

Office of the City Manager  
Portland City Hall  
Portland, Maine

August 18, 2014

Dear Mayor Brennan and City Councilors

In order to pursue other opportunities, both professional and personal, I am tendering my resignation as Portland City Manager to be effective Wednesday, September 3, 2014.

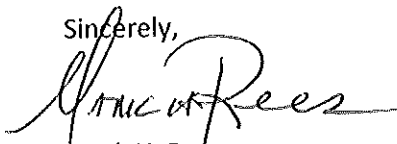
During my three years as your city manager my administration was able to move forward on many fronts including:

- Initiated and implemented changes to the management structure of the city government to enhance effectiveness and accountability including setting of annual city council goals and departmental objectives.
- Established the city's first five-year capital improvement program and received approval for over \$92 million in capital expenditures necessitated as a result of deferred maintenance of infrastructure and environmental mandates.
- Presented three balanced operating budgets, each of which were approved by city council with minimal changes. Concurrently, unreserved fund balance increased from 9.5% of General Fund Budget to 12.2%.
- Supervised the Police Department that saw a 9.3% reduction in violent and major property damage crimes from 2010 to 2013 and 11% reduction in public nuisance calls for service during the same time period.
- Coordinated a revised development review process for improved and timelier regulatory approval supporting over \$144 million in private investment.
- Reorganized the Fire Department for better supervision and resource allocation resulting in improved emergency response capability.
- Addressed policy issues around the needs of the homeless through permanent housing placements and better case management.
- Established City Manager's Advisory Committee on Disabilities to provide advocacy for the disabled.

I would also like to express my sincere appreciation to Deputy City Manager Sheila Hill-Christian, the city's department directors and all of our city employees for their dedication and hard work. These accomplishments would not have been possible without their commitment to making Portland a better place to live and work.

Finally, I would also like to thank you, Mayor Brennan, and the City Council for giving me the opportunity to serve the residents of Portland and providing me with the policy direction and budget resources that led to many of our achievements these past three years. Working for the City of Portland has been both a privilege and a pleasure.

Sincerely,



Mark H. Rees