



DEPARTMENT OF DEFENSE, VETERANS AND EMERGENCY MANAGEMENT
JOINT FORCE HEADQUARTERS, MAINE NATIONAL GUARD
33 STATE HOUSE STATION
AUGUSTA, ME 04333-0033

NGME-Z

30 December 2013

MEMORANDUM FOR Lieutenant General William E. Ingram Jr., Director, Army National Guard, 111 S. George Mason Drive, Arlington, Virginia 22204

SUBJECT: Request ARNG-FM Assistance in MEARNG Force Management Transition

1. The Maine Army National Guard formally requests the assistance of the Army National Guard Force Management Team in re-balancing our force as we briefed in detail during our State of the State presentation on 20 Nov 13. Our primary "zero sum gain" strategy remains the transition of Maine units (including the 133rd Engineer Battalion) as bill payers to reconstitute the historic 1st Battalion, 103rd Infantry Regiment, formerly the 20th Maine Volunteer Infantry Regiment.

2. We request ARNG-FM assistance in the preparation and submission of a Force Transition Plan to the Army G3 to gain authorization for this re-balancing of our force. The reconstitution of the 1st Battalion 103rd Infantry (20th Maine) will achieve these tangible capability effects:

- a. Rebalance the MEARNG with a sustainable, relevant and ready force structure.
- b. Reconcile MEARNG force structure with long term demographic, stationing and support infrastructure realities, along with in-state and regional training opportunities.
- c. Maintain current state Force Structure Allowance levels.
- d. Reduce unit cost and equipment density, while increasing readiness.
- e. Directly align MEARNG force structure with BCT formations – from 1924 to the years following World War Two Maine's 103rd Infantry Regiment was assigned to the 86th Infantry Brigade in Vermont, and we would seek to have this alignment restored with 1-103 IN being assigned as the third maneuver battalion in the 86th IBCT.
- f. Support programmed ARNG divestiture of Engineer force structure.
- g. Support regional contingency operations for Homeland Response Forces.
- h. Return MEARNG force structure orientation to its historic base of Infantry, and return one of the most storied heritage units in the Army to the corps of Infantry.

3. This transition is timely for FY 15 implementation, given that the MEARNG has secured a \$14M state bond to purchase training area lands and upgrade military infrastructure to support an Infantry battalion readiness plan.

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4. The MEARNG G3 Force Management team will work directly with your staff to rapidly prepare this proposal for submission within the next 60 days.

5. Point of contact for this action is the undersigned or Colonel John R. Mosher, Chief of Staff at john.r.mosher.mil@mail.mil, or 207-430-5939 for with any questions or concerns.

Encl

MEARNG Force Conversion Proposal


JAMES D. CAMPBELL
Brigadier General, MENG
The Adjutant General

Mosher, John R COL USARMY (US)

From: Mosher, John R COL USARMY (US)
Sent: Friday, April 11, 2014 11:46 AM
To: donnie.j.quintana.mil@mail.mil
Subject: Checking In

Hi Donnie,

Great to meet you this week at the COSAC. Not a lot of good news it seems, but I always learn a lot and enjoy the company of fellow chiefs.

I got in early this morning to my office and met with our TAG to review the initial analysis of the Force Structure exchange concept between our states and explained to BG Campbell that your TAG will want to speak to you directly about the details of any such arrangement as the Army Chief of Staff. As an Air TAG, I am sure that he places the highest confidence in your view of such important matters on the Army side. Given the weight of this potential opportunity during these uncertain times, the staffing deserves all due diligence.

I would like to send my FA-50 FIRO Team to speak with you and discuss any questions your staff may have regarding Engineer Force Structure to assist in your review of this proposal. They would be able to describe from an institutional perspective the unit MTOEs, training plans, stationing needs and provide any documentation to include lessons learned from deployments, DSCA Support, Full Time Manning and IRT missions that this battalion routinely provides.

I also spoke at length with ARNG-FM about their using the Engineer Battalion as a divestiture model for any possible reduction in ARNG End Strength in COSAC discussions and they assured me that both Maine and New Mexico would be secured with Engineer Force Structure as border states, especially with your MEB being at risk.

At any rate, it was great to meet you and I hope you have safe travels back to New Mexico. I'll give you a call maybe on Monday before I head back to my next Operation Chrysalis work group on Tuesday in DC.

Have a great weekend,

Jack

Colonel Jack Mosher
Chief of Staff
Maine Army National Guard
207 660 5922