

Hineman, Thomas P MAJ USARMY NG MEARNG (US)

From: Campbell, James D BG USARMY (US)
Sent: Wednesday, June 19, 2013 7:35 AM
To: Holbrook, Randall F COL USARMY NG MEARNG (US); Mosher, John R COL USARMY (US)
Subject: 251st En Co and 86th IBCT

Gents - it's time to re-engage w/VT on formally affiliating the 251st w/the BCT.

Please reach out to Procopio and company in VT and re-start the conversation. I mentioned it to MajGen Cray this morning and he said that he hadn't heard about our earlier discussion but was interested.

Thanks -

Hineman, Thomas P MAJ USARMY NG MEARNG (US)

From: Campbell, James D BG USARMY (US)
Sent: Thursday, July 18, 2013 6:23 PM
To: Holbrook, Randall F COL USARMY NG MEARNG (US); Mosher, John R COL USARMY (US)
Cc: Watts, Earl David SFC USARMY NG MEARNG (US); Bondole, Frederick Bofete CPT USARMY NG MEARNG (US); Bell, Robert R II CPT USARMY NG MEARNG (US); Tinkham, Blair E LTC USARMY NG MEARNG (US)
Subject: Re: Emerging Force Structure Impacts to the States (UNCLASSIFIED)

We may want to re-engage with VT ref. 251st alignment to the IBCT

----- Original Message -----

From: Holbrook, Randall F COL USARMY NG MEARNG (US)
Sent: Thursday, July 18, 2013 10:21 PM Coordinated Universal Time
To: Mosher, John R COL USARMY (US)
Cc: Campbell, James D BG USARMY (US); Watts, Earl David SFC USARMY NG MEARNG (US); Bondole, Frederick Bofete CPT USARMY NG MEARNG (US); Bell, Robert R II CPT USARMY NG MEARNG (US); Tinkham, Blair E LTC USARMY NG MEARNG (US)
Subject: Re: Emerging Force Structure Impacts to the States (UNCLASSIFIED)

BB is about out of juice, the BCT alignment doc is a reissue of the BCT conversion plan sent out about a year ago that covers most of what is in COL B's message below. The BCT impact doc is a one slide summary of that memos and the items COL B email laid and the BEB State doc is one slide roll up showing where NG BCTs and their respective supports slices are located. There's nothing here specific such as potential donor states but COL T's message certainly provides a clear statement as to what may be on the table. Will dig out COL B's original message, must be buried in my in-box and start digesting this.

----- Original Message -----

From: Mosher, John R COL USARMY (US)
Sent: Thursday, July 18, 2013 05:39 PM
To: Holbrook, Randall F COL USARMY NG MEARNG (US)
Cc: Campbell, James D BG USARMY (US)
Subject: Fw: Emerging Force Structure Impacts to the States (UNCLASSIFIED)

Randy, I can't open the attachments on my bb. What do you know about this message? Are there opportunities/impacts for Maine?

----- Original Message -----

From: Thorn, Paul C COL USARMY NG NGB ARNG (US)
Sent: Thursday, July 18, 2013 09:34 PM Coordinated Universal Time
To: NG NCR NGB List NG STAFF COSs; NG NCR ARNG List NGGB DJS ALL
Subject: Emerging Force Structure Impacts to the States (UNCLASSIFIED)

Classification: UNCLASSIFIED

Caveats: NONE

Chiefs:

Message next under was forwarded by ARNG FM to your G3s and FIROs to provide information on force structure impacts resulting from BCT Reorganization. Intent is to provide transparency and allow proper analysis by your teams prior to the G3 Synchronization Conference being held 12-16 August 2013.

Understand there may be some consternation with impacts, especially with regard to the Engineer units selected to inactivate in order to build the Engineer capability within the Brigade Engineer Battalion. It has been some time since this was last vetted with the states - but my team is committed to working through these issues in consonance with pending force structure change that will occur as a result of sequestration in the next several months. Would ask that you work these issues through COL Berglund and allow the force management process to catch up with the short flash to bang time associated with Army Senior Leader decisions and actual execution of these changes.

As always, thanks for your continued support.

r/

Paul

COL Paul C. Thorn
Chief of Staff, ARNG
703-607-7018 (O)
571-887-5705 (BB)

XX
From Chief Force Management...

Teammates:

Wanted to get some information out prior to publication of the Army Structure Message or actual documents published in FMS WEB so you would have an understanding of where we are headed in the near term and would not be caught off guard. Under normal circumstances we would have had more time for collaboration and discussion on these issues, however given the current budget realities, sequestration of information, and the flash to bang time between decisions and execution that was just not possible. That being said, we will continue to work through issues in the near future.

Recently approved BCT Reorganization MTOE documents for FY 14-15 are now being published in FMS WEB reflecting BCT 2020 redesign. As a result of the re-design, some states may lose spaces due to the conversion and donor organizations differ from State to State based on ARNG leadership guidance, equipment and personnel requirements, and the natural dispersion of our force structure. Additionally, some capabilities will migrate from the BCT to EAB in capabilities that are not resident within the impacted state. That being said, we will work to mitigate any losses in force structure and capability in consonance with future budget decisions associated with sequestration and our rebalancing efforts in TAA 16.1 - which will commence within the next few months. BCT conversions begin in FY 14 following the reset year in the ARFORGEN Cycle and will be complete by FY 18.

Some of the changes you will be seeing are highlighted below and annotated in the "BCT Reorganization Impacts" attachment:

1. The new BCT design adds the Brigade Engineer Battalion (BEB), converted from the existing BSTB in the I and ABCTs and is pure growth in the SBCT. The added engineer capability from a space and equipment perspective was taken from the impacted state and decisions were driven based on state input, overall EAB engineer requirements, Senior Leader Guidance, and the need to limit/eliminate an engineering equipment bill. Every effort was taken to meet state desires, however at the end of the day this requires decisions that can't accommodate every

request. State by state EAB Engineer Impacts are highlighted in the "BEB State Summary" attachment as vetted with the states and approved by MG Carpenter.

2. Addition of a 3rd Maneuver Battalion (MB). These Battalions (17) will be drawn from our existing TCF force and include the 100-442 USAR BN in Hawaii. These BNs will be aligned to the BCTs for training as annotated in the attached "BCT Alignment AUG 12" Memorandum.

3. Removes the MP Platoon from the BCT. This was a TRADOC capability decision and will not be re-invested within the EAB structure based on the sufficiency of the remaining MP structure to meet requirements. Where this removes the only MP capability within a state, steps will be taken to mitigate the capability loss as per CNGB Essential Capability directives.

4. Moves capability from the BSB of the BCT and migrates to EAB, commonly referred to as the Division Aligned CSSB.

a. IBCT - Organic Infantry Transport;

b. IBCT/ABCT - Distribution Haul, Water Production, and Fuel Distribution and Storage.

5. Conversion of the Fires Battalion from a 2X8 to a 3X6 design to support the additional Maneuver Battalion, and migration of Fire Supporters from the Maneuver Battalions back to the fires Battalion. Within the IBCT, one of the Batteries will convert to an M777 design, commonly referred to as a Composite Fires Battalion.

The Sustainment Concept of Support proposed by CASCOM to fill the capability gaps created by Army 2020 BCT Redesign will begin implementation in FY15. The Division Aligned CSSB (taken from our existing CSSB structure) will be distinct from the traditional CSSB, as the new Division Aligned CSSB design is a modular organization that consists of a Headquarters, Composite Supply Company, Composite Truck Company (Heavy or Light) and Support Maintenance Company capable of providing flexible and responsive sustainment throughout the Division Area of Operations. Most of these capabilities already exist within the ARNG and will manifest themselves through simple conversion. Based on the diverse force structure needs of all states, some of these Divisional CSSBs will not reside in the same state as the Division Headquarters they support and some of the companies may be split to other states. At the end of the day, Divisional CSSBs provide EAB support for both BCTs and the EAB force as a whole and the DSCA and training requirements of each State and Territory are a consideration in conversion/stationing decisions.

Some of these structure decisions were made up to three years ago (BEB) and have just now become available for implementation. ARNG-FM understands the decisions made three years ago impacting the force may be resolved or have created new concerns. Although Force structure decisions for FY 14-15 are complete, ARNG-FM will help mitigate FY 14-15 disconnects in future years for affected states. FY 16-18 force structure decisions continue to be developed and will be addressed in the future.

Please keep in mind the current budget situation and POSSIBLE changes to the ARNG force structure. Until a final budget decision is made, we will be challenged to effectively mitigate all issues. However, over the next several months there will be opportunities to work issues within the FM community and adjust our structure to meet most concerns. Please begin reviewing these impacts prior to the G3 synchronization conference so we can begin working/resolving issues in preparation for TAA 16.1

Thanks and looking forward to working with you.

COL Mark Berglund
Chief, Force Management ARNG
703-607-7801

mark.berglund@us.army.mil

Classification: UNCLASSIFIED

Caveats: NONE

Hineman, Thomas P MAJ USARMY NG MEARNG (US)

From: Bilodeau, Jeffrey M LTC USARMY NG MEARNG (US)
Sent: Wednesday, November 13, 2013 2:16 PM
To: Artis, Shirley G CIV NG NGB ARNG (US)
Cc: Campbell, James D BG USARMY (US); Mosher, John R COL USARMY (US); Decker, Jack C Jr MAJ USAF NG MEANG (US)
Subject: JFHQ-ME State of State Briefing (UNCLASSIFIED)
Attachments: JFHQ-ME State of State 2013.pdf

Classification: UNCLASSIFIED

Caveats: NONE

Shirley,

Enclosed is the slide deck for Maine's State of the State next week.

Thank you

LTC B

Jeffrey Bilodeau
LTC, DCSIM, G-6
Office: 207-430-5948
Cell #: 207-620-0674
Jeffrey.M.Bilodeau.mil@mail.mil

Classification: UNCLASSIFIED

Caveats: NONE

MAINE ARMY NATIONAL GUARD

STATE OF THE STATE



BAYONETS, FORWARD!



Brigadier General James D. Campbell

The Adjutant General



Outline



- **Key Achievements**
- **2015 Force Structure Vision**
- **Force Structure Analysis**
- **Functional Area Backup Slides**



Key Achievements



- Strength
- CUSR
- Training
- Facilities



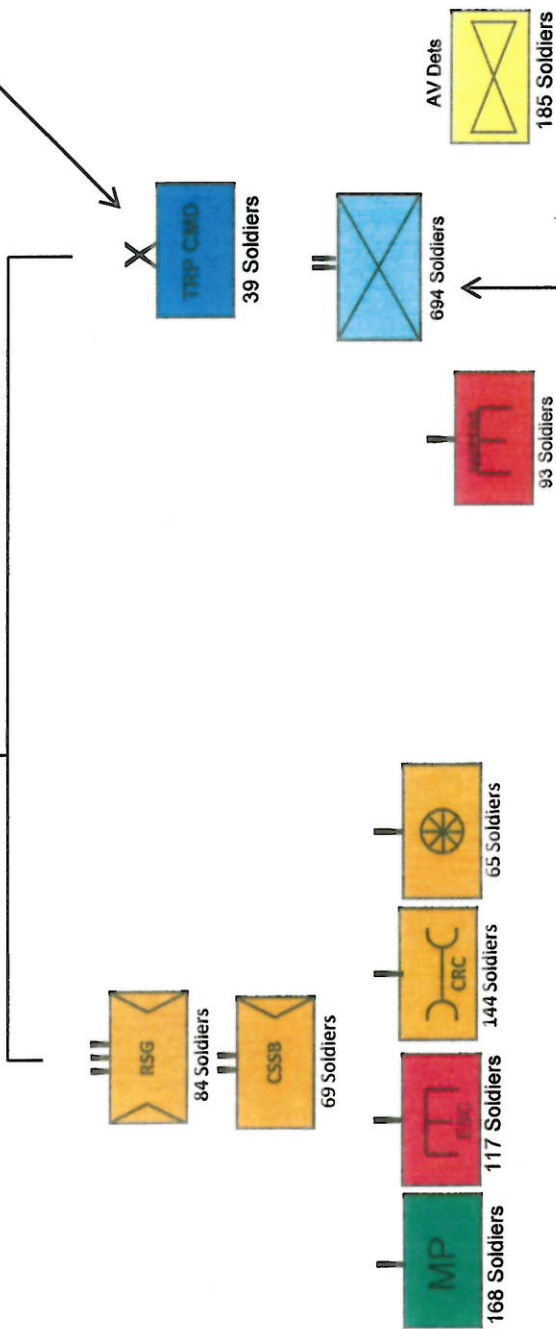
2015 Force Structure Vision

2014 FSA: 2125
2015 FSA: 2190

Delta: +65 Pending Infantry BN MTOE



Standardized Troop Command

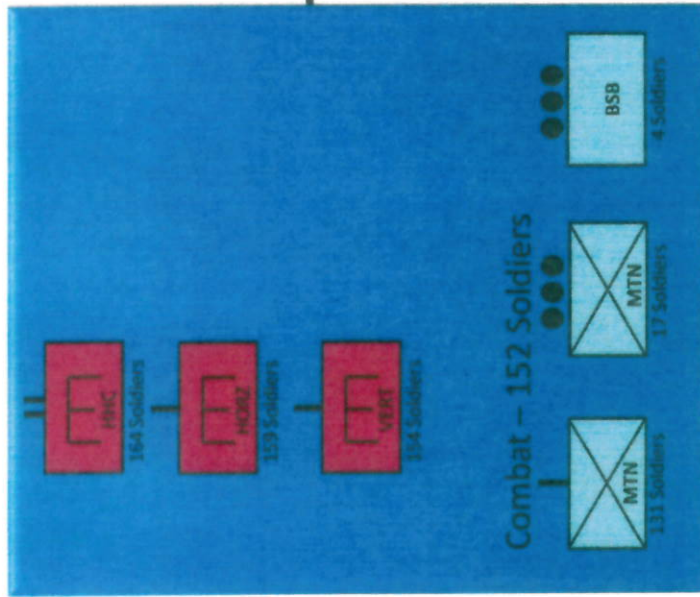
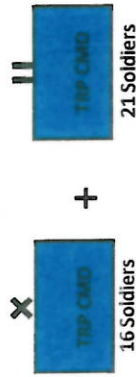


- Career progression to BDE level
- Additional HRF response force capabilities for Region 1
- Streamlining MOSQ and equipment requirements



Force Structure Transition

Donor Units:
629 PAX



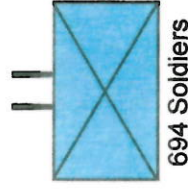
Zero Sum Gain

Target Units:
694 PAX



NE - CERFP

INFANTRY BATTALION (IBCT) (General Purpose Force Structure)



HRF Mission Capabilities

- Supports National Objectives:
- 3rd Maneuver BN for an IBCT (86th IBCT)
 - Reduction in TDA HQs
 - Standardization of TDA HQs
 - Provides for Regional HRF Redundancy
 - Balances Force Mix with General Purpose Forces
 - Long term relationship with VT (86 IBCT)

Bayonets, Forward!



Why We Need To Transition



- Relevant force structure
- Limited alignment with IBCT
- Balancing capability using general purpose force structure allowance (FSA).
 - To achieve this we need to decrease the % of EN FS in relationship to Maine's total FSA
- Training sites within our region
- Available facilities



JFHQ-ME Request

NGB Force Management Division conducts two COA feasibility studies.

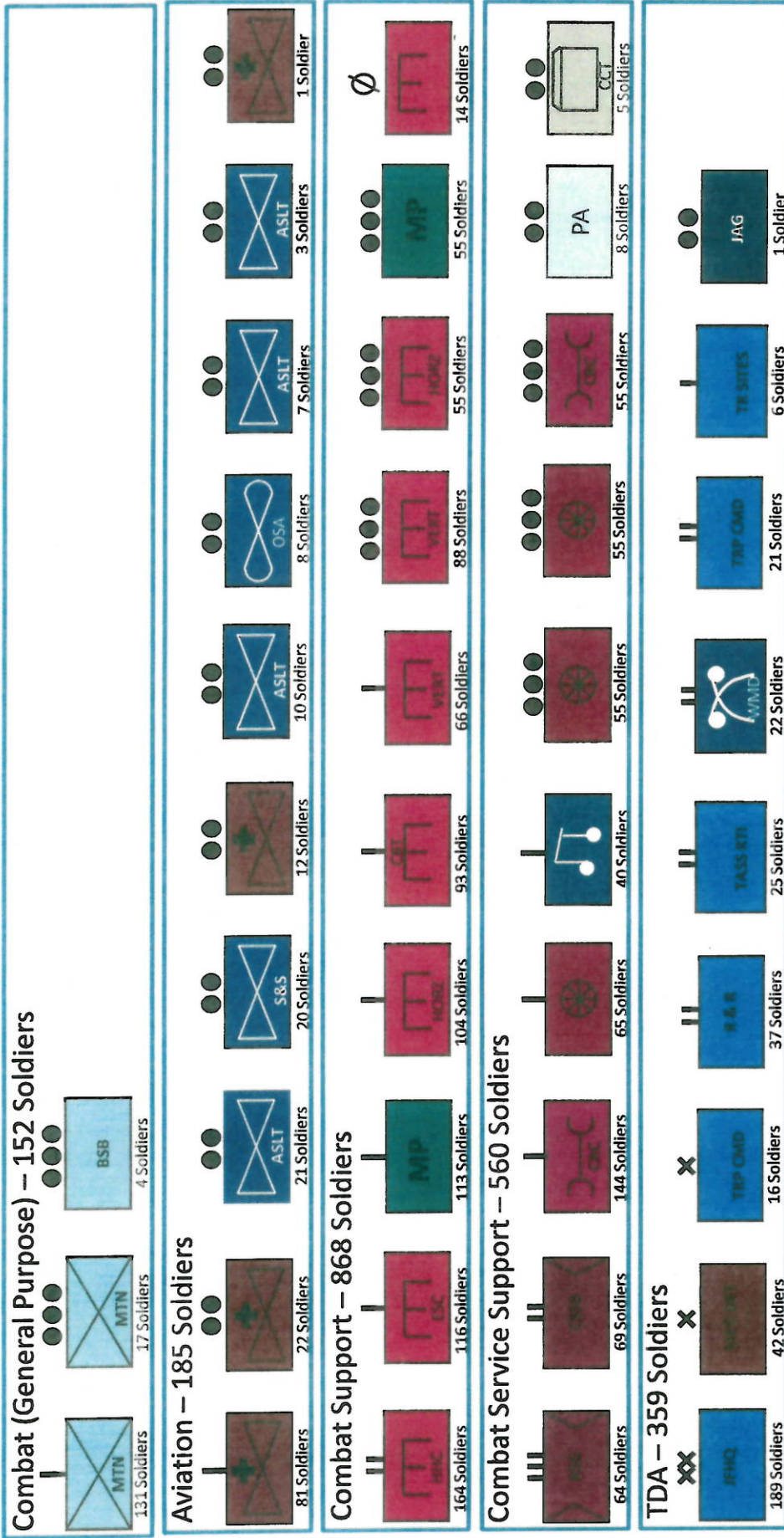
- Study 1: Is it feasible to transition Maine's donor units to an Infantry BN within NGB-States current force mix to achieve this objective.
 - » If NGB cannot achieve this object then:
- Study 2: Will DA authorize the use of Maine's force structure (PAX, equipment and facilities) to bill pay for the creation of a new or the transition of an Infantry Battalion projected to (J-Out). (zero sum gain in FSA)
 - » If achievable
- Needs to be executed 2015-2016



Backup Slides



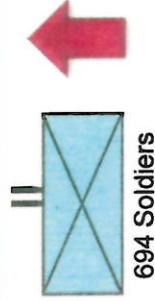
Current Force Structure



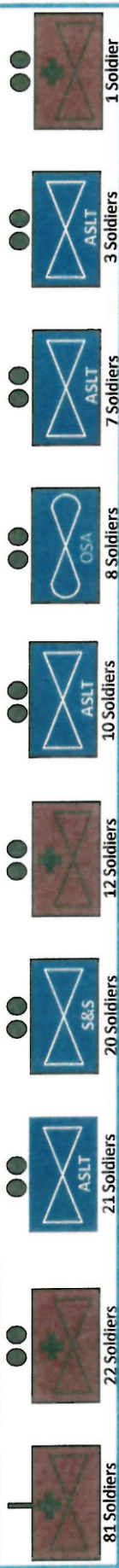


2015 Force Structure

(Combat) General Purpose - 694



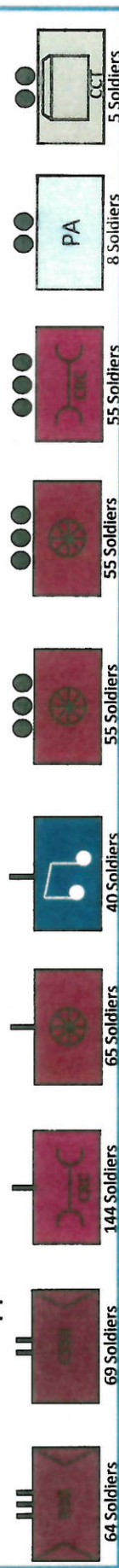
Aviation -- 185 Soldiers



Combat Support -- 323 Soldiers



Combat Service Support -- 560 Soldiers



TDA -- 359 Soldiers



Bayonets, Forward!



G1 Update and Key Issues

<p><u>Key Accomplishments</u></p> <ul style="list-style-type: none">• As of 1 OCT 13• Achieved 100% of authorized end strength• Green on DPRO except CPT-MAJ vacancies• Top 10 in Medically Ready status• Green on P level for CUSRs• VG 14 success	<p><u>Significant Issues / Shortfalls</u></p> <ul style="list-style-type: none">• Military Family Life Consultants (MFLC) contracts are ending
<p><u>Request for NGB Assistance</u></p> <ul style="list-style-type: none">• No assistance requested	<p><u>Way Ahead / Mitigation Plan</u></p> <ul style="list-style-type: none">• Continue monthly Commanders Unit Status Report (CUSR) workshops• Continue annual Personnel Readiness Workshops• Conduct annual Human Resources Workshop



ACOE Continuous Improvement

<p><u>Historical Participation</u></p> <ul style="list-style-type: none"> • Entering the 6th year of participation • Awarded Honorable Second Place for the 2013 submission • Provided 3 examiners in support of the ACOE Down-select process in 2013 	<p><u>Key Accomplishments</u></p> <ul style="list-style-type: none"> • Utilized 2013 ACOE feedback to refine and develop the strategic planning process • Readiness process reviews and improvements have resulted in higher levels of unit readiness across the state
<p><u>Process/Organizational Improvements</u></p> <ul style="list-style-type: none"> • Improved traditional POMSO and POMSO IRT processes to better serve communities • Developed Public Affairs capability to better assist DVEM and the Governor • Conducted a regional Vigilant Guard Exercise with local, county, state and international military and civilian partners to test and refine DSCA support 	<p><u>The Way Ahead</u></p> <ul style="list-style-type: none"> • Maintain a culture of continuous process improvement • Develop and communicate strategic priorities to shape short to long-term organizational efforts • Maintain ready, relevant units for state and federal missions; capitalize on emerging federal missions to develop capability



Current Operations



Maine Civil Support Team	
<p><u>Key Accomplishments</u></p> <ul style="list-style-type: none"> • Conducted 27 support missions for Maine's First Responders and other interagency partners • Evaluated a "T" during the latest TPE 	<p><u>Way Ahead / Mitigation Plan</u></p> <ul style="list-style-type: none"> • Continue to seek training opportunities with the United States Coast Guard • Continue to develop relationships with interagency and inter-service partners • Strengthen the CRE in Maine and in the region
240TH Regional Training Institute	
<p><u>Key Accomplishments</u></p> <ul style="list-style-type: none"> • Successful USAES SAV to prepare for TY14 Accreditation Evaluation 	<p><u>Way Ahead / Mitigation Plan</u></p> <ul style="list-style-type: none"> • TDA needs to reflect MOS-T and focus on instructors • TY 14 TRADOC Accreditation Evaluation



Mobilizations 2013 through 2014

UNIT	#PAX	Location/Orders Status	Remarks
262 EN (HOR)	157	Afghanistan (NOS'd)	Joint Assessment DEC 2013
133 rd Engineer Battalion	164	Afghanistan	Arrived 01OCT13
1035 Engineer Detachment	14	Afghanistan	Arrived 04OCT13
121 Public Affairs Detachment	4	Kosovo	Completed May 2013
488 th Military Police Company	100	Afghanistan	Completed AUG 2013
Det 14 OSACOM	8	Afghanistan	Projected Return 15NOV13
488 th Military Police Company	2	Fort Bliss	Completed JUL 2013
488 th Military Police Company	1	Guantanamo Bay, Cuba	Completed JUL 2013
C/3-142 nd Aviation (UH-60)	27	Off-Ramped	Expected MOB 20MAR14
Det 1/C/1-126 th Aviation (UH-60)	24	Off-Ramped	Expected MOB 05JUL14



Vigilant Guard 14

Maine is hosting Vigilant Guard (Joint Regional Domestic Support of Civil Authorities Exercise) in November 2013

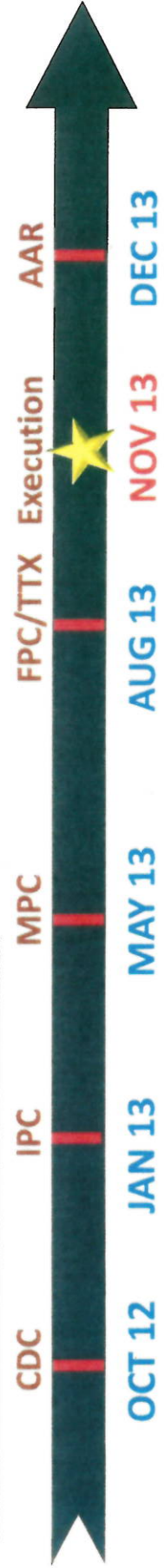
The exercise will include Local, State, Tribal, Inter-State, Regional, National and International Partners

The Exercise:

- Multiple events
- Multiple venues
- Will require a regional response
- Test DSCA Support Concepts
- Tabletop, Functional, Full-Scale
- **Task CBRNE framework to point of failure**

Catastrophic series of events to identify points of failure

- Incorporate National Guard response assets
- Emergency Operations Centers (EOC) activation and sustainment
- Exercise Continuity of Operations (COOP) and Continuity of Government (COG) plans
- Activate mutual aid agreements
- Engage New England Emergency Management, FEMA and International partners
- Execute the coastal evacuation plan
- Establish points of distribution (PODS)
- React to cyber events/communications outages
- Engage urban search and rescue (USAR) assets
- Coordinate debris management operations
- Establish mass care facilities
- Conduct a synchronized public information operation



Bayonets, Forward!

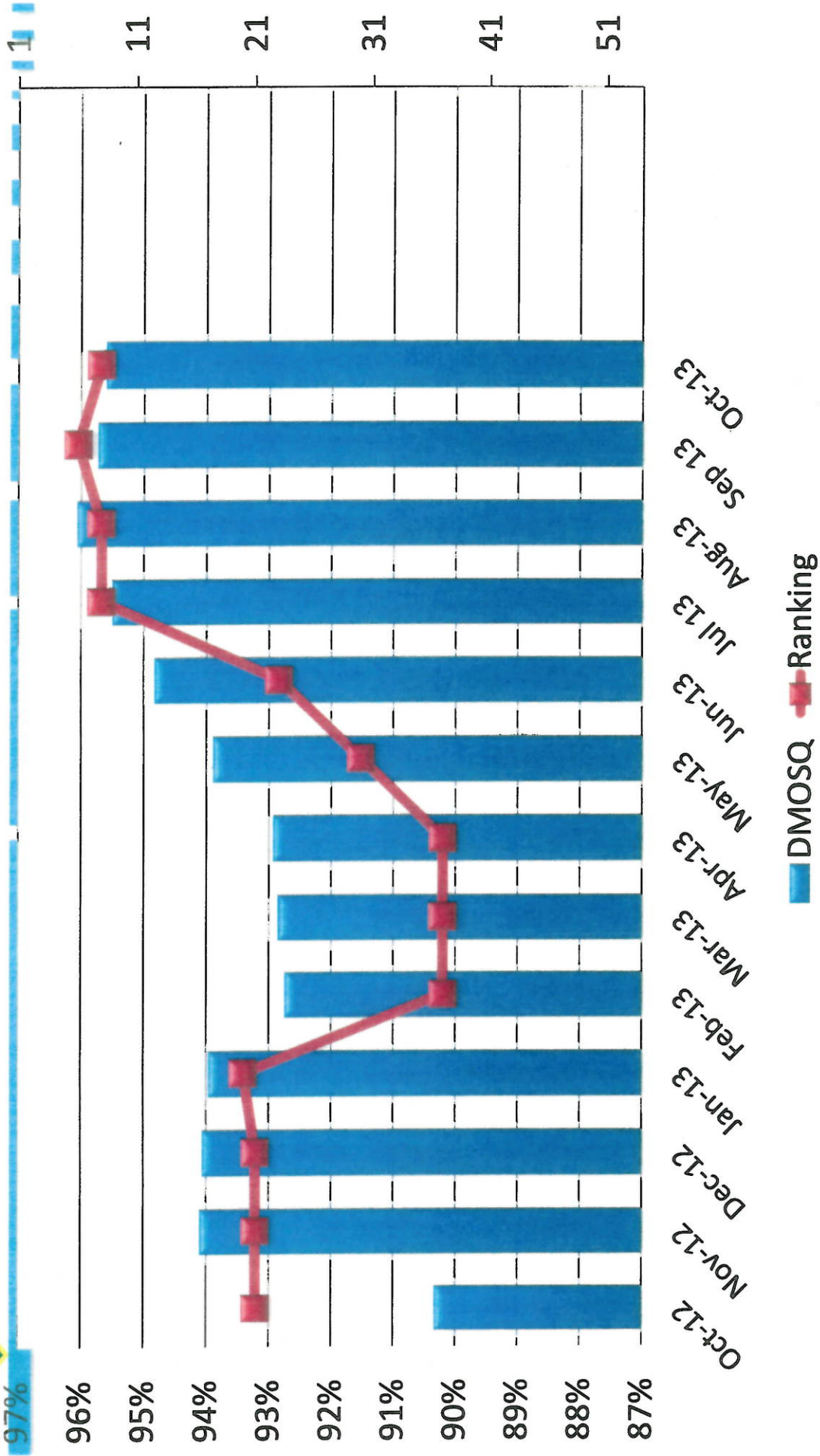


TRNG Update and Key Issues

<p><u>Key Accomplishments</u></p> <ul style="list-style-type: none"> •Maine's MOSQ Rating is 95.56%. We are ranked 8th in the nation. •Maine is second in the Nation for School Quota utilization •Maine overall NCOES is ranked 13th in the nation. We were 16th in the nation last year. •Developed the 2nd CIED Home Station Lane in the North East •Developed \$2.5 Million Dollars Simulation Centers (Two) •Developed Laser/Fire Shoot House 	<p><u>Significant Issues / Shortfalls</u></p> <ul style="list-style-type: none"> • EBDL funding is not projected until TY 15 • Maine Bond #1 will acquire Land for 6k acres •We need to 4-5K acres to complete the Qualification Traing Range
<p><u>Request for NGB Assistance</u></p> <ul style="list-style-type: none"> • Funding FY 15 MTT Pathfinder (Need \$100 K) • Ensure new ATN Doctrine and ARDPs incorporate RC training management cycles/resource management 	<p><u>Way Ahead / Mitigation Plan</u></p> <ul style="list-style-type: none"> • Continue to seek training opportunities with International Partners (Canada VG-14, Cross Border Working Group; Montenegro OEF co-deployment



DMOSQ





Military Honors

<p><u>Key Accomplishments</u></p> <ul style="list-style-type: none"> • Performed 1350 Military Funeral Honors ceremonies in FY13. Previous record for a FY was 1313, which was set in FY11 • On 6 October, we performed our 10,000th event in Troy, ME • Team has been invited to the Blaine House to have lunch with Gov. LePage on 4 December • 26-27 October will be the team's 95th consecutive working weekend performing services 	<p><u>Significant Issues / Shortfalls</u></p> <ul style="list-style-type: none"> • Have yet to receive any 2065 funds in state • 2060 1C funding cut by 35% from last FY, this is funding for the M-Day soldiers in the program, which makes up 80% of the team (FY13 \$225,300/FY14 \$149,000) • 2060 1N funding also cut by 35% from last FY, dropping our ADOS staff from 9 to 5 (FY13 \$495,000/FY14 \$329,000) • PBO office if requesting a justification memo for the Ceremonial Pack Howitzer
<p><u>Request for NGB Assistance</u></p> <ul style="list-style-type: none"> • Request an increase in our 2060 1C and 1N to FY13 levels to ensure that we continue to perform at our current pace • Request an increase in our 2065 budget so that we can fully pay for our own GSA fleet as well as out supplies and travel 	<p><u>Way Ahead / Mitigation Plan</u></p> <ul style="list-style-type: none"> • Would like to explore the possibility of taking over Military Funeral Honors for all branches within the State of Maine



CD Update and Key Issues

<p><u>Key Accomplishments</u></p> <ul style="list-style-type: none"> • Supported Law Enforcement in seizing \$5,584,188.60 worth of illicit narcotics during FY13. • Provided an anti-drug message to over 3,000 Maine 7th and 8th grade students. • Since 2010, we have assisted the DEA in the removal of over 19 tons of unwanted and expired prescription pills 	<p><u>Significant Issues / Shortfalls</u></p> <ul style="list-style-type: none"> • Experienced a 68% reduction in funding since FY2011. • Reduced our personnel from 34 in FY11 to 11 in FY14 • Reduced our support to Law Enforcement Agencies from 14 to 5.
<p><u>Request for NGB Assistance</u></p> <ul style="list-style-type: none"> • Provide adequate Urinalysis supplies to states programs to fulfill testing requirements. • Grant projected Unfunded Request for increased funding which allow MECD to provide the adequate personnel and equipment to Law Enforcement Agencies. 	<p><u>Way Ahead / Mitigation Plan</u></p> <ul style="list-style-type: none"> • Continue to enhance MECD's capabilities in support of Local, State and Federal Law Enforcement Agencies in their efforts to interdict the flow of illicit drugs and reduce the amount of drug related activities in Maine • Amplify MECD's financial strength that will facilitate increased operations and support to LEAs throughout Maine.



G-6 Update and Key Issues

<p><u>Key Accomplishments</u></p> <ul style="list-style-type: none"> • VG-14 J-6 support • Reduction in FY14 expenditures • SFC Doherty as a Member of NGB Cyber Team 	<p><u>Significant Issues / Shortfalls</u></p> <ul style="list-style-type: none"> • Funding for Router replacement (230K) FY-14 • Full Time Manning for CND/IA requirements
<p><u>Request for NGB Assistance</u></p> <ul style="list-style-type: none"> • A clear understand of RCAS's plans for infrastructure modernization for FY-14/15. • Specifically concerning network modernization plans that support the Army in the box strategies. <ul style="list-style-type: none"> • Routers • Switch • Potential increase in bandwidth cost 	<p><u>Way Ahead / Mitigation Plan</u></p> <ul style="list-style-type: none"> • Continue to develop and modernize our network and communication plans. • Decrease IT cost based on FY15 budget forecast • Seek 2 full time manning solutions for IA support requirements



G-4 Update and Key Issues

<p><u>Organizational Highlights and Strengths</u></p> <ul style="list-style-type: none"> • 1136th swept the region in the Connelly Award, will compete at the DA level in March of 2014. • 120th RSG SEA winner for Region 1, will compete at the national level next spring. • < .35% of our equipment is excess, increase of .02% from last year • new equipment fielding, 623 various pieces of equipment been fielded to ME, valued at \$31,641.322.002 	<p><u>Organizational Highlights and Strengths</u></p> <ul style="list-style-type: none"> • In FY13, the MEARNG fielded the first ILS-E/QASAS reviewed & approved HAZMAT Transporter Training Program in the nation. The program is considered a national best practice and used as a model for other state programs. • MEARNG FLIPL program still ranked in the national top 10 with arguably the best balance between liability assessment and processing speed in the country.
<p><u>NGB RFI's/RFA's</u></p>	<p><u>Strategic Way Ahead</u></p> <ul style="list-style-type: none"> • Continued training in GCCS-Army, AFMIS, and GFEBS • In planning stages for logistics college scheduled for 2015



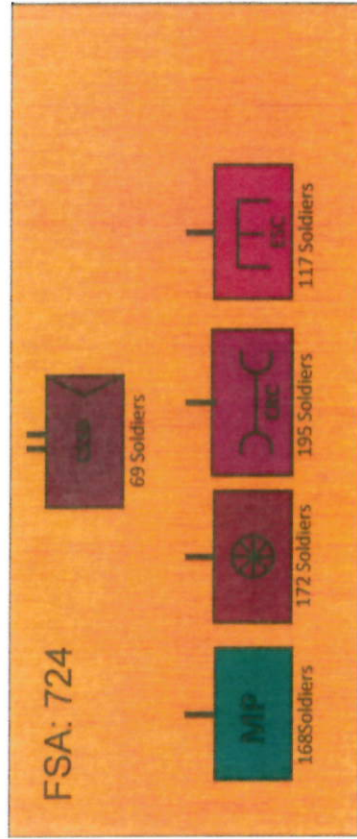
BRIGADE SUPPORT BATTALION W/FSC (INFANTRY BCT)



Donor

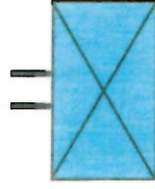
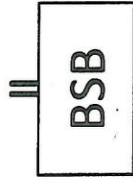
Target

BRIGADE SUPPORT BATTALION W/FSC (INFANTRY BCT)



+30 FSA

-30 FSA



FSA: 754

FSA: 694

MAINE ARMY NATIONAL GUARD

STATE OF THE STATE



BAYONETS, FORWARD!

Corbett, Hugh T COL USARMY NG MEARNG (US)

From: Campbell, James D BG USARMY (US)
Sent: Thursday, January 02, 2014 3:39 PM
To: Ingram, William E Jr LTG USARMY ARNG (US)
Cc: Mosher, John R COL USARMY (US); Holbrook, Randall F COL USARMY NG MEARNG (US)
Subject: MEARNG Force Structure Transition request (UNCLASSIFIED)
Attachments: MEARNG Force Structure Transition.pdf, Encl MEARNG Force Conversion Proposal (2).pdf

Importance: High

Classification: UNCLASSIFIED

Caveats: NONE

Sir - attached are two documents for your review and approval, connected with the proposal we put before you at our "state-of-the-state" briefing on 20 NOV 13. The first is a memo as a follow-up requesting your formal approval for developing our force transition plan and sending it to DA upon completion. In conversation with your ARNG-FM team, they've asked for this formal approval from you - you gave us a verbal at the briefing, and this is just to solidify that.

The second document is a supporting slide which merely graphically depicts our proposal.

I realize that you are very close to a well-deserved retirement, and probably have many other things on your plate. Consequently, I deeply appreciate your help with our getting the ball rolling now on this process. If you would endorse the memo and send it through the ARNG staff to FM, then our team can start work with them ASAP.

I'm on your schedule to follow up this email with a phone call tomorrow.

Thanks again for your support on our working this project. I've kept this very close-hold here for obvious reasons, and have shared it with Maj Gen Steve Cray in VT. He does not want to do anything right now to adversely affect the current 86th IBCT training relationship with CO, but he has told me that if we can get this approved by DA he is very interested in maintaining our historic relationship. When the 86th Brigade was formed in 1924, its two regiments were the 172nd (VT) and the 103rd (ME), and they fought together as part of the 43rd Division during WWII... And as you know, we have played a key role in the current Mountain Battalion since it was formed in the 1980s.

I hope to see you on the 13th.

Best regards, and Happy new Year!

v/r
Jim

BG James D. Campbell
Maine National Guard
The Adjutant General
office: (207) 430-5158
cell: (207) 620-4152
NIPR: james.d.campbell1.mil@mail.mil
SIPR: james.d.campbell1.mil@mail.smil.mil

Classification: UNCLASSIFIED
Caveats: NONE



DEPARTMENT OF DEFENSE, VETERANS AND EMERGENCY MANAGEMENT
JOINT FORCE HEADQUARTERS, MAINE NATIONAL GUARD
33 STATE HOUSE STATION
AUGUSTA, ME 04333-0033

NGME-Z

30 December 2013

MEMORANDUM FOR Lieutenant General William E. Ingram Jr., Director, Army National Guard, 111 S. George Mason Drive, Arlington, Virginia 22204

SUBJECT: Request ARNG-FM Assistance in MEARNG Force Management Transition

1. The Maine Army National Guard formally requests the assistance of the Army National Guard Force Management Team in re-balancing our force as we briefed in detail during our State of the State presentation on 20 Nov 13. Our primary "zero sum gain" strategy remains the transition of Maine units (including the 133rd Engineer Battalion) as bill payers to reconstitute the historic 1st Battalion, 103rd Infantry Regiment, formerly the 20th Maine Volunteer Infantry Regiment.

2. We request ARNG-FM assistance in the preparation and submission of a Force Transition Plan to the Army G3 to gain authorization for this re-balancing of our force. The reconstitution of the 1st Battalion 103rd Infantry (20th Maine) will achieve these tangible capability effects:

- a. Rebalance the MEARNG with a sustainable, relevant and ready force structure.
- b. Reconcile MEARNG force structure with long term demographic, stationing and support infrastructure realities, along with in-state and regional training opportunities.
- c. Maintain current state Force Structure Allowance levels.
- d. Reduce unit cost and equipment density, while increasing readiness.
- e. Directly align MEARNG force structure with BCT formations – from 1924 to the years following World War Two Maine's 103rd Infantry Regiment was assigned to the 86th Infantry Brigade in Vermont, and we would seek to have this alignment restored with 1-103 IN being assigned as the third maneuver battalion in the 86th IBCT.
- f. Support programmed ARNG divestiture of Engineer force structure.
- g. Support regional contingency operations for Homeland Response Forces.
- h. Return MEARNG force structure orientation to its historic base of Infantry, and return one of the most storied heritage units in the Army to the corps of Infantry.

3. This transition is timely for FY 15 implementation, given that the MEARNG has secured a \$14M state bond to purchase training area lands and upgrade military infrastructure to support an Infantry battalion readiness plan.

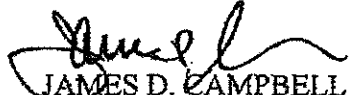
NGME-Z

SUBJECT: Request ARNG-FM Assistance in MEARNG Force Management Transition

4. The MEARNG G3 Force Management team will work directly with your staff to rapidly prepare this proposal for submission within the next 60 days.

5. Point of contact for this action is the undersigned or Colonel John R. Mosher, Chief of Staff at john.r.mosher.mil@mail.mil, or 207-430-5939 for with any questions or concerns.

Encl
MEARNG Force Conversion Proposal

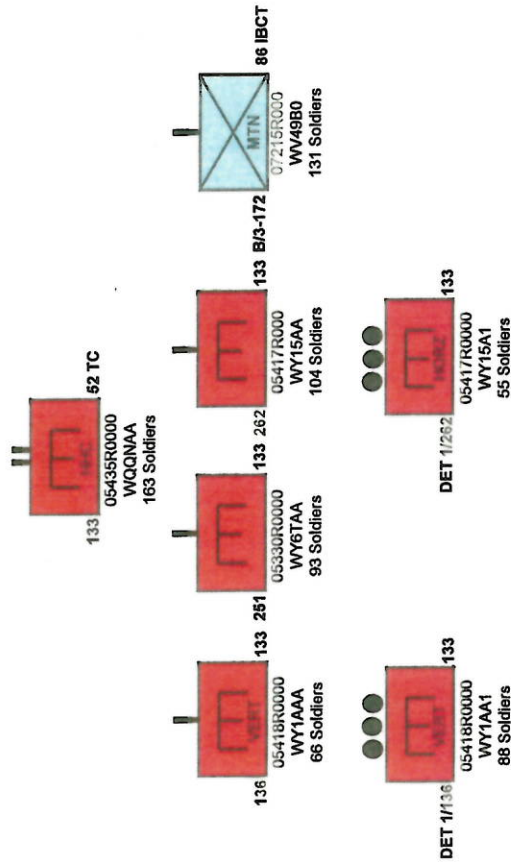

JAMES D. CAMPBELL
Brigadier General, MENG
The Adjutant General



MEARNG Force Conversion Proposal: 133 EN returns to 1-103 IN (20th Maine)

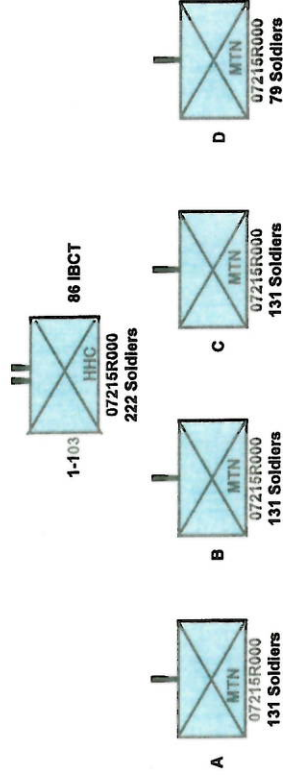


Conversion of Current Force



MEARNG information -		EDATE: 1 SEP14		
UNIT	OFF	WO	ENL	Totals
133 EN BN (WQCNAA)	22	4	137	163
136 EN CO (WY1AAA)	5	3	148	156
251 EN CO (WY6TAA)	5	0	88	93
262 EN CO (WY15AA)	5	0	154	159
B/3-172 IN (MTN)	5	0	126	131
Totals:	42	7	653	702

1-103 IN (20th Maine)



WTT1AA		1st BN, 103 INF RGT				EDATE: 1 SEP 16
UNIT	OFF	WO	ENL	Totals		
HHC, INF BN (IBCT) (T0)	27	0	195	222		
Rifle Co (A), INF BN (A0)	5	0	126	131		
Rifle Co (B), INF BN (B0)	5	0	126	131		
Rifle Co (C), INF BN (C0)	5	0	126	131		
Weapons Co (D), INF BN (D0)	6	0	73	79		
Totals:	48	0	646	694 (+3 AF) = 697		

*Note Infantry Authorizations based on 1st BN, 149 INF RGT (EDATE 1SEP14).



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JOINT FORCE HEADQUARTERS, MAINE NATIONAL GUARD
33 STATE HOUSE STATION, AUGUSTA, ME 04333-0033

NGME-Z

12 December 2013

MEMORANDUM FOR CFM, ATTN: ARNG-FM, 111 South George Mason Drive,
Arlington, Virginia 22204-1382

SUBJECT: JFHQ-ME Force Structure Strategic Plan Memorandum

1. Purpose: To provide the Force Management Office justification for the Maine Army National Guard (MEARNG) force structure changes reflected in this document and on the FY14 MEARNG Force Structure Strategic Plan (FSSP).
2. Background: The Infantry Battalion identified as our first priority enhances the state of Maine's readiness structure with the addition of general purpose forces, improves our State's balance between maneuver and maneuver support units and provides a regional asset to augment the HRF. Additionally, the proposed transition of existing Engineer Force Structure presents an opportunity for the state to eliminate redundant force structure. The MEARNG is also pursuing opportunities to exchange our current Legacy Force Structure for a more modern and relevant capacity. This enables Maine to provide more relevant, operational support to Regional, National and Combatant Commanders should the need arise.
3. Requested Force Structure Changes: The following provides the MEARNG prioritized force structure requests which are accompanied with a bill-payer strategy unless otherwise noted:
 - a. First Priority: Infantry Battalion – The MEARNG will transition existing force structure (133rd EN BN, 136th EN CO, 251st EN CO, 262nd EN CO & B/3-172nd IN (MTN)) within the state as bill-payers facilitating a net loss of 5 Soldiers. The MEARNG requests the transition of this force structure which provides C2 capability for the Region I, CERF-P response force, augments the Regional HRF and facilitates the state's security mission ISO HLD/HLS requirements. Additionally, this move presents an opportunity to regionally align a New England stationed third maneuver battalion with the 86th IBCF stationed in Vermont and generates significant cost savings through national re-distribution of the rolling stock associated with an EN BN, and three EN CO's. Finally, this move provides an opportunity to restore the historical lineage of the 20th Maine Infantry Regiment to an infantry battalion within the state.

NGME-Z

SUBJECT: JFHQ-ME Force Structure Strategic Plan Memorandum

b. Legacy Force Structure Exchange:

(1) Composite Truck CO (Hvy)–MEARNG bill-payer strategy. Maine requests to transition our current force structure (Transportation Medium Truck Co (Cargo) into a Composite Truck Company. This action provides assets to move heavy equipment within the state and provides heavy lift capability for state and regional support in times of emergency.


(2) Support Maintenance CO (Recap) – MEARNG bill-payer strategy. Maine requests to transition our current force structure (Component Repair CO) into a Support Maintenance Company (Recap). This action provides a more relevant, capable asset for the remaining MEARNG forces.

4. Concern: The MEARNG is reluctant to allow proposed unit information from our FY14 State FSSP to be posted on GKO. The information contained on the FSSP and within this document is TAG level strategic planning guidance and has the potential to negatively impact identified down-trace bill payer units.

5. Conclusion: The enclosed FSSP articulates our recommended force structure changes. My intent is to exchange legacy, underutilized force structure for more relevant, operational force structure, while investing in force structure that improves essential eleven capabilities, balances force structure mix within the State and improves MEARNG readiness.

6. Point of Contact: Questions may be directed to the Director of Operations, COL Randall F. Holbrook at commercial – 207-430-5872 or randall.f.holbrook.mil@mail.mil.

Encl
MEARNG FY14 FSSP


JAMES D. CAMPBELL
Brigadier General, MENG
The Adjutant General

Date	STATE (ME)	Priority	UNAC	PROPOSED STRUCTURE (name)	TOE name or TDA	BRG (4 digit TOE FMS/MS)	REQ STRNGTH (TOE)	Proposed EDATE (4 digit YR)	ALL FMS/MS (BRG) (4 digit YR)	TOE (4 digit YR)	DATE	Year Release (YR) (4 digit YR)	Issue Comments / Name
FY14	ME	1	UN	347th Infantry Battalion (BCT) - 8711AAA		0721R000	222	10/1/2015	8529R000 8329R000	83	84		Proposed needs for an M109 AF substructure CO's within the identified USCA and M109 AF substructure CO's within the FMS/MS for the M111AA element includes 3 AF personnel
FY14	ME	1	CO	88th CO (A) AS element		0721R000	131	10/1/2015	8529R000 8329R000	159	160		
FY14	ME	1	CO	88th CO (B) AS element		0721R000	131	10/1/2015	8529R000 8329R000	159	160		
FY14	ME	1	CO	88th CO (C) AS element		0721R000	131	10/1/2015	8529R000 8329R000	159	160		
FY14	ME	1	CO	88th CO (D) AS element		0721R000	79	10/1/2015	8529R000 8329R000	159	160		
FY14	ME	Legacy Exchange	CO	Composite Troop Co (Pw)		8572R000	289	10/1/2014	8572R100	174	86		Exchange w/ another state, included by MOB
FY14	ME	Legacy Exchange	CO	Support Maintenance Co (Recap)		4547R000	177	10/1/2014	4340R000	183	118	Y	Exchange w/ another state, included by MAR. COO is programmed for activities by FY 15 to replace the unit

Notes:

1. Please do not modify the contents. This template is imported to the ARNG master in order to consolidate and develop for the next YAA.
2. Proposed structure names should use the approved name from FMS/MS. This adds in categorizing and summarizes your request into the DB.
3. BRG SJA can be found in FMS/MS Requirements TOE. If the BRG is unknown, or TBD by the Army, input the closest BRG with the most relevance to mission type.
4. Proposed Edate: Any date that is within two years of the current date is out of cycle (OOC) from a normal Total Army Analysis (TAA). An OOC action reduces the probability of approval by HODD.
5. If comments in cells do not exceed the width, please wrap text to keep the format <1 page wide.
6. Please a comment/ note if a structure is tied directly to a corresponding task. Link of effort to determine what one state increase the difficulty of FS movement in the ARNG.
7. Only one MFCOE BGE request can be made per state FSSSP and MUST have a corresponding MFCOE BGE identified for structure.
8. Use only TMO WAs and not more than 10 Competitor for your FSSSP.
9. If requesting an IR BNG for competitor must be listed separately.

Date	STATE (M/F)	Priority	BNWCo	PROPOSED STRUCTURE (Name or IDA Name)	TOE (100)	SRC (5 digit FMS Structure)	Task's Progress (100)	Programs Expir (9 digit Yr)	Delta	Valid billpayer Y/N (MGB use)	State Comments / Notes
	SM		603		100	31452200	100	8/2013		N	
1/17	SM	3	SM	400 MOBILE ENGINEERING REPAIR CO	100	62940000 113070000	100	8/2013 8/2013	174	Y	Exchange with ARNG
	MF			Support with Services Co					195	Y	Exchange with ARNG
	MF	3				43450000	100	8/2013	195	Y	Exchange with ARNG

Notes:

- * Please do not modify the columns. This template is imported to the ARNG master in order to consolidate and develop for the next TAA
- 1. Proposed structure name should use the approved name from FMSWeb. This aids in categorizing and summarizes your request into the DB
- 2. SRC 9 digit can be found in FMSWeb Requirements TOE. If the full SRC is unknown, or TBD by the Army, input the closest 6 digit SRC with the most relevance in mission type
- 3. Proposed Dates: Any data that is within two years of the current date is out of cycle (OOC) from a normal Total Army Analysis (TAA) An OOC action reduces the probability of approval by HODA.
- 4. If comments in cell size exceed the width, please wrap text to keep the format <1 page wide.
- 5. Provide a comment / note if a divestiture is tied directly to a corresponding gain. Links of gains to divestiture within one state, increase the difficulty of F S movement in the ARNG.
- 6. Only one MTOE BDE request can be made per state F-SSP and MUST have a corresponding MTOE BDE identified for divestiture.
- 7. List only TWO BNs and no more than 10 Companies for your FSSSP.
- 8. If requesting an INF BN/HQ the companies must be listed separately.

Corbett, Hugh T COL USARMY NG MEARNG (US)

From: Ingram, William E Jr LTG USARMY ARNG (US)
Sent: Thursday, January 02, 2014 3:58 PM
To: Campbell, James D BG USARMY (US)
Cc: Mosher, John R COL USARMY (US); Holbrook, Randall F COL USARMY NG MEARNG (US); Berglund, Mark J COL USARMY NG NGB ARNG (US); Johnson, Michael L COL USARMY (US)
Subject: RE: MEARNG Force Structure Transition request (UNCLASSIFIED)

Classification: UNCLASSIFIED
Caveats: NONE

Roger Jim. As discussed during your 20 Nov 13 State of the State briefing, you have approval for developing the MEARNG Force Structure Transition Plan in concert with ARNG-FM and HQDA G-3. Personally, I would very much like to see the "20th Maine" reconstituted. I will attach a cover sheet to your memo and forward to FM. Very best regards and Happy New Year!
v/r Bill

-----Original Message-----

From: Campbell, James D BG USARMY (US)
Sent: Thursday, January 02, 2014 3:39 PM
To: Ingram, William E Jr LTG USARMY ARNG (US)
Cc: Mosher, John R COL USARMY (US); Holbrook, Randall F COL USARMY NG MEARNG (US)
Subject: MEARNG Force Structure Transition request (UNCLASSIFIED)
Importance: High

Classification: UNCLASSIFIED
Caveats: NONE

Sir - attached are two documents for your review and approval, connected with the proposal we put before you at our "state-of-the-state" briefing on 20 NOV 13. The first is a memo as a follow-up requesting your formal approval for developing our force transition plan and sending it to DA upon completion. In conversation with your ARNG-FM team, they've asked for this formal approval from you - you gave us a verbal at the briefing, and this is just to solidify that.

The second document is a supporting slide which merely graphically depicts our proposal.

I realize that you are very close to a well-deserved retirement, and probably have many other things on your plate. Consequently, I deeply appreciate your help with our getting the ball rolling now on this process. If you would endorse the memo and send it through the ARNG staff to FM, then our team can start work with them ASAP.

I'm on your schedule to follow up this email with a phone call tomorrow.

Thanks again for your support on our working this project. I've kept this very close-hold here for obvious reasons, and have shared it with Maj Gen Steve Cray in VT. He does not want to do anything right now to adversely affect the current 86th IBCT training relationship with CO, but he has told me that if we can get this approved by DA he is very interested in maintaining our historic relationship. When the 86th Brigade was formed in 1924, its two regiments were the 172nd (VT) and the 103rd (ME), and they fought together as part of the 43rd Division during WWII... And as you know, we have played a key role in the current Mountain Battalion since it was formed in the 1980s.

I hope to see you on the 13th.

Best regards, and Happy new Year!

v/r
Jim

BG James D. Campbell
Maine National Guard
The Adjutant General
office: (207) 430-5158
cell: (207) 620-4152
NIPR: james.d.campbell1.mil@mail.mil
SIPR: james.d.campbell1.mil@mail.smil.mil

Classification: UNCLASSIFIED
Caveats: NONE

Classification: UNCLASSIFIED
Caveats: NONE

Corbett, Hugh T COL USARMY NG MEARNG (US)

From: Campbell, James D BG USARMY (US)
Sent: Thursday, January 02, 2014 6:21 PM
To: Mosher, John R COL USARMY (US)
Subject: Re: Historic Moments

Most assuredly. I'm not as optimistic as you - I fear that I'm too cynical to expect anything other than this fizzling out...we've been disappointed before.

I agree that we need to stop talking about this except behind closed doors and with a strictly limited circle. A possible worst outcome would be that we get the organization spun up, stressed out and some people pissed off, and then nothing happens. Then we have all the negatives, we look like fools, and we get nothing good...

----- Original Message -----

From: Mosher, John R COL USARMY (US)
Sent: Thursday, January 02, 2014 05:30 PM
To: Campbell, James D BG USARMY (US)
Subject: Historic Moments

As the very real possibility of the plan becoming reality emerges, I have to work very hard to contain my optimism and euphoria. We must continue to keep a very tight lid on this while moving deliberately forward with each action.

Jack

Colonel J.R. Mosher
Chief of Staff
Maine Army National Guard
Joint Force Headquarters
Camp Keyes, Augusta, Maine 04333-0033
Commercial 207-430-5939
Cell 207-344-9957

Corbett, Hugh T COL USARMY NG MEARNG (US)

From: Campbell, James D BG USARMY (US)
Sent: Monday, January 06, 2014 9:11 PM
To: Mosher, John R COL USARMY (US)
Subject: Re: Letter to DARNG (UNCLASSIFIED)

I told Randy earlier today that I want our team involved at some level throughout the process to ensure that whatever proposal eventually goes to DA has our stamp on it - they need to circle back with us and get our chop on the final product. We really don't want this thing to "morph" into something we can't support or sustain.

I spoke to Greg Leimbach today about PT facilities at our readiness centers, and how we need to plan for those. Can we build that in to our discussions about bond money execution?

Likewise, I reminded him that the Brunswick facility cannot have any "built-in" Corps of Engineers logos, insignia, red paint jobs, etc. I told him that all of our facilities need to be branch- neutral, especially given the current flux in our stationing plans...

It will be nice, hopefully, to get some finality to all of this.

----- Original Message -----

From: Mosher, John R COL USARMY (US)
Sent: Monday, January 06, 2014 08:47 PM
To: Holbrook, Randall F COL USARMY NG MEARNG (US); Campbell, James D BG USARMY (US)
Subject: Re: Letter to DARNG (UNCLASSIFIED)

Well done, Randy. We can manage it at the senior level. We knew we would need to carry the water beyond LTG Ingram and I think we can do that. I'll follow up with more tomorrow with you.

----- Original Message -----

From: Holbrook, Randall F COL USARMY NG MEARNG (US)
Sent: Monday, January 06, 2014 10:13 PM Coordinated Universal Time
To: Campbell, James D BG USARMY (US); Mosher, John R COL USARMY (US)
Subject: FW: Letter to DARNG (UNCLASSIFIED)

Classification: UNCLASSIFIED

Caveats: NONE

Sir,

LTC Ellis returned my call, he received the letter today but has not had an opportunity to discuss it with COL Berglund. I did provide LTC Ellis LTG Ingram's email response to you that he cc'd mark on as all LTC Ellis had received was the letter with LTG Ingram's line endorsement.

From our conversation I take it his team will put the proposal together and take it to DA. I did mention MAJ Bell will be at Belvoir from FEB-APR and we would send SFC Watts down as well to assist should the need arise. He was appreciative of this and I think he might afford us the opportunity.

One thing Brian recommended was for you to have a conversation with the incoming Deputy (Lyons??); LTC Ellis, like us, is concerned during the transition continuity on this might get overlooked.

In a couple of days if Mark or Brian don't call back I'll follow-up.

-----Original Message-----

From: Holbrook, Randall F COL USARMY NG MEARNNG (US)
Sent: Monday, January 06, 2014 3:02 PM
To: Mosher, John R COL USARMY (US)
Cc: Holbrook, Randall F COL USARMY NG MEARNNG (US)
Subject: RE: Letter to DARNG (UNCLASSIFIED)

Classification: UNCLASSIFIED
Caveats: NONE

I called COL Berglund's extension, his XO LTC Brady picked up, Mark is on LV today, back in tomorrow. I'll give Mark a call first thing.

And this will work out well if the need arises. CPT Bells FA50 starts 1 FEB at Belvoir.

COL B 703-607-7801

-----Original Message-----

From: Mosher, John R COL USARMY (US)
Sent: Monday, January 06, 2014 12:01 PM
To: Campbell, James D BG USARMY (US); Holbrook, Randall F COL USARMY NG MEARNNG (US)
Subject: RE: Letter to DARNG

Will do...

-----Original Message-----

From: Campbell, James D BG USARMY (US)
Sent: Monday, January 06, 2014 12:00 PM
To: Mosher, John R COL USARMY (US); Holbrook, Randall F COL USARMY NG MEARNNG (US)
Subject: Re: Letter to DARNG

We cancelled the call based on the email exchange. We should go ahead and move out.

----- Original Message -----

From: Mosher, John R COL USARMY (US)
Sent: Monday, January 06, 2014 11:58 AM
To: Campbell, James D BG USARMY (US); Holbrook, Randall F COL USARMY NG MEARNNG (US)
Subject: RE: Letter to DARNG

I wanted to hear how your conversation went with him on the phone call, sir. We can call them today and let them know that they will see the endorsement if they have not already.

-----Original Message-----

From: Campbell, James D BG USARMY (US)
Sent: Monday, January 06, 2014 11:57 AM
To: Mosher, John R COL USARMY (US); Holbrook, Randall F COL USARMY NG MEARNNG (US)
Subject: Letter to DARNG

Have you guys followed up w/NGB-FM to see if they are now moving out on the proposal based on LTG Ingram's response to the letter?

Classification: UNCLASSIFIED
Caveats: NONE

Classification: UNCLASSIFIED
Caveats: NONE

Corbett, Hugh T COL USARMY NG MEARNG (US)

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Corbett, Hugh T COL USARMY NG MEARNG (US)

From: Campbell, James D BG USARMY (US)
Sent: Saturday, January 11, 2014 2:59 PM
To: Lyons, Judd H MG USARMY NG NGB ARNG (US)
Cc: Holbrook, Randall F COL USARMY NG MEARNG (US); Mosher, John R COL USARMY (US)
Subject: Maine Force Structure Proposal Documents (UNCLASSIFIED)
Attachments: Encl MEARNG Force Conversion Proposal (2).pdf; MEARNG Force Structure Transition.pdf

Classification: UNCLASSIFIED

Caveats: NONE

Judd - please see attached documents as per our discussion last week. I think we're set for an office call Monday where I can elaborate on these and provide further explanation as needed. I'll forward you the e-mails between me and LTG Ingram as well for context.

Thanks - see you Monday.

v/r
Jim

BG James D. Campbell
Maine National Guard
The Adjutant General
office: (207) 430-5158
cell: (207) 620-4152
NIPR: james.d.campbell11.mil@mail.mil
SIPR: james.d.campbell11.mil@mail.smil.mil

Classification: UNCLASSIFIED

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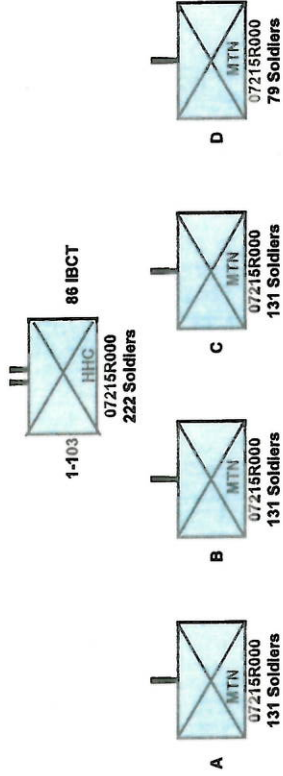
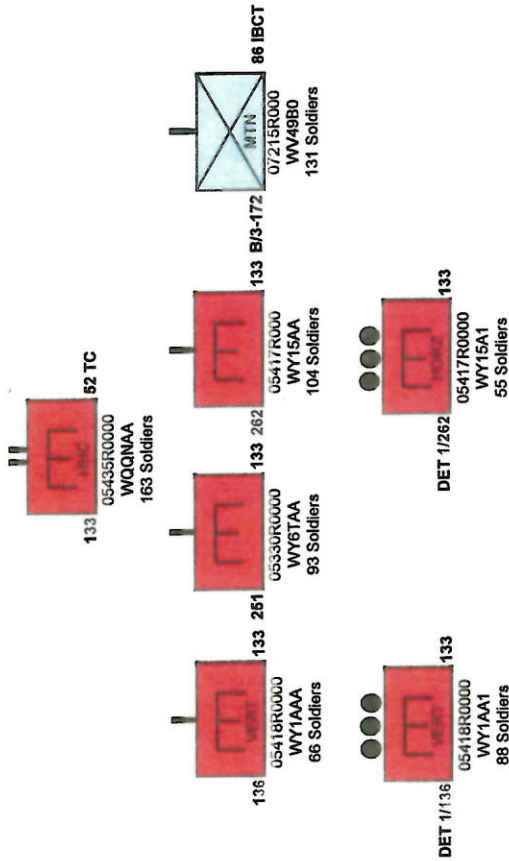


MEARNG Force Conversion Proposal: 133 EN returns to 1-103 IN (20th Maine)



Conversion of Current Force

1-103 IN (20th Maine)



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DEPARTMENT OF DEFENSE, VETERANS AND EMERGENCY MANAGEMENT
JOINT FORCE HEADQUARTERS, MAINE NATIONAL GUARD
33 STATE HOUSE STATION
AUGUSTA, ME 04333-0033

NGME-Z

30 December 2013

MEMORANDUM FOR Lieutenant General William E. Ingram Jr., Director, Army National Guard, 111 S. George Mason Drive, Arlington, Virginia 22204

SUBJECT: Request ARNG-FM Assistance in MEARNG Force Management Transition

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2. We request ARNG-FM assistance in the preparation and submission of a Force Transition Plan to the Army G3 to gain authorization for this re-balancing of our force. The reconstitution of the 1st Battalion 103rd Infantry (20th Maine) will achieve these tangible capability effects:
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3. This transition is timely for FY 15 implementation, given that the MEARNG has secured a \$14M state bond to purchase training area lands and upgrade military infrastructure to support an Infantry battalion readiness plan.

NGME-Z


SUBJECT: Request ARNG-FM Assistance in MEARNG Force Management Transition

4. The MEARNG G3 Force Management team will work directly with your staff to rapidly prepare this proposal for submission within the next 60 days.

5. Point of contact for this action is the undersigned or Colonel John R. Mosher, Chief of Staff at john.r.mosher.mil@mail.mil, or 207-430-5939 for with any questions or concerns.

Encl

MEARNG Force Conversion Proposal


JAMES D. CAMPBELL
Brigadier General, MENG
The Adjutant General

Corbett, Hugh T COL USARMY NG MEARNG (US)

From: Campbell, James D BG USARMY (US)
Sent: Tuesday, January 14, 2014 2:54 PM
To: Mosher, John R COL USARMY (US)
Subject: Force Structure proposal (UNCLASSIFIED)

Classification: UNCLASSIFIED

Caveats: NONE

I sent a modified version of the proposal to BG Krumrei, TAG-IL. He's going to review and discuss it with his CoS. I asked him to keep it VERY LIMDIS...

Nothing to get our hopes up about, but still shopping it around.

BG James D. Campbell
Maine National Guard
The Adjutant General
office: (207) 430-5158
cell: (207) 620-4152
NIPR: james.d.campbell1.mil@mail.mil
SIPR: james.d.campbell1.mil@mail.smil.mil

Classification: UNCLASSIFIED

Caveats: NONE

Corbett, Hugh T COL USARMY NG MEARNG (US)

From: Campbell, James D BG USARMY (US)
Sent: Tuesday, April 08, 2014 10:15 AM
To: Mosher, John R COL USARMY (US)
Subject: RE: Infantry Bn Deal (UNCLASSIFIED)

Classification: UNCLASSIFIED
Caveats: NONE

Wow - great news!

-----Original Message-----

From: Mosher, John R COL USARMY (US)
Sent: Tuesday, April 08, 2014 9:39 AM
To: Campbell, James D BG USARMY (US)
Subject: Infantry Bn Deal

New Mexico. COL Quintana (COS) wants to partner on a EN/IN swap. He has a light bn in his MEB unaffiliated and wants our heavy EN Bn. Will call you later. He says his Air Guard TAG will go for it to better support his gov, but has to speak with him first. Call you first break.

Classification: UNCLASSIFIED
Caveats: NONE

Corbett, Hugh T COL USARMY NG MEARNG (US)

From: Campbell, James D BG USARMY (US)
Sent: Wednesday, April 09, 2014 11:37 AM
To: Mosher, John R COL USARMY (US)
Subject: Re: Full Staffing

Trying to set up a call for 1330

----- Original Message -----

From: Mosher, John R COL USARMY (US)
Sent: Wednesday, April 09, 2014 11:08 AM
To: Campbell, James D BG USARMY (US); Holbrook, Randall F COL USARMY NG MEARNG (US); Brock, Herbert J IV LTC USARMY NG MEARNG (US)
Subject: Full Staffing

The NM COS confirmed that NM TAG has ordered the full primary staff in NM to provide a staff solution to this swap. Their COS would like to schedule a staff exchange in NM to begin a stationing and support plan for TAGs review. This would result in an expeditious FM MOA between TAGs and submission to NGB to modify our command plans.

General Campbell, please call General Salas ASAP if you have not already. COL Lovejoy is already aware as he was with me when COL Quintana expressed his TAGs enthusiasm. I have asked him to hold this knowledge until you can speak with MG Cray. It seems RI will want our Bravo Company and we would then seek inclusion in the 3rd Man Bn in the 86th.

Corbett, Hugh T COL USARMY NG MEARNG (US)

From: Campbell, James D BG USARMY (US)
Sent: Wednesday, April 09, 2014 1:44 PM
To: Mosher, John R COL USARMY (US)
Subject: RE: NM TAG (UNCLASSIFIED)

Classification: UNCLASSIFIED
Caveats: NONE

Still trying to set up a phone call to NM.

We will need to really line up solid arguments on why this is the right thing to do...I spoke to the Governor and he said to go for it, but they have already heard from "some people in the legislature" (i.e. Harvey Cotta) about this being a mistake. Clearly MAJ Cotta has spoken to his father. We will provide the Governor a detailed briefing on our process once we finish the staff work in the next 60-90 days, which will be the icing on the cake.

Our analysis for the Governor and for our public communications plan needs to include a careful look at the facts regarding readiness, long-term viability, partnerships, DSCA capability, etc. We also need to anticipate arguments against doing this - whatever they may be. I heard from the governor's chief of staff an argument that these are all highly skilled, intelligent people in these units who have great job skills given to them by the Army who then come back here and get jobs, etc. I told him that the units aren't ready and are only marginally deployable, they provide no value added in DSCA, and are difficult to train and recruit for. The NM Guard's need for engineers is based on their requirements (border) and do not mean anything up here. I reminded him that the Guard is not a jobs program - we fight and win the nation's wars and support the Governor at home. Period. I also told him that most of the arguments against doing this are emotional or based on shopworn prejudices - engineers aren't "smarter" than infantrymen. I also told him that the two MOSs with the highest average ASVAB scores in the Army are historically the Special Forces and the Infantry.

Let's make sure that we are very, very thorough on this.

Thanks-

-----Original Message-----

From: Mosher, John R COL USARMY (US)
Sent: Wednesday, April 09, 2014 12:24 PM
To: Campbell, James D BG USARMY (US)
Subject: NM TAG

Name: Andy. He is already meeting in person with the army staff to get the moving on this opportunity. I hope he's getting good feedback from them knowing that there will be institutional resistance from IN operators in the room. Anyway, you should have an optimistic partner on your phone call, sir.

Classification: UNCLASSIFIED
Caveats: NONE

Corbett, Hugh T COL USARMY NG MEARNG (US)

From: Holbrook, Randall F COL USARMY NG MEARNG (US)
Sent: Tuesday, April 08, 2014 2:34 PM
To: Campbell, James D BG USARMY (US); Mosher, John R COL USARMY (US); Brock, Herbert J IV LTC USARMY NG MEARNG (US)
Subject: NM Contact Made

Sir,

Linked with NM MRO, LTC Thomas Gonzales, he handles FM actions for the state.

NM seeking to build a EN BN, have one EN CO now in trade for sole their IN BN. This is in the proposal NM submitted on their re-mix form.

Discussed what ME is seeking, submitted on the FSSP, and potentially removing the 251st from the mix, did not dissuade him, wants to continue this dialogue at next weeks workshop.

Confidently LTC Gonzales recently completed a two year NGB tour, it was in FM Branch, his replacement being MAJ Vargas, one of the action officers for the current di- vestment methodology.

Sent via bb

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Subject: Re: NM Contact Made

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Since the reverse is what we submitted on our FSSP, it would seem like this makes sense for both states, regardless of what transpires with regard to any projected force structure reductions.

Correct me if I'm wrong - we would give them 133 HQ, FSC, and 136th, and would have to divest 262nd. We would also have to give B/3-172 back to VT in order to make this work, and we could keep the 251st...leaving us with IN Bn HHC and 4 line companies, plus the 251st and the 185th. Is that correct? Are we sure that those numbers add up?

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To: Holbrook, Randall F COL USARMY NG MEARNG (US); Campbell, James D BG USARMY (US); Brock, Herbert J IV LTC USARMY NG MEARNG (US)
Subject: Re: NM Contact Made

Recommend TAG call soonest to socialize and energize at their level to make this real.

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From: Holbrook, Randall F COL USARMY NG MEARNG (US)
Sent: Tuesday, April 08, 2014 06:34 PM Coordinated Universal Time
To: Campbell, James D BG USARMY (US); Mosher, John R COL USARMY (US); Brock, Herbert J IV LTC USARMY NG MEARNG (US)
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Sent via bb

Corbett, Hugh T COL USARMY NG MEARNG (US)

From: Campbell, James D BG USARMY (US)
Sent: Tuesday, April 08, 2014 3:10 PM
To: Mosher, John R COL USARMY (US)
Cc: Holbrook, Randall F COL USARMY NG MEARNG (US); Brock, Herbert J IV LTC USARMY NG MEARNG (US)
Subject: Re: NM Contact Made

Find out from the NM CoS what his TAG's "go-by" name is...I think it's Andy, but not sure.

We won't wait until next week to initiate something. You're right about that.

I don't want to call until I have the right numbers at hand. Keep working it and make sure NM know that WE ARE their solution. I can call BrigGen Salas as soon as is practicable tomorrow. The more intel and understanding of context I can get before then the better.

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From: Mosher, John R COL USARMY (US)
Sent: Tuesday, April 08, 2014 02:58 PM
To: Campbell, James D BG USARMY (US); Holbrook, Randall F COL USARMY NG MEARNG (US); Brock, Herbert J IV LTC USARMY NG MEARNG (US)
Subject: Re: NM Contact Made

We would also give the survey design team. Their proposal was on their swap sheet for Leavenworth I believe. If we can keep 251st by turning in Bravo and one EN Co we should, but it should not be a deal breaker. Just need to run the numbers on more time, Jay/Randy.

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Sir,

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Confidently LTC Gonzales recently completed a two year NGB tour, it was in FM Branch, his replacement being MAJ Vargas, one of the action officers for the current di-vestment methodology.

Sent via bb

Corbett, Hugh T COL USARMY NG MEARNG (US)

From: Campbell, James D BG USARMY (US)
Sent: Friday, March 28, 2014 3:44 PM
To: Mosher, John R COL USARMY (US)
Subject: Re: Maine's Force Structure Submission

Go ahead and send it in.

----- Original Message -----

From: Mosher, John R COL USARMY (US)
Sent: Friday, March 28, 2014 02:38 PM
To: Campbell, James D BG USARMY (US)
Subject: Maine's Force Structure Submission

Sir,

I met twice more with Randy and Jay on this issue today. The bottom line is we have to submit it NLT Monday morning (today if we want to be included in this weekend staffing)...ARNG-FM has a Wednesday briefing/submission date, which tells you that they are basically going to hand AC what we give them as a consolidated packet (there is almost NO time for them to process and further staff the submissions at NGB). Hence, discussions methodology or quality assurance are practically mute given the timeline.

My concern is that states will actually turn in more than we need by "rounding up" to "meet the minimum" turn in to comply with business rules (ie turning in a whole unit at 120 slots to meet the min 80 turn in as in the case with Rhode Island creating an excess turn in of 40 slots).

They have been getting cards and letters all day from states and it is what it is...

I have reviewed and edited drafts of our documents, which include the "swap page" and the "turn in" page. I recommend that we turn them in today to be compliant and perhaps benefit from any overage that NGB can distribute from excess turn ins from other states.

Our final recommendation is the turn in of 1035th, 1968th and 121st along with 31 JFHQs TDA slots as our bill pay. The swap sheet includes the units we discussed this morning.

Jack

Corbett, Hugh T COL USARMY NG MEARNG (US)

From: Brock, Herbert J IV LTC USARMY NG MEARNG (US)
Sent: Tuesday, April 08, 2014 2:27 PM
To: Mosher, John R COL USARMY (US)
Subject: Re: Contact Made?

Yes, sir. NM is a former FM guy from NGB, understands the process. Both states are going to do some analysis....thought Holbrook wrote you and TAG....

TAG can call but I wouldn't commit necessarily. Bell still wants to confirm this BN is not being looked at ny NGB for divestiture....

Lieutenant Colonel H. Jay Brock
Deputy G-3
Maine Army National Guard
(O) 207-430-5273
(C) 207-624-2307

----- Original Message -----

From: Mosher, John R COL USARMY (US)
Sent: Tuesday, April 08, 2014 02:23 PM
To: Brock, Herbert J IV LTC USARMY NG MEARNG (US)
Subject: Contact Made?

Have we linked with NM FIRO yet?

Corbett, Hugh T COL USARMY NG MEARNG (US)

From: Campbell, James D BG USARMY (US)
Sent: Wednesday, April 09, 2014 3:11 PM
To: Watts, Earl David SFC USARMY NG MEARNG (US); Mosher, John R COL USARMY (US)
Cc: Holbrook, Randall F COL USARMY NG MEARNG (US); Brock, Herbert J IV LTC USARMY NG MEARNG (US)
Subject: RE: NM and ME Transition Options (UNCLASSIFIED)

Classification: UNCLASSIFIED
Caveats: NONE

OK - nice work to all.

I want the whole infantry battalion here in the MEARNG. It makes little to no sense for us to have a battalion here with one rifle company halfway across the country. They can probably work out something with one of their neighboring states to allow them to keep a company.

I do not want to have that be a deal-breaker at this point in the discussion, but I also do not want us to agree at the outset to that as a condition. Continue talking and we can work it out.

Bottom Line - I want the whole battalion in Maine, otherwise we are signing up for never-ending readiness, training and other headaches.

-----Original Message-----

From: Watts, Earl David SFC USARMY NG MEARNG (US)
Sent: Wednesday, April 09, 2014 9:15 AM
To: Campbell, James D BG USARMY (US); Mosher, John R COL USARMY (US)
Cc: Holbrook, Randall F COL USARMY NG MEARNG (US); Brock, Herbert J IV LTC USARMY NG MEARNG (US)
Subject: NM and ME Transition Options (UNCLASSIFIED)

Classification: UNCLASSIFIED
Caveats: NONE

Sir,

The ppt consists of three slides,

Slide 1 is the generic recap providing the FSA numbers/potential UIC(s) ME would divest for a full IN BN.

Slides 2 and 3 are based on actual FY15 FSA numbers for NM pulled from attached NM CIP.

NM EN CO is a Horizontal, same FY15 FSA 160 PAX as ME(s).

Putting aside any number of alternative force structure configurations, options, slides 2 and 3 present two start points.

Slide 2: NM transitions entire IN BN (694 FSA) to ME in return for three non horizontal EN companies (251, 136, FSC) and 133 HQ (405 FSA). With this transition NM would not only cover their respective divestiture bill of 54 FSA, if credits are permissible for future divestments they would have 145.

With this transition inverse for ME with the gain of 289 FSA, bill payer options 262 and B CO in addition to the divestiture plan for ME 58 (1035/PAD/CTT and 31 TDA positions). 1035 could go to NM, would need to come up with another 14 FSA for the divestment plan.

Slide 3: presents a more equitable option, NM retains 1 IN CO, and transitions the flag and remaining 3 IN CO to ME; this reduces ME bill to the extent 262nd is the bill payer, 1035 remains on the divestment plan. In this case B CO remains in the ME structure creating a potential to transition to the ME IN BN and NM regionally aligning their respective IN CO to another BN.

There are any number of variables, options. Would NM consider also transitioning the 262, two EN Horizontal companies under the BN. Consider retaining a IN line CO and picking up the 262....

As the transitioning elements are generally AA(s) over 100 FSA each this process can run thru the EOFY17, maybe longer, and if it does involve AA 100 PAX FSA divestments those can run thru the EOFY17.

Regardless the ways this can be done it's probably the rare case where to NM(s) and ME(s) mutual advantage both states internally have the elements the other state seeking, excellent start point to next week's NM/ME/FM dialogue.

v/r

COL Randy Holbrook

----- Original Message -----

From: Holbrook, Randall F COL USARMY NG MEARNG (US)

Sent: Tuesday, April 08, 2014 03:18 PM

To: Campbell, James D BG USARMY (US); Mosher, John R COL USARMY (US); Brock, Herbert J IV LTC USARMY NG MEARNG (US)

Cc: Holbrook, Randall F COL USARMY NG MEARNG (US)

Subject: Fw: NM Contact Made

Will also take a look at the numbers factoring in ME and NM initial divestiture bill too; although distinctly separate initiatives, actions, current atmosphere it maybe a consideration from BG Salas's perspective. Will work the numbers when today's fiscal course closes, got SFC Watts here.

From a straight up trade, not considering a state already has a EN CO, it was virtually an even swap:

136,262,251,FSC, HHC and B CO for IN BN.

----- Original Message -----

From: Campbell, James D BG USARMY (US)

Sent: Tuesday, April 08, 2014 03:10 PM

To: Mosher, John R COL USARMY (US)

Cc: Holbrook, Randall F COL USARMY NG MEARNG (US); Brock, Herbert J IV LTC USARMY NG MEARNG (US)

Subject: Re: NM Contact Made

Find out from the NM CoS what his TAG's "go-by" name is...I think it's Andy, but not sure.

We won't wait until next week to initiate something. You're right about that.

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Sent: Tuesday, April 08, 2014 02:58 PM
To: Campbell, James D BG USARMY (US); Holbrook, Randall F COL USARMY NG MEARNG (US); Brock, Herbert J IV LTC USARMY NG MEARNG (US)
Subject: Re: NM Contact Made

We would also give the survey design team. Their proposal was on their swap sheet for Leavenworth I believe. If we can keep 251st by turning in Bravo and one EN Co we should, but it should not be a deal breaker. Just need to run the numbers on more time, Jay/Randy.

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Caveats: NONE

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Corbett, Hugh T COL USARMY NG MEARNG (US)

From: Campbell, James D BG USARMY (US)
Sent: Tuesday, April 08, 2014 4:16 PM
To: Mosher, John R COL USARMY (US)
Subject: Re: NM Contact Made

Ok - thanks

----- Original Message -----

From: Mosher, John R COL USARMY (US)
Sent: Tuesday, April 08, 2014 04:14 PM
To: Campbell, James D BG USARMY (US)
Subject: Re: NM Contact Made

Andrew, sir.

----- Original Message -----

From: Campbell, James D BG USARMY (US)
Sent: Tuesday, April 08, 2014 07:10 PM Coordinated Universal Time
To: Mosher, John R COL USARMY (US)
Cc: Holbrook, Randall F COL USARMY NG MEARNG (US); Brock, Herbert J IV LTC USARMY NG MEARNG (US)
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From: Campbell, James D BG USARMY (US)
Sent: Wednesday, April 09, 2014 4:46 PM
To: Mosher, John R COL USARMY (US); Holbrook, Randall F COL USARMY NG MEARNG (US)
Cc: Brock, Herbert J IV LTC USARMY NG MEARNG (US)
Subject: TAG-NM (UNCLASSIFIED)

Classification: UNCLASSIFIED
Caveats: NONE

I just spoke with Brig Gen Salas. He's interested, and wants to give his staff a day or so to dig into the proposal. He said that he would call me back, probably by Friday, and let me know if he wants to proceed.

If he's all set, then we agreed that there was no time to waste, and that our staffs need to link up and begin sorting through how we will make this happen. I offered to have our team go to NM, and he said that was great.

If he's OK with it, we can expect to send the FM team to NM the week after next at the latest.

BG James D. Campbell
The Adjutant General
Maine National Guard
office: (207) 430-5158
cell: (207) 620-4152
NIPR: james.d.campbell1.mil@mail.mil
SIPR: james.d.campbell1.mil@mail.smil.mil

Classification: UNCLASSIFIED
Caveats: NONE

Mosher, John R COL USARMY (US)

From: Mosher, John R COL USARMY (US)
Sent: Friday, April 11, 2014 11:46 AM
To: donnie.j.quintana.mil@mail.mil
Subject: Checking In

Hi Donnie,

Great to meet you this week at the COSAC. Not a lot of good news it seems, but I always learn a lot and enjoy the company of fellow chiefs.

I got in early this morning to my office and met with our TAG to review the initial analysis of the Force Structure exchange concept between our states and explained to BG Campbell that your TAG will want to speak to you directly about the details of any such arrangement as the Army Chief of Staff. As an Air TAG, I am sure that he places the highest confidence in your view of such important matters on the Army side. Given the weight of this potential opportunity during these uncertain times, the staffing deserves all due diligence.

I would like to send my FA-50 FIRO Team to speak with you and discuss any questions your staff may have regarding Engineer Force Structure to assist in your review of this proposal. They would be able to describe from an institutional perspective the unit MTOEs, training plans, stationing needs and provide any documentation to include lessons learned from deployments, DSCA Support, Full Time Manning and IRT missions that this battalion routinely provides.

I also spoke at length with ARNG-FM about their using the Engineer Battalion as a divestiture model for any possible reduction in ARNG End Strength in COSAC discussions and they assured me that both Maine and New Mexico would be secured with Engineer Force Structure as border states, especially with your MEB being at risk.

At any rate, it was great to meet you and I hope you have safe travels back to New Mexico. I'll give you a call maybe on Monday before I head back to my next Operation Chrysalis work group on Tuesday in DC.

Have a great weekend,

Jack

Colonel Jack Mosher
Chief of Staff
Maine Army National Guard
207 660 5922

Corbett, Hugh T COL USARMY NG MEARNG (US)

From: Quintana, Donnie J COL USARMY (US)
Sent: Friday, April 11, 2014 11:55 AM
To: Mosher, John R COL USARMY (US)
Subject: Re: Checking In

Good morning John,

It was a pleasure meeting you and collectively initiating the great conversation/staff work between states.

I totally agree with your statements, and observations of the conference and desire of our TAG to want to discuss with me.

I appreciate your conversation with NGB FM folks due to the options they are considering in FS to get to 315K.

I will be back in the office early next week and will get back to you on the status and what we would like to see as the next steps.

Have a great day and weekend.

Respectfully,
//SIGNED//
COL Donnie Quintana
93rd TC - NMNG
Commander
COM: (505)474-1880, DSN 867-8880
Cell: (505)231-8629

----- Original Message -----

From: Mosher, John R COL USARMY (US)
Sent: Friday, April 11, 2014 11:45 AM
To: Quintana, Donnie J COL USARMY (US)
Subject: Checking In

Hi Donnie,

Great to meet you this week at the COSAC. Not a lot of good news it seems, but I always learn a lot and enjoy the company of fellow chiefs.

I got in early this morning to my office and met with our TAG to review the initial analysis of the Force Structure exchange concept between our states and explained to BG Campbell that your TAG will want to speak to you directly about the details of any such arrangement as the Army Chief of Staff. As an Air TAG, I am sure that he places the highest confidence in your view of such important matters on the Army side. Given the weight of this potential opportunity during these uncertain times, the staffing deserves all due diligence.

I would like to send my FA-50 FIRO Team to speak with you and discuss any questions your staff may have regarding Engineer Force Structure to assist in your review of this proposal. They would be able to describe from an institutional perspective the unit MTOEs, training plans, stationing needs and provide any documentation to include lessons learned from deployments, DSCA Support, Full Time Manning and IRT missions that this battalion routinely provides.

I also spoke at length with ARNG-FM about their using the Engineer Battalion as a divestiture model for any possible reduction in ARNG End Strength in COSAC discussions and they assured me that both Maine and New Mexico would be secured with Engineer Force Structure as border states, especially with your MEB being at risk.

At any rate, it was great to meet you and I hope you have safe travels back to New Mexico. I'll give you a call maybe on Monday before I head back to my next Operation Chrysalis work group on Tuesday in DC.

Have a great weekend,

Jack

Colonel Jack Mosher
Chief of Staff
Maine Army National Guard
207 660 5922

Corbett, Hugh T COL USARMY NG MEARNG (US)

From: Campbell, James D BG USARMY (US)
Sent: Monday, April 14, 2014 5:59 PM
To: Mosher, John R COL USARMY (US)
Subject: Re: Snapshot of BCA 315K

OK - calling Libby tonight.

From: Mosher, John R COL USARMY (US)
Sent: Monday, April 14, 2014 05:55 PM
To: Campbell, James D BG USARMY (US)
Subject: Re: Snapshot of BCA 315K

I don't believe slide three and slide one makes me want to elf. Good conversation with Todd Chamberlain today. Very insightful guy. Talked with NM today. COS still hasn't caught up with his TAG. Got a draft MOA penciled out and a supporting staff binder. I will see MG Salas next week if his COS can't meet with him before then. Jay is ready to go with Bell and Watts to NM as early as Wed, but most likely after Easter now.

From: Campbell, James D BG USARMY (US)
Sent: Monday, April 14, 2014 09:08 PM Coordinated Universal Time
To: Mosher, John R COL USARMY (US)
Subject: Fw: Snapshot of BCA 315K

Check this out, especially the attachment.

From: Edward Tonini [<mailto:ed@edwardtonini.com>]
Sent: Monday, April 14, 2014 07:51 AM
To: Adkins, James A MG USARMY NG MDARNG (US); Ashenhurst, Deborah A MG USARMY NG OHARNG (US); Baldwin, David S BG USARMY (US); Bohac, Daryl L MAJGEN USAF NG NEANG (US); Burks, William Ross (Bill) BGEN USAF NG NVARNG (US); Burton, Jefferson S MG USARMY (US); Butterworth, James B (TAG-GA) NFG NG GAARNG (US); Campbell, James D BG USARMY (US); Collins, Augustus L MG USARMY (US); Craig, Wesley E Jr MG USARMY NG PAARNG (US); Cray, Steven A MAJGEN USAF NG VTANG (US); Cunniff, Michael L BGEN USAF NG NJANG (US); Curtis, Glenn H MG USARMY (US); Danner, Stephen L BG USARMY (US); Daugherty, Bret D BG USARMY (US); Deering, Myles L MG USARMY NG OKANG (US); Dunbar, Donald P MAJGEN USAF NG WIANG (US); Edwards, Howard M MAJGEN USAF (US); Haston, Terry M MG USARMY NG TNARNG (US); Hokanson, Daniel R MG USARMY NG ORARNG (US); Hoyer, James A MG USARMY NG WVARNG (US); Katkus, Thomas H MG USARMY NG AKARNG (US); Krumrei, Daniel M BG USARMY (US); Livingston, Robert E Jr MG USARMY NG SCARNG (US); Long, Daniel E Jr MG USARMY (US); Lusk, Gregory A MG USARMY (US); Martin, Thaddeus J MAJGEN USAF NG CTANG (US); McBride, Kevin R MG USARMY NG RIANG (US); Mcguire, Michael T BGEN USAF NG AZARNG (US); Medinalamela, Juan J COL USAF NG PRANG (US); Murphy, Patrick A MG USARMY NG NYARNG (US); Nash, Richard C MG USARMY NG MNARNG (US); Nichols, John F MAJGEN USAF NG TXANG (US); Orr, Timothy E MG USARMY NG IAARNG (US); Paulino, Benny M MG USARMY (US); Quinn, Matthew T BG USARMY NG MTARNG (US); Reddel, William N III MAJGEN USAF NHARNG NEW HAMPSHIRE ANG HQ (US); Reiner, K Luke (Luke) MG USARMY NG WYARNG (US); Reisch, Timothy A MG USARMY NG SDARNG (US); Rice, Leon S MAJGEN USAF NG MAARNG (US); Rivera, Renaldo MG USARMY NG VIARNG (US); Salas, Andrew E BGEN USAF ANG NEW MEXICO ANG HQ (US); Sayler, Gary L MAJGEN USAF NG IDANG (US);

Schwartz, Errol R MG USARMY NG DCARNG (US); Smith, Perry G MG USARMY NG ALARNG (US); Sprynczynatyk, David A MG USARMY NG NDARNG (US); Tafanelli, Lee E MG USARMY (US); Titshaw, Emmett R Jr MAJGEN USAF NG FLANG (US); Tonini, Edward W MAJGEN USAF (US); Umbarger, R Martin MG USARMY NG INARNG (US); Vadnais, Gregory J MG USARMY NG MIARNG (US); Vavala, Francis D MG USARMY (US); Wofford, William D MG USARMY NG ARARNG (US); Wong, Darryll D MAJGEN USAF (US)
Subject: Snapshot of BCA 315K

Fellow TAGs -

I made an urgent request of the NGB staff to provide me a snapshot of what the 315K BCA and ARI targets would look like across the 54. While the attached is not specific it provides a "best guess" of what the Guard of the future looks like if the AC gets its way in Congress.

I think there are those that would say there are other ways to build this and DDARNG will meet with DA staff next week to consider other options--some better, but some could be worse. We really aren't sure if the BCTs are A's or I's or both. But this is what we have in the can. This will help prepare the TAGs for the fly-in on the 22nd.

We will discuss this and more in Tuesday's 1630 conference call.

If this doesn't fire you up enough to schedule a call --- in the states and districts --- for your Senators and Congressmen, I really don't think anything will.

I am spending the morning and early afternoon with MG John Rossi and his magical mystery tour. He meets with Governor Beshear this afternoon at 1300. I will provide a full AAR of that meeting as well.

Keep Fighting.

Ed

Corbett, Hugh T COL USARMY NG MEARNG (US)

From: Campbell, James D BG USARMY (US)
Sent: Tuesday, April 15, 2014 1:12 PM
To: Mosher, John R COL USARMY (US)
Subject: Re: Your message

Ok

----- Original Message -----

From: Mosher, John R COL USARMY (US)
Sent: Tuesday, April 15, 2014 12:58 PM
To: Campbell, James D BG USARMY (US)
Subject: Re: Your message

Already working it, sir. Spoke to Randy and Jay at noon and they are talking with NM directly. The goal is a NM/ME MOA draft for you and MG Salas next week.

----- Original Message -----

From: Campbell, James D BG USARMY (US)
Sent: Tuesday, April 15, 2014 04:43 PM Coordinated Universal Time
To: Mosher, John R COL USARMY (US)
Subject: Your message

If travel isn't possible today/tomorrow, why not VTC this week to socialize the draft MOA and then travel next week to finalize?

Corbett, Hugh T COL USARMY NG MEARNG (US)

From: Brock, Herbert J IV LTC USARMY NG MEARNG (US)
Sent: Tuesday, April 15, 2014 4:57 PM
To: Mosher, John R COL USARMY (US)
Subject: RE: Checking In (UNCLASSIFIED)

Classification: UNCLASSIFIED
Caveats: NONE

Ok sir, you can pass along Rob spoke with their MRO. They are very motivated to do this. Their staff is preparing a briefing for the TAG for Friday. Their CoS announced today that they were going to do this swap to the staff. So I don't think anything is in danger of falling thru...Keep in mind this swap pays their bill to NGB also..

Also, their MRO is going to the FIRO course at NGB for two weeks shortly, so could be a good opportunity to Rob down there and do some leg work in DC...just an idea...

-----Original Message-----

From: Mosher, John R COL USARMY (US)
Sent: Tuesday, April 15, 2014 4:54 PM
To: Brock, Herbert J IV LTC USARMY NG MEARNG (US)
Subject: Re: Checking In (UNCLASSIFIED)

No problem. Sorry for the dual comms. I think I may do an official "TOA" and bring him upstairs when I get back so we don't have two 3's operating. I need him to start on some other projects, also. Having dinner with the TAG and I'm sure he'll want to talk about it NM.

----- Original Message -----

From: Brock, Herbert J IV LTC USARMY NG MEARNG (US)
Sent: Tuesday, April 15, 2014 08:12 PM Coordinated Universal Time
To: Mosher, John R COL USARMY (US)
Subject: RE: Checking In (UNCLASSIFIED)

Classification: UNCLASSIFIED
Caveats: NONE

Sir

Not blowing you off...COL H told me about your conversation. We have made contact with NM...Holbrook will fill you in shortly.

-----Original Message-----

From: Mosher, John R COL USARMY (US)
Sent: Tuesday, April 15, 2014 1:02 PM
To: Brock, Herbert J IV LTC USARMY NG MEARNG (US)
Subject: Checking In

Spoke to Randy around noon. Told him you were moving ahead with current guidance. Again, based on your discussions with NM your call on meeting times and communication, Jay. Ideally, we'd like to have a draft MOA by end next week for the TAGs to look at that both FIROs/G3s agree on.

Classification: UNCLASSIFIED
Caveats: NONE

Hineman, Thomas P MAJ USARMY NG MEARNNG (US)

From: Hineman, Thomas P MAJ USARMY NG MEARNNG (US)
Sent: Monday, March 02, 2015 2:18 PM
To: Corbett, Hugh T COL USARMY NG MEARNNG (US)
Subject: FW: Force structure

-----Original Message-----

From: Campbell, James D BG USARMY (US)
Sent: Tuesday, April 15, 2014 6:55 PM
To: Goodheart, Daniel P NFG NG MEARNNG (US)
Subject: Force structure

Dan - I spoke to MG Libby last night and told him about the possibility of a swap with NM. He supports it and actually said that if it means we can have the battalion be part of the 86th, we should have done it awhile ago.

He said that we could anticipate that people would say that EN units are totally necessary for DSCA, and that is a BS argument.

He said I could use his name if needed, and tell people that he fully supports the initiative.

In case anyone from the governor's office asks about it, you can tell them we are in total agreement.

Thanks -

Corbett, Hugh T COL USARMY NG MEARNG (US)

From: Campbell, James D BG USARMY (US)
Sent: Wednesday, April 16, 2014 6:41 PM
To: Mosher, John R COL USARMY (US); Holbrook, Randall F COL USARMY NG MEARNG (US)
Subject: FSA "bill"

I need you guys to help me understand the numbers behind the NM swap and how that relates to any potential downsizing bill we may have...

Corbett, Hugh T COL USARMY NG MEARNG (US)

From: Brock, Herbert J IV LTC USARMY NG MEARNG (US)
Sent: Sunday, April 20, 2014 4:06 PM
To: Mosher, John R COL USARMY (US)
Subject: Re: Draft MOA with Troop Strength Numbers (UNCLASSIFIED)

Sir

Would like to talk this evening if you're available. Please let me know your availability.

Thank you.

Lieutenant Colonel H. Jay Brock
Deputy G-3
Maine Army National Guard
(O) 207-430-5273
(C) 207-624-2307

----- Original Message -----

From: Mosher, John R COL USARMY (US)
Sent: Friday, April 18, 2014 04:44 PM
To: Bell, Robert R II MAJ USARMY NG MEARNG (US)
Cc: Brock, Herbert J IV LTC USARMY NG MEARNG (US)
Subject: Re: Draft MOA with Troop Strength Numbers (UNCLASSIFIED)

That's not their Chief of Staff. I will give COL Quintana a call at COB NM time. I'm obviously concerned that their staff work and recommendations are now based on the wrong units, etc. I will probably let it sit over Easter and start over with their TAG directly Tuesday as we discussed this afternoon. He will obviously want his staff to relook it with the correct data. I will call you soonest as I will likely send you out there to manage this exchange in person as I should have done this week. Go home now and spend time with your family. No worries, we'll get it back on track.

----- Original Message -----

From: Bell, Robert R II MAJ USARMY NG MEARNG (US)
Sent: Friday, April 18, 2014 08:26 PM Coordinated Universal Time
To: Mosher, John R COL USARMY (US)
Cc: Brock, Herbert J IV LTC USARMY NG MEARNG (US)
Subject: RE: Draft MOA with Troop Strength Numbers (UNCLASSIFIED)

Classification: UNCLASSIFIED
Caveats: NONE

Roger sir,

Sir,

I just spoke with NM MRO LTC Gonzales.

I asked him if his CoS had approved the briefing. LTC Gonzales had a family matter that he had to attend to and could not stay at work to get final approval to release it to me.

If you want to call their ARNG CoS he should be there (they are 3 hours behind us).

COL Tim Paul
Office: (505) 474-1254
Blackberry: (505) 417-1638
timothy.s.paul2.mil@mail.mil

v/r
MAJ Bell, Robert R.
Mobilization Readiness Officer
Maine Army National Guard
Office: 207-430-5866
Black Berry: 207-624-2328
SIPR: rob.bell@us.army.smil.mil

-----Original Message-----

From: Mosher, John R COL USARMY (US)
Sent: Friday, April 18, 2014 4:26 PM
To: Bell, Robert R II MAJ USARMY NG MEARNNG (US)
Cc: Brock, Herbert J IV LTC USARMY NG MEARNNG (US)
Subject: Re: Draft MOA with Troop Strength Numbers (UNCLASSIFIED)

Okay. This is correct. I will pursue our interest directly with these numbers when I see nm tag to correct what he was briefed today. If you hear back from Gonzales nm tag reactions, forward them along with whatever they briefed him on today.

----- Original Message -----

From: Bell, Robert R II MAJ USARMY NG MEARNNG (US)
Sent: Friday, April 18, 2014 08:11 PM Coordinated Universal Time
To: Mosher, John R COL USARMY (US)
Cc: Brock, Herbert J IV LTC USARMY NG MEARNNG (US)
Subject: Draft MOA with Troop Strength Numbers (UNCLASSIFIED)

Classification: UNCLASSIFIED
Caveats: NONE

Sir, I have attached the following documents for your critique.

Attachment 1 (MOA Draft)

Draft MOA ME/VT/NM IAW with AR 25-50, par 2 figures 2-15 and 16.

- Described in paragraph 4 and 5 of the draft MOA.

---Maine Divests to NM: 584

---Maine Divests to VT: 152

---Maine Total Divestments: 736

---Maine Gains from NM: 694

---Maine Delta: -42 Authorizations

Attachment 2 (Full time Manning Document) -Maine Divests to NM approximately 40 Techs -Maine Divests to NM approximately 08 AGRs -Maine Divests to VT approximately 05 AGRs *VT is not included in the Attachment 2 figures.

v/r

MAJ Bell, Robert R.
Mobilization Readiness Officer
Maine Army National Guard
Office: 207-430-5866
Black Berry: 207-624-2328
SIPR: rob.bell@us.army.smil.mil

Classification: UNCLASSIFIED
Caveats: NONE

Classification: UNCLASSIFIED
Caveats: NONE

Corbett, Hugh T COL USARMY NG MEARNG (US)

From: Campbell, James D BG USARMY (US)
Sent: Tuesday, April 22, 2014 12:02 PM
To: Mosher, John R COL USARMY (US)
Subject: Re: Call Me Soonest

Just got phone access again. Call right now if you can...

----- Original Message -----

From: Mosher, John R COL USARMY (US)
Sent: Tuesday, April 22, 2014 07:39 AM
To: Campbell, James D BG USARMY (US)
Subject: Call Me Soonest

Sir, Mark Burgland, Jerry Wood and Emery Fountain corralled me at the TAG fly in this morning and offered us an Infantry Battalion from PA. They are divesting a full brigade and want us to take a battalion. Meanwhile General Salas spoke to me also this morning and wants to move ahead with our plan. I think we could keep both the 185th and 251 under the NGB deal which means our end strength would actually grow.

Corbett, Hugh T COL USARMY NG MEARNG (US)

From: Campbell, James D BG USARMY (US)
Sent: Tuesday, April 22, 2014 12:08 PM
To: Mosher, John R COL USARMY (US)
Subject: Re: Call Me Soonest

Ok - not sure I want to do something that will be perceived as taking advantage of PA's distress. However, if we get a net FSA gain, I could be persuaded.

----- Original Message -----

From: Mosher, John R COL USARMY (US)
Sent: Tuesday, April 22, 2014 12:04 PM
To: Campbell, James D BG USARMY (US)
Subject: Re: Call Me Soonest

Can't call sir. In the heat of it in discussion. General Grass has quoted you three times today by name. But working this out now. No matter what we will have an In Bn at this point.

----- Original Message -----

From: Campbell, James D BG USARMY (US)
Sent: Tuesday, April 22, 2014 04:02 PM Coordinated Universal Time
To: Mosher, John R COL USARMY (US)
Subject: Re: Call Me Soonest

Just got phone access again. Call right now if you can...

----- Original Message -----

From: Mosher, John R COL USARMY (US)
Sent: Tuesday, April 22, 2014 07:39 AM
To: Campbell, James D BG USARMY (US)
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Corbett, Hugh T COL USARMY NG MEARNG (US)

From: Campbell, James D BG USARMY (US)
Sent: Tuesday, April 22, 2014 4:13 PM
To: Mosher, John R COL USARMY (US); Holbrook, Randall F COL USARMY NG MEARNG (US); Brock, Herbert J IV LTC USARMY NG MEARNG (US)
Subject: FS initiatives

All - I just heard from Brig Gen Salas and he wanted to know if it was OK with me that our staffs continue to talk in light of the NGB proposal that we do a swap with PA. I told him yes, until we get a better idea of what each COA means for us (NM swap vs. PA swap).

I'm going to be back in DC Friday night, and I don't think I have anything scheduled for Saturday. Please let me know if you think it would be possible for us to maybe link up that day to go through each COA. I understand that it's short notice and on a weekend, but my feeling is that this whole thing is on a short fuse and may require a decision from me ASAP so you can get the team moving on a solution. Clearly, other key people from the staff will play a part in this discussion.

What are your thoughts?

Corbett, Hugh T COL USARMY NG MEARNG (US)

From: Campbell, James D BG USARMY (US)
Sent: Tuesday, April 22, 2014 4:33 PM
To: Mosher, John R COL USARMY (US)
Subject: Re: FS initiatives

OK - I'll call you this evening to discuss further. Again - I really need to understand how all the numbers work for each COA and in concert with what our reduction targets are from NGB. We also need the staff to look at which capabilities we would lose, FTM, facilities effects, recruiting, female slots, and more. All with a healthy red-team to pull out downstream effects, risks, etc.

This will generate a spin-ex for the staff, but we need a very detailed examination, very rapidly. Once there's an initial cut, we can continue to refine.

----- Original Message -----

From: Mosher, John R COL USARMY (US)
Sent: Tuesday, April 22, 2014 04:22 PM
To: Campbell, James D BG USARMY (US); Holbrook, Randall F COL USARMY NG MEARNG (US); Brock, Herbert J IV LTC USARMY NG MEARNG (US)
Subject: Re: FS initiatives

Sir, we are meeting at 0800 tomorrow. I'm leaving DC in an hour and bringing all our staff work home from NGB. Spoke with BG Salas at length this morning and he wants Bell in NM this week to meet with his COS to formulate the MOA and answer any of his staffs questions in person. My briefing today revealed that his staff has not fully grasped the details of this proposal which I will cover with the team tomorrow. Can discuss the merits of meeting in person Saturday in DC.

----- Original Message -----

From: Campbell, James D BG USARMY (US)
Sent: Tuesday, April 22, 2014 08:13 PM Coordinated Universal Time
To: Mosher, John R COL USARMY (US); Holbrook, Randall F COL USARMY NG MEARNG (US); Brock, Herbert J IV LTC USARMY NG MEARNG (US)
Subject: FS initiatives

All - I just heard from Brig Gen Salas and he wanted to know if it was OK with me that our staffs continue to talk in light of the NGB proposal that we do a swap with PA. I told him yes, until we get a better idea of what each COA means for us (NM swap vs. PA swap).

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What are your thoughts?

Corbett, Hugh T COL USARMY NG MEARNG (US)

Subject: Force Structure Meeting (UNCLASSIFIED)
Location: JOC

Start: Wed 4/23/2014 10:00 AM
End: Wed 4/23/2014 11:00 AM
Show Time As: Tentative

Recurrence: (none)

Meeting Status: Not yet responded

Organizer: Trevino, Phillip G LTC USARMY NG MEARNG (US)
Required Attendees: Mosher, John R COL USARMY (US); Pooler, Michael G COL USARMY NG MEARNG (US); McLaughlin, Michael R COL USARMY (US); Holbrook, Randall F COL USARMY NG MEARNG (US); Richards, Hamilton D COL USARMY NG MEARNG (US); Leimbach, Gregory J LTC USARMY NG MEANG (US); Pelletier, William L COL USARMY NG MEANG (US); Cookson, Jon M MAJ USARMY NG MEARNG (US); McKenney, John F COL USARMY (US)

Classification: UNCLASSIFIED
Caveats: NONE

Classification: UNCLASSIFIED
Caveats: NONE

Corbett, Hugh T COL USARMY NG MEARNG (US)

From: Preston, Dean A LTC USA CMRE 133rd EN BN CDR [dean.a.preston@afghan.swa.army.mil]
Sent: Thursday, April 24, 2014 8:32 AM
To: Mosher, John R COL USARMY (US)
Subject: RE: (U//FOUO) Call me at 2076605922

UNCLASSIFIED//FOR OFFICIAL USE ONLY

Hey Sir,

Just got off the phone with you. I will be on Battlefield Circulation 25-28 APRIL. I will review the slide show that you send me and schedule a senior Staff meeting 29 APRIL and deliver this message. I hope to get to the 29th without any rumors from Maine, but we will handle it.

On the 29th I will deliver the message and my expectations from that meeting will be to frame the appropriate STRACOM. It will be positive and professional. The military is going through change and it will be understood that our piece of the pie must evolve with this National change.

As you and the staff clear up the picture, I will continue to brief the Soldiers here , if for not only to control the rumors and narrative. It is important that we understand the facts and support our Senior Leadership. That the 133rd will do.

Thanks again for the personal call, Look forward to talking again.

To The Last Man!!

LTC Dean A. Preston
133rd EN BN (CMRE)
"Task Force Black Bear"
Commander
"Chamberlain 6"

NIPR: dean.a.preston@afghan.swa.army.mil (318.481.1348)
SIPR: dean.a.preston@afghan.swa.army.smil.mil (308.431.1782)
CENTRIX: dean.a.preston@afgn.centcom.isaf.cmil.mil

-----Original Message-----

From: Mosher, John R COL USARMY (US) [<mailto:john.r.mosher.mil@mail.mil>]
Sent: Thursday, April 24, 2014 3:51 PM
To: Preston, Dean A LTC USA CMRE 133rd EN BN CDR
Subject: Re: (U//FOUO) Call me at 2076605922

Roger, Dean. Standing by.

----- Original Message -----

From: Preston, Dean A LTC USA CMRE 133rd EN BN CDR
[\[mailto:dean.a.preston@afghan.swa.army.mil\]](mailto:dean.a.preston@afghan.swa.army.mil)
Sent: Thursday, April 24, 2014 07:27 AM Coordinated Universal Time
To: Mosher, John R COL USARMY (US)
Subject: RE: (U//FOUO) Call me at 2076605922

UNCLASSIFIED//FOR OFFICIAL USE ONLY

COL Mosher,

Thanks for the note, even though it seems to contain what will be some bad news. I am just returning from Battlefield circulation and will give you a call as soon as I think you will be in your office. Please expect a call 0700-0800 your time today (Thursday).

Talk soon,

To The Last Man!!

LTC Dean A. Preston
133rd EN BN (CMRE)
"Task Force Black Bear"
Commander
"Chamberlain 6"

NIPR: dean.a.preston@afghan.swa.army.mil (318.481.1348)
SIPR: dean.a.preston@afghan.swa.army.smil.mil (308.431.1782)
CENTRIX: dean.a.preston@afgn.centcom.isaf.cmil.mil

-----Original Message-----

From: Mosher, John R COL USARMY (US) [<mailto:john.r.mosher.mil@mail.mil>]
Sent: Thursday, April 24, 2014 12:22 AM
To: Preston, Dean A LTC USA CMRE 133rd EN BN CDR
Subject: Call me at 2076605922
Importance: High

Dean,

I hope my note finds you well as it appears that spring is finally coming to Maine. Soon summer will return and you and the rest of the team will also return home to the warm shores of a grateful nation. I wish the subject of this lengthy email was of better news, but BG Campbell and I have some important announcements from DA and NGB that became official yesterday.

I just returned from NGB last night regarding ongoing discussions on the DA Total Army Analysis (TAA) and post war Force Structure Reductions in the Active Army and the Army National Guard. I attended the resulting Adjutant General's emergency fly In yesterday with General Grass and they have announced by UIC the potential force structure reductions/transitions for 2017. I have meetings with Senator Collins and the other CODEL this week, but Maine could potentially be reduced to its lowest level since 1820.

I have a matter of considerable organizational importance to discuss with you and its potential impact on the Engineer Community. There have been discussions for the last month about Army Wide Engineer Force Structure Divestiture, but we didn't want to cause undue concern until we knew for sure. The official UIC reductions were released yesterday with the entire country's divestiture under the Budget Control Act, which includes as you may have guess, Engineer Battalions. There is too much detail to try to explain in an email, so I much prefer to explain over the phone to relate the complexities of this matter.

You may also hear from General Campbell on the same subject. If I miss you, I will try to call you back ASAP.

Colonel Mosher

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Corbett, Hugh T COL USARMY NG MEARNG (US)

From: Campbell, James D BG USARMY (US)
Sent: Thursday, April 24, 2014 6:33 PM
To: Mosher, John R COL USARMY (US)
Subject: Re: Update

I'll call you shortly.

----- Original Message -----

From: Mosher, John R COL USARMY (US)
Sent: Thursday, April 24, 2014 03:16 PM
To: Campbell, James D BG USARMY (US)
Subject: Update

Just checked in with Jay. Some good analysis going on fleshing this all out. Will be prepared to brief you on Saturday in detail.

Spoke with Michaud, Liz and Noyes today. Have a meeting with both senators (at least King) on Tuesday at 1700. I let our friend from the military ball know and will try to meet with him earlier in the day to rehearse and get the latest from his perspective. Meeting with the Governor to update him also on Monday at 0845.

Discussion with Dean when very well as you can read and Mac has greatly assisted in controlling the narrative. We need to consider the very real necessity of closing Caribou and Calais in the process and moving the 185th to Belfast and Skowhegan to absorb and quell Engineer soldiers wishing to remain in their MOS. We'll get into the details of this on Saturday.

Who else should I be talking to...?? Call General Libby with an update??

General Bolduc gave a stirring and frankly remarkable eulogy for Bob Crowley today at the very well attended service that was reportedly his best speech ever. God bless and keep Bob.

Jack

Corbett, Hugh T COL USARMY NG MEARNG (US)

From: Campbell, James D BG USARMY (US)
Sent: Tuesday, April 29, 2014 3:36 PM
To: 'james.pineau@MAIL.HOUSE.GOV'; 'Steve_Smith@king.senate.gov';
'schneidersenate@msn.com'; 'Rich_Houghton@collins.senate.gov';
'Ryan_Kaldahl@ssci.senate.gov'; 'Matt.dubois@mail.house.gov';
'jane.calderwood@mail.house.gov'
Cc: Goodheart, Daniel P NFG NG MEARNG (US); Mosher, John R COL USARMY (US);
Steinbuchel, Michael R MAJ USARMY NG MEARNG (US); 'Jonathan.Nass@maine.gov'
Subject: 133rd Engineer Battalion

All - I understand that some of you or your offices may have been contacted with questions regarding a plan to change the 133rd Engineer Battalion to an Infantry battalion. I expect people from my staff to answer any questions you might have about this initiative.

A brief word of explanation. First of all, I apologize for sending this message from my blackberry - I'm currently out of the country, in Saudi Arabia. The Maine National Guard has been seeking an opportunity to get an Infantry Battalion in the state since 2008, and it has been on our State Command Plan since then - the official document we submit to the National Guard Bureau each year with the outline for what we want our force structure to consist of. I have spoken about this issue with the Governor and he agrees with it, and my predecessor MG Libby and I have also spoken about it - he initiated the original addition to the Command Plan and continues to think it is the right thing to do for the state.

We have wanted an infantry battalion for several reasons. First and foremost, such units are more flexible for both state and federal missions, and the changing demographics of the state lend themselves to having an infantry battalion as opposed to a more complex and difficult unit to recruit for, train and maintain. Second, an infantry battalion would be affiliated with a Brigade Combat Team, the basic unit structure of the Army and one which gives us better funding and training opportunities, as well as more security for our structure in this time of fiscal uncertainty. Infantry units are easier to train given our weather and terrain, and require less expensive maintenance. Last, the 133rd Engineer Battalion was an infantry unit, the 103rd Infantry Regiment, from 1760 until the mid-1960's, when it changed to engineers. 200 years of Maine's infantry heritage resides with that unit, including the lineage and honors of all of Maine's 32 Civil War Infantry Regiments, and the 103rd Infantry fought in both WWI and WWII. Changing the unit back to Infantry is a good fit and returns it to its historic heritage. Leadership of the National Guard and the Army have all told us that it would be a good thing overall to have such an historic organization returned to the Army's Corps of Infantry.

If we make this change we will still retain sufficient engineering unit capacity in the state to support civil authorities, although such a capability is rarely used extensively in state emergencies - more flexible, general purpose units like infantry are more generally valuable in that they provide masses of trained Soldiers with organic transport, communications and leadership. Our only current infantry unit in the state, a company of 150 soldiers in Brewer, has been at roughly 120 percent strength now for years - we often have a waiting list for recruits to join it, whereas some of our engineer units continue to struggle to maintain strength and readiness.

We have been in discussions with a couple of states about making a swap for some time now, and nothing has been decided. The National Guard Bureau has also recently proposed to us that we swap units with PA as part of their planning in case they are required to make the dramatic cuts the Army has asked for, and our staff is still examining this course of action along with others. Again - nothing has been decided or finalized.

it is highly likely at this point that we will seek to make a change with another state, regardless of whether or not the cuts we are fighting against actually happen - again, we have been looking for an infantry unit for some years now.

There will be some in the state who will have an understandably emotional reaction to such a change if it occurs. However, we will proceed with what we feel is the best decision given our current and anticipated needs, and our future ability to maintain the best force possible in our state.

I remain ready to answer any questions you or any of the delegation might have about this issue, and the staff, as always, is available to you as well. As we move forward with our analysis and arrive at any potential decisions, we'll keep you informed. In any case, any change that may occur would not be for at least a couple of years. As I'm sure you understand, we are trying very hard to minimize any turmoil surrounding this issue, as it may adversely affect the members of the 133rd who are currently deployed in Afghanistan.

I hope this helps to address any questions or concerns you have.

Thanks for all that do for us.

Best regards -
BG Campbell

Corbett, Hugh T COL USARMY NG MEARNG (US)

From: Campbell, James D BG USARMY (US)
Sent: Tuesday, April 29, 2014 3:44 PM
To: Mosher, John R COL USARMY (US)
Subject: Re: 133rd Battalion

Who was the reporter? I don't need to ask who contacted the press...

From: Mosher, John R COL USARMY (US)
Sent: Tuesday, April 29, 2014 09:57 PM
To: Goodheart, Daniel P NFG NG MEARNG (US); Campbell, James D BG USARMY (US)
Cc: Steinbuchel, Michael R MAJ USARMY NG MEARNG (US)
Subject: Re: 133rd Battalion

We have spoken to each member of the CODEL using the same talking points BG Campbell used with the Governor. They understand the situation. This reporter has not talked with any member of our Guard leadership apparently taking his inaccurate perspective from a secondary source. MAJ Steinbuchel has contacted him to correct the narrative. We'll see what he actually reports.

From: Goodheart, Daniel [<mailto:Daniel.Goodheart@maine.gov>]
Sent: Tuesday, April 29, 2014 06:42 PM Coordinated Universal Time
To: Campbell, James D BG USARMY (US)
Cc: Mosher, John R COL USARMY (US); Steinbuchel, Michael R MAJ USARMY NG MEARNG (US)
Subject: FW: 133rd Battalion

See below;

I have spoken with Jim Pineau and COL Mosher has called to speak with Willy Ritch. MAJ Steinbuchel is corresponding with Peter Steele to ensure that they are abreast of the situation as well. Evidently several other Maine Congressional personnel have been contacted by Press about the situation.

Daniel P. Goodheart

Deputy Commissioner

Department of Defense, Veterans

And Emergency Management

Illegitimi non carborundum

W 207-430-5161

C 207-557-3670

From: Willy Ritch (Pingree) [<mailto:Willy.Ritch@mail.house.gov>]
Sent: Tuesday, April 29, 2014 2:25 PM
To: Pineau, Jim; Goodheart, Daniel
Subject: Re: 133rd Battalion

I'll just tag on to Jim's email—the first thing it would be good to know is: Is there a plan under consideration to move the 133d to PA and put an infantry unit here in Maine? If it takes longer to get additional info I wanted to make sure we get Congresswoman Pingree an answer on that basic fact ASAP.

Thanks Dan.

W

Willy Ritch

Senior Advisor & Communications Director

Congresswoman Chellie Pingree (ME-01)

207-774-5019 (Maine)

202-225-6116 (Washington)

207-841-8400 (cell)

From: "james.pineau@MAIL.HOUSE.GOV" <james.pineau@MAIL.HOUSE.GOV>
Date: Tue, 29 Apr 2014 14:22:23 -0400
To: "Goodheart, Daniel P NFG NG MEARNG (US)" <daniel.goodheart@maine.gov>
Cc: Willy Ritch <willy.ritch@mail.house.gov>
Subject: 133rd Battalion

Hi Dan,

I hope all is well. Just wanted to give you a heads up that Rep Pingree was just asked by a reporter about the possibility of the 133rd Engineering Battalion being relocated to Pennsylvania in return for an infantry unit from that state. Rep Pingree expressed some concerns with the proposal but also said she'd need more information before she took any final position—she's asked me to reach out and request any information you may have on this topic?

Thanks Dan

Jim

Corbett, Hugh T COL USARMY NG MEARNG (US)

From: Steinbuchel, Michael R MAJ USARMY NG MEARNG (US)
Sent: Tuesday, April 29, 2014 5:38 PM
To: 'Peter.A.Steele@maine.gov'; 'Jack.Mosher@us.army.mil'; Goodheart, Daniel P NFG NG MEARNG (US)
Subject: Fw: 133rd Engineer Battalion

Gentleman,

Just completed a 45 min phone contentious interview with Matt Byrne of the PPH. Clearly, he had an agenda not favorable to the proposed force structure changes. I stuck to the talking points and explained the guidance below but despite my efforts anticipate it will be a negative story.

The story should post on the web tonight and I will forward.

VR

MAJ Steinbuchel

----- Original Message -----

From: Campbell, James D BG USARMY (US)
Sent: Tuesday, April 29, 2014 03:36 PM
To: 'james.pineau@MAIL.HOUSE.GOV' <james.pineau@MAIL.HOUSE.GOV>; 'Steve_Smith@king.senate.gov' <Steve_Smith@king.senate.gov>; 'schneidersenate@msn.com' <schneidersenate@msn.com>; 'Rich_Houghton@collins.senate.gov' <Rich_Houghton@collins.senate.gov>; 'Ryan_Kaldahl@ssci.senate.gov' <Ryan_Kaldahl@ssci.senate.gov>; 'Matt.dubois@mail.house.gov' <Matt.dubois@mail.house.gov>; 'jane.calderwood@mail.house.gov' <jane.calderwood@mail.house.gov>
Cc: Goodheart, Daniel P NFG NG MEARNG (US); Mosher, John R COL USARMY (US); Steinbuchel, Michael R MAJ USARMY NG MEARNG (US); 'Jonathan.Nass@maine.gov' <Jonathan.Nass@maine.gov>
Subject: 133rd Engineer Battalion

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I hope this helps to address any questions or concerns you have.

Thanks for all that do for us.

Best regards -
BG Campbell

Corbett, Hugh T COL USARMY NG MEARNG (US)

From: Campbell, James D BG USARMY (US)
Sent: Tuesday, April 29, 2014 8:55 PM
To: Mosher, John R COL USARMY (US)
Subject: Fw: 133rd Battalion

See below - who was it?

Also - how did it go w/Sen King?

From: Campbell, James D BG USARMY (US)
Sent: Tuesday, April 29, 2014 10:44 PM
To: Mosher, John R COL USARMY (US)
Subject: Re: 133rd Battalion

Who was the reporter? I don't need to ask who contacted the press...

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Sent: Tuesday, April 29, 2014 09:57 PM
To: Goodheart, Daniel P NFG NG MEARNG (US); Campbell, James D BG USARMY (US)
Cc: Steinbuchel, Michael R MAJ USARMY NG MEARNG (US)
Subject: Re: 133rd Battalion

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Sent: Tuesday, April 29, 2014 06:42 PM Coordinated Universal Time
To: Campbell, James D BG USARMY (US)
Cc: Mosher, John R COL USARMY (US); Steinbuchel, Michael R MAJ USARMY NG MEARNG (US)
Subject: FW: 133rd Battalion

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Daniel P. Goodheart

Deputy Commissioner
Department of Defense, Veterans
And Emergency Management
Illegitimi non carborundum
W 207-430-5161
C 207-557-3670

From: Willy Ritch (Pingree) [<mailto:Willy.Ritch@mail.house.gov>]
Sent: Tuesday, April 29, 2014 2:25 PM
To: Pineau, Jim; Goodheart, Daniel
Subject: Re: 133rd Battalion

I'll just tag on to Jim's email—the first thing it would be good to know is: Is there a plan under consideration to move the 133d to PA and put an infantry unit here in Maine? If it takes longer to get additional info I wanted to make sure we get Congresswoman Pingree an answer on that basic fact ASAP.

Thanks Dan.

W

Willy Ritch
Senior Advisor & Communications Director
Congresswoman Chellie Pingree (ME-01)
207-774-5019 (Maine)
202-225-6116 (Washington)
207-841-8400 (cell)

From: "james.pineau@MAIL.HOUSE.GOV" <james.pineau@MAIL.HOUSE.GOV>
Date: Tue, 29 Apr 2014 14:22:23 -0400
To: "Goodheart, Daniel P NFG NG MEARNG (US)" <daniel.goodheart@maine.gov>
Cc: Willy Ritch <willy.ritch@mail.house.gov>
Subject: 133rd Battalion

Hi Dan,

I hope all is well. Just wanted to give you a heads up that Rep Pingree was just asked by a reporter about the possibility of the 133rd Engineering Battalion being relocated to Pennsylvania in return for an infantry unit from that state. Rep Pingree expressed some concerns with the proposal but also said she'd need more information before she took any final position—she's asked me to reach out and request any information you may have on this topic?

Thanks Dan

Jim

Corbett, Hugh T COL USARMY NG MEARNG (US)

From: Campbell, James D BG USARMY (US)
Sent: Wednesday, April 30, 2014 8:57 AM
To: Mosher, John R COL USARMY (US)
Subject: Re: 133rd Battalion

I noted with particular interest that in the PPH story the writer said that the 133rd embodied a history of combat engineering units in Maine dating back to 1760...either somebody lied to him, or he's an idiot.

From: Mosher, John R COL USARMY (US)
Sent: Wednesday, April 30, 2014 01:12 PM
To: Campbell, James D BG USARMY (US)
Subject: Re: 133rd Battalion

He was listening very carefully and our points were resonating. But I get the sense he is heavily influenced by staffers. He said that there is still a long way to go on this and he will continue to listen to the points that TAGs specifically are making. General Grass and this entire JCS position is now openly acknowledged as counter productive to our cause in that the Chief of NGB and the TAGs appear to be at odds: hence General O is the only one with his shit together. He asked a lot of questions about the 133d and of course attributed the entire 98 Ice Storm recovery to them, which we know wasn't the case at all. I countered with the simple fact that we had FA and IN out with the power companies and pulling security for the crews. He had always been told in Augusta that it was EN that saved the day. He asked, of course, what MG Adams thought of the move and I said that MG Libby had endorsed it, but was not sure if you had spoken with him about it during your recent meeting on force structure. The Senator said he would call Adams and ask him. When I got back to my hotel, I phone MG Adams to let him know of our meeting and that the Senator would likely be calling him. MG Adams spoke very highly about your meeting with him and has an excellent grasp of the Force Structure issues. When we spoke of the 133d he mentioned that he was actually was in the Guard during the original conversion of the 103d to EN and lamented that it would be a shame to have to go back. I explained our rationale and he repeated the mantra of how the EN saved the day during the Ice Storm of 98 and what heroes they were with all their capability. His nostalgic frame of reference was difficult to break down as it is a summer camp era point of view of building ball fields and playing softball. He was TAG almost 20 years ago. It was a good conversation that ended well as I gently reminded him that the roles of the Guard have changed considerably in the past 60 years, which he agreed was true. He shocked me by telling me that we "gave away" by choice the FA and just need to move cautiously forward as we staff this out. Forwarded him your message to the CODEL after we hung up.

Sir, we knew that there would be a predictable backlash in converting "Maine's most storied unit" and we are into it now. We will stay on message and continue to break down the myths being perpetuated as they come. I will keep you informed as we progress with staffing.

From: Campbell, James D BG USARMY (US)
Sent: Wednesday, April 30, 2014 03:02 AM Coordinated Universal Time
To: Mosher, John R COL USARMY (US)
Subject: Re: 133rd Battalion

Did you get any sense of which way he's leaning?

From: Mosher, John R COL USARMY (US)
Sent: Wednesday, April 30, 2014 04:30 AM
To: Campbell, James D BG USARMY (US)
Subject: Re: 133rd Battalion

Good meeting with Senator King. It was a great idea to include MG Adams in your initial discussion with MG Libby. Sen King always asks what MG Adams thinks.

From: Campbell, James D BG USARMY (US)
Sent: Wednesday, April 30, 2014 12:54 AM Coordinated Universal Time
To: Mosher, John R COL USARMY (US)
Subject: Fw: 133rd Battalion

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Also - how did it go w/Sen King?

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Cc: Steinbuchel, Michael R MAJ USARMY NG MEARNG (US)
Subject: Re: 133rd Battalion

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Daniel P. Goodheart

Deputy Commissioner

Department of Defense, Veterans

And Emergency Management

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W 207-430-5161

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Subject: Re: 133rd Battalion

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Willy Ritch

Senior Advisor & Communications Director

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207-774-5019 (Maine)

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Subject: 133rd Battalion

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Thanks Dan

Jim

Corbett, Hugh T COL USARMY NG MEARNG (US)

From: Campbell, James D BG USARMY (US)
Sent: Wednesday, April 30, 2014 8:58 AM
To: Mosher, John R COL USARMY (US)
Subject: Re: (U//FOUO) Afghanistan

I'm going to now.

----- Original Message -----

From: Mosher, John R COL USARMY (US)
Sent: Wednesday, April 30, 2014 03:56 PM
To: Campbell, James D BG USARMY (US)
Cc: McLaughlin, Michael R COL USARMY (US); Goodheart, Daniel P NFG NG MEARNG (US)
Subject: Re: (U//FOUO) Afghanistan

Wouldn't it be great if all our officers were professionals like LTC Preston. Sir, have you responded to his message to explain the article?

----- Original Message -----

From: Campbell, James D BG USARMY (US)
Sent: Wednesday, April 30, 2014 12:37 PM Coordinated Universal Time
To: Mosher, John R COL USARMY (US)
Cc: McLaughlin, Michael R COL USARMY (US); Goodheart, Daniel P NFG NG MEARNG (US)
Subject: Fw: (U//FOUO) Afghanistan

See below from LTC Preston. I'm now even more pissed at the irresponsible and unprofessional snake who went to the Press Herald.

----- Original Message -----

From: Preston, Dean A LTC USA CMRE 133rd EN BN CDR
[mailto:dean.a.preston@afghan.swa.army.mil]
Sent: Wednesday, April 30, 2014 03:31 PM
To: Campbell, James D BG USARMY (US)
Cc: McLaughlin, Michael R COL USARMY (US)
Subject: RE: (U//FOUO) Afghanistan

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BG Campbell,

Thanks for the note. It is great for you to be able to get to theater and see what is going on. If you can drop me a note letting me know what window and building (complex) you will be located while in Kabul, I might be able to stop in and chat for a minute. If that is at all possible drop me a note and I will make it happen.

Yes, Sir; I have spoken with both COL Mosher and COL McLaughlin about the most recent information. The news was very surprising and as equally disappointing. Especially for a career Engineer Officer, who has deployed as a Company Commander and a Battalion Commander like myself. COL Mosher did take a few minutes to discuss the DOD looking at adjustments to the force structure and the impacts to the National Guard nation wide. I know and understand the challenges of a changing environment and the changing force structure of our Army as a whole. The Post Iraq/Afghanistan military will look a lot different and these differences will be reflected not only in our Active component but also in the Guard as well.

I discussed with COL Mosher the timing of me briefing the staff about potential changes and to discuss the limited information that I did know. I briefed my staff Sunday about the information with the tone of understanding changes beyond our control and the importance of professionalism and direction. I also instructed them to keep close hold for the sole purpose that we do not really know enough information to answer questions of the Soldiers.

Well, three days later as you can imagine, the Soldiers are reading an article in the Portland Press about the potential changes. So, I am now holding a meeting (tonight) with the Maine Soldiers to explain the situation. My message will be simple: We as Soldiers need to be patient with the process and support our senior leadership as they navigate through this situation. At the end of the day the Maine Army National Guard senior leadership is going to do what is best for the organization and its Soldiers in the long run. I am holding this quick meeting to circumvent any silly rumor mill. It is important to control (shape) the narrative on this, especially for the Engineer community.

Sir, I will keep our Soldiers here focused on the mission at hand. We will finish our mission and return home with honor. I will continue to answer questions about this situation the best I can.

Sir, I hope you have a great trip and I look forward to the opportunity to dropping into Kabul to chat if possible.

To The Last Man!!

LTC Dean A. Preston
133rd EN BN (CMRE)
"Task Force Black Bear"
Commander
"Chamberlain 6"

NIPR: dean.a.preston@afghan.swa.army.mil (318.481.1348)
SIPR: dean.a.preston@afghan.swa.army.smil.mil (308.431.1782)
CENTRIX: dean.a.preston@afgn.centcom.isaf.cmil.mil

-----Original Message-----

From: Campbell, James D BG USARMY (US) [mailto:james.d.campbell1.mil@mail.mil]
Sent: Wednesday, April 30, 2014 5:57 AM
To: Preston, Dean A LTC USA CMRE 133rd EN BN CDR
Cc: Mclaughlin, Michael R COL USARMY (US)
Subject: Afghanistan

LTC Preston - hello from Saudi Arabia. I'm traveling in the CENTCOM AOR with the CAPSTONE course for the next two weeks, and will be in AFG for two days starting Sunday pm. We have meetings most of the day in Kabul, and given the nature of the trip, unfortunately I won't be able to get to Bagram to visit the battalion. If anyone from the unit is going to be in Kabul, please let me know so I can try to see them.

I know COL Mosher has spoken to you about the recent turn of events regarding potential changes to the battalion. As soon as I can, I'd like to talk to you as well. At this point nothing is decided for certain, but given the dramatic overall changes coming to the Guard nation-wide, especially if we lose the current fight in Congress about reductions, for us it may be a case of "transform or die." I will not allow the lineage of the battalion to be lost under any circumstances...

I apologize that you have had this added to your plate on top of everything you are doing in the fight. The way this thing is developing, I thought that it would be best to tell you sooner, rather than later. I continue to rely on your leadership and your great people as we navigate through the next several weeks and months.

Let me know if there's anyone going to be in Kabul on Monday or Tuesday. I'm incredibly disappointed that I can't see the unit - GEN Dunford and the Ambassador had other plans for us...

Best regards
BG Campbell

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Corbett, Hugh T COL USARMY NG MEARNG (US)

From: Campbell, James D BG USARMY (US)
Sent: Wednesday, April 30, 2014 9:13 AM
To: Mosher, John R COL USARMY (US)
Subject: Re: 133rd Battalion

Many of the same bs talking points that Harvey Cotta fed to the Governor's Chief of Staff...I wonder why that is?

From: Mosher, John R COL USARMY (US)
Sent: Wednesday, April 30, 2014 04:06 PM
To: Campbell, James D BG USARMY (US)
Subject: Re: 133rd Battalion

Both. Its rife with inaccuracies and inflammatory and erroneous information.

From: Campbell, James D BG USARMY (US)
Sent: Wednesday, April 30, 2014 12:57 PM Coordinated Universal Time
To: Mosher, John R COL USARMY (US)
Subject: Re: 133rd Battalion

I noted with particular interest that in the PPH story the writer said that the 133rd embodied a history of combat engineering units in Maine dating back to 1760...either somebody lied to him, or he's an idiot.

From: Mosher, John R COL USARMY (US)
Sent: Wednesday, April 30, 2014 01:12 PM
To: Campbell, James D BG USARMY (US)
Subject: Re: 133rd Battalion

He was listening very carefully and our points were resonating. But I get the sense he is heavily influenced by staffers. He said that there is still a long way to go on this and he will continue to listen to the points that TAGs specifically are making. General Grass and this entire JCS position is now openly acknowledged as counter productive to our cause in that the Chief of NGB and the TAGs appear to be at odds: hence General O is the only one with his shit together. He asked a lot of questions about the 133d and of course attributed the entire 98 Ice Storm recovery to them, which we know wasn't the case at all. I countered with the simple fact that we had FA and IN out with the power companies and pulling security for the crews. He had always been told in Augusta that it was EN that saved the day. He asked, of course, what MG Adams thought of the move and I said that MG Libby had endorsed it, but was not sure if you had spoken with him about it during your recent meeting on force structure. The Senator said he would call Adams and ask him. When I got back to my hotel, I phone MG adams to let him know of our meeting and that the Senator would likely be calling him. MG Adams spoke very highly about your meeting with him and has an excellent grasp of the Force Structure issues. When we spoke of the 133d he mentioned that he was actually was in the Guard during the original conversion of the 103d to EN and lamented that it would be a shame to have to go back. I explained our rationale and he repeated the mantra of how the EN saved the day during the Ice Storm of 98 and what heroes they were with all their capability. His nostalgic frame of reference was difficult to break down as it is a summer camp era point of

view of building ball fields and playing softball. He was TAG almost 20 years ago. It was a good conversation that ended well as I gently reminded him that the roles of the Guard have changed considerably in the past 60 years, which he agreed was true. He shocked me by telling me that we "gave away" by choice the FA and just need to move cautiously forward as we staff this out. Forwarded him your message to the CODEL after we hung up.

Sir, we knew that there would be a predictable backlash in converting "Maine's most storied unit" and we are into it now. We will stay on message and continue to break down the myths being perpetuated as they come. I will keep you informed as we progress with staffing.

From: Campbell, James D BG USARMY (US)
Sent: Wednesday, April 30, 2014 03:02 AM Coordinated Universal Time
To: Mosher, John R COL USARMY (US)
Subject: Re: 133rd Battalion

Did you get any sense of which way he's leaning?

From: Mosher, John R COL USARMY (US)
Sent: Wednesday, April 30, 2014 04:30 AM
To: Campbell, James D BG USARMY (US)
Subject: Re: 133rd Battalion

Good meeting with Senator King. It was a great idea to include MG Adams in your initial discussion with MG Libby. Sen King always asks what MG Adams thinks.

From: Campbell, James D BG USARMY (US)
Sent: Wednesday, April 30, 2014 12:54 AM Coordinated Universal Time
To: Mosher, John R COL USARMY (US)
Subject: Fw: 133rd Battalion

See below - who was it?

Also - how did it go w/Sen King?

From: Campbell, James D BG USARMY (US)
Sent: Tuesday, April 29, 2014 10:44 PM
To: Mosher, John R COL USARMY (US)
Subject: Re: 133rd Battalion

Who was the reporter? I don't need to ask who contacted the press...

From: Mosher, John R COL USARMY (US)
Sent: Tuesday, April 29, 2014 09:57 PM
To: Goodheart, Daniel P NFG NG MEARNNG (US); Campbell, James D BG USARMY (US)
Cc: Steinbuchel, Michael R MAJ USARMY NG MEARNNG (US)
Subject: Re: 133rd Battalion

We have spoken to each member of the CODEL using the same talking points BG Campbell used with the Governor. They understand the situation. This reporter has not talked with any member of our Guard leadership apparently taking his inaccurate perspective from a secondary source. MAJ Steinbuchel has contacted him to correct the narrative. We'll see what he actually reports.

From: Goodheart, Daniel [mailto:Daniel.Goodheart@maine.gov]
Sent: Tuesday, April 29, 2014 06:42 PM Coordinated Universal Time
To: Campbell, James D BG USARMY (US)
Cc: Mosher, John R COL USARMY (US); Steinbuchel, Michael R MAJ USARMY NG MEARNNG (US)
Subject: FW: 133rd Battalion

See below;

I have spoken with Jim Pineau and COL Mosher has called to speak with Willy Ritch. MAJ Steinbuchel is corresponding with Peter Steele to ensure that they are abreast of the situation as well. Evidently several other Maine Congressional personnel have been contacted by Press about the situation.

Daniel P. Goodheart
Deputy Commissioner
Department of Defense, Veterans
And Emergency Management
Illegitimi non carborundum
W 207-430-5161
C 207-557-3670

From: Willy Ritch (Pingree) [mailto:Willy.Ritch@mail.house.gov]
Sent: Tuesday, April 29, 2014 2:25 PM
To: Pineau, Jim; Goodheart, Daniel
Subject: Re: 133rd Battalion

I'll just tag on to Jim's email--the first thing it would be good to know is: Is there a plan under consideration to move the 133d to PA and put an infantry unit here in Maine? If it takes longer to get additional info I wanted to make sure we get Congresswoman Pingree an answer on that basic fact ASAP.

Thanks Dan.

W

Willy Ritch

Senior Advisor & Communications Director

Congresswoman Chellie Pingree (ME-01)

207-774-5019 (Maine)

202-225-6116 (Washington)

207-841-8400 (cell)

From: "james.pineau@MAIL.HOUSE.GOV" <james.pineau@MAIL.HOUSE.GOV>
Date: Tue, 29 Apr 2014 14:22:23 -0400
To: "Goodheart, Daniel P NFG NG MEARNG (US)" <daniel.goodheart@maine.gov>
Cc: Willy Ritch <willy.ritch@mail.house.gov>
Subject: 133rd Battalion

Hi Dan,

I hope all is well. Just wanted to give you a heads up that Rep Pingree was just asked by a reporter about the possibility of the 133rd Engineering Battalion being relocated to Pennsylvania in return for an infantry unit from that state. Rep Pingree expressed some concerns with the proposal but also said she'd need more information before she took any final position—she's asked me to reach out and request any information you may have on this topic?

Thanks Dan

Jim

Corbett, Hugh T COL USARMY NG MEARNG (US)

From: Fitzgerald, Bruce [Bruce.Fitzgerald@maine.gov]
Sent: Wednesday, April 30, 2014 12:22 PM
To: Mosher, John R COL USARMY (US)
Cc: Miller, Lynette C.; Rogers, Peter J
Subject: RE: 133rd Engineer Battalion

Thanks Jack, this is helpful. We have received a call from the Portland Press Herald reporter who wrote today's article. Lynette and I will be talking with him this afternoon. We are comfortable with what we need to say to support the Maine Guard and to reassure that Maine as a whole will be prepared to respond to disasters. Peter Rogers is over at Camp Keyes assisting Dan G and MAJ Steinbuchel with your public response.

Thanks
Bruce

Bruce Fitzgerald
Director
Maine Emergency Management Agency

Main: 207.624.4400
Mobile: 207.557.9171
Web: www.maine.gov/mema

-----Original Message-----

From: Mosher, John R COL USARMY (US) [mailto:john.r.mosher.mil@mail.mil]
Sent: Wednesday, April 30, 2014 12:14 PM
To: Fitzgerald, Bruce
Subject: Fw: 133rd Engineer Battalion

Bruce. See the TAGs remarks below. Flying back from DC now. Give me a call if you need more info. - Jack 207 660 5922

----- Original Message -----

From: Campbell, James D BG USARMY (US)
Sent: Tuesday, April 29, 2014 07:36 PM Coordinated Universal Time
To: 'james.pineau@MAIL.HOUSE.GOV' <james.pineau@MAIL.HOUSE.GOV>;
'Steve_Smith@king.senate.gov' <Steve_Smith@king.senate.gov>; 'schneidersenate@msn.com'
<schneidersenate@msn.com>; 'Rich_Houghton@collins.senate.gov'
<Rich_Houghton@collins.senate.gov>; 'Ryan_Kaldahl@ssci.senate.gov'
<Ryan_Kaldahl@ssci.senate.gov>; 'Matt.dubois@mail.house.gov' <Matt.dubois@mail.house.gov>;
'jane.calderwood@mail.house.gov' <jane.calderwood@mail.house.gov>
Cc: Goodheart, Daniel P NFG NG MEARNG (US); Mosher, John R COL USARMY (US); Steinbuchel,
Michael R MAJ USARMY NG MEARNG (US); 'Jonathan.Nass@maine.gov' <Jonathan.Nass@maine.gov>
Subject: 133rd Engineer Battalion

All - I understand that some of you or your offices may have been contacted with questions regarding a plan to change the 133rd Engineer Battalion to an Infantry battalion. I expect people from my staff to answer any questions you might have about this initiative.

A brief word of explanation. First of all, I apologize for sending this message from my blackberry - I'm currently out of the country, in Saudi Arabia. The Maine National Guard has been seeking an opportunity to get an Infantry Battalion in the state since 2008, and it has been on our State Command Plan since then - the official document we submit to the National Guard Bureau each year with the outline for what we want our force structure to consist of. I have spoken about this issue with the Governor and he agrees with it, and my predecessor MG Libby and I have also spoken about it - he initiated the original addition to the Command Plan and continues to think it is the right thing to do for the state.

We have wanted an infantry battalion for several reasons. First and foremost, such units are more flexible for both state and federal missions, and the changing demographics of the state lend themselves to having an infantry battalion as opposed to a more complex and difficult unit to recruit for, train and maintain. Second, an infantry battalion would be affiliated with a Brigade Combat Team, the basic unit structure of the Army and one which gives us better funding and training opportunities, as well as more security for our structure in this time of fiscal uncertainty. Infantry units are easier to train given our weather and terrain, and require less expensive maintenance. Last, the 133rd Engineer Battalion was an infantry unit, the 103rd Infantry Regiment, from 1760 until the mid-1960's, when it changed to engineers. 200 years of Maine's infantry heritage resides with that unit, including the lineage and honors of all of Maine's 32 Civil War Infantry Regiments, and the 103rd Infantry fought in both WWI and WWII. Changing the unit back to Infantry is a good fit and returns it to its historic heritage. Leadership of the National Guard and the Army have all told us that it would be a good thing overall to have such a historic organization returned to the Army's Corps of Infantry.

If we make this change we will still retain sufficient engineering unit capacity in the state to support civil authorities, although such a capability is rarely used extensively in state emergencies - more flexible, general purpose units like infantry are more generally valuable in that they provide masses of trained Soldiers with organic transport, communications and leadership. Our only current infantry unit in the state, a company of 150 soldiers in Brewer, has been at roughly 120 percent strength now for years - we often have a waiting list for recruits to join it, whereas some of our engineer units continue to struggle to maintain strength and readiness.

We have been in discussions with a couple of states about making a swap for some time now, and nothing has been decided. The National Guard Bureau has also recently proposed to us that we swap units with PA as part of their planning in case they are required to make the dramatic cuts the Army has asked for, and our staff is still examining this course of action along with others. Again - nothing has been decided or finalized.

it is highly likely at this point that we will seek to make a change with another state, regardless of whether or not the cuts we are fighting against actually happen - again, we have been looking for an infantry unit for some years now.

There will be some in the state who will have an understandably emotional reaction to such a change if it occurs. However, we will proceed with what we feel is the best decision given our current and anticipated needs, and our future ability to maintain the best force possible in our state.

I remain ready to answer any questions you or any of the delegation might have about this issue, and the staff, as always, is available to you as well. As we move forward with our analysis and arrive at any potential decisions, we'll keep you informed. In any case, any change that may occur would not be for at least a couple of years. As I'm sure you understand, we are trying very hard to minimize any turmoil surrounding this issue, as it may adversely affect the members of the 133rd who are currently deployed in Afghanistan.

I hope this helps to address any questions or concerns you have.

Thanks for all that do for us.

Best regards -
BG Campbell

Corbett, Hugh T COL USARMY NG MEARNG (US)

From: Fitzgerald, Bruce [Bruce.Fitzgerald@maine.gov]
Sent: Wednesday, April 30, 2014 1:14 PM
To: Goodheart, Daniel P NFG NG MEARNG (US); Mosher, John R COL USARMY (US); Holbrook, Randall F COL USARMY NG MEARNG (US); Steinbuchel, Michael R MAJ USARMY NG MEARNG (US)
Cc: Rogers, Peter J
Subject: FW: impact of potential Maine National Guard changes on emergency management

Gents, for your info

Bruce Fitzgerald

Director

Maine Emergency Management Agency

Main: 207.624.4400

Mobile: 207.557.9171

Web: www.maine.gov/mema <<http://www.maine.gov/mema>>

From: Miller, Lynette C.
Sent: Wednesday, April 30, 2014 12:35 PM

talking points for emergency management about potential future changes in Maine National Guard force structure.

1. MEMA and the Emergency Management community in Maine will be able to adapt to any changes that are made in the Maine National Guard force structure.
2. The Maine National Guard is part of a Maine Emergency Response Team that consists of most State agencies, the American Red Cross and the US Coast Guard. Emergency response assets are available from all those entities. Liaisons from all these agencies come together in the Emergency Operations Center, and when a resource request is made, it is determined what agency can best supply the resource. If another State agency resource is available, it is generally deployed before Guard resources, for reasons of both speed of response and cost.
3. Use of National Guard resources for emergency missions is dependent upon determining that no private sector or other State resources are available. MEMA has an MOU, and a strong working relationship with the Maine Association of General Contractors. We are able to quickly locate, execute emergency contracts with and deploy a wide variety of private sector resources (e.g. generators, emergency lights, heavy equipment/operators, etc.).
4. The Maine National Guard's administrative structure and the people MEMA and the EMA community deal with on a daily basis will not change (other than the normal rotation we see periodically already). The individuals who are our liaisons will stay the same, as will regional contacts for County EMAs. It is often the training, knowledge and experience of those individuals that is the greatest asset for emergency management.
5. In recent emergencies, we have not relied specifically on the 133rd or other engineering assets. Typical deployments have been for traffic control, scene security, Emergency Operations Center support and other logistical or administrative functions.
6. In the Ice Storm of 1998, many different units were mobilized, including infantry. Though it was a record deployment of Guard resources in terms of numbers, it was not heavily reliant on the 133rd or other engineering assets.
7. The 133rd has been deployed and unavailable at times since 2001. The assets remaining in the state were able to support all emergency management needs. Therefore although we understand overall staffing in Maine and all state Guards may decrease to some extent over the next several years, the emergency management community would be able to adapt to changes similar to the current proposal.
8. In the last several years, the Emergency Management Assistance Compact has matured into a very efficient "force multiplier" allowing states with major emergencies to request specialized resources from other states. We have been fortunate to be a resource provider to other states, but the process of requesting assistance from another state is very straightforward and very fast. Were there a need for additional Guard resources from another state, they could be here very quickly. (A similar Mutual Aid arrangement is in place between Maine and eastern Canadian provinces.)
9. All these changes to the Maine National Guard are still in the planning stages. If and when a change is definite, we will better know the future configuration of Guard assets available for emergency response. We will then be able to assess what resources will be immediately available in the State, and when we might look to another State for support. Any changes will also be made in a long enough time frame to ensure that plans can be adapted to the new configuration.
10. The unit of the Maine National Guard that EMA works with most closely day to day is the 11st CST, a full-time hazardous materials and WMD response team. CSTs are not part of this proposed change.

Lynette C. Miller
Director, Communications and Special Projects Maine Emergency Management Agency
72 State House Station
Augusta, Maine 04333-0072
207-624-4420 / 800-452-8735

Corbett, Hugh T COL USARMY NG MEARNG (US)

From: Campbell, James D.BG USARMY (US)
Sent: Wednesday, April 30, 2014 1:48 PM
To: Steinbuchel, Michael R MAJ USARMY NG MEARNG (US); Mosher, John R COL USARMY (US); Goodheart, Daniel P NFG NG MEARNG (US)
Subject: Press release

For any potential press release, please feel free to use my note to the CODEL as a start point. It should be direct and factual, and directly address the fact that this is all pre-decisional and that we have been working toward this since 2008. We may also want to correct some of the statements made in the Portland Press article. Maybe we should have MAJ Cotta assist in writing it.

Corbett, Hugh T COL USARMY NG MEARNG (US)

From: Wood, Jerry L COL USARMY NG NGB (US)
Sent: Wednesday, April 30, 2014 3:59 PM
To: Mosher, John R COL USARMY (US)
Subject: FW: Morning Report for Wednesday, 30 Apr 14 (UNCLASSIFIED)

Classification: UNCLASSIFIED
Caveats: NONE

Jack, ref the below article...what's up? You/TAG asked for the conversion. Just curious...thanks, Jerry

COL JL Wood
G3, ARNG
703.607.7322 (O)
571.451.6288 (BB)

ME: Portland Press Herald (Regional) -- Maine on verge of losing key National Guard unit -- by Matt Byrne

The Army National Guard is nearing the final stages of a plan to reassign the 133rd Engineer Battalion of the Maine National Guard to Pennsylvania and replace it with a less specialized combat infantry unit, the Portland Press Herald has learned.

If the plan is approved, Maine will lose a battalion that handles vital engineering and construction duties during civil emergencies such as severe storms, flooding and other natural disasters, and combines training for soldiers with community service to build school athletic facilities, youth camps, nature trails, municipal sand and salt sheds, rural fairgrounds and other projects.

The engineering unit also has provided significant training opportunities for women, which likely will be diminished if a transition is made to a combat battalion.

Michel Steinbuchel, spokesman for the 133rd Engineer Battalion, said Tuesday that introducing infantry to Maine's Army National Guard has been part of the statewide plan for the National Guard since 2008, and that recruiting for the specialized engineer positions has been harder recently than filling the ranks of the unit's infantry.

Steinbuchel said the infantry will be a more versatile, agile force, whereas engineers need heavier, more expensive equipment and are slower to respond in times of disaster.

"What we need is units that are flexible for both state and federal missions," Steinbuchel said. "When the governor calls for state-supported civil authority, the majority of that support in terms of heavy engineering equipment is rarely used extensively. A more flexible general-purpose unit, they tend to be more useful."

Steinbuchel said the reorganization would reduce the overall number of enlisted Guard members, but he did not know by how many. About 2,100 soldiers are now in the Maine National Guard.

There are now 161 soldiers from the 133rd deployed to Afghanistan, to dismantle the equipment and facilities that supported combat operations there for more than a decade. The majority of

U.S. military forces are expected to be withdrawn from the country by the end of 2014, according to the Department of Defense.

The shift would also mean a reduced capability for civil-service missions in times of peace, such as an annual federally funded training program in which soldiers from the 133rd do community service-type work, including recent projects at the Winthrop YMCA, in the Windham school system's athletic department, and at the Cumberland and Windsor county fairs.

Maine Army National Guard soldiers have set up a display of heavy equipment and recruiting tables at the Cumberland County and Windsor fairs each September for more than a decade. Their presence will be missed, said Mike Timmons, president of the fair.

The soldiers usually spend the entire week at the fair, manning their exhibit and helping vendors with setting up displays or other chores, Timmons said. "I have never had anything but positive encounters with them," he said.

Also reduced will be the job options for women, who have a far broader range of opportunities in engineering units than in infantry units, where they are restricted to non-combat support roles.

Steinbuchel could not provide exact numbers for how much the reorganization would save the National Guard, or what a potential new force level would be.

About 120 engineer-capable soldiers would remain after the reorganization, Steinbuchel said, a group that he said is sufficient to address the needs of the state during emergencies or natural disasters.

"We are looking at different options, but none of this has been finalized yet," he said.

Gov. Paul LePage's office did not respond to requests for comment.

Members of Maine's congressional delegation reacted with concern.

U.S. Rep. Chellie Pingree said she worries about the potential loss of a unit that has made significant contributions in the face of natural disasters in Maine and along the eastern seaboard.

"People are really attached to them, (and) they made some very big sacrifices during the Iraq War," Pingree said. "We will certainly voice our concerns, send a letter, meet the people who (make those decisions). I have to look at all the facts."

If finalized, the shift could occur between 2017 and 2019, said Pingree's spokesman, Willy Ritch. He said Maine's National Guard unit would be one of at least three to be dissolved as part of a wide-ranging reduction of the military after the wars in Iraq and Afghanistan.

From the three units to be dissolved, five light-infantry brigades would be formed. The swap of duties would end a tradition of combat engineer service in Maine that dates back to the mid-1700s.

U.S. Rep. Mike Michaud, who is running for governor, said through a spokesman that he will soon seek answers from the unit's commander, Brig. Gen. James D. Campbell.

Campbell was in Saudi Arabia on Tuesday and unreachable for comment.

"While I understand that these changes are part of a national force restructuring effort, I look forward to speaking directly with Brigadier General Campbell to get a clear sense of how exactly this will impact the men and women serving in Maine's Army National Guard," Michaud

said in a written statement. "It is critical that we maintain a Guard structure here that is capable of responding quickly to a variety of situations across the state."

Asked to comment on the plan, U.S. Sen. Angus King's office issued a statement saying, "Senator King met with a representative of the Maine National Guard (Tuesday) evening and is working to understand the issues surrounding this matter."

In January 2012, Pentagon leaders introduced the outline of a plan to shrink the nation's military after the costly engagements in Iraq and Afghanistan. The vision by senior military leaders includes a smaller, leaner Army that is agile, flexible and rapidly deployable, according to a report in February prepared for members of Congress by the Congressional Research Service.

In February, Secretary of Defense Chuck Hagel announced that he would recommend reducing Army personnel levels to 440,000 to 450,000 soldiers, and if sequestration level-funding is to be imposed in 2016, a drawdown to 420,000 soldiers is possible.

While no major reductions have been proposed for the Army National Guard, some units are set for restructuring to more closely mirror the make-up of the active-duty Army. Six of the Guard's 28 Brigade Combat Teams are expected to be reorganized this year, with others to follow through 2018. The reorganization will add about 1,000 soldiers to each Guard combat brigade, making them equal in size, at about 4,500 soldiers, to active-duty brigades.

Plans call for six more brigades to be reorganized before Sept. 30.

http://www.pressherald.com/news/Longtime_Maine_Guard_unit_may_be_headed_to_new_state_.html?pagenum=1
<http://www.pressherald.com/news/Longtime_Maine_Guard_unit_may_be_headed_to_new_state_.html?pagenum=1>

Classification: UNCLASSIFIED
Caveats: NONE

Corbett, Hugh T COL USARMY NG MEARNG (US)

From: Steinbuchel, Michael R MAJ USARMY NG MEARNG (US)
Sent: Wednesday, April 30, 2014 4:20 PM
To: Steele, Peter A; Bennett, Adrienne
Cc: Goodheart, Daniel P NFG NG MEARNG (US); Campbell, James D BG USARMY (US);
Mosher, John R COL USARMY (US)
Subject: Public Affairs Guidance APRIL 2014 CHANGES (UNCLASSIFIED)
Attachments: Public Affairs Guidance APRIL 2014 CHANGES.docx

Classification: UNCLASSIFIED
Caveats: NONE

Peter and Adrienne,

Per the Deputy Commissioner and the Army Chief of Staff, please see the attached document.

Thank you,

MAJ Michael Steinbuchel
State Public Affairs Officer
Maine National Guard
(207) 430-5759

Classification: UNCLASSIFIED
Caveats: NONE

Public Affairs Guidance: Change of Force Structure

Opening Statement: “We understand all discussion of possible force structure changes are incredibly emotionally charged,” he said. “The leadership of the Maine National Guard will ensure that the citizens of the State of Maine and soldiers are fully protected and cared for through any change in Maine's force planning. Maine will retain engineering capability for our communities and the historic lineage of Maine's rich military history will be preserved and carried forward. Our emergency management capabilities will not be diminished and we will prepare for the proper placement of all of our soldiers with their families as a first priority as we continue the staff analysis process.”

Command Messages:

- The leadership of the Maine Army National Guard is working to restructure the forces of the Guard to address the needs of the nation. We are looking at the best interests of the state and its military needs.
- We may be moving a large portion of our engineer presence in exchange for an infantry battalion. This change provides a more financially manageable force that can work in a multitude of functions, to include disaster relief.
- Heavy equipment and maintenance is a costly endeavor. The proposals will keep a similar level of manning at a lower cost to the citizens of Maine.
- The reduction in positions will occur over the next few years through a normal attrition rate.
- This force structure reduction is a result of Congress and the Department of Defense attempting to lower our military budget.
- The Maine Army National Guard despite any changes

Facts:

- Infantry battalions are more flexible for both state and federal missions.
- An infantry battalion would better mirror the Army's basic structure, and allow us better funding and training opportunities.
- Infantry units are easier to train given our weather and terrain and require less expensive maintenance.
- The state will retain engineering unit capacities to support civil authorities in case of emergency.
- Infantry units in Maine currently have a waiting list to fill positions, whereas recruiting and retention has been difficult for engineer units.
- The Maine Army National Guard priorities are to support those deployed or preparing to deploy, and to sustain critical Soldier and Family programs
- The National Guard understands the fiscal challenges facing the nation and the Department of Defense and intends to be part of the solution.
- We understand the decisions in this budget plan are driven by current fiscal realities and a more volatile and unpredictable security environment abroad.
- We are confident that the unique dual role of the National Guard as a federal reserve of the Army and Air Force and as the first military responder in support of our nation's Governors, during domestic emergencies, will not be overlooked in these ongoing budget discussions.

Key Points:

- This proposed force structure reduction is a result of Congress and the Department of Defense attempting to lower our military budget. We understand the decisions in this budget plan are driven by current fiscal realities and a more volatile and unpredictable security environment abroad.
- The Maine National Guard has been seeking an opportunity to get an Infantry Battalion in the state since 2008, and it has been on our State Command Plan since then - the official

will remain trained and fully prepared to respond to any of the state and nation's needs. We are prepared for emergency management, security and immediate response.

document we submit to the National Guard Bureau each year with the outline for what we want our force structure to consist of.

- We have been in discussions with a couple of states about making a swap for some time now, and nothing has been decided. The National Guard Bureau has also recently proposed to us that we swap units with PA as part of their planning in case they are required to make the dramatic cuts the Army has asked for, and our staff is still examining this course of action along with others. Again - nothing has been decided or finalized.
- If we make this change we will still retain sufficient engineering unit capacity in the state to support civil authorities, although such a capability is rarely used extensively in state emergencies - more flexible, general purpose units like infantry are more generally valuable in that they provide masses of trained Soldiers with organic transport, communications and leadership.
- The 133rd Engineer Battalion was an infantry unit, the 103rd Infantry Regiment, from 1760 until mid-1960 when it changed to engineers. Two hundred years of Maine's infantry heritage resides with that unit, including the lineage and honors of all of Maine's 32 Civil War Infantry Regiments, and the 103rd Infantry fought in both WWI and WWII. Changing the unit back to Infantry is a good fit and returns it to its historic heritage.
- The Maine Army National Guard despite any changes will remain trained and fully prepared to respond to any of the state and nation's needs. We are prepared for emergency management, security and immediate response.

Corbett, Hugh T COL USARMY NG MEARNG (US)

From: Wood, Jerry L COL USARMY NG NGB (US)
Sent: Thursday, May 01, 2014 10:40 AM
To: Mosher, John R COL USARMY (US)
Subject: RE: Morning Report for Wednesday, 30 Apr 14 (UNCLASSIFIED)

Classification: UNCLASSIFIED
Caveats: NONE

Jack, I'm crushed today...hey, saw another article this am...guess a disconnect b/w a couple of senior leaders...will try to call enroute to a promotion. J

COL JL Wood
G3, ARNG
703.607.7322 (O)
571.451.6288 (BB)

-----Original Message-----

From: Mosher, John R COL USARMY (US)
Sent: Wednesday, April 30, 2014 4:01 PM
To: Wood, Jerry L COL USARMY NG NGB (US)
Subject: Re: Morning Report for Wednesday, 30 Apr 14 (UNCLASSIFIED)

Jerry, call me at 207 660 5922

----- Original Message -----

From: Wood, Jerry L COL USARMY NG NGB (US)
Sent: Wednesday, April 30, 2014 07:58 PM Coordinated Universal Time
To: Mosher, John R COL USARMY (US)
Subject: FW: Morning Report for Wednesday, 30 Apr 14 (UNCLASSIFIED)

Classification: UNCLASSIFIED
Caveats: NONE

Jack, ref the below article...what's up? You/TAG asked for the conversion. Just curious...thanks, Jerry

COL JL Wood
G3, ARNG
703.607.7322 (O)
571.451.6288 (BB)

ME: Portland Press Herald (Regional) -- Maine on verge of losing key National Guard unit -- by Matt Byrne

The Army National Guard is nearing the final stages of a plan to reassign the 133rd Engineer Battalion of the Maine National Guard to Pennsylvania and replace it with a less specialized combat infantry unit, the Portland Press Herald has learned.

If the plan is approved, Maine will lose a battalion that handles vital engineering and construction duties during civil emergencies such as severe storms, flooding and other natural disasters, and combines training for soldiers with community service to build school

athletic facilities, youth camps, nature trails, municipal sand and salt sheds, rural fairgrounds and other projects.

The engineering unit also has provided significant training opportunities for women, which likely will be diminished if a transition is made to a combat battalion.

Michel Steinbuchel, spokesman for the 133rd Engineer Battalion, said Tuesday that introducing infantry to Maine's Army National Guard has been part of the statewide plan for the National Guard since 2008, and that recruiting for the specialized engineer positions has been harder recently than filling the ranks of the unit's infantry.

Steinbuchel said the infantry will be a more versatile, agile force, whereas engineers need heavier, more expensive equipment and are slower to respond in times of disaster.

"What we need is units that are flexible for both state and federal missions," Steinbuchel said. "When the governor calls for state-supported civil authority, the majority of that support in terms of heavy engineering equipment is rarely used extensively. A more flexible general-purpose unit, they tend to be more useful."

Steinbuchel said the reorganization would reduce the overall number of enlisted Guard members, but he did not know by how many. About 2,100 soldiers are now in the Maine National Guard.

There are now 161 soldiers from the 133rd deployed to Afghanistan, to dismantle the equipment and facilities that supported combat operations there for more than a decade. The majority of U.S. military forces are expected to be withdrawn from the country by the end of 2014, according to the Department of Defense.

The shift would also mean a reduced capability for civil-service missions in times of peace, such as an annual federally funded training program in which soldiers from the 133rd do community service-type work, including recent projects at the Winthrop YMCA, in the Windham school system's athletic department, and at the Cumberland and Windsor county fairs.

Maine Army National Guard soldiers have set up a display of heavy equipment and recruiting tables at the Cumberland County and Windsor fairs each September for more than a decade. Their presence will be missed, said Mike Timmons, president of the fair.

The soldiers usually spend the entire week at the fair, manning their exhibit and helping vendors with setting up displays or other chores, Timmons said. "I have never had anything but positive encounters with them," he said.

Also reduced will be the job options for women, who have a far broader range of opportunities in engineering units than in infantry units, where they are restricted to non-combat support roles.

Steinbuchel could not provide exact numbers for how much the reorganization would save the National Guard, or what a potential new force level would be.

About 120 engineer-capable soldiers would remain after the reorganization, Steinbuchel said, a group that he said is sufficient to address the needs of the state during emergencies or natural disasters.

"We are looking at different options, but none of this has been finalized yet," he said.

Gov. Paul LePage's office did not respond to requests for comment.

Members of Maine's congressional delegation reacted with concern.

U.S. Rep. Chellie Pingree said she worries about the potential loss of a unit that has made significant contributions in the face of natural disasters in Maine and along the eastern seaboard.

"People are really attached to them, (and) they made some very big sacrifices during the Iraq War," Pingree said. "We will certainly voice our concerns, send a letter, meet the people who (make those decisions). I have to look at all the facts."

If finalized, the shift could occur between 2017 and 2019, said Pingree's spokesman, Willy Ritch. He said Maine's National Guard unit would be one of at least three to be dissolved as part of a wide-ranging reduction of the military after the wars in Iraq and Afghanistan.

From the three units to be dissolved, five light-infantry brigades would be formed. The swap of duties would end a tradition of combat engineer service in Maine that dates back to the mid-1700s.

U.S. Rep. Mike Michaud, who is running for governor, said through a spokesman that he will soon seek answers from the unit's commander, Brig. Gen. James D. Campbell.

Campbell was in Saudi Arabia on Tuesday and unreachable for comment.

"While I understand that these changes are part of a national force restructuring effort, I look forward to speaking directly with Brigadier General Campbell to get a clear sense of how exactly this will impact the men and women serving in Maine's Army National Guard," Michaud said in a written statement. "It is critical that we maintain a Guard structure here that is capable of responding quickly to a variety of situations across the state."

Asked to comment on the plan, U.S. Sen. Angus King's office issued a statement saying, "Senator King met with a representative of the Maine National Guard (Tuesday) evening and is working to understand the issues surrounding this matter."

In January 2012, Pentagon leaders introduced the outline of a plan to shrink the nation's military after the costly engagements in Iraq and Afghanistan. The vision by senior military leaders includes a smaller, leaner Army that is agile, flexible and rapidly deployable, according to a report in February prepared for members of Congress by the Congressional Research Service.

In February, Secretary of Defense Chuck Hagel announced that he would recommend reducing Army personnel levels to 440,000 to 450,000 soldiers, and if sequestration level-funding is to be imposed in 2016, a drawdown to 420,000 soldiers is possible.

While no major reductions have been proposed for the Army National Guard, some units are set for restructuring to more closely mirror the make-up of the active-duty Army. Six of the Guard's 28 Brigade Combat Teams are expected to be reorganized this year, with others to follow through 2018. The reorganization will add about 1,000 soldiers to each Guard combat brigade, making them equal in size, at about 4,500 soldiers, to active-duty brigades.

Plans call for six more brigades to be reorganized before Sept. 30.

http://www.pressherald.com/news/Longtime_Maine_Guard_unit_may_be_headed_to_new_state_.html?pagenum=1
<http://www.pressherald.com/news/Longtime_Maine_Guard_unit_may_be_headed_to_new_state_.html?pagenum=1>

Classification: UNCLASSIFIED
Caveats: NONE

Classification: UNCLASSIFIED
Caveats: NONE

----- Original Message -----

From: Wood, Jerry L COL USARMY NG NGB (US)
Sent: Thursday, May 01, 2014 01:21 PM
To: Mosher, John R COL USARMY (US)
Cc: Thorn, Paul C COL USARMY NG NGB ARNG (US); DITCHEY, Robert L II LTC USARMY NG NGB (US)
Subject: Fw: Hot Media Query: Maine 133rd question (Governor interest)

Jack, SA. Already included you on a previous email.

Robert, internal political issue w/in ME ref below. Believe you should contact COL Mosher direct for clarification.

Jerry
COL JL Wood
G3, ARNG
703-607-7322 (O)
571-451-6288 (BB)

----- Original Message -----

From: DITCHEY, Robert L II LTC USARMY NG NGB (US)
Sent: Thursday, May 01, 2014 11:29 AM
To: Wood, Jerry L COL USARMY NG NGB (US)
Cc: Breitenfeldt, Rick E CIV NG NGB (US); Bouchard, Michael J COL USARMY NG NGB (US); Larrabee, Jeffrey C LTC USARMY NG NGB (US); Gilbert, Daniel E LTC USARMY NG (US)
Subject: Hot Media Query: Maine 133rd question (Governor interest)

COL Wood - We are working a media query concerning plans to reassign the 133rd Engineer Battalion of the Maine National Guard to Pennsylvania. The reporter is interested to know the approval process for such moves.

LTC Jeff Larrabee (NGB-PA Historical Services) believes there may be confusion about what is really going on (ie. Unit being re-missioned, converted, re-organized or re-designated)...not moving. Appreciate your help figuring this out.

There are two outlets reporting on this story. The latest thread is that the ME Governor was caught off guard.

[http://www.pressherald.com/news/Longtime Maine Guard unit may be headed to new state .html](http://www.pressherald.com/news/Longtime%20Maine%20Guard%20unit%20may%20be%20headed%20to%20new%20state.html)

<http://www.stripes.com/news/us/plan-for-key-national-guard-unit-to-leave-maine-surprises-governor-1.280887>

V/R

LTC ROBERT L. DITCHEY II
PA Advisor to the Director, ARNG
111 South George Mason Drive (2TS231)
Arlington VA 22204-1382
Robert.L.Ditchey.mil@mail.mil
Desk 703-607-2582
BB 571-243-9268

----- Original Message -----

From: Breitenfeldt, Rick E CIV NG NGB (US)
Sent: Thursday, May 01, 2014 11:02 AM
To: Matt Byrne <mbyrne@mainetoday.com>
Cc: DITCHEY, Robert L II LTC USARMY NG NGB (US); Webster, Jeremy L CIV NG NGB (US); Debany, Walter H CIV (US)
Subject: RE: Maine National Guard questions

Matt,

My team and I are working it now.

Rick

-----Original Message-----

From: Matt Byrne [<mailto:mbyrne@mainetoday.com>]
Sent: Thursday, May 01, 2014 10:52 AM
To: Breitenfeldt, Rick E CIV NG NGB (US)
Subject: Maine National Guard questions

Hey Rick,

Matt Byrne at the Press Herald in Portland, Maine. I'm following up on my query from yesterday regarding how force redistribution decisions are made at the national level. This is of course regarding the apparent plan in the works to trade Maine's 133rd Engineer Battalion to Pennsylvania in exchange for an infantry battalion.

Here is a link to today's story.

<[http://www.pressherald.com/politics/Plan for key battalion to leave Maine surprises governor .html](http://www.pressherald.com/politics/Plan_for_key_battalion_to_leave_Maine_surprises_governor_.html)>

Thanks,

Matt

Matt Byrne

Staff Writer | Portland Press Herald

Office: 791-6303

Cell: 210-3078

Twitter: MattByrnePPH <<http://www.twitter.com/mattbyrnepph>>

Corbett, Hugh T COL USARMY NG MEARNG (US)

From: Wood, Jerry L COL USARMY NG NGB (US)
Sent: Thursday, May 01, 2014 1:19 PM
To: Berglund, Mark J COL USARMY NG NGB ARNG (US); Way, Gary L CIV NG NGB ARNG (US)
Cc: Ellis, Brian W LTC USARMY NG NGB ARNG (US); Brady, Bryan C MAJ USARMY NG NGB ARNG (US); Rose, Douglas C Jr COL USARMY NG NGB ARNG (US); Sharp, Scott C COL USARMY NG NGB ARNG (US); DITCHEY, Robert L II LTC USARMY NG NGB (US); Mosher, John R COL USARMY (US); Thorn, Paul C COL USARMY NG NGB ARNG (US)
Subject: Re: NGB-PA Media Query: Maine 133rd question (UNCLASSIFIED)

Team, I spoke w/ COL Jack Mosher, MEARNG CoS. It's an internal ME issue not related to the NG. No issue from ME Gov or ME TAG. MEARNG and the ME Gov support the current conversion of their En Bn to an Inf Bn.

COL Mosher is available to discuss if needed.

From ARNG G3 perspective, we see this as a closed issue.

Jerry
COL JL Wood
G3, ARNG
703-607-7322 (O)
571-451-6288 (BB)

----- Original Message -----

From: Berglund, Mark J COL USARMY NG NGB ARNG (US)
Sent: Thursday, May 01, 2014 11:38 AM
To: Way, Gary L CIV NG NGB ARNG (US); Wood, Jerry L COL USARMY NG NGB (US)
Cc: Ellis, Brian W LTC USARMY NG NGB ARNG (US); Brady, Bryan C MAJ USARMY NG NGB ARNG (US); Rose, Douglas C Jr COL USARMY NG NGB ARNG (US); Sharp, Scott C COL USARMY NG NGB ARNG (US)
Subject: Re: NGB-PA Media Query: Maine 133rd question (UNCLASSIFIED)

All

Keep in mind this force structure change is at the request of MEARNG - in fact we have that in writing from the TAG to the DARNNG. This is MEARNG issue to resolve. Our answer would/should be this action was taken at the request of the TAG. In addition this press is putting in Jeopardy the growth of 5 additional IN BNs.

MB

----- Original Message -----

From: Way, Gary L CIV NG NGB ARNG (US)
Sent: Thursday, May 01, 2014 03:27 PM Coordinated Universal Time
To: Wood, Jerry L COL USARMY NG NGB (US)
Cc: Ellis, Brian W LTC USARMY NG NGB ARNG (US); Brady, Bryan C MAJ USARMY NG NGB ARNG (US); Rose, Douglas C Jr COL USARMY NG NGB ARNG (US); Sharp, Scott C COL USARMY NG NGB ARNG (US); Berglund, Mark J COL USARMY NG NGB ARNG (US)
Subject: FW: NGB-PA Media Query: Maine 133rd question (UNCLASSIFIED)

Classification: UNCLASSIFIED
Caveats: NONE

COL Wood,

NGB Public Affairs pushing for an answer to the reporter's questions (last email below): "I'm looking to find out who makes this decision - what is the process ahead? Where in the process is this engineers-for-infantry swap? Who has final say? Can congressional delegates reverse the decision, i.e. do civilian elected officials have a say?"

We, ARNG-FM, have not provided any information to the media or the Public Information Branch as we do not have permission to release info.

From my view, force management decisions are still FOUO and pre-decisional. My response to Public Affairs, at this point, would be "no comment" to the reporter's questions. This is shaping up to be an internal issue in Maine (communication between Governor and TAG; release of info to the media, political maneuvering, etc.).

Request your guidance. Please include LTC Ellis and MAJ Brady in your response (I'm heading to the Pentagon for TAA).

Thank you.

Vr,
Gary

-----Original Message-----

From: Brady, Bryan C MAJ USARMY NG NGB ARNG (US)
Sent: Thursday, May 01, 2014 11:08 AM
To: Way, Gary L CIV NG NGB ARNG (US)
Subject: FW: NGB-PA Media Query: Maine 133rd question (UNCLASSIFIED)

Classification: UNCLASSIFIED
Caveats: NONE

Sir,

I just got off the phone with this gentleman. I stated I was not the appropriate level of authority to discuss this issue. He asked to speak with you. I indicated that you may offer the same response. I recommend giving him a call. Additionally, I think this needs to get up the chain so we can get clarification as to what the DDARNG or even the CNGB wants this office to discuss with the PAO. With that said, we could assist in describing the generic TAA process, but what I believe the ME reporter is trying to extract deals with pre-decisional and sensitive information. After reading the article, I think they have this thing all wrong. The capability is being replaced with infantry, the lineage remains but again, this is pre-decisional.

-Bryan

-----Original Message-----

From: Breitenfeldt, Rick E CIV NG NGB (US)
Sent: Thursday, May 01, 2014 10:59 AM
To: Brady, Bryan C MAJ USARMY NG NGB ARNG (US)
Subject: FW: NGB-PA Media Query: Maine 133rd question

Respectfully,

RICK E. BREITENFELDT, GS-14, DAC
Chief, Public Information Branch
National Guard Bureau Public Affairs
Office: 703-607-2575, DSN (327)

BB: 571-286-6454
Email: rick.e.breitenfeldt.civ@mail.mil

-----Original Message-----

From: Breitenfeldt, Rick E CIV NG NGB (US)
Sent: Thursday, May 01, 2014 7:15 AM
To: DITCHEY, Robert L II LTC USARMY NG NGB (US)
Cc: Melnyk, Les A LTC USARMY NG NGB ARNG (US); Larrabee, Jeffrey C LTC USARMY NG NGB (US); Maxon, Eric D COL USARMY (US); Anderson, Jon K CIV NG NGB (US); Minnick, Cynthia L CIV NG NGB (US); Webster, Jeremy L CIV NG NGB (US); Debany, Walter H CIV (US)
Subject: RE: NGB-PA Media Query: Maine 133rd question

LTC Ditchey,

This is big news again this morning.

Any word from your SME (COL Berglund)? We owe the reporter a response of some kind today.

+++++

ME: Plan for key National Guard unit to leave Maine surprises governor -- by Matt Byrne

The governor, commander of Maine's National Guard, asks the Press Herald how it learned his 133rd Engineer Battalion is poised to relocate to Pennsylvania. Gov. Paul LePage, commander in chief of the 2,100-person Maine Army National Guard, says he was unaware of a plan to reassign Maine's 133rd Engineer Battalion to Pennsylvania in exchange for an infantry unit until details of the plan were published Wednesday in the Portland Press Herald.

<http://www.stripes.com/news/us/plan-for-key-national-guard-unit-to-leave-maine-surprises-governor-1.280887>

http://www.onlinesentinel.com/politics/Plan_for_key_battalion_to_leave_Maine_surprises_governor_.html

<http://www.wcsh6.com/story/news/local/2014/04/30/pingree-guard-battalion-national-133rd/8525165/>

<http://www.wmtw.com/news/plan-would-move-133rd-engineer-battalion-from-maine/25737250>

<http://www.witf.org/news/2014/05/pa-will-be-new-home-of-maine-national-guard-battalion.php>

-----Original Message-----

From: DITCHEY, Robert L II LTC USARMY NG NGB (US)
Sent: Wednesday, April 30, 2014 3:19 PM
To: Berglund, Mark J COL USARMY NG NGB ARNG (US)
Cc: Breitenfeldt, Rick E CIV NG NGB (US); Melnyk, Les A LTC USARMY NG NGB ARNG (US); Larrabee, Jeffrey C LTC USARMY NG NGB (US)
Subject: NGB-PA Media Query: Maine 133rd question

COL Berglund - Can you or someone in your shop provide us some background info on plans to reassign the 133rd Engineer Battalion of the Maine National Guard to Pennsylvania? We

received a media query reference the approval process for such moves. I'm not very familiar with this and would like to know more.

More on the specifics of the reporters query is below. Reporter cites this article -- would like to understand process.

http://www.pressherald.com/news/Longtime_Maine_Guard_unit_may_be_headed_to_new_state_.html

V/R

LTC ROBERT L. DITCHEY II
PA Advisor to the Director, ARNG
111 South George Mason Drive (2TS231)
Arlington VA 22204-1382
Robert.L.Ditchey.mil@mail.mil
Desk 703-607-2582
BB 571-243-9268

----- Original Message -----

From: DITCHEY, Robert L II LTC USARMY NG NGB (US)
Sent: Wednesday, April 30, 2014 02:55 PM
To: Breitenfeldt, Rick E CIV NG NGB (US); Melnyk, Les A LTC USARMY NG NGB ARNG (US); Larrabee, Jeffrey C LTC USARMY NG NGB (US)
Cc: Anderson, Jon K CIV NG NGB (US); Maxon, Eric D COL USARMY (US); Minnick, Cynthia L CIV NG NGB (US); Webster, Jeremy L CIV NG NGB (US)
Subject: Re: Maine 133rd question

Rick - I'm doing some checking. Jeff Larrabee might have some good SA on this.

Jeff - Do you have SA on plans to reassign the 133rd Engineer Battalion of the Maine National Guard to Pennsylvania? Rich has a media query wanting to know about the approval process for such moves...and who might be a good SME to discuss that.

/R

LTC ROBERT L. DITCHEY II
PA Advisor to the Director, ARNG
111 South George Mason Drive (2TS231)
Arlington VA 22204-1382
Robert.L.Ditchey.mil@mail.mil
Desk 703-607-2582
BB 571-243-9268

----- Original Message -----

From: Breitenfeldt, Rick E CIV NG NGB (US)
Sent: Wednesday, April 30, 2014 02:42 PM
To: DITCHEY, Robert L II LTC USARMY NG NGB (US); Melnyk, Les A LTC USARMY NG NGB ARNG (US)
Cc: Anderson, Jon K CIV NG NGB (US); Maxon, Eric D COL USARMY (US); Minnick, Cynthia L CIV NG NGB (US); Webster, Jeremy L CIV NG NGB (US)
Subject: FW: Maine 133rd question

Gentlemen,

Any idea on where to start with this? Someone in ARNG G3?

Rick

-----Original Message-----

From: Matt Byrne [mailto:mbyrne@mainetoday.com]
Sent: Wednesday, April 30, 2014 2:38 PM
To: Breitenfeldt, Rick E CIV NG NGB (US)
Subject: Maine 133rd question

Rick,

So here is a link to today's story.

http://www.pressherald.com/news/Longtime_Maine_Guard_unit_may_be_headed_to_new_state_.html

I'm looking to find out who makes this decision - what is the process ahead? Where in the process is this engineers-for-infantry swap? Who has final say? Can congressional delegates reverse the decision, i.e. do civilian elected officials have a say?

Also, what Pennsylvania unit is involved?

Thanks,
Matt

Matt Byrne
Staff Writer | Portland Press Herald
Office: 791-6303
Cell: 210-3078
Twitter: MattByrnePPH <<http://www.twitter.com/mattbyrnepph>>

Classification: UNCLASSIFIED
Caveats: NONE

Classification: UNCLASSIFIED
Caveats: NONE

Corbett, Hugh T COL USARMY NG MEARNG (US)

From: DITCHEY, Robert L II LTC USARMY NG NGB (US)
Sent: Thursday, May 01, 2014 2:19 PM
To: Wood, Jerry L COL USARMY NG NGB (US); Mosher, John R COL USARMY (US)
Cc: Thorn, Paul C COL USARMY NG NGB ARNG (US); Breitenfeldt, Rick E CIV NG NGB (US)
Subject: Re: Hot Media Query: Maine 133rd question (Governor interest)

Copy, Sir.

We are completely on-board with deferring questions concerning the 133rd...to Maine. We just got off phone w/Maine PAO -- they have been asked by the Gov, to defer queries to Gov's office.

On the process (in general terms) we would like to offer the reporter something. Something to educate the reporter/reader how these decisions are made and push back on the idea that these decisions are made without anyone knowing. Maybe something along these lines;

+++++

(Proposed email response to reporter)

Dear Matt

On the specifics of the 133rd in Maine, we're going to defer you to the Maine PAO.

As far as the decision process is concerned it is important to note that Army force structure and stationing understand that Army transformation is ongoing. The process decisions are made is a careful and deliberate, and is aimed at making sure we are organized, manned and equipped for the future. The decision process incorporates input from individual States, the Army, Combatant Commands, as well as Force Structure Guidance, modeling, analysis, community input and more -- to ensure these decisions are right for the Total Army and America.

If you are interested, we can schedule you an interview with _____ who can provide you more background on the process.

Respectfully;

Rick Breitenfeldt, NGB-PA Spokesperson

+++++

/R

LTC ROBERT L. DITCHEY II
PA Advisor to the Director, ARNG
111 South George Mason Drive (2TS231)
Arlington VA 22204-1382
Robert.L.Ditchey.mil@mail.mil
Desk 703-607-2582
BB 571-243-9268

I also spoke at length with ARNG-FM about their using the Engineer Battalion as a divestiture model for any possible reduction in ARNG End Strength in COSAC discussions and they assured me that both Maine and New Mexico would be secured with Engineer Force Structure as border states, especially with your MEB being at risk.

At any rate, it was great to meet you and I hope you have safe travels back to New Mexico. I'll give you a call maybe on Monday before I head back to my next Operation Chrysalis work group on Tuesday in DC.

Have a great weekend,

Jack

Colonel Jack Mosher
Chief of Staff
Maine Army National Guard
207 660 5922

Hineman, Thomas P MAJ USARMY NG MEARNG (US)

From: Hineman, Thomas P MAJ USARMY NG MEARNG (US)
Sent: Monday, March 02, 2015 2:23 PM
To: Corbett, Hugh T COL USARMY NG MEARNG (US)
Subject: FW: A couple of things

-----Original Message-----

From: Campbell, James D BG USARMY (US)
Sent: Thursday, May 01, 2014 12:39 AM
To: Goodheart, Daniel P NFG NG MEARNG (US)
Subject: A couple of things

Dan - let's make sure the governor knows that as I discussed with him, we will not make any final moves on force structure without going back to him for approval. No change there.

The Press Herald guy is all over the place today, calling me the commander of the unit and saying my name is John R. Campbell (who is the Vice Chief of Staff of the Army). He also referred to the moshe as the second in command of the battalion. He says in his story today that we cancelled the press conference because we failed to notify the governor that the unit was "leaving the state." I think it might be useful to have a chat with Jon Nass today to dispell any misconceptions and clear the air...nothing has fundamentally changed since I spoke to the governor several weeks ago, except that NGB has told us that if the Army Guard gets cut to 335k or 315k, they will ask us to make a swap with PA.

It's also important to reiterate that the Guard doesn't exist as a jobs program, a free community service construction outfit, and that nobody from Maine is going to be sent to another state. Please emphasize that the Guard's sole purpose for existence is to fight and win the nation's wars, and support civil authorities at home in case of emergency. Period.

Our paramount concern right now is that this reporter is stirring this up with no grasp of facts or reality, that he has not paid much attention to the information we've given him, and that all of this is making LTC Preston's job in AFG much, much harder.

Thanks - and have a great day!

Corbett, Hugh T COL USARMY NG MEARNG (US)

From: Pooler, Michael G COL USARMY NG MEARNG (US)
Sent: Thursday, May 01, 2014 2:27 PM
To: Cookson, Jon M MAJ USARMY NG MEARNG (US); Hayes, Douglas G CSM USARMY NG MEARNG (US); Mosher, John R COL USARMY (US)
Subject: FW: Force Structure Staffing (UNCLASSIFIED)

Classification: UNCLASSIFIED
Caveats: NONE

This is the most current information regarding the force structure issues. As you know the previous drafts send out by MAJ Stienbuchel had some inaccuracies. Have you teams disregard those and replace them with the below.

Michael Pooler
COL, FA, MEARNG
Deputy Chief of Staff, Personnel

office: 207 430-5915
bb: 207 344-9962

-----Original Message-----

From: Mosher, John R COL USARMY (US)
Sent: Thursday, May 01, 2014 10:35 AM
To: Pooler, Michael G COL USARMY NG MEARNG (US); Brock, Herbert J IV LTC USARMY NG MEARNG (US); Holbrook, Randall F COL USARMY NG MEARNG (US); Mclaughlin, Michael R COL USARMY (US); Richards, Hamilton D COL USARMY NG MEARNG (US); Pelletier, William L COL USARMY NG MEANG (US); Leimbach, Gregory J LTC USARMY NG MEANG (US); Bilodeau, Jeffrey M LTC USARMY NG MEARNG (US); King, Aaron S LTC USARMY NG MEARNG (US); Dunn, Diane L LTC USARMY NG MEARNG (US); Darveau, Richard R LTC USARMY NG MEARNG (US); Drummond, Dwaine E COL USARMY NG MEARNG (US); dean.a.preston@afghan.swa.army.mil; Lagace, Donald O Jr COL USARMY NG MEARNG (US); Veneziano, Brian J LTC USARMY (US); Dionne, William L LTC USARMY NG MEARNG (US); Cookson, Jon M MAJ USARMY NG MEARNG (US); McKenney, John F COL USARMY (US); Lyon, Darryl W LTC USARMY (US); Harmon, Sean M LTC USARMY NG MEARNG (US); Steinbuchel, Michael R MAJ USARMY NG MEARNG (US)
Subject: Force Structure Staffing

Leaders,

Over the past few days there have been several media outlets reporting on possible changes to Maine Army National Guard Force Structure as a result of national level Force Planning and existing Force Management Plans. The leadership of the Maine National Guard will ensure that the citizens and property of the State of Maine remain protected and that our soldiers and families are cared for as we examine multiple planning tracks. Maine will retain full capability to support our communities and nation, while the historic lineage of Maine's rich military tradition will be preserved and carried forward under any scenario. As leaders, your primary responsibility remains the manning, equipping and training of our soldiers. Questions or concerns may be addressed through the chain of command and all media inquiries will be directed to MAJ Michael Steinbuchel at 430 - 5759.

Colonel Jack Mosher
Chief of Staff
Maine Army National Guard

Classification: UNCLASSIFIED

Corbett, Hugh T COL USARMY NG MEARNG (US)

From: Thorn, Paul C COL USARMY NG NGB ARNG (US)
Sent: Friday, May 02, 2014 9:59 AM
To: Lengyel, Joseph L LTGEN USAF NG NGB (US)
Cc: Dean, Garry C MAJGEN USAF (US); Lyons, Judd H MG USARMY NG NGB ARNG (US); Wood, Jerry L COL USARMY NG NGB (US); Mosher, John R COL USARMY (US); Berglund, Mark J COL USARMY NG NGB ARNG (US)
Subject: Hot Media Query: Maine 133rd (UNCLASSIFIED)

Classification: UNCLASSIFIED
Caveats: NONE

Sir,

The FS change was a request from TAG ME to DARNG. ME COS has said there is no issue between the governor and the TAG. PA ARNG and ME ARNG have partnered and have an effective message and require no further assistance from us at this time. ME intends to stick with the FS plan.

V/r,

Paul

COL Paul C. Thorn
Chief of Staff, ARNG
703-607-7018 (O)
703-887-5705 (BB)

Classification: UNCLASSIFIED
Caveats: NONE

Corbett, Hugh T COL USARMY NG MEARNG (US)

From: Campbell, James D BG USARMY (US)
Sent: Saturday, May 03, 2014 10:57 AM
To: Mosher, John R COL USARMY (US)
Cc: Goodheart, Daniel P NFG NG MEARNG (US)
Subject: Re: PA Update, 3 May 2014

Set up an appointment to speak with him ASAP.

----- Original Message -----

From: Mosher, John R COL USARMY (US)
Sent: Saturday, May 03, 2014 07:38 PM
To: Campbell, James D BG USARMY (US)
Subject: RE: PA Update, 3 May 2014

Sir,

I'm not sure that he actually said that he would fight to keep the 133d. That was not in his talking points last night. What I do know is the following:

My inability to speak with the Governor directly on Monday to inform him of the shift to a national plan (including PA) has left him unaware of the intent and details of specific unit designations for divestiture. He did not know of or understand the NGB plan and had not heard of the multiple moving parts under TX/PA, etc, so he shut down all communication on the subject, which then became a runaway story. Since we could provide no alternative narrative to the bashing we took in the media this week, the entire CODEL is now at risk of backing away from a fully communicated concept that was accepted and supported on Tuesday. NGB has liaison officers and TAGs trooping the halls in DC, so they were going to be aware of the granularity of the NGB plan to include the 133d regardless, most likely ahead of the governor. Being there on Tuesday to shape their understanding with explanations of command plans and national strategy completely diffused their knee jerk reaction on the 133d, which is why they have been so patient with their media responses up to this point.

If the CODEL or Governor LePage do not support the NGB plan and there is a reduction to 335K or 315K that forces them to completely go back to the drawing board because of Maine, we will never get another option for Maine again and we will ride our end strength into the ground as Engineers. I pulled and studied all of our command plans back to 2008, studies, etc, and they collectively point to an Infantry future, but that doesn't matter with XXXXX controlling our message with direct communication to reporters, Facebook and hearsay.

I need to explain the plan to Governor LePage in detail (probably too late at this point) that if he does not allow the multiple planning tracks to develop as the national situation becomes more clear, and NGB pulls our options, he will have saved a life boat by sinking the ship.

Jack

-----Original Message-----

From: Campbell, James D BG USARMY (US)
Sent: Saturday, May 03, 2014 9:52 AM
To: Mosher, John R COL USARMY (US); Goodheart, Daniel P NFG NG MEARNG (US); 'Peter.J.Rogers@maine.gov'; Steinbuchel, Michael R MAJ USARMY NG MEARNG (US)

Subject: Fw: PA Update, 3 May 2014

See the first story from Bangor Daily.
Not good.

From: ORTIZESCOBAR, Maribel LTC USARMY NG NGB (US)
Sent: Saturday, May 03, 2014 06:26 PM
To: NG NCR ARNG List NGGB PA Update
Subject: Fw: PA Update, 3 May 2014

ALCON-

Good morning; below the PA update.

Vr,

LTC Maribel Ortiz Escobar

Branch Chief, Plans and Policy

NGB, Office of Public Affairs

COMM: 703-604-8677

BB: 571-395-6520

From: Maxon, Eric D COL USARMY (US)
Sent: Saturday, May 03, 2014 6:07 AM
To: ORTIZESCOBAR, Maribel LTC USARMY NG NGB (US)
Cc: Harrison, John C. (Jack) CIV NG NGB (US); Anderson, Jon K CIV NG NGB (US)
Subject: Re: PA Update, 3 May 2014

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Sent: Saturday, May 03, 2014 01:03 PM Coordinated Universal Time
To: Grass, Frank J GEN USARMY NG NGB (US)
Cc: Maxon, Eric D COL USARMY (US)
Subject: PA Update, 3 May 2014

Good morning Sir-

Below today's PA Update, due to technical issues w/ the internet the report is late today.

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Secretary of Defense Chuck Hagel, Acting Deputy Secretary of Defense Christine H. Fox and Chairman of the Joint Chiefs of Staff Army Gen. Martin E. Dempsey have no public or media events on their schedules.

1. ME: Bangor (Maine) Daily News (Regional) - - Governor: Maine's 133rd Engineer Battalion isn't going anywhere - - By Mario Moretto

In an interview Friday, Gov. Paul LePage said reports that the Maine Army National Guard's 133rd Engineer Battalion would be relocated to Pennsylvania had been "blown out of proportion."

As commander in chief of the state's National Guard, LePage said he would fight to keep the 500-member battalion in the Pine Tree State. He also expressed confidence in Brig. Gen. James Campbell, the adjutant general of the Maine National Guard.

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2. MS: Mississippi News Now (Regional) - - Budget cuts proposed for National Guard
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By Courtney Ann Jackson

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Alaska National Guard leaders are responding to criticism they're not doing enough to assist the victims of sexual assault.

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"The general is doing his job, and he's looking into all options, but there's nothing there," LePage said. "I make the final decision, and I'm telling you, there's nothing there."

Congressional staffers for U.S. Rep. Chellie Pingree, D-Maine, were briefed Tuesday by Maine Army National Guard Col. Jack Mosher, who allegedly said a plan had been floated to save money by consolidating Army Guard units nationwide.

Under the plan, engineer units in Pennsylvania and Texas would be dissolved. The 133rd would be relocated to Pennsylvania and replaced in Maine with an infantry battalion. If the restructuring proposal goes forward, the 133rd would be moved to Pennsylvania sometime between 2017 and 2019, said Pingree spokesman Willy Ritch.

Reports of potential changes or downsizing of Maine's Army National Guard are not new. In March, Campbell told lawmakers during his annual address to the Legislature that efforts in Washington, D.C., could result in changes to the Maine Army National Guard.

Some powerful figures in the Pentagon were attempting to use the current fiscal climate in the capital to force downsizing of the National Guard. During closed-door meetings, Campbell said, senior leaders in the active Army were attempting to convince the National Guard to "unnecessarily cut its program."

Said Campbell: "If these plans are allowed to pass, our current Maine Army National Guard of 2,122 soldiers – already reduced by more than 500 soldiers since 2007 – will potentially be reduced by another 200."

Campbell said that would be the smallest National Guard contingent since Maine was granted statehood in 1820.

LePage also suggested Friday that reports intimating that Maine was losing its 133rd Battalion were political in nature.

"It's a total fabrication," he said. "It's a political year."

Pingree has long been a vocal supporter of the National Guard and has co-sponsored a bill in the U.S. House of Representatives to maintain current Guard levels in the wake of proposals in D.C. to draw down the number of military personnel, which would reduce the number of both active Army members and the Guard.

There are 167 members of the 133rd deployed in Afghanistan working to downsize and consolidate bases there as the United States prepares to withdraw its remaining military forces from the country.

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"Making cuts to the National Guard is the wrong place to start cutting," said Mississippi Lt. Governor Tate Reeves.

Reeves signed off on a letter to the President Tuesday. 40 other leaders from across the country added their signatures.

"We've got a need to get our fiscal house in order at the national level, just like we've done in Mississippi," Reeves said Friday. "But there's a right way to do it and a wrong way to do it. And starting by cutting our National Guard, it's bad for our country. And it's bad for our state.

"The Guard has now completed their mission in the storm damaged areas. But the Governor says they were there since before the storms hit.

"The National Guard, as I said, was deployed on Sunday afternoon as I issued an executive order to begin the authority to deploy the Mississippi National Guard."

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By Bonney Bowman

Alaska National Guard leaders are responding to criticism they're not doing enough to assist the victims of sexual assault.

In the last five years, there have been 37 reported sexual assaults where the victims were National Guard soldiers.

Eleven of those were soldier-on-soldier violence. It's a much smaller percentage than the number of assaults in the civilian population.

But Sen. Mark Begich says he's been hearing complaints for years, ranging from abuse of power to assault and sexual assault.

He's asked the National Guard Bureau, an independent third party, to investigate the issues.

The commander of the Alaska National Guard, Brig. Gen. Mike Bridges, says they've put numerous tools in place over the last couple years to ensure victims have protection and support.

The Guard has added three sexual assault response coordinators and 42 victim advocates.

But Begich says he still hears problems.

"There hasn't been an aggressive approach to look at these individuals, look at the systematic problem within the Guard as I hear it on a regular basis. So if my staff is hearing it, I'm hearing it, then it's worthwhile for our staff to look at it and investigate it," Begich said.

Bridges says unlike the Army, the National Guard doesn't have the power to prosecute crimes.

They rely on local law enforcement to bring charges and arrests.

“If they don’t find something to prosecute, we’re going to look at it using military good order and discipline standards anyway and we may apply discipline through those processes,” Bridges said.

The Guard can pursue administrative action, including discharging soldiers who commit crimes.

<http://www.ktva.com/national-guard-responds-to-criticism-558/> <<http://www.ktva.com/national-guard-responds-to-criticism-558/>>

Vr,

LTC Maribel Ortiz Escobar

Branch Chief, Plans and Policy

NGB, Office of Public Affairs

COMM: 703-604-8677

BB: 571-395-6520

Corbett, Hugh T COL USARMY NG MEARNG (US)

From: Campbell, James D BG USARMY (US)
Sent: Saturday, May 03, 2014 1:30 PM
To: Mosher, John R COL USARMY (US)
Subject: Fw: Update

I just sent this to Dan. More context on how I think about the issue...

----- Original Message -----

From: Campbell, James D BG USARMY (US)
Sent: Saturday, May 03, 2014 10:25 PM
To: Goodheart, Daniel P NFG NG MEARNG (US)
Subject: Re: Update

Dan - Please speak to Russell and any others from the committee that express an interest - I'll leave it to you to square that with the Governor's office.

I asked COL Mosher to see if he can speak to the Governor and ensure that he has all the facts and context, and a true sense of how time-sensitive this imperative really is. Whether it helps or not, we should try. Believe me, if I were able to I would have done so already.

Ultimately, it will be decided by us - we can choose to transform on our terms and ensure our viability into the future, or we can remain static and have our future dictated to us in what is likely to be an unfavorable way - much as we have done for the last 20 years.

Regardless of the outcome in DC, the Guard will take cuts and will change, because the National Military Strategy is changing the entire DoD enterprise. What this debate is about is not periodic community service projects or even training 6 people a year as Carpenter-Masons, but our lasting relevance as part of the Operational Combat Reserve of the Army. Without that relevance, we have no future. The Army no longer needs or wants large numbers of construction units...

Thanks for handling this. This is painful for me.

----- Original Message -----

From: Goodheart, Daniel [<mailto:Daniel.Goodheart@maine.gov>]
Sent: Saturday, May 03, 2014 08:08 PM
To: Campbell, James D BG USARMY (US)
Subject: Re: Update

BDN article not that bad actually is one of the more accurate I have read.

Mosh just called and he wants to brief governor. Claims he can explain this to him. I feel it is a moot point now. This will pass eventually. Noone in Maine is going to decide this issue. That will come from DC. I can speak to Russell if you wish. I think I can help her along.

----- Original Message -----

From: Campbell, James D BG USARMY (US) [<mailto:james.d.campbell1.mil@mail.mil>]
Sent: Saturday, May 03, 2014 06:54 AM Eastern Standard Time
To: Goodheart, Daniel
Subject: Re: Update

She sent an e-mail that had your name on it too...I'll forward it. Not sure how to respond.

----- Original Message -----

From: Goodheart, Daniel [<mailto:Daniel.Goodheart@maine.gov>]
Sent: Saturday, May 03, 2014 03:20 PM
To: Campbell, James D BG USARMY (US)
Subject: Re: Update

Glad it is going well. I did not see anything from Diane Russell?

----- Original Message -----

From: Campbell, James D BG USARMY (US) [<mailto:james.d.campbell1.mil@mail.mil>]
Sent: Friday, May 02, 2014 08:46 PM Eastern Standard Time
To: Goodheart, Daniel; Mosher, John R COL USARMY (US) <john.r.mosher.mil@mail.mil>
Subject: Re: Update

Greetings from Pakistan. I had no bb all day yesterday, and so am just now seeing e-mails and news stories.

Thanks for holding down the fort. We clearly have much to discuss when I get back to CONUS.

It's difficult to answer news stories when the people writing them don't listen to you...

Speaking of that, Dan - did you ever respond to Dinae Russell? I will not.

Hopefully this will go away, but I suspect that it will be a stink in the air for some time to come.

On a more positive note, we had some really good meetings yesterday with essentially the entire senior leadership of the Pakistan Armed Forces. Its interesting to get their view, and then put it into context knowing that Bin Laden was killed less than 50 miles from here.

I return to DC next Friday night, and we have Saturday free. I'll try to call.

Enjoy the thrill of drill.

-BG Campbell

----- Original Message -----

From: Goodheart, Daniel [<mailto:Daniel.Goodheart@maine.gov>]
Sent: Friday, May 02, 2014 11:39 PM
To: Campbell, James D BG USARMY (US)
Subject: Update

Almost time to leave for the weekend. All has been mostly quiet today and I hope will continue for the weekend. Governor supposed to speak to the NG issue from papers today saying again it is a non- issue. Not out to date. You probably will get a copy on your BB as a Gov alert. Hope you are keeping your head down and that the sun is shining. More rain for the next week. Blah! Life is good on the home front and I purchased a used vehicle this week.

Daniel P. Goodheart
Deputy Commissioner
Department of Defense, Veterans
And Emergency Management
Illegitimi non carborundum
W 207-430-5161
C 207-557-3670

Corbett, Hugh T COL USARMY NG MEARNG (US)

From: Wood, Jerry L COL USARMY NG NGB (US)
Sent: Saturday, May 03, 2014 1:36 PM
To: Mosher, John R COL USARMY (US)
Subject: Re: PA Update, 3 May 2014

Rgr. Thx.
COL JL Wood
G3, ARNG
703-607-7322 (O)
571-451-6288 (BB)

From: Mosher, John R COL USARMY (US)
Sent: Saturday, May 03, 2014 12:07 PM
To: Wood, Jerry L COL USARMY NG NGB (US)
Subject: Re: PA Update, 3 May 2014

Meeting with the Governor Monday morning. Call you Monday after.

From: Wood, Jerry L COL USARMY NG NGB (US)
Sent: Saturday, May 03, 2014 04:03 PM Coordinated Universal Time
To: Mosher, John R COL USARMY (US)
Subject: Re: PA Update, 3 May 2014

Jack, thx. Hopefully this will die down this weekend. Jerry COL JL Wood G3, ARNG
703-607-7322 (O)
571-451-6288 (BB)

From: Mosher, John R COL USARMY (US)
Sent: Saturday, May 03, 2014 10:59 AM
To: Wood, Jerry L COL USARMY NG NGB (US)
Subject: Re: PA Update, 3 May 2014

Roger, Jerry. Again, drive on. We have no plan to back away from the NGB national strategy.

From: Wood, Jerry L COL USARMY NG NGB (US)
Sent: Saturday, May 03, 2014 02:48 PM Coordinated Universal Time
To: Mosher, John R COL USARMY (US)
Subject: Fw: PA Update, 3 May 2014

Jack, sa. Jerry
COL JL Wood
G3, ARNG
703-607-7322 (O)
571-451-6288 (BB)

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Alaska National Guard leaders are responding to criticism they're not doing enough to assist the victims of sexual assault.

In the last five years, there have been 37 reported sexual assaults where the victims were National Guard soldiers.

Eleven of those were soldier-on-soldier violence. It's a much smaller percentage than the number of assaults in the civilian population.

But Sen. Mark Begich says he's been hearing complaints for years, ranging from abuse of power to assault and sexual assault.

He's asked the National Guard Bureau, an independent third party, to investigate the issues.

The commander of the Alaska National Guard, Brig. Gen. Mike Bridges, says they've put numerous tools in place over the last couple years to ensure victims have protection and support.

The Guard has added three sexual assault response coordinators and 42 victim advocates.

But Begich says he still hears problems.

"There hasn't been an aggressive approach to look at these individuals, look at the systematic problem within the Guard as I hear it on a regular basis. So if my staff is hearing it, I'm hearing it, then it's worthwhile for our staff to look at it and investigate it," Begich said.

Bridges says unlike the Army, the National Guard doesn't have the power to prosecute crimes.

They rely on local law enforcement to bring charges and arrests.

“If they don’t find something to prosecute, we’re going to look at it using military good order and discipline standards anyway’ and we may apply discipline through those processes,” Bridges said.

The Guard can pursue administrative action, including discharging soldiers who commit crimes.

<http://www.ktva.com/national-guard-responds-to-criticism-558/> <<http://www.ktva.com/national-guard-responds-to-criticism-558/>>

Vr,

LTC Maribel Ortiz Escobar

Branch Chief, Plans and Policy

NGB, Office of Public Affairs

COMM: 703-604-8677

BB: 571-395-6520

Corbett, Hugh T COL USARMY NG MEARNG (US)

From: Campbell, James D BG USARMY (US)
Sent: Saturday, May 03, 2014 8:40 PM
To: Mosher, John R COL USARMY (US)
Subject: Re: Update

Make sure that when you talk to him you bring up the idea of deployment frequency as an indicator of future viability - other than the RSG, the major units in the state which have deployed the least are, in order, 185 EN, 251 EN, 136 EN, 262 EN, and 152 CRC. Is it any wonder that we are concerned about their futures and are seeking opportunities to restructure them?

Cross-leveling to reach deployment readiness standards is another topic which I'm sure you can present to him...almost 40 percent of the currently deployed Soldiers in the 133 EN were cross-leveled from other units, as I recall. And the fiasco of 2008 is another data point worth discussing, as is the current personnel status of 262 EN.

I want him to be in a place where he accepts our best military advice and absolutely trusts our judgment to make these decisions. What some uninformed hack says in a newspaper should not be a determining factor.

Thanks - I made a mistake in not sending you to brief him last week. Hopefully we can recover from it.

----- Original Message -----

From: Mosher, John R COL USARMY (US)
Sent: Saturday, May 03, 2014 11:03 PM
To: Campbell, James D BG USARMY (US)
Subject: Re: Update

Sir, you are correct in your assessment. And dan is probably right too. Still, it is good to close the gap with your boss and ensure he has both context and confidence in the fact that we know what we are doing. I have garnered reams of docs showing that this is both routine and well studied. Its dying, but I want to ensure we are tight with our boss and I promise a positive, brief meeting will allow this to fall off the political table and back into our laps where it belongs. Again, I know this is distressing as you travel, but other stories are already leading and we are all working for you and our soldiers here in Maine. Learn all you can and we'll talk this through when you return.

----- Original Message -----

From: Campbell, James D BG USARMY (US)
Sent: Saturday, May 03, 2014 05:29 PM Coordinated Universal Time
To: Mosher, John R COL USARMY (US)
Subject: Fw: Update

I just sent this to Dan. More context on how I think about the issue...

----- Original Message -----

From: Campbell, James D BG USARMY (US)
Sent: Saturday, May 03, 2014 10:25 PM
To: Goodheart, Daniel P NFG NG MEARNG (US)
Subject: Re: Update

Dan - Please speak to Russell and any others from the committee that express an interest - I'll leave it to you to square that with the Governor's office.

I asked COL Mosher to see if he can speak to the Governor and ensure that he has all the facts and context, and a true sense of how time-sensitive this imperative really is. Whether it helps or not, we should try. Believe me, if I were able to I would have done so already.

Ultimately, it will be decided by us - we can choose to transform on our terms and ensure our viability into the future, or we can remain static and have our future dictated to us in what is likely to be an unfavorable way - much as we have done for the last 20 years.

Regardless of the outcome in DC, the Guard will take cuts and will change, because the National Military Strategy is changing the entire DoD enterprise. What this debate is about is not periodic community service projects or even training 6 people a year as Carpenter-Masons, but our lasting relevance as part of the Operational Combat Reserve of the Army. Without that relevance, we have no future. The Army no longer needs or wants large numbers of construction units...

Thanks for handling this. This is painful for me.

----- Original Message -----

From: Goodheart, Daniel [mailto:Daniel.Goodheart@maine.gov]
Sent: Saturday, May 03, 2014 08:08 PM
To: Campbell, James D BG USARMY (US)
Subject: Re: Update

BDN article not that bad actually is one of the more accurate I have read.

Mosh just called and he wants to brief governor. Claims he can explain this to him. I feel it is a moot point now. This will pass eventually. Noone in Maine is going to decide this issue. That will come from DC. I can speak to Russell if you wish. I think I can help her along.

----- Original Message -----

From: Campbell, James D BG USARMY (US) [mailto:james.d.campbell1.mil@mail.mil]
Sent: Saturday, May 03, 2014 06:54 AM Eastern Standard Time
To: Goodheart, Daniel
Subject: Re: Update

She sent an e-mail that had your name on it too...I'll forward it. Not sure how to respond.

----- Original Message -----

From: Goodheart, Daniel [mailto:Daniel.Goodheart@maine.gov]
Sent: Saturday, May 03, 2014 03:20 PM
To: Campbell, James D BG USARMY (US)
Subject: Re: Update

Glad it is going well. I did not see anything from Diane Russell?

----- Original Message -----

From: Campbell, James D BG USARMY (US) [mailto:james.d.campbell1.mil@mail.mil]
Sent: Friday, May 02, 2014 08:46 PM Eastern Standard Time
To: Goodheart, Daniel; Mosher, John R COL USARMY (US) <john.r.mosher.mil@mail.mil>
Subject: Re: Update

Greetings from Pakistan. I had no bb all day yesterday, and so am just now seeing e-mails and news stories.

Thanks for holding down the fort. We clearly have much to discuss when I get back to CONUS.

It's difficult to answer news stories when the people writing them don't listen to you...

Speaking of that, Dan - did you ever respond ro Dinae Russell? I will not.

Hopefully this will go away, but I suspect that it will be a stink in the air for some time to come.

On a more positive note, we had some really good meetings yesterday with essentially the entire senior leadership of the Pakistan Armed Forces. Its interesting to get their view, and then put it into context knowing that Bin Laden was killed less than 50 miles from here.

I return to DC next Friday night, and we have Saturday free. I'll try to call.

Enjoy the thrill of drill.

-BG Campbell

----- Original Message -----

From: Goodheart, Daniel [mailto:Daniel.Goodheart@maine.gov]

Sent: Friday, May 02, 2014 11:39 PM

To: Campbell, James D BG USARMY (US)

Subject: Update

Almost time to leave for the weekend. All has been mostly quiet today and I hope will continue for the weekend. Governor supposed to speak to the NG issue from papers today saying again it is a non- issue. Not out to date. You probably will get a copy on your BB as a Gov alert. Hope you are keeping your head down and that the sun is shining. More rain for the next week. Blah! Life is good on the home front and I purchased a used vehicle this week.

Daniel P. Goodheart
Deputy Commissioner
Department of Defense, Veterans
And Emergency Management
Illegitimi non carborundum
W 207-430-5161
C 207-557-3670

Corbett, Hugh T COL USARMY NG MEARNG (US)

From: ♡ Campbell, James D BG USARMY (US)
Sent: Monday, May 05, 2014 12:02 AM
To: Mosher, John R COL USARMY (US)
Subject: Fw: Follow up

See below FYSA.

----- Original Message -----

From: Campbell, James D BG USARMY (US)
Sent: Monday, May 05, 2014 05:47 AM
To: Grass, Frank J GEN USARMY NG NGB (US)
Subject: Follow up

Sir - I didn't answer your question about my intent if we have to go to 335k. I would want to swap for an infantry battalion and have it be the third maneuver bn for the 86th IBCT. I've talked to Steve Cray and he supports that as well.

I briefed the Governor on our desire to swap units two days before I left for CAPSTONE - at the time I had been contacted by New Mexico about making an EN/IN swap independent of any reductions we may take, and the Governor supported me going forward with mutual discussions and planning. I haven't spoken to him since this latest press dust-up, and so I don't know where he is on this right now. It's still absolutely the right thing for us as a state, in terms of relevance, training, recruiting and all other reasons I can think of. We have had a terrible time sustaining readiness in the engineer bn - in 2009 we had to ask NGB to off-ramp them 90 days out from a deployment because we couldn't get them to P2 without breaking the entire state. The HQ and FSC are currently here in Afghanistan, and we had to cross level almost 40 percent of the Soldiers into the unit just to make our 165 required strength number.

Conversely, our one infantry company from 3-172 IN in Vermont, has been at over 110 percent strength for most of the last ten years, and has always been one of our most ready units. At times our recruiters have had to maintain a waiting list for people wanting to get into the unit, including in the year just prior to their last rotation to Afghanistan in 2010,

With a swap we would still retain an Engineer Support Company for that ESF, which for us is historically more than adequate. My EMA director is totally behind this as well.

Thanks again, Sir, for any help you can give us on this issue!

V/r
Jim

Corbett, Hugh T COL USARMY NG MEARNG (US)

From: Wood, Jerry L COL USARMY NG NGB (US)
Sent: Monday, May 05, 2014 2:22 PM
To: Mosher, John R COL USARMY (US)
Subject: RE: Hot Media Query: Maine 133rd question (Governor interest) (UNCLASSIFIED)

Classification: UNCLASSIFIED
Caveats: NONE

Jack, believe we are good as long as Paul/F1/L2 understand that your Gov is supporting the Inf Bn at your request. Dang media is running us in circles. J

COL JL Wood
G3, ARNG
703.607.7322 (O)
571.451.6288 (BB)

-----Original Message-----

From: Mosher, John R COL USARMY (US)
Sent: Monday, May 05, 2014 1:41 PM
To: Wood, Jerry L COL USARMY NG NGB (US)
Subject: RE: Hot Media Query: Maine 133rd question (Governor interest) (UNCLASSIFIED)

Just talked to Paul with great detail and he forwarded a note to MG Lyons. I briefed he and your PAO in detail. Do I need to call anyway? Met with the Governor today and he has every intention of supporting NGBs plans.

-----Original Message-----

From: Wood, Jerry L COL USARMY NG NGB (US)
Sent: Monday, May 05, 2014 12:59 PM
To: Mosher, John R COL USARMY (US)
Subject: RE: Hot Media Query: Maine 133rd question (Governor interest) (UNCLASSIFIED)

Classification: UNCLASSIFIED
Caveats: NONE

Jack, believe you should call BG Fountain...he is briefing GEN Grass at 1400 hrs on the issue. Jerry

COL JL Wood
G3, ARNG
703.607.7322 (O)
571.451.6288 (BB)

-----Original Message-----

From: Mosher, John R COL USARMY (US)
Sent: Monday, May 05, 2014 12:56 PM
To: Breitenfeldt, Rick E CIV NG NGB (US); Wood, Jerry L COL USARMY NG NGB (US)
Cc: DITCHEY, Robert L II LTC USARMY NG NGB (US)
Subject: RE: Hot Media Query: Maine 133rd question (Governor interest) (UNCLASSIFIED)

If one of you could give me a call, I can update you on this situation. I just left the Governor's office and can shed light on this request and our response. 207 660 5922

-----Original Message-----

From: Breitenfeldt, Rick E CIV NG NGB (US)
Sent: Monday, May 05, 2014 9:37 AM
To: Mosher, John R COL USARMY (US); Wood, Jerry L COL USARMY NG NGB (US)
Cc: DITCHEY, Robert L II LTC USARMY NG NGB (US)
Subject: RE: Hot Media Query: Maine 133rd question (Governor interest) (UNCLASSIFIED)

Gentlemen,

NGB-PA received an official request from the Portland Press-Herald "for copies of the 2008, 2009, 2010, 2011, 2012, and 2013 Maine Army National Guard statewide Command Plans"

I'm not sure if these are available or releasable, but need to at least ask so I can provide a response to the reporter.

Reporter's email request attached. Standing by for guidance.

Thanks!

Respectfully,

RICK E. BREITENFELDT, GS-14, DAC
Chief, Public Information Branch
National Guard Bureau Public Affairs
Office: 703-607-2575, DSN (327)
BB: 571-286-6454
Email: rick.e.breitenfeldt.civ@mail.mil

-----Original Message-----

From: Mosher, John R COL USARMY (US)
Sent: Thursday, May 01, 2014 2:50 PM
To: Breitenfeldt, Rick E CIV NG NGB (US); DITCHEY, Robert L II LTC USARMY NG NGB (US); Wood, Jerry L COL USARMY NG NGB (US)
Cc: Thorn, Paul C COL USARMY NG NGB ARNG (US)
Subject: RE: Hot Media Query: Maine 133rd question (Governor interest) (UNCLASSIFIED)

Good statement. Thanks.

-----Original Message-----

From: Breitenfeldt, Rick E CIV NG NGB (US)
Sent: Thursday, May 01, 2014 2:47 PM
To: DITCHEY, Robert L II LTC USARMY NG NGB (US); Wood, Jerry L COL USARMY NG NGB (US); Mosher, John R COL USARMY (US)
Cc: Thorn, Paul C COL USARMY NG NGB ARNG (US)
Subject: RE: Hot Media Query: Maine 133rd question (Governor interest) (UNCLASSIFIED)

Thank you all for the inputs. Here is how we are going to respond. I'm going to hold on offering any interview for now.

+++++

Dear Matt

On the specifics of the 133rd in Maine, we're going to defer you to the Maine PAO.

As far as the decision process is concerned, it is important to note that Army force structure and stationing is a part of the larger Army transformation. The process by which decisions are made is careful and deliberate and is aimed at making sure we are organized, manned, and equipped for the future. The decision process incorporates input from individual states, the Army, combatant commands, as well as force structure guidance, modeling, analysis, community input, and more -- to ensure these decisions are right for the Total Army and America.

Rick

+++++

-----Original Message-----

From: DITCHEY, Robert L II LTC USARMY NG NGB (US)
Sent: Thursday, May 01, 2014 2:42 PM
To: Wood, Jerry L COL USARMY NG NGB (US); Mosher, John R COL USARMY (US)
Cc: Thorn, Paul C COL USARMY NG NGB ARNG (US); Breitenfeldt, Rick E CIV NG NGB (US)
Subject: Re: Hot Media Query: Maine 133rd question (Governor interest) (UNCLASSIFIED)

Perfect, Sir. I appreciate you saw through my incoherent second para...the product of two thumbs banging the BB.

We would like to offer COL Mosher as our subject matter expert -- with the understanding not today.

V/R

LTC ROBERT L. DITCHEY II
PA Advisor to the Director, ARNG
111 South George Mason Drive (2TS231)
Arlington VA 22204-1382
Robert.L.Ditchey.mil@mail.mil
Desk 703-607-2582
BB 571-243-9268

----- Original Message -----

From: Wood, Jerry L COL USARMY NG NGB (US)
Sent: Thursday, May 01, 2014 02:34 PM
To: DITCHEY, Robert L II LTC USARMY NG NGB (US); Mosher, John R COL USARMY (US)
Cc: Thorn, Paul C COL USARMY NG NGB ARNG (US); Breitenfeldt, Rick E CIV NG NGB (US)
Subject: RE: Hot Media Query: Maine 133rd question (Governor interest) (UNCLASSIFIED)

Classification: UNCLASSIFIED
Caveats: NONE

Robert, I made a few revisions to below cut line below...let me know if this doesn't work.

COL JL Wood
G3, ARNG
703.607.7322 (O)
571.451.6288 (BB)

-----Original Message-----

From: DITCHEY, Robert L II LTC USARMY NG NGB (US)
Sent: Thursday, May 01, 2014 2:19 PM
To: Wood, Jerry L COL USARMY NG NGB (US); Mosher, John R COL USARMY (US)
Cc: Thorn, Paul C COL USARMY NG NGB ARNG (US); Breitenfeldt, Rick E CIV NG NGB (US)
Subject: Re: Hot Media Query: Maine 133rd question (Governor interest)

Copy, Sir.

We are completely on-board with deferring questions concerning the 133rd...to Maine. We just got off phone w/Maine PAO -- they have been asked by the Gov, to defer queries to Gov's office.

On the process (in general terms) we would like to offer the reporter something. Something to educate the reporter/reader how these decisions are made and push back on the idea that these decisions are made without anyone knowing. Maybe something along these lines;

+++++

(Proposed email response to reporter)

Dear Matt

On the specifics of the 133rd in Maine, we're going to defer you to the Maine PAO.

As far as the decision process is concerned it is important to note that Army force structure and stationing is a part of the larger Army transformation. The process that decisions are made is careful and deliberate, and is aimed at making sure we are organized, manned and equipped for the future. The decision process incorporates input from individual States, the Army, Combatant Commands, as well as Force Structure Guidance, modeling, analysis, community input and more -- to ensure these decisions are right for the Total Army and America.

If you are interested, we can schedule you an interview with _____ who can provide you more background on the process.

Respectfully;

Rick Breitenfeldt, NGB-PA Spokesperson

+++++

/R

LTC ROBERT L. DITCHEY II
PA Advisor to the Director, ARNG
111 South George Mason Drive (2TS231)
Arlington VA 22204-1382
Robert.L.Ditchey.mil@mail.mil
Desk 703-607-2582
BB 571-243-9268

----- Original Message -----

From: Wood, Jerry L COL USARMY NG NGB (US)

Sent: Thursday, May 01, 2014 01:21 PM
To: Mosher, John R COL USARMY (US)
Cc: Thorn, Paul C COL USARMY NG NGB ARNG (US); DITCHEY, Robert L II LTC USARMY NG NGB (US)
Subject: Fw: Hot Media Query: Maine 133rd question (Governor interest)

Jack, SA. Already included you on a previous email.

Robert, internal political issue w/in ME ref below. Believe you should contact COL Mosher direct for clarification.

Jerry
COL JL Wood
G3, ARNG
703-607-7322 (O)
571-451-6288 (BB)

----- Original Message -----

From: DITCHEY, Robert L II LTC USARMY NG NGB (US)
Sent: Thursday, May 01, 2014 11:29 AM
To: Wood, Jerry L COL USARMY NG NGB (US)
Cc: Breitenfeldt, Rick E CIV NG NGB (US); Bouchard, Michael J COL USARMY NG NGB (US); Larrabee, Jeffrey C LTC USARMY NG NGB (US); Gilbert, Daniel E LTC USARMY NG (US)
Subject: Hot Media Query: Maine 133rd question (Governor interest)

COL Wood - We are working a media query concerning plans to reassign the 133rd Engineer Battalion of the Maine National Guard to Pennsylvania. The reporter is interested to know the approval process for such moves.

LTC Jeff Larrabee (NGB-PA Historical Services) believes there may be confusion about what is really going on (ie. Unit being re-missioned, converted, re-organized or re-designated)...not moving. Appreciate your help figuring this out.

There are two outlets reporting on this story. The latest thread is that the ME Governor was caught off guard.

http://www.pressherald.com/news/Longtime_Maine_Guard_unit_may_be_headed_to_new_state_.html

<http://www.stripes.com/news/us/plan-for-key-national-guard-unit-to-leave-maine-surprises-governor-1.280887>

V/R

LTC ROBERT L. DITCHEY II
PA Advisor to the Director, ARNG
111 South George Mason Drive (2TS231)
Arlington VA 22204-1382
Robert.L.Ditchey.mil@mail.mil
Desk 703-607-2582
BB 571-243-9268

----- Original Message -----

From: Breitenfeldt, Rick E CIV NG NGB (US)
Sent: Thursday, May 01, 2014 11:02 AM
To: Matt Byrne <mbyrne@mainetoday.com>

Cc: DITCHEY, Robert L II LTC USARMY NG NGB (US); Webster, Jeremy L CIV NG NGB (US); Debany, Walter H CIV (US)
Subject: RE: Maine National Guard questions

Matt,

My team and I are working it now.

Rick

-----Original Message-----

From: Matt Byrne [mailto:mbyrne@mainetoday.com]
Sent: Thursday, May 01, 2014 10:52 AM
To: Breitenfeldt, Rick E CIV NG NGB (US)
Subject: Maine National Guard questions

Hey Rick,

Matt Byrne at the Press Herald in Portland, Maine. I'm following up on my query from yesterday regarding how force redistribution decisions are made at the national level. This is of course regarding the apparent plan in the works to trade Maine's 133rd Engineer Battalion to Pennsylvania in exchange for an infantry battalion.

Here is a link to today's story.

<http://www.pressherald.com/politics/Plan_for_key_battalion_to_leave_Maine_surprises_governor_.html>

Thanks,

Matt

Matt Byrne

Staff Writer | Portland Press Herald

Office: 791-6303

Cell: 210-3078

Twitter: MattByrnePPH <<http://www.twitter.com/mattbyrnepph>>

Classification: UNCLASSIFIED
Caveats: NONE

Classification: UNCLASSIFIED
Caveats: NONE

Classification: UNCLASSIFIED
Caveats: NONE

Corbett, Hugh T COL USARMY NG MEARNG (US)

From: Thorn, Paul C COL USARMY NG NGB ARNG (US)
Sent: Monday, May 19, 2014 7:34 AM
To: Wood, Jerry L COL USARMY NG NGB (US); Mosher, John R COL USARMY (US)
Subject: RE: ME FS (UNCLASSIFIED)

Classification: UNCLASSIFIED
Caveats: NONE

Jack unless there's a change I'll talk with Jerry. Just confirm no change.

V/r,

Paul

COL Paul C. Thorn
Chief of Staff, ARNG
703-607-7018 (O)
703-887-5705 (BB)

-----Original Message-----

From: Wood, Jerry L COL USARMY NG NGB (US)
Sent: Monday, May 19, 2014 7:32 AM
To: Mosher, John R COL USARMY (US)
Cc: Thorn, Paul C COL USARMY NG NGB ARNG (US)
Subject: ME FS (UNCLASSIFIED)

Classification: UNCLASSIFIED
Caveats: NONE

Jack,

Know you are tracking this story...ref comment from Gov's office about not making a decision for a long time...we will need to know if this is the case as Mark needs to have UIC level of detail by 29 May, FS Swap meet. 2nd and 3rd order effects for PA and others if you keep the En Bn...thanks. Jerry

1. ME: Portland Press Herald (Regional) -- Bill Nemitz: Infantry proposal fuels insurgency within ranks of Maine's 133rd - Staff Reporter

Recently, in the wake of my previous columns about a quiet effort to swap Maine's 133rd Engineer Battalion for an infantry unit in another state, I've received signed comments from more than two dozen soldiers at all levels within the Maine Guard. To a man and woman, they say they feel betrayed not only by the plan, but by the two senior officers who hatched it - Brig. Gen. James Campbell and his chief of staff, Col. Jack Mosher.

Fearing reprisals, all asked that their names not be used. As one high-ranking officer put it, "The environment at Camp Keyes (the Maine Guard's Augusta headquarters) right now is absolutely toxic. There is a poor command climate, lack of transparency and general intimidation from senior leaders. I haven't seen anything like it in the 20-plus years I've been in the Guard."

At the same time, the soldiers are imploring Gov. Paul LePage, at whose pleasure Campbell serves, to do something about it.

"I have the utmost respect for Governor LePage," wrote a noncommissioned officer currently serving with the 133rd in Afghanistan. "And I trust that if (Campbell and Mosher) are trying to blindsides the State of Maine with a bitter pill to suit their own personal desires, that the Governor will do what is right and relieve them with quickness."

Take it from someone who has embedded with the Maine Guard five times in Iraq and Afghanistan over the last decade: This is serious business.

Rarely do soldiers speak ill of their higher-ups even in private, let alone in emails to the state's largest newspaper. And never have they been so unified in their message that Maine's proud military tradition is coming apart at the seams.

The problem, based on the soldiers' messages, appears to be threefold:

First and foremost is Campbell's vision of a Maine Guard that gives up its longstanding focus on engineer units in favor of the infantry world upon which he's built his career.

"At the 1st leadership conference under his command, General Campbell stated, 'WE KILL PEOPLE, THAT'S WHAT WE DO!!'" wrote one chief warrant officer now serving in Afghanistan, "Just how much 'Killing' do the citizens of Maine need?"

Rather, he and many others argue, the 133rd is more valuable to Maine, particularly in peacetime, than an infantry unit ever could be.

"In 1998, I spent 2 weeks working with line crews during the ice storm," recalled a senior noncom also in Afghanistan. "Myself and numerous other soldiers of the 133rd have been called upon or volunteered numerous times through the years to not just serve our country in Iraq and Afghanistan, but also to serve our state and others during the floods in the southern part of Maine, Hurricane Katrina (and) the floods in Vermont, to name a few."

Added another senior NCO: "What will the infantry do when they come upon a collapsed bridge or washed out road? Grab their entrenching tool (miniature shovel) and rebuild?"

Next on the soldiers' list of grievances is the impact a switch to infantry would have on female soldiers, who currently are not allowed to serve in infantry units.

Seven female soldiers in all voiced their alarm that swapping out the 133rd could mean the end of their military careers.

"The leaders of my organization - i.e. BG Campbell and COL Mosher - are basically telling me that I bring nothing to the fight. My contributions do not mean anything," wrote one female officer. "I have never felt so undervalued and unappreciated in my entire life."

She continued: "What are we telling young women - maybe that same girl who remembers that Engineers fixed the Girl Scout Camp Pondicherry in Bridgton - and wanted to join to help her community? We are saying join the Active Duty, join the Army Reserve or even the Marines or Navy, but sure as hell do not join the Maine Army National Guard, we have nothing for you."

Another female soldier wrote that she deployed with the 133rd to Mosul, Iraq, in 2004-05 and is now with the battalion's Headquarters & Headquarters Company at Bagram Air Field in Afghanistan.

"After dedicating so much time to this organization and putting its needs before my own, it concerns me that my service is unappreciated by the MEARNG leaders at the highest levels," she wrote. "I feel disposable."

Finally, there's widespread disenchantment with Campbell himself. He's been in Saudi Arabia, reportedly on a fellowship, since the story first broke on April 30 and is expected to return to Maine sometime this week to a headquarters that sounds anything but welcoming.

"It's a very paranoid environment right now," reported an officer who is assigned to Camp Keyes. "There need to be wholesale changes in the senior leadership of the Maine Guard very soon or morale will continue to plummet. This is an assessment shared by many senior leaders in the organization."

A senior noncommissioned officer in Afghanistan, speaking of both Campbell and Chief of Staff Mosher, wrote: "They have both spoken in public about how the National Guard needs to have more killers and managers of violence, rather than domestic response and community involvement. The fact that they would attempt to do this while a healthy portion of the Battalion is overseas is deplorable."

Several soldiers noted that the mission of the engineers benefits Maine economically in two ways: the three dozen or so full-time maintenance positions needed to keep the 133rd's equipment in good working order at armories around the state, and the easily transferred skills that many of these "citizen soldiers" bring to their civilian occupations.

Noted one female enlisted soldier: "The Governor has done some amazing work when it comes to painting Maine as 'business friendly.' To replace the skill sets brought to the state by Engineers with those of Infantry is counterproductive. The skills of Engineers are much more beneficial and relevant to the civilian job market than those of Infantry."

A male commissioned officer wrote that Campbell's and Mosher's plan reflects "their dream of having a gunslinger boys club fill the state."

"It will set us backwards, reduce or eliminate our capacity to perform anything beyond directing traffic during natural disasters, displace women veterans, and disenchant troops who are enamored with learning a job skill that serves them in their civilian careers," he predicted.

Added a senior noncommissioned officer in Afghanistan: "Whatever integrity we had in our Command is lost. Many of my Soldiers question whether our own Governor was in this plan as well."

In an email Friday, LePage Communications Director Peter Steele wrote that the governor received "a very brief overview of this scenario" from Campbell in early April.

"No decision had been made - nor will it be for some time," Steele wrote. "And any proposal is still in the exploratory stage."

That view contradicts several reports out of the Maine Guard that Mosher gave the senior staff at Camp Keyes a PowerPoint presentation last month, including a timetable that had the 133rd's assets leaving the state by next summer.

Also at that meeting, according to one highly placed source, Mosher directed a senior officer to travel to Arizona and meet with Guard leaders there to discuss an engineer-for-infantry swap. Previous reports also had the Maine Guard leadership discussing such a deal with its counterparts in Pennsylvania.

Steele also repeated LePage's contention that "this issue is being pushed by his political opponents, who are trying to stir up a controversy and pin the blame on him for something that hasn't happened yet."

Yet in an email to Maine's congressional delegation late last month, Campbell wrote, "I have spoken about this issue with the Governor and he agrees with it."

Still, a veteran officer at Camp Keyes expressed doubt that LePage knows the whole story.

"It is not a surprise that BG Campbell would keep this attempt from the Governor, as surely Gov. LePage realizes what an asset the Engineers are to the State of Maine, and the skill sets the training provides to its citizen soldiers," he wrote.

As for the loss of confidence in Campbell's leadership, the officer added, "BG Campbell tolerates only 'yes men' in his senior staff. Those who try to candidly tell him facts, or offer advice contrary to his own arrogant views are brushed aside, and learn quickly it is better for their careers to remain silent. The command climate on Camp Keyes is currently one of fear."

The 133rd's Headquarters & Headquarters Company, a force of about 175 soldiers, is scheduled to return home to Maine next month after a nine-month deployment to Afghanistan. Their homecoming, several soldiers noted, will not be the one they expected when they shipped out last fall.

"So my Soldiers and I are expected to return to Maine, look General Campbell and Colonel Mosher in the eyes and shake their hand?" asked one senior noncommissioned officer.

Added another: "The deal (Campbell) is trying to pull behind the Governor's back is bad. If you lie to your boss, can you be trusted? If I lied to my boss or commander in chief I'd be replaced."

http://www.pressherald.com/news/Maine_s_citizen_soldiers_feeling_bulldozed_by_infantry_proposal.html

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Classification: UNCLASSIFIED
Caveats: NONE

Classification: UNCLASSIFIED
Caveats: NONE

Corbett, Hugh T COL USARMY NG MEARNG (US)

From: Steinbuchel, Michael R MAJ USARMY NG MEARNG (US)
Sent: Thursday, May 22, 2014 1:17 PM
To: Campbell, James D BG USARMY (US); Mosher, John R COL USARMY (US); Goodheart, Daniel P NFG NG MEARNG (US)
Subject: FW: Governor Reaffirms No Decision to Reduce Maine National Guard, Sends Letter to President Obama (UNCLASSIFIED)

Classification: UNCLASSIFIED
Caveats: NONE

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Governor Reaffirms No Decision to Reduce Maine National Guard, Sends Letter to President Obama

May 22, 2014

For Immediate Release: May 22, 2014
Contact: Adrienne Bennett, Press Secretary, (207) 287-2531

AUGUSTA – Governor Paul R. LePage today reaffirmed his commitment to the Maine Army National Guard under his watch as Commander-in-Chief. Governor LePage this morning met with Adjutant General of the Maine National Guard, Brigadier General James Campbell, who provided a another briefing on the federal government’s scheme to reduce the National Guard across the country.

“Once again, no decision has been made, nor will it be for years,” said Governor LePage. “This issue has been mischaracterized in the media and politicized by liberal Democratic Representatives Chellie Pingree—whose office leaked the information to reporters—and Mike Michaud, who are trying to make it a campaign issue. It is shameful they would use the Maine National Guard members as pawns in their election-year tactics. I will say it again: While I am Commander-in-Chief, I will not do anything to harm the dedicated men and women of the Maine National Guard.”

On Thursday, Governor LePage sent a letter to President Barack Obama renewing requests to reconsider cuts to the Army National Guard. Under the President’s plan, the Guard would fall from about 355,000 to 335,000 personnel by 2017. Further reductions will take place if sequestration remains intact during fiscal 2016, dropping the Guard to 315,000.

“I am writing as the Commander-in-Chief of the Maine National Guard to express grave concern with your Administration’s proposal to significantly cut National Guard forces across the country,” the Governor stated in the letter. “I believe these cuts will harm national security and dramatically reduce the State of the Maine’s homeland security and emergency management capabilities.”

Governor LePage calls the cuts irresponsible, advocating that National Guard units are a cost-effective way to maintain combat capability while providing each State with a reliable and capable force to help maintain public safety and security.

“I understand fiscal restraints facing the federal government,” the Governor wrote. “Growth of welfare and entitlement programs and federal government bureaucracy have so consumed government that it is now forced to cut back on core government functions, like defense of the homeland. This proposal, however, is penny wise but pound foolish.”

The full letter is here
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In January, Governor LePage wrote a letter to the 49 other governors, urging them to contact their Congressional delegations and object to the federal government’s plan to reduce the National Guard.

In February, all 50 governors signed a letter to President Obama opposing the cuts to the National Guard.

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Classification: UNCLASSIFIED
Caveats: NONE

Hineman, Thomas P MAJ USARMY NG MEARNG (US)

From: Hineman, Thomas P MAJ USARMY NG MEARNG (US)
Sent: Monday, March 02, 2015 3:35 PM
To: Corbett, Hugh T COL USARMY NG MEARNG (US)
Subject: FW: Update

-----Original Message-----

From: Campbell, James D BG USARMY (US)
Sent: Thursday, May 22, 2014 3:36 PM
To: 'Jonathan.Nass@maine.gov'
Cc: Goodheart, Daniel P NFG NG MEARNG (US)
Subject: Update

Jon - I'm still in the NGB VTC regarding Army force structure. We have just been briefed on slides 14 and 15 in the packet I sent you earlier. Regardless of the outcome of the fight to preserve the size of the Guard, the Army's strategy shift coming out of the war is driving changes to the number and type of units in the force. Units like Battlefield Surveillance Brigades and Maneuver Enhancement Brigades are being eliminated over time, and the Infantry Brigades are growing as we discussed.

Again, separate from any cuts, the Army is adding 5 Infantry battalions to the Guard in order to grow its Brigades, using resources gained from eliminating other types of units. Slide 15 lists the number and type of "Enabling Forces" being removed from the Guard, whether we get cut or not. 20 percent of the engineer construction companies will be cut, and 13 percent of the construction battalion headquarters.

In other words, as I said in my now famous e-mail to the CODEL, it is "highly likely" that, given the Army's strategic direction, and regardless of whether or not we have to make major cuts, we would lose our Engineer battalion.

Because we have such a high density of Engineers relative to our other units, and other states do not, in order to ensure that all states have some capability we would likely be directed to lose some. VT, NH, RI, and CT all only have one Engineer company. We have 5. Replacing some of them with one of the newly formed infantry battalions, which would complete the growth of the Brigade in VT, is a way for the National Guard to solve a problem and save our unit's lineage and honors.

These facts are what we have to face. I do not wish for these dramatic changes, especially if they come along with these drastic potential cuts. But keeping slots for Soldiers, staying relevant and protecting our historic unit lineage have to be factors driving our approach to this problem.

I can explain further if you need me to.

-BG Campbell



DEPARTMENT OF DEFENSE, VETERANS AND EMERGENCY MANAGEMENT
JOINT FORCE HEADQUARTERS, MAINE NATIONAL GUARD
33 STATE HOUSE STATION, AUGUSTA, ME 04333-0033

NGME-Z

9 DECEMBER 2014

MEMORANDUM FOR CFM, ATTN: ARNG-FM, 111 South George Mason Drive,
Arlington, Virginia 22204-1382

SUBJECT: JFHQ-ME Force Structure Strategic Plan Memorandum

1. Purpose: To provide the Force Management Office justification for the Maine Army National Guard (MEARNG) force structure changes reflected in this document and on the enclosed FY15 MEARNG Force Structure Strategic Plan (FSSP).
2. Background: The Infantry Battalion identified as our first priority improves the State's balance between maneuver and maneuver support units, improves the command and control (C2) ratio between our battalion and company structures, and addresses both Officer and Enlisted DMOS issues. In addition to the aforementioned prioritized force structure requests, the MEARNG is pursuing opportunities to exchange our current Legacy Force Structure for modernized capacity. This will enable the State to provide more relevant, operational support to Combatant Commanders (CCDR) during Contingency Operations and provide optimal support to MEARNG forces during State missions. The MEARNG will negotiate Force Structure bill-payer to facilitate a zero sum gain, if required.
3. Requested Force Structure Changes: The following provides the MEARNG prioritized force structure requests, Maine is prepared to present a bill-payer strategy if required. All data for requested force structure comes from the Force Management Reserve Component Automation Systems (RCAS) Command Plan FY15.
 - a. First Priority: Infantry Battalion (SRC 07215R000100) –The MEARNG requests the transition to this force structure as the 3rd Maneuver Battalion for the 86th IBCT. This force structure is more conducive to the demographics for Maine and increases the effectiveness of our recruiting program. Recently Maine voters approved a 14 million dollar bond issue to improve our facilities and ranges. Maine will build a new multi-complex range facility to support an infantry battalion. In the interim, Maine (in coordination with Vermont) continues to take advantage our historical partnership in operations and support to ready our units. Furthermore, the historical relevance of establishing the 1-103rd IN BN under the 86th IBCT cannot be understated. The 86th IBCT originated from Maine in 1923 as the 86th BDE, paired with the original 172nd IN Regiment and transitioned to Vermont following WWII. It is historically imperative that the lineage of the 20th Maine remain in our state and align as the 3rd Maneuver Battalion for the 86th IBCT. This reestablishes all the IN BNs in the 86th IBCT in New England, mirroring the unit designation as they existed in WWII.

NGME-Z

SUBJECT: JFHQ-ME Force Structure Strategic Plan Memorandum

b. Second Priority: Support Maintenance CO (Recap SRC 43470R000100) – This force structure (196 authorizations) replaces our Legacy Component Repair CO (CRC) Force Structure (195 authorizations). CRCs are marked for divesture and ME loses all maintenance capability. The exchange of Legacy Force Structure enhances the state maintenance support capabilities and provides the Army a modern relevant maintenance force structure capable of supporting both CONUS and OCONUS missions.

c. Third Priority: Composite Truck Company (HEAVY) – MEARNG requires a modernization of our current force structure (Transportation Medium Truck Co (Cargo) – (174 pax) with either a Composite Truck Company (HEAVY SRC 5572R100100) (168 authorizations) or (MEDIUM SRC 55719R00) (166 authorizations). The MEARNG will accept either a Heavy or Medium Composite Truck Company. There is a decrease of six authorizations to the MEARNG in this exchange.

d. Fourth Priority: HHD, Support Group – The MEARNG will negotiate Force Structure bill-payer to facilitate a zero sum gain, if required. The MEARNG requests the transition to this force structure to provide more relevant C2 capability for HLD/HLS requirements. MEARNG is willing to divest the 120 Regional Support Group (RSG) (WY2SAA, 84 authorizations), to gain a Sustainment Brigade (64 authorizations).


4. Strategic Concerns: The MEARNG is reluctant to allow proposed unit information from our FY15 State FSSP to be posted on GKO. The information contained on the FSSP and within this document is TAG-level strategic planning guidance and has the potential to negatively impact identified down-trace bill payer units.

5. Conclusion: The enclosed FSSP articulates our recommended force structure changes. My intent is to exchange legacy force structure for modern, relevant, operational force structure, while investing in force structure that improves essential 10 (+) capabilities, balances force structure mix within the State, and improves MEARNG readiness.

6. Point of Contact: Questions may be directed to the Director of Operations, COL H. Jay Brock at commercial – 207-430-5273 or herbert.j.brock.mil@mail.mil.

2 Encls

1. MEARNG FY15 FSSP
2. TAA 18-22 "Buy Back"


JAMES D. CAMPBELL
Brigadier General, MENG
The Adjutant General

2015 Revised Annual ES&P Submission - NEARMS (RCAS Data from CMD PLAN FY 15)

BDE/BN Priority	Maints	Priority	BDE/BN	SRC 12 Digit	RCAS UNITS	RCAS Authorized Strength	State Comments / Notes UIC and Unit Designation used for comparison
BDE/BN Priority	Maints	1st	Infantry Station (entire structure)	0715R000100	INF/ARTY BATTALION	4900000 = 994	
		4th	Stationment Brigade	53832P00100	HHQ, REG SPT GP	18442-84	

PROPOSED

COBDET PLTN Priority	Maints	Priority	COBDET PLTN	SRC 12 Digit	RCAS UNITS	RCAS Authorized Strength	State Comments / Notes UIC and Unit Designation used for comparison
COBDET PLTN Priority	Maints	2nd	Support Maintenance CO	4367R000100	SUPPORT MAINT CO	877181 = 196	The 182 CRC (MOCRA) is no longer relevant force structure and currently scheduled for divestment. MOCRA's will have zero organic maintenance capabilities once this unit is divested, unless we receive the SUPPORT MAINT CO
		3rd	Composite Truck CO	5877R100100	TRANS BDL TRK CO	471465 = 186	