# Facility Master Plan Draft Background Report

# DRAFT

El Paso Independent School District<sub>®</sub>



# September 2014



#### Acknowledgements

We would like to thank the El Paso Independent School District's students, staff, Administration, Board of Managers, and Community for their commitment and dedication to the Facility Master Planning Process.

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# Table of Contents

Introduction ····································
Mission Statement & Core Beliefs ······4
Process ······7
Timeline ······11
Demographics ······13
Academic Achievement & Educational Programs19
District Maps ·····21
Facilities Overview
Projected Enrollment & Building Capacity41



#### Introduction

The Jacobs Team, ECM International and DeJONG-RICHTER would like to thank the El Paso administrators for the opportunity to work with El Paso staff and community members to create a Facilities Master Plan that will help define the District's facility-strategy over the next several years.

El Paso ISD leadership has committed to a transparent Facilities Master Planning process to include community input. A Steering Committee has been established to provide key review and feedback on the data used for planning and the Facility Options as they are developed. The Steering Committee will meet four (4) times throughout the process. The first two meetings will concentrate on reviewing the background data that will be used in planning and preparing for the for the first Community Dialogue. The second two Steering Committee Meetings will focus on reviewing the draft Facility Options in preparation to make the facility Recommendations to the Superintendent.

In addition to the Steering Committee meetings, El Paso ISD, Jacobs and the DeJONG-RICHTER team will host two Community Dialogue meetings to receive broad community feedback at pivotal moments in the process. The first Community Dialogue will focus on receiving community feedback on "Educational Framework" questions that will help guide Facility Options development. Example questions include options for addressing under- and over-utilized facilities, desired educational programs, centralized vs. decentralized programs, etc. The community has the ability to provide their feedback on these questions on questionnaires available at the Community Dialogue as well as online for a week following the dialogue. Community feedback will be quantified and referenced when making the draft Facility Options.

A second Community Dialogue will be held once draft Options have been developed. The community will have the opportunity to see how their feedback helped inform the Options and then provide their input on the Options themselves using paper or online questionnaires.

The schedule for community engagement in this process include the following:

September 15th September 29th October 6th October 7th-8th October 27th November 3rd November 4th-5th November 17th Steering Committee #1
Steering Committee #2
Community Dialogue #1
Facility Options Development
Steering Committee #3
Community Dialogue #2
Facility Recommendations Development
Steering Committee #4

The El Paso Independent School District's commitment and dedication to the Facilities Master Planning Process, along with the continued participation of the District and community, will make a positive impact on El Paso students for years to come.



The Facilities Master Plan will reflect the District's established core beliefs and goals, which are included below. These precepts were already in place prior to the Facility Assessment and Facility Use Study began, and will serve as a foundation and guide throughout the planning process.

# EPISD Core Belief Statements:

- Students come first in all actions and decision-making.
- In an appropriate setting and with the proper instruction, every child can learn.
- Every child is entitled to a teacher that is the best we can hire for that position and who believes every child can learn.
- Students will be more productive community members if they value community service and civic mindedness.
- We must be open and transparent in our dealings with the public and be fiscally responsible with our resources in order to allocate appropriately.
- The District will have zero tolerance for immoral, unethical, and illegal behavior.
- We have a competitive advantage as our community is bilingual, bicultural, and biliterate, and should be supported in the classroom.
- Family engagement is critical to the success of students.

# **Board Goals**

Immediate:

- EPISD will be fully accredited by May 2015.
- Starting with the Fall of 2014, every child, beginning in 8th grade, will have a career plan that includes a graduation plan that is consistent with career goals and is signed by the student, his/her parent and counselor.
- Beginning with the Fall of 2014, every high school student will participate in community service as part of the EPISD learning experience.
- A Capital Assets Plan will be prepared that includes the following deliverables:
  - The construction of fifty percent of the reprogrammed 2007 Bond projects shall commence no later than September 1, 2014.
  - A Facilities Plan for the capital system that will prioritize needed replacements, need for new facilities, and consolidate/retire existing facilities thus reducing our capital footprint and reduce the District's operating and maintenance costs.
  - A structured replacement plan will be implemented for all rolling stock.
  - A robust Capital Assets Management and Work Order System using the best available technology will be developed and implemented.
  - A small capital equipment plan will be developed and incorporated into the annual operating budget.
- The Board of Managers will prepare an orderly transition plan for the Board of Trustees.

It is the Facilities Plan referenced above in **bold** that our process is designed to accomplish.



Long Term:

- Every graduate will be accepted to college or obtain employment above minimum level.
- By the beginning of the 2014-2015 school year, the District will provide a rigorous comprehensive curriculum that is characterized by:
- research based practices that result in high levels of academic performance and achievement by all students;
- core and supplementary instructional materials to include technology related support materials;
- an annual staff development plan for all teachers that supports the implementation of the curriculum;
- an annual staff development plan for all principals that supports the monitoring of the implementation of the curriculum; and
- a parental engagement plan that helps parents to understand and support the curriculum and their child's achievement.
- EPISD will become the district of choice for teachers, staff, students and families.
- All campuses will meet EPISD standards for becoming a district of choice.
- EPISD will attract, hire, and develop dedicated and highly qualified employees.
- The annual budget will allocate the proper resources to ensure academic success.
- The District will develop and implement a system for evaluating community and student engagement.



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#### Process

#### September 15, 2014: Steering Committee [SC] Meeting #1 SC Members

After the DeJONG-RICHTER team has completed the Background Report, we invite the Steering Committee members to meet for the first time. At this initial meeting, the Committee receives an overview of the Facility Master Planning process and their role within the process. The Committee also reviews the draft Background Report and provides the DeJONG-RICHTER team with their initial questions, comments and feedback. Steering Committee members take this report home for further analysis and feedback in preparation for their second meeting. The Steering Committee then elects their internal leadership to help publicize community events and present their findings to the community.

#### September 29, 2014: SC Meeting #2 SC Members

The Steering Committee reconvenes to make final review of the Background Report which provides a central reference in the planning process. The Committee and the DeJONG-RICHTER team then prepare to present the Background Report to the broader community and develop a questionnaire to receive their feedback. The questionnaire provides community members the opportunity to provide feedback on a number of planning or "Educational Framework" concepts. These questions typically concern such matters as desired education-al programs, strategies for addressing over-crowded and under-utilized schools, school size and other related planning topics. The Steering Committee provides our team with important knowledge of local history and sentiment relative to facilities, along with specific strengths and challenges facing the District and the community. These valuable insights help the DeJONG-RICHTER team prepare the background report and Educational Framework questionnaire for the upcoming community meeting.

#### October 6, 2014: Community Dialogue #1 SC & Community Members

Our team has learned the importance of contextualizing the Facility Master Planning process within the broad demographic, programmatic and technological shifts affecting K-12 education. We begin this community meeting with our "Future's Presentation" to ensure baseline awareness amongst the participants of global, national, and local factors affecting education and, most importantly, students. Topics include historical trends in public education, defining "21st Century Learning", the rapid development of technology that can affect learning, content and curriculum delivery, changing realities of "college and career readiness" and others.

By utilizing questionnaires and a small group dynamic, members of the community will be provided an opportunity to provide their views and insights on a variety of Educational Framework questions such as school size, grade configurations, future use of portables, program delivery, etc.

We realize that not all members of the community will be able to attend the community meetings, therefore, we will provide an online presentation and questionnaire in order to reach all people that want to participate.



#### Process Continued

#### October 7-8, 2014: Options Development Executive Team & SC Members

DeJONG-RICHTER meets with the District staff and members of the Steering Committee. In this meeting our team presents our analysis of the community's feedback in advance of the third Steering Committee meeting. It is vital for our team to understand the Executive Steering Committee's response to the initial Educational Framework questionnaire and to incorporate that feedback to draft the Options.

Options development integrates all of the data sources to date including:

Facility condition & adequacy analysis Demographic/GIS analysis & enrollment projections Educational program vision Financial data Community input

By breaking down the silos of information and combining them into one discussion, our team, along with District staff can begin to compile facility options that best meet the needs of the District. Options can include:

New construction Renovations/modernization Additions Boundary changes Consolidations Program realignment

DeJONG-RICHTER understands that all Districts are unique in that the above options may include some of those listed or may include all listed. The options developed in this work session will be presented to the Steering Committee for their review before presenting the Options at the second Community Dialogue.



#### Process Continued

#### October 27, 2014: SC Meeting #3 SC Members

The DeJONG-RICHTER teams presents the results of the first Community Dialogue and Facility Options Packet at the third Steering Committee meeting. The Facility Options Packet includes our GIS analyses and reports, results of community questionnaires, and a list of action items recommended by DeJONG-RICHTER and approved by the Executive Steering Committee. The Committee then provides responses to the Community Dialogue #1 questionnaire results and feedback on the Facility Options Packet.

#### <u>November 3, 2014:</u> Community Dialogue #2 SC & Community Members

In the second Community Dialogue, DeJONG-RICHTER, in collaboration with the Steering Committee solicits the community's input on the draft Facility Options Packet. The community has their chance to provide valuable feedback concerning the specific actions suggested in the Facility Options Packet using both paper and online questionnaires.

We realize that not all members of the community will be able to attend the community meetings, therefore we will provide an online presentation and questionnaire in order to reach all people that want to participate.

#### <u>November 4-5, 2014:</u> Internal / Recommendations Work Session—Preferred Options District Staff & SC Members

The Recommendations work session continues the work of the initial Options Development session by considering the Steering Committee's and the larger community's feedback on the Facility Options Packet. After considering anew the Facility Options in light of layers of feedback provided and making any edits deemed necessary, the Facility Options Packet becomes the Recommended Options or Recommendations.

#### November 17, 2014: SC #4 SC Members

In our fourth meeting with the Steering Committee, the facility recommendations receive their final review and edits. DeJONG-RICHTER takes care to ensure each detail of the Recommendations Packet is extensively reviewed by the Steering Committee before presenting the Facility Recommendations Packet to the Superintendent, who presents the findings to the Board of Manager. By now, the Steering Committee has become intimately acquainted with the data, rationale and process that have gone into creating the final preferred Recommendations Packet and have lent their advice throughout the process.

#### <u>December 16, 2014:</u> Board Presentation DeJONG-RICHTER



# **Process Continued**

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#### Timeline

The table below illustrates the process & timeline being followed to develop a Facility Master Plan for El Paso ISD. In the spring and summer of 2014, the consultants gathered data and conducted CAD Conversion of Drawings. The consultants conducted Building Condition Assessments and developed Standards for Educational Adequacy assessments. The results of these assessments will be used as an additional piece data to help determine what action might occur at each facility (renovation, new construction, addition(s), etc.).

Currently, topics such as school size, program placement and types, technology, utilization, and community use / partnerships are being discussed to develop the Educational Framework upon which the facility options will be built. The community at large will have a chance to provide their input on these matters at the first Community Dialogue.

By the end of 2014, the Steering Committee will help inform recommended facility actions to be delivered to the Board of Managers in a final presentation.

El Paso Independent School District - Facilities Master Plan Timeline																							
		March				April			Mav		June		ylul		August	0	Sentember		October	November		December	
1. Plan for Planning, Data Gathering																							
2. Building Condition Assessments Preparation, Conduct, Compile Findings																							
3. Steering Committee Meeting 1																							
4. Steering Committee Meeting 2																							
5. Community Dialogue #1																					T		
6. Options Development																							
7. Steering Committee Meeting 3																							
8. Community Dialogue #2																							
9. Recommendations Worksessions																							
10. Steering Committee Meeting 4																							
11. Board Presentation																					T		



#### Timeline

Steering Committee #1	Monday, September 15, 2014
Steering Committee #2	Monday, September 29, 2014
Community Dialogue #1	Monday, October 6, 2014
Options Work sessions	Tuesday-Wednesday, October 7-8, 2014
Steering Committee #3	Monday, October 27, 2014
Community Dialogue #2	Monday, November 3, 2014
<b>Recommendations Work sessions</b>	Tuesday-Wednesday, November 4-5, 2014
Steering Committee #4	Monday, November 17, 2014
Final Board Presentation	Tuesday, December 16, 2014



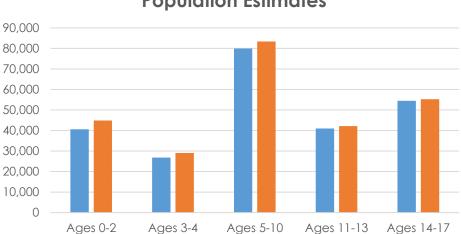
#### Demographics

The following information represents block group estimates and projections created from market research and U.S. Census data obtained from the Environmental Systems Research Institute [ESRI]. ESRI provides a yearly update to their demographic data in increments of five years. To make updates to their demographic data set, they use American Community Survey [ACS] data that takes a series of monthly sample surveys but only from areas with populations of 65,000 or more. One year of ACS data is a period estimate as a twelve-month average, rather than a single point in time.

According to the ESRI estimates, the total population of El Paso County, Texas is projected to increase from the 2013 estimate to 2018 estimate. As illustrated in the table, the number of school-aged children, ages 5-17, is projected to increase by 5,422 children. NOTE: The estimates on this page pertain to the entire El Paso County which extends beyond the borders of EPISD.

El Paso County Population Estimates									
Age Cohort	2013 Estimate	2018 Estimate							
Ages 0-2	40,602	44,866							
Ages 3-4	26,813	29,054							
Ages 5-10	79,923	83,396							
Ages 11-13	41,022	42,198							
Ages 14-17	54,472	55,245							
Ages 5-17	175,417	180,839							
Total Population	843,390	908,926							

Source: ESRI BIS



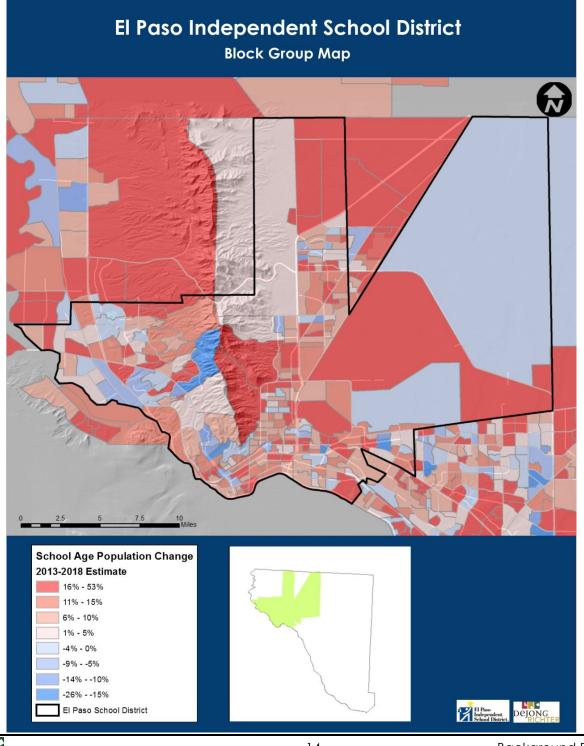




#### El Paso ISD Area Estimated School Aged Population Growth 2013-2018

The map below shows school age population change in the U.S. Census block groups within/ around the El Paso Independent School District boundary. Population changes are based on 2013 and 2018 estimates.

A block group is defined by the U.S. Census Bureau as, "a statistical division of a census tract, generally defined to contain between 600 and 3,000 people and 240 and 1,200 housing units, and the smallest geographic unit for which the Census Bureau tabulates sample data."





#### U.S. Census—El Paso, Texas

According to the U.S. Census Bureau, the population in the City of El Paso, Texas increased from 563,662 to 649,121, or approximately 15.2% between the 2000 and 2010 Census.

In terms of school-aged children [5-19], the population increased by 14,196 or 10 percent.

The median age of an El Paso, Texas resident is 32.5, an increase of 1.4 years since the 2000 Census.

The average household size remained relatively the same from 3.07 to 2.95. The average family size also remained relatively the same from 3.54 to 3.47.

The number of total housing units increased in tandem with the number of occupied housing units. However, the number of vacant housing units decreased.

The table to the right provides a comparison of the 2000 and 2010 U.S. Census data.

Subject	2000	2010
-		
Total population	563,662	649,121
SEX AND AGE		
Male	267,651	311,280
Female	296,011	337,841
Under 5 years	47,646	50,976
5 to 19 years	145,024	159,220
20-64 years	310,871	366,308
65 years and over	60,121	72,617
Median age (years)	31.1	32.5
RACE		
One Race	96.6%	97.3%
White	73.3%	80.8%
Black or African American	3.1%	3.4%
American Indian and Alaska Native	0.8%	0.7%
Asian	1.1%	1.2%
Native Hawaiian and Other Pacific Islander	0.1%	0.1%
Some Other Race	18.2%	11.0%
Two or More Races	3.4%	2.7%
Hispanic or Latino	76.6%	80.7%
DEMOGRAPHICS		
Average household size	3.07	2.95
Average family size	3.54	3.47
HOUSING OCCUPANCY		
Total housing units	193,663	227,605
Occupied housing units	182,063	216,894
Vacant housing units	11,600	10,711

El Paso, Texas

Source: U.S. Census



#### U.S. Census—El Paso County, Texas

According to the U.S. Census Bureau, the population in El Paso County, Texas increased from 679,622 to 800,647, or approximately 17.8% between the 2000 and 2010 Census.

In terms of school-aged children [5 -19], the population increased by 22,466 or 12.4 percent.

The median age of an El Paso County, Texas resident is 31.3, an increase of 1.3 years since the 2000 Census.

The average household size remained relatively the same from 3.18 to 3.06. The average family size also remained relatively the same from 3.63 to 3.56.

The number of total housing units increased in tandem with the number of occupied housing units. However, the number of vacant housing units decreased.

The table to the right provides a comparison of the 2000 and 2010 U.S. Census data.

U.S. Census	2000	2010
Subject	2000	2010
Total population	679,622	800,647
	0,7,022	000,01/
SEX AND AGE		
Male	327,771	387,876
Female	351,851	412,771
Under 5 years	58,989	64,621
5 to 19 years	180,970	203,436
20-64 years	373,590	450,367
65 years and over	66,073	82,223
Median age (years)	30.0	31.3
RACE		
One Race	96.8%	97.5%
White	73.9%	82.1%
Black or African American	3.1%	3.1%
American Indian and Alaska Native	0.8%	0.8%
Asian	1.0%	1.0%
Native Hawaiian and Other Pacific Islander	0.1%	0.1%
Some Other Race	17.9%	10.5%
Two or More Races	3.2%	2.5%
Hispanic or Latino	78.2%	82.2%
DEMOGRAPHICS		
Average household size	3.18	3.06
Average family size	3.63	3.56
HOUSING OCCUPANCY		
Total housing units	224,447	270,307
Occupied housing units	210,022	256,557
Vacant housing units	14,425	13,750

El Paso County, Texas

Source: U.S. Census



#### **Building Permits**

Housing development and building permits are tracked to determine their effect on student enrollment. The tables below illustrate the number of single and multi-family building permits issued in El Paso County as well as municipalities within El Paso County. The data presented on pages 17–18 are here to provide a larger context to the reader for area building and demographic data. It is important to note that not all the data presented for the county and city directly pertain to El Paso ISD.

	Anthony Town	Clint Town	El Paso	Horizon City	Socorro	Vinton Village	El Paso County
2000	25	2	2,589	187	72	4	2,879
2001	9	3	2,964	278	60	3	3,317
2002	2	1	3,180	203	69	4	3,459
2003	6	3	4,582	157	75	6	4,829
2004	14	3	2,720	317	352	1	3,407
2005	16	3	3,252	663	396	3	4,333
2006	16	2	2,903	562	392	2	3,877
2007	80	1	2,666	344	95	4	3,190
2008	53	0	2,521	253	68	2	2,897
2009	18	0	2,330	214	75	3	2,640
2010*	18	0	2,478	386	76	3	2,961
2011	28	0	2,966	182	101	3	3,280
2012	59	6	2,815	153	140	3	3,176
2013	49	6	2,271	150	134	3	2,613
2014	0	0	1,203	18	0	0	1,221

#### Single-Family Building Permits

Source: SOCDS Building Permits Database

\*preliminary through July 2014

#### **Multi-Family Building Permits**

	Anthony Town	Clint Town	El Paso	Horizon City	Socorro	Vinton Village	El Paso County
2000	0	0	324	0	0	0	324
2001	0	0	121	0	0	0	121
2002	26	0	171	54	0	0	251
2003	0	0	442	0	0	0	442
2004	0	0	533	2	0	0	535
2005	0	0	996	76	0	0	1,072
2006	0	0	263	0	0	0	263
2007	0	0	1,189	0	0	0	1,189
2008	0	0	1,082	2	0	0	1,084
2009	0	0	551	0	0	0	551
2010	0	0	1,584	4	0	0	1,588
2011	0	0	871	0	2	0	873
2012	0	0	1,177	2	0	0	1,179
2013	0	76	1,408	0	0	0	1,484
2014*	0	0	286	0	0	0	286

Source: SOCDS Building Permits Database

\*preliminary through July 2014



#### Live Birth Data

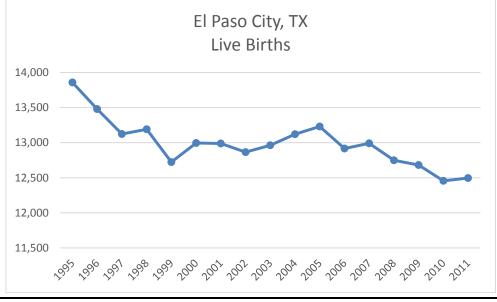
Utilization of live birth data is recommended when projecting future kindergarten enrollments. This data provides a helpful overall trend. Large bubbles in birth counts, either up or down, can also be planned for or anticipated by the District.

Data is arranged by the residence of the mother. For example, if a mother lives in El Paso but delivers her baby in Dallas, the birth is counted in El Paso. Live birth counts are different from live birth rates. The live birth count is simply the actual number of live births. A birth rate is the number of births per 1,000 women in a specified population group.

El Paso City, TX Live Birth Counts								
Year	Live Births							
1995	13,859							
1996	13,479							
1997	13,123							
1998	13,191							
1999	12,723							
2000	12,996							
2001	12,988							
2002	12,865							
2003	12,963							
2004	13,122							
2005	13,231							
2006	12,916							
2007	12,991							
2008	12,748							
2009	12,682							
2010	12,455							
2011	12,495							

The chart and graph includes the live birth counts for El Paso City, TX. The data presented on pages 17–18 are here to provide a larger context to the reader for area building and demographic data. It is important to note that not all the data presented for the county and city directly pertain to El Paso ISD.

Source: Texas Department of State Health Services Vital Statisti





#### Academic Achievement: State Accountability & Graduation Rates

These tables illustrate graduation rate, performance rate and performance index reports from El Paso ISD. These values are from the 2012-13 school year and come from the Texas Education Association as well as the District Annual Performance Report.

El Paso ISD							
Graduation Rate							
2011	82.6%						

Source: TEA Division of Performance Reporting

El Paso ISD	
Performance Rate	
Met Standard	

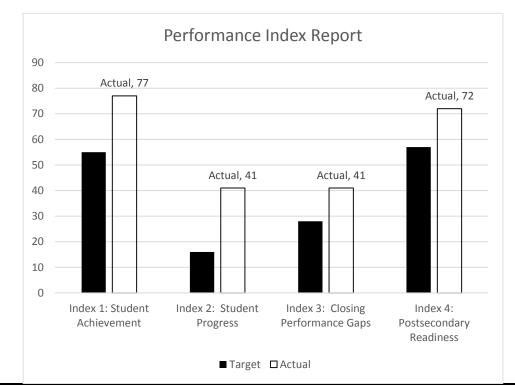
Source: TEA Division of Performance Reporting

Texas Education Agency 2013 Accountability Summary Accountability Rating: Met Standard

#### Met Standards on:

- Student Achievement
- Student Progress
- Closing Performance Gaps
- Postsecondary Readiness

Performance Index Report									
	Target	Actual							
Index 1: Student Achievement	55	77							
Index 2: Student Progress	16	41							
Index 3: Closing Performance Gaps	28	41							
Index 4: Postsecondary Readiness	57	72							





#### Academic Achievement: Advanced Placement Exams, SAT & Act Scores

These tables illustrate the ACT & SAT scores of the El Paso high school classes from 2010 and 2011 as compared to the State average. During these years, El Paso ISD has scored about two points lower than the State ACT average and over one hundred points lower on the SAT.

Average ACT Score										
	2010	2011								
Texas	20.5	20.5								
El Paso ISD	18.2	18.4								

Source: TEA Division of Performance Reporting

Average SAT Score										
	2010	2011								
Texas	985	976								
El Paso ISD	859	862								

Source: TEA Division of Performance Reporting

El Paso ISD Graduation Rate	
2011	82.6%

Source: TEA Division of Performance Reporting

El Paso ISD	
Performance Rate	
Met Standard	

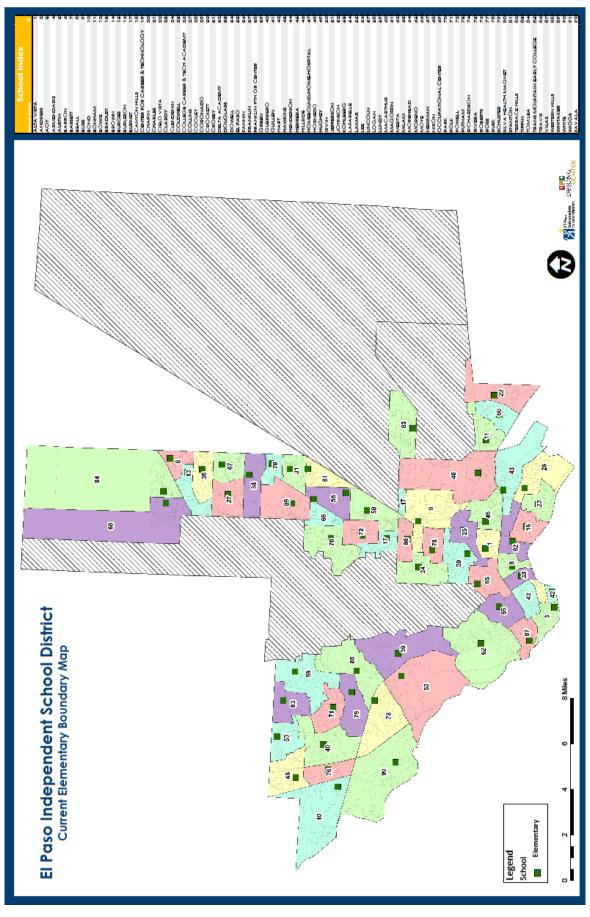
Source: TEA Division of Performance Reporting



# Elementary School Boundary Map

The following map shows the current elementary school boundaries district-wide.



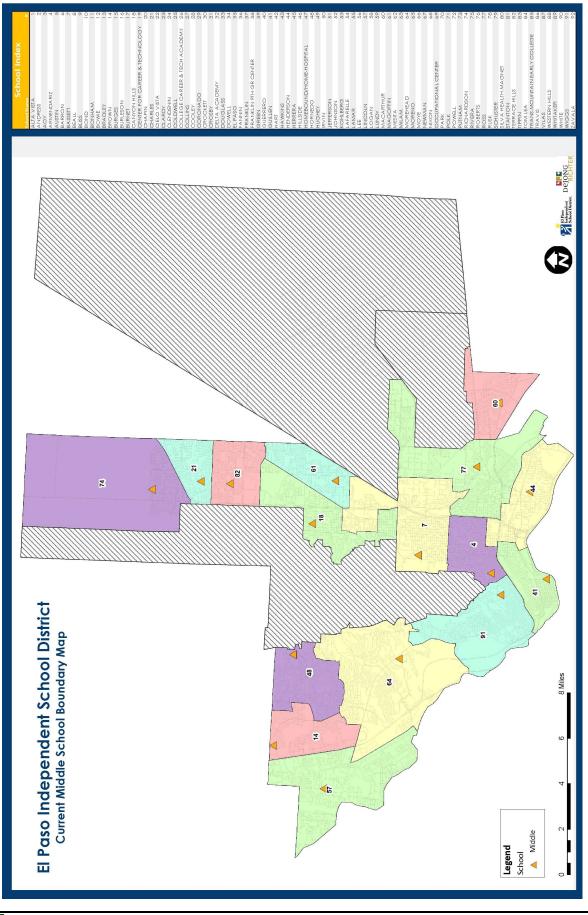




# Middle School Boundary Map

The following map shows the current middle school boundaries district-wide.

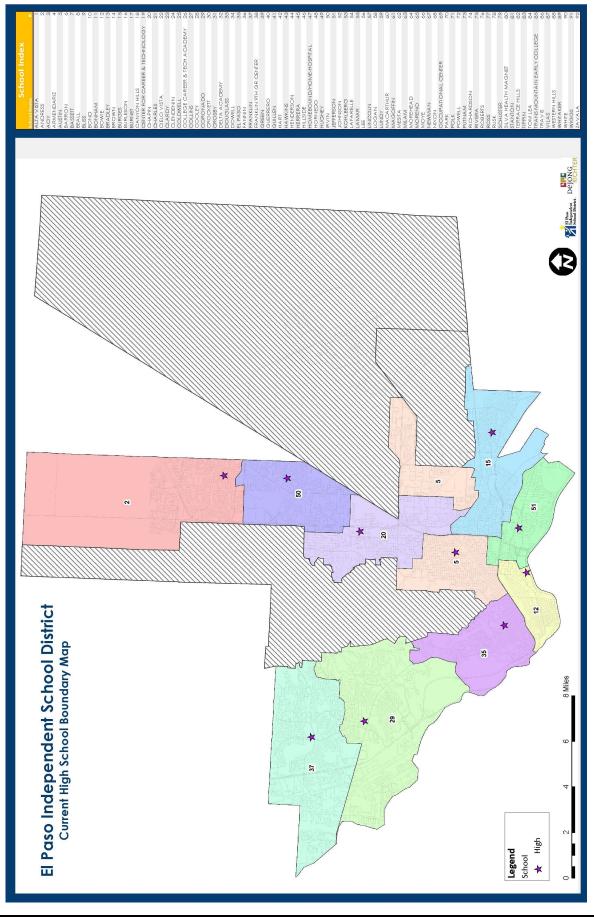




# High School Boundary Map

The following map shows the current high school boundaries district-wide.

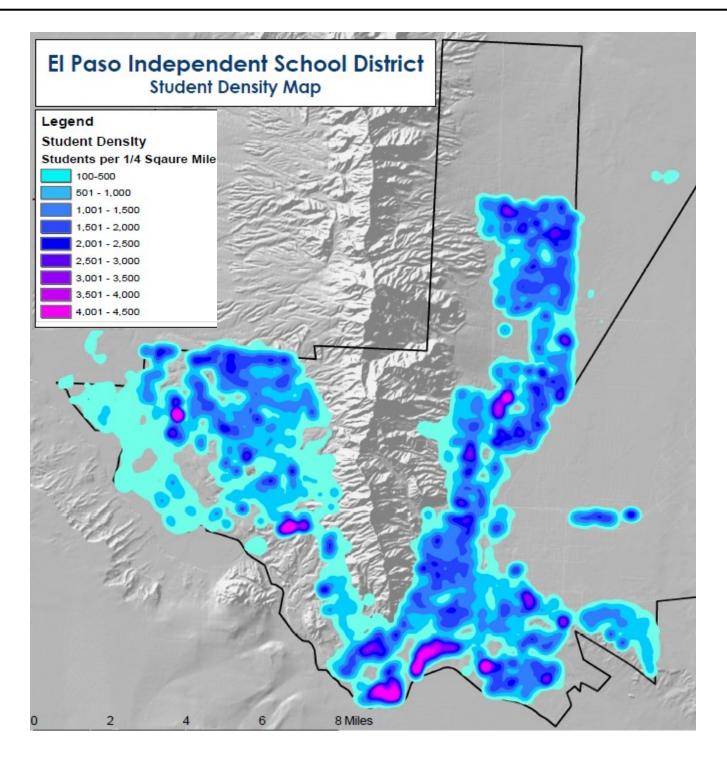




#### Student Density Map:

The following map models school aged population density in El Paso ISD in 2013. Darker purple areas show relatively high density while lighter colors show areas of relatively lower student density. The dark outline represents the El Paso ISD boundary area.



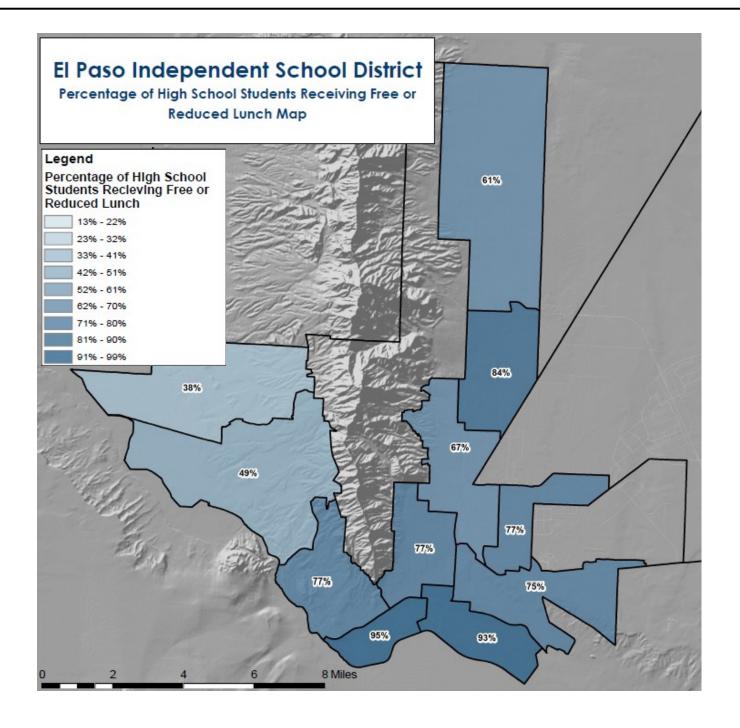




#### Lunch Code Map—HS Boundaries

The following map shows student socioeconomic status by high school boundaries. Darker blue shades show higher densities of students on Free or Reduced Lunch while lighter blue areas show areas of less density.



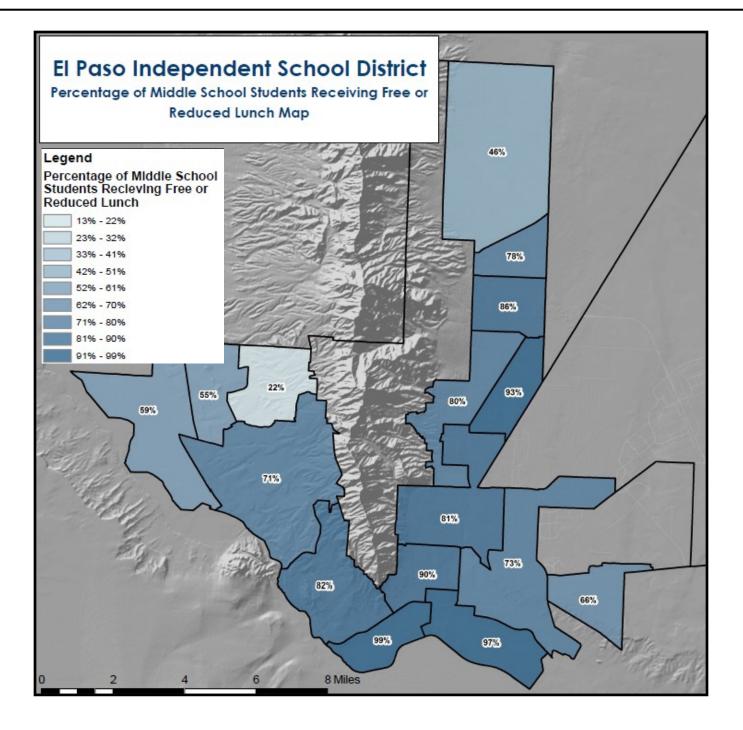




#### Lunch Code Map—MS Boundaries

The following map shows student socioeconomic status by middle school boundaries. Darker blue shades show higher densities of students on Free or Reduced Lunch while lighter blue areas show areas of less density.





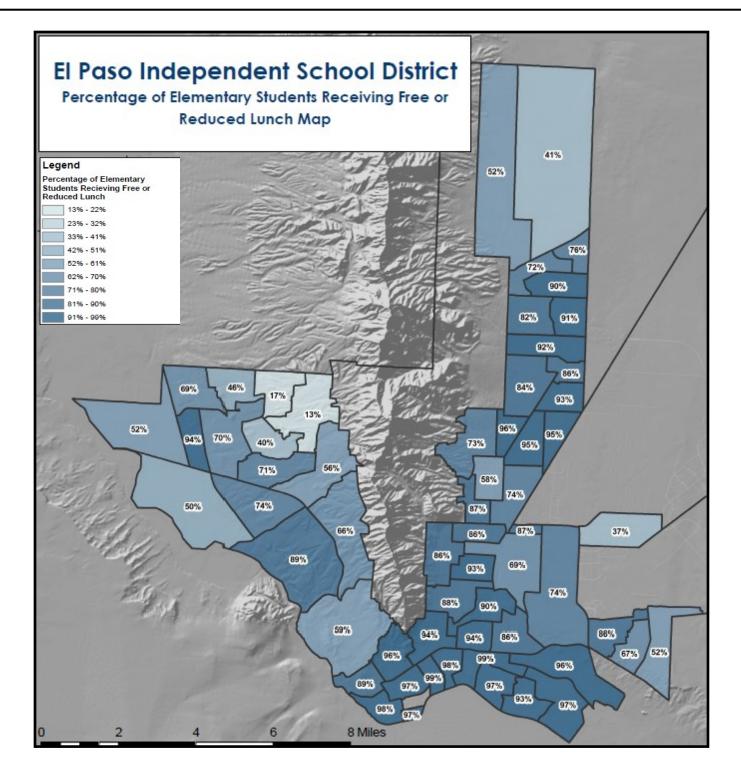


#### Lunch Code Map—ES Boundaries

The following map shows student socioeconomic status by elementary school boundaries. Darker blue shades show higher densities of students on Free or Reduced Lunch while lighter blue areas show areas of less density.



# DRAFT





The table below and continued on the following page illustrates the facility conditions in the elementary grades. The enrollment for this configuration is projected to decline by 6% by 2019-20 and the projected utilization for the same time period is 78%. Logan and Hart Elementary Schools were not assessed for condition due to their recent construction in 2014. Wainwright Elementary school is shown but operates as an alternative elementary school.

Permanent Capacity is the reasonable number of students each school can house based on the number, size, and use of each classroom as well as the educational program and grade level of the school. It does not include capacity for portable classroom buildings. Current and Projected Utilization is calculated by dividing the current and projected student enrollment by Permanent Capacity.

Site Name	Original Cons. Yr.	2013-14 Enrollment	2019-20 Enrollment	Percen Growtł		Current Replacement Cost	Current Condition Cost	5 yr Projected Condition & Life Cycle Costs	Current FCI	5-Yr Proj. FCI	Perm. Capacity	Perm. + Temp Capacity	2013- 2014 Utilization	2019-20 Proj Utilization
Alta Vista Elementary School	1912	383	324	15%	66,129	\$ 11,832,462	\$ 4,205,791	\$ 5,744,849	36%	49%	469	469	82%	69%
Aoy Elementary School	2006	545	467	-14%	104,786	\$ 18,749,358	\$ 701,385	\$ 2,483,405	4%	13%	858	858	64%	54%
Barron Elementary School	2002	514	488	-5%	84,013	\$ 15,032,445	\$ 70,215	\$ 1,282,881	0%	9%	659	659	78%	74%
Beall Elementary School	1962	486	469	-4%	71,513	\$ 12,795,820	\$ 1,442,132	\$ 2,407,100	11%	19%	725	725	67%	65%
Bliss Elementary School	1958	569	1003	76%	72,543	\$ 12,980,118	\$ 3,126,782	\$ 3,140,231	24%	24%	607	670	94%	165%
Bond Elementary School	1981	516	472	-9%	74,860	\$ 13,394,700	\$ 3,589,400	\$ 5,251,919	27%	39%	649	816	80%	73%
Bonham Elementary School	1954	318	279	12%	41,537	\$ 7,432,215	\$ 1,929,802	\$ 2,572,128	26%	35%	394	624	81%	71%
Bradley Elementary School	1981	392	372	-5%	53,571	\$ 9,585,459	\$ 2,101,615	\$ 4,069,391	22%	42%	393	498	100%	95%
Burleson Elementary School	1951	474	471	-1%	69,635	\$ 12,459,790	\$ 2,180,102	\$ 4,225,285	17%	34%	546	546	87%	86%
Burnet Elementary School	1955	344	323	-6%	46,244	\$ 8,274,439	\$ 2,808,075	\$ 4,151,847	34%	50%	336	462	102%	96%
Cielo Vista Elementary School	1968	327	290	11%	60,556	\$ 10,835,285	\$ 1,381,279	\$ 3,042,020	13%	28%	363	467	90%	80%
Clardy Elementary School	1954	577	545	-5%	71,969	\$ 12,877,413	\$ 5,082,750	\$ 6,864,297	39%	53%	700	805	82%	78%
Clendenin Elementary School	1966	507	433	-15%	64,411	\$ 11,525,060	\$ 1,600,673	\$ 4,032,059	14%	35%	567	693	89%	76%
Coldwell Elementary School	1930	521	492	-6%	62,719	\$ 11,222,311	\$ 3,156,951	\$ 5,256,428	28%	47%	530	635	98%	93%
Collins Elementary School	1979	543	452	17%	66,801	\$ 11,952,702	\$ 3,212,371	\$ 5,383,564	27%	45%	552	677	98%	82%
Cooley Elementary School	1952	567	540	-5%	103,247	\$ 18,206,843	\$ 2,547,738	\$ 4,983,161	14%	27%	889	889	64%	61%
Crockett Elementary School	1920	597	524	12%	91,983	\$ 16,458,518	\$ 5,590,270	\$ 8,212,445	34%	50%	733	733	81%	71%
Crosby Elementary School	1958	543	448	-18%	77,156	\$ 13,805,523	\$ 2,389,999	\$ 4,752,671	17%	34%	609	609	89%	74%
Douglass Elementary School	1920	500	513	3%	83,994	\$ 15,029,046	\$ 1,081,335	\$ 2,359,953	7%	16%	542	542	92%	95%
Dowell Elementary School	1959	343	291	-15%	51,124	\$ 9,147,617	\$ 1,441,341	\$ 3,677,761	16%	40%	439	460	78%	66%
Fannin Elementary School	1963	546	459	-16%	65,371	\$ 11,696,833	\$ 2,933,092	\$ 4,683,279	25%	40%	596	763	92%	77%
Green Elementary School	1993	429	344	20%	85,627	\$ 15,321,239	\$ 1,863,209	\$ 4,148,319	12%	27%	636	719	68%	54%
Guerrero Elementary School	1992	618	494	20%	87,309	\$ 14,385,434	\$ 915,169	\$ 1,427,608	6%	10%	763	972	81%	65%



Site Name	Original Cons. Yr.	2013-14 Enrollment	2019-20 Enrollment	Percent Growth	Perm. Square Footage	Current Replacement Cost	Current Condition Cost	5 yr Projected Condition & Life Cycle Costs	Current FCI	5-Yr Proj. FCI	Perm. Capacity	Perm. + Temp Capacity	2013- 2014 Utilization	2019-20 Proj Utilization
Hart Elementary School	2014	543	485	11%	85,342						712	712	76%	68%
Hawkins Elementary School	1942	362	410	13%	55,161	\$ 9,869,957	\$ 2,339,447	\$ 3,577,506	24%	36%	389	389	93%	105%
Herrera Elementary School	2009	496	475	-4%	88,080	\$ 15,760,154	\$ 94,304	\$ 483,584	1%	3%	609	609	81%	78%
Hillside Elementary School	1950	542	410	-24%	70,363	\$ 12,590,052	\$ 1,616,982	\$ 2,475,688	13%	20%	384	739	141%	107%
Hughey Elementary School	1953	707	813	15%	91,003	\$ 16,283,166	\$ 1,546,025	\$ 2,430,233	9%	15%	922	1,048	77%	88%
Johnson Elementary School	1974	542	411	-24%	81,330	\$ 14,552,377	\$ 1,225,900	\$ 3,675,462	8%	25%	695	821	78%	59%
Kohlberg Elementary School	1998	658	548	-17%	85,643	\$ 13,159,765	\$ 598,015	\$ 2,332,886	5%	18%	650	963	101%	84%
Lamar Elementary School	1962	586	528	10%	78,019	\$ 13,959,939	\$ 1,628,712	\$ 3,841,876	12%	28%	698	740	84%	76%
Logan Elementary School	2014	487	396	-19%	98,667						800	800	61%	49%
Tom Lea Elementary School	2009	765	981	28%	86,897	\$ 15,548,480	\$ -	\$ 832,385	0%	5%	701	826	109%	140%
Lee Elementary School	1982	673	603	10%	74,041	\$ 12,011,392	\$ 968,300	\$ 2,509,559	8%	21%	794	857	85%	76%
Lundy Elementary School	2010	743	706	-5%	115,255	\$ 20,622,576	\$-	\$ 676,427	0%	3%	962	962	77%	73%
MacArthur Elementary School / Middle School	1965	722	625	13%	137,196	\$ 24,548,479	\$ 7,077,831	\$ 10,607,267	29%	43%	1,184	1,246	61%	53%
Mesita Elementary School	2007	843	625	26%	62,015	\$ 11,096,344	\$ 120,799	\$ 1,384,391	1%	12%	956	956	88%	65%
Milam Elementary School	1953	471	841	79%	54,658	\$ 9,779,956	\$ 1,896,919	\$ 3,819,982	19%	39%	510	740	92%	165%
Moreno Elementary School	2000	519	492	-5%	87,564	\$ 15,667,826	\$ 41,852	\$ 306,615	0%	2%	634	634	82%	78%
Moye Elementary School	2006	583	480	-18%	90,679	\$ 16,225,193	\$ -	\$ -	0%	0%	688	688	85%	70%
Newman Elementary School	1960	531	393	-26%	76,672	\$ 13,718,920	\$ 6,107,676	\$ 6,937,680	45%	51%	627	731	85%	63%
Nixon Elementary School	1991	624	684	10%	76,086	\$ 12,145,948	\$ 419,260	\$ 419,260	3%	3%	663	663	94%	103%
Park Elementary School	1961	572	503	12%	51,229	\$ 2,506,094	\$ 258,513	\$ 371,305	10%	15%	498	498	115%	101%
Polk Elementary School	1981	616	428	30%	60,452	\$ 10,533,788	\$ 411,906	\$ 2,042,642	4%	19%	615	761	100%	70%
Powell Elementary School	2009	628	595	-5%	79,734	\$ 14,266,804	\$ 258,110	\$ 1,442,763	2%	10%	582	624	108%	102%
Putnam Elementary School	1959	477	446	-6%	53,618	\$ 9,593,868	\$ 2,290,859	\$ 3,879,419	24%	40%	562	792	85%	79%
Rivera Elementary School	1975	456	324	-29%	64,251	\$ 11,496,431	\$ 725,212	\$ 725,212	6%	6%	388	534	118%	84%
Roberts Elementary School	1961	473	359	-24%	73,609	\$ 13,170,858	\$ 1,804,304	\$ 4,360,199	14%	33%	676	844	70%	53%
Rusk Elementary School	1915	405	323	-20%	70,005	\$ 12,525,994	\$ 3,698,710	\$ 6,175,850	30%	49%	550	634	74%	59%
Schuster Elementary School	1963	278	271	-3%	35,844	\$ 6,413,567	\$ 2,464,499	\$ 2,915,184	38%	45%	340	403	82%	80%
Stanton Elementary School	1959	544	520	-4%	62,507	\$ 11,184,377	\$ 1,192,306	\$ 3,090,319	11%	28%	589	756	92%	88%
Tippin Elementary School	2004	592	502	-15%	87,894	\$ 15,726,873	\$ 25,261	\$ 318,804	0%	2%	751	814	79%	67%
Travis Elementary School	1950	420	421	0%	69,436	\$ 12,424,183	\$ 123,209	\$ 1,299,927	1%	10%	442	484	95%	95%
Vilas Elementary School	1909	262	219	17%	61,855	\$ 11,067,715	\$ 453,534	\$ 453,534	4%	4%	440	440	60%	50%
Wainwright Elementary School	1949				35,017	\$ 6,265,592	\$ 1,929,256	\$ 2,263,226	31%	36%				
Western Hills Elementary School	2006	540	436	-19%	77,904	\$ 13,939,362	\$ 26,265	\$ 609,740	0%	4%	624	624	87%	70%
Whitaker Elementary School	1987	563	461	-18%	73,082	\$ 12,835,723	\$ 2,312,398	\$ 5,081,279	18%	40%	580	873	97%	79%
Zach White Elementary School	1968	449	386	-14%	95,073	\$ 17,011,411	\$ 638,233	\$ 944,217	4%	6%	656	656	68%	59%
Zavala Elementary School	1927	291	261	10%	51,108	\$ 9,144,754	\$ 1,973,368	\$ 3,414,745	22%	37%	359	359	81%	73%
Source: Jacobs		30,122	27,849	-8%	4,354,387	\$ 732,648,542	\$ 101,619,442	\$ 179,851,768	14%	25%	35,788	40,511	84%	78%



The table below illustrates the number of elementary students in the 2013-14 school year that attended school for less than half of each school day. The majority of these students attended school for less than half the day in order to receive speech intervention. These students are not included in the regular enrollment figures for the elementary level displayed on the previous pages. The total number of elementary students attending less than half the school day in 2013-14 was 355.



EPISD Elementary Schools	Students enrolled < half day (2013- 14)
Lamar Elementary School	43
Vilas Elementary School	29
Hillside Elementary School	27
Burleson Elementary School	25
Aoy Elementary School	24
Stanton Elementary School	23
Roberts Elementary School	19
Kohlberg Elementary School	13
Fannin Elementary School	9
Powell Elementary School	9
Mesita Elementary School	8
Cielo Vista Elementary School	8
Moye Elementary School	8
Herrera Elementary School	7
Newman Elementary School	6
Schuster Elementary School	6
Lee Elementary School	6
Johnson Elementary School	6
Cooley Elementary School	5
Zach White Elementary School	5
Bonham Elementary School	4
Crockett Elementary School	4
Milam Elementary School	4
3ond Elementary School	4
Tom Lea Elementary School	4
Burnet Elementary School	3
Crosby Elementary School	3
Clendenin Elementary School	3
Nixon Elementary School	3
Lundy Elementary School	3
Alta Vista Elementary School	2
Clardy Elementary School	2
Coldwell Elementary School	2
Dowell Elementary School	2
	2
Hughey Elementary School	2
ogan Elementary School	
MacArthur Elementary School / Middle School	2
Park Elementary School	2
Rusk Elementary School	2
Rivera Elementary School	2
Bradley Elementary School	2
Polk Elementary School	2
Guerrero Elementary School	2
Moreno Elementary School	2
Bliss Elementary School	1
Hart Elementary School	1
Collins Elementary School	1
Western Hills Elementary School	1
avala Elementary School	1
Green Elementary School	1
Putnam Elementary School	0
Beall Elementary School	0
Douglass Elementary School	0
	0
Hawkins Elementary School	
Travis Elementary School	0
Whitaker Elementary School	0
Barron Elementary School	0
Tippin Elementary School	0



Site Name	Original Cons. Yr.	2013-14 Enrollment	2019-20 Enrollment	Percent Growth	Perm. Square Footage	Current Replacement Cost	Current Condition Cost	5 yr Projected Condition & Life Cycle Costs	Current FCI	5-Yr Proj. FCI	Perm. Capacity	Perm. + Temp Capacity	2013- 2014 Utilization	2019-20 Proj Utilization
Armendariz Middle School	1956	779	598	<mark>-2</mark> 3%	123,308	\$ 22,130,087	\$ 3,458,598	\$ 8,747,142	16%	40%	933	933	83%	64%
Bassett Middle School	1957	733	750	2%	132,705	\$ 23,816,566	\$ 7,400,382	\$ 10,786,989	31%	45%	879	1,198	83%	85%
Brown Middle School	2007	856	630	- <mark>2</mark> 6%	172,620	\$ 30,303,510	\$ 290,262	\$ 4,884,033	1%	16%	1,452	1,537	59%	43%
Canyon Hills Middle School	1972	822	600	<mark>-2</mark> 7%	129,279	\$ 23,201,702	\$ 3,064,513	\$ 7,497,147	13%	32%	1,094	1,094	75%	55%
Charles Middle School	1975	688	560	-19%	119,730	\$ 21,487,944	\$ 3,600,045	\$ 8,651,713	17%	40%	1,098	1,119	63%	51%
Guillen Middle School	1922	854	763	-11%	181,178	\$ 29,987,104	\$ 1,204,271	\$ 3,846,874	4%	13%	1,229	1,463	69%	62%
Henderson Middle School	1958	758	750	-1%	129,436	\$ 23,229,879	\$ 9,702,854	\$ 13,882,584	42%	60%	1,234	1,277	61%	61%
Hornedo Middle School	1993	1145	1209	6%	182,604	\$ 32,771,940	\$ 49,857	\$ 49,857	0%	0%	1,482	1,482	77%	82%
Lincoln Middle School	1971	1004	804	- <b>2</b> 0%	146,404	\$ 26,275,125	\$ 1,677,022	\$ 2,927,478	6%	11%	1,244	1,436	81%	65%
Magoffin Middle School	2006	824	721	-12%	183,105	\$ 32,861,855	\$ 1,975,154	\$ 3,080,469	6%	9%	1,308	1,308	63%	55%
Morehead Middle School	1965	840	626	- <mark>2</mark> 5%	132,684	\$ 23,762,367	\$ 4,927,795	\$ 8,458,748	21%	36%	1,174	1,174	72%	53%
Richardson Middle School	1998	727	991	36%	146,116	\$ 26,223,439	\$ 848,480	\$ 3,227,909	3%	12%	1,139	1,224	64%	87%
Ross Middle School	1960	997	1240	24%	127,744	\$ 22,926,216	\$ 3,812,334	\$ 6,518,296	17%	28%	1,119	1,311	89%	111%
Terrace Hills Middle School	1962	657	519	<mark>-2</mark> 1%	128,008	\$ 22,973,596	\$ 1,999,503	\$ 6,546,628	9%	28%	980	980	67%	53%
Wiggs Middle School	1987	876	762	-13%	112,976	\$ 20,275,803	\$ 1,045,363	\$ 1,693,970	5%	8%	1,000	1,085	88%	76%
Source: Jacobs		12,560	11,524	-8%	2,147,897	\$ 382,227,131	\$ 45,056,432	\$ 90,799,836	12%	24%	17,366	18,619	72%	66%

The table above illustrates the facility conditions in the middle grades. The enrollment for this configuration is projected to decline by 8% by 2019-20 and the projected utilization for the same time period is 66%.



Site Name	Original Cons. Yr.	2013-14 Enrollment	2019-20 Enrollment	Percent Growth	Perm. Square Footage	Current Replacement Cost	Current Condition Cost	5 yr Projected Condition & Life Cycle Costs	Current FCI	5-Yr Proj. FCI	Perm. Capacity	Perm. + Temp Capacity	2013- 2014 Utilization	2019-20 Proj Utilization
Andress High School	1961	1810	1554	-14%	249,368	\$ 43,988,740	\$ 9,588,275	\$ 17,014,032	22%	39%	1,549	1,774	117%	100%
Austin High School	1930	1536	1275	-17%	307,678	\$ 54,280,554	\$ 16,670,059	\$ 24,439,645	31%	45%	1,505	1,505	102%	85%
Bowie High School	1973	1210	1025	-15%	258,430	\$ 45,038,969	\$ 4,242,994	\$ 10,980,592	9%	24%	1,376	1,564	88%	74%
Burges High School	1955	1444	1411	-2%	244,342	\$ 42,637,010	\$ 14,261,436	\$ 23,148,473	33%	54%	1,400	1,532	103%	101%
Chapin High School	2000	1874	1644	-12%	262,041	\$ 46,229,274	\$ 846,030	\$ 7,261,941	2%	16%	1,661	1,980	113%	99%
Coronado High School	1962	2606	1994	-23%	375,751	\$ 66,289,991	\$ 12,942,799	\$ 25,436,515	20%	38%	2,538	2,651	103%	79%
El Paso High School	1916	1295	1111	-14%	206,399	\$ 36,412,912	\$ 9,425,668	\$ 15,592,761	26%	43%	1,078	1,153	120%	103%
Franklin High School	1994	2830	2336	-17%	496,113	\$ 87,994,202	\$ 1,283,937	\$ 5,767,331	1%	7%	3,159	3,534	90%	74%
Irvin High School	1959	1530	1246	-19%	487,821	\$ 53,030,265	\$ 8,551,067	\$ 14,496,412	16%	27%	1,738	1,832	88%	72%
Jefferson / Silva High School	1949	1690	1366	-19%	328,803	\$ 57,935,270	\$ 8,652,370	\$ 18,450,419	15%	32%	2,031	2,031	83%	67%
Source: Jacobs		17,825	14,962	-16%	3,216,746	\$ 533,837,186	\$ 86,464,636	\$ 162,588,122	16%	30%	18,035	19,553	<b>99</b> %	83%

The table above illustrates the facility conditions in the high school grades. The enrollment for this configuration is projected to decline by 16% by 2019-20 and the projected utilization for the same time period is 83%.

Site Name	Original Cons. Yr.	2013-14 Enrollment	2019-20 Enrollment	Percent Growth	Perm. Square Footage	Current Replacement Cost		urrent ition Cost	Cor	rr Projected ndition & Life cycle Costs	Current FCI	5-Yr Proj. FCI	Perm. Capacity	Perm. + Temp Capacity	2013- 2014 Utilization	2019-20 Proj Utilization
Center for Career & Tech (CCTE)	1995	66	82	24%	142,696	\$ 17,560,493	\$ 1	,391,981	\$	3,126,739	8%	18%	551	551	12%	15%
College, Career and Technology Academy (CCTA)	1922	323	Former S Schoolage		90,292	\$ 16,112,426	\$ 2	2,166,088	\$	2,648,159	13%	16%				
Franklin 9th Grade Center	1992					Data ind	cludec	l in Frankl	in H	S calculatio	ins					
LaFarelle Alternative Middle School	1959		LaFarelle Alternative Middle School was not assessed													
Occupational Center	1996	Speci	ality Progra	am	11,845	\$ 2,089,695	\$	214,536	\$	508,820	10%	24%				
San Jacinto Adult	1905	Speci	ality Progra	am	30,934	\$ 5,457,376	\$ 1	,631,993	\$	2,011,688	30%	37%	355	355		
Silva Health Magnet	1994					Data inc	luded	in Jeffers	on H	IS calculation	ons					
Telles Academy (H.S.)	1993	Speci	Speciality Program 36,237 \$ 6,392,932 \$ 215,010 \$ 317,665 3% 5% 261 261													
Transmountain Early College High School	2008	387	413	7%	9,150	\$ 1,614,243	\$	55,151	\$	100,246	3%	6%	239	239	162%	173%
Source: Jacobs		776			321,154	\$ 49,227,165	\$ 5	674,759	\$	8,713,317	12%	18%	1,407	1,407		

The table above illustrates the facility conditions in non-traditional high school programs. Silva Health Magnet and Franklin 9th grade center data were combined with their home high schools (see above). Individually, Franklin 9th grade center is expected to see an enrollment decline from 766 students in 2013/14 to 694 in 2019/20. Silva Health Magnet is expected to see an enrollment decline from 616 to 500 during the same time period. Transmountain Early College High School operates out of portable facilities and thus there is no substantive permanent capacity for this program; as such only portable capacity is shown.

The About Face program has moved to LaFarelle Alternative Middle School which was not assessed in the recent facilities assessment. Telles Academy, the Occupational Center and the San Jacinto Adult program operate as pull out programs and thus have variable enrollment. The 66 students counted at The Center for Career and Technology Education (CCTE) are out-of-district, because the in-district students are counted at their home campus.



#### **Historical Enrollment**

As indicated in the table below, since 2009-10, student enrollment in the El Paso Independent School District has decreased 1,829 students. Blue shades depict a relative

increase in enrollment while red shades communicate relatively lower enrollment. Note: These totals do not include alternative schools.

#### El Paso Independent School District **Historical Enrollment**

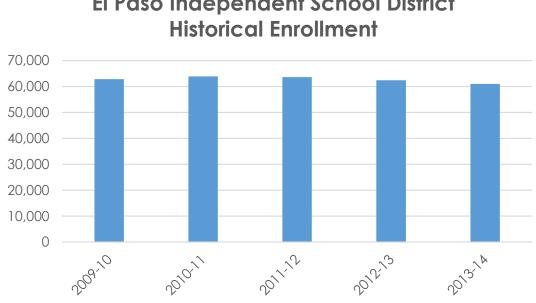
	2009-10	2010-11	2011-12	2012-13	2013-14
EE	137	115	122	158	109
PK	2,500	2,589	2,582	2,511	2,308
K	4,435	4,753	4,620	4,615	4,382
1	4,915	4,990	5,033	4,953	4,897
2	4,605	4,744	4,744	4,652	4,570
3	4,606	4,643	4,651	4,598	4,488
4	4,610	4,671	4,701	4,511	4,491
5	4,498	4,641	4,616	4,486	4,438
6	4,472	4,465	4,518	4,451	4,211
7	4,571	4,539	4,454	4,475	4,442
8	4,688	4,613	4,477	4,347	4,353
9	6,374	6,332	5,936	5,431	5,196
10	4,263	4,464	4,816	4,803	4,624
11	4,308	4,166	4,286	4,429	4,241
12	3,814	4,167	4,038	3,986	4,217
Total	62,796	63,892	63,594	62,406	60,967

Source: El Paso Independent School District

#### El Paso Independent School District Historical Enrollment

	п	ISIONCUI EN	Iomnem		
	2009-10	2010-11	2011-12	2012-13	2013-14
Grades EE - 5	30,306	31,146	31,069	30,484	29,683
Grades 6 - 8	13,731	13,617	13,449	13,273	13,006
Grades 9 - 12	18,759	19,129	19,076	18,649	18,278
Total	62,796	63,892	63,594	62,406	60,967

Source: El Paso Independent School District



# **El Paso Independent School District**



# Projected Enrollment

As indicated in the table below, according to projections provided by the District, enrollment is projected to decrease from 60,119 students in the 2013-14 school year to 54,914 students in the 2019-20 school year. Note: These totals do not include alternative schools.

Projected Enrollment										
	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20				
EE	124	125	120	120	120	120				
PK	2,314	2,367	2,301	2,314	2,325	2,311				
K	4,582	4,187	4,279	4,189	4,176	4,195				
1	4,752	4,900	4,443	4,535	4,451	4,424				
2	4,615	4,437	4,531	4,135	4,209	4,122				
3	4,488	4,500	4,304	4,391	4,030	4,079				
4	4,471	4,445	4,437	4,265	4,355	4,023				
5	4,423	4,396	4,356	4,361	4,201	4,278				
6	4,216	4,192	4,147	4,100	4,103	3,920				
7	4,161	4,187	4,142	4,097	4,054	4,055				
8	4,327	4,052	4,056	4,013	3,971	3,931				
9	5,313	5,238	4,875	4,891	4,847	4,760				
10	4,037	4,244	4,223	3,868	3,876	3,859				
11	4,270	3,699	3,859	3,832	3,522	3,522				
12	4,026	4,038	3,478	3,638	3,611	3,315				
Total	60,119	59,005	57,552	56,749	55,851	54,914				

# **Projected Enrollment**

Source: El Paso Independent School District

# El Paso Independent School District Projected Enrollment

	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20			
Grades EE - 5	29,769	29,355	28,772	28,310	27,867	27,552			
Grades 6 - 8	12,705	12,430	12,345	12,210	12,129	11,906			
Grades 9 - 12	17,645	17,219	16,434	16,230	15,855	15,456			
Total	60,119	59,005	57,552	56,749	55,851	54,914			

Source: El Paso Independent School District



#### Conclusion

El Paso ISD's immediate goal is to create:

A Facilities Plan for the capital system that will prioritize needed replacements, need for new facilities, and consolidate/retire existing facilities thus reducing our capital footprint and reduce the District's operating and maintenance costs.

The data displayed in this report present a current "snapshot" of EPISD's school inventory, current and projected condition costs and current and projected utilization.

EPISD is projecting a population decline of 5,205 students from the 2013-14 school year through the 2019-20 school year.\* Based on DeJONG-RICHTER's experience facilitating over 200 Facilities Master Plans throughout the country, an 85%+ utilization of a facility represents a best-practice model for the efficient operation of a school. Among other factors, overutilization of a facility taxes the school's ability to use a building's spaces as designed, particularly shared spaces. Under-utilized facilities, also among other factors, impact schools' ability to offer rich, diverse programming and create financial strains for school districts.

Analyzing facility condition and utilization by planning area or district-wide provides a highlevel perspective on the relationships between condition, capacity and enrollment. When developing facility options, individual building data is necessary to help frame future action. Beyond facility-related data, a Facility Master Plan considers the District's educational mission, vision, and goals along with community feedback. Ultimately, a Facility Master Plan must take into consideration a broad spectrum of needs, desires, and constraints to prioritize action while successfully engaging the community to help inform and shape the plan.

\*Note: The population projections displayed in this report do not / cannot account for possible population shifts due to changes at Fort Bliss. Similarly, 2014-2015 is the first year of open enrollment within the District. It is not known how this policy will impact the specific enrollment figures at each school.

