: FW: FOR QUICK REVIEW by 5.15pm Tuesday (4/28): Factsheet Regarding Meat Processor EO

Have you all been roped into this?

From: Beck, Nancy B. EOP/OMB <Nancy.B.Beck@omb.eop.gov>
Sent: Tuesday, April 28, 2020 4:56 PM
To: McGuire, Denzel E. EOP/OMB <Denzel.E.McGuire@omb.eop.gov>; Ray, Paul J. EOP/OMB <Paul.J.Ray@omb.eop.gov>; McCormack, Brian V. EOP/OMB <Brian.V.McCormack2@omb.eop.gov>
Cc: Bennett, Elizabeth T. EOP/WHO <Elizabeth.T.Bennett@who.eop.gov>
Subject: FW: FOR QUICK REVIEW by 5.15pm Tuesday (4/28): Factsheet Regarding Meat Processor EO
Importance: High

Just sending to a small group.

(b) (5), DPP I have suggested an edit to the 2nd bullet in the attached and pasted below:

- (b) (5), DPP

Thoughts?

Best,
Nancy

From: Dennehy, Laura C. EOP/OMB <Laura.C.Dennehy@omb.eop.gov>
Sent: Tuesday, April 28, 2020 4:36 PM
To: D'Angelo, Gregory B. EOP/OMB <Gregory.B.D'Angelo@omb.eop.gov>; Reilly, Tom M. EOP/OMB

<Thomas_M._Reilly@omb.eop.gov>; DL OMB HEALTH BC <DL.OMB.HEALTH.BC@OMB.eop.gov>; McCormack, Brian V. EOP/OMB <Brian.V.McCormack2@omb.eop.gov>; Schoen, Ansley M. EOP/OMB <Ansley.M.Schoen@omb.eop.gov>; Abrams, Andrew D. EOP/OMB <Andrew_Abrams@omb.eop.gov>; Newman, Kim A. EOP/OMB <Kimberly_A._Newman@omb.eop.gov>; DL OMB Press Shop <DL.OMB.PressShop@OMB.eop.gov>; Marston, Michelle C. EOP/OMB <Michelle.C.Marston@omb.eop.gov>; Kan, Derek T. EOP/OMB <Derek.T.Kan@omb.eop.gov>; Frazier, Ashley N. EOP/OMB <Ashley.N.Frazier@omb.eop.gov>; DL OMB Dir Office Legislative Affairs <DL.Dir.Office.LegislativeAffairs@whmo.mil>; Morgan, Hallee K. EOP/OMB <Hallee.K.Morgan@omb.eop.gov>; Paoletta, Mark R. EOP/OMB <Mark.R.Paoletta@omb.eop.gov>; Upadhyaya, Shraddha A. EOP/OMB <Shraddha_A_Upadhyaya@omb.eop.gov>; Walsh, Heather V. EOP/OMB <Heather_V._Walsh@omb.eop.gov>; McCormack, Brian V. EOP/OMB <Brian.V.McCormack2@omb.eop.gov>; Schoen, Ansley M. EOP/OMB <Ansley.M.Schoen@omb.eop.gov>; Bruno, Grace A. EOP/OMB <Grace.A.Bruno@omb.eop.gov>; Johnson, Miles M. EOP/OMB <James.M.Johnson@omb.eop.gov>; McGuire, Denzel E. EOP/OMB <Denzel.E.McGuire@omb.eop.gov>; Biedermann, Madison A. EOP/OMB <Madison.A.Biedermann@omb.eop.gov>; Hanson, Jennifer L. EOP/OMB <Jennifer_L_Hanson@omb.eop.gov>; Branson, Michael D. EOP/OMB <Michael_D._Branson@omb.eop.gov>; Enger, Michelle A. EOP/OMB <Michelle_A._Enger@omb.eop.gov>; Turner, Austin F. EOP/OMB <Austin_F_Turner@omb.eop.gov>; Curtis, Tyler T. EOP/OMB <Christopher_T._Curtis@omb.eop.gov>; Ginn, Vance V. EOP/OMB <Vance.V.Ginn@omb.eop.gov>; Lukens, Gideon F. EOP/OMB <Gideon_F_Lukens@omb.eop.gov>; Bomberger, Melissa B. EOP/OMB <Melissa_Benton_Bomberger@omb.eop.gov>; DL OMB OGC Coronavirus <DL.OMB.OGCCoronavirus@omb.eop.gov>; Duffey, Michael P. EOP/OMB <Michael.P.Duffey@omb.eop.gov>; Woollacott, Bryn E. EOP/OMB <Bryn.E.Woollacott2@omb.eop.gov>; Scher, Adam A. EOP/OMB <Adam.A.Scher@omb.eop.gov>; Sandy, Mark S. EOP/OMB <Mark_S_Sandy@omb.eop.gov>; Nassif, Rob J. EOP/OMB <Robert_J_Nassif@omb.eop.gov>; Falk Curtin, Edna T. EOP/OMB <Edna_F._Curtin@omb.eop.gov>; Goldstein, Jeff D. EOP/OMB <Jeffrey_D._Goldstein@omb.eop.gov>; O'Kane, Matt J. EOP/OMB <Matthew_J_OKane@omb.eop.gov>; Fairweather, Rob S. EOP/OMB <Robert_S._Fairweather@omb.eop.gov>; Pipan, Joseph G. EOP/OMB <Joseph_G_Pipan@omb.eop.gov>; Lilac, Kristina E. EOP/OMB <Kristina_E_Lilac@omb.eop.gov>; Beck, Nancy B. EOP/OMB <Nancy.B.Beck@omb.eop.gov>; Mancini, Dominic J. EOP/OMB <Dominic_J._Mancini@omb.eop.gov>; Lucas, Adrienne E. EOP/OMB <Adrienne_C._Erbach@omb.eop.gov>; Palmieri, Rosario A. EOP/OMB <rpalmieri@omb.eop.gov>; Lucas, Adrienne E. EOP/OMB <Adrienne_C._Erbach@omb.eop.gov>; Saunders, Ruth D. EOP/OMB <Ruth.D.Saunders@omb.eop.gov>

Cc: DL OMB ExecSec <DL.OMB.ExecSec@OMB.eop.gov>

Subject: FOR QUICK REVIEW by 5.15pm Tuesday (4/28): Factsheet Regarding Meat Processor EO

Importance: High

Attached for quick review is a factsheet regarding the Meat Processor Executive Order.

Please send any edits or comments to Exec Sec by 5:15 pm today.

Thanks,
Laura

From: [SP3.PS3 - OSEC, Washington, DC](#)
To: [CLS1, SLC1 - OSEC, Washington, DC](#)
Subject: Re: Instant Update: Opinion: A common sense approach to keeping our food workers safe
Date: Friday, May 8, 2020 5:57:54 PM

Understand, but I do think we need to respond.

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From: CLS1, SLC1 - OSEC, Washington, DC <SLC1@usda.gov>
Sent: Friday, May 8, 2020 4:56:13 PM
To: SP3.PS3 - OSEC, Washington, DC <Sp3@usda.gov>
Cc: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>; Brashears, Mindy - OSEC, Washington, DC <Mindy.Brashears@usda.gov>; Shuford, Campbell - OSEC, Washington, DC <campbell.shuford@usda.gov>; Rollins, Blake - OSEC, Washington, DC <blake.rollins@usda.gov>; Tkacz, Kailee - OSEC, Washington, DC <kailee.tkacz@usda.gov>; Rich, Michawn - OC, Washington, DC <michawn.rich@usda.gov>
Subject: RE: Instant Update: Opinion: A common sense approach to keeping our food workers safe

Sir,

Copying Michawn as you requested.

One clarification: These are auto-forward updates I get from OC, not a direct push email. When I came on board to USDA nearly 3 years ago, I asked OC to put me on its list to automatically forward both Agri-Pulse and Politico Ag news updates so that we don't end up having everyone individually subscribe to these publications. When OC gets a news update from Agri-Pulse or Politico Ag it automatically is forwarded to me and others listed by the OC computer. You should let Michawn know whether you want this, but a warning – it junks up your inbox fast.

Best regards,

Steve

Stephen L. Censky
Deputy Secretary
U.S. Department of Agriculture
202-720-6052
Stephen.Censky@usda.gov

From: SP3.PS3 - OSEC, Washington, DC <Sp3@usda.gov>
Sent: Friday, May 8, 2020 5:39 PM
To: CLS1, SLC1 - OSEC, Washington, DC <SLC1@usda.gov>
Cc: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>; Brashears, Mindy - OSEC, Washington, DC <Mindy.Brashears@usda.gov>; Shuford, Campbell - OSEC, Washington, DC

<campbell.shuford@usda.gov>; Rollins, Blake - OSEC, Washington, DC <blake.rollins@usda.gov>; Tkacz, Kailee - OSEC, Washington, DC <kailee.tkacz@usda.gov>

Subject: Re: Instant Update: Opinion: A common sense approach to keeping our food workers safe

Thanks for forwarding. Since I was not on this email distribution, I guess you could direct Michawn to respond appropriately based on your observations.

-SP

From: CLS1, SLC1 - OSEC, Washington, DC <SLC1@usda.gov>

Sent: Friday, May 8, 2020 1:08 PM

To: SP3.PS3 - OSEC, Washington, DC

Cc: Young, Joby - OSEC, Washington, DC; Brashears, Mindy - OSEC, Washington, DC; Shuford, Campbell - OSEC, Washington, DC

Subject: FW: Instant Update: Opinion: A common sense approach to keeping our food workers safe

Predecisional/Deliberative

Sir,

FYI. All the things former Ag Secretary Espy recommends are things included in the Executive Order, your letters to companies, and the CDC/OSHA guidance that we've directed meat companies to follow. Looks like the Secretary failed to read the EO and your letters, or just is choosing to be political in this political season.

Best regards,

Steve

Stephen L. Censky
Deputy Secretary
U.S. Department of Agriculture
202-720-6052
Stephen.Censky@usda.gov

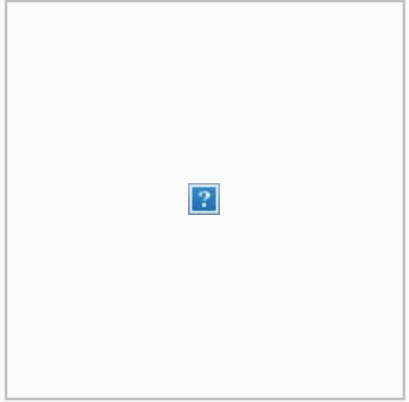
From: Rich, Michawn - OC, Washington, DC <michawn.rich@usda.gov>

Sent: Friday, May 8, 2020 1:55 PM

To: CLS1, SLC1 - OSEC, Washington, DC <SLC1@usda.gov>; Tkacz, Kailee - OSEC, Washington, DC <kailee.tkacz@usda.gov>; DuRant, Ryann - OC, Washington, DC <Ryann.DuRant@usda.gov>; Rodgers, Meghan - OC, Washington, DC <meghan.rodgers@usda.gov>; Crosswhite, Caleb - APHIS <Caleb.Crosswhite@usda.gov>

Subject: FW: Instant Update: Opinion: A common sense approach to keeping our food workers safe

From: Agri-Pulse Instant Update
Sent: Friday, May 8, 2020 1:55:18 PM (UTC-05:00) Eastern Time (US & Canada)
To: Rich, Michawn - OC, Washington, DC
Subject: Instant Update: Opinion: A common sense approach to keeping our food workers safe



[Opinion: A common sense approach to keeping our food workers safe](#)

In this opinion piece, Mike Espy, former secretary of agriculture and former Congressman from Mississippi, discusses that in order to have the “safest food supply in the world” we must remember that America’s bottom line is measured in the health and wellbeing of all of its people.



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From: [SP3,PS3 - OSEC, Washington, DC](#)
To: [Shuford, Campbell - OSEC, Washington, DC](#)
Cc: [CLS1, SLC1 - OSEC, Washington, DC](#); [Tkacz, Kailee - OSEC, Washington, DC](#); [Brashears, Mindy - OSEC, Washington, DC](#); [Newsome, Shawna - OSEC, Washington, DC](#); [Johansson, Robert - OCE, Washington, DC](#); [Beal, Mary Dee - OSEC, Washington, DC](#); [Young, Joby - OSEC, Washington, DC](#); [Rollins, Blake - OSEC, Washington, DC](#); [Ghee, Hailey - OSEC, Washington, DC](#); [Bonfitto, Jordan - OSEC, Washington, DC](#); [Ibach, Greg - OSEC, Washington, DC](#); [Walker, Lorren - OSEC, Washington, DC](#); [Hoskins, Dudley - OSEC, Washington, DC](#)
Subject: Re: May 13th Plant Closures & Slaughter Capacity
Date: Wednesday, May 13, 2020 6:01:37 PM

Thanks again for live daily data. Turned the corner? Must be a very wide round a bout! However, we are trending the right way. I do like the pork numbers of YOY at -18% and beef at -25%. I would love to know what % of that YOY decrease is due to food service demand and what can be attributed to plant inefficiencies due to labor or line speed. Have we surveyed the retailers yet to get their feedback?

Anyone have any more recent numbers on actual market hog euthanasia. That data would be really helpful as we continue indemnification discussion.

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From: Shuford, Campbell - OSEC, Washington, DC <campbell.shuford@usda.gov>
Sent: Wednesday, May 13, 2020 5:30 PM
To: SP3,PS3 - OSEC, Washington, DC
Cc: CLS1, SLC1 - OSEC, Washington, DC; Tkacz, Kailee - OSEC, Washington, DC; Brashears, Mindy - OSEC, Washington, DC; Newsome, Shawna - OSEC, Washington, DC; Johansson, Robert - OCE, Washington, DC; Beal, Mary Dee - OSEC, Washington, DC; Young, Joby - OSEC, Washington, DC; Rollins, Blake - OSEC, Washington, DC; Ghee, Hailey - OSEC, Washington, DC; Bonfitto, Jordan - OSEC, Washington, DC; Ibach, Greg - OSEC, Washington, DC; Walker, Lorren - OSEC, Washington, DC; Hoskins, Dudley - OSEC, Washington, DC
Subject: May 13th Plant Closures & Slaughter Capacity

Sir,

Attached is today's AMS market information + our updated spreadsheet of closed plants and plants operating at reduced capacity.

With regard to the question you asked me this morning, I will find time on your calendar to follow up. We did some outreach today and plan to do more tomorrow. Rob Johansson is also looking at what data we have to provide additional insight.

Campbell

From: [SP3.PS3 - OSEC, Washington, DC](#)
To: [Rollins, Blake - OSEC, Washington, DC](#)
Cc: [Sullivan, Lauren - OSEC, Washington, DC](#); [Ghee, Hailey - OSEC, Washington, DC](#); [Crowe, Taylor - OSEC, Washington, DC](#); [Hoskins, Dudley - OSEC, Washington, DC](#); [Young, Joby - OSEC, Washington, DC](#); [CLS1, SLC1 - OSEC, Washington, DC](#); [Barbic, Ken - OSEC, Washington, DC](#); [Shuford, Campbell - OSEC, Washington, DC](#); [Brady, Lillie - OSEC, Washington, DC](#)
Subject: Re: NPPC Phone Call Request
Date: Sunday, April 12, 2020 11:09:05 AM

9-10 in morning. Not sure what rolling coverage will be like.

-SP

From: Rollins, Blake - OSEC, Washington, DC <blake.rollins@usda.gov>
Sent: Sunday, April 12, 2020 9:50:24 AM
To: SP3.PS3 - OSEC, Washington, DC <Sp3@usda.gov>
Cc: Sullivan, Lauren - OSEC, Washington, DC <lauren.sullivan@usda.gov>; Ghee, Hailey - OSEC, Washington, DC <hailey.ghee@usda.gov>; Crowe, Taylor - OSEC, Washington, DC <Taylor.Crowe@usda.gov>; Hoskins, Dudley - OSEC, Washington, DC <dudley.hoskins@usda.gov>; Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>; CLS1, SLC1 - OSEC, Washington, DC <SLC1@usda.gov>; Barbic, Ken - OSEC, Washington, DC <Ken.Barbic@usda.gov>; Shuford, Campbell - OSEC, Washington, DC <campbell.shuford@usda.gov>; Brady, Lillie - OSEC, Washington, DC <lillie.brady@usda.gov>
Subject: RE: NPPC Phone Call Request

Sir, NPPC is now asking that the call be tomorrow (Monday) & not today.

It'll be a small group call with NPPC's CEO Neil Dierks & 4-5 NPPC Board members.

NPPC's purpose in requesting the call is to highlight the economic distress facing hog producers.

Is there an ideal time for you tomorrow for a call? They're flexible.

Thank you,
Blake

From: Rollins, Blake - OSEC, Washington, DC
Sent: Sunday, April 12, 2020 9:20 AM
To: SP3.PS3 - OSEC, Washington, DC <Sp3@usda.gov>
Cc: Sullivan, Lauren - OSEC, Washington, DC <lauren.sullivan@usda.gov>; Ghee, Hailey - OSEC, Washington, DC <hailey.ghee@usda.gov>; Crowe, Taylor - OSEC, Washington, DC <Taylor.Crowe@usda.gov>; Hoskins, Dudley - OSEC, Washington, DC <dudley.hoskins@usda.gov>; Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>; CLS1, SLC1 - OSEC, Washington, DC <SLC1@usda.gov>; Barbic, Ken - OSEC, Washington, DC <Ken.Barbic@usda.gov>; Shuford, Campbell - OSEC, Washington, DC <campbell.shuford@usda.gov>; Brady, Lillie - OSEC, Washington, DC <lillie.brady@usda.gov>
Subject: RE: NPPC Phone Call Request

Ok, sir. We will work on a call & report back.

Thanks,
Blake

From: SP3.PS3 - OSEC, Washington, DC <Sp3@usda.gov>
Sent: Sunday, April 12, 2020 8:04 AM
To: Rollins, Blake - OSEC, Washington, DC <blake.rollins@usda.gov>
Cc: Sullivan, Lauren - OSEC, Washington, DC <lauren.sullivan@usda.gov>; Ghee, Hailey - OSEC, Washington, DC <hailey.ghee@usda.gov>; Crowe, Taylor - OSEC, Washington, DC <Taylor.Crowe@usda.gov>; Hoskins, Dudley - OSEC, Washington, DC <dudley.hoskins@usda.gov>; Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>; CLS1, SLC1 - OSEC, Washington, DC <SLC1@usda.gov>; Barbic, Ken - OSEC, Washington, DC <Ken.Barbic@usda.gov>; Shuford, Campbell - OSEC, Washington, DC <campbell.shuford@usda.gov>; Brady, Lillie - OSEC, Washington, DC <lillie.brady@usda.gov>
Subject: Re: NPPC Phone Call Request

Sorry I didn't reply last night at 11:30. I am able to talk before or after or during their call. Just let me know time. Blake, I guess since they called you, you can respond to them and facilitate call.

-SP

From: Rollins, Blake - OSEC, Washington, DC <blake.rollins@usda.gov>
Sent: Saturday, April 11, 2020 11:34:10 PM
To: SP3.PS3 - OSEC, Washington, DC <Sp3@usda.gov>
Cc: Sullivan, Lauren - OSEC, Washington, DC <lauren.sullivan@usda.gov>; Ghee, Hailey - OSEC, Washington, DC <hailey.ghee@usda.gov>; Crowe, Taylor - OSEC, Washington, DC <Taylor.Crowe@usda.gov>; Hoskins, Dudley - OSEC, Washington, DC <dudley.hoskins@usda.gov>; Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>; CLS1, SLC1 - OSEC, Washington, DC <SLC1@usda.gov>; Barbic, Ken - OSEC, Washington, DC <Ken.Barbic@usda.gov>; Shuford, Campbell - OSEC, Washington, DC <campbell.shuford@usda.gov>; Brady, Lillie - OSEC, Washington, DC <lillie.brady@usda.gov>
Subject: NPPC Phone Call Request

Sir,

Good evening.

The National Pork Producers Council (NPPC) has asked for a phone call with you.

They've asked for a call tomorrow. However, I think Monday or Tuesday would be appropriate if you'd like to do a small group call with NPPC's CEO & a few producers.

Hog producers are of course very concerned about the Smithfield Plant closure in Sioux Falls, South Dakota. My understanding is that this plant processes 4-5% of the nation's hogs.

Happy to discuss this request further.

Thank you,
Blake

From: Nick Giordano (b) (6) <[@nppc.org](mailto:(b) (6)@nppc.org)>
Sent: Saturday, April 11, 2020 8:33 PM
To: Sullivan, Lauren - OSEC, Washington, DC <lauren.sullivan@usda.gov>; Brady, Lillie - OSEC, Washington, DC <lillie.brady@usda.gov>; Rollins, Blake - OSEC, Washington, DC <blake.rollins@usda.gov>
Cc: Hoskins, Dudley - OSEC, Washington, DC <dudley.hoskins@usda.gov>
Subject: Urgent Request
Importance: High

Things are spiraling out of control in the hog sector. I know that Ron Prestage has been talking with Secretary Perdue. And, we appreciate that. Ron is one of my favorite people. But, I think it is important to compliment the discussion with some other voices. I lived through 1998. We are headed there again. We have very serious problems in the hog sector. Producers who I have known for years and who I deeply respect are panicked. We have a call scheduled with our stakeholders at 2PM tomorrow. Anytime apart from that would work for a call with a few of our producer leaders and the Secretary if he can take some time from his extraordinarily busy schedule. Thanks.

Nicholas D. Giordano
Vice President and Counsel
Global Government Affairs
National Pork Producers Council
122 C Street N.W., Suite 875
Washington D.C. 20001
Phone 202-347-3600
Fax 202-347-5265
e-mail (b) (6) <[@nppc.org](mailto:(b) (6)@nppc.org)>

From: [Young, Joby - OSEC, Washington, DC](#)
To: [Bryan Tolar](#)
Cc: [Newsome, Shawna - OSEC, Washington, DC](#); [Jackson, Noah - OSEC, Washington, DC](#)
Subject: RE: PACKING INDUSTRY PROBLEMS
Date: Monday, April 27, 2020 3:41:00 PM
Attachments: [image001.jpg](#)

Thanks Bryan. Appreciate you passing this along. I'll get it to the right folks to follow up with them and also get them a written response. The team will take a look at their ideas.

Hope you are doing well.

-Joby

Joby Young

Chief of Staff
United States Department of Agriculture



From: Bryan Tolar <(b) (6)@tolarcapitolpartners.com>
Sent: Monday, April 27, 2020 11:47 AM
To: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>
Subject: Fwd: PACKING INDUSTRY PROBLEMS

Joby -

Hello, my friend. Thanks for all of the work y'all are doing to support ag and rural businesses. Below is a brief letter from some well know and established ag industry allies in Nebraska...and good friends with Ted McKinney. They have an idea that could be helpful in our livestock sectors across the country. Wanted to get this in front of you for consideration. Please give the Secretary my best.

Thank you,

Bryan

Bryan Tolar, Principal
Tolar Capitol Partners, Inc.
www.TolarCapitolPartners.com

Begin forwarded message:

From: Alice Licht <(b) (6)@gmail.com>
Date: April 27, 2020 at 10:38:41 AM EDT
To: Bryan Tolar <(b) (6)@tolarcapitolpartners.com>
Cc: Bob Anderson <(b) (6)@binary.net>
Subject: PACKING INDUSTRY PROBLEMS

April 27, 2020

The Honorable Sonny Perdue
United States Secretary of Agriculture
Washington, DC

Dear Secretary Perdue,

I won't make this email lengthy. Just a preface - my husband and I used to be the President and Executive Vice President of the Nebraska Agri-Business Association - representing the fertilizer, ag-chemical, seed, crop adviser and input industry for over 40 years. We have known Bryan Tolar for many years, as he was also in this field. We retired about 4 years ago, but remain interested in the good of the agri-business industry.

You do not need to be made aware of the packing industry problem in this country. In Nebraska and Iowa, our pork producers are beginning to euthanize their hogs due to lack of processing. Beef production may soon follow.

Our packing plants have been inundated with this Virus - Smithfield, Tyson, etc. Not for my public release, but there are reasons for the packing plants being hit hard, in part due to their living arrangements and personal lack of separation during the spread of the virus.

As the Administration is so open to new ideas and retooling of industries, is it possible processing industries can retool to handle the production. During an interview this morning, Jim Pillen, a major pork producer in Nebraska (and a Regent for the University of Nebraska) indicated that over one million hogs may be euthanized in the next few days.

These possible retooling industries include Campbells' soup production, Progresso Soup production, Fish factory production, other production companies that can retool to process pork, beef and then poultry.

We have also spoken to the Nebraska Farm Bureau who may have ideas about doing this. Perhaps the agricultural trucking industry could be brought in to move animals to areas where production is open.

These are just some ideas, but the loss of pork and beef in the near future is highly probable.

Just some thoughts. Thanks for all you do. Give our best to Ted McKinney.

Sincerely,

Alice Licht-Anderson

Robert L. Anderson

Cell Preferred: (b) (6)

Home: (b) (6)

(b) (6)

Lincoln, NE 68502

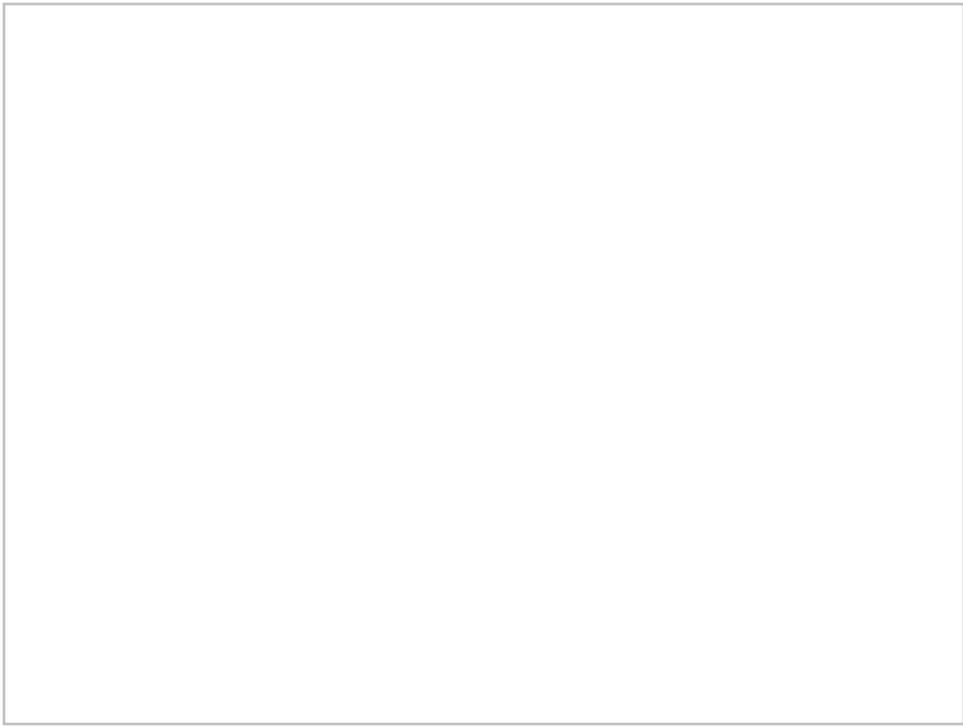
From: [Young, Joby - OSEC, Washington, DC](#)
To: [Newsome, Shawna - OSEC, Washington, DC](#); [Walker, Lorren - OSEC, Washington, DC](#); [Hoskins, Dudley - OSEC, Washington, DC](#)
Cc: [Rollins, Blake - OSEC, Washington, DC](#); [Barbic, Ken - OSEC, Washington, DC](#); [Lee, Evan - OSEC, Washington, DC](#); [Boswell, Kristi - OSEC, Washington, DC](#); [Shuford, Campbell - OSEC, Washington, DC](#); [Brady, Lillie - OSEC, Washington, DC](#); [Willits, Ashley - OSEC, Washington, DC](#); [Beal, Mary Dee - OSEC, Washington, DC](#)
Subject: Re: Plant Impacts and Closures Week of 04062020
Date: Tuesday, April 7, 2020 2:14:54 PM
Attachments: [image002.jpg](#)

Thanks all.

Joby Young
Chief of Staff
U.S. Dept. of Agriculture

From: Newsome, Shawna - OSEC, Washington, DC <Shawna.Newsme@usda.gov>
Sent: Tuesday, April 7, 2020 11:42:48 AM
To: Walker, Lorren - OSEC, Washington, DC <Lorren.Walker@usda.gov>; Hoskins, Dudley - OSEC, Washington, DC <dudley.hoskins@usda.gov>
Cc: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>; Rollins, Blake - OSEC, Washington, DC <blake.rollins@usda.gov>; Barbic, Ken - OSEC, Washington, DC <Ken.Barbic@usda.gov>; Lee, Evan - OSEC, Washington, DC <evan.lee@usda.gov>; Boswell, Kristi - OSEC, Washington, DC <kristi.boswell@usda.gov>; Shuford, Campbell - OSEC, Washington, DC <campbell.shuford@usda.gov>; Brady, Lillie - OSEC, Washington, DC <lillie.brady@usda.gov>; Willits, Ashley - OSEC, Washington, DC <ashley.willits@usda.gov>; Beal, Mary Dee - OSEC, Washington, DC <MaryDee.Beal@usda.gov>
Subject: RE: Plant Impacts and Closures Week of 04062020

FYI – here is what we are discussing with SP today. Note that we regulate 6500 establishments and most of these are small and very small plants, but wanted to flag for awareness. We will briefly discuss the large plant closures.



Shawna Newsome

Office of Food Safety

Cell: (b) (6)

From: Walker, Lorren - OSEC, Washington, DC <Lorren.Walker@usda.gov>
Sent: Tuesday, April 7, 2020 11:42 AM
To: Hoskins, Dudley - OSEC, Washington, DC <dudley.hoskins@usda.gov>
Cc: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>; Rollins, Blake - OSEC, Washington, DC <blake.rollins@usda.gov>; Barbic, Ken - OSEC, Washington, DC <Ken.Barbic@usda.gov>; Lee, Evan - OSEC, Washington, DC <evan.lee@usda.gov>; Boswell, Kristi - OSEC, Washington, DC <kristi.boswell@usda.gov>; Shuford, Campbell - OSEC, Washington, DC <campbell.shuford@usda.gov>; Newsome, Shawna - OSEC, Washington, DC <Shawna.Newsome@usda.gov>; Brady, Lillie - OSEC, Washington, DC <lillie.brady@usda.gov>; Willits, Ashley - OSEC, Washington, DC <ashley.willits@usda.gov>; Beal, Mary Dee - OSEC, Washington, DC <MaryDee.Beal@usda.gov>
Subject: RE: Plant Impacts and Closures Week of 04062020

To All:

Please note that there is one omission from the list. JBS's Grand Island, NE plant slow down due to absenteeism and worker intent to walk off and file unemployment.

Lorren

From: Hoskins, Dudley - OSEC, Washington, DC <dudley.hoskins@usda.gov>
Sent: Tuesday, April 7, 2020 11:26 AM
To: Walker, Lorren - OSEC, Washington, DC <Lorren.Walker@usda.gov>
Cc: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>; Rollins, Blake - OSEC, Washington, DC <blake.rollins@usda.gov>; Barbic, Ken - OSEC, Washington, DC <Ken.Barbic@usda.gov>; Lee, Evan - OSEC, Washington, DC <evan.lee@usda.gov>; Boswell, Kristi - OSEC, Washington, DC <kristi.boswell@usda.gov>; Shuford, Campbell - OSEC, Washington, DC <campbell.shuford@usda.gov>; Newsome, Shawna - OSEC, Washington, DC <Shawna.Newsome@usda.gov>; Brady, Lillie - OSEC, Washington, DC <lillie.brady@usda.gov>; Willits, Ashley - OSEC, Washington, DC <ashley.willits@usda.gov>; Beal, Mary Dee - OSEC, Washington, DC <MaryDee.Beal@usda.gov>
Subject: FW: Plant Impacts and Closures Week of 04062020

Thanks Lorren!

+Joby and others for continuity – apologies if I am leaving anyone off.

From: Walker, Lorren - OSEC, Washington, DC <Lorren.Walker@usda.gov>
Sent: Tuesday, April 7, 2020 11:22 AM
To: Ibach, Greg - OSEC, Washington, DC <Greg.Ibach@usda.gov>
Cc: Hoskins, Dudley - OSEC, Washington, DC <dudley.hoskins@usda.gov>
Subject: FW: Plant Impacts and Closures Week of 04062020

Please see attached. I'll let you forward to Joby.

Lorren

From: Porter, Jennifer - AMS <jennifer.porter@usda.gov>
Sent: Tuesday, April 7, 2020 11:21 AM
To: Walker, Lorren - OSEC, Washington, DC <Lorren.Walker@usda.gov>
Cc: Summers, Bruce - AMS <Bruce.Summers@usda.gov>; Morris, Erin - AMS <Erin.Morris@usda.gov>; Jones, Randall - AMS <Randall.D.Jones@usda.gov>; Ohagan, Christopher - AMS <christopher.ohagan@usda.gov>; Densel, Brock - AMS <brock.densel@usda.gov>
Subject: Plant Impacts and Closures Week of 04062020

Lorren,

Attached is the list of impacted meat and poultry plants (closures, reductions) per your request. We'll plan to keep this updated daily.

Thanks,
Jenn

Jennifer Porter

Deputy Administrator
USDA, AMS, Livestock & Poultry Program
Phone (202) 720-5705; Cell (b) (6)

From: [SP3.PS3 - OSEC, Washington, DC](#)
To: [Young, Joby - OSEC, Washington, DC](#)
Cc: [Rollins, Blake - OSEC, Washington, DC](#)
Subject: Re: Please Review (DRAFT): Email to WH on Producer/Packer Impacts
Date: Monday, April 13, 2020 5:47:15 PM

Ok

-SP

From: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>
Sent: Monday, April 13, 2020 5:31:07 PM
To: SP3.PS3 - OSEC, Washington, DC <Sp3@usda.gov>
Cc: Rollins, Blake - OSEC, Washington, DC <blake.rollins@usda.gov>
Subject: Fwd: Please Review (DRAFT): Email to WH on Producer/Packer Impacts

Pre-Decisional/Deliberative

Sir, proposing to send this to the VPs team following your call this afternoon.

Marc, Olivia, John-

See below follow up info following Sec. Perdue's call with the VP today. Three policy recommendations at the end where the WH/task force can assist on this issue. These would reinforce and be in addition to mitigation measures we are taking at USDA such as our proposed economic assistance program.

-Joby

Statement of Issue

Several large packing plants have been forced to initiate complete or partial closures over the past week due to COVID-19 positives within their workforce. These plant closures, even if temporary, are compounding an already disrupted supply chain due to restaurant closures and reductions in the food service industry combined with reduced processing capacity for beef and pork at some of the nation's largest packing plants, which are struggling to maintain current capacity due to absenteeism and other labor challenges.

These closures will ultimately impact the volume of protein products going into the food supply chain, but more immediately, these plant closures are forcing pork producers to euthanize animals and suffer severe economic loss.

Overview: Pork Industry

The U.S. pork supply is a highly integrated, "just-in-time" delivery system built upon approximately 10 month cycles and relies on each segment of the industry (sows, feeders, and finishers) to continually raise and move their animals up until the point of slaughter without significant disruption. If the slaughter facility is unable to accept and process the expected

number of animals, the entire system becomes backlogged and producers are unable to move their animals to the next point in the system.

When the processing infrastructure is abruptly disrupted, dairy producers can dump milk, fruit and vegetable growers can dump produce, and cattle producers can lighten and extend feed rations, hold cattle in feedlots, or hold cattle longer on pasture before moving them to feedlots. Hog farmers, however, have nowhere to move their hogs, and as a result, piglets, sows, and/or market hogs are euthanized. The resulting economic impact to producers is severe.

Immediate Impacts

Pork: industry has reported losing approximately \$40 to \$50 per animal over the past week driving the cost to care for each pig above its market value. Some producers who buy feeder pigs are currently unwilling to do so because they cannot cover feed costs.

On April 12, 2020, Smithfield suspended operations at its pork processing facility in Sioux Falls, South Dakota. This facility: processes approximately 20,000 hogs per day (sourced from 550 family farms who sell exclusively to this plant); produces 5% of the U.S. pork supply; employs approximately 3,700 people; produces approximately 130 million servings of food per week.

Cattle: producers are anticipating the supply of fed cattle will push prices down as they compete for slaughter capacity, and this will likely result in boxed beef prices to rise again as the beef supply tightens.

On April 12, 2020, JBS suspended operations at its beef processing facility in Greeley, Colorado to conduct extensive cleaning. This facility processes approximately 4,500 – 5,000 cattle per day, which is approximately 4% of the daily cattle slaughter in the U.S.

Recommendation

- (b) (5), DPP [Redacted]
- [Redacted]
- [Redacted]

From: [Young, Joby - OSEC, Washington, DC](#)
To: [Boswell, Kristi - OSEC, Washington, DC](#); [Rollins, Blake - OSEC, Washington, DC](#); [Hoskins, Dudley - OSEC, Washington, DC](#); [Brady, Lillie - OSEC, Washington, DC](#); [Beal, Mary Dee - OSEC, Washington, DC](#); [Liske, Kyle - OSEC, Washington, DC](#)
Cc: [Shuford, Campbell - OSEC, Washington, DC](#); [Walker, Lorren - OSEC, Washington, DC](#); [Newsome, Shawna - OSEC, Washington, DC](#)
Subject: RE: Potential JBS Plant Closure: Grand Island NE
Date: Thursday, April 2, 2020 2:28:00 PM
Attachments: [image001.jpg](#)

Lets discuss on the call this afternoon.

Joby Young

Chief of Staff
United States Department of Agriculture



From: Boswell, Kristi - OSEC, Washington, DC <kristi.boswell@usda.gov>
Sent: Thursday, April 2, 2020 2:25 PM
To: Rollins, Blake - OSEC, Washington, DC <blake.rollins@usda.gov>; Hoskins, Dudley - OSEC, Washington, DC <dudley.hoskins@usda.gov>; Brady, Lillie - OSEC, Washington, DC <lillie.brady@usda.gov>; Beal, Mary Dee - OSEC, Washington, DC <MaryDee.Beal@usda.gov>; Liske, Kyle - OSEC, Washington, DC <Kyle.Liske@usda.gov>
Cc: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>; Shuford, Campbell - OSEC, Washington, DC <campbell.shuford@usda.gov>; Walker, Lorren - OSEC, Washington, DC <Lorren.Walker@usda.gov>; Newsome, Shawna - OSEC, Washington, DC <Shawna.Newsme@usda.gov>
Subject: RE: Potential JBS Plant Closure: Grand Island NE

FYSA – I pinged DOL. They are working on their UI guidance. She did flag (I am reading some between the lines) that it (b) (5), DPP I reiterated the (b) (5), DPP Will keep you informed as they release anything and keep working it.

Kristi J. Boswell

Senior Advisor to the Secretary
United States Department of Agriculture
Office: 202.720.9990
Cell: (b) (6)

From: Rollins, Blake - OSEC, Washington, DC <blake.rollins@usda.gov>
Sent: Thursday, April 2, 2020 1:46 PM
To: Hoskins, Dudley - OSEC, Washington, DC <dudley.hoskins@usda.gov>; Brady, Lillie - OSEC,

Washington, DC <lillie.brady@usda.gov>; Beal, Mary Dee - OSEC, Washington, DC <MaryDee.Beal@usda.gov>; Liske, Kyle - OSEC, Washington, DC <Kyle.Liske@usda.gov>; Boswell, Kristi - OSEC, Washington, DC <kristi.boswell@usda.gov>

Cc: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>; Shuford, Campbell - OSEC, Washington, DC <campbell.shuford@usda.gov>; Walker, Lorren - OSEC, Washington, DC <Lorren.Walker@usda.gov>; Newsome, Shawna - OSEC, Washington, DC <Shawna.Newsome@usda.gov>

Subject: RE: Potential JBS Plant Closure: Grand Island NE

Thanks for flag, Dudley.

From: Hoskins, Dudley - OSEC, Washington, DC <dudley.hoskins@usda.gov>

Sent: Thursday, April 2, 2020 1:26 PM

To: Rollins, Blake - OSEC, Washington, DC <blake.rollins@usda.gov>; Brady, Lillie - OSEC, Washington, DC <lillie.brady@usda.gov>; Beal, Mary Dee - OSEC, Washington, DC <MaryDee.Beal@usda.gov>; Liske, Kyle - OSEC, Washington, DC <Kyle.Liske@usda.gov>; Boswell, Kristi - OSEC, Washington, DC <kristi.boswell@usda.gov>

Cc: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>; Shuford, Campbell - OSEC, Washington, DC <campbell.shuford@usda.gov>; Walker, Lorren - OSEC, Washington, DC <Lorren.Walker@usda.gov>; Newsome, Shawna - OSEC, Washington, DC <Shawna.Newsome@usda.gov>

Subject: Potential JBS Plant Closure: Grand Island NE

I understand JBS reached out to MRP expressing concerns that workers at their processing facility in Grand Island NE may choose to take unemployment instead of reporting to work.

MRP and OFS have connected on it and Ibach called the NE Gov's office to make them aware.

Apparently the NE Gov will announce this afternoon that Nebraska will not qualify workers for unemployment if they walk away from their job.

Hopefully this is a "crisis averted" situation but flagging for collective awareness and future conversations, if needed.

From: [Young, Joby - OSEC, Washington, DC](#)
To: [Lin, Merry S. EOP/WHO](#); [Bamford, George](#)
Cc: [Beal, Mary Dee - OSEC, Washington, DC](#)
Subject: Re: PPE issue
Date: Tuesday, April 7, 2020 7:55:14 AM

Hi Merry,

I think I'm answering your question when I say that yes, PPE needs in the food supply chain should be flagged as a growing concern at senior leadership levels.

Right now I'd probably say that PPE needs and employee absenteeism are the two biggest concerns for food supply chain stability (IMO). The two are linked bc PPE availability is a factor in absenteeism as employees are perceiving a greater threat and requesting more PPE as a condition to continue to report. We are seeing some facilities idled or closed. Past that, there are PPE/sanitation regulatory and safety requirements that if not met, certain facilities can not operate.

We are currently endeavoring to finalize guidance to be distributed to food supply private sector for submission of urgent PPE needs to FEMA through their standing process.

Hope this helps. MDB can add.

Joby Young
Chief of Staff
U.S. Dept. of Agriculture

From: Lin, Merry S. EOP/WHO <Merry.S.Lin@who.eop.gov>
Sent: Tuesday, April 7, 2020 7:37:10 AM
To: Bamford, George <George.Bamford@hq.dhs.gov>
Cc: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>; Beal, Mary Dee - OSEC, Washington, DC <MaryDee.Beal@usda.gov>
Subject: Re: PPE issue

Thanks, George. Joby/Mary Dee?

Sent from my iPhone

> On Apr 7, 2020, at 7:35 AM, Bamford, George <George.Bamford@hq.dhs.gov> wrote:
>
> I defer to USDA since I do not have direct knowledge of the Sec Perdue call with Tyson's.
> I am prepared to give an update on the DRAFT Food and Ag Sector Prioritization product.
>
> Thx.
>
> --geo
>
> -----Original Message-----
> From: Lin, Merry S. EOP/WHO <Merry.S.Lin@who.eop.gov>
> Sent: Tuesday, April 7, 2020 7:32 AM
> To: Bamford, George <George.Bamford@hq.dhs.gov>; joby.young@usda.gov;

MaryDee.Beal@usda.gov

> Subject: PPE issue

>

> CAUTION: This email originated from outside of DHS. DO NOT click links or open attachments unless you recognize and/or trust the sender. Contact your component SOC with questions or concerns.

>

>

> Morning,

>

> Wanted to quickly touch base on the status of the PPE issue before 9am. I have a sub-WH Task Force call and wanted to see if this issue needs to be elevated the VP and Principals.

>

> Thanks,

> Merry

>

> Sent from my iPhone

From: [SP3.PS3 - OSEC, Washington, DC](#)
To: [Rodgers, Meghan - OC, Washington, DC](#)
Cc: [Rich, Michawn - OC, Washington, DC](#); [Varsamis, Alec - OC, Washington, DC](#); [Ghee, Hailey - OSEC, Washington, DC](#); [Crowe, Taylor - OSEC, Washington, DC](#)
Subject: Re: Press release on plants reopening
Date: Wednesday, May 6, 2020 8:30:09 PM
Attachments: [image001.jpg](#)

Ok to go

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From: Rodgers, Meghan - OC, Washington, DC <meghan.rodgers@usda.gov>
Sent: Wednesday, May 6, 2020 3:05:02 PM
To: SP3.PS3 - OSEC, Washington, DC <Sp3@usda.gov>
Cc: Rich, Michawn - OC, Washington, DC <michawn.rich@usda.gov>; Varsamis, Alec - OC, Washington, DC <alec.varsamis@usda.gov>; Ghee, Hailey - OSEC, Washington, DC <hailey.ghee@usda.gov>; Crowe, Taylor - OSEC, Washington, DC <Taylor.Crowe@usda.gov>
Subject: Press release on plants reopening

Sir –

Below is a press release we would like to send this afternoon. Please let me know if you have any edits or if this is GTG!

Thanks!
Meghan

America's Meatpacking Facilities Practicing Safe Reopening to Ensure a Stable Food Supply

(Washington, D.C., May XX, 2020) – U.S. Secretary of Agriculture Sonny Perdue today applauded the safe reopening of critical infrastructure meatpacking facilities across the United States. These meatpacking facilities have resumed or plan to resume operations this week following [President Trump's Executive Order](#) directing the facilities to implement the Centers for Disease Control and Prevention (CDC) and the Department of Labor's Occupational Safety and Health Administration (OSHA) guidelines specifically created for the meat and poultry sector response to the COVID-19 pandemic. The U.S. Department of Agriculture (USDA) in conjunction with the CDC and state and local health officials have been working around the clock to ensure a safe and stable supply of protein is available for American consumers all while

keeping employees safe.

“President Trump took decisive action last week to ensure America’s meatpacking facilities reopen in a safe way to ensure America’s producers and ranchers will be able to bring their product to market,” said Secretary Perdue. “I want to thank the patriotic and heroic meatpacking facility workers who are returning to work this week so the millions of Americans who depend on them for food security can continue to do so.”

The following meatpacking facilities are resuming operations across the United States this week:

0. Tyson Pasco, WA (beef)
1. Tyson, Perry, IA (pork)
2. Tyson Robards, KY (poultry)
3. JBS Greenbay, WI (beef)
4. Smithfield Monmouth, IL (pork)
5. Smithfield Sioux Falls, SD (pork)
6. JBS Worthington, MN (pork)
7. Tyson, Waterloo, IA (pork)

Background:

The Centers for Disease Control and Prevention (CDC) of the Department of Health and Human Services and the Occupational Safety and Health Administration (OSHA) of the Department of Labor have put out guidance for plants to implement to help ensure employee safety to reopen plants or to continue to operate those still open. Under the Executive Order and the authority of the Defense Production Act, USDA will work with meat processing facilities to affirm they will operate in accordance with the CDC and OSHA guidance, and then work with state and local officials to ensure that these plants are allowed to operate to produce the meat protein that Americans need. USDA will continue to work with the CDC, OSHA, FDA, and state and local officials to ensure that facilities implementing this guidance to keep employees safe can continue operating.

On May 5, 2020 Secretary Perdue [issued letters](#) to Governors across the nation and leadership of major meat processing companies. These letters establish the U.S. Department of Agriculture’s (USDA) clear expectations for the implementation of President Donald J. Trump’s [Executive Order](#) signed last week.

###



Meghan Rodgers

Acting Communications Director
United States Department of Agriculture
Office: (202) 720-5555
Cell: (b) (6)

From: [SP3.PS3 - OSEC, Washington, DC](#)
To: [Rodgers, Meghan - OC, Washington, DC](#)
Cc: [Censky, Stephen - OSEC, Washington, DC](#); [Brashears, Mindy - OSEC, Washington, DC](#); [Ibach, Greg - OSEC, Washington, DC](#); [Rich, Michawn - OC, Washington, DC](#)
Subject: RE: Press Release
Date: Wednesday, May 6, 2020 12:52:00 PM
Attachments: [image001.jpg](#)

GTG

From: Rodgers, Meghan - OC, Washington, DC <meghan.rodgers@usda.gov>
Sent: Wednesday, May 6, 2020 11:21 AM
To: SP3.PS3 - OSEC, Washington, DC <Sp3@usda.gov>
Cc: Censky, Stephen - OSEC, Washington, DC <Stephen.Censky@usda.gov>; Brashears, Mindy - OSEC, Washington, DC <Mindy.Brashears@usda.gov>; Ibach, Greg - OSEC, Washington, DC <Greg.Ibach@usda.gov>
Subject: Press Release

Sir –

Below is the press release, approved by Stephen Vaden. Please let me know if you have any edits – we can get this out right away.

USDA Applauds Missouri Court Ruling on Meat Processing Plants

(Washington, D.C., May 6, 2020) U.S. Secretary Perdue today applauded the decision made by the District Court of Western Missouri which ruled that the Occupational Safety and Health Administration (OSHA) has the primary jurisdiction over worker’s safety in meat processing plants across the country during the COVID-19 national emergency.

“This ruling affirms that OSHA is the primary entity that has authority over worker’s safety,” Secretary Perdue said. “Since President Trump issued his Executive Order last week to keep these critical facilities operating, USDA has been working hand in hand with OSHA and the CDC to ensure meat processing facilities are abiding by Federal guidelines. This ruling is directly in line with what the Federal government has been calling for companies and communities to do in light of the President’s Executive Order. If we continue to work together, we can maintain the critical supply of meat and poultry for Americans while also protecting worker health and safety.”

Background:

On April 28, 2020 President Donald J. Trump signed an Executive Order to keep meat and poultry processing facilities open during the COVID-19 national emergency. The Centers for Disease Control and Prevention (CDC) of the Department of Health and Human Services and the Occupational Safety and Health Administration (OSHA) of the Department of Labor have put out guidance for plants to implement to help ensure employee safety to reopen plants or to continue to operate those still open. Under the Executive Order and the authority of the Defense Production Act, USDA will work with meat processing to affirm they will operate in accordance with the CDC and OSHA guidance, and then work with state and local officials to ensure that these plants are allowed to operate to produce the meat protein that Americans need. USDA will continue to work with the CDC, OSHA,

FDA, and state and local officials to ensure that facilities implementing this guidance to keep employees safe can continue operating.

###



Meghan Rodgers
Acting Communications Director
United States Department of Agriculture
Office: (202) 720-5555
Cell: (b) (6)

From: [SP3.PS3 - OSEC, Washington, DC](#)
To: [Ibach, Greg - OSEC, Washington, DC](#)
Cc: [Censky, Stephen - OSEC, Washington, DC](#); [Northey, Bill - OSEC, Washington, DC](#); [Brashears, Mindy - OSEC, Washington, DC](#); [Johansson, Robert - OCE, Washington, DC](#); [Young, Joby - OSEC, Washington, DC](#); [Rollins, Blake - OSEC, Washington, DC](#); [Boswell, Kristi - OSEC, Washington, DC](#); [Hoskins, Dudley - OSEC, Washington, DC](#)
Subject: Re: Producer and Packer Status Update
Date: Monday, April 13, 2020 7:32:02 AM
Attachments: [image002.png](#)

Let's talk after the NPPC call at 9:15 or do you think we should talk before the call. Other than just listening, what are the options? What an USDA do to mitigate the current situation?

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From: Ibach, Greg - OSEC, Washington, DC <Greg.Ibach@usda.gov>
Sent: Sunday, April 12, 2020 10:54 PM
To: SP3.PS3 - OSEC, Washington, DC
Cc: Censky, Stephen - OSEC, Washington, DC; Northey, Bill - OSEC, Washington, DC; Brashears, Mindy - OSEC, Washington, DC; Johansson, Robert - OCE, Washington, DC; Young, Joby - OSEC, Washington, DC; Rollins, Blake - OSEC, Washington, DC; Tkacz, Kailee - OSEC, Washington, DC; CloverAdams, Jamie - OSEC, Washington, DC; Newsome, Shawna - OSEC, Washington, DC; Shuford, Campbell - OSEC, Washington, DC; Boswell, Kristi - OSEC, Washington, DC; Hoskins, Dudley - OSEC, Washington, DC; Walker, Lorren - OSEC, Washington, DC; Crosswhite, Caleb - APHIS; Densel, Brock - AMS
Subject: Producer and Packer Status Update

Sir:

I am attaching multiple documents that I have received for your information. I hope not to overwhelm you with these documents but feel this information will help us build an understanding of the various concerns and conversations we are hearing. I believe that NCBA is developing a supply/demand analysis of their own.

I have fielded calls from an number of industry and association leaders as have you and others on the USDA team. It seems that the actions by the Colorado Governor and Weld County Colorado Health Department and the Governor of South Dakota have created a sense of panic within the pork and beef industries, and a sense within those industries that they are facing the crisis without a advocate within the federal government or administration to counter or inform the actions of those local leaders. While we know that you and others have participated in numerous calls, these have largely occurred outside the individual pork, poultry or beef producers awareness.

Julie Anna Potts has coordinated the development of a supply and demand estimate of how reduced slaughter across the US is/could impacting supply. As we saw in the loss of the Holcomb beef plant,

cattle prices fell and boxed beef prices surged this scenario could be repeated in the beef industry if consumers hoard in anticipation decrease in consumer availability. Currently the estimates that she and others have provided are 10 day to 2 weeks with the shortages becoming first apparent in the beef supply followed by the pork supply if additional to the Columbus Junction and Souix Falls plants are idled. These numbers would also be impacted by whether the industry abandoned the export marketplace they have worked to establish the US market share in largely on a sales pitch of being a high quality and RELIABLE supplier.

The steps that the plants have taken to try to maintain workforce confidence include providing personal protective equipment, installing plexiglass barriers between employees on the processing line, lunch and break rooms and have nearly constant activities occurring in the plants to disinfect surfaces within the plant. They have also launched extensive employee education campaigns in multiple languages and plant signage to reinforce social distancing messaging for the plant and their activities outside the plant. The epidemiologists that the plants have consulted with believe these steps have virtually eliminated the risk of community spread to occur within the processing facilities.

The entire industry points to the President's declaration that the food processing industry is essential infrastructure, but feel that his message is falling on deaf ears as you get to state and local leaders who seem to be unaware of the consequences of their decisions. They also continue to be impacted by high employee absenteeism. These consequences include the following reports:

Pork Industry:

- Market ready hogs being euthanized in Canada last week because slaughter facilities did not have sufficient capacity to accept the hogs'.
- Piglets being euthanized in the US, as market hogs could not be shipped to slaughter and "just in time" flow through the facilities was creating a back-up in facilities for feeder pigs.
- Nutritionists scrambling to acquire feedstuffs (soyhulls, wheat midds and alfalfa) to change rations to maintenance from growth to hold the market hogs in the desired weight range. Many of these feedstuffs are now in short supply and very costly.

Beef Industry:

- The loss of the 5,000 head of daily slaughter is roughly 4% of what should be about 120,000 head per day.
- You are aware of the market reaction to the loss of the Holcomb Plant at 5-6000 head per day. Today nearly all plants are facing employee absenteeism and are not able to absorb the supply as they did in August.
- Last week the average daily slaughter was 101,000 head. That included the Greeley Colorado plant that is planning to close this week.

- Beef industry leaders are anticipating that the supply of fed cattle will push prices down as they compete for shackle space and that boxed beef prices will at some point in time begin to rise again as supply of beef tightens.



Greg Ibach

Under Secretary

Marketing & Regulatory Programs

United States Department of Agriculture

228-W Whitten Building

Office: 202-720-4256

Cell: (b) (6)

greg.ibach@osec.usda.gov

From: [Young, Joby - OSEC, Washington, DC](#)
To: [Duffy, Mike](#); [Brady, Lillie - OSEC, Washington, DC](#)
Subject: Re: Protein supply chain
Date: Tuesday, April 28, 2020 9:56:15 AM

Thanks Mike. Appreciate your input. More to come on this issue as we continue to work on it.

Thank you,

Joby

Joby Young
Chief of Staff
U.S. Dept. of Agriculture

From: Duffy, Mike (b) (6) @cswg.com>
Sent: Sunday, April 26, 2020 18:17
To: Brady, Lillie - OSEC, Washington, DC; Young, Joby - OSEC, Washington, DC
Subject: Protein supply chain

Hi!

I am sure Secretary Perdue has been inundated with requests for help regarding the protein supply chain, especially in driving better coordination amongst government entities (to include local boards of health) and business. If we can get a cohesive response plan, co-authored by health officials and business leaders, we can accelerate the repairing of the food supply chain. Happy to help as needed

Mike

+(b) (6)

From: [SP3.PS3 - OSEC, Washington, DC](#)
To: [Brashears, Mindy - OSEC, Washington, DC](#)
Cc: [CLS1, SLC1 - OSEC, Washington, DC](#); [Young, Joby - OSEC, Washington, DC](#); [Rollins, Blake - OSEC, Washington, DC](#); [Shuford, Campbell - OSEC, Washington, DC](#); [Newsome, Shawna - OSEC, Washington, DC](#); [Kiecker, Paul - FSIS](#); [Rich, Michawn - OC, Washington, DC](#); [Tkacz, Kailee - OSEC, Washington, DC](#)
Subject: Re: Reduced Production of a few FSIS Establishments
Date: Tuesday, March 31, 2020 8:10:22 PM
Attachments: [image001.png](#)

Let's talk tomorrow.

-SP

From: Brashears, Mindy - OSEC, Washington, DC <Mindy.Brashears@usda.gov>
Sent: Tuesday, March 31, 2020 6:59:02 PM
To: SP3.PS3 - OSEC, Washington, DC <Sp3@usda.gov>
Cc: CLS1, SLC1 - OSEC, Washington, DC <SLC1@usda.gov>; Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>; Rollins, Blake - OSEC, Washington, DC <blake.rollins@usda.gov>; Shuford, Campbell - OSEC, Washington, DC <campbell.shuford@usda.gov>; Newsome, Shawna - OSEC, Washington, DC <Shawna.Newsomed@usda.gov>; Kiecker, Paul - FSIS <paul.kiecker@usda.gov>; Rich, Michawn - OC, Washington, DC <michawn.rich@usda.gov>; Tkacz, Kailee - OSEC, Washington, DC <kailee.tkacz@usda.gov>
Subject: Reduced Production of a few FSIS Establishments

Sir,

I wanted to make you aware that the JBS beef plant in Souderton, Pa., has temporarily reduced production due to several senior management team members displaying covid-like symptoms. Those team members have been sent home and they are ceasing slaughter temporarily. This is one of the largest beef plants on the east coast and they are still running fabrication and ground beef production and plan to return to normal operations on April 14, 2020.

We have seen a few other operations choose to slow their lines due to employee absences. We are closely monitoring the situation and as of right now, we do not foresee supply issues.

We will continue to keep you posted,

Mindy



Mindy M. Brashears, Ph.D.

Under Secretary of Food Safety
United States Department of Agriculture

Office: (202) 720-0350

Mobile: (b) (6)

mindy.brashears@usda.gov

From: [Young, Joby - OSEC, Washington, DC](#)
To: [Troye, Olivia EOP/NSC](#)
Subject: Re: Secretary Perdue Podium Remarks
Date: Tuesday, April 14, 2020 6:57:39 PM
Attachments: [image001.jpg](#)

I asked her to send you a quick draft in case you had some comments. Want to make sure we hit the right points but don't want to crowd your inbox! Thanks.

Joby Young
Chief of Staff
U.S. Dept. of Agriculture

From: Troye, Olivia EOP/NSC <Olivia.Troye@nsc.eop.gov>
Sent: Tuesday, April 14, 2020 18:53
To: Rodgers, Meghan - OC, Washington, DC
Cc: Young, Joby - OSEC, Washington, DC; O'Malley, Devin M. EOP/OVP; Miller, Katie R. EOP/OVP
Subject: RE: Secretary Perdue Podium Remarks

Hi Meghan,
Yes, we spoke about the ongoing PPE challenges as well as tomorrow, but for the below, adding our comms team for their insights and follow up.
Thank you,
Olivia

From: Rodgers, Meghan - OC, Washington, DC <meghan.rodgers@usda.gov>
Sent: Tuesday, April 14, 2020 6:46 PM
To: Troye, Olivia EOP/NSC <Olivia.Troye@nsc.eop.gov>
Cc: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>
Subject: Secretary Perdue Podium Remarks

Olivia –

I understand that you just spoke to Joby about the Secretary's remarks at the podium tomorrow night – I've pasted our draft version below. Please let me know if there are any main points that we have missing or anything else you'd like to add to these.

INTRO

- Thank you Mr. President for having me here today.
- It is an honor to lead the Department of Agriculture and represent the constituents who are so critical to our nation's food security.

CDC GUIDANCE

- I'd like to start my remarks with a public service announcement – echoing what my colleagues at the CDC have been saying regarding the health and safety of essential employees across the U.S.
- CDC is providing strategies aimed at helping our most critical workers to quickly return to work after potential exposure to someone with COVID-19, provided those workers are symptom-free.
- This guidance balances the need to protect the health and safety of essential workers with the need to keep critical functions working throughout the COVID-19 response.
- It is also in line with CDC's recommendations for healthcare workers caring for those sick with COVID-19.
- Any employee who develops symptoms while on the job should go home immediately. This interim guidance is in line with CDC's recommendations for healthcare workers caring for those sick with COVID-19.
- We appreciate the dedication and commitment of all the brave men and women working to keep their communities safe, healthy and resilient, and we will continue to work with the CDC to find ways to keep these individuals as safe as possible during this challenging time.

EMPLOYERS AND COMPANIES

- In that vein, there has been a lot happening this week with facilities closing and fear mongering that our food supply is at risk. I want to tell you this is in no way the case – our food supply remains safe and secure.
- To all the employers out there – it is critical that you follow CDC guidance and best practices to keep everyone safe and healthy.
- The CDC has also issued guidance on how to mitigate a situation if and when you may have a positive case at one of your facilities.
- We need our local public health authorities to do everything they can to keep our facilities operational and our critical industries going, while at the same time keeping the health and safety of employees as the top priority.

THANK YOU TO THE FOOD SUPPLY CHAIN WORKERS

- I also want to take this time to say thank you to our critical and essential food supply chain workers.
- The entire country is counting on the patriotic work being done by those in our food supply chain.
- These dedicated workers include farmers and ranchers, packers and producers, truckers and grocery store workers.

- We know that these are very difficult times and you all are working in challenging conditions. It is for these reasons that you need to be even more vigilant about hygiene and safety measures.
- America is depending on you to have the food we need to feed our families, and you are the ones who are making that happen.
- As an entire nation, we are truly thankful for the work you are doing and we recognize that you are true patriotic heroes during this national emergency.

OUR FOOD SUPPLY CHAIN IS SAFE AND STRONG

- Before I sign off here, I just want to remind you all of one more thing. In the United States we have plenty of food for all of our citizens.
- From the production of equipment, feed, and fertilizer, to the farmer who puts the seed in the ground and the packers, processors, and truckers who bring that food to the market, to the grocers getting that food to consumers – America’s food supply is safe and secure.
- America’s farmers and ranchers provide this country with the safest, healthiest and most abundant food supply on Earth. There are no indications that these pathogens can be passed to you from the meat you eat.
- I want to be clear – the bare store shelves you see in some cities in the country are a demand issue, not a supply issue.
- During these challenging times, our food supply chain has proven to be very resilient.
- To the extent that we have challenges, we need to work through it together.
- We can only get through this with a whole of America approach. The critical partnership between state and local health officials, management of companies, and the employees – we will meet any challenges we face by working together.
- Thank you all very much.

###

Thanks very much,
Meghan



Meghan Rodgers
Acting Communications Director
United States Department of Agriculture
Office: (202) 720-5555
Cell: (b) (6)

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From: [SP3.PS3 - OSEC, Washington, DC](#)
To: [Young, Benjamin - OGC, Washington, DC](#); [Rollins, Blake - OSEC, Washington, DC](#); [Ghee, Hailey - OSEC, Washington, DC](#); [Tkacz, Kailee - OSEC, Washington, DC](#); [Young, Joby - OSEC, Washington, DC](#); [CLS1, SLC1 - OSEC, Washington, DC](#); [Ibach, Greg - OSEC, Washington, DC](#); [Brashears, Mindy - OSEC, Washington, DC](#); [Newsome, Shawna - OSEC, Washington, DC](#); [Rodgers, Meghan - OC, Washington, DC](#); [Shuford, Campbell - OSEC, Washington, DC](#); [Barbic, Ken - OSEC, Washington, DC](#); [Hoskins, Dudley - OSEC, Washington, DC](#); [Beal, Mary Dee - OSEC, Washington, DC](#); [Vaden, Stephen - OGC, Washington, DC](#); [Bonfitto, Jordan - OSEC, Washington, DC](#)
Subject: RE: Skype Call: Meat EO Update
Date: Tuesday, May 5, 2020 7:49:00 AM
Attachments: [DPA rated order draft 5-4-2020 600pm lby .docx](#)
[image001.png](#)

Benny, et al,




I am returning my few edits to your order which I tried to highlight.. Please review for (b) (5), DPP, ACP

We need to expedite this out this morning.

From: Young, Benjamin - OGC, Washington, DC <Benjamin.Young@usda.gov>
Sent: Monday, May 4, 2020 6:05 PM
To: SP3.PS3 - OSEC, Washington, DC <Sp3@usda.gov>; Rollins, Blake - OSEC, Washington, DC <blake.rollins@usda.gov>; Ghee, Hailey - OSEC, Washington, DC <hailey.ghee@usda.gov>; Tkacz, Kailee - OSEC, Washington, DC <kailee.tkacz@usda.gov>; Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>; CLS1, SLC1 - OSEC, Washington, DC <SLC1@usda.gov>; Ibach, Greg - OSEC, Washington, DC <Greg.Ibach@usda.gov>; Brashears, Mindy - OSEC, Washington, DC <Mindy.Brashears@usda.gov>; Newsome, Shawna - OSEC, Washington, DC <Shawna.Newsme@usda.gov>; Rodgers, Meghan - OC, Washington, DC <meghan.rodgers@usda.gov>; Shuford, Campbell - OSEC, Washington, DC <campbell.shuford@usda.gov>; Barbic, Ken - OSEC, Washington, DC <Ken.Barbic@usda.gov>; Hoskins, Dudley - OSEC, Washington, DC <dudley.hoskins@usda.gov>; Beal, Mary Dee - OSEC, Washington, DC <MaryDee.Beal@usda.gov>; Vaden, Stephen - OGC, Washington, DC <stephen.vaden@usda.gov>; Bonfitto, Jordan - OSEC, Washington, DC <jordan.bonfitto@usda.gov>
Subject: RE: Skype Call: Meat EO Update
Importance: High

Here is the draft order. Please get to Secretary.



L. Benjamin "Benny" Young, Jr.
Associate General Counsel for General Law and
Research
Office of the General Counsel
U.S. Department of Agriculture
1400 Independence Ave S.W. Room 2033-S
Washington, DC 20250-1415
 202-720-5565 (Voice)
 (b) (6) (Mobile)
 Benjamin.Young@usda.gov

-----Original Appointment-----

From: SP3.PS3 - OSEC, Washington, DC <Sp3@usda.gov>

Sent: Friday, May 1, 2020 12:01 PM

To: SP3.PS3 - OSEC, Washington, DC; Rollins, Blake - OSEC, Washington, DC; Ghee, Hailey - OSEC, Washington, DC; Tkacz, Kailee - OSEC, Washington, DC; Young, Joby - OSEC, Washington, DC; CLS1, SLC1 - OSEC, Washington, DC; Ibach, Greg - OSEC, Washington, DC; Brashears, Mindy - OSEC, Washington, DC; Newsome, Shawna - OSEC, Washington, DC; Rodgers, Meghan - OC, Washington, DC; Shuford, Campbell - OSEC, Washington, DC; Barbic, Ken - OSEC, Washington, DC; Hoskins, Dudley - OSEC, Washington, DC; Beal, Mary Dee - OSEC, Washington, DC; Vaden, Stephen - OGC, Washington, DC; Young, Benjamin - OGC, Washington, DC; Bonfitto, Jordan - OSEC, Washington, DC

Subject: Skype Call: Meat EO Update

When: Monday, May 4, 2020 3:15 PM-3:45 PM (UTC-05:00) Eastern Time (US & Canada).

Where: Skype Meeting

[Join Skype Meeting](#)

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[Help](#)

Company

Subject: Defense Production Act Priority Rating on Contracts Plants to Reopen

Dear

(b) (5), DPP, ACP

If you have questions, you may contact:

(b) (5), DPP, ACP

From: [Young, Joby - OSEC, Washington, DC](#)
To: [Troye, Olivia EOP/NSC](#)
Subject: Re: Smithfield Plant Closure - USDA Request
Date: Monday, April 13, 2020 8:01:26 AM

Just tried you. Please call at your convenience. Thanks!

202-816-9260

Joby Young
Chief of Staff
U.S. Dept. of Agriculture

From: Troye, Olivia EOP/NSC <Olivia.Troye@nsc.eop.gov>
Sent: Sunday, April 12, 2020 9:49:10 PM
To: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>
Subject: Re: Smithfield Plant Closure - USDA Request

Yes. Absolutely. I'll call you in the AM. I'll try you around 8? Or call me.

Olivia Troye
Special Advisor for Homeland Security and Counterterrorism
Office of the Vice President
White House Coronavirus Task Force
Office: [\(202\) 456-2641](#)
Mobile: **(b) (6)** (Does not receive texts)

On Apr 12, 2020, at 8:23 PM, Young, Joby - OSEC, Washington, DC
<joby.young@usda.gov> wrote:

Any chance we can chat for five mins first thing in the AM? Sec. Perdue has a call with pork producers and I'd like to touch base with you prior if at all possible.

Joby Young
Chief of Staff
U.S. Dept. of Agriculture

From: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>
Sent: Sunday, April 12, 2020 4:36:45 PM
To: Troye, Olivia EOP/NSC <Olivia.Troye@nsc.eop.gov>
Subject: Re: Smithfield Plant Closure - USDA Request

Hi Olivia-

What time would be good to connect this evening? I should be good after 7pm if you have a few minutes.

Joby Young
Chief of Staff
U.S. Dept. of Agriculture

From: Troye, Olivia EOP/NSC <Olivia.Troye@nsc.eop.gov>
Sent: Sunday, April 12, 2020 11:35:28 AM
To: Hickey, Jonathan P. EOP/OVP <Jonathan.P.Hickey@ovp.eop.gov>
Cc: Gray, John W. EOP/OVP <John.W.Gray@ovp.eop.gov>; Pinkos, Stephen M. EOP/OVP <Stephen.M.Pinkos@ovp.eop.gov>; Dittmeier, Kerry W. EOP/OVP <Kerry.W.Dittmeier@ovp.eop.gov>; Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>
Subject: Re: Smithfield Plant Closure - USDA Request

Thanks Jon. I spoke with Joby yesterday. I'll follow up with him again this afternoon.

Happy Easter to all of you!

Olivia Troye
Special Advisor for Homeland Security and Counterterrorism
Office of the Vice President
White House Coronavirus Task Force
Office: [\(202\) 456-2641](tel:(202)456-2641)
Mobile: **(b) (6)** (Does not receive texts)

On Apr 12, 2020, at 9:26 AM, Hickey, Jonathan P. EOP/OVP <Jonathan.P.Hickey@ovp.eop.gov> wrote:

Good morning, Olivia,

Below is a link to a report regarding the South Dakota Governor's shutting down of Smithfield's pork processing plant yesterday. I'm sure you are already tracking this, but wanted to forward just in case. The plant processes 5% of pork consumed in the U.S. and has over 200 COVID-19 infections, accounting for approximately half of the state's confirmed cases.

Secretary Perdue is asking if there is a plan to send tests to this plant similar to the JBS plant. Do you happen to know, or is there someone we can connect the Secretary or his chief of staff (Joby Young – Cc'd above) with to get this answered?

Also, would you be willing to get on the phone with Secretary Perdue and/or Joby? Secretary Perdue is asking for a briefing on the strategy for

dealing with these meat/food processing plant shutdowns going forward. The concern is that this is the 2nd major plant to go down in as many days and more are likely to come. The Secretary would like to understand the strategy to address this so he can support it and ensure alignment across the USG when working with USDA's constituency.

Happy to facilitate a call/discussion.

Thanks,
Jon

<https://www.newscenter1.tv/governor-noem-sioux-falls-mayor-ask-smithfield-foods-to-temporarily-shutdown/>

Jon Hickey
Special Advisor for Domestic Policy
Office of the Vice President
(202)881-7664

From: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>
Sent: Saturday, April 11, 2020 9:19 PM
To: Troye, Olivia EOP/NSC <Olivia.Troye@nsc.eop.gov>; Hickey, Jonathan P. EOP/OVP <Jonathan.P.Hickey@ovp.eop.gov>
Subject: Chat

Can we talk tomorrow? Want to update you on some developments from the meat sector.

Joby Young
Chief of Staff
U.S. Dept. of Agriculture

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From: [Young, Joby - OSEC, Washington, DC](#)
To: [Short, Marc T. EOP/OVP](#); [Troye, Olivia EOP/NSC](#)
Cc: [Frank Yiannas \(frank.yiannas@fda.hhs.gov\)](#); [Beal, Mary Dee - OSEC, Washington, DC](#)
Subject: Re: Smithfield Press Release re: Closing their Sioux Falls, SD Plant Indefinitely
Date: Monday, April 13, 2020 11:04:59 AM

As to the segmented nature of the supply chain (restaurant v. Retail) I think that is a large structural issue that I don't believe we have ready short term proposals to fix. We have done a fair amount of convening and facilitating of different entities to devise innovative solutions.

We've seen some success with some traditionally restaurant distributors partnering with grocers to bolster their supply chains (Kroger + US Foods is one I believe).

However, we do think we should develop a larger long term policy path to alleviate this macro structural weakness that recent events have put into focus. I've copied Frank Yiannas at FDA who I think can offer valuable thoughts in response to your question.

-Joby

Joby Young
Chief of Staff
U.S. Dept. of Agriculture

From: Short, Marc T. EOP/OVP <Marc.T.Short@ovp.eop.gov>
Sent: Monday, April 13, 2020 09:45
To: Young, Joby - OSEC, Washington, DC; Troye, Olivia EOP/NSC
Subject: FW: Smithfield Press Release re: Closing their Sioux Falls, SD Plant Indefinitely

The larger consequences to our food supply chain also came up in our 0800 senior staff meeting. It was explained that food supply to restaurants is separate from food supply to grocery stores

Are there policy recommendations to implement now?

From: [REDACTED]@hklaw.com (b) (6)@hklaw.com>
Sent: Monday, April 13, 2020 9:31 AM
To: Hickey, Jonathan P. EOP/OVP <Jonathan.P.Hickey@ovp.eop.gov>; Short, Marc T. EOP/OVP <Marc.T.Short@ovp.eop.gov>
Subject: [EXTERNAL] Smithfield Press Release re: Closing their Sioux Falls, SD Plant Indefinitely

Hi Jonathan and Marc,

As you probably have heard, Smithfield Foods was forced to close their Sioux Falls, SD plant indefinitely. Please let me know if you would like any additional information - I am happy to set-up a call to provide additional details.

Thank you!

Chris

Christopher DeLacy | Holland & Knight

Partner

Holland & Knight LLP

800 17th Street N.W., Suite 1100 | Washington, District of Columbia 20006

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From: [Young, Joby - OSEC, Washington, DC](#)
To: [CLS1, SLC1 - OSEC, Washington, DC](#)
Cc: [Tkacz, Kailee - OSEC, Washington, DC](#)
Subject: RE: Task Force/incident command concept on Meat Processing Plants
Date: Friday, April 24, 2020 2:51:00 PM
Attachments: [image001.jpg](#)

I agree with this. We might only do it a week but we can discontinue if needed.

Joby Young

Chief of Staff
United States Department of Agriculture



From: CLS1, SLC1 - OSEC, Washington, DC <SLC1@usda.gov>
Sent: Friday, April 24, 2020 10:55 AM
To: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>
Cc: Tkacz, Kailee - OSEC, Washington, DC <kailee.tkacz@usda.gov>
Subject: FW: Task Force/incident command concept on Meat Processing Plants

Joby,

Would like to visit with you about the task force/incident command structure I inquired about. After the call Mindy sent me the note below.

Best regards,

Steve

Stephen L. Censky
Deputy Secretary
U.S. Department of Agriculture
202-720-6052
Stephen.Censky@usda.gov

From: Brashears, Mindy - OSEC, Washington, DC <Mindy.Brashears@usda.gov>
Sent: Friday, April 24, 2020 10:44 AM
To: CLS1, SLC1 - OSEC, Washington, DC <SLC1@usda.gov>
Subject: Task Force

Sir,

Personally, I would welcome a task force for coordination of interaction with establishments when they are facing a shut down. We are doing it but a coordinated effort would be beneficial from an information sharing aspect as well as designating the roles of the various individuals in a more formalized setting. I also think this could be a good point of response to some of the inquiries we are getting about "what are you doing". We could say that we have a FOOD PLANT SHUT DOWN TASK FORCE (or whatever name we choose).

Members that come to mind...Joby, Mary Dee, Lillie, Shawna, Me, Greg and when needed, Dr. Beckham (test kit distribution needs in states) from CDC, Dr. Shaw from FDA (specific questions on testing protocols), and Frank Yiannis (needs when dual-jurisdiction comes into play OR for addressing FDA closures). I would appreciate your perspective as well since you are seeing this from a bigger picture and can guide us when we can act a bit out of our lane while staying in our area of expertise.

These are just my thoughts but at the moment we are chasing fires and ultimately that is going to catch up with us. If we could calibrate daily and send everyone out with tasks, I think it would be more effective. I realize this is not the opinion of the group and its ok to proceed as we are now as well.

Thanks.

Mindy

From: [SP3,PS3 - OSEC, Washington, DC](#)
To: [Rollins, Blake - OSEC, Washington, DC](#)
Cc: [Brady, Lillie - OSEC, Washington, DC](#); [Young, Joby - OSEC, Washington, DC](#); [Crowe, Taylor - OSEC, Washington, DC](#); [Ghee, Hailey - OSEC, Washington, DC](#); [Sullivan, Lauren - OSEC, Washington, DC](#)
Subject: Re: Tyson CEO-Call Info & Bio
Date: Thursday, April 2, 2020 2:57:22 PM
Attachments: [image001.png](#)
[image003.png](#)

Thanks, I will call him after 3 pm.

Get [Outlook for iOS](#)

From: Rollins, Blake - OSEC, Washington, DC <blake.rollins@usda.gov>
Sent: Thursday, April 2, 2020 2:49:17 PM
To: SP3.PS3 - OSEC, Washington, DC <Sp3@usda.gov>
Cc: Brady, Lillie - OSEC, Washington, DC <lillie.brady@usda.gov>; Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>; Crowe, Taylor - OSEC, Washington, DC <Taylor.Crowe@usda.gov>; Ghee, Hailey - OSEC, Washington, DC <hailey.ghee@usda.gov>; Sullivan, Lauren - OSEC, Washington, DC <lauren.sullivan@usda.gov>
Subject: Tyson CEO-Call Info & Bio

Sir, as you know, Tyson's CEO Noel White requested a call with you.

We have not scheduled the call, but Noel is available between 3-5 PM Eastern & knows you may call during that time frame. He will be on the lookout for a call.

Noel's Cell Phone is: (b) (6)

Noel's Office Phone is: (b) (6)

- **Bonuses for Tyson workers:**
 - Tyson Foods says it will pay approximately \$60 million in "thank you" bonuses to 116,000 frontline workers and Tyson truckers in the U.S..
 - Eligible team members will receive a \$500 bonus, payable during the first week of July
 - Bonuses are in addition to other company-announced efforts to support workers, plant communities and livestock producers during the global pandemic.
- **Topics CEO White May raise on call:**
 - Cattle/Hog Markets
 - Unemployed Relief Program

You last met with Noel White in Tennessee with the VP in November 2019.

Bio Lillie made:

Noel White, CEO, Tyson Foods

Noel White has run the largest U.S. food company since late September 2018, building on Tyson Foods' existing strategy to even better serve customers and people's changing tastes. In his role, he



leads 122,000 team members and familiar brands including *Tyson, Jimmy Dean, Hillshire Farm, Sara Lee, Ball Park, Wright, Aidells, IBP* and *State Fair*.

Noel is committed to growing Tyson Foods by focusing on value-added foods and international expansion. At the same time, he aims to stabilize the company's commodity businesses by listening to customers and adapting to their needs. He believes doing good is good business. He is passionate about both sustainability and investing in our people – for instance, by expanding our workforce education program, Upward Academy.

Bringing more than 35 years of experience with Tyson Foods and its predecessor companies (including IBP, inc.), Noel most recently served as group president of Tyson's Fresh Meats business unit. He previously worked in numerous sales, management, and company officer positions including chief operations officer, president of poultry, senior group vice president of fresh meats, senior vice president for fresh meat sales and marketing, and senior vice president, pork product management.

A native of Des Moines, Iowa, Noel is a graduate of Bemidji State University in Bemidji, Minnesota. He received a Master of Business Administration with an emphasis in economics from Oklahoma City University. He is a member of The Business Roundtable.



Blake Rollins

Deputy Chief of Staff

United States Department of Agriculture

Office: (b) (6) (cell)

From: [Young, Joby - OSEC, Washington, DC](#)
To: [Mika, Matt](#)
Subject: RE: Tyson Foods, Inc. - Team Member Safety
Date: Tuesday, May 12, 2020 12:44:00 PM
Attachments: [image003.jpg](#)
[image004.png](#)
[image005.png](#)

Thanks Matt.

Joby Young

Chief of Staff
United States Department of Agriculture



From: Mika, Matt [\(b\) \(6\)](#) @tyson.com>
Sent: Monday, May 11, 2020 6:32 PM
To: Mika, Matt [\(b\) \(6\)](#) @tyson.com>
Subject: Tyson Foods, Inc. - Team Member Safety

Attached is document outlining our efforts to keep our team members safe.

Matthew Mika, Director
Government Relations

Tyson Logo



Tyson Foods (New Office Address)

1000 F Street, NW
Suite 600
Washington, DC 20004
Office (202) 393-3921
Desk [\(b\) \(6\)](#)
Cell [\(b\) \(6\)](#)
[\(b\) \(6\)](#) @tyson.com
www.tysonfoods.com

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From: [Young, Joby - OSEC, Washington, DC](#)
To: [Gray, John W. EOP/OVP](#)
Cc: [Pinkos, Stephen M. EOP/OVP](#); [Hickey, Jonathan P. EOP/OVP](#); [Dittmeier, Kerry W. EOP/OVP](#); [Cantrell, Benjamin B. EOP/OVP](#); [Rollins, Blake - OSEC, Washington, DC](#); [MacInnis, Hannah F. EOP/OVP](#); [Bolduc, Brian J. EOP/OVP](#); [Stafford, Steven J. EOP/OVP](#); [Miller, Darin B. EOP/OVP](#); [Bauer, Zachary C. EOP/OVP](#)
Subject: Re: Tysons Feedback
Date: Thursday, April 9, 2020 3:14:53 PM

Copy. Thanks John.

Joby Young
Chief of Staff
U.S. Dept. of Agriculture

From: Gray, John W. EOP/OVP <John.W.Gray@ovp.eop.gov>
Sent: Thursday, April 9, 2020 10:35:33 AM
To: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>
Cc: Pinkos, Stephen M. EOP/OVP <Stephen.M.Pinkos@ovp.eop.gov>; Hickey, Jonathan P. EOP/OVP <Jonathan.P.Hickey@ovp.eop.gov>; Dittmeier, Kerry W. EOP/OVP <Kerry.W.Dittmeier@ovp.eop.gov>; Cantrell, Benjamin B. EOP/OVP <Benjamin.B.Cantrell@ovp.eop.gov>; Rollins, Blake - OSEC, Washington, DC <blake.rollins@usda.gov>; MacInnis, Hannah F. EOP/OVP <Hannah.F.MacInnis@ovp.eop.gov>; Bolduc, Brian J. EOP/OVP <Brian.J.Bolduc@ovp.eop.gov>; Stafford, Steven J. EOP/OVP <Steven.J.Stafford@ovp.eop.gov>; Miller, Darin B. EOP/OVP <Darin.B.Miller@ovp.eop.gov>; Bauer, Zachary C. EOP/OVP <Zachary.C.Bauer@ovp.eop.gov>
Subject: Re: Tysons Feedback

Just as a heads up: I spoke with Abbott's chief last night. While the court issue has been settled, it sounds like a state inspector is looking to complicate matters for the facility. Abbott is working to resolve, but I thought everyone should be aware.

John W. Gray
Deputy Assistant to the President
Director of Policy for the Vice President
P: 202-881-8424

On Apr 9, 2020, at 10:26 AM, Young, Joby - OSEC, Washington, DC <joby.young@usda.gov> wrote:

That's awesome. I missed that.

Joby Young
Chief of Staff
U.S. Dept. of Agriculture

From: Pinkos, Stephen M. EOP/OVP <Stephen.M.Pinkos@ovp.eop.gov>

Sent: Thursday, April 9, 2020 8:58:19 AM

To: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>; Hickey, Jonathan P. EOP/OVP <Jonathan.P.Hickey@ovp.eop.gov>; Gray, John W. EOP/OVP <John.W.Gray@ovp.eop.gov>

Cc: Dittmeier, Kerry W. EOP/OVP <Kerry.W.Dittmeier@ovp.eop.gov>; Cantrell, Benjamin B. EOP/OVP <Benjamin.B.Cantrell@ovp.eop.gov>; Rollins, Blake - OSEC, Washington, DC <blake.rollins@usda.gov>; MacInnis, Hannah F. EOP/OVP <Hannah.F.MacInnis@ovp.eop.gov>; Bolduc, Brian J. EOP/OVP <Brian.J.Bolduc@ovp.eop.gov>; Stafford, Steven J. EOP/OVP <Steven.J.Stafford@ovp.eop.gov>; Miller, Darin B. EOP/OVP <Darin.B.Miller@ovp.eop.gov>; Bauer, Zachary C. EOP/OVP <Zachary.C.Bauer@ovp.eop.gov>

Subject: RE: Tysons Feedback

Thanks, Joby. I thought the VP hit it out of the park on Hannity as well:

“But I have to say once again, as I said yesterday, how grateful we are for everyone who is working in our food supply chain in this country: from the farmers, to the meat packers, to the distributors, to the truckers, to the people that are coming to work every day in grocery stores. I mean, they’re keeping food on the table for the American people. And we couldn’t be more grateful for everybody keeping that food supply rolling.”

From: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>

Sent: Thursday, April 9, 2020 7:56 AM

To: Hickey, Jonathan P. EOP/OVP <Jonathan.P.Hickey@ovp.eop.gov>; Gray, John W. EOP/OVP <John.W.Gray@ovp.eop.gov>

Cc: Dittmeier, Kerry W. EOP/OVP <Kerry.W.Dittmeier@ovp.eop.gov>; Cantrell, Benjamin B. EOP/OVP <Benjamin.B.Cantrell@ovp.eop.gov>; Rollins, Blake - OSEC, Washington, DC <blake.rollins@usda.gov>; MacInnis, Hannah F. EOP/OVP <Hannah.F.MacInnis@ovp.eop.gov>; Bolduc, Brian J. EOP/OVP <Brian.J.Bolduc@ovp.eop.gov>; Stafford, Steven J. EOP/OVP <Steven.J.Stafford@ovp.eop.gov>; Miller, Darin B. EOP/OVP <Darin.B.Miller@ovp.eop.gov>; Pinkos, Stephen M. EOP/OVP <Stephen.M.Pinkos@ovp.eop.gov>; Bauer, Zachary C. EOP/OVP <Zachary.C.Bauer@ovp.eop.gov>

Subject: Re: Tysons Feedback

Great news. We’ve gotten similar feedback from multiple sources that the messaging at the daily briefing really resonates with the workforce. Thank you guys.

Joby Young
Chief of Staff
U.S. Dept. of Agriculture

From: Hickey, Jonathan P. EOP/OVP <Jonathan.P.Hickey@ovp.eop.gov>
Sent: Wednesday, April 8, 2020 2:53:41 PM
To: Gray, John W. EOP/OVP <John.W.Gray@ovp.eop.gov>
Cc: Hickey, Jonathan P. EOP/OVP <Jonathan.P.Hickey@ovp.eop.gov>; Dittmeier, Kerry W. EOP/OVP <Kerry.W.Dittmeier@ovp.eop.gov>; Cantrell, Benjamin B. EOP/OVP <Benjamin.B.Cantrell@ovp.eop.gov>; Rollins, Blake - OSEC, Washington, DC <blake.rollins@usda.gov>; Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>; MacInnis, Hannah F. EOP/OVP <Hannah.F.MacInnis@ovp.eop.gov>; Bolduc, Brian J. EOP/OVP <Brian.J.Bolduc@ovp.eop.gov>; Stafford, Steven J. EOP/OVP <Steven.J.Stafford@ovp.eop.gov>; Miller, Darin B. EOP/OVP <Darin.B.Miller@ovp.eop.gov>; Pinkos, Stephen M. EOP/OVP <Stephen.M.Pinkos@ovp.eop.gov>; Bauer, Zachary C. EOP/OVP <Zachary.C.Bauer@ovp.eop.gov>
Subject: Tysons Feedback

John,

FYSA...just got a call from Tysons. They wanted to express appreciation to VP for two things:

- 1) Press conference messaging on criticality of food supply chain workforce. Tysons is witnessing immediate positive results. Says everyone in their plants is talking about it. Already less absenteeism.
- 2) Chicken Plant in Center, TX issue is resolved. Gov Abbott's office called judge. Put judge in touch with Tysons. Tysons walked her thru workforce safety measures. Judge is satisfied.

Huge thanks from Tysons to VP.

v/r,
Jon

Jon Hickey
Special Advisor for Domestic Policy
Office of the Vice President
(202)881-7664

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message in error, please notify the sender and delete the email immediately.

From: [Young, Joby - OSEC, Washington, DC](#)
To: [Keller, Catherine B. EOP/WHO](#); [Vaden, Stephen - OGC, Washington, DC](#); [Staff Secretary](#)
Cc: [Helfman, Tara J. EOP/WHO](#); [Tkacz, Kailee - OSEC, Washington, DC](#); [Beal, Mary Dee - OSEC, Washington, DC](#)
Subject: Re: USDA factual edits; legal edit coming
Date: Tuesday, April 28, 2020 4:46:02 PM
Attachments: [image001.png](#)

Copy. Thanks Catherine.

Joby Young
Chief of Staff
U.S. Dept. of Agriculture



From: Keller, Catherine B. EOP/WHO <Catherine.B.Keller@who.eop.gov>
Sent: Tuesday, April 28, 2020 4:38:23 PM
To: Vaden, Stephen - OGC, Washington, DC <stephen.vaden@usda.gov>; Staff Secretary <staffsecretary@who.eop.gov>
Cc: Helfman, Tara J. EOP/WHO <Tara.J.Helfman@who.eop.gov>; Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>; Tkacz, Kailee - OSEC, Washington, DC <kailee.tkacz@usda.gov>; Beal, Mary Dee - OSEC, Washington, DC <MaryDee.Beaal@usda.gov>
Subject: RE: USDA factual edits; legal edit coming

Per Pat, we will (b) (5), DPP, ACP

From: Vaden, Stephen - OGC, Washington, DC <stephen.vaden@usda.gov>
Sent: Tuesday, April 28, 2020 4:28 PM
To: Keller, Catherine B. EOP/WHO <Catherine.B.Keller@who.eop.gov>; Staff Secretary <staffsecretary@who.eop.gov>
Cc: Helfman, Tara J. EOP/WHO <Tara.J.Helfman@who.eop.gov>; Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>; Tkacz, Kailee - OSEC, Washington, DC <kailee.tkacz@usda.gov>; Beal, Mary Dee - OSEC, Washington, DC <MaryDee.Beaal@usda.gov>
Subject: RE: USDA factual edits; legal edit coming

Just spoke to Pat Philbin. He is looking into issue and will make the final call. Thanks for checking.



Stephen Alexander Vaden
General Counsel
Office of the General Counsel
U.S. Department of Agriculture
1400 Independence Ave., S.W., Suite 107W
Washington, DC 20250
 202-720-3351 (Office)
 stephen.vaden@ogc.usda.gov

From: Keller, Catherine B. EOP/WHO <Catherine.B.Keller@who.eop.gov>
Sent: Tuesday, April 28, 2020 4:27 PM
To: Vaden, Stephen - OGC, Washington, DC <stephen.vaden@usda.gov>; Staff Secretary

<staffsecretary@who.eop.gov>

Cc: Helfman, Tara J. EOP/WHO <Tara.J.Helfman@who.eop.gov>; Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>; Tkacz, Kailee - OSEC, Washington, DC <kailee.tkacz@usda.gov>; Beal, Mary Dee - OSEC, Washington, DC <MaryDee.Beal@usda.gov>

Subject: RE: USDA factual edits; legal edit coming

Importance: High

Additionally, looking at the legal edit:

(b) (5), DPP, ACP

From: Keller, Catherine B. EOP/WHO

Sent: Tuesday, April 28, 2020 4:20 PM

To: 'Vaden, Stephen - OGC, Washington, DC' <stephen.vaden@usda.gov>; Staff Secretary <staffsecretary@who.eop.gov>

Cc: Helfman, Tara J. EOP/WHO <Tara.J.Helfman@who.eop.gov>; Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>; Tkacz, Kailee - OSEC, Washington, DC <kailee.tkacz@usda.gov>; Beal, Mary Dee - OSEC, Washington, DC <MaryDee.Beal@usda.gov>

Subject: RE: USDA factual edits; legal edit coming

Thank you. Additionally, OLC is requesting (b) (5), DPP, ACP

From: Vaden, Stephen - OGC, Washington, DC <stephen.vaden@usda.gov>

Sent: Tuesday, April 28, 2020 4:19 PM

To: Keller, Catherine B. EOP/WHO <Catherine.B.Keller@who.eop.gov>; Staff Secretary <staffsecretary@who.eop.gov>

Cc: Helfman, Tara J. EOP/WHO <Tara.J.Helfman@who.eop.gov>; Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>; Tkacz, Kailee - OSEC, Washington, DC <kailee.tkacz@usda.gov>; Beal, Mary Dee - OSEC, Washington, DC <MaryDee.Beal@usda.gov>



Subject: RE: USDA factual edits; legal edit coming

USDA's legal edits, further clarifying the Secretary's authority, are attached. The edits are in

Stephen



Stephen Alexander Vaden
General Counsel
Office of the General Counsel

U.S. Department of Agriculture
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Washington, DC 20250
 202-720-3351 (Office)
 stephen.vaden@ogc.usda.gov

From: Keller, Catherine B. EOP/WHO <Catherine.B.Keller@who.eop.gov>
Sent: Tuesday, April 28, 2020 4:17 PM
To: Vaden, Stephen - OGC, Washington, DC <stephen.vaden@usda.gov>; Staff Secretary <staffsecretary@who.eop.gov>
Cc: Helfman, Tara J. EOP/WHO <Tara.J.Helfman@who.eop.gov>; Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>; Tkacz, Kailee - OSEC, Washington, DC <kailee.tkacz@usda.gov>; Beal, Mary Dee - OSEC, Washington, DC <MaryDee.Beal@usda.gov>
Subject: RE: USDA factual edits; legal edit coming

Thank you, Stephen. In order to be considered, we will need to see the legal edit ASAP.



From: Vaden, Stephen - OGC, Washington, DC <stephen.vaden@usda.gov>
Sent: Tuesday, April 28, 2020 4:05 PM
To: Staff Secretary <staffsecretary@who.eop.gov>
Cc: Helfman, Tara J. EOP/WHO <Tara.J.Helfman@who.eop.gov>; Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>; Tkacz, Kailee - OSEC, Washington, DC <kailee.tkacz@usda.gov>; Beal, Mary Dee - OSEC, Washington, DC <MaryDee.Beal@usda.gov>
Subject: USDA factual edits; legal edit coming
Importance: High

With regard to the draft EO, (b) (5), DPP, ACP [REDACTED]
[REDACTED]

- [REDACTED]
- [REDACTED]
- [REDACTED]
- [REDACTED]

Stephen Alexander Vaden



General Counsel
Office of the General Counsel
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1400 Independence Ave., S.W., Suite 107W
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From: [Young, Joby - OSEC, Washington, DC](#)
To: [Hickey, Jonathan P. EOP/OVP](#); [O'Malley, Devin M. EOP/OVP](#)
Cc: [Hickey, Jonathan P. EOP/OVP](#); [Gray, John W. EOP/OVP](#); [Miller, Darin B. EOP/OVP](#); [Rodgers, Meghan - OC, Washington, DC](#); [Beal, Mary Dee - OSEC, Washington, DC](#); [Rollins, Blake - OSEC, Washington, DC](#)
Subject: Re: WSJ article on meat situation
Date: Friday, April 10, 2020 1:31:36 PM

Joby Young
Chief of Staff
U.S. Dept. of Agriculture

From: Hickey, Jonathan P. EOP/OVP <Jonathan.P.Hickey@ovp.eop.gov>
Sent: Friday, April 10, 2020 1:21:26 PM
To: O'Malley, Devin M. EOP/OVP <Devin.M.O'Malley@ovp.eop.gov>
Cc: Hickey, Jonathan P. EOP/OVP <Jonathan.P.Hickey@ovp.eop.gov>; Gray, John W. EOP/OVP <John.W.Gray@ovp.eop.gov>; Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>; Hickey, Jonathan P. EOP/OVP <Jonathan.P.Hickey@ovp.eop.gov>; Miller, Darin B. EOP/OVP <Darin.B.Miller@ovp.eop.gov>
Subject: FW: WSJ article on meat situation

Hi Devin,

I discussed with John Gray and he recommended seeking guidance from you.

As an alternative to USDA's draft statement in Joby's e-mail, I was thinking something like below to focus more on what we are doing, vice what we are not doing.

“(b) (5), DPP



Jon Hickey
Special Advisor for Domestic Policy
Office of the Vice President
(202)881-7664

From: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>
Sent: Friday, April 10, 2020 9:18 AM
To: Short, Marc T. EOP/OVP <Marc.T.Short@ovp.eop.gov>; Hickey, Jonathan P. EOP/OVP <Jonathan.P.Hickey@ovp.eop.gov>; Gray, John W. EOP/OVP <John.W.Gray@ovp.eop.gov>
Cc: Nevins, Kristan K. EOP/WHO <Kristan.K.Nevins@who.eop.gov>
Subject: Fwd: WSJ article on meat situation

Good morning-

This article has spurred growing inquiries from industry that could morph into a larger food supply chain issue (re: our discussions last night, etc.) Our comms folks were instructed not to respond to the reporter by Devin and then the article hit with an admin official on background saying we were doing this.

We can tweet or otherwise publicly communicate that this is inaccurate however I think that implicates larger administration response efforts bigger than USDA. A possible USDA tweet below. Hoping for some guidance from you all.

(b) (5), DPP

Thanks,

Joby

Joby Young
Chief of Staff
U.S. Dept. of Agriculture

From: Hoskins, Dudley - OSEC, Washington, DC <dudley.hoskins@usda.gov>

Sent: Friday, April 10, 2020 07:58

To: Young, Joby - OSEC, Washington, DC; Rollins, Blake - OSEC, Washington, DC; Rodgers, Meghan - OC, Washington, DC; Shuford, Campbell - OSEC, Washington, DC; Newsome, Shawna - OSEC, Washington, DC; Walker, Lorren - OSEC, Washington, DC

Subject: Fwd: WSJ article on meat situation

FYI — this is the issue Meghan was flagging yesterday evening.

From: Julie Anna Potts <(b) (6)@meatinstitute.org>

Sent: Friday, April 10, 2020 7:57:22 AM

To: Ibach, Greg - OSEC, Washington, DC <Greg.Ibach@usda.gov>; Hoskins, Dudley - OSEC, Washington, DC <dudley.hoskins@usda.gov>

Subject: FW: WSJ article on meat situation

Good morning, is there anything you can share with me about this that would help in my discussions with members? Thanks for the call last night. Standing by for more this morning. Appreciate all you are doing. Jon Hickey confirmed we are not on the schedule but if something changes he will let me know. Best, JAP

Trump Administration Exploring Coronavirus Testing for U.S. Food Plants

By Jacob Bunge and Alex Leary

The Trump administration is weighing a plan to provide coronavirus tests and other solutions to U.S. food-processing plants, as a way to soothe workers' fears and keep the country's food system functioning through the pandemic.

The federal Covid-19 task force headed by Vice President Mike Pence this week discussed the prospect with meatpackers and food producers, according to people involved in the talks. The task force is looking to the U.S. Department of Agriculture to work out details of what such a plan could look like, at the agency's discretion, an administration official said.

A USDA spokeswoman had no comment on details of the potential plan. But a Trump administration official confirmed the talks.

"They are working on a solution with the plants that not only makes the plants happy but the workers comfortable to come in," the official said. Asked if tests are part of the considerations, the official said, "100%."

Food producers are struggling as a rising number of processing-plant employees contract the coronavirus, and more stay home rather than risk catching it in the close quarters that are typical in plants. Over the past week meat processors JBS USA Holdings Inc., Tyson Foods Inc., Cargill Inc. and Smithfield Foods temporarily closed plants in Pennsylvania, Iowa and South Dakota after employees came down with Covid-19 or displayed symptoms. Other plants have slowed processing operations.

Those shutdowns and slowdowns are seeding fears of a broader disruption hitting the U.S. food industry, after shoppers in recent weeks cleared out staples from supermarkets in anticipation of weeks or months of eating at home. Domestic supplies of meat and other food commodities have been high heading into the pandemic.

The U.S. government has called on major food processors to continue operating. Mr. Pence this week spoke to executives of U.S. meat and grain

companies including Tyson and Hormel Foods Corp., he said at a briefing Tuesday.

Mr. Pence said in the briefing that food-industry workers are vital as the U.S. navigates the pandemic: "We need you to continue, as a part of what we call our critical infrastructure, to show up and do your job and know that we're going to continue to work tirelessly in working with all of your companies to make sure that that workplace is safe."

Being able to quickly test employees for the coronavirus, such as with Abbott Laboratories' new 15-minute test debuted last week, would help identify positive cases and assure other workers' safety, a meat industry official said.

Dozens of meat-plant workers across the country have been confirmed to have contracted Covid-19, including two dozen employees of a Tyson pork plant in Iowa, the company has said, and more than 80 workers at a Smithfield Foods pork plant in Sioux Falls, S.D., according to state health officials.

Kim Cordova, president of a United Food and Commercial Workers union representing workers at a JBS beef plant in Greeley, Colo., estimated around 50 cases among plant employees there. One worker died this week after being hospitalized due to the virus, she said. A spokesman for JBS, which has increased some safety and sanitation practices, had no immediate comment.

The Retail, Wholesale and Department Store Union, which represents meatpacking workers, this week said that two Tyson employees at a Georgia plant had died after contracting the coronavirus. A Tyson spokesman said the company is working to keep its employees safe, separating processing-line workers with barriers, offering masks and installing infrared temperature scanners.

Smithfield on Thursday said it would close its Sioux Falls plant for three days for extra cleaning, but Chief Executive Kenneth Sullivan said in a

statement that the company, the largest U.S. pork processor, needed to keep running its farms and plants. "People need to eat," he said.

To keep workers coming in, some food processors have temporarily boosted pay, while staggering shift start times and breaks so that large numbers of employees aren't gathering close together. Some plants have handed out masks, and erected barriers between each worker's spot on processing lines.

Some workers have walked off the job and called on companies to do more or shut down plants temporarily to reduce the risk to workers.

As agricultural labor concerns mount, the State Department last month eased requirements on seasonal foreign-worker visas, after the agriculture industry warned that harvests could be disrupted if coronavirus-related curbs on immigration reduced the number of available workers.

Write to Jacob Bunge at jacob.bunge@wsj.com and Alex Leary at alex.leary@wsj.com

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From: [Young, Joby - OSEC, Washington, DC](#)
To: [Hickey, Jonathan P. EOP/OVP](#); [Rollins, Blake - OSEC, Washington, DC](#); [Beal, Mary Dee - OSEC, Washington, DC](#)
Cc: [Lindsay, Sally - OSEC Washington, DC](#)
Subject: Re: Yesterday's call
Date: Wednesday, April 8, 2020 7:50:54 PM
Attachments: [image001.jpg](#)

Ok Jon. What times work? Sally can schedule.

Joby Young
Chief of Staff
U.S. Dept. of Agriculture

From: Hickey, Jonathan P. EOP/OVP <Jonathan.P.Hickey@ovp.eop.gov>
Sent: Wednesday, April 8, 2020 7:35:29 PM
To: Young, Joby - OSEC, Washington, DC <joby.young@usda.gov>; Rollins, Blake - OSEC, Washington, DC <blake.rollins@usda.gov>; Beal, Mary Dee - OSEC, Washington, DC <MaryDee.Beal@usda.gov>
Subject: RE: Yesterday's call

Hi Team, I think it would be good to have a call if you have 3 minutes tomorrow to discuss what I've learned about the rapid COVID-19 testing availability.

Jon Hickey
Special Advisor for Domestic Policy
Office of the Vice President
(202)881-7664

From: Hickey, Jonathan P. EOP/OVP
Sent: Wednesday, April 8, 2020 7:07 PM
To: 'Julie Anna Potts' <(b) (6)@meatinstitute.org>
Cc: Hickey, Jonathan P. EOP/OVP <Jonathan.P.Hickey@ovp.eop.gov>; 'Young, Joby - OSEC, Washington, DC' <joby.young@usda.gov>; Rollins, Blake - OSEC, Washington, DC <blake.rollins@usda.gov>; Beal, Mary Dee - OSEC, Washington, DC <MaryDee.Beal@usda.gov>
Subject: RE: Yesterday's call

Hi Julie Anna,

So great to hear from you and just want to say that I greatly appreciate all you are doing to keep us all fed and especially your engagement on these critical issues!

I can assure you that USDA and I are working with the WH and FEMA on these very issues. I think you will see progress very soon.

Please keep pressing and letting us know what is needed most on the ground.

Thank you!
Jon

Jon Hickey
Special Advisor for Domestic Policy
Office of the Vice President
(202)881-7664

From: Julie Anna Potts <(b) (6)@meatinstitute.org>
Sent: Wednesday, April 8, 2020 6:58 PM
To: Hickey, Jonathan P. EOP/OVP <Jonathan.P.Hickey@ovp.eop.gov>
Subject: [EXTERNAL] FW: Yesterday's call

Jon, I'm so sorry to be so long in getting to you to say thank you for everything you are doing to facilitate this ongoing discussion! I know there are lots of folks involved but you deserve special recognition.

There are two major asks we have after the call yesterday: (1) how to elevate the non-medical grade mask orders to high priority for our plants (National's Tim Klein said he has about a 6 day supply and Jim Snee at Hormel said he struck out with FEMA after the call with Sec. Perdue on Friday), and (2) how to acquire from FEMA or otherwise the rapid COVID tests.

Can you help me with this? What else should I be doing? I have advised the CEOs on the call yesterday to continue to use the WH food supply chain task for email to submit requests but I don't know if that is working.

Thank you!!! JAP

From: Julie Anna Potts
Sent: Wednesday, April 8, 2020 6:52 PM
To: 'sonny.perdue@usda.gov' <sonny.perdue@usda.gov>; Ghee, Hailey - OSEC, Washington, DC <hailey.ghee@usda.gov>; 'Rollins, Blake - OSEC, Washington, DC' <blake.rollins@usda.gov>
Cc: Hickey, Jonathan P. EOP/OVP <Jonathan.P.Hickey@ovp.eop.gov>
Subject: Yesterday's call

Mr. Secretary, thank you so much for the excellent call you facilitated yesterday with the Vice President. It was clear that the Vice President was well-briefed by you and the team and had great questions and insights. We appreciate the energy and sense of action both of you brought to the call. The CEOs on the call were grateful for the extensive amount of time you both took to hear them and were so pleased to see the Vice President offer the message to the workforce that he did during the press conference yesterday evening and his tweet. What a terrific response. It resounded across the entire food industry as well as our membership.

I have two follow-ups on action items from yesterday's call regarding PPE and rapid COVID tests that I will work with your staff to drill down on. These questions are coming from the companies on yesterday's call in response to the Vice President's comments.

We are continuing to work at all levels of government to carry forth the message from the White House as well as company by company in local communities. Please let us know how else we may be helpful to you.

All the best, Julie Anna

Julie Anna Potts
President & CEO
North American Meat Institute

(b) (6) [meatinstitute.org](#)

(b) (6) (o)

(b) (6) (c)



FullerBennett, Harald - OGC, Washington, DC

Subject: Skype Call: Meat Packing Policy time
Location: Skype Meeting

Start: Tue 4/21/2020 4:30 PM
End: Tue 4/21/2020 5:00 PM

Recurrence: (none)

Meeting Status: Accepted

Organizer: SP3.PS3 - OSEC, Washington, DC

Required Attendees Young, Joby - OSEC, Washington, DC; Rollins, Blake - OSEC, Washington, DC; Shuford, Campbell - OSEC, Washington, DC; dudley.hoskins@osec.usda.gov; Newsome, Shawna - OSEC, Washington, DC; Tkacz, Kailee - OSEC, Washington, DC; Beal, Mary Dee - OSEC, Washington, DC; Ibach, Greg - OSEC, Washington, DC; CLS1, SLC1 - OSEC, Washington, DC; Barbic, Ken - OSEC, Washington, DC; Vaden, Stephen - OGC, Washington, DC; Brashears, Mindy - OSEC, Washington, DC

Categories: SP

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Memorandum

Date: April 20, 2020

From: John Gibbins, CDC National Institute for Occupational Safety and Health
Christa Hale, CDC National Institute for Occupational Safety and Health
Kendra Broadwater, CDC National Institute for Occupational Safety and Health

To: Christopher Gaddis, JBS USA

Copy: Mark Wallace, Weld County Department of Public Health and Environment
Rachel Herlihy, Colorado Department of Public Health and Environment
Kim Cordova, President, UFCW Local 7 Union
Valerie Clay, District Manager, USDA/FSIS

Subject: Strategies to reduce COVID-19 transmission at the JBS Greeley Beef Plant

Background

On April 10, 2020, CDC received a request for technical assistance from the Colorado Department of Public Health and Environment (CDPHE). CDPHE requested assistance in developing strategies to help prevent and mitigate SARS-CoV-2 infections in JBS Greeley Beef Plant workers while they are at work. SARS-CoV-2 is the virus that causes the illness COVID-19.

On April 14, 2020, a CDC team visited the JBS Greeley Beef Plant. The CDC team included three veterinary epidemiologists, one industrial hygienist, and one medical epidemiologist. We observed the fabrication process and toured the harvesting work area, which was not operating. The harvesting area is where animals are stunned, eviscerated, and processed into beef halves that are held in coolers for 72 hours. The fabrication department processes the beef carcasses into various beef products/cuts that are boxed for shipment. During standard operations, the plant operated two processing shifts and a third sanitation shift that was conducted by a third-party contractor.

We returned to the plant on April 16 to tour additional areas including the locker rooms and lunchrooms. No beef was being processed on this day. We talked with management and management consultants to provide guidance to prevent potential SARS-CoV-2 transmission in the plant. Through our discussions with JBS management, we learned about the existing interventions to help prevent and mitigate the spread of SARS-CoV-2 between workers while they are in the plant. We also spoke with the United Food and Commercial Workers (UFCW) Local 7 President and other leadership on April 18, 2020.

The plant stopped production operations on April 15 with plans to resume harvesting on April 24 and fabrication on April 27. The observations and recommendations included in this memo are specific to the JBS Greeley Beef Plant but may be helpful in developing strategies for other JBS facilities.

Observations and discussion

Worker screening

Workers are screened prior to their shift while walking through the tunnel under the highway between the worker parking lot and plant. The screening consists of walking past a thermal imaging system for body temperature measurement and self-reported symptom checks. Management monitoring the screening process ask workers about fever, cough, and shortness of breath using pictograms. If a worker has a fever or indicates he or she has one of the two symptoms with a “thumbs down,” they undergo secondary screening. Secondary screening is done by a plant occupational health office staff person, who also checks the worker’s temperature with an infrared thermometer. If the worker is found to have a fever or symptoms consistent with SARS-CoV-2 infection, they are told to return home, surrender their plant identification card, follow up with a telehealth provider, and are notified about available pay and benefits if they have COVID-19. Workers are permitted up to 4 days of paid sick leave plus additional short-term disability while they are out with illness that is confirmed COVID-19 or presumptive COVID-19 documented by a physician’s note.

Increasing distance between workers during work and breaks

From the tunnel that leads from the parking lot to the plant and throughout the plant itself, management had installed visual reminders on the walls and floor to maintain 6 feet distance between people in hallways, lunchrooms, and common areas. In the lunchroom, tables had been moved to increase the distance between workers during breaks with some tables placed in hallways outside of the lunchroom. Management has assigned people to monitor common areas, entrances, and lunchrooms to encourage distancing between workers during high traffic periods like shift changes and breaks.

Plant production has been reduced and in some work locations the space between workers on the line could be maintained at 6 feet. However, where management said the process prohibited appropriate spacing, a plastic bag sheeting barrier had been installed between those workers on the line. For some areas on the harvest line, it may be difficult to install barriers or maintain spacing due to work processes.

Plexiglass barriers had been installed on lunchroom tables to limit the number of workers that can sit at a single table during lunch and breaks, and to provide some physical barrier between workers during meals. Management set up additional break/lunch areas outdoors in tents, which were divided into harvest and fabrication tents. We did not observe handwashing stations or temporary restrooms near these overflow break/lunch areas. Management told us they offered free lunches, which were served in the outside overflow area, to encourage workers to use these overflow areas to further assist in social distancing.

Supplementary infection control measures

There are hand sanitizer dispensers throughout the plant, notably at the entrances to the plant and at entrances to lunchrooms as part of the plant food safety program. Management indicated that several hand sanitizer dispensers had been added as COVID-19 prevention measures. The dispensers were a mix of pump dispensers and touchless. The locker rooms had hands free pedal operated handwashing stations, air hand dryers, and paper towel dispensers that were empty at the time of the visit.

Additional staff have been assigned to clean and sanitize commonly touched surfaces more frequently, such as handrails, doors and door handles, and lunch tables. Time clocks in the plant were touch-free for plant workers.

Use of masks and other face coverings

A universal face covering requirement among all staff has been established based on CDC recommendations for the public. Face coverings are generally recommended by CDC as an addition to social distancing. They are especially important for source control when social distancing is not possible or feasible based on working conditions. The face covering is meant to protect other people in case the wearer is infected but not symptomatic.

Management provides surgical masks with moldable nosepieces to harvesting workers each day. Fabrication workers have received one of two available styles of balaclava. If their selected style of balaclava does not cover their nose, they also receive a surgical mask to wear under the balaclava. Workers received washing instructions with the balaclava, according to management.

The balaclavas appeared to be a single layer of fabric. Some workers on the fabrication line had to adjust their balaclavas with their hands while working. We observed workers throughout the plant wearing their face covering only over their mouth. Management corrected workers when this was observed. Management stated that some workers complained that the face covering caused their safety glasses to fog up.

Educating workers on COVID-19 risks, prevention, and company policies

Outside the guard shack and near the entrance of the tunnel on the parking lot side, posters hang on the fences reminding staff to report to occupational health if they are experiencing symptoms. The poster has a toll free COVID-19 hotline number for workers with COVID-19 questions. Management said they had received several calls about sick leave policies on the hotline.

Inside the tunnel, posters showed how to don the management-provided disposable face covering and which face coverings were permissible in each area of the plant. At the screening area in the tunnel, there were posters with pictures representing COVID-19 symptoms of fever, cough, and shortness of breath, as well as indication to give a thumbs down if the worker is experiencing any of those symptoms.

Inside the plant, posters with handwashing messages were posted on a bulletin board at the entrance. Some COVID-19 prevention messaging in multiple languages rotates on video monitors in common areas. Management expressed that communicating messages throughout their diverse staff presented challenges.

Additional activities planned by the company as reported to our team

1. Further slowing of production during breaks to minimize the total number of workers in common areas and to prevent workers coming off breaks and going back to the line at the same time. The goal would be one for one worker replacement during breaks.
2. Using a one direction text messaging system (Rapidcast™) to send COVID-19 prevention and information messages to workers starting during the plant closure. The system can translate to the language to which the phone is set, allowing for messaging in the language of choice for the worker but requiring simple messages. The company is

working with the county and state health departments and CDC on a communications plan and message development.

3. Installing approximately 300 stainless steel barriers (to replace the existing plastic sheeting barriers) between workers on the line where work processes prevent workers from remaining 6 feet apart.
4. Installing additional video monitors around the plant to provide informational messages to workers.
5. Reconfiguring the cafeterias to have a unidirectional flow when workers are selecting and purchasing their meal to reduce crowding.
6. Training workers upon return to the plant on COVID-19. Training is not yet finalized according to management, but proposed topics were social distancing, personal hygiene practices, donning and doffing facemasks as well as guidance to wear them at all times, COVID-19 symptoms, and precautionary measures to avoid COVID-19.

Conclusions

The company has implemented several controls at the plant to help prevent and mitigate the spread of SARS-CoV-2 between workers while in the plant and is in the process of implementing more as discussed above. We provide some additional recommendations below to help both management and workers limit virus transmission in the plant.

Recommendations

As the plant works toward resuming operations, we provide the following recommendations to help ensure existing controls are as effective as possible in preventing the spread of SARS-CoV-2 between workers while they are at work. While we understand that with ongoing community transmission of coronavirus COVID-19 cases will continue to be identified, existing and recommended controls with ongoing education will be useful in reducing transmission in the workplace.

These recommendations are intended specifically for the JBS Greeley Beef Plant; however, broader recommendations for meat and poultry processing industries are in development at CDC. The health and safety committee and labor representatives should develop an implementation plan for these and any other interventions to be rolled out in the workforce.

Hierarchy of controls

The following recommendations should be implemented according to the hierarchy of controls. Hierarchy of controls is an approach to hazard intervention that starts with the controls perceived to be most effective and moves down to those considered least effective. In most cases, the preferred approach is to eliminate a hazard or exposures, install engineering controls, and implement appropriate sanitation and cleaning to shield or reduce workers exposure to the hazard. Until such controls are in place, or if they are not adequately effective or feasible, administrative measures and personal protective equipment (PPE) may be needed.

Pre-shift recommendations

1. Move pre-shift screening to the worker parking lot, instead of in the tunnel. This set-up would provide a more private and spacious area for secondary screening of workers who have evidence of fever or disclose symptoms consistent with COVID-19. Ensure that the

workers walk through a covered or enclosed area prior to being screened to provide shelter from the elements. Entrants should maintain the recommended 6 feet spacing while in line for screening.

- a. Entrants' temperatures should be measured individually using a temporal, tympanic, or oral thermometer with a probe cover.
- b. If continuing to use thermal imaging systems, procure FDA-approved system(s) and use in accordance with the manufacturer specifications.
- c. If such a system cannot be procured, use the existing thermal imaging system in accordance with all manufacturer specifications and FDA guidance. Ensure that it is set up in such a way to accommodate the height variation of all entrants.
2. Exclude all non-essential visitors from entering the premises. For essential services, like cattle delivery, limit drivers' access to the building. For example, drivers may pass paperwork through a window or into a drop box.
3. Screen everyone who needs to enter the plant, including people who enter the plant through locations other than the main parking lot and tunnel, such as contractors and US Department of Agriculture (USDA) veterinarians.
4. All site entrants must be screened, regardless of the time they arrive or gate they use at the site. For example, maintenance workers who arrive early need to be screened.
 - a. Ask each person about the COVID-19 related symptoms and if they've had contact with a person who has COVID-19.
 - b. Ensure that each person has their temperature taken. This may require an increase in the number of staff people available to screen entrants to increase throughput. If the thermal imaging system shows an entrant's temperature to be under 97°F, take his or her temperature manually.
 - c. Instruct screening staff who use non-contact "forehead" or temporal thermometers to measure entrants' temperatures to point it at the temple of the person being screened, where the temporal artery is located, rather than the front of the forehead.
 - d. Ensure all workers who have a fever (>100.4°F) or one or more of the reported symptoms are sent directly to secondary screening.
 - e. Post the screening questions in the most commonly spoken languages at the screening point to assist with screening in addition to the existing pictograms.
 - f. Provide all entrants (e.g., workers, contractors, regulatory staff, visitors) to the plant with a face covering and show them how it needs to be worn.
 - g. Entrants who are not workers at the plant who indicate they have a fever or symptoms should not be allowed entry to the plant.
5. Provide specimen collection and ordering of COVID-19 testing on site for workers during secondary screening who are found to have fever and/or symptoms. At the time of specimen collection, obtain a list of work-related close contacts over the past 14 days and their contact information for follow-up in the event testing is positive. Close contacts include household members who work at the Greeley facility or another meat processing plant, co-workers with whom they carpool, and co-workers with whom they spend substantial time during breaks. The Weld County Department of Public Health and Environment can provide a public health nurse to take a sample and collect the information about close contacts at the secondary screening point.

6. Instruct any worker who has tested positive for COVID-19 to stay home from work. When speaking to the worker, collect a list of work-related close contacts over the past 14 days and their contact information. This list should include any co-workers who live in the same household and with whom they carpool or take breaks. Inform these workers of their possible exposure to COVID-19 in the workplace but maintain confidentiality as required by the Americans with Disabilities Act (ADA).
7. Have your occupational health personnel partner with Weld County Department of Public Health and Environment and other county health departments to establish processes to both provide and receive lists of COVID-19 cases who work in the Greeley facility. .
8. Establish an exposed worker follow up system to identify if they develop fever or symptoms, per the [CDC Critical Infrastructure Worker guidance](#).
9. Establish written return to work protocols for workers who had surrendered their identification cards or had it deactivated due to illness or contact with an ill person. Ensure workers' badges are returned and/or reactivated based on this protocol.
 - a. Workers with COVID-19 who have stayed home (home isolated) should return to work in consultation with their healthcare providers, the company occupational health clinic, and in accordance with local health department policies. However, workers should not return to work before CDC [criteria to discontinue home isolation](#) are met.
 - i. CDC recommends people with confirmed or suspected COVID-19 should continue home isolation until:
 - At least 3 days (72 hours) have passed since recovery defined as resolution of fever without the use of fever-reducing medications and improvement in other symptoms (e.g., cough, shortness of breath); and,
 - At least 7 days have passed since symptoms first appeared
 - ii. More information on return to work guidelines is available at this webpage: <https://www.cdc.gov/coronavirus/2019-ncov/if-you-are-sick/steps-when-sick.html>
10. If necessary, modify leave, benefits, and/or pay policies to provide additional sick leave and/or disability benefits for workers staying home while recovering from COVID-19 illness (to discourage workers from coming to work while symptomatic or ill due to fear of losing employment/pay).
 - a. Avoid incentives (such as attendance bonuses or other financial incentives) which might encourage workers to come to work while ill or having symptoms.
11. Ensure the face covering(s) provided by management conform to CDC's guidance. The guidance indicates that cloth face coverings should fit snugly but comfortably against the side of the face, include multiple layers of fabric, and allow for breathing without restriction.
 - a. Eliminate the use of the single layer balaclavas and neck gaiters which do not conform to CDC guidance on face coverings. Additionally, face coverings that wrap around the neck and remain tight to the face when being removed might pose a risk of self-infection if the face covering has become contaminated.
 - b. Consider exclusively providing the procedure/surgical mask to all workers as they become available for purchase.

During shift COVID-19 recommendations

1. Further reduce overall animal processing numbers during breaks to both maintain 6 feet distance between workers and to stagger breaks to minimize the total number of workers that are in common areas, locker rooms, lunchrooms, and hallways at the same time.
2. The effectiveness of physical barriers in preventing coronavirus exposures between physically close workers is not known. Physical barriers should not be used as a replacement for maintaining at least 6 feet between workers; however when that is not possible, barriers can be installed as a reminder for workers to maintain physical distance between adjacent workers.
3. Move signs instructing workers to go to occupational health if they have symptoms from the parking lot because they should be reporting symptoms during screening. These signs can be moved inside the plant if workers are supposed to report to occupational health if they develop symptoms while at work per company protocols. If workers are instructed to report to their supervisor with symptoms while at work or another staff person, remove these signs entirely.
4. Before operations resume, educate management, frontline supervisors, union shop stewards, and workers. All training should be easy to understand and provided in languages that are understood by the worker. Training may need to be verbal. Ongoing training should be provided. Options include pre-shift briefings or refresher training in settings where social distance can be maintained. Include in this training what workers should do when they feel ill before or at work, symptoms of COVID-19, sick leave policies, social distancing, safely putting on and taking off PPE and face masks, hand hygiene practices, and potential routes of transmission at work and in their community and how to minimize them.
5. Include these specific messages in your training and education materials. They are based on conversations with management and on observations of workers onsite:
 - a. Emphasize that face coverings must cover the nose and mouth at all times and should remain in place until taken off safely. If a worker's face covering moves during work, it needs to be replaced with one that doesn't need to be frequently adjusted to reduce touching of the face.
 - b. Teach workers to ask for new face coverings when theirs becomes dirty, wet, and/or difficult to breathe through.
 - c. Reiterate and emphasize the need for cough and sneeze etiquette (coughing and sneezing into the elbow) even when wearing a face covering as long as this does not result in a safety hazard for the worker.
 - d. Teach workers to wash their hands if they are visibly dirty, because hand sanitizer may not work as well when hands are dirty.
 - e. Have workers practice proper hand hygiene at hand sanitizing stations. Enough sanitizer should be used to cover all surfaces of fingers and hands and should take about 20 seconds to rub dry. This is comparable to the duration of effective handwashing. More information on hand sanitization and washing can be found here: <https://www.cdc.gov/handwashing/hand-sanitizer-use.html>
6. Before operations resume, train supervisors on how to identify and correct improper face covering use and how to identify possible COVID-19 symptoms in their workers or other site entrants.

7. Instruct frontline supervisors to enforce the COVID-19 training, such as the cloth face covering and social distancing, as they would for food safety practices among their workers. Union stewards can play an important role in re-enforcing trainings and communicating with workers.
8. Instruct workers to talk with their supervisor if their face covering needs to be adjusted frequently and/or if it interferes with their job-specific PPE. Supervisors should work with workers to address these issues.
9. Place simple posters that encourage staying home when sick, cough and sneeze etiquette, COVID-19 symptoms, and proper hand hygiene practices at the entrance to the workplace, break areas, locker rooms, and in other workplace areas where they are likely to be seen.
 - a. CDC has [simple posters](#) available to download and print, some of which are translated into different languages. The Stop the Spread of Germs poster is available in several languages, including English, Spanish, Burmese, and Somali.
10. Put handwashing stations near the outdoor break areas to encourage handwashing before eating. Adding additional outdoor toilets could also encourage use of the outdoor break areas as well as reduce congregation in or near toilets during breaks. Install handwashing stations or additional sanitizer dispensers in the lunchroom to encourage pre-meal hand hygiene.
11. Consider closing vending machines to eliminate an area of cross-contamination for workers.
12. Provide single use paper towels in touchless paper towel dispensers at all handwashing stations.
13. Determine if proposed controls, such as barriers between work position on the line, could pose a safety hazard for workers. Ensure it would not be possible for workers' tools, hands, or arms to be caught between the barrier and moving parts of the conveyor. This may require trialing barriers before implementing them in all work stations where workers cannot be separated by 6 feet or more.

CDC is developing additional guidance for meat and poultry processing facilities to prevent and mitigate the spread of SARS-CoV-2 between employees while at work. Please review this guidance when it becomes available and institute recommended controls in your facility. Consult with USDA to determine if proposed controls are acceptable with regards to food safety and sanitation. Continue communicating and working with Weld County Department of Public Health and Environment, the Colorado Department of Public Health and Environment and union leadership. Thank you for your cooperation with this evaluation. We appreciate your interest in occupational safety and health. If you have any questions about this memorandum, please contact Dr. John Gibbins at (513) 841-4585 or ffi9@cdc.gov.

End of memorandum

By the authority vested in me as President by the Constitution and the laws of the United States of America, including the Defense Production Act of 1950, as amended (50 U.S.C. 4501 *et seq.*) (the “Act”), it is hereby ordered as follows:

Section 1. Policy. On March 13, 2020, I declared a national emergency recognizing the threat that the novel (new) coronavirus known as SARS-CoV-2 poses to our country. I also recognize that other industries play a crucial role in supporting the Nation throughout this emergency, including those critical infrastructure industries, as defined by the Department of Homeland Security, such as food production and supply. Businesses operating in the food supply and production industry have a special responsibility to maintain, to the fullest extent possible, their operations and normal work schedules. Since then, we have seen some of these operations reduce their capacity and output due to issues related to COVID-19. These businesses are crucial to our emergency preparedness as we respond to COVID-19 and after we defeat it during the recovery. Accordingly, I find that conditions exist which may pose a direct threat to the national defense or emergency preparedness programs and that the continued operation of food processing, production, and supply companies meet the criteria for emergency preparedness and protections under 50 U.S.C. 4501 *et seq.*

Sec. 2. Presidential Order of Continued Operation. I hereby order that critical infrastructure food companies continue their operations to the fullest extent possible both during and after the COVID-19 crisis subsides so that they can continue to process, produce, and deliver food to the Nation.

Sec. 3. General Provisions. (a) Nothing in this memorandum shall be construed to impair or otherwise affect:

- (i) the authority granted by law to an executive department or agency, or the head thereof; or
 - (ii) the functions of the Director of the Office of Management and Budget relating to budgetary, administrative, or legislative proposals.
- (b) This memorandum shall be implemented consistent with applicable law and subject to the availability of appropriations.
- (c) This memorandum is not intended to, and does not, create any right or benefit, substantive or procedural, enforceable at law or in equity by any party against the

United States, its departments, agencies, or entities, its officers, employees, or agents, or any other person.



Pre-decisional/Deliberative/ Internal Use Only

To: Secretary Perdue
Date: April 21, 2020
Re: Status of Meat Packing Industry

Agenda:

1. Plant closure status (Under Secretary Brashears)

		Slaughter Capacity	Date Closed	Status Update
Colorado				
(b) (4)		4,500	4/10	On track to open the 24 th . No issues with health officials at this time. Need to clean and set up additional precautions.
Washington				
(b) (4)		2,000	4/20	Opening on the 22 nd ; local and state health officials have been great to work with; installed new Plexiglas barriers.
Iowa				
(b) (4)		10,000	4/6	Started running again today, however they are facing a high absenteeism rate.
(b) (4)		8,400	4/20	Back up and running today, however they are facing large absenteeism rate.
Indiana				
(b) (4)		14,500	4/20	Closed for one day. The Department of Ag had to do a bit of education on importance of keeping the plants up and running, but the local Health Department was reportedly easy to work with to get the plant back up and running.
South Dakota				

(b) (4)	18,500	4/11	CDC has sent a draft report of recommended changes
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2. USDA Action Steps (Mary Dee)

- Improve USDA data visibility on outbreaks/risk in counties with major processing plants – deploy as an early warning system
- Continue to communicate with Governors and State Departments of Agriculture and Public Health regarding the necessity of state and local planning and early response
- Work with trade associations to facilitate information and best practices sharing among operations, particularly “lessons learned” from operations impacted by outbreak
- Consider USDA taking the lead in drafting a document that lists steps that plants and government authorities should consider to keep essential food industry plants open or when resuming operations
- **In instances of outbreak/potential outbreak:** Ensure USDA connectivity with Governor’s office, State Department of Agriculture, and state public health officials; offer facilitation w/ other federal agencies, such as CDC and FEMA
 - **If requested by state (state must request federal support):** flag testing capacity needs; support CDC/public health workforce on the ground support

3. Interagency Efforts (Mary Dee)

- **FEMA/HHS/White House Task Force Engagement**
- **Continuity of Operations Guidance:** CDC and OSHA Guidance for Meat and Poultry Processing – anticipated distribution this week
- **PPE:**
 - i. Supply Chain Stabilization Task Force provided a list of industrial distributors with available supply for distribution to meat and poultry processing facilities; List provided to meat packing entities yesterday (Monday, April 21)
 - ii. Cloth masks
- **Testing**

4. Industry Ask (Deputy Secretary Censky)

- Proposed Executive Order Requested/Suggested by NAMI

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FullerBennett, Harald - OGC, Washington, DC

Subject: Skype Call: Prep for Call with VP, Governors, State Agriculture Directors, and Food & Agriculture Industry Leaders/Meat EO Follow Up

Location: Skype Meeting

Start: Wed 4/29/2020 8:30 AM

End: Wed 4/29/2020 9:15 AM

Recurrence: (none)

Meeting Status: Accepted

Organizer: SP3.PS3 - OSEC, Washington, DC

Required Attendees: Rollins, Blake - OSEC, Washington, DC; Ghee, Hailey - OSEC, Washington, DC; Tkacz, Kailee - OSEC, Washington, DC; Young, Joby - OSEC, Washington, DC; CLS1, SLC1 - OSEC, Washington, DC; Ibach, Greg - OSEC, Washington, DC; Brashears, Mindy - OSEC, Washington, DC; Newsome, Shawna - OSEC, Washington, DC; Rodgers, Meghan - OC, Washington, DC; Shuford, Campbell - OSEC, Washington, DC; Northey, Bill - OSEC, Washington, DC; Barbic, Ken - OSEC, Washington, DC; Boswell, Kristi - OSEC, Washington, DC; Hoskins, Dudley - OSEC, Washington, DC; Beal, Mary Dee - OSEC, Washington, DC; Johansson, Robert - OCE, Washington, DC; Vaden, Stephen - OGC, Washington, DC

Optional Attendees: Young, Benjamin - OGC, Washington, DC

Categories: SP

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USDA Implementation of Executive Order on Meat and Poultry Processors

- President Trump issued an executive order declaring that meat and poultry processors meet newly established criteria under the Defense Production Act.
- Under the order, the Department of Agriculture is directed to ensure America's meat and poultry processors are able to continue operations uninterrupted to the maximum extent possible.

Plan of Action

Under the authorities of the Executive Order and the Defense Production Act:

- USDA directs meat and poultry processing plants to operate in accordance with the guidance issued by CDC and OSHA to ensure worker safety. Accordingly, establishments should provide written documentation of mitigation plans.
- Following this step, USDA will direct meat and poultry processing plants to immediately reopen and resume operations.
- USDA will work cooperatively with state and local authorities to ensure the operation of these meat processing plants to provide Americans the meat protein they need while also protecting critical infrastructure workers.
- Where there are establishments that cannot immediately resume operations, USDA is establishing a leadership team, which will include federal partners from CDC and OSHA to facilitate conversations, assess documentation and work in consultation with the state and local authorities to resume and ensure continuity of operations at these critical facilities.

Implementation of EO ____ for the Continuity of Operations for Meat and Poultry Processors

Overview

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(b) (5), DPP

[Redacted]

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From: [Sullivan, Lauren - OSEC, Washington, DC](#) on behalf of [SP3, PCS - OSEC, Washington, DC](#)
To: [Young, Johny - OSEC, Washington, DC](#); [Rollins, Blake - OSEC, Washington, DC](#); [Barbic, Ken - OSEC, Washington, DC](#); [Lee, Evan - OSEC, Washington, DC](#)
Subject: Skype Call: Briefing Time Before Member Call Re: Pork Facility CDC report

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[OC(1033)]

From: [Rollins, Blake - OSEC, Washington, DC](#) on behalf of [SP3.PS3 - OSEC, Washington, DC](#)
To: [Hoskins, Dudley - OSEC, Washington, DC](#); [Rodgers, Meghan - OC, Washington, DC](#); [Vaden, Stephen - OGC, Washington, DC](#); [Adams, Kiki - OSEC, Washington, DC](#); [Ghee, Hailey - OSEC, Washington, DC](#); [Tkacz, Kailee - OSEC, Washington, DC](#); [Young, Joby - OSEC, Washington, DC](#); [CLS1, SLC1 - OSEC, Washington, DC](#); [Ibach, Greg - OSEC, Washington, DC](#); [Brashears, Mindy - OSEC, Washington, DC](#); [Newsome, Shawna - OSEC, Washington, DC](#); [Shuford, Campbell - OSEC, Washington, DC](#); [Northey, Bill - OSEC, Washington, DC](#); [Barbic, Ken - OSEC, Washington, DC](#); [Boswell, Kristi - OSEC, Washington, DC](#); [Beal, Mary Dee - OSEC, Washington, DC](#); [Johansson, Robert - OCE, Washington, DC](#)
Subject: Skype Call: Meat Processing check in
Attachments: [Meat Processing Concept Piece, 4-28-20.docx](#)

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Concept Piece on Additional Federal Actions to Allow Meat Processing Plants to Reopen/Stay in Operation

April 28, 2020

1. (b) (5), DPP

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

(b) (5), DPP [Redacted]

[Redacted]

From: [Sullivan, Lauren - OSEC, Washington, DC](#) on behalf of [SP3,PS3 - OSEC, Washington, DC](#)
To: [Rollins, Blake - OSEC, Washington, DC](#); [Ghee, Hailley - OSEC, Washington, DC](#); [Tkacz, Kaliee - OSEC, Washington, DC](#); [Young, Joby - OSEC, Washington, DC](#); [CISI, SICI - OSEC, Washington, DC](#); [Ibarb, Greg - OSEC, Washington, DC](#); [Brashers, Mandy - OSEC, Washington, DC](#); [Newsome, Shawna - OSEC, Washington, DC](#); [Rodgers, Meghan - DC, Washington, DC](#); [Shuford, Campbell - OSEC, Washington, DC](#); [Northey, Bill - OSEC, Washington, DC](#); [Barbie, Ken - OSEC, Washington, DC](#); [Boswell, Kristi - OSEC, Washington, DC](#); [Hoskins, Dudley - OSEC, Washington, DC](#); [Beal, Mary Dee - OSEC, Washington, DC](#); [Johansson, Robert - OCE, Washington, DC](#); [Vaden, Stephen - OGC, Washington, DC](#)
Subject: Skype Call: Meat Processing Follow Up

Join Skype Meeting <<https://gc02.safelinks.protection.outlook.com/?url=https%3A%2F%2Fmeet.lync.com%2Fusda.gov%2F%3F%3FLinkID%3D389737&data=02%7C01%7C%7C17ced77e4ca42f127b10847eb87859%7Ced5b36e701ce4eb867ee03fa044697%7C09%7C09%7C637236839602949458&sd=BBH3pRLjE%2B53F%2BP%2B49gWVVLlO8T97aKsoEF8mmx3%3D&reserved=0>>
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Help <<https://gc02.safelinks.protection.outlook.com/?url=http%3A%2F%2Fgo.microsoft.com%2F/fwlink%2F%3FLinkID%3D389737&data=02%7C01%7C%7C17ced77e4ca42f127b10847eb87859%7Ced5b36e701ce4eb867ee03fa044697%7C09%7C09%7C637236839602949427&sd=30w8RlhbVORQwRyima3c2JHTUSC9OnkxUOoEHZE%3D&reserved=0>>

[OC(1033)]

FullerBennett, Harald - OGC, Washington, DC

Subject: Skype Call: Meat EO Update
Location: Skype Meeting

Start: Mon 5/4/2020 3:15 PM
End: Mon 5/4/2020 3:45 PM

Recurrence: (none)

Meeting Status: Accepted

Organizer: SP3.PS3 - OSEC, Washington, DC

Required Attendees Rollins, Blake - OSEC, Washington, DC; Ghee, Hailey - OSEC, Washington, DC; Tkacz, Kailee - OSEC, Washington, DC; Young, Joby - OSEC, Washington, DC; CLS1, SLC1 - OSEC, Washington, DC; Ibach, Greg - OSEC, Washington, DC; Brashears, Mindy - OSEC, Washington, DC; Newsome, Shawna - OSEC, Washington, DC; Rodgers, Meghan - OC, Washington, DC; Shuford, Campbell - OSEC, Washington, DC; Barbic, Ken - OSEC, Washington, DC; Hoskins, Dudley - OSEC, Washington, DC; Beal, Mary Dee - OSEC, Washington, DC; Vaden, Stephen - OGC, Washington, DC; Young, Benjamin - OGC, Washington, DC; Bonfitto, Jordan - OSEC, Washington, DC

Categories: SP

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To: Secretary Perdue

Date: Monday, May 4, 2020

Re: Implementation of Meat and Poultry Processing EO

Draft, Deliberative, Pre-Decisional

Agenda

- **Facility Update**

- Smithfield Sioux Falls, SD (pork):
 - CDC on the ground today, at Smithfield's request
- Tysons Perry, IA (pork):
 - Set to open today
- Tysons Logansport, IN (pork):
 - Set to open this week, awaiting test results
- Tysons Waterloo, IA (pork):
 - Local health department, the mayor and sheriff toured the Waterloo facility Friday, May 1st
 - Tysons has not heard back on next steps but plan to open this week
- Tysons Dakota City, NE (beef):
 - Set to open this week after deep cleaning (plant decision)
- Tysons Pasco, WA (beef):
 - Set to open tomorrow (not public)

Plant Closures and Reductions
 Updated 5/1/2020 at 6:30 a.m.

All information contained

	Daily Slaughter Capacity		
	Normal	Current	Difference
Fed (Steer/Heifer) Plants CLOSED			
(b) (4)	5,000	0	5,000
(b) (4)	2,000	0	2,000
(b) (4)	1,100	0	1,100
		Total	8,100

Cow/Bull Plants CLOSED

(b) (4)	1,950	0	1,950
		Total	1,950

Poultry Plants CLOSED

(b) (4)	36,000	0	36,000
(b) (4)	90,000	0	90,000
(b) (4)	250,000	0	250,000
		Total	376,000

Pork Plants CLOSED

(b) (4)	20,000	0	20,000
(b) (4)	13,000	0	13,000
(b) (4)	20,000	0	20,000
(b) (4)	8,400	0	8,400

(b) (4)

19,500 0 19,500

14,500 0 14,500

16,500 0 16,500

Total 111,900

Information in this document is confidential, and not for release

Date Closed	Date to Re-open	PPE Needs?
4/21/2020	Scheduled for 5/6 or 5/7	no request for assistance at this time
4/23/2020	5/5/2020	no request for assistance at this time
4/29/2020	5/3/2020	no request for assistance at this time
5/4/2020	TBD	no request for assistance at this time
4/23/2020	5/11/2020	no request for assistance at this time
4/28/2020	5/12/2020	no request for assistance at this time
4/30/2020	5/4/2020	no request for assistance at this time
4/11/2020	TBD	Seeking long-term supply of face shields; state receiving supply from FEMA
4/27/2020	TBD	Seeking long-term supply of face shields; no need for federal engagement on PPE at this time
4/21/2020	5/5/2020	Determining potential need for mask assistance
4/27/2020	5/4/2020	no request for assistance at this time

4/21/2020	5/5 or 5/6	no request for assistance at this time
4/23/2020	5/5 or 5/6	no request for assistance at this time
4/27/2020	TBD	

ease to the public or distribution

Fed. Assistance Requested?	Notes
No	Closed for deep cleaning (Decision by the plant). New tentative reopen date is 5/6 or 5/7
No	Set to open tomorrow, 5/5 Closed due to absenteeism, but will open on Monday at reduced rate. Expect to be close to full capacity later in the week.
No	Closed until further notice. Local officials are working cooperatively with (b) (4) No need for federal engagement at this time.
No	Ceased kill afternoon of 4/23, anticipate a 2 week closure. Corporate decision. No federal assistance requested. Ceased operations after day shift on 4/28/20. Follow up communication is expected regarding how long the "pause" will last. Corporate decision.
No	Closed for deep cleaning--set to open this week
Yes	Positioning to reopen this week. CDC visit today at the request of (b) (4) 5/4
Yes	remains closed
No	Remains closed, local officials are working cooperatively with (b) (4) No need for federal engagement at this time. Set to open today

No Set to reopen within the next few days.

No Set to reopen within the next few days.
No contact made.





Last date of contact

4-May

4-May

30-Apr

29-Apr

30-Apr

30-Apr

4-May

30-Apr

30-Apr

29-Apr

29-Apr

4-May

4-May

30-Apr



To: Secretary Perdue

Date: Monday, May 4, 2020

Re: Implementation of Meat and Poultry Processing EO

Draft, Deliberative, Pre-Decisional

Agenda

- **Facility Update**

- Smithfield Sioux Falls, SD (pork):
 - CDC on the ground today, at Smithfield's request
- Tysons Perry, IA (pork):
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 - Tysons has not heard back on next steps but plan to open this week
- Tysons Dakota City, NE (beef):
 - Set to open this week after deep cleaning (plant decision)
- Tysons Pasco, WA (beef):
 - Set to open tomorrow (not public)

Plant Closures and Reductions
 Updated 5/1/2020 at 6:30 a.m.

All information contained

	Daily Slaughter Capacity		Difference
	Normal	Current	
Fed (Steer/Heifer) Plants CLOSED			

(b) (4)

5,000	0	5,000
2,000	0	2,000
1,100	0	1,100

Total 8,100

Cow/Bull Plants CLOSED			
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(b) (4)

1,950	0	1,950
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Total 1,950

Poultry Plants CLOSED			
------------------------------	--	--	--

(b) (4)

36,000	0	36,000
90,000	0	90,000
250,000	0	250,000

Total 376,000

Pork Plants CLOSED			
---------------------------	--	--	--

(b) (4)

20,000	0	20,000
13,000	0	13,000
20,000	0	20,000
8,400	0	8,400

(b) (4)

19,500 0 19,500

14,500 0 14,500

16,500 0 16,500

Total 111,900

Information in this document is confidential, and not for release

Date Closed	Date to Re-open	PPE Needs?
4/21/2020	Scheduled for 5/6 or 5/7	no request for assistance at this time
4/23/2020	5/5/2020	no request for assistance at this time
4/29/2020	5/3/2020	no request for assistance at this time
5/4/2020	TBD	no request for assistance at this time
4/23/2020	5/11/2020	no request for assistance at this time
4/28/2020	5/12/2020	no request for assistance at this time
4/30/2020	5/4/2020	no request for assistance at this time
4/11/2020	TBD	Seeking long-term supply of face shields; state receiving supply from FEMA
4/27/2020	TBD	Seeking long-term supply of face shields; no need for federal engagement on PPE at this time
4/21/2020	5/5/2020	Determining potential need for mask assistance
4/27/2020	5/4/2020	no request for assistance at this time

4/21/2020	5/5 or 5/6	no request for assistance at this time
4/23/2020	5/5 or 5/6	no request for assistance at this time
4/27/2020	TBD	

ease to the public or distribution

Fed. Assistance Requested?	Notes
No	Closed for deep cleaning (Decision by the plant). New tentative reopen date is 5/6 or 5/7
No	Set to open tomorrow, 5/5 Closed due to absenteeism, but will open on Monday at reduced rate. Expect to be close to full capacity later in the week.
No	Closed until further notice. Local officials are working cooperatively with (b) (4) No need for federal engagement at this time.
No	Ceased kill afternoon of 4/23, anticipate a 2 week closure. Corporate decision. No federal assistance requested. Ceased operations after day shift on 4/28/20. Follow up communication is expected regarding how long the "pause" will last. Corporate decision.
No	Closed for deep cleaning--set to open this week
Yes	Positioning to reopen this week. CDC visit today at the request of (b) (4) 5/4
Yes	remains closed
No	Remains closed, local officials are working cooperatively with (b) (4) No need for federal engagement at this time. Set to open today

No Set to reopen within the next few days.

No Set to reopen within the next few days.
No contact made.





Last date of contact

4-May

4-May

30-Apr

29-Apr

30-Apr

30-Apr

4-May

30-Apr

30-Apr

29-Apr

29-Apr

4-May

4-May

30-Apr

FullerBennett, Harald - OGC, Washington, DC

Subject: Skype Call: Meat EO Update
Location: Skype Meeting

Start: Thu 4/30/2020 1:15 PM
End: Thu 4/30/2020 1:45 PM

Recurrence: (none)

Meeting Status: Accepted

Organizer: SP3.PS3 - OSEC, Washington, DC


Required Attendees Rollins, Blake - OSEC, Washington, DC; Ghee, Hailey - OSEC, Washington, DC; Tkacz, Kailee - OSEC, Washington, DC; Young, Joby - OSEC, Washington, DC; CLS1, SLC1 - OSEC, Washington, DC; Ibach, Greg - OSEC, Washington, DC; Brashears, Mindy - OSEC, Washington, DC; Newsome, Shawna - OSEC, Washington, DC; Rodgers, Meghan - OC, Washington, DC; Shuford, Campbell - OSEC, Washington, DC; Northey, Bill - OSEC, Washington, DC; Barbic, Ken - OSEC, Washington, DC; Boswell, Kristi - OSEC, Washington, DC; Hoskins, Dudley - OSEC, Washington, DC; Beal, Mary Dee - OSEC, Washington, DC; Johansson, Robert - OCE, Washington, DC; Vaden, Stephen - OGC, Washington, DC; Young, Benjamin - OGC, Washington, DC

Categories: SP

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<p>Federally Procured/Distributed PPE</p>	<ul style="list-style-type: none"> • HHS has procured cloth, reusable masks for disbursement to states, Federal agencies, and critical infrastructure sectors. They are working with FEMA to distribute these masks (rolling delivery/distribution due to procurement size). • USDA submitted a request for 900,000 masks to meet internal needs. • Round One Distribution: approximately 15 million masks (6 million to the Federal Government -- 10,000 of those to USDA). • FEMA indicates these 10,000 have been shipped, but we have not received as of 4/29/20. Working with FEMA and USDA OO to track down. • As HHS and FEMA continue to develop a strategy for future allocation and distribution of this supply, HHS can provide limited supplies (based on available inventory) to meet critical needs. • On 4/29/20, USDA requested an additional 50k cloth masks from this supply to be delivered to FSIS for distribution. We understand that they are processing for immediate shipment. <p>.....</p> <ul style="list-style-type: none"> • HHS/FEMA are also managing limited supplies via the Strategic National Stockpile. At this time, due to limited resources, only requests for critical health care needs (requiring substantial documentation of need) are met through this resource. • Food and Ag sector entities can now request supplies via this process.
<p>Supply Chain Stabilization Taskforce</p>	<ul style="list-style-type: none"> • The Supply Chain Stabilization Task Force focuses on medical PPE (N95s, respirators, nitrile gloves, surgical gowns), with a primary focus thus far on increasing domestic market supply of medical PPE (via the "air bridge" model). • They have also leveraged relationships with industrial suppliers to assist in procurement at USDA and entities in the food and ag sector by identifying distributors with available supply and connecting them to USDA and the broader food and ag sector for procurement. • For the meat packing sector specifically: The Task Force staff has reached out to every company with closed operations (including JBS, Smithfield, Tysons) to determine where procurement assistance might be needed.
<p>Defense Production Act Authority (Proposals Outlined p.1)</p>	<p>(b) (5), DPP</p> 

Plant Closures and Reductions
 Updated 4/30/2020 at 9:00 a.m.

All information contained

	Daily Slaughter Capacity		
	Normal	Current	Difference
Fed (Steer/Heifer) Plants CLOSED			
(b) (4)	5,000	0	5,000
(b) (4)	2,000	0	2,000
(b) (4)	1,100	0	1,100
		Total	8,100
Cow/Bull Plants CLOSED			
(b) (4)	1,950	0	1,950
		Total	1,950
Poultry Plants CLOSED			
(b) (4)	36,000	0	36,000
(b) (4)	90,000	0	90,000
		Total	126,000
Pork Plants CLOSED			
(b) (4)	20,000	0	20,000
(b) (4)	13,000	0	13,000
(b) (4)	20,000	0	20,000
(b) (4)	8,400	0	8,400
(b) (4)	19,500	0	19,500
(b) (4)	14,500	0	14,500
(b) (4)	16,500	0	16,500

Total	111,900
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Information in this document is confidential, and not for release

Date Closed	Date to Re-open	PPE Needs?
4/21/2020	Scheduled for 5/1/2020	no request for assistance at this time
4/23/2020	TBD	no request for assistance at this time
4/29/2020	5/3/2020	no request for assistance at this time
4/24/2020	TBD	Determining potential need for mask assistance
4/23/2020	5/11/2020	no request for assistance at this time
4/28/2020	5/12/2020	no request for assistance at this time
4/11/2020	TBD	Seeking long-term supply of face shields; SCTF assisting
4/27/2020	TBD	Seeking long-term supply of face shields; SCTF assisting
4/21/2020	TBD	Determining potential need for mask assistance
4/27/2020	TBD	no request for assistance at this time
4/21/2020	TBD	no request for assistance at this time
4/23/2020	TBD	no request for assistance at this time
4/27/2020	TBD	no request for assistance at this time



ease to the public or distribution

Fed. Assistance Requested?	Notes
No	Closed for deep cleaning (Decision by the plant). New tentative reopen date is 5/1, when they plan on running 2 8-hr shifts; processing is still running as of 4/24.
No	Closed but working with local health department Closed due to absenteeism, but will open on Monday at reduced rate. Expect to be close to full capacity later in the week.
No	Closed until further notice. Local officials are working cooperatively with (b) (4)
No	Ceased kill afternoon of 4/23, anticipate a 2 week closure. Corporate decision. No federal assistance requested. Ceased operations after day shift on 4/28/20. Follow up communication is expected regarding how long the "pause" will last. Corporate decision.
Yes	remains closed
Yes	remains closed
No	Remains closed, local officials are working cooperatively with (b) (4) Awaiting update from (b) (4)
No	Started receiving a few hogs but not slaughtering. Local health official walk through on 4/30.
No	Will close for 2-weeks after several positive tests. Local health official walk through on 5/1. USDA will be present. No contact made.





Last date of contact

29-Apr

29-Apr

30-Apr

29-Apr

30-Apr

30-Apr

30-Apr

30-Apr

29-Apr

29-Apr

29-Apr

29-Apr

30-Apr

FullerBennett, Harald - OGC, Washington, DC

Subject: Skype Call: Meat EO Update
Location: Skype Meeting

Start: Fri 5/15/2020 11:45 AM
End: Fri 5/15/2020 12:30 PM
Show Time As: Tentative

Recurrence: (none)

Meeting Status: Not yet responded

Organizer: SP3.PS3 - OSEC, Washington, DC

Required Attendees: Campbell Shuford (campbell.shuford@usda.gov); Mary Dee Beal; Newsome, Shawna - OSEC, Washington, DC; Young, Joby - OSEC, Washington, DC; Rollins, Blake - OSEC, Washington, DC; CLS1, SLC1 - OSEC, Washington, DC; Tkacz, Kailee - OSEC, Washington, DC; Vaden, Stephen - OGC, Washington, DC; Young, Benjamin - OGC, Washington, DC; Hoskins, Dudley - OSEC, Washington, DC; Ibach, Greg - OSEC, Washington, DC; Brashears, Mindy - OSEC, Washington, DC; Barbic, Ken - OSEC, Washington, DC; Rodgers, Meghan - OC, Washington, DC; Bonfitto, Jordan - OSEC, Washington, DC; Rich, Michawn - OC, Washington, DC; Kristi Boswell (kristi.boswell@usda.gov); Johansson, Robert - OCE, Washington, DC

Optional Attendees: Varsamis, Alec - OC, Washington, DC

Categories: SP

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Join by phone

Toll number: +1 (636) 352-2946, (b) (6) (Dial-in Number)

English (United States)

[Find a local number](#)

Conference ID: (b) (6)

[Forgot your dial-in PIN?](#) | [Help](#)

Food S&D

Initial data compilation

May 14, 2020

Pork slaughter down about 26% relative to capacity and about 20% relative to last year

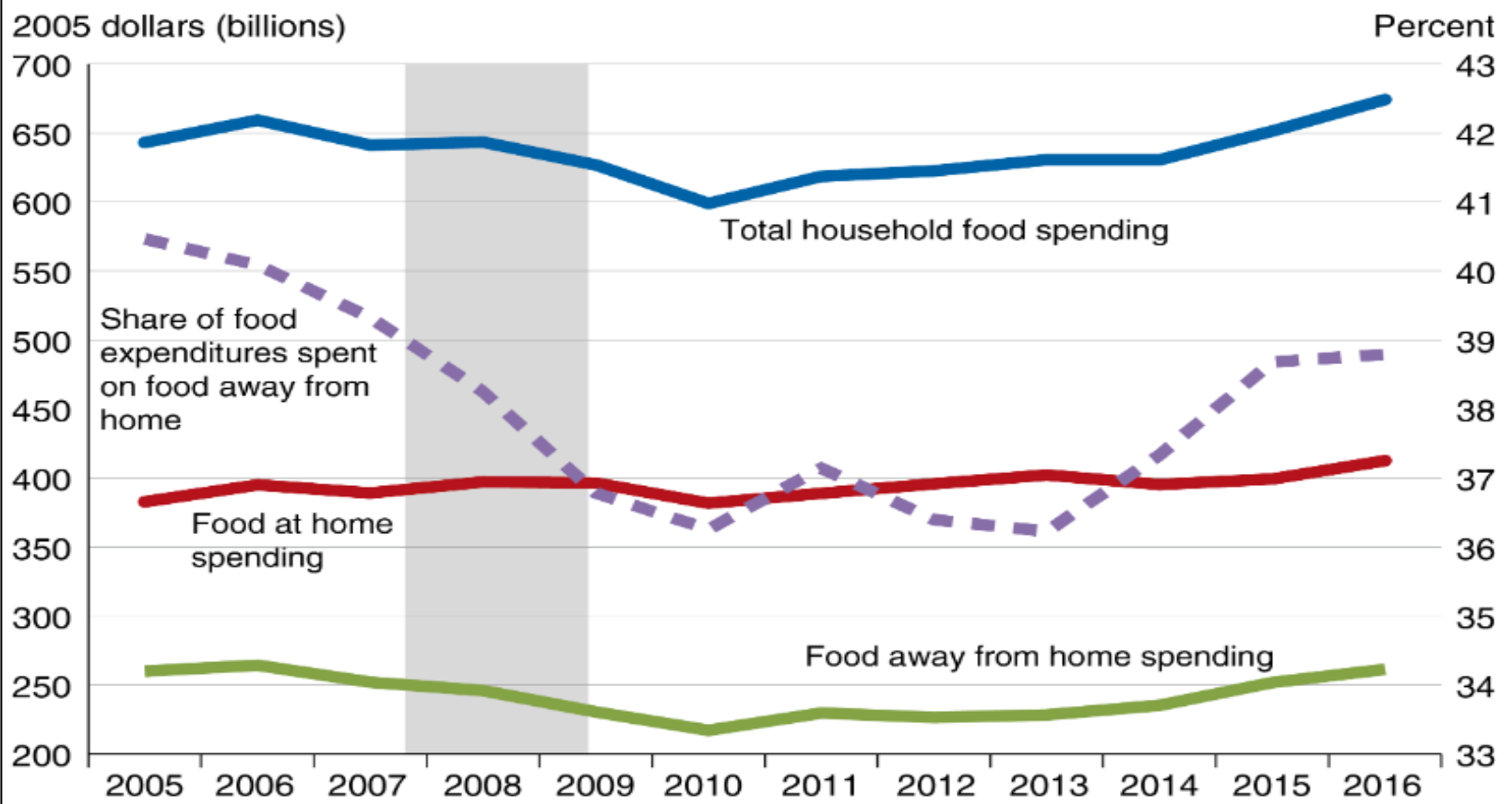
Plant Closures and Reductions

PORK (top 40 plants)

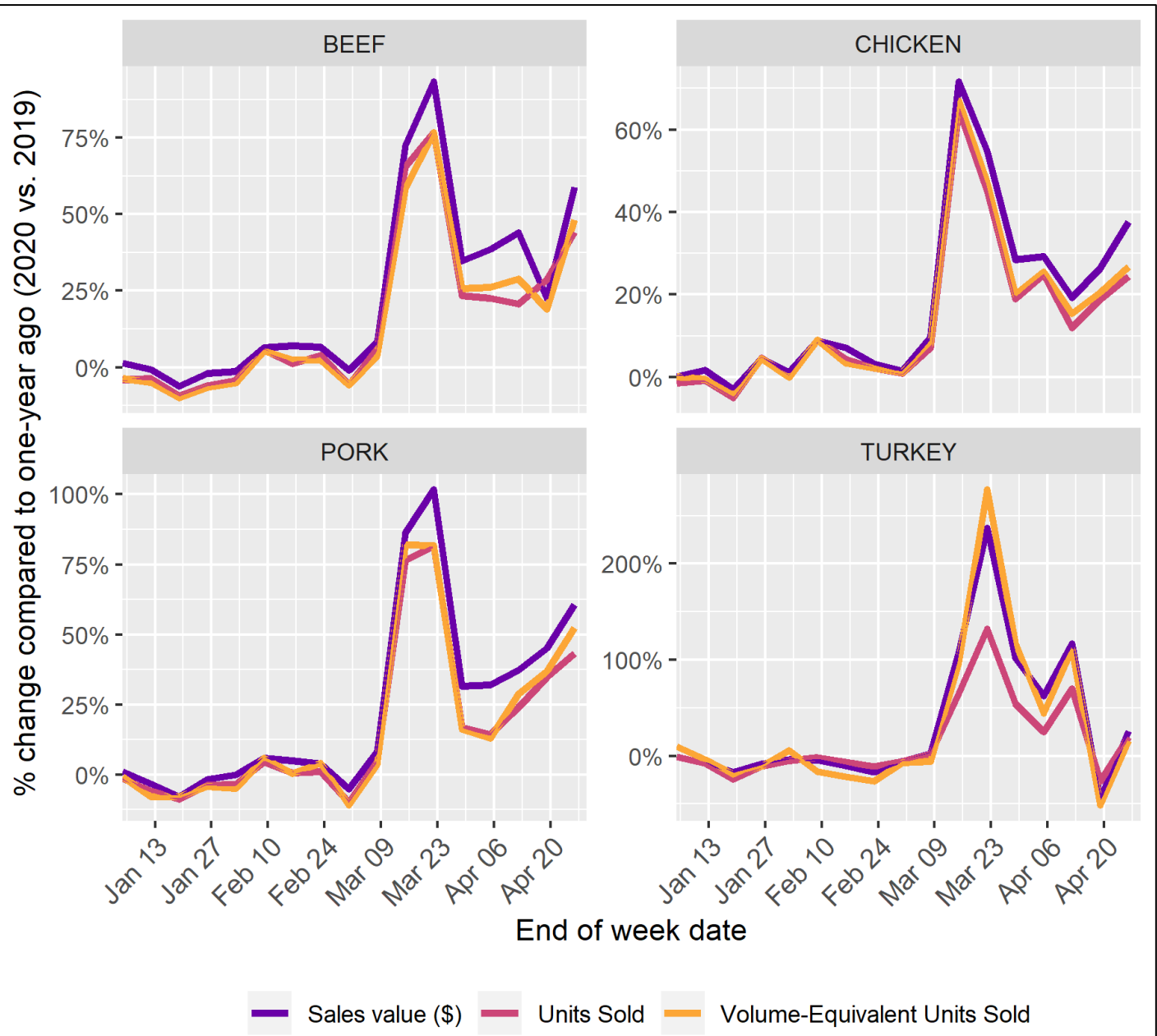
Plants Closed	1
head	4,000
Plants Reduced	21
head	116,400
Total Shortfall	120,400
Est. Daily Capacity	468,700
Est. Shortfall	26%
Current Est. Slaughter	372,000
Year Ago Actual Slaughter	462,373
change	-20%

Over the medium-run we would expect recessionary pressures push consumer spending on food down --- particularly for food away from home

From 2006 to 2010, food-away-from-home spending and its share of household food expenditures declined

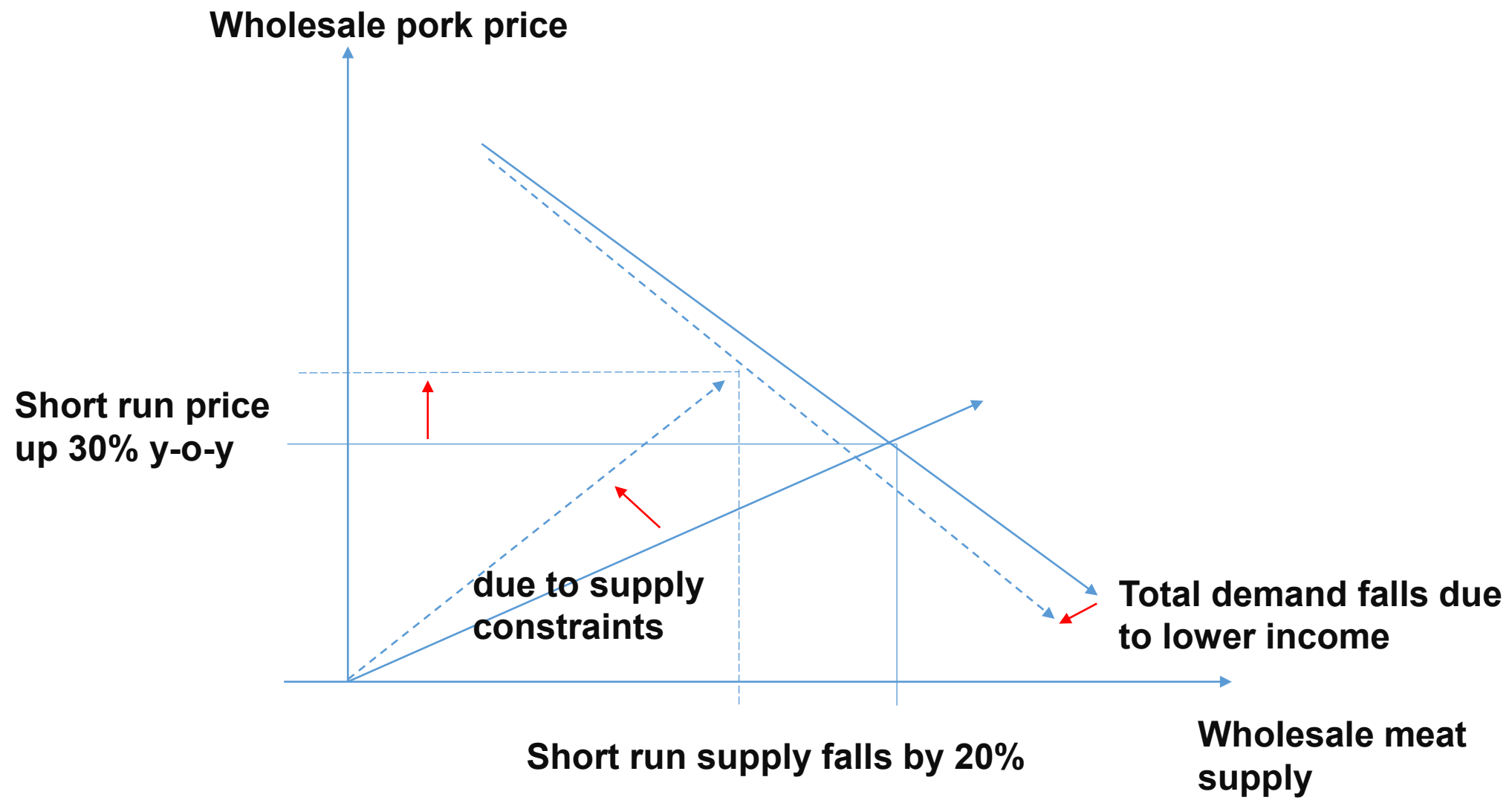


Note: Shaded area is the Great Recession.
 Source: USDA, Economic Research Service calculations using data from Bureau of Labor Statistics Consumer Expenditure Survey and Consumer Price Index.

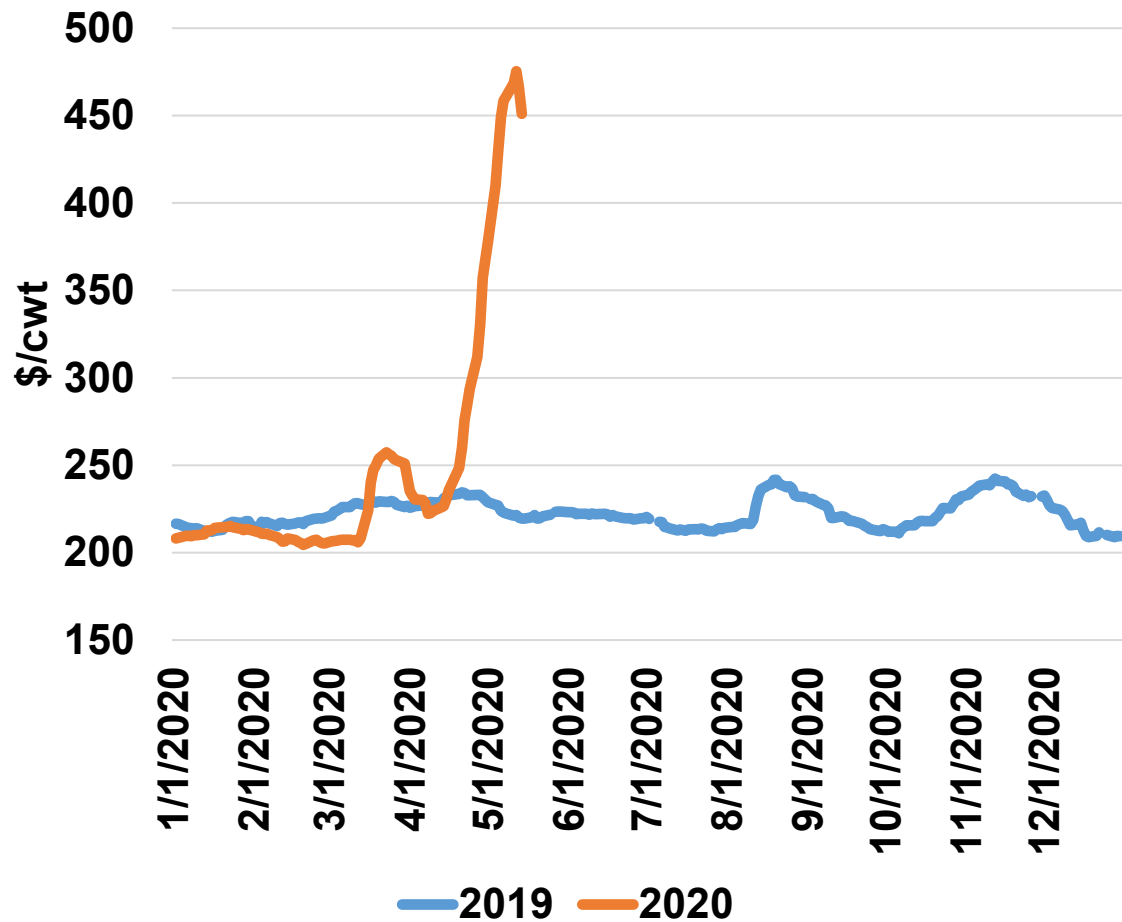


Particularly acute in this case, as consumers are forced to turn from food service to retail sales for beef, pork, and chicken are higher compared to prior year, close to normal for turkey

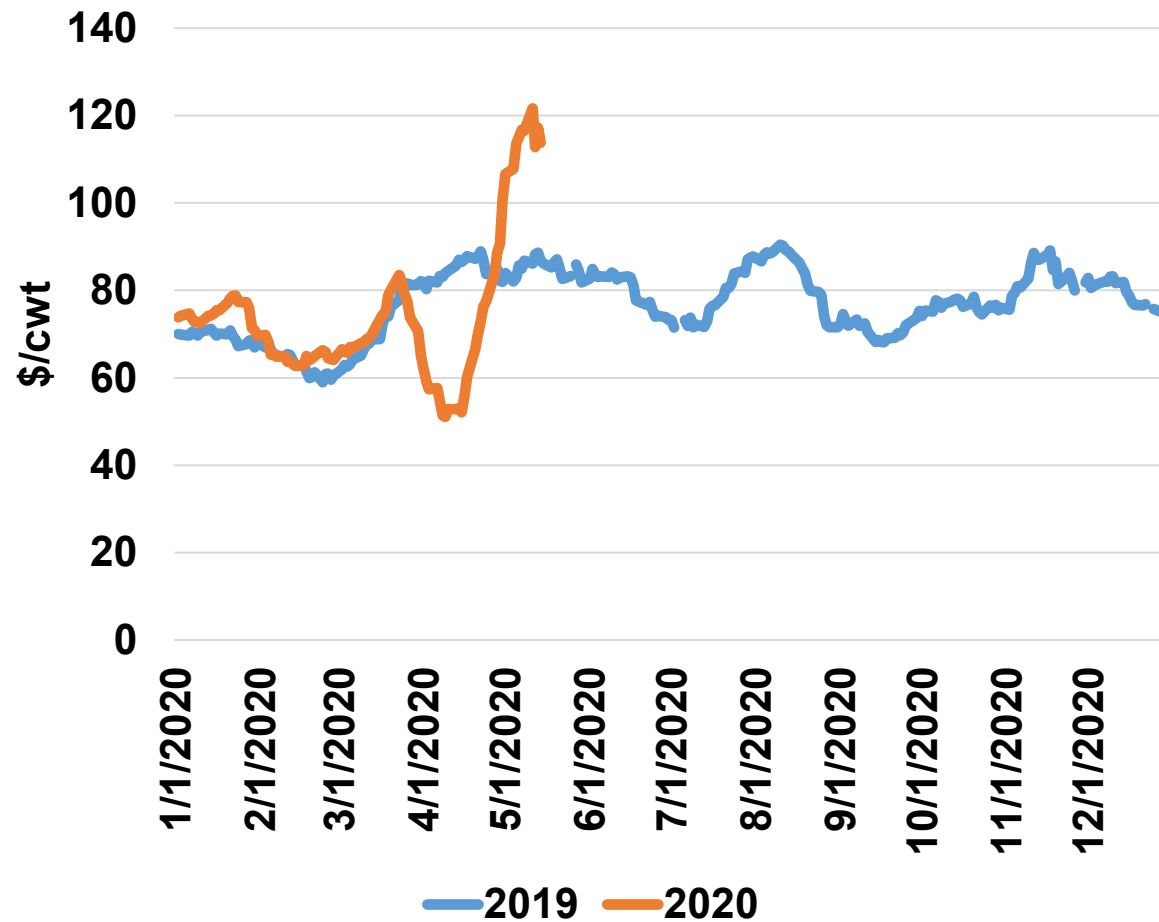
Source: USDA, ERS calculations using IRI weekly retail scanner data. Unit volume sales are total units sold of any size.



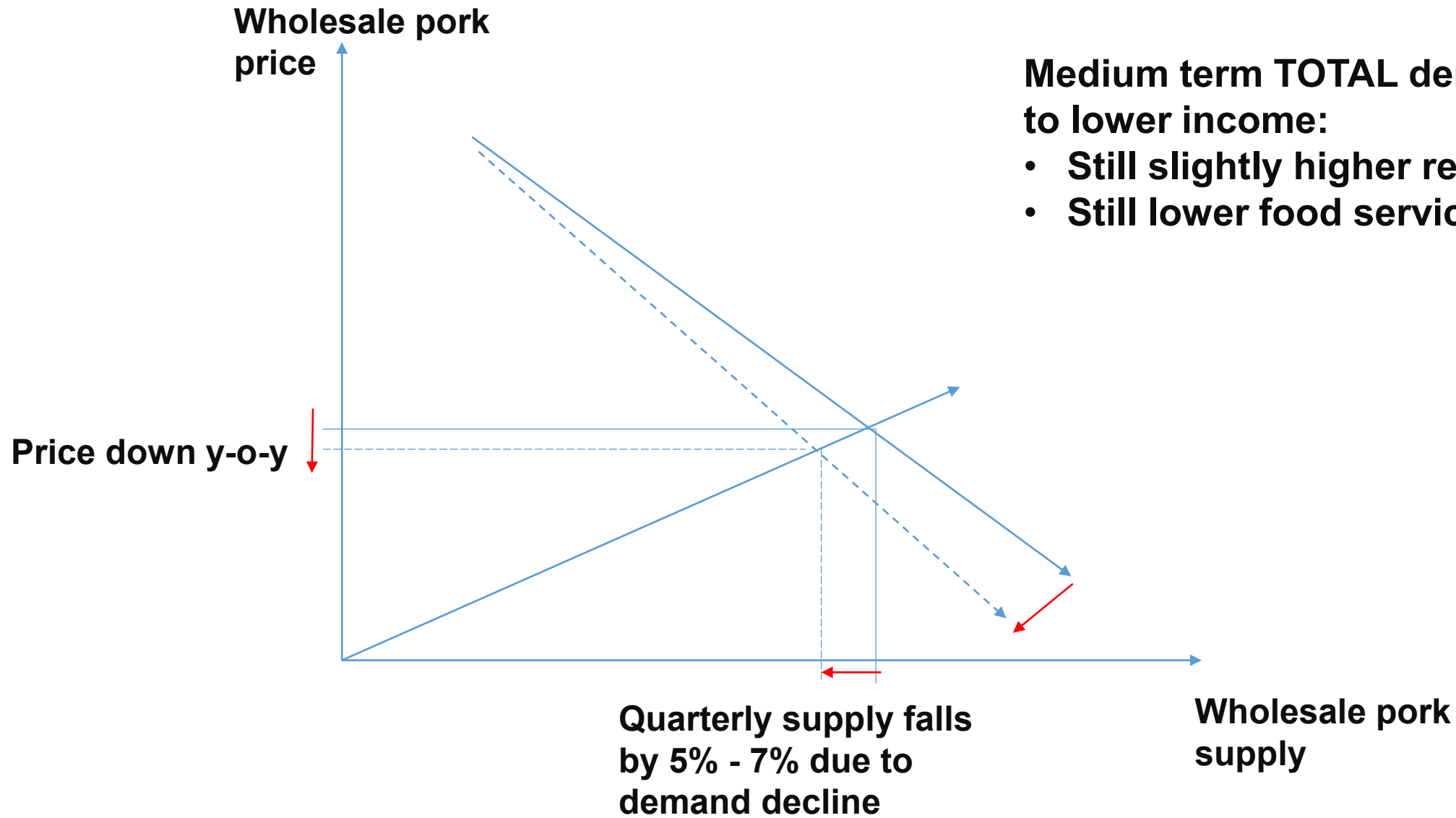
Daily Choice Beef Cutout



Daily Pork Cutout Value



In the short term wholesale prices for beef and pork are higher compared to prior year, indicating supply constraints continue. But we seem to have turned the corner.

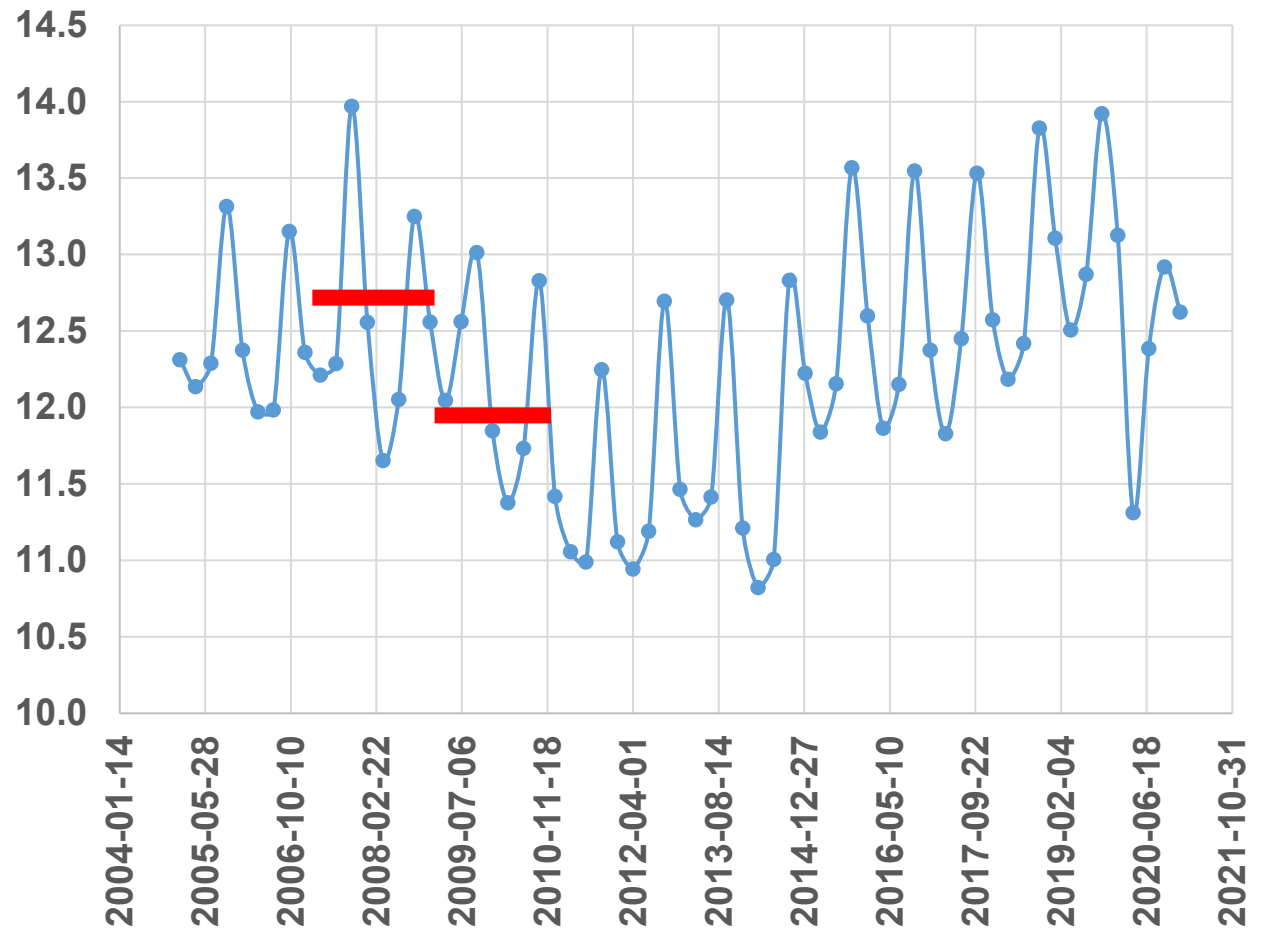


Medium term TOTAL demand down due to lower income:

- **Still slightly higher retail demand and**
- **Still lower food service (y-o-y)**

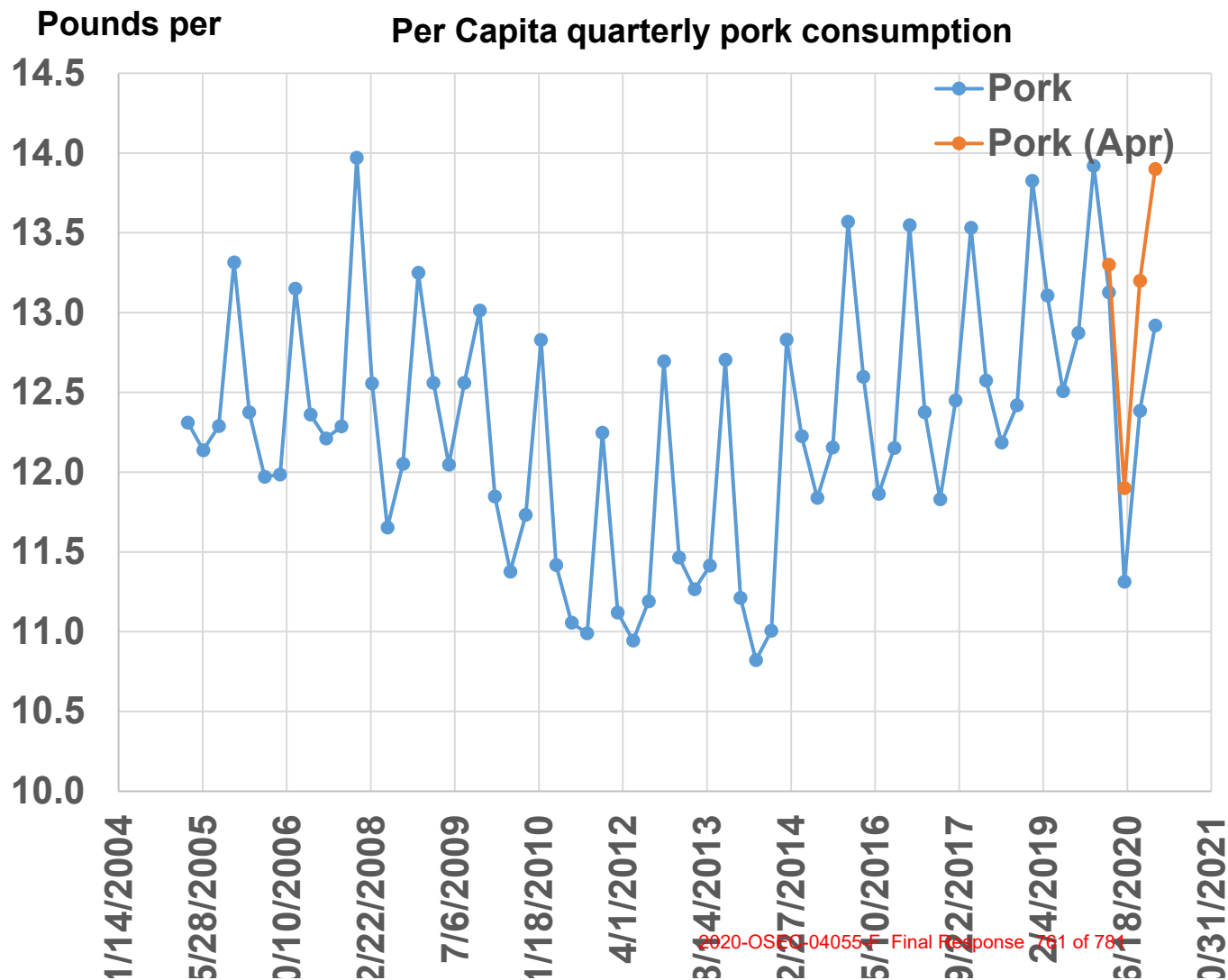
During the Great Recession, per capita GDP fell by 3%. During COVID-19, we expect at least a 6% drop in per capita GDP.

The consumption of pork fell by about 5% comparing the two years prior to the trough to the two years after the trough.



Meat consumption down about 5% in 2020

2020	Beef	Pork	Broilers	Turkey	Total
I	95.5%	98.7%	100.1%	99.2%	98.6%
II	89.2%	95.1%	93.7%	102.4%	93.5%
III	94.6%	93.8%	93.8%	95.7%	94.2%
IV	100.0%	92.9%	96.7%	98.6%	96.7%





To: Secretary Perdue
Date: Friday, May 15th, 2020
Re: Meat EO Check-In

PRE-DECISIONAL/DRAFT

1. **Supply and Demand Follow-up:** Rob Johansson
2. **OSHA inspections:** Stephen Vaden
 - a. Industry anxiety
 - b. Conversations with DOL
3. **NAMI Call:** Shawna

FullerBennett, Harald - OGC, Washington, DC

Subject: Skype Call: Meat EO Update

Location: Skype Meeting

Start: Fri 5/1/2020 9:00 AM

End: Fri 5/1/2020 9:30 AM

Recurrence: (none)

Meeting Status: Accepted

Organizer: SP3.PS3 - OSEC, Washington, DC

Required Attendees Rollins, Blake - OSEC, Washington, DC; Ghee, Hailey - OSEC, Washington, DC; Tkacz, Kailee - OSEC, Washington, DC; Young, Joby - OSEC, Washington, DC; CLS1, SLC1 - OSEC, Washington, DC; Ibach, Greg - OSEC, Washington, DC; Brashears, Mindy - OSEC, Washington, DC; Newsome, Shawna - OSEC, Washington, DC; Rodgers, Meghan - OC, Washington, DC; Shuford, Campbell - OSEC, Washington, DC; Barbic, Ken - OSEC, Washington, DC; Hoskins, Dudley - OSEC, Washington, DC; Beal, Mary Dee - OSEC, Washington, DC; Vaden, Stephen - OGC, Washington, DC; Young, Benjamin - OGC, Washington, DC

Categories: SP

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To: Secretary Perdue

Date: Friday, April 31, 2020

Re: Implementation of Meat and Poultry Processing EO

Draft, Deliberative, Pre-Decisional

Agenda

- **Letter to closed plants & Governors:** Deputy Secretary Censky
 - Effective immediately, plants should utilize CDC/OSHA guidance
 - Communicates our expectations without going to the lengths of issuing an order
- **Process for engaging with plants that are on brink of closure:** Shawna
 - To more quickly pinpoint the underlying issue, Dr. Brashears will facilitate a phone call with all involved equities within the state:
 - The Company, Local health authority, State Department of Agriculture, Governor's office, CDC, and USDA
 - We will catalogue perceived barriers, requests, and next steps (spreadsheet)
 - Dr. Brashears will elevate as necessary for further engagement.
- **Facility Update:** Undersecretary Brashears
 - Delaware poultry: CDC notified Dept. of Health of incorrect usage of antibody tests
 - Hormel (Rochelle, IL): Call set for today with IL Public Health Officials, Governor's Office, CDC, USDA and Hormel
 - Sioux Falls/Smithfield: Requesting letter from Federal Government

Establishment

Address

Date

Re: Executive Order

(b) (5), DPP
[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

Signed,
Secretary Perdue

Plant Closures and Reductions
 Updated 5/1/2020 at 6:30 a.m.

All information contained

	Daily Slaughter Capacity		
	Normal	Current	Difference
Fed (Steer/Heifer) Plants CLOSED			
(b) (4)	5,000	0	5,000
(b) (4)	2,000	0	2,000
(b) (4)	1,100	0	1,100
		Total	8,100

Cow/Bull Plants CLOSED

(b) (4)	1,950	0	1,950
		Total	1,950

Poultry Plants CLOSED

(b) (4)	36,000	0	36,000
(b) (4)	90,000	0	90,000
(b) (4)	250,000	0	250,000
		Total	376,000

Pork Plants CLOSED

(b) (4)	20,000	0	20,000
(b) (4)	13,000	0	13,000
(b) (4)	20,000	0	20,000
(b) (4)	8,400	0	8,400
(b) (4)	19,500	0	19,500
(b) (4)	14,500	0	14,500

(b) (4)

16,500

0

16,500

Total

111,900

Information in this document is confidential, and not for release

Date Closed	Date to Re-open	PPE Needs?
4/21/2020	Scheduled for 5/1/2020	no request for assistance at this time
4/23/2020	TBD	no request for assistance at this time
4/29/2020	5/3/2020	no request for assistance at this time
5/4/2020	TBD	Determining potential need for mask assistance
4/23/2020	5/11/2020	no request for assistance at this time
4/28/2020	5/12/2020	no request for assistance at this time
4/30/2020	5/4/2020	
4/11/2020	TBD	Seeking long-term supply of face shields; SCTF assisting
4/27/2020	TBD	Seeking long-term supply of face shields; SCTF assisting
4/21/2020	5/5/2020	Determining potential need for mask assistance
4/27/2020	TBD	no request for assistance at this time
4/21/2020	5/4/2020	no request for assistance at this time
4/23/2020	5/3/2020	no request for assistance at this time

4/27/2020

TBD

ease to the public or distribution

Fed. Assistance Requested?	Notes
No	Closed for deep cleaning (Decision by the plant). New tentative reopen date is 5/1, when they plan on running 2 8-hr shifts; processing is still running as of 4/24.
No	Closed but working with local health department Closed due to absenteeism, but will open on Monday at reduced rate. Expect to be close to full capacity later in the week.
No	
No	Closed until further notice. Local officials are working cooperatively with (b) (4)
No	Ceased kill afternoon of 4/23, anticipate a 2 week closure. Corporate decision. No federal assistance requested. Ceased operations after day shift on 4/28/20. Follow up communication is expected regarding how long the "pause" will last. Corporate decision.
No	Closed for deep cleaning
Yes	remains closed
Yes	remains closed
No	Remains closed, local officials are working cooperatively with (b) (4) Awaiting update from (b) (4)
No	Started receiving a few hogs but not slaughtering. Local health official walk through on 4/30.
No	Will close for 2-weeks after several positive tests. Local health official walk through on 5/1. USDA will be present.

No contact made.





Last date of contact

29-Apr

29-Apr

30-Apr

29-Apr

30-Apr

30-Apr

30-Apr

30-Apr

29-Apr

29-Apr

29-Apr

29-Apr

30-Apr

FullerBennett, Harald - OGC, Washington, DC

Subject: TBC Call with Ken Sullivan of Smithfield Foods

Start: Wed 4/22/2020 9:15 AM

End: Wed 4/22/2020 9:30 AM

Recurrence: (none)

Meeting Status: Accepted

Organizer: SP3.PS3 - OSEC, Washington, DC

Required Attendees Young, Joby - OSEC, Washington, DC; Rollins, Blake - OSEC, Washington, DC; Ghee, Hailey - OSEC, Washington, DC

From: [Young, Joby - OSEC, Washington, DC](#)
To: [Troye, Olivia EOP/NSC](#); deborah.l.birx@nsc.eop.gov
Cc: [Newsome, Shawna - OSEC, Washington, DC](#); [Rollins, Blake - OSEC, Washington, DC](#); [SP3.PS3 - OSEC, Washington, DC](#); [Brashears, Mindy - OSEC, Washington, DC](#)
Subject: Update
Date: Thursday, April 23, 2020 6:13:32 PM

Hello-

Secretary Perdue asked that I make sure you all had the latest as far as testing needs at priority meat packing facilities.

The Secretary as well as Under Secretary for Food Safety Dr. Mindy Brashears had a very productive conversation with folks at HHS and FEMA last night. As a result of that call and the assistance they have offered, we have been in contact today with the companies who have had challenges at key facilities. The facilities that have expressed testing needs at this time are Tyson facilities in Waterloo, IA; Logansport, IN; and Pasco, WA and the JBS facility in Worthington, MN.

With this feedback, Dr. Brashears and her team have reached out to the Governor's offices in the states of Iowa, Indiana and Washington to set up coordination calls hopefully tomorrow with the local health authorities, HHS and USDA to assist with any additional testing needs they may have at the closed plants in these states. We're also pursuing the same with the state of Minnesota.

We'll make sure to keep you all updated. Please let me know if you have any questions.

Thank you,

Joby

Joby Young
Chief of Staff
U.S. Dept. of Agriculture

FullerBennett, Harald - OGC, Washington, DC

Subject: VP call brief document

Start: Tue 4/7/2020 2:00 PM
End: Tue 4/7/2020 2:00 PM

Recurrence: (none)

Organizer: Young, Joby - OSEC, Washington, DC



**PRE-DECISIONAL, DELIBERATIVE
BRIEFING DOCUMENT**

*MEAT PROCESSOR CEO CALL WITH THE VICE PRESIDENT
April 7, 2020
2:15-2:45 PM Eastern*

I. PURPOSE

To speak with key leaders from the meat processing industry to understand how COVID-19 has impacted the industry.

II. SECRETARY'S PARTICIPATION

THE SECRETARY will speak with key leaders of the meat processing industry to better understand COVID-19 impacts.

III. BACKGROUND

Unemployment Insurance

- The CARES Act includes the Relief for Workers Affected by Coronavirus Act that created specific programs to assist workers who are out of work during the pandemic.
 - *Pandemic Unemployment Assistance (PUA)* providing up to 39 weeks of benefits and generally covers individuals who are not normally covered under unemployment benefits such as self-employed, seeking part-time employment, or independent contractors.
 - *Federal Pandemic Unemployment Compensation* provides an **additional \$600 per week** to individuals who are collecting regular unemployment compensation. These benefits end with weeks of unemployment ending on or before July 31, 2020 (*this is the applicable provision to meat packers*).
- USDA is engaged with DOL as they work to develop guidance implementing the unemployment provisions. DOL has issued guidance for employers and employees that is available on DOL's website.
- Integrity within these programs is going to be incredibly important considering the benefits could be more than an individual could make in their position normally.
- Generally speaking, an individual cannot voluntarily leave a job to obtain unemployment benefits.
- According to DOL, it will be critical that both State and employers work together to verify that people that voluntarily leaving the job that apply for benefits.
- We will continue to work with DOL, but it is important to encourage State leaders to ensure there are no incentives for able and healthy workers to stop working.

Personal Protective Equipment (PPE):

- USDA and FDA are working closely with CDC to provide guidance on food manufacturing safety and hygiene best practices to mitigate increased demand for PPE in food supply chain.
- On Friday, April 3rd, the CDC released an updated recommendation on the use of cloth face coverings in public settings where other social distancing measures are difficult to maintain, especially in areas of significant community-based transmission, to help slow the spread of COVID-19. The cloth face coverings recommended by CDC are not surgical masks or N-95 respirators.
- In line with that recommendation, USDA provided guidance to its mission-essential workforce, whose duties require that they continue to work at their primary job site every day and who do not typically wear masks as part of their jobs (including FSIS inspectors), that they may consider wearing a cloth face covering consistent with this updated CDC recommendation.
- USDA continues to collect data on the PPE and cleaning product needs across the food supply chain to provide FEMA with a more comprehensive understanding of anticipated need in the food supply chain. The most urgent needs that have been identified currently are masks and thermometers.
- **USDA is also working with FEMA to develop a clear process for food supply chain entities to obtain PPE if their normal supply channels, and all other creative efforts, are exhausted as PPE supply compression is exacerbated.**

CO2-Supply Issue:

- Carbon Dioxide (CO2) is used in the food & beverage industries.
- The slaughter industry uses approximately 25% of all CO2 produced in the US.
- The most common uses of CO2 in the meat industry are for:
 - Stunning of hogs, turkeys, and some chickens for slaughter
 - Chilling in meat mixers/tumblers
 - Vacuum packaging
 - Freezing
- Meat processors in the Midwest rely heavily on Ethanol for their CO2 (up to 65% in some plants).
- **Meat processors are concerned that declining ethanol production will mean that CO2 is no longer available in sufficient quantities, particularly in the Midwest.**
- USDA is working with VP's Office, DOT, FDA, EPA, DHS, and DOE to try to identify possible supply solutions.

FSIS has provided Labeling Flexibility to allow rerouting from Food Service to Retail:

- In light of demand changes, many products needed to quickly be rerouted from food service to retail.
- FSIS provided labeling flexibilities so that industry could move their bulk products intended for food service to the grocery store shelves.

FSIS Inspectors:

- USDA is committed to having inspectors and graders in the plants.
- FSIS is closely monitoring illnesses and absenteeism to ensure we are prepared and can backfill positions as quickly as possible if needed.

IV. PARTICIPANTS

- THE SECRETARY
- Julie Anna Potts - NAMI CEO
- Ken Sullivan - Smithfield CEO
- Noel White - Tyson CEO
- Andre Nogueira - JBS North American CEO
- Jim Snee - Hormel CEO
- Duke Sand – CEO Seaboard Foods
- John Keating-President Cargill Meat Solutions
- Tim Klein- CEO National Beef
- Doug Clemens-CEO Clemens Food Group
- Ron Prestage-President/Owner Prestage Farms



Julie Anna Potts, North American Meat Institute (NAMI) CEO

An agriculture veteran, Potts has served the American Farm Bureau Federation (AFBF) since 2011 as its executive vice president and treasurer. In her role, Potts led the AFBF staff in its implementation of all programs and activities for the organization, as well as the coordination between AFBF and its affiliated companies.

Potts first joined AFBF in 2004, serving as general counsel until 2009. In late 2009, she was named chief counsel of the Senate Agriculture Committee, serving under then-Chairman Blanche Lincoln of Arkansas. Earlier in her career, Potts was an associate in the environmental law groups of the Washington, DC, law firms Mayer Brown, LLP, and Sonnenschein, Nath & Rosenthal. She also clerked for U.S. Magistrate Judge John M. Facciola in the U.S. District Court for the District of Columbia from 1997-1998.



Kenneth Sullivan, Smithfield, President and Chief Executive Office

Mr. Sullivan joined Smithfield Foods in 2003 as vice president of internal audit after 12 years at large public accounting and consulting firms. He took on the role of chief accounting officer in 2007, vice president of finance in 2010, and chief financial officer in 2013. Mr. Sullivan was promoted to the position of president and chief operating officer in 2015. He became Smithfield's chief executive officer in January 2016.



Noel White, Tyson Foods, CEO

Noel White has run the largest U.S. food company since late September 2018, building on Tyson Foods' existing strategy to even better serve customers and people's changing tastes. In his role, he leads 122,000 team members and familiar brands including *Tyson, Jimmy Dean, Hillshire Farm, Sara Lee, Ball Park, Wright, Aidells, IBP* and *State Fair*.

Noel is committed to growing Tyson Foods by focusing on value-added foods and international expansion. At the same time, he aims to stabilize the company's commodity businesses by listening to customers and adapting to their needs. He believes doing good is good business. He is passionate about both sustainability and investing in our people – for instance, by expanding our workforce education program, Upward Academy.

Bringing more than 35 years of experience with Tyson Foods and its predecessor companies (including IBP, inc.), Noel most recently served as group president of Tyson's Fresh Meats business unit. He previously worked in numerous sales, management, and company officer positions including chief operations officer, president of poultry, senior group vice president of fresh meats, senior vice president for fresh meat sales and marketing, and senior vice president, pork product management.



Andre Nogueira, JBS North American, CEO

Andre Nogueira is President and Chief Executive Officer of JBS USA®, the North American and Australian subsidiary of JBS SA®, and the second largest global food company in the world. JBS USA® also holds a majority interest in Pilgrim's Pride®, the second largest poultry company in the U.S. Mr. Nogueira assumed the role of CEO on Jan. 1, 2013. Mr. Nogueira began his career with JBS in 2007, serving as Chief Financial Officer through 2011. He then served as CEO of JBS Australia® throughout 2012. Prior to working for JBS®, Mr. Nogueira worked for Banco do Brasil in corporate

banking positions in the U.S. and Brazil.



Jim Snee, Hormel, CEO

Jim Snee is chairman of the board, president and chief executive officer of Hormel Foods, a global branded food company with over \$9 billion in annual revenue across 75 countries worldwide. Jim is only the 10th president and chief executive officer in the company's history. During his tenure as CEO, he has led the company's evolution as a global branded food company and its growing reputation as an award-winning corporate citizen by focusing on the food the company makes and the difference it makes in the world. His career with Hormel Foods spans more than a quarter century. He joined the company in 1989 and assumed roles of increasing responsibility throughout its divisions and at the company's global headquarters. Jim was named vice president of affiliated business units in 2008, and in 2011 he advanced to leader of Hormel Foods International, overseeing the company's growing global portfolio. He was named president and chief operating officer in October 2015 and chief executive officer in October 2016. He was elected chairman of the board in October 2017.



Duke Sand, Seaboard Foods, CEO

Darwin “Duke” Sand is the president and chief executive officer of Seaboard Foods LLC. Sand, with more than 30 years of pork industry experience, is a 22-year veteran of Seaboard Foods and has been instrumental in leading the company from a start-up operation in the mid-1990s to a leading connected food system company, producing and selling premium pork products throughout the United States and internationally. Sand joined Seaboard Foods in 1996 and was instrumental in building Seaboard Foods’ reputation as a leading U.S. pork exporter. Prior to becoming Seaboard Foods’ senior vice president of sales with responsibilities for all sales and marketing in 2011, he was in charge of the Seaboard Foods’ pork export business as vice president of international sales. Sand started his career at IBP Inc. in 1987 and held a variety of sales leadership roles until 1996. The Altoona, Iowa, native received his bachelor’s degree in business administration from Iowa State University.



John Keating, Cargill Meat Solutions, President

A native Texan, John Keating earned a bachelor’s degree in business marketing from Texas Tech University. He joined Cargill as a beef production trainee and then later served in a sales position. In 1998, he was promoted to be the general manager and assistant vice president for Cargill Beef Australia. In 2002, Keating returned to the United States as president of the company’s food distribution business, before leading the company’s case-ready meat business in 2005, its regional beef business in 2007 and then being promoted to president of Cargill Beef in 2008.



Tim Klein, National Beef, CEO

Tim Klein has worked at National Beef since 1997. Currently, he serves as President and CEO. Prior to his role at National Beef he served in leadership roles including; Vice President of Planning & Analysis at Cargill, Inc., Vice President of Sales & Pricing at EA Miller, Vice President of Operations Analysis at Armour Food Ingredients and Manager of Scheduling at IBP, Inc.



Doug Clemens, Clemens Food Group, CEO

Doug Clemens has served in leadership roles within Clemens Food Group for the past 20 years. Clemens Food Group is a sixth-generation, family owned company. The company operates through a vertically integrated structure which includes hog farming, food production, and transportation. Mr. Clemens served as both VP of Strategic Planning and President before becoming CEO in 2014. Clemens has a degree in Animal Science from West Virginia University.



Ron Prestage, President/Owner Prestage Farms

Ron Prestage, DVM, a hog and turkey farmer from Camden, S.C., serves as NPPC President-Elect. Prestage is the owner/president of Prestage Farms, which has locations in North Carolina, South Carolina, Mississippi, Alabama, Iowa, Oklahoma and Texas.

Prestage is the founding member of Palmetto Agribusiness Council. He is also a board member of University of Auburn College of Veterinary Medicine, the South Carolina Poultry Federation, and serves on the Board of Trustees for Black River Electric Cooperative. Prestage has served as chairman for the South Carolina Poultry Federation, National Turkey Federation and U.S. Poultry & Egg Association. He also served as a past advisory committee member of Environmental Management Solutions, LLC.

Prestage graduated from North Carolina State University with his B.S. degree in 1977 and graduated from Auburn University with his DVM in 1982. He completed his equine surgery internship at UC Davis in 1983.

V. PRESS PLAN

CLOSED - No coverage of any kind