



NEW YORK GAMING
ASSOCIATION
99 Pine Street, Suite 210
Albany, New York 12207
518.436.1122
www.newyorkgaming.org

June 26, 2013

**RESORTS WORLD CASINO
NEW YORK AT AQUEDUCT
RACETRACK**

110-00 Rockaway Blvd
New York, New York 11417

**EMPIRE CITY CASINO
AT YONKERS RACEWAY**

810 Yonkers Avenue
Yonkers, New York 10704

**SARATOGA CASINO
& RACEWAY**

342 Jefferson Street
Saratoga Springs, New York 12866

**FINGER LAKES CASINO
& RACETRACK**

5857 Route 96
Farmington, New York 14425

**EMPIRE RESORTS /
MONTICELLO CASINO
& RACEWAY**

204 State Route 17B
Monticello, New York 12701

**HAMBURG CASINO
AT BUFFALO RACEWAY**

5600 McKinley Parkway
Hamburg, New York 14075

TIOGA DOWNS CASINO

2384 W River Road
Nichols, New York 13812 1406

**VERNON DOWNS
CASINO & HOTEL**

4229 Stuhlman Road
Vernon, New York 13476

BATAVIA DOWNS CASINO

8315 Park Road
Batavia, New York 14020

Christopher Kay
Incoming CEO
The New York Racing Association
Aqueduct Racetrack, Executive Office
Jamaica, NY 11416

Dear Mr. Kay:

The New York Gaming Association represents the operators of the VLT operations at the state's nine racetrack casinos, including the Aqueduct Racino in Queens. The Aqueduct racino is one of the most successful gaming operations in the nation. As you are well aware, our success has turned NYRA into a success as well. By state law, the VLT operators are required a percentage of its net win to NYRA. Since opening in October 2011, Aqueduct has provided over \$110 million in racing support payments, almost 25% of this total goes to support NYRA's operational funding needs and another 25% goes to provide much needed capital to improve NYRA facilities. The remainder goes to support purses and breeding, both of which support agri-business throughout the state. Subsequent racing support payments are expected to increase in the coming years as revenues at Resorts World rise.

These generous payments not only keep NYRA in business, but also have made NYRA profitable for the first time in decades. By your own calculations, NYRA generated \$25 million in profits in 2012 and will generate at least \$15 million in 2013. Much to our dismay, many of the employees who have kept your organization running on a daily basis continue to make poverty level wages. It is absolutely absurd that an organization, which receives over millions a year in taxpayer funds in order to turn a \$25 million "profit" refuses to negotiate fair contracts with its workers. In comparison, racino employees enjoy fair wages and benefits.

As the incoming Chief Executive Officer, you have a responsibility to change this unfortunate pattern of behavior. NYRA should immediately negotiate contracts with its employees that provide middle class wages,

Christopher Kay
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appropriate benefits and retirement security as just and fair compensation for their year's hard work.

Very truly yours,

New York Gaming Association

A handwritten signature in black ink, reading "James D. Featherstonhaugh". The signature is written in a cursive style with a long, sweeping underline that extends to the left.

James D. Featherstonhaugh
President

JDF:cc